



Agenda Items
Meeting
of the
Board of Regents

February 11, 2016



AGENDA ITEMS
MEETING OF THE BOARD OF REGENTS
THE TEXAS A&M UNIVERSITY SYSTEM

February 11, 2016
College Station, Texas

1. COMMITTEE ON FINANCE

- 1.1 Appropriation of Funds for the Purchase of Musical Instruments, PVAMU
- 1.2 Authorization to Utilize Funds from the AUF to Match Private Gifts Under the Presidential Investments – Endowed Chair Matching Program, Texas A&M

2. COMMITTEE ON AUDIT

No agenda items

3. COMMITTEE ON BUILDINGS AND PHYSICAL PLANT

- 3.1 Approval to Amend the FY 2016-FY 2020 Texas A&M University System Capital Plan to Add the Renovate the Commissary Building Project with a Fiscal Year 2016 Start Date and Approval of the Project Scope and Budget, Appropriation for Pre-Construction and Construction Services, and Approval for Construction for the Renovate the Commissary Building Project, Texas A&M University, College Station, Texas (Project No. 02-3210)
- 3.2 Approval to Amend the FY 2016-FY 2020 Texas A&M University System Capital Plan to Add the McAllen Multipurpose Academic Building Project (Project No. 02-3212) at Texas A&M University with a Fiscal Year 2016 Start Date
- 3.3 Approval of the Project Scope and Budget, Appropriation for Pre-Construction and Construction Services, and Approval for Construction for the Krueger Hall HVAC Project, Texas A&M University, College Station, Texas
- 3.4 Approval of the Project Scope and Budget, Appropriation for Pre-Construction and Construction Services, and Approval for Construction for the Legett Hall HVAC Project, Texas A&M University, College Station, Texas
- 3.5 Approval of the Project Scope and Budget, Appropriation for Pre-Construction and Construction Services, and Approval for Construction for the Neeley Hall HVAC Project, Texas A&M University, College Station, Texas

**Certified by the general counsel or other appropriate attorney as confidential or information that may be withheld from public disclosure in accordance with Section 551.1281 and Chapter 552 of the Texas Government Code.*

- 3.6 Approval of the Project Scope and Budget, Appropriation for Pre-Construction and Construction Services, and Approval for Construction for the Underwood Hall HVAC Project, Texas A&M University, College Station, Texas

Executive Session Items

- 3.7 *Authorization to Execute a Ground Lease for Phase VIII of On-Campus Housing, PVAMU
- 3.8 *Authorization to Execute a Ground Lease for Privatized On-Campus Housing, A&M-Commerce
- 3.9 *Authorization to Consent to the Assignment of Nine Existing Ground Leases with Camden Property Trust and to Enter into One or More New or Amended and Restated Ground Leases with CHF-Collegiate Housing Island Campus, L.L.C. for Privatized Student Housing on Campus, A&M-Corpus Christi

Report

Report of System Construction Projects Authorized by the Board

4. **COMMITTEE ON ACADEMIC AND STUDENT AFFAIRS**

No agenda items

5. **THE TEXAS A&M UNIVERSITY SYSTEM BOARD OF REGENTS (not assigned to Committee)**

- 5.1 Appointment of Member of Board of Directors of The University of Texas Investment Management Company, BOR
- 5.2 Approval for Dr. Gerard L. Coté and Mr. John Hanks, System Employees, to Each Serve as an Officer, a Member of the Board of Directors and an Employee of an Entity that Proposes to License Technology from The Texas A&M University System, Texas A&M
- 5.3 Approval for Dr. James A. Monroe, a System Employee, to Serve as the Managing Member and an Employee of Thermal Expansion Solutions, LLC, an Entity that has Licensed Technology from The Texas A&M University System, TEES
- 5.4 Establishment of the Texas OneGulf Center of Excellence, A&M-Corpus Christi

Executive Session Items

- 5.5 Appointment of Dean of Faculties and Associate Provost, Texas A&M
- 5.6 Appointment of Vice President for Brand & Business Development, Texas A&M

**Certified by the general counsel or other appropriate attorney as confidential or information that may be withheld from public disclosure in accordance with Section 551.1281 and Chapter 552 of the Texas Government Code.*

- 5.7 *Authorization for the President to Negotiate and Execute an Employment Contract with the Director of Athletics, Texas A&M
- 5.8. *Authorization for the President to Negotiate and Execute an Employment Contract with the Football Offensive Coordinator, Texas A&M
- 5.9 Appointment of Assistant Vice President and Dean of Students, A&M-Commerce

6. CONSENT AGENDA ITEMS

The Texas A&M University System/Board of Regents

- 6.1 Approval of Minutes, BOR
- 6.2 Granting of the Title of Emeritus/Emerita, February 2016
- 6.3 Confirmation of Appointment and Commissioning of Peace Officers

Tarleton State University

- 6.4 Approval of a New Doctor of Philosophy in Criminal Justice Degree Program, and Authorization to Request Approval from the THECB
- 6.5 Approval of a New Master of Science Degree Program with a Major in Applied Psychology, and Authorization to Request Approval from the THECB
- 6.6 Naming of Vanderbilt Street

Texas A&M International University

- 6.7 Authorization to Establish a Quasi-Endowment Entitled the “Endowment for the Care and Maintenance of the Sharkey-Corrigan Organ and Programs”

Texas A&M University

- 6.8 Approval of Academic Tenure, February 2016
- 6.9 Granting of Faculty Development Leave for FY 2017
- 6.10 Approval of a New Bachelor of Business Administration Degree Program with a Major in Business Administration, and Authorization to Request Approval from the THECB
- 6.11 Approval of a New Bachelor of Science Degree Program in Multidisciplinary Engineering Technology, and Authorization to Request Approval from the THECB
- 6.12 Authorization to Award an Honorary Degree to Mr. George R.R. Martin

**Certified by the general counsel or other appropriate attorney as confidential or information that may be withheld from public disclosure in accordance with Section 551.1281 and Chapter 552 of the Texas Government Code.*

- 6.13 Authorization to Award an Honorary Degree to Dr. Peter J. Stang
- 6.14 *Naming of the Football Equipment Room in the Bright Football Complex
- 6.15 *Namings of Academic Rooms and Spaces in Francis Hall
- 6.16 *Moving the Dwight Look Name from the Dwight Look College of Engineering to the Civil Engineering Office and Laboratory Building, and Returning the College Name
- 6.17 *Naming of an Academic Room in the Wehner Building
- 6.18 *Naming of the Gas-to-Liquid Excellence Program at Texas A&M University at Qatar

Texas A&M University-Central Texas

- 6.19 Approval of Revisions to Student Travel Rule 13.04.99.D1

Texas A&M University-Commerce

- 6.20 *Naming of the Green Room in the Jack and Lou Finney Concert Hall of the Music Building

Texas A&M University-Texarkana

- 6.21 Approval of a New Master of Arts Degree Program with a Major in Communication, and Authorization to Request Approval from the THECB
- 6.22 Approval of a New Bachelor of Science Degree Program with a Major in Biotechnology, and Authorization to Request Approval from the THECB
- 6.23 Approval of a New Bachelor of Science Degree Program with a Major in Chemistry, and Authorization to Request Approval from the THECB
- 6.24 Approval of a New Bachelor of Science Degree Program with a Major in Kinesiology, and Authorization to Request Approval from the THECB

West Texas A&M University

- 6.25 Adoption of a Resolution Honoring the 2015 Horse Judging Team
- 6.26 Adoption of a Resolution Honoring the Men's Cross Country Team
- 6.27 *Naming of Classroom 335

**Certified by the general counsel or other appropriate attorney as confidential or information that may be withheld from public disclosure in accordance with Section 551.1281 and Chapter 552 of the Texas Government Code.*

A&M System	The Texas A&M University System
A&M-Central Texas	Texas A&M University-Central Texas
A&M-Commerce	Texas A&M University-Commerce
A&M-Corpus Christi.....	Texas A&M University-Corpus Christi
A&M-San Antonio	Texas A&M University-San Antonio
A/E	Architect/Engineer
AgriLife Extension.....	Texas A&M AgriLife Extension Service
AgriLife Research.....	Texas A&M AgriLife Research
BOR.....	Board of Regents
FP&C	Facilities Planning and Construction
NCTM.....	National Center for Therapeutics Manufacturing
POR	Program of Requirements
PUF	Permanent University Fund
PVAMU	Prairie View A&M University
RFS.....	Revenue Financing System
TAMHSC.....	Texas A&M Health Science Center
TAMIU.....	Texas A&M International University
TAMUG	Texas A&M University at Galveston
TAMUT.....	Texas A&M University-Texarkana
Tarleton	Tarleton State University
TEES	Texas A&M Engineering Experiment Station
TEEX	Texas A&M Engineering Extension Service
Texas A&M at Qatar	Texas A&M University at Qatar
Texas A&M.....	Texas A&M University
Texas A&M-Kingsville	Texas A&M University-Kingsville
TFS	Texas A&M Forest Service
THECB	Texas Higher Education Coordinating Board
TIGM	Texas A&M Institute for Genomic Medicine
TIPS.....	Texas A&M Institute for Preclinical Studies
TTI.....	Texas A&M Transportation Institute
TVMDL	Texas A&M Veterinary Medical Diagnostic Laboratory
UTIMCO	The University of Texas Investment Management Company
WTAMU	West Texas A&M University

**Certified by the general counsel or other appropriate attorney as confidential or information that may be withheld from public disclosure in accordance with Section 551.1281 and Chapter 552 of the Texas Government Code.*

Agenda Item No.

AGENDA ITEM BRIEFING

Submitted by: George C. Wright, President
Prairie View A&M University

Subject: Appropriation of Funds for the Purchase of Musical Instruments

Proposed Board Action:

Appropriate \$1,000,000 in Revenue Financing System Debt Proceeds.

Background Information:

Funds will be used to purchase musical instruments, specifically 28 Steinway pianos, for the Department of Music and Theatre. Instruments presently in use range in age up to 59 years, with the last purchase of instruments in 1977 when the Hobart T. Taylor Building was constructed. Most are beyond repair, and all are substandard for use by students for accompanying performances and solo recitals. The acquisition of said instruments will ensure equipment for adequate preparation for students and will serve as a tool for enhancing recruitment. With the proper maintenance, use of the instruments is assured for another 25 years.

A&M System Funding or Other Financial Implications:

Funding will be provided from the Revenue Financing System (\$1,000,000) supported by the University Services Fee allocated to the Brailsford College of Arts and Sciences. Average annual debt service for five years is approximately \$208,580.

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PRAIRIE VIEW A&M UNIVERSITY

Office of the President

December 17, 2015

Members, Board of Regents
The Texas A&M University System

Subject: Appropriation of Funds for the Purchase of Musical Instruments

I recommend adoption of the following minute order:

“An amount of \$1,000,000 from Account No. 01-083536 Revenue Financing System debt proceeds (University Services Fee,) is hereby appropriated for the purchase of musical instruments, specifically 28 Steinway pianos.

The Board of Regents of The Texas A&M University System reasonably expects to incur debt in one or more obligations for this project, and all, or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for the amounts previously appropriated and/or expended from such account(s).

As required by Section (a) of the Master Resolution of the Revenue Financing System, the Board hereby determines it will have sufficient funds to meet the financial obligations for The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board related to the Revenue Financing System and that the Participants, on whose behalf the Bonds are to be issued, possess the financial capacity to satisfy their Direct Obligations.”

Respectfully submitted,

George C. Wright
President

Approval Recommended:

John Sharp
Chancellor

Billy Hamilton
Executive Vice Chancellor and
Chief Financial Officer

Maria L. Robinson
Chief Investment Officer and Treasurer

Approved for Legal Sufficiency:

Ray Bonilla
General Counsel

**PRAIRIE VIEW A&M UNIVERSITY
REVENUE FINANCING SYSTEM
Purchase Steinway Pianos
University Services Fee**

Dates	Outstanding Principal	Principal Amount	Interest Amount	Annual Total	Coverage 1.15x
Commercial Paper	1,000,000.00				
YEAR 1	810,000.00	190,000.00	10,000.00	200,000.00	230,000.00
YEAR 2	615,000.00	195,000.00	8,100.00	203,100.00	233,565.00
YEAR 3	415,000.00	200,000.00	12,300.00	212,300.00	244,145.00
YEAR 4	210,000.00	205,000.00	8,300.00	213,300.00	245,295.00
YEAR 5	-	210,000.00	4,200.00	214,200.00	246,330.00
		<u>\$ 1,000,000.00</u>	<u>\$ 42,900.00</u>	<u>\$ 1,042,900.00</u>	<u>\$ 1,199,335.00</u>

Short-term rates are assumed to be 1.00% for Years 1-2 and 2.00% for Years 3-5. Rates are subject to market change.

Assuming that project will remain in commercial paper until paid off in five years.

Prepared by the Office of the Treasurer - Treasury Services 12/14/15

Rates are variable and subject to market change.

AGENDA ITEM BRIEFING

Submitted by: Michael K. Young, President
Texas A&M University

Subject: Authorization to Utilize Funds from the Available University Fund to Match Private Gifts Under the Presidential Investments – Endowed Chair Matching Program

Proposed Board Action:

Authorize the president of Texas A&M University (Texas A&M) to utilize funds from the Available University Fund (AUF) to match private gifts during the capital campaign strictly for endowed chairs.

Background Information:

The General Appropriations Act authorizes The Texas A&M University System to use a portion of its share of the AUF for matching private gifts for the endowment of academic positions at Texas A&M. It is the intent of the Legislature that appropriations made from the AUF may be used for the purposes of establishing and maintaining academic excellence.

In order to further academic excellence at Texas A&M, the Presidential Investments – Endowed Chair Matching Program has been established and will be administered pursuant to the following guidelines:

Presidential Investments – Endowed Chair Matching Program

Over the period between July 1, 2015 and December 31, 2017, a total not to exceed \$10M will be provided from the AUF to match external gifts given for the purpose of creating endowed chairs. The following guidelines apply:

1. All colleges and schools at Texas A&M University and Texas A&M University at Galveston may participate. Texas A&M University at Qatar may not participate.
2. Matching funds are available only for endowed chairs (not endowed fellowships or professorships).
3. Matching funds can be for a university, college, department or program level chair.
4. The maximum match is \$1M. Matching funds can be used to complete a chair donation so the total is \$1M, to supplement a fully endowed chair, or if one chair is fully endowed can be used to fund a second chair (up to the \$1M max).
5. Matching is available only for new gift funds (after June 2015) designated for a new chair.

6. Funding is granted on a first-come, first-awarded basis and is restricted to matching for one endowed chair per University Grand Challenge (which will not count against any single college's limit) or one in each college during the first 18 months (until December 31, 2016). For the calendar year of 2017, a college can make a first or second request for matching of a chair donation made between July 1, 2015 and December 31, 2017, as long as funds are available.

The President of Texas A&M University is authorized to accept individual private gifts to the university and to match such gifts from its annual allocation of AUF monies under the guidelines stated above for the Presidential Investments – Endowed Chair Matching Program provided that such actions are reported to the Board of Regents on an annual basis.

Texas A&M requests Board authorization to utilize AUF funds in administering the Presidential Investments – Endowed Chair Matching Program.

A&M System Funding or Other Financial Implications:

A maximum of \$10M in AUF funds will be utilized to match private gifts to create new endowed chairs.

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TEXAS A&M UNIVERSITY

Office of the President

December 14, 2015

Members, Board of Regents
The Texas A&M University System

Subject: Authorization to Utilize Funds from the Available University Fund to Match Private Gifts Under the Presidential Investments – Endowed Chair Matching Program

I recommend adoption of the following minute order:

“The Board of Regents of The Texas A&M University System authorizes the president of Texas A&M University to utilize funds from the Available University Fund to match private gifts under the Presidential Investments – Endowed Chair Matching Program.”

Respectfully submitted,

Michael K. Young
President

Approval Recommended:

John Sharp
Chancellor

Billy Hamilton
Executive Vice Chancellor and
Chief Financial Officer

Maria L. Robinson
Chief Investment Officer and Treasurer

Approved for Legal Sufficiency:

Ray Bonilla
General Counsel

Agenda Item No.

AGENDA ITEM BRIEFING

Submitted by: Billy Hamilton, Executive Vice Chancellor and Chief Financial Officer
The Texas A&M University System

Subject: Approval to Amend the FY 2016-FY 2020 Texas A&M University System Capital Plan to Add the Renovate the Commissary Building Project with a Fiscal Year 2016 Start Date and Approval of the Project Scope and Budget, Appropriation for Pre-Construction and Construction Services, and Approval for Construction for the Renovate the Commissary Building Project, Texas A&M University, College Station, Texas (Project No. 02-3210)

Proposed Board Action:

- (1) Amend the approved FY 2016-FY 2020 Texas A&M University System Capital Plan to add the Renovate the Commissary Building Project for Texas A&M University (Texas A&M) with an FY 2016 start date and a total planning amount of \$33,155,000.
- (2) Approve the project scope and budget.
- (3) Appropriate \$33,155,000 for pre-construction and construction services and related project costs.
- (4) Approve construction of the Renovate the Commissary Building Project at Texas A&M with a total project budget of \$33,155,000.

Funding/Planning Amount:

<u>Funding Source</u>	<u>Planning Amount</u>	<u>Average Estimated Annual Debt Service</u>	<u>Debt Service Source</u> University Advancement Fee – Data Center Services
Revenue Financing System Debt Proceeds	<u>\$33,155,000</u>	\$2,496,182	
Total Project Funds	<u>\$33,155,000</u>		

Project Justification:

The two existing Texas A&M data centers will soon be out of space, power and cooling. While Texas A&M Information Technology's (IT) virtualization efforts have freed 40 racks to support continued growth in academic, research, administrative and departmental computing, additional data center space is essential to meet future needs.

To meet near term expansion requirements, Texas A&M IT is pursuing the following strategy:

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1. Develop additional cost-effective data center space in the on-campus Fred W. Dollar Commissary,
2. Upgrade the Teague data center to increase service capacity and facility resiliency, and
3. Phase out use of the Wehner data center for computer and storage services, while retaining the site as a critical network exchange point.

The requirement for additional data center space is now more crucial because of the significant expansion of academic and high performance computing activities on the main campus, and the pursuit of maintaining a leadership role within the broader Texas A&M University System (A&M System) research computing initiative. Upgraded facilities could also serve to further current efforts around IT resource consolidation on main campus and to support an integrated A&M System-wide data service strategy. These initiatives further the goal of consolidating distributed computing and storage into reliable and secure facilities and onto robust, centrally managed service infrastructures.

Scope:

This project is the first phase of a renovation to the Fred W. Dollar Commissary building at Texas A&M to serve as a centralized data center for the university to support a range of IT installations in a multi-tenant environment that is incrementally expandable to accommodate growth. The Commissary building, located at 474 Agronomy Road, College Station, Texas, is an approximately 50,000 square foot warehouse with an attached 5,000 square foot office annex which formerly functioned as the campus food commissary. The building is currently in use for surplus and salvage storage. The site's easy accessibility makes the location ideal for a facility to support the expansion of academic and research computing, for server consolidation on the main campus, and for the improvement of business continuity and disaster recovery capabilities for IT services. Additionally, this site's central Texas location makes it well suited to augment System-wide efforts to pursue these same goals of improved business continuity, disaster recovery and server consolidation.

