

**MINUTES**

**MEETING OF THE**

**BOARD OF REGENTS**

**OF**

**THE TEXAS A&M UNIVERSITY SYSTEM**

**HELD AT**

**COLLEGE STATION, TEXAS**

**OCTOBER 12-13, 1995**

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***MINUTES OF THE  
MEETING OF THE BOARD OF REGENTS  
OCTOBER 12-13, 1995***

A regular meeting of the Board of Regents of The Texas A&M University System was convened by Ms. Mary Nan West, at 4:00 p.m., on Thursday, October 12, 1995, in the Board of Regents Meeting Room, Memorial Student Center, on the campus of Texas A&M University, College Station, Texas. The following members of the Board were present:

Ms. Mary Nan West, Chairman  
Mr. T. Michael O'Connor, Vice Chairman  
Mr. Robert H. Allen  
Ms. Alison Brisco  
Mr. John H. Lindsey  
Mr. Frederick D. McClure  
Mr. Don Powell  
Ms. M. Guadalupe L. Rangel

The following member of the Board was not present:

Mr. Royce E. Wisenbaker

The invocation was presented by Mr. Brian Sallee, a student at Texas A&M University majoring in chemical engineering, vice president for public relations in student government, and a student employee of the Board Office.

***CLOSED SESSION***

At 4:03 p.m., Ms. West announced that having convened in open session, the Board would convene in closed session to consider matters as permitted by the following sections of Chapter 551 of the Texas Government Code. Section 551.071, for consultation with System attorneys on pending and proposed litigation and matters recognized as attorney-client confidential and privileged; Section 551.074, for discussion of matters involving the appointment, employment, evaluation, reassignment, duties, discipline or dismissal or to hear complaints or charges against an officer or employee. Ms. West said that under this section the Board would discuss Items 5, 22, 23, 37, 38 and 39, and other personnel related items; Section 551.075, for a conference with an employee or employees of the System for the sole purpose of receiving information from them or to ask questions of them and where no discussion of public business or System policy that affects public business would take place between Board members. Ms. West said that under this section the Board would receive reports from Chancellor Thompson.

Ms. West said it was anticipated that the Board would reconvene in open session at 6:00 p.m. She said in accordance with the law, no final action, decision or vote with regard to any matter considered in the closed meeting would be made or taken. She then asked all persons who had not been requested to stay for the closed session to leave the meeting room.

At 6:47 p.m., Ms. West reconvened the meeting of the Board in open session and announced that the Board had met in closed session from 4:03 p.m. until 6:45 p.m., on October 12, 1995, had consulted with System attorneys on pending and proposed litigation and matters recognized as attorney-client confidential and privileged, and gave the general counsel

appropriate direction as may have been requested on such matters for which no official action was required. Ms. West said the Board discussed Items 5, 22, 23, 37, 38 and 39 and action on those items would be taken the next day. She said the Board received reports from Chancellor Thompson and members of his staff.

Ms. West recessed the meeting at 6:50 p.m. and announced that the Board would reconvene its meetings the next morning, October 13, 1995.

Ms. West reconvened the meeting of the Board on Friday, October 13, 1995, at 10:50 a.m. The following members of the Board were present:

Ms. Mary Nan West, Chairman  
Mr. T. Michael O'Connor, Vice Chairman  
Mr. Robert H. Allen  
Ms. Alison Brisco  
Mr. John H. Lindsey  
Mr. Frederick D. McClure  
Mr. Don Powell  
Ms. M. Guadalupe L. Rangel

The following member of the Board was not present:

Mr. Royce E. Wisenbaker

***CHAIRMAN'S REMARKS***

Ms. West said it made her feel very humble and at the same time very proud to serve with her colleagues. She said the Board members represented many areas of expertise and are all very serious and analytical thinkers. She said it gave her great pleasure to serve with her fellow Board members.

***CHANCELLOR'S REMARKS***

Dr. Barry B. Thompson, Chancellor of The Texas A&M University System (TAMUS), said the enrollment for Prairie View A&M University (PVAMU), Tarleton State University (TSU), Texas A&M International University (TAMIU), Texas A&M University (TAMU), Texas A&M University at Galveston (TAMUG), Texas A&M University-Corpus Christi (TAMU-CC), Texas A&M University Kingsville (TAMU-K) and West Texas A&M University (WTAMU) on the twelfth class day was 76,302 students. He said that is up 0.63 percent from last year. Dr. Thompson said the two that have increased their enrollment significantly are TAMIU, up 551 students or 28.05 percent; and TAMU-CC, up 393 students or 7.63 percent. He said the other institutions that are up are PVAMU at 2.56 percent and TSU at 1.16 percent. Dr. Thompson said it is interesting to note that when you factor in on September 1, 1996, the enrollment at East Texas State University at Commerce which is 7,900, East Texas State University at Texarkana, which is 1,220; and at the Baylor College of Dentistry, which is 469; an additional 9,589 students will be added to the System. He said they project that on September 1, 1996, the total System enrollment will be 85,891 plus. Dr. Thompson said this is a significant added responsibility for the Board of Regents, for the Chancellor, the senior staff, and for the various CEOs in the System and agencies. Dr. Thompson reported that the agencies have been most cooperative. He said they have already visited the new campuses that are coming into the System. Transition teams



are in place and Dr. Thompson said he thinks the transition will be very, very smooth. He commended Dr. Ed Hiler, Vice Chancellor for Agriculture and Life Sciences, and Dr. C. Roland Haden, Vice Chancellor for Engineering, and their colleagues for the work they are doing in looking at new opportunities for TAMUS on the three new campuses.

Mr. Allen said he approached this subject with fear and trepidation, but earlier during the meeting of the Committee for Academic Campuses, the Board received a quasi report on multicultural studies, or at least an introduction. He said he was not sure about the other members of the Board, but he continues to get calls and communications from students, former students, parents, etc., with regard to where TAMUS is headed in that regard. He said he thinks the main concern is that the juniors and seniors, and maybe below that, believe that at some future time, they are going to be required to take subjects that they are not particularly interested in. He said in their view, these courses will not enhance their education with regard to their ability to pursue whatever careers they wish to pursue. Mr. Allen said he would like to suggest to Chancellor Thompson and any of the other CEOs that may be having discussions or pursuing this trend, that they strap on their armor and take their shield and approach those who are designing a future activity such as he has heard, and advise and assure them that they will not have the unanimous support of the Board of Regents on this movement. Dr. Thompson replied that they will explore this and will take to heart the two sides. He said it will be studied carefully and certainly takes Mr. Allen's comments under advisement.

Ms. Rangel said she was very happy that Dr. Gail Thomas came and shared her experiences with the Board about China and all the other issues. She said she thinks that this particular issue goes beyond TAMU; it is a System-wide issue. She said she also agreed with Mr. Allen that we need to hold some lengthy discussions on this issue and study it in-depth and figure out where the System is going. She said it all boils down to giving our students an edge in the job market and the Board needs to do everything that it can to give the students that edge. She said those discussions need to start now.

Ms. West then presented the report of the Executive Committee.

***REPORT OF THE EXECUTIVE COMMITTEE***

Ms. West, Chairman of the Executive Committee, reported that the Committee had met earlier the same day and considered ten regular items and seven consent items. The Board took action as set forth below:



**288-95**  
(Item 2)

**NAMING OF THE  
CARL A. ERDMAN CONFERENCE ROOM  
TEXAS A&M UNIVERSITY**

On motion of Mr. McClure, seconded by Mr. O'Connor and by a unanimous vote, the Board of Regents named Room 324 of the Wisenbaker Engineering Research Center on the campus of Texas A&M University, the "Carl A. Erdman Conference Room."

