

**MINUTES**

**OF THE**

**MEETING OF THE**

**BOARD OF REGENTS**

**OF**

**THE TEXAS A&M UNIVERSITY SYSTEM**

**HELD IN**

**COLLEGE STATION, TEXAS**

**JULY 23, 1998**

*(Approved September 24-25, 1998, Minute Order 213-98)*

**TABLE OF CONTENTS**

**MINUTES OF THE  
MEETING OF THE BOARD OF REGENTS  
July 23, 1998**

*CONVENE BOARD MEETING* ..... 1

*INVOCATION* ..... 1

*PROGRESS REPORT ON INITIATIVE TO REWARD FACULTY BASED ON MERIT* ..... 1

*PROGRESS REPORT ON INITIATIVE TO PROVIDE FINANCIAL ASSISTANCE  
TO NEEDY STUDENTS* ..... 2

*REPORT OF THE COMMITTEE ON AUDIT* ..... 4

*CHANCELLOR'S REMARKS* ..... 5

*REPORT ON FEDERAL INITIATIVES* ..... 6

*RECESS* ..... 10

*CONVENE IN CLOSED SESSION* ..... 10

*RECONVENE BOARD MEETING IN OPEN SESSION* ..... 11

*REPORT OF THE COMMITTEE ON FINANCE* ..... 11

MINUTE ORDER 124-98 (AGENDA ITEM 1) ADOPTION OF RESOLUTION  
    AUTHORIZING THE SYSTEM REVENUE PERMANENT UNIVERSITY  
    FUND BONDS, SERIES 1998, AND APPOINTMENT OF SENIOR MANAGING  
    UNDERWRITER FOR THE SALE OF BONDS, THE TEXAS A&M UNIVERSITY  
    SYSTEM ..... 12

MINUTE ORDER 125-98 (AGENDA ITEM 2) DELEGATION OF INVESTMENT  
    AUTHORITY, THE TEXAS A&M UNIVERSITY SYSTEM ..... 13

MINUTE ORDER 126-98 (AGENDA ITEM 3) ACCEPTANCE OF GIFTS, GRANTS,  
    LOANS AND BEQUESTS, THE TEXAS A&M UNIVERSITY SYSTEM ..... 14

MINUTE ORDER 127-98 (AGENDA ITEM 4) ACCEPTANCE OF REPORT OF  
    APPROPRIATIONS BY THE CHANCELLOR, THE TEXAS A&M UNIVERSITY  
    SYSTEM ..... 14

MINUTE ORDER 128-98 (AGENDA ITEM 6) ESTABLISHMENT OF A QUASI-  
    ENDOWMENT TITLED "PRESIDENT'S GOVERNMENT SERVICE INTERN  
    PROGRAM QUASI-ENDOWMENT," TEXAS A&M UNIVERSITY ..... 14

MINUTE ORDER 129-98 (AGENDA ITEM 7) AUTHORIZATION TO PURCHASE  
    EQUIPMENT THROUGH REVENUE FINANCING SYSTEM DEBT PROCEEDS  
    AND APPROPRIATION FROM REVENUE FINANCING SYSTEM DEBT  
    AUTHORIZATION RESERVE ACCOUNT, TEXAS A&M UNIVERSITY ..... 15

MINUTE ORDER 130-98 (AGENDA ITEM 8) AUTHORIZATION TO ALLOCATE FUNDS FROM THE BOOKSTORE QUASI-ENDOWMENT TO ESTABLISH 42 NEW QUASI-ENDOWED ACCOUNTS, TEXAS A&M UNIVERSITY ..... 15

MINUTE ORDER 131-98 (AGENDA ITEM 9) APPROPRIATION FROM REVENUE FINANCING SYSTEM DEBT PROCEEDS TO PURCHASE FOOD SERVICE EQUIPMENT, TEXAS A&M UNIVERSITY-CORPUS CHRISTI..... 16

**REPORT OF THE COMMITTEE ON BUILDINGS AND PHYSICAL PLANT ..... 16**

MINUTE ORDER 132-98 (AGENDA ITEM 10) ACCEPTANCE OF A GIFT OF LAND ON BEHALF OF THE TEXAS ENGINEERING EXPERIMENT STATION, HARRIS COUNTY, TEXAS, THE TEXAS A&M UNIVERSITY SYSTEM ..... 17

MINUTE ORDER 133-98 (AGENDA ITEM 11) ACCEPTANCE OF A GIFT OF LAND AND AUTHORIZATION TO ENTER INTO A LONG-TERM LEASE COVERING A PORTION OF GIFT PROPERTY, ERATH COUNTY, TEXAS, THE TEXAS A&M UNIVERSITY SYSTEM ..... 17

MINUTE ORDER 134-98 (AGENDA ITEM 12) AUTHORIZATION TO LEASE SPACE WITHIN THE PRIME BANK PLAZA BUILDING AT 16000 STUEBNER AIRLINE ROAD, SPRING, TEXAS, THE TEXAS A&M UNIVERSITY SYSTEM ..... 18

MINUTE ORDER 135-98 (AGENDA ITEM 13) APPROVAL OF AMENDED SYSTEM POLICY 51.01 (ADVERTISING POLICY FOR CONSTRUCTION PROJECTS), THE TEXAS A&M UNIVERSITY SYSTEM ..... 18

MINUTE ORDER 136-98 (AGENDA ITEM 14) NAMING OF THE “MAVIS AND MARY KELSEY READING ROOM,” TEXAS A&M UNIVERSITY ..... 19

MINUTE ORDER 137-98 (AGENDA ITEM 15) APPROVAL OF THE PROGRAM OF REQUIREMENTS, APPROPRIATION FOR DESIGN AND SELECTION OF THE ARCHITECT/ENGINEER DESIGN TEAM FOR THE ELECTRICAL DISTRIBUTION SYSTEM UPGRADE, PHASE II, TEXAS A&M UNIVERSITY ..... 19

MINUTE ORDER 138-98 (AGENDA ITEM 16) APPROVAL OF THE PROGRAM OF REQUIREMENTS AND APPROPRIATION FOR DESIGN FOR THE EVANS LIBRARY RENOVATION, PHASE II, TEXAS A&M UNIVERSITY ..... 20

MINUTE ORDER 139-98 (AGENDA ITEM 17) APPROVAL OF THE PROGRAM OF REQUIREMENTS, APPROPRIATION FOR DESIGN AND SELECTION OF THE ARCHITECT/ENGINEER DESIGN TEAM FOR THE TURBOMACHINERY OFFICE BUILDING, TEXAS ENGINEERING EXPERIMENT STATION ..... 20

MINUTE ORDER 140-98 (AGENDA ITEM 18) APPROVAL OF PRELIMINARY DESIGN AND APPROPRIATION FOR DETAILED DESIGN FOR SBISA HALL RENOVATIONS, TEXAS A&M UNIVERSITY ..... 21

**REPORT OF THE COMMITTEE ON ACADEMIC AND STUDENT AFFAIRS ..... 21**

MINUTE ORDER 141-98 (AGENDA ITEM 19) ADOPTION OF RESOLUTION ENCOURAGING THE UNIVERSITIES OF THE TEXAS A&M UNIVERSITY SYSTEM TO DEVELOP PROGRAMS WITHIN THE TEXAS DEPARTMENT OF PROTECTIVE AND REGULATORY SERVICES PROGRAM ADULT LIVING FRAMEWORK, THE TEXAS A&M UNIVERSITY SYSTEM ..... 21

MINUTE ORDER 142-98 (AGENDA ITEM 20) ESTABLISHMENT OF A LAW ENFORCEMENT AGENCY, TEXAS A&M UNIVERSITY-TEXARKANA..... 23

MINUTE ORDER 143-98 (AGENDA ITEM 21) ADOPTION OF JOINT RESOLUTION COMMEMORATING THE 50<sup>TH</sup> ANNIVERSARY OF THE COOPERATIVE AGREEMENT BETWEEN THE TEXAS TRANSPORTATION INSTITUTE AND THE TEXAS DEPARTMENT OF TRANSPORTATION, TEXAS TRANSPORTATION INSTITUTE ..... 23

MINUTE ORDER 144-98 (AGENDA ITEM 22) APPROVAL OF CONCEPT PAPER FOR THE COMMERCIAL SPACE CENTER FOR ENGINEERING, TEXAS ENGINEERING EXPERIMENT STATION..... 23

***OTHER ITEMS*** ..... 23

MINUTE ORDER 145-98 (AGENDA ITEM 23) APPROVAL OF THE 1998-99 HOLIDAY SCHEDULE, THE TEXAS A&M UNIVERSITY SYSTEM..... 24

MINUTE ORDER 146-98 (AGENDA ITEM 24) GRANTING OF ACADEMIC TENURE, THE TEXAS A&M UNIVERSITY SYSTEM..... 29

MINUTE ORDER 147-98 (AGENDA ITEM 25) GRANTING OF EMERITUS TITLES, THE TEXAS A&M UNIVERSITY SYSTEM..... 30

MINUTE ORDER 148-98 (AGENDA ITEM 26) CONFIRMATION OF APPOINTMENTS, PROMOTIONS AND DISMISSALS, THE TEXAS A&M UNIVERSITY SYSTEM ..... 30

MINUTE ORDER 149-98 (AGENDA ITEM 27) ADOPTION OF MASTER AGREEMENT WITH THE TEXAS A&M RESEARCH FOUNDATION, THE TEXAS A&M UNIVERSITY SYSTEM..... 30

MINUTE ORDER 150-98 (AGENDA ITEM 28) ADOPTION OF ADDENDUM TO THE MASTER AGREEMENT WITH THE TEXAS A&M RESEARCH FOUNDATION, THE TEXAS A&M UNIVERSITY SYSTEM ..... 31

MINUTE ORDER 151-98 (AGENDA ITEM 29-A) REAPPOINTMENT OF MR. DOUGLAS R. DECLUITT TO THE PRIVATE ENTERPRISE RESEARCH CENTER, TEXAS A&M UNIVERSITY ..... 31

MINUTE ORDER 152-98 (AGENDA ITEM 29-B) REAPPOINTMENT OF MR. H. PEARSON KNOLLE, JR. TO THE PRIVATE ENTERPRISE RESEARCH CENTER, TEXAS A&M UNIVERSITY ..... 32

MINUTE ORDER 153-98 (AGENDA ITEM 29-C) REAPPOINTMENT OF MR. FRANK MULLER, JR. TO THE PRIVATE ENTERPRISE RESEARCH CENTER, TEXAS A&M UNIVERSITY ..... 32

