

**MINUTES**

**OF THE**

**MEETING OF THE**

**BOARD OF REGENTS**

**OF**

**THE TEXAS A&M UNIVERSITY SYSTEM**

**HELD IN**

**COMMERCE, TEXAS**

**July 24-25, 2003**

*(Approved September 26, 2003, Minute Order 190-2003)*

**TABLE OF CONTENTS**

**MINUTES OF THE  
MEETING OF THE BOARD OF REGENTS  
July 24-25, 2003**

*CONVENE BOARD MEETING - THURSDAY, JULY 24*..... 1

*INVOCATION*..... 1

*CHAIRMAN'S REMARKS* ..... 1

*CHANCELLOR'S REMARKS* ..... 2

*UPDATE ON TEXAS A&M UNIVERSITY-COMMERCE* ..... 3

*RECESS* ..... 4

*RECONVENE* ..... 5

*RECESS* ..... 10

*RECONVENE* ..... 10

*RECESS* ..... 10

*RECONVENE - FRIDAY, JULY 25*..... 11

*REPORT FROM THE COMMITTEE ON FINANCE*..... 11

*MINUTE ORDER 119-2003 (AGENDA ITEM 01) APPROVAL OF CONTRACT AMENDMENT  
    WITH FOLLETT HIGHER EDUCATION GROUP, INC., PRAIRIE VIEW A&M UNIVERSITY* ..... 11

*MINUTE ORDER 120-2003 (AGENDA ITEM 04) AUTHORIZATION FOR THE PRESIDENT OF  
    TEXAS A&M UNIVERSITY TO SIGN AN AGREEMENT TO TRANSFER THE TEXAS A&M  
    UNIVERSITY ATHLETIC TICKET OFFICE OPERATIONS TO THE 12<sup>TH</sup> MAN FOUNDATION,  
    TEXAS A&M UNIVERSITY*..... 12

*MINUTE ORDER 121-2003 (AGENDA ITEM 05) AUTHORIZATION FOR ENERGY  
    MANAGEMENT AND METERING PROJECT AND APPROPRIATION OF REVENUE  
    FINANCING SYSTEM DEBT PROCEEDS, TEXAS A&M UNIVERSITY* ..... 12

*MINUTE ORDER 122-2003 (AGENDA ITEM 06) AUTHORIZATION FOR THE DESIGN AND  
    INSTALLATION OF THE SOUTHSIDE 3 UTILITY PLANT CHILLER AND APPROPRIATION  
    OF REVENUE FINANCING SYSTEM DEBT PROCEEDS, TEXAS A&M UNIVERSITY*..... 13

*MINUTE ORDER 123-2003 (AGENDA ITEM 07) AUTHORIZATION OF THE WEST CAMPUS 1  
    BOILER REPLACEMENT PROJECT AND APPROPRIATION OF REVENUE FINANCING  
    SYSTEM DEBT PROCEEDS, TEXAS A&M UNIVERSITY* ..... 13

*MINUTE ORDER 124-2003 (AGENDA ITEM 08) AUTHORIZATION FOR THE  
    ESTABLISHMENT OF A QUASI-ENDOWMENT TO BE ENTITLED THE "WILLIAM B.  
    SMITH/MARCEL DEKKER INTERNATIONAL RESEARCH AWARD," TEXAS A&M  
    UNIVERSITY* ..... 14

*MINUTE ORDER 125-2003 (AGENDA ITEM 09) AUTHORIZATION FOR THE  
    ESTABLISHMENT OF A QUASI-ENDOWMENT TO BE ENTITLED THE "HAZEL DAVIS AND  
    ROBERT M. KENNEDY ENDOWED CHAIR IN GOVERNMENT AND PUBLIC SERVICE,"  
    TEXAS A&M UNIVERSITY*..... 14

*MINUTE ORDER 126-2003 (AGENDA ITEM 10) AUTHORIZATION FOR THE  
    ESTABLISHMENT OF A QUASI-ENDOWMENT TO BE ENTITLED THE "JOHN A. LANGSTON  
    '12 ENDOWED SCHOLARSHIP FUND," TEXAS A&M UNIVERSITY* ..... 15

MINUTE ORDER 127-2003 (AGENDA ITEM 11) APPROVAL OF THE DISTRIBUTION OF INCOME FOR FOR CALENDAR YEAR 2002 FROM THE ESTATE OF ARDELLA R. HELM TO TEXAS A&M UNIVERSITY, ABILENE CHRISTIAN UNIVERSITY AND TEXAS WOMEN'S UNIVERSITY, THE TEXAS A&M UNIVERSITY SYSTEM ..... 15

MINUTE ORDER 128-2003 (AGENDA ITEM 12) AUTHORIZATION FOR REVOLVING FUND BANK ACCOUNTS DESIGNATING REVOLVING FUND LIMITS, SOURCES OF FUNDS, DEPOSITORY BANKS AND EMPLOYEES AUTHORIZED TO SIGN CHECKS FOR WITHDRAWAL, THE TEXAS A&M UNIVERSITY SYSTEM ..... 16

MINUTE ORDER 129-2003 (AGENDA ITEM 13) ACCEPTANCE OF GIFTS, DONATIONS, GRANTS AND ENDOWMENTS, THE TEXAS A&M UNIVERSITY SYSTEM ..... 21

MINUTE ORDER 130-2003 (AGENDA ITEM 14-REVISED EXHIBIT) APPROVAL OF REVISIONS TO SYSTEM POLICY 22.02 (SYSTEM INVESTMENT), THE TEXAS A&M UNIVERSITY SYSTEM..... 21

MINUTE ORDER 131-2003 (AGENDA ITEM 15) APPROVAL OF NEW, INCREASED AND DECREASED TUITION AND FEES, THE TEXAS A&M UNIVERSITY SYSTEM..... 21

REPORT FROM THE COMMITTEE ON BUILDINGS AND PHYSICAL PLANT ..... 22

MINUTE ORDER 132-2003 (AGENDA ITEM 17) AUTHORIZATION TO SELL A TRACT OF LAND IN ZAPATA COUNTY, TEXAS, THE TEXAS A&M UNIVERSITY SYSTEM..... 22

MINUTE ORDER 133-2003 (AGENDA ITEM 18) AUTHORIZATION TO EXECUTE A RIGHT-OF-WAY EASEMENT ACROSS THE JOHN HENRY KIRBY STATE FOREST, TYLER COUNTY, TEXAS, THE TEXAS A&M UNIVERSITY SYSTEM..... 23

