MINUTES

OF THE

MEETING OF THE

BOARD OF REGENTS

OF

THE TEXAS A&M UNIVERSITY SYSTEM

HELD IN

STEPHENVILLE, TEXAS

SEPTEMBER 21-22, 2000

(Approved November 30, 2000, Minute Order 230-2000)
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MINUTES OF THE
MEETING OF THE BOARD OF REGENTS
September 21-22, 2000

CONVENE - SEPTEMBER 21, 2000

A regular meeting of the Board of Regents of The Texas A&M University System was convened by Mr. Don Powell, Chairman of the Board of Regents, at 10:10 a.m., on Thursday, September 21, 2000, in the Student Development Center (SDC), Ballroom A, Tarleton State University (TSU), Stephenville, Texas. The following members of the Board were present:

Mr. Don Powell, Chairman
Mr. Frederick D. McClure, Vice Chairman
Mr. Robert H. Allen
Dr. Dionel E. Avilés
Mr. Erle Nye
Mr. Lionel Sosa
Mr. R.H. (Steve) Stevens, Jr.
Dr. Susan Rudd Wynn

The following member of the Board was not present at the beginning of the meeting:

Ms. Anne Armstrong (arrived at 12:30 p.m.)

INVOCATION

Ms. Amanda Blanco, a student at TSU majoring in Animal Biology, presented the invocation.

CHANCELLOR’S REMARKS

Mr. Howard D. Graves, Chancellor, thanked Dr. Dennis McCabe for hosting the Board meeting. He recognized the Chancellor’s Student Advisory Board. He commented that the 77th Legislative Session was quickly approaching and the chancellors have been meeting together to find where they have a consensus on recommendations. Mr. Graves said they have been meeting with some of the specific committees including the House Committee on Higher Education and a subcommittee of the House Committee on Appropriations that have been holding specific meetings dealing with charges they were given for summer study. They have played a very forward role in that, particularly in developing a new proposal for measures of success specifically dealing with recruitment of students and graduation rates. Mr. Graves said hopefully this would produce the result where the legislature will focus on statewide productivity and allow the chancellors to manage their respective systems and have direct negotiation of goals with their separate institutions.

Mr. Graves said he has visited with several representatives and senators this month. His goal is to try to visit with every senator but certainly the chairs of each committee and subcommittee with specific emphasis on education and appropriations. Mr. Graves said he has
also been visiting with editorial boards across the State to discuss the Regents Initiative for Excellence in Education. He has had sessions regarding legislative appropriations requests. Mr. Graves said the agencies met with the Legislative Appropriations Request (LAR) Board and the universities’ LAR hearings will be held on September 28. He said that they have tried to point out the partnerships they have with Dr. Jim Nelson, Commissioner of Education; Dr. Leo Sayavedra, Vice Chancellor for Academic and Student Affairs; Dr. Bill Reaves, Associate Vice Chancellor and Assistant Commissioner; and, the presidents of the universities. Mr. Nye said those kinds of visits pay off over the legislative terms and commended the Chancellor and his staff.

REPORT FROM THE PRESIDENT OF TARLETON STATE UNIVERSITY

Dr. Dennis McCabe, President of TSU, said it was an honor to host the Board for its September Board meeting. He introduced his leadership team including of Dr. B.J. Alexander, Provost and Vice President for Academic Affairs; Dr. Koy Floyd, Vice President for Institutional Advancement; Dr. Wanda Mercer, Vice President for Student Service; Mr. Jerry Graham, Vice President for Finance and Administration; Dr. Lamar Johanson, Executive Director of the Tarleton Central Texas Campus; and, Mr. David Sweeney, President of the Tarleton Student Government Association.

Dr. McCabe distributed several handouts and said Tarleton’s vision, simply stated, is creating a culture of excellence for the students. He said TSU is a university of transition as they are striving to achieve new and higher levels of performance. He then referred to TSU’s enrollment profile pointing out an increase this fall of 1.5 percent, 7,542 students and an 11 percent increase in transfer students. He said that he has total confidence that TSU will receive full accreditation from the Southern Association of Colleges and Schools (SACS) for another decade and will provide a report to the Board at the January Board meeting. Dr. McCabe said Tarleton received approval to reorganize its academic administration structure to better serve the students and this will result in better communication, quicker resolution and better administrative decisions. Dr. McCabe referred to some of TSU’s outstanding achievements, all which indicate that Tarleton is on the move.

Dr. McCabe introduced several members of the administration and students who presented reports. Dr. Bert Little, Assistant Vice President, Office of Sponsored Projects, spoke about a new national project that will give TSU a special place in the delivery of agricultural data services through the USDA. Sergeant Andrew Bevil, Career Counselor, 4th Aviation Brigade, 1st Calvary (US Army) and a graduate student, gave his view of the new Center in Killeen. He said the new center has opened up a window of opportunity for many members of the military stationed in Fort Hood. Mr. William Wyrick, a junior Computer Information Systems major, discussed the Program to Acclimate Students to Scholastics (PASS). He said he has learned communication skills, study skills, etc., which gave him a head start before the fall semester. Ms. Teresa Svachina, a senior Business Management and Market major, discussed the Tarleton Association for Student Leadership (TASL), a three-phase program. Dr. Javier Garza, Director of General Studies and University Testing, spoke about programs implemented to improve student retention and graduation rates through supplemental instruction (SI) and block scheduling.
Dr. McCabe presented an update on TSU’s six-year, $40 million Centennial Campaign Program that started in June of 1996. To date, $32,081,576 has been raised (more than 80 percent of the goal). The campaign has four sub-goals: $20 million for student scholarships, $11 million for academic achievement, $7 million for new facilities and renovations, and $2 million for general institutional support. Dr. McCabe said the effort has given TSU its first $1 million endowed chair.

Dr. McCabe then discussed university needs including an increase in salaries for faculty and staff, funding for various programs, and support for tuition revenue bonds for building programs (addition to library, renovation of building where math faculty is located, renovation of old science building, sports recreation center, and agricultural laboratory research center).

Dr. Avilés asked the number of military people in Central Texas. Dr. McCabe said about three out of four students were connected with the military in some way (active, spouse or retirees).