MINUTE ORDER 154-98 (AGENDA ITEM 29-D) REAPPOINTMENT OF MR. GEORGE PETERKIN, JR. TO THE PRIVATE ENTERPRISE RESEARCH CENTER, TEXAS A&M UNIVERSITY ..... 32

MINUTE ORDER 155-98 (AGENDA ITEM 30) APPROVAL OF FACULTY DEVELOPMENT LEAVE, TEXAS A&M UNIVERSITY ..... 33

MINUTE ORDER 156-98 (AGENDA ITEM 31) APPROVAL OF APPOINTMENT OF DR. WILLIE F. TROTTY AS INTERIM VICE PRESIDENT FOR RESEARCH AND DEVELOPMENT, PRAIRIE VIEW A&M UNIVERSITY..... 33

MINUTE ORDER 157-98 (AGENDA ITEM 36) APPROVAL OF APPOINTMENT OF MR. LARRY RAAB AS INTERIM VICE PRESIDENT FOR UNIVERSITY OPERATIONS, PRAIRIE VIEW A&M UNIVERSITY ..... 33

MINUTE ORDER 158-98 (AGENDA ITEM 32) APPOINTMENT OF DR. JOHN W. COOLEY AS DEAN OF THE T. BOONE PICKENS COLLEGE OF BUSINESS AND PROFESSOR OF MANAGEMENT, WEST TEXAS A&M UNIVERSITY ..... 34

MINUTE ORDER 159-98 (AGENDA ITEM 33) AUTHORIZATION TO AWARD AN HONORARY DEGREE TO DANIEL PATRICK MOYNIHAN, TEXAS A&M UNIVERSITY-KINGSVILLE ..... 34

MINUTE ORDER 160-98 (AGENDA ITEM 34) AUTHORIZATION TO AWARD AN HONORARY DEGREE TO RADCLIFFE KILLAM, TEXAS A&M INTERNATIONAL UNIVERSITY ..... 35

MINUTE ORDER 161-98 (AGENDA ITEM 35) AUTHORIZATION TO AWARD AN HONORARY DEGREE TO SUE SPIVEY KILLAM, TEXAS A&M INTERNATIONAL UNIVERSITY ..... 35

MINUTE ORDER 162-98 (AGENDA ITEM 37) APPROVAL OF MINUTES OF MARCH 26-27, 1998, REGULAR MEETING; MAY 28, 1998, REGULAR MEETING, AND JUNE 3, 1998, SPECIAL TELEPHONIC MEETING, BOARD OF REGENTS, THE TEXAS A&M UNIVERSITY SYSTEM ..... 36

***ADJOURNMENT*** ..... **37**

**MINUTES OF THE  
MEETING OF THE BOARD OF REGENTS  
July 23, 1998**

**CONVENE BOARD MEETING**

A regular meeting of the Board of Regents of The Texas A&M University System was convened by Mr. Don Powell, Chairman of the Board of Regents, at 9:15 a.m., on Thursday, July 23, 1998, in Room 292 of the Memorial Student Center, on the campus of Texas A&M University, College Station, Texas. The following members of the Board were present:

Mr. Don Powell, Chairman  
Mr. T. Michael O'Connor, Vice Chairman  
Mr. Robert H. Allen  
Ms. Anne Armstrong  
Dr. Dionel E. Avilés  
Mr. John H. Lindsey  
Mr. Frederick D. McClure  
Mr. Erle Nye  
Ms. M. Guadalupe L. Rangel

*(Secretary's Note: Mr. Allen left the meeting at 3:00 p.m.)*

**INVOCATION**

The invocation was presented by Mr. Toby Boenig, former Student Body President (1995-96) of Texas A&M University (TAMU), from Marion, Texas. After the invocation, Mr. Powell asked Mr. Boenig to explain his work at TAMU. Mr. Boenig said he is the coordinator of a new project called "Texas Text Exchange," which is helping people at TAMU who are visually impaired or who have Attention Deficient Disorder.

**PROGRESS REPORT ON INITIATIVE  
TO REWARD FACULTY BASED ON MERIT**

Mr. Powell asked Mr. Allen to present this progress report. Mr. Allen said this initiative may be a little different than the title that was published on the agenda, "Initiative to Reward Faculty Based on Merit." He said they have primarily done work of an informative or investigative nature. Much is going on in the field of compensation outside of "not-for-profit" organizations and that certainly could be applicable here. Mr. Allen said he was speaking first of TAMU, but perceives that once a recommendation is made, it could be applied to the System as a whole. He said he hopes to adopt a general plan that would provide a system of grades and positions, compensation ranges, coupled with some sort of incentive compensation plan that would be based primarily on commitments that would probably arise through the planning process and would work down to individuals through their superiors. Mr. Allen said the

next step is to have Mr. Dick Lindsay, Deputy Chancellor for Finance and Operations, and Dr. Walter Wendler, Executive Assistant to the President of TAMU, visit with companies in the "for-profit" section to become more familiar with the state of the art. The first company they will visit is Federal Express, which is in the forefront of compensation methods. Mr. Allen said this is bearing in mind that much of what any "for-profit" corporation or institution does is not applicable to "not-for-profit institutions" or organizations. Then the next step is to determine more about what is out there that can be applied. The next step would be to obtain Board authorization to retain a consulting firm to reach a conclusion.

**PROGRESS REPORT ON INITIATIVE  
TO PROVIDE FINANCIAL ASSISTANCE TO NEEDY STUDENTS**

Mr. Powell called on Mr. Nye for this report. Mr. Nye said he thinks everyone is aware of the circumstances created by the 5<sup>th</sup> U.S. Circuit Court of Appeals decision in the Hopwood Case. In that case the court ruled that race could not be used by the state or any of the state institutions in determining admission or scholarship aid or housing or in any respect where determinations are made between students. The case essentially redefined permissible state action in higher education. Mr. Nye said the U.S. Supreme Court regrettably denied the Petition for a Writ of Certiorari and the net result of that denial was that the case applies somewhat uniquely to the 5<sup>th</sup> Circuit and to the states within the 5<sup>th</sup> Circuit. Inasmuch as the other states, other than Texas, in the 5<sup>th</sup> Circuit are under a court adjudicated plan for remedying past vestiges of discrimination, there is a unique situation in that the Hopwood Case applies most universally and most directly to the state of Texas.

Mr. Nye said there is a perception that has been developed as a result of Hopwood that somehow universities and colleges in the state of Texas are not receptive or desirous of attracting minority students, and of course nothing could be further from the truth. He said the record will show that the Board and the System institutions have worked very hard to try to insure accessibility to higher education for all aspiring students throughout the state. It is particularly true for the land-grant institutions and for the tradition of the land-grant institutions and university programs to reach out to all those who are under-served or not traditionally served.

Mr. Nye said the Board members have received a report from the Kellogg Commission related to student access and it deals with the role of the land-grant universities in insuring access for all students to higher education. The reality is that the Hopwood ruling doesn't create an admissions problem as much as it creates a financial aid/scholarship problem. Since scholarship programs and scholarship aid/financial aid cannot take into account the race of a student, many students, particularly better minority students, find it advantageous to seek their education outside of Texas because they can secure financial funding which may be directed towards remedying past circumstances.

Mr. Nye said the net result is a “brain drain” that allows many of the state’s better minority students to seek their education elsewhere. He said he had been informed that of those students who leave their home state to seek their undergraduate education, up to 60 percent do not return to their home state. This indicates that if Hopwood is allowed to go unrestrained the demographic and social implications of these situations are pretty obvious and they are not positive. Mr. Nye said in an early opinion of the 5<sup>th</sup> Circuit’s ruling, the Attorney General of Texas clearly put the fear into anybody who might serve as a regent, university president, chancellor or admissions officer in terms of taking race into consideration with regard to admissions or scholarships. Mr. Nye said the Board has discussed this matter, and while it is certainly not going to act in any respect in contravention of the 5<sup>th</sup> Circuit or the Attorney General’s opinion or of any law of the land, it is concerned. The Board has expressed concern about the implications of Hopwood and how Hopwood can set back the System in terms of its efforts to have a more diverse and inclusive student body and to insure that the benefits of education are extended to all elements of society.

Mr. Nye said he is encouraged by what he has read about Senator Bill Ratliff’s consideration of major scholarship funding, which of course will increase the scholarship funding for all students and thereby would reach many minority students as well. The Legislature sought to deal with Hopwood as an admissions matter by enacting the “Top 10 percent rule” where any student in the top 10 percent of his/her class would be automatically admitted to any state university. That deals with the perception of admission problems, but it does not deal with the real problem, which is financial aid.

Mr. Nye said at the request of Mr. Powell, they have been considering what actions might be taken to focus additional funding for minority students outside of the state university system. Because the Attorney General’s opinion was so harsh, they sought legal counsel and received pro bono legal counsel from Jenkens & Gilchrist, who have been good to the System over the years. Mr. Nye said he, Dr. Barry B. Thompson, Chancellor of TAMUS, and Mr. Powell have been working with the firm and they have been trying to determine how the System could be more resourceful to minority students and to facilitate private funding of minority scholarships. That work has moved slowly because of the narrowness of the opinion of the 5<sup>th</sup> Circuit and of the Attorney General’s opinion. Mr. Nye said the good news is that there has been yet another Attorney General’s opinion which seems to provide more opportunity to make progress on this matter. Specifically, the Attorney General most recently issued an opinion, which in Mr. Nye’s opinion, allows the universities in the state to be somewhat more open and to have some interaction with perhaps a private foundation that might be developing funds to direct at minority scholarships. The opinion says that the university could direct promising minority students to a foundation or to other sources of private funding, which would presumably encourage those students to stay in Texas.

Mr. Nye said they have been working on the idea of a completely separate private foundation for this purpose. He said the natural thing would be to use



an existing foundation. Dr. Eddie Joe Davis, President of the A&M Foundation, which is separate from the System, has been studying this matter. Dr. Davis recently convened a meeting where he invited a handful of industrial CEOs to consider whether or not there would be an interest in funding minority scholarships, separate and apart from the university itself. Those CEOs represented Motorola, Dow Chemical, HEB, Southwestern Bell and Texas Utilities. Dr. Ray Bowen, President of TAMU, attended that meeting and participated to try to give them a perspective on what the universities would like and how they could benefit. Mr. Nye added that the University of Texas (UT) has taken a little more aggressive approach on this. He said it is his feeling that while the Board should not and can not act under the law, that individually Board members can certainly make it known that it would be beneficial to this System and to each of the individual educational institutions if there were private funds made available to attract high achieving, minority students and thus retain those students within the state. He said he would expect that there will be efforts initiated privately to begin to have a fundraising activity. It is yet undetermined how the funds will be handled and distributed. There is some feeling that all the funds collected should be used with the hope that Hopwood will be clarified. In any event, making Hopwood uniformly applicable would at least put Texas back on a fair footing with the rest of the nation.