REPORT FROM THE COMMITTEE ON ACADEMIC AND STUDENT AFFAIRS..... 23

MINUTE ORDER 134-2003 (AGENDA ITEM 19) RESCISSION OF MINUTE ORDER 42-2002 (APPROVAL OF REVISED CORE CURRICULUM AND AUTHORIZATION TO SUBMIT TO THE TEXAS HIGHER EDUCATION COORDINATING BOARD), PRAIRIE VIEW A&M UNIVERSITY ..... 23

MINUTE ORDER 135-2003 (AGENDA ITEM 20) ESTABLISHMENT OF THE CENTER OF EXCELLENCE FOR COMMUNICATION SYSTEMS TECHNOLOGY RESEARCH (CECSTR), PRAIRIE VIEW A&M UNIVERSITY ..... 24

MINUTE ORDER 136-2003 (AGENDA ITEM 21) APPROVAL TO OFFER THE MASTER OF SCIENCE DEGREE IN HUMAN RESOURCE MANAGEMENT VIA THE INTERNET, TARLETON STATE UNIVERSITY ..... 24

MINUTE ORDER 137-2003 (AGENDA ITEM 22) APPROVAL OF THE DISSOLUTION OF THE CENTER FOR PRESIDENTIAL STUDIES, POLICY AND GOVERNANCE, TEXAS A&M UNIVERSITY ..... 24

MINUTE ORDER 138-2003 (AGENDA ITEM 23) APPROVAL OF NEW DOCTOR OF EDUCATION DEGREE PROGRAM IN CURRICULUM AND INSTRUCTION AND AUTHORIZATION TO REQUEST APPROVAL FROM THE TEXAS HIGHER EDUCATION COORDINATING BOARD, TEXAS A&M UNIVERSITY-CORPUS CHRISTI..... 25

MINUTE ORDER 139-2003 (AGENDA ITEM 24) APPROVAL OF NEW BACHELOR OF SCIENCE DEGREE WITH A MAJOR IN BIOTECHNOLOGY AND AUTHORIZATION TO REQUEST APPROVAL FROM THE TEXAS HIGHER EDUCATION COORDINATING BOARD, WEST TEXAS A&M UNIVERSITY..... 25

REPORT FROM THE COMMITTEE ON AUDIT ..... 26

REPORT FROM THE AD HOC POLICY REVIEW COMMITTEE ..... 26

OTHER ITEMS..... 26

MINUTE ORDER 140-2003 (AGENDA ITEM 25) REAPPOINTMENT OF MR. RAY HOLBROOK TO THE TEXAS A&M UNIVERSITY AT GALVESTON BOARD OF VISITORS, TEXAS A&M UNIVERSITY ..... 26

MINUTE ORDER 141-2003 (AGENDA ITEM 26) REAPPOINTMENT OF MR. JOHN H. LINDSEY TO THE TEXAS A&M UNIVERSITY AT GALVESTON BOARD OF VISITORS, TEXAS A&M UNIVERSITY ..... 27

MINUTE ORDER 142-2003 (AGENDA ITEM 27) REAPPOINTMENT OF MR. JOHN W. LYONS, JR., TO THE TEXAS A&M UNIVERSITY AT GALVESTON BOARD OF VISITORS, TEXAS A&M UNIVERSITY ..... 27

MINUTE ORDER 143-2003 (AGENDA ITEM 29) APPROVAL OF DR. DAVID ALBAGLI TO SERVE AS AN OFFICER AND MEMBER OF THE BOARD OF DIRECTORS OF ECLIPSE SCIENCES, INC., TEXAS A&M UNIVERSITY ..... 27

MINUTE ORDER 144-2003 (AGENDA ITEM 30) APPROVAL OF DR. RICHARD M. CROOKS TO SERVE AS A MEMBER OF THE BOARD OF DIRECTORS OF ECLIPSE SCIENCES, INC., TEXAS A&M UNIVERSITY..... 28

MINUTE ORDER 145-2003 (AGENDA ITEM 31) APPROVAL FOR FACULTY DEVELOPMENT FOR FISCAL YEAR 2004, TEXAS A&M UNIVERSITY ..... 28

MINUTE ORDER 146-2003 (AGENDA ITEM 28) ACCEPTANCE OF REPORT ON SITES OF PERMITTED USE OF ALCOHOL, THE TEXAS A&M UNIVERSITY SYSTEM..... 29

MINUTE ORDER 147-2003 (AGENDA ITEM 32) APPROVAL OF ACADEMIC TENURE, THE TEXAS A&M UNIVERSITY SYSTEM ..... 33

MINUTE ORDER 148-2003 (AGENDA ITEM 33) GRANTING OF THE TITLE OF EMERITUS/EMERITA, THE TEXAS A&M UNIVERSITY SYSTEM ..... 33

MINUTE ORDER 149-2003 (AGENDA ITEM 34) CONFIRMATION OF APPOINTMENT AND COMMISSIONING OF A PEACE OFFICER FOR WEST TEXAS A&M UNIVERSITY, THE TEXAS A&M UNIVERSITY SYSTEM..... 33

MINUTE ORDER 150-2003 (AGENDA ITEM 35) APPROVAL OF FISCAL YEAR 2004 HOLIDAY SCHEDULE, THE TEXAS A&M UNIVERSITY SYSTEM ..... 34

MINUTE ORDER 151-2003 (AGENDA ITEM 36) APPROVAL OF MINUTES OF MARCH 28, 2003, SPECIAL TOWN HALL MEETING; APRIL 10, 2003, SPECIAL MEETING; JUNE 5-6, 2003, REGULAR MEETING; AND JULY 8, 2003, SPECIAL TELEPHONIC MEETING, BOARD OF REGENTS, THE TEXAS A&M UNIVERSITY SYSTEM..... 38

OTHER BUSINESS..... 39

ADJOURNMENT..... 39

**MINUTES OF THE  
MEETING OF THE BOARD OF REGENTS  
July 24-25, 2003**

**CONVENE BOARD MEETING - THURSDAY, JULY 24**

Mr. Lowry Mays, Chairman of the Board of Regents, convened a regular meeting of the Board of Regents of The Texas A&M University System (TAMUS) at 10:35 a.m., on Thursday, July 24, 2003, in the Founders Lounge, Room 218, of the Sam Rayburn Memorial Student Center (MSC), on the campus of Texas A&M University-Commerce (TAMU-C), Commerce, Texas. The following members of the Board were present:

Mr. Lowry Mays, Chairman  
Mr. Erle Nye, Vice Chairman  
Mr. Phil Adams  
Mrs. Anne Armstrong  
Dr. Wendy Gramm  
Mr. Lionel Sosa  
Mr. R.H. (Steve) Stevens, Jr.  
Mr. John D. White  
Dr. Susan Rudd Wynn

**INVOCATION**

Mr. Mays called on Ms. Sarah Atkins, President of the Student Government Association at TAMU-C, a junior, kinesiology/mathematics major from Keller, Texas, who presented the invocation.

