

MINUTES

OF THE

MEETING OF THE

BOARD OF REGENTS

OF

THE TEXAS A&M UNIVERSITY SYSTEM

HELD IN

COLLEGE STATION, TEXAS

DECEMBER 5-6, 1996

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DECEMBER 5-6, 1996**

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**MINUTES OF THE
MEETING OF THE BOARD OF REGENTS
DECEMBER 5-6, 1996**

CONVENE BOARD MEETING - DECEMBER 5, 1996

A regular meeting of the Board of Regents of The Texas A&M University System was convened by Ms. Mary Nan West, Chairman of the Board of Regents, at 9:03 a.m., on Thursday, December 5, 1996, in Room 292 of the Memorial Student Center, on the campus of Texas A&M University, College Station, Texas. The following members of the Board were present:

Ms. Mary Nan West, Chairman
Mr. T. Michael O'Connor, Vice Chairman
Mr. Robert H. Allen
Ms. Alison Brisco
Mr. John H. Lindsey
Mr. Frederick D. McClure
Mr. Don Powell
Ms. M. Guadalupe L. Rangel

The following member of the Board was not present:

Mr. Royce E. Wisenbaker

The invocation was presented by Ms. Laurie Nickels, a junior at Texas A&M University majoring in Business Analysis.

CHAIRMAN'S REMARKS

Ms. West said she had been remiss in not reporting that August 12-13, 1996, the Board held a retreat in Austin and evaluated the performance of the chief executive officers. She said everyone was performing more than adequately and the Board was very happy about that. Ms. West said the performance of Dr. Barry B. Thompson, Chancellor, was also evaluated and it was the consensus of the Board that he is doing a good job and that he has the Board's vote of confidence.

Mr. Allen asked to make a few remarks.

REMARKS OF REGENTS ROBERT H. ALLEN AND JOHN H. LINDSEY

Mr. Allen made the following remarks:

"I would like to talk a little bit about a subject that I am approached about not infrequently and that has to do with the System aircraft and the use thereof. I think that the fact that this Board has been as mute on the subject as we have been for the last two years

during times of considerable discussion on the subject completely outside of our purview, there's an attitude that has been developed out there that there is something wrong with the Regents using the System aircraft. I personally think that's dead wrong and we ought to quiet that opinion in whatever way we can. I think that we ought to let the public know that those aircraft are there for our use. They are there because there is not a person on this Board of Regents that fortunately hasn't been successful, doesn't have major commitments on their time, we, as you know, everybody knows, totally without compensation for our time. There is not a waking hour that goes on that everybody on this Board is not either working, or thinking or agonizing about Texas A&M University System affairs, and to have the public develop the opinion that there is something wrong with us using the aircraft to make our performance more efficient, do the job better, relieve stress, do whatever we can to do better by using the aircraft, then they should know that. And, I think we have let the media just totally run away with this question. Just as an example, there is an attitude out there that now that there is something dead wrong with wives or husbands being on the airplane to go to do whatever we have to do. I think that is an absolute insult to the distaff side of the regents--the families. And, I think we should let the public know that whenever it is desirable, necessary or convenient, that we are going to use the aircraft and we are going to have wives and husbands on that airplane and we are going to decide for ourself whether or not we are doing the business that we ought to be doing. And, while I am on that subject, I know it cannot be very effective now, but I think we have done a major disservice to our former chairman and regent by not in the last two years, that I have been on the Board, or even before that, to state as a matter of regent view that what we all know and none of us have stated, maybe with one exception, during all these trials and tribulations, none of us, and the Board certainly collectively, have not said that as far as we can determine from bylaws, and policy that the Chairman did not violate any of the rules. He had every right to use the aircraft. He did it in a manner that certainly brought, I think, created this sort of image and the honor for our System that he should have been doing, and we have failed to say that. And we should have said it at a time that might have been helpful to him, but we didn't. You know, we've got in one of our university school songs, 'We are the Aggies, the Aggies are we, true to each other as Aggies can be.' Well, we certainly have not been true to our former regent, our former chairman, who is certainly one of the most loyal, hardworking, people that the Board has ever had. (He) took on the job that nobody wants, which is Chairman, as you know better than all of us. And I would just hope that even though we have left him twisting in the wind, so to speak, that in the future we will not let this sort of thing happen again. We will have enough courage to take on the media when necessary, to take on our critics, and I might add, I think we've got, in our administrative side, we've got some evangelists that speak well on a lot of subjects, but when it comes time to defend this Board and speak out on the problems that we have, that we are faced with just because of our responsibility and our image and profile and all that, it doesn't happen very much, and I would hope that we might keep that in mind in the future. Thank you."

(Secretary's Note: Prior to Mr. Lindsey convening the meeting of the Facilities Planning and Building Committee he made the following remarks on this same subject.)

"Thank you Madam Chairman. Before I present my Facilities and Planning and Building Committee report, I just want to second and agree with everything that Regent Allen said in his opening statement this morning. I think that should have been said long before now at this meeting. I am glad it was said, I am glad that we finally did it, finally said it. Not everyone in the world is perfect, as of course we are here in this room. But, it is time for, Mr. Margraves' life is at stake and it is time for his friends, and he has a number of them here on this campus, it is time for his friends to stand up for him as he has stood up for us. And, I hope that some of you will take that to heart. Thank you."

CHANCELLOR'S REMARKS

Ms. West called on Dr. Barry B. Thompson, Chancellor of The Texas A&M University System (TAMUS). Dr. Thompson thanked the faculties and administration throughout the System who have worked together to address the issue of post-tenure review. He said they are in the final review process and the policies will be shared with the Board prior to the Christmas holidays. He said the goal is to implement the post-tenure review process by the January Board meeting. He said this is a historical, precedent setting opportunity for the Board in terms of guaranteeing the quality of instruction well into the next century.

UPDATE FROM THE COMMITTEE ON CORPS ENROLLMENT AND STRENGTH

Mr. Bill Carter, Chairman of the Committee, said when the committee first started to meet in 1993 it became apparent that to be successful they needed the support of the Board. He said because of the Board's enthusiastic support, especially the support of Ms. West, great progress has been made with the Corps of Cadets over the past few years. From an overall standpoint, the recommendations made by the committee are moving forward very well.

