MINUTES

OF THE

MEETING OF THE

BOARD OF REGENTS

OF

THE TEXAS A&M UNIVERSITY SYSTEM

HELD IN

CANYON, TEXAS

JANUARY 24-25, 2002

(Approved March 21-22, 2002, Minute Order 64-2002)
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MINUTES OF THE
MEETING OF THE BOARD OF REGENTS
January 24-25, 2002

CONVENE BOARD MEETING - JANUARY 24

A regular meeting of the Board of Regents of The Texas A&M University System was convened by Mr. Erle Nye, Chairman of the Board of Regents, at 9:40 a.m., on Thursday, January 24, 2002, in the Alumni Banquet Facility, Hazel Kelley Wilson Hall, on the campus of West Texas A&M University, Canyon, Texas. The following members of the Board were present:

Mr. Erle Nye, Chairman
Dr. Dionel E. Avilés, Vice Chairman
Mr. Phil Adams
Dr. Wendy Gramm
Mr. L. Lowry Mays
Mr. Lionel Sosa
Mr. R.H. (Steve) Stevens, Jr.
Dr. Susan Rudd Wynn

The following member of the Board was not present:

Ms. Anne Armstrong

Mr. Nye expressed the Board’s appreciation to Dr. Russell Long, President of West Texas A&M University (WTAMU), and his colleagues and associates for hosting the meeting.

INVOCATION

The invocation was presented by Ms. Deborah James, a graduate student at WTAMU. Mr. Nye said Ms. James received her B.S. degree in psychology and criminal justice from WTAMU in May 2001. He said she is currently the student body president at WTAMU and serves as the secretary to the Chancellor’s Student Advisory Board.

CHAIRMAN’S REMARKS

Mr. Nye welcomed members of a news reporting working class, Mass Communications 101, who were present. Mr. Nye said he was very pleased with the progress of the System and he thought it was off to a good start. Mr. Nye asked that the record reflect that Texas A&M University (TAMU) men’s basketball team beat the University of Texas the previous evening.
CHANCELLOR'S REMARKS

Mr. Nye called on Mr. Howard D. Graves, Chancellor, for comments. Mr. Graves expressed his own personal appreciation to everyone in the System for the great job they are doing. He said he wanted to particularly thank Dr. Long and the WTAMU staff and faculty for the wonderful job of hosting the meeting and social events.

Mr. Graves said he wanted to recognize WTAMU for some of the successes that they have had in student competitions. He said WTAMU students participated in the world championship collegiate quarter horse judging contest. In November the team won in all categories with individual students winning four out of the top ten individual competitions. He said the world championship went to WTAMU, second place was Oklahoma State University, and third place team was TAMU. Mr. Graves said the WTAMU speech team won first and second in individual competitions in the nation in the national speech team competition held last April in Peoria, Illinois. He said the team won ninth in the nation in the team award. He added that 16 WTAMU students have qualified in 34 events and will continue to compete in this year’s competition.

Mr. Graves recognized the Texas Forest Service (TFS) that recently received two Franklin awards. He said these are national awards named after Benjamin Franklin, who, among other of his achievements, was the founder of the volunteer firefighting forces. Mr. Graves said these awards recognize outstanding efforts by state forestry service employee units or groups making significant contributions to serving all people in the state in fire protection and management. He said the TFS won the Franklin award for state fire assistance for 2001 for wildfire mitigation initiatives and it won the volunteer fire assistance award for its efforts in outfitting volunteer fire departments with industrially owned firefighting equipment that formerly had been destroyed when it was replaced. Mr. Graves said in order for that equipment to be able to be donated to volunteer firefighting units, the TFS had to work with the legislature to get the donors of the equipment protected from liability for any flaws that might exist. He said they did that, they were successful and have put nearly $7 million worth of equipment into service at no cost to taxpayers and no cost to the receiving volunteer firefighting units.

Mr. Graves offered congratulations to Prairie View A&M University (PVAMU) for the receipt of a gift of in-kind contributions of products and services for a combined commercial value of over $60 million. He said the gift is from Partners for the Advancement of CAD Education (PACE). PACE is an alliance of General Motors, Sun Microsystem and EDS. Mr. Graves said that gift will be submitted to the Board for approval at the next meeting.

Mr. Graves announced that the Chancellor's Century Council annual meeting was scheduled for March 5-7, at Tarleton State University (TSU). He invited each of the regents and CEOs to attend a portion of the conference if allowed by their schedules.
UPDATE ON WEST TEXAS A&M UNIVERSITY

Mr. Nye called on Dr. Long for an update on WTAMU. Dr. Long welcomed everyone to the campus. He said he wanted to talk about what they are doing now but also some of the challenges that they will be facing in the not too distant future. Dr. Long began by showing a videotape. He said it gave a very broad overview of the campus and what goes on at the university. He said he also used it as an example of the quality of work of students in WTAMU's mass communications area.

Dr. Long said it was important to put WTAMU into some kind of geographical context. He pointed out that WTAMU is closer to five other state capitals than it is to Austin. He explained that WTAMU is a regional, comprehensive university with 61 undergraduate degree programs and 42 graduate degree programs. He discussed WTOOnline offerings and development. Dr. Long said there are more than 100 student organizations. He said WTAMU is a member of the NCAA Division II. He said that 61 percent of the entering freshmen at WTAMU are first generation university students and almost 59 percent receive some sort of financial assistance. Dr. Long explained that a typical WTAMU undergraduate student, in the Fall of 2001, was a white female, 23 years old, with an undeclared major, first-generation student, from Randall County, who works off-campus and receives financial aid.

