

**MINUTES**

**OF THE**

**MEETING OF THE**

**BOARD OF REGENTS**

**OF**

**THE TEXAS A&M UNIVERSITY SYSTEM**

**HELD IN**

**GALVESTON, TEXAS**

**JANUARY 25-26, 2001**

*(Approved March 22-23, 2001, Minute Order 68-2001)*

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**MINUTES OF THE  
MEETING OF THE BOARD OF REGENTS  
January 25-26, 2001**

**CONVENE BOARD MEETING**

A regular meeting of the Board of Regents of The Texas A&M University System was convened by Mr. Don Powell, Chairman of the Board of Regents, at 9:03 a.m., on Thursday, January 25, 2001, in Room 207, Kirkham Hall, on the campus of Texas A&M University at Galveston, Galveston, Texas. The following members of the Board were present:

Mr. Don Powell, Chairman  
Mr. Robert H. Allen  
Ms. Anne Armstrong  
Dr. Dionel E. Avilés  
Mr. Erle Nye  
Mr. Lionel Sosa  
Mr. R.H. (Steve) Stevens, Jr.  
Dr. Susan Rudd Wynn

The following member of the Board was not present:

Mr. Frederick D. McClure, Vice Chairman

**CONVENE IN CLOSED SESSION**

At 9:04 a.m., Mr. Powell announced that the Board would convene in closed session to consider matters as permitted by Chapter 551 of the Texas Government Code: 551.071, for consultation with System attorneys on pending and proposed litigation and matters recognized as attorney/client confidential and privileged; 551.072, for discussion regarding the acquisition, lease, exchange, disposition and value of real estate including Item 8; 551.073, for discussion of negotiated contracts for prospective gifts or donations; and 551.074, for discussion of matters involving the appointment, employment, evaluation, reassignment, duties, discipline or dismissal or to hear complaints or charges against an officer or employee.

Mr. Powell said in accordance with the law, no final action, decision or vote with regard to any matter considered in the closed meeting would be made or taken.

**RECONVENE IN OPEN SESSION**

Mr. Powell reconvened the meeting in open session at 11:35 a.m., in Rooms 206, 208 and 210. He said the Board met in closed session from 9:04 to 11:29 a.m.

**INVOCATION**

The invocation was presented by Mr. Allen Forbis, a senior at Texas A&M University at Galveston (TAMUG), majoring in Maritime Administration.

**CHAIRMAN'S REMARKS**

Mr. Powell stated that it was possible that this would be the last Board meeting for himself, Mr. Allen and Mr. McClure. He commented that Mr. McClure could not be present as he was in Washington, D.C., doing some very important work for the new administration. Mr. Powell invited Mr. Allen to share his thoughts regarding his tenure on the Board of Regents.

Mr. Allen gave the following remarks:

“I told Don that I was looking forward to this meeting. It’s probably the last meeting for me. This will be the end of a six-year extraordinary experience. I think about it often. Today is my birthday, but about 55 years ago I made the most important decision of my life, and that decision has resulted in opportunities and levels of success and achievement that go far beyond anything I had dreamed of on the day that I made the decision to enroll at the Agricultural & Mechanical College of Texas. I decided not only to enroll, but also to become an ‘Aggie,’ which I did. That decision, of course among many other things, but certainly none more important than having the privilege of having the Governor, now the President, appoint me to the Board of Regents. It’s been such an extraordinary experience because first of all I’ve had the extreme pleasure of serving with altogether 15 extraordinary people who have served on this board during the last six years. I have served on a lot of boards of directors. I’ve been in a lot of different management venues, but never have I served with a group that was more dedicated. Some problems with it, you know there are no ‘braves,’ they are all ‘chiefs.’ Jointly, or together, we have considered a lot of major issues during the last six years, some of which I think have made a lasting influence on how the Board functions, how it relates to the various stakeholders that the System has, some of them that I think were very important and I hope will be pursued with determination and passion after the three of us are gone. I think the issue of strategic planning, which not to say that it hadn’t been addressed before, but I think it’s addressed in a much more structured way now than it was. And that, coupled with tactical planning, which is being given certainly more attention than it has in the past, we’ve obviously had attendant opportunities resulting from that, the Management Information System, for instance, which was talked about extensively when we first arrived on the Board, which is now essentially a part of the monthly routine, or quarterly routine, and is extremely helpful to all of us I think. Everybody is very familiar with our pursuits having to do with the South Texas College of Law. I certainly hope that the future does not result in any dissipation of ambition and determination and passion in that area. I think it will finally result in success, if pursued. So, I consider it a great pleasure and an honor to have known all of you, to have observed you express your dedication and determination before this board and I want to say to the Board that I have enjoyed every minute with you. Thank you.”

Mr. Powell gave the following remarks:

“It occurred to this morning about how lucky I have been in my life. As the young man said earlier, I think life gives you four or five defining moments. And, when Governor Bush appointed me to the Board of Regents of The Texas A&M University System, that clearly was a defining moment in my life. The opportunity to serve this fine system transformed my life. I have learned very much. I’ve been able to meet people I never dreamed I would meet. Higher education is very fascinating. It is challenging to me, more than I could ever imagine. Over the years I have been in awe of the fact that this institution touches the very future of Texas. It’s part of everything that is good about Texas, and it’s a privilege and has been a wonderful opportunity for me to serve. But my experiences have really been about the people of this rich community, about this awesome culture, about the deep sense, or the commitment to excellence in everything that we do. When I reflect on my time here at the System, I think about citizenship, devotion, responsibility, integrity, and probably more important than anything else is friendship. Everything that is hopeful and promising about the future has a home here in these wonderful institutions. It evades my ability really to articulate it. God didn’t give me the ability to tell you what it really means to me. I think he has blessed us richly, blessed all of us, me much more than my share. But as I remember the years that I have had the opportunity to serve here, it will be small individual memories that capture and represent what I can’t fully express. That student who walked across the stage at graduation after overcoming one of life’s greatest challenges to date. Or it may have been that faculty member who took the time to visit with me about his research project and how he wanted to change mankind for the good. Or perhaps it was that staff member who always presented herself with a willingness to do whatever it takes to get the job done. Or the parent whose countenance beamed when talking about the success of her child. And, yes, the administrator who took the time to explain to me about budgets, legal issues, academic issues, legislative issues, and then just the general system issues within themselves. Perhaps more important, and just as important as these little things, the regents that I have been able to serve with, who were patient with me and gave me the benefit of the doubt when I really didn’t deserve it and it was simply because their commitment to The Texas A&M University System comes before their self interests. Never tiring, never yielding, never finishing, I hope that we will renew our purpose and commit and believe that The Texas A&M University System will be at the forefront of all that is good about Texas. These memories will soften my great sadness at leaving this truly great institution of people because you see I will never, never be the same.”

**CHANCELLOR’S REMARKS**

Mr. Howard D. Graves, Chancellor of The Texas A&M University System (TAMUS), said he has served with a lot of boards and this has been the highlight of his career. He commended each Board member, and particularly the ones departing, for the way in which they complement each other, the way in which they are cohesive in purpose, and the way they spend the time and the effort to build a consensus rather than overpowering each other. Mr. Graves said that it was a privilege to work with a board that pursues that *modus operandi* and is made up of such outstanding individuals.



Mr. Graves then introduced Dr. Charles Scifres, newly appointed Deputy Director of the Texas Agricultural Experiment Station, and Ms. Brenda Sims, newly appointed Director of Communications for the System. On a personal note, he said he appreciated the personal expressions of support and prayers that have been offered as he and Mrs. Graves work through his current personal state. He said he would keep the Board informed on this matter.

Mr. Graves said he had several points on which he wanted to update everyone. First, he attended a hearing on December 11 with the House Higher Education and House Appropriations Education Subcommittee on a national report entitled “Measuring Up 2000.” In this report each state was evaluated in separate education performance criteria against the five best states in the country for each of those criteria. Mr. Graves said Texas would have liked to have a better report, but it was the same issues that the state has been struggling to improve all along. Mr. Graves said a lot of this has to do with the amount of funds that are appropriated, but it also has a lot to do with how well those funds are used. We have to keep trying to find ways to improve, but some areas will not improve as well with the current level of appropriations as they would be able to improve with a larger level of appropriations.

Mr. Graves stated that Dr. Walter Wendler, Vice Chancellor for Planning and System Integration, would present an update on the System’s statewide biotechnology initiative. He said they are seeking a meeting with Governor Perry to ask him to endorse a conference for business leaders, to ask these leaders to join the System in pursuing this statewide initiative. Mr. Graves added that we now have good support in the academic and political communities, but we need to reach out and get the business community behind us.

Mr. Graves said on February 6, the System would appear before the Senate Finance Committee. The new chair of that committee, Senator Rodney Ellis, has announced the hearing schedule and structure. He said the House Appropriations Education Subcommittee Chair has changed from Representative Henry Cuellar to Representative Scott Hochberg, and those hearings could start as early as January 29 with the System’s agencies leading off. He said there would be a separate session before that subcommittee with the System’s institutions. The subcommittee will gather its information in functional groups. Mr. Graves said he was preparing for these hearings and thought we had a very cohesive program.

In closing, Mr. Graves discussed the Chancellor’s Coalition. He said we are doing quite well with joint priorities. There was agreement on formula funding, K-16 programs, stair step tuition increases, tuition revenue bonds, Texas Grant Program increase, faculty and staff salary increases, higher education efficiencies by deregulating some of the practices, emergency requests, and increased funds for utilities. Mr. Graves said there is one area where there is still disagreement and that is the area of mission enhancement, which deals with funding for additional senior research institutions, where those funds might come from, and how they would be broken out. He said that five members of the coalition have a consensus on this matter, so they may have to go with an agreement to disagree. Mr. Graves said they would take it one step at a time and try to build a consensus if possible.

Mr. Powell thanked the Chancellor for his report.

**UPDATE ON TEXAS A&M UNIVERSITY AT GALVESTON**

Mr. Powell called on Dr. Michael Kemp, CEO and Vice President, to present this report. Dr. Kemp welcomed the Board of Regents to Galveston. He introduced members of his executive management team including Mr. Bill Hearn, Executive Associate Vice President and Associate Vice President for Student Affairs; Dr. Donna Lang, Assistant Vice President for Academic Services; RADM Richard Lukens, Superintendent of the Texas State Maritime Program; Mr. Jim Ashlock, Special Advisor to the Vice President; Ms. Marilyn Fowle, Executive Assistant to the Vice President; Dr. Brad McGongle, Director of Human Resources; Mr. Armin Cantini, Director of Development; Ms. Terri Lovell, Manager of Accounting Services; Mr. Steve Conway, Director of Computing and Information Services; and Ms. Teri Fowle, Development Specialist. Dr. Kemp then presented a 10-minute recruiting video.