The initial phase will be designed to support 1.5 MW of IT infrastructure, including computing, storage, networking, telecommunications and physical support infrastructure. The facility will be constructed to facilitate expansion up to 6 MW of critical IT load with a minimum of disruption to ongoing operations.

This initial phase will provide the following:

- + Data rooms 1 and 2A (approximately 15,000 square feet) (finished out)
- + Data rooms 2B, 3A, 3B, 3C and 3D (partially finished out)
- + 5,000 square foot office annex for security, operations and system support personnel
- + 760 square foot addition for secure access
- + New service yard with backup chillers and emergency generators
- + Perimeter security fencing/secure parking

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The project will include limited site development including utility connections, walkways and landscaping. The installation IT cabling and racks will be performed in-house by Texas A&M but paid from this project budget.

The current schedule calls for substantial completion of the Renovate the Commissary Building Project in February 2017. The total project budget is \$33,155,000.

Other Major Fiscal Impacts:

None.

THE TEXAS A&M UNIVERSITY SYSTEM
FACILITIES PLANNING AND CONSTRUCTION
Office of the Executive Vice Chancellor and Chief Financial Officer
December 18, 2015

Members, Board of Regents
The Texas A&M University System

Subject: Approval to Amend the FY 2016-FY 2020 Texas A&M University System Capital Plan to Add the Renovate the Commissary Building Project with a Fiscal Year 2016 Start Date and Approval of the Project Scope and Budget, Appropriation for Pre-Construction and Construction Services, and Approval for Construction for the Renovate the Commissary Building Project, Texas A&M University, College Station, Texas (Project No. 02-3210)

I recommend adoption of the following minute order:

“The request to amend the FY 2016-FY 2020 Texas A&M University System Capital Plan to add the Renovate the Commissary Building Project for Texas A&M University with an FY 2016 start date is approved.

The project scope along with a project budget of \$33,155,000 for the Renovate the Commissary Building Project is approved.

The amount of \$33,155,000 is appropriated from Account No. 01-083538, RFS Debt Proceeds (University Advancement Fee), for pre-construction and construction services and related project costs.

The Renovate the Commissary Building Project, Texas A&M University, College Station, Texas, is approved for construction.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that

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the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.”

Respectfully submitted,

Billy Hamilton
Executive Vice Chancellor and
Chief Financial Officer

Approval Recommended:

John Sharp
Chancellor

Approved for Legal Sufficiency:

Ray Bonilla
General Counsel

Michael K. Young, President
Texas A&M University

RENOVATE THE COMMISSARY BUILDING
TEXAS A&M UNIVERSITY
PROJECT NO. 02-3210

PROJECT BUDGET

Amount Available for Construction.....	\$24,760,000
Owner Contingency	1,238,000
Design-Build Fees	2,000,000
FP&C Project Management Fee	856,000
Site Surveys & Utility Investigation	20,000
Geotechnical Investigation.....	20,000
Commissioning	168,000
Construction Testing	448,000
Movable Furniture, Fixtures & Equipment.....	1,200,000
Technology	724,000
Network Cabling – By Texas A&M IT	1,100,000
Other Project Expenses	125,000
Owner's Insurance Allowance	<u>496,000</u>
Total	\$33,155,000

1. Issue Design-Build (DB) Request for Qualifications	November 11, 2015
2. DB RFQ Responses Due.....	December 4, 2015
3. Develop DB Shortlist.....	December 11, 2015
4. Issue DB Request for Qualifications to Shortlist.....	December 15, 2015
5. DB Interviews	January 12, 2016
6. Chancellor's Approval of Ranked Order	February 5, 2016
7. Board of Regents Project Approval	February 11, 2016
8. Execute DB Agreement	March 8, 2016
9. Design Kickoff Meeting	March 11, 2016
10. Complete Schematic Design	April 29, 2016
11. Complete Design Development	May 27, 2016
12. Receive Project GMP from DB	June 21, 2016
13. Complete Construction Documents	June 24, 2016
14. Chancellor Approval/Issue Construction Notice to Proceed	July 15, 2016
15. Construction Substantial Completion	February 2017
16. Owner Occupancy.....	April 2017

**TEXAS A&M UNIVERSITY
PERMANENT UNIVERSITY FUND
2-3210 Renovate the Commissary Building
University Advancement Fee**

Dates	Outstanding Principal	Principal Amount	Interest Amount	Annual Total	Coverage 1.15x
BONDS	33,485,000.00				
YEAR 1	32,830,000.00	655,000.00	1,841,675.00	2,496,675.00	2,871,176.25
YEAR 2	32,140,000.00	690,000.00	1,805,650.00	2,495,650.00	2,869,997.50
YEAR 3	31,410,000.00	730,000.00	1,767,700.00	2,497,700.00	2,872,355.00
YEAR 4	30,640,000.00	770,000.00	1,727,550.00	2,497,550.00	2,872,182.50
YEAR 5	29,830,000.00	810,000.00	1,685,200.00	2,495,200.00	2,869,480.00
YEAR 6	28,975,000.00	855,000.00	1,640,650.00	2,495,650.00	2,869,997.50
YEAR 7	28,070,000.00	905,000.00	1,593,625.00	2,498,625.00	2,873,418.75
YEAR 8	27,120,000.00	950,000.00	1,543,850.00	2,493,850.00	2,867,927.50
YEAR 9	26,115,000.00	1,005,000.00	1,491,600.00	2,496,600.00	2,871,090.00
YEAR 10	25,055,000.00	1,060,000.00	1,436,325.00	2,496,325.00	2,870,773.75
YEAR 11	23,935,000.00	1,120,000.00	1,378,025.00	2,498,025.00	2,872,728.75
YEAR 12	22,755,000.00	1,180,000.00	1,316,425.00	2,496,425.00	2,870,888.75
YEAR 13	21,510,000.00	1,245,000.00	1,251,525.00	2,496,525.00	2,871,003.75
YEAR 14	20,195,000.00	1,315,000.00	1,183,050.00	2,498,050.00	2,872,757.50
YEAR 15	18,810,000.00	1,385,000.00	1,110,725.00	2,495,725.00	2,870,083.75
YEAR 16	17,350,000.00	1,460,000.00	1,034,550.00	2,494,550.00	2,868,732.50
YEAR 17	15,810,000.00	1,540,000.00	954,250.00	2,494,250.00	2,868,387.50
YEAR 18	14,185,000.00	1,625,000.00	869,550.00	2,494,550.00	2,868,732.50
YEAR 19	12,470,000.00	1,715,000.00	780,175.00	2,495,175.00	2,869,451.25
YEAR 20	10,660,000.00	1,810,000.00	685,850.00	2,495,850.00	2,870,227.50
YEAR 21	8,750,000.00	1,910,000.00	586,300.00	2,496,300.00	2,870,745.00
YEAR 22	6,735,000.00	2,015,000.00	481,250.00	2,496,250.00	2,870,687.50
YEAR 23	4,610,000.00	2,125,000.00	370,425.00	2,495,425.00	2,869,738.75
YEAR 24	2,365,000.00	2,245,000.00	253,550.00	2,498,550.00	2,873,332.50
YEAR 25	-	2,365,000.00	130,075.00	2,495,075.00	2,869,336.25
		<u>\$ 33,485,000.00</u>	<u>\$ 28,919,550.00</u>	<u>\$ 62,404,550.00</u>	<u>\$ 71,765,232.50</u>

Estimated issuance costs of \$330,000 are included in this schedule.
Long-term rates are assumed to be 5.5%. Rates are subject to market change.
Prepared by the Office of the Treasurer - Treasury Services 12/11/15

Rates are subject to market change. Amounts are preliminary estimates that will be revised at the time bonds are issued.



Renovate the Commissary Building

Texas A&M University

Project No. 02-3210

Agenda Item No.

AGENDA ITEM BRIEFING

Submitted by: Billy Hamilton, Executive Vice Chancellor and Chief Financial Officer

Subject: Approval to Amend the FY 2016-FY 2020 Texas A&M University System Capital Plan to Add the McAllen Multipurpose Academic Building Project (Project No. 02-3212) at Texas A&M University with a Fiscal Year 2016 Start Date

Background and Prior Actions:

The Texas A&M University System (A&M System), in partnership with The City of McAllen and Hidalgo County, desires to seek Texas Higher Education Coordinating Board approval to open a higher education center of Texas A&M University (Texas A&M) in McAllen, Texas that may grow and develop into a branch campus. The City of McAllen and the developer of the *Tres Lagos* development have identified a 100 acre tract that will be made available to the A&M System via a ground lease for the construction of a Multipurpose Academic Building. The City of McAllen will provide the 100 acre tract, and the City of McAllen and Hidalgo County will facilitate local financing of \$10 million toward the cost of this first building and \$24 million for infrastructure improvements (streets, utilities, drainage) that will benefit the new higher education center.

A Program of Requirements (POR) has not yet been prepared for this project. Board approval of the addition of this project to the System Capital Plan for FY 2016–FY 2020 will constitute approval for initiation of the programming and design of this project along with approval of the identified funding sources and will authorize the appropriation of up to 10 percent of the planning amount indicated for pre-construction activities. Pre-construction activities include the work of the Architect/Engineer Design Team (including development of the POR), design assistance from a Design-Build Contractor or Construction Manager at Risk, environmental surveys, site surveys, building and site demolition work and any other activities required to design the project.

This project will be presented to the Board for approval of construction when a scope and budget are better defined, prior to any construction contract award.

This project building design will move forward when the POR is complete and funding arrangements are finalized.

Proposed Board Action:

- (1) Amend the approved FY 2016-FY 2020 Texas A&M University System Capital Plan to add the McAllen Multipurpose Academic Building for Texas A&M University with an FY 2016 start date and a total planning amount of \$40,000,000.
- (2) Appropriate \$4,000,000 for pre-construction services and related project costs.

Agenda Item No.
Agenda Item Briefing

Funding/Planning Amount:

<u>Funding Source</u>	<u>Planning Amount</u>	Average Estimated Annual <u>Debt Service</u>	Debt Service <u>Source</u> Available University Fund
Permanent University Fund Debt Proceeds	\$30,000,000	\$2,379,999	
Cash	<u>\$10,000,000</u>	N/A	N/A
Total Project Funds *	<u>\$40,000,000</u>		

Project Justification:

The A&M System in partnership with the City of McAllen and County of Hidalgo see a need to provide additional higher education options offering young people more reasons to stay in the Rio Grande Valley. A letter of intent was signed with the A&M System and Texas A&M representatives to develop a new Texas A&M higher education center. The proposed new center will be located on 100 acres of land within the *Tres Lagos* development on the north side of McAllen.

Initial programs from the Texas A&M Colleges of Agriculture and Life Sciences, Look Engineering and Veterinary Medicine & Biomedical Sciences, along with courses from Science and Liberal Arts, have been identified as high priorities needed within the community.

Scope:

The McAllen Multipurpose Academic Building (MAB), a building (approximately 60,000 GSF) for Texas A&M University, will be the first building at the new McAllen location. The facility will contain multi-use spaces and include shared facilities that support interdisciplinary programs.

The building is to include:

- + Lecture halls
- + Mid-size and small general classrooms to support both core curriculum and program specific classes
- + Lab spaces for wet, dry, engineering and technology classes
- + Administrative offices for administrative personnel, faculty, staff, teaching assistants, security and operations
- + Parking, site development and utilities on the site

A more definitive project scope and budget will be determined during the pre-construction phase and approved by the Board prior to construction contract award.

Other Major Fiscal Impacts: None.

Agenda Item No.

THE TEXAS A&M UNIVERSITY SYSTEM
FACILITIES PLANNING AND CONSTRUCTION
Office of the Executive Vice Chancellor and Chief Financial Officer
December 18, 2015

Members, Board of Regents
The Texas A&M University System

Subject: Approval to Amend the FY 2016-FY 2020 Texas A&M University System Capital Plan to Add the McAllen Multipurpose Academic Building Project (Project No. 02-3212) at Texas A&M University with a Fiscal Year 2016 Start Date

I recommend adoption of the following minute order:

“The request to amend the FY 2016-FY 2020 Texas A&M University System Capital Plan to add the McAllen Multipurpose Academic Building Project for Texas A&M University with an FY 2016 start date and a total planning amount of \$40,000,000 is approved.

The amount of \$4,000,000 is appropriated from Account No. 01-084243, Permanent University Fund Debt Proceeds (AUF), for pre-construction services and related project costs.”

Respectfully submitted,

Billy Hamilton
Executive Vice Chancellor and
Chief Financial Officer

Approval Recommended:

Approved for Legal Sufficiency:

John Sharp
Chancellor

Ray Bonilla
General Counsel

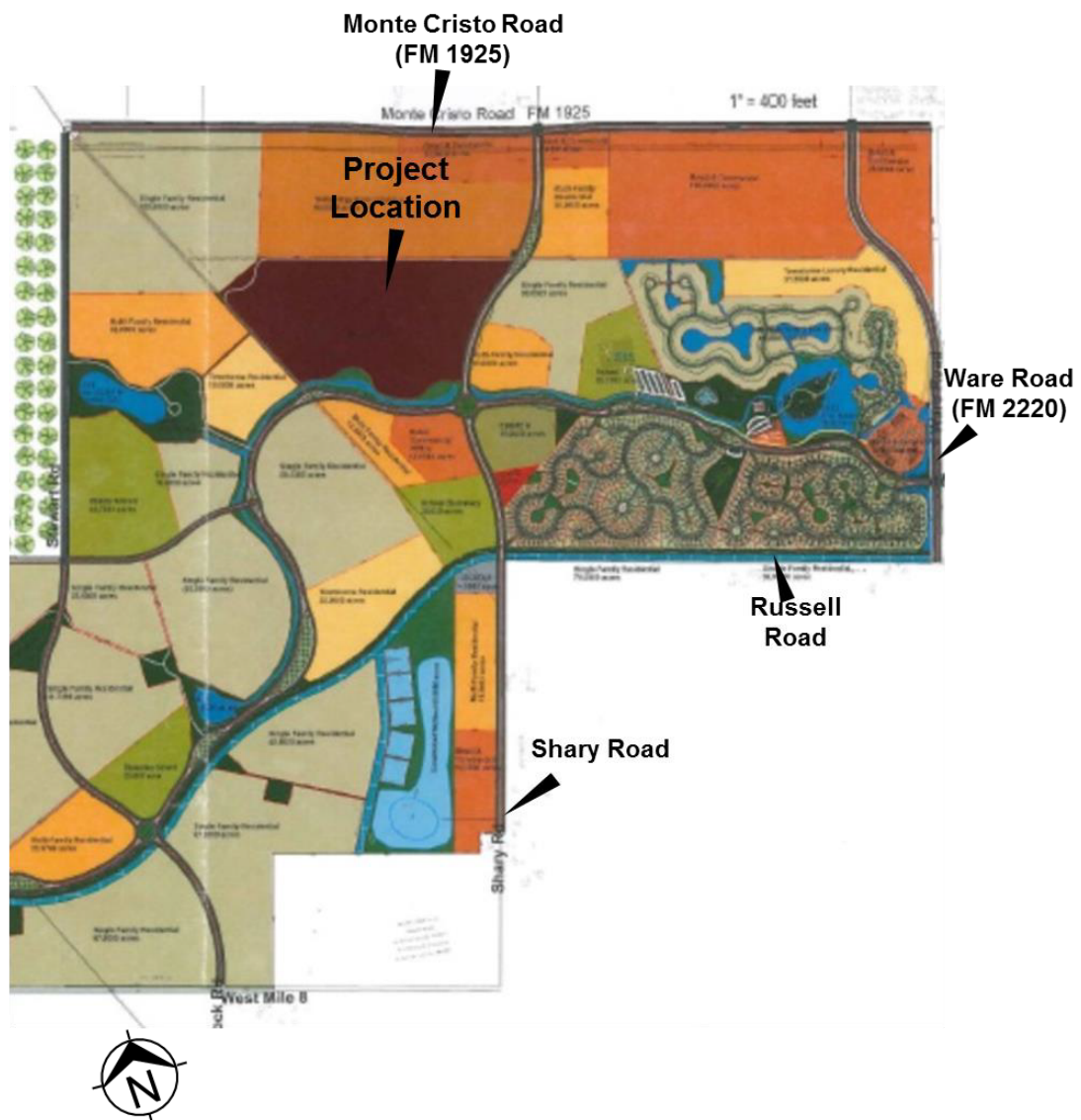
Michael K. Young, President
Texas A&M University

**TEXAS A&M UNIVERSITY
PERMANENT UNIVERSITY FUND
2-3212 McAllen Multipurpose Academic Building
Available University Fund**

Dates	Outstanding Principal	Principal Amount	Interest Amount	Annual Total
BONDS	30,300,000.00			
YEAR 1	29,360,000.00	940,000.00	1,439,250.00	2,379,250.00
YEAR 2	28,375,000.00	985,000.00	1,394,600.00	2,379,600.00
YEAR 3	27,340,000.00	1,035,000.00	1,347,812.50	2,382,812.50
YEAR 4	26,260,000.00	1,080,000.00	1,298,650.00	2,378,650.00
YEAR 5	25,125,000.00	1,135,000.00	1,247,350.00	2,382,350.00
YEAR 6	23,940,000.00	1,185,000.00	1,193,437.50	2,378,437.50
YEAR 7	22,695,000.00	1,245,000.00	1,137,150.00	2,382,150.00
YEAR 8	21,395,000.00	1,300,000.00	1,078,012.50	2,378,012.50
YEAR 9	20,030,000.00	1,365,000.00	1,016,262.50	2,381,262.50
YEAR 10	18,600,000.00	1,430,000.00	951,425.00	2,381,425.00
YEAR 11	17,105,000.00	1,495,000.00	883,500.00	2,378,500.00
YEAR 12	15,535,000.00	1,570,000.00	812,487.50	2,382,487.50
YEAR 13	13,895,000.00	1,640,000.00	737,912.50	2,377,912.50
YEAR 14	12,175,000.00	1,720,000.00	660,012.50	2,380,012.50
YEAR 15	10,375,000.00	1,800,000.00	578,312.50	2,378,312.50
YEAR 16	8,485,000.00	1,890,000.00	492,812.50	2,382,812.50
YEAR 17	6,510,000.00	1,975,000.00	403,037.50	2,378,037.50
YEAR 18	4,440,000.00	2,070,000.00	309,225.00	2,379,225.00
YEAR 19	2,270,000.00	2,170,000.00	210,900.00	2,380,900.00
YEAR 20	-	2,270,000.00	107,825.00	2,377,825.00
		<u>\$ 30,300,000.00</u>	<u>\$ 17,299,975.00</u>	<u>\$ 47,599,975.00</u>

Estimated issuance costs of \$300,000 are included in this schedule.
Long-term rates are assumed to be 4.75%. Rates are subject to market change.
Prepared by the Office of the Treasurer - Treasury Services 1/22/16

Rates are subject to market change. Amounts are preliminary estimates that will be revised at the time bonds are issued.