Dr. Long said looking at headcount enrollment, since 1987, there has been a steady increase in enrollment, about a 16 percent increase. He said compared to many of their peer institutions, this is not as dramatic as some, but looking at the region served, this is very solid growth. Dr. Long said during that same period of time, minority enrollment increased by over 90 percent. He said Hispanic enrollment growth was over 135 percent increase for that period of time. Dr. Long said they are trying to create a student body that is reflective of the population of the region. He said their female enrollment is growing while their male enrollment is declining. Dr. Long said one of the challenges is to try to get back into balance between male and female enrollment.

Dr. Long referred back to the WTOOnline program. He said the first offering was in the summer of 1997, with one class of 27 students. In the fall of 2000, they had 1,353 students. He explained that Phoenix University had 15,000 and UT Telecampus (which is made up of all the institutions in the UT System) had 1,138 students. Dr. Long said they are constantly evaluating the quality of instruction by student responses in those courses. Results of a student survey showed that 73 percent of the students in Fall 2000 preferred the online class to the traditional class, 68 percent would not have taken that class if it had been offered during the day, 63 percent would not have taken the class if it had been offered at night, and 61 percent of those students are taking another course on campus. Dr. Long said it's not just students at a great distance, it's also the traditional on-campus student who will be taking one or more of these online classes because of scheduling problems and so on. Dr. Long said based upon student responses, they have saved over 5,587,231 miles, 94, 787 hours of driving time and $1,834,424 in travel costs.
Next, Dr. Long discussed highlights of academics and service. He said in their teacher preparation courses, 80 percent of the teachers in the Texas Panhandle are WTAMU graduates. He said 10 of the 77 “blue chip” outstanding education majors in The Texas A&M University System (TAMUS) are WTAMU students. He said the Division of Nursing sponsors “Progressive Farmer Safety Day Camps” for about 3,200 elementary school students each year. Dr. Long said in Fall 2000, WTAMU’s online MBA degree became the first full, SACS-approved virtual delivery MBA program in Texas. He said they are proud of the way they have integrated the university into the community. He said they have the Small Business Development Center, which is a 13-year program with 5,000+ clients, 635 new business starts, 189 business expansions, more than 3,200 new jobs and nearly $50 million in new capital. He said the Chemistry Road Show is a program that they developed about four years ago where they go out and do demonstrations of science in area schools. He said they reach about 4,000 elementary school students a year in this program. He said the Harrington String Quartet performed at the Royal Academy of Music in London and earned the premier performance slot in the competition. Dr. Long said in the last legislative session, they received a special item appropriation to create a rural business incubator. He said this is the first one in the state and nation to focus on rural communities. He said they have gotten off to a very fast start on that and anticipate a matching federal grant. He added that the Jason Project has involved more than 16,000, 4th through 9th grade students, who come on campus each year.

Dr. Long said the number of grants they have received has increased over 200 percent and the dollar value has increased over 1,000 percent. Examples of grant-supported projects include the Texas Rural Systemic Initiative, Agricultural Air Quality Initiative and the Farm and Ranch Family Safety Program.

Next, Dr. Long talked about physical changes at the university. He said they have located student kiosks throughout campus where students can look at unofficial transcripts and grade reports. He said the campus is a little unusual as it has quite a bit of space but it is not very usable space. He said often it is space that is outdated -- it simply doesn’t meet contemporary needs. Dr. Long explained new and renovated facilities on the campus. He said they are very excited about the new Events Center.

Dr. Long said in terms of immediate future changes, in the last five years the amount of student financial aid has grown from $14.4 million to $23.2 million. He said this would not have been possible without a fairly significant growth in their endowment. He said they have also done a lot of things to try to upgrade and improve their enrollment services. He said students now may apply entirely on the Web. They have access to their grades on the Web. He said the faculty no longer submits paper copies of grades at the end of the semester, those grades are submitted online. He said they have gone to a total online register for courses, paying bills, checking grades, etc. He said they are also looking at some other enrollment initiatives. One of the things that they have just announced is that any student who graduates in May 2002, who is in the top 25 percent of his or her class, will be guaranteed a $1,000 scholarship if they enroll as a freshman at WTAMU in the fall. Dr. Long said they are trying to continually improve the quality of their undergraduate education. He said they have an honors program.
They are strengthening their admission criteria. He added that one thing that has just happened is that students who live on campus now have free internet access in the dorm.

Dr. Long said several of the new academic programs developed in the last few years include the BS and MS in Communication Disorders and the Teacher Certification in Agriculture. He said they are also very excited about the new Fine Arts Building.

Dr. Long said like any university, they are facing some challenges as well. One of the challenges has to do with their male undergraduate enrollment. He said they simply have to devise ways to try to capture the male high school graduate. He said there are several explanations for why that is not happening right now. One is that Amarillo has one of the lowest unemployment rates in the state and there is an enormous amount of construction that is going on in Amarillo, so it makes it very easy for these young men to graduate from high school and go to work at $15 or $16 or $17 an hour. He said the second challenge is the declining population of the Panhandle. Dr. Long said we've all heard a great deal about the fact that by 2015 there is supposed to be 500,000 more high school graduates in Texas. He said according to the demographic projections, 19 of those would be in the Texas Panhandle. He said this means they are going to have to look beyond traditional recruiting. He said this is one of those areas where system membership is so important in order to have visibility through the rest of the state, and particularly in the major metropolitan areas. Dr. Long said they have the challenge of faculty and staff salaries.

He said development growth is something that is a challenge for most universities right now. He said in the wake of “911” there has been much philanthropic activity and some of the traditional beneficiaries of that are getting pushed aside. Dr. Long referred to the Texas Higher Education Coordinating Board’s (THECB) plan on “Closing the Gaps.” He said everyone has agreed this is a very desirable program and a very desirable direction to go. He said there are also some disconnects in that program. He said for example, one area is to increase the number of engineers that are graduating from Texas universities each year, yet the THECB recently decided that it will not approve any new engineering programs. Dr. Long said he didn’t think anyone disagreed with the goals of “Closing the Gaps,” but he thought the means to accomplishing those goals were going to be very interesting. He added that we need to increase the number of doctoral faculty in the state and look at our undergraduate programs.