Mr. Carter said today the Corps has reached its largest enrollment in nine years. Cadets reporting at the start of the fall semester were 2,243 and that is up from 2,146 last year. This is the largest Corps since the fall of 1987, when it numbered 2,252. The number of female cadets also increased this fall. Women were 6 percent of the Corps last year, with 127 cadets. The Corps includes 154 women, or 7 percent, and out of 32 outfits in the Corps, 17 are integrated with women. Mr. Carter reminded the Board that was one of the major parts of the report. He said academics was another part to be stressed. Academics in the Corps have always been relatively high, but the perception wasn't that. In 1995-96, the SAT scores of "Fish" entering the Corps was 1,146. In the year 1996-97, it is up to 1,175. The total number of cadets who currently have at least one scholarship that pays at least \$500 a semester

numbers 740. The number of "Fish" who have at least one scholarship that pays at least \$500 per semester numbers 333. Mr. Carter said major progress has been made. He said they are continuing to work on the leadership institute. There's a \$25 million capital campaign currently underway and about a third of that money has been raised.

Mr. Carter said the full committee would continue to meet and go through all facets of the report to ensure that progress is being made. He said Dr. Malon Southerland, Vice President for Student Affairs, has provided continuing support and Major General Hopgood, Commandant, is doing an excellent job. He thanked the committee for the progress the Corps is making and said the goal next year is to have 900 freshmen, which will bring the Corps total to 2,700, which means the "Quad" will be filled, which was one of the major objectives of the committee.

After a question by Mr. O'Connor regarding extra time spent by some units of the Corps versus academics, Mr. Carter said a full-time academic advisor has been added to each and every outfit. He said many of these students who get into leadership positions have the ability to continue to make good grades and improve their grades even though their activities go up. Mr. O'Connor emphasized that it is important not to miss the average student. Mr. Carter said each cadet is required 27 hours of "called to quarters," which is their time to study. Mr. Allen asked the average number of credit hours a member of the Corps takes. General Hopgood said to be in the Corps you have to start out with at least 12 hours per semester. Next year they are strongly considering having a certain number of required hours before a senior can wear his boots.

Ms. Rangel said the hours devoted to study are wonderful and very needed, and said the only complaints she has ever heard have to do with the first year and the amount of activities that are required of these cadets in relation to the number of hours they are taking. She asked that they look very carefully at the first semester in particular for those entering freshman. Ms. Rangel asked how many women applied last fall. Mr. Carter said he did not know how many applied, but currently there are 157 women in the Corps. General Hopgood said 76 to 78 young women joined the Corps this past fall as freshman. Mr. Carter stressed the emphasis put on females in the report and said they are continuing to focus on that and trying to enhance the recruiting of females in the Corps. Secondly, he said, "Fish" experience is very important and the committee concentrated a lot of the report and recommendations in dealing with trying to lower the stress level for that group. Ms. Rangel asked if there is a particular person who is overseeing the women's experience in the Corps. General Hopgood said Major Becky Ray is in her seventh year in that position. Ms. Rangel asked if Major Ray will have a report that is part of the committee's report. Mr. Carter said the committee will probably report to the Board next summer and he will make a note to report on that.

Mr. Carter thanked Dr. Bowen for his support. He said they have a long way to go on some things but the improvement in the Corps, the attitude of the

Corps, the enthusiasm and the growth is right where the committee would like for it to be.

Mr. Lindsey asked how many cadets are on Sul Ross scholarships. Mr. Carter said 700 cadets receive Sul Ross scholarships and they are trying to increase that number through the Capital Campaign.

Mr. Powell asked for a copy of the prepared remarks. Mr. Carter said he would forward his remarks to the Board members.

Mr. Allen asked how the Corps is relating to Galveston. Dr. Viola Florez, Interim Vice President and Chief Executive Officer for Texas A&M University at Galveston, said they do have a branch of the Corps in Galveston and it is very active. Mr. Allen asked General Hopgood to take under advisement including the Galveston branch in Final Review, etc.

Ms. West thanked Mr. Carter and commented that the Corps is the heartbeat of Texas A&M and said she would hate to see anything happen to it. She said Texas A&M, Texas and the nation need the Corps.

PRESENTATION BY THE PANAMA CANAL COMMISSION

Ms. West introduced Mr. Alberto Alemán, Administrator of the Panama Canal Commission, and Mr. John Mills, Secretary of the Commission. Mr. Alemán was appointed to this position by President Clinton in 1996. She said Mr. Mills participates in the development and establishment of Commission policy and serves as the head of the Commission's office in Washington, D.C. Ms. West said the primary objective of this presentation will be to share an overview of the Panama Canal Commission (PCC) and its operations including current training programs and resources available.

Mr. Alemán said the PCC has been exploring various possibilities of establishing a working relationship with parts of TAMUS. He said it is the intention of the PCC, provided it can finalize this possibility, to allocate \$7 to \$10 million per year to support the efforts with TAMUS components. He said they are extremely proud of the work they are doing and are eager to identify ways to make a good thing even better. Mr. Alemán then presented some background information on the canal. He explained that the canal is a lock-type waterway. It is approximately 50 miles long, deep water to deep water, and follows a northwesterly to southeasterly course. The canal's primary mission is the safe and efficient transfer of ships from all seafaring nations. The vessels using the canal carry the products and commodities that make up the core of international trade. With implementation of the 1977 Panama Canal Treaty, the canal organization acquired another important responsibility, that of insuring the smooth and orderly transfer of the waterway and its infrastructure to full Panamanian control on December 31, 1999. As required by the treaty, the Commission is currently headed by a Panamanian Administrator and U.S. Deputy Administrator who receive guidance from a bi-national board of directors composed of five U.S. and four Panamanian

members. The Commission is an independent U.S. government corporation. It has three operating bureaus: the marine bureau, which administers the primary function of canal transits, the engineering and construction bureau, which is responsible for engineering, dredging and maintenance, and the general services bureau, which manages a number of diverse support functions.

Mr. Alemán then presented a video that focused specifically on training. After the video he said the Commission is developing plans for consolidating its training activities. These efforts will not only increase the PCC's efficiency in developing internal human resources but will also facilitate the provision of specialized training services to external audiences. The expertise of the PCC's workforce in a wide array of diverse fields and its bilingual capabilities puts it in an advantageous position to offer such services. He said Panama is also a leading banking center and it's dollar-based economy facilitates international business development. Mr. Alemán said the PCC looks forward to establishing a partnership. He requested that the Board consider adopting a resolution to actively support these programs for the mutual benefit of TAMUS and the PCC.