**289-95**  
(Item 3)

**ADOPTION OF RESOLUTION  
HONORING DR. KENNETH R. DIRKS  
TEXAS A&M UNIVERSITY**

On motion of Mr. McClure, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

Whereas, Kenneth R. Dirks, M.D. has served Texas A&M University for over 15 years; and

Whereas, prior to joining the faculty at Texas A&M University, Dr. Dirks completed a distinguished career in the United States Army, retiring with the rank of Major General; and

Whereas, during his military career he served with distinction in three wars and in various commands throughout the world, including serving as the Assistant Surgeon General of the United States Army; and

Whereas, during his fifteen years on the faculty in the College of Medicine at Texas A&M University he has been consistently regarded by the students of that college as one of the best by being recognized with teaching awards in the college several times and as the recipient of the Distinguished Teaching Award from the Association of Former Students in 1985; and

Whereas, he also served the college as Assistant Dean from 1985 until 1988; and

Whereas, Dr. Dirks was selected as the Director of Student Health Services at Texas A&M University in 1989 and has provided energetic and creative leadership in the Student Health Center for the past six years; and

Whereas, he implemented the Health Education program in the Student Health Center and vastly improved the image of the health center among students; and

Whereas, he was honored in 1990 by Student Government as the Outstanding Administrator; and

Whereas, Dr. Dirks was granted status as Professor of Pathology and Laboratory Medicine Emeritus by the Board of Regents of The Texas A&M University System on September 1, 1995; and

**(289-95 continued)**

Whereas, Dr. Dirks' entire life and career has been about serving others as a physician, a military officer, a professor, an administrator, a community servant, a writer, a researcher, and most importantly, a dedicated family man; and

Whereas, through it all he has consistently been a man of great integrity and high personal standards with a commitment to all he has done; now, therefore be it

Resolved, that the Board of Regents of The Texas A&M University System expresses its appreciation for Dr. Kenneth R. Dirks' long and distinguished service to Texas A&M University and its students by conferring upon him the title "Director of Student Health Services Emeritus," to be effective with his retirement on September 1, 1995; and be it further

Resolved, that this resolution be spread upon the minutes and official copies thereof be signed by the Chairman of the Board of Regents and be presented to Dr. Kenneth R. Dirks and to the Archives of Texas A&M University as an expression of his remarkable leadership and dedication to The Texas A&M University System.

**290-95**  
(Item 4)

**ADOPTION OF RESOLUTION  
RECOGNIZING CONTRIBUTIONS AND LEADERSHIP  
BY THE LATE DR. CARL A. ERDMAN  
TEXAS ENGINEERING EXPERIMENT STATION AND  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. McClure, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

Whereas, with the untimely death of Dr. Carl A. Erdman on June 12, 1995, The Texas A&M University System sustained the loss of a highly esteemed, distinguished academician, administrator and leader in higher education; and

Whereas, Dr. Erdman served The Texas A&M University System and the Engineering Program enthusiastically for 14 years--first as the department head of Nuclear Engineering and then as Associate Dean of the Dwight Look College of Engineering, Assistant Agency Director of the Texas Engineering Experiment Station, Executive Associate Dean of the College, Project Director for the NSF funded Foundation Coalition for Engineering Education, Director of Academic Development for the College of Engineering and holder of the inaugural Carolyn S. and Tommie E. Lohman Professorship in Engineering Education; and

Whereas, Dr. Erdman is recognized as a leader in higher education and the engineering profession, which is evident from his professional society involvement in the American Nuclear Society, American Society for Engineering Education, American Society of Mechanical Engineers, Atomic Energy Commission and member of Tau Beta Pi; and

**(290-95 continued)**

Whereas, Dr. Erdman worked tirelessly to improve engineering education and increase the access of women and members of minority groups to science and engineering education careers; and

Whereas, Dr. Erdman garnered the respect of his colleagues in the academic community, was disciplined in his work and tireless in his effort to lead and encourage our students in their academic endeavors; and

Whereas, Dr. Erdman was the principal investigator and designer of the Texas Engineering Experiment Station's successful initiative to the National Science Foundation establishing the Texas Alliance for Minority Participation (AMP) program, which has expanded engineering educational opportunities for women and minority students in Texas; and

Whereas, Dr. Erdman was a national leader in engineering education, committed to developing a new engineering curriculum for the 21st Century; and

Whereas, Dr. Erdman was known for his unfailing courtesy to students, staff and faculty, and for his cheerful whistle as he walked the campus; and

Whereas, Dr. Erdman provided guidance to many students, setting them on the path to lifelong success by his teaching and counseling; and

Whereas, Dr. Erdman enjoyed people and was a continuous source of inspiration, motivation and friendship for those that knew him and his love of life and respect for people of diverse backgrounds and persuasions had a profound and positive impact on all who knew him; now, therefore, be it

Resolved, that the Board of Regents of The Texas A&M University System desires to express its appreciation for the devoted service Dr. Erdman rendered to The Texas A&M University System and its sorrow at the loss of this greatly esteemed colleague, leader and extraordinary personal friend; and be it further

Resolved, that this resolution be spread upon the minutes, and copies thereof, signed by the Chairman of the Board of Regents, be presented to Dr. Erdman's family and to the Archives of Texas A&M University as a permanent mark of the respect of the Board for the life and work of the late Dr. Carl E. Erdman and as a token of this Board's sympathy for his family and friends' great loss.

**291-95**  
*(Item 5)*

**AUTHORIZATION TO CHANGE TITLE  
AND PROMOTION OF DR. DON ALBRECHT TO POSITION  
OF VICE PRESIDENT OF STUDENT SERVICES  
WEST TEXAS A&M UNIVERSITY**

On motion of Mr. McClure, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

**(291-95 continued)**

The title Dean of Student Services at West Texas A&M University is hereby changed to Vice President for Student Services to more fully and accurately reflect the scope and importance of this position. Dr. Don Albrecht, who currently holds the position of Dean of Student Services, is hereby promoted to the newly created position of Vice President for Student Services.

**292-95**

*(Item 22)*

*(Consent Item)*

**AUTHORIZATION TO CHANGE TITLE  
AND PROMOTION OF DR. VAUGHN NELSON TO THE POSITION  
OF DEAN OF GRADUATE SCHOOL, RESEARCH AND  
INFORMATION TECHNOLOGY  
WEST TEXAS A&M UNIVERSITY**

On motion of Mr. McClure, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

The President of West Texas A&M University is hereby authorized to change the title of Interim Dean of Graduate School and Research to Dean of Graduate School, Research and Information Technology. Dr. Vaughn Nelson, who currently holds the position of Interim Dean of Graduate School and Research, is hereby promoted to the newly created position of Dean of Graduate School, Research, and Information Technology.

**293-95**

*(Item 23)*

*(Consent Item)*

**APPOINTMENT OF  
DR. MARY MATTINGLY  
AS DEAN OF THE COLLEGE OF ARTS AND SCIENCES  
TEXAS A&M UNIVERSITY-KINGSVILLE**

On motion of Mr. McClure, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

Dr. Mary Mattingly is hereby appointed Dean of the College of Arts and Sciences, Texas A&M University-Kingsville, effective August 14, 1995.

**294-95**  
*(Item 24)*  
*(Consent Item)*

**GRANTING OF THE TITLE OF EMERITUS UPON  
DR. HORACE R. BURKE  
TEXAS A&M UNIVERSITY**

On motion of Mr. McClure, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

In recognition of his long and distinguished service to Texas A&M University, the title of Professor Emeritus, Entomology, is conferred upon Dr. Horace R. Burke and he is granted all rights and privileges of this title, effective January 1, 1996.

**295-95**  
*(Item 24)*  
*(Consent Item)*

**GRANTING OF THE TITLE OF EMERITUS UPON  
DR. CLINTON A. PHILLIPS  
TEXAS A&M UNIVERSITY**

On motion of Mr. McClure, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

In recognition of his long and distinguished service to Texas A&M University, the title of Professor Emeritus, Finance, is conferred upon Dr. Clinton A. Phillips and he is granted all rights and privileges of this title, effective October 13, 1995.

**296-95**  
*(Item 24)*  
*(Consent Item)*

**GRANTING OF THE TITLE OF EMERITUS UPON  
DR. REZNEAT M. DARNELL  
TEXAS A&M UNIVERSITY**

On motion of Mr. McClure, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

In recognition of his long and distinguished service to Texas A&M University, the title of Professor Emeritus, Oceanography, is conferred upon Dr. Rezneat M. Darnell and he is granted all rights and privileges of this title, effective November 1, 1995.

**297-95**  
*(Item 24)*  
*(Consent Item)*

**GRANTING OF THE TITLE OF EMERITUS UPON  
DR. GARLAND CANNON  
TEXAS A&M UNIVERSITY**

On motion of Mr. McClure, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

In recognition of his long and distinguished service to Texas A&M University, the title of Professor Emeritus, English, is conferred upon Dr. Garland Cannon and he is granted all rights and privileges of this title, effective October 13, 1995.

**298-95**  
*(Item 25)*  
*(Consent Item)*

**GRANTING OF THE TITLE OF EMERITUS UPON  
ALFRED "MAC" GILLIAT, JR.  
TEXAS AGRICULTURAL EXTENSION SERVICE**

On motion of Mr. McClure, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

In recognition of his long and distinguished service to the Texas Agricultural Extension Service, the title of County Extension Agent Emeritus is conferred upon Alfred "Mac" Gilliat, Jr., and he is granted all rights and privileges of this title, effective October 13, 1995.