Mr. Nye said Dr. Long’s story was impressive. He said everyone was proud of his accomplishments and his personal leadership. Mr. Nye asked if any special efforts had been made to make the university more receptive to minority students. Dr. Long agreed in the affirmative and said they have a number of programs. He said they have provided programs not only for prospective students, but also for parents. He said they have a very successful program with a high school in Amarillo that is almost entirely minority. They guarantee that they will provide tuition, fees and books to any student who completes four years in high school, meeting certain requirements, when they graduate from that high school. Mr. Sosa said it was a very impressive how WTAMU is
reaching out to the community. He said he thought they are addressing it in a very proactive way that will bring the needed results. Dr. Gramm said a lot of effort is spent on the financial side in attracting students. She asked if they are getting support in the community to raise the funds for the scholarships. Dr. Long replied in the affirmative.

RECESS

Mr. Nye recessed the meeting at 10:45 a.m.

(Secretary's Note: The Committee on Academic and Student Affairs was convened at 11:01 a.m. and adjourned at 11:50 a.m. The Committee on Finance was convened at 11:51 a.m., recessed at 12:08 p.m., reconvened at 1:11 p.m. and adjourned at 1:54 p.m. The Ad Hoc Policy Review Committee was convened at 1:55 p.m. and adjourned at 2:02 p.m. The Special Committee on Educational Access was convened at 2:03 p.m. and adjourned at 2:19 p.m. The Special Committee on Health Affairs was convened at 2:20 p.m. and adjourned at 2:57 p.m.)

RECONVENE BOARD MEETING AND CONVENE IN CLOSED SESSION

At 2:58 p.m. Mr. Nye reconvened the Board meeting. He announced that the Board would convene in closed session to consider matters as permitted by Chapter 551 of the Texas Government Code: 551.071, for consultation with System attorneys on pending and proposed litigation and matters recognized as attorney/client confidential and privileged; 551.072, for discussion regarding the acquisition, lease, exchange, disposition and value of real estate; and 551.074, for discussion of matters involving the appointment, employment, evaluation, reassignment, duties, discipline or dismissal or to hear complaints or charges against an officer or employee including Item 25 (Appointment of the Executive Director of the Texas Veterinary Medical Diagnostic Laboratory.)

Mr. Nye said in accordance with the law, no final action, decision or vote with regard to any matter considered in the closed meeting would be made or taken.

Mr. Nye announced that the Board would move its closed session meeting to the Buffalo Room, in the same building.

RECESS CLOSED SESSION

Mr. Nye recessed the closed session at 5:19 p.m. and announced that the Board would reconvene its closed session the next day to complete its closed session agenda.
RECONVENE BOARD MEETING - JANUARY 25

Mr. Nye reconvened the meeting at 8:19 a.m. The following members of the Board were present:

- Mr. Erle Nye, Chairman
- Dr. Dionel E. Avilés, Vice Chairman
- Mr. Phil Adams
- Dr. Wendy Gramm
- Mr. L. Lowry Mays
- Mr. Lionel Sosa
- Mr. R.H. (Steve) Stevens, Jr.
- Dr. Susan Rudd Wynn

The following member of the Board was not present:

- Ms. Anne Armstrong

RECONVENE IN CLOSED SESSION AND RECESS

(Secretary’s Note: The Board continued with its closed session agenda at 8:20 a.m. and concluded at 9:11 a.m.)

Mr. Nye announced that the Board had met in closed session on Thursday, January 24, from 3:00 p.m. to 5:19 p.m. and reconvened in closed session on Friday, January 25, at 8:20 a.m. and concluded at 9:11 a.m. Mr. Nye recessed the meeting at 9:23 a.m.

(Secretary’s Note: The Committee on Buildings and Physical Plant convened at 9:24 a.m. and adjourned at 10:19 a.m. The Ad Hoc Committee to Study Proposed Enhancement Fees for Texas A&M University convened at 10:20 a.m. and adjourned at 10:25 a.m.)

RECONVENE

Mr. Nye reconvened the meeting at 10:47 a.m. and called on Mr. Adams to present the report from the Committee on Audit.

REPORT FROM THE COMMITTEE ON AUDIT

Mr. Adams, Chairman of the Committee on Audit, said the Committee met on January 23. He said Mr. Dick Dinan, a director with System Internal Audit, went over the first quarter audit report and covered the primary points that were covered in the report including a review of management controls of the agricultural program, the Texas Agricultural Experiment Station (TAES) and the Texas Cooperative Extension (TCE); a review of procurement at Texas A&M International University (TAMIU); a review of the George Bush School of Government and Public Service at TAMU; contracts and grant
administration at the Texas Transportation Institute (TTI); a review of NCA A at Texas A&M University-Commerce (TAMU-C), TSU, TAMU and Texas A&M University-Corpus Christi (TAMU-CC); and finally a review of advanced research and advanced technology program grants at The Texas A&M University System Health Science Center (TAMUSHSC), Texas A&M University at Galveston (TAMUG), TAMU-CC, PVAMU and TSU. Mr. Adams said the Committee received an update on management’s audit tracking compliance report. He said the Committee believes this report is becoming a very effective tool.

Mr. Nye called on Mr. Stevens to present the report of the Committee on Finance.

REPORT FROM THE COMMITTEE ON FINANCE

Mr. Stevens, Chairman of the Committee on Finance, said the Committee met on Thursday, January 24, and received an update on the financial status of the System and highlights on technology licensing. He said the Committee acted on Items 1 through 7. The Board took action as set forth below:

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MINUTE ORDER 01-2002 (AGENDA ITEM 01)

APPROVAL OF DEPOSITORY AGREEMENT WITH
WELLS FARGO BANK,
THE TEXAS A&M UNIVERSITY SYSTEM

On motion of Mr. Stevens, seconded by Mr. Sosa, with Mr. Adams recusing himself from the vote, and by a majority vote, the following minute order was adopted:

(Secretary’s Note: Mr. Adams did not vote on this item nor did he take part in the proceedings leading up to final action on this item.)