McAllen Multipurpose Academic Building

Texas A&M University

Project No. 02-3212

AGENDA ITEM BRIEFING

Submitted by: Michael K. Young, President
Texas A&M University

Subject: Approval of the Project Scope and Budget, Appropriation for Pre-Construction and Construction Services, and Approval for Construction for the Krueger Hall HVAC Project, Texas A&M University, College Station, Texas

Proposed Board Action:

- (1) Approve the project scope and budget.
- (2) Appropriate \$9,939,305 for pre-construction and construction services and related project costs.
- (3) Approve construction of the Krueger Hall HVAC Project at Texas A&M University with a total project budget of \$9,939,305.

Funding/Planning Amount:

<u>Funding Source</u>	<u>Planning Amount</u>	<u>Average Estimated Annual Debt Service</u>	<u>Debt Service Source</u>
Revenue Financing			Housing
System Debt Proceeds	<u>\$9,939,305</u>	\$712,450	Revenue
Total Project Funding	<u>\$9,939,305</u>		

Project Justification:

Originally constructed in 1972, Krueger Hall has an existing Heating Ventilation Air Conditioning (HVAC) system consisting of a constant volume air handling system with zone reheat coils in each room. There are four Air Handler Units (AHUs) per floor on each of the four floors of this building, 16 total AHUs. Outside Air (OA) intakes are located on the roof with OA ductwork routed down to each of the mechanical rooms that house the AHUs. The mechanical room serves as an OA/Return Air (RA) mixing plenum with evidence of moisture related issues caused by condensation from humid OA being introduced directly into the room. Each pair of dorm rooms shares a restroom which is exhausted by a fan that serves the stacked restrooms.

The HVAC system has reached the end of its useful life and is in need of replacement. There have been significant maintenance issues resulting from aged heating water piping which is routed throughout this facility.

Scope:

This project will replace all 16 AHUs, associated supply and exhaust ductwork and hot water piping to the zone reheat coils. The proposed system will consist of four Energy Recovery Units

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(ERUs) to be installed on the roof above the stack mechanical rooms. A positive means of introducing conditioned OA will be provided to improve Indoor Air Quality (IAQ). The restroom exhaust will be manifolded on the roof and routed to an ERU to capture the energy that is currently being exhausted. The 16 new AHUs will be located in the existing mechanical rooms on each floor and will be double duct systems. This will eliminate the need to route hot water piping throughout the facility. The existing chilled water pump (CHP) and Hot Water Pump (HWP) will be replaced with Variable Frequency Drive (VFD) driven pumps. The existing Chilled Hot Water (CHW) and Hot Water (HW) mains from the pump room up to the roof will remain. New CHS/R and HWS/R headers will be added on the roof to serve utilities to each of the ERUs and to backfeed a new set of HW risers in each mechanical room and to connect to the existing CHW risers to remain. A new Direct Digital Control (DDC) system will be provided and tied into the campus-wide control system for better energy management and control by Utilities and Energy Services.

General construction shall consist of the removal and replacement of existing ceilings to facilitate mechanical work. In lieu of cleaning and reinstalling existing light fixtures, this project will install new, more energy efficient light fixtures.

The current schedule calls for substantial completion of the Krueger Hall HVAC Project in July 2016. The total project budget is \$9,939,305.

Other Major Fiscal Impacts:

None.

Agenda Item No.

TEXAS A&M UNIVERSITY

Office of the President

December 17, 2015

Members, Board of Regents
The Texas A&M University System

Subject: Approval of the Project Scope and Budget, Appropriation for Pre-Construction and Construction Services, and Approval for Construction for the Krueger Hall HVAC Project, Texas A&M University, College Station, Texas

I recommend adoption of the following minute order:

“The project scope along with a project budget of \$9,939,305 for the Krueger Hall HVAC Project is approved.

The amount of \$9,939,305 is appropriated from Account No. 01-083536-Revenue Financing Debt Proceeds (Housing Revenue) for pre-construction and construction services and related project costs.

The Krueger Hall HVAC Project, Texas A&M University, College Station, Texas, is approved for construction.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that

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December 17, 2015

the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.”

Respectfully submitted,

Michael K. Young, President
Texas A&M University

Approval Recommended:

John Sharp
Chancellor

Approved for Legal Sufficiency:

Ray Bonilla
General Counsel

Billy Hamilton
Executive Vice Chancellor and
Chief Financial Officer

KRUEGER HALL HVAC PROJECT	PROJECT BUDGET
TEXAS A&M UNIVERSITY	
PROJECT NO. 2014-04566	

Construction (Complete CSI Breakout Tab).....	\$8,775,285
Construction Contingency @ 10%	536,500
Architect/Engineer (A/E) Fee	328,000
A/E Additional Fees.....	3,000
Asbestos/Lead Survey.....	3,525
SSC Support (Keying/Fire Alarms/Utilities Support/Etc.)	3,500
SSC Project Management Fees	289,495
TOTAL ESTIMATED COST OF PROJECT.....	<u>\$9,939,305</u>

1. Design Start..... April 27, 2015
2. 95% Design Review..... July 9, 2015
3. Solicitation of Bids August 12, 2015
4. Bid Opening October 2, 2015
5. Contract Award/Notice to Proceed October 30, 2015
6. Electrical Upgrades & Roof Work..... December 20, 2015
7. Board of Regents Approval for Construction February 11, 2016
8. Begin HVAC Replacement..... May 16, 2016
9. HVAC Replacement Project Completion July 30, 2016

**TEXAS A&M UNIVERSITY
REVENUE FINANCING SYSTEM
Krueger Hall HVAC Replacement
Housing Revenue**

Dates	Outstanding Principal	Principal Amount	Interest Amount	Annual Total	Coverage 1.15x
BONDS	10,040,000.00				
YEAR 1	9,830,000.00	210,000.00	502,000.00	712,000.00	818,800.00
YEAR 2	9,610,000.00	220,000.00	491,500.00	711,500.00	818,225.00
YEAR 3	9,380,000.00	230,000.00	480,500.00	710,500.00	817,075.00
YEAR 4	9,135,000.00	245,000.00	469,000.00	714,000.00	821,100.00
YEAR 5	8,880,000.00	255,000.00	456,750.00	711,750.00	818,512.50
YEAR 6	8,610,000.00	270,000.00	444,000.00	714,000.00	821,100.00
YEAR 7	8,330,000.00	280,000.00	430,500.00	710,500.00	817,075.00
YEAR 8	8,035,000.00	295,000.00	416,500.00	711,500.00	818,225.00
YEAR 9	7,725,000.00	310,000.00	401,750.00	711,750.00	818,512.50
YEAR 10	7,400,000.00	325,000.00	386,250.00	711,250.00	817,937.50
YEAR 11	7,055,000.00	345,000.00	370,000.00	715,000.00	822,250.00
YEAR 12	6,695,000.00	360,000.00	352,750.00	712,750.00	819,662.50
YEAR 13	6,315,000.00	380,000.00	334,750.00	714,750.00	821,962.50
YEAR 14	5,920,000.00	395,000.00	315,750.00	710,750.00	817,362.50
YEAR 15	5,505,000.00	415,000.00	296,000.00	711,000.00	817,650.00
YEAR 16	5,065,000.00	440,000.00	275,250.00	715,250.00	822,537.50
YEAR 17	4,605,000.00	460,000.00	253,250.00	713,250.00	820,237.50
YEAR 18	4,120,000.00	485,000.00	230,250.00	715,250.00	822,537.50
YEAR 19	3,615,000.00	505,000.00	206,000.00	711,000.00	817,650.00
YEAR 20	3,085,000.00	530,000.00	180,750.00	710,750.00	817,362.50
YEAR 21	2,525,000.00	560,000.00	154,250.00	714,250.00	821,387.50
YEAR 22	1,940,000.00	585,000.00	126,250.00	711,250.00	817,937.50
YEAR 23	1,325,000.00	615,000.00	97,000.00	712,000.00	818,800.00
YEAR 24	680,000.00	645,000.00	66,250.00	711,250.00	817,937.50
YEAR 25	-	680,000.00	34,000.00	714,000.00	821,100.00
		<u>\$ 10,040,000.00</u>	<u>\$ 7,771,250.00</u>	<u>\$ 17,811,250.00</u>	<u>\$ 20,482,937.50</u>

Estimated issuance costs and rounding of \$100,696 are included in this schedule.
Long-term rates are assumed to be 5.00%. Rates are subject to market change.
Prepared by the Office of the Treasurer - Treasury Services 12/11/15

Rates are subject to market change. Amounts are preliminary estimates that will be revised at the time bonds are issued.

Physical
Plant

Physical Plant

Physical Plant



Krueger Hall HVAC Project

Texas A&M University

Project No. 2014-04566

AGENDA ITEM BRIEFING

Submitted by: Michael K. Young, President
Texas A&M University

Subject: Approval of the Project Scope and Budget, Appropriation for Pre-Construction and Construction Services, and Approval for Construction for the Legett Hall HVAC Project, Texas A&M University, College Station, Texas

Proposed Board Action:

- (1) Approve the project scope and budget.
- (2) Appropriate \$5,534,408 for pre-construction and construction services and related project costs.
- (3) Approve construction of the Legett Hall HVAC Project at Texas A&M University with a total project budget of \$5,534,408.

Funding/Planning Amount:

<u>Funding Source</u>	<u>Planning Amount</u>	<u>Average Estimated Annual Debt Service</u>	<u>Debt Service Source</u>
Revenue Financing	\$5,534,408	\$396,640	Housing Revenue
Total Project Funding	<u>\$5,534,408</u>		

Project Justification:

Originally constructed in 1911, renovated in 1979, Legett Hall is a four story concrete structure consisting of approximately 95 dorm rooms. Legett Hall's current Heating Ventilation Air Conditioning (HVAC) system was installed in 1972. The system consists of seven Air Handler Units (AHUs) that serve primary air (conditioned outside air [OA]) to either induction air units (IAUs) or fan coil units (FCUs) located in each of the spaces. There are three chilled water pumps (CHPs) and two hot water pumps (HWPs) each serving different building zones.

The HVAC system has reached the end of its useful life and is in need of replacement.

Scope:

This project will replace all FCUs/IAUs in each dorm room as well as all AHUs, CHPs and HWPs. The entire chilled water and heating water piping will be replaced. Each room will have a thermostat and humidistat to implement a humidity control strategy at the room level. Conditioned OA will be provided via a new roof mounted Energy Recovery Unit (ERU). Existing exhaust fans will be removed and new exhaust ductwork will be routed to each of the

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Agenda Item Briefing

ERUs to capture energy currently being exhausted. New OA and exhaust duct risers will be installed to introduce conditioned fresh air to each new AHU. A new direct digital control (DDC) system will be provided and will be tied into campus-wide control system for better energy management and control by Utilities and Energy Services (UES). General construction shall consist of the removal and replacement of existing ceilings to facilitate mechanical work. In lieu of cleaning and reinstalling existing light fixtures, this project will install new, more energy efficient light fixtures. It will also include replacement of the electrical switchgear to provide additional distribution of the existing electrical services.

The current schedule calls for substantial completion of the Legett Hall HVAC Project in July 2016. The total project budget is \$5,534,408.

Other Major Fiscal Impacts:

None.

Agenda Item No.

TEXAS A&M UNIVERSITY

Office of the President

December 18, 2015

Members, Board of Regents
The Texas A&M University System

Subject: Approval of the Project Scope and Budget, Appropriation for Pre-Construction and Construction Services, and Approval for Construction for the Legett Hall HVAC Project, Texas A&M University, College Station, Texas

I recommend adoption of the following minute order:

“The project scope along with a project budget of \$5,534,408 for the Legett Hall HVAC Project is approved.

The amount of \$5,534,408 is appropriated from Account No. 01-083536-Revenue Financing Debt Proceeds (Housing Revenue) for pre-construction and construction services and related project costs.

The Legett Hall HVAC Project, Texas A&M University, College Station, Texas, is approved for construction.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that

the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.”

Respectfully submitted,

Michael K. Young, President
Texas A&M University

Approval Recommended:

John Sharp
Chancellor

Approved for Legal Sufficiency:

Ray Bonilla
General Counsel

Billy Hamilton
Executive Vice Chancellor and
Chief Financial Officer

LEGETT HALL HVAC PROJECT
TEXAS A&M UNIVERSITY
PROJECT NO. 2015-05017

PROJECT BUDGET

Construction (Complete CSI Breakout Tab).....	\$4,598,671
Construction Contingency @ 10%	459,867
Architect/Engineer (A/E) Fee	171,600
A/E Additional Fees.....	3,000
Asbestos/Lead Survey.....	2,068
Asbestos Abatement.....	134,505
SSC Support (Keying/Fire Alarms/Utilities Support/Etc.).....	3,500
SSC Project Management Fees	161,197
TOTAL ESTIMATED COST OF PROJECT.....	<u>\$5,534,408</u>

1. Design Start.....July 24, 2014
2. 95% Design Review..... March 3, 2015
3. Solicitation of Bids August 12, 2015
4. Bid Opening.....October 2, 2015
5. Contract Award/Notice to ProceedOctober 30, 2015
6. Electrical Upgrades & Roof Work..... December 20, 2015
7. Board of Regents Approval for Construction February 11, 2016
8. Begin HVAC Replacement..... May 16, 2016
9. HVAC Replacement Project CompletionJuly 30, 2016

**TEXAS A&M UNIVERSITY
REVENUE FINANCING SYSTEM
Legett Hall HVAC Replacement
Housing Revenue**

Dates	Outstanding Principal	Principal Amount	Interest Amount	Annual Total	Coverage 1.15x
BONDS	5,590,000.00				
YEAR 1	5,415,000.00	175,000.00	265,525.00	440,525.00	506,603.75
YEAR 2	5,235,000.00	180,000.00	257,212.50	437,212.50	502,794.38
YEAR 3	5,045,000.00	190,000.00	248,662.50	438,662.50	504,461.88
YEAR 4	4,845,000.00	200,000.00	239,637.50	439,637.50	505,583.13
YEAR 5	4,635,000.00	210,000.00	230,137.50	440,137.50	506,158.13
YEAR 6	4,415,000.00	220,000.00	220,162.50	440,162.50	506,186.88
YEAR 7	4,185,000.00	230,000.00	209,712.50	439,712.50	505,669.38
YEAR 8	3,945,000.00	240,000.00	198,787.50	438,787.50	504,605.63
YEAR 9	3,695,000.00	250,000.00	187,387.50	437,387.50	502,995.63
YEAR 10	3,430,000.00	265,000.00	175,512.50	440,512.50	506,589.38
YEAR 11	3,155,000.00	275,000.00	162,925.00	437,925.00	503,613.75
YEAR 12	2,865,000.00	290,000.00	149,862.50	439,862.50	505,841.88
YEAR 13	2,560,000.00	305,000.00	136,087.50	441,087.50	507,250.63
YEAR 14	2,245,000.00	315,000.00	121,600.00	436,600.00	502,090.00
YEAR 15	1,915,000.00	330,000.00	106,637.50	436,637.50	502,133.13
YEAR 16	1,565,000.00	350,000.00	90,962.50	440,962.50	507,106.88
YEAR 17	1,200,000.00	365,000.00	74,337.50	439,337.50	505,238.13
YEAR 18	820,000.00	380,000.00	57,000.00	437,000.00	502,550.00
YEAR 19	420,000.00	400,000.00	38,950.00	438,950.00	504,792.50
YEAR 20	-	420,000.00	19,950.00	439,950.00	505,942.50
		<u>\$ 5,590,000.00</u>	<u>\$ 3,191,050.00</u>	<u>\$ 8,781,050.00</u>	<u>\$ 10,098,207.57</u>

Estimated issuance costs and rounding of \$55,593 are included in this schedule.
Long-term rates are assumed to be 4.75%. Rates are subject to market change.
Prepared by the Office of the Treasurer - Treasury Services 12/11/15

Rates are subject to market change. Amounts are preliminary estimates that will be revised at the time bonds are issued.

Physical Plant



Legett Hall HVAC Project

Texas A&M University

Project No. 2015-05017

AGENDA ITEM BRIEFING

Submitted by: Michael K. Young, President
Texas A&M University

Subject: Approval of the Project Scope and Budget, Appropriation for Pre-Construction and Construction Services, and Approval for Construction for the Neeley Hall HVAC Project, Texas A&M University, College Station, Texas

Proposed Board Action:

- (1) Approve the project scope and budget.
- (2) Appropriate \$6,803,145 for pre-construction and construction services and related project costs.
- (3) Approve construction of the Neeley Hall HVAC Project at Texas A&M University with a total project budget of \$6,803,145.

Funding/Planning Amount:

<u>Funding Source</u>	<u>Planning Amount</u>	<u>Average Estimated Annual Debt Service</u>	<u>Debt Service Source</u>
Revenue Financing	<u>\$6,803,145</u>	\$468,837	Housing Revenue
Total Project Funding	<u>\$6,803,145</u>		

Project Justification:

Originally constructed in 1980, Neeley Hall is a four-story concrete structure consisting of 144 modular rooms/spaces (the majority being dorm rooms). Total square footage is approximately 70,000 gsf.

Each room is conditioned by an individual Fan Coil Unit (FCU) served by a four-pipe Chilled Hot Water/Hot Water (CHW/HW) piping distribution system. Each room has a thermostat and fan speed control switch (Hi/Med/Lo). Corridors are conditioned by floor-mounted FCUs and plenum-mounted FCUs located at each end of the hall. The FCUs at the end of the hall draw Outside Air (OA) through an exterior louver to serve fresh air to corridors. OA is introduced to each room via door undercut using toilet exhaust to draw. Each stairwell has wall-mounted FCUs located on the 2nd and 3rd floor landings.

The Heating Ventilation Air Conditioning (HVAC) system has reached the end of its useful life and is in need of replacement.

Scope:

This project will replace all FCUs with new four-pipe FCUs with HW coils in the re-heat position. Each room will have a thermostat and humidistat to implement a humidity control strategy at the room level. Conditioned OA will be provided via new roof-mounted Energy Recovery Units (ERUs). Existing exhaust fans will be removed and new exhaust ductwork will be manifolded on the roof and routed to each of the ERUs to capture energy currently being exhausted. New OA and exhaust duct risers will be installed to introduce conditioned fresh air into each room. A new Direct Digital Control (DDC) system will be provided and tied into the campus-wide control system for better energy management and control by Utilities and Energy Services.

General construction shall consist of the removal and replacement of existing ceilings to facilitate mechanical work. In lieu of cleaning and reinstalling existing light fixtures, this project will install new, more energy efficient light fixtures. It will also include replacement of the existing electrical switchgear to provide additional distribution of the existing electrical services.