**299-95**  
*(Item 25)*  
*(Consent Item)*

**GRANTING OF THE TITLE OF EMERITUS UPON  
PAUL E. GROSS  
TEXAS AGRICULTURAL EXTENSION SERVICE**

On motion of Mr. McClure, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

In recognition of his long and distinguished service to the Texas Agricultural Extension Service, the title of District Extension Director Emeritus is conferred upon Paul E. Gross, and he is granted all rights and privileges of this title, effective October 13, 1995.

**300-95**  
*(Item 25)*  
*(Consent Item)*

**GRANTING OF THE TITLE OF EMERITUS UPON  
JOHN KUYKENDALL  
TEXAS AGRICULTURAL EXTENSION SERVICE**

On motion of Mr. McClure, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

In recognition of his long and distinguished service to the Texas Agricultural Extension Service, the title of County Extension Agent Emeritus is conferred upon John Kuykendall, and he is granted all rights and privileges of this title, effective October 13, 1995.

**301-95**  
*(Item 25)*  
*(Consent Item)*

**GRANTING OF THE TITLE OF EMERITUS UPON  
ORVAL L. WRIGHT  
TEXAS AGRICULTURAL EXTENSION SERVICE**

On motion of Mr. McClure, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

In recognition of his long and distinguished service to the Texas Agricultural Extension Service, the title of County Extension Agent Emeritus is conferred upon Orval L. Wright, and he is granted all rights and privileges of this title, effective October 13, 1995.

**302-95**  
*(Item 26)*  
*(Consent Item)*

**CONFIRMATION OF APPOINTMENTS AND PROMOTIONS  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. McClure, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

The appointments and promotions made by the Chief Executive Officers of the respective components of The Texas A&M University System, as shown on Appointment List No. 95-96-01, attached to the official minutes as **Exhibit A**, and Promotion List No. 95-96-01, attached to the official minutes as **Exhibit B**, are hereby confirmed.



**303-95**  
(Item 27)  
(Consent Item)

**CONFIRMATION OF TERMINATIONS OF EMPLOYMENT  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. McClure, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

The terminations of employment accepted and approved by the Chief Executive Officers of the respective Components of The Texas A&M University System, or their designees, as shown on Terminations of Employment List No. 95-96-01, attached to the official minutes as **Exhibit C**, are hereby confirmed.

**304-95**  
(Item 28)  
(Consent Item)

**APPROVAL OF ACADEMIC TENURE  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. McClure, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System, in accordance with System Policy 12.01 on academic freedom responsibility and tenure, hereby authorizes the granting of tenure to the following faculty members as set forth on Tenure List 95-96-01, attached to the official minutes as **Exhibit D**.

**305-95**  
(Item 34)

**ADOPTION OF RESOLUTION  
CONGRATULATING MS. CHRISTI ADAMS  
TEXAS A&M UNIVERSITY-CORPUS CHRISTI**

On motion of Mr. McClure, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

Whereas, Ms. Christi Adams recently completed research that places her on the cutting edge in the field of biology while pursuing a master's degree from Texas A&M University-Corpus Christi; and

Whereas, Ms. Adams is the first American ever selected for one of the world's most prestigious Ph.D. programs in biology in the world at the renowned British Museum of Natural History; and

Whereas, her noteworthy research with the Center for Coastal Studies at Texas A&M University-Corpus Christi found 27 species of sponge, including seven that had never been reported before in the Gulf of Mexico and four that may be new species; and

**(305-95 continued)**

Whereas, Ms Adams' research is beneficial to Texans in helping us gain a better understanding of the marine organisms that live in our coastal waters and thereby has a long-term effect on the commercial and recreational industries in our state; and

Whereas, Ms. Adams will continue her study in biology toward a doctorate degree through the University of Birmingham in England; and

Whereas, Ms. Adams is a shining example of outstanding academic efforts and determination and provides a positive role model for other students at the university to pursue their dreams; and

Whereas, Texas A&M University-Corpus Christi and The Texas A&M University System are proud to have Ms. Adams representing them in her international field of study; now therefore be it

Resolved, that this resolution be spread upon the minutes and official copies thereof be signed by the Chairman of the Board of Regents and be presented to Ms. Adams and to the Archives of Texas A&M University-Corpus Christi in recognition of her outstanding contributions to her alma mater.

**306-95**  
*(Item 35)*

**ADOPTION OF RESOLUTION  
RECOGNIZING THE OUTSTANDING DEDICATION OF  
MR. WILLIAM C. MCCORD AS CHAIRMAN OF THE  
"CAPTURING THE SPIRIT" CAMPAIGN  
NUCLEUS FUND COMMITTEE  
TEXAS A&M UNIVERSITY**

On motion of Mr. McClure, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

Whereas, Mr. William C. McCord, a member of the Class of 1949, earned a bachelor's degree in mechanical engineering from Texas A&M University; and

Whereas, Mr. McCord has exhibited tremendous leadership in a long and distinguished career, serving forty-six years with ENSERCH Corporation, finally in the role of chairman, president, chief executive officer and director; and

Whereas, Mr. McCord's expertise has been recognized by his colleagues through his appointments to the boards of the American Gas Association, the American Petroleum Institute, the Gas Research Institute, in addition to serving on numerous corporate boards; and

Whereas, Mr. McCord is known throughout Texas and the nation for his strong commitment to the betterment of his community, country and fellow man, serving on the boards of the State Fair of Texas, Salvation Army and Dallas Chamber of Commerce, and playing a key national leadership role in the Boy Scouts of America; and

**(306-95 continued)**

Whereas, he has shown great dedication and loyalty to Texas A&M University and has worked tirelessly in its support, being recognized with the distinguished alumnus award, the Star of Texas Award and the Alumni Honor Award from the College of Engineering and has served as a member of the Texas A&M University Development Foundation Board of Trustees; and

Whereas, Mr. McCord now serves on the "Capturing the Spirit" Campaign Nucleus Fund Committee as its chairman, and has been instrumental in the attainment of its \$500 million goal, presenting more than \$100 million in proposals on its behalf; now therefore be it

Resolved, that the Board of Regents of The Texas A&M University System gratefully recognizes the outstanding dedication of Mr. McCord and his lifelong devoted efforts to maintaining the margin of excellence that defines Texas A&M University; and be it further

Resolved, that this resolution be spread upon the minutes, and copies thereof, signed by the Chairman of the Board of Regents, be presented to Mr. McCord, and to the Archives of Texas A&M University, as an expression of his leadership and commitment to Texas A&M University, The Texas A&M University System, and the Texas A&M University Development Foundation.

**307-95**  
*(Item 36)*

**ADOPTION OF RESOLUTION  
RECOGNIZING THE OUTSTANDING DEDICATION OF  
MR. JOHN H. LINDSEY AS NATIONAL CHAIRMAN FOR THE  
"CAPTURING THE SPIRIT" CAMPAIGN  
TEXAS A&M UNIVERSITY**

On motion of Mr. McClure, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

Whereas, Mr. John H. Lindsey, a member of the Class of 1944, earned a bachelor's degree in economics from Texas A&M University, and was a major in the Corps of Cadets; and

Whereas, Mr. Lindsey has exhibited tremendous leadership in a long and distinguished career as co-founder and chairman of Lindsey Insurance Agency, during which time he has contributed significantly to the cultural advancement of the City of Houston; and

Whereas, Mr. Lindsey also serves as a Regent of The Texas A&M University System, a member of the Houston Insurance Exchange, and a member of the Board of Directors of the United States Military Academy; and

Whereas, he has shown great dedication and loyalty to Texas A&M University and has worked tirelessly in its support, being named a distinguished alumnus and serving as Chairman of the Texas A&M University Press Advisory Board, a councilor for the Texas A&M Research Foundation, a member of the Board of Visitors at Texas A&M University's Galveston campus, and in 1964, as President of the Association of Former Students; and

**(307-95 continued)**

Whereas, Mr. Lindsey has displayed unparalleled generosity to Texas A&M University, being a founding donor of the President's Endowed Scholarship Program, a donor of two endowed faculty chairs, and a supporter of numerous other scholarship, student and university programs; and

Whereas, he has utilized his energy and talents in bringing major accomplishments to Texas A&M University, being instrumental in the establishment of the Texas A&M University Press, the admission of female students, the growth of the College of Liberal Arts, the creation of the Student Conference on National Affairs, and the selection of Texas A&M University as site of the George Bush Presidential Library Center; and

Whereas, as National Chairman for the "Capturing the Spirit" Campaign for Texas A&M University, Mr. Lindsey has been instrumental in the attainment of the campaign's \$500 million goal; now therefore be it

Resolved, that the Board of Regents of The Texas A&M University System gratefully recognizes the outstanding dedication of Mr. Lindsey and his lifelong devoted efforts to maintaining the margin of excellence that defines Texas A&M University; and be it further

Resolved, that this resolution be spread upon the minutes, and copies thereof, signed by the Chairman of the Board of Regents, be presented to Mr. Lindsey, and to the Archives of Texas A&M University, as an expression of his leadership and commitment to Texas A&M University, The Texas A&M University System, and the Texas A&M University Development Foundation.

