

MINUTES

OF THE

MEETING OF THE

BOARD OF REGENTS

OF

THE TEXAS A&M UNIVERSITY SYSTEM

HELD IN

CORPUS CHRISTI, TEXAS

MAY 22-23, 1997

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**MINUTES OF THE
MEETING OF THE BOARD OF REGENTS
MAY 22-23, 1997**

CONVENE BOARD MEETING - MAY 22, 1997

A regular meeting of the Board of Regents of The Texas A&M University System was convened by Mr. Don Powell, Chairman of the Board of Regents, at 9:35 a.m., on Thursday, May 22, 1997, in Room 219 of the Early Childhood Center, on the campus of Texas A&M University-Corpus Christi, Corpus Christi, Texas. The following members of the Board were present:

Mr. Don Powell, Chairman
Mr. T. Michael O'Connor, Vice Chairman
Mr. Robert H. Allen
Dr. Dionel Avilés
Mr. John H. Lindsey
Mr. Frederick D. McClure
Mr. Erle Nye
Ms. M. Guadalupe L. Rangel

The following member of the Board was not present:

Ms. Anne Armstrong

INVOCATION

The invocation was presented by Mr. Marcus Cross, student body president at Texas A&M University-Corpus Christi (TAMU-CC).

PLEDGE OF ALLEGIANCE AND SONG

Sixteen students (ages three, four, five and six) of the Early Childhood Center presented the pledge of allegiance and the song, "It's a Beautiful Day."

CHAIRMAN'S REMARKS

Mr. Powell said in the past six years, TAMU-CC has been the fastest growing university in terms of credit hour enrollment. The university grew almost 23 percent in the 1994-1995 academic year primarily because of the addition of freshmen and sophomores. In 1995-1996 the total growth was 11 percent above the previous year, and the 1997 spring semester showed a 12 percent increase in credit hour enrollment over spring 1996.

Mr. Powell said Texas A&M University (TAMU) has received the largest unrestricted endowment in its history--a \$25 million gift from Mr. "Bum" Bright of Dallas. Dr. Robert Walker, Vice President for Development at TAMU, said he has been working with Mr. Bright for the past 28 years to see if he would do something significant for TAMU. Mr. Bright was the commencement speaker at TAMU in May. At that commencement, Dr. Ray Bowen, President of TAMU, announced that Mr. Bright was making an unrestricted endowment gift of \$25 million, which will start coming through the TAMU Foundation in December of 1997. Dr. Walker said it is a wonderful gift.

Mr. Powell said the Texas Forest Service (TFS) provided planning assistance to the Texas Department of Public Safety captain in charge of the recent Republic of Texas incident at Fort Davis, Texas. They also developed daily shift plans that were very important to the order of what happened. He complimented Mr. Jim Hull, Director of TFS, on an excellent job.

Mr. Powell said the theater groups of West Texas A&M University (WTAMU) and Prairie View A&M University (PVAMU), were ranked in the top six in the nation. WTAMU's production of "The Hommage That Follows" and PVAMU's production of "Fences" were two of six full-length student plays that were selected from 900 entries to perform at the Kennedy Center in Washington, D.C. in mid-April.

Mr. Powell recognized Mr. Brian Bancroft, Database Coordinator for the Office of the Board of Regents, and noted that Brian was attending his last Board meeting. Mr. Bancroft accepted a job with FFPI Industries in Bryan, Texas, working on electronic packages for fiber optic projects and quality control. Mr. Powell said everyone will miss Brian and wished him well.

Mr. Powell said The Texas A&M University System (TAMUS) had a great legislative session. He thanked Dr. Stanton Calvert, Chief of Legislative Affairs, for his leadership. He said \$350 million for higher education has been appropriated through the "Back to Basics Coalition." Mr. Powell said lots of people worked on that including Dr. Barry B. Thompson, Dr. Calvert, Mr. Michael O'Quinn, Dr. Jim Butler, Ms. Ellyn Perrone, Mr. Greg Garcia, Ms. Cathy Reiley and Mr. Frank Jackson. He said everyone should be proud of the leadership displayed by this group.

CHANCELLOR'S REMARKS

Mr. Powell called on Dr. Barry B. Thompson, Chancellor of TAMUS. Dr. Thompson presented gold medallions to Dr. Stephen Hensley, President of Texas A&M University-Texarkana; Dr. Jerry Morris, President of Texas A&M University-Commerce; and Dr. Dominick DePaola, President of Baylor College of Dentistry (accepted by Dr. James Cole). Dr. Thompson said these were presented as a token of the esteem and affection that the System has for each of these presidents and their respective institutions.

**REPORT FROM THE PRESIDENT OF
TEXAS A&M UNIVERSITY-CORPUS CHRISTI**

Dr. Robert Furgason, President of TAMU-CC, welcomed everyone to the campus. He began his remarks by introducing Dr. Grady Blount. He said Dr. Blount took 25 students to North Dakota to help clean up the damages that resulted from the floods at Grand Forks. Dr. Furgason said Dr. Blount's actions demonstrate the caring activities that occur at TAMU-CC.

Dr. Furgason then presented a slide show demonstrating what has happened at TAMU-CC over the past five to six years.

RECESS BOARD MEETING - MAY 22, 1997

Mr. Powell recessed the meeting at 10:25 a.m.

(Secretary's Note: The meetings of the Committee on Finance and Committee on Buildings and Physical Plant were held from 10:40 a.m. to 2:50 p.m.)

