



*Consent Agenda Items*  
*Meeting*  
*of the*  
*Board of Regents*

**November 10, 2016**



AGENDA ITEMS  
MEETING OF THE BOARD OF REGENTS  
THE TEXAS A&M UNIVERSITY SYSTEM  
November 10, 2016  
College Station, Texas

1. COMMITTEE ON FINANCE

- 1.1 Approval of FY 2018 Operating Budget Guidelines, A&M System

2. COMMITTEE ON AUDIT

3. COMMITTEE ON BUILDINGS AND PHYSICAL PLANT

- 3.1 Approval of the Project Scope and Budget, Appropriation for Construction Services, and Approval for Construction for the West Campus Support Building Project, Texas A&M University, College Station, Texas (Project No. 02-3177), A&M System
- 3.2 Approval of the Project Scope and Budget, Appropriation for Construction Services, and Approval for Construction for the Biocontainment Research Facility Project, Texas A&M University, College Station, Texas (Project No. 02-3205), A&M System
- 3.3 Approval of the Project Scope and Budget, Appropriation for Construction Services, and Approval for Construction for the HVAC Replacement at Mosher Hall Project, Texas A&M University, College Station, Texas (Project No. 02-3213), A&M System
- 3.4 Approval of the Project Scope and Budget, Appropriation for Construction Services, and Approval for Construction for the Addition of Instructional and Support Spaces Project, Texas A&M International University, Laredo, Texas (Project No. 16-3206), A&M System
- 3.5 Approval of the Project Scope and Budget, Appropriation for Construction Services, and Approval for Construction for the Nursing and Health Sciences Building Project, Texas A&M University-Commerce, Commerce, Texas (Project No. 21-3186), A&M System
- 3.6 Approval of the Project Scope and Budget, Appropriation for Construction Services, and Approval for Construction for the Medical Research and Education Building 2 Project, Texas A&M University Health Science Center, Bryan, Texas (Project No. 23-3203), A&M System
- 3.7 Approval of the Project Scope and Budget, Appropriation for Construction Services, and Approval for Construction for the Multipurpose Building 3 Project, Texas A&M University-Central Texas, Killeen, Texas (Project No. 24-3194), A&M System

*\*Certified by the general counsel or other appropriate attorney as confidential or information that may be withheld from public disclosure in accordance with Section 551.1281 and Chapter 552 of the Texas Government Code.*

- 3.8 Approval of the Project Scope and Budget, Appropriation for Pre-Construction and Construction Services, and Approval for Construction for the New Campus Electrical Substation and Capacity Upgrade Project, Texas A&M University, College Station, Texas (Project No. 7-2015), Texas A&M
- 3.9 Approval of the Project Scope and Budget, Appropriation for Construction Services, and Approval of Construction for The Gardens at Texas A&M University Project, Texas A&M University, College Station, Texas (Project No. 2014-04482), Texas A&M
- 3.10 Approval of the Project Scope and Budget, Appropriation for Construction Services, and Approval for Construction for the Waterfront Events Pavilion Project, Texas A&M University at Galveston, Galveston, Texas (Project No. 10-5391), Texas A&M

#### Report

Report of System Construction Projects Authorized by the Board

- 4. COMMITTEE ON ACADEMIC AND STUDENT AFFAIRS
- 5. THE TEXAS A&M UNIVERSITY SYSTEM BOARD OF REGENTS (*not assigned to Committee*)
  - 5.1 \*Approval of The Texas A&M University System 2016-2021 Strategic Plan, A&M System
  - 5.11 Adoption of a Resolution Honoring Dennis L. Christiansen, Ph.D., P.E., for His Outstanding Dedication and Service as Agency Director of the Texas A&M Transportation Institute, A&M System

#### Executive Session Items

- 5.2 \*Authorization to Lease up to 95,000 Square Feet of Office and Warehouse Space in the Northpointe Business Park Located in Bryan, Brazos County, Texas, A&M System
- 5.3 \*Authorization to Execute a First Amendment to Ground Lease in Support of the Fixed Based Operations Operating Agreement and Airport Operations Management Agreement Covering Airport Operations at Easterwood Airport, A&M System
- 5.4 \*Authorization to Execute a Lease of Land on the Campus of Texas A&M International University for Construction of a Tennis Complex, TAMIU
- 5.5 \*Authorization to Sell the Land and Improvements Located at 102 Childs Street in Center, Shelby County, Texas, TVMDL
- 5.6 \*Authorization to Purchase Land and Improvements in Galveston County, Texas, Texas A&M
- 5.7 \*Authorization for the President to Negotiate and Execute a New Employment Contract with the Head Men's and Women's Track and Field Coach, Texas A&M

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- 5.8 Appointment of President of Texas A&M International University, A&M System
- 5.9 Appointment of President of Texas A&M University-Commerce, A&M System
- 5.10 \*Naming of Sole Finalist for Agency Director of Texas A&M Transportation Institute, A&M System

6. CONSENT AGENDA ITEMS

The Texas A&M University System/Board of Regents

- 6.1 Approval of Minutes, BOR
- 6.2 Granting of the Title of Emeritus/Emerita, November 2016
- 6.3 Confirmation of Appointment and Commissioning of Peace Officers
- 6.4 Designation of the *Regents Professor Awards* and the *Regents Fellow Service Awards* for Exemplary Performance and Professional Service During Fiscal Year 2015-16
- 6.5 Approval of Revisions to System Policy *10.01, Internal Auditing*
- 6.6 Approval of Revisions to System Policy *10.02, Control of Fraud, Waste and Abuse*
- 6.7 Approval of Revisions to System Policy *25.01, Use and Operation of System Aircraft*
- 6.8 Approval of Revisions to System Policy *25.06, Participation by Historically Underutilized Business*
- 6.9 Approval of Revisions to System Policy *27.04, Budget Authorizations, Limitations, and Delegations of Authority*
- 6.10 Approval of Revisions to System Policy *51.06, Naming of Buildings and Other Entities*

Texas A&M International University

- 6.11 Granting of Faculty Development Leave for FY 2017

Texas A&M University

- 6.12 Approval of Academic Tenure, November 2016
- 6.13 Establishment of the Center for Translation of Healthcare Technologies (*also listed under Texas A&M Engineering Experiment Station*)

*\*Certified by the general counsel or other appropriate attorney as confidential or information that may be withheld from public disclosure in accordance with Section 551.1281 and Chapter 552 of the Texas Government Code.*

- 6.14 Establishment of the Advanced Scientific Computing Center *(also listed under Texas A&M Engineering Experiment Station)*
- 6.15 Establishment of the Center for Population Health and Aging
- 6.16 Approval of a New Master of Science in Nursing Degree Program with a Major in Forensic Nursing, and Authorization to Request Approval from the Texas Higher Education Coordinating Board
- 6.17 Approval of a New Master's Degree in Physician Assistant Studies, and Authorization to Request Approval from the Texas Higher Education Coordinating Board
- 6.18 Approval of a New Bachelor of Science Degree Program with a Major in Oceanography and Authorization to Request Approval from the Texas Higher Education Coordinating Board
- 6.19 \*Naming of Areas within The Gardens
- 6.20 \*Naming of the Parsons Mounted Calvary Headquarters Facility

Texas A&M University-Commerce

- 6.21 Approval of Academic Tenure, November 2016
- 6.22 Establishment of the Biomedical Institute for Regenerative Research

Texas A&M University-Kingsville

- 6.23 Approval of Academic Tenure, November 2016
- 6.24 Authorization to Establish Three Quasi-Endowments

Texas A&M University-Texarkana

- 6.25 Approval of a New Master of Science in Accounting Degree Program, and Authorization to Request Approval from the Texas Higher Education Coordinating Board

Texas A&M AgriLife Extension Service

- 6.26 Approval of 2017 Stiles Farm Foundation Budget, AgriLife Extension

Texas A&M Engineering Experiment Station

6.13 Establishment of the Center for Translation of Healthcare Technologies *(also listed under Texas A&M University)*

6.14 Establishment of the Advanced Scientific Computing Center *(also listed under Texas A&M University)*

A&M System .....	The Texas A&M University System
A&M-Central Texas .....	Texas A&M University-Central Texas
A&M-Commerce .....	Texas A&M University-Commerce
A&M-Corpus Christi .....	Texas A&M University-Corpus Christi
A&M-San Antonio .....	Texas A&M University-San Antonio
A/E.....	Architect/Engineer
AgriLife Extension.....	Texas A&M AgriLife Extension Service
AgriLife Research .....	Texas A&M AgriLife Research
BOR .....	Board of Regents
FP&C.....	Facilities Planning and Construction
NCTM .....	National Center for Therapeutics Manufacturing
POR.....	Program of Requirements
PUF .....	Permanent University Fund
PVAMU .....	Prairie View A&M University
RFS.....	Revenue Financing System
TAMHSC .....	Texas A&M Health Science Center
TAMIU .....	Texas A&M International University
TAMUG .....	Texas A&M University at Galveston
TAMUT .....	Texas A&M University-Texarkana
Tarleton.....	Tarleton State University
TEES.....	Texas A&M Engineering Experiment Station
TEEX.....	Texas A&M Engineering Extension Service
Texas A&M at Qatar.....	Texas A&M University at Qatar
Texas A&M .....	Texas A&M University
Texas A&M-Kingsville.....	Texas A&M University-Kingsville
TFS.....	Texas A&M Forest Service
THECB.....	Texas Higher Education Coordinating Board
TIGM.....	Texas A&M Institute for Genomic Medicine
TIPS.....	Texas A&M Institute for Preclinical Studies
TTI.....	Texas A&M Transportation Institute
TVMDL.....	Texas A&M Veterinary Medical Diagnostic Laboratory
UTIMCO.....	The University of Texas Investment Management Company
WTAMU.....	West Texas A&M University

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**Agenda Item No. 6.1**

**THE TEXAS A&M UNIVERSITY SYSTEM  
Office of the Board of Regents  
November 1, 2016**

Members, Board of Regents  
The Texas A&M University System

Subject: Approval of Minutes

I recommend adoption of the following minute order:

**“The following minutes are approved:**

**September 1, 2016 Regular Board Meeting,  
September 1, 2016 Special Board Meeting,  
September 2, 2016 Special Workshop Meeting,  
September 27, 2016 Special Telephonic Meeting,  
October 18, 2016 Special Telephonic Meeting”**

Respectfully submitted,

Vickie Burt Spillers  
Executive Director

Attachments (5)

**MINUTES**

**REGULAR MEETING**

**BOARD OF REGENTS**

**THE TEXAS A&M UNIVERSITY SYSTEM**

**HELD IN**

**COLLEGE STATION, TEXAS**

**September 1, 2016**

*(Approved November 10, 2016)*



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**MINUTES  
REGULAR MEETING  
BOARD OF REGENTS, THE TEXAS A&M UNIVERSITY SYSTEM**

**September 1, 2016**

**CONVENE**

Chairman Clifton L. Thomas, Jr. convened a regular meeting of the Board of Regents of The Texas A&M University System at 8:31 a.m., Thursday, September 1, 2016, in the Board Meeting Room on the campus of Texas A&M University, College Station, Texas. The following members of the Board were present:

Mr. Clifton L. Thomas, Jr. Chairman  
Ms. Elaine Mendoza, Vice Chairman  
Mr. Phil Adams  
Mr. Robert L. Albritton  
Mr. Anthony G. Buzbee  
Mr. Morris E. Foster  
Mr. Bill Mahomes  
Ms. Judy Morgan  
Mr. Charles W. Schwartz  
Ms. Stephanie Y. Martinez, Student Regent

**RECESS TO EXECUTIVE SESSION**

Chairman Thomas announced that the Board would recess to executive session as permitted by Chapter 551, Sections 71, 72, 73, 74 and 76 of the Texas Government Code. He said in accordance with the law, no final action, decision or vote with regard to any matter considered in executive session would be made or taken.

*(Note: The Board met in executive session from 8:31 a.m. until 1:45 p.m.)*

**RECONVENE**

At 2:03 p.m., Chairman Thomas reconvened the meeting in open session in the Bethancourt Ballroom of the Memorial Student Center. He said a quorum of the Board was present. He announced that the Board met in executive session from 8:31 a.m. to 1:45 p.m. and considered executive session agenda items and conferred with Chancellor John Sharp, several system and university administrators and system attorneys on personnel, real estate and legal matters.

**INVOCATION**

Chairman Thomas called on Mr. Tyler Wooten '19, a Texas A&M Mechanical Engineering major from Elgin, Texas, who presented the invocation.

### **CHAIRMAN’S REMARKS**

Chairman Thomas thanked everyone for attending the September meeting of the Board of Regents. He welcomed Ms. Stephanie Martinez of Laredo, the new Student Regent appointed by Governor Greg Abbott. Chairman Thomas noted that she was a first-generation college student and the first student regent from Texas A&M International University (TAMIU), where she was pursuing a master’s degree after completing her bachelor’s in communications.

### **CHANCELLOR’S REMARKS**

Chancellor Sharp highlighted accomplishments of the A&M System (a copy of which is on file in the Office of the Board of Regents).

Chairman Thomas announced that one of the exciting initiatives for the A&M System was the redevelopment of the Riverside Campus into the RELLIS Campus.

Chancellor Sharp said it had been a year since the Riverside Campus transferred to the A&M System and four months since they had announced the RELLIS Campus. He explained that this was an innovative concept of combining a research campus, led by System agencies with a collaborative education complex that included participation by the A&M System universities. He said they were moving fast in their plans for the 2,000-acre site in Bryan. Chancellor Sharp advised that Mr. John Barton, Associate Vice Chancellor of Engineering and Director of the RELLIS Campus Development, and Dr. Jim Nelson, Director of Special Academic Initiatives, would brief the Board on the progress and aggressive timeline established. He recognized three guests representing Blinn College -- one of the partners at the RELLIS education center -- who were at the meeting to lend their support to the A&M System’s efforts. He introduced Dr. David Sommer, President, Blinn College Board of Trustees, Dr. Mary Hensley, President, Blinn College, and Mr. Mel Waxler, Executive Vice President and General Counsel, Blinn College.

### **PRESENTATION ON RELLIS CAMPUS**

Dr. Nelson presented an update on the RELLIS Campus (copy of which is on file in the Office of the Board of Regents). He said the 2000-acre site, formerly Riverside Campus, was moving fast. He added that their vision was for the campus was to become a high tech, high impact research center, while supporting collaborative education across the entire A&M System. Dr. Nelson said the overall goal and guiding principle was to support world-class workforce development as well as applied research and the transfer of that technology. He advised that at the RELLIS Campus, research opportunities and collaboration could occur among all of the A&M System agencies and educational institutions; the educational aspect; the educational programs that System members were going to bring to the RELLIS Campus in offerings through face-to-face instruction; and possibly the most important, where students were in this vision. He noted that there were opportunities on the academic side, the research side and within the core intersections for students and faculty to have with each other as they build out their respective careers.



Mr. Barton said the RELLIS Campus, originally built as the Bryan Army Air Base and training field for pilots during World War II and the Korean War, was home to many great activities of A&M System institutions and agencies. He reported that in 1962, Texas A&M was given the opportunity to occupy the property for educational and research activities and, in 1982 took ownership of the campus. Mr. Barton explained that many activities on the RELLIS Campus related to research. He said Dr. Dennis Christensen, Director of Texas A&M Transportation Institute (TTI), provided the most thrilling and exciting video presentations because he showed the great crash testing that TTI performed at the campus as one of the many research activities they conducted. He added that the Texas A&M Engineering Extension Service (TEEX) and other state agencies performed workforce development, like the energy sector, private industry certification of linemen and other certifiable areas in the power company industry. Mr. Barton said for the most part -- in terms of potential -- the campus was an underutilized facility.

Mr. Barton reported that the vision Chancellor Sharp and others had developed for the RELLIS Campus was to take full advantage of the property by building on the great things happening and bring new activities to the campus. He said they would expand upon the education they offered students all across the country and around the globe, explore new areas of opportunity within the educational arena, and build on the workforce development and private sector training currently conducted. Mr. Barton added that they wanted to accomplish this in a meaningful way to provide greater opportunities for businesses that needed that rich workforce development of employees. He said in April 2016 the RELLIS Campus vision was shared with the Board of Regents. He advised that on May 2, at a forum and workshop held by TTI, Chancellor Sharp announced the vision for the campus and charged them with moving forward on the campus development. He said shortly after, their partners at Blinn College made a difficult decision to move their activities planned at the FM 2818 and Leonard Road campus to the RELLIS Campus to become a partner in the educational aspects envisioned for the RELLIS Campus. Mr. Barton noted that since that time they had been working on getting projects underway to move forward with this grant initiative. He said the vision of a \$150 million investment had grown to approximately \$300 million in the near term for projects at the campus (that included seven new engineering research facilities and two education campuses).

Mr. Barton announced that the first building to be constructed, the Center for Infrastructure Renewal, would break ground on September 26. He said it was a \$73 million facility, targeted at material science, instructional engineering and other multi-disciplinary engineering aspects. He noted that it would be a world-class facility and would include a new high bay and low bay facility, second to none in the U.S. He said this would allow full scale testing of structural elements and exploration of new ways to improve infrastructure around the globe as they rebuilt bridges, water and sewer treatment plants, and other infrastructure facilities over the next few decades. Mr. Barton explained that Blinn College would break ground on their new campus in February or March 2017. He said this \$30 million project of 70,000 square feet was envisioned to be the first of several planned educational activities at the RELLIS Campus for students. He added that another was the TTI Headquarters and Research Center, a \$75 million office suite with laboratory space, anticipated to break ground in April 2017. Mr. Barton said all facilities (including the Cyber-Physical Center, the Texas A&M Engineering Experiment Station [TEES]

Headquarters & Research Center, the TEEX Training Facilities, the O'Connor Process Safety Center, the Rowlett Industrial Distribution Center and the Gateway Education Center, Phase I) would be under contract in the next 12-18 months with construction completed and buildings occupied within the next 24-36 months. He advised that in the next two to three years they would improve the northeastern quadrant of campus, and other areas. He said currently approximately 250-300 faculties, students and employees were working on campus, conducting research, education and workforce development. Mr. Barton stated that in the next two to three years, when these facilities were completed, that population would grow to between 3,500 and 5,000 daily. He said they were creating a small town within Bryan through the efforts that the Board was leading and supporting.

Mr. Barton said by early 2017 many projects would be underway and millions of dollars of investments would be under construction. He explained that by December 2016, they anticipated having all necessary planning activities completed in order to move forward with the other facilities. He said in September 2016, they would break ground on the first building and by August 2018, Blinn College would be teaching classes on site, and construction of the Gateway Education Center -- a large part of the initiative -- would begin. Mr. Barton advised that the progress made in 122 days was not possible without a lot of hard work, dedication and effort by many people. He said Mr. Phillip Ray, Vice Chancellor for Business Affairs, and his team, Mr. Russ Wallace, Executive Director, Facilities and Construction, and Mr. Kevin McGinnis, Executive Director, Risk Management & Benefits Administration, had been phenomenal. He noted that the Office of General Counsel, including Mr. Ray Bonilla, General Counsel, and his team, specifically Mr. Ronald Dold, Assistant General Counsel III, and Ms. Gina Joseph, Managing Counsel, Property and Construction, had been incredibly valuable in getting this moved forward. Mr. Barton pointed out that they also received the support of the state agencies that were part of this, and they appreciated their hard work and dedication. He said they had done great things in a short amount of time and looked forward to continuing the development.

Dr. Nelson reported that in looking at the educational programs that were possible and with the interaction of the programs, they had put together an academic model. He said within this model perhaps the most important guiding principle was that what they did at the RELLIS Campus from an educational standpoint would be on a non-competitive basis. Dr. Nelson explained that Blinn College would offer the lower division courses and several A&M System institutions would offer the upper division course work. He emphasized that this kept the cost of education down for the students.

Dr. Nelson said the academic model consisted of going from high school graduation to early workforce training, and from early job opportunities up through working professionals seeking additional education. He noted that the core of this was the academic degree portion. He said Blinn College -- the two-year partner -- had a long relationship with Texas A&M, and would be the predominant provider of lower division courses. Dr. Nelson pointed out that the different A&M System institutions who had elected to offer a degree program at the RELLIS Campus, would offer the upper division course work necessary for the degree. He said the training side of this model was the workforce and skills training of linemen, welders and others that TEEX had been doing

effectively for a long time. Dr. Nelson advised that a student could obtain a certificate in a high-needs area like welding while working as a welder to offset the cost of that education and, upon graduation, would have a degree and certificate. He said similarly were the advanced certificates for working professionals; a student taking a computer science offering and could stack a certification on top of that which would enable them to work in cyber security with the federal laboratories and federal agencies. He added that this afforded students at the RELLIS Campus opportunities not available elsewhere, and the Gateway Education Center would be a model for the future.

Dr. Nelson announced that Texas A&M University-San Antonio had expressed interest in offering a criminal justice degree at the RELLIS Campus. He said that, with the TEEX police academy training, would allow a student to become a certified police officer, work as a police officer and earn an income while receiving a degree in criminal justice. He added that they could receive a certification for federal agencies or forensic investigation. He said A&M System students on the individual campuses could not accomplish that to the extent they could at the RELLIS Campus. Dr. Nelson emphasized that a student could be acquiring a degree from a System member, minoring at a different System institution, with all coursework recorded on a transcript. However, a lot had to be done for that to happen. He said the partners were all the A&M System members, and all academic institutions were represented on the steering committee and had been actively participating, and many of the agencies.

Dr. Nelson said the timeline for the RELLIS Campus was as follows: • July 2016 - Steering committee was formed and first met; • August 2016 - Initial offerings identified and sorted out; • October 2016 - Begin looking at facility requirements; • August 2018 - Classes offered for the first time; • Fall 2017 - Recruiting would begin; • August 2020 - Move into the Gateway Education Center.

Dr. Nelson reported that in a four-year period they would have gone from nothing to a full-blown collaborative academic enterprise.

Regent Morgan asked where the students would go until the Gateway Education Center opened. Dr. Nelson said there were working on some facilities. He added that the Riverside Campus was originally barracks and some renovation would be required to use those facilities effectively for the early courses. He said with Blinn College being ready to open, there might also be some sharing of facilities.

### **RECESS AND RECONVENE**

Chairman Thomas recessed the meeting at 2:35 p.m.

*(Note: The Committee on Audit convened on Wednesday, August 31 at 2:08 p.m. and adjourned at 3:24 p.m. Earlier the same day, the Committee on Finance convened at 2:35 p.m. and adjourned at 2:38 p.m. The Committee on Buildings and Physical Plant convened at 2:39 p.m. and adjourned at 3:21 p.m.)*

Chairman Thomas reconvened the meeting at 3:21 p.m.

**REPORT FROM THE COMMITTEE ON FINANCE**

Regent Schwartz, Chairman of the Committee on Finance, said the committee met earlier and considered Items 1.1 and 1.2. He added that the committee recommended Board approval of these items.

On motion of Regent Adams, seconded by Vice Chairman Mendoza, and by a unanimous vote, the following minute orders were approved (135 and 136):

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**MINUTE ORDER 135-2016 (ITEM 1.1)**

**ADOPTION OF A RESOLUTION AUTHORIZING  
THE ISSUANCE OF THE BOARD OF REGENTS  
OF THE TEXAS A&M UNIVERSITY SYSTEM  
PERMANENT UNIVERSITY FUND BONDS,  
THE TEXAS A&M UNIVERSITY SYSTEM**

The resolution authorizing the issuance of the Board of Regents of The Texas A&M University System Permanent University Fund Bonds, substantially in the form of the attached exhibit, is adopted. The Chief Investment Officer and Treasurer, or other designated financial officer, is hereby authorized to take such actions as are necessary to accomplish the purposes of the resolution, including those relating to the issuance, sale, security and delivery of the bonds, all in accordance with the provisions of the resolution.

**MINUTE ORDER 136-2016 (ITEM 1.2)**

**ADOPTION OF A RESOLUTION AUTHORIZING  
THE ISSUANCE OF THE BOARD OF REGENTS  
OF THE TEXAS A&M UNIVERSITY SYSTEM  
REVENUE FINANCING SYSTEM BONDS, SERIES 20\_\_,  
THE TEXAS A&M UNIVERSITY SYSTEM**

The resolution authorizing the issuance of the Board of Regents of The Texas A&M University System Revenue Financing System Bonds, Series 20\_\_, substantially in the form of the attached exhibit, is adopted. The Chief Investment Officer and Treasurer, or other designated financial officer, is hereby authorized to take such actions as are necessary to accomplish the purposes of the resolution, including those relating to the issuance, sale, security and delivery of the bonds, all in accordance with the provisions of the resolution.

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**REPORT FROM THE COMMITTEE ON AUDIT**

Regent Morgan, Chairman of the Committee on Audit, said the committee met on August 31 and received several reports and updates including the Monthly Audit Report, the Audit Tracking Report and management's response to the Audit Tracking Report. She added that the committee approved Item 2.1 as presented.

On motion of Regent Mahomes, seconded by Vice Chairman Mendoza, and by a unanimous vote, the following minute order was approved (137):

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**MINUTE ORDER 137-2016 (ITEM 2.1)**

**APPROVAL OF SYSTEM INTERNAL AUDIT PLAN  
FOR FISCAL YEAR 2017,  
THE TEXAS A&M UNIVERSITY SYSTEM**

The Board of Regents of The Texas A&M University System hereby approves the System Internal Audit Plan for Fiscal Year 2017, a copy of which is attached to the official minutes.

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**REPORT FROM THE COMMITTEE ON ACADEMIC AND STUDENT AFFAIRS**

Vice Chairman Mendoza, Chairman of the Committee on Academic and Student Affairs, said the committee met on August 31. She added that the committee received a great presentation and dialogue from Mr. Mike Morath, Commissioner, Texas Education Agency. She said prior to the committee meeting, Commissioner Morath met with the A&M System's deans of the colleges of education to discuss two major areas where he felt they could make a difference in Pre-K 12. Vice Chairman Mendoza reported that in particular were partnerships, noting the success of Texas A&M University-Kingsville, their working relationship with the Premont Independent School District and the success they have had. She said Texas A&M-Kingsville was a model to challenge each of the A&M System universities to adopt a low-performing school district to see where they could help improve student education attainment in each of these districts. She noted that the second item discussed was educator preparation which the committee had been focused on to ensure they were producing the best educators possible for Texas. She said Commissioner Morath emphasized those two key areas and appreciated the A&M System's work in that regard.

Vice Chairman Mendoza reported that Dr. Tim Letzring, Dean of the College of Education and Human Services at Texas A&M University-Commerce, presented to the committee what the deans heard from Commissioner Morath, and some of their plans to ensure they were pushing the envelope in Pre-K 12 education and the System's role and responsibility to that.

Vice Chairman Mendoza said next on the agenda was discussion of the rollout of the redesign of the EmpowerU website by Dr. James Hallmark, Vice Chancellor for Academic Affairs, and Mr. Reeve Hamilton, Executive Director, Media Relations. She added that the website was more user-friendly and thanked Dr. Hallmark, Mr. Hamilton and the entire communications team for their work on the website. She said they also discussed new analytics metrics to be added to the website. Vice Chairman Mendoza advised that the new analytics metrics were discussed at the February committee meeting and they looked at some of the data sets. She said first, second and third year persistence rates would be loaded onto the website, looking at the 30/60 hours toward the degree. She noted that they were trying to figure out the best way to measure that for each student. Vice Chairman Mendoza said linking students' graduation to salary data was also coming forward and they were working out issues related to that. She reported that they also discussed student debt, how that was measured and what it meant. She said they were looking for good data about how much debt the A&M System students were leaving. Vice Chairman Mendoza thanked Student Regent Martinez for pitching in and helping them to understand that issue.

Vice Chairman Mendoza reported that they discussed what they were doing in November. She said they would receive a report on faculty salaries by Dr. Karan Watson, Provost and Executive Vice President, and the committee she was leading about what they could do to attract and retain the best faculty moving forward. She emphasized that the committee was looking forward to additional updates on analytics projects.

### **REPORT FROM THE COMMITTEE ON BUILDINGS AND PHYSICAL PLANT**

Regent Adams said the committee met earlier and approved Items 3.1 through 3.10 as presented.

On motion of Regent Adams, seconded by Regent Morgan, and by a unanimous vote, the following minute orders were approved (138 through 147):

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### **MINUTE ORDER 138-2016 (ITEM 3.1)**

### **APPROVAL OF THE SYSTEM CAPITAL PLAN FOR FY 2017 – FY 2021, THE TEXAS A&M UNIVERSITY SYSTEM**

The system capital plan for FY 2017 – FY 2021, as shown in the attached exhibit, is approved and authorization to appropriate up to 10 percent of the planning amount indicated for all FY 2017 proposed projects is granted. In addition, the appropriation of PUF and RFS funding is approved for FY 2017 minor construction, rehabilitation/renovation, and equipment/software procurement projects administered by the institutions or System Facilities Planning and Construction.

The Board of Regents of The Texas A&M University System (board) reasonably expects to incur debt in one or more obligations for these projects, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

To the extent that the system capital plan identifies projects for financing through the issuance of parity obligations secured by and payable from revenues of the Revenue Financing System, and as required by Section 5(a) of the Master Resolution of the Revenue Financing System, the board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient pledged revenues to satisfy the annual debt service requirements of the Revenue Financing System and to meet all financial obligations of the board relating to the Revenue Financing System and that the participants, on whose behalf the parity obligations are issued, possess the financial capacity to satisfy their direct obligations after taking into account such proposed additional Revenue Financing System parity obligations as are identified in the system capital plan.

**MINUTE ORDER 139-2016 (ITEM 3.2)**

**APPROVAL OF THE PROJECT SCOPE AND BUDGET, APPROPRIATION  
FOR PRE-CONSTRUCTION AND CONSTRUCTION SERVICES, AND  
APPROVAL FOR PRE-CONSTRUCTION AND CONSTRUCTION FOR  
THE RELLIS CAMPUS INFRASTRUCTURE PROJECT (01-3228),  
THE TEXAS A&M UNIVERSITY SYSTEM RELLIS CAMPUS, BRYAN, TEXAS,  
THE TEXAS A&M UNIVERSITY SYSTEM**

The project scope along with a project budget of \$49,200,000 for the RELLIS Campus Infrastructure Project is approved.

The amount of \$49,200,000 is appropriated from Account No. 01-083538, Revenue Financing System Debt Proceeds (Available University Fund and Other), for pre-construction and construction services and related project costs.

The RELLIS Campus Infrastructure Project, The Texas A&M University System RELLIS Campus, Bryan, Texas, is approved for pre-construction services and construction.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues

to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.

**MINUTE ORDER 140-2016 (ITEM 3.3)**

**APPROVAL OF THE PROJECT SCOPE AND BUDGET, APPROPRIATION FOR CONSTRUCTION SERVICES, AND APPROVAL FOR CONSTRUCTION FOR THE JOINT LIBRARY FACILITY MODULE 2 PROJECT (02-3193), THE TEXAS A&M UNIVERSITY SYSTEM RELLIS CAMPUS, BRYAN, TEXAS, THE TEXAS A&M UNIVERSITY SYSTEM**

The project scope along with a project budget of \$5,500,000 for the Joint Library Facility Module 2 Project is approved.

The amount of \$3,250,000 is appropriated from Account No. 02-806305, Joint Library, the amount of \$1,200,000 is appropriated from Account No. 02-290227, Joint Library Facility Project, and the amount of \$500,000 is appropriated from Account No. 02-242406, Joint Library Facility, for construction services and related project costs.

The Joint Library Facility Module 2 Project, The Texas A&M University System RELLIS Campus, Bryan, Texas, is approved for construction.

**MINUTE ORDER 141-2016 (ITEM 3.4)**

**APPROVAL OF THE PROJECT SCOPE AND BUDGET, APPROPRIATION FOR CONSTRUCTION SERVICES, AND APPROVAL FOR CONSTRUCTION FOR THE MCALLEN MULTIPURPOSE ACADEMIC BUILDING PROJECT (02-3212), TEXAS A&M UNIVERSITY HIGHER EDUCATION CENTER, MCALLEN, TEXAS, THE TEXAS A&M UNIVERSITY SYSTEM**

The project scope along with a project budget of \$40,000,000 for the McAllen Multipurpose Academic Building Project is approved.

The amount of \$26,000,000 is appropriated from Account No. 01-085560 Permanent University Fund Debt Proceeds (AUF), and the amount of \$10,000,000 is appropriated from Account No. 01-810272, McAllen Multipurpose Academic Facility, for construction services and related project costs.

The McAllen Multipurpose Academic Building Project, Texas A&M University Higher Education Center, McAllen, Texas, is approved for construction subject to approval of a Higher Education Center in McAllen by the Texas Higher Education Coordinating Board.



The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

**MINUTE ORDER 142-2016 (ITEM 3.5)**

**APPROVAL OF THE PROJECT SCOPE AND BUDGET, APPROPRIATION  
FOR CONSTRUCTION SERVICES, AND APPROVAL FOR CONSTRUCTION  
FOR THE FABRICATION CENTER PROJECT (05-3198),  
PRAIRIE VIEW A&M UNIVERSITY, PRAIRIE VIEW, TEXAS,  
THE TEXAS A&M UNIVERSITY SYSTEM**

The project scope along with a project budget of \$17,158,000 for the Fabrication Center Project is approved.

The amount of \$14,500,000 is appropriated from Account No. 01-083536, Revenue Financing System Debt Proceeds (Tuition Revenue Bonds), and the amount of \$2,158,000 is appropriated from Account No. 01-084243, Permanent University Fund Debt Proceeds (Available University Fund), for construction services and related project costs. The amount of \$1,215,800 is reverted from Account No. 05-220784, Designated Tuition Reserve Single Use Funds.

The Fabrication Center Project, Prairie View A&M University, Prairie View, Texas, is approved for construction.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.

**MINUTE ORDER 143-2016 (ITEM 3.6)**

**APPROVAL OF THE PROJECT SCOPE AND BUDGET,  
APPROPRIATION FOR CONSTRUCTION SERVICES, AND  
APPROVAL FOR CONSTRUCTION FOR THE ACADEMIC BUILDING  
COMPLEX PHASE II AND INFRASTRUCTURE PROJECT (10-3197),  
TEXAS A&M UNIVERSITY AT GALVESTON, GALVESTON, TEXAS,  
THE TEXAS A&M UNIVERSITY SYSTEM**

The project scope along with a project budget of \$56,280,000 for the Academic Building Complex Phase II and Infrastructure Project is approved.

The amount of \$50,540,000 is appropriated from Account No. 01-083536, Revenue System Financing Debt Proceeds (Tuition Revenue Bonds), for construction services and related project costs.

The Academic Building Complex Phase II and Infrastructure Project, Texas A&M University at Galveston, Galveston, Texas, is approved for construction.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.

**MINUTE ORDER 144-2016 (ITEM 3.7)**

**APPROVAL OF THE PROJECT SCOPE AND BUDGET,  
APPROPRIATION FOR CONSTRUCTION SERVICES, AND APPROVAL  
FOR CONSTRUCTION FOR THE LIFE SCIENCES RESEARCH  
AND ENGINEERING BUILDING – PHASE I PROJECT (15-3188),  
TEXAS A&M UNIVERSITY-CORPUS CHRISTI, CORPUS CHRISTI, TEXAS,  
THE TEXAS A&M UNIVERSITY SYSTEM**

The project scope along with a project budget of \$60,000,000 for the Life Sciences Research and Engineering Building – Phase I Project is approved.

The amount of \$60,000,000 is appropriated from Account No. 01-083536, Revenue Financing System Debt Proceeds (Tuition Revenue Bonds), for construction

services and related project costs. The amount of \$3,700,000 is reverted to Account No. 15-834580, Life Sciences and Research Planning.

The Life Sciences Research and Engineering Building – Phase I Project, Texas A&M University-Corpus Christi, Corpus Christi, Texas, is approved for construction.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.

**MINUTE ORDER 145-2016 (ITEM 3.8)**

**APPROVAL OF THE PROJECT SCOPE AND BUDGET,  
APPROPRIATION FOR PRE-CONSTRUCTION AND CONSTRUCTION  
SERVICES, AND APPROVAL FOR CONSTRUCTION FOR THE  
RUDDER HALL HVAC PROJECT (2015-05024),  
TEXAS A&M UNIVERSITY, COLLEGE STATION, TEXAS,  
TEXAS A&M UNIVERSITY**

The project scope along with a project budget of \$6,830,500 for the Rudder Hall HVAC Project is approved.

The amount of \$6,830,500 is appropriated from Account No. 01-083536, Revenue Financing System Debt Proceeds (Housing Revenue) for pre-construction and construction services and related project costs.

The Rudder Hall HVAC Project, Texas A&M University, College Station, Texas, is approved for construction.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.

**MINUTE ORDER 146-2016 (ITEM 3.9)**

**APPROVAL OF THE PROJECT SCOPE AND BUDGET,  
APPROPRIATION FOR PRE-CONSTRUCTION AND CONSTRUCTION  
SERVICES, AND APPROVAL FOR CONSTRUCTION FOR THE  
RE-IMAGINE THE LIBRARIES, PHASE 3 PROJECT (2014-04428),  
TEXAS A&M UNIVERSITY, COLLEGE STATION, TEXAS,  
TEXAS A&M UNIVERSITY**

The project scope along with a project budget of \$7,300,000 for the Re-Imagine the Libraries, Phase 3 Project is approved.

The amount of \$6,600,000 is appropriated from Account No. 02-242406-16000 for pre-construction and construction services and related project costs.

The Re-Imagine the Libraries, Phase 3 Project, Texas A&M University, College Station, Texas, is approved for construction.

**MINUTE ORDER 147-2016 (ITEM 3.10)**

**APPROVAL OF THE PROJECT SCOPE AND BUDGET, APPROPRIATION FOR  
PRE-CONSTRUCTION AND CONSTRUCTION SERVICES, AND APPROVAL  
FOR CONSTRUCTION FOR THE ENGINEERING RENOVATION PHASE II  
PROJECT (WT-1943), WEST TEXAS A&M UNIVERSITY, CANYON, TEXAS,  
WEST TEXAS A&M UNIVERSITY**

The project scope along with a project budget of \$6,000,000 for the Engineering Renovation Phase II Project is approved.

The amount of \$6,000,000 is appropriated from Account No. 01-083536, Revenue Financing System Debt Proceeds, (HEF), for pre-construction and construction services and related project costs.

The Engineering Renovation Phase II Project, West Texas A&M University, Canyon, Texas, is approved for construction.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to

reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.

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**ADDITIONAL ITEMS CONSIDERED BY THE BOARD**

Dr. Watson presented Items 5.1 through 5.3.

On motion of Regent Morgan, seconded by Vice Chairman Mendoza, and by a unanimous vote, the following minute orders were approved (148 through 150):

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**MINUTE ORDER 148-2016 (ITEM 5.1)**

**APPROVAL FOR DR. RAIMUND J. OBER, A SYSTEM EMPLOYEE, TO  
SERVE AS AN OFFICER, MEMBER OF THE BOARD OF DIRECTORS  
AND EMPLOYEE OF ASTERO TECHNOLOGIES LLC, AN ENTITY  
THAT PROPOSES TO LICENSE TECHNOLOGY FROM  
THE TEXAS A&M UNIVERSITY SYSTEM,  
TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System approves for Dr. Raimund J. Ober, an employee of Texas A&M University, to serve in his individual capacity as an officer, member of the board of directors and employee of Astero Technologies LLC, an entity that proposes to license technology from The Texas A&M University System relating to the research, development, licensing, or exploitation of intellectual property conceived, created, discovered, invented or developed by Dr. Ober.

**MINUTE ORDER 149-2016 (ITEM 5.2)**

**APPROVAL FOR DR. XIAOMIN YANG, A SYSTEM EMPLOYEE,  
TO SERVE IN HIS OFFICIAL CAPACITY AS A MEMBER OF  
THE BOARD OF DIRECTORS OF STARROTOR CORPORATION, A  
BUSINESS ENTITY FORMED FOR THE PURPOSE OF DEVELOPMENT  
AND COMMERCIALIZATION OF TECHNOLOGY OWNED BY  
THE TEXAS A&M UNIVERSITY SYSTEM,  
TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System hereby approves for Dr. Xiaomin Yang, Senior Licensing Manager, to serve in his official capacity as a member of the Board of Directors of StarRotor Corporation, an entity formed for the purpose of development and commercialization of technology owned by The Texas A&M University System.

**MINUTE ORDER 150-2016 (ITEM 5.3)**

**APPROVAL FOR DR. RAVIKUMAR MAJETI, A SYSTEM EMPLOYEE,  
TO SERVE AS AN EMPLOYEE OF PERORAL THERAPEUTICS LLC,  
A BUSINESS ENTITY THAT HAS ENTERED INTO AN  
EXCLUSIVE OPTION TO LICENSE TECHNOLOGY  
FROM THE TEXAS A&M UNIVERSITY SYSTEM,  
TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System approves for Dr. Ravikumar Majeti, a Texas A&M University employee within the Texas A&M University Health Science Center, to serve, in his individual capacity, as an employee of Peroral Therapeutics LLC, an entity that has entered into an exclusive option to license technology from The Texas A&M University System relating to the research, development, licensing, or exploitation of intellectual property conceived, created, discovered, invented or developed by Dr. Majeti.

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Chairman Thomas presented Items 5.4 through 5.21 (considered in executive session).