Mr. O'Connor asked if they are using any other capabilities of the System other than TAMU. Mr. Alemán replied they are working with the Texas Engineering Extension Service (TEEX) in fire fighting training. He said they are working with TAMUG in trying to set up maritime-related works. Mr. O'Connor asked how a resolution from the Board would help. Mr. Alemán said it sends a message that TAMUS and PCC are very much in sync in trying to develop these possibilities for both institutions.

Ms. Rangel said they have millions of dollars to spend on training and asked if he would like to see TAMUS train some of these people that operate the canal. Mr. Alemán replied in the affirmative and said he thinks they can benefit from setting up the training and improving the training they have. Ms. Rangel asked if they had undertaken a lengthy study on how the training can take place, where and how to carry it out. Mr. Alemán said they are working on that process with the universities in Panama and they would like TAMUS to be part of it. Ms. Rangel said it seems there is a natural connection for both and one that would be good for the students.

Mr. Powell asked if he had discussed this with other systems. Mr. Mills said they had been discussing this with other universities around the U.S. and added that this particular presentation had not been made to them in any detail.

Dr. Thompson said they have been in negotiations for some time and TAMUS engineering personnel has made several trips. He said this has many possibilities which would be beneficial to both Panama and TAMUS, but it is in the preliminary stages. Mr. Powell asked if there are any downsides. Dr. Thompson said he did not see any and thinks it is a tremendous opportunity to train engineers and to be involved in the infrastructure issues. Mr. McClure said it seems there could be some synergy particularly in the merchant marine side.

Dr. Thompson introduced Mr. David G. Eller, Chairman Emeritus of the Board, who was present for this report. Mr. Lindsey said this is a wonderful opportunity and TAMUS should "run with the ball" after due diligence is conducted.

Ms. West recessed the meeting at 10:10 a.m.

(Secretary's Note: The meetings of the Facilities Planning and Building Committee, Finance and Audit Committee, Committee for Service Units, Committee for Land and Mineral Resources were held from 10:30 a.m. to 2:18 p.m.)

Ms. West reconvened the meeting at 2:19 p.m.

Mr. Powell expressed the Board's appreciation to all those that were involved in the effort of a substantial gift for Texas A&M International University including Dr. Charles Jennett, Mr. Joe Garcia, Dr. Janet Black and Dr. Leo Sayavedra.

CLOSED SESSION

At 2:20 p.m., Ms. West announced that having convened in open session, the Board would convene in a closed session to consider matters as permitted by the following sections of Chapter 551 of the Texas Government Code: Section 551.071, for consultation with System attorneys on pending and proposed litigation and matters recognized as attorney-client confidential and privileged. Section 551.074, for discussion of matters involving the appointment, employment, evaluation, reassignment, duties, discipline or dismissal or to hear complaints or charges against an officer or employee. Ms. West said that under this section the Board would consider Item 25 and other personnel matters. Ms. West said in accordance with the law, no final action, decision or vote with regard to any matter considered in the closed meeting would be made or taken. Ms. West asked the following members of the administration to stay for the closed session: Dr. Barry Thompson; Mr. Dick Lindsay, Deputy Chancellor for Finance and Operations; Dr. Leo Sayavedra, Deputy Chancellor for Academic Institutions and Agencies; Mr. Delmar Cain, General Counsel; and Ms. Tami Sayko, Chancellor's Chief of Staff. Ms. West announced that the following would be called on for reports during the closed session: Dr. Ray Bowen, President of TAMU; General Ed Peel, Vice Chancellor for Facilities Planning and Construction; and Mr. Frank Clark, System Internal Auditor.

At 5:47 p.m., Ms. West reconvened the meeting of the Board in open session and announced the Board had met in closed session from 2:20 p.m. until 5:46 p.m. She then recessed the meeting of the Board.

RECONVENE BOARD MEETING - DECEMBER 6, 1996

(Secretary's Note: Meetings of the Committee for Academic Campuses and Executive Committee were held from 8:30 a.m. to 10:00 a.m.)

On Friday, December 6, 1996, at 10:01 a.m., Ms. West reconvened the meeting of the Board. The following members of the Board were present:

Ms. Mary Nan West, Chairman
Mr. T. Michael O'Connor, Vice Chairman
Mr. Robert H. Allen
Ms. Alison Brisco
Mr. John H. Lindsey
Mr. Frederick D. McClure
Mr. Don Powell
Ms. M. Guadalupe L. Rangel

The following member of the Board was not present:

Mr. Royce E. Wisenbaker

**REPORT FROM THE CHANCELLOR'S STUDENT ADVISORY BOARD
REGARDING CURRENT ACADEMIC YEAR ACTIVITIES**

Ms. West called on Mr. Josh Golden, President of the Chancellor's Student Advisory Board (CSAB). Mr. Golden introduced the members of the CSAB and explained that the CSAB is a Chancellor's empowered council of delegates from the System's academic institutions. Mr. Golden explained the goals of CSAB: 1) increase communication between each school and the Chancellor; 2) to establish student representation on the Board of Regents; and 3) promote issues of student concern within the System and statewide through advice to the state and federal representatives. Mr. Lindsey asked Mr. Golden to send the Board a list of the goals. Mr. Golden said he would do so. Ms. Rangel suggested that CSAB prepare a newsletter to be distributed each semester to the Board members.

Ms. West called on Mr. Lindsey for the report of the Facilities Planning and Building Committee.

REPORT OF THE FACILITIES PLANNING AND BUILDING COMMITTEE

Mr. Lindsey, Chairman of the Facilities Planning and Building Committee, said the Committee had met December 5 and approved Items 1-A through 1-E and the following architect/engineer selections:

- 1) Aikin Building Expansion at Texas A&M University-Texarkana:
Bratz•Thacker Architects of Longview
- 2) Athletic Facilities Renovations/Additions at Texas A&M University:
Lockwood, Andrews and Newnam, Inc., of Houston

Mr. Lindsey said the Committee received an update on the Easterwood Airport Master Plan. The Board took action as set forth below:

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**211-96**

*(Item 1-A)*

**APPROVAL OF THE PROGRAM OF REQUIREMENTS,  
APPROPRIATION FOR DESIGN AND  
SELECTION OF THE PROJECT ARCHITECT/ENGINEER  
FOR THE AIKIN BUILDING EXPANSION  
TEXAS A&M UNIVERSITY-TEXARKANA**

On motion of Mr. Lindsey, seconded by Mr. Powell and by a unanimous vote, the following minute order was adopted:

The program of requirements for the Aikin Building Expansion at Texas A&M University-Texarkana is approved.

