

**MINUTES**

**MEETING OF THE**

**BOARD OF REGENTS**

**OF**

**THE TEXAS A&M UNIVERSITY SYSTEM**

**HELD AT**

**COLLEGE STATION, TEXAS**

**DECEMBER 1, 1995**

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***MINUTES OF THE  
MEETING OF THE BOARD OF REGENTS  
DECEMBER 1, 1995***

A regular meeting of the Board of Regents of The Texas A&M University System was convened by Ms. Mary Nan West, at 8:05 a.m., on Friday, December 1, 1995, in Room 292 of the Memorial Student Center, on the campus of Texas A&M University, College Station, Texas. The following members of the Board were present:

Ms. Mary Nan West, Chairman  
Mr. T. Michael O'Connor, Vice Chairman  
Mr. Robert H. Allen  
Mr. John H. Lindsey  
Mr. Don Powell  
Ms. M. Guadalupe L. Rangel

The following member of the Board was not present:

Ms. Alison Brisco  
Mr. Frederick D. McClure  
Mr. Royce E. Wisenbaker

The invocation was presented by Ms. Joy Villalobos, a student at Texas A&M University, involved in Parents of the Year, Kappa Alpha Theta, and student worker in the Board Office.

***CLOSED SESSION***

At 8:09 a.m., Ms. West announced that having convened in open session, the Board would convene in closed session to consider matters as permitted by the following sections of Chapter 551 of the Texas Government Code. Section 551.071, for consultation with System attorneys on pending and proposed litigation and matters recognized as attorney-client confidential and privileged; Section 551.072, for discussion regarding the acquisition, lease, exchange, disposition and value of real estate. Ms. West said that under this section the Board would discuss Item 18 and 24. Section 551.074, for discussion of matters involving the appointment, employment, evaluation, reassignment, duties, discipline or dismissal or to hear complaints or charges against an officer or employee. Ms. West said that under this section the Board would discuss Items 3 through 6, 30, and other personnel related items.

Ms. West said it was anticipated that the Board would reconvene in open session at 10:00 a.m. She said in accordance with the law, no final action, decision or vote with regard to any matter considered in the closed meeting would be made or taken. She then asked all persons who had not been requested to stay for the closed session to leave the meeting room.

At 11:50 a.m., Ms. West reconvened the meeting of the Board in open session.

***CHAIRMAN'S REMARKS***

Ms. West said she was pleased to report that Dr. Thompson will be with the System until August 31, 1998, with an option to be with the System through August 31, 1999.

***CHANCELLOR'S REMARKS***

Dr. Barry B. Thompson, Chancellor of The Texas A&M University System (TAMUS), reported that there were no new major crises and said he was happy to working with the Board and his colleagues for a few more years.

***REPORTS FROM CHANCELLOR'S STUDENT ADVISORY BOARD***

Ms. West then introduced Ms. Becky Silloway, Chair of the Chancellor's Student Advisory Board (CSAB). Ms. Silloway said the CSAB was very pleased to report to the Board. Ms. Silloway introduced the following student body presidents and reports were presented as follows:

Mr. Dareus Starr, Prairie View A&M University (PVAMU):

"First of all I would like to say good morning, or how do you say it down here at College Station, "Howdy"! To Chancellor Thompson, Madam Chairman West and the Board of Regents, I extend greetings from Pantherland, home of Prairie View A&M University. My name is Dareus Starr and I am happy to report that the Prairie View family is progressing forward in the areas of school pride and leadership development. Increased school pride was evident in a successful homecoming week. Students continually expressed their feeling in regards to this year's events being the best in some recent years. Whether it was the elegance of the queen's coronation or the deep rooted pride we felt at the renewal of the lighting of the homecoming bonfire which has not been seen in the past three years.

"The administration has also been supportive by using student input to design our new official university logo. Dr. Hines has further shown his understanding of the need to develop student leaders by assisting the student government association in its goal to be a student congressional chamber which will provide a nurturing atmosphere to promote political activism for the future. Though campus life has been improved some, we hope that Prairie View one day will be and have a better science building, a more accessible night time health care for students, which has been improved partly by President Hines by making an EMS vehicle available, and a new MSC complex to match our growing population. Most importantly, on behalf of the entire Prairie View A&M University student body, I would like to thank the Board of Regents and Chancellor Thompson for being receptive of and supporting of us in addressing our main concern, which is housing. We look forward to better living conditions and are willing to do what it takes to accomplish this goal because a better standard of living is essential to the growth of any institution of higher education. In keeping with our current theme for 1995, there is something inside so strong, we know that we can make it at Prairie View A&M University. Thank you."

Mr. Martin McLemore, Tarleton State University (TSU):

"Madam Chair, members of the Board, Chancellor Thompson, I bring greetings to you from Tarleton State University and all of the students there at that campus. We have had an excellent fall semester so far this year. We have had a very busy year in the student government association and on campus. I will tell you a little bit about what we have been doing so far this year. Our homecoming activities went great. Our homecoming game was the first weekend in November and we had activities that whole week. Student participation was up this year and was excellent. We are working in the student government association on getting a new academic honesty policy in place. We are working on writing that and we have had some revisions to it. We are having to struggle with it but we are still working on that trying to get that in place because at the moment we have some conflicting ones with the faculty. We are working on, in the student government association, doing some amendments to our constitution and making it more professional and more like a senate meeting per se. We are working on a new election code, rewriting an election code for all of our campus elections so that we will have an election committee that runs all of the campus elections so

that it is not the student government executive council because that usually ends up being some of the people that are in the elections and get some conflict there.

“We are working on some housing contracts. Right now, our requirement is 45 hours, which you sign a one-year contract. We are trying to negotiate that and work with the new housing director on that. If you have been by our campus lately, we just got some new street signs in and we named some of the streets on our campus and we got some very decorative and very attractive street signs up. They are purple and white of course with the Tarleton seal on one end and we got several street signs up and they look great. Be sure and notice those the next time that you are by our campus. We are really proud of those. The student government association has also started a campus clean up to kind of beautify our campus. It’s what we consider campus beautification. In the past, we have had an “adopt a highway program” and gone down the highway picking up trash but we decided that we wanted to beautify the campus more so. We go around twice a semester at least and we take trash bags and just pick up the little stuff that blows into the corners in the parking lot--cups, cigarette butts and whatever we can find on campus and we just clean it up to make our campus look better. We are also working to keep people off of the grass in some areas and keep the grass to where it is growing and not look like a cattle trail.

“What we are working on for the spring is we have our community service project which we call “6th Grade Day Away.” This will be the fourth year that we have had it. It was started by our student body president, Justin Lookadoo, several years ago. What it is, we bring all of the 6th graders from Stevenville Intermediate School to Tarleton State University and we split them up into groups by their classes and they are divided up and each group has a name. It’s an animal and so they wander around campus making animal sounds all day. We lead them around to different sessions. Drugs, we have the drug dog up there for an exhibition there. We take them to gang violence, some family issues, alcohol awareness. The DARE officer comes and speaks and then we have a motivational speaker that speaks at the end of the day. The students have really taken to this and really enjoy it as well do the Tarleton students that get to participate in this. The intermediate school has been very cooperative with us and really enjoys working with us on this. This is our big community service project for the spring semester which will be in March. That’s about all that we have.”

Mr. Javier Barrientos, Texas A&M International University (TAMIU):

“Chairman West, Regents, Chancellor, distinguished guests, “Howdy.” Adjustment--that is what the first few months at Texas A&M International have been. First, we started off in December with Senate Bill 11 where Senator Zaffarini tried to pull Texas A&M International University from the A&M System and transfer it to the UT System--but that did not happen. The concerns there were that a different name would be put on the diplomas, so that has abated. Right after that we moved in late July and early August. It was challenging but exciting. We have new, beautiful buildings and a campus. There are a lot of questions. How do I this? How do I that? Where is this and where is that? Everybody is a freshmen there right now and they are adjusting to that. We are in the transition from a two to a four-year university--the first set of sophomores and of freshmen. We had our first freshmen orientation. The students are excited about being part and starting new traditions. We have a new mascot--Dusty the Dust Devil. We have a new home page and a lot of student hours went into producing it. The overall sense on campus has been one of adjustment. Not just by the students but by everyone. We have a new constitution that took us ten months to develop and it was just ratified last week.

“Student government is in a transition phase from the old type of government to the new type of government. The clubs are increasing as part of this excitement. Just last month we had our 25th anniversary and dedication of which you the regents were a part of. I am glad to see that we have our own library and facilities instead of having to share the facilities with another institution, the junior college. The concerns at the university are that we are in dire need for a student center to develop the students for socialization, recreation and to build a campus community. We need a larger cafeteria. The one that we have there is a little bit small. We expect housing in the fall of 1996 and the students look forward to that, especially international students. Another concern is the financial aid bill. A lot of students at Texas A&M International University are on financial aid. No one has seen the financial aid status affected. That’s about it for my presentation.”

Mr. Toby Boenig, Texas A&M University (TAMU):



“One of the wonderful things about student government at Texas A&M is that we have checks and balances just like the United States government and I was ordered by our speaker of the senate, Ms. Becky Silloway, to thank each of the regents for attending the student senate meeting on Wednesday. So thank you to all of those who attended. There has been a lot of debate and a lot of controversy on this campus and a lot of students have really been taken forth and have really engaged in the debate. It has been remarkable to see the student leadership from all areas really participate in the debate and it has really been rewarding and challenging. A lot of other things have been happening at Texas A&M besides just those things. Such things as Aggies helping other Aggies out and Aggies helping others out as well. One of the great things that we saw this year was the first Children's Miracle Network dance marathon--ever. Forty students from Texas A&M stayed up for 40 straight hours and danced. They couldn't sit down for 40 straight hours. Oddly enough, I was one of those that did participate but did not quite make it all of the way but most of the students did make it and it was great. What this money goes to is that it is helping out many families whose children were possibly born premature or something like that who need a lot of financial help and this event helped them there.

“Just a few weeks ago, we had a blood drive and we had a contest against the University of Texas to see who would raise the most blood and I am happy to report that we did beat the hell out of TU in that area as well. Last year, and I am not sure if you all are aware of it or not, but here at Texas A&M the student leaders don't get paid at all. We just get paid with the reward of knowing that we are helping others out. The student body president last year, Ms. Brooke Leslie, wanted to see something done and she wanted to see the student leaders get scholarships, so last year eleven \$1,000 scholarships were awarded to students. With Dr. Southerland's help and the student affairs department this past year, five of those scholarships have now been endowed. We really thank them for all of their hard work in doing that. One of the things that you all voted on last year was the creation of a new library fee. I just had a meeting with Dr. Heath a couple of weeks ago and I am very happy to report that out of the \$1.8 million dollars generated for that, \$1.4 million of those dollars are actually going to buy new materials for the library. As a student that sponsored that legislation last year, I was very pleased to see that happen and just knowing that money is going to where exactly the students wanted it. Knowing that the library is getting improved on this campus means a lot to the student body here at Texas A&M.