On motion of Vice Chairman Mendoza, seconded by Regent Adams, and by a unanimous vote, the following minute orders were approved (151 through 168):

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**MINUTE ORDER 151-2016 (ITEM 5.4)**

**AUTHORIZATION TO NEGOTIATE AND EXECUTE A  
GROUND LEASE FOR CONSTRUCTION OF AN ACADEMIC  
AND RELATED SUPPORT SERVICES FACILITY(IES)  
BY BLINN COLLEGE ON THE RELLIS CAMPUS,  
THE TEXAS A&M UNIVERSITY SYSTEM**

The Chancellor of The Texas A&M University System, or designee, following legal review by the Office of General Counsel, is authorized to negotiate, execute and deliver a ground lease agreement with Blinn College for construction of an academic and related support services facility(ies) on the RELLIS Campus of The Texas A&M University System, and to take any and all additional action, and execute any and all ancillary documents, deemed necessary to consummate the transaction.

**MINUTE ORDER 152-2016 (ITEM 5.5)**

**AUTHORIZATION TO LEASE FROM THE CITY OF MCALLEN  
APPROXIMATELY 100 ACRES AND THE CITY'S UNDIVIDED INTEREST  
IN A MULTIPURPOSE ACADEMIC BUILDING TO BE CONSTRUCTED  
ON THE LAND BY THE TEXAS A&M UNIVERSITY SYSTEM WITH  
CONSTRUCTION FUNDED IN PART BY THE CITY OF MCALLEN,  
TEXAS A&M UNIVERSITY**

The Chancellor of The Texas A&M University System, or designee, following approval for legal sufficiency by the Office of General Counsel and approval from the Texas Higher Education Coordinating Board to establish a Texas A&M University higher education center in McAllen, is authorized to negotiate, execute and deliver a lease with the City of McAllen for approximately 100 acres of land and for the City's undivided ownership interest in a multipurpose academic building to be constructed on the land with a financial contribution from the City in the amount of \$10 million, and to execute any and all other documents and take any and all other actions deemed necessary to consummate the transactions.

**MINUTE ORDER 153-2016 (ITEM 5.6)**

**AUTHORIZATION TO GRANT A CONDITIONAL  
ROADWAY EASEMENT ON THE MOMENTUM CAMPUS  
TO THE TEXAS DEPARTMENT OF TRANSPORTATION,  
TEXAS A&M UNIVERSITY-CORPUS CHRISTI**

The Chancellor of The Texas A&M University System, or designee, following legal review by the Office of General Counsel, is authorized to negotiate, execute and deliver a conditional roadway easement for improvements to the intersection of Ennis Joslin Road and Islander Way on the Momentum Campus of Texas A&M University-Corpus Christi. This easement will remain in effect so long as the property is used as a roadway.

**MINUTE ORDER 154-2016 (ITEM 5.7)**

**AUTHORIZATION TO LEASE  
APPROXIMATELY 48,000 SQUARE FEET OF  
OFFICE SPACE IN THE EASTMARK BUILDING LOCATED  
IN COLLEGE STATION, BRAZOS COUNTY, TEXAS,  
TEXAS A&M ENGINEERING EXPERIMENT STATION**

The Chancellor of The Texas A&M University System, or designee, following approval for legal sufficiency by the Office of General Counsel, is authorized to take all steps necessary to negotiate, execute and deliver a lease of approximately 48,000 square feet of office space at 7607 Eastmark Drive in College Station, Texas, for use by Texas A&M Engineering Experiment Station and the Vice Chancellor and Dean of Engineering.

**MINUTE ORDER 155-2016 (ITEM 5.8)**

**AUTHORIZATION TO EXECUTE A  
WORKING FOREST CONSERVATION EASEMENT COVERING  
7,000 ACRES, MORE OR LESS, OF PRIVATELY-OWNED  
FOREST LAND IN ANDERSON COUNTY, TEXAS,  
TEXAS A&M FOREST SERVICE**

The Chancellor of The Texas A&M University System, or designee, following approval for legal sufficiency by the Office of General Counsel, is authorized to execute a Working Forest Conservation Easement covering 7,000 acres, more or less, of forest land owned by The Conservation Fund in Anderson County, Texas.

**MINUTE ORDER 156-2016 (ITEM 5.9)**

**APPOINTMENT OF DR. WALTER V. WENDLER AS  
PRESIDENT OF WEST TEXAS A&M UNIVERSITY,  
THE TEXAS A&M UNIVERSITY SYSTEM**

Effective September 1, 2016, Dr. Walter V. Wendler is hereby appointed president of West Texas A&M University, at an initial salary of \$335,265.

**MINUTE ORDER 157-2016 (ITEM 5.10)**

**APPOINTMENT OF DR. VIMALA PILLARI AS  
DEAN OF THE COLLEGE OF HEALTH SCIENCES AND HUMAN SERVICES,  
TARLETON STATE UNIVERSITY**

Effective immediately, Dr. Vimala Pillari is hereby appointed Dean of the College of Health Sciences and Human Services at Tarleton State University, at an initial salary of \$190,000.



**MINUTE ORDER 158-2016 (ITEM 5.11)**

**APPOINTMENT OF DR. JAMES O'MEARA AS  
DEAN OF THE COLLEGE OF EDUCATION,  
TEXAS A&M INTERNATIONAL UNIVERSITY**

Effective immediately, Dr. James O'Meara is hereby appointed Dean of the College of Education at Texas A&M International University, at an initial salary of \$155,000.

**MINUTE ORDER 159-2016 (ITEM 5.12)**

**AUTHORIZATION FOR THE PRESIDENT  
TO NEGOTIATE AND EXECUTE NEW EMPLOYMENT CONTRACTS  
FOR TRELLE MCCOMBS AS HEAD WOMEN'S GOLF COACH,  
STEVE DENTON AS HEAD MEN'S TENNIS COACH, ULRIC MALIGI  
AND ISSAC CHEW AS ASSISTANT MEN'S BASKETBALL COACHES,  
AND ROB CHILDRESS AS HEAD MEN'S BASEBALL COACH,  
TEXAS A&M UNIVERSITY**

Authority is hereby granted to the President of Texas A&M University to negotiate and execute new employment contracts, upon review for legal form and sufficiency by the Office of General Counsel, with the following persons:

Head Women's Golf Coach – Trelle McCombs  
Head Men's Tennis Coach – Steve Denton  
Assistant Men's Basketball Coach – Ulric Maligi  
Assistant Men's Basketball Coach – Isaac Chew  
Head Men's Baseball Coach – Rob Childress.

**MINUTE ORDER 160-2016 (ITEM 5.13)**

**APPOINTMENT OF DR. EDWARD L. HILL, JR. AS  
DEAN OF THE COLLEGE OF EDUCATION,  
TEXAS A&M UNIVERSITY-CENTRAL TEXAS**

Effective immediately, Dr. Edward L. Hill, Jr. is hereby appointed Dean of the College of Education at Texas A&M University-Central Texas, at an initial salary of \$134,000.

**MINUTE ORDER 161-2016 (ITEM 5.14)**

**APPOINTMENT OF DR. TABETHA ADKINS-SHATO AS  
DEAN OF UNIVERSITY COLLEGE,  
TEXAS A&M UNIVERSITY-COMMERCE**

Effective immediately, Dr. Tabetha Adkins-Shato is hereby appointed Dean of University College at Texas A&M University-Commerce, at an initial salary of \$87,500.

**MINUTE ORDER 162-2016 (ITEM 5.15)**

**APPOINTMENT OF DR. DOLORES GUERRERO AS  
DEAN OF THE COLLEGE OF ARTS AND SCIENCES,  
TEXAS A&M UNIVERSITY-KINGSVILLE**

Effective immediately, Dr. Dolores Guerrero is hereby appointed Dean of the College of Arts and Sciences at Texas A&M University-Kingsville at an initial salary of \$185,000.

**MINUTE ORDER 163-2016 (ITEM 5.16)**

**APPOINTMENT OF DR. RAAJKUMAR S. KURAPATI AS  
VICE PRESIDENT FOR FINANCE AND CHIEF FINANCIAL OFFICER,  
TEXAS A&M UNIVERSITY-KINGSVILLE**

Effective immediately, Mr. Raajkumar S. Kurapati is hereby appointed Vice President for Finance and Chief Financial Officer at Texas A&M University-Kingsville, at an initial salary of \$230,000.

**MINUTE ORDER 164-2016 (ITEM 5.17)**

**APPOINTMENT OF DR. MICHAEL J. O'BRIEN AS  
VICE PRESIDENT FOR ACADEMIC AFFAIRS AND PROVOST,  
TEXAS A&M UNIVERSITY-SAN ANTONIO**

Effective immediately, Dr. Michael J. O'Brien is hereby appointed Vice President for Academic Affairs and Provost at Texas A&M University-San Antonio, at an initial salary of \$210,000.

**MINUTE ORDER 165-2016 (ITEM 5.18)**

**APPOINTMENT OF DR. DELBERT D. DOUGHTY II AS  
DEAN OF THE COLLEGE OF EDUCATION AND LIBERAL ARTS,  
TEXAS A&M UNIVERSITY-TEXARKANA**

Effective immediately, Dr. Delbert D. Doughty II is hereby appointed Dean of the College of Education and Liberal Arts at Texas A&M University-Texarkana, at an initial salary of \$140,000.

**MINUTE ORDER 166-2016 (ITEM 5.19)**

**APPOINTMENT OF MS. KATHY WILLIAMS AS  
VICE PRESIDENT FOR STUDENT ENROLLMENT,  
ENGAGEMENT, AND SUCCESS,  
TEXAS A&M UNIVERSITY-TEXARKANA**

Effective immediately, Ms. Kathy Williams is hereby appointed Vice President for Student Enrollment, Engagement, and Success at Texas A&M University-Texarkana, at an initial salary of \$121,000.

**MINUTE ORDER 167-2016 (ITEM 5.20)**

**APPOINTMENT OF  
DR. A.L. NARASIMHA ANNAPAREDDY (REDDY) AS  
ASSOCIATE AGENCY DIRECTOR FOR  
STRATEGIC INITIATIVES AND CENTERS,  
TEXAS A&M ENGINEERING EXPERIMENT STATION**

Effective immediately, Dr. A.L. Narasimha Annapareddy (Reddy) is hereby appointed Associate Agency Director for Strategic Initiatives and Centers for the Texas A&M Engineering Experiment Station, at an initial salary of \$264,874.

**MINUTE ORDER 168-2016 (ITEM 5.21)**

**APPOINTMENT OF MR. VINCENT SCOTT RIGGINS AS  
ASSOCIATE AGENCY DIRECTOR,  
TEXAS A&M ENGINEERING EXTENSION SERVICE**

Effective September 1, 2016, Mr. Vincent Scott Riggins is hereby appointed Associate Agency Director at Texas A&M Engineering Extension Service, at an initial salary of \$146,130.

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**CONSENT AGENDA ITEMS**

Chairman Thomas presented Items 6.1 through 6.49.

On motion of Regent Mahomes, seconded by Regent Morgan, and by a unanimous vote, the following minute orders were approved (169 through 217):

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**MINUTE ORDER 169-2016 (ITEM 6.1)**

**APPROVAL OF MINUTES FROM THE  
MARCH 1-2, 2016, SPECIAL WORKSHOP MEETING;  
APRIL 27, 2016, REGULAR BOARD MEETING;  
APRIL 28, 2016, SPECIAL WORKSHOP MEETING;  
MAY 26, 2016, SPECIAL TELEPHONIC MEETING;  
AUGUST 5, 2016, SPECIAL TELEPHONIC MEETING;  
BOARD OF REGENTS, THE TEXAS A&M UNIVERSITY SYSTEM**

The Minutes of the March 1-2, 2016, Special Workshop Meeting; the April 27, 2016, Regular Board Meeting; the April 28, 2016, Special Workshop Meeting; the May 26, 2016, Special Telephonic Meeting; and the August 5, 2016, Special Telephonic Meeting are hereby approved.

**MINUTE ORDER 170-2016 (ITEM 6.2)**

**APPROVAL OF LIST OF AUTHORIZED SIGNERS FOR  
REVOLVING FUND BANK ACCOUNTS FOR SYSTEM MEMBERS,  
THE TEXAS A&M UNIVERSITY SYSTEM**

Under the authority of the General Appropriations Act, and effective immediately, the employees of The Texas A&M University System members named below, and their successors in office, are hereby authorized to sign checks for the withdrawal of such funds according to law.

Source of Funds: Institutional Funds (or Qatar Foundation as indicated)

Depository Bank: Wells Fargo Bank, N.A. (or Commercial Bank-Qatar as indicated)

1. **THE TEXAS A&M UNIVERSITY SYSTEM**

Revolving Fund portion not to exceed \$60,000,000 (Operating and Debt Service)

Employees authorized to sign checks:

Maria L. Robinson, Chief Investment Officer and Treasurer

Elaine N. Welch, Manager, Banking/Investment Operations

Cindy L. Hanks, Manager, Finance

All Texas A&M University Signers listed below

2. **TEXAS A&M UNIVERSITY**

Revolving Fund portion not to exceed \$40,000,000

Employees authorized to sign checks:

Gary W. Barnes, Associate Vice President for Finance and Controller  
Debbie Phair, Director, Financial Management Operations  
Phillip Guillen, Director, Departmental Accounting Services  
Verna Fritsche, Director of Accounting Services  
Janet Guillory, Assistant Controller  
Linda Kettler, Assistant Director, Financial Management Operations

TEXAS A&M UNIVERSITY HEALTH SCIENCE CENTER

Revolving Fund portion not to exceed \$7,500,000

Employees authorized to sign checks:

All Texas A&M University Signers listed above

TEXAS A&M SYSTEM – SHARED SERVICES CENTER

Employees authorized to sign checks:

All Texas A&M University Signers listed above

TEXAS A&M UNIVERSITY AT GALVESTON

Revolving Fund portion not to exceed \$1,100,000

Employees authorized to sign checks:

All Texas A&M University Signers listed above

Susan Hernandez Lee, Vice President for Finance

TEXAS A&M UNIVERSITY AT QATAR

Source of Funds – Qatar Foundation

Depository Bank – Commercial Bank - Qatar

Employees authorized to sign checks:

Gary Barnes, Associate Vice President for Finance and Administration and Controller,  
Texas A&M University

Janet Guillory, Assistant Controller, Texas A&M University

Joseph P. Pettibon II, Associate Vice President for Academic Services, Texas A&M  
University

Cesar O. Malave, Dean, Texas A&M University at Qatar

Eyad Masad, Vice Dean, Texas A&M University at Qatar

Rosalie Nickles, Assistant Dean for Finance and Administration, Texas A&M University at  
Qatar

Hassan Bazzi, Assistant Dean for Research, Texas A&M University at Qatar

Troy Bickham, Assistant Dean for Academic and Student Services, Texas A&M University  
at Qatar

Jean Laird, Director of Human Resources, Texas A&M University at Qatar

3. TARLETON STATE UNIVERSITY

Revolving Fund portion not to exceed \$4,000,000

Employees authorized to sign checks:

Tye Minckler, Vice President for Finance and Administration

Lori L. Beaty, Assistant Vice President for Finance and Administration/Controller

Vacant, Director of Financial Accounting Services/Assistant Controller

George Hoke, Sr. Manager, Student Account Services –ACH/Wire Transfer only

Karen Fincher, Manager of Budget Services

Jo Anna Ince, Manager of Accounting Operations

Frances Blair, Financial Accountant – ACH/Wire Transfer only

Christina Dunagan, Student Account Specialist III –ACH/Wire Transfer only

Angie Chabina, Student Account Specialist II – ACH/Wire Transfer only

4. PRAIRIE VIEW A&M UNIVERSITY

Revolving Fund portion not to exceed \$7,000,000

Employees authorized to sign checks:

Corey S. Bradford, Senior Vice President for Business Affairs  
Rod Mireles, Associate Vice President for Financial Administration  
Cozette Turner, Director of Accounting Services  
Dianne Evans, Director of Budgets  
Equilla Jackson, Director of Treasury Services – ACH/Wire Transfer only  
Martha Ewane, Assist. Director of Treasury Services –ACH/Wire Transfer only  
Stephanie Redd, Staff Accountant I – ACH/Wire Transfer only  
Ashok Baweja, Staff Accountant – ACH/Wire Transfer only

5. TEXAS A&M AGRILIFE RESEARCH

Revolving Fund portion not to exceed \$3,800,000

Employees authorized to sign checks:

Craig Nessler, Director  
Bill McCutchen, Executive Associate Director  
Steve Schulze, Assistant Vice Chancellor for Administration  
Deanie Dudley, Assistant Dean, College of Agriculture and Life Sciences  
Debra Cummings, Assistant Director and Chief Financial Officer, Texas A&M AgriLife Research  
Donna Alexander, Assistant Director and Chief Financial Officer, Texas A&M AgriLife Extension Service  
Vic S. Seidel, Assistant Agency Director, Texas A&M Veterinary Medical Diagnostic Laboratory  
Shiao-Yen Ko, Manager of Accounting Services  
Loree Lewis, Coordinator of Management Information  
Kim Payne, Assistant Financial Manager  
William Gray, Risk and Compliance Coordinator

6. TEXAS A&M AGRILIFE EXTENSION SERVICE

Revolving Fund portion not to exceed \$3,500,000

Employees authorized to sign checks:

Douglas L. Steele, Director  
Steve Schulze, Assistant Vice Chancellor for Administration  
Deanie Dudley, Assistant Dean, College of Agriculture and Life Sciences  
Donna Alexander, Assistant Director and Chief Financial Officer,  
Texas A&M AgriLife Extension Service  
Debra Cummings, Assistant Director and Chief Financial Officer, Texas A&M AgriLife Research  
Vic S. Seidel, Assistant Agency Director, Texas A&M Veterinary Medical Diagnostic Laboratory  
Shiao-Yen Ko, Manager of Accounting Services  
Loree Lewis, Coordinator of Management Information  
Kim Payne, Assistant Financial Manager  
William Gray, Risk and Compliance Coordinator

7. TEXAS A&M ENGINEERING EXPERIMENT STATION

Revolving Fund portion not to exceed \$3,000,000

Employees authorized to sign checks:

Margaret K. Banks, Vice Chancellor and Dean of Engineering,  
Director, Texas Engineering Experiment Station  
John Crawford, Assistant Vice Chancellor for Business Management and Chief Financial  
Officer  
Andrew B. Hinton, Manager of Fiscal Services and Controller  
Ron Edwards, Deputy Controller  
Karen Gregory, Assistant Controller  
Marsa McKee, Financial Manager  
Adrienne Person, Assistant Financial Manager

TEXAS A&M ENGINEERING EXPERIMENT STATION at QATAR

Source of Funds – Qatar Foundation

Depository Bank – Commercial Bank - Qatar

Employees authorized to sign checks:

John Crawford, Assistant Vice Chancellor for Business Management and Chief Financial  
Officer, Texas A&M Engineering Experiment Station  
Andrew B. Hinton, Manager of Fiscal Services and Controller,  
Texas A&M Engineering Experiment Station  
Eyad Masad, Vice Dean, Texas A&M University at Qatar  
Hassan Bazzi, Associate Dean for Research, Texas A&M University at Qatar

8. TEXAS A&M ENGINEERING EXTENSION SERVICE

Revolving Fund portion not to exceed \$1,000,000

Employees authorized to sign checks:

Robert Todd, Associate Agency Director and Chief Financial Officer  
Brian Stipe, Manager of Financial Services  
Dianne Smith, Financial Manager  
Carolyn Abt, Assistant Financial Manager  
Sandra McKemie, Financial Manager – ACH/Wire Transfer only

9. TEXAS A&M FOREST SERVICE

Revolving Fund portion not to exceed \$3,500,000

Employees authorized to sign checks:

Tom G. Boggus, Director  
Robby DeWitt, Associate Director for Finance and Administration  
Travis Zamzow, Budgets and Accounting Department Head  
Madelyn Galloway, Policy and Review Coordinator  
Claudia Dominguez, Financial Accounting Coordinator

10. TEXAS A&M TRANSPORTATION INSTITUTE

Revolving Fund portion not to exceed \$550,000

Employees authorized to sign checks:

Joseph Dunn, Assistant Agency Director  
Rodney Horrell, Assistant Chief Financial Officer  
Marie Ethridge, Director of Accounting and Controller  
Tyler Theobald, Financial Manager Supervisor I  
Elissa Munoz, Financial Accountant II

TEXAS A&M TRANSPORTATION INSTITUTE at QATAR

Source of Funds – Qatar Foundation

Depository Bank – Commercial Bank - Qatar

Employees authorized to sign checks:

Joseph Dunn, Assistant Agency Director

Rodney Horrell, Assistant Chief Financial Officer

11. TEXAS A&M UNIVERSITY-CORPUS CHRISTI

Revolving Fund portion not to exceed \$4,000,000

Employees authorized to sign checks:

Flavius C. Killebrew, President

Terry Tatum, Executive Vice President for Finance and Administration

Judy Harral, Executive Director of Administrative Services

Rebecca Torres, Comptroller

Jaclyn Mahlmann, Director of Budgets

Yolanda Castorena, Assistant Comptroller and Director of Accounting

Will Hobart, Director of Procurement and Disbursements

Sonia Hernandez, Director of Advancement Services

Ida Moreno, Accountant III

Cassie Eyring, Accountant III

Tamara Freed, Accountant III

Eliza Garcia, Accountant II

Ebony Lotts, Coordinator, Advancement Services

Wei Ting Liang-Myers, Gift Processor II

Suzanne Gonzalez, Gift Processor

Sandra Salas, Accounting Assistant III

12. TEXAS A&M INTERNATIONAL UNIVERSITY

Revolving Fund portion not to exceed \$2,000,000

Employees authorized to sign checks:

Pablo Arenaz, Interim President

Juan J. Castillo, Jr., Vice President for Finance and Administration

Elena Martinez, Comptroller

Frederico Juarez III, Director of Budget, Payroll, Grants and Contracts

Melisa Rangel, Director of Accounting

Hector Mejia, Associate Comptroller

Maria Elena Hernandez, Associate Comptroller/Receivables

Patricia Ornelas, Senior Staff Accountant

Carlos Bella, Senior Staff Accountant

13. TEXAS A&M UNIVERSITY-KINGSVILLE

Revolving Fund portion not to exceed \$4,000,000

Employees authorized to sign checks:

Steven H. Tallant, President

Vacant, Vice President for Finance and Chief Financial Officer

Maricela Flores, Assistant Comptroller and Director of Accounting

Joanne Macias, Director of Financial Reporting

Claudia Conard, Senior Financial Analyst

Vilma Castillo, Assistant Director of Accounting

Jonathan Guzman, Staff Accountant II

Robyn Wallace, Staff Accountant II



14. TEXAS A&M VETERINARY MEDICAL DIAGNOSTIC LABORATORY

Revolving Fund portion not to exceed \$3,800,000

Employees authorized to sign checks:

Bruce Akey, Director

Steve Schulze, Assistant Vice Chancellor for Administration

Vic S. Seidel, Assistant Agency Director

Deanie Dudley, Assistant Dean, College of Agriculture and Life Sciences

Donna Alexander, Assistant Director and Chief Financial Officer,  
Texas A&M AgriLife Extension Service

Debra Cummings, Assistant Director and Chief Financial Officer, Texas A&M AgriLife  
Research

Shiao-Yen Ko, Manager of Accounting Services

Loree Lewis, Coordinator of Management Information

Kim Payne, Assistant Financial Manager

William Gray, Risk and Compliance Coordinator

15. WEST TEXAS A&M UNIVERSITY

Revolving Fund portion not to exceed \$3,000,000

Employees authorized to sign checks:

Randy Rikel, Vice President for Business and Finance

Mark Hiner, Assistant Vice President

Shelly Davis, Associate Vice President and Controller

Todd McNeill, Manager of Accounting

Julie Harvell, Bursar

16. TEXAS A&M UNIVERSITY-COMMERCE

Revolving Fund portion not to exceed \$4,000,000

Employees authorized to sign checks:

Ray Keck, Interim President and Chief Executive Officer

Alicia Currin, Vice President for Business and Administration

Paula Hanson, Associate Vice President for Business and Administration and Controller

Sarah Baker, Director of Accounting & Financial Reporting

Tina Livingston, Assistant Vice President of Budgets & Business Services

Janet Anderson, Budget Coordinator

Erica Contreras, Budget Analyst

Amanda Reams, Senior Accountant

Rocio (Rose) Moreno, State Accounting Manager

Debbie Gonzalez, Staff Accountant

Kim Jefferies, Coordinator of Gift Processing

Erin Ham, Property Manager

17. TEXAS A&M UNIVERSITY-TEXARKANA

Revolving Fund portion not to exceed \$900,000

Employees authorized to sign checks:

Emily F. Cutrer, President

James S. Scogin, Vice President for Finance and Administration

Jackie L. Elder, Controller and Director of Accounting

Samantha Fore, State Accounting Manager

Cathy Adams, Senior Accountant

18. TEXAS A&M UNIVERSITY-CENTRAL TEXAS

Revolving Fund portion not to exceed \$2,000,000

Employees authorized to sign checks:

Marc Nigliazzo, President

Gaylene Nunn, Vice President of Finance and Administration

Susan Bowden, Controller/Director of Business Affairs

Arnetta Brown, Assistant Controller/Director of Accounting

Eileen Thomas, Senior Accountant

19. TEXAS A&M UNIVERSITY-SAN ANTONIO

Revolving Fund portion not to exceed \$2,000,000

Employees authorized to sign checks:

Cynthia Teniente-Matson, President

Arturo Alonzo, Interim Vice President for Business Affairs & CFO

Vacant, Assistant Vice President for Financial Services and Comptroller

Denis Cano, Assistant Comptroller & Director of Accounting Services

Patricia Hayes, Director of Business Services.

**MINUTE ORDER 171-2016 (ITEM 6.3)**

**APPROVAL OF WELLS FARGO BANK, N.A.  
AS LEAD BANK AND DEPOSITORY,  
THE TEXAS A&M UNIVERSITY SYSTEM**

In accordance with The Texas A&M University System Policy 22.02 (System Investment), Wells Fargo Bank, N.A. is hereby approved as the lead bank and depository for The Texas A&M University System.

**MINUTE ORDER 172-2016 (ITEM 6.4)**

**GRANTING OF THE TITLE OF EMERITUS/EMERITA, SEPTEMBER 2016,  
THE TEXAS A&M UNIVERSITY SYSTEM**

In recognition of long and distinguished service to The Texas A&M University System, the Board of Regents hereby confirms the recommendation of the Chancellor, and confers the title of “Emeritus/Emerita” upon the individuals as shown in the attached exhibit, Emeritus/Emerita Title List No. 17-01, and grants all rights and privileges of this title.

**MINUTE ORDER 173-2016 (ITEM 6.5)**

**CONFIRMATION OF  
APPOINTMENT AND COMMISSIONING OF PEACE OFFICERS  
THE TEXAS A&M UNIVERSITY SYSTEM**

In accordance with System Policy 34.06 (Appointment, Commissioning and Authority of Peace Officers), the Board of Regents of The Texas A&M University System confirms the appointment and commissioning of campus peace officers by the presidents of their respective system member universities, in accordance with the requirements of the

law, and as shown in the exhibit, attached to the official minutes, subject to their taking the oath required of peace officers.

**MINUTE ORDER 174-2016 (ITEM 6.6)**

**APPROVAL OF REVISIONS TO SYSTEM POLICY 01.03  
(APPOINTING POWER AND TERMS AND CONDITIONS OF EMPLOYMENT),  
THE TEXAS A&M UNIVERSITY SYSTEM**

The revisions to System Policy 01.03 (Appointing Power and Terms and Conditions of Employment), as shown in the attached exhibit, are approved, effective immediately.

**MINUTE ORDER 175-2016 (ITEM 6.7)**

**APPROVAL OF REVISIONS TO SYSTEM POLICY 21.01  
(FINANCIAL POLICIES, SYSTEMS AND PROCEDURES),  
THE TEXAS A&M UNIVERSITY SYSTEM**

The revisions to System Policy 21.01 (Financial Policies, Systems and Procedures), as shown in the attached exhibit, are approved, effective immediately.

**MINUTE ORDER 176-2016 (ITEM 6.8)**

**APPROVAL OF REVISIONS TO SYSTEM POLICY 25.07  
(CONTRACT ADMINISTRATION),  
THE TEXAS A&M UNIVERSITY SYSTEM**

The revisions to System Policy 25.07 (Contract Administration), as shown in the attached exhibit, are approved, effective immediately.

**MINUTE ORDER 177-2016 (ITEM 6.9)**

**APPROVAL OF REVISIONS TO SYSTEM POLICY 31.06  
(SICK LEAVE POOL),  
THE TEXAS A&M UNIVERSITY SYSTEM**

The revisions to System Policy 31.06 (Sick Leave Pool), as shown in the attached exhibit, are approved, effective immediately.

**MINUTE ORDER 178-2016 (ITEM 6.10)**

**APPROVAL OF REVISIONS TO SYSTEM POLICY 33.06  
(HOURS OF WORK FOR FULL-TIME SALARIED EMPLOYEES),  
THE TEXAS A&M UNIVERSITY SYSTEM**

The revisions to System Policy 33.06 (Hours of Work for Full-time Salaried Employees), as shown in the attached exhibit, are approved, effective immediately.

**MINUTE ORDER 179-2016 (ITEM 6.11)**

**ADOPTION OF A RESOLUTION  
HONORING MR. GREG A. GARCIA FOR HIS OUTSTANDING SERVICE  
AND CONTRIBUTIONS TO THE TEXAS A&M UNIVERSITY SYSTEM,  
THE TEXAS A&M UNIVERSITY SYSTEM**

The Board of Regents of The Texas A&M University System adopted the resolution set forth in the attached exhibit.

**MINUTE ORDER 180-2016 (ITEM 6.12)**

**GRANTING OF FACULTY DEVELOPMENT LEAVE FOR FY 2017,  
PRAIRIE VIEW A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System, in accordance with System Policy 31.03, System Regulation 12.99.01 and Sections 51.101-108 of the Texas Education Code, authorizes faculty development leave to the faculty members as shown in the exhibit, Faculty Development Leave List FY 2017, Prairie View A&M University.

**MINUTE ORDER 181-2016 (ITEM 6.13)**

**ESTABLISHMENT OF THE  
CENTER OF EXCELLENCE IN RESEARCH AND  
EDUCATION FOR BIG MILITARY DATA INTELLIGENCE,  
PRAIRIE VIEW A&M UNIVERSITY**

The Center of Excellence in Research and Education for Big Military Data Intelligence (CREDIT) is hereby established as an organizational unit of Prairie View A&M University within the Roy G. Perry College of Engineering.

**MINUTE ORDER 182-2016 (ITEM 6.14)**

**APPROVAL OF A NEW BACHELOR OF SCIENCE  
DEGREE PROGRAM WITH A MAJOR IN FASHION STUDIES,  
AND AUTHORIZATION TO REQUEST APPROVAL FROM  
THE TEXAS HIGHER EDUCATION COORDINATING BOARD,  
TARLETON STATE UNIVERSITY**

The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at Tarleton State University leading to a Bachelor of Science in Fashion Studies.

The Board also authorizes submission of Tarleton State University's new degree program request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.

**MINUTE ORDER 183-2016 (ITEM 6.15)**

**APPROVAL OF ACADEMIC TENURE, SEPTEMBER 2016,  
TARLETON STATE UNIVERSITY**

The Board of Regents of The Texas A&M University System, in accordance with System Policy 12.01 (Academic Freedom, Responsibility and Tenure), hereby authorizes the granting of tenure to the following faculty members at Tarleton State University, as set forth in the attached exhibit, Tenure List No.17-01.

**MINUTE ORDER 184-2016 (ITEM 6.16)**

**APPROVAL OF ACADEMIC TENURE, SEPTEMBER 2016,  
TEXAS A&M INTERNATIONAL UNIVERSITY**

The Board of Regents of The Texas A&M University System, in accordance with System Policy 12.01 (Academic Freedom, Responsibility and Tenure), hereby authorizes the granting of tenure to the following faculty member at Texas A&M International University, as set forth in the exhibit, Tenure List No. 17-01.

**MINUTE ORDER 185-2016 (ITEM 6.17)**

**GRANTING OF FACULTY DEVELOPMENT LEAVE FOR FY 2017,  
TEXAS A&M INTERNATIONAL UNIVERSITY**

The Board of Regents of The Texas A&M University System, in accordance with System Policy 31.03, System Regulation 12.99.01 and Sections 51.101-108 of the Texas Education Code, authorizes faculty development leave to the faculty members as shown in the exhibit, Faculty Development Leave List FY 2017, Texas A&M International University.

**MINUTE ORDER 186-2016 (ITEM 6.18)**

**AUTHORIZATION FOR THE  
TEXAS A&M UNIVERSITY HEALTH SCIENCE CENTER  
TO MAKE INTERGOVERNMENTAL TRANSFERS  
ON BEHALF OF QUALIFYING ENTITIES,  
TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System authorizes the Senior Vice President and Chief Operating Officer of the Texas A&M University Health Science Center, under the administration of Texas A&M University, to make one or more Intergovernmental Transfers (IGTs) to the Health and Human Services Commission (HHSC) in support of qualifying entities' participation in HHSC's 1115 Waiver Program and Network Access Improvement Program to increase access to, and quality of, care for Medicaid and indigent patients, subject to final review for legal sufficiency by the Office of General Counsel and outside counsel with respect to each covered health care affiliation. The total amount of such IGTs shall not exceed \$15 million in the aggregate during fiscal year 2017.

**MINUTE ORDER 187-2016 (ITEM 6.19)**

**APPROVAL OF ACADEMIC TENURE, SEPTEMBER 2016,  
TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System, in accordance with System Policy 12.01 (Academic Freedom, Responsibility and Tenure), hereby authorizes the granting of tenure to the following faculty members at Texas A&M University as set forth in the exhibit, Tenure List No. 17-01.

**MINUTE ORDER 188-2016 (ITEM 6.20)**

**APPROVAL OF A NEW MASTER OF ENGINEERING IN  
TECHNICAL MANAGEMENT DEGREE PROGRAM, AND  
AUTHORIZATION TO REQUEST APPROVAL FROM THE  
TEXAS HIGHER EDUCATION COORDINATING BOARD,  
TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at Texas A&M University leading to a Master of Engineering in Technical Management.

The Board also authorizes submission of Texas A&M University's new degree program request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.

**MINUTE ORDER 189-2016 (ITEM 6.21)**

**APPROVAL OF A NEW BACHELOR OF SCIENCE IN  
MATERIALS SCIENCE AND ENGINEERING DEGREE PROGRAM,  
AND AUTHORIZATION TO REQUEST APPROVAL FROM THE  
TEXAS HIGHER EDUCATION COORDINATING BOARD,  
TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at Texas A&M University leading to a Bachelor of Science in Materials Science and Engineering.

The Board also authorizes submission of Texas A&M University's new degree program request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.

**MINUTE ORDER 190-2016 (ITEM 6.22)**

**APPROVAL OF A NEW MASTER OF SCIENCE IN  
ENTREPRENEURIAL LEADERSHIP DEGREE PROGRAM,  
AND AUTHORIZATION TO REQUEST APPROVAL FROM THE  
TEXAS HIGHER EDUCATION COORDINATING BOARD,  
TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at Texas A&M University leading to a Master of Science in Entrepreneurial Leadership.

The Board also authorizes submission of Texas A&M University's new degree program request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.

**MINUTE ORDER 191-2016 (ITEM 6.23)**

**APPOINTMENT OF MR. CHRISTOPHER S. CAHILL,  
MR. JAMES P. MCGREGOR, MR. FRANK M. MULLER, JR.  
AND MR. VICTOR R. PIERSON  
AND REAPPOINTMENT OF MR. JOHN J. MICHAEL,  
MR. ROBERT T. SAKOWITZ, MS. KELLEY SULLIVAN,  
MR. TYSON T. VOELKEL, MR. ARTHUR DAMON GOWAN AND  
MR. BRIAN N. ROY, JR. TO THE TEXAS A&M UNIVERSITY  
AT GALVESTON BOARD OF VISITORS,  
TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System hereby reappoints Mr. John J. Michael, Mr. Robert T. Sakowitz, Ms. Kelley Sullivan, and

Mr. Tyson T. Voelkel to the Texas A&M University at Galveston Board of Visitors for three-year terms, effective September 1, 2016.

The Board of Regents of The Texas A&M University System hereby appoints Mr. Christopher S. Cahill, Mr. James P. McGregor, Mr. Frank M. Muller, Jr., and Mr. Victor R. Pierson to the Texas A&M University at Galveston Board of Visitors for three-year terms, effective November 4, 2016.

The Board of Regents of The Texas A&M University System hereby reappoints Mr. Arthur Damon Gowan and Mr. Brian N. Roy, Jr. to the Texas A&M University at Galveston Board of Visitors for three-year terms, effective November 1, 2016.

**MINUTE ORDER 192-2016 (ITEM 6.24)**

**MOVING THE RETA AND BILL HAYNES NAME FROM THE  
RETA AND BILL HAYNES '46 COASTAL ENGINEERING LABORATORY  
TO FORMALLY NAME THE CIVIL ENGINEERING BUILDING  
THE "H.J. (BILL) AND RETA HAYNES ENGINEERING BUILDING,"  
TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System hereby moves the Reta and Bill Haynes name from the Reta and Bill Haynes '46 Coastal Engineering Laboratory to the Civil Engineering Building, formally naming it the "H.J. (Bill) and Reta Haynes Engineering Building."

**MINUTE ORDER 193-2016 (ITEM 6.25)**

**NAMING OF THE  
"ZACHRY ENGINEERING EDUCATION COMPLEX"  
WITHIN THE COLLEGE OF ENGINEERING,  
TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System hereby names the Engineering Education Complex within the College of Engineering the "Zachry Engineering Education Complex."

**MINUTE ORDER 194-2016 (ITEM 6.26)**

**NAMING OF THE  
"HALLIBURTON ENGINEERING GLOBAL PROGRAM"  
WITHIN THE COLLEGE OF ENGINEERING,  
TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System hereby names the Engineering Global Program within the College of Engineering the "Halliburton Engineering Global Program."



**MINUTE ORDER 195-2016 (ITEM 6.27)**

**APPROVAL OF ACADEMIC TENURE, SEPTEMBER 2016,  
TEXAS A&M UNIVERSITY-CENTRAL TEXAS**

The Board of Regents of The Texas A&M University System, in accordance with System Policy 12.01 (Academic Freedom, Responsibility and Tenure), hereby authorizes the granting of tenure to the following faculty member at Texas A&M University-Central Texas, as set forth in the attached exhibit, Tenure List No. 17-01.

**MINUTE ORDER 196-2016 (ITEM 6.28)**

**NAMING OF “THE COSPER FAMILY ALCOVE”  
(FOURTH FLOOR, ROOM 400C IN WARRIOR HALL);  
“THE SUBHANI FOUNDATION ALCOVE” (FOURTH FLOOR,  
ROOM 400H IN WARRIOR HALL); “THE STEPHEN A. AND  
MARY L. HANIK BOOKSTORE” (UNIVERSITY BOOKSTORE,  
FIRST FLOOR IN FOUNDER’S HALL);  
“THE WHITIS FAMILY CLASSROOM” (FOURTH FLOOR,  
ROOM 416 IN FOUNDER’S HALL); AND  
“WHITIS FIELD” (RUGBY PITCH/ATHLETIC FIELD),  
TEXAS A&M UNIVERSITY-CENTRAL TEXAS**

The Board of Regents of The Texas A&M University System hereby names the following five locations within Founders Hall, Warrior Hall, and on the campus of Texas A&M University-Central Texas.

- Warrior Hall, Fourth Floor, Room 400C is hereby named “The Cospers Family Alcove.”
- Warrior Hall, Fourth Floor, Room 400H is hereby named “The Subhani Foundation Alcove.”
- Founder’s Hall, First Floor, University Bookstore is hereby named “The Stephen A. and Mary L. Hanik Bookstore.”
- Founder’s Hall, Fourth Floor, Room 416 is hereby named “The Whitis Family Classroom.”
- Texas A&M University-Central Texas Rugby Pitch/Athletic Field is hereby named “Whitis Field.”

**MINUTE ORDER 197-2016 (ITEM 6.29)**

**AUTHORIZATION TO AWARD AN  
HONORARY DEGREE TO ROBERT V. “BUDDIE” BARNES, JR.,  
TEXAS A&M UNIVERSITY-COMMERCE**

The president of Texas A&M University-Commerce is authorized to award an Honorary Doctor of Letters degree to Mr. Robert V. “Buddie” Barnes, Jr.

**MINUTE ORDER 198-2016 (ITEM 6.30)**

**APPROVAL OF A NEW BACHELOR OF SCIENCE  
DEGREE PROGRAM WITH A MAJOR IN INDUSTRIAL ENGINEERING,  
AND AUTHORIZATION TO REQUEST APPROVAL FROM THE  
TEXAS HIGHER EDUCATION COORDINATING BOARD,  
TEXAS A&M UNIVERSITY-CORPUS CHRISTI**

The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at Texas A&M University-Corpus Christi leading to a Bachelor of Science in Industrial Engineering.

The Board also authorizes submission of Texas A&M University-Corpus Christi's new degree program request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.

**MINUTE ORDER 199-2016 (ITEM 6.31)**

**APPROVAL OF A NEW BACHELOR OF SCIENCE  
DEGREE PROGRAM WITH A MAJOR IN CIVIL ENGINEERING,  
AND AUTHORIZATION TO REQUEST APPROVAL FROM THE  
TEXAS HIGHER EDUCATION COORDINATING BOARD,  
TEXAS A&M UNIVERSITY-CORPUS CHRISTI**

The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at Texas A&M University-Corpus Christi leading to a Bachelor of Science in Civil Engineering.

The Board also authorizes submission of Texas A&M University-Corpus Christi's new degree program request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.