Dr. Kemp discussed the history, mission, goals, institutional profile, degree programs, research programs, the different agencies and institutions with whom they collaborate for various educational purposes, and their vision for the future. He then introduced the following individuals who presented reports: Dr. Wyndylyn VonZharen, Associate Professor of Maritime Administration and Marine Sciences, who discussed her research and the Environmental Management Strategies Program; Dr. Bernd Würsig, Professor of Marine Biology, discussed the Marine Mammal Research Program; Mr. Chris Little, a Marine Sciences major and president of the student senate, discussed his experiences at TAMUG, the makeup of the student body and traditions; and Ms. Bianca Cowan, a Marine Transportation major, and Corps Commander, gave a brief report on the Corps of Cadets at TAMUG, and discussed her experiences while attending TAMUG.

**RECESS**

Mr. Powell recessed the Board meeting at 12:55 p.m.

*(Secretary's Note: The Committee on Finance held a meeting from 2:10 to 3:32 p.m. The Committee on Buildings and Physical Plant met from 3:33 to 4:10 p.m.)*

**RECONVENE – JANUARY 26, 2001**

*(Secretary's Note: The Committee on Academic and Students Affairs held a meeting from 8:35 to 9:08 a.m.)*

Mr. Powell reconvened the meeting of the Board of Regents at 9:09 a.m., Friday, January 26, 2001. The following members of the Board were present:

Mr. Don Powell, Chairman  
Mr. Robert H. Allen  
Ms. Anne Armstrong  
Dr. Dionel E. Avilés  
Mr. Erle Nye  
Mr. Lionel Sosa  
Mr. R.H. (Steve) Stevens  
Dr. Susan Rudd Wynn

The following member of the Board was not present:

Mr. Frederick D. McClure (Vice Chairman)

#### **UPDATE ON BIOTECHNOLOGY**

Mr. Powell called on Dr. Wendler to present this report. Dr. Wendler stated that the System has spent one year in building a biotechnology initiative for the State of Texas, called the “Texas Life Science Collaborative.” The goal is to create a partnership among the state’s research universities, the business community, comprehensive universities and community colleges, and fashion a life science agenda for Texas that builds on strengths, and generates a vision for the future. Ultimately, he said, the real power of this process and this effort will be to add strength to the Texas economy. Dr. Wendler stated that they are at a decision point in this process, and wanted to be clear about what their future efforts should be. Dr. Wendler said his purpose with this update was to talk about a couple of options that they have recently discovered that may bode well for the future in this initiative.

Dr. Wendler stated that the last time they briefed the Board was September 21, 2000. He said recently Mr. Graves arranged a meeting with the other chancellors of the systems in Texas and presented them with a report on this initiative. Dr. Wendler said the report received a measured response. He added that the chancellors assigned key people on their campuses to continue the dialogue. Dr. Wendler reported that on December 1, they had their fourth meeting with the state biotech group, and they have begun the process of refining the proposal (which was previously provided to the Board of Regents). Dr. Wendler said they are trying to refine that proposal, tailor it, and get a wider range of agreement among the various institutions in the state. He said it has been a very interesting process and they are making advances to getting a document that everybody can agree on. He said they met with the Texas Healthcare and Biosciences Institute, located in Galveston, and they have been involved, and supportive, of this project.

Dr. Wendler said during the September Board meeting, several regents suggested that they talk with various people around the country that might be able to help in this initiative. He said they had several meetings with the Washington Advisory Group, a very distinguished group of scientists. Dr. Wendler reported that they met with Dr. Frank Press, former president of

the National Academy of Science (NAS), chair of the National Research Council (NRC) from 1981 to 1993, and science advisor to the President from 1977 to 1980; and Dr. Eric Block, director of the National Science Foundation (NSF) from 1984 to 1990; and Dr. Purnell Choppin, president emeritus of the Howard Hughes Medical Institute. They were the group that worked diligently with the Michigan Plan. Dr. Wendler said they were very helpful. They have been through their first round of funding and they have allocated over \$100 million in research projects, some commercialization and tech transfer work in Michigan. He said one of the key components of the work of Dr. Press and Dr. Block, was to organize the peer review processes, which they claim are as rigorous in Michigan for their life sciences corridor, as they are at the NSF or the National Institute of Health (NIH). They did a very elaborate process of getting the best scientists in the world from the various areas to review various proposals, of which there were over 400, and they funded less than 100.

Dr. Wendler said in order to attract the kind of capital that they think is needed to the state, they have to work with the community colleges on special kinds of programs for them. They actually have quite a number of biotech training programs in place right now for technicians and so on. Dr. Wendler added that he and Ms. Armstrong had met with Mr. Charles Miller, a member of the Board of Regents of the University of Texas System. He said Mr. Miller was very enthusiastic and is anxious to work with us. Dr. Wendler said he would like to arrange a similar meeting with a Texas Tech regent, and possibly a University of Houston System regent, to generate more discussion regarding this effort.

Dr. Wendler said next, there are a couple of steps that he would like to take. They would like to meet with Governor Rick Perry to test a symposium idea, and then plan the symposium to be hosted by the Governor. Next, they would like to develop a strategy for the legislature, and lastly continue these meetings with regents from other systems. Dr. Wendler then described the symposium idea. He imagined that it would involve 40 to 50 business leaders in Texas who would come together for a one-day symposium. We would attempt to acquaint those leaders with advances in life sciences and the potential impact on the Texas economy. Dr. Wendler then described a proposed agenda for the symposium.

Dr. Wendler said two good things have happened recently. In the Perry Commission Report on the 21<sup>st</sup> Century Higher Education in Texas, the Texas Life Science Collaborative was mentioned as an important initiative for the state. Dr. Wendler said that the Governor's budget proposal included \$2 million of seed money for the development of a collaborative biotechnology initiative. Dr. Wendler said this was encouraging. He ended his presentation by stating that the two things he thought they needed to do were to continue the process of meeting with other regents and trying to develop a relationship with Texas business leaders, and understanding the kinds of steps that should be taken to do all that can be done to support the Governor's proposal for \$2 million in seed funding. Dr. Wendler said the process was a little slower than what they had hoped for a year ago, but they have been persistent with it, and he thought they were making measured progress.

Ms. Armstrong, Co-Chair of the Ad Hoc Committee on Biotechnology, thanked Dr. Wendler for a splendid job of pulling the initiative together. She thanked Mr. Nye, Co-Chair of the Committee. She also thanked Mr. Powell who had talked with the chairmen of the other state governing boards. She said they had been talking with the community colleges, mainly through Dr. Wendler, and commented that Mr. Graves had done a great job in meeting with the

other chancellors. Ms. Armstrong stated that it seemed that they were waiting for a number of actions on their meeting with the Governor. She said they want the Governor's full support. In previous meetings, Governor Perry had been quite supportive, and thought the seed money could be provided. Ms. Armstrong said they have good hopes of obtaining that seed money. She said they have talked informally with Ms. Pam Willeford, Chairman of the Texas Higher Education Coordinating Board (THECB), and want to have a formal meeting with that board after the meeting with the Governor. Ms. Armstrong said they will meet with various legislators as well, and that too will follow the meeting with the Governor. Ms. Armstrong asked about the "measured response" from the other systems. She asked what were the hesitations and objections. Dr. Wendler explained that some of the other systems were not sure what was in it for them. He added that they would like to have participation from the other systems and there has certainly been interest. Dr. Wendler said from the educator's side, they have had just about everybody there; every institution of post-secondary education in Texas is represented. Dr. Wendler said that Mr. John Opperman, Director of the Governor's Office of Budget and Planning, has been at some of the sessions and he seemed to be impressed by the range of people discussing this project. Dr. Wendler said he thought that Mr. Opperman felt it was very important to get that group of people together and talk about something that was of mutual benefit for higher education in Texas.

Ms. Armstrong asked for comments.

Mr. Powell stated that he had visited with Mr. John Montford, Chancellor of the Texas Tech University System, and regents of that governing board. Mr. Powell said he thought, as with most collaborative efforts, the initial responses needed to evolve. He stated that what Ms. Armstrong and the rest were doing is key to this, engaging other members of governing boards that have a passion for this, and then taking that passion to the leadership in the legislature. Mr. Powell said that with most things like this, it just takes much longer than desired -- and money is critical. It is important to have that \$2 million in seed money. Mr. Powell said it is a great plan, great for Texas, and something that we must do.

Dr. Jerry Gaston, Deputy Chancellor, said he was present at the meeting with the other chancellors. He said there was no hostility. The chancellors had other matters on the agenda that were of their own creation. This was not one of their own creations. Dr. Gaston said he thought that once this "got its legs" and the idea starts moving, a lot of people would be very interested.

Mr. Powell said it was key that the business community be on-board. Ms. Armstrong stated that was the main missing link. She hoped the Governor would see this as part of his plan, as he is the "higher education governor," and every governor wants to create jobs in his state. She hoped that this would tie everything together and that in time, it could be part of Governor Perry's legacy, as well as a tremendous boost to higher education, science, jobs and industry in Texas.

Dr. Ray Bowen, President of Texas A&M University (TAMU), stated that he thought it was a very good plan. He said it takes a lot of patience, and the Governor must continue to express his interest in this project and then it will happen. Dr. Bowen said he thought they needed to be persistent and continue the kind of pathway that Dr. Wendler has laid out.

Ms. Armstrong stated that from the beginning, Mr. Nye has emphasized the necessity for getting the business leaders involved and champions of this project. That has not been done. She said if we are not going to get the symposium, then we must have another plan.

Dr. Ed Hiler, Vice Chancellor for Agriculture and Life Sciences, said the leadership that the Board has provided is very important and appreciated by everyone. Secondly, Dr. Hiler said he did not think it was bad that others were hanging back just a little, because that puts TAMUS clearly in the lead. Dr. Hiler said it will happen and the others will come along, certainly when the business community gets behind it.

Mr. Nye said that it seemed to him that this was a pretty good news story. He said when you embark upon something this large, there is a natural tendency to oppose, and the fact that there is not open opposition is very good news. He said the fact that people are hanging back, or are measured, is the best response we might have expected from some of the institutions. Mr. Nye said it appears as though this matter is going forward. He said that he was very encouraged. He knew that it had taken longer than desired, but stated that these matters do take time. And to get the kind of commitment that is needed, we need to continue to push this forward on a public basis as well.

Dr. Robert Furgason, President of Texas A&M University-Corpus Christi (TAMU-CC), stated that he was encouraged by the progress, and particularly the role that the institutions might play in this initiative.