“Some of the other issues that have been going on this campus; some of the students have really started discussing a lot the child care issue and actually having child care on campus. That is an issue that students are very interesting in here. I mentioned earlier about communications between student leaders. A lot of these good communications have just been getting these student leaders together. The student government has put together roundtables to where leaders, such leaders as the College Republican president, NAACP president, the Conservative Coalition president, have been coming to the meetings and have been just sitting down and talking. It has been remarkable the kind of dialogue that we have gotten out of these meetings. I am very proud to see the type of leadership that we do see on this campus, just to see the dialog, it has been very impressive. Also, I wanted to report, as we all know that something is going on this weekend and we have something going on tonight and the bonfire alcohol awareness committee has done an excellent job in promoting awareness in the field of alcohol being used before and after bonfire and at the site of bonfire. They have done a remarkable job. Finally, I would like to end by just letting each of you regents know that I have issued a challenge to this gentleman to the left of me right here. The challenge is to see who can get up the top of the rock wall in the student recreational sports center. If any of you all would like to watch it I will be sure to see that you all get letters and invitations. I am determined to make sure that Dr. Bowen gets up that rock wall. The students are a little bit excited right now. We have a big weekend coming up. The students have been working very hard in building the bonfire and it is as you know, we will see every students burning desire to beat the hell out of TU this weekend. Thank you very much.”

Mr. Steve Wilson, Texas A&M University at Galveston (TAMUG):

“Chancellor, Madam Chairman and the rest of the Board... Howdy from Texas A&M University at Galveston. I want to thank you for the time to present to the Board some concerns from the Galveston campus and also the opportunity to inform you of some our ongoing activities. First of all, and the most exciting for me and for most of the rest of the campus, A&M Galveston has begun to work with consulting

firms that will address and update the campus' master plan. Although we have only completed one of several workshops, there are some things that are becoming apparent and wanted to let you guys know about. First of all, our goal is to grow, the student population, which is currently around 1,250 students to 2,000 students by the Year 2000. This represents a 160 percent increase in the student population there. In the last five to ten years, A&M Galveston has already undergone phenomenal growth and the only new additions have been much needed and now a much utilized gym and a small building to house some administrative functions. We are excited about being able to increase Texas A&M University's presence in Galveston, but since the campus is already being squeezed, more buildings, particularly classrooms, will be needed to fulfill this plan. We hope that the regents will remember how badly the students in Galveston need these facilities when these issues are presented in the future. The other significant aspect of the master plan is the desire to expand A&M Galveston's role in marine and maritime research on the Gulf Coast. Of course, new buildings and laboratories will also be needed for this as well. I wanted to forward some information to you all from the students at Galveston.

"Even though it was a state mandate, the retroactive increase in the general use fee caused quite a stir in Galveston. Although it was a small percentage of the total tuition, the additional money that was unplanned for caused financial difficulties for many students. I would be misleading you if I didn't tell you that the retroactive increase disappointed some students and made some others quite angry. On a more positive note though, I would like to conclude by saying that things on the Galveston campus are progressing better than ever before. Students are proud to be a part of A&M University. Although being 150 miles away make attending meetings and other university events difficult, we are getting around them. This week, we burned our third annual Sea Aggie Bonfire since that tradition was revived in 1993. We plan on beating the hell out of TU tomorrow. Our Galveston yell practices are drawing more people than ever and we held our first elephant walk this year. One other thing, our muster committee is working on next year's event. So as you can see, the traditions that many of us hold dear from the main campus here in College Station are coming down to Texas A&M-Galveston. We are pleased to be part of the System and the university. Thank you very much."

Ms. Yvonne D. Montiel, Texas A&M University-Corpus Christi (TAMU-CC):

"Good afternoon. I was going to start off by introducing myself but Becky did that for me already. Our campus right now, one of the big things that is going on is that we are having a contest to design our new mascot. We have decided that we are going to be the Islander-Tarpin and it was up to the artists to decide what that is. We have had 66 entries in and the deadline has already passed so we are in the process of displaying them. We are going to have two sets displayed in two different parts of the campus and we are inviting everyone to come out and to look at them and we will be polling them for their preferences. Dr. Furgason will appoint a committee whenever it comes down to the nitty gritty to see which one is really going to be our design. One of the other things that we have been dealing with and that is really great is that as our university grows, the number of student organizations from different disciplines has been increasing each semester dramatically--especially in our kinesiology department which leads me to another point. When it comes to kinesiology, our recreational facilities, we have outgrown it. We have one gym that we have a division that we can split it into two for half court basketball and have aerobics or volleyball or whatever the case may be and a lot of times we just do not have the room to have more than two activities going on at one time. We would greatly appreciate to have either an expansion or an addition or maybe a new one. Think about that one. As a matter of fact, our flag football team, we have flag football, they are going to, where are they going to? They are going somewhere. They are going to the playoffs. At least we have football, okay. They are doing good. Our intramural program is pretty good and a lot of students participate in them. We enjoy it.

"Our university really is growing at a rapid pace. We are adding about 500 students per academic year and not only in our rec/sports facilities are we growing out of but in classrooms. We have a large number of incoming freshmen that are environmental science and biology majors and we are running out of classroom and laboratory space. This is affecting the quality of education that those students are getting because they are not receiving the same amount of information in a laboratory setting as they would as if they had the proper number of students per lab. We are running out of equipment, glassware and things of that nature because we just do not have the room. Another thing that we are short of, and we are short of a lot of things, but one of the things is the dining area. Our current enrollment is right now at a little over 5,500. Our dining area seats about 300. Imagine trying to get 5,500. We know that we are not going to have them all on the campus at one time but it might happen. We are in dire need of more dining space. We do know that we will be getting a new university center and completion date is expected to be the Year 1999.

We are hoping to have it a little sooner. That's another one that you guys might want to think about. Thank you for giving me the time to let you know what is going on our campus and what some of our main concerns are and if you have any questions."

Ms. Raquel Sosa, Texas A&M University-Kingsville (TAMU-K):

"Chancellor Thompson, Madam Chair and Board of Regents, thank you for giving me this time. My name is Rachel Solsa and I do represent the Texas A&M University Kingsville student body. I am pleased to report that our university is advancing continuously in various areas. Our newly renovated physical education center has just been opened to the students who are very excited about all of the modifications that have been done and it also makes students, like me, who are a little bit reluctant, to actually feel like going to exercise. We are also looking forward to our commencement where we will be honoring seniors who have excelled in the university by presenting them with a distinguished student award and we are very excited about this also. Furthermore, I am pleased to report that we have had excellent communication with our administration. They have taken the time to have open forums with us and they address our concerns and also entertain any ideas that we do have. I do believe that this communication is the key to having an effective student government and also an effective institution. Last, we anticipate our last game before the Javalinas travel to Alabama to win the Division II championship which we will win this year. I am crossing my fingers. In closing, once again, I would like to thank you for this time and if you any of you ever get tired of cold weather you are more than welcome to come down to South Texas. Thank you."

Mr. Jason Huddleston, West Texas A&M University (WTAMU):

"Greetings Chancellor Thompson, Madam Chairman West and very distinguished Board of Regents. I bid you greetings from the thriving West Texas A&M University campus at Canyon, Texas, which is by far the driest, windiest, flattest and probably coldest and northern most campus in the A&M System. Morale is high and the students are complacent at WT. Renovations, we are in the process of the renovations of halls and other buildings on campus. We are looking at a doctorate program for educational leadership and educational administration in conjunction with Texas Tech and we can't wait until the Board of Regents give their final decision, or their final voting, on our new \$37 million rec center or our \$40 million basketball and volleyball court and coliseum and our \$400,000 housing program for student government officers and senators around the System. Our student senate is working on a one-card system which will enable students to take their ID card and buy books and scantrons and possibly have an electoral vote and other various things that can be done with this one-card system. We are also looking to meet federal regulation standards across campus but basically at our stadium to make them handicap accessible to fans and other students that are on the campus. We are looking forward to a 24-hour computer lab that will hopefully will be implemented before the fall because of a problem with Internet and Web surfers in our computer labs right now. The students cannot get in for educational purposes. Hopefully, the 24-hour access lab will meet that need.

"We are working on a faculty handbook which shows the grading policy, the attendance policy and the kind of tests that faculty members use to distribute to students before they register for classes. We are trying to get a raise for the vice-president of student services. We are looking for a tremendous raise from \$3.50 an hour to \$4.50 an hour and we are hoping that will go through. Our football team, we look like we are going to have an exceptional year in pre-season. We just joined the Lone Star Conference along with Tarleton and Kingsville. Luckily in conference, we did at least win one game. Because of that we did beat out one of our sister schools, Tarleton. We did not take dead last. Our volleyball team lost the championship game in regionals and hopefully they will come back next year and win that 'dad gum' thing. We have a great volleyball team down there. Our soccer team got voted out to go to the national playoffs and this is the third consecutive year that we got voted out to go on to the playoffs. We have an exceptional soccer team down there. An exceptional basketball team. I am glad that Ms. Sosa came before me because the Javalinas will not beat West Texas A&M University in basketball in men's or women's this year and I just wanted to state that.

"We have a lot of moving around of titles, provost and deans around our campus. We had an alumni director resign and we were looking to put Barry Thompson in this position as our alumni director but now he is going to go on to be the Chancellor of the A&M System until '99, so we couldn't pull you back. We inaugurated the ninth president of our university, Dr. Russell Long, and hope he will stay and not come up here and be some chairperson, chancellor in the A&M System. We seem to lose our presidents to the

A&M System, but that's a good thing, at least they are here for us. We would like to bid congratulations to Mr. Kale from our college. He is now the vice-chancellor of business and he is from West Texas and we are proud of that. By the way, I will graduate in December of 1996. Yes, I will graduate and after being in every major at our campus and gone to college for at least five, six or seven years--I have lost count. The reason that I am telling the Board of Regents this is that I am graduating and I am hoping that after graduation you might look at my application and my resume to move up into the A&M System whether it be a Chancellor servant's job, a janitor, coat holder, shoe shine boy or any position that I can move up in the System, just in case WT does not give me a job somewhere in there. My application will be in your personnel office right after this. Anyway, thanks regents. Come visit us at West Texas A&M University at Canyon where there is a tropical climate, mountainous region, plush forest infused and the Grand Canyon of Texas, Palo Duro Canyon. Thank you."