Mr. Powell asked the percentage of TSU’s students on financial aid. Dr. McCabe replied 76 to 80 percent. Mr. Powell asked how many students were on scholarships and if they had hired a firm to help in their development efforts. Dr. McCabe said he would get back with the Board on the number of students on scholarships. He said the majority of the development efforts have been done in-house but they have sought outside help and two different firms have assisted on a minimal basis. Mr. Powell asked Mr. Graves if he was examining salaries across the board. Mr. Graves replied in the affirmative. Mr. Powell said it bothers him to consistently rank below the average, and to be the very best and to attract the very best, salaries need to be higher.

**REPORT FROM THE CHANCELLOR’S STUDENT ADVISORY BOARD**

Mr. Graves described the purpose of the Chancellor’s Student Advisory Board (CSAB), which interacts with students and provides advice to the Chancellor about what is going on, what should be going on and what is unique about each institution. He introduced the CSAB’s president, Mr. Rob Ferguson, Vice President of the Student Body at Texas A&M University (TAMU). Mr. Ferguson read a special resolution for Ms. Verna Dewees, System Liaison to CSAB, on her 20-year anniversary with the System. Mr. Allen suggested a resolution for Ms. Dewees from the Board of Regents be passed and presented at the next Board meeting.
Mr. Ferguson shared the 2000-2001 goals as listed on the CSAB website (csab.tamu.edu). The following members of the CSAB presented remarks specific to their respective universities: Desmond Thomas, Student Body President, Prairie View A&M University (PVAMU); representing The Texas A&M University System Health Science Center (TAMUS-HSC), Bill Riggs, Student Body President, College of Medicine; David Sweeney, Student Body President, TSU; Forrest Lane, Student Body President, TAMU; Paul Simmons, Student Body President, Texas A&M University at Commerce (TAMU-C); Melissa Licona, representative from Texas A&M University-Corpus Christi (TAMU-CC); Chris Little, Student Body President, Texas A&M University at Galveston (TAMUG); Fred Santos, Texas A&M International University (TAMIU); David Olvera, Student Body President, Texas A&M University-Kingsville (TAMU-K); Stephanie Casteel, Student Body President, Texas A&M University-Texarkana (TAMU-T); Brent Burgess, Student Body President, West Texas A&M University (WTAMU).

RECESS

Mr. Powell recessed the meeting at 11:49 a.m.

(Secretary’s Note: A meeting of the Committee on Finance was held from 11:50 a.m. to 12:10 p.m. A meeting of the Committee on Buildings and Physical Plant was convened at 1:35 p.m. and recessed at 2:35 p.m. A meeting of the Committee on Academic and Student Affairs was held from 2:36 p.m. to 3:54 p.m.)

RECONVENE AND CONVENE IN CLOSED SESSION

At 3:55 p.m., Mr. Powell reconvened the meeting and announced that the Board would convene in a closed session to consider matters as permitted by Chapter 551.072 of the Texas Government Code, for discussion regarding the acquisition, lease, exchange, disposition and value of real estate, including Items 14, 15 and 16.

Mr. Powell said in accordance with the law, no final action, decision or vote with regard to any matter considered in the closed meeting would be made or taken.

(Secretary’s Note: Mr. Powell left the meeting room during the presentation and discussion of Item 16.)

RECONVENE IN OPEN SESSION AND RECESS

Mr. McClure reconvened the meeting in open session at 4:13 p.m. He said the Board met in closed session from 3:56 p.m. to 4:12 p.m. Mr. McClure then recessed the meeting.

RECONVENE - SEPTEMBER 22, 2000

(Secretary’s Note: The meeting of the Committee on Buildings and Physical Plant was reconvened at 8:35 a.m., for action on Items 14, 15 and 16. Mr. Powell was not present in the meeting room for the discussion and vote on Item 16. The meeting was adjourned at 8:37 a.m.)
Mr. McClure reconvened the meeting of the Board of Regents at 8:38 a.m., Friday, September 22, 2000. The following members of the Board were present:

- Mr. Don Powell, Chairman (joined the meeting at 8:43 a.m.)
- Mr. Frederick D. McClure, Vice Chairman
- Mr. Robert H. Allen
- Ms. Anne Armstrong
- Dr. Dionel E. Avilés
- Mr. Lionel Sosa
- Mr. R.H. (Steve) Stevens
- Dr. Susan Rudd Wynn

The following member of the Board was not present:

- Mr. Erle Nye

**UPDATE ON THE INTEGRATIVE PLAN**

Mr. McClure asked Mr. Graves to present this report. Mr. Graves referred to “The Integrative Plan,” a copy of which is on file in the Office of the Board of Regents. He said this is a developing document. He wanted this to be a participative process that will allow all of the CEOs to work with the staff and leadership of the System to produce an integrative vision that will stretch out for 20 years. Mr. Graves discussed the implementation of the plan as described on page 46. He said six system-wide committees would facilitate it, each corresponding to an azimuth. He said the committees would continue to refine the initiatives and goals and provide leadership at their components on the direction of those azimuths. Mr. Graves said from this, each university, agency and the health science center would work on their own plans, growing out of this. He said it is expected that individual institutional plans and the systemwide plan will evolve and develop over time. This is a continuing process and planning and implementation must respond to changed forces in the environment. Mr. Graves said we now have a vision, we now have a direction, and he very much appreciates the participation of the regents and all of those who worked on the development of this document.

Mr. Allen said this plan and the policy manual sections that have to do with strategic and tactical planning, at least by inference, must comply with each other. Mr. Graves said he would be sure that they comply.