**308-95**  
*(Item 37)*

**APPOINTMENT OF DR. J. CHARLES LEE AS  
VICE CHANCELLOR FOR RESEARCH, PLANNING AND  
CONTINUING EDUCATION  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. McClure, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

Dr. J. Charles Lee is hereby appointed Vice Chancellor for Research, Planning and Continuing Education, The Texas A&M University System, effective November 1, 1995.

**309-95**  
*(Item 38)*

**APPOINTMENT OF DR. LEO SAYAVEDRA AS  
DEPUTY CHANCELLOR FOR ACADEMIC  
INSTITUTIONS AND AGENCIES  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. McClure, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

Dr. Leo Sayavedra is hereby appointed Deputy Chancellor for Academic Institutions and Agencies, The Texas A&M University System, effective January 1, 1996.

**310-95**  
*(Item 39)*

**DELEGATION OF AUTHORITY TO THE  
CHAIRMAN OF THE BOARD TO ENTER INTO AN  
EMPLOYMENT AGREEMENT WITH DR. BARRY B. THOMPSON  
THE TEXAS A&M UNIVERSITY**

On motion of Mr. McClure, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

The Chairman of the Board of Regents of The Texas A&M University System is hereby delegated authority to enter into an Employment Agreement with Dr. Barry B. Thompson as Chancellor of The Texas A&M University System, pursuant to the terms and conditions negotiated by the Board of Regents.



***REPORT OF THE FACILITIES PLANNING AND BUILDING COMMITTEE***

Mr. Lindsey, Chairman of the Facilities Planning and Building Committee, said the Committee had met earlier the same day and recommended approval of Items 1-A, 1-B, 1-D through 1-H and Consent Item 29. Item 1-C was withdrawn prior to the meeting. The Board took action as set forth below:



**311-95**  
*(Item 1-A)*

**INCREASE THE PROJECT BUDGET FOR  
THE UNIVERSITY CENTER  
TEXAS A&M UNIVERSITY-CORPUS CHRISTI**

On motion of Mr. Powell, seconded by Mr. Allen and by a unanimous vote, the following minute order was adopted:

The project budget is increased from \$13,000,000.00 to \$14,500,000.00 for the University Center at Texas A&M University-Corpus Christi.

**312-95**  
*(Item 1-B)*

**INITIATION OF A PROJECT FOR GARCIA PLAZA  
TEXAS A&M UNIVERSITY-CORPUS CHRISTI**

On motion of Mr. Powell, seconded by Mr. Allen and by a unanimous vote, the following minute order was adopted:

The following project is approved for initiation and the preparation of design documents:

Garcia Plaza, Project No. 15090695

Programmed Amount: \$370,000.00 with proposed funding from private gifts

Design by: A/E to be selected by the President, Texas A&M University-Corpus Christi

Project Management and Contract Administration by: Texas A&M University-Corpus Christi Physical Plant

The amount of \$50,000.00 is appropriated from Account No. 065078 Hector P. Garcia Plaza for preparation of a program of requirements, design and related project costs.

The President of Texas A&M University-Corpus Christi is authorized to select the project architect/engineer and to do any and all things necessary to accomplish this project.

**313-95**  
*(Item 1-D)*

**INITIATION OF A PROJECT FOR THE  
NATURAL RESOURCES INFORMATICS LABORATORY,  
BLACKLANDS RESEARCH CENTER, TEMPLE  
TEXAS AGRICULTURAL EXPERIMENT STATION**

On motion of Mr. Powell, seconded by Mr. Allen and by a unanimous vote, the following minute order was adopted:

The following project is approved for initiation and the preparation of documents as indicated:

Natural Resources Informatics Laboratory, Project No. 5-2781

Programmed Amount: \$1,000,000.00 with proposed funding from Permanent University Fund Debt Proceeds

Design by: A/E to be selected

Project Management and Contract Administration by: System Facilities Planning and Construction Department

**(313-95 continued)**

The amount of \$10,000.00 is appropriated from Account No. 01-083518 Permanent University Fund Debt Proceeds for preparation of a program of requirements and related project costs.

**314-95**  
*(Item 1-E)*

**INITIATION OF A PROJECT TO  
DEMOLISH LAW AND PURYEAR HALL  
TEXAS A&M UNIVERSITY**

On motion of Mr. Powell, seconded by Mr. Allen and by a unanimous vote, the following minute order was adopted:

The following project is approved for initiation and the accomplishment of demolition:

Demolish Law and Puryear Halls, Project No. 1-2774

Programmed Amount: \$645,000.00 with proposed funding from Demolition Law & Puryear Special Reserve and Residence Halls Special Reserve

Design by: A/E to be selected

Project Management and Contract Administration by: System Facilities Planning and Construction Department

The amount of \$485,000.00 is appropriated from Account No. 02-030141 Demolition Law & Puryear Special Reserve and \$145,000.00 is appropriated from Account No. 02-030062 Residence Halls Special Reserve for Law and Puryear Halls Demolition.

The Chancellor is authorized to select the project architect/engineer, award the contracts for asbestos abatement and demolition, and do any and all things necessary to accomplish this work.

Site to be reserved as a green space pending a decision on an appropriate memorial honoring Francis Marion Law and Charles Puryear.

**315-95**  
*(Item 1-F)*

**INITIATION OF A PROJECT FOR THE  
ATHLETIC FACILITIES RENOVATIONS/ADDITIONS, PHASE I  
TEXAS A&M UNIVERSITY**

On motion of Mr. Powell, seconded by Mr. Allen, with Ms. Rangel voting “nay,” and by a majority vote, the following minute order was adopted:

The following project is approved for initiation and the preparation of documents as indicated:

**(315-95 continued)**

Athletic Facilities Renovations/Additions, Phase I, Project No. 1-2784

Programmed Amount: \$4,750,000.00 with proposed funding from Stadium Revenue Fund Reserve and Debt Proceeds

Design by: A/E to be selected

Project Management and Contract Administration by: System Facilities Planning and Construction Department

The amount of \$100,000.00 is appropriated from Account No. 02-030009 Stadium Revenue Fund Reserve for preparation of a program of requirements, design documents for conversion of Kyle Field to grass and the practice field to artificial turf and related project costs.

The Board of Regents of The Texas A&M University System reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations are reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants on whose behalf the Bonds are to be issued possess the financial capacity to satisfy their Direct Obligations.

**316-95**

*(Item 1-G)*

**SELECTION OF PROJECT ARCHITECT/ENGINEER  
FOR THE CONVERSION OF KYLE FIELD TO GRASS,  
THE PRACTICE FIELD TO ARTIFICIAL TURF AND THE CONSTRUCTION  
OF TWO GRASS FOOTBALL PRACTICE FIELDS  
TEXAS A&M UNIVERSITY**

On motion of Mr. Powell, seconded by Mr. Allen, with Ms. Rangel voting “nay,” and by a majority vote, the following minute order was adopted:

The following architect/engineer is hereby selected for:

Conversion of Kyle Field to Grass, the Practice Field to Artificial Turf and the Construction of Two Grass Football Practice Fields at Texas A&M University,  
Project No. 1-2784

O’Malley Engineers Inc. of Brenham, Texas



**317-95**  
(Item 1-H)

**APPROPRIATION FOR DESIGN AND CONSTRUCTION  
OF THE FORT CROCKETT FACILITY RENOVATION  
TEXAS A&M UNIVERSITY AT GALVESTON**

On motion of Mr. Powell, seconded by Mr. Allen and by a unanimous vote, the following minute order was adopted:

The program of requirements for the Fort Crockett Facility Renovation for Texas A&M University at Galveston is approved.