Supplementing a previous appropriation of \$10,000.00, the amount of \$315,000.00 is appropriated from the Higher Education Assistance Fund for design of the Aikin Building Expansion at Texas A&M University-Texarkana.

The Board of Regents of The Texas A&M University System reasonably expects to incur debt in one or more obligations for this project, and all, or a portion of the proceeds received from the sale of such obligations, is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the Bonds are to be issued, possess the financial capacity to satisfy their Direct Obligations.

The firm of Bratz•Thacker Architects of Longview, Texas, is selected as the project architect/engineer for the Aikin Building Expansion at Texas A&M University-Texarkana.

**212-96**

*(Item 1-B-Revised)*

**ACTION ON BIDS FOR THE  
GOOD LABORATORY PRACTICES FACILITY  
TEXAS ENGINEERING EXPERIMENT STATION**

On motion of Mr. Lindsey, seconded by Mr. Powell and by a unanimous vote, the following minute order was adopted:

Based on bids received November 12, 1996, the contract is awarded to Matrix Builders Inc. of Bryan, Texas, at \$926,000.00, the low base bid for the Good Laboratory Practices Facility, Texas Engineering Experiment Station, subject to approval by the Texas Higher Education Coordinating Board.

**(212-96 continued)**

Supplementing previous appropriations of \$75,000.00, the amount of \$790,000.00 is appropriated from Revenue Financing System (Research Fees) and the amount of \$286,000.00 is appropriated from Cantrell-Good Lab Practices for the Good Laboratory Practices Facility, Texas Engineering Experiment Station. The amount of \$65,000.00 of previous appropriations is reverted to the Good Laboratory Practices Facility.

The Board of Regents of The Texas A&M University System reasonably expects to incur debt in one or more obligations for this project, and all, or a portion of the proceeds received from the sale of such obligations, is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the Bonds are to be issued, possess the financial capacity to satisfy their Direct Obligations.

**213-96**

*(Item 1-C)*

**APPROVAL OF THE PROGRAM OF REQUIREMENTS,  
APPROPRIATION FOR PRELIMINARY DESIGN AND  
SELECTION OF THE PROJECT ARCHITECT/ENGINEER  
FOR THE ATHLETIC FACILITIES  
RENOVATIONS/ADDITIONS, PHASE III  
TEXAS A&M UNIVERSITY**

On motion of Mr. Lindsey, seconded by Mr. Powell and by a unanimous vote, the following minute order was adopted:

The program of requirements for the Athletic Facilities Renovations/Additions, Phase III, at Texas A&M University, is approved.

Supplementing a previous appropriation of \$25,000.00, the amount of \$755,000.00 is appropriated from Reserve for Athletic Facilities for preliminary design of the Athletic Facilities Renovations/Additions, Phase III, at Texas A&M University.

The Board of Regents of The Texas A&M University System reasonably expects to incur debt in one or more obligations for this project, and all, or a portion of the proceeds received from the sale of such obligations, is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

**(213-96 continued)**

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the Bonds are to be issued, possess the financial capacity to satisfy their Direct Obligations.

The firm of Lockwood, Andrews and Newnam, Inc., of Houston, Texas, is selected as the project architect/engineer for the Athletic Facilities Renovations/Additions, Phase III, at Texas A&M University.

**214-96**

*(Item 1-D)*

**ACTION ON REBIDDING THE  
WEST CAMPUS THERMAL LOOP COMPLETION, PHASE II  
TEXAS A&M UNIVERSITY**

On motion of Mr. Lindsey, seconded by Mr. Powell and by a unanimous vote, the following minute order was adopted:

Based on bids received October 31, 1996, the contract is awarded to Har Con Corporation of Houston, Texas, at \$1,171,000.00, the low base bid and Alternates 2, 3, 4, 5, 6 and 7 for the West Campus Thermal Loop Completion, Phase II, at Texas A&M University.

Supplementing previous appropriations of \$1,887,340.00, the amount of \$1,406,987.46 is appropriated from Revenue Financing System (Combined Fee Revenue Bonds-Investment Earnings), the amount of \$61,442.27 is appropriated from Revenue Financing System (Utility System Student Fee and Combined Fee Revenue Bonds-Investment Earnings) and the amount of \$331,570.27 is appropriated from University Utility System Revenue Fund Special Reserve for the West Campus Thermal Loop Completion, Phase II, at Texas A&M University.

The Board of Regents of The Texas A&M University System reasonably expects to incur debt in one or more obligations for this project, and all, or a portion of the proceeds received from the sale of such obligations, is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).



**215-96**

*(Item 1-E)*

**ACTION ON BIDS FOR THE  
TEXAS TRANSPORTATION INSTITUTE  
HANGAR REHABILITATION  
TEXAS A&M UNIVERSITY**

On motion of Mr. Lindsey, seconded by Mr. Powell and by a unanimous vote, the following minute order was adopted:

Based on bids received October 24, 1996, the contract is awarded to W. M. Klunkert, Inc., of Bryan, Texas, at \$1,308,092.00, the low base bid and Alternates 1, 2, 3, 4, 5, 6, 7, 8 and 9 for the TTI Hangar Rehabilitation at Texas A&M University.

Supplementing previous appropriations of \$315,000.00, the amount of \$1,568,000.00 is appropriated from Permanent University Fund Debt Proceeds for the TTI Hangar Rehabilitation at Texas A&M University.

The Board of Regents of The Texas A&M University System reasonably expects to incur debt in one or more obligations for this project, and all, or a portion of the proceeds received from the sale of such obligations, is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

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Ms. West called on Ms. Brisco for the report of the Finance and Audit Committee.

REPORT OF THE FINANCE AND AUDIT COMMITTEE

Ms. Brisco, Chairman of the Finance and Audit Committee, reported that the Committee had met and recommended approval of Items 2 through 11. The Board took action as set forth below:

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**216-96**

*(Item 2)*

**APPROPRIATION FROM  
REVENUE FINANCING SYSTEM TO  
PURCHASE MOVABLE EQUIPMENT FOR THE  
BUSH PRESIDENTIAL LIBRARY CENTER AND THE REED ARENA  
TEXAS A&M UNIVERSITY**

On motion of Ms. Brisco, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

**(216-96 continued)**

The amount of \$1,000,000 from Revenue Financing System (General Use Fee) is hereby appropriated for Texas A&M University to purchase movable equipment for the Bush Presidential Library Center and the Reed Arena.