**RECONVENE BOARD MEETING AND CONVENE IN CLOSED SESSION -
MAY 22, 1997**

Mr. Powell reconvened the meeting at 2:59 p.m. and announced that having convened in open session, the Board would convene in a closed session to consider matters as permitted by the following sections of Chapter 551 of the Texas Government Code: Section 551.071, for consultation with System attorneys on pending and proposed litigation and matters recognized as attorney-client confidential and privileged. Section 551.074, for discussion of matters involving the appointment, employment, evaluation, reassignment, duties, discipline or dismissal or to hear complaints or charges against an officer or employee. Mr. Powell said in accordance with the law, no final action, decision or vote with regard to any matter considered in the closed meeting would be made or taken. Mr. Powell asked the following members of the administration to stay for the closed session: Dr. Thompson; Mr. Dick Lindsay, Deputy Chancellor for Finance and Operations; Dr. Leo Sayavedra, Deputy Chancellor for Academic Institutions and Agencies; Mr. Delmar Cain, General Counsel; and Ms. Tami Sayko, Chancellor's Chief of Staff. Mr. Powell announced that the following would be called on for reports during the closed session: Dr. Charles Hines, President of PVAMU; Dr. Bowen; Dr. Malon Southerland, Vice President for Student Affairs at TAMU; and Mr. Frank Clark, System Internal Auditor.

**RECONVENE BOARD MEETING IN OPEN SESSION AND RECESS -
MAY 22, 1997**

At 5:25 p.m., Mr. Powell reconvened the meeting of the Board in open session and announced the Board had met in closed session from 3:00 p.m. until 5:24 p.m. He then recessed the meeting of the Board.

RECONVENE BOARD MEETING - MAY 23, 1997

(Secretary's Note: The meeting of the Committee on Academic and Student Affairs was held from 9:00 a.m. to 10:20 a.m.)

On Friday, May 23, 1997, at 10:40 a.m., Mr. Powell reconvened the meeting of the Board. The following members of the Board were present:

Mr. Don Powell, Chairman
Mr. T. Michael O'Connor, Vice Chairman
Mr. Robert H. Allen
Dr. Dionel Avilés
Mr. John H. Lindsey
Mr. Frederick D. McClure
Ms. M. Guadalupe L. Rangel

The following members of the Board were not present:

Ms. Anne Armstrong
Mr. Erle Nye

Mr. Powell called on Mr. Allen for the report of the Committee on Finance.

REPORT OF THE COMMITTEE ON FINANCE

Mr. Allen, a member of the Committee on Finance, reported that the Committee had met on Thursday, May 22, 1997, and considered Items 1 through 11. He said each of the items were discussed and all were approved. The Board took action as set forth below:

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**MINUTE ORDER 56-97 (AGENDA ITEM 1)**

**AUTHORIZATION TO ESTABLISH THE  
"ROBERT W. JOHNSON SCHOLARSHIP FUND,"  
BAYLOR COLLEGE OF DENTISTRY**

On motion of Mr. McClure, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

In accordance with The Texas A&M University System Investment Policy (22.02), approval is hereby granted for the establishment of a quasi-endowment at The Texas A&M University System-Baylor College of Dentistry, titled the "Robert W. Johnson Scholarship Fund."

**MINUTE ORDER 57-97 (AGENDA ITEM 2)**

**AUTHORIZATION TO ESTABLISH  
"THE BAYLOR COLLEGE OF DENTISTRY GALA SCHOLARSHIP FUND,"  
BAYLOR COLLEGE OF DENTISTRY**

On motion of Mr. McClure, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

In accordance with The Texas A&M University System Investment Policy (22.02), approval is hereby granted for the establishment of a quasi-endowment at The Texas A&M University System-Baylor College of Dentistry titled the "Baylor College of Dentistry Gala Scholarship Fund."

**MINUTE ORDER 58-97 (AGENDA ITEM 3)**

**AUTHORIZATION TO ESTABLISH THE  
"JOSIE E. WASHINGTON ENDOWED SCHOLARSHIP FUND,"  
PRAIRIE VIEW A&M UNIVERSITY**

On motion of Mr. McClure, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

In accordance with The Texas A&M University System Investment Policy (22.02), approval is hereby granted for the establishment of a quasi-endowment at Prairie View A&M University titled the "Josie E. Washington Endowed Scholarship Fund."

**MINUTE ORDER 59-97 (AGENDA ITEM 4)**

**AUTHORIZATION TO ESTABLISH THE  
"JAMES HUBERT FOSTER QUASI-ENDOWED SCHOLARSHIP,"  
TEXAS A&M UNIVERSITY**

On motion of Mr. McClure, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

Authority is hereby granted to the President of Texas A&M University to establish a quasi-endowment account to be called "James Hubert Foster Quasi-Endowed Scholarship." The account will be created with funds received from the Estate of Julia Helen Foster in the amount of \$25,000, less \$1,000 being used to award the first scholarship. Interest earnings from the quasi-endowment will be used to award scholarships to students with financial need who are majoring in horticulture.

**MINUTE ORDER 60-97 (AGENDA ITEM 5)**

**AUTHORIZATION TO DEDICATE FUNDS OF  
THE "TAMU BOOKSTORE QUASI-ENDOWMENT"  
FOR ACADEMIC SCHOLARSHIPS,  
TEXAS A&M UNIVERSITY**

On motion of Mr. McClure, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

Authority is hereby granted to the President of Texas A&M University to dedicate the first five million dollars of the "TAMU Bookstore Quasi-Endowment" for the endowment of academic scholarships.

**MINUTE ORDER 61-97 (AGENDA ITEM 6)**

**APPROVAL OF DISTRIBUTION OF INCOME FROM THE  
ESTATE OF ARDELLA R. HELM TO TEXAS A&M UNIVERSITY,  
ABILENE CHRISTIAN UNIVERSITY AND TEXAS WOMEN'S UNIVERSITY,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. McClure, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

Distribution of the available income for calendar year 1996 from the Estate of Ardella R. Helm to Texas A&M University (\$20,888.95), Abilene Christian University (\$10,444.48), and Texas Women's University (\$10,444.48) is approved.