Supplementing a previous appropriation of \$10,000.00, the amount of \$800,000.00 is appropriated from Account No. 01-083518 Permanent University Fund Debt Proceeds for design and construction of the Fort Crockett Facility Renovation for Texas A&M University at Galveston.

**318-95**  
(Item 29)  
(Consent Item)

**REPORT OF APPROPRIATIONS BY THE  
CHANCELLOR OR CHIEF EXECUTIVE OFFICERS  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Powell, seconded by Mr. Allen and by a unanimous vote, the following minute order was adopted:

*(Secretary's Note: This minute order was also considered by the Finance and Audit Committee.)*

The following report of appropriations by the Chancellor or Chief Executive Officers is hereby accepted:

Member	Project No.	Amount	Project Name and Source of Funds
<u>Construction Projects</u>			
Appropriated by the Chancellor:			
TAMU	1-2774	\$ 15,000.00	Law and Puryear Halls Demolition-Law and Puryear
TAMU	1-2771	\$ 27,000.00	Easterwood Airport Master Plan Update Airport Special Reserve
TAMU-K	17-2750	\$125,000.00	Steinke Physical Education Center Renovation Pledged Revenue Reserve

(318-95 continued)

Other Appropriations

Appropriated by the Chancellor:

SAGO	\$ 29,250.00	Permanent University Fund Note Program Expenses, Available University Fund
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Ms. West called on Ms. Rangel for the report of the Committee for Academic Campuses.

**REPORT OF THE COMMITTEE FOR ACADEMIC CAMPUSES**

Ms. Rangel, Chairman of the Committee for Academic Campuses, said the Committee had met earlier the same day, and recommended adoption of Items 6, 8, and 10. Items 7 and 9 were withdrawn prior to the meeting. The Board took action as set forth below:



**319-95**  
(Item 6)

**ESTABLISHMENT OF THE CENTER FOR  
THE STUDY AND IMPLEMENTATION OF  
COLLABORATIVE LEARNING COMMUNITIES  
TEXAS A&M UNIVERSITY**

On motion of Mr. Powell, seconded by Mr. Lindsey and by a unanimous vote, the following minute order was adopted:

The Center for the Study and Implementation of Collaborative Learning Communities is hereby established as an organizational part of Texas A&M University in the College of Education. The President of Texas A&M University is hereby authorized to appoint a Director of the Center for the Study and Implementation of Collaborative Learning Communities.

**320-95**  
(Item 8)

**AUTHORIZATION FOR A  
MASTER OF SCIENCE DEGREE,  
A MASTER OF ENGINEERING DEGREE, AND  
A DOCTOR OF PHILOSOPHY DEGREE IN COMPUTER ENGINEERING  
TEXAS A&M UNIVERSITY**

On motion of Mr. Powell, seconded by Mr. Lindsey and by a unanimous vote, the following minute order was adopted:

(320-95 continued)

The President of Texas A&M University is authorized to present to the Texas Higher Education Coordinating Board a proposal initiating three graduate programs leading to either a Master of Science, a Master of Engineering or a Doctor of Philosophy in Computer Engineering.

The Board of Regents has considered the request for this authorization in light of the statutory objectives of Texas A&M University, the need of the State of Texas for students to be trained in this field, and the cost of such training. The Board believes this request is justified and that Texas A&M University, under its legal mandate, should be authorized to add a Master of Science, a Master of Engineering and a Doctor of Philosophy in Computer Engineering to its approved degree programs.

**321-95**  
*(Item 10)*

**ESTABLISHMENT OF THE MANNING CENTER  
FOR PROFESSIONAL ETHICS  
TEXAS A&M UNIVERSITY-KINGSVILLE**

On motion of Mr. Powell, seconded by Mr. Lindsey and by a unanimous vote, the following minute order was adopted:

The Manning Center for Professional Ethics is hereby established within the College of Business Administration, Texas A&M University-Kingsville of The Texas A&M University System as described in the Executive Summary, a copy of which is attached to the official minutes as **Exhibit E**. The Center will initiate and develop basic ethical decision-making skills among the student community, develop and support research issues in professional ethics among university faculties, extend the concepts of professional ethics to business, government, and professional communities and serve as the administrative location for the teaching of philosophy courses at the University. With the concurrence of the Dean of the College of Business Administration, Provost and Vice President for Academic Affairs, and the Chancellor, the President of the University is authorized to appoint a director and establish The Manning Center for Professional Ethics.



Ms. West then called on Mr. T. Michael O'Connor for the report of the Committee for Service Units.

***REPORT OF THE COMMITTEE FOR SERVICE UNITS***

Mr. O'Connor said the Committee for Service Units met earlier the same day, and received a report with regards to AgriNet, and considered Items 11 through 14. The Board took action as set forth below:



**322-95**  
*(Item 11)*

**ESTABLISHMENT OF THE  
CENTER FOR GRAZINGLANDS AND RANCH MANAGEMENT  
TEXAS AGRICULTURAL EXPERIMENT STATION  
TEXAS AGRICULTURAL EXTENSION SERVICE**

On motion of Mr. O'Connor, seconded by Ms. Rangel and by a unanimous vote, the following minute order was adopted:

The Center for Grazinglands and Ranch Management is hereby established within the Texas Agricultural Experiment Station and the Texas Agricultural Extension Service of The Texas A&M University System as described in the executive summary, a copy of which is attached to the official minutes as **Exhibit F**. The Center will provide the synergy in meeting the diverse needs of our grazinglands to support the ecological needs of the environment as well as the economical and public needs of Texans. With the concurrence of the directors of the Texas Agricultural Experiment Station and the Texas Agricultural Extension Service, the Vice Chancellor of Agriculture and Life Sciences is hereby authorized to appoint a director of the Center for Grazinglands and Ranch Management.

**323-95**  
*(Item 12)*

**ESTABLISHMENT OF THE  
MARY KAY O'CONNOR PROCESS SAFETY CENTER  
TEXAS ENGINEERING EXPERIMENT STATION**

On motion of Mr. O'Connor, seconded by Ms. Rangel and by a unanimous vote, the following minute order was adopted:

The Mary Kay O'Connor Process Safety Center is established as a center within the Texas Engineering Experiment Station (TEES) and will report administratively to the Director of TEES. The Director of the Mary Kay O'Connor Process Safety Center shall be appointed by the Director of the Texas Engineering Experiment Station.

**324-95**  
*(Item 13)*

**FORMAL CLOSING OF THE CENTER FOR  
PACKAGING TECHNOLOGY, REMOTE SENSING CENTER,  
PROPANE GAS RESEARCH INSTITUTE AND  
INSTITUTE FOR VENTURES IN NEW TECHNOLOGY (INVENT)  
TEXAS ENGINEERING EXPERIMENT STATION**

On motion of Mr. O'Connor, seconded by Ms. Rangel and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System hereby formally closes the following Texas Engineering Experiment Station Centers: Center for Packaging Technology, Remote Sensing Center, Propane Gas Research Institute, Institute for Ventures in New Technology (INVENT).

**325-95**

(Item 14)

**AUTHORIZATION TO EXECUTE  
MEMORANDUM OF AGREEMENT TO  
ESTABLISH A REGIONAL DIVISION AT  
WEST TEXAS A&M UNIVERSITY  
TEXAS TRANSPORTATION INSTITUTE**

On motion of Mr. O'Connor, seconded by Ms. Rangel and by a unanimous vote, the following minute order was adopted:

The Chairman of the Board of Regents and the Chancellor of The Texas A&M University System are hereby authorized to execute the attached Memorandum of Agreement, a copy of which is attached to the official minutes as **Exhibit G**, between the Texas Transportation Institute and West Texas A&M University, to become effective immediately.



Ms. West called on Ms. Brisco for the report of the Finance and Audit Committee.

**REPORT OF THE FINANCE AND AUDIT COMMITTEE**

Ms. Brisco, Chairman of the Finance and Audit Committee, reported that the Committee had met earlier the same day and recommended adoption of Item 15 and Consent Items 29 through 32. The Board took action as set forth below:



**326-95**  
(Item 15)

**AUTHORIZATION TO ESTABLISH A  
QUASI-ENDOWMENT ENTITLED  
"HOBLITZELLE FARM ENDOWMENT"  
TEXAS A&M UNIVERSITY**

On motion of Mr. O'Connor, seconded by Ms. Brisco and by a unanimous vote, the following minute order was adopted:

Authority is hereby granted to the President of Texas A&M University to establish a quasi-endowment account to be called "Hoblitzelle Farm Endowment." The account will be created with a deposit of \$500,000 from the balance of the Hoblitzelle Farms account (021095). Interest earnings from the quasi-endowment will be used to fund graduate student research in agriculture and related purposes.