**UPDATE ON BIOTECHNOLOGY**

Mr. Powell called on Dr. Walter Wendler, Vice Chancellor for Planning and System Integration, to present this report. As a reminder, Dr. Wendler said the goal is to create a partnership and collaboration among the universities and the business community in Texas to make Texas a world center for life sciences and biotechnology. He said no single institution in Texas has the depth or breadth that is required to create the kind of statewide focus that seems to be of high interest to people in the business community, in Austin, and in the university community. The partnerships of collaboration required are very important. Dr. Wendler said he would like to cover some of the tests and important developments that have occurred during
the past few months. A poll was conducted in late June of a normal sample of registered voters. The poll showed that TAMUS is extremely well thought of by the electorate; 86 percent of the voters have a favorable impression of TAMU and 58 percent of the voters possess a strongly favorable impression. Dr. Wendler said they have high confidence in the straightforwardness and honesty of TAMUS to report on issues related to biotechnology. Forty-five percent of the voters had read or heard something recently about biotechnology. Nine out of ten voters favor research development and application of biotechnology in the three areas of focus -- agriculture, health and the environment. Eighty-nine percent of the voters felt that research in those areas was important for Texas. Dr. Wendler said voters are generally comfortable with many of the terms and jargon of biotechnology. There are several areas of discomfort including cloning and genetically modified organisms. He said the general findings of the poll show that the general populations in Texas, as indicated by this survey, are very favorable towards biotechnology. Dr. Wendler said Lt. Governor Perry is very interested in this and wants to understand how people feel about it.

Dr. Wendler said they have had a number of meetings with other educational institutions to determine their interest in and support for the Texas life sciences collaborative. The general sense of direction is there. He said they have spent considerable time talking with people from different institutions representing nearly every institution of higher education in Texas. The results have been very supportive and indicate that consensus is being built among the higher education community. He said the goal is to get a proposal in place that the higher education representatives can support. Dr. Wendler said they have also conducted a more in-depth investigation into the Michigan Life Sciences Corridor Plan.

Dr. Wendler said the next step is to identify private sector champions and he would like to have this completed by the end of October. He said that Mr. Graves had set a meeting on October 25 to brief the chancellors on this plan.

Ms. Armstrong commended Dr. Wendler on his great job. She said that Mr. Powell had been at most of the meetings with the Lt. Governor and at a meeting with Speaker Pete Laney. Ms. Armstrong said to summarize the legislative feeling for this—it is enthusiastic. She said it may be late to get “big money” from the legislature this year but perhaps there would be “earnest money.” She said the next step is to get something in writing that everyone can support. Mr. Graves said they would meet with the chancellors and get a commitment to continue to work together to build more partnerships. He said they need to continue to move forward. Ms. Armstrong said she felt that the Washington Advisory Group was the correct group to lead this effort. She said this group is widely respected and has a good record. She asked for opinions from the Board. Mr. Allen said the Board should yield to the advice of Ms. Armstrong as she has done a lot of work and research. Dr. Aviles agreed and said he hoped TAMUS could be the leaders for the State. Ms. Armstrong said that Dr. Perry Adkisson, Chancellor Emeritus, had done quite a bit of work with this group. Mr. McClure asked the price for the counseling. Dr. Wendler said he has not talked about dollars as of yet. Mr. McClure asked if independently raised funds would pay for the services rendered by the Washington group or another source of funds. Mr. Powell said there could be a joint initiative to raise this money from private sources.
Dr. Robert Furgason, President of TAMU-CC, presented this report. He said in their community, there has not been a major hurricane in over 30 years, but they need to be prepared. Dr. Furgason said their focus is on protection of staff and students, protection of properties and protection of information. He then introduced Mr. Ray Hayes, Executive Vice President for Finance and Administration, to report the procedures in case a major hurricane threatens the campus. Mr. Hayes said responsibilities would be assigned. There is a campus safety committee and a campus safety coordinator. Communication is through orientation by faculty and student notification. There are assigned building coordinators for each building and departmental preparedness exercises. He said there is also website information available on the TAMU-CC home page. Mr. Hayes said student safety is their primary concern and during orientation, booklets and information are handed out and this subject is addressed. Mr. Hayes explained about the actions taken by police and TAMU-CC personnel when a tropical storm is in the Gulf. He talked about Hurricane Brett in August 1999. Mr. Hayes said an advisory had been issued, so they began some preparations on the campus. He said within three days of the advisory, the storm intensified to a category IV storm, was predicted to hit Mexico. Mr. Hayes said by 8:30 p.m. on Saturday, they met and decided to move the students off the island, and by 4:00 a.m., the decision was made to vacant the campus. He said Hurricane Brett made landfall about 70 miles south of the campus at 8:00 p.m. on Sunday night. Mr. Hayes said they learned many value lessons from this experience; however, they had been prepared and their plans had worked well. Now, they put all communication equipment, Internet, etc., on the second floor of the buildings. They are developing an alternate website for vital information and a second command center in Corpus Christi.

Dr. Wynn said her concern was evacuating the campus when access is so limited. Mr. Hayes said the students leave a card at the guard kiosks telling where they were going to go so they could give that information to parents. Dr. Eliot Chenaux took one group of students that did not have transportation to Laredo to TAMIU. Mr. Hayes said this all takes place before tidal problems. Dr. Aviles asked about the coordination between the university and the naval air station. Mr. Hayes said they work with the university on access to the city and if that route is cut off, students, etc., could go through the naval air station, which also has medical personnel. Dr. Aviles asked if the City of Corpus Christi has an emergency command center. Mr. Hayes responded in the affirmative. Ms. Armstrong asked if cell phones were practical if towers were down. Mr. Hayes replied that pagers were better as they operate on satellite technology.

Mr. Stevens asked if similar plans are in place for TAMUG and TAMU-K. Gen. Marc Cisneros, President of TAMU-K, said they have similar plans in place. Dr. Michael Kemp, Vice President and CEO of TAMUG, replied in the affirmative and said they have plans in place. He said their plans are highly integrated with TAMU. Mr. Allen asked about their command center. Dr. Kemp replied that it is in College Station in the Williams Administration Building.

Mr. McClure asked Mr. Stevens to present the report of the Committee on Finance.
REPORT FROM THE COMMITTEE ON FINANCE

Mr. Stevens, a member of the Committee on Finance, said the Committee had met the
day before, September 21, and considered and recommended approval of Items 1 through 8
(Item 13 was withdrawn). The Board took action as set forth below:

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MINUTE ORDER 161-2000 (AGENDA ITEM 1)

ACCEPTANCE OF
GIFTS, DONATIONS, GRANTS AND ENDOWMENTS,
THE TEXAS A&M UNIVERSITY SYSTEM

On motion of Mr. Stevens, seconded by Mr. McClure and by a unanimous vote, the
following minute order was adopted:

The Board of Regents of The Texas A&M University System hereby accepts the gifts,
donations, grants, and endowments made to the Members of The Texas A&M University
System concerned as shown on Gifts, Donations, Grants, and Endowments List No. 99-00-01, a
copy of which is attached to the official minutes as Exhibit A.