**MINUTE ORDER 62-97 (AGENDA ITEM 7)**

**APPROPRIATION FROM THE  
AVAILABLE UNIVERSITY FUND FOR THE MATCHING  
OF THE CHARLES R. PARENZIA, JR. CHAIR IN  
ENTOMOLOGY ENDOWMENT AT TEXAS A&M UNIVERSITY,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. McClure, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

In accordance with "The Texas A&M University System Guidelines for Matching Private Grants to Texas A&M University Under the Endowed Faculty Scholars Program, Revised Version, July 1988," Board Minute Order 217-86, approval is hereby granted for the appropriation of \$500,000 from the Available University Fund for the matching of the Charles R. Parenzia, Jr. Chair in Entomology Endowment at Texas A&M University, upon receipt at the System of the \$500,000 gift.

**MINUTE ORDER 63-97 (AGENDA ITEM 8)**

**AUTHORIZATION TO PURCHASE EQUIPMENT  
THROUGH THE EQUIPMENT MASTER ACQUISITION PROGRAM,  
WEST TEXAS A&M UNIVERSITY**

On motion of Mr. McClure, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

West Texas A&M University is hereby authorized to purchase equipment not to exceed \$600,000 and a like amount is hereby appropriated from Revenue Financing System Debt Authorization Reserve Account 01-083519 (General Use Fees).

**MINUTE ORDER 64-97 (AGENDA ITEM 9)**

**ACCEPTANCE OF GIFTS, GRANTS, LOANS AND BEQUESTS,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. McClure, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

The Board of Regents hereby accepts the gifts, grants, loans and bequests made to the Members of The Texas A&M University System concerned as shown on Gifts, Grants, Loans and Bequests List No. 96-97-05, a copy of which is attached to the official minutes as **Exhibit A**.

**MINUTE ORDER 65-97 (AGENDA ITEM 10)**

**ACCEPTANCE OF REPORT OF  
APPROPRIATIONS BY THE CHANCELLOR,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. McClure, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

The following report of appropriations by the Chancellor, a copy of which is attached to the official minutes as **Exhibit B**, is hereby accepted.

**MINUTE ORDER 66-97 (AGENDA ITEM 11)**

**ADOPTION OF GUIDELINES FOR  
FY 1998 OPERATING BUDGETS,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. McClure, seconded by Mr. O'Connor and by a unanimous vote, the following minute order was adopted:

The Texas A&M University System guidelines for the FY 1998 operating budgets, attached to the official minutes as **Exhibit C**, are hereby adopted. Dr. Barry B. Thompson, Chancellor of The Texas A&M University System, is hereby authorized to direct changes necessary to reflect legislative actions effecting the FY 1998 budgetary process.

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Mr. Powell called on Dr. Avilés for the report of the Committee on Buildings and Physical Plant.

REPORT OF THE COMMITTEE ON BUILDINGS AND PHYSICAL PLANT

Dr. Avilés, Chairman of the Committee on Buildings and Physical Plant, said the Committee had met on Thursday, May 22, 1997, and discussed Items 12 and 13, dealing with real estate activities, and recommended approval. The Board took action as set forth below:

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**MINUTE ORDER 67-97 (AGENDA ITEM 12)**

**AUTHORIZATION TO EXECUTE RIGHT-OF-WAY  
PIPELINE EASEMENT ACROSS PROPERTY IN  
BRAZORIA COUNTY (CHOCOLATE BAYOU)  
IN FAVOR OF BASF CORPORATION,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Dr. Avilés, seconded by Mr. Allen and by a unanimous vote, the following minute order was adopted:

The Chancellor of The Texas A&M University System, or his designee, is authorized to execute a right-of-way pipeline easement for an eight-inch (8") propylene pipeline, twenty-feet (20') in width and approximately 1,001.74 rods (16,528.71 linear feet) in length across The Texas A&M University System property in Brazoria County, Texas, commonly known as the Chocolate Bayou property. This easement will be for a ten-year (10) term in favor of BASF Corporation. Total consideration for this easement is \$100,174.

**MINUTE ORDER 68-97 (AGENDA ITEM 13)**

**NAMING OF YAGER LANE,  
TEXAS A&M UNIVERSITY**

On motion of Dr. Avilés, seconded by Mr. Allen and by a unanimous vote, the following minute order was adopted:

The paved asphalt road which runs through the designated site of the Student Leadership Retreat Center on the campus of Texas A&M University is hereby named "Yager Lane," in honor of Mr. B. Tom Yager, Class of 1942, and Ms. Mary Frances Yager.

**MINUTE ORDER 69-97 (AGENDA ITEM 13)**

**NAMING OF THE  
PAUL B. PAYNE, JR. COMPUTER LABORATORY,  
TEXAS A&M INTERNATIONAL UNIVERSITY**

On motion of Dr. Avilés, seconded by Mr. Allen and by a unanimous vote, the following minute order was adopted:

The Computer Laboratory on the second floor of Pellegrino Hall on the campus of Texas A&M International University is hereby named the "Paul B. Payne, Jr. Computer Laboratory."

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Dr. Avilés said the Committee then discussed Items 14 through 23, which dealt with award of contract, award of preliminary design and work in progress. He said the Committee recommended the proposed minute orders contained in Items 14 through 23. The Board took action as set forth below:

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**MINUTE ORDER 70-97 (AGENDA ITEM 14)**

**ACTION ON BIDS FOR THE  
ELECTRONIC LEARNING CENTER,  
WEST TEXAS A&M UNIVERSITY**

On motion of Mr. McClure, seconded by Mr. Lindsey and by a unanimous vote, the following minute order was adopted:

Based on bids received April 16, 1997, the contract is awarded to West Texas Contractors, Inc. of Amarillo, Texas, at \$2,055,500.00 the low base bid, and Alternates 2 and 7 for the Electronic Learning Center at West Texas A&M University. This award is contingent upon re-approval by the Texas Higher Education Coordinating Board.