The current schedule calls for substantial completion of the Neeley Hall HVAC Project in July 2016. The total project budget is \$6,803,145.

Other Major Fiscal Impacts:

None.

Agenda Item No.

TEXAS A&M UNIVERSITY

Office of the President

December 18, 2015

Members, Board of Regents
The Texas A&M University System

Subject: Approval of the Project Scope and Budget, Appropriation for Pre-Construction and Construction Services, and Approval for Construction for the Neeley Hall HVAC Project, Texas A&M University, College Station, Texas

I recommend adoption of the following minute order:

“The project scope along with a project budget of \$6,803,145 for the Neeley Hall HVAC Project is approved.

The amount of \$6,803,145 is appropriated from Account No. 01-083536, Revenue Financing Debt Proceeds (Housing Revenue) for pre-construction and construction services and related project costs.

The Neeley Hall HVAC Project, Texas A&M University, College Station, Texas, is approved for construction.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that

the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.”

Respectfully submitted,

Michael K. Young, President
Texas A&M University

Approval Recommended:

John Sharp
Chancellor

Approved for Legal Sufficiency:

Ray Bonilla
General Counsel

Billy Hamilton
Executive Vice Chancellor and
Chief Financial Officer

NEELEY HALL HVAC PROJECT
TEXAS A&M UNIVERSITY
PROJECT NO. 2014-04614

PROJECT BUDGET

Construction (Complete CSI Breakout Tab).....	\$5,716,000
Construction Contingency @ 10%	571,600
Architect/Engineer (A/E) Fee	292,850
A/E Additional Fees.....	3,000
Asbestos/Lead Survey.....	3,725
Asbestos Abatement.....	14,320
SSC Support (Keying/Fire Alarms/Utilities Support/Etc.).....	3,500
SSC Project Management Fees	<u>198,150</u>
TOTAL ESTIMATED COST OF PROJECT.....	<u>\$6,803,145</u>

1. Design Start..... April 27, 2015
2. 95% Design Review..... July 9, 2015
3. Solicitation of Bids August 12, 2015
4. Bid Opening October 2, 2015
5. Contract Award/Notice to Proceed October 30, 2015
6. Electrical Upgrades & Roof Work..... December 20, 2015
7. Board of Regents Approval for Construction February 11, 2016
8. Begin HVAC Replacement..... May 16, 2016
9. HVAC Replacement Project Completion July 30, 2016

**TEXAS A&M UNIVERSITY
REVENUE FINANCING SYSTEM
Neeley Hall HVAC Replacement
Housing Revenue**

Dates	Outstanding Principal	Principal Amount	Interest Amount	Annual Total	Coverage 1.15x
BONDS	6,875,000.00				
YEAR 1	6,730,000.00	145,000.00	343,750.00	488,750.00	562,062.50
YEAR 2	6,580,000.00	150,000.00	336,500.00	486,500.00	559,475.00
YEAR 3	6,420,000.00	160,000.00	329,000.00	489,000.00	562,350.00
YEAR 4	6,255,000.00	165,000.00	321,000.00	486,000.00	558,900.00
YEAR 5	6,080,000.00	175,000.00	312,750.00	487,750.00	560,912.50
YEAR 6	5,895,000.00	185,000.00	304,000.00	489,000.00	562,350.00
YEAR 7	5,700,000.00	195,000.00	294,750.00	489,750.00	563,212.50
YEAR 8	5,495,000.00	205,000.00	285,000.00	490,000.00	563,500.00
YEAR 9	5,280,000.00	215,000.00	274,750.00	489,750.00	563,212.50
YEAR 10	5,055,000.00	225,000.00	264,000.00	489,000.00	562,350.00
YEAR 11	4,820,000.00	235,000.00	252,750.00	487,750.00	560,912.50
YEAR 12	4,575,000.00	245,000.00	241,000.00	486,000.00	558,900.00
YEAR 13	4,315,000.00	260,000.00	228,750.00	488,750.00	562,062.50
YEAR 14	4,045,000.00	270,000.00	215,750.00	485,750.00	558,612.50
YEAR 15	3,760,000.00	285,000.00	202,250.00	487,250.00	560,337.50
YEAR 16	3,460,000.00	300,000.00	188,000.00	488,000.00	561,200.00
YEAR 17	3,145,000.00	315,000.00	173,000.00	488,000.00	561,200.00
YEAR 18	2,815,000.00	330,000.00	157,250.00	487,250.00	560,337.50
YEAR 19	2,470,000.00	345,000.00	140,750.00	485,750.00	558,612.50
YEAR 20	2,105,000.00	365,000.00	123,500.00	488,500.00	561,775.00
YEAR 21	1,725,000.00	380,000.00	105,250.00	485,250.00	558,037.50
YEAR 22	1,325,000.00	400,000.00	86,250.00	486,250.00	559,187.50
YEAR 23	905,000.00	420,000.00	66,250.00	486,250.00	559,187.50
YEAR 24	465,000.00	440,000.00	45,250.00	485,250.00	558,037.50
YEAR 25	-	465,000.00	23,250.00	488,250.00	561,487.50
		<u>\$ 6,875,000.00</u>	<u>\$ 5,314,750.00</u>	<u>\$ 12,189,750.00</u>	<u>\$ 14,018,212.50</u>

Estimated issuance costs and rounding of \$71,855 are included in this schedule.
Long-term rates are assumed to be 5.00%. Rates are subject to market change.
Prepared by the Office of the Treasurer - Treasury Services 12/11/15

Rates are subject to market change. Amounts are preliminary estimates that will be revised at the time bonds are issued.



Neeley Hall HVAC Project

Texas A&M University

Project No. 2014-04614

AGENDA ITEM BRIEFING

Submitted by: Michael K. Young, President
Texas A&M University

Subject: Approval of the Project Scope and Budget, Appropriation for Pre-Construction and Construction Services, and Approval for Construction for the Underwood Hall HVAC Project, Texas A&M University, College Station, Texas

Proposed Board Action:

- (1) Approve the project scope and budget.
- (2) Appropriate \$6,583,840 for pre-construction and construction services and related project costs.
- (3) Approve construction of the Underwood Hall HVAC Project at Texas A&M University with a total project budget of \$6,583,840.

Funding/Planning Amount:

<u>Funding Source</u>	<u>Planning Amount</u>	Average Estimated Annual <u>Debt Service</u>	Debt Service <u>Source</u>
Revenue Financing System Debt Proceeds	<u>\$6,583,840</u>	\$471,880	Housing Revenue
Total Project Funding	<u>\$6,583,840</u>		

Project Justification:

Originally constructed in 1981, Underwood Hall is a four-story concrete structure consisting of 160 modular rooms/spaces (the majority being dorm rooms). Total square footage is approximately 77,000 gsf.

Each room is conditioned by an individual Fan Coil Unit (FCU) served by a four-pipe Chilled Hot Water/Hot Water (CHW/HW) piping distribution system. Each room has a thermostat and fan speed control switch (Hi/Med/Lo). Corridors are conditioned by floor-mounted FCUs and plenum-mounted FCUs located at each end of the hall. The FCUs at the end of the hall draw outside air (OA) through an exterior louver to serve fresh air to the corridors. OA is introduced to each room via door undercut using toilet exhaust to draw. Each stairwell has wall-mounted FCUs located on the 2nd and 3rd floor landings.

The HVAC system has reached the end of its useful life and is in need of replacement.

Scope:

This project will replace all FCUs with new four-pipe FCUs with HW coils in the re-heat position. Each room will have a thermostat and humidistat to implement a humidity control strategy at the room level. Conditioned OA will be provided via new roof-mounted Energy Recovery Units (ERUs). Existing exhaust fans will be removed and new exhaust ductwork will be manifolded on the roof and routed to each of the ERUs to capture energy currently being exhausted. New OA and exhaust duct risers will be installed to introduce conditioned fresh air into each room. A new Direct Digital Control (DDC) system will be provided and tied into the campus-wide control system for better energy management and control by Utilities and Energy Services.

General construction shall consist of the removal and replacement of existing ceilings to facilitate mechanical work. In lieu of cleaning and reinstalling existing light fixtures, this project will install new, more energy efficient light fixtures.

The current schedule calls for substantial completion of the Underwood Hall HVAC Project in July 2016. The total project budget is \$6,583,840.

Other Major Fiscal Impacts:

None.

Agenda Item No.

TEXAS A&M UNIVERSITY

Office of the President

December 17, 2015

Members, Board of Regents
The Texas A&M University System

Subject: Approval of the Project Scope and Budget, Appropriation for Pre-Construction and Construction Services, and Approval for Construction for the Underwood Hall HVAC Project, Texas A&M University, College Station, Texas

I recommend adoption of the following minute order:

“The project scope along with a project budget of \$6,583,840 for the Underwood Hall HVAC Project is approved.

The amount of \$6,583,840 is appropriated from Account No. 01-083536, Revenue Financing Debt Proceeds (Housing Revenue) for pre-construction and construction services and related project costs.

The Underwood Hall HVAC Project, Texas A&M University, College Station, Texas, is approved for construction.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that

the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.”

Respectfully submitted,

Michael K. Young, President
Texas A&M University

Approval Recommended:

John Sharp
Chancellor

Approved for Legal Sufficiency:

Ray Bonilla
General Counsel

Billy Hamilton
Executive Vice Chancellor and
Chief Financial Officer

UNDERWOOD HALL HVAC PROJECT
TEXAS A&M UNIVERSITY
PROJECT NO. 2015-05018

PROJECT BUDGET

1. Construction (Complete CSI Breakout Tab).....	\$5,529,778
2. Construction Contingency @ 10%	552,977
3. Architect/Engineer (A/E) Fee	245,700
4. A/E Additional Fees.....	3,000
5. Asbestos/Lead Survey.....	1,200
6. Asbestos Abatement.....	18,395
7. Building Dehumidification	30,000
8. UES Outages.....	53
9. Water Damage Repairs	7,475
10. SSC Support (Keying/Fire Alarms/Utilities Support/Etc.).....	3,500
11. SSC Project Management Fees.....	191,762
12. TOTAL ESTIMATED COST OF PROJECT.....	<u>\$6,583,840</u>

1. Design Start.....July 7, 2014
2. 95% Design Review.....July 21, 2015
3. Solicitation of BidsAugust 12, 2015
4. Bid Opening.....October 2, 2015
5. Contract Award/Notice to ProceedOctober 30, 2015
6. Electrical Upgrades & Roof Work.....December 20, 2015
7. Board of Regents Approval for ConstructionFebruary 11, 2016
8. Begin HVAC Replacement.....May 16, 2016
9. HVAC Replacement Project CompletionJuly 30, 2016

**TEXAS A&M UNIVERSITY
REVENUE FINANCING SYSTEM
Underwood Hall HVAC Replacement
Housing Revenue**

Dates	Outstanding Principal	Principal Amount	Interest Amount	Annual Total	Coverage 1.15x
BONDS	6,650,000.00				
YEAR 1	6,510,000.00	140,000.00	332,500.00	472,500.00	543,375.00
YEAR 2	6,365,000.00	145,000.00	325,500.00	470,500.00	541,075.00
YEAR 3	6,210,000.00	155,000.00	318,250.00	473,250.00	544,237.50
YEAR 4	6,050,000.00	160,000.00	310,500.00	470,500.00	541,075.00
YEAR 5	5,880,000.00	170,000.00	302,500.00	472,500.00	543,375.00
YEAR 6	5,700,000.00	180,000.00	294,000.00	474,000.00	545,100.00
YEAR 7	5,515,000.00	185,000.00	285,000.00	470,000.00	540,500.00
YEAR 8	5,320,000.00	195,000.00	275,750.00	470,750.00	541,362.50
YEAR 9	5,115,000.00	205,000.00	266,000.00	471,000.00	541,650.00
YEAR 10	4,900,000.00	215,000.00	255,750.00	470,750.00	541,362.50
YEAR 11	4,675,000.00	225,000.00	245,000.00	470,000.00	540,500.00
YEAR 12	4,435,000.00	240,000.00	233,750.00	473,750.00	544,812.50
YEAR 13	4,185,000.00	250,000.00	221,750.00	471,750.00	542,512.50
YEAR 14	3,920,000.00	265,000.00	209,250.00	474,250.00	545,387.50
YEAR 15	3,645,000.00	275,000.00	196,000.00	471,000.00	541,650.00
YEAR 16	3,355,000.00	290,000.00	182,250.00	472,250.00	543,087.50
YEAR 17	3,050,000.00	305,000.00	167,750.00	472,750.00	543,662.50
YEAR 18	2,730,000.00	320,000.00	152,500.00	472,500.00	543,375.00
YEAR 19	2,395,000.00	335,000.00	136,500.00	471,500.00	542,225.00
YEAR 20	2,045,000.00	350,000.00	119,750.00	469,750.00	540,212.50
YEAR 21	1,675,000.00	370,000.00	102,250.00	472,250.00	543,087.50
YEAR 22	1,285,000.00	390,000.00	83,750.00	473,750.00	544,812.50
YEAR 23	880,000.00	405,000.00	64,250.00	469,250.00	539,637.50
YEAR 24	450,000.00	430,000.00	44,000.00	474,000.00	545,100.00
YEAR 25	-	450,000.00	22,500.00	472,500.00	543,375.00
		<u>\$ 6,650,000.00</u>	<u>\$ 5,147,000.00</u>	<u>\$ 11,797,000.00</u>	<u>\$ 13,566,550.00</u>

Estimated issuance costs and rounding of \$66,160 are included in this schedule.
Long-term rates are assumed to be 5.00%. Rates are subject to market change.
Prepared by the Office of the Treasurer - Treasury Services 12/11/15

Rates are subject to market change. Amounts are preliminary estimates that will be revised at the time bonds are issued.

Physical
Plant

Physical Plant



Underwood Hall HVAC Project

Texas A&M University

Project No. 2015-05018

Construction Project Status Report

Effective 01/26/2016

Projects in Programming / Planning:	13 Projects	\$	651,832,000
Projects in Design:	13 Projects	\$	579,395,305
Projects in Bidding:	1 Project	\$	1,700,000
Projects in Construction:	16 Projects	\$	1,379,492,201
Combined Total:	43 Projects	\$	2,612,419,506

PROJECTS TO BE AUTHORIZED BY THE BOARD OF REGENTS

Projects in Programming / Planning:

College Station, TX

02-3208	Agriculture Building #5	\$	35,000,000
02-3205	Biocontainment Research Facility (BRF)	\$	85,000,000

Corpus Christi, TX

15-3179	Parking Garage	\$	39,000,000
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Dallas, TX

23-3202	Dentistry Clinical Education Facility	\$	127,500,000
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Ft. Worth, TX

04-3191	Southwest Metroplex Building	\$	39,600,000
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Killeen, TX

24-3194	Multipurpose Building 3	\$	36,000,000
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Kingsville, TX

17-3207	Education Complex	\$	60,000,000
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Laredo, TX

16-3206	Library Renovation/Addition of Instructional & Support Space	\$	62,100,000
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Prairie View, TX

05-3204	Capital Improvements	\$	18,632,000
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San Antonio, TX

25-3158	Science & Technology Bldg & Campus Infrastructure	\$	63,000,000
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Stephenville, TX

04-3195	Applied Science Building	\$	54,000,000
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Texarkana, TX

22-3200	Academic & Student Services Building	\$	32,000,000
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Total of Projects in Programming / Planning		\$	651,832,000
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Projects in Design:**Bryan, TX**

23-3203	Medical Research & Education Building 2	\$	103,800,000
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Canyon, TX

18-3199	Agricultural Sciences Complex	\$	48,160,000
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College Station, TX

02-3164	Chemistry Bldg 72 Wing 1st & 2nd Floor Renovation	\$	11,722,305
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02-3193	Joint Library Facility Module 2	\$	5,500,000
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02-3210	Renovate the Commissary Building	\$	33,155,000
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02-3177	West Campus Support Building	\$	10,500,000
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08-3196	Center for Infrastructure Renewal	\$	100,000,000
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Commerce, TX

21-3186	Nursing & Health Sciences Building	\$	54,000,000
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Corpus Christi, TX

15-3188	Life Sciences Research & Engineering Complex-Ph I	\$	60,000,000
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Dallas, TX

06-3192	Dallas AgriLife Center	\$	34,000,000
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Galveston, TX

10-3197	Academic Building Complex Phase II & Infrastructure	\$	57,400,000
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Prairie View, TX

05-3198	Fabrication Center	\$	17,158,000
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Stephenville, TX

04-3176	Memorial Stadium Renovation and Expansion	\$	24,000,000
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04-3187	Utility and Infrastructure Improvements	\$	20,000,000
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Total of Projects in Design		\$	579,395,305
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Projects in Bidding:**Texarkana, TX**

22-2997	Multipurpose Library Building & Central Plant-Phase II	\$	1,700,000
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Total of Projects in Bidding		\$	1,700,000
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Projects in Construction:

College Station, TX

06-3175	Agriculture and Life Sciences Building No 4	\$	32,500,000
	Skanska USA Building, Inc.		
Status:	Just Starting	Substantial Completion Date:	11/10/2014
		Construction Work Completed:	12%
02-3156	Commons Building Renovations and Additions	\$	49,100,000
	Acklam Construction Co., LTD		
Status:	On Schedule	Substantial Completion Date:	05/22/2017
		Construction Work Completed:	50%
02-3162	Completion of Corps Dorm Renovation	\$	149,004,052
	SpawGlass Construction, Inc.		
Status:	On Schedule	Substantial Completion Date:	06/30/2017
		Construction Work Completed:	23%
02-3125	CVM & Biomedical Sciences New Education Bldg & Small Animal Clinic	\$	122,894,248
	Skanska USA Building, Inc.		
Status:	On Schedule	Substantial Completion Date:	04/13/2018
		Construction Work Completed:	70%
02-3155	Engineering Education Complex	\$	168,900,000
	J. T. Vaughn Construction, LLC		
Status:	On Schedule	Substantial Completion Date:	10/31/2017
		Construction Work Completed:	15%
02-3159	FY14 Utility Production Upgrade	\$	21,276,643
	REC Industries		
Status:	On Schedule	Substantial Completion Date:	03/31/2016
		Construction Work Completed:	94%
02-3170	Human Clinical Research Center	\$	13,900,000
	Skanska USA Building, Inc.		
Status:	On Schedule	Substantial Completion Date:	03/03/2017
		Construction Work Completed:	3%
02-3111	Kyle Field Stadium Redevelopment	\$	488,582,222
	Manhattan Vaughn		
Status:	Substantially Complete	Substantial Completion Date:	09/15/2015
		Construction Work Completed:	100%
02-3143	Student Recreation Center Addition	\$	54,990,000
	Satterfield and Pontikes Construction, Inc.		
Status:	Behind Schedule	Substantial Completion Date:	03/31/2016
		Construction Work Completed:	71%
20-3160	Texas A&M Veterinary Medical Diagnostic Laboratory	\$	53,600,000
	J. T. Vaughn Construction, LLC		
Status:	On Schedule	Substantial Completion Date:	11/19/2016
		Construction Work Completed:	45%

02-3173	West Campus Housing Streets and Infrastructure	\$	19,000,000
SpawGlass Civil Construction, Inc.			
Status:	On Schedule	Substantial Completion Date:	12/14/2015
		Construction Work Completed:	98.5%

Corpus Christi, TX

15-3142	University Center Expansion	\$	28,465,000
Fulton Construction Corp./Coastcon Corp. JV			
Status:	On Schedule	Substantial Completion Date:	05/15/2015
		Construction Work Completed:	99%

Galveston, TX

10-3180	Academic Building Complex	\$	46,600,000
Linbeck			
Status:	Just Starting	Substantial Completion Date:	02/13/2015
		Construction Work Completed:	1%

Prairie View, TX

05-3126	Ag & Business Multipurpose Classroom Building	\$	37,800,000
Linbeck			
Status:	Substantially Complete	Substantial Completion Date:	07/31/2015
		Construction Work Completed:	99%

05-3157	Football Stadium & Athletic Field House	\$	61,437,613
Skanska USA Building, Inc.			
Status:	Behind Schedule	Substantial Completion Date:	05/16/2016
		Construction Work Completed:	42%

05-3127	Student Recreation Center	\$	31,442,419
Skanska USA Building, Inc.			
Status:	Substantially Complete	Substantial Completion Date:	05/03/2016
		Construction Work Completed:	100%

Total of Projects in Construction	\$	1,379,492,201
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Private Development:

College Station, TX

02-3165	Century Square	\$	200,000,000
02-3189	Park West Development	\$	200,000,000
02-3163	TAMU-West Campus Housing	\$	111,000,000
02-3209	Cain Hall Site Redevelopment	\$	43,017,000

Galveston, TX

10-3172	Operation Seawolf	\$	26,976,000
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Stephenville, TX

04-3190	Tarleton 2016 Resident Hall	\$	76,300,000
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Total of Private Development Projects	\$	657,293,000
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Agenda Item No. 5.1

AGENDA ITEM BRIEFING

Submitted by: Cliff Thomas, Chairman of the Board
The Texas A&M University System

Subject: Appointment of Member of Board of Directors of The University of Texas
Investment Management Company

Proposed Board Action:

Appointment of Member of the Board of Directors of The University of Texas Investment Management Company (UTIMCO), to be effective on _____, 2016.