Mr. Nye said as it is, Texas is in the very unfortunate position of having some of its very finest students attracted away to universities that will not serve their interests as well as universities of the state of Texas. He said the bottom line is that the law today provides that a private foundation may assemble funds to be directed to minority students who achieve well on test scores and so forth, to retain those students in Texas, and that the colleges and universities within the System could at least direct promising students to those private funds. Mr. Nye said he was pleased that the Attorney General has given some latitude on this matter, and he would expect that outside the Board, regents could privately encourage that this be done. Mr. Powell said Jenkens & Gilchrist have spent considerable hours on this and their assistance is appreciated. Mr. Powell said more will be heard on this subject.

Mr. Powell called on Mr. McClure for the report of the Committee on Audit.

#### **REPORT OF THE COMMITTEE ON AUDIT**

Mr. McClure, Chairman of the Committee on Audit, said the Committee met in Houston on Tuesday, July 21, 1998, to receive Arthur Andersen's evaluation of the organizational structure of the System's Internal Audit Department and how that department relates to the audit needs of The Texas A&M University System (TAMUS). He said the Committee intends to meet again over the next couple of weeks to attain additional comments from other affected parts of the System. Mr. McClure said it is his hope to complete the work on this special project and have recommendations for the Board's consideration at the September meeting.

Mr. McClure said Prairie View A&M University (PVAMU) had been applauded as a result of the good report from the State Auditor. He said another report had been completed at Tarleton State University (TSU) and it too received an extremely favorable audit report from the Office of the State Auditor. He thanked Dr. Dennis McCabe, President of TSU, and his colleagues for that fine effort.

Mr. McClure said there have been some discussions in the area of bank reconciliations and whether that was taking place in the fashion desired at each of the institutions. Mr. Frank Clark, System Internal Auditor, at the request of the Board and the Chancellor, performed an evaluation and found that overall the reconciliations were examined and had been prepared correctly and timely at each of the institutions.

Mr. McClure said questions had been raised in regard to proprietary or enterprise accounting. The System Internal Audit Department has been working with Mr. Lindsay's office and has developed a template that the System parts will use so the accounting mechanisms utilized and the way the System's auditors look at them will no longer have the problems in terms of these concerns. Mr. McClure said hopefully these templates will be useful as we go forward from a management purpose as well for those people in senior management.

#### **CHANCELLOR'S REMARKS**

Dr. Barry B. Thompson, Chancellor of TAMUS, said the System's strategic effort, headed by Dr. Steve Murdock, is rapidly completing the first studies of populations by agency needs and populations by university. He said he hoped this report will be completed in the fall. This will be a very comprehensive review, the first time it has ever been done in the state on where potential students are, what age groups, ethnicity, etc.

Dr. Thompson said he is initiating a project to show the students' view of the System -- what it does effectively and does not do effectively. This study will also relate to the faculties of the System, where the System is going and where it should be going. It will contain a lot of input on perceptions of the System and Texas. He said that report will probably be available early in 1999.

In regard to the upcoming legislative session, Dr. Thompson said in his judgment the number one issue will be race. Hopwood has without question exacerbated the racial issues in the legislature. Instead of the Black Caucus and the Mexican-American Caucus there will be one caucus called the Minority Caucus. Dr. Thompson said the higher education coalition is very important. He said he had predicted a \$4 billion surplus several months ago. Comptroller John Sharp recently went on record as projecting a \$3.7 billion surplus for the state. Dr. Thompson said he suspects when all the politics and everything else shakes out it actually will be closer to \$5 billion and there will be many demands on that money as always. He said the tobacco settlement is going to be a boom for many counties. It will significantly help the TAMUS

Health Science Center and its funding. Dr. Thompson said it is critical that all the major universities and systems of the state work together and continue to emphasize what is best for the people of the state, as was done in the last legislative session with the appropriate performance criteria. The bottom line is access and opportunity. Dr. Thompson said he is convinced that Senator Teel Bivins, Senator Bill Ratliff, and key members of the House of Representatives that chair important committees have moved public schools and student grant scholarships to the top of the agenda. Dr. Thompson predicted that some where between \$250 million and \$500 million will be made available to students in the state of Texas based on economic need, to keep Texas students in Texas, so the "brain drain" can be neutralized. He said he is excited about that potential because it would be a historic first for Texas.

### **REPORT ON FEDERAL INITIATIVES**

Mr. Powell called on Dr. Charles Lee, Vice Chancellor for Research, Planning and Continuing Education, to present this report. Dr. Lee said an effective federal relations effort, a credible one, is absolutely essential for the fulfillment of the missions of the System's institutions and agencies in serving the people of Texas and beyond. Not only is it important to gain the necessary resources, but increasingly the Congress is considering legislation that affects Texas' ability to perform.

Dr. Lee said it is always a tribute to the System's institutions and agencies when its faculty is asked to go to Washington D.C. to help in the resolution of key federal issues and that is very much the case throughout the System. These efforts enhance the visibility of the System's universities and agencies at the federal level. They provide additional opportunities for students to serve as interns and get a better understanding of the political process and quite importantly, although a little bit indirectly, the level of funds that flow back to the Texas economy through the System's federal efforts are not insignificant to the communities involved.

Dr. Lee said in any given year, the federal funds in the System's overall sponsored programs will amount up to 45 to 48 percent of all funds. TAMUS has a number of means of influencing the federal process. The most specific ones relate to the emphasis it places on having its CEOs and their representatives maintain key relationships in Washington D.C. with the appropriate policymakers and their staffs. The Texas A&M Research Foundation maintains a very important Washington presence that includes the services of Meyers and Associates, a D.C. based lobbying firm, with strong ties to Texas. That firm provides offices and conference facilities for the System's people when they go to Washington. In addition, the Research Foundation provides two staff people who support the System's representatives when they are in town. The System's CEOs and their representatives are very much involved in this process, and in fact it is primarily their responsibility to be the advocates for their initiatives.

Speaking directly to the resource development efforts, the System's efforts are targeted toward the shrinking discretionary portion of congressional or agency allocations. Dr. Lee said clearly there is a large amount of money that comes to TAMUS through competitive grants and through cooperative agreements such as those it has with the U.S. Department of Agriculture in support of the land-grant mission. The System's initial efforts with Congress are always targeted at the discretionary portion of the budget. The System is most successful when its initiatives fit with national priorities and when the System is able to clearly articulate the benefits that will accrue to the state and the nation as a result of its investments.

Dr. Lee said the process was developed about 10 years ago with the help of the then congressional delegation. They were being bombarded by TAMUS representatives throughout the year and were having a tough time deciding the System's priorities. Dr. Lee said each fall the System CEOs develop and submit a set of federal initiatives to his office. They are then submitted to Congress with the help of Meyers and Associates -- so the delegation clearly understands that this is one System-wide agenda that reflects the priorities of every CEO in TAMUS. Beyond that, the Washington office's role is to help communicate with Congress and with agency officials the System's interests to help build increasingly important coalitions across state lines that it takes for success in the constrained environment of Washington today. Another important role of the Washington office is to keep the System's components informed about the budget process and to alert CEOs or their representatives when it is time to make phone calls or to make a visit to Washington. Dr. Lee said the 1999 appropriations process is not yet complete, but it includes a very broad array of subject matters.

Dr. Lee said some of these initiatives go on for some period of years and some of them take several years before they bear fruit. Many of these initiatives involve other institutions outside of the System and it has been advantageous to form partnerships with the universities in other states that may have members on the appropriation committees. The total projected for 1999 is \$30.84 million, which is within the range of what the System has been experiencing over the past several years. About 75 percent of TAMUS institutions and agencies are presently receiving funds through this process. The delegation continues to be very complimentary about the System's coordinated process. The federal appropriations process is going through some traumatic changes and the competition for those funds from non-TAMUS institutions is getting to be very intense. Dr. Lee said we are blessed in that our institutions are distributed across a number of congressional districts which prevent any individual congressman from having to carry an unfair share of our need. The budget for the System's federal relations effort has been essentially flat for the last five years with an exception of cost of living increases. This is not by design, this is simply because of the constraints imposed by the state and to some extent by the federal government on the kinds of moneys and the kinds of effort that can be used on behalf of our initiatives. Members of Congress are always complimentary of the System's CEOs and would like very much to see them spend at least half their time in Washington solving some of the national

problems. The Washington-based alumni of TAMUS is a very important part of this overall effort.

Dr. Lee said the System has learned something about being more astute with its initiatives, but it has also learned to deal with some prohibitions at the national level. Dr. Lee referred to a handout, a copy of which is on file in the Office of the Board of Regents, and said the 1994 dip in appropriations is reportedly a result of the conflict between the authorization and the appropriation committees as they started into the budget balancing process and allegedly the 1996 dip is a result of the turmoil that resulted when the control of the budget process shifted from one party to the other. Dr. Lee said hopefully, we are on a more predictable trend now in the right direction for the future. In spite of these things, there is a need to do some fine tuning of what TAMUS has been doing and an assessment was made earlier this year and a set of events have been set in motion to make this an even more productive effort. Chief among these is finding some relief on the level of support that the System can provide to federal relations. The System's CEOs have been encouraged by Congress and others to become more involved in efforts in D.C. It is very important to the goals of TAMU and the complex in College Station to pay close attention to the potential for large scale initiatives that are coming out of organizations like NASA, environmental issues, bases, military issues, etc.

Dr. Lee said the System also needs to find more opportunities to express appreciation to public officials. In summary, Dr. Lee said it is fair to say that TAMUS enjoys a great deal of respect and support from its congressional delegation, both for process and the quality of people.

Mr. Powell asked about UT and how much it receives in federal funding. Dr. Lee said UT's approach to federal relations is considerably different than TAMUS. UT's efforts tend to be targeted toward enlarging the size of pies. It is very much involved in science policy issues and other things of that type. TAMUS' efforts to date have been much more targeted toward increasing its share of the pie. About 10 percent of the System's overall resources for sponsored programs come out of this congressional effort and there is substantial potential to increase that share. TAMUS, as part of an expanded federal relations effort, needs to be more involved in the formation of science policy and the establishment of priorities, some of which hopefully would contribute specifically to the welfare of Texas.