Supplementing previous appropriations of \$200,000.00, the amount of \$2,500,000.00 is appropriated from Revenue Financing System (Higher Education Assistance Fund) and the amount of \$135,000.00 is appropriated from Higher Education Assistance Fund for the Electronic Learning Center at West Texas A&M University.

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the Bonds are to be issued, possess the financial capacity to satisfy their Direct Obligations.

**MINUTE ORDER 71-97 (AGENDA ITEM 15)**

**APPROVAL OF PRELIMINARY DESIGN  
FOR THE AIKIN BUILDING EXPANSION,  
TEXAS A&M UNIVERSITY-TEXARKANA**

On motion of Mr. McClure, seconded by Mr. Lindsey by a unanimous vote, the following minute order was adopted:

Preliminary design for the Aikin Building Expansion, Texas A&M University-Texarkana, is approved.

**MINUTE ORDER 72-97 (AGENDA ITEM 16)**

**APPROVAL OF THE PROGRAM OF REQUIREMENTS  
AND APPROPRIATION FOR DESIGN FOR THE  
ATHLETIC FACILITIES RENOVATIONS/ADDITIONS,  
PHASE IV (TWO NEW GRASS FOOTBALL PRACTICE FIELDS),  
TEXAS A&M UNIVERSITY**

On motion of Mr. McClure, seconded by Mr. Lindsey and by a unanimous vote, the following minute order was adopted:



The program of requirements for the Athletic Facilities Renovations/Additions, Phase IV, at Texas A&M University is approved.

The amount of \$129,128.73 is appropriated from Reserve for Athletic Facilities and the amount of \$40,871.27 is appropriated from Stadium Investment Income for design of the Athletic Facilities Renovations/Additions, Phase IV, at Texas A&M University.

The Board of Regents of The Texas A&M University System reasonably expects to incur debt in one or more obligations for this project, and all, or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the Bonds are to be issued, possess the financial capacity to satisfy their Direct Obligations.

**MINUTE ORDER 73-97 (AGENDA ITEM 17)**

**ACTION ON BIDS FOR THE  
ATHLETIC FACILITIES RENOVATIONS/ADDITIONS,  
PHASE IIIA (KYLE FIELD UTILITIES RELOCATION),  
TEXAS A&M UNIVERSITY**

On motion of Mr. McClure, seconded by Mr. Lindsey and by a unanimous vote, the following minute order was adopted:

Based on bids received April 17, 1997, the contract is awarded to Garrett Mechanical, Inc. of Bryan, Texas, at \$1,196,840.00, the low base bid for the Athletic Facilities Renovations/Additions, Phase IIIa (Kyle Field Utilities Relocation), at Texas A&M University.

Supplementing previous appropriations of \$105,000.00 the amount of \$1,445,000.00 is appropriated from Revenue Financing System (Stadium Revenue Fund) for the Athletic Facilities Renovations/Additions, Phase IIIa, at Texas A&M University.

The amount of \$105,000.00 in previous appropriations are reverted to Reserve for Athletic Facilities.

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the Bonds are to be issued, possess the financial capacity to satisfy their Direct Obligations.

**MINUTE ORDER 74-97 (AGENDA ITEM 18)**

**APPROVAL OF PRELIMINARY DESIGN AND  
APPROPRIATION FOR DETAILED DESIGN FOR THE  
ATHLETIC FACILITIES RENOVATIONS/ADDITIONS,  
PHASE IIIb (KYLE FIELD RENOVATION/EXPANSION),  
TEXAS A&M UNIVERSITY**

On motion of Mr. McClure, seconded by Mr. Lindsey and by a unanimous vote, the following minute order was adopted:

Preliminary design for the Athletic Facilities Renovations/Additions, Phase IIIb, at Texas A&M University is approved.

Supplementing previous appropriations of \$675,000.00, the amount of \$1,045,000.00 is appropriated from Reserve for Athletic Facilities for detailed design for the Athletic Facilities Renovations/Additions, Phase IIIb, at Texas A&M University.

The Board of Regents of The Texas A&M University System, reasonably expects to incur debt in one or more obligations for this project, and all, or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the Bonds are to be issued, possess the financial capacity to satisfy their Direct Obligations.

**MINUTE ORDER 75-97 (AGENDA ITEM 19)**

**APPROVAL OF PRELIMINARY DESIGN FOR  
THE OCEAN DRILLING CORE REPOSITORY EXPANSION,  
TEXAS A&M UNIVERSITY**

On motion of Mr. McClure, seconded by Mr. Lindsey and by a unanimous vote, the following minute order was adopted:

Preliminary design for the Ocean Drilling Core Repository Expansion at Texas A&M University is approved.

**MINUTE ORDER 76-97 (AGENDA ITEM 20)**

**ACTION ON BIDS FOR THE  
WASTEWATER INTERCEPTOR LINE EROSION CONTROL,  
TEXAS A&M UNIVERSITY**

On motion of Mr. McClure, seconded by Mr. Lindsey and by a unanimous vote, the following minute order was adopted:

Based on bids received April 22, 1997, the contract is awarded to A. L. Helmcamp, Inc. of Buffalo, Texas, at \$484,089.00, the low base bid, and Alternates A and C for the Wastewater Interceptor Line Erosion Control at Texas A&M University.

Supplementing previous appropriations of \$132,000.00, the amount of \$550,928.00 is appropriated from Investment Earnings and the amount of \$335,000.00 from Revenue Financing System, Series 1993B (Utility Revenue), for the Wastewater Interceptor Line Erosion Control at Texas A&M University.

**MINUTE ORDER 77-97 (AGENDA ITEM 21)**

**ACTION ON BIDS FOR THE  
DAIRY PRODUCTS TEACHING AND RESEARCH LAB,  
TEXAS A&M UNIVERSITY**

On motion of Mr. McClure, seconded by Mr. Lindsey and by a unanimous vote, the following minute order was adopted:

Based on bids received March 25, 1997, the contract is awarded to Chappell Hill Construction Company, Inc. of Brenham, Texas, at \$2,840,000.00, the low base bid for the Dairy Products Teaching and Research Lab at Texas A&M University.