MINUTE ORDER 162-2000 (AGENDA ITEM 2)

ACCEPTANCE OF REPORT OF
APPROPRIATIONS BY THE CHANCELLOR,
THE TEXAS A&M UNIVERSITY SYSTEM

On motion of Mr. Stevens, seconded by Mr. McClure and by a unanimous vote, the
following minute order was adopted:

The following report of appropriations by the Chancellor is hereby accepted:

<table>
<thead>
<tr>
<th>Member</th>
<th>Amount</th>
<th>Project Name &amp; Source of Funds</th>
</tr>
</thead>
<tbody>
<tr>
<td>PVAMU</td>
<td>$13,150</td>
<td>President’s House and Greenhouse Demolition</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Available University Fund Reserves</td>
</tr>
</tbody>
</table>
MINUTE ORDER 163-2000 (AGENDA ITEM 3)

APPROVAL OF REQUEST FOR AN EXCEPTION TO THE FTE LIMITATIONS SPECIFIED IN HOUSE BILL 1, 76TH LEGISLATURE, THE TEXAS A&M UNIVERSITY SYSTEM

On motion of Mr. Stevens, seconded by Mr. McClure, and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System hereby approves the request by the Members listed in Exhibit B, attached to the official minutes, for an exception to the FTE limitations specified in House Bill 1, 76th Legislature.

MINUTE ORDER 164-2000 (AGENDA ITEM 4)

AUTHORIZATION TO EXECUTE A CONTRACT WITH SAGA SOFTWARE INC., THE TEXAS A&M UNIVERSITY SYSTEM

On motion of Mr. Stevens, seconded by Mr. McClure, and by a unanimous vote, the following minute order was adopted:

The Chancellor of The Texas A&M University System, upon recommendation of the A&M System legal counsel as to form and legal sufficiency, is hereby authorized to execute a contract with SAGA Software Inc. to convert the existing Budget/ Payroll/ Personnel System’s data base management system from IMS to ADABAS.

MINUTE ORDER 165-2000 (AGENDA ITEM 5)

ADOPTION OF REVISED SYSTEM INVESTMENT POLICY 22.02, THE TEXAS A&M UNIVERSITY SYSTEM

On motion of Mr. Stevens, seconded by Mr. McClure, and by a unanimous vote, the following minute order was adopted:

Effective September 22, 2000, the provisions of the revised System Investment Policy of The Texas A&M University System, a copy of which is attached to the official minutes as Exhibit C, are hereby adopted.
MINUTE ORDER 166-2000 (AGENDA ITEM 6)

APPROPRIATION OF FUNDS FOR
DEFERRED MAINTENANCE PROJECTS FOR FY 2001,
TEXAS A&M UNIVERSITY

On motion of Mr. Stevens, seconded by Mr. McClure and by a unanimous vote, the following minute order was adopted:

An amount of $4,000,000 in Revenue Financing System Debt proceeds (University Authorized Tuition) is hereby appropriated for Texas A&M University Deferred Maintenance Projects - FY 2001.

The Board of Regents of The Texas A&M University System reasonably expects to incur debt in one or more obligations for this project, and all, or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the Bonds are to be issued, possess the financial capacity to satisfy their Direct Obligations.

MINUTE ORDER 167-2000 (AGENDA ITEM 7)

AUTHORIZATION TO ESTABLISH A
QUASI-ENDOWMENT ACCOUNT TO BE CALLED THE
"MIRANDA DENISE ADAMS '02 BONFIRE MEMORIAL SCHOLARSHIP,”
TEXAS A&M UNIVERSITY

On motion of Mr. Stevens, seconded by Mr. McClure and by a unanimous vote, the following minute order was adopted:

Authority is hereby granted to the President of Texas A&M University to establish a quasi-endowment account in the amount of $50,000, to be called the “Miranda Denise Adams '02 Bonfire Memorial Scholarship.” The account will be created with proceeds received from the estate of Valda Wood. Interest earnings from the quasi-endowment will be used to support scholarships.
MINUTE ORDER 168-2000 (AGENDA ITEM 8)

AUTHORIZATION TO ESTABLISH FIELD TRIP FEES,
TEXAS A&M UNIVERSITY

On motion of Mr. Stevens, seconded by Mr. McClure and by a unanimous vote, the following minute order was adopted:

The action of the President of Texas A&M University to establish field trip fees not to exceed the amounts shown in the attached is hereby confirmed, a copy of which is attached to the official minutes as Exhibit D. Costs shall include, but not be restricted to, transportation costs, room and board, admission fees, administrative costs, etc. These fees became effective the summer 2000 semester and fall 2000 semesters, respectively.

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Mr. Allen said it would be a good idea to develop an energy cost study. He said Mr. Graves and Dr. Stanton Calvert, Vice Chancellor for Governmental Relations, would be going to the legislature next year with regard to costs. Mr. Allen said he suspected that due to new regulations, there would be a substantial increase in energy over what it was two years ago. Mr. Graves said they would do that and work with the presidents. Mr. Tom Kale, Vice Chancellor for Business Services, said there is currently an energy study on the electrical side underway in preparation for the new regulations. They are collecting data from each campus. Mr. Kale said Dr. Dan Turner, with the Energy Systems Laboratory, is the consultant on this project. He said Dr. Turner is an expert on deregulation. Mr. Kale said they would have a report at the next Board meeting.

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Mr. McClure called on Dr. Avilés for the report of the Committee on Buildings and Physical Plant.

REPORT FROM THE COMMITTEE ON BUILDINGS AND PHYSICAL PLANT

Dr. Avilés, Chairman of the Committee on Buildings and Physical Plant, said the Committee held a meeting on September 21 and 22, and recommended approval of Items 9, 10, 11, 12 and 32, pertaining to construction; and Items 14, 15, and 16, pertaining to real estate.