In accordance with The Texas A&M University System Investment Policy, Wells Fargo Bank is hereby approved as a depository for The Texas A&M University System and its Members through March 31, 2005, with the option to extend the depository agreement for an additional two years.

MINUTE ORDER 02-2002 (AGENDA ITEM 02)

APPROVAL OF DEPOSITORY AGREEMENT
WITH BANK OF AMERICA,
THE TEXAS A&M UNIVERSITY SYSTEM

On motion of Mr. Stevens, seconded by Mr. Sosa and by a unanimous vote, the following minute order was adopted:
In accordance with The Texas A&M University System Investment Policy, Bank of America is hereby approved as a depository of The Texas A&M University System and its Members through March 31, 2005, with the option to extend the depository agreement for an additional two years.

**MINUTE ORDER 03-2002 (AGENDA ITEM 03)**

**APPROVAL OF DEPOSITORY AGREEMENT WITH FIRST AMERICAN BANK, ACTING AS LOCK-BOX PROCESSOR FOR TEXAS A&M UNIVERSITY, THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Stevens, seconded by Mr. Sosa, with Mr. Adams recusing himself from the vote, and by a majority vote, the following minute order was adopted:

(Secretary’s Note: Mr. Adams did not vote on this item nor did he take part in the proceedings leading up to final action on this item.)

In accordance with the System Investment Policy, First American Bank is hereby approved as a depository, acting as Lock-Box processor for Texas A&M University through March 31, 2005, with the option to extend the depository agreement for an additional two years.

**MINUTE ORDER 04-2002 (AGENDA ITEM 04)**

**APPROVAL OF GUIDELINES FOR THE FY 2003 OPERATING BUDGETS, THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Stevens, seconded by Mr. Sosa and by a unanimous vote, the following minute order was adopted:

The Texas A&M University System guidelines for the FY 2003 operating budgets, attached to the official minutes as Exhibit A, are hereby adopted.

**MINUTE ORDER 05-2002 (AGENDA ITEM 05)**

**ACCEPTANCE OF GIFTS, DONATIONS, GRANTS AND ENDOWMENTS, THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Stevens, seconded by Mr. Sosa and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System hereby accepts the gifts, donations, grants, and endowments made to the Members of The Texas A&M University System concerned as shown on Gifts, Donations, Grants, and Endowments List No. 01-02-03, attached to the official minutes as Exhibit B.
MINUTE ORDER 06-2002 (AGENDA ITEM 06)

ACCEPTANCE OF REPORT OF APPROPRIATIONS
BY THE CHANCELLOR,
THE TEXAS A&M UNIVERSITY SYSTEM

On motion of Mr. Stevens, seconded by Mr. Sosa and by a unanimous vote, the following minute order was adopted:

The following report of appropriations by the Chancellor is hereby accepted:

<table>
<thead>
<tr>
<th>Member</th>
<th>Amount</th>
<th>Project Name &amp; Source of Funds</th>
</tr>
</thead>
<tbody>
<tr>
<td>TAMUS-HSC</td>
<td>$300,000.00</td>
<td>Gaston Avenue Property Renovation Revenue Financing System Commercial Paper</td>
</tr>
</tbody>
</table>

To the extent this appropriation is an obligation of the Revenue Financing System, and as required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet the financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the Bonds are to be issued, possess the financial capacity to satisfy their Direct Obligations.

MINUTE ORDER 07-2002 (AGENDA ITEM 07)

APPROPRIATION OF FUNDS
FOR THE PURCHASE OF 24 TRANSIT BUSES,
TEXAS A&M UNIVERSITY

On motion of Mr. Stevens, seconded by Mr. Sosa and by a unanimous vote, the following minute order was adopted:

An amount of $5,975,904 in Revenue Financing System debt proceeds (Transportation Fee) is hereby appropriated for the purchase of 24 transit buses.

The Board of Regents of The Texas A&M University System reasonably expects to incur debt in one or more obligations for this project, and all, or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for the amounts previously appropriated and/or expended from such account(s).
As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the Bonds are to be issued, possess the financial capacity to satisfy their Direct Obligations.

Mr. Nye said they had agreed as a board that each regent would try to call on one of the universities and try to understand what particular pressing needs there are, what budget changes the Board might be looking forward to and concerns about enrollment, etc. He said they were going to try to reach out and make the programmatic budget review more meaningful and hopefully this will be a constructive thing. In response to a question, Mr. Nye said it would be better if it was done before the March meeting, certainly before the budget is approved in June or July.

Mr. Nye called on Dr. Avilés to present the report from the Committee on Buildings and Physical Plant.

**REPORT FROM THE COMMITTEE ON BUILDINGS AND PHYSICAL PLANT**

Dr. Avilés, Chairman of the Committee on Buildings and Physical Plant, said the Committee met earlier the same day and Items 8 through 10 pertaining to construction, and Items 11 and 13 pertaining to real estate, were approved.

(Secretary’s Note: The Chancellor withdrew Item 12.)

Dr. Avilés said the following Architect/Engineer Design Team selections were recommended by the Committee:

- Project to Demolish Buildings at Prairie View A&M University to the firm of Baer Engineering and Environmental Consulting, Inc., of Austin, Texas

- Design of the Engineering Building for Texas A&M University at Galveston to the firm of Ambrose, McNaney and House, Architects of Houston, Texas

Dr. Avilés said the following actions were taken by the Chancellor, pursuant to System Policy 51.04 on construction projects since the last regular meeting of the Board of Regents.