Supplementing previous appropriations of \$395,000.00, the amount of \$2,423,000.00 is appropriated from Permanent University Fund Debt Proceeds and the amount of \$1,025,000.00 is appropriated from Revenue Financing System (General Use Fee) for the Dairy Products Teaching and Research Lab at Texas A&M University.

The amount of \$143,000.00 in previous appropriations are reverted to the General Fee Revenue Fund.

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the Bonds are to be issued, possess the financial capacity to satisfy their Direct Obligations.

**MINUTE ORDER 78-97 (AGENDA ITEM 22)**

**ACTION ON BIDS FOR THE  
EASTERWOOD AIRPORT IMPROVEMENTS,  
TEXAS A&M UNIVERSITY**

On motion of Mr. McClure, seconded by Mr. Lindsey and by a unanimous vote, the following minute order was adopted:

Based on bids received April 24, 1997, the contract is awarded to Walker Engineering, Inc. of Dallas, Texas, at \$1,301,269.35, the low base bid, and Alternates 1, 2, 3, and 4 for the Easterwood Airport Improvements at Texas A&M University.

Supplementing previous appropriations of \$105,000.00, the amount of \$1,431,000.00 is appropriated from a Federal Aviation Administration Grant and the amount of \$54,000.00 is appropriated from Airport Operations for the Easterwood Airport Improvements at Texas A&M University.

**MINUTE ORDER 79-97 (AGENDA ITEM 23)**

**ACTION ON BIDS FOR THE  
UNIVERSITY CENTER,  
TEXAS A&M UNIVERSITY-CORPUS CHRISTI**

On motion of Mr. McClure, seconded by Mr. Lindsey and by a unanimous vote, the following minute order was adopted:

Based on bids received April 29, 1997, the contract is awarded to Bartlett Cocke, Inc. of San Antonio, Texas, at \$12,749,000.00, the low base bid, and Alternate 10 for the University Center at Texas A&M University-Corpus Christi.

Supplementing previous appropriations of \$820,000.00, the amount of \$7,400,000.00 is appropriated from Revenue Financing System (Student Center Fee), the amount of \$5,040,000.00 is appropriated from Revenue Financing System (Tuition Revenue), the amount of \$2,500,000.00 is appropriated from Revenue Financing System (Higher Education Assistance Fund) and the amount of \$190,000.00 is appropriated from Auxiliary Operations Reserve for the University Center at Texas A&M University-Corpus Christi.

The Board of Regents of The Texas A&M University System reasonably expects to incur debt in one or more obligations for this project, and all, or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the Bonds are to be issued, possess the financial capacity to satisfy their Direct Obligations.

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Mr. Powell called on Ms. Rangel for the report of the Committee on Academic and Students Affairs.

REPORT OF THE COMMITTEE ON ACADEMIC AND STUDENT AFFAIRS

Ms. Rangel, Chairman of the Committee on Academic and Student Affairs, said the Committee received presentations regarding Items 25 through 33. Ms. Rangel and Mr. McClure recommended approval of the items. The Board took action as set forth below:

(Secretary's Note: Item 24 was withdrawn prior to the meeting, along with its Exhibits, D, E and F.)

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**MINUTE ORDER 80-97 (AGENDA ITEM 25)**

**AUTHORIZATION TO PRESENT PROPOSAL TO THE  
THECB FOR A MASTER OF SCIENCE DEGREE WITH A  
MAJOR IN NURSING-NURSE PRACTITIONER SPECIALTY,  
PRAIRIE VIEW A&M UNIVERSITY**

On motion of Mr. McClure, seconded by Dr. Avilés and by a unanimous vote, the following minute order was adopted:

The President of Prairie View A&M University is authorized to request approval from the Texas Higher Education Coordinating Board for a Master of Science degree with a major in Nursing-Nurse Practitioner specialty--to be offered beginning the first Fall semester following approval by the Texas Higher Education Coordinating Board.

The Board of Regents has considered the request for this authorization in light of the statutory objectives of Prairie View A&M University, the need for Texas to increase opportunities for students to be trained in this field, and the cost of such training. The Board believes this request is justified and that Prairie View A&M University should be authorized to add a Master of Science degree with a major in Nursing-Nurse Practitioner specialty--to its degree inventory.

**MINUTE ORDER 81-97 (AGENDA ITEM 26)**

**AUTHORIZATION TO CREATE THE WORLD FOOD  
DISTRIBUTION TRAINING CENTER OF EXCELLENCE,  
PRAIRIE VIEW A&M UNIVERSITY**

On motion of Mr. McClure, seconded by Dr. Avilés and by a unanimous vote, the following minute order was adopted:

The World Food Distribution Training Center of Excellence, an intra-system initiative whose partners include Prairie View A&M University; Texas A&M University; Texas A&M University-Kingsville; and Texas A&M International University, is hereby established at Prairie View A&M University. The President of Prairie View A&M University is hereby authorized to appoint a Director for the Center.

**MINUTE ORDER 82-97 (AGENDA ITEM 27)**

**AUTHORIZATION TO PRESENT A PROPOSAL TO THE  
THECB FOR A MASTER OF SCIENCE DEGREE IN  
EARLY CHILDHOOD EDUCATION,  
TEXAS A&M UNIVERSITY-CORPUS CHRISTI**

On motion of Mr. McClure, seconded by Dr. Avilés and by a unanimous vote, the following minute order was adopted:

The President of Texas A&M University-Corpus Christi is hereby authorized to request approval from the Texas Higher Education Coordinating Board for a new graduate program leading to the Master of Science in Early Childhood Education.