### **REPORTS FROM THE PRESIDENTS**

Ms. West called on the presidents who presented reports as follows:

Dr. Charles Hines, PVAMU:

"Madam Chair, Regents, Mr. Chancellor. After the Vietnam War, the United States Army transitioned from a conscripted army to a volunteer army, spending millions and millions of dollars on recruiting, in service education and training. Yet the soldiers they recruited were frequently marginal, local farming and cost millions of dollars to discipline and discharge and many of them were there because a judge told them to go to the army or to go to jail. What went wrong? It was called failure to recognize that if you wanted to recruit and retain high quality people and build a professional organization you need a high quality of life environment. For the non-military it is called the Texas A&M model. Recruit high quality students. Give them a high quality of life with world-class educators and a caring environment and you have a great university where class after class does the E. walk to the bonfire.

"At Prairie View we are searching for an improved quality of life and we are beginning that search with what I call the privatized housing imperative. Four points that I would like to make. It makes dollar and sense. There are some danger signals that tell us why this is so imperative. It becomes the long pole in the tent for whatever we are going to do and immediate action is required. Since we don't have the money to develop it and constraining and retrenching budgets don't, to develop and finance the entire project and based on our coordination with the real estate office, in-house construction seems to be more expensive. We don't have a very large upfront cost. In-house construction may take longer and management and maintenance is done by the owner and this is a major problem when we take a look at the millions of dollars in backlog of maintenance and repair that we have on our facilities. The danger signals--there is no growth in undergraduate enrollment. That is not quite true. There is a declining growth but being a sociologist and taking a look at statistical significance, I crank that in and I am always on the prowl for better light. No growth in undergraduate enrollment.

"There is a declining retention rate that is horrific. Our retention rate is at about 60 percent. Forty percent of our first term enrollments leave us and don't return the next year. That is particularly precipitous among African-American males where the retention rate among African-American males at Prairie View is 10 percentage points below the state average. Declining graduation rate--if we don't keep them there our graduation rates will continue to decline. In 1993, it took three applications of brochures to get one student. Today it takes seven. The long pole in the tent--it's the key to improved enrollment growth. If we can get our housing, I can give this system 15,000 students at Prairie View in the Year 2000. Without it, I am afraid that we won't be viable. So it's the key to improved enrollment growth, recruiting. We lose 500 or more students each year from parents who bring their students to Prairie View but go back home with those students because they refuse to let the students live in our dormitories. We think we improve student retention, quality of student life, graduate research is to work on the millions of dollars that is now infusing into Prairie View from grants across the government and private industry. We think that it will enhance the quality of life of course, attitude and behavior, health. It is not healthy to have three people to a room and six to a toilet and plumbing that just explodes in your face. Safety and security and more importantly a learning environment. I walk the campus at all times and I see kids sitting out front of the dorm and I ask them why they are not in their room studying and they say "you have to be kidding, Mr. President."

“Immediate action is required and is critical for enrollment growth during the base year, that’s our count year, next year. The average age of the halls is 34 years. The Coordinating Board’s rating of 4 by 7 facilities is marginally satisfactory and three are out-and-out unsatisfactory. It just isn’t befitting a university of the first-class and it generates questions that I cannot answer. I am proud of the effort that the Chancellor and his staff and the support that the Board of Regents are giving and with your help and your perseverance, we will make this work. Thank you very much.”

**Dr. Dennis P. McCabe, TSU:**

“Good afternoon and greetings from Tarleton, a campus that needs a new science building. You have met Mr. Martin McClemore, our president of our student body, a moment ago. I would like to take this opportunity to introduce to the Board some other Tarleton people in the audience. I would like to introduce Mr. Phil Bowen. He is the chair of the traditions committee in the student government. Also, Mr. Rusty Jurgens, who is our dean of students. Seated up here next to me in the Tarleton section is Dr. Wanda Mercer who is our vice president for student services. They along with many other people make Tarleton what it is.

“You have received an update from Tarleton in your materials for the Board meeting. Not listed in that update are a couple of things, let me mention those at this time. We are finished and have approved through the curriculum committee and the academic council a new course, a PE substitute in rodeo and we are very proud of that, plus we are creating another three-hour class in rodeo as well which deals with rules, understanding, histories, knowledge and so forth of the sport. Rodeo is big on our campus. Leadership and service are two parts of our goals stated for our students.

“We have created a Tarleton association of student leadership program on campus and I am proud to indicate to the Board that that program is growing exponentially. We’ve had in the past gone from 15 applicants in that program, steadily upward. We had a double of our applications for the spring semester. We had 46 applicants and approvals. That program is now is just shy of 100 students strong and they have a very detailed, very structured program, four-phase program to go through. Very proud of that Tarleton leadership program. On the 5th of January, we will have our fourth annual strategic planning retreat on our campus. We will have some 80 of our leaders, students, faculty, staff go through an all day retreat on our campus. That is just before the students come back for the spring semester.

“We will revisit our strategic plan, mission, goals for the university and so forth, looking forward to that one day of planning. Also, our graduation ceremony is December 16 and would like to thank Chancellor Thompson for agreeing to come up and to represent the A&M System at our campus and we look forward to having you on our campus again and of course all the Board members are welcome to join us at that time as well. If you have any questions about any of the points that I have made or the things that are listed on the update sheet or anything else, I would be happy to respond. Thank you.”

**Dr. Ray M. Bowen, TAMU:**

“I will try to be brief. I want you to know that I am terribly upset. Normally I am a very calm individual but I wrote this speech for Toby and he did not give it and he actually changed part of it. This deal about climbing the wall, I have done the wall, I have already climbed it and he didn’t show up and I can show you the tape of that if there is any question about it. I really resent you leaving out the part about my raise, though. Let me try to do this quickly.

“A couple of things that I would like to tell you about is a couple of calibrations of our university. This table gives the research expenditures at Texas A&M University and I am including our two principal agencies, the Ag Experiment Station and Engineering. Last year we were ranked number 7 in the nation. This is actually 1993 numbers, the 1994 numbers just came out. The next report came out this week and we are number 5 in the nation. Had a dramatic increase in our competition. We still trail John Hopkins, the University of Michigan, Wisconsin, MIT, but we are now in front of the University of Washington, UC-San Diego, Stanford, Minnesota and Cornell. This does not come from a random event. It comes from the hard work and dedication of our faculty, the good investment in facilities and sort of keeping our eye on the ball in the terms of our being a nationally prestigious research university. A great tribute the efforts of the part of our faculty. If you track the evolution of the university budget going from '93 to '94, it did not go up. In fact, we are getting more research clout out of the dollars that are made available to us. I want to take this opportunity to brag about the enterprise just a little bit. There is another report that came out in late

September from the National Research Council. Let me tell you about this. This is not necessarily the same dramatic result. Mr. Lindsey, you had faxed something to me about our friendly University of Texas, about how well that they did. The NRC, the National Research Council, which is a branch of the National Academy of Sciences, ranked 27 Ph.D. programs at our university among a large set that ranked nationally. Five of our programs are ranked in the top quarter. That was chemistry, industrial engineering, statistics and biostatistics, civil engineering and electrical engineering. Fifteen are ranked in the second quarter and seven were ranked out of the top half. If you look at how we were I believe in 1982 in this last report when this last report came out, we have had dramatic improvement. These reports are inevitably sort of popularity contests. There is a lot of reputational level that is built into them rather than quantifiable elements. We are going in the right direction but we have a long way to go. I think that the same report five years from now will give further recognition for the quality for the doctoral and research programs at our university. I think that it displays in a dramatic way just what a competitive environment we are dealing in as we attempt to do the best with our state resources and how very important it is for us to keep our eye on the ball as we try to be the dynamic, prestigious, high quality institution that we all want.

“Moving right along, there are a couple of other things that I want to tell you about. Applications for admission next fall continue to be strong. We are now approximately 9 percent over where we were a year ago in the number of applications. Reduce the numbers and we have about 6,000 individuals that have applied as of today for admission, that is 500 more than we had this time a year ago. We are tracking and leading in terms of interest in our university. In terms of the number of admissions, we are behind and that is a conscious decision on our part. We decided to have more students in that review category rather than do the automatic admission so that we can be sure that we are looking at a spectrum of criteria as we offer admission and not just purely academic issues and I think that is something that all of the feedback that we get from former students groups and other individuals that tell us that is the right way to go.

“We have done some things on campus with the help of vice presidents who had a number of opportunities to interact with students and other groups. We have tried this with television shows. We broadcast them on our channel here out into the community and a call-in show. The ratings are pathetically low but we do get some good questions. On September 21 and 31, October 31 and November 20, we did this and we got an interesting set of questions. In addition, I had an open house in my office on November 9 and about 60 students came by to talk. I think that we get a pretty good feel for what our community thinks about the academic experience here.

“On a positive side, we get great feedback about the quality of the academic experience at A&M from our students. Quality of our faculty, quality of their commitment to instruction, quality of the leadership programs that are managed by our office of student affairs. On the negative side, we get questions about parking, questions about admissions, why we keep raising the standards and why their brothers and sisters can't gain admission. Concern about the library, the dilemma as I described to you before, the Evans Library does not have the quality that is consistent with the dynamic quality of our broader university and this is a high priority for me as I know it is for you. Concerns about campus housing, knowing that we are going to tear down Law and Puryear and when we are going to build some more. Concern about computing environment on campus, access to the network, access from dormitories in particular. Concern about fees--I always try to be very open and describe my desire to have another fee increase next year and my promise to the community to have discussions broadly about that before I try to bring it to the Board of Regents.

“I have tried to take some time to visit editorial boards and this is the second cycle of these. I have been to the Dallas Morning News, The Austin American Statesman, and of course our local paper, The Eagle. You would be interested in the contrast in the discussion this year as opposed to a little over a year ago when I got here. All of these papers are thinking very positively about A&M and the kind of contribution that they make in the state and I am pleased to understand that that agenda has improved. The milestone event a couple of weeks ago where we announced that we had achieved the \$500 million mark on the Capturing the Spirit Campaign was an exciting event and I want to publicly thank again John Lindsey for his leadership of that campaign. John, we need you to get busy as we have nine more months and we would sure like to get close to that \$600 million mark. We do thank you. With that I will sit down unless you have questions.”

Dr. Leo Sayavedra, Texas A&M International University:

“Well, Madam Chair and Chancellor Thompson, thank you for the opportunity to once again come before the Board. I would like to remind you that this is the last time that you will see me doing this. At the

next Board meeting, it will be Joe Garcia making this report. This is history in the making once again. I am happy to report that we had the Southern Association of Colleges and Schools visit this past November and we had an excellent visit and an excellent report. I would like to report to you that once again, our institution will be reconfirmed and accredited by the Southern Association.