Background Information:

The UTIMCO Board of Directors is made up of nine Directors consistent with Texas Education Code Section 66.08, as follows:

The University of Texas System (UTS) Board of Regents appoints (i) three persons then serving as members of the UTS Board of Regents, (ii) three persons with substantial background and expertise in investments, and (iii) one qualified individual as determined by the UTS Board of Regents, which may include the Chancellor of The University of Texas System.

The Texas A&M University System (TAMUS) Board of Regents appoints two persons, one of whom must have substantial background and expertise in investments.

The five “outside” Directors (*three appointed by the UTS Board of Regents and two appointed by the TAMUS Board of Regents*) serve three-year staggered terms that expire on the first day of April of the appropriate year.

Mr. Phil Adams was appointed by the TAMUS Board in 2015. His term on the UTIMCO Board is scheduled to expire on April 1, 2018.

Mr. John D. White, who holds the second position, has announced his resignation from the UTIMCO Board, to be effective when his replacement is named. Mr. White was appointed by the TAMUS Board in 2014. The term for this position will expire on April 1, 2017.

A&M System Funding or other Financial Implications:

None

Agenda Item No. 5.1

THE TEXAS A&M UNIVERSITY SYSTEM

Office of the Board of Regents

February 1, 2016

Members, Board of Regents
The Texas A&M University System

Subject: Appointment of Member of the Board of Directors of The University of
Texas Investment Management Company

I recommend adoption of the following minute order:

**“_____, is hereby appointed to serve as a
Director of The University of Texas Investment Management
Company, to be effective _____, 2016, for the remainder
of a three-year term to expire on April 1, 2017.”**

Respectfully submitted,

Cliff Thomas
Chairman, Board of Regents

Approved for Legal Sufficiency:

Ray Bonilla
General Counsel

AGENDA ITEM BRIEFING

Submitted by: Michael K. Young, President
Texas A&M University

Subject: Approval for Dr. Gerard L. Coté and Mr. John Hanks, System Employees, to Each Serve as an Officer, a Member of the Board of Directors and an Employee of an Entity that Proposes to License Technology from The Texas A&M University System

Proposed Board Action:

Approval for Dr. Gerard L. Coté, a faculty member in the Dwight Look College of Engineering at Texas A&M University (Texas A&M) and a Texas A&M Engineering Experiment Station (TEES) Research Engineer, and Mr. John Hanks, a faculty member in the Dwight Look College of Engineering at Texas A&M and TEES Research Engineer, to each serve in their individual capacity as an officer, a member of the board of directors and an employee of DexNeo, Inc., an entity that desires to enter into a license with The Texas A&M University System (A&M System) for technology developed by Dr. Coté and Mr. Hanks.

Background Information:

Dr. Coté's career includes 25 years as a faculty member at Texas A&M. He is currently the Director for the TEES Center for Remote Health Technologies and Systems (CRHTS) and holds the Charles H. & Bettye Barclay Professorship in the Department of Biomedical Engineering at Texas A&M. He is recognized as a world-wide expert in optical sensing for diagnostic and biomedical monitoring applications. Specifically, his research focuses on the development of macro-scale to nano-scale systems using lasers, optics and electronics for biomedical sensing such as development of a glucose monitoring system for determining blood sugar levels in patients with diabetes, optically monitoring perfusion and oxygenation for tissue transplants and wearable technologies, and the development of point-of-care and cell phone-based devices to remotely detect cardiac biomarkers, blood toxins, skin cancer, and malaria. He has coauthored over 300 publications, proceedings, and abstracts, and has had funding from the National Institutes of Health, the National Science Foundation, and private industry. Dr. Coté is also the co-holder of several U.S. patents and is a co-founder of three previous medical device companies namely; BioTex, BasePair BioTechnologies, and Visualase (recently acquired by Medtronic). Dr. Coté is a Fellow of four societies including the Institute of Electrical and Electronics Engineers (IEEE), the American Institute for Medical and Biological Engineering (AIMBE), the Biomedical Engineering Society (BMES), and the SPIE, the international society for optics and photonics. He is the recipient of several awards including the University of Connecticut School of Engineering Academy of Distinguished Engineers, Texas A&M's Association of Former Students Distinguished Achievement Award for Research, and Texas A&M's Association of Former Students Distinguished Achievement Award for Teaching. His recent two disclosures through the A&M System are focused on a novel technology for monitoring glucose

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Agenda Item Briefing

noninvasively without having to prick the finger and would be extremely beneficial for people with diabetes.

Mr. Hanks is an industry veteran with more than 25 years of corporate experience at National Instruments and Siemens Medical Systems. While at National Instruments, he held positions as Vice President of Life Sciences and Healthcare and Vice President of Industrial and Embedded Products. As Vice President of Life Sciences and Healthcare, his teams developed subsystems used in commercial applications such as optical coherence tomography (OCT) imaging, mass spectrometry, DNA sequencing, and molecular diagnostics. In addition, as Vice President of Industrial and Embedded Products, he led teams to bring wireless sensor network, data acquisition, computer vision, motion control, and field-programmable gate array (FPGA) -based embedded measurement and control software and hardware products to market. He joined Texas A&M in 2014 as a Professor of Practice in the Department of Biomedical Engineering, as well as the Director of Industry Relations for CRHTS. Mr. Hanks brings a wealth of industry knowledge, engineering and product management, intellectual property licensing, and commercialization experience to the Department of Biomedical Engineering. As Director of Industry Relations for CRHTS, his interests are identifying unmet patient needs and working with corporate partners to close the technology gaps spanning from devices to big data in today's fragmented healthcare landscape, allowing for earlier interventions, personalized treatment, and fewer patient visits and hospitalizations. Mr. Hanks is often a panelist or guest speaker on innovation at corporate events and conferences. In addition to several other disclosures filed through the A&M System, Mr. Hanks is the co-inventor on one of the two disclosures filed through the A&M System for noninvasive glucose monitoring.

DexNeo, Inc., which is currently wholly owned by Dr. Coté and Mr. Hanks, was formed to further develop Dr. Coté's and Mr. Hanks' technology relating to noninvasive glucose monitoring to a stage where the technology is marketable to an existing medical device company. DexNeo, Inc. desires to enter into a license agreement with the A&M System to further develop this technology. It is anticipated that the terms and conditions of the proposed license agreement between DexNeo, Inc. and the A&M System will be negotiated in the near future.

Pursuant to [Texas Education Code §51.912](#) and Section 4.6 of System Policy [17.01, Intellectual Property Management and Commercialization](#), Board of Regents approval is required for Dr. Coté and Mr. Hanks to each serve as an officer, a member of the board of directors and an employee of DexNeo, Inc. Any potential future conflicts of interest will be evaluated under System Regulation [15.01.03, Financial Conflicts of Interest in Sponsored Research](#). An approved conflict of interest plan with Texas A&M will be in place no later than the date of the signing of the license agreement.

A&M System Funding or Other Financial Implications:

None.

Agenda Item No.

TEXAS A&M UNIVERSITY

December 1, 2015

Members, Board of Regents
The Texas A&M University System

Subject: Approval for Dr. Gerard L. Coté and Mr. John Hanks, System Employees, to Each Serve as an Officer, Member of the Board of Directors and Employee of an Entity that Proposes to License Technology from The Texas A&M University System

I recommend adoption of the following minute order:

“The Board of Regents of The Texas A&M University System approves for Dr. Gerard L. Coté and Mr. John Hanks, employees of Texas A&M University, to each serve in their individual capacity as an officer, a member of the Board of Directors and an employee of DexNeo, Inc., an entity that proposes to license technology from The Texas A&M University System relating to the research, development, licensing, or exploitation of intellectual property conceived, created, discovered, invented, or developed by Dr. Coté and Mr. Hanks.”

Respectfully submitted,

Michael K. Young
President

Approval Recommended:

John Sharp
Chancellor

Approved for Legal Sufficiency:

Ray Bonilla
General Counsel

Billy Hamilton
Executive Vice Chancellor and
Chief Financial Officer

AGENDA ITEM BRIEFING

Submitted by: M. Katherine Banks,
Vice Chancellor and Dean of Engineering
Director, Texas A&M Engineering Experiment Station

Subject: Approval for Dr. James A. Monroe, a System Employee, to Serve as the Managing Member and an Employee of Thermal Expansion Solutions, LLC, an Entity that has Licensed Technology from The Texas A&M University System

Proposed Board Action:

Approve for Dr. James A. Monroe, who is an Entrepreneur in Training at the Texas A&M Engineering Experiment Station (TEES) Office of Commercialization and Entrepreneurship, to serve as the managing member and an employee of Thermal Expansion Solutions, LLC, an entity that has entered into a license agreement with The Texas A&M University System (A&M System) for technology partially developed by Dr. Monroe.

Background Information:

Dr. Monroe's career includes two years as an undergraduate researcher and four years as a Ph.D. candidate at Texas A&M. The technology to be licensed was co-invented by Dr. Monroe, Dr. Ibrahim Karaman and Dr. Raymundo Arroyave during Dr. Monroe's Ph.D. studies. Since his graduation in 2013, Dr. Monroe has participated in the National Science Foundation (NSF) Innovation-Corps Program to validate the commercialization potential of the technology. He is the recipient of a third place overall and second place Texas Emerging Technologies Fund at the 2015 Texas New Ventures Competition (TNVC).

Thermal Expansion Solutions, LLC was formed to develop the technology associated with Dr. Monroe's technology to a stage where existing laser manufacturing companies will adopt or acquire the technology through a license or acquisition of all or part of Thermal Expansion Solutions, LLC. Development includes de-risking intellectual property, manufacturing procedures and laser prototypes which are generally outside the scope of academic institution capabilities. The company is privately owned by Dr. Monroe.

Thermal Expansion Solutions has raised \$200,000 through an NSF Small Business Innovation Research (SBIR) Phase I award for the commercialization of the technology and the TNVC award. With this money, the company is developing reliable, affordable and scalable alloy materials and plans to submit an NSF SBIR Phase II proposal for prototype development in the beginning of 2016. The company will also seek an equity investment from Texas A&M in the near future. This investment will constitute the first dilutive investment for the company.

Pursuant to [Texas Education Code §51.912](#), Section 4.6 of System Policy [17.01, Intellectual Property Management and Commercialization](#), and Section 1.2 of System Regulation [31.05.04, Outside Activities – Business Entities Having an Agreement with the System](#), Board of Regents approval is required for Dr. Monroe to serve as the managing member and an employee in the company. Any potential conflicts of interest will be evaluated under System Regulation [15.01.03, Financial Conflicts of Interest in Sponsored Research](#). An approved conflict of interest plan with Texas A&M will be put in place and reviewed if this request is approved.

A&M System Funding or Other Financial Implications:

None.

Agenda Item No.

TEXAS A&M ENGINEERING EXPERIMENT STATION

Office of the Director

December 1, 2015

Members, Board of Regents
The Texas A&M University System

Subject: Approval for Dr. James A. Monroe, a System Employee, to Serve as the Managing Member and an Employee of Thermal Expansion Solutions, LLC, an Entity that has Licensed Technology from The Texas A&M University System

I recommend adoption of the following minute order:

“The Board of Regents of The Texas A&M University System approves for Dr. James A. Monroe, an employee of the Texas A&M Engineering Experiment Station, to serve as the managing member and an employee of Thermal Expansion Solutions, LLC, an entity that has licensed technology from The Texas A&M University System relating to the research, development, licensing, or exploitation of intellectual property conceived, created, discovered, invented, developed and supported by Dr. Monroe.”

Respectfully submitted,

M. Katherine Banks
Vice Chancellor and Dean of Engineering
Director, Texas A&M Engineering
Experiment Station

Approval Recommended:

Approved for Legal Sufficiency:

John Sharp
Chancellor

Ray Bonilla
General Counsel

Billy Hamilton
Executive Vice Chancellor and
Chief Financial Officer

AGENDA ITEM BRIEFING

Submitted by: Flavius C. Killebrew, President/CEO
Texas A&M University-Corpus Christi

Subject: Establishment of the Texas OneGulf Center of Excellence

Proposed Board Action:

Establish the Texas OneGulf Center of Excellence at Texas A&M University-Corpus Christi (A&M-Corpus Christi) within the Harte Research Institute for Gulf of Mexico Studies.

Background Information:

In 2010, the Deepwater Horizon oil spill heightened awareness of the impact the Gulf of Mexico has on Texas' economy. Subsequently, President Barak Obama signed into law the Resources and Ecosystems Sustainability, Tourist Opportunities, and Revived Economies of the Gulf Coast States Act of 2012 (RESTORE Act) establishing funding to support activities that restore and protect the environment and economy of the Gulf of Mexico. As a result, Texas OneGulf Center of Excellence (Texas OneGulf) is one of two approved Centers of Excellence designated by the U.S. Department of the Treasury. The Texas OneGulf is part of a consortium of nine state institutions led by the Harte Research Institute (HRI) for Gulf of Mexico Studies at A&M-Corpus Christi with wide-ranging expertise in the environment, the economy, and human health.

Texas OneGulf's mission is to address the broad range of Gulf issues designated in the RESTORE Act. Furthermore, Texas OneGulf will gather and improve knowledge about the Gulf of Mexico to inform decision-making around the challenges to environmental and economic sustainability of the Gulf of Mexico and its impact on the health and well-being of Texans and the nation.

Partnerships within and external to The Texas A&M University System provide the scientifically based foundation for the first and only multi-institutional, multidisciplinary consortium that combines the expertise of top marine science and health institutions to focus on the physical Gulf environment and the interactions of humans with that environment.

A&M System Funding or Other Financial Implications:

The pending Deepwater Horizon settlement totals \$18.7 billion and will extend over an 18-year period. Initial funding of \$4M (\$2M from the U.S. Department of the Treasury matched with \$2M from the Office of the Texas Governor) will support Texas OneGulf over the first two years of operations. Annual funding available to Texas OneGulf over the next 16 years has been estimated to range from \$750,000 to \$1M per year upon the final settlement.

Agenda Item No.

TEXAS A&M UNIVERSITY-CORPUS CHRISTI

Office of the President

November 2, 2015

Members, Board of Regents
The Texas A&M University System

Subject: Establishment of the Texas OneGulf Center of Excellence

I recommend adoption of the following minute order:

“The Texas OneGulf Center of Excellence is hereby established as a multidisciplinary center at Texas A&M University-Corpus Christi within the Harte Research Institute for Gulf of Mexico Studies.”

Respectfully submitted,

Flavius C. Killebrew
President/CEO

Approval Recommended:

Approved for Legal Sufficiency:

John Sharp
Chancellor

Ray Bonilla
General Counsel

Billy Hamilton
Executive Vice Chancellor and
Chief Financial Officer

James R. Hallmark, Ph.D.
Vice Chancellor for Academic Affairs

TEXAS A&M UNIVERSITY-CORPUS CHRISTI
Texas OneGulf Center of Excellence

EXECUTIVE SUMMARY

1. Rationale for the Creation of the Center

In April of 2010, the Deepwater Horizon oil spill heightened awareness of the impact the Gulf of Mexico has on the Texas economy. Subsequently, federal legislation and other mitigation funding presented an unprecedented opportunity to “reboot” scientific approaches, addressing not only the impact of the oil spill but also many longstanding issues that threaten the health and sustainability of America’s Sea.

The Texas OneGulf Center of Excellence (Texas OneGulf) is one of two approved Centers of Excellence designated by the U.S. Department of the Treasury under the Resources and Ecosystems Sustainability, Tourist Opportunities, and Revived Economies of the Gulf Coast States Act of 2012 (RESTORE Act). Texas OneGulf’s mission is to address the broad range of Gulf issues designated in the RESTORE Act. Furthermore, Texas OneGulf will gather and improve knowledge about the Gulf of Mexico to inform decision-making around the challenges to environmental and economic sustainability of the Gulf of Mexico and its impact on the health and well-being of Texans and the nation.

Benefits to The Texas A&M University System

Texas OneGulf is the first ever research consortium to combine the expertise of top marine science and human health institutions in Texas to focus on the physical Gulf environment and the interactions of humans with that environment. The consortium recognizes that humans are part of the environment and that a healthy environment, a healthy economy, and healthy citizens define a Gulf of Mexico that Texas wants now and for the future. This unique approach brings notoriety and recognition to The Texas A&M University System (A&M System) as a leader in the development of credible science-based solutions within the intersection of ocean environment, socio-economics and human health.