**CHAIRMAN'S REMARKS**

Mr. Mays thanked Dr. Keith McFarland, President of TAMU-C, for hosting the meeting on their beautiful campus.

Mr. Mays recognized Mr. Jack Finney, Texas A&M University (TAMU) Class of 1938, Regent Emeritus, who served on the Board of Regents from 1953 to 1959. He said Mr. Finney, a native of Commerce, Texas, resides in Greenville, Texas. Mr. Mays said that Mr. Finney was instrumental in recruiting Bear Bryant to coach football at TAMU. He said Mr. Finney is a TAMU distinguished alumnus and has been a great supporter of TAMU and the entire System.

Mr. Finney said that when he began his service on the Board, G. Rollie White was 86 years old. He said that he appreciates the great responsibility of the Board and that thousands and thousands of Aggies depend upon them. Mr. Finney added that the Board made a good decision in the selection of Dr. Robert Gates as President of TAMU.

Mr. Mays called on Mr. Howard D. Graves, Chancellor of TAMUS.

**CHANCELLOR'S REMARKS**

Mr. Graves thanked Dr. McFarland and his wife Nancy for their hospitality.

He said that they are working on interpreting everything that occurred during the recent legislative session. He said that funding for the Texas Wildlife Damage Management Service (TWDMS) was zeroed out. Mr. Graves said that they have been working with the Governor's Office and the plan is that the service will be integrated into one of the other agencies, the most logical one being Texas Cooperative Extension (TCE). He said that they are working to restore a portion or all of the funding and to reorganize this effort into TCE.

Mr. Graves said that TAMUS is widely respected throughout the nation and the international environment. He said the System is being approached to participate in major activities such as teaming with private sector groups for a management bid on Los Alamos National Laboratory in New Mexico and the new Idaho National Laboratory. Mr. Graves said that they are being visited by a large number of senior leaders who are interested in the System's participation in numerous national level activities. He said that the Surgeon General will be visiting TAMU on July 24. He said that Dr. Nancy Dickey, President of The Texas A&M University System Health Science Center (TAMUSHSC) and Vice Chancellor for Health Affairs, other representatives from TAMUSHSC and the Texas Engineering Extension Service (TEEX) would meet with the Surgeon General to discuss issues of national and homeland security.

Mr. Graves said that the National Aeronautics and Space Administration (NASA) has recognized Dr. Mark Stanford, Chief of Fire Operations at the Texas Forest Service (TFS), for his crucial contributions to the Space Shuttle Columbia recovery effort. He said that Dr. Stanford was cited for helping to forge a strong partnership between NASA and TFS. Mr. Graves said he has asked Mr. Jim Hull, Director of TFS, to present a brief report on TFS's role in the recovery operation at the September Board Meeting.

Mr. Graves said that Ms. Tami Davis Sayko, former Chief of Staff, has been appointed Associate Vice Chancellor for Research and Federal Operations. He said that coordinating and recording functions in the Office of the Chancellor will now be performed by Ms. Janet Smalley, Assistant to the Chancellor. Mr. Graves said that in reorganizing they eliminated three small departments and the hiring freeze would continue for the System.

Mr. Graves recognized Mr. Robert L. "Lanny" Smith, Director of TEEX, and Dr. George C. Wright, President of Prairie View A&M University (PVAMU). He said that they were appointed at the July 8, 2003, Special Telephonic Board Meeting.

Mr. Mays called on Dr. McFarland to give an update on TAMU-C.

**UPDATE ON TEXAS A&M UNIVERSITY-COMMERCE**

Dr. McFarland focused on progress on their campus during the last five years. He said that in 1889, the institution was founded as the East Texas Normal College. In 1917, the State of Texas took control of the college and in 1996, East Texas State University joined the System as Texas A&M University-Commerce. Dr. McFarland said in 1998, their strengths included 109 years of success. He said they have an outstanding faculty and staff. They have a culture of caring and nurturing. Dr. McFarland said that many of their students, faculty and staff come from farms and small towns. He said they face many challenges. Many of their buildings date back to the 1920s and 1930s. He said these buildings are difficult to maintain. He said that it has been more than 20 years since a building has been torn down or any new construction. Dr. McFarland said their institution did very well until the early 1970s when community colleges began. He said there was a 10-year plus decline in doctoral student enrollment. They had program challenges as they did not have any new academic programs for 12 years. Dr. McFarland said they faced financial challenges as the reserves steadily declined and they had a budget deficit. By 1997, available operating funds were down to \$6.7 million and there were virtually no auxiliary funds. Dr. McFarland said that when the Board hired him the challenges they wanted him to address first were financial stability of the institution, enrollment and help the campus reach its true potential. He said that they now have the available operating funds back to a level of financial stability.

Dr. McFarland said that they have to keep in mind they must meet the needs of the small communities in rural Northeast Texas, the Metroplex and the community colleges. He said that if they want to increase enrollment they would have to develop new programs. He said they have added 17 new programs during the last four plus years such as a new bachelor's degree in media and another in industrial engineering. Dr. McFarland said they have added five master's degree programs and two doctorates in education.

Dr. McFarland said if they were going to attract students, they knew that they would have to renovate their campus. He said that they enlisted the help of Freese and Nichols, Inc., in Fort Worth, Texas, in developing a good master plan. He said that in the fall of 2000, construction began on New Pride Apartments. This was the first construction project on the campus in nearly 23 years. Dr. McFarland said that five years ago the biggest concern of students was the quality and condition of housing. Because of these concerns, he said every semester they retrofit some of the residence halls. They currently have 34 residence halls. In 2002, the Agricultural Sciences Complex was built. He said that the Morris Recreation Center dedication would be held later in the day. He said the Cain Sports Complex was opened in March 2003, and the new band practice field was also opened. Dr. McFarland said that by the end of the year, they will begin construction on the largest, most expensive project built on their campus, the \$25 million Science Building.

Dr. McFarland said that fire safety has also been a big concern. In 1999, they closed Whitley Hall until major renovations could be made. Since that time they have had an on-going project to bring all of their residence halls up to fire safety standards.

He said by the end of August all of their facilities will meet every expectation of the State Fire Marshall. Dr. McFarland said that they have made extensive landscaping improvements to their campus. They have developed an integrated marketing plan to get the word out about TAMU-C and the changes that have been made in order to attract students.