**318A-95***(Item 29)**(Consent Item)*

**REPORT OF APPROPRIATIONS BY THE  
CHANCELLOR OR CHIEF EXECUTIVE OFFICERS  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. O'Connor, seconded by Ms. Brisco and by a unanimous vote, the following minute order was adopted:

*(Secretary's Note: This minute order was also considered by the Planning and Building Committee.)*

The following report of appropriations by the Chancellor or Chief Executive Officers is hereby accepted:

Member	Project No.	Amount	Project Name and Source of Funds
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Construction Projects

Appropriated by the Chancellor:

TAMU	1-2774	\$ 15,000.00	Law and Puryear Halls Demolition-Law and Puryear
TAMU	1-2771	\$ 27,000.00	Easterwood Airport Master Plan Update Airport Special Reserve
TAMU-K	17-2750	\$125,000.00	Steinke Physical Education Center Renovation Pledged Revenue Reserve

Other Appropriations

Appropriated by the Chancellor:

SAGO		\$ 29,250.00	Permanent University Fund Note Program Expenses, Available University Fund
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**327-95***(Item 30)**(Consent Item)*

**CONFIRMATION OF FIELD TRIP FEES  
TEXAS A&M UNIVERSITY AT GALVESTON**

On motion of Mr. O'Connor, seconded by Ms. Brisco and by a unanimous vote, the following minute order was adopted:

**(327-95 continued)**

Field trip fees are confirmed for certain courses at Texas A&M University at Galveston as listed on the attached exhibit, attached to the official minute as **Exhibit H**, to become effective beginning with the Fall 1995 Semester.

**328-95***(Item 31)**(Consent Item)*

**CONFIRMATION OF BUDGET AND FISCAL TRANSFERS,  
SALARY INCREASES AND NEW POSITIONS  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. O'Connor, seconded by Ms. Brisco and by a unanimous vote, the following minute order was adopted:

Budget and Fiscal Transfers, Salary Increases and New Positions, Confirmation List 95-96-01, submitted to the Board of Regents, a copy of which is attached to the official minutes as **Exhibit I**, is hereby confirmed.

**329-95***(Item 32)**(Consent Item)*

**ACCEPTANCE OF  
GIFTS, GRANTS, LOANS AND BEQUESTS  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. O'Connor, seconded by Ms. Brisco and by a unanimous vote, the following minute order was adopted:

The Board of Regents hereby accepts the gifts, grants, loans and bequests made to the Components of The Texas A&M University System concerned as shown on Gift, Grant, Loan and Bequest List No. 95-96-01, attached to the official minutes as **Exhibit J**.

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Ms. West called on Mr. O'Connor for the report of the Committee for Land and Mineral Resources.

**REPORT OF THE COMMITTEE FOR LAND AND MINERAL RESOURCES**

Mr. O'Connor, Chairman of the Committee for Land and Mineral Resources, reported that the Committee had met earlier the same day and considered Items 16, 17, 18, 19 and 21. Item 20 was withdrawn prior to the meeting.

Mr. Allen said during the October 12 meeting of the System Policies Committee, consideration of one section was deferred to this committee. Mr. Allen asked Mr. O'Connor when he planned for the Committee for Land and Mineral Resources to consider that item. Mr. O'Connor said it would be done at the next Board meeting or the next committee meeting if they coincide. He said they may have a committee meeting prior to that. Mr. Allen asked if that was the only item left for the Policy Committee. Ms. Rangel replied in the negative. Mr. Allen

asked when that would be concluded. Ms. Rangel said hopefully by the end of the year, so that would mean that the Committee for Land and Mineral Resources would have to meet before the Policy Committee. Mr. McClure asked why that would be the case if the Committee for Land and Mineral Resources did the necessary work on the policy item; why could it not report directly to the Board? Mr. Allen said under Mr. O'Connor's leadership, that could be done forthwith. Mr. O'Connor said the administration would draft the recommendations and submit those to the Committee members. He said he would like to have the issue resolved at the next meeting. Mr. Dick Lindsay, Deputy Chancellor for Finance and Operations, said the staff would like to review that one more time, but it would be forwarded to the Committee in a week or so. Mr. Allen asked Ms. Rangel what more was left to do for the Policy Committee. Ms. Rangel said it would just be part of the collection of policies that the Policy Committee would be looking over.

The Board took action as set forth below:



**330-95**  
*(Item 16)*

**AUTHORIZATION FOR  
OIL, GAS AND SULFUR LEASE AUCTION,  
177.29 ACRES, WASHINGTON COUNTY, TEXAS  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Allen, seconded by Ms. Rangel and by a unanimous vote, the following minute order was adopted:

The System Real Estate Office is authorized to schedule and conduct a public auction for the sale of an Oil, Gas and Sulfur Lease for 177.29 acres of land, more or less, situated in the E. Allcorn 1/2 Survey, and being a part of the Arthur George and Mary Emolene Owen Trust, Washington County, Texas.

**331-95**  
*(Item 17)*

**AUTHORIZATION TO EXECUTE A  
RIGHT-OF-WAY PIPELINE EASEMENT FOR  
NATURAL GAS PIPELINE ON  
TEXAS A&M UNIVERSITY PROPERTY IN BRAZOS COUNTY  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Allen, seconded by Ms. Rangel and by a unanimous vote, the following minute order was adopted:



**(331-95 continued)**

The Chancellor of The Texas A&M University System, or his designee, is authorized to execute a right-of-way pipeline easement for a four-inch (4") natural gas pipeline, twenty-feet (20') in width and approximately 265.63 rods (4,382.895 linear feet) in length across the Texas A&M University West Campus in Brazos County, Texas. Said easement will be for a ten-year (10) term in favor of Ferguson-Burleson County Gas Gathering System, retroactive to August 7, 1994. Total consideration for this easement is \$26,563.00.

**332-95**  
*(Item 18)*

**AUTHORIZATION TO EXECUTE A  
RIGHT-OF-WAY EASEMENT FOR A  
NATURAL GAS PIPELINE AND SURFACE EASEMENT  
ACROSS TEXAS A&M UNIVERSITY PROPERTY IN BRAZOS COUNTY  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Allen, seconded by Ms. Rangel and by a unanimous vote, the following minute order was adopted:

The Chancellor of The Texas A&M University System, or his designee, is authorized to execute a right-of-way pipeline easement for a six-inch (6") natural gas pipeline, twenty feet (20') in width and approximately 372.55 rods (6,147.075 linear feet) in length and a surface easement containing 28,900 square feet (170' x 170') on Texas A&M University West Campus property in Brazos County. Said easements will be for a ten-year (10) term in favor of Ferguson-Burleson County Gas Gathering System, retroactive to May 18, 1993. Total consideration for these easements is \$95,055.00.

**333-95**  
*(Item 19)*

**AUTHORIZATION TO EXECUTE A  
RUNWAY PROTECTION ZONE EASEMENT FOR THE  
LUBBOCK INTERNATIONAL AIRPORT, LUBBOCK, TEXAS  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Allen, seconded by Ms. Rangel and by a unanimous vote, the following minute order was adopted:

The Chancellor of The Texas A&M University System, or his designee, is authorized to execute a Runway Protection Zone easement for a ten-year (10) term in favor of the City of Lubbock for the Lubbock International Airport. Such easement will cover 34.866 acres of land situated on Texas Agricultural Experiment Station property situated in Lubbock County, Texas. Consideration for the granting of this easement is \$1,395.00.

334-95  
(Item 21)

**AUTHORIZATION TO EXECUTE A  
SANITARY SEWER EASEMENT ACROSS THE  
HENSEL PARK/CANDY HILL TRACT, BRAZOS COUNTY, TEXAS  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Allen, seconded by Ms. Rangel and by a unanimous vote, the following minute order was adopted:

The Chancellor of The Texas A&M University System, or his designee, is authorized to execute a sanitary sewer easement for a ten-year (10) term in favor of the City of Bryan. Such easement will be twenty feet (20') in width, approximately 207.81 rods (3,428.88 feet) in length across the Hensel Park/Candy Hill tract situated in the City of College Station, Brazos County, Texas.



Ms. West called on Ms. Rangel for the report of the System Policies Committee.