“As you know, we finished recently our dedication week. We had a whole week of celebration from November 5-11, celebrating the opening of the new campus, the expansion to four years and our 25th anniversary. We started off with a kickoff event where we had fireworks, in a sense that was sponsored by a very devout Aggie, Carlos Mejia. We had our gala event that same week where we announced the names of contributors to the institution and in particular was a proud moment for us to announce a gift that we received that evening for \$2 million. From the report that you got this week, you will note that our little school has been doing well in the fund-raising activities. We raised \$1.8 million this past year and soon will surpass \$4 million in the two years and that is a tribute to Dr. Janet Black who has worked terribly hard in trying to bring those funds to our institution. Many of you participated in our ribbon cutting ceremony and in a few minutes I would like to make a brief presentation to you as a memento of that particular event.

“Just so that you know that we are indeed an international university, we co-sponsored a conference in Costa Rica, Fundacion del Servicio Exterior para la Paz y la Democracia, on November 13-15 where His Excellency, Mr. Jose Maria Figueres, the President of Costa Rica, was the keynote speaker at the conference. It was a joint venture between our university, the Center for the Study of the Western Hemispheric Trade and this foundation from Costa Rica.

“You have heard from my other colleagues and let me once again remind you that a great university needs fundamentally four things. Four basic things need to be present if we are going to have a great university. First of all facilities, and I am proud to say that now we have a campus and we have facilities in Laredo. Secondly, you have to have an outstanding faculty and I am proud to report to you that we have recruited and hired an outstanding faculty in Laredo. I don't know what the ratio is at Texas A&M University or at Tarleton or at West Texas A&M, but at Laredo, 93 percent of our faculty have the Ph.D. and teach in their discipline. At our campus, the classes are relatively small and they are all taught by a person who is an expert in that field. Ninety-three percent of our faculty at Laredo have a Ph.D. and I think that is an outstanding statistic. Of course, a university needs great students. You heard from Javier and we have many others. Of course, our group continues to grow. Last but not least, we need resources and of course that is one of the president's jobs to bring resources, both state resources and external resources and I spend a great deal of time trying to do that.

“Our university has two huge needs over the next few years. First of all student housing, similar to Dr. Hines concerns, if in fact we are going to provide for our students we need to have student housing. I am working closely with our people in facilities and our administration and finance people to try to bring student housing to Laredo hopefully by September of 1996. It is imperative if in fact that institution is going to continue to develop. In addition to that, we desperately need our student center and we are working very, very hard to try to get some of that money from private sources to initiate the process of building the student center. Hopefully within a couple of three years we will have all of those things in place and once again we will be able to report to you that we have indeed achieved the projection of enrollment that we anticipate. Our institution is growing as Javier told you. It is a place where change is occurring by the minute and I am sure that change will continue to occur as the institution continues to develop. At this time I will ask Mr. Garcia and Dr. Janet Black to help me present to each one of you the scissors that you used to cut the ribbon to the new campus. I doubt that many of you will have another opportunity to open a campus that we designed from scratch to finish and so if you will help me I will come on over and present those to you.”

Dr. Russell Long, WTAMU:

“We are very proud of our student government at WT and Jason has been an outstanding leader this year. I certainly do appreciate all of the things that he and his colleagues have done for the university. I would hardly characterize the students at WT as being complacent but that was an interesting choice of words, Jason. I would like to very briefly go through a few things about WT. One of the things that disappointed us somewhat this fall was the fact that our total enrollment was almost exactly level. There was a three student difference between fall a year ago and this fall. However, the number of semester credit hours did increase which is an indication that we have more full-time students than we have had in the past. We also, as you may remember, got two pieces of legislation enacted in the last legislative session which would allow us to treat out-of-state students from our immediate region somewhat differently than out-of-

state students from Michigan, New York or California or whatever. This has already begun to produce some results, however, by that time the Coordinating Board had finalized all of the rules on this, it was rather late in the summer, almost the 1st of August, and so I think that the final impact of that will really not be felt until fall a year from now.

“As Jason mentioned, we are very pleased and we are very proud of the first doctoral effort that we have at WT which is a level 1 cooperative program with Texas Tech in educational leadership. We also have a building project, a renovation project on campus. We will have the first phase of the first building, which will be completed I think Wednesday of next week, and students will be able to move into that section of that renovated dormitory for the spring term. We will then immediately begin working on the other half of that building and so forth. I think that this will make a significant difference in the quality of student life on campus. We are also very actively pursuing the 24-hour computer lab which will be located on the lower level of our library. I think not only are the students anxious for that to happen, I think that our faculty is also anxious for that to happen and I think that will make a significant difference on campus.

“One or two other things that I might mention very quickly and these would be pieces of information that would not be included on the page of information that you have. The average SAT score of our entering freshmen at WT this fall increased by more than 100 points. We went from an average of 898 to an average to slightly over 1000. We are very pleased with that. I think that says something about the quality of student body that we are attracting. At the same time this is happening, we are also having an increase in the minority student enrollment and now about 17 percent of our total student body is minority. About 11 percent of that total is Hispanic. Both of these are areas that we have been very concerned about and we have been working to increase these figures to improve these figures. I will be delighted to respond to any questions that you might have. I appreciate the opportunity to tell you a few things about how we are doing at WT.”

**Dr. Manuel Ibanez, TAMU-K:**

“We have done a study that will extend to over five years of dorm renovation on our campus. Part of that study will include our renovating a dorm into student apartments. We want to experiment with that. We have had a great deal of success with our married student apartments and those of you who have been on our campus have seen that and as a matter of fact, we have a long waiting list for that of over 100 students each fall semester. We are going to convert some more of the dormitory space that we have into those student apartments. If that is successful and we are doing that out of our own funding. If that is successful, we will then decide whether we want to use privatized apartment building on the campus as well. We have some space for that. Until we have had that experiment though, we are not going to proceed with that.

“Because of the South Texas Initiative, as you know, we made a commitment to offer a number of new programs on our campus and we finally delivered on the last of those ahead of schedule. Gerontology, criminology, you have already seen English as a second language, that is up there at the Coordinating Board and also the bachelor of social work is winging its way to this committee and you will be reviewing it very soon.

“Also I am happy to report to you that our physical education center is now open. It went through about a \$3.2 million renovation, as you know. It has an Olympic size swimming pool; a marvelous sun deck for the kids, we get lots of sun in South Texas, even in November and December; a bowling alley; a 4,000 seat basketball stadium; and as Rachel mentioned, the student workout area with the various machines that are all at the cutting edge. Our department of health and kinesiology uses that building and it is a magnificent resource for our students and I am happy that it is now open. We will have our fall commencement in that building. We used to have them there as you know then when we closed that building for renovation we had to go down to the Cow Palace south of town to present. In addition, we are negotiating with China on the possibility of our coming into that country and offering a business degree and I will have a report for the Board on that. I have already brought Regent Rangel up-to-date on what we are trying to do there. The bottom line is that we can make a lot of money out of the deal and at the same time turn out some Chinese citizens that are educated in the area of business. More and more, the Asiatic area is opening up to us and so we want to try to take advantage of it.

“The main gist of what I want to talk to you about today though is what we are doing tomorrow. If we win tomorrow what we will be doing the week after that. We are playing for the National Western Championship in football tomorrow on our campus. We are playing a team from Kansas called Pittsburgh.



They are a tough team and so are we, obviously. We do expect to win. If we do, I hope that I don't have to eat those words, but if we do, I am inviting the Board of Regents and the Chancellor to come to the championship game for the entire United States of Division II and that will be in Florence, Alabama. I will call up on Monday to Vickie to try and find out how many of the regent members would like to go to that so that I can figure out how many tickets that we need. Let me know. We would love to have you and I think that it would be a marvelous demonstration. We hope that we make it to the finals. We did make it last year but didn't win. We think that if we make it this year that we will win. I would like all of you to have the advantage of having at least one team that is in the top ten play for you. I guess that will all be settled on Saturday, won't it?"

Dr. Robert Furgason, TAMU-CC:

"I do want to be clear about a few things. I take my orders from the students and that is why you are hearing the same things. It does not go the opposite way. I would like to highlight a few things. One is that it takes me about three meetings to get how the rules work here and then you change them on me. So, I have brought you an update but I will have to hand it out here in a minute. I would like to highlight a few things in that update and just to give you some of the significance of the activities that are going on in our campus.

"We were able to get a Title III grant from the U.S. Department of Education which deals with university development--\$1.6 million. Dr. Veronica Guerra, who was the principal investigator on this, she scored 99s across the board, the highest scores of any of the projects that went forward this last year and some of the highest that have ever been scored in this particular program which has gone on for many years. We are very proud of that and it deals with student activities, student retentions and things of that nature and I hope that you will see some very good results out of that.

"Another thing on the list deals with the induction year program that is one of our programs out of the College of Education and this is to deal with the new graduates of our teacher education program. They are going out into the school districts and the appalling statistics there are the fact that after a year or two about 50 percent of those people are no longer in education. Our induction year program, 94 percent of those people have gone through are still in our school systems and so the investment that we are making in those new students, new graduates and student teachers is really starting to pay off and that is not an insignificant number. It is 152 people have gone through that program in 20 different school districts so we are delighted to be able to work with our school districts to help them to get the right people in the classroom at the right time.

"The other one that I wanted to mention was that we initiated a program this year called the "Executive in Residence" for the university and we were able to entice a fellow by the name of Mr. Mel Klein into our program. Mel just recently was announced as the winner of the Horatio Alger Award which he joins people like General Colin Powell and President Reagan and others who have been winners of that on a national basis. The exciting part about this is Mel is an active participant in our university. He has been working with our College of Business as well as the College of Arts and Humanities. Next semester he will be teaching a course in entrepreneurship. That is his game. He is part of this alphabet soup that had different types of partnerships. Some of his partners in this financing business are people like the Pritzers who own Hyatt Hotels in Chicago. His partnership was the major owner of Savoy Pictures which Barry Dillard just picked up as part of the conglomerate that he is putting together. Wonderful people for our students to be engaged in on an ongoing basis. We are delighted with that particular program.

"Finally, I will close, Mr. Lindsey, alerting to you to the fact that our 50th anniversary is coming up in 1997 and it is a wonderful opportunity to start a capital campaign. Thank you very much and I will be happy to answer any questions that you have."

Ms. West then called on Mr. Lindsey for the report of the Facilities Planning and Building Committee.

Mr. Lindsey, Chairman of the Facilities Planning and Building Committee, said he wished to clarify two points from the meeting of the Committee held the day before. First, there are 30 members of the Old Main Society, not 300. Second, some members of the Old Main Society are not happy with the demolition of DeWare Field, Downs Natatorium and Cain Pool. Mr. Lindsey said he told the Old Main Society that he was not happy about the demolition but after lengthy study and investigation the final resolution was that the buildings would have to be demolished.