**MINUTE ORDER 200-2016 (ITEM 6.32)**

**APPROVAL OF A NEW MASTER OF SCIENCE  
DEGREE PROGRAM WITH A MAJOR IN CHEMISTRY,  
AND AUTHORIZATION TO REQUEST APPROVAL FROM THE  
TEXAS HIGHER EDUCATION COORDINATING BOARD,  
TEXAS A&M UNIVERSITY-CORPUS CHRISTI**

The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at Texas A&M University-Corpus Christi leading to a Master of Science with a major in Chemistry.

The Board also authorizes submission of Texas A&M University-Corpus Christi's new degree program request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.

**MINUTE ORDER 201-2016 (ITEM 6.33)**

**GRANTING OF FACULTY DEVELOPMENT LEAVE FOR FY 2017,  
TEXAS A&M UNIVERSITY-CORPUS CHRISTI**

The Board of Regents of The Texas A&M University System, in accordance with System Policy 31.03, System Regulation 12.99.01 and Sections 51.101-108 of the Texas Education Code, authorizes faculty development leave to the faculty members as shown in the exhibit, Faculty Development Leave List FY 2017, Texas A&M University-Corpus Christi.

**MINUTE ORDER 202-2016 (ITEM 6.34)**

**GRANTING OF FACULTY DEVELOPMENT LEAVE FOR FY 2017,  
TEXAS A&M UNIVERSITY-KINGSVILLE**

The Board of Regents of The Texas A&M University System, in accordance with System Policy 31.03, System Regulation 12.99.01 and Sections 51.101-108 of the Texas Education Code, authorizes faculty development leave to the faculty member as shown in the attached exhibit, Faculty Development Leave List FY 2017, Texas A&M University-Kingsville.

**MINUTE ORDER 203-2016 (ITEM 6.35)**

**AUTHORIZATION TO ESTABLISH TEN QUASI-ENDOWMENTS,  
TEXAS A&M UNIVERSITY-KINGSVILLE**

The Board of Regents of The Texas A&M University System authorizes the president of Texas A&M University-Kingsville to establish ten quasi-endowments in the System Endowment Fund entitled as follows.

- “Peeler Family Legacy Fund Quasi-Endowment”
- “Javelina Alumni Association Matching Scholarship Quasi-Endowment”
- “Arrington Match – C. Van Mooney Memorial Quasi-Endowed Professorship in Natural Gas Engineering”
- “Arrington Match – Heino Brasch Memorial Graduate Scholarship Quasi- Endowment”
- “Arrington Match – Maurice Schmidt Scholarship for the Visual Arts Quasi- Endowment”
- “Arrington Match – Hispanic Women’s Network of Texas, Corpus Christi Chapter Quasi-Endowed Scholarship in STEM”
- “Arrington Match – 1st Community Bank Quasi-Endowed Business Excellence Fund”

- “Arrington Match – Kleberg Bank-John Ramsey Womack, Sr., Accounting Quasi- Endowment”
- “Arrington Match – Cheryl ’74 & Lewis Bradshaw ’69, ’71 MBA Scholarship Quasi-Endowment”
- “Arrington Match – Noemi S. Lopez ’89 Memorial Scholarship Quasi-Endowment”

**MINUTE ORDER 204-2016 (ITEM 6.36)**

**APPROVAL OF A NEW MASTER OF SCIENCE  
DEGREE PROGRAM WITH A MAJOR IN  
CLINICAL MENTAL HEALTH COUNSELING, AND  
AUTHORIZATION TO REQUEST APPROVAL FROM THE  
TEXAS HIGHER EDUCATION COORDINATING BOARD,  
TEXAS A&M UNIVERSITY-KINGSVILLE**

The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at Texas A&M University-Kingsville leading to a Master of Science in Clinical Mental Health Counseling.

The Board also authorizes submission of Texas A&M University-Kingsville’s new degree program request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.

**MINUTE ORDER 205-2016 (ITEM 6.37)**

**APPROVAL OF ACADEMIC TENURE, SEPTEMBER 2016,  
TEXAS A&M UNIVERSITY-SAN ANTONIO**

The Board of Regents of The Texas A&M University System, in accordance with System Policy 12.01 (Academic Freedom, Responsibility and Tenure), hereby authorizes the granting of tenure to the following faculty members at Texas A&M University-San Antonio, as set forth in the exhibit, Tenure List No. 17-01.

**MINUTE ORDER 206-2016 (ITEM 6.38)**

**APPROVAL OF A NEW BACHELOR OF SCIENCE  
IN ENGINEERING DEGREE PROGRAM, AND  
AUTHORIZATION TO REQUEST APPROVAL FROM THE  
TEXAS HIGHER EDUCATION COORDINATING BOARD,  
TEXAS A&M UNIVERSITY-SAN ANTONIO**

The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at Texas A&M University-San Antonio leading to a Bachelor of Science in Engineering.

The Board also authorizes submission of Texas A&M University-San Antonio’s new degree program request to the Texas Higher Education Coordinating Board for

approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.

**MINUTE ORDER 207-2016 (ITEM 6.39)**

**APPROVAL OF A NEW BACHELOR OF SCIENCE  
DEGREE PROGRAM WITH A MAJOR IN CHILD DEVELOPMENT,  
AND AUTHORIZATION TO REQUEST APPROVAL FROM THE  
TEXAS HIGHER EDUCATION COORDINATING BOARD,  
TEXAS A&M UNIVERSITY-SAN ANTONIO**

The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at Texas A&M University-San Antonio leading to a Bachelor of Science in Child Development.

The Board also authorizes submission of Texas A&M University-San Antonio's new degree program request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.

**MINUTE ORDER 208-2016 (ITEM 6.40)**

**APPROVAL OF A NEW MASTER OF ARTS DEGREE PROGRAM  
WITH A MAJOR IN CLINICAL MENTAL HEALTH COUNSELING,  
AND AUTHORIZATION TO REQUEST APPROVAL FROM THE  
TEXAS HIGHER EDUCATION COORDINATING BOARD,  
TEXAS A&M UNIVERSITY-SAN ANTONIO**

The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at Texas A&M University-San Antonio leading to a Master of Arts in Clinical Mental Health Counseling.

The Board also authorizes submission of Texas A&M University-San Antonio's new degree program request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.

**MINUTE ORDER 209-2016 (ITEM 6.41)**

**APPROVAL OF ACADEMIC TENURE, SEPTEMBER 2016,  
TEXAS A&M UNIVERSITY-TEXARKANA**

The Board of Regents of The Texas A&M University System, in accordance with System Policy 12.01 (Academic Freedom, Responsibility and Tenure), hereby authorizes the granting of tenure to the following faculty member at Texas A&M University-Texarkana as set forth in the attached exhibit, Tenure List No. 17-01.

**MINUTE ORDER 210-2016 (ITEM 6.42)**

**GRANTING OF FACULTY DEVELOPMENT LEAVE FOR FY 2017,  
WEST TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System, in accordance with System Policy 31.03, System Regulation 12.99.01 and Sections 51.101-108 of the Texas Education Code, authorizes faculty development leave to the faculty members as shown in the exhibit, Faculty Development Leave List FY 2017, West Texas A&M University.

**MINUTE ORDER 211-2016 (ITEM 6.43)**

**AUTHORIZATION FOR THE ACCEPTANCE AND PLACEMENT  
OF A VETERANS WAR MEMORIAL ON CAMPUS,  
WEST TEXAS A&M UNIVERSITY**

The President of West Texas A&M University is hereby authorized to accept and approve the placement of a Veterans War Memorial on the West Texas A&M University campus as shown in the attached exhibit.

**MINUTE ORDER 212-2016 (ITEM 6.44)**

**ADOPTION OF A RESOLUTION  
HONORING THE WEST TEXAS A&M UNIVERSITY  
WOMEN'S BASKETBALL TEAM,  
WEST TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System adopted the resolution set forth in the attached exhibit.

**MINUTE ORDER 213-2016 (ITEM 6.45)**

**ADOPTION OF A RESOLUTION  
HONORING THE WEST TEXAS A&M UNIVERSITY  
WOMEN'S INDOOR TRACK & FIELD TEAM,  
WEST TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System adopted the resolution set forth in the attached exhibit.

**MINUTE ORDER 214-2016 (ITEM 6.46)**

**ADOPTION OF A RESOLUTION  
HONORING THE WEST TEXAS A&M UNIVERSITY  
WOMEN'S OUTDOOR TRACK & FIELD TEAM,  
WEST TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System adopted the resolution set forth in the attached exhibit.

**MINUTE ORDER 215-2016 (ITEM 6.47)**

**NAMING OF  
VARIOUS LOCATIONS ON CAMPUS AND A LECTURE SERIES,  
WEST TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System hereby names the following five locations on the campus of West Texas A&M University and a lecture series.

- New Classroom – Agricultural Sciences Complex, upon completion, is hereby named the “Plains Land Bank Classroom.”
- Classroom – Old Main 213 is hereby named “The Geneva Schaeffer STEM Lab.”
- Formal Art Gallery is hereby named the “Dord Fitz Formal Art Gallery.”
- New Resource Room, Center for Learning Disabilities – Amarillo Center, upon completion, is hereby named the “Geneva Schaeffer Resource Room.”
- New Pavilion – Agricultural Sciences Complex, upon completion, is hereby named the “Piehl – Schaeffer Pavilion.”
- Lecture Series in Western Studies is hereby named “The Garry L. Nall Endowed Lectures in Western Studies.”

**MINUTE ORDER 216-2016 (ITEM 6.48)**

**ESTABLISHMENT OF THE  
CENTER FOR COFFEE RESEARCH AND EDUCATION,  
TEXAS A&M AGRILIFE RESEARCH**

The Center for Coffee Research and Education is hereby established as an organizational unit of Texas A&M AgriLife Research within the Norman E. Borlaug Institute for International Agriculture.

**MINUTE ORDER 217-2016 (ITEM 6.49)**

**CONFIRMATION OF APPOINTMENT AND COMMISSIONING  
OF DENNIS L. COCHRAN AS PEACE OFFICER,  
TEXAS A&M FOREST SERVICE**

In accordance with System Policy 34.06 (Appointment, Commissioning and Authority of Peace Officers), the Board of Regents confirms the Director of Texas A&M Forest Service's appointment and commissioning of Mr. Dennis L. Cochran as a peace officer for the system, subject to taking the oath required of peace officers.

~~~~~

Dr. Cynthia Teniente-Matson, President of A&M-San Antonio, said Item 6.11 provided a resolution for Mr. Greg Garcia for his outstanding service and contributions to the A&M System. She noted that Mr. Garcia was a great citizen and ambassador for the A&M System.

Mr. Garcia thanked the Board for the honor given to him today and said he would always cherish it. He expressed his appreciation to Dr. Matson and all the presidents that he worked for at Texas A&M-Kingsville, TAMU and others. Mr. Garcia said he appreciated all those in attendance, Chancellor Sharp, and offered a special thanks to Dr. Stanton Calvert, Vice Chancellor Emeritus. He added that he accepted this resolution in the name of his wife who had supported him for over 40 years. He thanked all his friends that were there and the Board of Regents.

**ADJOURN**

There being no further business, Chairman Thomas adjourned the meeting at 3:34 p.m.

Vickie Burt Spillers  
Executive Director, Board of Regents

*(Minutes transcribed by Gwen Kirby, Office of the Board of Regents.)*



**MINUTES**

**SPECIAL MEETING OF THE**

**BOARD OF REGENTS**

**THE TEXAS A&M UNIVERSITY SYSTEM**

**HELD IN**

**COLLEGE STATION, TEXAS**

**September 1, 2016**

*(Approved November 10, 2016)*

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**MINUTES OF THE  
SPECIAL MEETING  
OF THE BOARD OF REGENTS**

**September 1, 2016**

**CONVENE**

Chairman Clifton L. Thomas, Jr. convened a special meeting of the Board of Regents of The Texas A&M University System, at 3:34 p.m., Thursday, September 1, 2016, in the Bethancourt Ballroom of the Memorial Student Center, on the campus of Texas A&M University, College Station, Texas. The following members of the Board were present:

Mr. Clifton L. Thomas, Jr., Chairman  
Ms. Elaine Mendoza, Vice Chairman  
Mr. Phil Adams  
Mr. Robert L. Albritton  
Mr. Anthony G. Buzbee  
Mr. Morris E. Foster  
Mr. Bill Mahomes  
Ms. Judy Morgan  
Mr. Charles W. Schwartz  
Ms. Stephanie Y. Martinez (Student Regent)

Chairman Thomas called on Mr. Michael Young, President of Texas A&M, to present Item 1.

President Young said this item requested Board approval of a resolution honoring Dr. John J. McDermott as one of the world's most influential professors.

On motion of Regent Buzbee, seconded by Regent Albritton, and by a unanimous vote, the following minute order was approved (218):

~~~~~

**MINUTE ORDER 218-2016 (ITEM 1)**

**ADOPTION OF A RESOLUTION HONORING  
PROFESSOR JOHN J. MCDERMOTT FOR HIS OUTSTANDING  
DEDICATION TO TEXAS A&M UNIVERSITY AND RECOGNITION  
AS ONE OF THE WORLD'S MOST INFLUENTIAL PHILOSOPHERS,  
TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System adopted the resolution set forth in the attached exhibit.

~~~~~

Dr. McDermott thanked everyone present, on the campus and in the wider community. He added that he was deeply appreciative of the affection -- not just acknowledgement -- shown to him by this resolution. He said be assured that he reveled in these festivities not only for himself but on behalf of his colleagues in the humanities for they too did splendid and influential work.

Dr. McDermott said when Jack Kennedy won the presidency, he paid a celebratory visit to Richard Cardinal Cushing, Archbishop of Boston. He added that Cardinal Cushing said, "Jack, you are half Harvard and half Irish and never forget that the best part of you is Irish." Dr. McDermott said he did not see a cardinal today, but if so they would say, McDermott you are half professional philosopher and half Texas A&M, and never forget that the best part of you is Texas A&M."

Chairman Thomas and the Board congratulated Dr. McDermott on this honor and presented him with the framed resolution.

**ADJOURN**

Upon motion of Regent Morgan, seconded by Vice Chairman Mendoza, the meeting was adjourned at 3:50 p.m.

Vickie Burt Spillers  
Executive Director, Board of Regents

*(Minutes were transcribed by Gwen Kirby, Office of the Board of Regents.)*

**MINUTES**

**SPECIAL WORKSHOP MEETING OF THE  
BOARD OF REGENTS**

**THE TEXAS A&M UNIVERSITY SYSTEM**

**HELD IN**

**COLLEGE STATION, TEXAS**

**September 2, 2016**

*(Approved November 10, 2016)*

**MINUTES OF THE  
SPECIAL WORKSHOP MEETING  
OF THE BOARD OF REGENTS**

**September 2, 2016**

Chairman Clifton L. Thomas, Jr. convened a special workshop meeting of the Board of Regents of The Texas A&M University System at 8:32 a.m., Friday, September 2, 2016, in the Board of Regents Meeting Room, on the campus of Texas A&M University, College Station, Texas. The following members of the Board were present:

Mr. Clifton L. Thomas, Jr., Chairman  
Ms. Elaine Mendoza, Vice Chairman  
Mr. Phil Adams  
Mr. Robert L. Albritton  
Mr. Morris E. Foster  
Ms. Judy Morgan  
Mr. Charles W. Schwartz  
Ms. Stephanie Y. Martinez (Student Regent)

The following members of the Board were not present:

Mr. Anthony G. Buzbee  
Mr. Bill Mahomes

Chairman Thomas announced that a quorum was present. He added that no Board action would be taken. Chairman Thomas said that they would receive briefings from System executives regarding academic initiatives involving multiple System universities relating to the vet school, the System strategic plan, and a proposed personnel management program at Texas A&M University.

Chancellor Sharp, Dr. Eleanor Green, Dean of the College of Veterinary Medicine & Biomedical Sciences, and President Michael Young discussed the collaborative initiative related to the vet school.

Next, the Board discussed the System strategic plan. Chairman Thomas said that he wanted everyone to have one more opportunity to review the plan and discuss any issues they felt might be missing. Mr. Billy Hamilton, Executive Vice Chancellor and Chief Financial Officer, discussed the framework and metrics for tracking the progress of the plan.

President Young and Dr. Karan Watson, Provost and Executive Vice President discussed a personnel management program developed for Texas A&M.

Lastly, Chairman Thomas introduced Mr. William King, Associate Commissioner for Legal Affairs and Compliance for the Southeastern Conference (SEC), who discussed NCAA compliance and rules.

After discussion, on motion of Regent Adams, seconded by Regent Foster and by a unanimous vote, Chairman Thomas adjourned the meeting at 10:56 a.m., the same day.

Vickie Burt Spillers  
Executive Director, Board of Regents

DRAFT

**MINUTES**

**SPECIAL TELEPHONIC MEETING OF THE**

**BOARD OF REGENTS**

**THE TEXAS A&M UNIVERSITY SYSTEM**

**HELD IN**

**COLLEGE STATION, TEXAS**

**September 27, 2016**

*(Approved November 10, 2016)*



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**MINUTES OF THE  
SPECIAL TELEPHONIC MEETING  
OF THE BOARD OF REGENTS**

**September 27, 2016**

**CONVENE**

Chairman Clifton L. Thomas, Jr. convened a special telephonic meeting of the Board of Regents of The Texas A&M University System, at 4:01 p.m., Tuesday, September 27, 2016, in the Board Meeting Room, on the campus of Texas A&M University, College Station, Texas.

Chairman Thomas said the purpose of this special meeting was for consideration and action on two items. He called each Regent's name to confirm their participation.

The following members of the Board were present by telephone:

Mr. Clifton L. Thomas, Jr., Chairman  
Ms. Elaine Mendoza, Vice Chairman  
Mr. Phil Adams  
Mr. Anthony G. Buzbee  
Mr. Morris E. Foster  
Mr. Bill Mahomes  
Ms. Judy Morgan  
Mr. Charles W. Schwartz  
Ms. Stephanie Y. Martinez (Student Regent)

The following member of the Board did not participate:

Mr. Robert L. Albritton

**RECESS TO EXECUTIVE SESSION**

Chairman Thomas announced that a quorum was present and said the Board would recess to executive session to consider matters as permitted by Chapter 551, Sections 71 and 74 of the Texas Government Code, including Item 1. He said in accordance with the law, no final action, decision, or vote with regard to any matter considered in the executive session would be made or taken.

*(Note: The Board met in executive session from 4:04 p.m. until 4:11 p.m.)*

**RECONVENE IN OPEN SESSION**

Chairman Thomas reconvened the meeting in open session at 4:13 p.m. and announced that the Board had met in executive session from 4:04 p.m. until 4:11 p.m., and considered Item 1, conferred with the Chancellor, several university and system administrators and attorneys on personnel and legal matters.

*(Note: Dr. Carrie Lynn Byington joined the meeting by telephone at 4:13 p.m.)*

Chairman Thomas presented Item 1 and asked if any of the regents had questions or comments for Dr. Byington. There were none. Chairman Thomas said that they were impressed with Dr. Byington's credentials and were happy to have her become a part of the team.

Chairman called on Mr. Michael Young, President of Texas A&M University, who presented Item 2.

He then called for a motion to adopt Items 1 and 2. Regent Morgan moved for adoption of the minute orders contained in Items 1 and 2. Regent Adams seconded the motion. Chairman Thomas called each regent's name to properly record their vote. The record of the vote is as follows: Adams – yes, Buzbee – yes, Foster – yes, Mahomes – yes, Mendoza – yes, Morgan – yes, Schwartz – yes, and Chairman Thomas voted "yes."

The following minute orders were approved (219 and 220).

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**MINUTE ORDER 219-2016 (ITEM 1)**

**NAMING OF  
DR. CARRIE LYNN BYINGTON,  
AS VICE CHANCELLOR OF HEALTH SERVICES,  
SENIOR VICE PRESIDENT OF THE HEALTH SCIENCE CENTER  
AND DEAN OF THE COLLEGE OF MEDICINE,  
TEXAS A&M UNIVERSITY**

Dr. Carrie Lynn Byington is hereby appointed Vice Chancellor of Health Services, Senior Vice President of the Health Science Center and Dean of the College of Medicine at Texas A&M University, at an initial salary of \$950,000, effective January 15, 2017.

**MINUTE ORDER 220-2016 (ITEM 2)**

**APPROVAL OF ACADEMIC TENURE  
SEPTEMBER 2016,  
TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System, in accordance with System Policy *12.01, Academic Freedom, Responsibility and Tenure*, hereby authorizes the granting of tenure to the faculty member at Texas A&M University as set forth in the exhibit, Tenure List No. 17-01-1.