The Board of Regents has considered the request for this authorization in light of the statutory objectives of Texas A&M University-Corpus Christi, the need of the State of Texas for students to be trained in this field, and the cost of such training. The Board believes this request is justified and that Texas A&M University-Corpus Christi under its legal mandate, should be authorized to add a Master of Science degree in Early Childhood Education to its approved degree program inventory.

**MINUTE ORDER 83-97 (AGENDA ITEM 28)**

**AUTHORIZATION TO PRESENT PROPOSAL TO  
THE THECB FOR 1997/98 INSTRUCTIONAL  
TELECOMMUNICATIONS PLAN,  
TEXAS A&M UNIVERSITY-TEXARKANA**

On motion of Mr. McClure, seconded by Dr. Avilés and by a unanimous vote, the following minute order was adopted:

The President of Texas A&M University-Texarkana is hereby authorized to request approval from the Texas Higher Education Coordinating Board for the proposed 1997/98 Instructional Telecommunications Plan.



The Board of Regents has considered the request for this authorization in light of the statutory objectives of Texas A&M University-Texarkana and the need of the State of Texas for students to receive training through this plan. The Board believes this request is justified and that Texas A&M University-Texarkana, under its legal mandate, should be authorized to offer the courses presented in this instructional plan, a copy of which is attached to the official minutes as **Exhibit G**.

**MINUTE ORDER 84-97 (AGENDA ITEM 29)**

**AUTHORIZATION TO EXECUTE  
MEMORANDUM OF AGREEMENT WITH  
THE UNIVERSITY OF NORTH TEXAS,  
TEXAS ENGINEERING EXPERIMENT STATION**

On motion of Mr. McClure, seconded by Dr. Avilés and by a unanimous vote, the following minute order was adopted:

The Chairman of the Board of Regents and the Chancellor of The Texas A&M University System are hereby authorized to execute the Memorandum of Agreement between the Texas Engineering Experiment Station and the University of North Texas, to become effective immediately. A copy of the Agreement is attached to the official minutes as **Exhibit H**.

**MINUTE ORDER 85-97 (AGENDA ITEM 30)**

**AUTHORIZATION TO EXECUTE MEMORANDUM OF  
AGREEMENT WITH BAYLOR COLLEGE OF DENTISTRY,  
TEXAS ENGINEERING EXPERIMENT STATION**

On motion of Mr. McClure, seconded by Dr. Avilés and by a unanimous vote, the following minute order was adopted:

The Chairman of the Board of Regents and the Chancellor of The Texas A&M University System are hereby authorized to execute the Memorandum of Agreement between the Texas Engineering Experiment Station and Baylor College of Dentistry, to become effective immediately. A copy of the Agreement is attached to the official minutes as **Exhibit I**.

**MINUTE ORDER 86-97 (AGENDA ITEM 31)**

**APPROVAL OF CONCEPT PAPER FOR THE  
INSTITUTE FOR TELECOMMUNICATIONS AND  
INFORMATION TECHNOLOGIES,  
TEXAS ENGINEERING EXPERIMENT STATION**

On motion of Mr. McClure, seconded by Dr. Avilés and by a unanimous vote, the Board approved the concept paper for the establishment of the Institute for Telecommunications and Information Technologies, Texas Engineering Experiment Station, a copy of which is attached to the official minutes as **Exhibit J**. The administration is directed to proceed with the full scale development of the proposal for Board approval.

**MINUTE ORDER 87-97 (AGENDA ITEM 32)**

**APPROVAL OF REVISED CHARTER,  
TEXAS TRANSPORTATION INSTITUTE**

On motion of Mr. McClure, seconded by Dr. Avilés and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System hereby formally approved the charter of the Texas Transportation Institute as amended by this minute order, a copy of which is attached to the official minutes as **Exhibit K**.

**MINUTE ORDER 88-97 (AGENDA ITEM 33)**

**AUTHORIZATION TO EXECUTE MEMORANDUM OF AGREEMENT  
WITH TEXAS A&M UNIVERSITY-COMMERCE,  
TEXAS TRANSPORTATION INSTITUTE**

On motion of Mr. McClure, seconded by Dr. Avilés and by a unanimous vote, the following minute order was adopted:

The Chairman of the Board of Regents and the Chancellor of The Texas A&M University System are hereby authorized to execute the Memorandum of Agreement between the Texas Transportation Institute and Texas A&M University-Commerce, to become effective immediately. A copy of this agreement is attached to the official minutes as **Exhibit L**.

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Mr. Powell said the Board had five additional items to consider.

OTHER ITEMS

Mr. Powell called on Dr. Sayavedra to present Items 34 and 35. The Board took action as set forth below:

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**MINUTE ORDER 89-97 (AGENDA ITEM 34)**

**GRANTING OF TITLES OF EMERITUS,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. O'Connor, seconded by Ms. Rangel and by a unanimous vote, the following minute order was adopted:

In recognition of long and distinguished service to The Texas A&M University System, the Board of Regents hereby confirms the recommendations of the Chancellor, and confers the title of "Emeritus/Emerita" upon individuals as shown on Emeritus Title List No. 96-97-05, attached to the official minutes as **Exhibit M**, and grants all rights and privileges of this title.

**MINUTE ORDER 90-97 (AGENDA ITEM 35)**

**GRANTING OF ACADEMIC TENURE,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. O'Connor, seconded by Ms. Rangel and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System, in accordance with System Policy 12.01 on academic freedom, responsibility and tenure, hereby authorizes the granting of tenure to the following faculty members as set forth on Tenure List 96-97-05, attached to the official minutes as **Exhibit N**.

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Mr. Powell asked Mr. Lindsay to present Item 36. The Board took action as set forth below:

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**MINUTE ORDER 91-97 (AGENDA ITEM 36)**

**CONFIRMATION OF APPOINTMENTS AND PROMOTIONS,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Dr. Avilés, seconded by Mr. Lindsey and by a unanimous vote, the following minute order was adopted:

The appointments and promotions accepted and approved by the Chief Executive Officers of the respective Components of The Texas A&M University System, or their designees, as shown on Appointment List No. 96-97-05, attached to the official minutes as **Exhibit O**, and Promotion List No. 96-97-05 (includes recommendations for promotions effective 9-1-97), attached to the official minutes as **Exhibit P**, are hereby confirmed.