#### ***PRESENTATION ON ETHICS, FRAUD AND CONFLICTS OF INTEREST IN RESEARCH***

Mr. Powell called on Dr. Gaston to present this report. Dr. Gaston said the Committee on Audit had requested an overview of what the System does, and especially in the huge complex of College Station where the agencies and TAMU are all interrelated, what are the management issues, the control issues, and the policies, etc., relative to dealing with issues of ethics, conflicts of interest, fraud and research. Mr. Graves sent a letter to Dr. Bowen; Dr. James Cole, Interim President of the TAMUS Health Science Center; Dr. Hiler; and Dr. C. Roland Haden, Vice Chancellor for Engineering. In response to this letter, individuals were appointed to serve on a coordinating group. From TAMU, the representative was Dr. Michael Buckley, Director of Support Services in the Office of the Vice President for Research; from the TAMUS Health Science Center, the representative was Dr. Fuller Bazer, Director of the Institute of Biosciences and Technology; from the Agriculture Program the representative was Dr. James Wild, Professor and Head of the Department of Biochemistry and Biophysics; and from the Engineering Program the representative was Dr. Don Russell, Agency Deputy Director.

Dr. Gaston said they have put together a very good presentation. He introduced Dr. Buckley and asked him to present this report. Dr. Gaston informed the Board that this was a very complex issue and ordinarily a presentation of this sort, and a workshop on this would take at least two to three weeks, and this group has done a heroic job trying to get it down to the time allotted.

Dr. Buckley thanked the Board for inviting him to talk about this important topic. He said that one of the things he wanted to do was to provide the Board with some background

information. He referred to a binder full of information relative to this topic, a copy of which is on file in the Office of the Board of Regents. Dr. Buckley began his presentation by saying that Dr. Bazer, Dr. Russell and Dr. Wild helped him put this presentation together. He stated that he was going to talk about ethics, human subjects and research, animals and research, recombinant DNA, infectious biohazards, and some ideas on conflicts of interest and how we are dealing with some of those topics.

Dr. Buckley said it was very important to note that we have a tremendous organization in terms of research at TAMU. We have over 1,100 principal investigators that are conducting almost 3,000 sponsored projects. We have \$402 million worth of sponsored projects going on this year, and over 2.5 million square foot of research space at TAMU. So just by indicating that kind of research is going on, one of the things that is amazing, is that we do not have the problems that normally exist. Dr. Buckley reviewed the breakdown of expenditures by System parts: Texas Agricultural Experiment Station (TAES) is about \$150 million; TAMU is about \$121 million; Texas Engineering Experiment Station (TEES) is about \$88 million; and the Texas Transportation Institute (TTI) is about \$41 million. In response to a question by Mr. Allen, Dr. Buckley said those are annual numbers from 1999, which are the latest available numbers. In terms of where that money comes from, the majority of it comes from federal agencies, about 37 percent, or \$149 million. Dr. Buckley pointed out that a lot of the regulations come from the federal agencies and they dictate compliance issues.

Dr. Buckley then discussed the research process. He pointed out that the compliance program was only one in a long list of layered approaches that is done for the research process. It starts in the pre-award process, and goes through the award process. He said they try to identify whatever compliance issues are there, and ensure that the compliance programs are met before the award is actually started. Dr. Buckley said that it was important to point out that part of the cost of doing research was taking risks. He said they try as best they can, to limit those risks by complying with federal laws, state laws and system regulations. Dr. Buckley said not complying with the guidelines could lead to negative exposure, as in the case at the University of Pennsylvania. He explained that the Federal Drug Administration (FDA) halted research on gene therapy after the death of a participant within the study. He said the main part of the problem associated with that project was a lack of consent, or a lack of informed consent on the part of the people involved in the process.

Dr. Buckley said on the other hand, even though we are complying with everything, there are times when negative things can happen. He pointed out that TAMU has a tremendous amount of research going on, and yet has not had these problems. He stated that the approach to deal with these processes is a layered approach, where we follow federal rules, have system regulations, university rules or standard administrative procedures that are on top of those to ensure compliance. He said a big part of this is the peer review process. Ultimately, as with everything, it ends with the trust of the principal investigators. Dr. Buckley said they could make all the rules they wanted, but unless the principal investigators are doing the right things, it would not make any difference. He said they try to take a proactive stance and a proactive approach to the research at TAMU.

Dr. Buckley discussed federal agencies that mandate compliance policies including the Office of Research Integrity (IRI); the FDA, the USDA, the Office for Human Research Protection (OHRP), the NIH, the NSF, and the Office of the Inspector General. Next, Dr. Buckley listed the

TAMUS regulations. The next layer is the TAMU rules and standard administrative procedures. Dr. Buckley said he thinks we have a pretty good set of guidelines for principal investigators to follow when they are conducting research, whether it be on humans, animals, infectious biohazards or recombinant DNA.

Dr. Buckley pointed out two of the committees that are utilized to look at different kinds of research. The first is the Institutional Review Board (IRB). He gave a list of the members of this board and commented that all are professors that actively do research. He said there is also a community representative, required by federal regulation, that serves on this board. Dr. Buckley said it is a good idea to ensure that the community representative is not associated with TAMU.

Mr. Powell asked how the members are selected. Dr. Buckley stated that it is a volunteer process. He said that they are not paid. It is simply an additional duty that they have accepted out of their own efforts, or their own volunteerism to provide service to the university. Mr. Powell asked the length of their term. Dr. Buckley said they are on a three-year term. Mr. Powell said it seemed to him that this review board was critical in what they were talking about. If they are volunteers, what is the accountability? Dr. Buckley said that ultimately, the responsibility would rest with the vice president for research as well as the executive vice president and the president, as with any risk management issues. Mr. Powell asked if Dr. Buckley could cite an example where they have sent something back, or changed the way in which business is conducted. Dr. Buckley responded by stating that he would go through a process, and give some indications of how the protocols are gone through. To answer the question specifically, he said, if any information is provided to the administration where it appears that something is not right, after a protocol has been signed and an investigation is in progress, the university has the full right to stop that research to ensure the safety of the humans that are involved. Obviously, the safety of the humans is the most important. In response to another question by Mr. Powell, Dr. Buckley said they have stopped research projects until either appropriate paperwork is re-filed, or the problem is solved. The university has the full right to do that.

Mr. Powell cited Dr. Buckley's example of the situation at the University of Pennsylvania with the lack of consent by the patient, and commented that it seemed rather basic. He asked if there was a compliance officer to ensure that policies are being followed. Dr. Buckley responded that there is the IRB, as well as others, that try to look at federal laws as they come out, and indicate their impact either on TAMU in specific, or the System in general, and that is done on a regular basis.

Dr. Gaston stated that the human subject area is one in which there are numerous levels. He said that as a department head, he had items sent back to redo or revise before they would be approved. The point, he said, is there is not a majority vote, where the ones who do not approve stay quiet. These are independent types. The faculty is independent to start with, and when they get on a group and accept that responsibility, their independence rises even greater.

Mr. Allen asked if there were any members on the committee from institutions other than TAMU. Dr. Buckley said that there was one physician from Scott & White that serves on the committee.



Dr. Bazer stated that as vacancies come up on the committees, there is a call for nominations, and then people are selected. He stated that since it is volunteer, a lot of times people are not anxious to get involved. The second point, he stated, is that TAMUS has a memorandum of understanding between Scott & White, the College of Medicine, Temple Campus, the VA campus in Temple, and also the College Station campus. He said they try to make sure that proposals go to the appropriate committee that has the most expertise. He said that they try to get the expertise to bear on the particular proposals where they are going to be performed.

Mr. Allen said this request originated from the Committee on Audit. He said the Committee's concern was system-wide, not just TAMU and the agencies. He suggested that this report be an ongoing subject, because it is obviously complex, and is fraught with exposure and risk that is hard to analyze. He said that it seemed to him that a committee such as this ought to be system-wide, because obviously there is exposure that originates from a lot of the different institutions. Dr. Gaston stated that he thought Dr. Buckley might agree or disagree with that. From his point of view, he probably would not want to have responsibility for everything that has happened in the System. Dr. Gaston said this was focused on first, because the risk is the highest and because the greatest number is concentrated in TAES, TEES and the TAMUS Health Science Center. Mr. Allen suggested that this is going to be a dynamic or evolutionary process. Dr. Bazer said that the ultimate responsibility, of course, rests with the president of each of the institutions, or the vice chancellor for each of the agencies. In terms of the institutions, the vice president for research is usually delegated the authority to provide oversight and interface with the ORI so there is an overall coordination.

Dr. Buckley said they had a meeting with all of the component institutions relative to this topic, and anybody at TAMU, including the Office of the Vice President for Research, stands ready to assist any of the component institutions in developing their own IRB, University Laboratory Animal Care Committee (ULACC) or any of the other component committees, or compliance committees that they need. Dr. Leo Sayavedra, Vice Chancellor for Academic and Student Affairs, said the presentation was given to all of the academic officers. He said whenever research is going to include human subjects, or any other kind of subjects that are regulated by law or policy, each one of the System's institutions sets their own processes and procedures that reflects the outline presented in this report.

Dr. Buckley then described the IRB process. As a principal investigator or a graduate student develops a proposal or research study, that application is submitted to the IRB Compliance Office for review and approval. It can fall under two different categories, exempt or non-exempt. Dr. Buckley said exempt protocol would be sent directly to the chair for review and approval. That would be something that has established acceptable educational practices, something non-invasive, something that the research would not be that extensive to the point of being of concern, research involving the use of educational testing either cognitive, diagnostic, aptitude achievement survey, or interview procedures, observations of public behavior, those kinds of things. If it is a non-exempt survey or a non-exempt research project, Dr. Buckley said those are defined as research that includes studies on pregnant women, fetuses, in-vitro fertilization, anything that has to do with prisoners, children, people that are at risk of sensitive or invasive procedures and/or includes deception. Any kinds of research that have those components would have to go to the full IRB process board and be reviewed. Once reviewed the research is allowed to go forward and take place. Dr. Buckley said there is an extensive review. Anything that has to do with human subjects undergoes an extensive review before it ever starts.

Dr. Buckley said the System is very large and complex. To give an example of that, in 1998, the total amount of institutional review board protocols that were done, both exempt and non-exempt, were about 651, and that has steadily increased through the year 2000. In 2000, 971 were done. Dr. Buckley said he thought a lot of this was due to better educational information being provided to the principal investigators of the requirement to do IRB processes before they start. He said that they have tried to make it as easy as possible on the principal investigators by putting these forms online. As time and technology progress, Dr. Buckley said he hoped the process would become completely paperless.