Dr. Avilés said the Committee recommended the following Architect/Engineer Design Team selections:

- Design the Football Complex and Academic Center at Texas A&M University: O’Connell Robertson & Associates, Inc., of Austin, Texas

- Prepare a Study for the Central Plant Heating and Chilled Water Loop at Tarleton State University: Freese and Nichols, Inc., of Fort Worth, Texas
• Prepare a Site Study for the Residence Hall and Residence Life Administrative Building at Texas A&M University: BOKA Powell of Addison, Texas

Dr. Avilés said the following action was taken by the Chancellor, pursuant to System Policy 51.04 on construction projects for the award of contracts, since the last regular meeting of the Board of Regents.

1) Movable furnishings contract for the New Science Building, Tarleton State University, to Educational and Institutional Cooperative Service, Inc., of Carrollton, Texas, in the amount of $282,583.41.

The Board took action as set forth below:

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MINUTE ORDER 169-2000 (AGENDA ITEM 9)

APPROVAL OF THE PROGRAM OF REQUIREMENTS, APPROPRIATION FOR DESIGN AND SELECTION OF THE ARCHITECT/ENGINEER DESIGN TEAM FOR THE FOOTBALL COMPLEX AND ACADEMIC CENTER, TEXAS A&M UNIVERSITY

On motion of Mr. Allen, seconded by Mr. Stevens and by a unanimous vote, the following minute order was adopted:

The program of requirements for the Football Complex and Academic Center, Phase I at Texas A&M University is approved.

Supplementing a previous appropriation of $15,000.00 the amount of $2,195,000.00 is appropriated from Account No. 300090 Stadium Revenue Fund for design of the Football Complex and Academic Center, Phase I at Texas A&M University.

The firm of O’Connell Robertson & Associates, Inc., of Austin, Texas, is selected to perform the design of the Football Complex and Academic Center, Phase I at Texas A&M University.

MINUTE ORDER 170-2000 (AGENDA ITEM 10)

APPROVAL TO ADD SCOPE AND ADJUST THE BUDGET FOR DESIGN FOR THE EVENTS CENTER, WEST TEXAS A&M UNIVERSITY

On motion of Mr. Allen, seconded by Mr. Stevens and by a unanimous vote, the following minute order was adopted:
The revised scope and the adjusted project budget of $13,150,000.00 for The Events Center at West Texas A&M University are approved.

**MINUTE ORDER 171-2000 (AGENDA ITEM 11)**

**APPROVAL OF THE STATEMENT OF WORK AND SELECTION OF THE ARCHITECT/ENGINEER FIRM TO PERFORM A STUDY FOR THE CENTRAL PLANT HEATING AND CHILLED WATER LOOP, TARLETON STATE UNIVERSITY**

On motion of Mr. Allen, seconded by Mr. Stevens and by a unanimous vote, the following minute order was adopted:

The statement of work for the Central Plant Heating and Chilled Water Loop at Tarleton State University is approved.

The firm of Freese and Nichols, Inc., of Fort Worth, Texas, is selected to perform a study for the Central Plant Heating and Chilled Water Loop.

**MINUTE ORDER 172-2000 (AGENDA ITEM 12)**

**APPROVAL OF THE STATEMENT OF WORK AND SELECTION OF THE ARCHITECT/ENGINEER FIRM TO PERFORM A STUDY FOR THE NEW RESIDENCE HALL COMPLEX, TEXAS A&M UNIVERSITY**

On motion of Mr. Allen, seconded by Mr. Stevens and by a unanimous vote, the following minute order was adopted:

The statement of work for a site study for the Residence Hall and Residence Life Administrative Building at Texas A&M University is approved.

The firm of BOKA Powell of Addison, Texas, is selected to perform the site study for the Residence Hall and Residence Life Administrative Building.

**MINUTE ORDER 173-2000 (AGENDA ITEM 32)**

**APPROVAL OF THE PROGRAM OF REQUIREMENTS AND AUTHORIZATION FOR TEXAS A&M UNIVERSITY PHYSICAL PLANT TO ADMINISTER THE PROJECT FOR THE EQUINE THERIOGENOLOGY (REPRODUCTIVE BIOLOGY) LABORATORY, TEXAS A&M UNIVERSITY**

On motion of Mr. Allen, seconded by Mr. Stevens and by a unanimous vote, the following minute order was adopted:
The program of requirements for the Equine Theriogenology (Reproductive Biology) Laboratory at Texas A&M University is approved.

Authorization for Texas A&M University Physical Plant to administer the project for the Equine Theriogenology (Reproductive Biology) Laboratory at Texas A&M University is approved.

**MINUTE ORDER 174-2000 (AGENDA ITEM 14)**

**AUTHORIZATION FOR THE PURCHASE OF LAND AND IMPROVEMENTS, DALLAS COUNTY, TEXAS, THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Allen, seconded by Mr. Stevens and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System hereby authorizes the Chancellor of The Texas A&M University System, or his designee, following favorable recommendation by the System Real Estate Office and legal review by the Office of General Counsel, to negotiate and execute all documents necessary to purchase the land and improvements located at 3207 to 3221 Gaston Avenue, being further described as part of Lot 1, and all of Lots 2 and 3A, Block 493 of Nussbaumer's Gaston Avenue Addition, and a portion of Hall Street abandoned by the City of Dallas, in Ordinance No. 10106, Dallas County, Texas. The amount of $1,275,000 is hereby approved and appropriated from Revenue Financing System Debt Proceeds, Account No. 083536, for payment of the purchase price, closing costs, renovation costs and costs incurred as part of the evaluation of the property.

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System including sufficient Pledged Revenues to satisfy the annual debt service requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the participants benefiting from the issuance of these bonds possess the financial capacity to satisfy their direct obligations.