1) Construction contract for the Instructional Recreation Center, Texas A&M University-Commerce to Lee Lewis Construction, Inc., of Dallas, Texas, in the amount of $9,715,446.00
2) Construction contract for the Main Campus Streets and Area Drainage Improvements, Texas A&M University to Young Contractors, Inc. of Bryan, Texas, in the amount of $5,361,625.00

The Board took action as set forth below:

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**MINUTE ORDER 08-2002 (AGENDA ITEM 08)**

**APPROVAL OF THE STATEMENT OF WORK, APPROPRIATION FOR DESIGN AND SELECTION OF THE ARCHITECT/ENGINEER DESIGN TEAM FOR A PROJECT TO DEMOLISH BUILDINGS, PRAIRIE VIEW A&M UNIVERSITY**

On motion of Mr. Sosa, seconded by Mr. Mays and by a unanimous vote, the following minute order was approved:

The statement of work to Demolish Buildings at Prairie View A&M University is approved.

Supplementing a previous appropriation of $10,000.00, the amount of $345,000.00 is appropriated from Account No. 020100 Designated Tuition for design and related project costs to Demolish Buildings at Prairie View A&M University.

The firm of Baer Engineering and Environmental Consulting, Inc., of Austin, Texas, is selected as the firm ranked first to head the architect/engineer team for a project to Demolish Buildings at Prairie View A&M University.

Authorization is granted to begin negotiations with this firm. If negotiations are unsuccessful with this firm, authorization is granted to terminate those negotiations and begin negotiations with the firm next in order of ranking, as listed on the Recommendation of Ranked Order, attached to the official minutes as Exhibit C, until an agreement for a design contract is reached.

The Board of Regents of The Texas A&M University System reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).
As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.

**MINUTE ORDER 09-2002 (AGENDA ITEM 09)**

**APPROVAL OF THE PROGRAM OF REQUIREMENTS, APPROPRIATION FOR DESIGN AND SELECTION OF THE ARCHITECT/ENGINEER DESIGN TEAM FOR THE ENGINEERING BUILDING, TEXAS A&M UNIVERSITY AT GALVESTON**

On motion of Mr. Sosa, seconded by Mr. Mays and by a unanimous vote, the following minute order was approved:

The program of requirements for the Engineering Building for Texas A&M University at Galveston is approved.

Supplementing a previous appropriation of $12,000.00, the amount of $1,012,000.00 is appropriated from Account No. 084230 Permanent University Fund Flexible Rate Notes for design and related project costs of the Engineering Building for Texas A&M University at Galveston.

The firm of Ambrose, McEnany and House, Architects of Houston, Texas, is selected as the firm ranked first to head the architect/engineer design team for the Engineering Building for Texas A&M University at Galveston.

Authorization is granted to begin negotiations with this firm. If negotiations are unsuccessful with this firm, authorization is granted to terminate those negotiations and begin negotiations with the firm next in order of ranking as listed on the Recommendation of Ranked Order, attached to the official minutes as **Exhibit D**, until an agreement for a design contract is reached.

The Board of Regents of The Texas A&M University System reasonably expects to incur debt in one or more obligations for this Project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).
As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.

MINUTE ORDER 10-2002 (AGENDA ITEM 10)

APPROVAL TO ADJUST THE PROJECT SCOPE AND BUDGET FOR THE NURSING FACILITY AT PRAIRIE VIEW A&M UNIVERSITY COLLEGE OF NURSING AT HOUSTON, TEXAS, PRAIRIE VIEW A&M UNIVERSITY

On motion of Mr. Sosa, seconded by Mr. Mays and by a unanimous vote, the following minute order was approved:

The proposed project scope adjustment for the Nursing Facility at the Prairie View A&M University College of Nursing, Houston, Texas is approved.

The proposed budget adjustment to $43,100,000.00 for the Nursing Facility at the Prairie View A&M University College of Nursing, Houston, Texas is approved.

Supplementing a previous appropriation of $1,794,000.00, the amount of $606,000.00 is appropriated from Account No. 083519 PUF Debt Proceeds for design services and related project costs for the Nursing Facility at the Prairie View A&M University College of Nursing, Houston, Texas.

The Board of Regents of The Texas A&M University System reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/ or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.
MINUTE ORDER 11-2002 (AGENDA ITEM 11)

AUTHORIZATION TO
PURCHASE LAND AND IMPROVEMENTS, ERATH COUNTY,
THE TEXAS A&M UNIVERSITY SYSTEM

On motion of Mr. Sosa, seconded by Mr. Mays and by a unanimous vote, the following minute order was approved:

The Chancellor of The Texas A&M University System, or his designee, following favorable recommendation by the System Real Estate Office and legal review by the Office of General Counsel, is authorized to execute all documents necessary to purchase the land and improvements located at 620 Neblett, 640 Neblett, 645 Cain, 1255 Vanderbilt, 1265 Vanderbilt and 1281 Vanderbilt, described as Lot 5-A, 5-B, 5-C, 6, 7, and 8, Block 10, College Heights Addition, City of Stephenville, Erath County, Texas. The purchase price of $490,000, plus closing costs, is appropriated from Account No. 825100, styled “Construction Rehabilitation, Minor Repairs and Land Acquisition - Permanent University Fund” for payment.

By approval of this minute order, the Board certifies the requirements of the Texas Higher Education Coordinating Board rules have been met and authorizes the Chancellor, or his designee, to take all steps necessary to communicate this certification to the Texas Higher Education Coordinating Board.