Mr. Lindsey said the Committee recommended approval of Items 1-A through 1-K, including the architect/engineer selection of Bennett, Martin and Solka, Inc. of Corpus Christi for the University Center at Texas A&M University-Corpus Christi. The Board took action as set forth below:

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**338-95**  
*(Item 1-A)*

**APPROPRIATION FOR PRELIMINARY DESIGN  
FOR THE UNIVERSITY CENTER  
TEXAS A&M UNIVERSITY-CORPUS CHRISTI**

On motion of Mr. Lindsey, seconded by Mr. Powell and by a unanimous vote, the following minute order was adopted:

The program of requirements for the University Center at Texas A&M University-Corpus Christi is approved.

Supplementing a previous appropriation of \$10,000.00, the amount of \$340,000.00 is appropriated from Account No. 15-032001 Bookstore for preliminary design for the University Center at Texas A&M University-Corpus Christi.

**(338-95 continued)**

The Board of Regents of The Texas A&M University System reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations are reasonably expected to be used to reimburse the account(s) for the amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and that the Participants, on whose behalf the Bonds are to be issued, possess the financial capacity to satisfy their Direct Obligations.

**339-95**

*(Item 1-B)*

**SELECTION OF PROJECT ARCHITECT/ENGINEER  
FOR THE UNIVERSITY CENTER  
TEXAS A&M UNIVERSITY-CORPUS CHRISTI**

On motion of Mr. Lindsey, seconded by Mr. Powell and by a unanimous vote, the following minute order was adopted:

The following architect/engineer is hereby selected for the University Center at Texas A&M University-Corpus Christi, Project No. 15-2773:

Bennett, Martin and Solka, Inc., of Corpus Christi

**340-95**

*(Item 1-C)*

**INITIATION OF A PROJECT TO RENOVATE  
MANNING HALL AND NIERMAN HALL  
TEXAS A&M UNIVERSITY-KINGSVILLE**

On motion of Mr. Lindsey, seconded by Mr. Powell and by a unanimous vote, the following minute order was adopted:

The following project is approved for initiation and the preparation of documents as indicated:

Manning Hall and Nierman Hall Renovation, Project No. 17-2788

Programmed Amount: \$ 4,042,000.00 with proposed funding from Revenue Financing System and Higher Education Assistance Fund

Design by: A/E to be selected

Project Management and Contract Administration by: System Facilities Planning and Construction Department

**(340-95 continued)**

The amount of \$25,000.00 is appropriated from Account No. 17-169999 Unappropriated Higher Education Assistance Fund for preparation of a program of requirements and related project costs to renovate Manning Hall and Nierman Hall.

The Board of Regents of The Texas A&M University System reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the Bonds are to be issued, possess the financial capacity to satisfy their Direct Obligations.

**341-95**

*(Item 1-D)*

**INITIATION OF A PROJECT FOR  
CAMPUS HVAC SYSTEM IMPROVEMENTS  
TEXAS A&M UNIVERSITY-KINGSVILLE**

On motion of Mr. Lindsey, seconded by Mr. Powell and by a unanimous vote, the following minute order was adopted:

The following project is approved for initiation and the preparation of documents as indicated:

Campus HVAC System Improvements, Project No. 17-2790

Programmed Amount: \$6,697,625.00 with proposed funding from Revenue Financing System, Higher Education Assistance Fund, Auxiliary Maintenance Reserve and Utility Rebate and Savings

Design by: A/E to be selected

Project Management and Contract Administration by: System Facilities Planning and Construction Department

The amount of \$25,000.00 is appropriated from Account No. 17-169999 Unappropriated Higher Education Assistance Fund for preparation of a program of requirements and related project costs for the Campus HVAC System Improvements.

**(341-95 continued)**

The Board of Regents of The Texas A&M University System reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the Bonds are to be issued, possess the financial capacity to satisfy their Direct Obligations.

**342-95**

*(Item 1-E)*

**INITIATION OF A PROJECT FOR THE  
WEST CAMPUS STREETS DEVELOPMENT  
TEXAS A&M UNIVERSITY**

On motion of Mr. Lindsey, seconded by Mr. Powell and by a unanimous vote, the following minute order was adopted:

The following project is approved for initiation and the preparation of documents as indicated:

West Campus Streets Development, Project No. 1-2777

Programmed Amount: \$7,000,000.00 with proposed funding from Permanent University Fund Debt Proceeds and Revenue Financing System (Parking Fees)

Design by: A/E to be selected

Project Management and Contract Administration by: System Facilities Planning and Construction Department

The amount of \$15,000.00 is appropriated from Account No. 01-083518 Permanent University Fund Debt Proceeds for preparation of a program of requirements and related project costs for the West Campus Streets Development.

The Board of Regents of The Texas A&M University System reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

**(342-95 continued)**

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the Bonds are to be issued, possess the financial capacity to satisfy their Direct Obligations.

**343-95**

*(Item 1-F)*

**ACTION ON BIDS FOR THE  
ATHLETIC FACILITIES RENOVATIONS/ADDITIONS,  
PHASE I, PARTS A AND B  
TEXAS A&M UNIVERSITY**

On motion of Mr. Lindsey, seconded by Mr. Powell, with Ms. Rangel voting nay, and by a majority vote, the following minute order was adopted:

Based on bids received November 21, 1995, the contract for general construction is awarded to W. M. Klunkert, Inc. of Bryan, Texas, at \$478,000.00, the low bid for the Athletic Facilities Renovations/Additions, Phase I, Parts a and b at Texas A&M University.

Based on proposals received November 9, 1995, for converting Kyle Field to a grass surface, the contract is awarded to Randall & Blake, Inc. of Southlake, Texas, at \$529,655.00, the low base amount and the washed sod alternate for the Athletic Facilities Renovations/Additions, Phase I, Part a at Texas A&M University.

Based on the proposal received November 9, 1995, for converting the practice field to artificial turf, the contract is awarded to Southwest Recreational Industries, Inc. of Leander, Texas, at \$1,127,000.00, the base amount and Alternate 1 for the Athletic Facilities Renovations/Additions, Phase I, Part b at Texas A&M University.

Supplementing a previous appropriation of \$100,000.00, the amount of \$300,000.00 is appropriated from Account No. 02-030136 Reserve for Stadium Club Construction, the amount of \$300,000.00 is appropriated from Account No. 02-030009 Stadium Revenue Fund Reserve, the amount of \$400,000.00 is appropriated from Account No. 02-030138 Reserve for Track Stadium Improvements and the amount of \$1,438,000.00 is appropriated from Account No. 02-030170 Reserve for Athletic Facilities for the Athletic Facilities Renovations/Additions, Phase I, Parts a and b at Texas A&M University.

The amount of \$2,538,000.00 is appropriated from Account No. 01-083519 Revenue Financing System (Stadium Revenue Fund) when debt is issued; and previous appropriations of \$2,538,000.00 will be reverted to Account No. 02-030170 Reserve for Athletic Facilities.

**344-95**

*(Item 1-G)*

**INITIATION OF A PROJECT FOR THE  
ATHLETIC FACILITIES RENOVATIONS/ADDITIONS, PHASE II  
TEXAS A&M UNIVERSITY**

On motion of Mr. Lindsey, seconded by Mr. Powell, with Ms. Rangel voting nay, and by a majority vote, the following minute order was adopted:

The following project is approved for initiation and the preparation of documents as indicated:

Athletic Facilities Renovations/Additions, Phase II, Project No. 1-2784

Programmed Amount: \$1,900,000.00 with proposed funding from Stadium Revenue Fund Reserve and Revenue Financing System (Stadium Revenue Fund)

Design by: A/E to be selected

Project Management and Contract Administration by: System Facilities Planning and Construction Department

The amount of \$10,000.00 is appropriated from Account No. 02-030009 Stadium Revenue Fund Reserve for preparation of a program of requirements and related project costs for the Athletic Facilities Renovations/Additions, Phase II.

The Board of Regents of The Texas A&M University System reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the Bonds are to be issued, possess the financial capacity to satisfy their Direct Obligations.

345-95

(Item 1-H)

**INITIATION OF A PROJECT TO  
DEMOLISH DEWARE FIELDHOUSE,  
DOWNS NATATORIUM AND CAIN POOL  
TEXAS A&M UNIVERSITY**

On motion of Mr. Lindsey, seconded by Mr. Powell, with Ms. Rangel and Mr. O'Connor voting nay, and by a majority vote, the following minute order was adopted:

*(Secretary's Note: Ms. West asked for a show of hands on those regents opposed to this item.)*

The following project is approved for initiation and the accomplishment of demolition:

Demolition of DeWare Fieldhouse, Downs Natatorium and Cain Pool, Project No. 1-2787

Programmed Amount: \$865,000.00 with proposed funding from General Fee Revenue Fund

Design: A/E to be selected

Project Management and Contract Administration by: System Facilities Planning and Construction Department

The amount of \$865,000.00 is appropriated from Account No. 02-085008 General Fee Revenue Fund for preparation of a program of requirements and related project costs for Demolition of DeWare Fieldhouse, Downs Natatorium and Cain Pool.

The Chancellor is authorized to select the project architect/engineer, award the contracts and do any and all things necessary to accomplish this work.

The Board of Regents of The Texas A&M University System reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the Bonds are to be issued, possess the financial capacity to satisfy their Direct Obligations.



**346-95**

*(Item 1-I)*

**ACTION ON BIDS FOR THE  
MATERIALS RESEARCH FACILITY, DOHERTY BUILDING  
TEXAS A&M UNIVERSITY**

On motion of Mr. Lindsey, seconded by Mr. Powell and by a unanimous vote, the following minute order was adopted:

Based on bids received October 17, 1995, the contract is awarded to Acklam Construction Company, Inc. of College Station, Texas, at \$885,208.00, the low base bid and Alternates 1, 2, 3, 4, 5, 6 and 7 for the Materials Research Facility - Doherty Building at Texas A&M University.

Supplementing previous appropriations of \$115,000.00, the amount of \$700,000.00 is appropriated from Account No. 01-083519 Revenue Financing System (General Use Fee) and the amount of \$700,000.00 is appropriated from Account No. 02-400039 National Science Foundation Materials Research Program for the Materials Research Facility - Doherty Building at Texas A&M University.

The amount of \$115,000.00 in previous appropriations are reverted to Account No. 02-085008 General Fee Revenue Fund.

The Board of Regents of The Texas A&M University System reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the Bonds are to be issued, possess the financial capacity to satisfy their Direct Obligations.

**347-95**

*(Item 1-J)*

**ACTION ON BIDS TO  
REPLACE COOLING TOWERS 6, 7 AND 8  
TEXAS A&M UNIVERSITY**

On motion of Mr. Lindsey, seconded by Mr. Powell and by a unanimous vote, the following minute order was adopted:

Based on bids received November 7, 1995, the contract is awarded to Garrett Mechanical, Inc. of Bryan, Texas, at \$3,493,100.00, the low base bid and Alternates 1 and 2 to Replace Cooling Towers 6, 7 and 8 at Texas A&M University.