**217-96**

*(Item 3)*

**ESTABLISHMENT OF THE  
EUGENE E. WEBB QUASI-ENDOWED PROFESSORSHIP  
IN ELECTRICAL ENGINEERING  
AND THE EUGENE E. WEBB QUASI-ENDOWED  
FACULTY FELLOWSHIP IN ENGINEERING  
TEXAS A&M UNIVERSITY**

On motion of Ms. Brisco, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

Authority is hereby granted to the President of Texas A&M University to establish two quasi-endowment accounts:

A) "Eugene E. Webb '43 Quasi-Endowed Professorship in Electrical Engineering" to be established with \$300,000 of funds received from the E. E. Webb Charitable Remainder Unitrust.

B) "Eugene E. Webb '43 Quasi-Endowed Faculty Fellowship in Engineering" to be established with the remainder of funds received from the E. E. Webb Charitable Remainder Unitrust, approximately \$67,000.

**218-96**

*(Item 4)*

**APPROVAL OF REGENTS SUITE CONTRACT  
TEXAS A&M UNIVERSITY**

On motion of Ms. Brisco, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

The President of Texas A&M University is hereby authorized, upon review for legal form and sufficiency by the Office of General Counsel, to execute a twenty-year (20) contract for priority use of the Regents Suite.

**219-96**

*(Item 5)*

**APPROVAL OF DISTRIBUTION OF INCOME  
FROM THE ESTATE OF ARDELLA R. HELM  
TEXAS A&M UNIVERSITY**

On motion of Ms. Brisco, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

**(219-96 continued)**

Distribution of the available income for calendar year 1995 from the Estate of Ardella R. Helm to Texas A&M University (\$23,008.36), Abilene Christian University (\$11,504.18), and Texas Women's University (\$11,504.18) is approved.

**220-96**

*(Item 6)*

**ADOPTION OF REVISED POLICY 22.02  
(SYSTEM INVESTMENT POLICY)  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Ms. Brisco, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

Effective December 6, 1996, System Policy 22.02 (System Investment Policy) is revised, a copy of which is attached to the official minutes as **Exhibit A**.

**221-96**

*(Item 7)*

**APPROVAL OF THE  
INTERNATIONAL BANK OF COMMERCE  
AS A BANK DEPOSITORY FOR  
TEXAS A&M INTERNATIONAL UNIVERSITY  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Ms. Brisco, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

In accordance with the System Investment Policy, International Bank of Commerce is hereby approved as a depository for Texas A&M International University for a one-year term expiring October 3, 1997.

**222-96**

*(Item 8)*

**APPROVAL OF  
FIRST AMERICAN BANK AS  
BANK DEPOSITORY FOR TEXAS A&M UNIVERSITY  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Ms. Brisco, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

In accordance with the System Investment Policy, First American Bank is hereby approved as a depository for Texas A&M University through February 1, 1999.

**223-96**

*(Item 9)*

**DESIGNATION OF  
TEXAS A&M UNIVERSITY-COMMERCE,  
TEXAS A&M UNIVERSITY-TEXARKANA  
AND BAYLOR COLLEGE OF DENTISTRY  
AS PARTICIPANTS IN THE REVENUE FINANCING SYSTEM  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Ms. Brisco, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

Texas A&M University-Commerce, Texas A&M University-Texarkana, and Baylor College of Dentistry are hereby included as Participants of the Revenue Financing System. This minute order is hereby declared to be a supplement to the Master Resolution and the Deputy Chancellor for Finance and Operations is authorized and directed to take such actions as are necessary to implement this minute order.

**224-96**

*(Item 10)*

**DESIGNATION OF FINANCIAL OFFICERS AS  
DEFINED IN THE REVENUE FINANCING SYSTEM  
MASTER RESOLUTION AND AUTHORIZED REPRESENTATIVES  
AS DEFINED IN THE PUF RESOLUTION FOR  
THE TEXAS A&M UNIVERSITY SYSTEM PERMANENT UNIVERSITY FUND  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Ms. Brisco, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

The Deputy Chancellor for Finance and Operations, the Vice Chancellor for Business Services, the Assistant Vice Chancellor and Treasurer, the Assistant Vice Chancellor for Budgets and Accounting, the Investment Analyst and the Manager of Financial Planning are designated as Designated Financial Officers as defined in the Revenue Financing System Master Resolution for The Texas A&M University System Revenue Financing System and as Authorized Representatives as defined in the Permanent University Fund Resolution for The Texas A&M University System Permanent University Fund. In addition, each of these Representatives are also authorized to issue instructions and take other actions under the Restatement and Amendment No. 1 to the Trust Agreement dated October 29, 1992, between the Board and the State Treasurer.

**225-96**  
(Item 11)

**ACCEPTANCE OF  
GIFTS, GRANTS, LOANS AND BEQUESTS  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Ms. Brisco, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

The Board of Regents hereby accepts the gifts, grants, loans and bequests made to the Members of The Texas A&M University System concerned as shown on Gifts, Grants, Loans and Bequests List No. 96-97-02, a copy of which is attached to the official minutes as **Exhibit B**.

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Ms. West called on Mr. O'Connor for the report of the Committee for Service Units.

REPORT OF THE COMMITTEE FOR SERVICE UNITS

Mr. O'Connor, Chairman of the Committee for Service Units, reported that the Committee had met and considered two items, Item 12 and Item 13 (a concept paper). He said the Committee recommended approval of those items.

(Secretary's Note: The Board did not vote on Item 13. It was approved in Committee and scheduled to be placed on the Board agenda for approval at the January 1997 Board meeting.)

The Board took action as set forth below:

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**226-96**  
(Item 12)

**ESTABLISHMENT OF THE  
GLOBAL PETROLEUM RESEARCH INSTITUTE  
TEXAS ENGINEERING EXPERIMENT STATION**

On motion of Mr. O'Connor, seconded by Mr. Allen and by a unanimous vote, the following minute order was adopted:

The Global Petroleum Research Institute is established as an institute within the Texas Engineering Experiment Station (TEES) and will report administratively to the Director of TEES. The Director(s) of the Global Petroleum Research Institute shall be appointed by the Director of the Texas Engineering Experiment Station.