MINUTE ORDER 12-2002 (AGENDA ITEM 13)

APPROVAL OF EXCHANGE OF LAND WITH THE MEMORIAL HERMANN HOSPITAL SYSTEM,
THE LEASE OF LAND FROM THE MEMORIAL HERMANN HOSPITAL SYSTEM,
AND MANAGEMENT AGREEMENT WITH THE MEMORIAL HERMANN HOSPITAL SYSTEM TO MANAGE A PARKING GARAGE,
THE TEXAS A&M UNIVERSITY SYSTEM

On motion of Mr. Sosa, seconded by Mr. Mays and by a unanimous vote, the following minute order was approved:

The Chancellor of The Texas A&M University System, or his designee, is authorized to negotiate an exchange of land with the Memorial Hermann Hospital System, for the purpose of creating two (2) suitable tracts of land for the new Prairie View A&M University School of Nursing and a parking garage. Following favorable recommendation by the System Real Estate Office and legal review by the Office of General Counsel, the Chancellor, or his designee is authorized to execute all documents necessary to convey and accept title to the surface estates of the respective tracts.
Further, the Chancellor, or his designee, following favorable recommendation by
the System Real Estate Office and legal review by the Office of General Counsel is
authorized to negotiate and enter into (1) a long-term ground lease agreement with the
Memorial Hermann Hospital System, for the site of the new parking garage; and (2) a
long-term management agreement for the purpose of managing this parking garage.

Mr. Nye then called on Dr. Wynn to present the report of the Committee on
Academic and Student Affairs.

REPORT OF THE COMMITTEE ON ACADEMIC AND STUDENT AFFAIRS

Dr. Wynn, a member of the Committee on Academic and Student Affairs, stated
that the Committee had met the previous day and approved Items 14 through 18 to be
submitted to the Board for approval. The Board took action as set forth below:

MINUTE ORDER 13-2002 (AGENDA ITEM 14)
ESTABLISHMENT OF THE
CENTER FOR DYNAMIC SYSTEMS AND CONTROL,
TEXAS ENGINEERING EXPERIMENT STATION

On motion of Dr. Wynn, seconded by Dr. Gramm and by a unanimous vote, the
following minute order was approved:

The Center for Dynamic Systems and Control is established as a center within the
Texas Engineering Experiment Station (TEES) and will report directly to the Director of
TEES. A copy of the executive summary for this center is attached to the official minutes
as Exhibit E. The Director of the Center for Dynamic Systems and Control shall be
appointed by the Director of the Texas Engineering Experiment Station.

MINUTE ORDER 14-2002 (AGENDA ITEM 15)
ESTABLISHMENT OF THE
HARTE RESEARCH INSTITUTE FOR GULF OF MEXICO STUDIES,
TEXAS A&M UNIVERSITY-CORPUS CHRISTI

On motion of Dr. Wynn, seconded by Dr. Gramm and by a unanimous vote, the
following minute order was approved:

The Harte Research Institute for Gulf of Mexico Studies is hereby established as
an organizational part of Texas A&M University-Corpus Christi effective
February 1, 2002. A copy of the executive summary for this center is attached to the
official minutes as Exhibit F.
MINUTE ORDER 15-2002 (AGENDA ITEM 16)

ESTABLISHMENT OF THE
W.K. GORDON CENTER FOR INDUSTRIAL HISTORY OF TEXAS,
MUSEUM AND GALLERY,
TARLETON STATE UNIVERSITY

On motion of Dr. Wynn, seconded by Dr. Gramm and by a unanimous vote, the following minute order was approved:

The W.K. Gordon Center for Industrial History of Texas, Museum and Gallery, is hereby established as an organizational part of Tarleton State University that is administered within the Division of Academic Affairs, effective Fall 2002. A copy of the executive summary for this center is attached to the official minutes as Exhibit G. The President of Tarleton State University is hereby authorized to appoint an Endowed Chair in Industrial History of Texas who will also serve as the Director of the Center.

MINUTE ORDER 16-2002 (AGENDA ITEM 17)

APPROVAL OF CONCEPT PAPER FOR
THE CENTER FOR THE STUDY OF FIRST AMERICANS,
TEXAS A&M UNIVERSITY

On motion of Dr. Wynn, seconded by Dr. Gramm and by a unanimous vote, the concept paper for the establishment of the Center for the Study of the First Americans, was approved, a copy of which is attached to the official minutes as Exhibit H.

MINUTE ORDER 17-2002 (AGENDA ITEM 18)

AUTHORIZATION TO ESTABLISH THE
ACADEMY FOR THE PERFORMING AND VISUAL ARTS,
TEXAS A&M UNIVERSITY

On motion of Dr. Wynn, seconded by Dr. Gramm and by a unanimous vote, the following minute order was approved:

Texas A&M University is hereby authorized to establish an Academy for the Performing and Visual Arts which will be administered by a Director reporting to the Executive Vice President and Provost. A copy of the executive summary for this center is attached to the official minutes as Exhibit I.

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Mr. Nye called on Mr. Adams to present the report of Ad Hoc Policy Review Committee.
REPORT OF THE AD HOC POLICY REVIEW COMMITTEE

Mr. Adams, Chairman of the Ad Hoc Policy Review Committee, said the Committee met the previous day and recommended approval of Item 19. The Board took action as follows:

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MINUTE ORDER 18-2002 (AGENDA ITEM 19)

APPROVAL OF MAJOR REVISIONS TO SYSTEM POLICY 31.05 (EXTERNAL EMPLOYMENT AND EXPERT WITNESS), THE TEXAS A&M UNIVERSITY SYSTEM

On motion of Mr. Adams, seconded by Dr. Avilés and by a unanimous vote, the following minute order was approved:

(Secretary's Note: Dr. Wynn noted that as the rules are further established, if necessary, the Board will come back and revisit this if it needs to be revised. Mr. Adams said that Mr. Delmar Cain, General Counsel, had agreed to review this and bring revisions to the Board if needed.)

System Policy 31.05 (External Employment and Expert Witness), attached to the official minutes as Exhibit J, is approved to be effective immediately.