**REPORT OF THE SYSTEM POLICIES COMMITTEE**

Ms. Rangel reported that the System Policies Committee met on October 12, 1995, and recommended adoption of Item 33. The Board took action as set forth below:



335-95  
(Item 33)

**ADOPTION OF NEW AND REVISED POLICIES  
THE TEXAS A&M UNIVERSITY SYSTEM  
SCOPE AND AUTHORITY OF POLICIES (REVISED);  
APPOINTING POWER AND TERMS AND CONDITIONS OF EMPLOYMENT (REVISED);  
OFFICE OF THE CHANCELLOR (REVISED); IMPLEMENTING TENURE (REVISED);  
POST-TENURE REVIEW (NEW); PATENTS (REVISED);  
CONTROL OF FRAUD AND FRAUDULENT ACTIONS (NEW);  
CONTRACT ADMINISTRATION (REVISED);  
LEGISLATIVE BUDGET REQUESTS (REVISED);  
VENDING MACHINES, PAY-STATION TELEPHONES (REVISED);  
EMPLOYEE COMPLAINT AND APPEAL PROCEDURES (REVISED);  
REAL PROPERTY MANAGEMENT POLICY (REVISED);  
DELEGATIONS OF AUTHORITY ON CONSTRUCTION PROJECTS (REVISED)**

On motion of Mr. Lindsey, seconded by Mr. Allen and by a unanimous vote, the following minute order was adopted:

The Board of Regents hereby adopts, effective October 13, 1995, the new policies and revisions to current System policies attached hereto as **Exhibit K**. The Chancellor is directed to provide printed copy to CEOs for their further distribution, and to add the new policies and substitute the revised policies on the computer files accessible through GOPHER and World-Wide Web.



Dr. Thompson expressed his appreciation to the CEOs of the System, to Ms. Rangel and the System Policies Committee, for the very excellent work they did in putting together a very strong group of policies to govern the System in the future.

**REPORT REGARDING THE CAPITAL CAMPAIGN**

Ms. West called on Dr. Eddie J. Davis, Executive Director of the Development Foundation. Dr. Davis said they are about to achieve a milestone with regard to the Capturing the Spirit Campaign at TAMU and both Regent Lindsey and President Bowen asked him to come and share a bit with the Board. He said the Capturing the Spirit Campaign had its origins in the Target 2000 report that was conducted by TAMUS in the early 1980s. In 1983, the Target 2000 report called for gearing up and conducting fund-raising campaigns on behalf of TAMU. In 1984, Dr. Vandiver moved forward and gave approval for the beginning of a campaign. In January of 1985, a steering committee was formed and in September 1985 a feasibility study was reported and the Board gave Dr. Vandiver the authority to proceed. Dr. Davis said in the early part of 1986, volunteers were recruited and the campaign preliminary gifts were set out, but unfortunately in 1985-1986 some things happened in the economy of Texas and a decision was made in the fall of 1986 to cancel the campaign.

He said Dr. Mobley became president in 1988 and began again the study of the possibility of a capital campaign. Priorities were identified and in January of 1990 the Development Foundation began to staff up and from May to July there was a feasibility study conducted. Dr. Davis said in August of 1990, the Board of Regents authorized and on September 1, 1990, they began counting gifts. That continued until March 1992 when the campaign went live with the announcement of a \$500 million goal. He said at that time, that was the largest goal of any public university in the country.

Dr. Davis said the milestone reached is the one that will come up this month, when an announcement will be made on November 17, that TAMU has reached its \$500 million milestone. He said he wanted to share a bit of information about where they are and what they intend to do on that weekend. He said as of the end of September 1995, they are at \$494 million in the campaign. He said if they looked at unit results, a couple of things should be said and referred to a chart. He said this is the first capital campaign Texas A&M has ever conducted. Frequently it is the case that you build campaign objectives based on needs, not necessarily what can be achieved. He said they have some areas where the objectives were just unreasonable and just could not be met. In other areas, such as engineering and agriculture and some of the traditional strengths where there are a large number of graduates, the goals have been met actually earlier than anticipated. He said areas like student affairs have had significant success because there was an underestimation of the value of scholarship donations that come to TAMU. He said in the area of private grants for research, this is the first time in the history of TAMU that private grants for research have been accumulated from all of the units and reported in a campaign style and there was a clear underestimation of the level of private grant support for research at TAMUS. He said recalling that any campaign is donor driven and they decide where the money goes, TAMU has had a huge success in achieving the majority of its goals.

Dr. Davis said philanthropy in the United States is driven by individuals and that is no different than the campaign at TAMU. Roughly 62 percent of the giving at this stage has come from individuals. He pointed out that at the level of corporate and foundation support, many of these gifts are driven by individuals. He said, for example, the largest single contributor in TAMU history is Exxon Foundation. That is because they pay a three for one match on every

employee that makes a contribution. He said Aggie employees make sure their contribution is matched by Exxon to TAMU. So, he said, that makes it a very, very powerful combination. On the chart he referred to, he said corporate support is counted in corporations but is very much driven by alumni giving. Dr. Davis said one of the things that is frequently misunderstood is that this campaign is a cash only campaign. He said they follow the Council for the Advancement in Support of Education's criteria for counting campaign gifts. They count deferred giving, such as bequests, trusts, life estates, and they count gifts of real estate and gifts in kind. He estimated that 50 percent of the total giving in this campaign will ultimately convert into growth and endowment. He said a lot of gifts are in real estate or deferred and will take a number of years to mature. Again, Dr. Davis referred to the chart and pointed out that the 12th Man Foundation and the Association of Former Students played a large part in the campaign. Mr. Allen asked what percentage of the \$500 million to be claimed on November 6 are testamentary gifts. Dr. Davis said he did not have it in purely testamentary gifts, but if you look at the deferred gifts, which total 11.7 percent, that will include testamentary gifts as well as trusts that the ultimate beneficiary is TAMU, at least 50 percent. So the majority of that is probably in the form of bequests and trusts, which the trust may be testamentary or intervivos.

He said on November 17, they are scheduling a celebration event on the steps of the Academic Building and a number of distinguished individuals who have been involved in this will be invited and then there will be a reception in celebration at the president's home. Then on Saturday, at the President's buffet, it will also be announced. Dr. Davis said obviously the campaign ends September of 1996 because of the needs that are driven by the lack of resources from a variety of places, but the major gift fundraising will not stop. He said they feel good about reaching the campaign nine months ahead of time and look forward to going ahead with greater success to the end.

Dr. Thompson asked if there was any larger capital campaign currently underway in the United States. Dr. Davis replied in the affirmative and said in the private institutions there are larger campaigns already. One public campaign that has been announced is at the University of Michigan for \$1 billion. He added that rarely has one been as successful as early on as this one has been. Dr. Thompson said he thought it was exemplary and complimented Dr. Davis, the Foundation and all the loyal givers.



Ms. West presented a framed resolution which had been adopted earlier in the day to the family of the late Dr. Carl Erdman.

Ms. West presented a framed resolution which had been adopted earlier in the day to Ms. Cathy Adams, mother of Christi Adams. Ms. Adams said on behalf of Christi she wanted to thank the Board for the expression of recognition. She said the Board had dedicated itself to establishing a structure for the nurture and guidance of the young people who will become our future. Ms. Adams said Christi made a life altering decision when she applied to TAMUG, armed only with the fire of enthusiasm, perseverance and intellectual curiosity to address the challenge of the study and costs that lay ahead. Ms. Adams thanked Dr. Don Harper and the financial aid people of TAMUG. She said Christi then went to TAMU-CC to pursue a masters degree, armed only with the fire of enthusiasm, perseverance, intellectual curiosity and now with the encouragement of her TAMUG mentors. Ms. Adams thanked Dr. Wes Tunnell, Dr. Krenton Daukin, Dr. Suzette Chopan, and the financial aid people of TAMU-CC for their

talent and devotion. Ms. Adams said thanks was due to the many friends who enabled Christi, a child of a single parent home, to set and attain high goals and standards.

Ms. West said the Board would now receive reports from the directors of the service agencies.