Texas OneGulf, a nine member consortium, combines diverse institutions with exceptional expertise in environmental and human health. It operates under the auspices of the A&M System, but includes other Texas institutions. It is led by the Harte Research Institute for Gulf of Mexico Studies (HRI) of Texas A&M University-Corpus Christi (A&M-Corpus Christi) with A&M System research partnerships including the Center for Translational Environmental Health Research; the Texas A&M University (Texas A&M) Department of Oceanography Geochemical and Environmental Research Group; and Texas A&M University at Galveston (TAMUG) Marine Biology, Science and Engineering Departments.

External Texas OneGulf partners include The University of Texas Rio Grande Valley Marine & Coastal Sciences and Environment & Earth Science, School of Multidisciplinary Studies; The University of Texas Medical Branch Sealy Center for Environmental Health and Medicine; Texas State University Meadows Center for Water and the Environment; University of Houston Law Center for U.S. and Mexican Law; and the Gulf of Mexico Coastal Ocean Observing System-Regional Association.

Administration of Texas OneGulf will be provided by HRI but all consortium members have leadership roles. Additional members will be able to join the consortium and the grant process

encourages partnerships with non-consortium researchers, institutions, non-governmental organizations, business and industry.

Foundational Goals

The overarching goal of Texas OneGulf is to develop science driven solutions within each of the five RESTORE disciplines denoted in Section 1605 of the federal legislation, a first among research institutions. The disciplines include:

- Foster coastal sustainability, restoration and protection;
- Enhance coastal fisheries and wildlife ecosystem research and monitoring;
- Secure the safe sustainable development of the offshore energy resources of the Gulf of Mexico;
- Support sustainable and resilient growth, economic and commercial development; and,
- Provide comprehensive observation, monitoring and mapping of the Gulf of Mexico.

These disciplines are broad in scope and complexity and may only be effectively addressed by a multidisciplinary approach. Doing so successfully recognizes that the process is a continuum extending through three broadly defined steps: assessment, synthesis and solution. Assessment includes research and data/information acquisition; synthesis includes analytics, modeling and integration; and solutions is focused on decision support and related activities assisting policy and decision-makers to make use of the best available science.

The primary Texas OneGulf Center of Excellence outcomes are restoration and maintenance of Gulf of Mexico health for the humans and organisms that inhabit its shore and waters, as well as providing a platform for development of informed policy to assist the state, region, and nation in making critical decisions related to the Gulf. The plan for Texas OneGulf involves an aggressive path of critical investments in infrastructure and people, with the goal of becoming a self-sustaining enterprise with world-class capabilities.

Addressing all five RESTORE disciplines is ambitious and requires an approach that is both strategic and multi-disciplinary to be successful. Focusing on both research and problem-solving will assure that Texas OneGulf fulfills its mission to provide science driven solutions to Gulf problems. Texas OneGulf has developed two primary Strategic Goals to integrate and address all five RESTORE disciplines. These Strategic Goals form the foundation for the center's research, synthesis and decision support efforts, and will guide the development of the Strategic Research and Action Plan that will direct its future activities to address Gulf issues.

Strategic Goal #1

Provide the necessary knowledge and synthesis activities to understand the state of the Gulf as a large marine ecosystem.

The information that is currently available to scientist cannot objectively assess the Gulf's health and productivity. The ability to do so is fundamental to making sound management decisions and detecting both positive and negative change. To fully and safely exploit the vast oil and gas resources of the Gulf it is necessary to adequately monitor and model the meteorological and oceanographic condition of the Gulf. Texas OneGulf will focus its scientific resources toward adequately predicting and responding to the effects of hurricanes, oil spills and other hazards. Through the partnerships with marine technology oriented business, industry, and academia Texas OneGulf will enhance scientific knowledge of the Gulf and meet challenges that benefit the economy and the health and well-being of society.

Strategic Goal #2

Link human and environmental health in addressing Gulf issues to the benefit of both.

Recognizing that the health of the environment and ecosystems are inexorably linked to human health and well-being, Texas OneGulf is structured to operationalize the One Health concept. One Health is an internationally recognized strategy for expanding interdisciplinary collaborations and communications in all aspects of human health, animals and the environment. The One Health concept, fully realized, will help scientists better understand the linkage between humans and environment and use that knowledge to benefit the health and well-being of society.

2. Impact on Education and Training of Students

Texas OneGulf is comprised of more than 170 faculty among the consortium addressing every facet of the Gulf ocean environment, socio-economics and human health as it pertains to the five RESTORE disciplines. Each faculty mentors graduate students and sponsors research that includes participation by undergraduates, graduates, Ph.D.'s and/or post-doctoral students and research staff within their disciplines impacting the education of an innumerable number of future scientists, health care providers, economists, policy makers and citizens who benefit from Gulf of Mexico resources.

Texas OneGulf's grant program will support research relative to restoring and maintaining the health of the Gulf of Mexico. Three grant categories offer diverse levels of participation among consortium members and research communities: Core Research Grants (form the basis for science driven solutions to Gulf problems), Synthesis and Solutions Grants (foster the development of science based solutions) and Technology Partnership Grants (builds partnerships between academia, nongovernmental, conservation, science and technology organizations, business and industry). Grant funding will be allocated to the entire continuum from assessment to synthesis to solutions in appropriate proportion and timing in accordance with priorities identified in the planning process.

Additionally, all consortium members engage in a multitude of outreach and training programs to promote a healthy, economically viable and sustainable Gulf impacting Texas, the U.S. and surrounding nations that benefit from Gulf resources.

3. Sources and Future Expectations of Financial Support

The pending Deepwater Horizon settlement totaling up to \$18.7 billion will extend over an 18-year period. The center has developed a flexible budgeting approach to strategically invest the \$4 million of initial funding (\$2 million from the U.S. Department of the Treasury matched with \$2 million from Office of the Texas Governor) over the first two years of operations. Consortium members are maximizing the \$4 million in funding by leveraging their well-established, leading-edge institutions and programs. The financial structure builds on existing infrastructure and management capacity to establish a fully operational center from day one with the ability to add capacity. Annual funding available to Texas OneGulf over the next 16 years has been estimated to range from \$750,000 to \$1 million per year

4. Governance and Advisory Structure

A&M-Corpus Christi is the lead institution for Texas OneGulf. The center is physically headquartered at HRI. Dr. Flavius C. Killebrew will provide executive oversight of Texas

OneGulf as President/CEO of A&M-Corpus Christi. Dr. Larry McKinney (A&M-Corpus Christi) serves as the Director and Principal Investigator and Dr. Cheryl Lyn Walker (TAMHSC) serves as the Deputy Director. A&M-Corpus Christi will have responsibility for financial administration and administrative support.

Texas OneGulf Consortium Leadership

Texas OneGulf Consortium Leadership (TOCL) provides vision and oversight for the Center of Excellence. Dr. McKinney, as Principal Investigator, is the permanent Director of Texas OneGulf. The TOCL membership includes a representative from each of the consortium members, and operates similarly to the Board of Directors of a corporation.

The TOCL will be actively involved in strategic planning and lead development of the Texas OneGulf Strategic Research and Action Plan. The TOCL will review Annual Research Reports and results of activities like the State of the Gulf Summits and contribute to updates of the strategic plan.

In addition, the TOCL will annually identify work/action plans to implement strategic plan activities, which may include recommendations for the issuance of Texas OneGulf RFAs/RFPs, Synthesis and Solution (or other) activities. TOCL approves the operational budgets proposed by the Texas OneGulf Director and ensures the consortium is compliant with all state and federal requirements. The TOCL will also ensure the planning and grant processes are transparent and adhere to all conditions and requirements of the designation as a Center of Excellence under RESTORE and Treasury rules.

Texas OneGulf Management Team

Texas OneGulf Management Team, led by Dr. McKinney, will oversee the day-to-day operation and administration of Texas OneGulf through a senior management team that reflects the integrative nature of Texas OneGulf. Staff from both the HRI and the CTEHR, supplemented by grant-funded positions, will support the center's activities including: response to restoration needs identified by Texas political leadership; assistance in responding to coastal and marine environmental and health emergencies; development of a Strategic Research and Action Plan and data management infrastructure; coordination with and reporting to state and federal oversight bodies; and, initial capacity development.

Texas OneGulf Network of Experts

The Texas OneGulf Network of Experts (TONE) is a core of 172 Texas scientists, human health specialists, economists and marine policy experts which form the intellectual capacity of Texas OneGulf organized to respond to the diverse and complex issues that arise from within each of the five RESTORE disciplines through the strategic filters of human and environmental interaction and understanding the state of the Gulf. TONE builds the capacity to address long-term issues affecting the health and productivity of the Gulf of Mexico and assures rapid response to short-term emergencies that threaten the health and safety of Texans.

Texas OneGulf Science Advisory Committee

The Texas OneGulf Science Advisory Committee (TOSAC) provides input both for strategic planning and the grant review process. The TOSAC will also provide for the mandatory review of designated centers. This committee is independent bodies of well-qualified scientists with responsibilities to include input into development of the Strategic Research and Action Plan and serve a programmatic audit function to assure all grant processes are fair, equitable and free of any conflict of interest.

5. Mechanisms for Periodic Review

Texas OneGulf will undergo periodic review to assure relevance and that it is meeting its mission, goals and objectives. Texas OneGulf Consortium Leadership (TOCL) will annually review the efficacy of Texas OneGulf to assure the center is managed effectively and efficiently. TOSAC, as stated above is composed of non-consortium members, will be charged with undertaking a comprehensive review at three year intervals and provide appropriate recommendations to the TOCL.

AGENDA ITEM BRIEFING

Submitted by: Michael K. Young, President
Texas A&M University

Subject: Appointment of Dean of Faculties and Associate Provost

Proposed Board Action:

Appoint Dr. John R. August as Dean of Faculties and Associate Provost at Texas A&M University (Texas A&M), effective immediately.

Background Information:

System Policy [01.03, Appointing Power and Terms and Conditions of Employment](#), requires that the Board of Regents shall appoint deans of system member universities.

Dr. John R. August is recommended for the position of Dean of Faculties and Associate Provost at Texas A&M. He earned his Bachelor of Veterinary Medicine (BVetMed) in April 1973 from the Royal Veterinary College at the University of London in England. Dr. August then moved to Auburn University where he completed his Internship in Small Animal Surgery and Medicine in 1974 and his Residency in Small Animal Internal Medicine in 1977. Dr. August also obtained his Master of Science from the College of Veterinary Medicine at Auburn University in June 1977 and then joined the faculty of Auburn University as an Assistant Professor. In 1982, he moved to Virginia Tech as Associate Professor and was promoted to Professor in 1986. While at Virginia Tech, he served as Coordinator of Medical Services and Acting Director of the Veterinary Medical Teaching Hospital. Dr. August joined the faculty at Texas A&M in June 1986 as Professor and Head of the Department of Small Animal Medicine and Surgery. While at Texas A&M, Dr. August has also served as Interim Associate Dean for Clinical and Outreach Programs and Deputy Dean of the College of Veterinary Medicine, and he currently serves as Associate Dean of Faculties and Director of the Center for Teaching Excellence.

The Dean of Faculties and Associate Provost provides leadership on faculty issues in concert with the Deans and the Provost and Executive Vice President. An internal search was conducted for this position.

A copy of Dr. August's curriculum vitae is attached.

A&M System Funding or Other Financial Implications:

Dr. August's initial salary of \$220,000 will be funded from general institutional funds.

Agenda Item No.

TEXAS A&M UNIVERSITY

Office of the President

December 18, 2015

Members, Board of Regents
The Texas A&M University System

Subject: Appointment of Dean of Faculties and Associate Provost

I recommend adoption of the following minute order:

“Effective immediately, John R. August is hereby appointed Dean of Faculties and Associate Provost at Texas A&M University, at an initial salary of \$220,000.”

Respectfully submitted,

Michael K. Young
President

Approval Recommended:

Approved for Legal Sufficiency:

John Sharp
Chancellor

Ray Bonilla
General Counsel

Billy Hamilton
Executive Vice Chancellor and
Chief Financial Officer

James R. Hallmark, Ph.D.
Vice Chancellor for Academic Affairs

Personnel Actions Requiring Board Action

Proposed New Hire:

Name: John R. August
 Title: Dean of Faculties and Associate Provost
 Salary: \$ 220,000

External Market Data:

	Survey Name	Survey Job Title	Survey Annual Salary
1.	Texas Tribune Salary Data - UT Austin	Sr. Vice Provost for Faculty Affairs	\$322,700
2.	Texas Tribune Salary Data - U of Houston	Associate Provost for Faculty Dev/Aff	\$225,000
3.	Texas Tribune Salary Data - UT Dallas	Sr. Vice Provost	\$199,000
4.			
5.			

Internal Salary Data:

	Incumbent Name	Job Title	Annual Salary
1.	Karen Butler-Purry	Assoc. Provost of Grad & Prof Studies	\$247,002
2.	Michael Benedik (prior incumbent)	Dean of Faculties & Associate Provost	\$216,003
3.	Michael Stephenson	Associate Provost for Academic Affairs	\$219,999
4.	Ann Kenimer	Assoc. Provost of Undergrad Studies	\$245,501
5.	Christine Stanley	V.P. & Assoc. Provost for Diversity	\$240,000

Comments, if necessary:

Normally, we would use CUPA-HR Administrators in Higher Education Salary Survey data for comparison, but they do not report a separate category for a Dean of Faculties or a Chief Faculty Affairs position. Therefore, we compared individuals in similar positions at other institutions as well as those in Associate Provost positions within the University also reporting to the Provost.

CURRICULUM**VITAE****John R. August, BVetMed, MS, MRCVS****PRESENT POSITION AND ADDRESS:**

Title: Associate Dean of Faculties and Director

Office: The Center for Teaching Excellence

Phone: (979)845-8392

Texas A&M University

200H YMCA

4246 TAMU

College Station, TX 77843-4246

Email: j-august@tamu.edu

Title: Professor

Office: Department of Small Animal Clinical Sciences

Phone: (979)845-2351

College of Veterinary Medicine and Biomedical Sciences

FAX: (979)845-6978

Texas A&M University

4474 TAMU

College Station, TX 77843-4474

EDUCATION:

<u>Degree/Training</u>	<u>Conferring Institution</u>	<u>Year</u>
BVetMed (Honors)	Royal Veterinary College University of London London, England	April, 1973
Internship in Small Animal Surgery and Medicine	College of Veterinary Medicine Auburn University, AL 36849	1973 - 1974
Residency in Small Animal Internal Medicine	College of Veterinary Medicine Auburn University, AL 36849	1974 - 1977
Master of Science	College of Veterinary Medicine Auburn University, AL 36849	June, 1977

PROFESSIONAL EXPERIENCE AND ACADEMIC APPOINTMENTS:

Assistant Professor 1977 - 1982

Small Animal Internal Medicine

Auburn University, AL

Tenured, September 1, 1980

Associate Professor

Division of Veterinary Biology and Clinical Studies

Virginia Tech, Blacksburg, VA

1982 - February 1986

Coordinator of Medical Services Veterinary Medical Teaching Hospital Virginia Tech, Blacksburg, VA	1982 - March 1985
Acting Director Veterinary Medical Teaching Hospital Virginia Tech, Blacksburg, VA	March 1985 - April 1986
Professor Division of Veterinary Biology and Clinical Studies Virginia-Maryland Regional College of Veterinary Medicine Virginia Tech, Blacksburg, VA	March 1986 - May 1986 Tenured, May 16, 1986
Professor and Head Department of Small Animal Medicine and Surgery College of Veterinary Medicine Texas A&M University, College Station, TX	June 1986 - July 1997 Tenured, June 16, 1986
Interim Associate Dean for Clinical and Outreach Programs College of Veterinary Medicine Texas A&M University, College Station, TX	December 1988 - September 1990
Deputy Dean College of Veterinary Medicine Texas A&M University, College Station, TX	October 1995 - July 1997
Professor Department of Small Animal Clinical Sciences College of Veterinary Medicine Texas A&M University, College Station, TX	July 1997 - present
Professor and Interim Head Department of Veterinary Pathobiology College of Veterinary Medicine and Biomedical Sciences Texas A&M University College Station, TX	February 2010 - August 2010
Evelyn Williams Endowed Visiting Professor Faculty of Veterinary Science University of Sydney	July 2014 - August 2014
Associate Dean of Faculties and Director The Center for Teaching Excellence Texas A&M University College Station, TX 77843-4246	September 2014 - present

AWARDS AND HONORS:

- | | |
|------|---|
| 1984 | Virginia-Maryland Regional College of Veterinary Medicine
Certificate of Teaching Excellence |
| 1984 | Virginia Tech Academy of Teaching Excellence
Certificate of Teaching Excellence |
| 1994 | Faculty Distinguished Achievement Award in Administration
Association of Former Students
Texas A&M University |
| 2001 | Clinical Services Award
Veterinary Medical Teaching Hospital
Texas A&M University |
| 2004 | John H. Milliff Veterinary Faculty Award
College of Veterinary Medicine |
| 2012 | Distinguished Achievement Award for Teaching, College-Level
Association of Former Students
Texas A&M University |

EDITORIAL BOARDS:

Publications Reviewed or Edited:

1. Scientific Review Board Member: *American Journal of Veterinary Research*. 1984 - 1985.
2. Manuscript Reviewer: *Journal of the American Veterinary Medical Association*. 1984 - present.
3. Editorial Board Member: *Veterinary Medicine*. 1985 - 1990.
4. Guest Editor: *Feline Medicine II*. Veterinary Learning Systems Co., Inc. Lawrenceville, New Jersey. August 1986.
5. Editor-in-Chief: *Dermatology Reports*. Veterinary Learning Systems Co., Inc., Lawrenceville, New Jersey. 1987.
6. Editorial Board Member: *Veterinary Reports*. Veterinary Learning Systems Co., Inc., Lawrenceville, New Jersey. 1988 - 1990.
7. Editorial Board Member: *Compendium of Continuing Education for the Practicing Veterinarian*. 1989 - 1997.
8. Manuscript and Book Reviewer: *British Veterinary Journal*. 1991 - 1999.

9. Advisory Board Member: *British Veterinary Journal*. 1993 - 1999.
10. Advisory Board Member: *The Department Chair*. Anker Publishing Co., Bolton, Massachusetts. 1998 - 2007.
11. Editorial Board Member: *Journal of Feline Medicine and Surgery*. 1998 - 2002.

GRANT REVIEW COMMITTEES:

Winn Feline Foundation, 1990 - 2001

TEACHING PROGRAMS:

I teach 27 hours of lectures in core and elective classes in the third year. I have 50-60% assignment in the Veterinary Medical Teaching Hospital, and instruct and supervise third- and fourth-year professional students, interns, and residents on the feline internal medicine service.