Dr. Buckley went on to describe the ULACC Office. He pointed out that all of the people on this committee were faculty people for the purpose of the peer review process. He said that as a research program comes in that has to do with animals, it is sent to the campus veterinarian in the ULACC office. From there, it is divided into different forms, depending on what kind of research it is. He said that they are currently in the process of analyzing the effectiveness of these four committees. From the ULACC it can either go to full committee review or a ten-day hold review is applied. After that, it is either approved, approved with revisions or it is outright rejected, where it would be sent back to the principal investigator for further information. Next, Dr. Buckley described some numbers in terms of the protocols that are reviewed by ULACC. He said in the Year 2000, it was 283, which was a slight decline. He said he thought the decline was due to a result of the smaller number of mice that are being used in different studies. Again, he mentioned that these were online for the ease of the principal investigators.

Dr. Buckley then discussed radiation safety. The Institutional Biosafety Committee's primary responsibility is for compliance with institutional and governmental requirements with regard to recombinant DNA. He said we have to ensure that safe and proper handling is the responsibility of the principal investigator. The members of the committee are professors and administrative people that support the research, as well as a community representative.

Dr. Buckley discussed the Radiation Safety Committee. He also reported on the Committee on Infectious Biohazards, which is charged with ensuring that any research on human pathogens performed in TAMU facilities is conducted in a safe and prudent manner to

minimize human health risk. The principal investigator is the responsible person for all activities that occur in his/her laboratory.

Next, Dr. Buckley discussed conflicts of interest. He said System regulations provide guidelines for protecting the credibility and integrity of TAMUS researchers and staff, as well as component universities and agencies, so that public trust and confidence in their sponsored research activities are maintained. He said that potential conflict of interest occurs when an individual's private interests compete with their professional obligations to TAMUS to the degree that an independent observer might reasonably question whether the individual's professional actions or decisions are determined by considerations of personal gain, financial or otherwise. Dr. Buckley gave some examples of where this might happen, such as with consulting agreements, clinical testing for companies that actually fund research, conducting research for which one is paid using academic facilities, and the misappropriation of grant and contract funds for personal gain. Dr. Buckley said we try to avoid those conflicts of interest by having procedures set up that the principal investigators will follow. Again, there is a form online that has to be signed, where not only an employee has to sign it saying that they have reviewed the process or reviewed the rules of conflict of interest, but also that the research that they are currently engaged in does not create a conflict of interest. It is sent to the department head and dean for signature.

Dr. Buckley discussed the future of research compliance. He stated that he did not think that federal regulations were going to be lessened any time soon. It certainly appears that the opposite is true. He said ORI is trying to pass regulations that would require training for each principal investigator for ethics regarding animal use, as well as human research use, and human subjects use. Dr. Buckley said they are trying to put together a program to meet the responsible conduct and research training requirement by ORI. He hoped to have that online soon. The federal government has also standardized the definitions across federal agencies for scientific misconduct, that being plagiarism, falsification, or fabrication of data. He said at the TAMU level, the ULACC is accredited, and they are in the process of accrediting the IRB. Dr. Buckley said they are doing some things to not only comply with federal guidelines, but to take it one step further.

Mr. Allen stated that as chairman of the Committee on Audit, he thought it was remarkable that an investigation had been carried out in such a short period of time. He remarked that it is a complex issue and one that requires eternal vigilance. He said that he was not sure that the responsibility for vetting this should lie with the Committee on Audit, but if not then the Chairman of the Board, or the Board should decide where it does lie, because it should continue. Mr. Allen said until that decision is made, the Committee on Audit should have the opportunity to look at the background information that was collected, and perhaps give the Committee the opportunity to decide whether there are any areas that require specific or additional attention. If so, the Committee can report back to the Board on that at some later date.

Mr. Powell asked Ms. Cathy Smock, Chief Auditor, to note Mr. Allen's request.

Dr. Bazer stated that he wanted to make one final addition. He said that he thought the Board should become familiar with the acronym HIPPA, Health Information Patient's Protection Act. He said this is going to be a big issue that we are going to have to deal with because as we move into the informatics age, the federal government is laying down some pretty heavy duty

guidelines, and rules and regulations about how we have to encode and protect any identity for patients. Dr. Bazer said this relates to the fact that we can now do DNA testing, and indicate whether a person would be predisposed to a certain disease, or these kinds of things, or even if one is doing any kind of clinical trials, or non-clinical trials, to protect the identity of the patient. He added that there is also a Texas equivalent bill that is being looked at. He said this would be a costly procedure to implement for the academic institution.

Dr. Buckley said that he would like to follow up on Dr. Bazer's comments. He said that he is currently on a committee that is looking at the HIPPA requirements, and they were hoping that when the new president took over he would stop some of the new regulations that were passed right at the end of the last administration; however, that does not seem to be the case with the HIPPA requirements. Dr. Buckley said this will require some more compliance work with how we "de-identify" patient information on clinical trials, as well as ensure the protection of people's medical records.

Dr. Gaston thanked the group for their presentation, and for working so quickly and so hard to put it together.

#### ***UPDATE ON FEDERAL ACTIVITIES***

Mr. Powell called on Dr. Sayavedra to present this report. Dr. Sayavedra thanked the Board for the opportunity to present this update on federal activities that impact TAMUS in terms of funding and programs. He started his presentation by explaining why TAMUS is as unique as it is, as well as explaining why TAMUS is able to do the many things it does. He said everyone knows that TAMUS has nine outstanding universities. But in reality, he said, the one element that makes TAMUS different from any other system in the country, and in Texas, is the fact that TAMUS has eight great agencies. He said in his opinion, it is the glue that brings the TAMUS institutions together. Because of the tremendous collaboration that exists between TAMUS universities and our agencies, we are able to do many things that perhaps other systems are not able to do.

Dr. Sayavedra stated that he wanted to discuss, and provide examples of how this collaboration enables the System to meet the mission of providing education and service for the people of Texas. He said that he would talk about the kind of support that comes about because of the collaboration that exists between the universities and the agencies, and show several examples that have resulted in excellent support from the federal government. He also stated that he would discuss the partnerships that the System has, funded by the NSF, that incorporate TEES and a number of other System institutions, which in the last four years have resulted in about \$27 million in funding.

Dr. Sayavedra said the Texas Rural System Initiative incorporates a multitude of programs across the state. In addition to that, we have the Graduate K-12 Texas Rural System Initiative that once again incorporates many of our institutions and the agencies. The Teacher Collaborative for Excellence and Teacher Preparation, the South Texas Advanced Technology Education Project and the Information Technology Science Center for Teaching and Learning blend well with the Regents Initiative. He pointed out that the Rural System Initiative was funded to the tune of \$10 million and includes a diverse make up. He stated that of the children

that are being addressed, 50 percent are Hispanic, 10 percent are African-American, and 40 percent come from poverty areas. Mr. Powell asked when the program commenced. Dr. Sayavedra said that the program commenced three years ago, and in that particular program, West Texas A&M University (WTAMU) is the lead institution working together with TEES, and several of the other System campuses. Mr. Powell asked how we know if the program is successful. Dr. Sayavedra said they have several measures in reports that they have to give. First, he said, are the number of kids that go through to the program, and the number of teachers whose capabilities are enhanced. He said that they not only talk about the number of teachers and students, but also the quality of work that they are beginning to do. Mr. Powell asked if there were any reports yet. Dr. Sayavedra said that there were, in fact, they are required to provide quarterly reports and annual reports in those areas. Mr. Powell asked if the Board could see those reports. Dr. Sayavedra said that he could provide them to the Board.

Mr. Powell asked Dr. Russell Long, President of WTAMU, if he would apply for the grant again. Dr. Long stated that he would. He said that this program is changing lives, or at least it ultimately will. He also said that when talking about a systemic initiative, what is really being discussed is changing the entire system of education, and particularly math and science education in parts of the state that traditionally have not been noted for strong public education. He said that he thought it was going to make a difference particularly in math and science.

Dr. Sayavedra described another project that he said was funded to the tune of \$700,000, and includes TAMU-CC as the lead institution, as well as WTAMU. Once again, the areas that are being addressed are science and mathematics. These are areas where the state, right now, is experiencing enormous shortages. He said that those particular projects are the ones that they are trying to address. In this particular one, the state is spanned from Beeville ISD to Hereford, Texas, and there are a tremendous number of students that are being impacted.

The next initiative he described involved Texas A&M University-Kingsville (TAMU-K). This project also addresses undergraduate science and mathematic content courses. In this particular instance, college faculty are working with high school and middle school faculty and students in trying to align not only the curriculum, but also improve both teaching at the college level, and teaching at the public school level.

Mr. Powell asked Gen. Marc Cisneros, President of TAMU-K, if he would like to comment on this. Gen. Cisneros stated that most towns of Texas in that region are under-developed regarding education and have the task of passing students going on to a higher level. They are only touching the tip of the iceberg in the amount of students that they bring in. He speculated that there is a lot of activity within his university because they are open admission. He said that it is their life-blood to try and do as much as possible. From his perspective, the money is worth investing. He said that they probably do not have a lot of numbers that they turn around if compared to a profit or loss type thing. But the amount of influence that they are starting to get, particularly touching the teachers, he thought was very good.

Mr. Powell commented to Dr. Sayavedra that the projects he had described in this presentation would fit with the THECB's program "Closing the Gaps." Mr. Powell stated that these projects are really focusing on minority students in areas where public education has not been the most desirable. TAMUS can be a model finding ways to help in these years. He said that he thought these are the targeted young people that we are trying to get into higher

education, and to cross that bridge into a better life. He added that if we are doing that in those areas, it is splendid, and very frankly, taxpayers are already getting a profit and loss statement, they are making money on this deal, it is a great investment.

Dr. Sayavedra went on to describe another program dealing with TAMU-CC, in collaboration with Del Mar College. He said this program was designed to create a smoother transfer process from community colleges to four-year universities. In this particular instance, it is TAMU-CC that is the lead institution, again working closely together with TEES.

Mr. Powell asked Dr. Furgason to comment. Dr. Furgason said this was a very good deal; everyone is trying to improve the seamless way in which students come from community colleges into four-year institutions. He said they have a good articulation agreement right now; however, this adds another layer on top of that, another program that emphasizes particularly science and math. It is certainly an important step. He stated that everyone knows that a lot of young people go into the community colleges, and they do not go on to the four years, and that is the main purpose behind this program. He thanked Mike Cronan, Research Development Officer for TEES, stating that he and his staff are an important catalyst in making this thing work.