The Board of Regents of The Texas A&M University System reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/ or expended from such account(s).
MINUTE ORDER 175-2000 (AGENDA ITEM 15)

AUTHORIZATION TO NEGOTIATE AND EXECUTE
A GROUND LEASE FOR THE CONSTRUCTION AND OPERATIONS
OF A HOTEL/MOTEL LODGING FACILITY,
HUNT COUNTY, TEXAS,
THE TEXAS A&M UNIVERSITY SYSTEM

On motion of Mr. Allen, seconded by Mr. Stevens and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System hereby authorizes the Chancellor of The Texas A&M University System, or his designee, following favorable recommendation by the System Real Estate Office and legal review by the Office of General Counsel, to negotiate and execute a ground lease for the construction and operation of a hotel/motel lodging facility on a tract of land comprising 3.987 acres, more or less, and being a part of the Josiah Roads Survey, Abstract No. 1228, Hunt County, Texas. The term of the ground lease will be fifty (50) years with rental consideration being Twenty-Five Thousand Dollars ($25,000.00) for the first year and Five Thousand Dollars ($5,000.00) for each year thereafter throughout the term of the ground lease.

MINUTE ORDER 176-2000 (AGENDA ITEM 16)

AUTHORIZATION FOR THE SALE OF LAND,
POTTER COUNTY, TEXAS,
THE TEXAS A&M UNIVERSITY SYSTEM

On motion of Mr. Allen, seconded by Mr. Stevens and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System hereby authorizes the Chancellor of The Texas A&M University System, or his designee, following favorable recommendation by the System Real Estate Office and legal review by the Office of General Counsel, to take all steps necessary to sell 7.04 acres, more or less, in Lot 5, Block 4, of the Amarillo Medical Center Unit No. 5, an addition to the City of Amarillo, Potter County, Texas, to the Mary E. Bivins Foundation. The Chancellor, or his designee, is further authorized to take all steps necessary to abrogate the Federal restrictions on the subject property and to grant easements, which may be necessary to support the planned improvements on the subject property. This sale may be staged over a period of six (6) years, with consideration being based upon the then current fair market value of the property.

(Secretary's Note: Mr. McClure asked that the record reflect that due to Mr. Powell's service on the Board of Directors of the Mary E. Bivens Foundation, Mr. Powell did not participate in the discussion nor vote on Item 16.)

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Mr. McClure called on Ms. Armstrong, Chairman of the Committee on Academic and Student Affairs, for a report.

### REPORT FROM THE COMMITTEE ON ACADEMIC AND STUDENT AFFAIRS

Ms. Armstrong said the Committee met the day before, September 21, received four reports and considered and approved Items 17 through 21. The Board took action as set forth below:

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**MINUTE ORDER 177-2000 (AGENDA ITEM 17)**

APPROVAL OF 2001-02 ADMISSION REQUIREMENTS OF THE SYSTEM ACADEMIC AND HEALTH SCIENCE CENTER COMPONENTS, THE TEXAS A&M UNIVERSITY SYSTEM

On motion of Ms. Armstrong, seconded by Mr. McClure and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System hereby approves the 2001-02 Admission Requirements of the System Academic and Health Science Center Components, on terms and conditions substantially the same as those contained in Exhibits E, F and G, copies of which are attached to the official minutes.

**MINUTE ORDER 178-2000 (AGENDA ITEM 18)**

APPROVAL OF CONCEPT FOR THE RICHARD M. KLEBERG CENTER FOR QUAIL RESEARCH WITHIN THE CAESAR KLEBERG WILDLIFE RESEARCH INSTITUTE, TEXAS A&M UNIVERSITY-KINGSVILLE

On motion of Ms. Armstrong, seconded by Mr. McClure and by a unanimous vote, the concept paper for the Richard M. Kleberg Center for Quail Research within the Caesar Kleberg Wildlife Research Institute, a copy of which is attached to the official minutes as Exhibit H, is hereby approved.

**MINUTE ORDER 179-2000 (AGENDA ITEM 19)**

AUTHORIZATION TO SUBMIT A REQUEST TO THE TEXAS HIGHER EDUCATION COORDINATING BOARD FOR A NEW DEGREE PROGRAM LEADING TO THE DEGREE OF MASTER OF SCIENCE IN CURRICULUM AND INSTRUCTION, TEXAS A&M INTERNATIONAL UNIVERSITY

On motion of Ms. Armstrong, seconded by Mr. McClure and by a unanimous vote, the following minute order was adopted:
The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at Texas A&M International University leading to the degree of Master of Science in Curriculum and Instruction.

The Board also authorizes the President to submit this new degree program to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board for this proposal have been met.

MINUTE ORDER 180-2000 (AGENDA ITEM 20)

ESTABLISHMENT OF THE INSTITUTE FOR SCIENCE, TECHNOLOGY AND PUBLIC POLICY IN THE GEORGE BUSH SCHOOL OF GOVERNMENT AND PUBLIC SERVICE, TEXAS A&M UNIVERSITY

On motion of Ms. Armstrong, seconded by Mr. McClure and by a unanimous vote, the following minute order was adopted:

The Institute for Science, Technology and Public Policy is hereby established as an organizational unit of Texas A&M University that is administered within the George Bush School of Government and Public Service.

MINUTE ORDER 181-2000 (AGENDA ITEM 21)

AUTHORIZATION TO SUBMIT A REQUEST TO THE TEXAS HIGHER EDUCATION COORDINATING BOARD FOR A NEW DEGREE PROGRAM LEADING TO A BACHELOR OF ARTS IN MUSIC, TEXAS A&M UNIVERSITY

On motion of Ms. Armstrong, seconded by Mr. McClure and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at Texas A&M University leading to a Bachelor of Arts in Music.

The Board authorizes the President of Texas A&M University to submit this degree program proposal to the Texas Higher Education Coordinating Board and hereby certifies that all applicable criteria of the Coordinating Board for this proposal have been met.

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OTHER ITEMS

Mr. Powell said Items 22, 23, 29 and 30 would be considered in closed session later in the meeting. Mr. Powell asked Dr. McCabe to present Items 24 and 31.
Dr. McCabe said he wanted to publicly thank Ms. Jeanne McEndree, Secretary to the President; and, Ms. Cynthia Carter, Assistant to the President, for their hard work on this Board meeting.