Dr. McFarland said that student recruitment and retention is the responsibility of every employee. He said they have a new emphasis on community college transfers. They are taking advantage of attracting students from the 16 community college campuses in their area. He said that five years ago, they gave 20 transfer scholarships each fall and in the fall of 2003, they would give 350. Dr. McFarland said that in the spring and fall of 2002, their total enrollment was the highest it has been in over 23 years. He said that they are a very diverse campus with over 17 percent of their students being African-American. Dr. McFarland said that not only are they enrolling these students, they are retaining and graduating them. He said that for more than 20 years African-American students at TAMU-C had the best retention and graduation rate. He said that overall they graduate approximately 1,600 students per year.

Dr. McFarland said that teacher preparation programs are very important and the Regent's Initiative is taken very seriously. In 1998, TAMU-C ranked last in their scores. He said that their scores are currently ranked second in the System. In 2001, they had a major reorganization and eliminated 42 full-time positions which put them in a much better position to meet the challenges of the last legislative session. Dr. McFarland said that the College of Business received re-accreditation in 2002 and they completed their Southern Association Reaffirmation visit with only 16 recommendations compared to 36 at the previous visit. He said that for the last three years, the Mayo College has had a retention rate of 80 percent.

Dr. McFarland said that they have a good relationship with the city and the surrounding schools. He said that the Board has been responsible for major advancement in the university and the town. Dr. McFarland said that TAMU-C is fiscally sound, they have more programs than ever before, and they are making progress in upgrading their facilities.

**RECESS**

Mr. Mays recessed the meeting at 11:25 a.m.

*(Secretary's Note: The Committee on Finance met from 11:26 a.m. to 12:20 p.m. The meeting was adjourned for lunch at 12:20 p.m. The Committee on Finance reconvened and met from 1:33 p.m. to 1:59 p.m.)*



**RECONVENE**

Mr. Mays reconvened the meeting of the Board at 2:00 p.m. He said as required by Section 54.0513, Paragraph (f) of the Texas Education Code, there would be a public hearing to receive input from students, presidents and others regarding proposed increases in designated tuition.

**Tarleton State University**

Mr. Mays called on Dr. Dennis McCabe, President of Tarleton State University (TSU), who requested Board authority to increase the designated tuition fee from \$40 to \$46. He said this would allow them to meet the needs of their students, the growth they are experiencing and the new programs they would like to implement. Mr. Nye asked if some courses would cost \$41/hour. Dr. McCabe responded that they would increase those courses to \$43/hour. He said that when they initially made their report they did not know what they would need so they asked for the flexibility to go from \$41 to \$46. Dr. McCabe said that as they have built their budget, the requirement will be \$43. Mr. Nye asked Dr. McCabe to describe the Alternative Teacher Certification Internship Fee. Dr. McCabe said they currently have a program called TMATE (Tarleton Model for Accelerated Teacher Education) and they would like the approval to charge a fee associated with the program which is in concert between the university and a public school. He said this program has been on their books for nearly 14 years but TSU had failed to get the Board's approval in the interim.

Dr. Wynn asked if the designated tuition went from \$40 to \$43 per semester hour, with the average course load being 15 hours, would this mean an additional \$45 added to student costs at the end of the semester. Dr. McCabe said the increase would be approximately 10 percent for a typical student with a 15-hour class load. This includes the designated tuition fee and other fees. Dr. Wynn asked how much money they anticipated generating with the fee increase and where these funds were going to be used. Dr. McCabe responded that they anticipate generating approximately \$600,000. He said that these funds would support various Educational and General (E&G) functions, salaries, programming, operations, most if not all would be for education. Mr. Mays asked the last time TSU increased their designated tuition. Dr. McCabe responded in March 2003. Mr. Mays asked why they did not come forward with their anticipated needs at that time. Dr. McCabe responded that they were in the middle of the legislative session and they did not know the outcome. He said that they could have come forward, but at the time they felt they could get by with an increase from \$36 to \$40. Mr. Mays commented that rather than trimming expenses, TSU would be increasing tuition to cover their costs. Dr. McCabe responded that they have gone through and cut seven percent out of their budget as required in February 2003. He said they anticipate cutting costs further, but this still will not allow them to carry on the business at hand. He said that their General Revenue (GR) reduction was less than what they received in the last biennium. Dr. McCabe said that increased enrollment is another pull on their resources. Mr. Mays commented that basically TSU would be increasing their tuition from \$36 to \$46. Dr. McCabe responded that they would charge

the students \$43 per semester hour with the authority to increase to \$46 if necessary. Dr. Wynn asked if the students ever saw the March increase in tuition. Dr. McCabe responded that the students did not see the March increase and that they would only realize that tuition increased from \$36 to \$43.

Dr. McCabe said that they held two meetings for students to voice their concerns. Mr. Mays asked what the student response was to the proposed increase. Dr. McCabe responded that students had questions but also understood and supported the request. Mr. Mays asked if the increase would have an affect on their enrollment. Dr. McCabe responded that they hoped it would not, but understood that it will be more expensive to attend college. He said that they have attempted to increase scholarships and work opportunities for students in hopes of off-setting costs.

Mr. Mays asked if there were any students present from TSU who had concerns about the tuition increase. There were none.

Texas A&M University

Dr. Robert M. Gates, President of TAMU, reported that TAMU is requesting a \$9 per semester credit hour increase. He said that three student hearings were held. Because there were so few students on campus during the summer, he said he would repeat his presentation for informational purposes in the fall. He said that TAMU faces three challenges. The first challenge was created by a decade long decline in state support. He said that state revenue has declined since 1992 from 45 percent of expenditures to 32 percent. Dr. Gates said that during that time, tuition and fees have grown from 19 percent of expenditures to approximately 26 percent. He said that there was also a 50 percent increase in wages, salaries, fringe benefits and utilities. Dr. Gates said that the way the gap was funded throughout the 1990s was to cannibalize faculty positions among other things. He said the result today is that the College of Engineering is down 35 tenured/tenure track faculty positions, the College of Science is down 20, and the College of Liberal Arts is down 25. He said that eight of the ten colleges have fewer tenured/tenure track faculty today than in 1992.

Dr. Gates said that the second challenge is that they will begin FY 2004 with a number of requirements needing funding. He said there is a small deficit from FY 2003; \$1.3 million was lost from the budget, \$3 million has been allocated to help graduate students with increased health insurance payments, approximately \$1 million has been allocated to assist lower paid employees making \$30,000 or less per year to defer the cost of increased health insurance premiums, and \$4.5 million for merit pay increases for faculty and staff. He said he also anticipates a shortfall because of the cost of utilities.