Ms. Armstrong asked who is responsible, or is it shared responsibility, for knowledge of what's coming up, whether in legislation or in the possibility of grants from agencies. Is it the Meyers firm or is it our CEOs? Dr. Lee said it is a combination. We have a lot of faculty members and administrators who are very much involved in scientific and professional organizations. You have them in leadership roles who help to influence the future directions of funding for science.

Ms. Armstrong asked how TAMUS stacks up with peer institutions, other public land-grant universities as far as what it gets in the way of federal

support. Dr. Lee said for the level of effort involved at the present time in federal relations, he thinks the System does a great job. There is a very high return on the level of effort put forth. TAMUS is not in the same league with organizations like the University of California, and others, many of whom spend several times the amount TAMUS does on behalf of federal relations. Dr. Lee said it is very hard to get good clear data on the level of expenditures by other systems in support of federal initiatives and also it is hard to get clear data on who benefits. In response to a question by Ms. Armstrong, Dr. Lee said all of the System's efforts flow through Meyers and Associates, and our congressmen understand that. Dr. Thompson said that Dr. Lee has done an outstanding job the last three years of bringing all of our resources and assets together. He said he wished the System had a full time office in Washington but right now we make do with the resources we have and observe all the legal requirements.

Mr. Lindsey asked if such an office would pay for itself. Dr. Thompson said in his judgment, no question. The problem is legal issues, lobbyists, state/federal conflicts, etc.

Ms. Rangel asked about international relations, has it come into play in this appropriations process. Dr. Lee said not nearly to the extent that they were 10 or 15 years ago.

Dr. Lee said one of the things that would help TAMUS immensely is to have more members on the appropriations committee. We are down to three members in the House now and one member in the Senate and that is also one of the reasons why it is important for us to develop coalitions with universities in other states that have members on the appropriate appropriations committees.

In response to a question by Mr. Powell, Dr. Lee said TAMUS has had a relationship with Meyers for about 10 years. The contract is precisely the same in terms of funding at the moment that it was when it started. It is renewed on an annual basis.

Mr. McClure asked if Dr. Lee anticipated another dip in congressional appropriations for TAMUS. Dr. Lee said he did not. It will take more and more prioritizing at the institution and agency level and eventually the System is probably going to be asked, particularly on the Senate side, to make some decision about what is most important.

Ms. Armstrong asked about the other major land-grant colleges, where would TAMUS stand in the list of how much is spent. Dr. Lee said no one really has any incentive to publish that kind of information. But as near as he can tell, in terms of direct expenditures, the University of California System is about \$1.5 million and then it goes down from there. In some cases, it depends on how they handle those expenses. Ms. Armstrong asked if it is hard to get the figures for success. Dr. Lee said that data is available. Ms. Armstrong asked where TAMUS stands. Dr. Lee said he believes that TAMUS would rank in the top dozen. Texas is one of the six top states in overall federal research and development expenditures.

Mr. Allen asked for a study to determine what the return on investment would be if TAMUS increased its expenditures in this area. Mr. Powell agreed. Dr. Lee said Mr. Delmar Cain, General Counsel, is presently researching the legal circumstances that relate to the kind of funds that might be used.

Mr. Powell said it seems that TAMUS has a way to go and we should acknowledge that we are not where we need to be. He agreed with Mr. Allen that we need to have a plan.

Mr. McClure said he has heard very favorable comments about the coordinated fashion in which the System has gone about cooperating in terms of its efforts in Washington and commended all the CEOs and System administration.

**RECESS**

Mr. Powell recessed the meeting at 10:10 a.m.

*(Secretary's Note: Meetings of the Committee on Finance, Committee on Audit, Committee on Buildings and Physical Plant and Committee on Academic and Student Affairs were held from 10:11 a.m. to 3:00 p.m.)*

**CONVENE IN CLOSED SESSION**

At 3:05 p.m., Mr. Powell announced that having convened in open session, the Board would convene in a closed session to consider matters as permitted by the following sections of Chapter 551 of the Texas Government Code: Section 551.071, for consultation with System attorneys on pending and proposed litigation and matters recognized as attorney-client confidential and privileged; Section 551.074, for discussion of matters involving the appointment, employment, evaluation, reassignment, duties, discipline or dismissal or to hear complaints or charges against an officer or employee.

Mr. Powell said in accordance with the law, no final action, decision or vote with regard to any matter considered in the closed meeting would be made or taken.

Mr. Powell asked the following members of the administration to stay for the closed session: Dr. Thompson; Dr. Leo Sayavedra, Deputy Chancellor for Academic Institutions and Agencies; Mr. Dick Lindsay, Deputy Chancellor for Finance and Operations; Mr. Delmar Cain, General Counsel; and Ms. Tami Sayko, Chancellor's Chief of Staff. Mr. Powell announced that the following would be called on for reports during the closed session: Dr. Bowen, Dr. Ed Hiler, Vice Chancellor for Agriculture and Life Sciences, Dr. Charles Hines, President of PVAMU, Dr. Russell Long, President of West Texas A&M University (WTAMU), and Mr. Frank Clark, System Director of Internal Audit.

**RECONVENE BOARD MEETING IN OPEN SESSION**

At 6:10 p.m., Mr. Powell reconvened the meeting of the Board in open session and announced that the Board had met in closed session from 3:15 p.m. until 6:09 p.m.

Dr. Thompson recognized Dr. Manuel Ibanez, President of Texas A&M University-Kingsville (TAMU-K), who was attending his last Board meeting. Dr. Thompson thanked Dr. Ibanez for his service and wished him well. Dr. Ibanez said his has had a fantastic run, he really enjoyed it and is looking forward to once again being a college professor.

*(Secretary's Note: The meeting of the Committee on Academic and Student Affairs was reconvened at 6:12 p.m. and adjourned at 6:30 p.m.)*

*(Secretary's Note: Mr. Allen departed the meeting at 3:00 p.m. and was not present for the votes on Items 1 through 4 and 6 through 37).*

Mr. Powell called on Mr. Nye for the report of the Committee on Finance.

**REPORT OF THE COMMITTEE ON FINANCE**

Mr. Nye, Chairman of the Committee on Finance, said the Committee met earlier the same day, considered Items 1 through 9 and received two important reports. Mr. Nye said the Committee recommended approval of Items 1 through 4 and 6 through 9 (*Item 5 was withdrawn*). The Board took action as set forth below:

~~~~



**MINUTE ORDER 124-98 (AGENDA ITEM 1)**

**ADOPTION OF RESOLUTION  
AUTHORIZING THE SYSTEM REVENUE  
PERMANENT UNIVERSITY FUND BONDS, SERIES 1998,  
AND APPOINTMENT OF SENIOR MANAGING UNDERWRITER  
FOR THE SALE OF BONDS,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Nye, seconded by Mr. McClure and by a unanimous vote, the following minute order was adopted:

The resolution authorizing the Board of Regents of The Texas A&M University System Revenue Permanent University Fund Bonds, Series 1998, is hereby adopted, a copy of which is attached to the official minutes as **Exhibit A**, and the Deputy Chancellor for Finance and Operations and the Associate Deputy Chancellor and Treasurer are hereby appointed to act pursuant to said resolution. The firm of Salomon Smith Barney is hereby appointed as the senior managing underwriter for the sale of the bonds.

**MINUTE ORDER 125-98 (AGENDA ITEM 2)**

**DELEGATION OF INVESTMENT AUTHORITY,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Nye, seconded by Mr. McClure and by a unanimous vote, the following minute order was adopted:

Under general direction of the Deputy Chancellor for Finance and Operations, the following authorities in connection with implementation of the System Investment Policy and in accordance with the provisions of said policy, are delegated to the following individuals and their successors in office:

To the Associate Deputy Chancellor and Treasurer:

1. The purchase, sale, assignment, transfer and management of all investments of any kind or character of the System or any component thereof. Such authority includes the execution of any and all documents required to accomplish these actions and the deposit, withdrawal, or transfer of assets on behalf of the System components; and

2. Coordinating and directing of banking relationships, to include investments, deposits, and other services with banking and similar financial institutions for the System and its components. Such authority includes the execution of any and all documents in conjunction with depository accounts with any financial institution doing business with any component of the System including funds transfer agreements and all corresponding exhibits, and authority to designate authorized signers on any accounts; and

3. Operation of the Cash Concentration Pool and the System Endowment Fund; and

4. Discretion over the execution of stock rights and proxies.

To the Manager of Banking and Investments, Office of Treasury Services, under supervision of Associate Deputy Chancellor and Treasurer:

The purchase, sale, assignment, transfer and management of all investments of any kind or character of the System or any component thereof. Such authority includes the execution of any and all documents required to accomplish these actions and the deposit, withdrawal, or transfer of assets on behalf of the System components.

To the Financial Analysts and Staff Assistant, under supervision of the Associate Deputy Chancellor and Treasurer:

The deposit, withdrawal, or transfer of assets on behalf of System components.

This delegation supersedes any and all previous delegations of authority related to management of System investments, and is effective beginning July 24, 1998, and until modified or rescinded.

**MINUTE ORDER 126-98 (AGENDA ITEM 3)**

**ACCEPTANCE OF  
GIFTS, GRANTS, LOANS AND BEQUESTS,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Nye, seconded by Mr. McClure and by a unanimous vote, the following minute order was adopted:

The Board of Regents hereby accepts the gifts, grants, loans and bequests made to the Members of The Texas A&M University System concerned as shown on Gifts, Grants, Loans and Bequests List No. 97-98-06, a copy of which is attached to the official minutes as **Exhibit B**.

**MINUTE ORDER 127-98 (AGENDA ITEM 4)**

**ACCEPTANCE OF  
REPORT OF APPROPRIATIONS BY THE CHANCELLOR,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Nye, seconded by Mr. McClure and by a unanimous vote, the following minute order was adopted:

The following report of appropriations by the Chancellor is hereby accepted:

| <u>Component</u> | <u>Amount</u> | <u>Project Name and Source of Funds</u>                                |
|------------------|---------------|------------------------------------------------------------------------|
| PVAMU            | \$300,000.00  | Engineering Equipment Enhancement<br>Available University Fund Reserve |

**MINUTE ORDER 128-98 (AGENDA ITEM 6)**

**ESTABLISHMENT OF A QUASI-ENDOWMENT  
TITLED "PRESIDENT'S GOVERNMENT SERVICE  
INTERN PROGRAM QUASI-ENDOWMENT,"  
TEXAS A&M UNIVERSITY**

On motion of Mr. Nye, seconded by Mr. McClure and by a unanimous vote, the following minute order was adopted:

Authority is hereby granted to the President of Texas A&M University to establish a quasi-endowment account to be called the "President's Government Service Intern Program Quasi-Endowment." The account will be created initially with \$1,000,000 received through a contract with GTE, and may receive additional contributions in the future. Interest earnings from the quasi-endowment will be used to support a new student intern program in Washington, D.C. and/or Austin.

**MINUTE ORDER 129-98 (AGENDA ITEM 7)**

**AUTHORIZATION TO PURCHASE EQUIPMENT  
THROUGH REVENUE FINANCING SYSTEM DEBT PROCEEDS  
AND APPROPRIATION FROM REVENUE FINANCING SYSTEM  
DEBT AUTHORIZATION RESERVE ACCOUNT,  
TEXAS A&M UNIVERSITY**

On motion of Mr. Nye, seconded by Mr. McClure and by a unanimous vote, the following minute order was adopted:

Texas A&M University is hereby authorized to purchase equipment not to exceed \$3,650,000 through Revenue Financing System debt proceeds and a like amount is hereby appropriated from Revenue Financing System Debt Authorization Reserve Account 01-083519 (legally pledgeable available resources).

The Board of Regents of The Texas A&M University System reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the Bonds are to be issued, possess the financial capacity to satisfy their Direct Obligations.

**MINUTE ORDER 130-98 (AGENDA ITEM 8)**

**AUTHORIZATION TO ALLOCATE FUNDS FROM  
THE BOOKSTORE QUASI-ENDOWMENT TO ESTABLISH  
42 NEW QUASI-ENDOWED ACCOUNTS,  
TEXAS A&M UNIVERSITY**

On motion of Mr. Nye, seconded by Mr. McClure and by a unanimous vote, the following minute order was adopted:

Authority is hereby granted to the President of Texas A&M University to allocate \$1,664,309.01 from the Texas A&M University Bookstore Quasi-Endowment (076032) to establish 42 new quasi-endowed accounts to match gifts received at the Texas A&M Foundation. A list of the funded gifts to be matched is attached to the official minutes as **Exhibit C**.

**MINUTE ORDER 131-98 (AGENDA ITEM 9)**

**APPROPRIATION FROM  
REVENUE FINANCING SYSTEM DEBT PROCEEDS  
TO PURCHASE FOOD SERVICE EQUIPMENT,  
TEXAS A&M UNIVERSITY-CORPUS CHRISTI**

On motion of Mr. Nye, seconded by Mr. McClure and by a unanimous vote, the following minute order was adopted:

An amount of \$700,000 in Revenue Financing System Debt proceeds (Food Service Commission Revenue) is hereby appropriated for the purchase of Food Service Equipment.

The Board of Regents of The Texas A&M University System reasonably expects to incur debt in one or more obligations for this project, and all, or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the Bonds are to be issued, possess the financial capacity to satisfy their Direct Obligations.