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OTHER ITEMS

Mr. Nye called on Dr. Bowen who presented Item 20. The Board took action as set forth below:

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MINUTE ORDER 19-2002 (AGENDA ITEM 20)

ADOPTION OF A RESOLUTION HONORING JANIS P. STOUT AS DEAN OF FACULTIES AND ASSOCIATE PROVOST EMERITUS AND PROFESSOR OF ENGLISH EMERITUS, TEXAS A&M UNIVERSITY

On motion of Mr. Stevens, seconded by Dr. Wynn and by a unanimous vote, the following resolution was approved:
Whereas, Dr. Janis P. Stout has served Texas A&M University with distinction as Dean of Faculties and Associate Provost since 1998, as Associate Dean of the College of Liberal Arts from 1987 to 1994, and as Professor of English since 1987, and she proudly has led the faculty and carried the mace at all Commencements and Academic Convocations since 1998; and

Whereas, Dr. Stout has provided invaluable service to the University community by facilitating faculty and administrator development, maintaining high standards of quality in the evaluation of faculty and administrators, advocating for individual and collective faculty rights, and generally enhancing the academic environment; and

Whereas, Dr. Stout has served as chair or member of a multitude of university, college, departmental, and student committees, including the University Athletic Council from 1991 to 1992; and as a member of the Texas A&M University Faculty Senate from 1989 to 1991; and

Whereas, Dr. Stout throughout her career has been a tireless worker and effective champion of diversity among faculty, staff, and students, and has worked diligently to support multiculturalism in all aspects of the University community, receiving the Women’s Month Administrator of the Year Award in 2000 and the Diversity Award from Academic Affairs and Student Affairs in 2001; and

Whereas, before joining the Texas A&M University administration and faculty, Dr. Stout had a distinguished affiliation with Rice University, teaching and serving in various capacities within the administration of graduate programs for that honored institution to our south; and

Whereas, Dr. Stout earned the Bachelor of Arts and Master of Arts degrees from Lamar University and the Doctor of Philosophy degree from Rice University, and she holds memberships in the Modern Language Association, the South Central Modern Language Association, the Katherine Anne Porter Society, the Willa Cather Society, the Western Literature Association, the Society for the Study of Southern Literature, and the American Association of University Professors; and

Whereas, Dr. Stout has provided inspired and vital leadership in higher education, has written countless academic publications, and is a novelist in her own right; now, therefore, be it

Resolved, that the Board of Regents of The Texas A&M University System express its appreciation for Dr. Stout’s service to Texas A&M University by conferring upon her the title of Dean of Faculties and Associate Provost Emeritus and Professor of English Emeritus, to be effective on the day of her retirement from Texas A&M University; and be it further
Resolved, that this resolution be spread upon the minutes, with official copies thereof signed by the Chairman of the Board of Regents, and presented to Dr. Janis P. Stout as an expression of appreciation for her leadership and dedication to Texas A&M University.

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Mr. Nye presented Item 21. The Board took action as set forth below:

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**MINUTE ORDER 20-2002 (AGENDA ITEM 21)**

**ADOPTION OF A RESOLUTION HONORING THE 125TH ANNIVERSARY OF TEXAS A&M UNIVERSITY, TEXAS A&M UNIVERSITY**

By a concurrent motion and concurrent second of all regents present, and by a unanimous vote, the following resolution was approved:

Whereas, the Board of Regents of The Texas A&M University System recognizes the significance of this milestone in the life and traditions of one of its greatest assets, Texas A&M University; and

Whereas, Texas A&M University was founded as a land-grant university in 1876 and is the oldest public institution of higher education in Texas; and

Whereas, Texas A&M University is one of the nation’s select few institutions of higher learning to hold the federal land-grant, sea-grant and space-grant designations; and

Whereas, the University has awarded 250,000 academic degrees, including approximately 50,000 graduate and professional degrees; and

Whereas, Texas A&M University has grown from six students in 1876 to 44,701 students and currently ranks as the fifth largest university in the nation; and

Whereas, the University consistently ranks among the top 12 U.S. institutions in value of research, with approximately $400 million devoted to research activities, which have led to key innovations in the fields of agriculture, engineering, veterinary medicine, science and technology; and

Whereas, the University’s faculty is widely known for its academic excellence in that members have been elected to the National Academy of Sciences and National Academy of Engineering and have garnered numerous prestigious awards, including a Nobel Peace Prize, Pulitzer Prize, National Medal of Science, World Food Prize, Welch Foundation Prize and Wolf Prize; and
Whereas, the University's Corps of Cadets is the largest uniformed student organization in the nation, except for the service academies; and

Whereas, Texas A&M University ranks among the top 12 institutions in the nation in enrollment of new National Merit Scholars; and

Whereas, the University is home to the George Bush Presidential Library and Museum; and

Whereas, the University operates the largest student-life program in the nation, with approximately 700 clubs and organizations devoted to meeting the social, professional, leadership-development and recreational needs of its students; and

Whereas, Texas A&M University has a proud history of service to its community, to the state and to the nation and has greatly enhanced the quality of life of the public it serves; now, therefore, be it

Resolved, that we, members of the Board of Regents of The Texas A&M University System, meeting this 25th day of January 2002, hereby commemorate the 125th anniversary of Texas A&M University and commends its faculty, administrators and staff for their many years of exceptional service to the people of Texas; and be it further

Resolved, that this resolution be spread upon the minutes, and copies thereof, signed by the Chairman of the Board, be presented to Texas A&M University, as an expression of the highest regard by the Board of Regents of The Texas A&M University System.

The framed resolution was presented to Dr. Bowen.

Mr. Nye called on Mr. Graves who presented Items 22, 23 and 24. The Board took action as set forth below:
MINUTE ORDER 21-2002 (AGENDA ITEM 22)

APPROVAL OF APPOINTMENT OF TED R. HUNT AS A PEACE OFFICER, TEXAS FOREST SERVICE

On motion of Dr. Avilés, seconded by Dr. Wynn and by a unanimous vote, the following minute order was approved:

The Board of Regents of The Texas A&M University System hereby commissions the Texas Forest Service employee, Mr. Ted R. Hunt, as a peace officer.