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Ms. West called on Mr. O'Connor for the report of the Committee for Land and Mineral Resources.

REPORT OF THE COMMITTEE FOR LAND AND MINERAL RESOURCES

Mr. O'Connor, Chairman of the Committee for Land and Mineral Resources, reported that the Committee had met and considered four items, Items 14 through 17. The Board took action as set forth below:

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**227-96**  
(Item 14)

**AUTHORIZATION FOR THE  
CONVEYANCE OF LAND TO THE CITY OF LUFKIN,  
ANGELINA COUNTY, TO BE USED AS A ROAD RIGHT-OF-WAY  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. O'Connor, seconded by Mr. McClure and by a unanimous vote, the following minute order was adopted:

The Chancellor of The Texas A&M University System, or his designee, following recommendation by the System Real Estate Office and legal review by the Office of General Counsel, is authorized to take all steps necessary to execute all documents needed to acquire a tract of land containing approximately 0.64 acres from the City of Lufkin, and to convey to the City of Lufkin a tract of land containing approximately 0.42 acres, both tracts being out of the McKinney-Williams Survey, Abstract No. 463, Angelina County, Texas. Closing costs, not to exceed \$500, are hereby approved, with the source of funds to be approved by the Chancellor or his designee.

**228-96**  
(Item 15)

**AUTHORIZATION FOR THE  
SALE OF 4.16 ACRES OF LAND WITH IMPROVEMENTS IN  
LAREDO, WEBB COUNTY  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. O'Connor, seconded by Mr. McClure and by a unanimous vote, the following minute order was adopted:

The Chancellor of The Texas A&M University System, or his designee, following analysis by the System Real Estate Office and legal review by the General Counsel, is authorized to take all necessary steps to sell to the Laredo Community College District a 4.16 acre tract of land, with improvements, out of the Old Fort McIntosh Tract, being a part of the Laredo Community College District Campus in Laredo, Webb County, Texas.

**229-96***(Item 16)*

**AUTHORIZATION FOR THE  
PURCHASE OF LAND TO BE USED AS THE  
SITE FOR THE NEW TEXAS FOREST SERVICE HEADQUARTERS  
IN KOUNTZE, TEXAS, HARDIN COUNTY  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. O'Connor, seconded by Mr. McClure and by a unanimous vote, the following minute order was adopted:

The Chancellor of The Texas A&M University System, or his designee, following recommendation by the System Real Estate Office and legal review by the Office of General Counsel, is authorized to take all steps necessary, and to execute all documents needed, to purchase a 3.564 acre tract of land, more or less in the James Pearson Survey, Abstract No. 428 in Hardin County, Texas. The purchase price in the amount of Nine Thousand Nine Hundred Seventy-Nine and 20/100 Dollars (\$9,979.20) plus closing costs is appropriated from the Permanent University Fund Bond Proceeds.

**230-96***(Item 17)*

**AUTHORIZATION TO RENEW  
RIGHT-OF-WAY EASEMENT TO  
TEXAS UTILITIES ELECTRIC COMPANY, ERATH COUNTY  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. O'Connor, seconded by Mr. McClure and by a unanimous vote, the following minute order was adopted:

The Chancellor of The Texas A&M University System, or his designee, is authorized to execute a ten-year (10) term right-of-way easement in favor of Texas Utilities Electric Company for an electric transmission line. Such easement, covering 27.89 acres of land, shall be 160 feet in width, and approximately 460.24 rods (7,593.96 feet) in length across a portion of the Honeywell Ranch in Erath County. The total consideration to be paid is \$46,024.00.

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Ms. West called on Ms. Rangel for the report of the Committee for Academic Campuses.

REPORT OF THE COMMITTEE FOR ACADEMIC CAMPUSES

Ms. Rangel, Chairman of the Committee for Academic Campuses recommended approval of Items 18 through 21, 23 and 24 (*Item 22 was withdrawn prior to the meeting*). She said the Committee received a report by Dr. Elvin Smith regarding admission policies for the College of Medicine at Texas A&M University. The Board took action as set forth below:

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**231-96**  
(Item 18)

**APPROVAL OF CONCEPT PAPER FOR THE  
CENTER FOR ALCOHOL AND DRUG EDUCATION STUDIES  
TEXAS A&M UNIVERSITY**

On motion of Mr. O'Connor, seconded by Mr. Powell and by a unanimous vote, the Board approved the concept paper for the establishment of the Center for Alcohol and Drug Education Studies, Texas A&M University, a copy of which is attached to the official minutes as **Exhibit C**. The administration is directed to proceed with the full scale development of the proposal for Board approval.

**232-96**  
(Item 19)

**AUTHORIZATION TO AMEND MINUTE ORDER 97-96  
TO OFFER COURSES IN THE GRADUATE PROGRAM  
IN LIFE-CYCLE ENGINEERING OPERATIONS-MANAGEMENT  
AT OTHER OFF-CAMPUS LOCATIONS  
TEXAS A&M UNIVERSITY**

On motion of Mr. O'Connor, seconded by Mr. Powell and by a unanimous vote, the following minute order was adopted:

Authorization granted to Texas A&M University in Minute Order 97-96 to Offer a graduate program at Fort Hood in Life-Cycle Engineering Operations-Management is amended effective Spring Semester 1997 to authorize Texas A&M University to offer courses in the graduate program in Life-Cycle Engineering Operations-Management at other off-campus locations in Texas, subject to adequate student demand and to the requirements of the Texas Higher Education Coordinating Board. The fee structure for the courses offered at these locations will be the same as that at Fort Hood.

**233-96**  
(Item 20)

**AUTHORIZATION FOR LOGOS AND COLORS  
TEXAS A&M UNIVERSITY-COMMERCE**

On motion of Mr. O'Connor, seconded by Mr. Powell and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System hereby authorizes Texas A&M University-Commerce to use the logos and colors, attached to the official minutes as **Exhibit D**, effective immediately.

**234-96**

*(Item 21)*

**AUTHORIZATION TO REQUEST APPROVAL  
FROM THE THECB TO REORGANIZE ACADEMIC UNITS  
TEXAS A&M UNIVERSITY-CORPUS CHRISTI**

On motion of Mr. O'Connor, seconded by Mr. Powell and by a unanimous vote, the following minute order was adopted:

The President of Texas A&M University-Corpus Christi is hereby authorized to request approval from the Texas Higher Education Coordinating Board to reorganize its academic units.