~~~~

Mr. Powell called on Dr. Avilés for the report of the Committee on Buildings and Physical Plant.

**REPORT OF THE COMMITTEE ON BUILDINGS AND PHYSICAL PLANT**

Dr. Avilés, Chairman of the Committee on Buildings and Physical Plant, said the Committee met earlier the same day and recommended approval of Items 10 through 18. The Board took action as set forth below:

~~~~

**MINUTE ORDER 132-98 (AGENDA ITEM 10)**

**ACCEPTANCE OF A GIFT OF LAND  
ON BEHALF OF THE  
TEXAS ENGINEERING EXPERIMENT STATION,  
HARRIS COUNTY, TEXAS,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Lindsey, seconded by Mr. Nye and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System hereby accepts, on behalf of the Texas Engineering Experiment Station, a gift of real property from Parker Brothers & Co., Inc., consisting of a 20.7 acre tract of land, more or less, out of the J.T. Harrell Survey, Abstract 330, Harris County, Texas.

The Chancellor of The Texas A&M University System, or his designee, following recommendation by the System Real Estate Office and legal review by the Office of General Counsel, is authorized to execute all documents necessary and appropriate for acceptance of this gift from Parker Brothers & Co., Inc. Further, the Chancellor, or his designee, is directed to inform Parker Brothers & Co., Inc., of the Board's acceptance and sincere appreciation for this very generous donation.

**MINUTE ORDER 133-98 (AGENDA ITEM 11)**

**ACCEPTANCE OF A GIFT OF LAND  
AND AUTHORIZATION TO ENTER INTO A  
LONG-TERM LEASE COVERING A PORTION  
OF GIFT PROPERTY, ERATH COUNTY, TEXAS,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Lindsey, seconded by Mr. Nye and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System accepts for Tarleton State University a gift of land, with improvements, described as Lots 1, 2A, 2C, 2D and Lot 5 of Block 25, College Heights Addition, City of Stephenville, Erath County, Texas, and Lot 1A, Block 130, City Addition, City of Stephenville, Erath County, Texas.

The Chancellor of The Texas A&M University System, or his designee, following recommendation by the System Real Estate Office and legal review by the Office of General Counsel, is authorized to execute all documents necessary and appropriate for acceptance of this gift from Tarleton State University Foundation, Inc., and to execute a lease agreement with Dr. Richard L. Thompson for his lifetime on a parcel of land, with improvements, situated on the rear portion of Lot 5 of Block 25 College Heights Addition, City of Stephenville, Erath County, Texas. Consideration for this lifetime lease will be \$1.00.

Further, the Chancellor, or his designee, is directed to inform Dr. Richard L. Thompson of the Board's acceptance and sincere appreciation for this very generous gift in support of Tarleton State University.

**MINUTE ORDER 134-98 (AGENDA ITEM 12)**

**AUTHORIZATION TO LEASE SPACE WITHIN  
THE PRIME BANK PLAZA BUILDING AT  
16000 STUEBNER AIRLINE ROAD, SPRING, TEXAS,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Lindsey, seconded by Mr. Nye and by a unanimous vote, the following minute order was adopted:

The Chancellor of The Texas A&M University System, or his designee, following review and approval by the System Real Estate Office and legal review from the Office of General Counsel is authorized to negotiate and execute all documents required to enter into a lease agreement with Green Coast Enterprises, Inc., for 11,961 square feet, more or less, of space on the 1<sup>st</sup> floor of the Prime Bank Plaza Building located at 16000 Stuebner Airline Road, Spring, Texas. The primary term of the lease will be five (5) years, with an option by Prairie View A&M University to renew for an additional three (3) year term on terms and conditions mutually agreeable to the owner and the Chancellor, or his designee. Consideration to be paid by Prairie View A&M University during the primary term is \$12.60 per square foot, per year, which equates to approximately \$753,543.00.

**MINUTE ORDER 135-98 (AGENDA ITEM 13)**

**APPROVAL OF AMENDED SYSTEM POLICY 51.01  
(ADVERTISING POLICY FOR CONSTRUCTION PROJECTS),  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Lindsey, seconded by Mr. Nye and by a unanimous vote, the following minute order was adopted:

System Policy 51.01, Advertising Policy for Construction Contracts, as described in **Exhibit D**, a copy of which is attached to the official minutes, is amended, effective immediately.

**MINUTE ORDER 136-98 (AGENDA ITEM 14)**

**NAMING OF  
THE "MAVIS AND MARY KELSEY READING ROOM,"  
TEXAS A&M UNIVERSITY**

On motion of Mr. Lindsey, seconded by Mr. Nye and by a unanimous vote, the following minute order was adopted:

The original main reading room of the Cushing Memorial Library on the campus of Texas A&M University is hereby named the "Mavis and Mary Kelsey Reading Room."

**MINUTE ORDER 137-98 (AGENDA ITEM 15)**

**APPROVAL OF THE PROGRAM OF REQUIREMENTS,  
APPROPRIATION FOR DESIGN AND  
SELECTION OF THE ARCHITECT/ENGINEER DESIGN TEAM  
FOR THE ELECTRICAL DISTRIBUTION SYSTEM UPGRADE, PHASE II,  
TEXAS A&M UNIVERSITY**

On motion of Mr. Lindsey, seconded by Mr. Nye and by a unanimous vote, the following minute order was adopted:

The program of requirements for the Electrical Distribution System Upgrade, Phase II, at Texas A&M University is approved.

Supplementing a previous appropriation of \$10,000.00, the amount of \$925,000.00 is appropriated from University Utilities System Revenue Fund for design for the Electrical Distribution System Upgrade, Phase II, at Texas A&M University.

The Board of Regents of The Texas A&M University System reasonably expects to incur debt in one or more obligations for this project, and all, or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

The firm of Tippett & Gee, Inc., of Abilene, Texas, is selected to head the architect/engineer design team for the Electrical Distribution System Upgrade, Phase II, at Texas A&M University.



**MINUTE ORDER 138-98 (AGENDA ITEM 16)**

**APPROVAL OF THE PROGRAM OF REQUIREMENTS  
AND APPROPRIATION FOR DESIGN FOR  
THE EVANS LIBRARY RENOVATION, PHASE II,  
TEXAS A&M UNIVERSITY**

On motion of Mr. Lindsey, seconded by Mr. Nye and by a unanimous vote, the following minute order was adopted:

The program of requirements for the Evans Library Renovation, Phase II, at Texas A&M University is approved.

Supplementing a previous appropriation of \$5,000.00, the amount of \$578,000.00 is appropriated from Board Authorized Tuition for design for the Evans Library Renovation, Phase II, at Texas A&M University.

Authorization is granted to use the Competitive Sealed Proposal procurement method for project delivery and to allow the Chancellor to approve the order of ranking of proposers.

The Board of Regents of The Texas A&M University System reasonably expects to incur debt in one or more obligations for this project, and all, or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

**MINUTE ORDER 139-98 (AGENDA ITEM 17)**

**APPROVAL OF THE PROGRAM OF REQUIREMENTS,  
APPROPRIATION FOR DESIGN AND SELECTION OF THE  
ARCHITECT/ENGINEER DESIGN TEAM FOR THE  
TURBOMACHINERY OFFICE BUILDING,  
TEXAS ENGINEERING EXPERIMENT STATION**

On motion of Mr. Lindsey, seconded by Mr. Nye and by a unanimous vote, the following minute order was adopted:

The program of requirements for the Turbomachinery Office Building, Texas Engineering Experiment Station (TEES), is approved.

Supplementing a previous appropriation of \$10,000.00, the amount of \$90,000.00 is appropriated from TEES Conferences and Workshops for design for the Turbomachinery Office Building, Texas Engineering Experiment Station.

The firm of Carter Design Associates of Austin, Texas, is selected to head the architect/engineer design team for the Turbomachinery Office Building, Texas Engineering Experiment Station.

**MINUTE ORDER 140-98 (AGENDA ITEM 18)**

**APPROVAL OF PRELIMINARY DESIGN  
AND APPROPRIATION FOR DETAILED DESIGN  
FOR SBISA HALL RENOVATIONS,  
TEXAS A&M UNIVERSITY**

On motion of Mr. Lindsey, seconded by Mr. Nye and by a unanimous vote, the following minute order was adopted:

Preliminary design for the Sbisa Hall Renovations at Texas A&M University is approved.

Supplementing previous appropriations of \$205,000.00, the amount of \$680,000.00 is appropriated from Sbisa Renovations Reserve for detailed design for the Sbisa Hall Renovations at Texas A&M University.

The Board of Regents of The Texas A&M University System reasonably expects to incur debt in one or more obligations for this project, and all, or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

~~~~

Mr. Powell called on Ms. Rangel for the report of the Committee on Academic and Students Affairs.