MINUTE ORDER 22-2002 (AGENDA ITEM 23)

APPROVAL OF ACADEMIC TENURE, THE TEXAS A&M UNIVERSITY SYSTEM

On motion of Dr. Avilés, seconded by Dr. Wynn and by a unanimous vote, the following minute order was approved:

The Board of Regents of The Texas A&M University System, in accordance with System Policy 12.01 on academic freedom, responsibility and tenure, hereby authorizes the granting of tenure to the following faculty members as set forth on Tenure List No. 01-02-03, attached to the official minutes as Exhibit K.

MINUTE ORDER 23-2002 (AGENDA ITEM 24)

GRANTING OF TITLES OF EMERITUS/EMERITA, THE TEXAS A&M UNIVERSITY SYSTEM

On motion of Dr. Avilés, seconded by Dr. Wynn and by a unanimous vote, the following minute order was approved:

In recognition of long and distinguished service to The Texas A&M University System, the Board of Regents hereby confirms the recommendation of the Chancellor, and confers the title of “Emeritus/Emerita” upon individuals as shown on Emeritus Title List No. 01-02-03, attached to the official minutes as Exhibit L, and grants all rights and privileges of this title.

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Mr. Nye presented Item 25. The Board took action as set forth below:

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MINUTE ORDER 24-2002 (AGENDA ITEM 25)

APPPOINTMENT OF
DR. LELVE G. GAYLE
AS EXECUTIVE DIRECTOR,
TEXAS VETERINARY MEDICAL DIAGNOSTIC LABORATORY

On motion of Dr. Avilés, seconded by Dr. Gramm and by a unanimous vote, the following minute order was approved:

Upon the recommendation of the Chancellor, the Board of Regents hereby appoints Dr. Lelve G. Gayle to the position of Executive Director, Texas Veterinary Medical Diagnostic Laboratory; and the Board of Regents approves the letter agreement with Dr. Lelve G. Gayle, attached to the official minutes as Exhibit M.

Dr. Gayle said he was honored and humbled to be named to this position. He said he followed a unique individual. He said he would do the best job that he could.

Mr. Nye presented Item 26 and the Board took action as set forth below:

MINUTE ORDER 25-2002 (AGENDA ITEM 26)

CORRECTION AND APPROVAL OF
MINUTES OF DECEMBER 6-7, 2001,
REGULAR BOARD MEETING,
BOARD OF REGENTS

On motion of Dr. Wynn, seconded by Dr. Avilés and by a unanimous vote, the following minute order was approved:

Minute Order 258-2001 (Approval of the Program of Requirements, Appropriation for Design and Selection of the Architect/Engineer Design Team for the Classroom Building, Texas A&M University-Corpus Christi) is hereby corrected by replacing the current second paragraph with the following:
“Supplementing a previous appropriation of $15,000.00, the amount of $150,000.00 is appropriated from Account No. 029999 Interest Income - Designated; $1,200,000.00 is appropriated from Account No. 030010 Student Services Fee; $100,000.00 is appropriated from Account No. 034004 Unallocated Student Housing Reserve; $91,000.00 is appropriated from Account No. 284547 Unallocated Board Authorized Tuition and $440,000.00 is appropriated from Account No. 284533 Board Authorized Tuition - President - Reserve for design of the Classroom Building at Texas A&M University-Corpus Christi.”

Minute Order 259-2001 (Approval of the Program of Requirements, Appropriation for Design and Selection of the Architect/Engineer Design Team for the Gulf of Mexico Research Building, Texas A&M University-Corpus Christi) should be corrected by changing the second paragraph as follows:

“Supplementing a previous appropriation of $12,000.00, the amount of $787,000.00 is appropriated from Account No. 860160 Student Service Fee CIP 016090 Higher Education Fund for design of the Gulf of Mexico Research Building at Texas A&M University-Corpus Christi.”

After these corrections, the Minutes of the Board of Regents of The Texas A&M University System held on December 6-7, 2001, in College Station, Texas, are approved.

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ANNOUNCEMENTS

Mr. Nye, Chairman of the Ad Hoc Presidential Library Committee, said that he did anticipate that there would be an opportunity to advance the cause of placing yet the second Bush Library at TAMU. He said Dr. Bowen is doing some work around some opportunities. Mr. Nye said he anticipated that the Board’s committee might want to meet with Dr. Bowen to lay some plans. He said the Board might in fact want to secure counsel before proceeding. Mr. Nye said it seems early, but he didn’t think you could be too early in this sort of thing. He said this is very important and he would be calling a committee meeting some time in the spring.

Mr. Nye called on Dr. Bowen. Dr. Bowen recalled the very interesting presentation given by Mr. Peter O’Donnell at the December Board meeting. Dr. Bowen said Mr. O’Donnell is doing great things to enhance the quality of advanced placement education in the public school system by working directly with the faculty that offer those courses and he has provided various incentives for them to make greater contributions. Dr. Bowen said Mr. O’Donnell came back to Mr. Nye and he said that he would love to see TAMU participating in some of the activities that he has designed and that he is working on. Dr. Bowen said TAMU was going to meet with him and make a proposal and design an activity. Mr. Nye said the Board looked forward to hearing about the visit.
Mr. Nye said the next regular meeting was scheduled for March 21-22, 2002, at Texas A&M University.

Mr. Nye thanked Dr. Long for his hospitality.

ADJOURNMENT

There being no further business, Mr. Nye adjourned the meeting at 11:10 a.m., Friday, January 25, 2002.

Vickie Burt Spillers
Executive Secretary to the Board of Regents
The Texas A&M University System

VBS