The Board of Regents has considered the request for this authorization in light of the statutory objectives of Texas A&M University-Corpus Christi, the need of the State of Texas for the achievement of efficiencies in program administration and the cost of such academic reorganization. The Board believes this request is justified and that Texas A&M University-Corpus Christi, under its legal mandate, should be authorized to reorganize its academic units, as outlined in the Executive Summary, a copy of which is attached to the official minutes as **Exhibit E**, in order to achieve orderly, coherent, and cost-effective expansion of its academic offerings.

**235-96**

*(Item 23)*

**AUTHORIZATION TO REQUEST APPROVAL FROM  
THE THECB TO EXPAND TABLE OF PROGRAMS  
TO PLAN FOR A DOCTOR OF PHILOSOPHY DEGREE IN SYSTEMS  
ENGINEERING VERSUS GENERAL ENGINEERING  
TEXAS A&M UNIVERSITY-KINGSVILLE**

On motion of Mr. O'Connor, seconded by Mr. Powell and by a unanimous vote, the following minute order was adopted:

Texas A&M University-Kingsville requests that its Table of Programs be amended to allow the institution planning authority to offer a Doctor of Philosophy degree in Systems Engineering versus General Engineering. Therefore, it is requested that the Table of Programs with footnotes, a copy of which is attached to the official minutes as **Exhibit F**, be approved for submission to the Texas Higher Education Coordinating Board.

**236-96**  
*(Item 24)*

**AUTHORIZATION TO REQUEST APPROVAL  
FROM THE THECB TO INITIATE A NEW PROGRAM  
LEADING TO A DOCTOR OF PHILOSOPHY IN  
SYSTEMS ENGINEERING  
TEXAS A&M UNIVERSITY-KINGSVILLE**

On motion of Mr. O'Connor, seconded by Mr. Powell and by a unanimous vote, the following minute order was adopted:

The President of Texas A&M University-Kingsville is hereby authorized to present to the Texas Higher Education Coordinating Board a proposal initiating a new program leading to a Doctor of Philosophy in Systems Engineering.

The Board of Regents has considered the request for this authorization in light of the statutory objectives of Texas A&M University-Kingsville, the need of the State of Texas for students to be trained in this field, and the cost of such training.

The Board believes this request is justified and that Texas A&M University-Kingsville, under its legal mandate, should be authorized to add a Doctor of Philosophy in Systems Engineering to its degree inventory.

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Ms. West presented the report of the Executive Committee.

REPORT OF THE EXECUTIVE COMMITTEE

Ms. West, Chairman of the Executive Committee, reported that the Committee had met earlier the same day, received one report and considered Items 25 through 32. Ms. West reminded the Board that Item 30 had been revised to include the naming of John Kimbrough Boulevard. The Board took action as set forth below:

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**237-96**  
*(Item 25)*

**APPOINTMENT OF MICHAEL L. FRIEDLAND, M.D.  
AS VICE PRESIDENT OF HEALTH AFFAIRS AND DEAN,  
COLLEGE OF MEDICINE  
TEXAS A&M UNIVERSITY**

On motion of Mr. Allen, seconded by Mr. McClure and by a unanimous vote, the following minute order was adopted:

Michael L. Friedland, M.D. is hereby appointed Vice President for Health Affairs and Dean of the College of Medicine at Texas A&M University, with tenure in the Department of Internal Medicine, effective January 6, 1997.

**238-96**

*(Item 26)*

**REAPPOINTMENT OF  
MR. LESLIE APPELT TO THE  
BOARD OF DIRECTORS OF THE  
PRIVATE ENTERPRISE RESEARCH CENTER  
TEXAS A&M UNIVERSITY**

On motion of Mr. Allen, seconded by Mr. McClure and by a unanimous vote, the following minute order was adopted:

Effective January 1, 1997, Mr. Leslie Appelt is hereby reappointed to the Board of Directors of the Private Enterprise Research Center at Texas A&M University for a term to expire January 1, 2002.

**239-96**

*(Item 27)*

**AUTHORIZATION FOR  
FACULTY DEVELOPMENT LEAVE  
TEXAS A&M UNIVERSITY**

On motion of Mr. Allen, seconded by Mr. McClure and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System, in accordance with System Policy 31.03 and Section 51.101 of the Texas Education Code, authorizes faculty development leave to the faculty members as set forth on Faculty Development Leave List FY 97, Texas A&M University, a copy of which is attached to the official minutes as **Exhibit G**.

**240-96**

*(Item 28)*

**GRANTING OF ACADEMIC TENURE  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Allen, seconded by Mr. McClure and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System, in accordance with System Policy 12.01 on academic freedom responsibility and tenure, hereby authorizes the granting of tenure to the following faculty members as set forth on Tenure List 96-97-02, attached to the official minutes as **Exhibit H**.

**241-96**

*(Item 29)*

**CONFIRMATION OF  
APPOINTMENTS AND PROMOTIONS  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Allen, seconded by Mr. McClure and by a unanimous vote, the following minute order was adopted:

The appointments and promotions accepted and approved by the Chief Executive Officers of the respective Components of The Texas A&M University System or their designees, as shown on Appointment List No. 96-97-02, a copy of which is attached to the official minutes as **Exhibit I**, and Promotion List No. 96-97-02, a copy of which is attached to the official minutes as **Exhibit J**, are hereby confirmed.

**242-96**

*(Item 30)*

**NAMING OF THE  
DR. C. CLIFFORD WENDLER EXHIBIT GALLERY  
TEXAS A&M UNIVERSITY**

On motion of Mr. Allen seconded by Mr. McClure and by a unanimous vote, the following minute order was adopted:

The gallery area of the Cushing Memorial Library at Texas A&M University is hereby named the "Dr. C. Clifford Wendler Exhibit Gallery."

**243-96**

*(Item 30)*

**NAMING OF THE  
FAYE HAGNER HEAT TRANSFER LABORATORY  
AND THE BUD HAGNER HEAT TRANSFER LABORATORY  
TEXAS A&M UNIVERSITY**

On motion of Mr. Allen seconded by Mr. McClure and by a unanimous vote, the following minute order was adopted:

The two laboratories which house the Department of Mechanical Engineering in the Engineering Physics Building on the campus of Texas A&M University are hereby named the "Faye Hagner Heat Transfer Laboratory" and the "Bud Hagner Heat Transfer Laboratory."