The Board took action as set forth below:

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MINUTE ORDER 182-2000 (AGENDA ITEM 24)

ADOPTION OF A RESOLUTION TO EXPRESS APPRECIATION TO MR. KURT KIEHNE AND MR. LEVI GARCIA, TARLETON STATE UNIVERSITY

On motion of Mr. McClure, seconded by Dr. Wynn and by a unanimous vote, the following minute order was adopted:

Whereas, Mr. Kurt Kiehne has distinguished himself as a student-athlete at Tarleton State University, with his exceptional accomplishments reflecting greatly on his alma mater; and

Whereas, Mr. Kiehne has excelled as a member of the Tarleton State University Rodeo Team for the past four years, while engaged academically, working towards completing his undergraduate degree requirements in Speech Communications; and

Whereas, Mr. Kiehne also distinguished himself through a variety of community and campus service endeavors, including providing leadership in the Tarleton Rodeo Association and working with regional youth rodeos and clinics; and

Whereas, Mr. Kiehne, who qualified for the College National Finals Rodeo two of his years at Tarleton, has won second and fourth in the calf-roping event each year respectively; and

Whereas, Mr. Kiehne was selected second team Academic All-American Team for the year 1999 - 2000 in the National Intercollegiate Rodeo Association; and

Whereas, Mr. Kiehne's abilities and motivation as a rodeo competitor have brought him and Tarleton State University recognition, including defeating 41 of the best intercollegiate teams in the nation for the title of 2000 Champion Team Roper of the National Intercollegiate Rodeo Association; and

Whereas, Mr. Levi Garcia has distinguished himself as a student-athlete at Tarleton State University, with his exceptional accomplishments reflecting greatly on his alma mater; and
Whereas, Mr. Garcia has excelled as a member of the Tarleton State University Rodeo Team for the past three years, while engaged academically, working towards completing his undergraduate degree requirements in Management; and

Whereas, Mr. Garcia also distinguished himself through a variety of community and campus service endeavors, including providing leadership in the Tarleton Rodeo Association and working with regional youth rodeos and clinics; and

Whereas, Mr. Garcia, has qualified for the College National Finals Rodeo three years at Tarleton; and

Whereas, Mr. Garcia's abilities and motivation as a rodeo competitor have brought him and Tarleton State University recognition, including defeating 41 of the best intercollegiate teams in the nation for the title of 2000 Champion Team Roper of the National Intercollegiate Rodeo Association; now, therefore, be it

Resolved, that the Board of Regents of The Texas A&M University System, meeting on this 22nd day of September 2000, congratulates Mr. Kurt Kiehne and Mr. Levi Garcia for their exemplary record as student-athletes at Tarleton State University and for their commitment as role-models and leaders in the national collegiate rodeo arena; and, be it further

Resolved, that this resolution be spread upon the minutes, and copies thereof, signed by the Chairman of the Board, be presented to Mr. Kiehne and Mr. Garcia, and to the Archives of Tarleton State University, as a permanent mark of this Board's appreciation to them and respect for their many accomplishments and services in and out of the rodeo environment and to wish them well in all of their future endeavors.

MINUTE ORDER 183-2000 (AGENDA ITEM 31)

ADOPTION OF A RESOLUTION
TO EXPRESS APPRECIATION TO
MR. COLLAT JOHNSON,
TARLETON STATE UNIVERSITY

On motion of Mr. McClure, seconded by Dr. Wynn and by a unanimous vote, the following minute order was adopted:

Whereas, Mr. Collat Johnson has distinguished himself as a student-athlete at Tarleton State University, with his exceptional accomplishments reflecting greatly on his alma mater; and

Whereas, Mr. Johnson has excelled as a member of the Tarleton State University Track and Field Team for the past three years, while engaged academically, working towards completing his undergraduate degree requirements in Criminal Justice; and

Whereas, Mr. Johnson also distinguished himself as a two-sport athlete as he was named the Lone Star Conference South Division men's basketball defensive player of the year; and
Whereas, Mr. Johnson, who qualified for the NCAA Division II Track and Field Championships all three of his years at Tarleton, has placed in the top eight for two years and won the national high jump championship in 2000; and

Whereas, Mr. Johnson was selected NCAA Division II Track and Field All-American in 1998, 1999, and 2000; and

Whereas, Mr. Johnson's abilities and motivation as a field competitor have brought him and Tarleton State University recognition; now, therefore, be it:

Resolved, that the Board of Regents of The Texas A&M University System, meeting on this 22nd day of September 2000, congratulates Mr. Collat Johnson for his exemplary record as a student-athlete at Tarleton State University and for his commitment as a role-model and leader in the national collegiate athletics arena; and, be it further

Resolved, that this resolution be spread upon the minutes, and copies thereof, signed by the Chairman of the Board, be presented to Mr. Johnson, and to the Archives of Tarleton State University, as a permanent mark of this Board's appreciation to him and respect for his many accomplishments and services in and out of the athletics environment and to wish him well in all of his future endeavors.

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Framed resolutions were presented to the recipients.

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Mr. Powell asked Dr. Russell Long, President of WTAMU, to present Item 25. The Board took action as set forth below:

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MINUTE ORDER 184-2000 (AGENDA ITEM 25)

ADOPTION OF A RESOLUTION TO EXPRESS APPRECIATION TO THE 1999-2000 WRESTLING CLUB, WEST TEXAS A&M UNIVERSITY

On motion of Mr. McClure, seconded by Mr. Stevens and by a unanimous vote, the following minute order was adopted:

Whereas, the academic year, 1999-2000, is the first year for West Texas A&M University to have a Wrestling Club; and

Whereas, three members of the team, Anthony Perez, Andy Temmen, and Jason Dettman received notable recognition by winning their respective weight classes at the NCWA Southwest Conference Championships in College Station, Texas; and
Whereas, the Club having advanced to the tournament of the National Collegiate Wrestling Association at Dallas, Texas; and

Whereas, Andy Temmen won the one hundred twenty-five pound weight division at the National Tournament; and

Whereas, the work and encouragement of the team's faculty sponsor, Mary Beth Ford, resulted in the team's outstanding accomplishments in bringing national recognition to the University; now, therefore, be it

Resolved, that we the members of the Board of Regents of The Texas A&M University System, meeting on this 22nd day of September 2000 at Stephenville, Texas, express our heartfelt congratulations to the West Texas A&M University Wrestling Team for their contributions to West Texas A&M University; and, be it, further

Resolved, that this resolution be spread upon the minutes, and copies thereof, signed by the Chairman of the Board of Regents, be presented to each member of the team and to the Archives of West Texas A&M University, as a permanent mark of this Board's appreciation and gratitude to all these individuals for a job well done.