~~~~~

President Young thanked the Board for their prompt action on these items. He said that they are excited to have Dr. Byington join them. Chancellor Sharp said that the appointment of Dr. Byington was one of the most significant hires the System has made.

~~~~~

**ADJOURN**

There being no further business, on motion of Regent Mahomes, seconded by Regent Adams and by a unanimous vote, the meeting was adjourned at 4:19 p.m.

Vickie Burt Spillers  
Executive Director, Board of Regents

DRAFT

**MINUTES**

**SPECIAL TELEPHONIC MEETING OF THE**

**BOARD OF REGENTS**

**THE TEXAS A&M UNIVERSITY SYSTEM**

**HELD IN**

**COLLEGE STATION, TEXAS**

**October 18, 2016**

*(Approved November 10, 2016)*

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**MINUTES OF THE  
SPECIAL TELEPHONIC MEETING  
OF THE BOARD OF REGENTS**

**October 18, 2016**

**CONVENE**

Chairman Clifton L. Thomas, Jr. convened a special telephonic meeting of the Board of Regents of The Texas A&M University System, at 3:04 p.m., Tuesday, October 18, 2016, in the Board Meeting Room, on the campus of Texas A&M University, College Station, Texas.

Chairman Thomas said the purpose of this special meeting was for consideration and action on three items. He called each Regent's name to confirm their participation.

The following members of the Board were present by telephone:

Mr. Clifton L. Thomas, Jr., Chairman  
Ms. Elaine Mendoza, Vice Chairman  
Mr. Phil Adams  
Mr. Morris E. Foster  
Mr. Bill Mahomes  
Ms. Judy Morgan  
Mr. Charles W. Schwartz  
Ms. Stephanie Y. Martinez (Student Regent)

The following members of the Board did not participate:

Mr. Robert L. Albritton  
Mr. Anthony G. Buzbee

**RECESS TO EXECUTIVE SESSION**

Chairman Thomas announced that a quorum was present and said the Board would recess to executive session to consider matters as permitted by Chapter 551, Sections 71 and 74 of the Texas Government Code, including Items 1 through 3. He said in accordance with the law, no final action, decision, or vote with regard to any matter considered in the executive session would be made or taken.

*(Note: The Board met in executive session from 3:06 p.m. until 3:17 p.m.)*

**RECONVENE IN OPEN SESSION**

Chairman Thomas reconvened the meeting in open session at 3:18 p.m. and announced that the Board had met in executive session from 3:06 p.m. until 3:17 p.m., and considered Items 1 through 3, conferred with the Chancellor, several university and system administrators and attorneys on personnel and legal matters.

Chairman Thomas presented Items 1 through 3. He then called for a motion to adopt Items 1 through 3. Vice Chairman Mendoza moved for adoption of the minute orders contained in Items 1 through 3. Regent Morgan seconded the motion. Chairman Thomas called each regent's name to properly record their vote. The record of the vote is as follows: Adams – yes, Foster – yes, Mahomes – yes, Mendoza – yes, Morgan – yes, Schwartz – yes, and Chairman Thomas voted “yes.”

The following minute orders were approved (221 through 223).

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**MINUTE ORDER 221-2016 (ITEM 1)**

**NAMING OF  
DR. PABLO ARENAZ,  
AS THE SOLE FINALIST FOR THE POSITION OF  
PRESIDENT OF TEXAS A&M INTERNATIONAL UNIVERSITY,  
THE TEXAS A&M UNIVERSITY SYSTEM**

Dr. Pablo Arenaz is hereby named the sole finalist for the position of president of Texas A&M International University. As required by state law, final action may be taken after the 21-day notice is given.

**MINUTE ORDER 222-2016 (ITEM 2)**

**NAMING OF  
DR. RAY M. KECK, III,  
AS THE SOLE FINALIST FOR THE POSITION OF  
PRESIDENT OF TEXAS A&M UNIVERSITY-COMMERCE,  
THE TEXAS A&M UNIVERSITY SYSTEM**

Dr. Ray M. Keck, III is hereby named the sole finalist for the position of president of Texas A&M University-Commerce. As required by state law, final action may be taken after the 21-day notice is given

**MINUTE ORDER 223-2016 (ITEM 3)**

**APPOINTMENT OF  
DR. KELLY QUINTANILLA,  
AS INTERIM PRESIDENT OF  
TEXAS A&M UNIVERSITY-CORPUS CHRISTI,  
THE TEXAS A&M UNIVERSITY SYSTEM**

Effective January 1, 2017, Dr. Kelly Quintanilla is hereby appointed interim president of Texas A&M University-Corpus Christi at an initial salary of \$208,101, plus an administrative stipend at the rate of \$40,000 per year in recognition of her additional duties as interim president.

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**ADJOURN**

There being no further business, on motion of Regent Mahomes, seconded by Vice Chairman Mendoza and by a unanimous vote, the meeting was adjourned at 3:19 p.m.

Vickie Burt Spillers  
Executive Director, Board of Regents

DRAFT

Agenda Item No.

**THE TEXAS A&M UNIVERSITY SYSTEM**  
Office of the Vice Chancellor for Academic Affairs  
September 9, 2016

Members, Board of Regents  
The Texas A&M University System

Subject: Granting of the Title of Emeritus/Emerita, November 2016, The Texas A&M University System

In accordance with System Policy [31.08, Emeritus/Emerita Titles](#), the designation of “Emeritus/Emerita,” to be added to the then current designation of a rank or position upon complete retirement of a person, may be granted by the board upon the recommendation of the Chancellor.

The Chief Executive Officers of The Texas A&M University System recognize individuals from their respective institutions and agencies, as shown on the attached Emeritus/Emerita list, who have made outstanding contributions through their dedicated and loyal service.

I recommend adoption of the following minute order:

**“In recognition of long and distinguished service to The Texas A&M University System, the Board of Regents hereby confirms the recommendation of the Chancellor, and confers the title of “Emeritus/Emerita” upon the individuals as shown in the attached exhibit, Emeritus/Emerita Title List No. 17-02, and grants all rights and privileges of this title.”**

Respectfully submitted,

James R. Hallmark, Ph.D.  
Vice Chancellor for Academic Affairs

**Approval Recommended:**

**Approved for Legal Sufficiency:**

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John Sharp  
Chancellor

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Ray Bonilla  
General Counsel

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Billy Hamilton  
Executive Vice Chancellor and  
Chief Financial Officer

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Michael K. Young, President  
Texas A&M University

**THE TEXAS A&M UNIVERSITY SYSTEM  
CONFIRMATION OF EMERITUS/EMERITA TITLES  
EMERITUS/EMERITA TITLE LIST NO. 17-02**

| <b>System Member<br/>Honoree</b> | <b>Years<br/>of<br/>Service</b> | <b>Current<br/>Rank</b>                 | <b>Title Conferred</b>                                                | <b>Effective Date</b>                                                     |
|----------------------------------|---------------------------------|-----------------------------------------|-----------------------------------------------------------------------|---------------------------------------------------------------------------|
| <b>TEXAS A&amp;M UNIVERSITY</b>  |                                 |                                         |                                                                       |                                                                           |
| Dr. John R. Hanson, II           | 42                              | Professor                               | Professor Emeritus<br>of Economics                                    | Upon Approval by<br>the Board and the<br>Honoree's Complete<br>Retirement |
| Dr. Gerald E. Hite               | 36                              | Professor                               | Professor Emeritus<br>of Marine Sciences                              | Upon Approval by<br>the Board and the<br>Honoree's Complete<br>Retirement |
| Dr. Peter J. Hugill              | 38                              | Professor                               | Professor Emeritus<br>of Geography                                    | Upon Approval by<br>the Board and the<br>Honoree's Complete<br>Retirement |
| Dr. Charles A. Johnson           | 38                              | Dean                                    | Dean Emeritus of<br>Liberal Arts                                      | Upon Approval by<br>the Board and the<br>Honoree's Complete<br>Retirement |
| Dr. Susan L. Knock               | 20                              | Instructional<br>Associate<br>Professor | Instructional<br>Associate Professor<br>Emerita of Marine<br>Sciences | Upon Approval by<br>the Board and the<br>Honoree's Complete<br>Retirement |
| Dr. Deborah C.<br>Simmons        | 12                              | Professor                               | Professor Emerita<br>of Educational<br>Psychology                     | Upon Approval by<br>the Board and the<br>Honoree's Complete<br>Retirement |
| Dr. E. Eugene Terry              | 36                              | Professor                               | Professor Emeritus<br>of Internal<br>Medicine                         | Upon Approval by<br>the Board and the<br>Honoree's Complete<br>Retirement |
| Dr. Bernd G. Würsig              | 27                              | Distinguished<br>Professor              | Distinguished<br>Professor Emeritus<br>of Marine Biology              | Upon Approval by<br>the Board and the<br>Honoree's Complete<br>Retirement |

| <b>System Member<br/>Honoree</b> | <b>Years<br/>of<br/>Service</b> | <b>Current<br/>Rank</b> | <b>Title Conferred</b>                             | <b>Effective Date</b>                                                     |
|----------------------------------|---------------------------------|-------------------------|----------------------------------------------------|---------------------------------------------------------------------------|
| Dr. Wyndilyn von<br>Zharen       | 24                              | Regents<br>Professor    | Regents Professor<br>Emerita of Marine<br>Sciences | Upon Approval by<br>the Board and the<br>Honoree's Complete<br>Retirement |
| Dr. S. Bradleigh Vinson          | 47                              | Professor               | Professor Emeritus<br>of Entomology                | Upon Approval by<br>the Board and the<br>Honoree's Complete<br>Retirement |

Agenda Item No.

## **AGENDA ITEM BRIEFING**

**Submitted by:** Phillip Ray, Vice Chancellor for Business Affairs  
The Texas A&M University System

**Subject:** Confirmation of Appointment and Commissioning of Peace Officers

**Proposed Board Action:**

In accordance with System Policy [34.06, Appointment, Commissioning and Authority of Peace Officers](#), the Board of Regents shall confirm the appointment and commissioning of peace officers by the presidents of their respective members of The Texas A&M University System, as shown in the exhibit.

**Background Information:**

Presidents of member universities are authorized by system policy to appoint and commission campus police as peace officers, subject to confirmation by the Board of Regents.

**A&M System Funding or Other Financial Implications:**

None.

Agenda Item No.

**THE TEXAS A&M UNIVERSITY SYSTEM**

Office of Business Affairs

September 28, 2016

Members, Board of Regents  
The Texas A&M University System

Subject: Confirmation of Appointment and Commissioning of Peace Officers

I recommend adoption of the following minute order:

***“In accordance with System Policy 34.06, Appointment, Commissioning and Authority of Peace Officers, the Board of Regents of The Texas A&M University System confirms the appointment and commissioning of campus peace officers by the presidents of their respective system member universities, in accordance with the requirements of the law, and as shown in the exhibit, attached to the official minutes, subject to their taking the oath required of peace officers.”***

Respectfully submitted,

Phillip Ray  
Vice Chancellor for Business Affairs

**Approval Recommended:**

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John Sharp  
Chancellor

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Billy Hamilton  
Executive Vice Chancellor and  
Chief Financial Officer

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Pablo Arenaz, Interim President  
Texas A&M International University

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Flavius C. Killebrew, President/CEO  
Texas A&M University-Corpus Christi

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Cynthia Teniente-Matson, President  
Texas A&M University-San Antonio

**Approved for Legal Sufficiency:**

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Ray Bonilla  
General Counsel

---

F. Dominic Dottavio, Ph.D., President  
Tarleton State University

---

Marc A. Nigliazzo, Ph.D., President  
Texas A&M University-Central Texas

---

Steven H. Tallant, President  
Texas A&M University-Kingsville

---

Emily Fourmy Cutrer, President  
Texas A&M University-Texarkana

The Texas A&M University System  
Appointed and Commissioned Peace Officers  
September 28, 2016

| <b>University Officer's Name</b>               | <b>Title</b>   | <b>Hire Date</b> |
|------------------------------------------------|----------------|------------------|
| <b>TARLETON STATE UNIVERSITY</b>               |                |                  |
| Loya, Carlos                                   | Police Officer | 08/01/2016       |
| Schloeman, Travis                              | Police Officer | 08/29/2016       |
| <b>TEXAS A&amp;M INTERNATIONAL UNIVERSITY</b>  |                |                  |
| Sanchez, Rogelio A.                            | Patrol Officer | 05/12/2016       |
| <b>TEXAS A&amp;M UNIVERSITY-CENTRAL TEXAS</b>  |                |                  |
| Worsdale, Heather                              | Police Officer | 09/26/2016       |
| <b>TEXAS A&amp;M UNIVERSITY-CORPUS CHRISTI</b> |                |                  |
| Gonzalez, Andrew                               | Peace Officer  | 08/04/2016       |
| Ramirez Jr., Mario Alberto                     | Police Officer | 08/31/2016       |
| Olivo, Cynthia Ann                             | Police Officer | 09/23/2016       |
| <b>TEXAS A&amp;M UNIVERSITY-KINGSVILLE</b>     |                |                  |
| Gray, Michael                                  | Police Officer | 08/22/2016       |
| <b>TEXAS A&amp;M UNIVERSITY-SAN ANTONIO</b>    |                |                  |
| Juarez, Andrea E.                              | Patrol Officer | 08/22/2016       |
| <b>TEXAS A&amp;M UNIVERSITY-TEXARKANA</b>      |                |                  |
| Whisenhunt, Kristy                             | Police Officer | 07/18/2016       |

## AGENDA ITEM BRIEFING

**Submitted by:** John Sharp, Chancellor  
The Texas A&M University System

**Subject:** Designation of the *Regents Professor Awards* and the *Regents Fellow Service Awards* for Exemplary Performance and Professional Service During Fiscal Year 2015-16

### **Proposed Board Action:**

Grant the designation of Regents Professor to 11 faculty members and of Regents Fellow to seven agency service, extension and research professionals within The Texas A&M University System (A&M System) universities and agencies for exemplary performance and professional service during FY 2015-16.

### **Background Information:**

The A&M System Board of Regents established the Regents Professor Award program in 1996 to recognize and honor faculty members who have made exemplary contributions to the academic institutions and to the people of the state of Texas. Since its adoption, 201 faculty members from academic institutions across the A&M System have been recognized with this prestigious award.

The Regents Fellow Service Award, an analogous program developed to recognize exceptional service by professionals in the A&M System agencies, was established by the Board in 1997. To date, 118 agency professionals have been recognized.

A call for nominations for the Regents Awards designation for exemplary performance and professional service during FY 2015-16 was distributed to all A&M System Chief Executive Officers. The Chancellor's Office received 11 nominations for the Regents Professor award and seven nominations for the Regents Fellow Service award. Per award guidelines, A&M System-level committees reviewed all nominations for eligibility requirements and 18 nominees were recommended for approval to the Chancellor and, upon his concurrence, are being brought to the Board as candidates for Regents Awards designation.

The Regents Award provides the following benefits.

- (a) Award recipients are designated as a "Regents Professor" or "Regents Fellow" and retain this title for the duration of their service/employment within the A&M System.
- (b) Recipients receive a \$15,000 stipend, payable in the amount of \$5,000 for three consecutive years as a non-base award. The stipend is funded from each respective institution and agency through the normal budgeting process.
- (c) Regents Professors and Regents Fellows are presented a special commemorative medallion bearing the seal of the A&M System and a certificate signed by the Chairman of the Board of Regents and the Chancellor, designating the recipient as a Regents Professor or Regents Fellow.
- (d) Regents recipients may wear the A&M System medallion on occasions when appropriate for their respective university or agency.

### **A&M System Funding or Other Financial Implications:**

The university or agency that employs the recipient provides the funds. Other expenses are funded through System Offices.



Agenda Item No.

**THE TEXAS A&M UNIVERSITY SYSTEM**

Office of the Chancellor

September 23, 2016

Members, Board of Regents  
The Texas A&M University System

Subject: Designation of the *Regents Professor Awards* and the *Regents Fellow Service Awards* for Exemplary Performance and Professional Service During Fiscal Year 2015-16

I recommend adoption of the following minute order:

**“The Board of Regents of The Texas A&M University System hereby grants the designation of ‘Regents Professor’ for exemplary performance during FY 2015-16 to the following 11 faculty members, effective immediately:**

**Dr. David E. Bergbreiter, *Texas A&M University***

**Dr. Samuel D. Brody, *Texas A&M University at Galveston***

**Dr. Jeffrey D. Cirillo, *Texas A&M Health Science Center***

**Dr. Roberto R. Heredia, *Texas A&M International University***

**Dr. Kim D. Jones, *Texas A&M University-Kingsville***

**Dr. Mladen Kezunovic, *Texas A&M University, Texas A&M Engineering Experiment Station***

**Dr. Larry F. Lemanski, *Texas A&M University-Commerce***

**Dr. Robert L. Ohsfeldt, *Texas A&M Health Science Center***

**Dr. Vijay P. Singh, *Texas A&M University***

**Dr. Marilyn Spencer, *Texas A&M University-Corpus Christi***

**Dr. Ryland F. Young III, *Texas A&M University, Texas A&M AgriLife Research***

Agenda Item No.  
September 23, 2016

**The Board of Regents of The Texas A&M University System hereby grants the designation of ‘Regents Fellow’ for exemplary professional service during FY 2015-16 to the following seven agency service, extension and research professionals, effective immediately:**

**Ms. Lisa K. Akin, *Texas A&M Engineering Experiment Station***

**Dr. Jon A. Epps, *Texas A&M Transportation Institute***

**Mr. Donald Galloway, *Texas A&M Forest Service***

**Ms. Lesa K. Hill, *Texas A&M Engineering Extension Service***

**Dr. Jason B. Moats, *Texas A&M Engineering Extension Service***

**Ms. Darlene Myatt, *Texas A&M AgriLife Extension Service***

**Dr. Joe L. Outlaw, *Texas A&M AgriLife Extension Service.*”**

Respectfully submitted,

John Sharp  
Chancellor

**Approval Recommended:**

**Approved for Legal Sufficiency:**

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Billy Hamilton  
Executive Vice Chancellor and  
Chief Financial Officer

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Ray Bonilla  
General Counsel

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James R. Hallmark, Ph.D.  
Vice Chancellor for Academic Affairs

Agenda Item No.

## **AGENDA ITEM BRIEFING**

**Submitted by:** Billy Hamilton, Executive Vice Chancellor and Chief Financial Officer  
The Texas A&M University System

**Subject:** Approval of Revisions to System Policy *10.01, Internal Auditing*

**Proposed Board Action:**

Approve revisions to System Policy *10.01, Internal Auditing*.

**Background Information:**

The proposed revisions to this policy include the following:

**Section 3:**

- A reference to “investigation” in the policy has been changed to “review” to more appropriately reflect organizational and procedural changes within System Internal Audit related to the review of allegations of suspected fraud, waste and abuse.
- A management responsibility has been added requiring management to notify the chief auditor when its institution begins the procurement, development, implementation or modification of a major information system.

Other non-substantive revisions are made to conform to system style guidelines.

**A&M System Funding or Other Financial Implications:**

None.

Agenda Item No.

**THE TEXAS A&M UNIVERSITY SYSTEM**

Office of the Executive Vice Chancellor and Chief Financial Officer

September 30, 2016

Members, Board of Regents

The Texas A&M University System

Subject: Approval of Revisions to System Policy *10.01, Internal Auditing*

I recommend adoption of the following minute order:

**“The revisions to System Policy *10.01, Internal Auditing*, as shown in the attached exhibit, are approved, effective immediately.”**

Respectfully submitted,

Billy Hamilton  
Executive Vice Chancellor and  
Chief Financial Officer

**Approval Recommended:**

**Approved for Legal Sufficiency:**

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John Sharp  
Chancellor

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Ray Bonilla  
General Counsel



## 10.01 Internal Auditing

~~Approved September 28, 2007 (MO 217-2007)~~

~~Revised December 4, 2009 (MO 255-2009)~~

~~Reviewed February 13, 2012~~

~~Revised November 10, 2016 (MO -2016)~~

Next Scheduled Review: ~~February 13, 2017~~November 10, 2021

[Click to view Revision History.](#)

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### Policy Statement

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The internal auditing program of The Texas A&M University System (system) provides the Board of Regents (board), chancellor, university presidents and agency directors independent, objective assurance and consulting services designed to add value and improve the system's operations. The internal auditing program helps the ~~system~~-members accomplish their goals and objectives by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of the members' risk management, control and governance processes. Additionally, the internal auditing program provides useful and timely information on both the internal and external auditing activities occurring within the system.

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### Reason for Policy

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This policy develops a framework for the implementation of the auditing activities within the system and defines the authority and scope of the internal auditing program as an effective management tool for use by the board, chancellor, university presidents and agency directors. The Texas Internal Auditing Act requires the system to have an internal auditing function and recognizes internal auditing as a professional management support and control activity.

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### Definitions

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[Click to view Definitions.](#)

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### Procedures and Responsibilities

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#### 1. AUTHORITY AND SCOPE OF THE INTERNAL AUDIT PROGRAM

The System Internal Audit Department (SIAD), under the advice and consent of the Committee on Audit of the Board of Regents, has sole authority and responsibility for providing the internal auditing program for the system. The program must perform its duties

in accordance with the Texas Internal Auditing Act, the Institute of Internal Auditors' International Standards for the Professional Practice of Internal Auditing and Code of Ethics and generally accepted government auditing standards. The scope of assurance and consulting services includes reviewing and determining if the networks of risk management, control and governance processes, as designed and implemented by management system-wide, are adequate and functioning in a manner to ensure that the system's:

- Risks are appropriately identified and managed.
- Financial, managerial and operating information is accurate, reliable and timely.
- Employee's actions are in compliance with policies, standards, procedures and applicable laws and regulations.
- Operations are efficient and effective.
- Resources are acquired economically, used efficiently and adequately protected.
- Accountability systems are in place to make sure organizational and program missions, goals, plans and objectives are achieved.

The chief auditor and staff of SIAD are authorized to:

- Have unrestricted access to all functions, records, information, property and personnel of the system.
- Have full and free access to the Committee on Audit.
- Allocate resources, set frequencies, select subjects, determine scopes of work and apply the techniques required to accomplish audit objectives.
- Obtain the necessary assistance of personnel within the system, as well as other specialized services from outside the organization, to assist in the conduct of planned audits.

The chief auditor and staff of SIAD will not:

- Perform any operational duties for the system or its affiliates that would impair its ability to conduct independent and objective reviews.
- Initiate or approve accounting transactions external to the internal auditing department.
- Direct the activities of any system employee not employed by the SIAD, except to the extent such employees have been appropriately assigned to auditing teams or to otherwise assist the internal auditors.

## 2. INDEPENDENCE

To provide for the independence of the internal auditing program, the chief auditor reports functionally to the Committee on Audit of the Board of Regents and administratively to the chancellor, with the exception of annual performance and compensation reviews which shall be conducted by the Committee on Audit. In accordance with Section 2.5 of System Policy *01.03, Appointing Power and Terms and Conditions of Employment*, "The board shall appoint the chief auditor. . . . The chief auditor shall report to the board through the

Committee on Audit of the Board, with access to the chancellor. The board may dismiss or reassign the chief auditor without cause.”

### 3. RESPONSIBILITIES

The chief auditor, in the discharge of his/her duties, shall be accountable to the Committee on Audit and the system board to:

- Develop an annual audit plan using an appropriate risk-based methodology and submit the plan to the board through the Committee on Audit for review and approval.
- Implement the annual audit plan and report results to the board, chancellor and the university presidents and agency directors.
- ~~Investigate~~ Review allegations of fraud or fraudulent actions in accordance with the system fraud policy, Policy 10.02, Fraud, Waste and Abuse.
- Provide reports to the Committee on Audit and chancellor on the implementation status of prior audit recommendations.
- Provide information periodically to the Committee on Audit and chancellor on the status and results of the annual audit plan and the sufficiency of department resources.
- Act as the system’s general liaison with any external audit agency.
- Provide reports to the Committee on Audit and chancellor on any issues related to significant external audits, including audits conducted by the Texas State Auditor’s Office.
- Provide advisory and consulting services to assist management in meeting ~~their~~ its objectives, including participating in the procurement, development, implementation or modification of major information systems.

Management has the responsibility to:

- Furnish the chief auditor, within 30 calendar days, a written report of planned or completed actions to address the recommendations outlined in the internal audit report provided to the university president or agency director. The report shall include a timetable for the planned actions.
- Report to the chief auditor the status of implementation of prior audit recommendations.
- Notify the chief auditor of any external audits, investigations or inspections to be conducted at ~~their~~ its institution or agency.
- Obtain authorization by law or through a delegation of authority from the Texas State Auditor’s Office when contracting for an external audit.
- Provide the chief auditor information on audit issues from all external audits, investigations or inspections conducted at ~~their~~ its institution or agency, including a copy of the final audit report with management’s responses, if applicable.
- Notify the chief auditor when its institution begins the procurement, development, implementation or modification of a major information system.

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## Related Statutes, Policies, or Requirements

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[Texas Internal Auditing Act \(Government Code, Chapter 2102\)](#)

[The Institute of Internal Auditors, International Standards for the Professional Practices Framework of Internal Auditing and Code of Ethics](#)

[U.S. Government Accountability Office, Government Auditing Standards \(The Yellow Book\)](#)

This policy supersedes:

System Policy 21.02, *Compliance with Recommendations of the State Auditor*

System Regulation 21.02.01, *Audits by the State Auditor*

System Regulation 21.02.02, *External Audits Other than by State Auditor*

System Policy 21.03, *Internal Auditing*

System Regulation 21.03.01, *Internal Auditing*

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## Definitions

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~~Assurance services — an objective examination of evidence for the purpose of providing an independent assessment on risk management, control or governance processes for the organization. Examples may include financial, performance, compliance, system security and due diligence engagements.~~

~~Consulting services — advisory and related client service activities, the nature and scope of which are agreed with the client and which are intended to add value and improve an organization's governance, risk management and control processes without the internal auditor assuming management responsibility. Examples include counsel, advice, facilitation and training.~~

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## Member Rule Requirements

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A rule is not required to supplement this policy.

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## Contact Office

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System Internal Audit Department  
(979) 458-7100





## 10.01 Internal Auditing

Revised [November 10, 2016](#) (MO -2016)  
Next Scheduled Review: November 10, 2021  
Click to view [Revision History](#).

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### Policy Statement

The internal auditing program of The Texas A&M University System (system) provides the Board of Regents (board), chancellor, university presidents and agency directors independent, objective assurance and consulting services designed to add value and improve the system's operations. The internal auditing program helps the members accomplish their goals and objectives by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of the members' risk management, control and governance processes. Additionally, the internal auditing program provides useful and timely information on both the internal and external auditing activities occurring within the system.

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### Reason for Policy

This policy develops a framework for the implementation of the auditing activities within the system and defines the authority and scope of the internal auditing program as an effective management tool for use by the board, chancellor, university presidents and agency directors. The Texas Internal Auditing Act requires the system to have an internal auditing function and recognizes internal auditing as a professional management support and control activity.

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### Definitions

Click to view [Definitions](#).

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### Procedures and Responsibilities

#### 1. AUTHORITY AND SCOPE OF THE INTERNAL AUDIT PROGRAM

The System Internal Audit Department (SIAD), under the advice and consent of the Committee on Audit of the Board of Regents, has sole authority and responsibility for providing the internal auditing program for the system. The program must perform its duties in accordance with the Texas Internal Auditing Act, the Institute of Internal Auditors' International Standards for the Professional Practice of Internal Auditing and Code of Ethics and generally accepted government auditing standards. The scope of assurance and

consulting services includes reviewing and determining if the networks of risk management, control and governance processes, as designed and implemented by management systemwide, are adequate and functioning in a manner to ensure that the system's:

- Risks are appropriately identified and managed.
- Financial, managerial and operating information is accurate, reliable and timely.
- Employee's actions are in compliance with policies, standards, procedures and applicable laws and regulations.
- Operations are efficient and effective.
- Resources are acquired economically, used efficiently and adequately protected.
- Accountability systems are in place to make sure organizational and program missions, goals, plans and objectives are achieved.

The chief auditor and staff of SIAD are authorized to:

- Have unrestricted access to all functions, records, information, property and personnel of the system.
- Have full and free access to the Committee on Audit.
- Allocate resources, set frequencies, select subjects, determine scopes of work and apply the techniques required to accomplish audit objectives.
- Obtain the necessary assistance of personnel within the system, as well as other specialized services from outside the organization, to assist in the conduct of planned audits.

The chief auditor and staff of SIAD will not:

- Perform any operational duties for the system or its affiliates that would impair its ability to conduct independent and objective reviews.
- Initiate or approve accounting transactions external to the internal auditing department.
- Direct the activities of any system employee not employed by the SIAD, except to the extent such employees have been appropriately assigned to auditing teams or to otherwise assist the internal auditors.

## 2. INDEPENDENCE

To provide for the independence of the internal auditing program, the chief auditor reports functionally to the Committee on Audit of the Board of Regents and administratively to the chancellor, with the exception of annual performance and compensation reviews which shall be conducted by the Committee on Audit. In accordance with Section 2.5 of System Policy *01.03, Appointing Power and Terms and Conditions of Employment*, "The board shall appoint the chief auditor. . . . The chief auditor shall report to the board through the Committee on Audit of the Board, with access to the chancellor. The board may dismiss or reassign the chief auditor without cause."

## 3. RESPONSIBILITIES

The chief auditor, in the discharge of his/her duties, shall be accountable to the Committee on Audit and the system board to:

- Develop an annual audit plan using an appropriate risk-based methodology and submit the plan to the board through the Committee on Audit for review and approval.
- Implement the annual audit plan and report results to the board, chancellor and the university presidents and agency directors.
- Review allegations of fraud or fraudulent actions in accordance with the system fraud policy, *Policy 10.02, Fraud, Waste and Abuse*.
- Provide reports to the Committee on Audit and chancellor on the implementation status of prior audit recommendations.
- Provide information periodically to the Committee on Audit and chancellor on the status and results of the annual audit plan and the sufficiency of department resources.
- Act as the system's general liaison with any external audit agency.
- Provide reports to the Committee on Audit and chancellor on any issues related to significant external audits, including audits conducted by the Texas State Auditor's Office.
- Provide advisory and consulting services to assist management in meeting its objectives, including participating in the procurement, development, implementation or modification of major information systems.

Management has the responsibility to:

- Furnish the chief auditor, within 30 calendar days, a written report of planned or completed actions to address the recommendations outlined in the internal audit report provided to the university president or agency director. The report shall include a timetable for the planned actions.
- Report to the chief auditor the status of implementation of prior audit recommendations.
- Notify the chief auditor of any external audits, investigations or inspections to be conducted at its institution or agency.
- Obtain authorization by law or through a delegation of authority from the Texas State Auditor's Office when contracting for an external audit.
- Provide the chief auditor information on audit issues from all external audits, investigations or inspections conducted at its institution or agency, including a copy of the final audit report with management's responses, if applicable.
- Notify the chief auditor when its institution begins the procurement, development, implementation or modification of a major information system.

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## **Related Statutes, Policies, or Requirements**

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[Texas Internal Auditing Act \(Government Code, Chapter 2102\)](#)

[The Institute of Internal Auditors, International Professional Practices Framework](#)

[U.S. Government Accountability Office, Government Auditing Standards \(The Yellow Book\)](#)

This policy supersedes:

System Policy 21.02, *Compliance with Recommendations of the State Auditor*

System Regulation 21.02.01, *Audits by the State Auditor*

System Regulation 21.02.02, *External Audits Other than by State Auditor*

System Policy 21.03, *Internal Auditing*

System Regulation 21.03.01, *Internal Auditing*

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## **Member Rule Requirements**

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A rule is not required to supplement this policy.

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## **Contact Office**

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System Internal Audit Department  
(979) 458-7100

Agenda Item No.

### **AGENDA ITEM BRIEFING**

**Submitted by:** Billy Hamilton, Executive Vice Chancellor and Chief Financial Officer  
The Texas A&M University System

**Subject:** Approval of Revisions to System Policy *10.02, Control of Fraud, Waste and Abuse*

**Proposed Board Action:**

Approve revisions to System Policy *10.02, Control of Fraud, Waste and Abuse*.

**Background Information:**

The proposed revisions to this policy include the following:

- References to “investigation” in the policy have been changed to “review” to more appropriately reflect organizational and procedural changes within System Internal Audit related to the review of allegations of suspected fraud, waste and abuse.
- Legal citations have been updated.

Other non-substantive revisions are made to conform to system style guidelines.

**A&M System Funding or Other Financial Implications:**

None.

Agenda Item No.

**THE TEXAS A&M UNIVERSITY SYSTEM**

Office of the Executive Vice Chancellor and Chief Financial Officer

September 29, 2016

Members, Board of Regents

The Texas A&M University System

Subject: Approval of Revisions to System Policy *10.02, Control of Fraud, Waste and Abuse*

I recommend adoption of the following minute order:

**“The revisions to System Policy *10.02, Control of Fraud, Waste and Abuse*, as shown in the attached exhibit, are approved, effective immediately.”**

Respectfully submitted,

Billy Hamilton  
Executive Vice Chancellor and  
Chief Financial Officer

**Approval Recommended:**

**Approved for Legal Sufficiency:**

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John Sharp  
Chancellor

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Ray Bonilla  
General Counsel

## 10.02 ~~Control of~~ Fraud, Waste and Abuse

~~Approved October 13, 1995 (MO 335-95)~~

~~Revised September 26, 1997 (MO 181-97)~~

~~Revised May 27, 1999 (MO 101-1999)~~

~~Revised December 2, 1999 (MO 264-1999)~~

~~Revised August 1, 2008 (MO 190-2008)~~

~~Revised January 31, 2013 (MO 003-2013)~~

~~Revised November 10, 2016 (MO -2016)~~

Next Scheduled Review: November 10, 2021~~January 31, 2018~~

[Click to view Revision History.](#)



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### Policy Statement

Fraud, waste and abuse of resources of any kind by employees or members of The Texas A&M University System (system) are prohibited. The system places a strong emphasis on establishing and maintaining strong internal control systems to assist in the prevention, deterrence and detection of fraud, waste and abuse.

Employees are required to report factual information suggestive of fraudulent, wasteful or abusive activities that may involve the system or any of its members. The system maintains at the ~~Risk, Fraud and Misconduct~~ Hotline as a mechanism~~means~~ for reporting these types of activities. The system pursues available legal remedies against persons or entities involved in fraudulent, wasteful or abusive acts against the system.

---

### Reason for Policy

This policy is established to protect the assets, resources and interests of the system; to increase the awareness of all employees of the possibility of fraud, waste and abuse; and to govern the reporting and review~~investigation~~ of allegations of suspected fraud, waste and abuse. ~~The policy also addresses the Governor's Executive Order #RP36 (dated July 12, 2004) which requires all state agencies to establish a fraud prevention program to prevent, detect and eliminate fraud, waste and abuse in state government.~~

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### Definitions

[Click to view Definitions.](#)

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### Procedures and Responsibilities

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## 1. RESPONSIBILITIES OF SYSTEM MEMBERS

Management at all levels within the system ~~are~~is responsible for establishing the appropriate tone of intolerance for fraud, waste and abuse by establishing a culture founded on integrity and high ethical standards and principles as set forth in the system ethics policy. Management must display the proper attitudes toward complying with laws, policies, regulations and rules, ~~including the Governor's Executive Order #RP36 on fraud prevention.~~ Management should also be cognizant of the risks and exposures inherent in ~~their~~its area of responsibility and should establish and maintain proper internal controls which will provide for the security and accountability of the resources entrusted to ~~them~~it.

## 2. RESPONSIBILITIES OF ALL EMPLOYEES

All employees are responsible for acting with propriety in the use of any resources of the system and to abide by laws, policies, regulations and rules of the system and its members. When suspected fraud, waste or abuse is observed by or made known to an employee, the employee is responsible for reporting that information.

## 3. RESPONSIBILITIES OF THE CHIEF AUDITOR

The chief auditor of the system has the primary responsibility for the ~~review~~investigation, documentation and reporting of all allegations of suspected fraud, waste and abuse in the system. The ~~reviews~~investigations, documentation and reports shall be considered confidential to the extent permitted by law.

## 4. ~~REVIEW~~INVESTIGATION PROCESS

The chancellor shall ensure that the system uses all available resources to ~~review~~investigate allegations of suspected fraud, waste and abuse. Participation among appropriate parties, including the chancellor, the applicable member chief executive officer, the System Internal Audit Department, the Office of General Counsel, the System Ethics and Compliance Office and law enforcement officials, shall allow for ~~a~~ comprehensive and coordinated reviews. ~~investigative process to be conducted.~~

## 5. ACTIONS

The system pursues disciplinary and recovery actions against employees found to have participated in fraudulent, wasteful or abusive acts as defined by this policy.

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## Related Statutes, Policies, or Requirements

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~~System Risk, Fraud & Misconduct Hotline (online reporting)—1 888 501 3850 (toll free)~~

~~System Internal Audit Department—979 458 7100~~



[System Policy 07.01, Ethics](#)

[System Policy 10.01, Internal Auditing](#)

[System Policy 32.01, Employee Complaint and Appeal Procedures](#)

[System Policy 32.02, Discipline and Dismissal of Employees](#)

The January 2013 version of this ~~policy~~~~regulation~~ supersedes:  
System Policy 21.04, *Control of Fraud, Waste and Abuse*.

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## **Definitions**

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Abuse – ~~E~~ excessive or improper use of a resource. Intentional destruction, diversion, manipulation, misapplication or misuse of resources. Extravagant or excessive use as to abuse one's position or authority.

Employee – ~~A~~ all personnel employed by the system including faculty, staff and students who receive compensation, in either a full- or part-time capacity.

Factual Information – ~~I~~ information supported by observations and/or documentation.

Fraud – any intentional act or omission designed to deceive others and resulting in the victim suffering a loss and /or the perpetrator achieving a gain. (A willful or deliberate act or failure to act with the intention of obtaining an unauthorized benefit, such as money or property, by deception or other unethical means.) For purposes of this policy, fraud and fraudulent activities include, but are not limited to, such things as:

- Theft of any system asset including money, tangible property, time, trade secrets and intellectual property
- Embezzlement
- Bribery/rebate/kick-back
- Misappropriation, misapplication, destruction, removal or concealment of system property
- Forgery, alteration or falsification of documents
- Conflicts of interests

Management – ~~A~~ any administrator, manager, account holder, director or supervisor who manages or supervises funds or other resources, including human resources.

Waste – intentional or unintentional, thoughtless or careless expenditure, consumption, mismanagement, use or squandering of resources to the detriment of the organization. Waste

also includes incurring unnecessary costs as a result of inefficient or ineffective practices, systems or controls.

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## **Member Rule Requirements**

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A rule is not required to supplement this policy.

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## **Contact Office**

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System Internal Audit Department  
(979) 458-7100



## 10.02 Fraud, Waste and Abuse

Revised [November 10, 2016](#) (MO -2016)  
Next Scheduled Review: November 10, 2021  
Click to view [Revision History](#).

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### Policy Statement

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Fraud, waste and abuse of resources of any kind by employees or members of The Texas A&M University System (system) are prohibited. The system places a strong emphasis on establishing and maintaining strong internal control systems to assist in the prevention, deterrence and detection of fraud, waste and abuse.

Employees are required to report factual information suggestive of fraudulent, wasteful or abusive activities that may involve the system or any of its members. The system maintains the Risk, Fraud & Misconduct Hotline as a mechanism for reporting these types of activities. The system pursues available legal remedies against persons or entities involved in fraudulent, wasteful or abusive acts against the system.

---

### Reason for Policy

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This policy is established to protect the assets, resources and interests of the system; to increase the awareness of all employees of the possibility of fraud, waste and abuse; and to govern the reporting and review of allegations of suspected fraud, waste and abuse.

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### Definitions

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Click to view [Definitions](#).

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### Procedures and Responsibilities

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#### 1. RESPONSIBILITIES OF SYSTEM MEMBERS

Management at all levels within the system is responsible for establishing the appropriate tone of intolerance for fraud, waste and abuse by establishing a culture founded on integrity and high ethical standards and principles as set forth in the system ethics policy. Management must display the proper attitudes toward complying with laws, policies, regulations and rules. Management should also be cognizant of the risks and exposures

inherent in its area of responsibility and should establish and maintain proper internal controls which will provide for the security and accountability of the resources entrusted to it.

## 2. RESPONSIBILITIES OF ALL EMPLOYEES

All employees are responsible for acting with propriety in the use of any resources of the system and to abide by laws, policies, regulations and rules of the system and its members. When suspected fraud, waste or abuse is observed by or made known to an employee, the employee is responsible for reporting that information.

## 3. RESPONSIBILITIES OF THE CHIEF AUDITOR

The chief auditor of the system has the primary responsibility for the review, documentation and reporting of all allegations of suspected fraud, waste and abuse in the system. The reviews, documentation and reports shall be considered confidential to the extent permitted by law.

## 4. REVIEW PROCESS

The chancellor shall ensure that the system uses all available resources to review allegations of suspected fraud, waste and abuse. Participation among appropriate parties, including the chancellor, the applicable member chief executive officer, the System Internal Audit Department, the Office of General Counsel, the System Ethics and Compliance Office and law enforcement officials, shall allow for comprehensive and coordinated reviews.

## 5. ACTIONS

The system pursues disciplinary and recovery actions against employees found to have participated in fraudulent, wasteful or abusive acts as defined by this policy.

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## Related Statutes, Policies, or Requirements

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[System Policy 07.01, \*Ethics\*](#)

[System Policy 10.01, \*Internal Auditing\*](#)

[System Policy 32.01, \*Employee Complaint and Appeal Procedures\*](#)

[System Policy 32.02, \*Discipline and Dismissal of Employees\*](#)

The January 2013 version of this policy supersedes:  
System Policy 21.04, *Control of Fraud, Waste and Abuse*.

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## **Member Rule Requirements**

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A rule is not required to supplement this policy.

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## **Contact Office**

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System Internal Audit Department  
(979) 458-7100

Agenda Item No.

**AGENDA ITEM BRIEFING**

**Submitted by:** Phillip Ray, Vice Chancellor for Business Affairs  
The Texas A&M University System

**Subject:** Approval of Revisions to System Policy 25.01, *Use and Operation of System Aircraft*

**Proposed Board Action:**

Approve revisions to System Policy 25.01, *Use and Operation of System Aircraft*.

**Background Information:**

Each system policy is reviewed at least every five years. As the result of the routine review of Policy 25.01, the following non-substantive revisions are proposed.

**Section 1.4:** The title of the executive director to the Board of Regents is updated.

Other minor revisions are made to conform to system style guidelines.

**A&M System Funding or Other Financial Implications:**

None.

Agenda Item No.

**THE TEXAS A&M UNIVERSITY SYSTEM**

Office of Business Affairs

September 23, 2016

Members, Board of Regents  
The Texas A&M University System

Subject: Approval of Revisions to System Policy *25.01, Use and Operation of System Aircraft*

I recommend adoption of the following minute order:

**“The revisions to System Policy *25.01, Use and Operation of System Aircraft*, as shown in the attached exhibit, are approved, effective immediately.”**

Respectfully submitted,

Phillip Ray  
Vice Chancellor for Business Affairs

**Approval Recommended:**

**Approved for Legal Sufficiency:**

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John Sharp  
Chancellor

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Ray Bonilla  
General Counsel

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Billy Hamilton  
Executive Vice Chancellor and  
Chief Financial Officer

## 25.01 Use and Operation of System Aircraft

~~Approved February 27, 1995 (MO 44-95)~~  