**(347-95 continued)**

Supplementing previous appropriations of \$305,000.00, the amount of \$3,544,500.00 is appropriated from Account No. 02-027016 University Utility System Revenue Fund and the amount of \$385,500.00 is appropriated from Account No. 02-027011 Power Plant Deferred Maintenance Reserve to Replace Cooling Towers 6, 7 and 8 at Texas A&M University.

**348-95**

*(Item 1-K)*

**ACTION ON BIDS FOR THE  
CHEMISTRY ANNEX EXHAUST SYSTEM UPGRADE  
TEXAS A&M UNIVERSITY**

On motion of Mr. Lindsey, seconded by Mr. Powell and by a unanimous vote, the following minute order was adopted:

Based on bids received October 5, 1995, the contract is awarded to Garrett Mechanical, Inc. of Bryan, Texas, at \$489,200.00, the low base bid for the Chemistry Annex Exhaust Upgrade at Texas A&M University. This award is contingent upon reapproval of the project by the Coordinating Board.

Supplementing previous appropriations of \$66,000.00, the amount of \$584,000.00 is appropriated from Account No. 02-811000 Major Repair and Rehabilitation Projects for the Chemistry Annex Exhaust System Upgrade at Texas A&M University.

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Ms. West then presented the report of the Executive Committee.

***REPORT OF THE EXECUTIVE COMMITTEE***

Ms. West, Chairman of the Executive Committee, reported that the Committee had met the day before and the Board met in closed session earlier the same day. She asked her fellow regents if they would like to vote on the Executive Committee items individually or as a group. Mr. O'Connor made a motion to vote on all items as a group. Mr. Allen seconded the motion. Ms. West said the Executive Committee had met the day before and considered Items 2, 7, 8 and 25 through 27. She said the Board met earlier this morning in closed session and discussed Items 3 through 6 and Item 30. The Board took action as set forth below:

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**349-95**  
(Item 2)

**APPROVAL OF MINUTES  
REGULAR MEETING HELD ON AUGUST 31-SEPTEMBER 1, 1995  
REGULAR MEETING HELD ON OCTOBER 12-13, 1995  
SPECIAL MEETING HELD ON OCTOBER 28, 1995  
BOARD OF REGENTS**

On motion of Mr. Powell, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

The Minutes of the Regular Meeting of the Board of Regents of The Texas A&M University System held in College Station, Texas, on August 31-September 1, 1995, are hereby approved.

The Minutes of the Regular Meeting of the Board of Regents of The Texas A&M University System held in College Station, Texas, on October 12-13, 1995, are hereby approved.

The Minutes of the Special Meeting of the Board of Regents of The Texas A&M University System held in College Station, Texas, on October 28, 1995, are hereby approved.

**350-95**  
(Item 3)

**APPOINTMENT OF  
GARY W. BARNES  
AS VICE PRESIDENT FOR BUSINESS AND FINANCE  
WEST TEXAS A&M UNIVERSITY**

On motion of Mr. Powell, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

*(Secretary's Note: After the Board meeting was adjourned, Ms. Rangel informed the Board Secretary that she wished the record to reflect that she was opposed to this appointment.)*

Gary W. Barnes is hereby appointed Vice President for Business and Finance of West Texas A&M University, effective October 23, 1995.

**351-95**  
(Item 4)

**APPOINTMENT OF  
DR. JERRY GASTON  
AS VICE PRESIDENT FOR ADMINISTRATION  
TEXAS A&M UNIVERSITY**

On motion of Mr. Powell, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

Dr. Jerry Gaston is hereby appointed Vice President for Administration at Texas A&M University, effective December 1, 1995.

**352-95**  
*(Item 5)*

**AUTHORIZATION TO CREATE POSITION  
AND APPOINTMENT OF  
MR. WILLIAM B. KRUMM  
AS VICE PRESIDENT FOR FINANCE AND CONTROLLER  
TEXAS A&M UNIVERSITY**

On motion of Mr. Powell, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

The position of Vice President for Finance and Controller is hereby created and Mr. William B. Krumm is appointed Vice President for Finance and Controller at Texas A&M University, effective February 1, 1996.

**353-95**  
*(Item 6)*

**APPOINTMENT OF  
DR. SALLIE V. SHEPPARD  
AS INTERIM EXECUTIVE VICE PRESIDENT AND PROVOST  
TEXAS A&M UNIVERSITY**

On motion of Mr. Powell, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

Dr. Sallie V. Sheppard is hereby appointed Interim Executive Vice President and Provost at Texas A&M University, effective November 1, 1995.

**354-95**  
*(Item 7)*

**APPOINTMENT OF  
MR. JERRY FINGER  
TO THE BOARD OF VISITORS  
TEXAS A&M UNIVERSITY AT GALVESTON**

On motion of Mr. Powell, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

Effective immediately, Mr. Jerry E. Finger's appointment to the Board of Visitors of Texas A&M University at Galveston is hereby approved by the Board of Regents of The Texas A&M University System, for a three-year term.

**355-95**  
*(Item 8)*

**APPOINTMENT OF  
MR. LARRY HORNBECK  
TO THE BOARD OF VISITORS  
TEXAS A&M UNIVERSITY AT GALVESTON**

On motion of Mr. Powell, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

Effective immediately, Mr. Larry Hornbeck's appointment to the Board of Visitors of Texas A&M University at Galveston is hereby approved by the Board of Regents of The Texas A&M University System, for a three-year term.

**356-95**  
*(Item 25)*  
*(Consent Item)*

**GRANTING OF THE TITLE OF EMERITUS UPON  
J. DON REEVES  
TEXAS AGRICULTURAL EXTENSION SERVICE**

On motion of Mr. Powell, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

In recognition of his long and distinguished service to the Texas Agricultural Extension Service, the title of County Extension Agent Emeritus is conferred upon J. Don Reeves, and he is granted all rights and privileges of this title, effective December 1, 1995.

**357-95**  
*(Item 25)*  
*(Consent Item)*

**GRANTING OF THE TITLE OF EMERITUS UPON  
DR. TOMMY G. WELCH  
TEXAS AGRICULTURAL EXTENSION SERVICE**

On motion of Mr. Powell, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

In recognition of his long and distinguished service to the Texas Agricultural Extension Service, the title of Professor and Extension Specialist Emeritus is conferred upon Dr. Tommy G. Welch, and he is granted all rights and privileges of this title, effective December 1, 1995.

**358-95**

*(Item 25)*

*(Consent Item)*

**GRANTING OF THE TITLE OF EMERITA UPON  
DR. GUILLERMINA VALDEZ  
TEXAS AGRICULTURAL EXTENSION SERVICE**

On motion of Mr. Powell, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

In recognition of her long and distinguished service to the Texas Agricultural Extension Service, the title of Professor and Extension Specialist Emerita is conferred upon Dr. Guillermina Valdez, and she is granted all rights and privileges of this title, effective December 1, 1995.

**359-95**

*(Item 26)*

*(Consent Item)*

**GRANTING OF THE TITLE OF EMERITUS UPON  
DR. EDWARD H. HEATH  
TEXAS A&M UNIVERSITY**

On motion of Mr. Powell, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

In recognition of his long and distinguished service to Texas A&M University, the title of Senior Lecturer Emeritus, Recreation, Park and Tourism Sciences, is conferred upon Dr. Edward H. Heath and he is granted all rights and privileges of this title, effective January 1, 1996.

**360-95**

*(Item 26)*

*(Consent Item)*

**GRANTING OF THE TITLE OF EMERITUS UPON  
DR. JOHN T. TIELKING  
TEXAS A&M UNIVERSITY**

On motion of Mr. Powell, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

In recognition of his long and distinguished service to Texas A&M University, the title of Associate Professor Emeritus, Civil Engineering, is conferred upon Dr. John T. Tielking and he is granted all rights and privileges of this title, effective December 1, 1995.

**361-95**

*(Item 26)*

*(Consent Item)*

**GRANTING OF THE TITLE OF EMERITUS UPON  
DR. CHESTER C. CHRISTIAN  
TEXAS A&M UNIVERSITY**

On motion of Mr. Powell, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

In recognition of his long and distinguished service to Texas A&M University, the title of Professor Emeritus, Modern Languages, is conferred upon Dr. Chester C. Christian and he is granted all rights and privileges of this title, effective December 1, 1995.

**362-95**

*(Item 26)*

*(Consent Item)*

**GRANTING OF THE TITLE OF EMERITUS UPON  
DR. CLAUDINE HUNTING  
TEXAS A&M UNIVERSITY**

On motion of Mr. Powell, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

In recognition of her long and distinguished service to Texas A&M University, the title of Professor Emeritus, Modern and Classical Languages, is conferred upon Dr. Claudine Hunting and she is granted all rights and privileges of this title, effective December 1, 1995.

**363-95**

*(Item 26)*

*(Consent Item)*

**GRANTING OF THE TITLE OF EMERITUS UPON  
DR. WULF KOEPKE  
TEXAS A&M UNIVERSITY**

On motion of Mr. Powell, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

In recognition of his long and distinguished service to Texas A&M University, the title of Distinguished Professor Emeritus, Modern and Classical Languages, is conferred upon Dr. Wulf Koepke and he is granted all rights and privileges of this title, effective December 1, 1995.

**364-95**  
(Item 26)  
(Consent Item)

**GRANTING OF THE TITLE OF EMERITUS UPON  
DR. LEE STAVENHAGEN  
TEXAS A&M UNIVERSITY**

On motion of Mr. Powell, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

In recognition of his long and distinguished service to Texas A&M University, the title of Associate Professor Emeritus, Modern and Classical Languages, is conferred upon Dr. Lee Stavenhagen and he is granted all rights and privileges of this title, effective December 1, 1995.

**365-95**  
(Item 26)  
(Consent Item)

**GRANTING OF THE TITLE OF EMERITUS UPON  
DR. DONALD T. SAWYER  
TEXAS A&M UNIVERSITY**

On motion of Mr. Powell, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

In recognition of his long and distinguished service to Texas A&M University, the title of Distinguished Professor Emeritus, Chemistry, is conferred upon Dr. Donald T. Sawyer and he is granted all rights and privileges of this title, effective January 16, 1996.

**366-95**  
(Item 27)  
(Consent Item)

**CONFIRMATION OF APPOINTMENTS AND PROMOTIONS  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Powell, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

The appointments and promotions made by the Chief Executive Officers of the respective components of The Texas A&M University System, as shown on Appointment List No. 95-96-02, attached to the official minutes as **Exhibit A**, and Promotion List No. 95-96-02, attached to the official minutes as **Exhibit B**, are hereby confirmed.