Dr. Sayavedra described the next project as one, in conjunction with the Regents Initiative, that became the basis for meeting a proposal for the Houston Endowment, which he hoped would result in a grant of \$3.7 million. Dr. Sayavedra said that the money would be used specifically to encourage and provide transfer opportunities for community college students into the teacher education profession, primarily in the areas of science and mathematics. He said that was forthcoming and he would report to the Board when that gets going. The next project that Dr. Sayavedra discussed was another \$10 million initiative, and once again, a partnership between TAMU, TAMU-CC and WTAMU. He said the areas that are being targeted and that they are trying to focus on are the public schools and science features. He believes that ultimately they are going to make the kind of progress that has been discussed around the state. He said that they are dealing with K-12 math and science technology, the community colleges, undergraduate programs, and ultimately, with graduate programs. Dr. Sayavedra said they are trying to span the entire spectrum, but they are trying to do it systemically.

Dr. Sayavedra stated that he would like to shift gears and discuss the other end of the spectrum. He stated that the System obtains support from the federal government from direct appropriations and the federal agencies. He believes that the System is beginning to cap the kind of support that it is going to get from direct appropriations because the monies are now being appropriated to federal agencies. Dr. Sayavedra said we should place our emphasis on getting our story to the federal agencies. Due to that, there have been some personnel changes in Washington that have added support in those areas. Dr. Sayavedra said we will be targeting NIH, NSF, the Department of Energy, the Department of Commerce, and others, and try to increase the level of support that is received from Washington.

Dr. Sayavedra reported that Senator Kay Bailey Hutchison would visit the TAMU campus on February 24 to follow up on an initiative that she started a year ago.

Mr. Powell asked Dr. Kem Bennett, Director of the Texas Engineering Extension Service (TEEX), if he would like to make any comments. Dr. Bennett said that he had seen a dramatic increase in their federal dollars. In TEEX, they are bringing in about \$15 million now from

Washington, where about five or six years ago it was about \$50,000. He said that Senator Hutchison has been very supportive of TEEEX and the entire System. Mr. Powell said that as a system, appreciation should be expressed to Senator Hutchison.

Dr. Haden stated that in terms of partnerships, the people in the universities do the real work. He stated that the role of TEEEX was facilitation, trying to uncover a source of funds, and providing services to aid in writing the proposals. Dr. Haden said the people at the NSF are saying that they like that. They like that engineers are involved with people from other universities, and in particular, education in math and science.

Dr. Avilès asked Dr. Charles Hines, President of Prairie View A&M University (PVAMU), about an articulation agreement with Houston Community College. He asked how it was working, and how can it dovetail with Dr. Sayavedra’s report. He asked if Dr. Hines was participating with them on this. Dr. Hines stated that they are participating with the federal initiatives. He said the entire articulation agreement with Houston Community College is working very well.

Mr. Powell stated that the THECB’s “Closing the Gaps” report, Governor Perry’s Commission report and Comptroller Rylander’s report, all fit into what we are attempting to do. Dr. Sayavedra agreed.

***RECESS***

Mr. Powell recessed the Board meeting at 10:30 a.m.

***RECONVENE***

Mr. Powell reconvened the Board meeting at 10:36 a.m., and called upon Mr. Nye to present the report of the Committee on Finance.

***REPORT FROM THE COMMITTEE ON FINANCE***

Mr. Nye, Chairman of the Committee of Finance, said the Committee had met the day before and received reports and considered and recommended approval of Items 1 through 4.

The Board took action as set forth below:

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**MINUTE ORDER 02-2001 (AGENDA ITEM 1)**

**ADOPTION OF AMENDED AND RESTATED SECOND SUPPLEMENT  
TO THE MASTER RESOLUTION,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Nye, seconded by Ms. Armstrong and by a unanimous vote, the following minute order was adopted:

The Amended and Restated Second Supplement to the Master Resolution, substantially in the form of **Exhibit A**, a copy of which is attached to the official minutes, is adopted and shall be effective immediately.

**MINUTE ORDER 03-2001 (AGENDA ITEM 2)**

**ACCEPTANCE OF GIFTS, DONATIONS, GRANTS AND ENDOWMENTS,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Nye, seconded by Ms. Armstrong and by a unanimous vote, the following minute order was adopted:

The Board of Regents hereby accepts the gifts, donations, grants, and endowments made to the Members of The Texas A&M University System concerned as shown on Gifts, Donations, Grants, and Endowments List No. 00-01-03, a copy of which is attached to the official minutes as **Exhibit B**.

**MINUTE ORDER 04-2001 (AGENDA ITEM 3)**

**ADOPTION OF GUIDELINES FOR THE FY 2002  
OPERATING BUDGETS,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Nye, seconded by Ms. Armstrong and by a unanimous vote, the following minute order was adopted:

The Texas A&M University System guidelines for the FY 2002 operating budgets, attached to the official minutes as **Exhibit C**, are hereby adopted.

**MINUTE ORDER 05-2001 (AGENDA ITEM 4)**

**ACCEPTANCE OF REPORT OF APPROPRIATIONS  
BY THE CHANCELLOR,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Nye, seconded by Ms. Armstrong and by a unanimous vote, the following minute order was adopted:

The following report of appropriations by the Chancellor is hereby accepted:

| <b>Member</b> | <b>Amount</b> | <b>Project Name &amp; Source of Funds</b>                                                                  |
|---------------|---------------|------------------------------------------------------------------------------------------------------------|
| TAMU          | \$20,541      | Equipment and Renovations to Hirshfeld-Moore House in Austin, Texas<br>Permanent University Fund Equipment |

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Mr. Powell called on Dr. Avilès for the report of the Committee on Buildings and Physical Plant.

**REPORT FROM THE COMMITTEE ON BUILDINGS AND PHYSICAL PLANT**

Dr. Avilès, Chairman of the Committee on Buildings and Physical Plant, said the Committee met the day before and recommended approval of Items 5, 6, 7, 31, pertaining to construction, and Item 8, pertaining to real estate, with the exception that no further action on the agencies building, which is Item 5, is to be taken on the availability of suitable lease space is investigated, and/or a developer may be identified that will be willing to build the lease space for the two agencies.

Dr. Avilès said the following actions were taken by the Chancellor, pursuant to System Policy 51.04 on construction projects since the last regular meeting of the Board of Regents.

- 1) Preliminary design approvals for the Chemical Engineering Building project, and the Wehner Building Expansion project at Texas A&M University; also for the Alkek IBT Institute Fourth Floor Buildout Project in Houston.
- 2) Construction contract for the Fine Arts Building at Texas A&M International University to Don Krueger Construction Co., of Victoria, Texas, in the amount of \$14,239,132.00.

The Board took action as set forth below:

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**MINUTE ORDER 06-2001 (AGENDA ITEM 5)**

**APPROVAL OF THE DESIGN/BUILD STATEMENT OF  
WORK AND APPROPRIATION FOR DESIGN/BUILD  
PRE-CONSTRUCTION SERVICES FOR  
THE AGENCIES BUILDING,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Allen, seconded by Dr. Wynn and by a unanimous vote, the following minute order was adopted:

The design/build statement of work for The Texas A&M University System Agencies Building is approved.

Supplementing a previous appropriation of \$15,000.00, the amount of \$940,000.00 is appropriated from Account No. 083518 Permanent University Fund for design/build pre-construction services for the Agencies Building, The Texas A&M University System at College Station, Texas.

The Board of Regents of The Texas A&M University System reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

*(Secretary's Note: This item was approved with the stipulation that no further action would be taken until the availability of suitable lease space was investigated, and/or a developer was identified that would be willing to build the lease space for the two agencies.)*

**MINUTE ORDER 07-2001 (AGENDA ITEM 6)**

**ACTION ON BIDS FOR THE  
REGIONAL HEALTH SCIENCE EDUCATION CENTER,  
THE TEXAS A&M UNIVERSITY SYSTEM HEALTH SCIENCE CENTER**

On motion of Mr. Allen, seconded by Dr. Wynn and by a unanimous vote, the following minute order was adopted:

Based on proposals received November 15, 2000, the contract is awarded to BFW Construction Co. of Temple, Texas, at \$8,505,408.00, the low base proposal, Alternates 1, 2, 3, 5 and 6 and Owner-Contractor scope/price negotiations for the Regional Health Science Education Center, Texas A&M University System Health Science Center at Temple, Texas.

Supplementing previous Texas A&M University System Health Science Center appropriations of \$379,907.00, the amount of \$4,960,000.00 is appropriated from Account No. 083518 Revenue Financing System (Tuition Revenue) and \$330,000.00 is appropriated from Account No. 083518 Revenue Financing System (Instructional Administration - College of Medicine) for the Regional Health Science Education Center, Texas A&M University System Health Science Center at Temple, Texas.

The amount of \$379,907.00 of previous Texas A&M University System Health Science Center appropriations from Account No. 085008 Designated Tuition is reverted to the source account.

Supplementing previous Scott & White commitments of \$320,093.00, the amount of \$4,909,907.00 is required from Scott & White Memorial Hospital and the Scott, Sherwood and Brindley Foundation, under the terms of the Memorandum of Agreement and a letter dated December 21, 2000, from Dr. Alfred Knight of Scott & White, to Dr. Jerry Gaston, for the Regional Health Science Education Center, Texas A&M University System Health Science Center, Temple.

The Board of Regents of The Texas A&M University System reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the Bonds are issued, possess the financial capacity to satisfy their Direct Obligations.

**MINUTE ORDER 08-2001 (AGENDA ITEM 7)**

**APPROVAL TO INCREASE THE PROJECT SCOPE  
AND ADJUST THE BUDGET FOR  
THE COASTAL ENGINEERING LABORATORY,  
TEXAS ENGINEERING EXPERIMENT STATION**

On motion of Mr. Allen, seconded by Dr. Wynn and by a unanimous vote, the following minute order was adopted:

The proposed increase in scope for the Coastal Engineering Lab, Texas Engineering Experiment Station at College Station, Texas, is approved.

The proposed budget adjustment from \$4,050,000.00 to \$6,000,000.00 for the Coastal Engineering Lab, Texas Engineering Experiment Station at College Station, Texas, is approved.

Supplementing a previous appropriation of \$445,000.00, the amount of \$227,000.00 is appropriated from Account No. 32633 - 4776MA Coastal Engineering Lab for design for the Coastal Engineering Lab, Texas Engineering Experiment Station at College Station, Texas.