Dr. Gates said the third challenge TAMU faces is the need to invest in the future of the University and the quality of education. A decline in faculty over the last decade has contributed to a significant impact on student/faculty ratios, the number of tenured/tenure track faculty teaching freshman and sophomore courses, and their availability for mentoring and advising. Dr. Gates said that among the top 150 universities in the U.S., in a category of the percentage of classes with under 20 students,

at 17 percent, TAMU is the lowest of these universities. He said that the percentage of courses with over 50 students, at 37 percent, TAMU has the highest number in the top 150 universities. Dr. Gates said that this clearly has an impact on the quality of education for students. He said that the university has committed itself to adding 400 tenured/tenure track faculty over the next four to five years. Dr. Gates said that the increase in faculty will transform TAMU. He said that they have identified signature programs in order to determine where new resources should be invested. Dr. Gates said that before turning to students for increased tuition to help meet fiscal needs, he felt they needed to make a significant internal commitment. As a result, TAMU has reallocated \$20.5 million for FY 2004. He said that 250 staff positions have been eliminated, but only 35 employees were actually affected and laid off.

Dr. Gates said that they listened very closely to the students. In the spring, students voted against three fee increases -- recreational sports, computer usage and student services. He said that in the case of student services and computer usage, they could have imposed those fees, but in light of the students' vote, it was decided that they would not override the students' vote and there would not be an increase in those particular fees for FY 2004. Dr. Gates said he informed students that they would consider an increase in FY 2005. He said the views of the students' weighed heavily on him when it came to an increase in designated tuition. Dr. Gates said that it was pointed out to him that because this increase is so late in the year, most families have already made their financial plans for the year, applications for loans and scholarships have already been completed on the assumption that tuition would be the same as last year. He said that after considerable discussion with the administration, he determined that the increase would be kept to the lowest possible level of \$9. He said he did inform students that he may need to come back for a higher increase in the fall of FY 2004. Dr. Gates said that they are researching the option of a flat tuition rate of 15 credit hours where the students would receive a discount if they took 15 hours. They are also looking at a discount for taking summer school classes.

Mr. Nye asked Dr. Gates if he knew the average tuition based on the top 25 universities. Dr. Gates responded that based on Kiplinger's Report, TAMU was ranked number 40 on the list of best university bargains. Dr. Wynn commented that the Board has a moral imperative to make sure that all the universities in the System remain affordable to everyone in the State of Texas, not just those who are able to afford it. Dr. Gates responded that Texas is part of a national trend where more and more of the burden of higher education is being shifted to families and students and away from the states. He said that compared to other states, Texas has done a significantly better job of protecting its families against increases. He said that they will receive \$5.6 million from the tuition increase because it only applies to the second semester. Dr. Gates said that there would be \$6.7 million in new financial assistance in FY 2004. Dr. Wynn commented that she understands that there is going to be a reduction in the absolute number as well as the size of Pell Grants available to students. She asked how they can keep track of students who are currently enrolled at TAMU who may have to drop out because of financial reasons. Dr. Gates said that they receive some feedback from the students. He said he would get her the information about the impact on the Pell Grants.

Mr. Mays commended Dr. Gates on his efforts in his strive for excellence. He asked if TAMU was moving fast enough to compete with other universities. Dr. Gates said the significance in this budget increase will be in FY 2005.

Mr. Mays asked if there were any students present who wanted to comment on the proposed tuition increase.

Mr. Matt Josefy, TAMU Student Body President, thanked Dr. Gates on behalf of the students for offering three forums for students where in the past there has only been one. He said that Dr. Gates also agreed to meet with students again in September to discuss the university's need for increased funding and the students' desire to stabilize costs. Mr. Josefy urged the Board to keep students in mind when they vote. He read comments from students that with tough economic times students are hurting just as much as TAMU, if not more. He said some students have to pay for college themselves and because of family situations may not qualify for most loans, and how increased costs will affect recruitment of lower income students. Mr. Josefy said he is optimistic that Dr. Gates will continue to find innovative ways to impact the bottom line financially and the priority of the end product. He asked the Board to keep in mind the importance of timing. He said increased costs are currently very high among student concerns and reported that the same students who have agreed to fee increases repeatedly for the past several years, to support everything from bus operations, to the recreation center, finally said no to three fee proposals this past semester. He said students are adamant about maintaining the affordability of their education and are willing to pass on additional frills and benefits on campus to that end. Mr. Josefy said one of the largest concerns is that students and their families tend to plan their finances based on an academic year as opposed to the proposed increase which follows a calendar year. This means that most students have not planned for an increased financial burden in January. He said everything possible should and must be done to alleviate this concern. Students who apply for financial aid from sources outside of TAMU, often receive amounts calculated on an estimated cost of tuition turned in before the beginning of the academic year and students who work during the summer often work to earn an amount that they had planned to be enough to cover the duration of the year. He said an additional concern from a student perspective is the amount of tuition that will actually go toward the students education because of the numerous "set asides" and qualifications on the revenues generated from increased tuition. Mr. Josefy said if it is additional faculty interaction that students are paying for, then these benefits must be realized.

On behalf of the graduate students, Mr. Josefy said they appreciated Dr. Gates' efforts to counteract the increased health insurance premiums caused by the Legislature in the last session. However, he said, they will still see adverse impacts as more money is taken out of their pockets through tuition.

Lastly, Mr. Josefy said, regardless of what the Board does with this particular proposal, students are worried what will come with each new semester. He asked in the long run, how many "would be" Aggies will have to resort to attending community college to avoid higher costs at the flagship institution. Mr. Josefy said it is imperative that the State of Texas realize the importance of investing in higher education rather

than taxing the families with students in college. He said without a doubt, the value of the Aggie experience is priceless, but he fears the day when tuition can make that same claim. He asked the Board to consider raising tuition as an absolute last resort.

Texas A&M University-Texarkana

Mr. Mays called on Dr. Stephen Hensley, President of Texas A&M University-Texarkana (TAMU-T), who reported that TAMU-T is proposing to increase their designated tuition an additional \$8. He said this increase would raise approximately \$210,000 for the university. Dr. Hensley said a hearing was held on April 15, 2003, at 12:00 noon. He said that noon is the best time for their students to attend a meeting. He said that in spite of this effort, no students were present. Dr. Hensley said that they have tried to contact students to find their opinions. He said that a typical statement from students is that they understand that the State is having financial difficulties and have been expecting an increase. Dr. Hensley said that students have been supportive because the university will be putting most of the funds back into the operations of academic programs.