**367-95**  
(Item 30)

**DELEGATION OF AUTHORITY TO THE  
CHAIRMAN OF THE BOARD TO  
EXECUTE EMPLOYMENT AGREEMENT WITH  
DR. BARRY B. THOMPSON  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Powell, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

The Chairman of the Board of Regents is hereby delegated authority to execute the employment agreement with Dr. Barry B. Thompson as Chancellor of The Texas A&M University System upon the terms and conditions contained in the proposed employment agreement dated December 1, 1995.

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Ms. West called on Ms. Rangel for the report of the Committee for Academic Campuses.

**REPORT OF THE COMMITTEE FOR ACADEMIC CAMPUSES**

Ms. Rangel, Chairman of the Committee for Academic Campuses, said the Committee had met the day before for more than two hours and discussed Items 9, 10, 11 and 12. She said the Committee tabled Item 9 and decided to recommend to the full Board for approval Items 10, 11 and 12. Ms. Rangel said for the record that they also had a very good and open discussion on the multicultural issue. The Board took action as set forth below:

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**368-95**  
(Item 10)

**APPROVAL OF CONCEPT PAPER FOR THE  
ESTABLISHMENT OF AN ACADEMY FOR  
ADVANCED TELECOMMUNICATIONS AND  
LEARNING TECHNOLOGIES  
TEXAS A&M UNIVERSITY**

On motion of Mr. Allen, seconded by Ms. Rangel and by a unanimous vote, the Board of Regents approved the concept paper for the establishment of the Academy for Advanced Telecommunications and Learning Technologies at Texas A&M University, a copy of which is attached to the official minutes as **Exhibit C**. The administration was directed to proceed with the full-scale development of the proposal for Board approval.

**369-95**  
*(Item 11)*

**AUTHORIZATION TO CHANGE THE  
NAME OF THE COLLEGE OF VETERINARY MEDICINE  
TO THE COLLEGE OF VETERINARY MEDICINE AND  
BIOMEDICAL SCIENCES  
TEXAS A&M UNIVERSITY**

On motion of Mr. Allen, seconded by Ms. Rangel and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System grants its approval for the name of the College of Veterinary Medicine to be changed to the College of Veterinary Medicine and Biomedical Science, pending approval of the Texas Higher Education Coordinating Board.

**370-95**  
*(Item 12)*

**AUTHORIZATION TO DIVIDE THE CURRENT  
DEPARTMENT OF EDUCATION AND PSYCHOLOGY  
INTO TWO DEPARTMENTS  
TARLETON STATE UNIVERSITY**

On motion of Mr. Allen, seconded by Ms. Rangel and by a unanimous vote, the following minute order was adopted:

The President of Tarleton State University is authorized to present to the Texas Higher Education Coordinating Board a proposal to divide the current Department of Education and Psychology into two departments: 1) The Department of Teacher Education; and, 2) The Department of Educational Leadership and Professional Development.

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Ms. West called on Mr. Allen for the report of the Finance and Audit Committee.

***REPORT OF THE FINANCE AND AUDIT COMMITTEE***

Mr. Allen, Vice Chairman of the Finance and Audit Committee, reported that the Committee had met the day before and Items 13, 14, 15, 16 and 17 were discussed and approved as presented. He said the Committee also had Consent Items 28 and 29. The Board took action as set forth below:

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**371-95**  
*(Item 13)*

**APPROVAL OF BRYAN/COLLEGE STATION  
LOCAL DEPOSITORY  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Allen, seconded by Mr. Lindsey and by a unanimous vote, the following minute order was adopted:

In accordance with The Texas A&M University System Investment Policy, NationsBank is hereby approved as the local depository for Components located in Bryan/College Station for a term of three years beginning February 1, 1996.

**372-95**  
*(Item 14)*

**AUTHORIZATION TO ENTER INTO AN  
INTERAGENCY AGREEMENT WITH THE  
TEXAS GENERAL SERVICES COMMISSION FOR THE OPERATION  
OF THE CENTER FOR ENVIRONMENTAL STUDIES  
AND SERVICES BUILDING  
TEXAS A&M UNIVERSITY-CORPUS CHRISTI**

On motion of Mr. Allen, seconded by Mr. Lindsey and by a unanimous vote, the following minute order was adopted:

Authority is hereby granted to the Chancellor of The Texas A&M University System to enter into an Interagency Agreement with the Texas General Services Commission for the operation of the Center for Environmental Studies and Services Building at Texas A&M University-Corpus Christi.

**373-95**  
*(Item 15)*

**APPROVAL OF CONTRACTS FOR  
TELECOMMUNICATION SERVICES WITH GTE SOUTHWEST  
TEXAS A&M UNIVERSITY**

On motion of Mr. Allen, seconded by Mr. Lindsey and by a unanimous vote, the following minute order was adopted:

The Chancellor of The Texas A&M University System is hereby authorized, in accordance with System Policy, to execute a seven-year contract for telecommunication services and a four-year contract for terminating access commissions between Texas A&M University and GTE Southwest.

**374-95**  
(Item 16)

**AUTHORIZATION TO TRANSFER FUNDS TO  
SYSTEM UNIVERSITIES LIBRARIES  
TEXAS A&M UNIVERSITY**

On motion of Mr. Allen, seconded by Mr. Lindsey and by a unanimous vote, the following minute order was adopted:

Transfers of funds from Special Item Appropriation for Electronic Network for Library and Learning Resources are hereby authorized to be made to Texas A&M University-Corpus Christi, Texas A&M University Galveston, Texas A&M University-Kingsville, Prairie View A&M University, Tarleton State University, Texas A&M International University, and West Texas A&M University, to fulfill the program requirement of the Electronic Network for a Library and Learning Resources for FY 96 - FY 97.

**375-95**  
(Item 17)

**ADOPTION OF RESOLUTION ON A  
PASSENGER FACILITY CHARGE, EASTERWOOD AIRPORT  
TEXAS A&M UNIVERSITY**

On motion of Mr. Allen, seconded by Mr. Lindsey and by a unanimous vote, the following minute order was adopted:

Whereas, Texas A&M University has investigated the feasibility of implementing and collecting a Passenger Facility Charge on eligible enplaned passengers at Easterwood Airport (Airport) in accordance with the Aviation Safety and Capacity Expansion Act of 1990 as approved by the Federal Aviation Administration (FAA) and desires to impose and collect a PFC upon eligible enplaned passengers at Easterwood Airport under terms and conditions that are consistent with said Act, as approved by the FAA and to expend such funds on FAA approved eligible projects; and

Whereas, the University operates, maintains and develops Easterwood Airport with federal grants, Texas A&M University System and Texas A&M University funds and user fees; and

Whereas, a Passenger Facility Charge is not to be considered a tax, but is a user fee authorized by Federal law and imposed only on eligible enplaned passengers utilizing Easterwood Airport; and

Whereas, the University, after thorough investigation, has determined that the funds generated by adopting and collecting a PFC are needed to accomplish projects designed to enhance capacity, safety and development of the Airport; now therefore, be it

Resolved, that the Board of Regents hereby adopts and implements the Passenger Facility Charge under the following criteria:

**(375-95 continued)**

SECTION I. Definitions. As used in this Resolution, the following definitions apply:

1.1 "Airport" shall mean Easterwood Airport

1.2 "Charge Effective Date" shall mean the date on which the Passenger Facility Charge is effective as provided in Section 3.1 of this Resolution.

1.3 "Enplaned Passenger" means a domestic, territorial or international revenue passenger enplaned at the Airport in a scheduled or nonscheduled aircraft in interstate, intrastate, or foreign commerce, provided that Enplaned Passenger shall not include a passenger enplaning to a destination receiving essential air service compensation as provided by 14 C.F.R. 158.9 or a passenger both enplaning and deplaning at the Airport.

1.4 "President" shall mean the President of Texas A&M University.

1.5 "FAA" shall mean the Federal Aviation Administration, Department of Transportation, United States of America.

1.6 "Passenger Facility Charge" shall mean the charge imposed on Enplaned Passengers pursuant to section 3.1 of this resolution.

SECTION II. Findings and Purpose

2.1 The University finds that:

2.1.1 The University owns, operates and controls that certain Airport and air navigation facility located in Brazos County, State of Texas, and known as Easterwood Airport ("Airport"); and

2.1.2 The Airport promotes a strong economic base for the community, assists and encourages national and world trade opportunities, and is of vital importance to the health, safety, and welfare of Brazos and surrounding counties and the State of Texas; and

2.1.3 The Airport is a commercial service airport as that phrase is defined in 14 Code of Federal Regulations Part 158, as adopted by Federal Aviation Administration, and being a public airport enplaning 2,500 or more scheduled air passengers per year; and

2.1.4 The deregulation of the airline industry, the restructuring of airline ownerships, and fluctuating market changes in the field of commercial aviation have placed new financial challenges on the University; and

2.1.5 The operation of Easterwood Airport as a public facility attracting scheduled airline passenger service by airline carriers at the Airport imposes financial responsibility on the University for airport facilities and operations; and

**(375-95 continued)**

2.1.6 The University will require substantial expenditure for capital investment, operation, maintenance, and development of the Airport facilities to meet the demand for passenger air travel; and

2.1.7 The Congress of the United States has authorized the adoption of the Passenger Facility Charge program by local airports pursuant to the Aviation Safety and Capacity Expansion Act of 1990 (pub.L. 101-508, Title IX Subtitle B, November 5, 1990) (hereinafter the "Act"); and

2.1.8 It is in the University's best economic interest to adopt and in the interest of airline passengers that the University adopt a Passenger Facility Charge program as identified in this Resolution to maintain and further expand the transportation facilities of Easterwood Airport; and

2.1.9 In establishing and implementing the Passenger Facility Charge program, the passengers using the Airport should contribute to a greater degree toward the development of Airport facilities used by passengers and continued development thereof; and

2.1.10 The fees implemented by this Resolution are reasonable for the use of the Airport and aviation facilities by the general public.

2.2 The purpose of this Resolution is to enact a Passenger Facility Charge program consistent with the above findings and this Resolution and the regulations published pursuant thereto shall be liberally construed to effectuate the purposes expressed.

### SECTION III. Passenger Facility Charge

3.1 Commencing not later than the first day of the second month, thirty days after the approval by the FAA of the University's Passenger Facility Charge program authorized by this Resolution, or on such date thereafter as the Passenger Facility Charge can be collected as determined by the President ("Charge Effective Date"), a Passenger Facility Charge of \$3.00 shall thereafter be imposed at Easterwood Airport.

3.2 The Passenger Facility Charge authorized by this Resolution shall expire on the date determined pursuant to regulations adopted by FAA.

3.3 The President or designee is authorized to execute the FAA application for authorization of the University's PFC program including the assurances contained therein and other documents necessary for implementation of the PFC program on behalf of the University.