**REPORT OF THE COMMITTEE ON ACADEMIC AND STUDENT AFFAIRS**

Ms. Rangel, Chairman of the Committee on Academic and Student Affairs, said the Committee recommended approval of Items 19 through 22. The Board took action as set forth below:

~~~~

**MINUTE ORDER 141-98 (AGENDA ITEM 19)**

**ADOPTION OF RESOLUTION ENCOURAGING THE UNIVERSITIES  
OF THE TEXAS A&M UNIVERSITY SYSTEM TO  
DEVELOP PROGRAMS WITHIN THE TEXAS DEPARTMENT  
OF PROTECTIVE AND REGULATORY SERVICES PROGRAM  
ADULT LIVING FRAMEWORK,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. McClure, seconded by Mr. Nye and by a unanimous vote, the following minute order was adopted:

Whereas, each year, a large number of Texas children who have been in foster care enter adulthood upon graduation from high school; and

Whereas, these young people are helped in that transition by a highly successful program of the Texas Department of Protective and Regulatory Services ("TDPRS"), the Program for Adult Living ("PAL"); and

Whereas, the PAL program provides work opportunities and college information to graduating seniors, as well as other means to help them successfully make the giant leap from dependence to independence; and

Whereas, for a number of years, there have been efforts to encourage more foster care young people to attend college; and

Whereas, the PAL program has developed a systematic method of providing information to eligible young people, and has actively sought additional support for them; and

Whereas, most qualify for federal student loans or other need-based scholarship assistance, although, that assistance does not cover the full cost of attending college; and

Whereas, even though most students will work part-time, they still need additional financial help and a strong support system such as that provided by mentors; and

Whereas, in 1993, the Texas Legislature passed SB 1356 which authorized Texas colleges and universities to provide an exemption from tuition and fees for young people who were in foster care at the time they graduated from high school and who met all requirements for college entrance; and

Whereas, since that time, several colleges and universities have instituted programs to help these students, such as Southwest Texas State University's Foster Care Initiative Scholarship in the Department of Sociology; and

Whereas, Texas A&M University-Commerce (formerly East Texas State University) has been the state's leader in this area, by establishing a program to provide additional financial and mentoring help to foster care students; now, therefore, be it

Resolved, the Board of Regents encourages the universities of The Texas A&M University System to develop programs within this PAL framework that will provide guidance and assistance to qualifying students.

**MINUTE ORDER 142-98 (AGENDA ITEM 20)**

**ESTABLISHMENT OF A  
LAW ENFORCEMENT AGENCY,  
TEXAS A&M UNIVERSITY-TEXARKANA**

On motion of Mr. McClure, seconded by Mr. Nye and by a unanimous vote, the following minute order was adopted:

Texas A&M University-Texarkana is authorized to apply to the Texas Commission on Law Enforcement Officers Standards and Education for a law enforcement agency on the Texarkana campus.

**MINUTE ORDER 143-98 (AGENDA ITEM 21)**

**ADOPTION OF JOINT RESOLUTION  
COMMEMORATING THE 50<sup>TH</sup> ANNIVERSARY OF THE  
COOPERATIVE AGREEMENT BETWEEN THE  
TEXAS TRANSPORTATION INSTITUTE AND THE  
TEXAS DEPARTMENT OF TRANSPORTATION,  
TEXAS TRANSPORTATION INSTITUTE**

On motion of Mr. McClure, seconded by Mr. Nye and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System hereby formally approves the Joint Resolution commemorating the 50th anniversary of the Cooperative Agreement between the Texas Transportation Institute and the Texas Department of Transportation, a copy of which is attached to the official minutes as **Exhibit E**.

**MINUTE ORDER 144-98 (AGENDA ITEM 22)**

**APPROVAL OF CONCEPT PAPER FOR  
THE COMMERCIAL SPACE CENTER FOR ENGINEERING,  
TEXAS ENGINEERING EXPERIMENT STATION**

On motion of Mr. McClure, seconded by Mr. Nye and by a unanimous vote, the Board approved the concept paper for the establishment of the Commercial Space Center for Engineering, a copy of which is attached to the official minutes as **Exhibit F**. The administration is directed to proceed with the full scale development of the proposal for Board approval.