Mr. Mays asked if there were any students present who wished to express concerns about the tuition increase. There were none.

West Texas A&M University

Mr. Mays called on Dr. Russell Long, President of West Texas A&M University (WTAMU). Dr. Long said their situation is no different than any of the other universities. He said WTAMU has a 7.5 percent reduction in appropriations which amounts to over \$4 million. They have done a number of cost-cutting measures ranging from hiring delays to deferred maintenance, changes in vehicle usage, travel policies, etc. Dr. Long said that they have found that they are still forced to turn toward the major source of revenue -- designated tuition. He said they are requesting a \$10 increase which still leaves them at \$5.50 below the cap. This increase will generate approximately \$1.7 million for the university. He said that the funds will be used to assist with increases in group health insurance, merit pool for faculty and staff and program expansion.

Mr. Mays asked if there were any students present who wished to express concerns about designated tuition increases. There were none.

Texas A&M University at Galveston

Mr. Mays called on Dr. Michael Kemp, Vice President and Chief Executive Officer (CEO), Texas A&M University at Galveston (TAMUG). Dr. Kemp said they are requesting the same \$9 increase as TAMU. He said that six years ago their enrollment decreased and caused a serious deficit. Dr. Kemp said that they had a reduction in force where they eliminated 20 positions. He said that they have not recovered from that situation. Dr. Kemp said recently when they were asked to return 7 percent to the State they reduced their workforce by closing the entire development operation and

eliminated 5.5 administrative staff members. Dr. Kemp said that the Maritime Program experienced a 12.5 percent cut which is very difficult to recover. He said that they have experienced a 50 percent increase in enrollment over the last 5 years. Dr. Kemp said that based on information on Liberal Arts colleges published in U.S. News and World Report, TAMUG is in the fourth tier and tied for number nine in the nation. He said that they are also tied for number 18 in the nation for engineering programs without a Ph.D. He added that faculty salaries do not reflect the quality they are contributing to the students.

Mr. Mays asked if there were any students or other persons present who wished to express concerns about designated tuition increase. There were none.

**RECESS**

Mr. Mays recessed the meeting at 2:45 p.m.

*(Secretary's Note: The Committee on Finance reconvened and met from 2:46 p.m. to 2:56 p.m. The Committee on Buildings and Physical Plant met from 2:57 p.m. to 3:39 p.m. The Committee on Ad Hoc Policy Review met from 3:40 p.m. to 3:44 p.m.)*

**RECONVENE**

Mr. Mays reconvened the meeting at 3:45 p.m. and announced that the Board would convene in closed session the next day, Friday, July 25, 2003, to consider matters as permitted by Chapter 551 of the Texas Government Code: 55.071 for consultation with System attorneys on pending and proposed litigation and matters recognized as attorney/client confidential and privileged; 551.072, for discussion regarding the acquisition, lease, exchange, disposition and value of real estate; 551.073, for discussion of negotiated contracts for prospective gifts or donations; and 551.074; for discussion of matters involving the appointment, employment, evaluation, reassignment, duties, discipline or dismissal or to hear complaints or charges against an officer or employee including evaluations of Chief Executive Officers.

Mr. Mays said in accordance with the law, no final action, decision or vote with regard to any matter considered in the closed meeting would be made or taken.

**RECESS**

Mr. Mays recessed the meeting at 3:50 p.m.

*(Secretary's Note: Members of the Board and others attended a dedication ceremony for the Jerry D. Morris Recreation Center.)*

**RECONVENE – FRIDAY, JULY 25**

*(Secretary's Note: The Board met in closed session from 8:33 a.m. until 10:56 a.m. in the Mayo Room, Room 204, MSC. The Committee on Academic and Student Affairs met from 11:05 a.m. until 11:29 a.m. in the Founders Lounge, Room 218, MSC.)*

Mr. Mays reconvened the meeting of the Board on Friday, July 25, 2003, at 11:30 a.m., in the Founders Lounge, Room 218 MSC. The following members of the Board were present:

- Mr. Lowry Mays, Chairman
- Mr. Erle Nye, Vice Chairman
- Mr. Phil Adams
- Mrs. Anne Armstrong
- Dr. Wendy Gramm
- Mr. Lionel Sosa
- Mr. R.H. (Steve) Stevens, Jr.
- Mr. John D. White
- Dr. Susan Rudd Wynn

Mr. Mays called on Mr. Adams to present the report from the Committee on Finance.

**REPORT FROM THE COMMITTEE ON FINANCE**

Mr. Adams, Chairman of the Committee on Finance, reported that the Committee had met on Thursday, and considered and recommended approval of Items 1, 4 through 13, 14 as revised, and 15 (*Items 2 and 3 were withdrawn*). The Board took action as set forth below:

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**MINUTE ORDER 119-2003 (AGENDA ITEM 01)**

**APPROVAL OF CONTRACT AMENDMENT WITH  
FOLLETT HIGHER EDUCATION GROUP, INC.,  
PRAIRIE VIEW A&M UNIVERSITY**

On motion of Mr. Adams, seconded by Dr. Gramm and by a unanimous vote, the following minute order was adopted:

The contract amendment between Prairie View A&M University and Follett Higher Education Group, Inc., a copy of which is attached to the official minutes as **Exhibit A**, is hereby approved.

**MINUTE ORDER 120-2003 (AGENDA ITEM 04)**

**AUTHORIZATION FOR THE PRESIDENT OF  
TEXAS A&M UNIVERSITY TO SIGN AN AGREEMENT TO  
TRANSFER THE TEXAS A&M UNIVERSITY ATHLETIC TICKET OFFICE  
OPERATIONS TO THE 12<sup>TH</sup> MAN FOUNDATION,  
TEXAS A&M UNIVERSITY**

On motion of Mr. Adams, seconded by Dr. Gramm and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System hereby authorizes the President of Texas A&M University or his designee, upon review and approval for legal sufficiency by the Office of General Counsel, to sign an agreement to transfer the Athletic Department Ticket Office operations to the 12<sup>th</sup> Man Foundation.

**MINUTE ORDER 121-2003 (AGENDA ITEM 05)**

**AUTHORIZATION FOR ENERGY MANAGEMENT  
AND METERING PROJECT AND APPROPRIATION OF  
REVENUE FINANCING SYSTEM DEBT PROCEEDS,  
TEXAS A&M UNIVERSITY**

On motion of Mr. Adams, seconded by Dr. Gramm and by a unanimous vote, the following minute order was adopted:

The Vice President for Administration is authorized to take actions necessary for the continuing program of installing utility meters, with associated monitoring and control, in Auxiliary buildings to continue the data management program for billing and energy conservation. The Chancellor or designee is authorized to appropriate Revenue Financing System debt proceeds (Utility System Revenue Fund) in the amount of \$1,900,000.