**MINUTE ORDER 09-2001 (AGENDA ITEM 31)**

**APPROVAL TO ADD A SHELLED-IN THEATER  
AND ADJUST THE PROJECT BUDGET  
FOR THE FINE ARTS BUILDING,  
TEXAS A&M INTERNATIONAL UNIVERSITY**

On motion of Mr. Allen, seconded by Dr. Wynn and by a unanimous vote, the following minute order was adopted:

The request to have the option to add a shelled-in theater to the Fine Arts Building project at Texas A&M International University is approved. The Chancellor is authorized to decide if the change order will be issued.

The proposed budget adjustment for the Fine Arts Building at Texas A&M International University is approved.

**MINUTE ORDER 10-2001 (AGENDA ITEM 8)**

**AUTHORIZATION TO EXECUTE NATURAL GAS PIPELINE  
EASEMENT, CHEROKEE COUNTY, TEXAS,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Allen, seconded by Dr. Wynn and by a unanimous vote, the following minute order was adopted:

The Chancellor of The Texas A&M University System, or his designee, after favorable recommendation by the System Real Estate Office and legal review by the Office of General Counsel, is authorized to execute a six-inch (6") natural gas pipeline easement to Peak Pipeline Company, or assigns. The dimensions of this easement are approximately 30 feet in width and 3,059.35 feet (185.415 rods) in length across a portion of the Fairchild State Forest in the G.W. Brashear Survey, Abstract No. 114, Cherokee County, Texas. This easement will be for a ten (10) year term with total consideration being \$7,416.60.

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Mr. Powell called on Ms. Armstrong, Chairman of the Committee on Academic and Student Affairs, for a report.

***REPORT FROM THE COMMITTEE ON ACADEMIC AND STUDENT AFFAIRS***

Ms. Armstrong said the Committee met earlier in the day and considered and approved Items 9 through 20.

The Board took action as set forth below:

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**MINUTE ORDER 11-2001 (AGENDA ITEM 9)**

**APPROVAL OF ESTABLISHMENT OF NEW DEGREE PROGRAM,  
THE PROFESSIONAL PROGRAM IN BIOTECHNOLOGY,  
LEADING TO A MASTER OF BIOTECHNOLOGY,  
AND AUTHORIZATION TO SUBMIT NEW DEGREE PROGRAM  
TO THE TEXAS HIGHER EDUCATION COORDINATING BOARD FOR APPROVAL,  
TEXAS A&M UNIVERSITY**

On motion of Mr. Nye, seconded by Dr. Wynn and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at Texas A&M University, the Professional Program in Biotechnology, leading to a Master of Biotechnology.

The Board also authorizes the President of Texas A&M University to submit this new degree program to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board for this proposal have been met.

**MINUTE ORDER 12-2001 (AGENDA ITEM 10)**

**APPROVAL OF CONCEPT PAPER FOR THE  
ESTABLISHMENT OF THE INSTITUTE OF  
QUANTUM STUDIES,  
TEXAS A&M UNIVERSITY**

On motion of Mr. Nye, seconded by Dr. Wynn and by a unanimous vote, the concept paper for the establishment of the Institute of Quantum Studies at Texas A&M University, a copy of which is attached to the official minutes as **Exhibit D**, is hereby approved.

**MINUTE ORDER 13-2001 (AGENDA ITEM 11)**

**APPROVAL OF CONCEPT PAPER FOR THE  
ESTABLISHMENT OF THE CENTER FOR  
ADVANCED BIOMOLECULAR RESEARCH,  
TEXAS A&M UNIVERSITY**

On motion of Mr. Nye, seconded by Dr. Wynn and by a unanimous vote, the concept paper for the establishment of the Center for Advanced Biomolecular Research at Texas A&M University, a copy of which is attached to the official minutes as **Exhibit E**, is hereby approved.

**MINUTE ORDER 14-2001 (AGENDA ITEM 12)**

**ESTABLISHMENT OF THE INSTITUTE FOR PLANT  
GENOMICS AND BIOTECHNOLOGY AND AUTHORIZATION  
TO DISSOLVE THE CROP BIOTECHNOLOGY CENTER,  
TEXAS A&M UNIVERSITY, TEXAS AGRICULTURAL EXPERIMENT STATION,  
AND TEXAS AGRICULTURAL EXTENSION SERVICE**

On motion of Mr. Nye, seconded by Dr. Wynn and by a unanimous vote, the following minute order was adopted:

The Institute for Plant Genomics and Biotechnology is established to develop plant genomics, biotechnology and allied life science technologies and to foster technology utilization through multi-disciplinary research and improvement activities on model plant systems, field, forest and horticultural crops. The Institute will serve as an organizational unit of Texas A&M University, the Texas Agricultural Experiment Station and the Texas Agricultural Extension Service. The Vice Chancellor and Dean of Agriculture and Life Sciences is hereby authorized to appoint an Institute Director. Upon establishment of the Institute, the Crop Biotechnology Center will be dissolved.

**MINUTE ORDER 15-2001 (AGENDA ITEM 13)**

**APPROVAL OF CONCEPT PAPER FOR THE  
ESTABLISHMENT OF THE  
TEXAS TRANSPORTATION SAFETY CENTER,  
TEXAS TRANSPORTATION INSTITUTE**

On motion of Mr. Nye, seconded by Dr. Wynn and by a unanimous vote, the concept paper for the Establishment of the Texas Transportation Safety Center at the Texas Transportation Institute, a copy of which is attached to the official minutes as **Exhibit F**, is hereby approved.

**MINUTE ORDER 16-2001 (AGENDA ITEM 14)**

**APPROVAL OF INSTITUTIONAL PLAN FOR DISTANCE  
EDUCATION AND OFF-CAMPUS INSTRUCTION AND  
AUTHORIZATION TO SUBMIT PLAN TO THE  
TEXAS HIGHER EDUCATION COORDINATING BOARD,  
PRAIRIE VIEW A&M UNIVERSITY**

On motion of Mr. Nye, seconded by Dr. Wynn and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System approves the Institutional Plan for Distance Education and Off-Campus Instruction for Prairie View A&M University, as contained in **Exhibit G**, attached to the official minutes.

The Board also authorizes the President to submit this Institutional Plan for Distance Education and Off-Campus Instruction to the Texas Higher Education Coordinating Board for approval.

**MINUTE ORDER 17-2001 (AGENDA ITEM 15)**

**APPROVAL FOR INSTITUTIONAL PLAN FOR DISTANCE  
EDUCATION AND OFF-CAMPUS INSTRUCTION AND  
AUTHORIZATION TO SUBMIT PLAN TO THE  
TEXAS HIGHER EDUCATION COORDINATING BOARD,  
TEXAS A&M UNIVERSITY-CORPUS CHRISTI**

On motion of Mr. Nye, seconded by Dr. Wynn and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System approves the Institutional Plan for Distance Education and Off-Campus Instruction for Texas A&M University-Corpus Christi, as contained in **Exhibit H**, attached to the official minutes.

The Board also authorizes the President to submit this Institutional Plan for Distance Education and Off-Campus Instruction to the Texas Higher Education Coordinating Board for approval.

**MINUTE ORDER 18-2001 (AGENDA ITEM 16)**

**APPROVAL FOR INSTITUTIONAL PLAN FOR DISTANCE  
EDUCATION AND OFF-CAMPUS INSTRUCTION AND  
AUTHORIZATION TO SUBMIT PLAN TO THE  
TEXAS HIGHER EDUCATION COORDINATING BOARD,  
TARLETON STATE UNIVERSITY**

On motion of Mr. Nye, seconded by Dr. Wynn and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System approves the Institutional Plan for Distance Education for Tarleton State University, as contained in **Exhibit I**, attached to the official minutes.

The Board also authorizes the President to submit this Institutional Plan for Distance Education to the Texas Higher Education Coordinating Board for approval.

**MINUTE ORDER 19-2001 (AGENDA ITEM 17)**

**APPROVAL OF ESTABLISHMENT OF NEW DEGREE  
PROGRAM LEADING TO A BACHELOR OF SCIENCE  
DEGREE WITH MAJOR IN INDUSTRIAL ENGINEERING AND  
AUTHORIZATION TO SUBMIT NEW DEGREE PROGRAM TO THE  
TEXAS HIGHER EDUCATION COORDINATING BOARD FOR APPROVAL,  
TEXAS A&M UNIVERSITY-COMMERCE**

On motion of Mr. Nye, seconded by Dr. Wynn and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at Texas A&M University-Commerce leading to a Bachelor of Science Degree with major in Industrial Engineering and the expansion of the Table of Programs for a baccalaureate program in industrial engineering.

The Board also authorizes the President to submit this new degree program and table of programs expansion request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board for this proposal have been met.

**MINUTE ORDER 20-2001 (AGENDA ITEM 18)**

**APPROVAL OF ESTABLISHMENT OF NEW DEGREE  
PROGRAM LEADING TO A DOCTOR OF PHILOSOPHY IN  
PUBLIC HEALTH DEGREE AND AUTHORIZATION TO SUBMIT  
NEW DEGREE PROGRAM TO THE TEXAS HIGHER EDUCATION  
COORDINATING BOARD FOR APPROVAL,  
THE TEXAS A&M UNIVERSITY SYSTEM HEALTH SCIENCE CENTER**

On motion of Mr. Nye, seconded by Dr. Wynn and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at The Texas A&M University System Health Science Center leading to a Doctor of Philosophy in Public Health Degree.

The Board also authorizes the President of the A&M System Health Science Center to submit this new degree program to the Texas Higher Education Coordinating Board for approval.

**MINUTE ORDER 21-2001 (AGENDA ITEM 19)**

**APPROVAL OF ESTABLISHMENT OF NEW DEGREE  
PROGRAM LEADING TO A MASTER OF HEALTH  
ADMINISTRATION DEGREE AND AUTHORIZATION  
TO SUBMIT NEW DEGREE PROGRAM TO THE  
TEXAS HIGHER EDUCATION COORDINATING BOARD FOR APPROVAL,  
THE TEXAS A&M UNIVERSITY SYSTEM HEALTH SCIENCE CENTER**

On motion of Mr. Nye, seconded by Dr. Wynn and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at The Texas A&M University System Health Science Center leading to a Master of Health Administration Degree.

The Board also authorizes the President of the A&M System Health Science Center to submit this new degree program to the Texas Higher Education Coordinating Board for approval.



**MINUTE ORDER 22-2001 (AGENDA ITEM 20)**

**APPROVAL OF NEW DEGREE PROGRAM LEADING TO A  
MASTER OF SCIENCE IN PUBLIC HEALTH DEGREE AND  
AUTHORIZATION TO SUBMIT NEW DEGREE PROGRAM TO THE  
TEXAS HIGHER EDUCATION COORDINATING BOARD FOR APPROVAL,  
THE TEXAS A&M UNIVERSITY SYSTEM HEALTH SCIENCE CENTER**

On motion of Mr. Nye, seconded by Dr. Wynn and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at The Texas A&M University System Health Science Center leading to a Master of Science in Public Health Degree.