~~Revised September 26, 1997 (MO 181-97)~~  
~~Revised March 23, 2000 (MO 66-2000)~~  
~~Revised December 5, 2008 (MO 412-2008)~~  
~~Reviewed June 9, 2011~~  
~~Revised November 10, 2016 (MO -2016)~~  
Next Scheduled Review: ~~June 9, 2016~~November 10, 2021  
[Click to view Revision History.](#)



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### Policy Statement

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The Texas A&M University System (system) is responsible for approving guidelines regarding the use and operation of system-owned aircraft.

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### Reason for the Policy

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This policy establishes the specific guidelines for the use, operation, and reporting requirements of system aircraft operations.

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### Procedures and Responsibilities

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#### 1. Use of System Aircraft

- 1.1 System aircraft (or state aircraft reserved through the System Aircraft Office) will be used only in the conduct of official state business and only in compliance with the travel regulations contained in the current General Appropriations Act and any other laws applicable to the use of state-owned or leased aircraft.
- 1.2 When any system aircraft (including state aircraft reserved through the System Aircraft Office) is flown in the conduct of official system business, passengers who are not system officers or employees on official system business may also fly provided they are state officers or employees, are persons in the care or custody of state officers or employees, or are persons whose transportation furthers the official state business purposes of that flight with approval of the priority person to whom the aircraft is assigned. In accordance with Attorney General Opinion H-1089, the system Board of Regents (board) finds that attendance of the spouses of members of the board and officials of the Office of the Board of Regents, spouses of ~~system~~-member chief executive officers and other administrative officers at certain official functions is in furtherance of official state business in certain circumstances. Examples include, but



are not limited to, attendance at board meetings when there is an official function hosted by a ~~system~~ member; and retirement functions honoring long-time key employees of the system.

- 1.3 System aircraft (or state aircraft reserved through the System Aircraft Office) should be used only when the official business of the state or the system cannot be conducted as well as, or more economically, through the use of regularly scheduled commercial aircraft. Specifically, it is appropriate to use these aircraft when the destination is not served by commercial carriers, the time required to use such a carrier interferes with other obligations, or the number of state officers and employees traveling makes the use of these aircraft cost effective.
- 1.4 Requests for use of system aircraft (or state aircraft reserved through the System Aircraft Office) by members of the board will be arranged through the executive ~~director~~ secretary to the board.
- 1.5 Except for requests by the board, the chancellor is delegated the authority to establish a priority list for use in scheduling flights.
- 1.6 In accordance with the expressed intent of the legislature that state-owned aircraft be utilized by all agencies of the state, use of system aircraft by other state officials and state personnel on official state business is appropriate and will be authorized provided that system aircraft are available.
- 1.7 System aircraft pilots will report to and act under the direction of the chancellor or designee.

## 2. Operation of System Aircraft

- 2.1 System aircraft will and must be operated at all times in accordance with the provisions of the Federal Aviation Agency's approved flight manual and the system's *Flight Operations Procedures*.
- 2.2 Under federal regulations, the pilot of any aircraft is responsible for and is the final authority as to the flight operation of that aircraft. All decisions concerning the flight itself will rest solely with the pilot.
- 2.3 It shall be the policy of operations for system aircraft (or state aircraft reserved through the System Aircraft Office) that two ~~(2)~~ pilots be on board for each scheduled flight, unless otherwise authorized by the priority person to whom the aircraft is assigned.

## 3. Record Keeping and Reporting

- 3.1 All flight requests should include:
  - (a) departure date and time;
  - (b) destination and intermediate stops;
  - (c) name of each passenger;

- (d) contact name, phone number, system affiliation, and account number(s) for billing purposes; and
- (e) purpose(s) of travel.

3.2 The completed passenger manifest, which includes the date of travel, aircraft identification number, name and signature of each passenger along with his or her purpose of travel and institution, the pilots' names and signatures, plus each destination, times of departure and arrival, and readings of the aircraft Hobbs meter shall serve as the official record of all flights on system aircraft (or state aircraft reserved through the System Aircraft Office).

3.3 An annual summary report of all flights conducted by the system aircraft will be prepared by the System Office of Budgets and Accounting. Copies of this annual summary and copies of monthly flight manifests will be submitted to the Legislative Budget Board and the TxDOT Aviation Division, as necessary, to comply with the requirements of the current General Appropriations Act. Copies of all reports prepared by the system on aircraft operations shall be submitted to the system board for review by the Committee on Finance.

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## **Related Statutes, Policies, or Requirements**

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[Tex. Gov't Code Ch. 2205, Subchapter B](#)

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## **Member Rule Requirements**

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A rule is not required to supplement this policy.

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## **Contact Office**

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System Office of Budgets and Accounting  
(979) 458-6100

## 25.01 Use and Operation of System Aircraft

Revised [November 10, 2016](#) (MO -2016)  
Next Scheduled Review: November 10, 2021  
Click to view [Revision History](#).



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### Policy Statement

---

The Texas A&M University System (system) is responsible for approving guidelines regarding the use and operation of system-owned aircraft.

---

### Reason for the Policy

---

This policy establishes the specific guidelines for the use, operation and reporting requirements of system aircraft operations.

---

### Procedures and Responsibilities

---

#### 1. Use of System Aircraft

- 1.1 System aircraft (or state aircraft reserved through the System Aircraft Office) will be used only in the conduct of official state business and only in compliance with the travel regulations contained in the current General Appropriations Act and any other laws applicable to the use of state-owned or leased aircraft.
- 1.2 When any system aircraft (including state aircraft reserved through the System Aircraft Office) is flown in the conduct of official system business, passengers who are not system officers or employees on official system business may also fly provided they are state officers or employees, are persons in the care or custody of state officers or employees, or are persons whose transportation furthers the official state business purposes of that flight with approval of the priority person to whom the aircraft is assigned. In accordance with Attorney General Opinion H-1089, the system Board of Regents (board) finds that attendance of the spouses of members of the board and officials of the Office of the Board of Regents, spouses of member chief executive officers and other administrative officers at certain official functions is in furtherance of official state business in certain circumstances. Examples include, but are not limited to, attendance at board meetings when there is an official function hosted by a member and retirement functions honoring long-time key employees of the system.
- 1.3 System aircraft (or state aircraft reserved through the System Aircraft Office) should be used only when the official business of the state or the system cannot be conducted as

well as, or more economically, through the use of regularly scheduled commercial aircraft. Specifically, it is appropriate to use these aircraft when the destination is not served by commercial carriers, the time required to use such a carrier interferes with other obligations, or the number of state officers and employees traveling makes the use of these aircraft cost effective.

- 1.4 Requests for use of system aircraft (or state aircraft reserved through the System Aircraft Office) by members of the board will be arranged through the executive director to the board.
- 1.5 Except for requests by the board, the chancellor is delegated the authority to establish a priority list for use in scheduling flights.
- 1.6 In accordance with the expressed intent of the legislature that state-owned aircraft be utilized by all agencies of the state, use of system aircraft by other state officials and state personnel on official state business is appropriate and will be authorized provided that system aircraft are available.
- 1.7 System aircraft pilots will report to and act under the direction of the chancellor or designee.

## 2. Operation of System Aircraft

- 2.1 System aircraft will and must be operated at all times in accordance with the provisions of the Federal Aviation Agency's approved flight manual and the system's *Flight Operations Procedures*.
- 2.2 Under federal regulations, the pilot of any aircraft is responsible for and is the final authority as to the flight operation of that aircraft. All decisions concerning the flight itself will rest solely with the pilot.
- 2.3 It shall be the policy of operations for system aircraft (or state aircraft reserved through the System Aircraft Office) that two pilots be on board for each scheduled flight, unless otherwise authorized by the priority person to whom the aircraft is assigned.

## 3. Record Keeping and Reporting

- 3.1 All flight requests should include:
  - (a) departure date and time;
  - (b) destination and intermediate stops;
  - (c) name of each passenger;
  - (d) contact name, phone number, system affiliation, and account number(s) for billing purposes; and
  - (e) purpose(s) of travel.

- 3.2 The completed passenger manifest, which includes the date of travel, aircraft identification number, name and signature of each passenger along with his or her purpose of travel and institution, the pilots' names and signatures, plus each destination, times of departure and arrival, and readings of the aircraft Hobbs meter shall serve as the official record of all flights on system aircraft (or state aircraft reserved through the System Aircraft Office).
- 3.3 An annual summary report of all flights conducted by the system aircraft will be prepared by the System Office of Budgets and Accounting. Copies of this annual summary and copies of monthly flight manifests will be submitted to the Legislative Budget Board and the TxDOT Aviation Division, as necessary, to comply with the requirements of the current General Appropriations Act. Copies of all reports prepared by the system on aircraft operations shall be submitted to the system board for review by the Committee on Finance.

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## **Related Statutes, Policies, or Requirements**

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[Tex. Gov't Code Ch. 2205, Subchapter B](#)

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## **Member Rule Requirements**

---

A rule is not required to supplement this policy.

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## **Contact Office**

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System Office of Budgets and Accounting  
(979) 458-6100

Agenda Item No.

### **AGENDA ITEM BRIEFING**

**Submitted by:** Phillip Ray, Vice Chancellor for Business Affairs  
The Texas A&M University System

**Subject:** Approval of Revisions to System Policy 25.06, *Participation by Historically Underutilized Business*

**Proposed Board Action:**

Approve revisions to System Policy 25.06, *Participation by Historically Underutilized Business*.

**Background Information:**

The proposed revisions to this policy include the following:

**Section 2:** Reworded text clarifies that System Offices will serve in the role of the overall HUB coordinator.

Other minor revisions enhance readability and provide clarity and other changes conform to system style guidelines.

**A&M System Funding or Other Financial Implications:**

None.

Agenda Item No.

**THE TEXAS A&M UNIVERSITY SYSTEM**

Office of Business Affairs

September 29, 2016

Members, Board of Regents  
The Texas A&M University System

Subject: Approval of Revisions to System Policy 25.06, *Participation by Historically Underutilized Business*

I recommend adoption of the following minute order:

**“The revisions to System Policy 25.06, *Participation by Historically Underutilized Business*, as shown in the attached exhibit, are approved, effective immediately.”**

Respectfully submitted,

Phillip Ray  
Vice Chancellor for Business Affairs

**Approval Recommended:**

**Approved for Legal Sufficiency:**

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John Sharp  
Chancellor

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Ray Bonilla  
General Counsel

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Billy Hamilton  
Executive Vice Chancellor and  
Chief Financial Officer

## 25.06 Participation by Historically Underutilized Business

Approved February 27, 1995 (MO 44-95)  
Revised September 26, 1997 (MO 181-97)  
Revised September 23, 1999 (MO 226-1999)  
Revised November 30, 2000 (MO 203-2000)  
Revised September 28, 2001 (MO 212-2001)  
Revised August 1, 2008 (MO 235-2008)  
Reviewed September 23, 2011

Revised November 10, 2016 (MO -2016)

Next Scheduled Review: ~~September 23, 2016~~November 10, 2021



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### Policy Statement

This policy establishes the Historically Underutilized Business (HUB) Program for The Texas A&M University System (system). ~~The scope states the system's intent to make a good faith effort, directs system members to appoint a HUB coordinator/director and maintain a HUB Program, adopts current state rules and regulations, and requires HUB participation updates to the Board of Regents (board) by the chancellor.~~

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### Reason for Policy

This policy complies with Section 2161.003, Texas Government Code, which requires that "A state agency, including an institution of higher education, shall adopt the commission's rules under Section 2161.002 as the agency's or institution's own rules."

---

### Procedures and Responsibilities

1. It is the policy of the system to involve qualified HUBs to the greatest extent allowed by law in the system's procurement and contracting of construction, ~~contracting~~, professional services, and purchase, lease or rental of all supplies, materials, services and equipment. The system, its contractors and subcontractors shall not discriminate on the basis of race, color, sex, religion, national origin, ~~sexage~~, disability, genetic information, veteran status, sexual orientation, gender identity, or political belief or affiliation in the awarding of contracts. Every system employee responsible for conducting business with outside vendors has the responsibility of making a good faith effort of ensuring that HUBs are afforded an equitable opportunity to compete for all procurement and contracting activities of the system.
2. ~~The Each system~~ member's chief executive officer (CEO) will designate an employee as HUB coordinator or director who will have responsibility for implementing all programs



dealing with HUB activities for that member and for carrying out the requirements of this policy, ~~as published in the online System Policy and Regulation Library.~~ The chancellor will designate a System Offices employee to serve in the role of HUB coordinator~~manager~~ for the system. The system HUB coordinator~~manager~~ will provide coordination guidance for the system and support the activities of the members' HUB coordinators/directors.

3. The system adopts the rules as specified in Title 34 Texas ~~Administrative~~ Code Part 1, Chapter 20, Subchapter B, relating to the HUB Program for application to all construction projects and purchases of goods and services.
4. The chancellor shall report to the board annually on the progress made by the system and each ~~system~~ member regarding HUB participation ~~in the participation by HUBs.~~

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## Related Statutes, Policies, or Requirements

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[Tex. Gov't Code Ch. 2161, Historically Underutilized Businesses](#)

[34 Tex. Admin. Code Part 1, Ch. 20, Subch. B, Historically Underutilized Business Program](#)

[Office of HUB & Procurement Programs](#)

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## Appendix

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~~More information regarding the State of Texas and the system's HUB Program, including system members' HUB coordinators/directors contact information, can be found at <http://hub.tamus.edu>.~~

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## Member Rule Requirements

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A rule is not required to supplement this policy.

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## Contact Office

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Office of HUB & Procurement Programs  
(979) 458-6413

## 25.06 Participation by Historically Underutilized Business



Revised [November 10, 2016](#) (MO -2016)  
Next Scheduled Review: November 10, 2021  
Click to view [Revision History](#).

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### Policy Statement

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This policy establishes the Historically Underutilized Business (HUB) Program for The Texas A&M University System (system).

---

### Reason for Policy

---

This policy complies with Section 2161.003, Texas Government Code, which requires that “A state agency, including an institution of higher education, shall adopt the commission’s rules under Section 2161.002 as the agency’s or institution’s own rules.”

---

### Procedures and Responsibilities

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1. It is the policy of the system to involve qualified HUBs to the greatest extent allowed by law in the system's procurement and contracting of construction, professional services, and purchase, lease or rental of all supplies, materials, services and equipment. The system, its contractors and subcontractors shall not discriminate on the basis of race, color, sex, religion, national origin, age, disability, genetic information, veteran status, sexual orientation, gender identity, or political belief or affiliation in the awarding of contracts. Every system employee responsible for conducting business with outside vendors has the responsibility of making a good faith effort of ensuring that HUBs are afforded an equitable opportunity to compete for all procurement and contracting activities of the system.
2. Each member’s chief executive officer (CEO) will designate an employee as HUB coordinator or director who will have responsibility for implementing all programs dealing with HUB activities for that member and for carrying out the requirements of this policy. The chancellor will designate a System Offices employee to serve in the role of HUB coordinator for the system. The system HUB coordinator will provide guidance for the system and support the activities of the members’ HUB coordinators/directors.
3. The system adopts the rules as specified in Title 34 Texas Administrative Code Part 1, Chapter 20, Subchapter B, relating to the HUB Program for application to all construction projects and purchases of goods and services.

4. The chancellor shall report to the board annually on the progress made by the system and each member regarding HUB participation.

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## **Related Statutes, Policies, or Requirements**

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[Tex. Gov't Code Ch. 2161, Historically Underutilized Businesses](#)

[34 Tex. Admin. Code Part 1, Ch. 20, Subch. B, Historically Underutilized Business Program](#)

[Office of HUB & Procurement Programs](#)

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## **Member Rule Requirements**

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A rule is not required to supplement this policy.

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## **Contact Office**

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Office of HUB & Procurement Programs  
(979) 458-6413

Agenda Item No.

**AGENDA ITEM BRIEFING**

**Submitted by:** Phillip Ray, Vice Chancellor for Business Affairs  
The Texas A&M University System

**Subject:** Approval of Revisions to System Policy 27.04, *Budget Authorizations, Limitations, and Delegations of Authority*

**Proposed Board Action:**

Approve revisions to System Policy 27.04, *Budget Authorizations, Limitations, and Delegations of Authority*.

**Background Information:**

The proposed revisions to this policy include the following:

**Section 1:** Budget increases of \$300,000 or less that may be approved by the chancellor and reported to the board for confirmation are increased to less than \$750,000 to align with the increased contract delegation amount approved by the board in Policy 25.07, *Contract Administration*, at its September 2016 meeting.

Other minor revisions were made to conform to system style guidelines.

**A&M System Funding or Other Financial Implications:**

None.

Agenda Item No.

**THE TEXAS A&M UNIVERSITY SYSTEM**

Office of Business Affairs

September 29, 2016

Members, Board of Regents  
The Texas A&M University System

Subject: Approval of Revisions to System Policy 27.04, *Budget Authorizations, Limitations, and Delegations of Authority*

I recommend adoption of the following minute order:

**“The revisions to System Policy 27.04, *Budget Authorizations, Limitations, and Delegations of Authority*, as shown in the attached exhibit, are approved, effective immediately.”**

Respectfully submitted,

Phillip Ray  
Vice Chancellor for Business Affairs

**Approval Recommended:**

**Approved for Legal Sufficiency:**

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John Sharp  
Chancellor

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Ray Bonilla  
General Counsel

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Billy Hamilton  
Executive Vice Chancellor and  
Chief Financial Officer

## 27.04 Budget Authorizations, Limitations, and Delegations of Authority

~~Approved February 27, 1995 (MO 44-95)~~  
~~Revised September 1, 1995 (MO 286-95)~~  
~~Revised July 26, 1996 (MO 169-96)~~  
~~Revised July 27, 2007 (MO 163-2007)~~  
~~Revised September 26, 2008 (MO 328-2008)~~  
~~Reviewed June 9, 2011~~  
~~Revised November 10, 2016 (MO -2016)~~  
Next Scheduled Review: ~~June 9, 2016~~November 10, 2021  
[Click to view Revision History.](#)



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### Policy Statement

The Board of Regents (board) of The Texas A&M University System (system) is responsible for the approval of the annual operating budget. Authorizations, limitations, and delegations of authority with respect to the annual operating budget as approved by the board are provided through this policy.

---

### Reason for the Policy

This policy clarifies the budget authorizations, limitations, and delegation of authority specifically provided to the chancellor.

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### Procedures and Responsibilities

#### 1. BUDGET INCREASES

Except as authorized in Section 2 ~~below~~, an increase to the operating budget from funds not previously appropriated by the board, including general revenue, special mineral fund, available university fund, higher education fund, permanent university fund bond proceeds, and revenue financing system bond proceeds, requires advance approval of the board. Increases of less than ~~of~~ ~~\$750300,000~~ ~~or less~~ may be approved by the chancellor and reported to the board for confirmation at its next regular board meeting.

#### 2. AUTHORIZATION FOR BUDGET AND FISCAL CHANGES

With the approval of the chancellor, or pursuant to delegations of authority by the chancellor, the following changes may be made in the budgets as approved by the board:

- 2.1 Creation of Additional Positions and Increases in Operating Budgets. Funds from vacant positions, from operations and maintenance contingencies, from fund transfers, or from available balances, may be used to create additional positions and to increase operating budgets when it is in the best interest of the system.
- 2.2 Income in Excess of Budget Estimates. Income received in excess of budget estimates from sales and services, federal funds, gifts and grants, and other miscellaneous sources may be allocated to the expenditures of such funds.
- 2.3 Re-appropriation of Balances from Previous Fiscal Year. Balances from previously appropriated funds are re-appropriated for expenditure during the following fiscal year.

### 3. DISTRIBUTION OF THE AVAILABLE UNIVERSITY FUND (AUF)

The criteria for allocation of the AUF each year to Texas A&M University and Prairie View A&M University shall be based on a just and equitable methodology as recommended by the chancellor through the annual operating budget process. The appropriate share will be determined and applied to the balance of the AUF after funding debt service and support for the System Offices.

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## Related Statutes, Policies, or Requirements

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[Tex. Educ. Code § 51.0051](#)

[System Policy 27.03, Annual Operating Budget Process](#)

[System Regulation 27.04.01, Chancellor's Delegations of Authority Related to Budget and Fiscal Changes](#)

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## Member Rule Requirements

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A rule is not required to supplement this policy.

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## Contact Office

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System Office of Budgets and Accounting  
(979) 458-6100

## 27.04 Budget Authorizations, Limitations and Delegations of Authority

Revised [November 10, 2016](#) (MO -2016)  
Next Scheduled Review: November 10, 2021  
Click to view [Revision History](#).



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### Policy Statement

---

The Board of Regents (board) of The Texas A&M University System (system) is responsible for the approval of the annual operating budget. Authorizations, limitations and delegations of authority with respect to the annual operating budget as approved by the board are provided through this policy.

---

### Reason for the Policy

---

This policy clarifies the budget authorizations, limitations and delegation of authority specifically provided to the chancellor.

---

### Procedures and Responsibilities

---

#### 1. BUDGET INCREASES

Except as authorized in Section 2, an increase to the operating budget from funds not previously appropriated by the board, including general revenue, special mineral fund, available university fund, higher education fund, permanent university fund bond proceeds, and revenue financing system bond proceeds, requires advance approval of the board. Increases of less than \$750,000 may be approved by the chancellor and reported to the board for confirmation at its next regular board meeting.

#### 2. AUTHORIZATION FOR BUDGET AND FISCAL CHANGES

With the approval of the chancellor, or pursuant to delegations of authority by the chancellor, the following changes may be made in the budgets as approved by the board:

- 2.1 Creation of Additional Positions and Increases in Operating Budgets. Funds from vacant positions, from operations and maintenance contingencies, from fund transfers, or from available balances, may be used to create additional positions and to increase operating budgets when it is in the best interest of the system.



- 2.2 Income in Excess of Budget Estimates. Income received in excess of budget estimates from sales and services, federal funds, gifts and grants, and other miscellaneous sources may be allocated to the expenditures of such funds.
- 2.3 Re-appropriation of Balances from Previous Fiscal Year. Balances from previously appropriated funds are re-appropriated for expenditure during the following fiscal year.

### 3. DISTRIBUTION OF THE AVAILABLE UNIVERSITY FUND (AUF)

The criteria for allocation of the AUF each year to Texas A&M University and Prairie View A&M University shall be based on a just and equitable methodology as recommended by the chancellor through the annual operating budget process. The appropriate share will be determined and applied to the balance of the AUF after funding debt service and support for the System Offices.

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## Related Statutes, Policies, or Requirements

---

[Tex. Educ. Code § 51.0051](#)

[System Policy 27.03, Annual Operating Budget Process](#)

[System Regulation 27.04.01, Chancellor's Delegations of Authority Related to Budget and Fiscal Changes](#)

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## Member Rule Requirements

---

A rule is not required to supplement this policy.

---

## Contact Office

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System Office of Budgets and Accounting  
(979) 458-6100

Agenda Item No.

**AGENDA ITEM BRIEFING**

**Submitted by:** Phillip Ray, Vice Chancellor for Business Affairs  
The Texas A&M University System

**Subject:** Approval of Revisions to System Policy *51.06, Naming of Buildings and Other Entities*

**Proposed Board Action:**

Approve revisions to System Policy *51.06, Naming of Buildings and Other Entities*.

**Background Information:**

Each system policy is reviewed at least every five years. As a result of the routine review of Policy *51.06*, the following non-substantive revisions are proposed.

**Section 4.3:** The title of the executive director to the Board of Regents is updated.

Other minor revisions are made to conform to system style guidelines.

**A&M System Funding or Other Financial Implications:**

None.

Agenda Item No.

**THE TEXAS A&M UNIVERSITY SYSTEM**

Office of Business Affairs

September 29, 2016

Members, Board of Regents  
The Texas A&M University System

Subject: Approval of Revisions to System Policy *51.06, Naming of Buildings and Other Entities*

I recommend adoption of the following minute order:

**“The revisions to System Policy *51.06, Naming of Buildings and Other Entities*, as shown in the attached exhibit, are approved, effective immediately.”**

Respectfully submitted,

Phillip Ray  
Vice Chancellor for Business Affairs

**Approval Recommended:**

**Approved for Legal Sufficiency:**

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John Sharp  
Chancellor

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Ray Bonilla  
General Counsel

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Billy Hamilton  
Executive Vice Chancellor and  
Chief Financial Officer

## 51.06 Naming of Buildings and Other Entities

~~Approved February 27, 1995 (MO 44-95)~~

~~Revised May 27, 1999 (MO 101-1999)~~

~~Revised October 28, 2005 (MO 199-2005)~~

~~Revised July 27, 2007 (MO 167-2007)~~

~~Revised December 5, 2008 (MO 400-2008)~~

~~Revised July 22, 2011 (MO 150-2011)~~

~~Revised November 10, 2016 (MO -2016)~~

Next Scheduled Review: ~~July 22, 2016~~ November 10, 2021

[Click to view Revision History.](#)



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### Policy Statement

It shall be the policy of the Board of Regents (board) of The Texas A&M University System (system) to honor or memorialize individuals who have made significant contributions to the system by naming buildings, definable portions of buildings, geographical areas or academic entities for such individuals.

---

### Reason for Policy

This policy establishes the process for naming buildings and other entities.

---

### Procedures and Responsibilities

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#### 1. ADVANCE APPROVAL OF INDIVIDUALS RECOGNIZED

It shall be the policy of the board to honor or memorialize individuals who have made major financial contributions or had major financial contributions made on their behalf or who have performed outstanding services for the system or one of the ~~system~~-members by naming buildings, definable portions of buildings, geographical areas or academic entities (e.g., colleges, centers, institutes and similar organizational units) for such individuals. In all cases, except as cited in the following section, the board shall approve in advance the names of individuals to be so recognized.

~~System-m~~Members are encouraged to develop guidelines to help determine what donor gifts are considered to be major financial contributions warranting the recommended naming of a facility pursuant to Section 4 of this policy or the naming of a facility pursuant to Section 2 of this policy.

## 2. FUNDRAISING ACTIVITIES AND DONOR RECOGNITION

In the event, however, that one of the ~~system~~-members wishes to undertake a plan of fundraising in which definable portions of a specific building or a well-defined geographical area under its jurisdiction would be given donors' names through member administrative action, the board will consider the approval of such a plan including the name in its entirety in advance. In such instances, the list of donors so recognized shall be returned to the board upon the completion of the fundraising campaign for the purposes of maintaining a permanent historical record.

## 3. LIMITATIONS ON INDIVIDUALS RECOGNIZED

No buildings or other entities of the system may be named for a current member of the board, a current employee of the system or a current state or federal official unless:

- (a) The naming is done in conjunction with Section 2 of this policy; or
- (b) The naming is a result of a major financial contribution made by or on behalf of the individual and receives the unanimous approval of all the board members present at a regular meeting of the board. Naming a building or other entity for a current regent makes that regent ineligible to vote on that agenda item.

## 4. PROCEDURES FOR THE BOARD OF REGENTS

- 4.1 The board shall be responsible for the review, study and consideration of all matters ~~coming submitted~~ to the board regarding the naming of buildings, definable portions of buildings, other geographical areas and academic entities for persons who have made outstanding contributions to the ~~system~~-member, state or nation, or who have attained eminent accomplishments in their field of endeavor and other related matters.
- 4.2 The board as a whole shall seek persons to be recognized by having facilities and academic entities named in their honor. It shall also consider nominations by individual regents, the chancellor and the ~~system~~-member chief executive officers (CEOs) and shall consider recommendations of the general public when they are transmitted through one of said officials. Faculty or staff recommendations shall be made to the ~~system~~-member CEO for consideration in submitting recommendations.
- 4.3 All recommendations other than those at board meetings shall be forwarded to the executive ~~director secretary~~ to the board accompanied by biographical material and reasons for the nomination. The ~~executive director secretary~~ shall forward copies of all recommendations to all members of the board and to the chancellor for study and review. The board may take action at any meeting on the recommendation.
- 4.4 The ~~system~~-member CEO shall notify the honoree of the action of the board immediately after such action is taken by the board.

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## Related Statutes, Policies, or Requirements

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[Tex. Gov't Code Ch. 2165](#)

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## **Member Rule Requirements**

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A rule is not required to supplement this policy.

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## **Contact Office**

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System Office of Budgets and Accounting  
(979) 458-6100

## 51.06 Naming of Buildings and Other Entities

Revised [November 10, 2016](#) (MO -2016)  
Next Scheduled Review: November 10, 2021  
Click to view [Revision History](#).



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### Policy Statement

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It shall be the policy of the Board of Regents (board) of The Texas A&M University System (system) to honor or memorialize individuals who have made significant contributions to the system by naming buildings, definable portions of buildings, geographical areas or academic entities for such individuals.

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### Reason for Policy

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This policy establishes the process for naming buildings and other entities.

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### Procedures and Responsibilities

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#### 1. ADVANCE APPROVAL OF INDIVIDUALS RECOGNIZED

It shall be the policy of the board to honor or memorialize individuals who have made major financial contributions or had major financial contributions made on their behalf or who have performed outstanding services for the system or one of the members by naming buildings, definable portions of buildings, geographical areas or academic entities (e.g., colleges, centers, institutes and similar organizational units) for such individuals. In all cases, except as cited in the following section, the board shall approve in advance the names of individuals to be so recognized.

Members are encouraged to develop guidelines to help determine what donor gifts are considered to be major financial contributions warranting the recommended naming of a facility pursuant to Section 4 of this policy or the naming of a facility pursuant to Section 2 of this policy.

#### 2. FUNDRAISING ACTIVITIES AND DONOR RECOGNITION

In the event, however, that one of the members wishes to undertake a plan of fundraising in which definable portions of a specific building or a well-defined geographical area under its jurisdiction would be given donors' names through member administrative action, the board will consider the approval of such a plan including the name in its entirety in advance. In

such instances, the list of donors so recognized shall be returned to the board upon the completion of the fundraising campaign for the purposes of maintaining a permanent historical record.

### 3. LIMITATIONS ON INDIVIDUALS RECOGNIZED

No buildings or other entities of the system may be named for a current member of the board, a current employee of the system or a current state or federal official unless:

- (a) The naming is done in conjunction with Section 2 of this policy; or
- (b) The naming is a result of a major financial contribution made by or on behalf of the individual and receives the unanimous approval of all the board members present at a regular meeting of the board. Naming a building or other entity for a current regent makes that regent ineligible to vote on that agenda item.

### 4. PROCEDURES FOR THE BOARD OF REGENTS

- 4.1 The board shall be responsible for the review, study and consideration of all matters submitted to the board regarding the naming of buildings, definable portions of buildings, other geographical areas and academic entities for persons who have made outstanding contributions to the member, state or nation, or who have attained eminent accomplishments in their field of endeavor and other related matters.
- 4.2 The board as a whole shall seek persons to be recognized by having facilities and academic entities named in their honor. It shall also consider nominations by individual regents, the chancellor and the member chief executive officers (CEO) and shall consider recommendations of the general public when they are transmitted through one of said officials. Faculty or staff recommendations shall be made to the member CEO for consideration in submitting recommendations.
- 4.3 All recommendations other than those at board meetings shall be forwarded to the executive director to the board accompanied by biographical material and reasons for the nomination. The executive director shall forward copies of all recommendations to all members of the board and to the chancellor for study and review. The board may take action at any meeting on the recommendation.
- 4.4 The member CEO shall notify the honoree of the action of the board immediately after such action is taken by the board.

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## Related Statutes, Policies, or Requirements

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[Tex. Gov't Code Ch. 2165](#)



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## **Member Rule Requirements**

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A rule is not required to supplement this policy.

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## **Contact Office**

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System Office of Budgets and Accounting  
(979) 458-6100

Agenda Item No.

## **AGENDA ITEM BRIEFING**

**Submitted by:** Pablo Arenaz, Interim President  
Texas A&M International University

**Subject:** Granting of Faculty Development Leave for FY 2017,  
Texas A&M International University

### **Proposed Board Action:**

Authorize faculty development leave for FY 2017 at Texas A&M International University (TAMIU).

### **Background Information:**

System Policy [31.03, Leaves of Absence](#), and System Regulation [12.99.01, Faculty Development Leave](#), require that a recommendation for faculty development leave be submitted by the university president to the chancellor for recommendation to the Board of Regents for approval. At TAMIU, the application is submitted with support of the academic department, college dean, university development leave committee (elected by the general faculty), provost and vice president for academic affairs, and president.

As shown in the exhibit, TAMIU requests approval for faculty development leave for one faculty member for FY 2017.

TAMIU is in compliance with the statutory requirement that no more than six percent of eligible faculty be on development leave at any time.

### **A&M System Funding or Other Financial Implications:**

No additional funding is required. Department faculty members are assuming the recommended faculty member's teaching load by adjusting course offerings the next academic year.

Agenda Item No.

**TEXAS A&M INTERNATIONAL UNIVERSITY**

Office of the President

August 30, 2016

Members, Board of Regents  
The Texas A&M University System

Subject: Granting of Faculty Development Leave for FY 2017,  
Texas A&M International University

I recommend adoption of the following minute order:

**“The Board of Regents of The Texas A&M University System, in accordance with System Policy 31.03, System Regulation 12.99.01 and Sections 51.101-108 of the Texas Education Code, authorizes faculty development leave to the faculty member as shown in the exhibit, Faculty Development Leave List FY 2017, Texas A&M International University.”**

Respectfully submitted,

Pablo Arenaz  
Interim President

**Approval Recommended:**

**Approved for Legal Sufficiency:**

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John Sharp  
Chancellor

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Ray Bonilla  
General Counsel

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Billy Hamilton  
Executive Vice Chancellor and  
Chief Financial Officer

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James R. Hallmark, Ph.D.  
Vice Chancellor for Academic Affairs

**FACULTY DEVELOPMENT LEAVE LIST  
FY 2017  
TEXAS A&M INTERNATIONAL UNIVERSITY**

| <b>Name/<br/>Title/<br/>Department</b>                                     | <b>Years of<br/>TAMIU<br/>Tenured,<br/>Tenure-<br/>Track<br/>Service</b> | <b>Semester of<br/>Leave</b> | <b>Location and Brief Description of Leave</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|----------------------------------------------------------------------------|--------------------------------------------------------------------------|------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>COLLEGE OF ARTS AND SCIENCES</b>                                        |                                                                          |                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| Jeffrey M. Brown<br>Associate Professor<br>Psychology and<br>Communication | 14                                                                       | Spring 2017 -<br>Fall 2017   | Dr. Brown will spend his leave in Laredo, Texas engaging in an intensive review of the literature in the field of cognitive psychology to enhance his knowledge and productivity in his research and to become more effective in the classroom. As part of that effort, he will also learn to use the sophisticated equipment (e.g. eyetracker) in the Cognitive Science Lab at TAMIU with the goal of becoming a contributing member of the Cognitive Science faculty research team currently engaged in cutting edge research on bilingual language processing and memory. In addition, he will attend conferences and discipline-relevant meetings. This will directly impact his research, the educational experience and knowledge of the students at TAMIU. |

Agenda Item No.

**TEXAS A&M UNIVERSITY**

Office of the President

August 23, 2016

Members, Board of Regents  
The Texas A&M University System

Subject: Approval of Academic Tenure, November 2016, Texas A&M University

I recommend adoption of the following minute order.

**“The Board of Regents of The Texas A&M University System, in accordance with System Policy 12.01, *Academic Freedom, Responsibility and Tenure*, hereby authorizes the granting of tenure to the following faculty members at Texas A&M University as set forth in the exhibit, Tenure List No. 17-02.”**

Respectfully submitted,

Michael K. Young  
President

**Approval Recommended:**

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John Sharp  
Chancellor

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Billy Hamilton  
Executive Vice Chancellor and  
Chief Financial Officer

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James R. Hallmark, Ph.D.  
Vice Chancellor for Academic Affairs

**Approved for Legal Sufficiency:**

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Ray Bonilla  
General Counsel

**TEXAS A&M UNIVERSITY  
RECOMMENDATIONS FOR TENURE  
TENURE LIST NO. 17-02**

| <u>Name</u>                                       | <u>Present Rank<br/>Department</u>                           | <u>Yrs. Towards Tenure<br/>Univ./</u> | <u>Other Inst.</u> | <u>Effective<br/>Date/Tenure</u>                     |
|---------------------------------------------------|--------------------------------------------------------------|---------------------------------------|--------------------|------------------------------------------------------|
| <b>COLLEGE OF AGRICULTURE AND LIFE SCIENCES</b>   |                                                              |                                       |                    |                                                      |
| Dr. Girish S. Agarwal                             | Professor<br>Biological and<br>Agricultural<br>Engineering   | 0                                     | >15                | Upon Approval<br>by the Board and<br>Faculty Arrival |
| Dr. Sakiko Okumoto                                | Associate Professor<br>Soil and Crop<br>Sciences             | 0                                     | 9                  | Upon Approval<br>by the Board and<br>Faculty Arrival |
| <b>COLLEGE OF ARCHITECTURE</b>                    |                                                              |                                       |                    |                                                      |
| Dr. Robert D. Brown                               | Professor<br>Landscape<br>Architecture and<br>Urban Planning | 0                                     | >15                | Upon Approval<br>by the Board and<br>Faculty Arrival |
| <b>COLLEGE OF DENTISTRY</b>                       |                                                              |                                       |                    |                                                      |
| Dr. Xianghong Luan                                | Associate<br>Professor<br>Periodontics                       | 0                                     | 13                 | Upon Approval<br>by the Board and<br>Faculty Arrival |
| <b>COLLEGE OF EDUCATION AND HUMAN DEVELOPMENT</b> |                                                              |                                       |                    |                                                      |
| Dr. Cheryl J. Craig                               | Professor<br>Teaching,<br>Learning, and<br>Culture           | 0                                     | >15                | Upon Approval<br>by the Board and<br>Faculty Arrival |
| Dr. Michael A. de Miranda                         | Professor<br>Teaching,<br>Learning, and<br>Culture           | 0                                     | >15                | Upon Approval<br>by the Board and<br>Faculty Arrival |
| Dr. Roger Howe                                    | Professor<br>Teaching,<br>Learning, and<br>Culture           | 0                                     | >15                | Upon Approval<br>by the Board and<br>Faculty Arrival |

**COLLEGE OF ENGINEERING**

|                     |                                        |   |     |                                                      |
|---------------------|----------------------------------------|---|-----|------------------------------------------------------|
| Dr. J. Karl Hedrick | Professor<br>Mechanical<br>Engineering | 0 | >15 | Upon Approval<br>by the Board and<br>Faculty Arrival |
|---------------------|----------------------------------------|---|-----|------------------------------------------------------|

**COLLEGE OF NURSING**

|                       |                                 |   |     |                                                      |
|-----------------------|---------------------------------|---|-----|------------------------------------------------------|
| Dr. Sharon L. Dormire | Professor<br>College of Nursing | 0 | >15 | Upon Approval<br>by the Board and<br>Faculty Arrival |
|-----------------------|---------------------------------|---|-----|------------------------------------------------------|

**COLLEGE OF VETERINARY MEDICINE AND BIOMEDICAL SCIENCES**

|                        |                                         |   |    |                                                      |
|------------------------|-----------------------------------------|---|----|------------------------------------------------------|
| Dr. Ramesh Vemulapalli | Professor<br>Veterinary<br>Pathobiology | 0 | 15 | Upon Approval<br>by the Board and<br>Faculty Arrival |
|------------------------|-----------------------------------------|---|----|------------------------------------------------------|

**TEXAS A&M UNIVERSITY SCHOOL OF LAW**

|                        |                            |   |    |                                                      |
|------------------------|----------------------------|---|----|------------------------------------------------------|
| Ms. Elizabeth Trujillo | Professor<br>School of Law | 0 | 14 | Upon Approval<br>by the Board and<br>Faculty Arrival |
|------------------------|----------------------------|---|----|------------------------------------------------------|

**TEXAS A&M UNIVERSITY  
BACKGROUND OF FACULTY  
RECOMMENDED FOR ACADEMIC TENURE**

**COLLEGE OF AGRICULTURE AND LIFE SCIENCES**

| <b><u>Name</u></b>    | <b><u>Education</u></b>                         | <b><u>Employment Towards Tenure</u></b>                                             |
|-----------------------|-------------------------------------------------|-------------------------------------------------------------------------------------|
| Dr. Girish S. Agarwal | Ph.D. (1969)<br>University of Rochester         | 1975 – 1977<br>Professor (Tenured 1975)<br>Institute of Science, Mumbai             |
|                       |                                                 | 1977 – 1995<br>Professor (Tenured 1977)<br>University of Hyderabad, India           |
|                       |                                                 | 1995 – 2006<br>Director and Distinguished Scientist<br>Physical Research Lab, India |
|                       |                                                 | Fa 2004 – Sp 2016<br>Regents Professor (Tenured 2004)<br>Oklahoma State University  |
|                       |                                                 | Fa 2016<br>Professor<br>Texas A&M University                                        |
| Dr. Sakiko Okumoto    | Ph.D. (2003)<br>Tubingen University,<br>Germany | Fa 2007 – Su 2015<br>Assistant Professor<br>Virginia Tech                           |