The Board of Regents of The Texas A&M University System reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the Bonds are to be issued, possess the financial capacity to satisfy their Direct Obligations.



**MINUTE ORDER 122-2003 (AGENDA ITEM 06)**

**AUTHORIZATION FOR THE DESIGN AND INSTALLATION OF THE  
SOUTHSIDE 3 UTILITY PLANT CHILLER AND  
APPROPRIATION OF REVENUE FINANCING SYSTEM DEBT PROCEEDS,  
TEXAS A&M UNIVERSITY**

On motion of Mr. Adams, seconded by Dr. Gramm and by a unanimous vote, the following minute order was adopted:

The Vice President for Administration is authorized to take actions necessary for the design and installation of a chiller at Southside 3 Utility Plant. Revenue Financing System debt proceeds (Utility System Revenue Fund), in the amount of \$1,400,000, are appropriated for the Southside 3 Utility Plant Chiller.

The Board of Regents of The Texas A&M University System reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the Bonds are to be issued, possess the financial capacity to satisfy their Direct Obligations.

**MINUTE ORDER 123-2003 (AGENDA ITEM 07)**

**AUTHORIZATION OF THE WEST CAMPUS 1 BOILER  
REPLACEMENT PROJECT AND APPROPRIATION OF  
REVENUE FINANCING SYSTEM DEBT PROCEEDS,  
TEXAS A&M UNIVERSITY**

On motion of Mr. Adams, seconded by Dr. Gramm and by a unanimous vote, the following minute order was adopted:

The Vice President for Administration is authorized to take actions necessary for a project to replace three (3) boilers at West Campus 1 Utility Plant. Revenue Financing System debt proceeds (Utility System Revenue Fund) in the amount of \$1,000,000 are appropriated for West Campus 1 Boiler Replacement.

The Board of Regents of The Texas A&M University System reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the Bonds are to be issued, possess the financial capacity to satisfy their Direct Obligations.

**MINUTE ORDER 124-2003 (AGENDA ITEM 08)**

**AUTHORIZATION FOR THE ESTABLISHMENT OF A  
QUASI-ENDOWMENT TO BE ENTITLED THE  
"WILLIAM B. SMITH/MARCEL DEKKER  
INTERNATIONAL RESEARCH AWARD,"  
TEXAS A&M UNIVERSITY**

On motion of Mr. Adams, seconded by Dr. Gramm and by a unanimous vote, the following minute order was adopted:

Authority is hereby granted to the President of Texas A&M University to establish a quasi-endowment account to be called the "William B. Smith/Marcel Dekker International Research Award." The account will be created with \$30,000 in residual funds held by the Statistics Department from a fixed price editing/publishing contract. Interest earnings from the quasi-endowment will be used to award travel grants or to support research involving an international component. Uses will include items such as: (1) supporting Statistics Department faculty in their travel abroad, and (2) attracting international researchers to visit Texas A&M University.

**MINUTE ORDER 125-2003 (AGENDA ITEM 09)**

**AUTHORIZATION FOR THE ESTABLISHMENT OF A  
QUASI-ENDOWMENT TO BE ENTITLED THE  
"HAZEL DAVIS AND ROBERT M. KENNEDY  
ENDOWED CHAIR IN GOVERNMENT AND PUBLIC SERVICE,"  
TEXAS A&M UNIVERSITY**

On motion of Mr. Adams, seconded by Dr. Gramm and by a unanimous vote, the following minute order was adopted:

Authority is hereby granted to the President of Texas A&M University to establish a quasi-endowment account to be called the “Hazel Davis and Robert M. Kennedy Endowed Chair in Government and Public Service.” The account will be created with proceeds received from the Trust under Will of Hazel D. Kennedy-Robert Marion Kennedy. Interest earnings from the quasi-endowment will be used first to replace any financial commitment incurred by Texas A&M for “The Day the Wall Came Down” sculpture. All subsequent endowment income will be used to support the chair.

**MINUTE ORDER 126-2003 (AGENDA ITEM 10)**

**AUTHORIZATION FOR THE ESTABLISHMENT OF A  
QUASI-ENDOWMENT TO BE ENTITLED THE  
“JOHN A. LANGSTON ‘12 ENDOWED SCHOLARSHIP FUND,”  
TEXAS A&M UNIVERSITY**

On motion of Mr. Adams, seconded by Dr. Gramm and by a unanimous vote, the following minute order was adopted:

Authority is hereby granted to the President of Texas A&M University to establish a quasi-endowment account to be called the “John A. Langston ‘12 Endowed Scholarship Fund.” The account will be created with proceeds received from the estate of Charlotte Ann Collins Johnson. Interest earnings from the quasi-endowment will be used to support scholarships to full-time students in good standing and pursuing an undergraduate degree in mechanical engineering at Texas A&M University.

**MINUTE ORDER 127-2003 (AGENDA ITEM 11)**

**APPROVAL OF THE DISTRIBUTION OF INCOME FOR  
FOR CALENDAR YEAR 2002 FROM THE ESTATE OF  
ARDELLA R. HELM TO TEXAS A&M UNIVERSITY,  
ABILENE CHRISTIAN UNIVERSITY AND  
TEXAS WOMEN’S UNIVERSITY,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Adams, seconded by Dr. Gramm and by a unanimous vote, the following minute order was adopted:

Distribution of the available income for calendar year 2002 from the Estate of Ardella R. Helm to Texas A&M University (\$5,742.19), Abilene Christian University (\$2,871.09), and Texas Women’s University (\$2,871.09) is approved.

**MINUTE ORDER 128-2003 (AGENDA ITEM 12)**

**AUTHORIZATION FOR REVOLVING FUND BANK ACCOUNTS  
DESIGNATING REVOLVING FUND LIMITS,  
SOURCES OF FUNDS, DEPOSITORY BANKS AND  
EMPLOYEES AUTHORIZED TO SIGN CHECKS FOR WITHDRAWAL,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Adams, seconded by Dr. Gramm and by a unanimous vote, the following minute order was adopted:

Under the authority of the General Appropriations Act and effective for the biennium beginning September 1, 2003, each of the following Members of The Texas A&M University System is authorized to maintain a centralized Revolving Fund Bank Account in the banks and within the limits indicated below. Such accounts will be used to facilitate the payment of nominal expenses and payrolls. In addition, the accounts will be used to pay bills within cash discount periods, when the disbursements are reimbursable from funds held in the State Treasury. The employees named below, and their successors in office, are hereby authorized to sign checks for the withdrawal of such funds according to law, provided that each check shall be signed by one of the authorized persons.