The Board also authorizes the President of the A&M System Health Science Center to submit this new degree program to the Texas Higher Education Coordinating Board for approval.

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Mr. Powell called on Dr. Wynn, Chairman of the Special Committee on Health Affairs, to present the report of the Special Committee on Health Affairs.

***REPORT ON THE SPECIAL COMMITTEE ON HEALTH AFFAIRS***

Dr. Wynn, Chairman of the Special Committee on Health Affairs, reported that she had visited Scott & White Hospital a couple of weeks ago, and spoke with a number of medical students and staff. She reported that the new affiliation agreement between the three entities seems to be working very well. She said morale is high and people are excited about the future. Most importantly, she said, the applications and the quality of medical student applicants seem to be holding quite steady. Dr. Wynn added that it looks like the difficult negotiations have not had an adverse impact on the new freshman class of incoming medical students.

***OTHER ITEMS***

Mr. Powell recognized Mr. Rob Furgason, who read resolutions that were adopted by the Student Senate of TAMU regarding the service of Don Powell, Frederick D. McClure and Robert H. Allen. Framed resolutions were presented to Mr. Powell and Mr. Allen.

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Mr. Powell called on Dr. Gaston to present Items 21 through 24. The Board took action as set forth below:

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**MINUTE ORDER 23-2001 (AGENDA ITEM 21)**

**APPROVAL OF MAJOR REVISIONS TO SYSTEM POLICY 60.01  
(*RELATIONSHIPS WITH FINANCIAL SUPPORT ORGANIZATIONS*),  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Nye, seconded by Dr. Wynn and by a unanimous vote, the following minute order was adopted:

Revisions to System Policy 60.01 (*Relationships With Affiliated Organizations*) as described in **Exhibit J**, are approved to be effective immediately.

**MINUTE ORDER 24-2001 (AGENDA ITEM 22)**

**APPROVAL OF MAJOR REVISIONS TO SYSTEM  
POLICY 25.07 (*CONTRACT ADMINISTRATION*),  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Nye, seconded by Dr. Wynn and by a unanimous vote, the following minute order was adopted:

Revisions to System Policy 25.07 (*Contract Administration*) as described in **Exhibit K**, are approved to be effective immediately.

**MINUTE ORDER 25-2001 (AGENDA ITEM 23)**

**APPROVAL OF REVISIONS TO SYSTEM  
POLICY 34.03 (*PURCHASE, SERVICE AND  
CONSUMPTION OF ALCOHOLIC BEVERAGES*),  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Nye, seconded by Dr. Wynn and by a unanimous vote, the following minute order was adopted:

Revisions to System Policy 34.03 (*Purchase, Service and Consumption of Alcoholic Beverages*) as described in **Exhibit L**, are approved to be effective immediately.

**MINUTE ORDER 26-2001 (AGENDA ITEM 24)**

**APPROVAL OF REVISIONS TO SYSTEM  
POLICY 17.02 (*PATENTS*),  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Nye, seconded by Dr. Wynn and by a unanimous vote, the following minute order was adopted:

Revisions to System Policy 17.02 (*Patents*), as described in **Exhibit M**, are approved to be effective immediately.

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Mr. Powell called on Dr. Long to present Item 25. The Board took action as set forth below:

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**MINUTE ORDER 27-2001 (AGENDA ITEM 25)**

**AUTHORIZATION TO AWARD HONORARY DOCTOR  
OF ARTS DEGREE TO JO STEWART RANDEL,  
WEST TEXAS A&M UNIVERSITY**

On motion of Mr. Nye, seconded by Mr. Stevens and by a unanimous vote, the following minute order was adopted:

West Texas A&M University is authorized to award an honorary Doctor of Arts degree to Jo Stewart Randel.

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Mr. Powell called on Dr. Gaston to present Items 26 through 28. Dr. Gaston recommended approval of Items 26 through 28, with the exception that PVAMU's list of Academic Tenure nominees be withdrawn from Item 27, at the request of Dr. Hines.

The Board took action as set forth below:

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**MINUTE ORDER 28-2001 (AGENDA ITEM 26)**

**CONFIRMATION OF APPOINTMENT AND  
COMMISSIONING OF PEACE OFFICERS,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Nye, seconded by Dr. Wynn and by a unanimous vote, the following minute order was adopted:

In accordance with System Policy 34.06 (*Appointment, Commissioning and Authority of Peace Officers*), the Board of Regents hereby confirms the appointment and commissioning of peace officers by the Presidents of the respective components of The Texas A&M University System, as reflected in **Exhibit N**, attached to the official minutes.

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**MINUTE ORDER 29-2001 (AGENDA ITEM 27-REVISED EXHIBIT)**

**GRANTING OF ACADEMIC TENURE,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Nye, seconded by Dr. Wynn and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System, in accordance with System Policy 12.01 on academic freedom, responsibility and tenure, hereby authorizes the granting of tenure to the following faculty members as set forth on Tenure List No. 00-01-03, attached to the official minutes as **Exhibit O**.

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**MINUTE ORDER 30-2001 (AGENDA ITEM 28)**

**GRANTING OF EMERITUS TITLES,  
THE TEXAS A&M UNIVERISTY SYSTEM**

On motion of Mr. Nye, seconded by Dr. Wynn and by a unanimous vote, the following minute order was adopted:

In recognition of long and distinguished service to The Texas A&M University System, the Board of Regents hereby confirms the recommendation of the Chancellor, and confers the title of “Emeritus/Emerita” upon individuals as shown on Emeritus Title List No. 00-01-03, attached to the official minutes as **Exhibit P**, and grants all rights and privileges of this title.

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Mr. Powell presented Item 29. The Board took action as set forth below:

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**MINUTE ORDER 31-2001 (AGENDA ITEM 29)**

**ADOPTION OF A RESOLUTION IN MEMORY OF  
CHAIRMAN EMERITA MARY NAN WEST,  
BOARD OF REGENTS  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Dr. Wynn, seconded by Mr. Nye and by a unanimous vote, the following minute order was adopted:

Whereas, Chairman Emerita Mary Nan West gave six years of honorable and dedicated service to the Board of Regents of The Texas A&M University System from 1991 to 1997; and

Whereas, during Mrs. West's tenure on the Board, she served as Chairman of the Board, Chairman of the Executive Committee and the Committee for Service Units, Vice Chairman of the Facilities Planning and Building Committee, and a member of the Committee for Land and Mineral Resources; and

Whereas, Chairman West served as the Board's special liaison to Texas A&M International University as it moved to the state's first new university campus in 25 years; and

Whereas, even after her tenure on the Board was over, she continued to serve as a member of the Texas A&M University College of Agriculture and Life Sciences Development Council; and

Whereas, she was a strong supporter of the San Antonio Livestock Exposition, leading the organization for close to two decades and establishing a scholarship fund that has awarded more than \$8 million to Texas agricultural students; and

Whereas, her support of young people, the agricultural industry and the A&M System was further manifest through a \$40,000 scholarship endowment she personally established for Mexican citizens to study at Texas A&M University's College of Agriculture and Life Sciences; and

Whereas, Chairman West's tireless devotion to her native South Texas and to the A&M System led to widespread improvements in educational quality and opportunities; and

Whereas, she was named "Man of the Year" by the Texas County Agricultural Agents Association in 1988 and broke through countless other gender barriers, including service as the first female head of the Alamo Quarter Horse Breeders Association, the San Antonio Livestock Exposition and the A&M System Board of Regents, the first female trustee of the Marine Military Academy, the first female member of the Texas Animal Health Commission, the first female recipient of the Executive Club of San Antonio's Golden Deed Award and the San Antonio Chamber of Commerce's Joe Freeman Award for agricultural achievement, and the first female inductee into the Texas Heritage Hall of Honor; and

Whereas, her long list of awards and recognitions includes induction into the San Antonio Women's Hall of Fame, the Texas Women's Hall of Fame-Agriculture and Ranching, the Junior Achievement Business Hall of Fame and the National Cowgirl Museum's Hall of Fame; and

Whereas, apart from her service to the A&M System, Chairman West was a trustee of Incarnate Word College and a distinguished alumna of St. Mary's Hall in San Antonio; and

Whereas, Chairman West touched the lives of countless individuals through her generosity, her common-sense leadership, her integrity, her intellect, her compassion and her support of Texas higher education, youth programs, agriculture and ranching; now, therefore, be it

Resolved, that we, the members of the Board of Regents of The Texas A&M University System, meeting on this 26<sup>th</sup> day of January 2001, express our deepest gratitude and respect for her distinguished service; and, be it, further

Resolved, that this resolution be spread upon the minutes, and copies thereof be sent to Chairman West's family and to the Archives of The Texas A&M University System as a permanent mark of the respect of this Board for the life and work of the late Mary Nan West and as a token of this Board's sympathy in her family's great loss.

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**MINUTE ORDER 32-2001 (AGENDA ITEM 30)**

**APPROVAL OF MINUTES OF THE  
REGULAR MEETING OF THE BOARD HELD ON  
NOVEMBER 30, 2000,  
BOARD OF REGENTS,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Nye, seconded by Dr. Avilés and by a unanimous vote, the following minute order was adopted:

The Minutes of the Regular Meeting of the Board of Regents of The Texas A&M University System held in Dallas, Texas, on November 30, 2000, are hereby approved.