|                       |                                                 | Fa 2015 – Su 2016<br>Associate Professor (Tenured 2015)<br>Virginia Tech            |
|                       |                                                 | Fa 2016<br>Associate Professor<br>Texas A&M University                              |

**COLLEGE OF ARCHITECTURE**

| <b><u>Name</u></b>  | <b><u>Education</u></b>                         | <b><u>Employment Towards Tenure</u></b>                                  |
|---------------------|-------------------------------------------------|--------------------------------------------------------------------------|
| Dr. Robert D. Brown | Ph.D. (1985)<br>University of Guelph,<br>Canada | Fa 1985 – Su 1990<br>Assistant Professor<br>University of Guelph, Canada |



## **COLLEGE OF ARCHITECTURE (Continued)**

Fa 1990 – Su 1996  
Associate Professor (Tenured 1990)  
University of Guelph, Canada

Fa 1996 – Su 2016  
Professor  
University of Guelph, Canada

Fa 2016  
Professor  
Texas A&M University

## **COLLEGE OF DENTISTRY**

| <b><u>Name</u></b> | <b><u>Education</u></b>                     | <b><u>Employment Towards Tenure</u></b>                                                      |
|--------------------|---------------------------------------------|----------------------------------------------------------------------------------------------|
| Dr. Xianghong Luan | M.D. (1983)<br>Harbin Medical<br>University | Sp 2003 – Su 2009<br>Assistant Professor<br>University of Illinois at Chicago                |
|                    |                                             | Fa 2009 – Su 2016<br>Associate Professor (Tenured 2009)<br>University of Illinois at Chicago |
|                    |                                             | Fa 2016<br>Associate Professor<br>Texas A&M University                                       |

## **COLLEGE OF EDUCATION AND HUMAN DEVELOPMENT**

| <b><u>Name</u></b>  | <b><u>Education</u></b>               | <b><u>Employment Towards Tenure</u></b>                                          |
|---------------------|---------------------------------------|----------------------------------------------------------------------------------|
| Dr. Cheryl J. Craig | Ph.D. (1992)<br>University of Alberta | Fa 2000 – Su 2004<br>Associate Professor (Tenured 2003)<br>University of Houston |
|                     |                                       | Fa 2004 – Su 2016<br>Professor<br>University of Houston                          |
|                     |                                       | Fa 2016<br>Professor<br>Texas A&M University                                     |

## COLLEGE OF EDUCATION AND HUMAN DEVELOPMENT (Continued)

|                              |                                                       |                                                                                                           |
|------------------------------|-------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|
| Dr. Michael A. de<br>Miranda | Ph.D. (1996)<br>University of California              | Fa 1993 – Sp 1997<br>Assistant Professor<br>California State University, Los Angeles                      |
|                              |                                                       | Fa 1997 – Sp 1998<br>Associate Professor (Tenured 1998)<br>California State University, Los Angeles       |
|                              |                                                       | Fa 1998 – Sp 2006<br>Associate Professor (Tenured 2001)<br>Colorado State University                      |
|                              |                                                       | Fa 2006 – Sp 2016<br>Professor<br>Colorado State University                                               |
|                              |                                                       | Fa 2016<br>Professor<br>Texas A&M University                                                              |
| Dr. Roger Howe               | Ph.D. (1969)<br>University of California,<br>Berkeley | Fa 1969 – Sp 1973<br>Assistant Professor<br>State University of New York at Stony<br>Brook                |
|                              |                                                       | Fa 1973 – Sp 1974<br>Associate Professor (Tenured 1973)<br>State University of New York at Stony<br>Brook |
|                              |                                                       | Fa 1974 – Sp 2016<br>Professor (Tenured 1974)<br>Yale University                                          |
|                              |                                                       | Fa 2016<br>Professor<br>Texas A&M University                                                              |

## COLLEGE OF ENGINEERING

| <u>Name</u>         | <u>Education</u>                    | <u>Employment Towards Tenure</u>                                     |
|---------------------|-------------------------------------|----------------------------------------------------------------------|
| Dr. J. Karl Hedrick | Ph.D. (1971)<br>Stanford University | Su 1970 – Su 1974<br>Assistant Professor<br>Arizona State University |

## COLLEGE OF ENGINEERING (Continued)

Fa 1974 – Su 1980  
Associate Professor (Tenured 1974)  
Massachusetts Institute of Technology

Fa 1980 – Su 1988  
Professor  
Massachusetts Institute of Technology

Fa 1988 – Su 2017  
Professor (Tenured 1988)  
University of California at Berkeley

Fa 2017  
Professor  
Texas A&M University

## COLLEGE OF NURSING

| <u>Name</u>           | <u>Education</u>                      | <u>Employment Towards Tenure</u>                                                             |
|-----------------------|---------------------------------------|----------------------------------------------------------------------------------------------|
| Dr. Sharon L. Dormire | Ph.D. (1992)<br>University of Florida | Sp 1995 – Su 2000<br>Assistant Professor<br>University of Florida                            |
|                       |                                       | Fa 2002 – Su 2009<br>Assistant Professor<br>The University of Texas at Austin                |
|                       |                                       | Fa 2009 – Su 2010<br>Associate Professor (Tenured 2009)<br>The University of Texas at Austin |
|                       |                                       | Fa 2010 – Su 2014<br>Associate Professor (Tenured 2010)<br>Florida Atlantic University       |
|                       |                                       | Fa 2014 – Su 2016<br>Associate Professor (Tenured 2014)<br>Mercer University                 |
|                       |                                       | Fa 2016<br>Professor<br>Texas A&M University                                                 |

## COLLEGE OF VETERINARY MEDICINE AND BIOMEDICAL SCIENCES

| <u>Name</u>               | <u>Education</u>                                                   | <u>Employment Towards Tenure</u>                                             |
|---------------------------|--------------------------------------------------------------------|------------------------------------------------------------------------------|
| Dr. Ramesh<br>Vemulapalli | Ph.D. (1996)<br>Andhra Pradesh<br>Agricultural Institute,<br>India | Fa 2001 – Su 2005<br>Assistant Professor<br>Purdue University                |
|                           |                                                                    | Fa 2005 – Su 2011<br>Associate Professor (Tenured 2005)<br>Purdue University |
|                           |                                                                    | Fa 2011 – Sp 2016<br>Professor<br>Purdue University                          |
|                           |                                                                    | Su 2016<br>Professor<br>Texas A&M University                                 |

## TEXAS A&M UNIVERSITY SCHOOL OF LAW

| <u>Name</u>            | <u>Education</u>                                   | <u>Employment Towards Tenure</u>                                                         |
|------------------------|----------------------------------------------------|------------------------------------------------------------------------------------------|
| Ms. Elizabeth Trujillo | J.D. (1999)<br>University of Houston<br>Law Center | Fa 2002 – Sp 2007<br>Assistant Professor<br>University of Detroit Mercy School of Law    |
|                        |                                                    | Fa 2007 – Su 2012<br>Associate Professor (Tenured 2010)<br>Suffolk University Law School |
|                        |                                                    | Fa 2012 – Su 2016<br>Professor<br>Suffolk University School of Law                       |
|                        |                                                    | Fa 2016<br>Professor<br>Texas A&M University                                             |

Agenda Item No.

## **AGENDA ITEM BRIEFING**

**Submitted by:** Michael K. Young, President  
Texas A&M University

M. Katherine Banks, Director  
Texas A&M Engineering Experiment Station

**Subject:** Establishment of the Center for Translation of Healthcare Technologies

### **Proposed Board Action:**

Establish the Center for Translation of Healthcare Technologies (CTHT) as a joint center between Texas A&M University (Texas A&M) and the Texas A&M Engineering Experiment Station (TEES).

### **Background Information:**

The proposed CTHT will provide advanced training and resources to Texas A&M innovators in the discovery, translation and commercialization of biomedical devices and therapeutics. In addition, the CTHT will provide training in biotechnology and commercialization to Texas A&M students to address the increasing need for a biotechnology workforce in Texas. In line with the One Health Initiative, the CTHT will advance bioscience discoveries that have application in both veterinary health and human health.

The overall mission of the CTHT will be to facilitate the discovery, translation, and commercialization of technological innovations in biomaterials for regeneration, therapeutics and interventional devices by Texas A&M researchers to have transformative impact in the clinic.

### **A&M System Funding or Other Financial Implications:**

The CTHT will be provided a total of \$300,000 per year for three years in startup funds as follows:

- TEES: \$150,000 per year for three years
- Texas A&M University Health Science Center: \$150,000 per year for three years

As CTHT is established, it is expected that additional funding will be obtained from federal and state agencies, foundations and corporations.

Agenda Item No.

**TEXAS A&M UNIVERSITY**  
**TEXAS A&M ENGINEERING EXPERIMENT STATION**  
Office of the President/Office of the Director  
August 17, 2016

Members, Board of Regents  
The Texas A&M University System

Subject: Establishment of the Center for Translation of Healthcare Technologies

I recommend adoption of the following minute order:

**“The Center for Translation of Healthcare Technologies is hereby established as a joint center between Texas A&M University and the Texas A&M Engineering Experiment Station.”**

Respectfully submitted,

Michael Young, President  
Texas A&M University

M. Katherine Banks, Director  
Texas A&M Engineering Experiment Station

**Submission Recommended:**

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Paul E. Ogden, M.D., Interim Senior Vice President  
and Chief Operating Officer  
Texas A&M University Health Science Center

**Approval Recommended:**

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John Sharp  
Chancellor

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Billy Hamilton  
Executive Vice Chancellor and  
Chief Financial Officer

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James R. Hallmark, Ph.D.  
Vice Chancellor for Academic Affairs

**Approved for Legal Sufficiency:**

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Ray Bonilla  
General Counsel

**Center for Translation of Healthcare Technologies**

Texas A&M University  
Texas A&M Engineering Experiment Station

**EXECUTIVE SUMMARY**

**1. Rationale for the Creation of the Center**

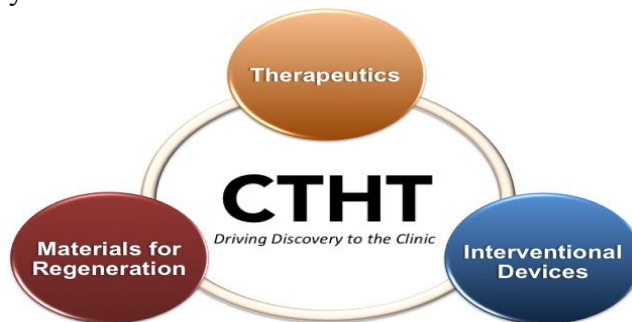
**Introduction**

Texas A&M University (Texas A&M) researchers are making critical discoveries in health and disease research and healthcare technologies. However, while the need remains high, the percentage of these discoveries that become successful medical diagnostics and therapies remains low. Investment in translation science that both advances discovery-based research and translates these discoveries to the clinic offers the greatest opportunity to advance healthcare technology and improve patient care.

The proposed Center for Translation of Healthcare Technologies (CTHT) will provide advanced training and resources to Texas A&M innovators in the discovery, translation and commercialization of biomedical devices and therapeutics. In line with the One Health Initiative, bioscience discoveries that have application in both veterinary applications and human health will be advanced.

**Mission**

The overall mission of the CTHT will be to facilitate the discovery, translation, and commercialization of technological innovations in biomaterials for regeneration, therapeutics and interventional devices by Texas A&M researchers to have transformative impact in the clinic.



**Goals**

- Promote both discovery and translational research to develop new medical devices and novel therapeutics
- Engage clinicians through strategic partnerships with Texas A&M researchers to support translation of current technology as well as investigator-initiated new research projects
- Provide Texas A&M innovators with critical support in commercialization efforts
- Provide trainees with coursework and hands-on activities focused on biotechnology research, translation and commercialization
- Attract the translational research support needed for the CTHT to operate and innovate from federal agencies, state agencies, private foundations, non-governmental organizations, and medical device industries.

## Justification

A critical challenge to the academic community is translating and commercializing innovative research. Since very few researchers focused on human health have the training or experience to form companies, acquire funding and complete the necessary steps for commercialization of their research, many important breakthroughs are either slowed in the commercialization process, or worse yet, never make it to the market.

## Unique Strengths of Texas A&M to Facilitate Translation

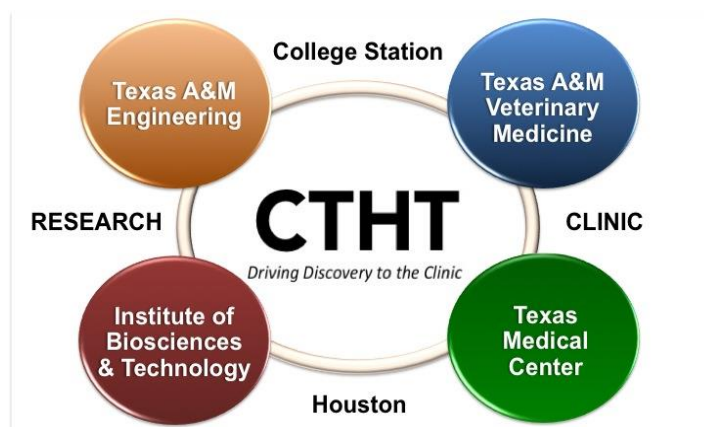
The proposed initiative will leverage Texas A&M's core strengths in engineering, biosciences, and veterinary medicine to have the greatest impact on healthcare. Several core facilities available at Texas A&M support the translation and commercialization of Therapeutics (High Throughput Screening, National Center for Therapeutics Manufacturing) as well as Interventional Devices and Materials for Regeneration (Materials Characterization Facility, Texas Institute for Preclinical Studies). The One Health Program, and the



newly proposed Precision Biotherapeutics Program, which includes a Drugs of Mutual Benefit Clinical Trials Network, are also well aligned with the objectives of the center. Finally, entry into clinical trials will be facilitated by close collaboration with Texas Medical Center Institutions.

## Proposed Activities

- A. Biotechnology training internships, seminars and working groups on regulatory affairs, reimbursement, manufacturing, quality systems, and commercialization.
- B. Extramural grant writing support (e.g. SBIR, U01) - internal review of grants focused on translational research with mentorship and tracking of conversion into extramural funding.
- C. Facilitation of strategic partnerships - cohorts of experts in regulatory affairs, reimbursement, manufacturing and quality systems will be identified and consultations of discovery, translation and commercialization efforts coordinated with Texas A&M researchers.



## 2. Faculty Participation, Governance, and Advisory Structure

The director of the CTHT will be appointed by the Vice Chancellor and Dean of Engineering and Director of TEES and the Director of the Texas A&M University Health Science Center



(TAMHSC) Institute of Biotechnology (IBT). The director will report to the TEES Associate Agency Director for Strategic Initiatives and Centers. The center director will engage researchers in creating large-scale teams and developing strategies for obtaining major funding.

Potential faculty members associated with the CTHT include TEES, the College of Veterinary Medicine and the IBT researchers with designation of membership based on affiliation and the level of research relevance to the mission and goals of the CTHT. Specifically, initial selection of members will be based on translational research focus as gauged by recent patent filings and start-up company involvement.

### **Mechanisms for Periodic Review**

Annual reports of the proposed CTHT will be reviewed by the Director of the IBT and the TEES Associate Agency Director for Strategic Initiatives and Centers. The annual report will include progress reports on strategic initiatives and assessment from the bi-annual advisory board meetings. The success of the CTHT shall be based on the following metrics:

- Research awards to the center
- Engagement of faculty in center activities and projects
- Translational research proposals submitted for major funding opportunities
- Extent of collaborations of Texas A&M researchers with clinicians
- Intellectual property filing and technology transfer activities
- Development and implementation of graduate and post-graduate training programs as evidenced by courses, seminars and tutorials offered to Texas A&M students and fellows
- Number of students trained through hands-on activities focused on biotechnology research, translation and commercialization

### **3. Sources and Future Expectations of Financial Support**

Initial startup funding will be provided as follows: TEES: \$150,000 per year for three years; and TAMHSC: \$150,000 per year for three years. After initial funding, the CTHT will become self-sustaining through a variety of funding mechanisms. The primary sources for continued funding include grants that directly fund the center's discovery, translational and product development activities, and training grants that support both students and faculty/staff.

Finally, revenue will be generated for the program by soliciting industry-sponsored projects for trainees. In these capstone-like projects, teams of graduate/medical/veterinary/business students will develop solutions to industrial design problems.

**AGENDA ITEM BRIEFING**

**Submitted by:** Michael K. Young, President  
Texas A&M University

M. Katherine Banks, Director  
Texas A&M Engineering Experiment Station

**Subject:** Establishment of the Advanced Scientific Computing Center

**Proposed Board Action:**

Establish the Advanced Scientific Computing Center (TASC) as a joint center between Texas A&M University (Texas A&M) and the Texas A&M Engineering Experiment Station (TEES) at Texas A&M University at Qatar (Texas A&M at Qatar).

**Background Information:**

The proposed TASC is a multi-disciplinary group on the campus of Texas A&M at Qatar bringing together faculty and researchers from a wide variety of engineering and science disciplines to leverage their expertise to tackle complex computational problems. In addition, the center will develop specialized programs in computational science and programming to prepare and produce generations of well-educated and skilled individuals who will bring their knowledge to industry, business and government sectors.

The overall mission of the TASC will be to become a local and global leader in computational science and engineering, conduct research and academic activities that enable broader scientific discoveries, and enhance capacity building.

The four areas of interest are:

- High Performance Computing
- Computational Material Sciences and Chemistry
- Computational Physics and Biology
- 3D Scientific Visualization

**A&M System Funding or Other Financial Implications:**

Operational costs, not to exceed \$30,000 per year, will be provided by Texas A&M at Qatar.

Agenda Item No.

**TEXAS A&M UNIVERSITY**  
**TEXAS A&M ENGINEERING EXPERIMENT STATION**  
Office of the President/Office of the Director  
August 17, 2016

Members, Board of Regents  
The Texas A&M University System

Subject:        Establishment of the Advanced Scientific Computing Center

I recommend adoption of the following minute order:

**“The Advanced Scientific Computing Center is hereby established as  
a joint center between Texas A&M University and the Texas A&M  
Engineering Experiment Station at Texas A&M University at Qatar.”**

Respectfully submitted,

Michael K. Young, President  
Texas A&M University

M. Katherine Banks, Director  
Texas A&M Engineering Experiment Station

**Approval Recommended:**

**Approved for Legal Sufficiency:**

\_\_\_\_\_  
John Sharp  
Chancellor

\_\_\_\_\_  
Ray Bonilla  
General Counsel

\_\_\_\_\_  
Billy Hamilton  
Executive Vice Chancellor and  
Chief Financial Officer

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James R. Hallmark, Ph.D.  
Vice Chancellor for Academic Affairs

**Advanced Scientific Computing Center**

Texas A&M University and Texas A&M Engineering Experiment Station

**EXECUTIVE SUMMARY**

**1. Rationale for Creation of the Center**

**Introduction**

Computers play a crucial role in almost every branch of science and engineering. The rapidly increasing power of computers in recent years has made computer simulation the third pillar for science in addition to theoretical and experimental pursuits. These technology advancements are leading to new ways of thinking about physical systems and phenomena. In several cases, entire complex problems can now be solved computationally through “numerical experiments” before proceeding to real experimental verifications. Moreover, computer graphics and visualization now play an important role in the scientific process, as they can provide a deeper insight to physical processes.

The Advanced Scientific Computing group at Texas A&M University at Qatar (Texas A&M at Qatar) is a multi-disciplinary group bringing together faculty and researchers from a wide variety of engineering and science disciplines and leveraging their expertise to tackle complex computational problems. Founded in 2013, the group is a driving force for computational science and engineering.

The group responds to engineering and science needs in areas of high relevance locally and globally. The goal of the establishment of the Advanced Scientific Computing Center (TASC) will be to achieve a leading role in the field of computational and data science and engineering. In Qatar, the group aims at an active contribution to the implementation of the Qatar National Research Strategy (QNRS) in the field of computational science and engineering and its applications such as material science, computational chemistry, medical physics, system biology and high performance computing. Internationally, the group aims at tight links with international supercomputing and computational science centers, in particular with Texas A&M University (Texas A&M) centers. The center will increase the visibility of Texas A&M and the Texas A&M Engineering Experiment Station (TEES) and will increase collaboration opportunities among the College Station and Qatar campuses and the research institutions and industries inside Qatar. Moreover, Qatar has established world-class academic institutions and research centers via the Qatar Foundation for Education, Science and Community Development, a private, non-profit organization that serves the people of Qatar by supporting and operating programs in its core mission areas.

**Mission, Goals, Objectives and Milestones**

TASC is a diverse research unit known in Qatar and the region for its role in promoting computational science and engineering. TASC will integrate Texas A&M at Qatar, Texas A&M, and TEES resources and skills and commit to excellence in the broad field of scientific computing by developing innovative solutions and using state-of-the art computational tools to

address computational challenges in science, engineering and industry. The center will lead Texas A&M at Qatar efforts in the advancement of computational science and engineering areas.

The vision is to become a regional and global leader in computational science and engineering, conduct research and academic activities that enable broader scientific discoveries, and enhance capacity building.

The group focuses in four areas of potential interest:

- High Performance Computing
- Computational Material Sciences and Chemistry
- Computational Physics and Biology
- 3D Scientific Visualization

The main goals of this joint Texas A&M/TEES center are to:

- Serve as an internationally recognized center of excellence in the field of computational and data intensive science and engineering;
- Link Qatar academic and industrial institutions with their partners at Texas A&M and TEES to tackle challenging and complex problems of crucial importance locally and globally;
- Be a forum for experts to discuss relevant and state-of-the art technologies in different computational aspects in the fields of science and engineering;
- Contribute to delivery of Peta and Exa-scale science for researchers and scientists;
- Develop and provide high quality training and educational material to undergraduate, graduate, postdoctoral students and professionals; and
- Be a home for scientific activities: workshops, lectures and short courses.

## **Justification**

TASC represents a unique model of collaboration between multidisciplinary faculty and researchers. Members of TASC are already well known for their scientific records in computational science and engineering. The group is the founder of High Performance Computing (HPC) in Qatar and is chairing the HPC national committee. The group has the potential to excel in several areas:

- HPC: by providing existing high skills in administration, programming and support;
- Parallel and distributed computing: enabling widespread exploitation of parallel computing in complex distributed systems; and
- Big data visualization and analytics

## **2. Impact upon Education and Training of Students**

One of the goals of TASC will be to contribute to capacity building. The center will continue to attract talented students and engage them in research activities. TASC will continue to develop specialized programs in computational science and programming to prepare and produce generations of well-educated and skilled individuals who will bring their knowledge to industry, business and government sectors.

### **3. Sources and Future Expectations of Financial Support**

As a computational science and engineering group, major funding has been required to develop and upgrade the necessary HPC infrastructure.

The TASC group has been successful in securing necessary funding to maintain and upgrade the infrastructure:

- 2012: Signature of a Memorandum of Understanding with Qatar Computing Research Institute bringing annual support in the amount of more than \$80,000
- 2012: \$1,500,000 from Qatar Foundation to buy the 3<sup>rd</sup> HPC cluster
- 2015: \$1,180,000 from Qatar Computing Research Institute to upgrade the existing cluster

The operational cost is minimal and is expected not to exceed \$30,000 per year and will be provided by Texas A&M at Qatar. In the future, the center will strive to get the operational cost funded from outside Texas A&M at Qatar.

### **4. Structure and Governance**

The structure of the TASC center will include:

- A director who will be responsible of the day-to-day management of the center. The initial director will be Dr. Othmane Bouhali, Physics Research Associate Professor and Director of Research Computing at Texas A&M at Qatar. The director will report to the Steering Committee that will consist of the TEES Associate Agency Director for Strategic Initiatives and Centers or designee, the Dean of Texas A&M at Qatar or designee, and the Texas A&M Vice President for Research or designee. Subsequent directors will be appointed by the Steering Committee.
- A Working Group that consists of center members who represent various thrust areas will be formed. This group will assist the director in planning and executing the center strategies and activities.
- An Advisory Council from stakeholders and partners will also be formed with the objective of assisting in establishing milestones and promoting the center worldwide.
- Regular members affiliated with Texas A&M at Qatar, Texas A&M or TEES in addition to founding members who are affiliated with Qatar research institutions.
- External members from collaborating institutes, companies and organizations.

### **5. Mechanisms for Periodic Review**

The center will be reviewed by the Steering Committee at least every other year in accordance with the criteria set out in Texas A&M and TEES procedures.

The Steering Committee will meet or coordinate a teleconference as needed. In addition, the center director and a representative of the Steering Committee will have a bi-annual meeting with the advisory board. The director will provide the Steering Committee with an annual written report on progress covering activities of the center.

The director and Steering Committee will be responsible for budgeting and defining funding sources for the conference, annual meetings and other activities.

**AGENDA ITEM BRIEFING**

**Submitted by:** Michael K. Young, President  
Texas A&M University

**Subject:** Establishment of the Center for Population Health and Aging

**Proposed Board Action:**

Establish the Center for Population Health and Aging (Center) within the Texas A&M University Health Science Center (TAMHSC) at Texas A&M University (Texas A&M).

**Background Information:**

The Center will create a university-wide infrastructure to develop a collaboration of experts across multiple disciplines involved with population health and aging. The center will attempt to identify the most effective programs and understand individual, social, behavioral, economic, environmental, and technological factors influencing program reach, adoption, implementation, dissemination and sustainability.

Topical areas of interest will include promoting practices for chronic disease prevention and management; building healthy communities; exploring interactions between health, aging and technology; enhancing geriatric care from both human and animal perspectives; and growing the pipeline of experts in gerontology and geriatrics.

The Center will serve to develop partnerships between academic experts, community agencies and clinical services to: 1) Identify, test and disseminate best practices on innovative programs, policies, and healthy environments for older adults; 2) Develop an interdisciplinary program on gerontological and geriatric education and practice; and 3) Build coalitions with community, state, and national partners who can help identify problems and serve as partners in addressing the needs of an aging society.

**A&M System Funding or Other Financial Implications:**

Population health and aging activities are currently being funded through extramural grants and contracts. In anticipation of center status, start-up funding for administrative support, programmatic coordination, and dedicated space has been committed by the Dean of the School of Public Health as well as the Interim Chief Operating Officer for the TAMHSC. It is anticipated that growth and sustainability will be supported through grant and contract support obtained by faculty/staff affiliates as well as revenue generated through educational and development activities.

Agenda Item No.

**TEXAS A&M UNIVERSITY**

Office of the President

August 17, 2016

Members, Board of Regents  
The Texas A&M University System

Subject: Establishment of the Center for Population Health and Aging

I recommend adoption of the following minute order:

**“The Center for Population Health and Aging is hereby established as a center of Texas A&M University within the Texas A&M University Health Science Center.”**

Respectfully submitted,

Michael K. Young, President  
Texas A&M University

**Submission Recommended:**

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Paul E. Ogden, M.D., Interim Senior Vice President and  
Chief Operating Officer  
Texas A&M University Health Science Center

**Approval Recommended:**

**Approved for Legal Sufficiency:**

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John Sharp  
Chancellor

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Ray Bonilla  
General Counsel

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Billy Hamilton  
Executive Vice Chancellor and  
Chief Financial Officer

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James R. Hallmark, Ph.D.  
Vice Chancellor for Academic Affairs



**Texas A&M University**  
Texas A&M Center for Population Health and Aging

**EXECUTIVE SUMMARY**

**1. Rationale for the Creation of the Center or Institute**

**Introduction**

Demographers have long warned about the ‘grey tsunami’ approaching with the aging of the baby boom generation. A broad public health approach seems the ideal strategy for meeting the challenges of aging in Texas and beyond necessary for creating a healthier aging population for both today and tomorrow. Recent efforts in creating and staffing the Texas Evidence-Based Program on Resource Exchange funded as part of the Centers for Medicaid and Medicare’s (CMS) 1115 Transformation Waiver project has confirmed the need for, and timeliness of, a Board of Regents designated center that can serve as a focal point for research, education and practice activities to promote health and wellness of our aging society at the population level. Over the past 10 years the Program on Healthy Aging has evolved into a university-wide entity with a program scope more aligned with center status.

**Background**

The creation of the Center for Population Health and Aging (Center) will identify important stakeholders and the interacting role of researchers, practitioners, and policy makers. Researchers are called upon to document the extent to which chronic conditions impact America’s aging population and examine the uptake and effectiveness of different intervention approaches across settings and populations at different critical points across the life-course. Working in conjunction with researchers, practitioners are asked to develop, adopt, and adapt innovative health promotion and disease management programming that can be broadly implemented, disseminated, and sustained in community and clinical settings. Building upon a growing research base and inventory of treatment options, policy makers are charged with identifying and supporting needed care and services that can meet the Triple Aims of health reform (i.e., better health, better health care, and better value).

Investigators are concerned with understanding and modifying behavioral, social and environmental determinants of health and well-being across the life course. There is emphasis on the dissemination and implementation of evidence-based programs, technologies, and policies for improving the lives of aging adults, their caregivers, and surrounding environments. Taking a broad systems approach, there is concern regarding strategies that will strengthen linkages and coordination between community and clinical care options. Texas A&M University Health Science Center (TAMHSC) expertise in public health, medicine, nursing, pharmacy, dentistry, and biosciences and technology will be drawn upon, but there is also interest in One Health considerations. The Center would add substantive expertise and population focus to other center/institute activities such as the Center for Health Systems and Design, Center for Remote Health Technologies and Systems, Center for Transportation Safety, and Healthy South Texas Initiative.

**2. General description of the center or institute and its mission and goals**

Proposed name: Texas A&M Center for Population Health and Aging

Tag Line: “Charting the future of healthy aging”

Responsible administrative unit:

Dr. Jay Maddock, Dean

School of Public Health, Texas A&M University Health Science Center

Collaborating units:

There will be collaboration with faculty located in several different organizational units within the TAMHSC as well as across many Texas A&M and The Texas A&M University System (A&M System) entities:

- TAMHSC School of Public Health (SPH) (all departments)
- TAMSHC Office of the Senior Vice President and Chief Operations Officer (linkage to all clinical and research components such as medicine, nursing, pharmacy, dentistry, and biosciences and technology)
- Texas A&M AgriLife Extension
- Texas A&M Transportation Institute
- The Bush School of Government & Public Service
- College of Architecture (Center for Health Systems and Design)
- College of Engineering (Center for Remote Health Care Technologies and Systems)
- College of Liberal Arts (Departments of Psychology and Sociology)
- College of Veterinary Medicine & Biomedical Sciences
- Baylor Scott and White Health (Center for Community Research for Senior Health, in partnership with the SPH)

### **Vision**

The vision is to be a recognized Center of Excellence for promoting population health and successful aging throughout the life-course that will improve the lives of Texans and others throughout the nation and the world.

### **Mission**

The overall mission is to promote population health and successful aging through innovations in research, education and practice that examine social, behavioral, economic, environmental, and technological solutions linking academic and real-world clinical and community settings. Topical areas of interest include promoting evidence-based practices and policies; chronic disease prevention and management; building healthy communities; exploring interactions between health, aging and technology; improving geriatric care; evaluating economic and policy issues related to population aging; and growing the pipeline of experts in gerontology and geriatrics.

Working collaboratively with colleagues across diverse fields, the Center will engage in basic and applied research that advances knowledge on:

- Social, behavioral, economic, environmental and technological determinants for health and illness in older populations with an emphasis on identifying factors associated with optimal self-management and living independently with chronic illnesses and disabilities later in life;
- Design and evaluation of multi-level interventions to promote health, prevent disease, postpone disability in older adults, and create more age-friendly environments; and
- Dissemination and implementation of evidence-based programs for seniors and other vulnerable populations, including providing technical assistance and direction at multiple levels.

In formulating this Center, the collective concern is creating a university-wide infrastructure to identify the most effective programs and understand individual, social, economic, environmental and technological factors influencing program reach, adoption, implementation, dissemination, and sustainability. This perspective dovetails with many emergent themes and frameworks in evidence-based public health and medicine in line with the movement toward translational research in promoting population health.

## **Goals**

Building upon activities generated under the existing Program on Healthy Aging, the goals and associated objectives for the initial five years of Center establishment are the following:

1. Serve as a Texas A&M-wide Center for Population Health and Aging
2. Identify, test and disseminate best practices on innovative programs and healthy environments for older adults
3. Build coalitions with community, state, and national partners who can help identify problems and serve as partners in addressing the needs of an aging society
- 3. Potential faculty associated with the center or institute and potential intrasystem and other collaborations**

Director

Marcia G. Ory, PhD, MPH

Associate Dean for Research

SPH|

Joint Professor, College of Science; College of Education

Faculty Fellow, Center for Health Systems & Design, College of Architecture; Center for Remote Health Care Technology, College of Engineering, Texas A&M University

Program faculty will consist of both core and affiliated faculty members. Core faculty are defined as Texas A&M faculty who have shared research, practice or teaching interests as defined by engaging in, or planning, joint projects related to the Center mission. Affiliated faculty include colleagues with Texas A&M adjunct affiliations who share similar interests.

## **4. Potential activities**

### **Program scope**

Engagement in a variety of research, education, and practice related to social, behavioral, economic, environmental and technological aspects of population health and aging are proposed. Affiliated members will conduct research, engage in educational and mentoring activities, and provide resources and technical assistance to academics, health care practitioners, and social service providers for bridging research to practice gaps in knowledge dissemination that can result in less than optimal aging and independence.

The Center will serve as a knowledge-base, informing practices that will promote aging well in our local communities as well as in Texas and the nation as a whole. These Center activities are differentiated from other efforts with attention to several principles about aging and social processes that serve as guides to action in this area: 1) the need to approach aging

and intervention strategies from a life-course perspective; 2) the importance of focusing on multilevel risk factors and intervention approaches; 3) the desirability of reaching out to underserved, rural, and border populations; and 4) the need to strengthen the workforce for addressing aging issues.

### **Planned activities**

The Center will coalesce around several related but distinct initiatives:

- Technical Assistance activities
- Evidence-based programs for older adults
- Community-based and worksite health and wellness programs across the life-course
- Building healthy communities
- Mobile health and other technology approaches
- Geriatric care
- Economic and policy issues

### **5. Impact on education and training of students**

The Center will serve as a magnet for undergraduate and graduate students pursuing degrees in health promotion and community health sciences and other public health or Texas A&M and TAMHSC concentrations, as well as working professionals engaged in community or state-wide activities related to healthy aging.

### **6. Resource requirements**

The Program on Healthy Aging is currently operating on in-kind resources from current projects and programs. As such, the Program in Healthy Aging is currently located within the SPH Administration Building and consists of 14 offices that are located throughout the SPH administrative building. The Center will need dedicated space so faculty and staff can work in contiguous space, and that there be space for the conduct and analysis of research projects and community meetings (approximately \$400,000). Personnel and administrative staff will be needed to coordinate the expansion in program scope and membership (approximately \$350,000). Ideally there would be additional resources for creating a cross-campus infrastructure for making the Center a nationally and internationally recognized Center in aging research, education and service.

### **7. Sources and future expectations of financial support**

Dr. Marcia G. Ory, the proposed Center Director, has generated more than \$25,000,000 in extramural funding since arriving at Texas A&M in 2001. Drawing upon the resources of the SPH Program on Healthy Aging, the Center will serve as a focal point for uniting other parts of the TAMHSC and A&M System to conduct and disseminate research and practice related to healthy aging. Start-up funding for the first five years will be necessary for accelerating activity, and is currently being identified.

### **8. Governance and advisory structure**

The Center will be located within the SPH and report to the Dean. Dr. Marcia Ory will serve as the founding Director.

The Center will draw upon faculty already part of the existing Program on Healthy Aging.

Governance will reside with the director, appointed by the Dean of SPH, with input from program faculty and affiliated staff. An Operational Management Committee will be formed by those who receive direct funding from Center projects. This Committee will meet at least bi-weekly and provide hands-on management for Center projects.

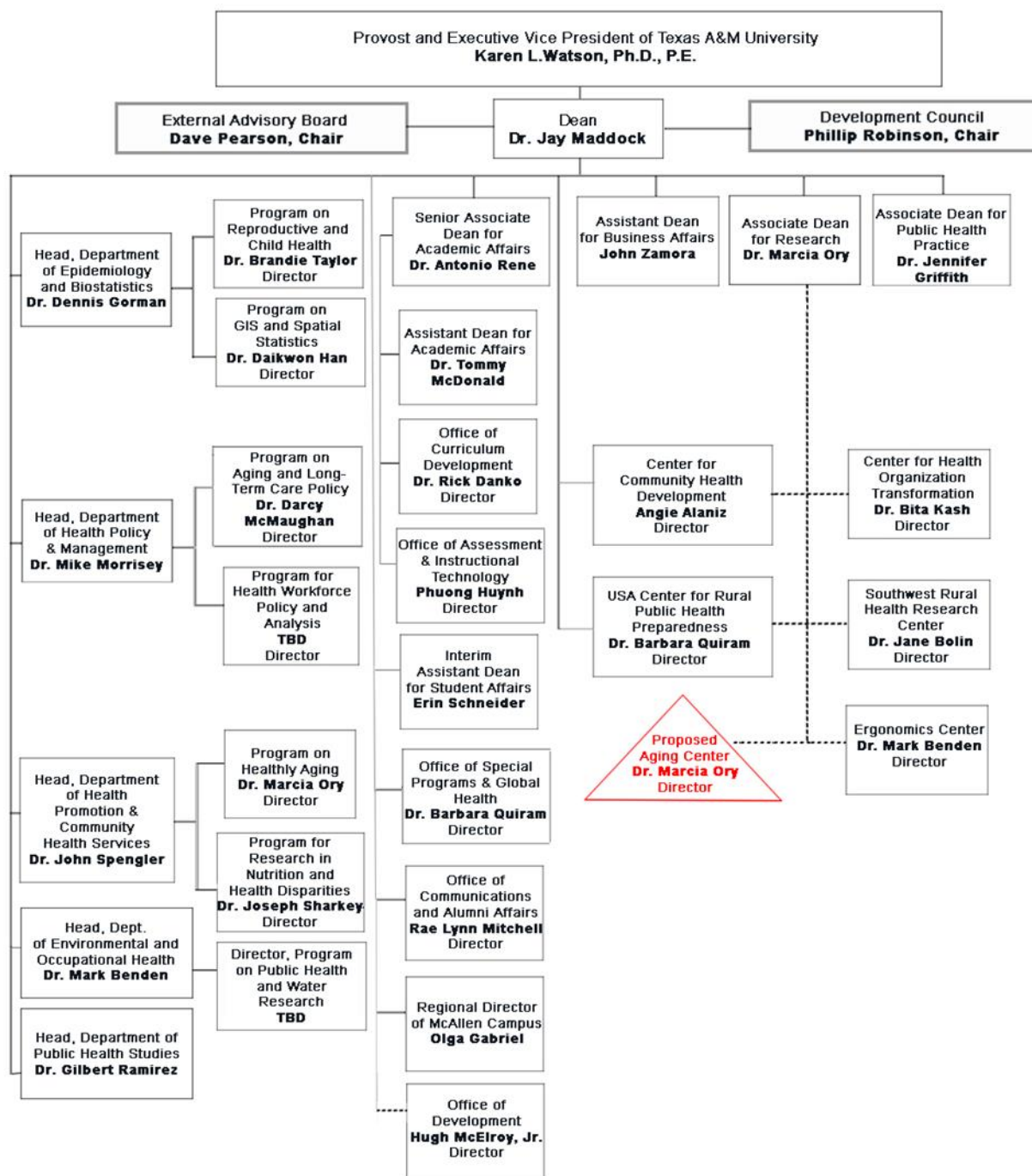
Two organizational charts are presented. The first (Figure 1) describes where the Center will reside within the SPH. The second (Figure 2) presents the internal organizational chart. As indicated in Figure 2, several focal areas are highlighted where there is already expressed interest by Center faculty.

An executive committee will be established composed of faculty and staff who provide leadership for each of the proposed Center focal areas (e.g., EBP/chronic disease management, health and wellness programs including workplace health promotion, healthy communities, health technology, and technical assistance exchange).

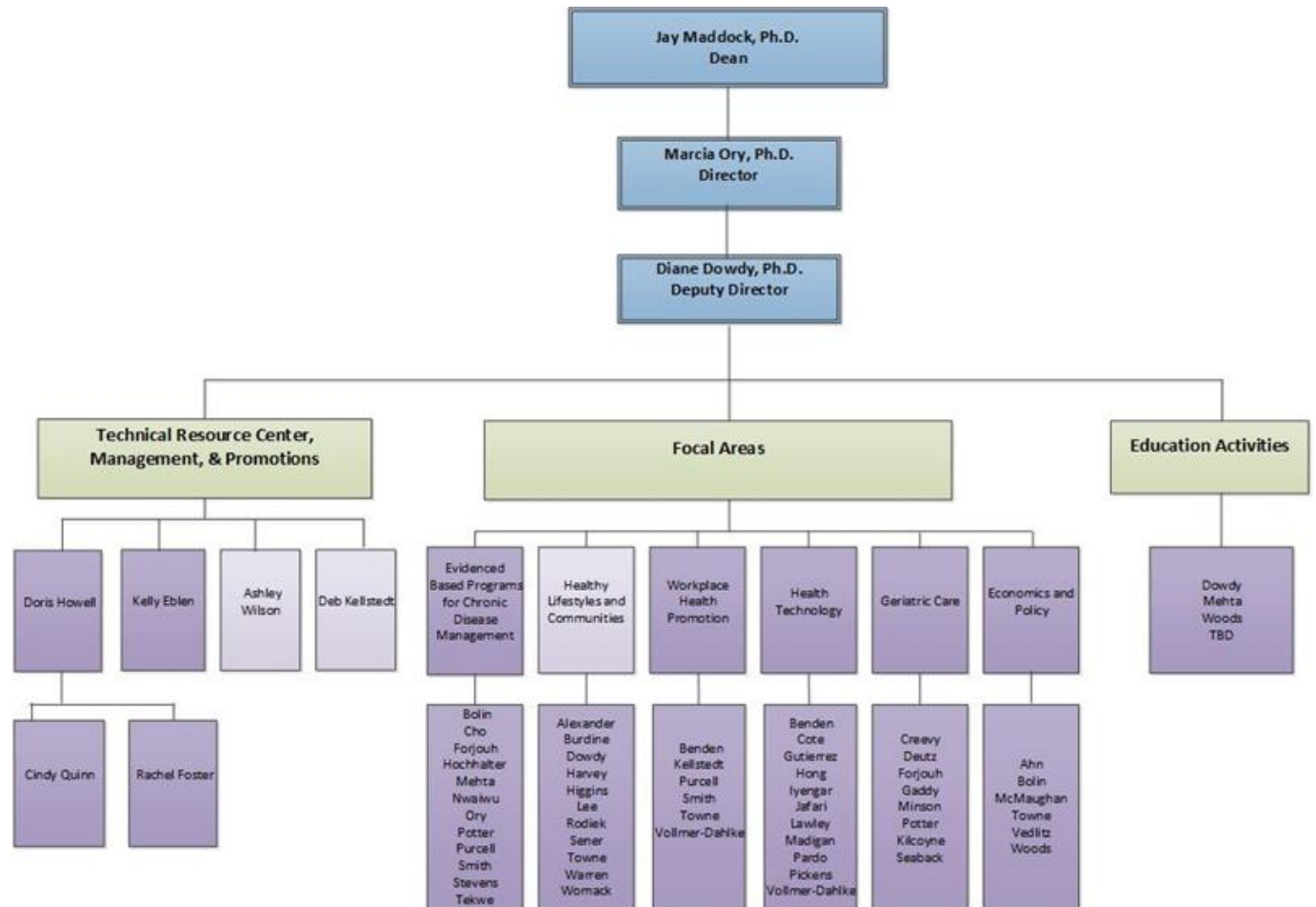
## **9. Mechanisms for periodic review**

Centers within the SPH submit annual progress reports which are reviewed by the Research Committee and the Dean. An external review of experts in the field appointed by the TAMHSC COO with the advice of the Dean of SPH will be established to review the Center's goals and objectives, accomplishments to date, and future plans. The external review group, who will report to the TAMHSC COO or designee, will be charged to assess the effectiveness of the Center and how it fits into the mission of the SPH, TAMHSC, Texas A&M, and broader A&M System. This group will also be charged with recommendations for continuation or discontinuation of Center activities and status.

**Figure 1: School of Public Health Organizational Chart**



**Figure 2: Proposed Center Organizational Chart**



Agenda Item No.

**AGENDA ITEM BRIEFING**

**Submitted by:** Michael K. Young, President  
Texas A&M University

**Subject:** Approval of a New Master of Science in Nursing Degree Program with a Major in Forensic Nursing, and Authorization to Request Approval from the Texas Higher Education Coordinating Board

**Proposed Board Action:**

Approve the establishment of a new degree program at Texas A&M University (Texas A&M) leading to a Master of Science in Nursing in Forensic Nursing (M.S.N.-FN), authorize the submission of this degree program to the Texas Higher Education Coordinating Board (THECB) for approval, and certify that all applicable THECB criteria have been met.

**Background Information:**

The College of Nursing (CON) proposes a M.S.N.-FN degree program to prepare advanced level nurses with specialized training to care for victimized patients. The program will be offered through distance delivery to accommodate practicing nurses. The foundation of the program is built upon *The Essentials of Master's Education in Nursing*, developed by the American Association of Colleges of Nursing (2011), with specialty courses in forensic nursing drawing from the International Association of Forensic Nurses (IAFN) educational guidelines (2015). The program will be comprised of 36 to 39 semester credit hours (SCH), with an optional 3 SCH thesis course, and 170 clinical practice hours.

The proposed M.S.N.-FN program is designed to prepare registered nurses through graduate education and clinical experiences to deliver health care to victimized patients of all ages. The content provides preparation to apply research-informed principles and practices for patient assessment, treatment and advocacy within the context of diverse health, judicial and community systems. Students in the program can select coursework to meet didactic requirements for certification as a Sexual Assault Nurse Examiner and the Advanced Forensic Nursing Certification offered through the American Nurses Credentialing Center and the IAFN.

**A&M System Funding or Other Financial Implications:**

The CON currently offers two M.S.N. degrees and the proposed program will share core courses. No new faculty, support staff or administrative costs will be required.



Agenda Item No.

**TEXAS A&M UNIVERSITY**

Office of the President

August 17, 2016

Members, Board of Regents  
The Texas A&M University System

Subject: Approval of a New Master of Science in Nursing Degree Program with a Major in Forensic Nursing, and Authorization to Request Approval from the Texas Higher Education Coordinating Board

I recommend adoption of the following minute order:

**“The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at Texas A&M University leading to a Master of Science in Nursing with a major in Forensic Nursing.**

**The Board also authorizes submission of Texas A&M University’s new degree program request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.”**

Respectfully submitted,

Michael K. Young  
President

**Submission Recommended**

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Paul E. Ogden, M.D.  
Interim Senior Vice President & Chief Operating Officer  
Texas A&M University Health Science Center

**Approval Recommended:**

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John Sharp  
Chancellor

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Billy Hamilton  
Executive Vice Chancellor and  
Chief Financial Officer

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James R. Hallmark, Ph.D.  
Vice Chancellor for Academic Affairs

**Approved for Legal Sufficiency:**

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Ray Bonilla  
General Counsel

**Texas A&M University**

Master of Science in Nursing  
with a major in Forensic Nursing  
(CIP 51.3899)

**Program Review Outline**

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**BACKGROUND & PROGRAM DESCRIPTION**

Administrative Unit: College of Nursing

The College of Nursing (CON) proposes a Master of Science in Nursing in Forensic Nursing (M.S.N.-FN) degree program to prepare advanced level nurses with specialized training to care for victimized patients. The program will be offered through distance delivery to accommodate practicing nurses. The foundation of the program is built upon the *Essentials of Masters Education in Nursing* developed by the American Association of Colleges of Nursing (2011) with specialty courses in forensic nursing drawing from the American Nurses Association (ANA) and International Association of Forensic Nurses (IAFN) Scope and Standards of Practice (2015). The program will be comprised of 36 to 39 semester credit hours (SCH), with an optional 3 SCH thesis course, and 170 clinical practice hours. Completion of the program will take two years if attending full-time.

The proposed M.S.N.-FN program is designed to prepare registered nurses (RNs) through graduate education and clinical experiences to deliver health care to victimized patients of all ages. The content provides preparation to apply research-informed principles and practices for patient assessment, treatment and advocacy within the context of diverse health, judicial and community systems. Students in the program can select coursework to meet didactic requirements for certification as a Sexual Assault Nurse Examiner (SANE) and the Advanced Forensic Nursing Certification offered through the American Nurses Credentialing Center (ANCC) and the IAFN.

The proposed implementation date is spring 2017.

Texas A&M University (Texas A&M) certifies that the proposed new degree program meets the criteria under the [19 Texas Administrative Code, Section 5.45](#) in regards to need, quality, financial and faculty resources, standards and costs. New costs during the first five years will not exceed \$2 million.

**I. NEED**

**A. Employment Opportunities**

In Texas there are 287 hospitals listed on the trauma center registry of which 84 are considered critical access facilities. These facilities are expected to provide sexually victimized patients with care by RNs trained in forensic evidence collection. Nationally, in 2010, there were approximately 500 SANE programs listed on the IAFN website that provide care by SANEs to patients who have been sexually assaulted. In 2016, the IAFN website listed 701 SANE programs nationally, of which 94 are located in Texas. This

number is expected to increase as hospitals continue to embrace using nurses to provide specialized care to victimized patients in a cost effective manner. Every hospital or healthcare system-based forensic program needs a trained SANE coordinator, usually a nurse with advanced academic preparation and clinical skills.

A recent random internet search of employment sites lists 121 vacancies nationwide for trained SANEs of which 31 were for hospitals in Texas. A growing number of hospital-based SANE programs are expanding their services to include forensic nursing exams of other victimized patient groups such as: elder abuse/neglect; intimate partner violence; family violence; child abuse/neglect; and abuse/neglect of vulnerable persons with disabilities. Agencies across the country that provide services comparable to the Texas Department of Family and Protective Services are looking to hire forensically trained nurses to be part of their protective services investigation teams.

The CON conducted online surveys of various nursing groups ranging from current undergraduate nursing students to experienced nurses to assess interest in the proposed M.S.N.-FN. Interest was found to be high for all groups surveyed with 50 percent or higher in each group indicating an interest. In summary, it can be concluded there is great interest within Texas and nationally for specialized academic education in forensic health care and in a M.S.N.-FN.