RESEARCH/SCHOLARLY ACTIVITIES:

A. Clinical Research

1. Department of Small Animal Surgery and Medicine, Auburn University. The reaction of canine skin to intradermal injection of varying concentrations of allergenic extracts. John R. August, Principal Investigator. July 1976 - June 1977 \$2,100
2. Scott-Ritchey Research Program, School of Veterinary Medicine, Auburn University. Thyroid and immunologic dysfunction associated with artificially- induced blastomycosis in the dog. John R. August, Principal Investigator. March - May 1981 \$6,300
3. New Investigator's Program, Virginia-Maryland Regional College of Veterinary Medicine. The effects of xylazine, patient sex and coat color on the reaction of canine skin to allergenic extracts. John R. August, Principal Investigator. October 1982 - June 1983 \$2,500
4. Scott-Ritchey Research Program, School of Veterinary Medicine, Auburn University. The diagnostic use of serum gamma glutamyl transpeptidase in liver disease in the cat and its tissue distribution in normal cats. John R. August, Co- investigator (J. Spano, P.I.). March 1981 - March 1982 \$5,800
5. Scott-Ritchey Research Program, School of Veterinary Medicine, Auburn University. Interactions of canine endocrine disorders and associated neuromyopathies. John R. August, Co-investigator (K. Braund, P.I.). March 1981 - July 1982 \$6,000

6. Diamond Laboratories. Chemotherapy of experimentally-induced and naturally- occurring urogenital infections. John R. August, Co-investigator (K. Brock, P.I.). July 1980 - July 1981 \$4,000
7. Beecham Laboratories. Clinical evaluation of BRL-25000G drops in canine skin and soft tissue infections. John R. August, and J. R. Wilcke, Principal Investigators. April - September 1983 \$1,700

B. Pedagogical Scholarship

1. United States Department of Agriculture - Hispanic-Serving Institutions. Strengthening a Veterinary Technology Program through Distance Education. In collaboration with Palo Alto College, San Antonio. John R. August (co-investigator and lead faculty investigator from the College of Veterinary Medicine). October 1998 (3 years). \$265,000.
2. United States Department of Agriculture - Hispanic-Serving Institutions. Using Distance Education to Retain Minority Students in Careers in Veterinary Technology. In collaboration with Palo Alto College, San Antonio. John G. Golden, John R. August, Manuel Piña, principal investigators. August 2000 (3 years). \$299,992.

BIBLIOGRAPHY:

Number of Publications in Refereed Journals: 22
 Number of Published Abstracts: 25
 Number of Series Issues Edited: 4
 Number of Textbooks Edited: 6
 Number of Videotape Publications: 2
 Number of Non-Refereed Publications: 44
 Number of Administrative and Pedagogical Presentations: 69
 Number of Administrative Development Meetings Attended: 21
 Number of Continuing Education Presentations: 307

SERVICE ACTIVITIES:

Clinical Service:

I share responsibility for the feline internal medicine service in the Veterinary Medical Teaching Hospital. The service is dedicated to providing secondary- and tertiary-level care for cats with a wide variety of internal medical disorders, and focused education for students, interns, and residents interested in cats. Time assignment - 50-60%. In addition, I provide after-hours, back-up emergency consultation for residents and interns as necessary.

Agenda Item No.

AGENDA ITEM BRIEFING

Submitted by: Michael K. Young, President
Texas A&M University

Subject: Appointment of Vice President for Brand & Business Development

Proposed Board Action:

Appoint Mr. Richard Shane Hinckley as Vice President for Brand & Business Development at Texas A&M University (Texas A&M), effective immediately.

Background Information:

System Policy [01.03, *Appointing Power and Terms and Conditions of Employment*](#), states that the Board of Regents shall appoint vice presidents of system member universities.

Mr. Richard Shane Hinckley is recommended for the new position of Vice President for Brand & Business Development. In this position, Mr. Hinckley will be charged with leading business development for Texas A&M, including identification of new business opportunities to further leverage existing business relationships and develop new business partnerships, brand management, sponsorships and trademark management. He will work with the deans and program directors to determine ways to align the university's interests and needs with those of our corporate partners, resulting in additional resources for scholarships, internships and research collaborations, as well as central administration strategic initiatives. Mr. Hinckley will also lead the marketing functions within the Division of Marketing and Communications and have oversight of all campus-wide marketing, brand architecture, licensing, and business development.

Mr. Hinckley joined Texas A&M in 2008 as Assistant Vice President for Business Development and Director of Collegiate Licensing. Since 2013, he has served as Interim Vice President for Marketing & Communications. Mr. Hinckley has a BA in Political Science and a Masters Degree in Human Resource Management from Utah State University.

A copy of Mr. Hinckley's resume is attached.

A&M System Funding or Other Financial Implications:

Mr. Hinckley's initial salary will be \$285,000.

Agenda Item No.

TEXAS A&M UNIVERSITY

Office of the President

December 18, 2015

Members, Board of Regents
The Texas A&M University System

Subject: Appointment of Vice President for Brand & Business Development

I recommend adoption of the following minute order:

“Effective immediately, Mr. Richard Shane Hinckley is hereby appointed Vice President for Brand & Business Development at Texas A&M University, at an initial salary of \$285,000.”

Respectfully submitted,

Michael K. Young
President

Approval Recommended:

Approved for Legal Sufficiency:

John Sharp
Chancellor

Ray Bonilla
General Counsel

Billy Hamilton
Executive Vice Chancellor and
Chief Financial Officer

Personnel Actions Requiring Board Action

Proposed New Hire:

Name: Richard Shane Hinckley
 Title: Vice President for Brand & Business Development
 Salary: \$ 285,000

External Market Data:

	Survey Name	Survey Job Title	Survey Annual Salary
1.	CUPA-HR 2015 Administrator Salary Survey	Chief Business Officer - 60th percentile	\$277,500
2.	CUPA-HR 2015 Administrator Salary Survey	Chief Ext Affairs Officer-80th percentile	\$260,000
3.	CUPA-HR 2015 Administrator Salary Survey	Chief Adv/Dev Officer - 60th percentile	\$282,836
4.	CUPA-HR 2015 Administrator Salary Survey	Chief Business Officer - > \$1B Budget	\$327,902
5.	Texas Tribune Salary Data - UT Austin	Associate V.P. for Shared Services	\$239,177

Internal Salary Data:

	Incumbent Name	Job Title	Annual Salary
1.	Glen Laine	V.P. for Research	\$339,999
2.	Daniel Pugh	V.P. for Student Affairs	\$272,000
3.	Jason Cook (last permanent in 2013)	V.P. for Marketing & Communications	\$250,000
4.	Michael O'Quinn	V.P. for Governmental Relations	\$251,274
5.	Michael Benedik	Vice Provost	\$275,000

Comments, if necessary:

The same title is not used in the CUPA-HR survey. Comparable titles for dealing with external affairs or business were used. The closest position at UT Austin is an Associate VP.

Richard Shane Hinckley

979 458-1729 (O)

shane.hinckley@tamu.edu

Summary of Qualifications: Executive Administrator with strong leadership experience in higher education. Leader in brand positioning and messaging to elevate top tier Universities. Strong emphasis in business development and generation of revenue streams for public institutions. Twenty-five years of broad experience in retail sales at the corporate and field level. Responsible for a wide range of budgets (\$2 - \$130 million) that demonstrates effective financial analysis and forecasting experience. Thirteen years of experience in marketing with annual budgets up to \$10 million.

Professional Experience

2013 – Present, Texas A&M University, College Station, TX

Interim Vice President – Marketing & Communications

Guide strategic positioning of a top five public university with an annual budget of \$1.5 billion. Set overall strategic and creative direction of the university's branding, marketing, and communications efforts to enhance competitiveness and school's position as a top 20 tier 1 research institution. Strengthen university's reputation through a "One Brand" approach across all academic and auxiliary units.

2008 – Present, Texas A&M University, College Station, TX

Assistant Vice President – Business Development

Director Collegiate Licensing - Texas A&M University System

Oversee all aspects of third party business revenue for the university. Responsible for policy creation and governance regarding marketing and business activities campus wide. Includes oversight of the bookstore lease operation, university pouring rights contract, university IP and system licensing program (10 schools 6 state agencies), scholarship license plate program, and several key projects on the university's behalf. Realized 116% revenue growth in past five years. Outstanding people skills have built strong relationships across various university departments and disciplines. Job requires daily interaction with athletics, finance, academic, and administrative leaders.

1999 – 2008, University of Utah, Salt Lake City, Utah

Director of Marketing and Licensing

Oversaw Marketing efforts for seven auxiliary departments of the university; developed and planned marketing budgets. Created new channels of marketing including revenue generating advertising. Negotiated contracts for multiple areas on campus including athletics, campus store, information technology, campus pouring rights etc. Administered all functions of the university's licensing program that resulted in 6 consecutive year's growth of licensing revenues. Created/implemented school's first licensing and trademark policy.

1999 – 2005, University of Utah, Salt Lake City, Utah

Associate Director – Bookstore

Directed majority of daily operations of University Bookstores with sales of \$22 million annually. Supervised staff of 125 including full-time and exempt employees at two locations. Oversaw all accounts payable and inventory operations. Negotiated contracts for continued

profit growth. Managed multi-million dollar inventories including purchasing, receiving, accounts payable, and returns. Created and maintained the on-line order fulfillment center all product lines.

1990 - 1999 Hastings Entertainment, Amarillo, Texas

Multiple store and corporate positions

Supervised all marketing and merchandising functions of a \$24 million in annual sales software department for 130 stores. Directed and coordinated the retail operations for over 5,000 employees at 130 retail sites. Responsible for policies and procedures that covered all areas of front counter operation including, employee productivity, sales, returns, merchandising, hiring, and supervision of all front counter staff. Created and implemented new computer based inventory system corporate wide. Supervised daily operations of retail stores with up to \$4 million in annual sales. Supervised staff of 50 including management level employees. Managed multi-million dollar inventories including purchasing, receiving, selling, returns, and invoicing. Financial store of the year, 1995.

EDUCATION

- BA Political Science from Utah State University
- Master Degree in Human Resource Management from Utah State University

OTHER

- Synergy Award – Collegiate Licensing Program of the Year 2013
- President of International Collegiate Licensing Association (**ICLA**) -2010-11
- Author of *University of Utah Football Vault: The History of the Utes*

Agenda Item No.

AGENDA ITEM BRIEFING

Submitted by: Dan R. Jones, President
Texas A&M University-Commerce

Subject: Appointment of Assistant Vice President and Dean of Students

Proposed Board Action:

Appoint Dr. Tomás A. Aguirre as Assistant Vice President and Dean of Students at Texas A&M University-Commerce (A&M-Commerce), effective immediately.

Background Information:

System Policy [01.03, *Appointing Power and Terms and Conditions of Employment*](#), requires that the Board of Regents shall appoint deans of system member universities.

After conducting a nation-wide search, Dr. Tomás A. Aguirre is recommended for the position of Assistant Vice President and Dean of Students at A&M-Commerce. The search committee received and reviewed 44 applications and campus interviews were conducted with two candidates. Dr. Aguirre brings to the position administrative and academic experience commensurate with the responsibilities.

In the Assistant Vice President and Dean of Students role, Dr. Aguirre will assume responsibility for providing leadership for a broad range of non-academic matters related to campus life and student development and other areas as directed by the President, including the Rayburn Student Center, the Morris Recreation Center, the Department of Leadership, Development & Engagement, the S.E.E.D.S. department (Serving Engaged Empowered & Diverse Students), the Children's Learning Center, the Counseling Center, Judicial Affairs, Residential Living & Learning, and the Student Health Center.

A copy of Dr. Aguirre's resume is attached.

A&M System Funding or Other Financial Implications:

President Jones recommends an initial salary of \$118,000 for Dr. Aguirre.

Agenda Item No.

TEXAS A&M UNIVERSITY-COMMERCE

Office of the President

November 20, 2015

Members, Board of Regents
The Texas A&M University System

Subject: Appointment of Assistant Vice President and Dean of Students

I recommend adoption of the following minute order:

“Effective immediately, Dr. Tomás A. Aguirre is hereby appointed Assistant Vice President and Dean of Students at Texas A&M University-Commerce, at an initial salary of \$118,000.”

Respectfully submitted,

Dan R. Jones
President

Approval Recommended:

Approved for Legal Sufficiency:

John Sharp
Chancellor

Ray Bonilla
General Counsel

Billy Hamilton
Executive Vice Chancellor and
Chief Financial Officer

James R. Hallmark, Ph.D.
Vice Chancellor for Academic Affairs

**Personnel Actions Requiring
Board Action**

Proposed New Hire:

Name: _____
Title: _____
Salary: \$ _____

External Market Data:

	Survey Name	Survey Job Title	Survey Annual Salary
1.			
2.			
3.			
4.			
5.			

Internal Salary Data:

	Incumbent Name	Job Title	Annual Salary
1.			
2.			
3.			
4.			
5.			

Comments, if necessary:

Tomás A. Aguirre

EDUCATION

Doctor of Education, Educational Leadership and Higher Education Administration

University of Southern California, Los Angeles, California, 2012

Dissertation: Evaluating the Impact of CUE's Equity Scorecard Tools on Practitioner Beliefs and Practices.

Master of Science, Education (Educational Psychology)

University of Southern California, Los Angeles, California, 2000

Bachelor of Arts, Political Science and International Studies

University of Texas, Austin, Texas, 1991

PROFESSIONAL EXPERIENCE

DEAN OF STUDENTS, ASSOCIATE VICE PRESIDENT OF STUDENT AFFAIRS

Division of Student Affairs

July 2013 – Present

University of New Mexico, Albuquerque NM

The University of New Mexico is a public, flagship, coeducational, very high research, Hispanic-Serving institution with a main campus enrollment of 22,643 undergraduate and 6,334 graduate students and branch campus enrollment of 7,609 students.

Report to the Vice President of Student Affairs, with a dotted line relationship to the Provost and President of the University. Direct reports include a staff of seventeen full-time and 46 part-time staff members in the following functional areas: LoboRESPECT Care team, Office of Student Rights & Responsibilities, LoboRESPECT Advocacy Center, New Student Transition Programs, Women's Resource Center, Office of Parent & Family Programs, National Student Exchange, Student Leadership & Engagement, Special Projects & Programs and administration.

Budget development and management of 2.3 million, including personnel and operations.

Selected Achievements

- Student Outreach and Engagement
 - Established dedicated office hours for students only, 2013 – present.
 - Created the “Dine with the Dean” program, a weekly lunch gathering for students and the Dean of Students at both the Student Union and La Posada Dining Hall, 2013 – present.
 - Launched “DoS Parking Lot Hours,” a bi-monthly program where the Dean of Students sets up a remote office for commuter students that park at one of our main lots by the football stadium, 2014 – present.
 - Created MyUniversity (in development), a mobile application that supports student engagement through the development of “essential skills,” 2014 – present.

- Developed the “DoS Newsletter” a monthly infographic for all undergraduate and graduate students at the main and four branch campuses, 2013 – present.
- Crisis Management
 - Purchased LoboGuardian, a mobile phone app that enhances safety on campus through real-time interactive features that create a virtual safety network of friends, family, and Campus Safety, 2014.
 - Developed the LoboRESPECT Student Crisis Response Grid, 2014.
 - Coordinates over 50 on and off-campus units through the development and management of the award winning (CASE Accolade, 2015) LoboRESPECT team. This “CARE” model aligns the university’s Compliance, Advocacy, Response, and Education efforts related to hate/bias, hazing, sexual violence, alcohol abuse, academic dishonesty, etc., 2014 – present.
 - Created the LoboRESPECT Advocacy Center, 2015 – present.
- Strategic Initiatives
 - Revised mission, vision and core competencies statements to promote unit of purpose and establish a transformational culture for the Division, 2013 – 2014.
 - Established three new functional areas within the Dean of Students office:
 - § □ Student Leadership and Engagement, 2014 – 2015.
 - § □ LoboRESPECT CARE team, 2014 – 2015.
 - § □ LoboRESPECT Advocacy Center, 2015.
 - Chaired three critical campus wide task forces including the CommUNITY Council (hate bias related issues), 2013, Presidential Task Force on Sexual Violence, 2014 and Hazing Work Group, 2014.
 - Works closely with University Communication and Marketing and serves as the university spokesperson for local media on all student related issues, 2013 – present.
- Academic Initiatives and Research
 - Developed and taught UNIV 391 (Student Leadership and Development Theory), a recommended course for all undergraduate students interested in university student employment, 2014 - present.
 - Assisted in the development of a new Higher Education Master’s program in the School of Education, 2014 – 2015.
 - Served on the Foundations of Excellence steering committee, a partnership with the John N. Gardner Institute, 2014 - present.
 - Served on the UNM Higher Learning Commission “Criterion” team as co-chair of the Integrity, Ethical and Responsible Conduct group, 2015 - present.
- Leadership and Civic Engagement
 - Created and distributed over 50 “mini” scholarships through New Student Orientation, 2014 – present.
 - Developed and implemented a monthly “Lobo Pantry” that provides free groceries for over 500 students per month, 2013 - present.
 - Established a partnership with LoboThon, which created over 600 student volunteer opportunities and raised over \$60,000 for the UNM Children’s Hospital, 2014 – present.
 - Advises and partners with Greek Life on numerous events including training on hazing, sexual violence, and hate/bias related issues. Currently working on sponsoring a “Push Ball” tournament for Greek Week, 2013 – present.

ASSOCIATE DEAN OF STUDENTS
Office of Student Rights and Responsibilities

January 2012 – June 2013

Humboldt State University, Arcata, CA

Humboldt State University is a public, coeducational master's college and university with an enrollment of 7,597 undergraduate and 519 graduate students.

Report to Dean of Students, with a dotted line relationship to the Vice President of Enrollment Management and Student Affairs. Direct reports include a staff of one part-time staff member in the areas of judicial affairs and students of concern. No budget responsibility.

Selected Achievements

- Reduced student conduct recidivism by 90% through the creation and execution of a decision-making workshop (“IT” Matters). This educational sanction is assigned to students that are at risk of being removed from the University for either egregious or repeat violations of the student code of conduct.
- Developed anti-hazing program with Men’s Soccer Team and presented at a national conference.

Owner, My University® Mobile Application

2011 – Present

In My University, students develop essential skills and earn badges by completing online modules and attending on-campus events, while networking and building relationships with faculty, staff and other students (in development).

ASSOCIATE DIRECTOR
Housing and Residential Life

2010 – 2012

California State University Dominguez Hills, Carson, CA

California State University Dominguez Hills is a public, coeducational master's college and university with an enrollment of 10,947 undergraduate and 2,907 graduate students.

Report to Director of Housing, with a strong dotted line relationship to the Dean of Students/Associate Vice President of Enrollment Management and Student Affairs. Direct reports include a staff of three full-time and nine part-time staff members in these areas: housing, residential life, student conduct, administration and information technology.

Budget development and management of \$1.8 million, including personnel and operations.

Selected Achievements

- Hired by the President on a one-year fixed contract to rebuild the Housing and Residential Life program and “raise residents’ grade point averages, reduce student conduct and increase resident involvement.”
- Developed new residential life program, which included revised policies and procedures, new hiring and training practices, and newly created position descriptions and the realignment of staff responsibilities.