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Mr. Powell asked if there was any other business to come before the Board. Mr. Stevens read Item 32. The Board took action as set forth below:

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**MINUTE ORDER 33-2001 (AGENDA ITEM 32)**

**ADOPTION OF A RESOLUTION IN HONOR OF  
ROBERT H. ALLEN  
AND BESTOWING THE TITLE OF REGENT EMERITUS,  
BOARD OF REGENTS OF THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Stevens, seconded by Dr. Avilés, with Mr. Allen abstaining, and by a majority vote, the following resolution was adopted:

Whereas, Mr. Robert H. Allen, having been appointed by Governor George W. Bush, has given six years of honorable and dedicated service to the Board of Regents of The Texas A&M University System beginning in 1995; and

Whereas, during Mr. Allen's tenure on the Board, The Texas A&M University System acquired Texas A&M University-Commerce, Texas A&M University-Texarkana and Baylor College of Dentistry; and

Whereas, in 1999, the Board established The Texas A&M University Health Science Center, bringing together Baylor College of Dentistry, the College of Medicine, the Graduate School of Biomedical Sciences, the Institute of Biosciences and Technology and the School of Rural Public Health to serve the needs of Texans in all corners of the state; and

Whereas, during his tenure, the A&M System increased to nine universities, eight state agencies and a health science center, which together educate 92,000 students and reach another 4 million people each year through its service mission; and

Whereas, Mr. Allen and his fellow regents spread educational opportunities even further through such permanent centers as the Tarleton University System Center-Central Texas in Killeen and the Texas A&M University-Kingsville System Center-Palo Alto in San Antonio, through the Regents' Initiative for Excellence in Education, and through an increased emphasis on distance education efforts; and

Whereas, by the end of his tenure, research projects under way by A&M System universities and agencies totaled more than \$450 million; and

Whereas, during his tenure, the George Bush Presidential Library Center opened its doors on the Texas A&M campus amidst national and international fanfare; and

Whereas, Mr. Allen served as chairman of the Committee on Audit, the Policy Review Committee and the Transportation Committee; and

Whereas, as a member of the Committee on Buildings and Physical Plant, Mr. Allen was directly involved with such A&M System construction projects as the Texas Transportation Institute's Gibb Gilchrist Building, the Hastings Center at West Texas A&M University, the University Center at Texas A&M University-Corpus Christi, the New Science Building and the University Center Complex at Prairie View A&M University, new student housing at Tarleton State University and the first three phases of the Texas A&M International University campus—the state's first new university campus in 25 years; and

Whereas, Mr. Allen has also provided outstanding leadership as the Board's special liaison to the University of Texas Investment Management Corporation, where he served as vice chairman; and

Whereas, after serving in the U.S. Army, Mr. Allen received a bachelor of business administration degree from Texas A&M University in 1951; and

Whereas, his success and his loyalty to his alma mater have led to a Texas A&M Distinguished Alumni Award, a Texas A&M Distinguished Achievement Award from the College of Geosciences and Earth Resources, a Texas Business Executive of the Year Award from the College of Business Administration, and an Outstanding Alumni Award from the College of Business Administration and the Graduate School of Business; and

Whereas, The Texas A&M University System and the State of Texas acknowledge Mr. Allen's contributions to Texas higher education and to the A&M System; now, therefore, be it

Resolved, that we, members of the Board of Regents of The Texas A&M University System, meeting on this 26<sup>th</sup> day of January 2001, express our deepest gratitude and respect for his distinguished service; and, be it, further

Resolved, that in honor of his service to the Board, we bestow the title of Regent Emeritus of the Board of Regents of The Texas A&M University System, with all the rights and privileges pertaining thereto, upon Mr. Robert H. Allen; and, be it, further

Resolved, that this resolution be spread upon the minutes, and copies thereof be presented to Mr. Allen and to the Archives of The Texas A&M University System as a permanent tribute to the high esteem in which he is held.

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Dr. Avilès read Item 33. The Board took action as set forth below:

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**MINUTE ORDER 34-2001 (AGENDA ITEM 33)**

**ADOPTION OF A RESOLUTION IN HONOR OF  
FREDERICK D. MCCLURE  
AND BESTOWING THE TITLE OF VICE CHAIRMAN EMERITUS,  
BOARD OF REGENTS OF THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Dr. Avilès, seconded by Mr. Nye and by a unanimous vote, the following minute order was adopted:

Whereas, Mr. Frederick D. McClure, having been appointed by Governor George W. Bush, has given six years of honorable and dedicated service to the Board of Regents of The Texas A&M University System beginning in 1995; and

Whereas, during Mr. McClure's tenure on the Board, The Texas A&M University System acquired Texas A&M University-Commerce, Texas A&M University-Texarkana and Baylor College of Dentistry, and Texas A&M International University moved to the state's first new university campus in 25 years; and



Whereas, in 1999, the Board established The Texas A&M University Health Science Center, bringing together Baylor College of Dentistry, the College of Medicine, the Graduate School of Biomedical Sciences, the Institute of Biosciences and Technology and the School of Rural Public Health to serve the needs of Texans in all corners of the state; and

Whereas, during his tenure, the A&M System increased to nine universities, eight state agencies and a health science center, which together educate 92,000 students and reach another 4 million people each year through its service mission; and

Whereas, Mr. McClure and his fellow regents spread educational opportunities even further through such permanent centers as the Tarleton University System Center-Central Texas in Killeen and the Texas A&M University-Kingsville System Center-Palo Alto in San Antonio, through the Regents' Initiative for Excellence in Education, and through an increased emphasis on distance education efforts; and

Whereas, by the end of his tenure, research projects under way by A&M System universities and agencies totaled more than \$450 million; and

Whereas, during his tenure, the George Bush Presidential Library Center opened its doors on the Texas A&M campus amidst national and international fanfare; and

Whereas, Mr. McClure was elected Vice Chancellor of the Board in 1999, a position he held in addition to his role as chairman of the Legislative Committee and his membership on the Committee on Audit, the Committee on Academic and Student Affairs and the Policy Review Committee; and

Whereas, he likewise served the A&M System as the Board's Special Liaison to the Prairie View A&M University Development Foundation, the Texas A&M University Association of Former Students and the Executive Committee of the Panhandle Plains Historical Museum at West Texas State University; and

Whereas, Mr. McClure received a bachelor's degree in agricultural economics in 1976 from Texas A&M University, where he served as student body president and received the Brown-Rudder Outstanding Student Award; and

Whereas, he was named the 115<sup>th</sup> Distinguished Alumnus of Texas A&M University; and

Whereas, Mr. McClure has given back to his alma mater through service on the boards of the George Bush Presidential Library Foundation, the 12<sup>th</sup> Man Foundation and the Association of Former Students; and

Whereas, apart from his tenure on the Board, he has served his state and his country as Associate Deputy U.S. Attorney General, Legislative Director to U.S. Senator John Tower, Government Affairs Staff Vice President of Texas Air Corporation, Special Assistant for Legislative Affairs to President Ronald Reagan and Assistant for Legislative Affairs to President George Bush; and

Whereas, The Texas A&M University System and the State of Texas acknowledge Mr. McClure's contributions to Texas higher education and to the A&M System; now, therefore, be it

Resolved, that we, members of the Board of Regents of The Texas A&M University System, meeting on this 26<sup>th</sup> day of January 2001, express our deepest gratitude and respect for his distinguished service; and, be it, further

Resolved, that in honor of his service to the Board, we bestow the title of Regent Emeritus of the Board of Regents of The Texas A&M University System, with all the rights and privileges pertaining thereto, upon Mr. Frederick D. McClure; and, be it, further

Resolved, that this resolution be spread upon the minutes, and copies thereof be presented to Mr. McClure and to the Archives of The Texas A&M University System as a permanent tribute to the high esteem in which he is held.

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Dr. Wynn read Item 34. The Board took action as set forth below:

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**MINUTE ORDER 35-2001 (AGENDA ITEM 34)**

**ADOPTION OF A RESOLUTION IN HONOR OF  
DONALD E. POWELL  
AND BESTOWING THE TITLE OF CHAIRMAN EMERITUS,  
BOARD OF REGENTS OF THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Dr. Wynn, seconded by Ms. Armstrong, with Mr. Powell abstaining, the following minute order was adopted:

Whereas, Mr. Donald E. Powell, having been appointed by Governor George W. Bush, has given six years of honorable and dedicated service to the Board of Regents of The Texas A&M University System beginning in 1995; and

Whereas, for the last four years of his tenure, he served as Chairman of the Board, leading the A&M System through a time of significant expansion and increased opportunities in the name of education, research and outreach for Texans; and

Whereas, during Mr. Powell's time on the Board, The Texas A&M University System acquired Texas A&M University-Commerce, Texas A&M University-Texarkana and Baylor College of Dentistry, and Texas A&M International University moved to the state's first new university campus in 25 years; and

Whereas, in 1999, the Board established The Texas A&M University Health Science Center, bringing together Baylor College of Dentistry, the College of Medicine, the Graduate School of Biomedical Sciences, the Institute of Biosciences and Technology and the School of Rural Public Health to serve the needs of Texans in all corners of the state; and

Whereas, during his tenure, the A&M System increased to nine universities, eight state agencies and a health science center, which together educate 92,000 students and reach another 4 million people each year through its service mission; and

Whereas, Mr. Powell and his fellow regents spread educational opportunities even further through such permanent centers as the Tarleton University System Center-Central Texas in Killeen and the Texas A&M University-Kingsville System Center-Palo Alto in San Antonio, through the Regents' Initiative for Excellence in Education, and through an increased emphasis on distance education efforts; and

Whereas, by the end of his tenure, research projects under way by A&M System universities and agencies totaled more than \$450 million; and

Whereas, during his tenure, the George Bush Presidential Library Center opened its doors on the Texas A&M campus amidst national and international fanfare; and

Whereas, as Board Chairman, Mr. Powell was directly involved with such A&M System construction projects as the Texas Transportation Institute's Gibb Gilchrist Building, the Hastings Center at West Texas A&M University, the University Center at Texas A&M University-Corpus Christi, the New Science Building and the University Center Complex at Prairie View A&M University, new student housing at Tarleton State University and the first three phases of the Texas A&M International University campus; and

Whereas, along with his service as Board Chairman, Mr. Powell was a member of the Legislative Committee and served as an ex-officio member on all standing committees; and

Whereas, Mr. Powell received a bachelor's degree in economics in 1963 from West Texas State University—now West Texas A&M University; and

Whereas, among the many educational, charitable and community organizations with which he is involved is the West Texas A&M University Foundation; and

Whereas, The Texas A&M University System and the State of Texas acknowledge Mr. Powell's contributions to Texas higher education and to the A&M System; now, therefore, be it

Resolved, that we, members of the Board of Regents of The Texas A&M University System, meeting on this 26<sup>th</sup> day of January 2001, express our deepest gratitude and respect for his distinguished service; and, be it, further

Resolved, that in honor of his service to the Board, we bestow the title of Regent Emeritus of the Board of Regents of The Texas A&M University System, with all the rights and privileges pertaining thereto, upon Mr. Donald E. Powell; and, be it, further

Resolved, that this resolution be spread upon the minutes, and copies thereof be presented to Mr. Powell and to the Archives of The Texas A&M University System as a permanent tribute to the high esteem in which he is held.

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Each member of the Board expressed their appreciation and gratitude for the service of Mr. Powell, Mr. McClure and Mr. Allen to The Texas A&M University System and the State of Texas.

***ADJOURNMENT***

There being no further business, Mr. Powell adjourned the meeting at 11:15 a.m., Friday, January 26, 2001.

Vickie Burt Spillers  
Executive Secretary to the Board of Regents  
The Texas A&M University System

VBS:bg