### **B. Projected Enrollment**

It is projected that 20 full-time students per academic year will enroll in the program. Part-time enrollment will not be an option for this program.

### **C. Existing State Programs**

While currently no other M.S.N. in Forensic Nursing programs exist in the state of Texas, The University of Texas Health Science Center at Houston has an M.S.N. in Forensic Nursing in development.

## **II. QUALITY & RESOURCES**

### **A. Faculty**

The proposed M.S.N.-FN program forensic courses (NURS 600 level) will be taught by current CON faculty with forensic expertise. A total of 16 faculty members, 14 of whom are terminally degreed, will teach in the M.S.N.-FN program. No new faculty will be added for this program.

### **B. Program Administration**

The M.S.N.-FN program will be administered by the CON with key personnel to include the program director, Associate Dean for Academic Affairs, and Assistant Dean for Graduate Studies. No additional administration will be needed for this program.

### **C. Other Personnel**

The program will be supported by a full-time administrative coordinator. No additional personnel will need to be hired for this program.

### **D. Supplies, Materials**

Supplies and materials include expenses related to general office administration, recruitment and course development.

### **E. Library**

Students enrolled in the M.S.N.-FN program will have full access to all resources and services of the Texas A&M Medical Sciences Library (MSL), as well as to the general education resources that are provided by the University Libraries to support undergraduate and graduate level education programs. The MSL, which delivers discipline-specific library services and resources to the Texas A&M University Health Science Center, provides a rich complement of electronic and print materials, in addition to regular and timely assistance and instruction in their use, and library spaces for individual study and group collaboration. The MSL has five physical sites: the central administration of the MSL and the University Libraries located in College Station, with specialized on-site collections and services provided at sites in Bryan, Kingsville, Temple, and Round Rock.

### **F. Equipment, Facilities**

The proposed M.S.N.-FN will be taught primarily online, thus there will be no need to access traditional classrooms, build or modify additional facilities, or purchase specialized equipment. One course in the M.S.N.-FN program will require students to be temporarily on campus to use the existing simulation center facilities and simulated patients. IT resources that will be needed outside of those currently allocated for Master's programs include replacement costs for existing computers and printers.

### **G. Accreditation**

The current graduate nursing programs are fully accredited by the Commission on Collegiate Nursing Education (CCNE), the American Association of Colleges of Nursing's (AACN) accrediting arm and the Texas Board of Nurses (TBON). The proposed graduate program has been developed in accordance with AACN standards, *The Essentials of Master's Education in Nursing* (2011). CCNE will be notified of the addition of a graduate program once approval is obtained. All standards will be maintained.

Students completing the proposed M.S.N.-FN would be eligible to submit a portfolio to the IAFN to become credentialed as Advanced Forensic Nursing (AFN-BC) via the ANCC. The earned portfolio credential signifies that the recipient has achieved the highest standard of advanced forensic nursing. Certification through portfolio is an alternative assessment method for recognizing individual registered nurses in their specialty area; nurses document their skills, knowledge, abilities, and career accomplishments. Certification through portfolio requires equivalent rigor to meet

accrediting bodies' criteria to determine proficiency through a peer-review process that is informed by nurse experts.

# **I. NEW 5-YEAR COSTS & FUNDING SOURCES**

| <b>NEW FIVE-YEAR COSTS</b>    |                  | <b>SOURCES OF FUNDING</b>        |                    |
|-------------------------------|------------------|----------------------------------|--------------------|
| Faculty                       | \$0              | Formula Income                   | \$727,051          |
| Program Administration        | \$0              | Statutory Tuition                | \$132,000          |
| Graduate Assistants           | \$0              | Reallocation                     | \$0                |
| Supplies & Materials          | \$14,928         | Designated Tuition               | \$274,560          |
| Library & IT Resources        | \$8,470          | Other Funding:                   |                    |
| Equipment, Facilities         |                  | Course Fees                      | \$39,800           |
| Other                         | \$83,246         | Special Item Funding             | \$288,780          |
|                               |                  | Board Authorized Tuition         | \$264,000          |
| <b>Estimated 5-Year Costs</b> | <b>\$106,644</b> | <b>Estimated 5-Year Revenues</b> | <b>\$1,726,191</b> |

**AGENDA ITEM BRIEFING**

**Submitted by:** Michael K. Young, President  
Texas A&M University

**Subject:** Approval of a New Master Degree in Physician Assistant Studies, and Authorization to Request Approval from the Texas Higher Education Coordinating Board

**Proposed Board Action:**

Approve the establishment of a new degree program at Texas A&M University (Texas A&M) leading to a Master of Physician Assistant Studies (PAMS), authorize the submission of this degree program to the Texas Higher Education Coordinating Board (THECB) for approval and certify that all applicable THECB criteria have been met.

**Background Information:**

The proposed PAMS degree program will prepare students to become nationally certified as physician assistants. The program will be accredited through the Accreditation Review Commission on Education for the Physician Assistant, Inc. (ARC-PA). The PAMS program will be housed in the College of Medicine and will further enable the College of Medicine to meet its mission to improve the health and well-being of the people of Texas through excellence in education, research and healthcare delivery. The Department of Health and Kinesiology in the College of Education will also be involved in the development and delivery of the PAMS program. Texas continues to have a healthcare provider shortage and Texas A&M continues to strive to meet the demand. Additionally, the program will target veterans with military medical training who will bring pragmatic and practical medical knowledge to the civilian community.

The initial matriculating class is projected to have 20 students starting in July 2019. The following year enrollment is projected to increase to 24 students, and increasing to 28 students in the third year. Students will complete 108 semester credit hours, inclusive of both didactic and clinical hours, over 26 months. There are currently 208 accredited physician assistant programs in the United States with seven presently accredited in the state of Texas.

**A&M System Funding or Other Financial Implications:**

Estimated new costs over the first five years are \$4,428,744 which will be funded from institutional funds from the College of Medicine and the College of Education, student tuition and fees, and formula funding.

Agenda Item No.

**TEXAS A&M UNIVERSITY**

Office of the President

August 12, 2016

Members, Board of Regents  
The Texas A&M University System

Subject: Approval of a New Master Degree in Physician Assistant Studies, and  
Authorization to Request Approval from the Texas Higher Education  
Coordinating Board

I recommend adoption of the following minute order:

**“The Board of Regents of The Texas A&M University System  
approves the establishment of a new degree program at Texas A&M  
University leading to a Master of Physician Assistant Studies.**

**The Board also authorizes submission of Texas A&M University’s  
new degree program request to the Texas Higher Education Coordinating  
Board for approval and hereby certifies that all applicable criteria of the  
Coordinating Board have been met.”**

Respectfully submitted,

Michael K. Young  
President

**Submission Recommended**

\_\_\_\_\_  
Paul E. Ogden, M.D., Interim Senior Vice President  
and Chief Operating Officer  
Texas A&M University Health Science Center

**Approval Recommended:**

\_\_\_\_\_  
John Sharp  
Chancellor

\_\_\_\_\_  
Billy Hamilton  
Executive Vice Chancellor and  
Chief Financial Officer

\_\_\_\_\_  
James R. Hallmark, Ph.D.  
Vice Chancellor for Academic Affairs

**Approved for Legal Sufficiency:**

\_\_\_\_\_  
Ray Bonilla  
General Counsel

**Texas A&M University**

Master's Degree  
with a major in Physician Assistant Studies  
(CIP 51.0912)

**Program Review Outline**

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**BACKGROUND & PROGRAM DESCRIPTION**

Administrative Unit: College of Medicine

The mission of the proposed Master's Degree in Physician Assistant Studies (PAMS) is to identify, attract, and graduate high caliber students, especially those who have been historically under-represented in Texas' healthcare provision, with a focus on veterans, and provide them with the education and skills needed to become nationally certified as a physician assistant (PA). Graduates will gain the skills needed to provide compassionate, culturally competent, and patient-centered healthcare as members of an interdisciplinary team. The vision of the PAMS program is to be a regionally and nationally recognized education program with a reputation for developing highly sought after Physician Assistants (PA) who are dedicated to equity in healthcare delivery and to ever-changing healthcare needs and health systems.

The proposed PAMS program will be a 26-month 108-semester credit hour (SCH) graduate program that is comprised of 12 months of didactic study (60 SCH) and 14 months of clinical experience (48 SCH). In order to incorporate all needed curriculum hours, the proposed PAMS program will follow the academic calendar of the College of Medicine's M.D. program.

The proposed implementation date is July 1, 2019.

Texas A&M University (Texas A&M) certifies that the proposed new degree program meets the criteria under [the 19 Texas Administrative Code, Section 5.45](#) in regards to need, quality, financial and faculty resources, standards and costs.

**I. NEED**

**A. Employment Opportunities**

There is tremendous opportunity for PAs in the medical workforce. Recent articles in [Forbes](#) and [USA Today](#), as well as an article by the [Department of Health & Human Services](#), suggest both the growth and demand for the profession. [Kiplinger.com](#) lists PA as one of the best jobs for the future with an expected job growth of 28% between 2015-2025. *U.S. News and World Report* ranked PA fifth out of the top 100 best jobs for 2016. Current market demands reveal the need for qualified non-physician, advanced practice clinicians in a variety of healthcare delivery systems but more importantly the need for access, affordability, and cost containment noted in [reforms as part of Affordable Care Act of 2010](#). Overall, the latest prospects from the [Bureau of Labor Statistics](#) reflect a 38% increase in growth of the PA profession through 2022.



The state of Texas shows promising growth in the utilization of PAs. Texas Higher Education Data reported that the 2015 Fourth Quarter Texas Gainful Employment Placement Rate for PAs graduating from Texas institutions was 73%. An internet job search on July 28, 2016 through the website [www.indeed.com](http://www.indeed.com) yielded 100 PA openings within a 25-mile radius of Bryan, Texas, and 1,019 full-time PA jobs listed in Texas with salaries offered over \$80,000. On that same date, the Texas Workforce Commission listed over 500 current PA openings on its [www.WorkInTexas.com](http://www.WorkInTexas.com) site. Not only does Texas offer unlimited job potential for PAs, it also has one of the highest salary profiles for PAs. According to the American Academy of Physician Assistant 2014 Salary Survey, the medial salary for PAs practicing in Texas is \$103,600 while the national average is \$95,800. The Utilization Solutions in Healthcare and the Association of American Medical Colleges have predicted a continued growth in the need for advanced practice clinicians such as PAs.

## **B. Projected Enrollment**

The initial matriculating class is projected to consist of 20 students starting in July 2019. The following year enrollment is expected to increase to 24 students with the third year increasing to 28 students.

## **C. Existing State Programs**

There are seven non-military accredited PA programs in the state of Texas: The University of Texas Medical Branch at Galveston, The University of Texas Southwestern Medical Center, University of North Texas Health Science Center, The University of Texas Rio Grande Valley, The University of Texas Health Science Center at San Antonio, Texas Tech University Health Science Center, and Baylor College of Medicine.

Currently, undergraduate students enrolled at Texas A&M are only able to obtain courses conducive with admission to one of the state PA programs and selected national programs. There is no PA program currently available at Texas A&M to capture the 300 plus outstanding Texas A&M graduates who apply to other programs every year. As such, the community is losing alumni with exceptional acumen for the health profession to other institutions. The Texas PA programs are highly sought after by in-state and out-of-state students. Four of the seven Texas PA programs rank in the top 25 out of 184 PA programs in the nation according to the *U.S. News and World Report* 2015 Best Graduate Programs. The seven Texas PA programs currently accredited by the Accreditation Review Commission on Education for the Physician Assistant (ARC-PA) are unable to accommodate the incredible and unprecedented growth and number of students applying to their programs. This in turn leads students to leave the state in order to pursue their interest in the PA profession.

# **II. QUALITY & RESOURCES**

## **A. Faculty**

The initial PAMS program's principal faculty will consist of National Commission on Certification of Physician Assistants (NCCPA) certified PAs to include a Program Director, Assistant Program Director (Curriculum Coordinator), and two FTE core faculty. A licensed Texas physician faculty member at Texas A&M will be hired for the

position of Medical Director. The clinical instructional faculty will consist of NCCPA certified PAs, physicians and Nurse Practitioners. The terminal degree for a physician assistant is a master's degree; therefore, the principal and clinical instructional faculty hired must hold a Master's degree. All PAMS principal faculty will be encouraged but not required to obtain a doctorate degree within seven years of their start date.

### **College of Medicine Faculty**

The intention of the PAMS program is to function synergistically within the College of Medicine. At least two courses offered by the College of Medicine faculty will be modified to accommodate students in the PAMS program.

### **Existing Supporting Faculty and Staff Members**

The Department of Health and Kinesiology faculty will participate in curriculum areas of anatomy, physiology, basic medical sciences, women's health and prevention. Clinical faculty from the Department of Clinical and Translational Medicine will be available to participate in the delivery of clinical disease, patient assessment, mental health, surgery, emergency medicine, and clinical skills. Two additional resource centers that have shown support for the program development include the Texas A&M University Health Science Center (TAMHSC) library and the Clinical Learning Resource Center.

## **B. Program Administration**

The administrative and service functions will require the addition of staff to include: admissions director, student services director, didactic coordinator, and clinical coordinator.

## **C. Other Personnel**

No other new personnel will be required.

## **D. Supplies, Materials**

Supplies and materials have been included in the budget. Most initial expenses will occur in the setting up of the faculty offices and computers.

## **E. Library**

PAMS students will be utilizing the TAMHSC Bryan Library, which has sufficient resources for this new program.

## **F. Equipment, Facilities**

Most classes for the PAMS program will be held in the TAMHSC Health Professions Education Building and the new Health and Kinesiology building.

## **G. Accreditation**

ARC-PA is the accrediting agency that protects the interests of the public and PA profession by defining the standards for PA education and evaluating PA educational programs in the United States to ensure their compliance with those standards. The ARC-

PA is recognized by the Council for Higher Education Accreditation (CHEA). The CHEA scope of recognition is for *“Programs preparing individuals for entry into physician assistant practice located in institutions in the United States that are accredited by recognized regional accrediting bodies.”* ARC-PA accredited programs are located in institutions offering associate, baccalaureate or master’s degrees in conjunction with the PA credential awarded. The timeline for accreditation of the PAMS program is as follows:

|                                                        |            |
|--------------------------------------------------------|------------|
| ARC-PA Acknowledgment of Texas A&M Program Development | 1/19/2015  |
| ARC-PA Application Submission                          | 12/30/2017 |
| ARC-PA Program Site Visit                              | 3/15/2018  |
| Provisional Accreditation                              | 9/2018     |
| Full Accreditation                                     | 9/2021     |

### III. NEW 5-YEAR COSTS & FUNDING SOURCES

| NEW FIVE-YEAR COSTS                                                                                         |                    | SOURCES OF FUNDING               |                    |
|-------------------------------------------------------------------------------------------------------------|--------------------|----------------------------------|--------------------|
| Faculty                                                                                                     | \$ 3,305,927       | Formula Revenue                  | \$819,997          |
| Program Administration                                                                                      | \$ 995,127         | Statutory Tuition                | \$294,600          |
| Graduate Assistants                                                                                         | \$ 0               | Reallocation                     | \$2,750,000        |
| Supplies & Materials                                                                                        | \$ 32,000          | Designated Tuition               | \$830,360          |
| Library & IT Resources                                                                                      | \$ 0               | Other Funding:                   |                    |
| Equipment & Facilities                                                                                      | \$ 0               | Program Fee                      | \$301,322          |
| Other (i.e. copier contracts, faculty CME, travel, faculty malpractice coverage, ceremonies, advertisement) | \$95,690           | Student Fees                     | \$843,029          |
| <b>Estimated 5-Year Costs</b>                                                                               | <b>\$4,428,744</b> | <b>Estimated 5-Year Revenues</b> | <b>\$5,839,308</b> |

## **AGENDA ITEM BRIEFING**

**Submitted by:** Michael K. Young, President  
Texas A&M University

**Subject:** Approval of a New Bachelor of Science Degree Program with a Major in Oceanography and Authorization to Request Approval from the Texas Higher Education Coordinating Board

### **Proposed Board Action:**

Approve the establishment of a new degree program at Texas A&M University (Texas A&M) leading to a Bachelor of Science (B.S.) degree with a major in Oceanography, authorize the submission of this degree program to the Texas Higher Education Coordinating Board (THECB) for approval and certify that all applicable THECB criteria have been met.

### **Background Information:**

The exploration and exploitation of energy resources in deeper waters offshore (e.g. Gulf of Mexico), the continued growth of human populations along the coast, and growing efforts to predict and mitigate coastal hazards (e.g. hurricanes, tsunami, oil spills, and harmful algal blooms) are driving an increase in the need and opportunities for well-trained ocean scientists. Total employment in the ocean enterprise is estimated to be between 223,000 and 268,000 employees in the U.S.

Texas A&M currently offers a thesis-based M.S. in Oceanography, a Ph.D. in Oceanography, and a recently added non-thesis professional Master of Ocean Science and Technology. A natural extension of our current strength in educating future ocean researchers and professional ocean scientists is to offer a B.S. in Oceanography. The goals of the program are to produce graduates that can solve problems and analyze data to critically assess the complex interactions among forces and processes in the ocean and who can effectively communicate in a variety of settings. The program will offer three tracks: ocean observing system technology and data; marine ecosystem science and health assessment; and ocean climate modeling for the past (e.g. Paleoclimate), present (e.g. El Niño) and future (e.g. Climate Change).

### **A&M System Funding or Other Financial Implications:**

Costs for the proposed degree are minimal as instruction can be met with existing resources. It is projected that no new faculty or other resources will be needed for the first five years.

Agenda Item No.

**TEXAS A&M UNIVERSITY**

Office of the President

August 17, 2016

Members, Board of Regents  
The Texas A&M University System

Subject: Approval of a New Bachelor of Science Degree Program with a Major in Oceanography, and Authorization to Request Approval from the Texas Higher Education Coordinating Board

I recommend adoption of the following minute order:

**“The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at Texas A&M University leading to a Bachelor of Science in Oceanography.**

**The Board also authorizes submission of Texas A&M University’s new degree program request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.”**

Respectfully submitted,

Michael K. Young  
President

**Approval Recommended:**

**Approved for Legal Sufficiency:**

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John Sharp  
Chancellor

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Ray Bonilla  
General Counsel

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Billy Hamilton  
Executive Vice Chancellor and  
Chief Financial Officer

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James R. Hallmark, Ph.D.  
Vice Chancellor for Academic Affairs

**Texas A&M University**

Bachelor of Science  
with a major in Oceanography  
(CIP 40.0607.00)

**Program Review Outline**

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**BACKGROUND & PROGRAM DESCRIPTION**

**Administrative Unit:** College of Geosciences; Department of Oceanography

The new Bachelor of Science (B.S.) degree with a major in Oceanography is a natural extension of Texas A&M University's (Texas A&M's) current strength in educating future ocean researchers and professional ocean scientists through the existing thesis-based M.S. in Oceanography, Ph.D. in Oceanography, and the recently added non-thesis professional Master of Ocean Science and Technology.

The B.S. in Oceanography curriculum will include 120 semester credit hours and will:

- provide students with an interdisciplinary understanding of the oceans and the processes affecting them for use in careers in marine science or other related fields;
- provide students with the skills to retrieve, evaluate, and analyze large oceanographic datasets such as those generated from long-term oceanographic studies and observing systems; and
- emphasize critical thinking and problem solving skills.

Students will gain knowledge and skills based on scientific evidence and practice and will be able to retrieve, analyze, assess and model large datasets (Big Data). The goals of the program are to produce graduates that can solve problems and analyze data to critically assess the complex interactions among forces and processes in the ocean; and effectively communicate in a variety of settings. The proposed educational tracks are aligned with the research themes that highlight the expertise in the Department of Oceanography. The program's three tracks will allow each student to gain specific knowledge and skills to address problems in ocean observing system technology and data, marine ecosystem science and health assessment, and ocean climate modeling for the past (e.g. Paleoclimate), present (e.g. El Niño) and future (e.g. Climate Change).

Upon graduation, students will

- possess an interdisciplinary understanding of the oceans and the processes affecting them;
- be able to think critically about individual ocean issues and propose solutions;
- be capable of interpreting and using data from multiple sources; and
- be capable of communicating effectively with other scientists, policy-makers and the public.

The proposed implementation date is fall 2017.

Texas A&M certifies that the proposed new degree program meets the criteria under the [19 Texas Administrative Code, Section 5.45](#) in regards to need, quality, financial and faculty resources, standards and costs. New costs during the first five years will not exceed \$2 million.

## **I. NEED**

### **A. Employment Opportunities**

The exploration and exploitation of energy resources in deeper waters offshore (e.g. Gulf of Mexico), the continued growth of human populations along the coast, and growing efforts to predict and mitigate coastal hazards (e.g. hurricanes, tsunamis, oil spills, and harmful algal blooms) is driving an increase in the need and opportunities for well-trained ocean scientists.

The National Oceanic and Atmospheric Administration (NOAA), through the U.S. Integrated Ocean Observing System (IOOS), recently (February 2016) released “The Ocean Enterprise Study” ([http://www.ioos.noaa.gov/ioos\\_in\\_action/ocean\\_enterprise\\_study.html](http://www.ioos.noaa.gov/ioos_in_action/ocean_enterprise_study.html)). This report is an attempt to determine the extent of the U.S. private sector, commercial activity in support of ocean measurement, observation and forecasting and the sale of ocean information to underpin safety, economic and environmental benefits. Some findings contained in the report include:

- Estimates of revenues for businesses that have some ocean enterprise activities in the US are \$58 billion in overall revenues, with \$14 billion of overall revenues attributable to maritime-related activities, and \$7 billion of maritime revenues attributable to ocean enterprise activities.
- Total employment in the ocean enterprise is estimated to be between 223,000 and 268,000 employees in the U.S.
- The business outlook for the ocean enterprise is one of optimism, with many organizations reporting they will be developing new products and finding new users for ocean observation data. The potential for new business for existing firms, and for opportunities for new arrivals is vast as expanding infrastructure needs and the need for new applications using ocean observation data become magnified in conjunction with the growth and demand from the sectors the ocean enterprise directly underpins.

Oceanography graduates can pursue jobs with a variety of employers such as: aquariums, zoos, fisheries, marine-research laboratories, scientific journals (as writers), pharmaceutical companies looking for new drugs in ocean-dwelling organisms, and government agencies (e.g. the U.S. Fish & Wildlife Service, the Department of Agriculture, the Centers for Disease Control and Prevention and NOAA). Some can sign up with the Peace Corps to teach aquaculture in developing countries. (Adapted from Houston Chronicle, <http://work.chron.com/jobs-marine-science-18032.html>). The STEM skills obtained through this degree program can also be leveraged for many other careers requiring strong analytical and data processing skills.

Texas is ranked third in the U.S. in number of jobs in the marine science and technology industry. However, the provision of education and training in ocean sciences and technology does not match other coastal states such as South Carolina, New Jersey and California. The development and growth of the ocean enterprise produces a need for trained ocean scientists, a need that is currently overlooked by educational institutions in Texas.

According to the American Geosciences Institute, approximately 11-15% of the Texas science and engineering employment is in the geosciences ([www.americangeosciences.org](http://www.americangeosciences.org)), and this is likely to increase. According to the U.S. Bureau of Labor Statistics (BLS), geoscientists, including oceanographers, will experience job growth of 16% from 2012-2022 ([www.bls.gov](http://www.bls.gov)). The BLS also predicted a 5% increase in jobs for wildlife biologists, including biological oceanographers, for the same period.

### **B. Projected Enrollment**

Enrollment in the program is projected to reach between 150 and 200 students within the first five years.

### **C. Existing State Programs**

There are no existing B.S. in Oceanography programs in the state of Texas.

## **II. QUALITY & RESOURCES**

### **A. Faculty**

The department currently has 27 faculty members in College Station, including two new faculty members who joined the department in summer 2016. No new faculty will be needed for this program.

### **B. Program Administration**

The program will be administered by the Department of Oceanography and day-to-day management of the program will be led by the department head.

### **C. Other Personnel**

The program will be supported by the four administrative staff and the Graduate Advisor within the Department of Oceanography. Specialist staff are available to support IT, communications and engagement, assessment, and recruitment in the Dean's Office of the College of Geosciences.

### **D. Supplies, Materials**

Adequate supplies and materials are in place. Adequate supplies for teaching are available within the Department of Oceanography and College of Geosciences. There are resources available if additional materials and supplies to support teaching are needed.

### **E. Library**

The current oceanography collection is 11,432 books and 659 serials (i.e. journals and book series) and continues to grow. The Department of Oceanography is located a short minute walk from the Evans Library and the digital library offers students access to e-books and journals both on and off campus. The department will work with the Oceanography librarian to ensure that needs of the program continue to be met.



## F. Equipment and Facilities

The department is well equipped to provide this program. Facilities include the O&M Building on main campus, the Geochemical and Environmental Research Group (GERG) facility in College Station, and the Ocean and Coastal Studies Building and associated facilities (marina and sea life center) in Galveston. Substantial resources have been invested in the development of new facilities at GERG, including the recent purchase of a pair of Slocum gliders, which are remotely operated vehicles used to make measurements from the ocean while being controlled from the shore. Students in the proposed program will gain experience with state-of-the art technologies and tools used in the ocean sciences by researchers who use the tools on a daily basis.

## G. Accreditation

Oceanography does not have an accreditation organization or agency; therefore, the program will not seek national accreditation. Texas A&M is fully accredited by the Southern Association of Colleges and Schools Commission on Colleges.

## III. NEW 5-YEAR COSTS & FUNDING SOURCES

Costs for the proposed degree are minimal as instruction can be met with existing resources. A new course and the additional teaching of existing courses needed for this program will be accomplished with the addition of two faculty members, which arrived in the summer of 2016, and reallocation of departmental funds. It is projected that the program will not require any new faculty or other resources for the first five years.

| NEW FIVE-YEAR COSTS           |                  | SOURCES OF FUNDING               |                    |
|-------------------------------|------------------|----------------------------------|--------------------|
| Faculty                       | \$122,895        | Formula Income                   | \$439,114          |
| Program Administration        | \$0              | Statutory Tuition                | \$770,650          |
| Graduate Assistants           | \$0              | Reallocation                     | \$122,895          |
| Supplies & Materials          | \$0              | Designated Tuition               | \$2,746,134        |
| Library & IT Resources        | \$0              | Other Funding:                   |                    |
| Equipment, Facilities         | \$0              | Student Fees                     | \$1,721,827        |
| Other                         | \$0              |                                  |                    |
| <b>Estimated 5-Year Costs</b> | <b>\$122,895</b> | <b>Estimated 5-Year Revenues</b> | <b>\$5,800,620</b> |

Agenda Item No.

**TEXAS A&M UNIVERSITY-COMMERCE**

Office of the President

August 30, 2016

Members, Board of Regents  
The Texas A&M University System

Subject: Approval of Academic Tenure, November 2016, Texas A&M University-Commerce

I recommend adoption of the following minute order:

**“The Board of Regents of The Texas A&M University System, in accordance with System Policy 12.01, *Academic Freedom, Responsibility and Tenure*, hereby authorizes the granting of tenure to the following faculty members at Texas A&M University-Commerce as set forth in the exhibit, Tenure List No. 17-02.”**

Respectfully submitted,

Ray M. Keck, III, Ph.D.  
President

**Approval Recommended:**

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John Sharp  
Chancellor

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Billy Hamilton  
Executive Vice Chancellor and  
Chief Financial Officer

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James R. Hallmark, Ph.D.  
Vice Chancellor for Academic Affairs

**Approved for Legal Sufficiency:**

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Ray Bonilla  
General Counsel

**TEXAS A&M UNIVERSITY-COMMERCE  
RECOMMENDATIONS FOR TENURE  
TENURE LIST NO. 17-02**

| <b><u>Name</u></b>                                     | <b><u>Present Rank</u><br/><u>Department</u></b>                | <b><u>Yrs. Towards Tenure</u><br/><u>Univ./</u></b> | <b><u>Other Inst.</u></b> | <b><u>Effective</u><br/><u>Date/Tenure</u></b>       |
|--------------------------------------------------------|-----------------------------------------------------------------|-----------------------------------------------------|---------------------------|------------------------------------------------------|
| <b>COLLEGE OF EDUCATION AND HUMAN SERVICES</b>         |                                                                 |                                                     |                           |                                                      |
| Dr. David L. Tan                                       | Professor<br>Higher Education and<br>Learning Technologies      | 0                                                   | >15                       | Upon Approval<br>by the Board and<br>Faculty Arrival |
| <b>COLLEGE OF SCIENCE AND ENGINEERING</b>              |                                                                 |                                                     |                           |                                                      |
| Dr. Judith Marchand Ball                               | Associate Professor<br>Biological and<br>Environmental Sciences | 0                                                   | >15                       | Upon Approval<br>by the Board and<br>Faculty Arrival |
| <b>SCHOOL OF AGRICULTURE</b>                           |                                                                 |                                                     |                           |                                                      |
| Dr. Randal M. Harp                                     | Professor<br>Agriculture                                        | 0                                                   | >15                       | Upon Approval<br>by the Board and<br>Faculty Arrival |
| <b>COLLEGE OF HUMANITIES, SOCIAL SCIENCES AND ARTS</b> |                                                                 |                                                     |                           |                                                      |
| Dr. Ray M. Keck, III                                   | Professor<br>Literature & Languages                             | 0                                                   | >15                       | Upon Approval<br>by the Board and<br>Faculty Arrival |

**TEXAS A&M UNIVERSITY-COMMERCE  
BACKGROUND OF FACULTY  
RECOMMENDED FOR ACADEMIC TENURE**

**COLLEGE OF EDUCATION AND HUMAN SERVICES**

| <b><u>Name</u></b> | <b><u>Education</u></b>               | <b><u>Employment Towards Tenure</u></b>                                                                                                                                                                                               |
|--------------------|---------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Dr. David L. Tan   | Ph.D. (1985)<br>University of Arizona | Fa 1989 – Sp 2008<br>Assistant Professor<br>Associate Professor (Tenured 1996)<br>University of Oklahoma<br><br>Fa 2008 – Sp 2016<br>Professor<br>University of Oklahoma<br><br>Fa 2016<br>Professor<br>Texas A&M University-Commerce |

**COLLEGE OF SCIENCE AND ENGINEERING**

| <b><u>Name</u></b>          | <b><u>Education</u></b>                    | <b><u>Employment Towards Tenure</u></b>                                                                                                                                                                                        |
|-----------------------------|--------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Dr. Judith Marchand<br>Ball | Ph.D. (1990)<br>Louisiana State University | Fa 1997 – Sp 2002<br>Assistant Professor<br>Texas A&M University<br><br>Fa 2002 – Sp 2016<br>Associate Professor (Tenured 2002)<br>Texas A&M University<br><br>Fa 2016<br>Associate Professor<br>Texas A&M University-Commerce |

**SCHOOL OF AGRICULTURE**

|                    |                                              |                                                                                                                                                        |
|--------------------|----------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------|
| Dr. Randal M. Harp | Ph.D. (1998)<br>Oklahoma State<br>University | Fa 1999 – Sp 2000<br>Assistant Professor<br>Texas A&M University-Commerce<br><br>Fa 2000 – Sp 2004<br>Assistant Professor<br>Tarleton State University |
|--------------------|----------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------|

## **SCHOOL OF AGRICULTURE (Continued)**

Dr. Randal M. Harp (continued)

Fa 2004 – Sp 2010  
Associate Professor (Tenured 2007)  
Tarleton State University

Fa 2010 – Sp 2016  
Professor  
Tarleton State University

Fa 2016  
Professor  
Texas A&M University-Commerce

## **COLLEGE OF HUMANITIES, SOCIAL SCIENCES AND ARTS**

| <b><u>Name</u></b>   | <b><u>Education</u></b>              | <b><u>Employment Towards Tenure</u></b>                                                                                                         |
|----------------------|--------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------|
| Dr. Ray M. Keck, III | Ph.D. (1978)<br>Princeton University | Fa 1979 – Sp 1983<br>Assistant Professor<br>Laredo State University<br><br>Fa 1994 – Sp 2016<br>Professor<br>Texas A&M International University |



October 17, 2016

Dr. James Hallmark  
Vice Chancellor for Academic Affairs  
Office of Academic Affairs  
Texas A&M University System  
1122 TAMU  
College Station, TX 77840-7896

Re: Dr. Ray M. Keck, III

Dear Sir:

The tenured faculty members of the Department of Literature and Languages reviewed Dr. Ray Keck's credentials to determine the appropriateness of granting tenure on arrival. The tenured faculty and department head have recommended that Dr. Keck be awarded tenure with academic rank as Professor of Spanish. Their recommendation is supported by the Dean of the College of Humanities, Social Sciences, and Arts. As the Interim Provost and Vice President for Academic Affairs, I concur with their assessment. As a result, it is my recommendation that Dr. Keck be appointed with tenure.

Sincerely,

Dr. John H. Humphreys  
Interim Provost and Vice President for Academic Affairs  
Texas A&M University – Commerce  
P.O. Box 3011  
Commerce, TX 75429  
(903) 886-5018  
[john.humphreys@tamuc.edu](mailto:john.humphreys@tamuc.edu)

Provost and Vice President for Academic Affairs  
Texas A&M University-Commerce, P.O. Box 3011, Commerce, Texas 75429-3011 Phone: 903.886.5018 Fax:  
903.886.5019

Agenda Item No.

**AGENDA ITEM BRIEFING**

**Submitted by:** Ray M. Keck, III, Interim President  
Texas A&M University-Commerce

**Subject:** Establishment of the Biomedical Institute for Regenerative Research

**Proposed Board Action:**

Establish the Biomedical Institute for Regenerative Research (BIRR) within the College of Science and Engineering at Texas A&M University-Commerce (A&M-Commerce).

**Background Information:**

Regenerative medicine is at the leading edge of a new era for the medical treatment of patients. The use of stem cells has long been used for the treatment and replenishment of blood cells in humans who have suffered from leukemia or other blood-related diseases. Bone marrow containing blood stem cells is transplanted to replace the diseased blood and help patients lead more normal lives. In recent years, significant advances have taken place in basic stem cell research. The regenerative medicine field is now poised to have major impacts on several additional medical specialties through translational studies that will move basic science discoveries from bench to bedside. Regenerative medicine represents new hope and potentially new lives for numerous patients now, and in the future. Thus, in order to vigorously pursue these new and exciting emerging initiatives in regenerative medicine, we propose to establish the BIRR at A&M-Commerce.

The primary goal of the BIRR is to create a world class research institute within the College of Science and Engineering at A&M-Commerce. The BIRR will attract world class faculty, postdoctoral fellows, visiting scholars, students, and staff to conduct research and train with top scientists in the general and related fields of regenerative research.

**A&M System Funding or Other Financial Implications:**

Funding for the BIRR is being provided by A&M-Commerce, the Chancellor's Research Initiative, and external grants from the American Heart Association and the National Science Foundation. Future funding support will be from legislative funding, commercialization of research, and further external grants from the National Institutes of Health, American Heart Association, and National Science Foundation.

Agenda Item No.

**TEXAS A&M UNIVERSITY-COMMERCE**

Office of the President

August 15, 2016

Members, Board of Regents  
The Texas A&M University System

Subject: Establishment of the Biomedical Institute for Regenerative Research

I recommend adoption of the following minute order:

**“The Biomedical Institute for Regenerative Research is hereby established as an organizational unit of Texas A&M University-Commerce within the College of Science and Engineering.”**

Respectfully submitted,

Ray M. Keck, III  
Interim President

**Approval Recommended:**

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John Sharp  
Chancellor

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Billy Hamilton  
Executive Vice Chancellor and  
Chief Financial Officer

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James R. Hallmark, Ph.D.  
Vice Chancellor for Academic Affairs

**Approved for Legal Sufficiency:**

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Ray Bonilla  
General Counsel



**TEXAS A&M UNIVERSITY-COMMERCE**  
Biomedical Institute for Regenerative Research

**EXECUTIVE SUMMARY**

**Rationale for the Creation of the Institute**

Dr. Larry Lemanski, Distinguished Professor of Biological & Environmental Science at A&M-Commerce, and his research team recently discovered a ribonucleic acid (RNA) from the human heart that has the ability to turn non-muscle cells into functional cardiac muscles. This breakthrough in biology and medicine signals a potential future where it is possible to repair the damaged areas of the heart following a heart attack.

If tissues/organs could be regenerated using stem cells, millions of people around the world would have medical treatment options that are not currently available. To be able to regenerate normal, healthy heart muscle tissue and restore individuals to pre-heart-attack activity levels, to allow the regeneration of damaged neural tissue in the brain of an individual who has suffered disability from trauma or a stroke, or to find a way to regrow functional human limbs lost in accidents or war zones would have a tremendous impact worldwide on the way diseases and disabilities are viewed, and the way complete recoveries would be possible in medical cases that now lack any possibility of a positive prognosis.

Heart disease is the leading cause of death in the United States, accounting for one in every four deaths (about 600,000 per year). Every year, approximately 935,000 Americans have a heart attack; it is the first attack for 610,000. Since human heart muscle cells cannot regenerate significantly following injury, many survivors' physical activity, quality of life, and independence are impaired. Annually, cardiovascular diseases cost the nation about \$444 billion, with treatment accounting for \$1 of every \$6 spent on healthcare, and lost productivity incalculable. Technology to replace damaged or dead cells in the heart muscle with viable, functional cardiac muscle cells that restore normal heart function promises to provide a cure for heart failure with tremendous medical, humanitarian, and economic benefits to our society.

Very recently, the biomedical field has expanded into cellular, molecular, and developmental approaches to modern medicine and healthcare. With the advent of producing induced pluripotent stem cells from adult skin or other somatic tissues that have the ability to differentiate into multiple tissues, a whole new field of regenerative medicine has emerged.

**Description of the Institute and Its Mission and Goals**

The primary goal of the BIRR is to create a world class research institute within the College of Science & Engineering at A&M-Commerce. The BIRR will attract world class faculty, postdoctoral fellows, visiting scholars, students, and staff to conduct research and train with top scientists in the general and related fields of regenerative research.

The BIRR would be composed of biomedical research scientists and faculty who will publish in top journals, garner significant extramural grant funding, and develop new forms of intellectual property in translational medicine for commercialization and the well-being of humanity as a

whole. It is expected that the BIRR will develop into a world-renowned leader in regenerative medicine and research.

The following three phases outline the major strengths in the cutting-edge field of tissue regeneration:

Phase I: Heart/Cardiovascular Regeneration: Regeneration and repair of damaged heart muscle tissues from myocardial infarctions and other disease processes will be examined.

Phase II: Brain/Central Nervous System Regeneration: Regeneration and repair of nerves in the central and peripheral nervous systems resulting from stroke, trauma, or other acquired or congenital disease processes will be studied.

Phase III: Limb Regeneration: Regeneration of limbs or parts of limbs that have been amputated or otherwise damaged such that function is no longer possible will be explored.

### **Potential Faculty and Intrasystem and Other Collaborations**

The BIRR is designed to be interdisciplinary in nature and linked intellectually with several of the current colleges at A&M-Commerce (faculty listed below) including the College of Science and Engineering, Education and Human Services, Business, Nursing, and the School of Agriculture as well as Texas A&M University in College Station.

Once the pre-clinical animal experiments are completed, the work, in collaboration with the biotechnology company, NeoHeart, LLC, will move to human clinical trials in cardiovascular medical facilities to develop and commercialize the patented discoveries of the cardiac inducing RNA (CIR). As additional breakthrough technologies are achieved, licensing and/or startup companies will be encouraged in collaboration with BIRR, A&M-Commerce, and the A&M System.

Larry F. Lemanski, Ph.D., Founding Director of the BIRR and Distinguished Research Professor of Biological & Environmental Sciences (A&M -Commerce). Dr. Lemanski will be responsible for the overall project administration of the BIRR. He has been involved in research on cardiovascular development for many years. His studies, past and present, include muscle cell differentiation, induced pluripotent stem cells, myocardial cell differentiation, and cardiovascular differentiation and research. Dr. Lemanski also has significant experience in establishing and directing multidisciplinary research programs. He has initiated and served as the Principal Investigator (PI) on several major multidisciplinary grants, including a \$10,000,000 grant at Florida Atlantic University. More recently, he prepared a proposal for the new A&M System Chancellor's Research Initiative and to date has been awarded \$1,600,000.

Zhengshan Zhao, M.D., Ph.D., Associate Director of the BIRR and Associate Professor of Biological & Environmental Science (A&M-Commerce). Dr. Zhao served as a Life Science Research Investigator at Stanford University School of Medicine and received an M.D. from Norman Bethune Medical University, and a Ph.D in Cellular and Molecular Endocrinology from Yonsei University College of Medicine. He has had major experiences in the area of cell/tissue culture and gene transfer as well as small animal surgery and is very interested in the repair of myocardial infarctions in the mouse, rat, and pig.

Yelica Lopez Rodriguez, D.V.M., Ph.D., Assistant Professor of Biology & Environmental Sciences (A&M-Commerce). Dr. Rodriguez received her D.V.M. from the Universidad Centroccidental Lisandro Alvarado and her Ph.D. in Anatomy and Physiology at Kansas State University College of Veterinary Medicine. She also received certification in Stem Cell Biotechnology from Kansas State University. She has won numerous awards and is an expert in stem cell biology, anatomy and physiology. She has had significant experience in veterinary and surgical techniques through training as a veterinarian and will be involved in the heart repair of mouse, rat, and pig animal models after induced myocardial infarctions.

Javed Equbal, M.Sc., M.Tech., Ph.D., Assistant Professor of Biological & Environmental Sciences (A&M-Commerce). Dr. Equbal received a Ph.D. in Biomedical Engineering and Biotechnology from the Indian Institute of Technology. He has had experience in and has demonstrated command of a variety of cell and molecular biology research approaches, as well as cell line culturing, cell transfection, BSL-2 level laboratory experience, fluorescence microscopy, and BLAST analysis. Dr. Equbal also has had postdoctoral training at the Indian Institute of Technology, which is among the top research universities in the world.

Venugopalan Cheriyaath, M.Sc., Ph.D., Assistant Professor of Biological & Environmental Sciences (A&M-Commerce). Dr. Cheriyaath is a cellular and molecular biologist who is an expert in cancer research and other areas within the general realm of developmental biology. His laboratory uses many methods and approaches which also will be used by the members of the BIRR.

Kodeeswaran Parameshwaran, Ph.D., Assistant Professor of Biological & Environmental Sciences (A&M-Commerce). Dr. Parameshwaran is a neuroscientist who studies the molecular mechanisms of memory decline, developmental addiction dementia, and related disorders of the brain and central nervous system. He has further research interests in the effects of degeneration of the central nervous system with aging. His pharmacological approaches relate to molecular mechanisms of memory impairment.

Sylvia Rothenburg, DVM, Vivarium Director and Research Compliance Monitor (A&M-Commerce). Dr. Sylvia Rothenburg oversees the daily care of the animals used in surgical experiments. As former attending veterinarian and experimental surgeon for Abbott Labs Germany and RCC/Harlan Laboratories in Switzerland, she has significant experience in pre-and post-operative care of rodents and other animal species. She will work with the members of the BIRR to ensure that all of the appropriate guidelines in animal care, pre- and post- operative care, and animal breeding are met.