### SECTION IV. Eligible Projects

4.1 The Passenger Facility Charge collected pursuant to this program shall be expended for projects approved by the University President or designee and determined by the FAA to be eligible under the Act and rules and regulations adopted by FAA pursuant to such statute.

**(375-95 continued)**

SECTION V. Compliance with FAA Requirements

5.1 The PFC authorized by this Resolution shall be collected and distributed pursuant to the rules and regulations adopted by FAA pursuant to such statute.

Section VI. Violations

6.1 Sanctions: In the event any airline violates any term or condition of this Resolution, the University may exercise any rights or remedies allowed by law or equity.

SECTION VII. Effective Date

7.1 The effective date of the Resolution shall be the first day of December 1995.

SECTION VIII. Savings Clause

8.1 In the event any phrase, clause, sentence, paragraph, or paragraphs of this Resolution is declared invalid for any reason, the remainder of this Resolution shall not be invalidated, but shall remain in full force and effect, all parts of this Resolution being declared separable and independent of all others. In the event that a judgment is entered, and all appeals exhausted, which judgment finds, concludes or declares this Resolution is unconstitutional or is otherwise invalid, the Passenger Facility Charge authorized by this Resolution shall be suspended and terminated as of the date of declaration of unconstitutionality.

Adopted this 1st day of December 1995.

**376-95**

*(Item 28)*

*(Consent Item)*

**REPORT OF APPROPRIATIONS BY THE  
CHANCELLOR OR CHIEF EXECUTIVE OFFICERS  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Allen, seconded by Mr. Lindsey and by a unanimous vote, the following minute order was adopted:

The following report of appropriations by the Chancellor or Chief Executive Officers is hereby accepted:

(376-95 continued)

| Member | Project No. | Amount | Project Name and Source of Funds |
|--------|-------------|--------|----------------------------------|
|--------|-------------|--------|----------------------------------|

Other Appropriations

Appropriated by the Chancellor:

|       |             |                                                                                |
|-------|-------------|--------------------------------------------------------------------------------|
| TVMDL | \$25,000.00 | Texas Veterinary Medical Diagnostic Lab<br>Special Mineral Fund Income Fund 96 |
|-------|-------------|--------------------------------------------------------------------------------|

|     |             |                                                             |
|-----|-------------|-------------------------------------------------------------|
| TFS | \$50,000.00 | Texas Forest Service<br>Special Mineral Fund Income Fund 96 |
|-----|-------------|-------------------------------------------------------------|

**377-95***(Item 29)**(Consent Item)*

**ACCEPTANCE OF  
GIFTS, GRANTS, LOANS AND BEQUESTS  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Allen, seconded by Mr. Lindsey and by a unanimous vote, the following minute order was adopted:

The Board of Regents hereby accepts the gifts, grants, loans and bequests made to the Components of The Texas A&M University System concerned as shown on Gift, Grant, Loan and Bequest List No. 95-96-02, attached to the official minutes as **Exhibit D**.

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Ms. West called on Mr. O'Connor for the report of the Committee for Land and Mineral Resources.

**REPORT OF THE COMMITTEE FOR LAND AND MINERAL RESOURCES**

Mr. O'Connor, Chairman of the Committee for Land and Mineral Resources, reported that the Committee had met the day before at 11:00 a.m. He said the members present were O'Connor, Powell, Allen and McClure. The Committee considered seven items, Items 18 through 24, two of which were discussed in closed session. Mr. O'Connor announced that submitted a unanimous vote from the Committee for approval by the full Board of these items. The Board took action as set forth below:

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**378-95**  
(Item 18)

**AUTHORIZATION FOR THE SALE OF LAND  
IN BOSQUE COUNTY, BEING A PART OF  
THE ARDELLA HELM ESTATE  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. O'Connor, seconded by Mr. Allen and by a unanimous vote, the following minute order was adopted:

The Board of Regents, The Texas A&M University System, acting in its capacity as Independent Executor of the Estate of Ardella Helm, authorizes the Chancellor of The Texas A&M University System, or his designee, to take all steps necessary to sell the total surface acreage of the Ardella Helm Estate in Bosque County, Texas.

**379-95**  
(Item 19)

**AUTHORIZATION TO EXECUTE  
OIL, GAS AND SULFUR LEASE, 252.7 ACRES,  
HARDEMAN COUNTY  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. O'Connor, seconded by Mr. Allen and by a unanimous vote, the following minute order was adopted:

A satisfactory bid has been received for the lease of oil, gas and sulfur on 252.7 acres, more or less, Hardeman County, Texas. The lease is awarded to Enserch Exploration, Inc., the highest bidder at the auction sale held in Room 524, John B. Connally Building, at 10:00 a.m., October 5, 1995. The winning bid was for a total of \$37,905.00, amounting to \$150.00 per mineral acre. The land leased is described as:

252.7 acres of land, more or less, out of the North Part of Section 71, Block 16, H&TC RR Co. Survey, Abstract 1137, comprising property held by the Texas Agricultural Experiment Station, Hardeman County, Texas.

Upon receipt of one hundred percent (100%) of the bonus payment by Enserch Exploration, Inc., in the form of a cashier's or certified check, and pursuant to the laws of the State of Texas, the Chancellor of The Texas A&M University System, or his designee, is authorized to execute the lease and to perform other acts necessary in connection with the lease as required by law.

**380-95**  
*(Item 20)*

**AUTHORIZATION TO EXECUTE  
OIL, GAS AND SULFUR LEASE, 177.29 ACRES,  
WASHINGTON COUNTY  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. O'Connor, seconded by Mr. Allen and by a unanimous vote, the following minute order was adopted:

A satisfactory bid has been received for the lease of oil, gas and sulfur on an undivided fifty percent (50%) interest in 177.29 acres, more or less, Washington County, Texas. The lease is awarded to Chesapeake Operating, Inc., the highest bidder at the auction sale held in Room 524, John B. Connally Building, at 10:00 a.m., October 16, 1995. The winning bid was for a total of \$13,296.75, amounting to \$150.00 per mineral acre. The land leased is described as:

An undivided fifty percent (50%) interest in 177.29 acres of land, more or less, out of the E. Allcorn 1/2 Survey, and being part of the Arthur George and Mary Emolene Owen Trust, Washington County, Texas.

Upon receipt of one hundred percent (100%) of the bonus payment by Chesapeake Operating, Inc., in the form of a cashier's or certified check, and pursuant to the laws of the State of Texas, the Chancellor of The Texas A&M University System, or his designee, is authorized to execute the lease and to perform other acts necessary in connection with the lease as required by law.

**381-95**  
*(Item 21)*

**AUTHORIZATION TO EXECUTE  
OIL, GAS AND SULFUR LEASE, 158.9 ACRES,  
CHAMBERS COUNTY  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. O'Connor, seconded by Mr. Allen and by a unanimous vote, the following minute order was adopted:

A satisfactory bid has been received for the lease of oil, gas and sulfur on 158.9 acres, more or less, Chambers County, Texas. The lease is awarded to Yuma Petroleum Company, the highest bidder at the auction sale held in Room 524, John B. Connally Building, at 10:30 a.m., October 5, 1995. The winning bid was for a total of \$24,629.50 amounting to \$155.00 per mineral acre. The land leased is described as:

158.9 acres of land, more or less, out of the I. & G.N.R.R. Survey No. 3 and the Benjamin W. Douthit Survey, and part of the Arthur George and Mary Emolene Owen Trust, Chambers County, Texas.

**(381-95 continued)**

Upon receipt of one hundred percent (100%) of the bonus payment by Yuma Petroleum Company in the form of a cashier's or certified check, and pursuant to the laws of the State of Texas, the Chancellor of The Texas A&M University System, or his designee, is authorized to execute the lease and to perform other acts necessary in connection with the lease as required by law.

**382-95**  
(Item 22)

**AUTHORIZATION TO GRANT  
PIPELINE RIGHT-OF-WAY AND SURFACE EASEMENTS,  
BRAZOS COUNTY  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. O'Connor, seconded by Mr. Allen and by a unanimous vote, the following minute order was adopted:

The Chancellor of The Texas A&M University System, or his designee, is authorized to execute a pipeline right-of-way easement ten-feet (10') in width and approximately 115.45 rods (1,905 linear feet) in length, a surface easement consisting of 25 square feet (5' x 5'), and requisite construction easements across the Texas A&M University West Campus property (North of FM 60) in Brazos County, Texas. These easements will be for a ten-year (10) term in favor of Ferguson-Burleson County Gas Gathering System. Consideration for the easements is \$11,595.

**383-95**  
(Item 23)

**AUTHORIZATION TO EXECUTE  
GROUND LEASE AGREEMENT FOR  
RENOVATION, MAINTENANCE AND  
OPERATION OF MCCASLIN HALL  
WEST TEXAS A&M UNIVERSITY**

On motion of Mr. O'Connor, seconded by Mr. Allen and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System hereby authorizes the Chancellor of The Texas A&M University System, or his designee, to negotiate and execute a ground lease with the Gilliland Group of Amarillo, Texas, for the renovation, maintenance, and operation of McCaslin Hall on the campus of West Texas A&M University.

**384-95**  
(Item 24)

**AUTHORIZATION TO PURCHASE  
ONE RESEARCH PARK OFFICE BUILDING  
TEXAS A&M UNIVERSITY**

On motion of Mr. O'Connor, seconded by Mr. Allen and by a unanimous vote, the following minute order was adopted:

**(384-95 continued)**

The Chancellor of The Texas A&M University System, or his designee, is authorized to negotiate, execute purchase contracts, and take all steps necessary to purchase the One Research Park Office Building located at 100 Research Parkway, College Station, Texas. The purchase price will not exceed Eight Hundred Thousand Dollars (\$800,000.00) plus closing costs.

Further, Eight Hundred Thousand Dollars (\$800,000.00) plus closing costs, are hereby authorized for such acquisition. The source of funding will be approximately seventy-five percent (75%) from Permanent University Fund bond proceeds and twenty-five percent (25%) from Auxiliary Enterprise Funds.

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Ms. West then called on Mr. T. Michael O'Connor for the report of the Committee for Service Units.

***REPORT OF THE COMMITTEE FOR SERVICE UNITS***

Mr. O'Connor said the Committee for Service Units had no items and he had nothing to report.

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Ms. West called on Ms. Rangel for the report of the System Policies Committee.

***REPORT OF THE SYSTEM POLICIES COMMITTEE***

Ms. Rangel reported that the System Policies Committee had met the day before and decided not to decide and therefore there was nothing on the agenda to approve by the full Board.

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There being no further business, Ms. West adjourned the meeting at 1:22 p.m., the same day.

Vickie Running  
Secretary of the Board of Regents  
The Texas A&M University System

VR