~~~~

**OTHER ITEMS**

Mr. Powell called on Dr. Thompson who presented Items 23 through 27.

~~~~

**MINUTE ORDER 145-98 (AGENDA ITEM 23)****APPROVAL OF THE 1998-99 HOLIDAY SCHEDULE,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Nye, seconded by Dr. Avilés and by a unanimous vote, the following minute order was adopted:

Holidays for the fiscal year ending August 31, 1999, for the Members of The Texas A&M University System, not otherwise excepted, shall be as follows:

| <u>Holiday</u>              | <u>Number of Days</u> | <u>Dates</u>                          |
|-----------------------------|-----------------------|---------------------------------------|
| Thanksgiving                | 2                     | November 26-27, 1998                  |
| Christmas-New Year's        | 10                    | December 21, 1998-<br>January 1, 1999 |
| Martin Luther King, Jr. Day | 1                     | January 18, 1999                      |
| Spring Break                | 1                     | March 19, 1999                        |

Classes and normal institution and agency operations will be scheduled for April 2, 1999. In the event Good Friday is declared a holiday by action of the Governor, eligible employees will be given compensatory time off during the 12-month period following the holiday.

The Texas Agricultural Experiment Station and the Texas Agricultural Extension Service coordinate these holidays with off-campus locations as does Texas A&M University.

Exceptions are established as set forth below:

The holiday schedule for Baylor College of Dentistry will be as follows:

| <u>Holiday</u>              | <u>Number of Days</u> | <u>Dates</u>                          |
|-----------------------------|-----------------------|---------------------------------------|
| Labor Day                   | 1                     | September 7, 1998                     |
| Thanksgiving                | 2                     | November 26-27, 1998                  |
| Christmas-New Year's        | 9                     | December 22, 1998-<br>January 1, 1999 |
| Martin Luther King, Jr. Day | 1                     | January 18, 1999                      |
| Memorial Day                | 1                     | May 31, 1999                          |

The holiday schedule for Prairie View A&M University will be as follows:

| <u>Holiday</u>              | <u>Number of Days</u> | <u>Dates</u>                          |
|-----------------------------|-----------------------|---------------------------------------|
| Thanksgiving                | 2                     | November 26-27, 1998                  |
| Christmas-New Year's        | 10                    | December 21, 1998-<br>January 1, 1999 |
| Martin Luther King, Jr. Day | 1                     | January 18, 1999                      |
| Memorial Day                | 1                     | May 31, 1999                          |

The holiday schedule for Tarleton State University will be as follows:

| <u>Holiday</u>              | <u>Number of Days</u> | <u>Dates</u>                          |
|-----------------------------|-----------------------|---------------------------------------|
| Thanksgiving                | 2                     | November 26-27, 1998                  |
| Christmas-New Year's        | 8                     | December 23, 1998-<br>January 1, 1999 |
| Martin Luther King, Jr. Day | 1                     | January 18, 1999                      |
| Spring Break                | 2                     | March 18-19, 1999                     |
| Memorial Day                | 1                     | May 31, 1999                          |

The holiday schedule for the Texas A&M Institute of Biosciences and Technology will be as follows:

| <u>Holiday</u>              | <u>Number of Days</u> | <u>Dates</u>                          |
|-----------------------------|-----------------------|---------------------------------------|
| Labor Day                   | 1                     | September 7, 1998                     |
| Thanksgiving                | 2                     | November 26-27, 1998                  |
| Christmas-New Year's        | 8                     | December 23, 1998-<br>January 1, 1999 |
| Martin Luther King, Jr. Day | 1                     | January 18, 1999                      |
| Spring Break                | 1                     | March 19, 1999                        |
| Memorial Day                | 1                     | May 31, 1999                          |

The holiday schedule for Texas A&M University and Texas A&M University at Galveston will be as follows:

| <u>Holiday</u>              | <u>Number of Days</u> | <u>Dates</u>                          |
|-----------------------------|-----------------------|---------------------------------------|
| Thanksgiving                | 2                     | November 26-27, 1998                  |
| Christmas-New Year's        | 8                     | December 23, 1998-<br>January 1, 1999 |
| Martin Luther King, Jr. Day | 1                     | January 18, 1999                      |
| Spring Break                | 3                     | March 17-19, 1999                     |

The holiday schedule for Texas A&M University-Commerce will be as follows:

| <u>Holiday</u>              | <u>Number of Days</u> | <u>Dates</u>                          |
|-----------------------------|-----------------------|---------------------------------------|
| Thanksgiving                | 2                     | November 26-27, 1998                  |
| *Christmas-New Year's       | 6                     | December 24, 1998-<br>January 1, 1999 |
| Martin Luther King, Jr. Day | 1                     | January 18, 1999                      |
| Spring Break                | 5                     | March 15-19, 1999                     |

\*December 31, 1998, will be designated as an energy conservation day. The University will be closed and employees will be required to utilize either vacation or compensatory time.

The holiday schedule for Texas A&M University-Corpus Christi will be as follows:

| <u>Holiday</u>              | <u>Number of Days</u> | <u>Dates</u>                          |
|-----------------------------|-----------------------|---------------------------------------|
| Labor Day                   | 1                     | September 7, 1998                     |
| Thanksgiving                | 2                     | November 26-27, 1998                  |
| Christmas-New Year's        | 7                     | December 24, 1998-<br>January 1, 1999 |
| Martin Luther King, Jr. Day | 1                     | January 18, 1999                      |
| Spring Break                | 1                     | March 18, 1999                        |
| *Compensatory Day           | 1                     | March 19, 1999                        |
| Memorial Day                | 1                     | May 31, 1999                          |
| Independence Day            | 1                     | July 5, 1999                          |

Because Texas A&M University-Corpus Christi operates a ten-hour day on each Tuesday and only a six-hour day on Friday, the university compensates for Friday holidays by allowing an extra holiday to be scheduled. \*Thus, the three Friday holidays are compensated by an additional holiday, which balances the time involved.

The holiday schedule for Texas A&M University-Kingsville will be as follows:

| <u>Holiday</u>              | <u>Number of Days</u> | <u>Dates</u>                          |
|-----------------------------|-----------------------|---------------------------------------|
| Labor Day                   | 1                     | September 7, 1998                     |
| Thanksgiving                | 2                     | November 26-27, 1998                  |
| Christmas-New Year's        | 8                     | December 23, 1998-<br>January 1, 1999 |
| Martin Luther King, Jr. Day | 1                     | January 18, 1999                      |
| Spring Break                | 1                     | March 19, 1999                        |
| Good Friday                 | 1                     | April 2, 1999                         |

The holiday schedule for Texas A&M University-Texarkana will be as follows:

| <u>Holiday</u>              | <u>Number of Days</u> | <u>Dates</u>                                                     |
|-----------------------------|-----------------------|------------------------------------------------------------------|
| Thanksgiving                | 2                     | November 26-27, 1998                                             |
| Christmas                   | 5                     | December 24, 25, 28, 29<br>and 31, 1998<br>(Open on December 30) |
| New Year's                  | 1                     | January 1, 1999                                                  |
| Martin Luther King, Jr. Day | 1                     | January 18, 1999                                                 |
| Spring Break                | 5                     | March 15-19, 1999                                                |

Texas A&M University-Texarkana will work four ten-hour days during the following weeks in order to be closed on these public holidays:

|                  |                                                           |                                                     |
|------------------|-----------------------------------------------------------|-----------------------------------------------------|
| Labor Day        | September 7, 1998                                         | (Four-day week on<br>September 8, 9, 10<br>and 11)  |
| Independence Day | July 4, 1999<br>(Observing on<br>Friday, July 2,<br>1999) | (Four-day week on<br>June 28, 29, 30<br>and July 1) |

The holiday schedule for West Texas A&M University will be as follows:

| <u>Holiday</u>              | <u>Number of Days</u> | <u>Dates</u>         |
|-----------------------------|-----------------------|----------------------|
| Thanksgiving                | 2                     | November 26-27, 1998 |
| Christmas                   | 7                     | December 23-31, 1998 |
| New Year's                  | 1                     | January 1, 1999      |
| Martin Luther King, Jr. Day | 1                     | January 18, 1999     |
| Spring Break                | 3                     | March 17-19, 1999    |

The holiday schedule for the Texas Agricultural Experiment Station will be as follows:

| <u>Holiday</u>              | <u>Number of Days</u> | <u>Dates</u>                          |
|-----------------------------|-----------------------|---------------------------------------|
| Thanksgiving                | 2                     | November 26-27, 1998                  |
| Christmas-New Year's        | 8                     | December 23, 1998-<br>January 1, 1999 |
| Martin Luther King, Jr. Day | 1                     | January 18, 1999                      |
| Spring Break                | 3                     | March 17-19, 1999                     |



The holiday schedule for the Texas Agricultural Extension Service will be as follows:

| <u>Holiday</u>              | <u>Number of Days</u> | <u>Dates</u>                          |
|-----------------------------|-----------------------|---------------------------------------|
| Thanksgiving                | 2                     | November 26-27, 1998                  |
| Christmas-New Year's        | 8                     | December 23, 1998-<br>January 1, 1999 |
| Martin Luther King, Jr. Day | 1                     | January 18, 1999                      |
| Spring Break                | 3                     | March 17-19, 1999                     |

The holiday schedule for the Texas Engineering Experiment Station will be as follows:

| <u>Holiday</u>              | <u>Number of Days</u> | <u>Dates</u>                          |
|-----------------------------|-----------------------|---------------------------------------|
| Thanksgiving                | 2                     | November 26-27, 1998                  |
| Christmas-New Year's        | 8                     | December 23, 1998-<br>January 1, 1999 |
| Martin Luther King, Jr. Day | 1                     | January 18, 1999                      |
| Spring Break                | 3                     | March 17-19, 1999                     |

The holiday schedule for the Texas Engineering Extension Service will be as follows:

| <u>Holiday</u>              | <u>Number of Days</u> | <u>Dates</u>                          |
|-----------------------------|-----------------------|---------------------------------------|
| Thanksgiving                | 2                     | November 26-27, 1998                  |
| Christmas-New Year's        | 8                     | December 23, 1998-<br>January 1, 1999 |
| Martin Luther King, Jr. Day | 1                     | January 18, 1999                      |
| Spring Break                | 3                     | March 17-19, 1999                     |

The holiday schedule for the Texas Transportation Institute will be as follows:

| <u>Holiday</u>              | <u>Number of Days</u> | <u>Dates</u>                          |
|-----------------------------|-----------------------|---------------------------------------|
| Thanksgiving                | 2                     | November 26-27, 1998                  |
| Christmas-New Year's        | 8                     | December 23, 1998-<br>January 1, 1999 |
| Martin Luther King, Jr. Day | 1                     | January 18, 1999                      |
| Spring Break                | 3                     | March 17-19, 1999                     |

The holiday schedule for the Texas Veterinary Medical Diagnostic Laboratory will be as follows:

| <u>Holiday</u>              | <u>Number of Days</u> | <u>Dates</u>                          |
|-----------------------------|-----------------------|---------------------------------------|
| Labor Day                   | 1                     | September 7, 1998                     |
| Veterans' Day               | 1                     | November 11, 1998                     |
| Thanksgiving                | 2                     | November 26-27, 1998                  |
| Christmas                   | 2                     | December 24-25, 1998                  |
| New Year's                  | 2                     | December 31, 1998-<br>January 1, 1999 |
| Martin Luther King, Jr. Day | 1                     | January 18, 1999                      |
| Presidents' Day             | 1                     | February 15, 1999                     |
| Texas Independence Day      | 1                     | March 2, 1999                         |
| Spring Break                | 1                     | March 19, 1999                        |
| San Jacinto Day             | 1                     | April 21, 1999                        |
| Memorial Day                | 1                     | May 31, 1999                          |

The holiday schedule for the Texas Wildlife Damage Management Service will be as follows:

| <u>Holiday</u>              | <u>Number of Days</u> | <u>Dates</u>         |
|-----------------------------|-----------------------|----------------------|
| Labor Day                   | 1                     | September 7, 1998    |
| Veterans' Day               | 1                     | November 11, 1998    |
| Thanksgiving                | 2                     | November 26-27, 1998 |
| Christmas                   | 5                     | December 25-31, 1998 |
| New Year's                  | 1                     | January 1, 1999      |
| Martin Luther King, Jr. Day | 1                     | January 18, 1999     |
| Presidents' Day             | 1                     | February 15, 1999    |
| Memorial Day                | 1                     | May 31, 1999         |
| Independence Day            | 1                     | July 5, 1999         |

The Chancellor is hereby authorized to modify the holiday schedule when such a change is deemed to be in the public interest.

A state employee is entitled to observe Rosh Hashanah, Yom Kippur and Good Friday in lieu of any holiday or holidays on which the employee's agency or institution is required to be open and staffed to conduct the public business.

**MINUTE ORDER 146-98 (AGENDA ITEM 24)**

**GRANTING OF ACADEMIC TENURE,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Nye, seconded by Dr. Avilés and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System, in accordance with System Policy 12.01 on academic freedom, responsibility and tenure, hereby authorizes the granting of tenure to the following faculty members as set forth on Tenure List 97-98-06, a copy of which is attached to the official minutes as **Exhibit G**.

**MINUTE ORDER 147-98 (AGENDA ITEM 25)**

**GRANTING OF EMERITUS TITLES,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Nye, seconded by Dr. Avilés and by a unanimous vote, the following minute order was adopted:

In recognition of long and distinguished service to The Texas A&M University System, the Board of Regents hereby confirms the recommendation of the Chancellor, and confers the title of "Emeritus/Emerita" upon individuals as shown on Emeritus Title List No. 97-98-06, a copy of which is attached to the official minutes as **Exhibit H**, and grants all rights and privileges of this title.

**MINUTE ORDER 148-98 (AGENDA ITEM 26)**

**CONFIRMATION OF  
APPOINTMENTS, PROMOTIONS AND DISMISSALS,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Nye, seconded by Dr. Avilés and by a unanimous vote, the following minute order was adopted:

The appointments, promotions and dismissals accepted and approved by the Chief Executive Officers of the respective Components of The Texas A&M University System, or their designees, as shown on Appointment List No. 97-98-06, a copy of which is attached to the official minutes as **Exhibit I**, Promotion List No. 97-98-06, a copy of which is attached to the official minutes as **Exhibit J**, and Dismissals List No. 97-98-03, attached to the official minutes as **Exhibit K**, are hereby confirmed.

**MINUTE ORDER 149-98 (AGENDA ITEM 27)**

**ADOPTION OF MASTER AGREEMENT WITH  
THE TEXAS A&M RESEARCH FOUNDATION,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Nye, seconded by Dr. Avilés and by a unanimous vote, the following minute order was adopted:

In accordance with System Policy 15.01 (5.2), a Master Agreement setting forth the relationship between the Texas A&M Research Foundation and The Texas A&M University System, a copy of which is attached to the official minutes as **Exhibit L**, is hereby adopted.

~~~~

Mr. Powell called on Dr. Bowen to present Items 28, 29-A, 29-B, 29-C and 29-D.

Dr. Bowen said Items 29-A through 29-D are proposed appointments to the Board of Directors of the Private Enterprise Research Center. Ms. Rangel asked why Dr. Bowen was recommending reappointments rather than finding different people for those positions. Professor Tom Saving, Distinguished Professor and Director of the Private Enterprise Research Center, said these people have been very supportive and did not want to leave the board. Ms. Rangel said she feels it is in the best interest of TAMU to get fresher people and keep changing those faces and maybe add some diversity to that group. She encouraged him to do that the next time around. Professor Savings said they are moving toward changing the term limitation to two terms.