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Mr. Powell asked Mr. Graves to present Items 26 and 27. The Board took action as set forth below:

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MINUTE ORDER 185-2000 (AGENDA ITEM 26)

GRANTING OF ACADEMIC TENURE,
The Texas A&M University System

On motion of Dr. Avilés, seconded by Dr. Wynn and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System, in accordance with System Policy 12.01 on academic freedom, responsibility and tenure, hereby authorizes the granting of tenure to the following faculty members as set forth on Tenure List No. 00-01-01, attached to the official minutes as Exhibit I.

MINUTE ORDER 186-2000 (AGENDA ITEM 27)

GRANTING OF EMERITUS TITLES,
The Texas A&M University System

On motion of Dr. Avilés, seconded by Dr. Wynn and by a unanimous vote, the following minute order was adopted:
In recognition of long and distinguished service to The Texas A&M University System, the Board of Regents hereby confirms the recommendation of the Chancellor, and confers the title of “Emeritus/ Emerita” upon individuals as shown on Emeritus Title List No. 00-01-01, attached to the official minutes as Exhibit J, and grants all rights and privileges of this title.

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Mr. Powell presented Item 28. The Board took action as set forth below:

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MINUTE ORDER 187-2000 (AGENDA ITEM 28)


On motion of Ms. Armstrong, seconded by Dr. Wynn and by a unanimous vote, the following minute order was adopted:

The Minutes of the Regular Meeting of the Board of Regents of The Texas A&M University System held in Commerce, Texas, on July 27-28, 2000, are hereby approved.

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CONVENE IN CLOSED SESSION

At 10:00 a.m., Mr. Powell announced that the Board would convene in a closed session to consider matters as permitted by the following sections of Chapter 551 of the Texas Government Code: 551.071, for consultation with System attorneys on pending and proposed litigation and matters recognized as attorney/client confidential and privileged; 551.072, for discussion regarding the acquisition, lease, exchange, disposition and value of real estate; 551.073, for discussion of negotiated contracts for prospective gifts or donations; and 551.074, for discussion of matters involving the appointment, employment, evaluation, reassignment, duties, discipline or dismissal or to hear complaints or charges against an officer or employee, including Items 22, 23, 29 and 30.

Mr. Powell said in accordance with the law, no final action, decision or vote with regard to any matter considered in the closed meeting would be made or taken.

RECONVENE IN OPEN SESSION

Mr. Powell reconvened the meeting in open session at 11:56 a.m. He said the Board met in closed session from 10:00 a.m. to 11:55 a.m.

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Mr. Powell presented Items 22, 23, 29 and 30. The Board took action as set forth below:

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MINUTE ORDER 188-2000 (AGENDA ITEM 22)

APPROVAL OF AMENDED EMPLOYMENT CONTRACT WITH CHANCELLOR HOWARD D. GRAVES AND DELEGATION OF AUTHORITY TO THE CHAIRMAN OF THE BOARD OF REGENTS TO EXECUTE THE CONTRACT, BOARD OF REGENTS, THE TEXAS A&M UNIVERSITY SYSTEM

On motion of Mr. McClure, seconded by Mr. Stevens and by a unanimous vote, the following minute order was adopted:

The amended employment contract with Howard D. Graves, Chancellor, The Texas A&M University System, is hereby approved. The Chairman of the Board of Regents is hereby delegated authority to execute the amended employment contract.

MINUTE ORDER 189-2000 (AGENDA ITEM 23)

APPROVAL OF PART-TIME EMPLOYMENT CONTRACT WITH DR. BARRY B. THOMPSON AND DELEGATION OF AUTHORITY TO THE PRESIDENT OF TARLETON STATE UNIVERSITY TO EXECUTE THE CONTRACT, TARLETON STATE UNIVERSITY

On motion of Mr. McClure, seconded by Mr. Stevens and by a unanimous vote, the following minute order was adopted:

The part-time employment contract between Tarleton State University and Dr. Barry B. Thompson is in the best interest of The Texas A&M University System and is hereby approved. Authority is hereby granted to the President of Tarleton State University to execute the part-time employment contract with Dr. Barry B. Thompson.
DELEGATION OF AUTHORITY TO THE CHANCELLOR TO APPROVE FACULTY DEVELOPMENT LEAVE FOR DR. JAY NOREN, THE TEXAS A&M UNIVERSITY SYSTEM

On motion of Mr. McClure, seconded by Mr. Stevens and by a unanimous vote, the following minute order was adopted:

Authority is hereby delegated to the Chancellor of The Texas A&M University System to approve Faculty Development Leave for Dr. Jay Noren, in accordance with System Policy 31.03.03.

APPOINTMENT OF DR. JAMES S. COLE AS INTERIM PRESIDENT OF THE TEXAS A&M UNIVERSITY SYSTEM HEALTH SCIENCE CENTER, THE TEXAS A&M UNIVERSITY SYSTEM

On motion of Mr. McClure, seconded by Mr. Stevens and by a unanimous vote, the following minute order was adopted:

Dr. James S. Cole's appointment as interim President of The Texas A&M University System Health Science Center, effective October 1, 2000, is hereby approved.

Mr. Powell thanked Dr. McCabe for his hospitality.

Mr. Powell announced that the next meeting would be held on Thursday, November 30, in Dallas, Texas, at the Baylor College of Dentistry.

There being no further business, Mr. Powell adjourned the meeting at 11:59 a.m., Friday, September 22, 2000.

Vickie Burt Spillers
Executive Secretary to the Board of Regents
The Texas A&M University System

VBS