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Mr. Powell asked Mr. Cain to present Item 37. Mr. Cain said this item is simply to bring System policy in line with the Board's recent Bylaws change. It also makes the settlement of authority in line with the contracting authority. The Board took action as set forth below:

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**MINUTE ORDER 92-97 (AGENDA ITEM 37)**

**ADOPTION OF REVISED LITIGATION POLICY (09.04),  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. O'Connor, seconded by Dr. Avilés and by a unanimous vote, the following minute order was adopted:

Effective May 23, 1997, the provisions of the revised System Litigation Policy of The Texas A&M University System (09.04), a copy of which is attached to the official minutes as **Exhibit Q**, are hereby adopted.

**MINUTE ORDER 93-97 (AGENDA ITEM 38)**

**APPROVAL OF MINUTES OF THE  
MARCH 26-27, 1997, REGULAR MEETING,  
AND APRIL 10, 1997, SPECIAL TELEPHONIC MEETING,  
BOARD OF REGENTS OF THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. O'Connor, seconded by Dr. Avilés and by a unanimous vote, the following minute order was adopted:

The Minutes of the Regular Meeting of the Board of Regents of The Texas A&M University System held in College Station, Texas, on March 26-27, 1997, are hereby approved.

The Minutes of the Special Telephonic Meeting of the Board of Regents of The Texas A&M University System held in College Station, Texas, on April 10, 1997, are hereby approved.

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The Board received the following reports:

UPDATE ON TAMUS HEALTH SCIENCE CENTER INITIATIVE

Dr. Charles Lee, Vice Chancellor for Research, Planning and Continuing Education, said at the last meeting, the Board authorized the System to proceed with consultation with the Legislature on behalf of our discussions about possible consolidation of our health components. A resolution was concurrently introduced in the House and Senate and has been moving through the legislative process without opposition. Dr. Lee said the administration is appreciative of the leadership provided by Senator Teel Bivins and Representative Dianne White Delisi on behalf of this resolution.

Dr. Lee said in accordance with the Board's instructions, he has been meeting with Mr. Lindsay, and the principals of our health components to lay out a process for doing two key things: (1) a detailed assessment of the programmatic and administrative rationale for the consolidation of these components; (2) a detailed operating plan which ensures that the human and other resources that would be available are focused as effectively and as efficiently as possible on the mission of the center. This activity would obviously include the definition of the roles and responsibilities of the chief executive officer and issues ranging from policy development to program evaluation, external affairs, budgeting, etc. Dr. Lee said the plan, as we would envision it, would indicate how the anticipated programmatic synergies will be achieved, and also include provisions for consolidating functions and sharing resources, while not compromising effectiveness or responsiveness. Assuming the results of this effort are acceptable to the Board, Dr. Lee said they would envision a staged implementation plan, simply because of the complexity of the changes that would be necessary.

Dr. Lee said Dr. Thompson has approved a process for completing these analyses and they have begun to engage the business officers, the administrators, the other specialists within the health components, and added a number of other key resource people from various parts of the System to assist these task forces. Dr. Lee said they are also looking at the possible need for some outside advice. He pointed out that the various medical academic associations around the country are all subscribed to by one or the other of our components, and those offices and their staffs are all very much involved in the revolution that is going on in academic health science centers. Conversations have been started with the head of the American Association of Academic Health Science Centers, who has agreed to make his staff available. A similar conversation has been started with the Association of Medical Colleges, and so on. Dr. Lee said we are still in the process of trying to finalize just what it is we could use in terms of outside assistance.

The elements of the analysis would include an assessment of the future health needs of the state, trends in health science centers, costs and benefits of the consolidation to the people of Texas, the System, and the faculty and staff. Those issues that need to be addressed include organizational arrangements, the numerous faculty, staff, and student related issues, academic and administrative support services, business operations and the impact of this consolidation on TAMU, on the other universities that have nursing programs, and also on the overall direction of the Texas Agricultural Extension Service. There should also be consideration of legislative affairs as it is absolutely clear that we need to refocus our legislative strategies on behalf of our interests in the health sciences. The groups that are assigned these tasks will proceed concurrently.

Dr. Lee said the faculty and administrators of these components continue to be very excited about the discussions to date, but are very anxious to get their futures settled. He said it is also important that we try to realize any changes in advance. A goal has been set to present the internal analysis to the Board in September.

Mr. Powell asked Dr. Lee to comment on his attendance at a seminar at the University of Iowa in connection with this. Dr. Lee said Dr. DePaola was one of the keynote speakers at that conference. The theme of the session was the coming interaction amongst the health care people, particularly the nurses, the dentists, and the doctors, and how the roles are going to be changing, and one of their themes is that we will have more

people at less than M.D. levels providing health care under the supervision of physicians. That is, the nursing professionals are certainly expanding their role in health care.

Mr. Allen said this has open-ended opportunities, and with those opportunities, go open-ended obligations, most of which will have a price tag. He said he hopes over the next three months, the administration will begin to look at some financial modeling with an understanding of the assumptions that are made, and the structure, so that he can develop a higher level of comfort.

Mr. Powell said this subject is of great importance to Texas, the System, and all those involved in the health related programs. The project has added importance because of the current dynamics in the health care industry. Mr. Powell said it was decided at the April 10, 1997, special telephonic meeting, that he would assign a Board committee to assist the staff in developing this plan. He gave that assignment to the Committee on Finance. He said he was sure that the committee will work with the staff to have a recommendation to the Board no later than September.