The Board took action as set forth below:

~~~~

**MINUTE ORDER 150-98 (AGENDA ITEM 28)**

**ADOPTION OF ADDENDUM TO THE MASTER AGREEMENT  
WITH THE TEXAS A&M RESEARCH FOUNDATION,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Nye, seconded by Mr. McClure and by a unanimous vote, the following minute order was adopted:

In accordance with System Policy 15.01 (5.2), the Addendum by Texas A&M University to the Master Agreement between the Texas A&M Research Foundation and The Texas A&M University System, a copy of which is attached to the official minutes as **Exhibit M**, is hereby adopted.

**MINUTE ORDER 151-98 (AGENDA ITEM 29-A)**

**REAPPOINTMENT OF  
MR. DOUGLAS R. DECLUITT  
TO THE PRIVATE ENTERPRISE RESEARCH CENTER,  
TEXAS A&M UNIVERSITY**

On motion of Mr. Nye, seconded by Mr. McClure and by a unanimous vote, the following minute order was adopted:

Mr. Douglas R. DeCluitt, Class of 1957, is hereby reappointed to the Board of Directors of the Texas A&M University Private Enterprise Research Center, effective July 23, 1998.

**MINUTE ORDER 152-98 (AGENDA ITEM 29-B)**

**REAPPOINTMENT OF  
MR. H. PEARSON KNOLLE, JR.  
TO THE PRIVATE ENTERPRISE RESEARCH CENTER,  
TEXAS A&M UNIVERSITY**

On motion of Mr. Nye, seconded by Mr. McClure and by a unanimous vote, the following minute order was adopted:

Mr. H. Pearson Knolle, Jr., is hereby reappointed to the Board of Directors of the Texas A&M University Private Enterprise Research Center, effective July 23, 1998.

**MINUTE ORDER 153-98 (AGENDA ITEM 29-C)**

**REAPPOINTMENT OF  
MR. FRANK MULLER, JR.  
TO THE PRIVATE ENTERPRISE RESEARCH CENTER,  
TEXAS A&M UNIVERSITY**

On motion of Mr. Nye, seconded by Mr. McClure and by a unanimous vote, the following minute order was adopted:

Mr. Frank Muller, Jr., Class of 1965, is hereby reappointed to the Board of Directors of the Texas A&M University Private Enterprise Research Center, effective July 23, 1998.

**MINUTE ORDER 154-98 (AGENDA ITEM 29-D)**

**REAPPOINTMENT OF  
MR. GEORGE PETERKIN, JR.  
TO THE PRIVATE ENTERPRISE RESEARCH CENTER,  
TEXAS A&M UNIVERSITY**

On motion of Mr. Nye, seconded by Mr. McClure and by a unanimous vote, the following minute order was adopted:

Mr. George Peterkin, Jr., is hereby reappointed to the Board of Directors of the Texas A&M University Private Enterprise Research Center, effective July 23, 1998.

~~~~

Mr. Powell called on Dr. Bowen to present Item 30. The Board took action as set forth below:

~~~~

**MINUTE ORDER 155-98 (AGENDA ITEM 30)**

**APPROVAL OF FACULTY DEVELOPMENT LEAVE,  
TEXAS A&M UNIVERSITY**

On motion of Mr. Nye, seconded by Ms. Armstrong and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System, in accordance with System Policy 31.03 and Section 51.101 of the Texas Education Code, authorizes faculty development leave to the faculty member as set forth on Faculty Development Leave Supplemental FY99, Texas A&M University, a copy of which is attached to the official minutes as **Exhibit N**.

~~~~

Mr. Powell called on Dr. Hines to present Items 31 and 36 (*which were considered in closed session*). Dr. Hines said he recommended the appointment of Dr. Willie F. Trotty as Interim Vice President for Research and Development and Mr. Larry Raab as Interim Vice President for University Operations. The Board took action as set forth below:

~~~~

**MINUTE ORDER 156-98 (AGENDA ITEM 31)**

**APPROVAL OF APPOINTMENT OF  
DR. WILLIE F. TROTTY  
AS INTERIM VICE PRESIDENT FOR RESEARCH AND DEVELOPMENT,  
PRAIRIE VIEW A&M UNIVERSITY**

On motion of Mr. Nye, seconded by Mr. McClure and by a unanimous vote, the following minute order was adopted:

Dr. Willie F. Trotty's appointment as Interim Vice President for Research and Development at Prairie View A&M University, effective June 12, 1998, is hereby approved.

**MINUTE ORDER 157-98 (AGENDA ITEM 36)**

**APPROVAL OF APPOINTMENT OF MR. LARRY RAAB  
AS INTERIM VICE PRESIDENT FOR UNIVERSITY OPERATIONS,  
PRAIRIE VIEW A&M UNIVERSITY**

On motion of Mr. Nye, seconded by Mr. McClure and by a unanimous vote, the following minute order was adopted:

Mr. Larry Raab's appointment as Interim Vice President for University Operations at Prairie View A&M University, effective June 12, 1998, is hereby approved.

~~~~

Mr. Powell said Item 32 was considered in closed session. The Board took action as set forth below:

~~~~

**MINUTE ORDER 158-98 (AGENDA ITEM 32)**

**APPOINTMENT OF  
DR. JOHN W. COOLEY  
AS DEAN OF THE T. BOONE PICKENS  
COLLEGE OF BUSINESS AND PROFESSOR OF MANAGEMENT,  
WEST TEXAS A&M UNIVERSITY**

On motion of Dr. Avilés, seconded by Mr. McClure and by a unanimous vote, the following minute order was adopted:

Dr. John W. Cooley is hereby appointed Dean of the T. Boone Pickens College of Business and Professor of Management at West Texas A&M University, effective September 1, 1998.

~~~~

Mr. Powell asked Dr. Ibanez to present Item 33. Dr. Ibanez said this is a request to award an Honorary Doctor of Humane Letters Degree to Senator Daniel Patrick Moynihan for what he has done for the citizens of the United States, the government and Texas. The Board took action as set forth below:

~~~~

**MINUTE ORDER 159-98 (AGENDA ITEM 33)**

**AUTHORIZATION TO AWARD AN HONORARY DEGREE TO  
DANIEL PATRICK MOYNIHAN,  
TEXAS A&M UNIVERSITY-KINGSVILLE**

On motion of Mr. Nye, seconded by Mr. McClure and by a unanimous vote, the following minute order was adopted:

Texas A&M University-Kingsville is authorized to award an Honorary Doctor of Humane Letters Degree to Daniel Patrick Moynihan.

~~~~

Mr. Powell called on Dr. Charles Jennett, President of Texas A&M International University (TAMIU), to present Items 34 and 35. Dr. Jennett said Item 34 was a request to award an Honorary Doctor of Humane Letters Degree to Mr. Radcliffe Killam, one of the major ranchers and businessmen in Laredo and South Texas. He said he has been an active worker for the community and is certainly important to the growth and life of TAMIU. Dr. Jennett said Item 35 recommends an honorary degree for Mrs. Sue Spivey Killam, who has been equally meritorious in her lifestyle. She is active in business. She was also active as a board member when Laredo State University (which is now TAMIU) was part of the University System of South Texas. He said she been an exemplary leader in the South Texas region. The Board took action as set forth below:

~~~~~

**MINUTE ORDER 160-98 (AGENDA ITEM 34)**

**AUTHORIZATION TO AWARD AN HONORARY DEGREE TO  
RADCLIFFE KILLAM,  
TEXAS A&M INTERNATIONAL UNIVERSITY**

On motion of Mr. McClure, seconded by Ms. Armstrong and by a unanimous vote, the following minute order was adopted:

Texas A&M International University is authorized to award an Honorary Doctor of Humane Letters Degree to Radcliffe Killam, who exemplifies the mission and scope of the University for his meritorious and outstanding service, and by serving as an example of the University's aspirations for students.

**MINUTE ORDER 161-98 (AGENDA ITEM 35)**

**AUTHORIZATION TO AWARD AN HONORARY DEGREE TO  
SUE SPIVEY KILLAM,  
TEXAS A&M INTERNATIONAL UNIVERSITY**

On motion of Mr. McClure, seconded by Ms. Armstrong and by a unanimous vote, the following minute order was adopted:

Texas A&M International University is authorized to award an Honorary Doctor of Arts Degree to Sue Spivey Killam, who exemplifies the mission and scope of the University for her meritorious and outstanding service, and by serving as an example of the University's aspirations for students.

~~~~~

Mr. Powell presented Item 37 and the Board took action as set forth below:

~~~~~



**MINUTE ORDER 162-98 (AGENDA ITEM 37)**

**APPROVAL OF MINUTES OF THE  
MARCH 26-27, 1998, REGULAR MEETING,  
MAY 28, 1998, REGULAR MEETING, AND  
JUNE 3, 1998, SPECIAL TELEPHONIC MEETING,  
BOARD OF REGENTS,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. McClure, seconded by seconded by Dr. Avilés and by a unanimous vote, the following minute order was adopted:

The Minutes of the Regular Meeting of the Board of Regents of The Texas A&M University System held in College Station, Texas, on March 26-27, 1998, are hereby approved.

The Minutes of the Regular Meeting of the Board of Regents of The Texas A&M University System held in College Station, Texas, on May 28, 1998, are hereby approved.

The Minutes of the Special Telephonic Meeting of the Board of Regents of The Texas A&M University System held in College Station, Texas, on June 3, 1998, are hereby approved.

~~~~

Mr. Powell announced that the Board would convene in a special meeting the next day, July 24, 1998.

Mr. Powell said the next regular meeting would be held on September 24 and 25, 1998, in College Station, Texas.

Mr. Nye commented that Gib Gilchrist served in so many ways for TAMU and Texas. He was a distinguished engineer. He was the State Highway Engineer at the time the Department of Engineering received its growth. He was a leader in many respects. He was the president of Texas A&M College at a tough time in the history of TAMU. He was the first Chancellor of TAMUS. Mr. Nye said at one time the old engineering library was named after Gib Gilchrist. In the midst of expanding the library, the big library, the engineering building was taken down and the new library was built over that site. Mr. Nye said the only thing that survives of the old engineering library is a small alcove that now has a plaque in his memory. Mr. Nye said he thinks it is important to continue the heritage of those people that went a long time before. If it was worthy to name a building after him once, it is still worthy. Mr. Nye suggested that Dr. Bowen look into this matter and report back to the Board. Dr. Bowen said he thought that building was still there and the other was built around it, but he would research the matter.

**ADJOURNMENT**

There being no further business, Mr. Powell adjourned the meeting at 6:45 p.m., the same day.

Vickie Burt  
Executive Secretary to the Board of Regents  
The Texas A&M University System

VB