**244-96**

*(Item 30)*

**NAMING OF  
JOHN KIMBROUGH BOULEVARD  
TEXAS A&M UNIVERSITY**

On motion of Mr. Allen seconded by Mr. McClure and by a unanimous vote, the following minute order was adopted:

The entire boulevard from Wellborn Road west to Discovery Drive on the campus of Texas A&M University is hereby named "John Kimbrough Boulevard."

**245-96**

*(Item 31)*

**GRANTING OF EMERITUS TITLES  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Allen seconded by Mr. McClure and by a unanimous vote, the following minute order was adopted:

In recognition of long and distinguished service to The Texas A&M University System, the Board of Regents hereby confirms the recommendation of the Chancellor, and confers the title of "Emeritus/Emerita" upon individuals as shown on Emeritus Title List No. 96-97-02, a copy of which is attached to the official minutes as **Exhibit K**, and grants all rights and privileges of this title.

**246-96**

*(Item 32)*

**AUTHORIZATION TO SEEK  
LEGISLATION DURING THE 75<sup>TH</sup> TEXAS LEGISLATURE  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Allen seconded by Mr. McClure and by a unanimous vote, the following minute order was adopted:

For the 75<sup>th</sup> Legislative Session, the Chancellor of The Texas A&M University System is hereby authorized to seek such legislation, amendments to legislation and riders to the appropriation bill as he may deem to be in the best interest of the System and/or its institutions. In performing this duty, the Chancellor and his staff shall confer with the Board's Legislative Committee and follow the advice and counsel of such committee and submit regular reports to the full Board. In the event the Chancellor is required to demonstrate to a legislator, a committee or any State leader, special authority regarding the System's position on any issue, legislation, or funding, an action by the Legislative Committee, acting by a majority, shall be deemed sufficient authority of the Board of Regents.

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Ms. West called on Mr. McClure for the report of the Board Bylaws Committee.

REPORT OF THE BOARD BYLAWS COMMITTEE

Mr. McClure, Chairman of the Board Bylaws Committee, reported that members of the Committee included himself, Robert Allen, Alison Brisco, Don Powell and T. Michael O'Connor. He said the Committee met four times and reviewed the Board's operating procedures as established by the Bylaws. Mr. McClure referred to recommended changes to the Bylaws adopted by the Bylaws Committee on November 15, 1996, and forwarded to the Board 15 days prior to this meeting.

Mr. McClure said he needed to make a technical correction and referred to Page 2, Section 3 (Notice of Meetings), sentence 4, to delete the phrase "or without regard to the seven-day notice as provided in Section 2 above." He said a second technical change should be made to when the Bylaws take effect, referring to Page 11, the last phrase should state "These amendments, adopted by the Board of Regents by Minute Order __-96, December 6, 1996, shall take effect following the appointment, qualification and confirmation of the three new members of the Board."

Mr. McClure discussed substantive changes. Previously the personnel section included the Chancellor of the System, the Executive Secretary to the Board and the System Director of Internal Audit. He said the Committee recommends that a section be added, which would now be Section 3, which includes the General Counsel of The Texas A&M University System. Mr. McClure said if this change is approved, System Policy 01.03 (Appointing Power and Terms and Conditions of Employment) would need to be changed as it refers to the General Counsel.

Mr. McClure said with regard to other substantive changes, the Committee recommended the elimination of the Executive Committee, Committee for Land and Mineral Resources and the Committee for Service Units. The activities associated with the Committee for Land and Mineral Resources and the Committee for Service Units have been basically rolled into one of the other committees. The major issue with regard to committees is also the splitting of the Finance and Audit Committee responsibilities. The result is a recommendation of four standing committees: the standing Committee on Audit, the standing Committee on Academic and Student Affairs, the standing Committee on Finance and the standing Committee on Buildings and Physical Plant. Mr. McClure said members of the Board will serve on no more than two standing committees and there shall be no fewer than four members on each committee. As a practical matter, if there are four members on each of the committees, it works out perfectly numerically with regard to the establishment of four committees rather than the large number which is currently in effect. It still will require at least three members of the committee to be present in order

to have a meeting so as not to be in violation of the Open Meeting Law if two members are talking on the telephone.

Mr. McClure said another recommendation is to codify the current procedure of requiring that agenda items be submitted 21 days prior to Board meetings. Another major issue provides a mechanism to put something on the agenda if a committee chooses not to act, or even acts unfavorably, or if the chairman refuses or chooses not to put an item on the agenda and there is a desire by members of the Board to discuss that particular item. It can be added to the agenda with the written request of at least three members of the Board. The Chairman is required to either at that meeting, or at the next regularly scheduled meeting, to bring the item up for discussion.

Mr. McClure said there is a codification with regard to special committees. Special committees will have a one year life unless they finish their work sooner and then only the Board can authorize the existence of a special committee for a term greater than one year.

Mr. McClure thanked Ms. Rangel for her participation in the process. He said they discussed two other items: 1) a home page for the Board of Regents, which has already been started by the Board of Regents Office, and 2) the question of having individual board members as liaisons to the various component institutions where it not required by statue. He said they did not take any official action but discussed the possibility of perhaps eliminating those required activities. The Board took action as set forth below:

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**247-96**  
(Item 33)

**ADOPTION OF REVISED BYLAWS OF  
THE BOARD OF REGENTS OF  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. McClure, seconded by Mr. Powell and by a unanimous vote, the Bylaws of the Board of Regents of The Texas A&M University System were amended as presented by the Board Bylaws Committee with the technical corrections noted by Mr. McClure in his report. A copy of the amended Bylaws is attached to the official minutes as **Exhibit L**.

**248-96**

**ADOPTION OF REVISED POLICY 01.03  
(APPOINTMENT POWER AND TERMS AND  
CONDITIONS OF EMPLOYMENT)  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. McClure, seconded by Mr. Powell and by a unanimous vote, System Policy 01.03 was revised, a copy of which is attached to the official minutes as **Exhibit M**.

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There being no further business, Ms. West adjourned the meeting at 10:25 a.m.

Vickie Burt
Executive Secretary to the Board of Regents
The Texas A&M University System

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