Dustin Dorris, D.V.M., Owner and operator of a veterinary practice in Stephenville, Texas, and Attending Veterinarian at Tarleton State University. Dr. Dorris is the Attending Veterinarian at A&M-Commerce and will consult and oversee the veterinary medical aspects of the A&M-Commerce Vivarium. He will provide guidance and advice on the surgical approaches and pre-and post- operative care to experimental animals in the BIRR.

Jon Manning, D.V.M., Owner and operator of Hunt County Animal Hospital in Campbell, Texas. Dr. Manning is the Clinical Veterinarian at A&M-Commerce and under the direction of the Attending Veterinarian will provide guidance and advice on the surgical approaches and pre-and post- operative care to experimental animals in the BIRR.

## **Potential Activities**

Initially, the BIRR will concentrate on regenerative medicine using induced pluripotent stem cells in combination with recently-discovered cardiac inducing RNAs to repair damaged heart muscle after myocardial infarctions in animal models. Further research will involve brain and central nervous system regeneration as well as limb regeneration. These areas of focus will be developed in three separate, but related, phases.

### Phase I: Heart/Cardiovascular Regeneration

The initial thrust of the regenerative research will be to establish heart muscle regeneration involving the use of our recently-discovered ribonucleic acid (RNA) molecule (U.S. and Europe Patents Pending) which has the ability to convert pluripotent stem cells into definitive cardiac muscle in tissue culture. This RNA, which has been named cardiac inducing RNA (CIR) was derived from human heart tissue through a series of molecular biology gene cloning experiments and bioassays. The long-term goal of the BIRR is to elucidate the mechanism(s) by which the human-derived CIR transforms non-muscle cells, into functioning cardiac muscle cells. In studies, the aim is to determine how the CIR promotes differentiation of pluripotent stem cells into cardiac muscle, with cardiac-specific proteins, characteristic cardiac cell morphologies, and organized myofibrils (contractile machinery of muscle). The BIRR will test the CIR's ability to rescue, repair, and regenerate the myocardium (muscle component) in living mouse and rat models of myocardial infarction, with and without adding stem cells, by intramyocardial injections of the CIR after a surgically-induced acute myocardial infarction is created in the animal models. Once the efficacy of repair of the damaged heart muscle in mice and rats has been demonstrated, similar experiments will be carried out with a pig infarction model. Human trials will then be pursued with A&M-Commerce in partnership with the biotechnology company, NeoHeart, LLC (Commerce, TX), which has an exclusive license to commercialize the patent-pending discoveries.

### Phase II: Brain/Central Nervous System Regeneration

Diseases of the brain and central nervous system resulting from such factors as stroke, trauma, Parkinson's disease, Alzheimer's disease, and several others cause severe debilitation in numerous people worldwide. During Phase II of development of the BIRR, regeneration of the brain, central nervous system, and peripheral nervous system would be studied. Additional world-class faculty would be recruited, and research in this important area undertaken.

### Phase III: Limb Regeneration

Loss of limbs through trauma from a variety of accidents, as well as battlefield injuries, has resulted in numerous amputees who clearly would benefit by having a means to regenerate a missing limb. Certain vertebrate animals, in particular, salamanders and newts, have an amazing ability to rather rapidly grow back an entire perfectly-formed and fully-functional leg after it has been severed. Dr. Lemanski recently co-authored a research article that describes some key genes that appear to be involved in limb regeneration in the salamander. Many of the features of these regenerating salamander limbs seem to closely mimic the events of normal embryonic limb development in higher vertebrates, including mammals. Research on how and what genes are involved in salamander limb regeneration could very well unlock the secrets to the induction of limb regeneration in mammals, including humans, in a manner similar to how we can now induce adult human skin to form into multiple tissues, including cardiac muscle and nerves.

## **Impact on Student Education and Training**

Once the BIRR is well-established, there will be an effort made to create a new Ph.D. degree program centered in the BIRR to train graduate students to become experts in the regenerative medicine/stem cell biology field. A significant number of publications in top journals will be an expectation of faculty members, postdoctoral fellows, and graduate students in the BIRR as well as presentations at prestigious national and international conferences in stem cellular, molecular, cardiovascular, and developmental biology areas. Faculty will also seek research and education funding via the National Institutes of Health (NIH) and National Science Foundation (NSF) training grants.

## **Resource Requirements and Financial Support**

The total minimal funding required for the first two years is \$1,750,000. This amount is covered by The Texas A&M University System Chancellor's Research Initiative Award and other existing external and internal grants awarded to Dr. Lemanski. Continuing funding will be provided by research grant funding awarded to BIRR members as well as support from A&M-Commerce.

Each BIRR member will apply for multiple research grants as a PI from institutions and organizations such as the NIH, NSF, American Heart Association, and Department of Defense with a goal of each member receiving at least two funded grants over the first three years to fund various aspects of heart regeneration studies. The BIRR members will also apply for multi-investigator grants from NIH, NSF, and possibly other sources to fund the RNA/stem cell/heart regeneration research.

The BIRR expects to recruit postdoctoral fellows and research associates to work with investigators. These fellows' goal will be to apply for extramural fellowship funding during the first year in order to continue their research activities

The BIRR will be physically located in the Keith D. McFarland Science Building at A&M-Commerce, where facilities will permit biomedical research to take place. Plans for construction of a new Nursing & Health Sciences Building on the A&M-Commerce campus include office and laboratory space for the BIRR. Additional resources and funding would not be required for this location change as they are already included in budget projections and requests. All equipment and animal resources are also included in departmental budget projections and requests.

## **Governance, Advisory Structure, and Mechanisms for Periodic Review**

To provide guidance and advice to the BIRR, an expert External Advisory Board will be established. The advisory board will provide guidance to the BIRR members on various aspects of research and operations such as research science, new cutting-edge technologies, future directions, and administrative and business operations.

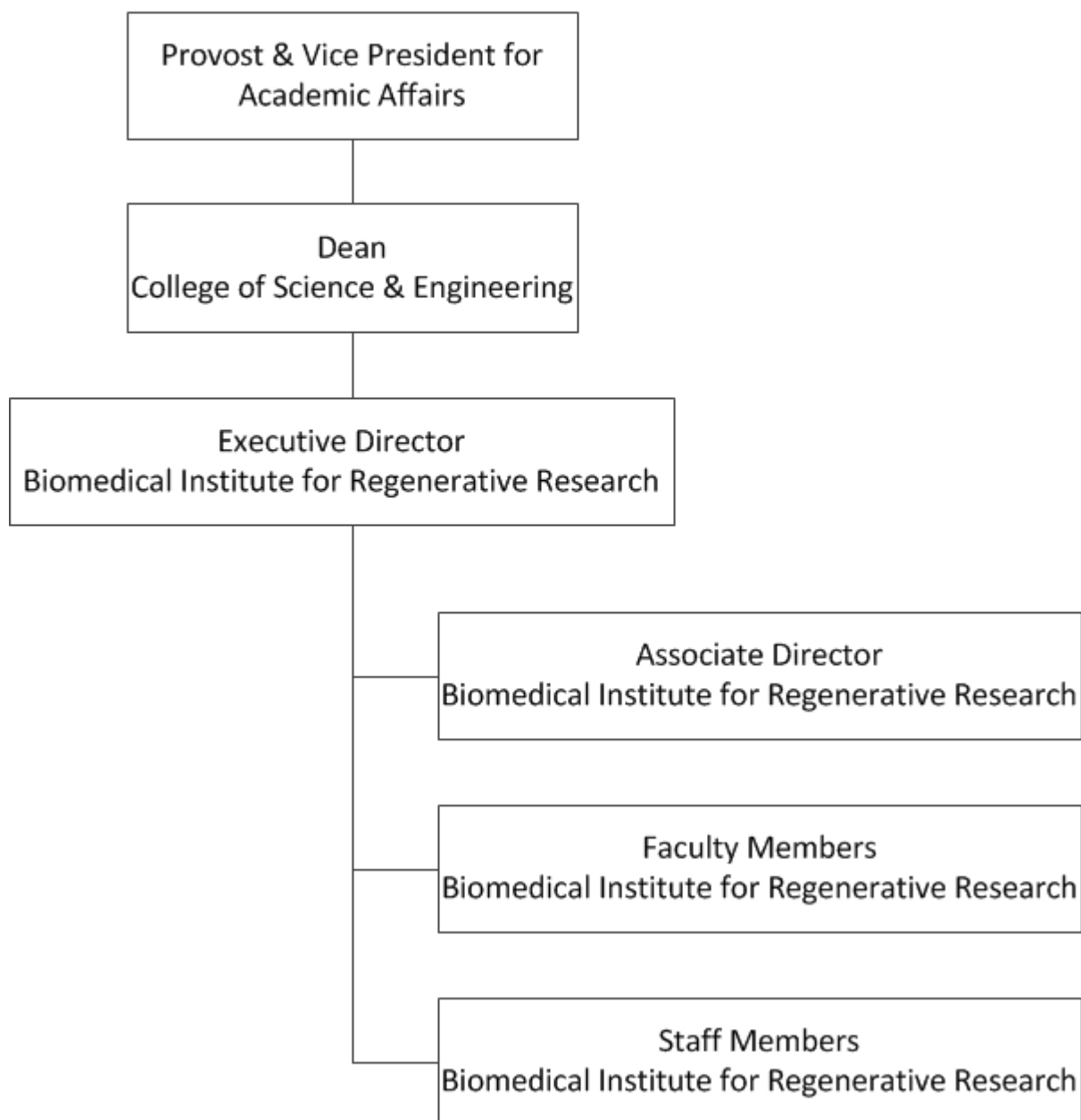
The BIRR appointees will develop guidelines for the use of equipment and space collaboratively with the other entities in the Science building and on campus. In general, the equipment

acquired by the BIRR faculty will be shared within the BIRR and with the faculty of the University at large.

As new discoveries are made in heart research, appropriate patent disclosures will be submitted to the A&M System Office of Technology Commercialization. The patents, copyrights, royalties, and other intellectual property rights will follow precisely the rules of A&M-Commerce and the A&M System. The BIRR will also work closely with the Office of the Vice Provost for Research at A&M-Commerce.

The BIRR Executive Director will be responsible for preparing an annual report of the BIRR activities, with input from all the of the BIRR faculty and staff members. This report will be submitted to the Provost & Vice President for Academic Affairs, Vice Provost for Research, and Dean of the College of Science & Engineering. The report will include accomplishments in research, service and teaching, as well as publications, presentations at national/international meetings, grant applications submitted, grant applications funded, advising of students and postdoctoral fellows, teaching accomplishments, and other BIRR activities.

## Biomedical Institute for Regenerative Research Organizational Chart



Agenda Item No.

**TEXAS A&M UNIVERSITY-KINGSVILLE**

Office of the President

August 30, 2016

Members, Board of Regents  
The Texas A&M University System

Subject: Approval of Academic Tenure, November 2016, Texas A&M University-Kingsville

I recommend adoption of the following minute order:

**“The Board of Regents of The Texas A&M University System, in accordance with System Policy 12.01, *Academic Freedom, Responsibility and Tenure*, hereby authorizes the granting of tenure to the following faculty member at Texas A&M University-Kingsville, as set forth in the exhibit, Tenure List No. 17-02.”**

Respectfully submitted,

Steven H. Tallant  
President

**Approval Recommended:**

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John Sharp  
Chancellor

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Billy Hamilton  
Executive Vice Chancellor and  
Chief Financial Officer

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James R. Hallmark, Ph.D.  
Vice Chancellor for Academic Affairs

**Approved for Legal Sufficiency:**

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Ray Bonilla  
General Counsel



**TEXAS A&M UNIVERSITY-KINGSVILLE  
RECOMMENDATIONS FOR TENURE  
TENURE LIST NO. 17-02**

| <b><u>Name</u></b>            | <b><u>Present Rank</u><br/><u>Department</u></b>               | <b><u>Yrs. Towards Tenure</u><br/><u>Univ./</u> <u>Other Inst.</u></b> | <b><u>Effective</u><br/><u>Date/Tenure</u></b>       |
|-------------------------------|----------------------------------------------------------------|------------------------------------------------------------------------|------------------------------------------------------|
| <b>COLLEGE OF ENGINEERING</b> |                                                                |                                                                        |                                                      |
| Dr. Mohammad S. Alam          | Professor<br>Electrical<br>Engineering and<br>Computer Science | 0                      >15                                             | Upon Approval<br>by the Board and<br>Faculty Arrival |
| Dr. Nael Barakat              | Professor<br>Mechanical and<br>Industrial<br>Engineering       | 0                      14                                              | Upon Approval<br>by the Board and<br>Faculty Arrival |
| Dr. William M. Worek          | Professor<br>Mechanical and<br>Industrial<br>Engineering       | 0                      >15                                             | Upon Approval<br>by the Board and<br>Faculty Arrival |

**TEXAS A&M UNIVERSITY-KINGSVILLE  
BACKGROUND OF FACULTY  
RECOMMENDED FOR ACADEMIC TENURE**

**COLLEGE OF ENGINEERING**

| <b><u>Name</u></b>   | <b><u>Education</u></b>                         | <b><u>Employment Towards Tenure</u></b>                                    |
|----------------------|-------------------------------------------------|----------------------------------------------------------------------------|
| Dr. Mohammad S. Alam | Ph.D. (1992)<br>University of Dayton            | Fa 1992 – Su 1997<br>Assistant Professor<br>Purdue University – Fort Wayne |
|                      |                                                 | Fa 1997 – Su 1998<br>Associate Professor<br>Purdue University – Fort Wayne |
|                      |                                                 | Fa 1998 – Su 1999<br>Professor<br>Purdue University – Fort Wayne           |
|                      |                                                 | Fa 1999 – Sp 2001<br>Associate Professor<br>University of Alabama          |
|                      |                                                 | Fa 2001 – Su 2016<br>Professor<br>University of South Alabama              |
|                      |                                                 | Fa 2016<br>Professor<br>Texas A&M University-Kingsville                    |
| Dr. Nael Barakat     | Ph.D. (2000)<br>McMaster University<br>(Canada) | Fa 2002 – Su 2005<br>Assistant Professor<br>Lake Superior State University |
|                      |                                                 | Fa 2005 – Sp 2009<br>Assistant Professor<br>Grand Valley State University  |
|                      |                                                 | Fa 2009 – Fa 2012<br>Associate Professor<br>Grand Valley State University  |
|                      |                                                 | Sp 2013 – Su 2016<br>Professor<br>Grand Valley State University            |
|                      |                                                 | Fa 2016<br>Professor<br>Texas A&M University-Kingsville                    |

## COLLEGE OF ENGINEERING (Continued)

|                      |                                                     |                                                                                             |
|----------------------|-----------------------------------------------------|---------------------------------------------------------------------------------------------|
| Dr. William M. Worek | Ph.D. (1980)<br>Illinois Institute of<br>Technology | Fa 1980 – Su 1986<br>Assistant Professor<br>Illinois Institute of Technology                |
|                      |                                                     | Fa 1986 – Su 1989<br>Associate Professor<br>University of Illinois at Chicago               |
|                      |                                                     | Fa 1989 – Sp 1995<br>Associate Professor (Tenured 198)<br>University of Illinois at Chicago |
|                      |                                                     | Fa 1995 – Su 2012<br>Professor<br>University of Illinois at Chicago                         |
|                      |                                                     | Fa 2012 – Sp 2013<br>Professor<br>Michigan Technological University                         |
|                      |                                                     | Fa 2013 – Sp 2016<br>Professor<br>Stony Brook University                                    |
|                      |                                                     | Fa 2016<br>Professor<br>Texas A&M University-Kingsville                                     |

Agenda Item No.

**AGENDA ITEM BRIEFING**

**Submitted by:** Steven H. Tallant, President  
Texas A&M University-Kingsville

**Subject:** Authorization to Establish Three Quasi-Endowments

**Proposed Board Action:**

Authorize the President of Texas A&M University-Kingsville (Texas A&M-Kingsville) to establish three quasi-endowments in the System Endowment Fund entitled as follows:

- ‘Arrington Match – Becky & Maurice Schmidt Conner Museum Quasi-Endowment’
- ‘Arrington Match – Julie & Balous Miller Dream Scholarship Quasi-Endowment’
- ‘Arrington Match – Flores-Feist Chemistry Student Travel Quasi-Endowment’

**Background Information:**

See attached documentation.

**A&M System Funding or Other Financial Implications:**

See attached documentation.

Agenda Item No.

**TEXAS A&M UNIVERSITY-KINGSVILLE**

Office of the President

September 27, 2016

Members, Board of Regents  
The Texas A&M University System

Subject: Authorization to Establish Three Quasi-Endowments

I recommend adoption of the following minute order:

**“The Board of Regents of The Texas A&M University System authorizes the president of Texas A&M University-Kingsville to establish three quasi-endowments entitled as follows. Background information and funding implications for each of these quasi-endowments are detailed on the attached documentation.**

- **‘Arrington Match – Becky & Maurice Schmidt Conner Museum Quasi-Endowment’**
- **‘Arrington Match – Julie & Balous Miller Dream Scholarship Quasi-Endowment’**
- **‘Arrington Match – Flores-Feist Chemistry Student Travel Quasi-Endowment.’ ”**

Respectfully submitted,

Steven H. Tallant  
President

**Approval Recommended:**

**Approved for Legal Sufficiency:**

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John Sharp  
Chancellor

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Ray Bonilla  
General Counsel

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Billy Hamilton  
Executive Vice Chancellor  
and Chief Financial Officer

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Maria L. Robinson  
Chief Investment Officer and Treasurer

**‘Arrington Match – Becky & Maurice Schmidt Conner Museum Quasi-Endowment’**

**Background Information:**

This quasi-endowment will match \$25,000 Becky & Maurice Schmidt pledged to the Texas A&M University-Kingsville Foundation, Inc. to establish the “Becky & Maurice Schmidt Conner Museum Endowment.” Contributions to this fund will be made through gifts of stock by Becky & Maurice Schmidt.

Distributions from this endowment will be used to support operations, programming, and research at the Conner Museum. By recommendation of the Museum Director, with approval from the Dean of the College of Arts & Sciences, the distributions will be used for exhibit curation, collection, restoration, building maintenance, and capital projects.

**A&M System Funding or Other Funding Implications:**

The \$25,000 match will be funded from the Estate of Nadine Arrington.

Together, these two endowments will form a corpus of \$50,000; the proceeds will provide an annual distribution to be used to support operations, programming, and research at the Conner Museum.

**‘Arrington Match – Julie & Balous Miller Dream Scholarship Quasi-Endowment’**

**Background Information:**

This quasi-endowment will match the \$100,000 Julie & Balous Miller pledged to the Texas A&M University-Kingsville Foundation, Inc. to establish the “Julie & Balous Miller Dream Scholarship Endowment.” Contributions to this fund will be made through gifts of cash by donors Julie & Balous Miller.

Distributions from this endowment will be used to provide two or more scholarships to full-time students in good standing pursuing a degree at the university. Additional selection criteria include first-generation college students, children who have a parent or guardian who is an immigrant to the United States, students who are fluent in both Spanish and English, and have a financial need [financial need is defined as the parents’ expected family contribution (EFC) after having applied for financial aid, being less than enough to cover the cost of attendance, and the difference is at least the value of the scholarship].

**A&M System Funding or Other Funding Implications:**

The \$100,000 match will be funded from the Estate of Nadine Arrington.

Together, these two endowments will form a corpus of \$200,000; the proceeds will provide two or more scholarships to full-time students in good standing pursuing a degree at the university.

## **‘Arrington Match – Flores-Feist Chemistry Student Travel Quasi-Endowment’**

### **Background Information:**

This quasi-endowment will match the \$25,000 pledged by Dr. Maria Celia Flores-Feist and Mr. John C. Feist to the Texas A&M University-Kingsville Foundation, Inc. to establish the “Flores-Feist Chemistry Student Travel Endowment.” Contributions to this fund will be made through gifts of cash from Dr. Maria Celia Flores-Feist and Mr. John C. Feist.

Distributions from this endowment will be used to benefit undergraduate chemistry students to encourage their attendance at regional and/or national conferences in order to enhance academic and personal growth opportunities. Funds from this endowment may be awarded to students annually when accompanied by a Chemistry Department Faculty member to defray expenses incurred while traveling to/from and attending professional conferences focused on chemistry. These funds may only be used for air transportation, lodging, and/or meals.

### **A&M System Funding or Other Financial Implications:**

The \$25,000 match will be funded from the Estate of Nadine Arrington.

Together these two endowments will form a corpus of \$50,000; the proceeds will benefit undergraduate chemistry students and encourage their attendance at regional and/or national conferences in order to enhance academic and personal growth opportunities.

Agenda Item No.

## **AGENDA ITEM BRIEFING**

**Submitted by:** Emily Fourmy Cutrer, President  
Texas A&M University-Texarkana

**Subject:** Approval of a New Master of Science in Accounting Degree Program, and Authorization to Request Approval from the Texas Higher Education Coordinating Board

### **Proposed Board Action:**

Approve the establishment of a new degree program at Texas A&M University-Texarkana (A&M-Texarkana) leading to a Master of Science (M.S.) in Accounting, authorize the submission of this degree program to the Texas Higher Education Coordinating Board (THECB) for approval and certify that all applicable THECB criteria have been met.

### **Background Information:**

The College of Business is proposing an M.S. in Accounting that will prepare students for professional career advancement in public accounting, business management and government.

Students will complete 30 semester credit hours of accounting coursework. Student demand and employment projections for this degree are high.

The M.S. in Accounting will be an outstanding opportunity for the A&M-Texarkana College of Business to serve the needs of the local and regional business environment. There is no university in the four states North East Texas region offering a master's in Accounting. The new program will attract students not currently served by the M.B.A. program.

### **A&M System Funding or Other Financial Implications:**

The new program will require hiring one new full-time tenured or tenure track faculty. The degree will be offered both face-to-face and online and enrollment should be sufficient to cover new costs within the first five years of implementation.



Agenda Item No.

**TEXAS A&M UNIVERSITY-TEXARKANA**

Office of the President

August 17, 2016

Members, Board of Regents  
The Texas A&M University System

Subject: Approval of a New Master of Science in Accounting Degree Program, and  
Authorization to Request Approval from the Texas Higher Education Coordinating  
Board

I recommend adoption of the following minute order:

**“The Board of Regents of The Texas A&M University System  
approves the establishment of a new degree program at Texas A&M  
University-Texarkana leading to a Master of Science in Accounting.**

**The Board also authorizes submission of Texas A&M University-  
Texarkana’s new degree program request to the Texas Higher Education  
Coordinating Board for approval and hereby certifies that all applicable  
criteria of the Coordinating Board have been met.”**

Respectfully submitted,

Emily Fourmy Cutrer  
President

**Approval Recommended:**

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John Sharp  
Chancellor

**Approved for Legal Sufficiency:**

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Ray Bonilla  
General Counsel

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Billy Hamilton  
Executive Vice Chancellor and  
Chief Financial Officer

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James R. Hallmark, Ph.D.  
Vice Chancellor for Academic Affairs

**Texas A&M University-Texarkana**

Master of Science  
with a major in Accounting  
(CIP 52.0301.00)

**Program Review Outline**

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**BACKGROUND & PROGRAM DESCRIPTION**

Administrative Unit: College of Business, Accounting Department

The Master of Science (M.S.) in Accounting degree program will prepare students at the master's level for professional careers in public and managerial accounting in business and government.

The degree will consist of 30 semester credit hours (SCH) designed to prepare students for the professional examinations such as the Certified Public Accounting Examination and the Certified Management Accounting Examination. The curriculum is intended to develop the student's conceptual and technical accounting competence, research and analytical abilities, and written communication skills. The proposed program will provide students with options to be completed entirely online or a combination of online and face-to-face.

The proposed implementation date is the spring 2017.

Texas A&M University-Texarkana (A&M-Texarkana) certifies that the proposed new degree program meets the criteria under [19 Texas Administrative Code, Section 5.45](#) in regards to need, quality, financial and faculty resources, standards and costs.

**I. NEED**

**A. Employment Opportunities**

Over the next 10 years, employment opportunities for those holding a master's in accounting, such as accountants and auditors, financial managers, and financial analysts, are projected at 1,635 positions. This includes both replacement and new growth in these positions within a 60-mile radius of Texarkana. Annual total demand would average 163 positions within a 60-mile radius of Texarkana. Within a 45-mile radius, the annual demand is estimated to be 136 positions.

The U.S. Bureau of Labor Statistics (BLS) projects the annual national employment of accountants and auditors to grow 11 percent from 2014 to 2024, a higher overall rate of growth than the average across all job categories in the United States.

According to the BLS, "globalization, a growing overall economy, and an increasingly complex tax and regulatory environment are expected to lead to strong demand for accountants and auditors."

## **B. Projected Enrollment**

A total of 3,193 students were enrolled in accounting programs at the master's level in Texas public institutions in the spring 2015. Enrollment in these programs increased an average of almost 8% over the last six years. Based on the average number of graduates in the undergraduate program at A&M-Texarkana, it is estimated the number of new students will grow from seven to 21 per year over the first five years. This will be assisted by the on-campus and online offering of the degree.

## **C. Existing State Programs**

Thirty-four public universities offer a bachelor's degree in accounting and 24 public universities offer a master's degree. Over the past five years, approximately 3,500 undergraduate degrees per year have been awarded and an average of 1,750 master's degrees per year. Requirements to become a certified public accountant in Texas require the completion of 150 SCH thus creating a high demand for the master's degree. Currently, students in the region interested in pursuing the degree are at a disadvantage. North East Texas includes Bowie, Cass, Delta, Franklin, Hopkins, Lamar, Morris, Red River, and Titus Counties. The closest programs are Texas A&M University-Commerce and the University of Texas-Tyler, both of which are two hours away.

# **II. QUALITY & RESOURCES**

## **A. Faculty**

The proposed degree includes hiring one tenured or tenure track faculty member in accounting with reallocated funds from a position becoming vacant in fall 2017 that will be moved to the accounting program.

The new degree will also require the hiring of adjuncts with an estimated cost of \$18,000 per year.

## **B. Program Administration**

The program will be administered by the Dean of the College of Business.

## **C. Other Personnel**

No additional new staff are anticipated.

## **D. Supplies, Materials**

Estimated supply and material costs will be \$18,000.

## **E. Library**

The A&M-Texarkana library provides a solid foundation for the M.S. in Accounting. Besides the core databases and titles, the library provides students with access to a searchable tax law database. New requirements for the degree will include access to a searchable Generally Accepted Accounting Principles (GAAP) Accounting Standards

Codification Research System database. The estimated cost for the new requirements is \$10,000 for the first five years.

#### **F. Equipment, Facilities**

Additional facilities will not be needed. Equipment needs are a computer and desktop printer for the new faculty member. The estimated cost is \$2,500.

#### **G. Accreditation**

The College of Business is currently in the process of seeking accreditation by the Association to Advance Collegiate Schools of Business (AACSB) for the college. The visiting team is expected in the fall 2017. The college will not be seeking the separate AACSB accreditation for the M.S. in Accounting at this time. Few universities pursue the separate AACSB accounting accreditation.

### **III. NEW 5-YEAR COSTS & FUNDING SOURCES**

| <b>NEW FIVE-YEAR COSTS</b>    |                  | <b>SOURCES OF FUNDING</b>        |                    |
|-------------------------------|------------------|----------------------------------|--------------------|
| Faculty                       | \$870,000        | Formula Income                   | \$ 224,431         |
| Program Administration        | \$0              | Statutory Tuition                | \$157,050          |
| Graduate Assistants           | \$0              | Reallocation                     | \$535,000          |
| Supplies & Materials          | \$18,000         | Designated Tuition               | \$451,236          |
| Library & IT Resources        | \$10,000         | Other Funding:                   | \$0                |
| Equipment, Facilities         | \$2,500          |                                  |                    |
| Other:<br>Program Marketing   | \$4,000          |                                  |                    |
| <b>Estimated 5-Year Costs</b> | <b>\$904,500</b> | <b>Estimated 5-Year Revenues</b> | <b>\$1,367,717</b> |

Agenda Item No.

## **AGENDA ITEM BRIEFING**

**Submitted by:** Douglas L. Steele, Director  
Texas A&M AgriLife Extension Service

**Subject:** Approval of 2017 Stiles Farm Foundation Budget

**Proposed Board Action:**

Approve the 2017 Stiles Farm Foundation Budget.

**Background Information:**

The Stiles Farm Foundation was established as a self-supporting, non-profit institution by bequest of the late J.V. and H.A. Stiles. The Board of Regents of The Texas A&M University System accepted trusteeship of the foundation as requested in the Stiles brothers' will on September 23, 1961.

The Stiles Farm Foundation consists of 2,716 acres of land adjacent to the town of Thrall and 131 acres near Lake Granger in Williamson County, Texas. A total of 513.5 acres of land is restricted to corpus and can never be sold, mortgaged or disposed of by the trustees.

As outlined in the will, the farm has been operated as a research/demonstration farm utilizing management practices and techniques that are progressive and innovative, but practical so that farmers can identify and incorporate accepted practices into their existing operations.

Under the leadership of the Director of the Texas A&M AgriLife Extension Service (AgriLife Extension), researchers with Texas A&M AgriLife Research and specialists with AgriLife Extension establish demonstrations where research-proven practices are incorporated into the ongoing farming operation. They are working toward a goal of assisting farmers in obtaining better yields, improved quality and increased efficiency.

The Stiles Farm Foundation further benefits the public service and educational efforts of the agricultural state agencies of The Texas A&M University System by applying proceeds from farming production to academic scholarships, local community public service, special events and field demonstrations.

**A&M System Funding or Other Financial Implications:**

Not applicable.

Agenda Item No.

**TEXAS A&M AGRILIFE EXTENSION SERVICE**

Office of the Director - The Stiles Farm Foundation

September 26, 2016

Members, Board of Regents  
The Texas A&M University System

Subject: Approval of 2017 Stiles Farm Foundation Budget

I recommend adoption of the following minute order:

**“The Board of Regents of The Texas A&M University System, acting in its capacity as trustees of the Stiles Farm Foundation, hereby approves the operating budget for the Stiles Farm Foundation for calendar year 2017, attached to the official minutes as shown in the attached exhibit.”**

Respectfully submitted,

Douglas L. Steele  
Director

**Approval Recommended:**

**Approved for Legal Sufficiency:**

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John Sharp  
Chancellor

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Ray Bonilla  
General Counsel

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Billy Hamilton  
Executive Vice Chancellor and  
Chief Financial Officer

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Phillip Ray  
Vice Chancellor for Business Affairs

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Mark A. Hussey  
Vice Chancellor and Dean  
Agriculture and Life Sciences

ITEM  
EXHIBIT



# **The Stiles Farm Foundation**

The Texas A&M University System

**BUDGET**  
For the Calendar Year  
2017

## SUMMARY EXHIBIT

|                                               | 2015<br>Actual    | 2016<br>Estimate  | 2017<br>Budget    |
|-----------------------------------------------|-------------------|-------------------|-------------------|
| <b>Operating Revenue</b>                      |                   |                   |                   |
| Crop Sales                                    | \$ 340,403        | \$ 421,128        | \$ 474,938        |
| Livestock Sales                               | 175,808           | 138,800           | 143,393           |
| Farm Program Income                           | -                 | 15,000            | 24,843            |
| <b>Total Operating Revenue</b>                | <b>\$ 516,211</b> | <b>\$ 574,928</b> | <b>\$ 643,174</b> |
| <b>Operating Expense</b>                      |                   |                   |                   |
| Crops                                         | 209,865           | 290,714           | 319,317           |
| Livestock                                     | 33,539            | 19,346            | 25,798            |
| Admin/General Farm Expenses                   | 229,457           | 218,504           | 245,436           |
| Depreciation                                  | 51,300            | 46,000            | 43,387            |
| <b>Total Operating Expenses</b>               | <b>\$ 524,161</b> | <b>\$ 574,564</b> | <b>\$ 633,938</b> |
| <b>Net Income (loss) from Operations</b>      | <b>\$ (7,950)</b> | <b>\$ 364</b>     | <b>\$ 9,236</b>   |
| <b>Non-Operating Revenue</b>                  |                   |                   |                   |
| Interest & Cooperative Dividend Income        | 16,390            | 25,397            | 40,801            |
| Rental                                        | 17,570            | 15,500            | 15,500            |
| Gifts and Grants                              | 3,730             | 3,200             | 3,200             |
| Gain on Production Livestock Sold             | 65,426            | -                 | -                 |
| Gain (loss) on Sale of Property and Equipment | 6,500             | -                 | -                 |
| Realized Gain (loss) on Investments           | 18,362            | -                 | -                 |
| Unrealized Gain (loss) on Investments         | (13,805)          | -                 | -                 |
| <b>Total Non-Operating Revenue</b>            | <b>\$ 114,173</b> | <b>\$ 44,097</b>  | <b>\$ 59,501</b>  |
| <b>Non-Operating Expenses</b>                 |                   |                   |                   |
| Contributions and Donations                   | 300               | 11,000            | 12,500            |
| Field Day and Demonstrations Costs            | 3,583             | 2,766             | 2,500             |
| Scholarships                                  | 10,000            | 9,000             | 9,000             |
| <b>Total Non-Operating Expenses</b>           | <b>\$ 13,883</b>  | <b>\$ 22,766</b>  | <b>\$ 24,000</b>  |
| <b>Net Non-Operating Income (Loss)</b>        | <b>\$ 100,290</b> | <b>\$ 21,331</b>  | <b>\$ 35,501</b>  |
| <b>Total Net Income</b>                       | <b>\$ 92,340</b>  | <b>\$ 21,695</b>  | <b>\$ 44,737</b>  |



**STILES FARM FOUNDATION**  
**Summary Balance Sheet**  
**as of December 31, 2015**

**ASSETS**

Current assets:

Cash and cash equivalent

|                     |               |
|---------------------|---------------|
| Cash                | \$ 846,409    |
| Investments         | 1,016         |
| Accounts Receivable | 118,597       |
| Inventories         | 61,850        |
| Prepaid expenses    | <u>72,983</u> |

Total current assets \$ 1,100,855

Property and equipment, net 975,840

Other assets:

|                             |                  |
|-----------------------------|------------------|
| Investments in cooperatives | 16,405           |
| Investment pool             | <u>1,129,563</u> |

Total other assets 1,145,968

**Total assets** \$ 3,222,663

**LIABILITIES AND NET ASSETS**

Current liabilities:

|                         |              |
|-------------------------|--------------|
| Accounts payable        | \$ 26,991    |
| Accrued compensation    | 2,946        |
| Unearned rental revenue | <u>1,775</u> |

Total current liabilities \$ 31,712

Net assets:

Unrestricted

|                    |                  |              |
|--------------------|------------------|--------------|
| Board designated   | 1,489,730        |              |
| Undesignated       | <u>1,508,873</u> |              |
| Total unrestricted |                  | \$ 2,998,603 |

Temporarily restricted 102,485

Permanently restricted 89,863

Total restricted 192,348

Total net assets 3,190,951

**Total liabilities and net assets** \$ 3,222,663

## THE STILES FARM FOUNDATION

### **OUTLOOK FOR 2017**

As a research/demonstration farm, the Stiles Farm Foundation utilizes management decision aids that incorporate input costs and expected revenue based on projected yields and prices.

Enterprise accounting identifies potential profit areas so resources can be focused toward profitable activity. The services of the Farm Assistance program of Texas A&M AgriLife Extension Service are utilized to identify the most profitable enterprise mix based on projections and historical data. The current enterprise mix includes cattle, corn, cotton, hay, grain sorghum, wheat and small grains for grazing.

An assessment of the current and near term farm environment points to the challenges faced by the industry as a whole and can provide guidance to Texas A&M AgriLife Extension Services efforts to address the needs of its agricultural clientele.

#### *Some factors affecting the 2017 budget*

Net income from operations in the 2016 calendar year will be near breakeven as prices for grain have been depressed for several seasons. Wet early season conditions produced above average corn and grain sorghum yields. However, because of an extremely hot and dry June and July and a very wet harvest preparation in August, cotton acres will not be harvested. Crop insurance will provide some cotton revenue.

The bright spot in 2016 production has been hay. With large amounts of rain coinciding with the natural growth habit of our improved pastures, we made a record hay crop. This will help maintain our cow herd with long term forecasts showing dry weather to come.

Since grain prices have fallen from the historical highs in 2012, we expect to put more acres and resources into perennial and annual forages for our beef cattle herd. If rainfall provides good forage, there will be additional replacement females retained in the cattle herd. The acreage split between corn and grain sorghum could vary depending on spring planting moisture.

The 2017 budget reflects government payment support values based on the 2014 farm bill. Under the new bill, there will be considerably less certainty of payments due to the elimination of direct payments. Budget numbers are based on stable cotton and grain prices, stronger cattle prices, and expected stable energy, fertilizer and other input costs. The 2016 budget includes additional labor expense to support a part time secretary.

The longer term outlook (Figure 1) indicates a steady Net Income with stable operating returns and investment returns. Projected risk in Net Income indicates a 50% probability of the foundation realizing a 2017 Net Income in a range from negative \$66,000 to positive \$78,000. Figure 2 illustrates the outlook and risk in the farm's operating cash position. The operation begins 2017 with an estimated \$600,000 in operating funds (including some liquid and near cash assets). The outlook through 2021 has the farm improving the operating cash position on average, with the possible accumulated ending cash position in 2021 ranging from \$490,000 to \$1.44 million.

**STILES FARM FOUNDATION**  
**Itemized Operating Budget**

|                                          | <b>2015</b>       | <b>2016</b>       | <b>2017</b>       |
|------------------------------------------|-------------------|-------------------|-------------------|
|                                          | <b>Actual</b>     | <b>Estimate</b>   | <b>Budget</b>     |
| <b>Operating Revenue</b>                 |                   |                   |                   |
| Cotton                                   | \$ 67,697         | \$ 53,146         | \$ 87,740         |
| Grain                                    | 236,418           | 302,486           | 341,698           |
| Hay                                      | 19,300            | 45,100            | 20,000            |
| Specialty Production                     | 16,988            | 20,396            | 25,500            |
| Cattle                                   | 175,808           | 138,800           | 143,393           |
| Farm Program Income                      | -                 | 15,000            | 24,843            |
| <b>Total Operating Revenue</b>           | <b>\$ 516,211</b> | <b>\$ 574,928</b> | <b>\$ 643,174</b> |
| <b>Operating Expense</b>                 |                   |                   |                   |
| Cotton Stripping                         | 10,835            | 10,175            | 10,868            |
| Grain Combining                          | 30,629            | 46,547            | 61,061            |
| Fertilizer                               | 64,520            | 77,307            | 114,710           |
| Hay Baling                               | 9,650             | 20,500            | 10,650            |
| Chemicals                                | 29,720            | 44,325            | 45,377            |
| Aerial Spraying                          | -                 | 2,275             | -                 |
| Contract Services                        | 1,236             | 19,528            | 6,422             |
| Seed                                     | 62,001            | 65,785            | 65,229            |
| Specialty Production                     | 1,274             | 4,272             | 5,000             |
| <b>Total Crop Production</b>             | <b>\$ 209,865</b> | <b>\$ 290,714</b> | <b>\$ 319,317</b> |
| Feed                                     | 30,525            | 17,346            | 23,601            |
| Veterinary                               | 3,014             | 2,000             | 2,197             |
| <b>Total Livestock Production</b>        | <b>\$ 33,539</b>  | <b>\$ 19,346</b>  | <b>\$ 25,798</b>  |
| Accounting                               | 2,925             | 4,400             | 4,400             |
| Audit                                    | 8,500             | 8,500             | 8,500             |
| Insurance                                | 33,437            | 30,000            | 33,436            |
| Management Services                      | 86,666            | 85,716            | 87,400            |
| Salaries and Wages                       | 34,873            | 45,000            | 46,100            |
| Office Expense                           | 2,182             | 1,600             | 1,200             |
| Building Maintenance                     | 14,019            | 15,000            | 4,500             |
| Equipment Repairs                        | 9,733             | 10,000            | 15,000            |
| Equipment Rental                         | 3,159             | -                 | 2,000             |
| Payroll Taxes                            | 2,009             | 2,306             | 2,500             |
| Dues and Subscriptions                   | -                 | -                 | 600               |
| Licenses, Fees, and Permits              | 652               | 160               | 600               |
| Telephone                                | 3,067             | 3,183             | 3,200             |
| Vehicle Inspection                       | 46                | 150               | 200               |
| Tires, Fuel, Lube                        | 17,343            | 3,724             | 15,000            |
| Tools and Farm Supplies                  | 661               | 500               | 2,000             |
| Travel and Conferences                   | 106               | 1,544             | 6,800             |
| Utilities                                | 10,079            | 6,721             | 12,000            |
| <b>Total Admin and General Expense</b>   | <b>\$ 229,457</b> | <b>\$ 218,504</b> | <b>\$ 245,436</b> |
| <b>Depreciation</b>                      | <b>\$ 51,300</b>  | <b>\$ 46,000</b>  | <b>\$ 43,387</b>  |
| <b>Total Operating Expenses</b>          | <b>\$ 524,161</b> | <b>\$ 574,564</b> | <b>\$ 633,938</b> |
| <b>Net Income (loss) from Operations</b> | <b>\$ (7,950)</b> | <b>\$ 364</b>     | <b>\$ 9,236</b>   |

## **THE STILES FARM FOUNDATION**

### **ORGANIZATION**

The Stiles Farm Foundation was established as a self-supporting, non-profit institution by bequest of the late J.V. and H.A. Stiles. The Board of Regents of The Texas A&M University System accepted trusteeship of the foundation as requested in the Stiles brothers' will on September 23, 1961.

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As outlined in the will, the farm has been operated as a research/demonstration farm utilizing management practices and techniques that are progressive and innovative, but practical so that farmers can identify and incorporate accepted practices into their existing operations.

Under the leadership of the Director of the Texas A&M AgriLife Extension Service, researchers with Texas A&M AgriLife Research and specialists with Texas A&M AgriLife Extension Service establish demonstrations where research-proven practices are incorporated into the ongoing farming operation. They are working toward a goal of assisting farmers in obtaining better yields, improved quality and increased efficiency.

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## **STILES FARM FOUNDATION**

### **Accounting, Budgeting and Management Information**

*The Foundation has adopted principles recommended by the American Institute of Certified Public Accountants for commercial agricultural producers. Some significant aspects of these are listed as follows:*

#### **A. Inventories**

Inventories of hay, grain and cattle held for sale are valued using the Farm Price method of valuation which is the current market price less the estimated cost of disposal.

#### **B. Revenue Recognition**

The farm recognizes revenue on grain and hay at the time of harvest. Revenue from cattle is recognized at the time of weaning. The revenue is recorded at the current market price less estimated cost of disposal. Subsequent sales result in an increase or decrease in the recognized revenue by the difference between the amount inventoried and the amount realized. The current revenue also reflects the adjustments of inventory value to the current market price less estimated cost of disposal.

Government program payments are recorded as income in the year received. Royalty income is recorded as income in the year received.

#### **C. Fixed Assets**

Land, equipment and buildings acquired by bequest are stated at the estimated fair market value at the date of bequest. All subsequent acquisitions are stated at cost and, except for land, are depreciated on the straight-line method over the estimated useful lives of the various assets. Expenditures for additions and major improvements are capitalized and expenditures for maintenance and repairs are charged to earnings as incurred. When properties are retired or otherwise disposed of, the cost thereof and the applicable accumulated depreciation is removed from the respective accounts and the resulting gain or loss is reflected in earnings. A gain or loss is not recognized on trade-ins when the fair value of the asset is usually recorded at the cash paid plus the book basis of the trade-in. If the fair value is easily and accurately obtained a gain or loss on the trade-in is recognized, if appropriate.

#### **D. Income Taxes**

The Foundation is a non-profit entity and does not have activities subject to federal or state income taxes. It does, however, file a Form 990, Return for Organizations Exempt from Federal Income Taxes with the IRS.

## ◆ Fixed Assets

Fixed assets are stated at cost, except that land acquired by bequest is stated at the estimated fair market value at the date of bequest. A summary of assets and related depreciation is shown below.

|                                | Audited<br>2015   |
|--------------------------------|-------------------|
| Land                           | \$ 633,080        |
| Building and improvements      | 463,705           |
| Machinery and equipment        | 860,488           |
| Fences                         | 189,341           |
| Roads and terraces             | 215,964           |
| Production livestock           | 110,593           |
|                                | <hr/>             |
| Total property and equipment   | 2,473,171         |
| Less: Accumulated depreciation | (1,497,331)       |
|                                | <hr/>             |
| Property and equipment, net    | <u>\$ 975,840</u> |

## ◆ Other Assets

Investments in Texas Cotton Growers Association and Plains Cotton Cooperative Associations, agricultural cooperatives, are recorded at cost and represent long-term investments acquired through non-cash patronage dividends. These dividends or “book credits” represent a pro-rata share of the cooperatives earnings which are normally allocated to cooperative patrons on an annual basis. The book credits are refunded in cash to the patrons whenever excess cash earnings are accumulated by the cooperatives. The investment is not readily marketable, and transfer or sale, other than back to the issuing cooperative, is usually restricted or prohibited. The investment is acquired as a result of doing business with the cooperative and is not acquired in expectation of a return on investment.

## ◆ Restricted Investments

The Trustees of the Foundation have established a policy that proceeds of 501.92 acres of land sold during 1996 shall be retained and invested, with the income from the investments being made available only for maintenance, repair and upgrades of the farm property and equipment. At August 31, 2016, cash balances and investments totaled \$1,682,981 which includes \$1,288,767 in an investment pool under the direction of The Texas A&M University System and \$394,214 in a bank money market account for future use.

◆ **Cash Flow**

The nature of dry land row crop farming requires substantial cash flow outflows in the early part of the calendar year. The resulting fall harvest and cash inflows occur in the last quarter of the year. The negative cash flow effect of this fact is that as much as 80% of total expenditures are made before any funds are received in a given year. Farm expenditures are paid from an operating checking account, which draws money from cash invested in money market accounts that are available for immediate use as costs of planting and production are incurred. Cash not needed for operations reside in an investment pool.

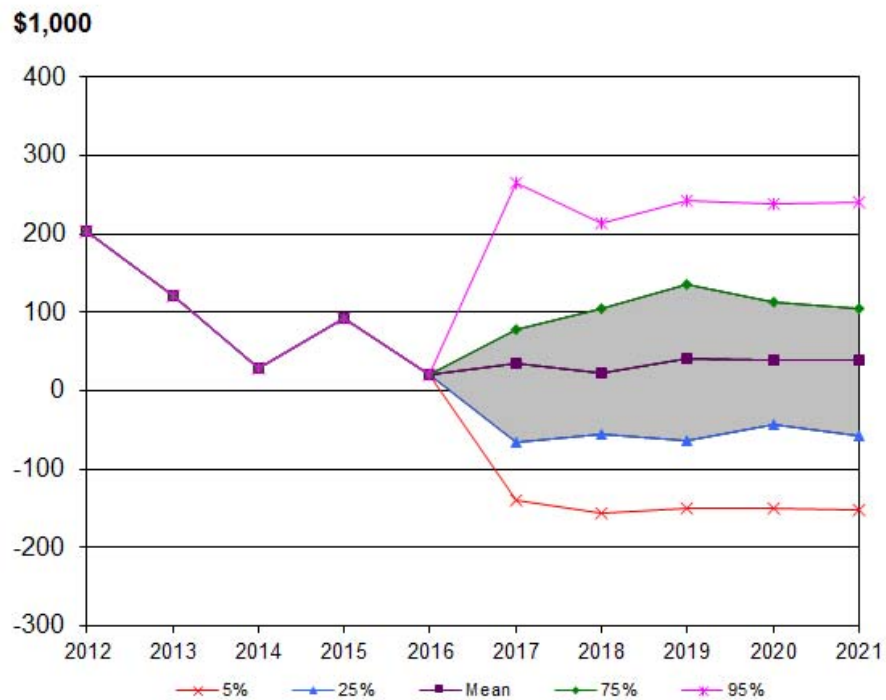
◆ **Personal Services**

The Stiles Farm Foundation Trustees provide management supervisory services through the staff of the Texas A&M AgriLife Extension Service. The farm reimburses these costs including the value of any fringe benefits and travel. Farm housing is provided for the farm manager to reside at the Stiles Farm Foundation headquarters location. Two to three employees are employed by the Stiles Farm as tractor drivers and general laborers. The 2017 budget for these personnel reflects a pay range of \$7.50 to \$11 per hour, plus benefits for full time employees.

◆ **Land Bequest**

In 1999, the Foundation received a bequest of 131.05 acres of land from the Mary Pitman Living Trust, to be managed as an endowment for the promotion of agriculture. The property may not be sold for twenty years, and if sold, the proceeds are to be used for the use and promotion of agriculture. Based on 1999 appraisal, the land has been recorded at the appraised value of \$104,840.

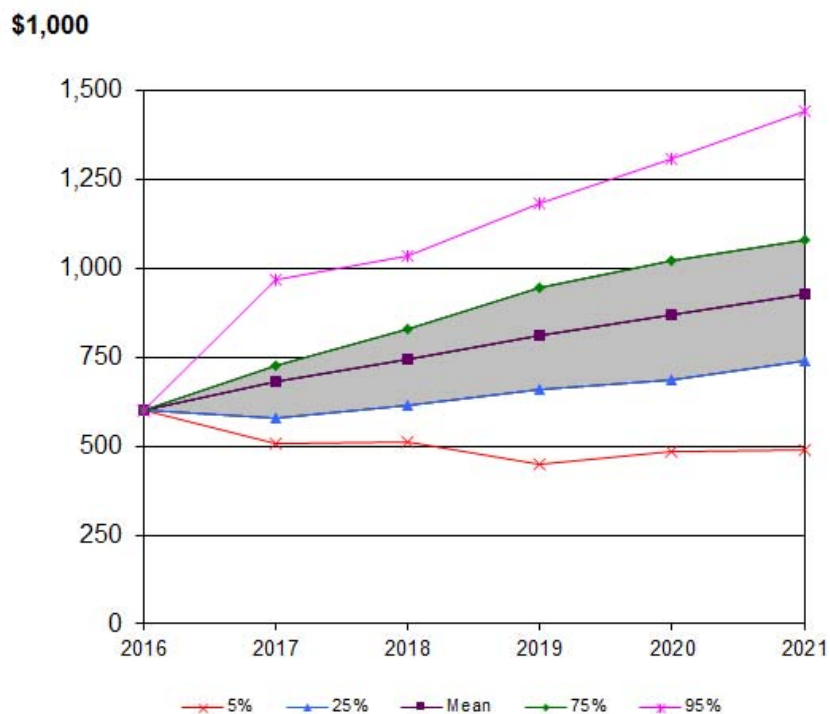
**Figure 1. Projected Variability in Net Income.**



Note: Percentages indicate the probability that Net Income is below the indicated level.  
The shaded area contains 50% of the projected outcomes.



**Figure 2. Projected Variability in Operating Cash Reserves.**



Note: Percentages indicate the probability that Cash Reserves are below the indicated level.  
The shaded area contains 50% of the projected outcomes.

**\*Certified by the general counsel or other appropriate attorney as confidential or information that may be withheld from public disclosure in accordance with Section 551.1281 and Chapter 552 of the Texas Government Code.**