- Created an *Adopt a Faculty Member* program, developed new partnerships with the Tutoring and Academic Support Center, and personally facilitated monthly *Academic Strategy* sessions. After a year, average resident grade point averages increased from a 2.2 to a 2.9 on a 4.0 scale.
- Re-established Building Government and strengthened relationships with Associated Students and the Office of Student Life. Resident involvement on campus increased by over 300% in less than one year.
- Revised the student code of conduct and placed an emphasis on "principles of community" rather than on "the rules." Initiated a mandatory *Student Welcome Week*, which focused on community development and expectations. In less than a year, student code of conduct violations decreased by 75% and recidivism was less than 5%.
- Assisted in the design of a new residence hall facility, which would expand current bed capacity by over 300%.

RESIDENCE COORDINATOR

2009 – 2010

**Office of Residential Life (graduate position)
Parkside International Residential College**

University of Southern California, Los Angeles, CA

The University of Southern California is an independent, coeducational research university with an enrollment of 17,414 undergraduate and 20,569 graduate students.

Report to Assistant Director of Residential Life, with a strong dotted line relationship to the Residential College Faculty Master. Direct reports include a staff of eight part-time staff members in these areas: housing, residential life and student conduct.

Budget development and management of \$30,000 including personnel and operations.

Selected Achievements

- Developed *Parkside Cares*, a community service program that resulted in residents completing over 50,000 volunteer hours with local non-profit organizations in the greater Los Angeles area. This model has been successfully replicated by other residential communities within the University of Southern California.
- Led the creation of a new international student program, which included an International Student Welcome, New Student Orientation, Mentor Program, and International Student Festival. End-of-year student satisfaction surveys completed by international students reflected a positive increase of over 40% from the previous year.

GRADUATE STUDENT EXPERIENCE COORDINATOR **Division of Student Affairs (graduate position)**

2009 – 2010

University of Southern California, Los Angeles, CA

The University of Southern California is an independent, coeducational research university with an enrollment of 17,414 undergraduate and 20,569 graduate students.

Report to the Senior Associate Dean of Students, with a dotted line relationship to the Dean of Students. No supervisory responsibility.

Managed operations budget of \$100,000.

Selected Achievements

- Planned, coordinated and facilitated the annual Student Affairs Conference which was attended by over 400 staff members, students and administrators. Developed a new theme based on Malcolm Gladwell's bestselling book *Outliers*. Presenters were invited to give presentations on their "keys to success" and included renowned faculty (Norman Corwin), virtuoso musicians (Midori) and famous athletes (Michael Cooper). Satisfaction surveys showed an overall approval rating of 98%, the highest ever for this event. The template for this conference continues to be used today.
- Developed new partnerships with Academic Affairs and increased the number of available graduate student positions at the University by over 25%.

COORDINATOR FOR RESIDENTIAL EDUCATION Oakes College

2006 – 2009

University of California at Santa Cruz, CA

The University of California, Santa Cruz is a public, coeducational research university with an enrollment of 16,451 undergraduate and 1,452 graduate students.

Report to the Associate College Administrative Officer, with a strong dotted line relationship to the Provost of the College. Direct reports include a staff of three full-time and 16 part-time staff members in these areas: housing, residential life, student conduct, and administration.

Budget development and management of \$50,000, including personnel and operations.

Selected Achievements

- Developed, coordinated, taught and assessed a 3-unit *Student Success* course which was offered to all first-year students. Students that successfully completed this course had an average first year GPA of 3.1 compared to an average GPA of 2.7 for non-participating students.
- Played a key role in the strategic planning process for the division of Student Affairs and helped rewrite the Student Affairs mission and vision statements. The vision and mission statements have been readopted twice since 2009 without any major or minor revisions.
- Chaired the Student Empowerment committee and developed the *Find Your Voice* program: a monthly, town-hall styled event where student leaders and upper-level university administrators meet and tackle pressing issues such as rising tuition costs and reduced course offerings. This program has been successfully replicated at other campuses within the University of California system.

MANAGER OF ACADEMIC SUPPORT CENTER Cypress Creek Campus

2004 – 2006

Austin Community College, Austin, TX

Austin Community College is a public, coeducational associate's college with an enrollment of 40,248 students.

Report to the Vice Chancellor of Student Services. Direct reports include a staff of 20 full-time and 10 part-time staff members in these areas: tutoring, academic support, administration and information technology.

Budget development and management of \$300,000, including personnel and operations.

Selected Achievements

- Through the use of group tutoring sessions and online modules, increased the number of student visits from an average of 50 per day to 105 without any increased staffing or operational costs.
- Developed online tutorials for STEM courses, which were adopted by 5 other campuses within the Austin Community College district. As a result, enrollment in STEM courses at our campus increased by over 35%.

TEACHER

2001 – 2004

Public and private middle schools, 180 – 450 students

Holy Family School, Austin, TX

Spanish, Physical Education

Girls' Basketball and Volleyball Coach

Webb Middle School, Austin, TX

Texas History

Boy's Football and Basketball Coach

Lakeside Middle School, Santa Fe Springs, CA

Special Education

RESIDENCE COORDINATOR

1998 – 2001

Office of Residential Life (graduate position)

University of Southern California, Los Angeles, CA

The University of Southern California is an independent, coeducational research university with an enrollment of 17,414 undergraduate and 20,569 graduate students.

Report to Assistant Director of Residential Life, with a strong dotted line relationship to the Director of Residential Life. Direct reports include a staff of 16 part-time staff members in these areas: housing, residential life and student conduct.

Budget development and management of \$60,000, including personnel and operations.

Selected Achievements

- Planned, developed and implemented special interest housing for first-year Latino (Latino Floors) and African American (Somerville Place) students. Members of these communities had first to second year retention rates that were 60% higher rate than students from similar ethnic backgrounds that lived off campus.

LEARNING SPECIALIST COORDINATOR

1998 - 2001

Athletic Department (graduate position)

University of Southern California, Los Angeles, CA

The University of Southern California is an independent, coeducational research university with an enrollment of 17,414 undergraduate and 20,569 graduate students.

Report to Director of the Student Athlete Academic Support Center with a dotted line relationship to the Athletic Director. Direct reports include a staff of 8 part-time staff members in these areas: tutoring, academic support, and administration.

Budget development and management of \$12,000, including personnel and operations.

Selected Achievements

- Restructured tutoring program by hiring graduate students with educational backgrounds instead of undergraduate students from specific content areas. By using trained educators instead of subject specialists, GPA's for first year football and men's basketball players increased by over 30% with no student athletes from these teams being placed on academic probation from 1999 – 2001.

LEARNING ASSISTANT

1998 - 2001

Disability Support Services (graduate position)

University of Southern California, Los Angeles, CA

The University of Southern California is an independent, coeducational research university with an enrollment of 17,414 undergraduate and 20,569 graduate students.

Report to Executive Director of Disability Support Services. No direct reports and no budget responsibility.

Selected Achievements

- Through the use of cognitive learning strategies, developed new interventions and study skills for students with ADD and ADHD. Participating students reported GPA gains of over 25% upon completion of this program.

DIRECTOR OF MEMBER RELATIONS

1995 – 1998

Los Angeles Junior Chamber of Commerce, Los Angeles, CA

Founded in 1924, the mission of the Los Angeles Junior Chamber of Commerce (LAJCC) is to empower young professionals of Greater Los Angeles, ages 21-40, through professional enrichment, leadership development and community service.

Report to Executive Director of the LAJCC, with a strong dotted line relationship to the President of the LAJCC. Direct reports include a staff of 3 full-time staff members and 6 part-time staff members in these areas: recruitment, orientation and professional development.

Budget development and management of \$200,000, including personnel and operations.

Selected Achievements

- Over a 3-year period, increased membership by over 50%.
- Successfully completed Riordan Leadership Development program.
- Created 6 new LAJCC volunteer programs and developed new partnerships with the Blind Children's Center, Dome Village, Connect LA and the LA Watts Summer Games. The *Peek a Boo* program (Blind Children's Center) was recognized as "Program of the Year" in 1997.

ACADEMIC APPOINTMENTS

Adjunct Faculty, 2014 – Present

University of New Mexico, Albuquerque, NM

Course: Student Leadership and Development Theory

Adjunct Faculty, 2012 – 2013 Humboldt State University, Arcata, CA Course: First Year Experience

Lecturer, 2006 - 2009

University of California, Santa Cruz, Santa Cruz, CA

Courses: First Year Experience and Student Development and Leadership Theory

Adjunct Faculty, 2002 – 2006

Austin Community College, Austin, TX

Courses: Transition to College Success and Effective Strategies for College Success

Teaching Assistant, 1998 – 2001

Rossier School of Education, University of Southern California, Los Angeles, CA

Course: Cognitive Theory and Academic Success

SELECTED PRESENTATIONS

Aguirre, T. A. The Dissertation Monkey. Shared Knowledge Conference. Albuquerque, NM. April, 2015.

Aguirre, T. A. Managing Up and Down. Dean of Students Retreat. Albuquerque, NM. December, 2014.

Aguirre, T. A. Addressing Sexual Violence on College Campuses: A Guide to Compliance and Beyond. Student Affairs Administrators Regional Conference. Albuquerque, NM. November, 2014.

Aguirre, T. A. Hazing Evolved. UNM Athletic Department. Albuquerque, New Mexico. Summer and Fall semesters, 2014.

Aguirre, T. A. Sex, Safety and College. Multiple presentations given to Athletics, Greek Life, International Students and RA Training. Albuquerque, New Mexico. Summer and Fall semesters, 2014.

Aguirre, T. A. Hasta la Vista Silos. Student Affairs Administrators Conference. Baltimore, Maryland. March, 2014 (co-presenter).

Aguirre, T. A. Hasta la Vista Silos. New Mexico Association of Student Affairs Professionals Conference, Albuquerque, New Mexico. October, 2013 (co-presenter).

Aguirre, T. A. Cultivating a more Civil Campus. Council of Deans, Albuquerque, New Mexico. October, 2015.

Aguirre, T. A. Hazing Evolved: New Definitions, Best Practices and New Approaches. Student Affairs Administrators Conference. Orlando, Florida. March, 2013 (co-presenter).

Aguirre, T. A. Ethics, Citizenship and the Decision Making Process. Humboldt State University, Decision Making Workshop. Arcata, California. January, 2013.

Aguirre, T. A. Great Sex is Meant to be Remembered (Title IX). Humboldt State University, New Student Orientation. Arcata, California. August, 2012.

Aguirre, T. A. Identifying and Overcoming Barriers to Student Success. Humboldt State University, Student Success Institute. Arcata, California. May, 2012.

Aguirre, T. A. Navigating Boundaries with Students. Humboldt State University, Student Success Institute. Arcata, California. January, 2012.

Aguirre, T. A. Using Action Research to Increase Retention and Graduation Rates for Students from Underrepresented Populations. California State University, Dominguez Hills, Student Affairs Professional Development Day. Carson, California. September, 2011.

Aguirre, T. A. Gamification and Digital Age Learners. California State University, Dominguez Hills. Carson, California. September, 2011.

Aguirre, T. A. Avoiding Facebook Faux Pas. University of Southern California, Welcome Week. Los Angeles, California. August, 2010.

Aguirre, T. A. With Liberty and Social Justice for all. University of California, Santa Cruz, Welcome Week. Santa Cruz, California. August, 2008.

Aguirre, T. A. Managing the Events in your Life. University of California, Santa Cruz, Welcome Week. Santa Cruz, California. August, 2007.

Aguirre, T. A. Don't Cheat Yourself out of an Education. University of California, Santa Cruz, Welcome Week. Santa Cruz, California. August, 2006.

UNIVERSITY SERVICE

- UNM Higher Learning Commission "Criterion" team, Integrity, Ethical and Responsible Conduct group (co-chair), UNM 2015 - present.
- LoboRESPECT Task Force (chair), UNM 2015 – present
- Development Committee for Student Affairs/Higher Education Cohort in Educational Leadership Master's Program, UNM 2014 – present
- Student Regent Selection Committee (advisor), UNM 2014 – present
- Hazing Workgroup (chair), UNM 2014 – present.
- Various Search Committees (Director of Global Education Office, Chief of Police, Director of the Office of Equal Opportunity and Title IX and Clery Coordinator), UNM 2013 – present
- Presidential Task Force on Sexual Violence (chair), UNM 2014 – present
- Global Education Advisory Board (co-chair), UNM 2014 – present
- Graduate/Professional Student Association (advisor), UNM 2014 – present
- Emergency Management Committee, UNM 2013 – present
- Golden Key Society (advisor), UNM 2013 – present
- CommUNITY Council (chair), UNM 2013 – present
- Sexual Assault Response Team (SART), UNM 2013 – present
- Housing and Student Activities Committee (chair), UNM 2013 – present
- Student Resource Centers Committee (chair), UNM 2013 – present
- Student Conduct Appeals Committee (chair), UNM 2013 – present
- Sexual Assault Response Team, UNM 2013 – present
- Council of Deans, UNM 2013 – present
- Behavior Intervention Team, UNM 2013 – present
- Faculty Senate Admission and Registration Committee, UNM 2013 – present
- Ex-Offenders' Committee, UNM 2013 – present
- Provost's Committee on Academic Success, UNM 2013 – present

- First Year Steering Committee, UNM 2013 – present
- President's Safety Committee, UNM 2013 – present
- Residency Appeals Committee, UNM 2013 – present
- Wellness Center Project Committee, UNM 2013 – present
- Prevention and Awareness Education Committee, UNM 2013 – present
- Safety Committee, UNM 2013 – present
- Life Skills Committee, HSU, 2013
- Resident Life Coordinator Hiring Committee, HSU, 2013
- Anti-Hazing Committee, HSU, 2012 – 2013
- Alcohol and Other Drug Committee, HSU, 2012 – 2013
- Institute for Student Success Planning Committee, HSU, 2012 – 2013
- Outstanding Student Awards Committee, HSU, 2012 – 2013
- Diversity Focus Groups, HSU, 2012 – 2013
- Enrollment Management and Student Affairs, CSUDH, 2010 – 2011
- Alcohol Committee and Training, CSUDH, 2010 – 2011
- Student Life Group Committee, CSUDH, 2010 – 2011
- Safe Space Program, CSUDH, 2010 – 2011
- Campus Student Conduct Officer, CSUDH, 2010 – 2011
- CSU Alcohol and other Drugs Conference, CSUDH, 2010 – 2011
- Unity Festival, CSUDH, 2010 – 2011
- Toro Days, CSUDH, 2010 – 2011
- Welcome Week, CSUDH, 2010 – 2011
- Homecoming, CSUDH, 2010 – 2011
- Presidential Leadership and Volunteer Awards, CSUDH, 2010 – 2011
- Graduate Recruitment Committee (Chair), USC, 2009 – 2010
- Campus wide Housing Committee, UCSC, 2006 – 2009
- Strategic Visioning Committee, UCSC, 2006 – 2009
- Student Leadership Committee (Chair), UCSC, 2006 – 2009
- Northern RAP Steering Committee (Executive Board Member), UCSC, 2006 – 2009

AWARDS AND RECOGNITION

- Recipient of CASE Accolade (Silver) for LoboRESPECT in the category of Crisis Communication Program (2015)
- Recipient of Excellence in Service to Student Awards, National Society of Leadership and Success (2015)
- Recipient of the Donald Golder Memorial Scholarship (2010)
- Dean's List, University of Southern California Rossier School of Education (Fall '09, Spring '10, Summer '10, Fall '10, and Spring '11)
- Vice Chancellor's Appreciation Award (2008)
- Santa Cruz Campus Award, University of Santa Cruz (2006, 2007)
- STAR Award, Austin Community College (2005)
- Residence Coordinator of the Year, University of Southern California (2002)

PROFESSIONAL AFFILIATIONS AND CONFERENCES

- American College Health Association, 2015 – present.
- Association of Title IX Administrators, 2012 - 2013
- The Association for Student Conduct Administration, 2012 - 2013

- Student Affairs Administrators in Higher Education, 2006 – present
 - Region IV-West Board of Directors
 - Latino Knowledge Community (board member), 2012 - present
 - Member, Presentation Review Committee, 2010 – 2011
- American College Personnel Association, 2006 - 2009
- Western Association of College and University Housing Officers, 2006 – 2009
 - Member, Annual Awards Committee, 2008 - 2009
 - Member, Northern Rap Committee, 2006 - 2009
- College Reading and Learning Association, 2004 - 2006
- National Association of Collegiate Directors of Athletics, 1998 – 2001

TRAINING AND CERTIFICATIONS

- Media Training (Mathis Media, LLC).
- Instructor certified for QPR (Question, Persuade, and Refer) for Suicide Prevention.
- Successfully completed over 40 hours of Title IX Investigator training through the Association of Title IX Administrators (ATIXA).
- Trainer certified for Training for Intervention Procedures (TIPS) for Alcohol.
- Community Emergency Response Team (CERT) training.

DISSERTATION

Title: “Evaluating the Impact of CUE’s Equity Scorecard Tools on Practitioner Beliefs and Practices.”

Abstract: this study examines the experiences of a number of participants from urban community colleges with high percentages of students from underrepresented populations in Central California. The participants were involved in action research with the Center for Urban Education (CUE) at the University of Southern California. The purpose of the study is to explore whether action inquiry used by CUE brings about, or shows the potential to bring about, organizational learning and change, improvements in institutional effectiveness, and greater racial-ethnic equity in student outcomes.

Committee Chair and Advisor: Dr. Alicia Dowd, Co-Director Center for Urban Education, Associate Professor, University of Southern California

PUBLICATIONS

“The Dissertation Monkey” is a support book for doctoral students, their families and friends (<http://www.amazon.com/The-Dissertation-Monkey/dp/1494964961>). Written as a children’s styled picture book, “The Dissertation Monkey” explains the history of the doctoral degree and the “ups and downs” of life as a doctoral student.

CIVIC ENGAGEMENT

Albuquerque, NM

Popejoy Hall Board of Directors, 2015 – present Albuquerque Academy Parent’s Association, 2014 – present Charger Aquatics Parent’s Association, 2013 – present Tournament of Roses Association (Pasadena, CA), 2010 - present

Arcata, CA

Trinidad School Foundation Board of Directors, 2012 – 2013

President

Goal: \$46,000; Achieved: \$50,000 Humboldt Swim Club Board of Directors, 2012 - 2013

Austin, TX

YMCA Board of Directors, 2003 - 2006

Los Angeles, CA

Connect Los Angeles Board of Directors, 1995 - 1998

Dome Village Board of Directors, 1995 - 1998 Blind Children's Center Volunteer, 1995 - 1998

ADDITIONAL SKILLS

Computer: PC & MAC. Microsoft Office (Excel, Access, Word, PowerPoint), Adobe Photoshop, Twitter, and Facebook.

Language: Fluent in Spanish. Semi-fluent in German and Portuguese.

***Certified by the general counsel or other appropriate attorney as confidential or information that may be withheld from public disclosure in accordance with Section 551.1281 and Chapter 552 of the Texas Government Code.**