LEGISLATIVE UPDATE

Dr. Calvert said he wanted to briefly cover where we stand now, a few outstanding issues, and a few issues that already appear on our list for 1999. He said if the committee report on appropriations is adopted then the summary line for higher education is somewhere between \$500 and \$600 million, which is over half of what we sought. It was an important and dramatic step forward for higher education and the credit belongs with the Legislature. He said at the end of the last session we were looking at a net result of somewhere around \$100 million for all of higher education, and none of it went into the formula, it all went into special items. It did nothing for the base funding of any of our institutions or agencies. This time, higher education as a whole has a little over \$500 million in new funding for current operations, that includes now the community colleges, the health related science centers, the independents through their tuition equalization grants, and most importantly, our academic institutions and state agencies. In addition to that, a little over \$600 million was authorized for tuition revenue bonds, which are in addition to what is otherwise provided through the Permanent University Fund (PUF) and through the Higher Education Assistance Fund (HEAF). In addition to that, \$100 a month was appropriated for non-faculty state employees, including the non-faculty employees of higher education.

Dr. Calvert said with respect to the System, approximately \$70 million in new funding was approved for current operations, that includes those funds through the formula, special items, and the salary increases for the non-faculty folks. There was an additional \$146 million in tuition revenue bonds approved for the A&M System universities and agencies. Included within that \$70 million is \$13.9 million appropriated, in effect to TAMU, for agencies infrastructure. The cost of operating, maintaining, and servicing the facilities of the space that is occupied and utilized by our state agencies, which is a lingering issue that will be addressed in the next session. Authorization was received to conduct, with the aid and comfort of the Higher Education Coordinating Board and Legislative Budget Board and other state officials, an extensive study of our agencies operation including their mission, their method of finance, their overall position in our system and in higher education as a whole.

Dr. Calvert said one of our entities was blanked, the Baylor College of Dentistry, and so in looking at a consolidated administrative structure, or a combined administrative structure for our health related functions, the College of Dentistry's funding, better and more adequate funding for our College of Medicine, and for our other related health functions, is a high priority for us in the next session. It's a different game plan, it's a different way of preparing funding for those entities. We're going to need to address that four square and dead center and prepare initiatives that by the time the session opens have already recruited the support from key members of the Legislature and not just count on special item funding that may or may not happen. Dr. Calvert said we will need to have a well documented, well supported objective plan, and a political plan for recruiting better support for our medically related entities.

Dr. Calvert said another item is the agencies indirect (costs) and the infrastructure. Those two are related for a variety of complex reasons but we're going to be addressing those. We're going to need to address the effects of the revised admissions policy. For the first time in Texas, the Legislature has enacted an admissions policy for our institutions of higher education. That has now been made state policy and the effects of that are going to be studied over the next two years and undoubtedly we'll have some responses to the Legislature about the ways in which House Bill 588 works well and may not work so well.

Dr. Calvert said we have made an important and dramatic step forward, but we have not completed our task with respect to showing the benefits to the state and its economy of a stronger and more productive higher education system.

Dr. Calvert then discussed the coalition effort. It was beneficial to all components of higher education to make a collective effort to seek funding from the legislature in order to provide the benefits to the state. He said we presented a united front and made a case which was accepted and funded as best they could by the Legislature. He explained one of the ringers is in the formula itself. There was a revised formula and it doesn't affect all institutions equally, but the qualifier to additional funding for higher education was a simplified and revised formula. It was a formula we embraced and supported with two or three important qualifications. He said it was important that all our institutions come out whole and share in the gain, whatever amount the Legislature decided to appropriate. That was accomplished. We have a residual issue in the next session about ensuring that our four institutions who don't fair so well as others under this formula will in fact be funded again for adjustment to this new formula.

Dr. Calvert said in the arena of the Legislature, that which is most important is often invisible. One dimension is leadership. It is irreducible and irreplaceable that single, focused, hard minded, determined leadership be provided throughout the preparation and throughout a session. He thanked Dr. Thompson and the Board members for presenting a unified message, more successful than ever before. He said we are beginning to earn the respect of the key leaders in the Legislature who have advised us for some time that we will be more successful when we stay hitched together and work together collaboratively.

Dr. Calvert said no bill ever passed on merit alone. It is a combination of the merit of your case and the personal confidence you're able to generate in the minds and the hearts of the key members of the Legislature. He said those who work in that environment are keenly aware that they are not the policy makers--there are elected policy makers and there are executive appointed policy makers. The state affairs team's job is to represent, fairly and faithfully throughout the process; the needs, the views and the values of our policy makers, the Board and the chief executive officers. He said they try to do that by presenting accurate information, even if its not always in our short term interest, because the team's credibility is the single most important value that it has. He said it is possible in a legislative environment to dump on others, but it's not right, and in the long run it lends you a reputation that distracts from your main goal in accomplishing your objectives. He said the team stuck together and worked hard. He said another important dimension is to be humble--but not timid. In the legislative environment you need to be resolute, determined and fixed on your objectives. He said Dr. Thompson provided a full measure

of that resoluteness. It was a successful session predicated on a unified leadership thanks to the Board, Dr. Thompson and the chief executive officers.

Dr. Thompson said the legislative team, the chief executive officers, have all worked very closely together, even if at times they did not agree. He thanked the Board for its guidance and work.

PRESENTATION OF NEW SYSTEM VIDEO

Ms. Terri Parker, Director of Communications, said when the System video was originally introduced a year ago, the response was overwhelming. She said last year they distributed approximately 3,000 videos. It has been updated and 4,000 of the new videos have been ordered. Ms. Parker thanked Ms. Kathy Harris, Mr. Clyde Hance and Dr. David Dennis, for their work on the new video. The video was then presented.

ADJOURNMENT

There being no further business, Mr. Powell adjourned the meeting at 12:24 p.m.

Vickie Burt
Executive Secretary to the Board of Regents
The Texas A&M University System

VB