**REPORTS FROM DIRECTORS OF SERVICE AGENCIES**

**Texas Veterinary Medical Diagnostic Laboratory (TVMDL):** Dr. Konrad Eugster, Director of TVMDL, said he would brief the Board on two items that TVMDL has been concerned with for the last few months. The first is avian influenza in Mexico. He said 45 million chickens have been affected in Mexico and 17 million of those have been depopulated. This has been mostly around Mexico City. In the last two months there have been two outbreaks in two states immediately bordering Texas. Dr. Eugster said this is a serious matter. Ms. Rangel asked if it affects the chicken that consumers buy. Dr. Eugster replied in the affirmative, it kills them, but it is not transmissible to humans. He said as a result of this, he would emphasize how wide-spread TAMUS is as a land grant institution in helping its citizens from various perspectives and various angles. He said as a result of this threat, they have worked out a partnership with the Texas Poultry Federation, which on a voluntary basis has instituted an extensive surveillance program, where they have now tested 30,000 chickens in Texas to keep tabs on it. He said the people who know more about this feel that it is not a question of if avian influenza will hit Texas, but when. Dr. Eugster said one of the best defenses is the surveillance program which allows you to jump on it quickly and contain it quickly.

The second item Dr. Eugster mentioned is that they are using DNA probes and that type of technology to find viruses and bacteria as a diagnostic tool. He said they recently established a residency program in that and thinks it is an exciting new area.

Ms. West asked when the chicken flu will reach Texas and asked if there is a preventative measure. Dr. Eugster said there really isn't a preventative measure; there isn't a vaccine or a treatment. Ms. West asked if there is anything that can be done for the chickens once they get it. Dr. Eugster said not really, there is no vaccine for it. Mr. O'Connor asked if it can be isolated. Dr. Eugster said there are quarantine regulations that the Texas Animal Health Commission has instituted. He added that the great fear is that the migratory movement this fall, through birds on our flyway, may bring it in. Mr. O'Connor asked if ducks and geese can bring it in. Dr. Eugster said clearly they can carry it. Dr. Eugster said it is close to 80 percent mortality and the strategy is to deal with this is containment and then depopulation.

**Texas Forest Service (TFS):** Dr. Ed Hiler said Mr. Bruce Miles, Director of TFS, was not present as he is serving on a timber theft panel in Dallas. Mr. Jim Hull, the Associate Director, was not present as he is presenting a fire truck to State Representative Irma Rangel in Rio Grande City.

**Texas Engineering Extension Service (TEEX):** Dr. Larry Teverbaugh, Deputy Director of TEEX, said Dr. Kem Bennett could not be present and would give the report. He said it is unfortunate that in the times that we live these days that we are besieged with both natural disasters such as the earthquake that has taken place in Mexico and then additionally the problems that we have had with man-made disasters of recent including the Oklahoma City bombing and the Amtrak train wreck in Arizona. He said one of the things that TEEX has been trying to do is to extend its outreach and to try to take into consideration lessons learned from

these things. Dr. Teverbaugh said they held an Oklahoma City Lessons Learned Conference hearing in College Station and brought down the key individuals associated with that particular man-made disaster. He said it was very successful from the standpoint that they were able to get the real “behind the scenes” activities down to be able to share those with other people that are involved in emergency rescue and response. He said the comments received from the people from Oklahoma City were that the A&M presence and the way that we treated the individuals was the most professional that they have encountered to date. He said one of the other things that was quite timely was the training program which was developed for passenger train rescue with Amtrak. He said he was happy to report that some of the people in the first class that TEEX taught in September were on the rescue crew for the Amtrak wreck in Arizona and so TEES did have an immediate impact on that. Dr. Teverbaugh said one of the things that Dr. Bennett is trying to do with his vision associated with these types of natural and man-made disasters is the creation of a national center for emergency search and rescue. He said they are attempting to do this in cooperation with the Colleges of Engineering and Architecture.

**Texas Transportation Institute (TTI):** Dr. Sadler Bridges, Executive Associate Agency Director of TTI, said he would present a video of one of the projects that is running on the Translink Lab. He said they would see in this video some use of computer visualization that TTI has used to create virtual intersections so that they can study and analyze things that happen. He said the video is on a project called the Smart Diamond Project. He said the diamond interchange in transportation engineering are those interchanges that you normally find on either side of a freeway, in other words the two signal lights right at the frontage roads and around the freeway. So you have two signal lights that are very close together and have to be well coordinated and so that is what this project is about. The video was then shown.

**Texas Engineering Experiment Station (TEES):** Dr. C. Roland Haden, Director of TEES, said TAMUS now has another first. He then introduced Dr. Robin Autenrieth, associate professor of civil engineering and a researcher with TEES, who has her own trading card. He said the trading card has been produced by Mr. Bill Nigh who has a Disney television show called “Bill Nigh the Science Guy,” who is producing these cards to get to young people all over the country involved in science.

Dr. Autenrieth said it was an interesting opportunity to be asked to be a baseball trading card scientist. She said her card is one of 94 of a set. She said the rest of the cards feature various aspects of science and engineering all in an effort to encourage kids to keep their interest in science. She said the cards are very interactive so it is kind of a “hands on” learning experience. She said on the back of the cards there are exercises and hers features the research that she is doing using micro-organisms to degrade hazardous chemicals.

**Texas Agricultural Extension Service (TAEX):** Dr. Zerle Carpenter, Director of TAEX, reported that they held the groundbreaking ceremony for the district headquarters facility at Fort Stockton. He thanked Chancellor Thompson and Regents West, Powell and O’Connor for attending.

Dr. Carpenter said the U.S. Department of Agriculture recently had its honor awards ceremony in which it honored some hundred people from across the entire U.S. He said he was pleased to report that three people from TAEX received special awards at that ceremony: Dr. John Sweeten, Dr. Bill Harris, and Ms. Joan Gillespie.

Dr. Carpenter said they are planning a state faculty conference on November 1 that is a satellite conference. He said it will save funds, maybe a quarter of a million dollars, since they will not have to bring in all the people onto campus. He said the focus will be the challenge to change. He said they are pleased that Governor Bush will join them on that live satellite conference.

Dr. Carpenter said they have just initiated a pilot project in Collin County that includes Plano and that is Voice Link 2000. He said it is an extension information "just a call away" program which they are piloting to find how in fact can you have interactive service and provide the information of the most important and most frequent calls that they have in extension. People can call a number and use a four digit dialing system for the pertinent information. It is tips dealing with lawns and gardens and pest management, and other types of information that they have available through extension. He said this is a commercial messaging company and the messages can be changed monthly. Dr. Carpenter said they believe this will be an efficient way to provide additional educational information from TAMUS to the residents in some of the urban areas.

He said TAEX continues to grow in its Texas Master Gardener program. They have received contributions of \$950,000 and volunteers have contributed over 100,000 hours in manning the phones and offices and working in special projects with the public school system. Ms. West asked if that was the program that Andy Vestal started, the Agri-Food Masters Program. Dr. Carpenter replied in the negative but said the Agri-Food Masters Program has extended itself into ten cities of the state.

**Texas Agricultural Experiment Station (TAES):** Dr. Ed Hiler, Director of TAES, said the leadership in the Agri-Food Masters Program in San Antonio and Bexar County is now going statewide to tell the food and fiber story in the urban areas. He said it is very important that the San Antonio Livestock Exposition has provided continuing strong support to that effort and as a result it is moving not only statewide, but nationwide.

Dr. Hiler said they just appointed Dr. Jayroy Moore as director of the El Paso center. Dr. Moore is a long-time superintendent of the Pecos station. He said for the past 18 years in El Paso, TAES had had a strong focus on environment and the environmental situations along the border. He said TAES is linked with Mexico via the Escobar Foundation and also has linkages with UTEP and New Mexico State.

Dr. Hiler said in Amarillo, they have completed the interviews for the new resident director for that center. He said it is a very key position because of the strong linkages that are evolving with WTAMU, TAES, TAEX, USDA, the Agricultural Research Service, and most importantly, the industry in the northern high plains. He said these joint programs are in the area of agriculture and the environment. Dr. Hiler said that is probably the largest confined animal feeding area in the United States and it is certainly a challenge to solve the environmental waste management problems.

Dr. Hiler said they have an initiative on cotton biotechnology which is funded by the Texas Legislature called TexCot. He said it is a joint effort with Texas Tech University and the cotton industry to address insect and herbicide resistance in cotton to eliminate the toxin that keeps seeds from being able to be used readily and to develop disease resistance and improved fiber quality and yield.

Finally, Dr. Hiler reported on Summit II, the Texas Agricultural Summit process, which will address bridging the information gap between those who provide the food supply and those who create the demand. He said this will be held December 7-8, in Dallas and the keynote speaker will be Dr. "Red" Duke.



Ms. West then presented a framed resolution which had been adopted earlier in the day to Dr. Kenneth Dirks.

There being no further business, Ms. West adjourned the meeting at 11:55 a.m. on Friday, October 13, 1995.

Vickie Running  
Secretary of the Board of Regents  
The Texas A&M University System

VR