**1. SYSTEM ADMINISTRATIVE AND GENERAL OFFICES**

Revolving Fund portion not to exceed \$6,000,000 (Operating and Debt Service)

Source of Funds - Institutional Funds

Depository Bank - Bank of America, N. A.

Employees authorized to sign checks:

Tom D. Kale, Vice Chancellor for Business Services

B.J. Crain, Associate Vice Chancellor for Budgets and Accounting

Sandy Brown, Comptroller

Janet S. Guillory, Director of Accounting

Andrew J. Startz, Jr., Senior Accountant

**2. PRAIRIE VIEW A&M UNIVERSITY**

Revolving Fund portion not to exceed \$2,000,000

Source of Funds - Institutional Funds

Depository Bank - Bank of America, N. A.

Employees authorized to sign checks:

Willie Tempton, Vice President for Finance and Administration

Rod Mireles, Controller

Betty Ricks, Assistant Controller/Manager of Budgets and Payroll

Cozette Turner, Coordinator of Financial Reporting

3. **TARLETON STATE UNIVERSITY**

Revolving Fund portion not to exceed \$2,000,000

Source of Funds - Institutional Funds

Depository Bank - Bank of America, N. A.

Employees authorized to sign checks:

J.W. Graham, Vice President for Finance and Administration

Mary F. Howard, Senior Staff Accountant

Michael J. Moser, Associate Vice President for Business Affairs

Mike Tate, Controller

Naseer Bajwa, Director of Accounting

4. **TEXAS A&M INTERNATIONAL UNIVERSITY**

Revolving Fund portion not to exceed \$750,000

Source of Funds - Institutional Funds

Depository Bank - Bank of America, N. A.

Employees authorized to sign checks:

Ray M. Keck, President

Jose Garcia, Vice President for Finance and Administration

Ron Eichorst, Comptroller

Maria Elena Hernandez, Accounting Manager

Melissa Padilla, Senior Staff Accountant

5. **TEXAS A&M UNIVERSITY AND TEXAS VETERINARY MEDICAL DIAGNOSTIC LABORATORY**

Revolving Fund portion not to exceed \$22,000,000

Source of Funds - Institutional Funds

Depository Bank - Bank of America, N. A.

Employees authorized to sign checks:

William B. Krumm, Vice President for Finance and Chief Financial Officer

Marilyn Maynard, Assistant Vice President and Director of Financial Management Services

Rosalie Nickles, Associate Director, Financial Management Services

Carolyn Record, Associate Director, Financial Management Services

**TEXAS A&M UNIVERSITY AT GALVESTON**

Revolving Fund portion not to exceed \$750,000

Source of Funds - Institutional Funds

Depository Bank - Bank of America, N. A.

Employees authorized to sign checks:

William B. Krumm, Vice President for Finance and Chief Financial Officer

W. Michael Kemp, Vice President and Chief Executive Officer

Susan H. Lee, Director of Financial Management Services

Marilyn Maynard, Assistant Vice President and Director of Financial Management Services

William Hearn, Executive Associate Vice President for Student Affairs

Jim McCloy, Associate Vice President for Research and Academic Affairs

6. **TEXAS A&M UNIVERSITY-COMMERCE**  
Revolving Fund portion not to exceed \$2,000,000  
Source of Funds - Institutional Funds  
Depository Bank - Bank of America, N. A.  
Employees authorized to sign checks:
  - Keith McFarland, President
  - John Harper, Vice President for Business and Administration
  - Rex Giddens, Comptroller
  - Dan Davis, Accounts Manager
  - Alicia Currin, Director of Financial Reporting and Risk Management
  
7. **TEXAS A&M UNIVERSITY-CORPUS CHRISTI**  
Revolving Fund portion not to exceed \$1,600,000  
Source of Funds - Institutional Funds  
Depository Bank - Bank of America, N. A.  
Employees authorized to sign checks:
  - Robert R. Furgason, President
  - C. Ray Hayes, Executive Vice President for Finance and Administration
  - Kathryn Funk-Baxter, Assistant Vice President and Comptroller
  - Diana Cheek, Assistant Comptroller and Director of Budget and Payroll
  - Rebecca Torres, Assistant Comptroller and Director of Accounting
  
8. **TEXAS A&M UNIVERSITY-KINGSVILLE**  
Revolving Fund portion not to exceed \$1,800,000  
Source of Funds - Institutional Funds  
Depository Bank - Bank of America, N. A.  
Employees authorized to sign checks:
  - Rumaldo Z. Juarez, President
  - Steven H. Crandall, Vice President for Finance and Administration
  - Gertrud K. Moreno, Assistant Vice President and Comptroller for Finance and Administration
  - Paula Hanson, Assistant Comptroller for Finance and Administration
  - Armandina Lorenzi, Bursar
  - Carroll Kelly, Staff Accountant
  - Patricia Hayes, Manager, Business Services
  - Claudia Conard, Staff Accountant
  
9. **TEXAS A&M UNIVERSITY-TEXARKANA**  
Revolving Fund portion not to exceed \$400,000  
Source of Funds - Institutional Funds  
Depository Bank - Bank of America, N. A.  
Employees authorized to sign checks:
  - Stephen R. Hensley, President
  - Joan C. Beckham, Vice President for Finance and Administration
  - Jo Ellen Sutton, Business Manager
  - Sheryl Russell, Controller

10. **WEST TEXAS A&M UNIVERSITY**

Revolving Fund portion not to exceed \$1,400,000

Source of Funds - Institutional Funds

Depository Bank - Bank of America, N. A.

Employees authorized to sign checks:

Gary Barnes, Vice President for Business and Finance

Leonida Cleveland, Controller

Shelly Davis, Director of Accounting

Dana Thomas, Assistant to the Controller

11. **TEXAS AGRICULTURAL EXPERIMENT STATION**

Revolving Fund portion not to exceed \$3,000,000

Source of Funds - Institutional Funds

Depository Bank - Bank of America, N. A.

Employees authorized to sign checks:

Edward A. Hiler, Vice Chancellor and Director

Johnny Fazzino, Associate Director

Wayne Williams, Coordinator of Management Information

R.W. Jackson, Assistant Director

Michael E. McCasland, Assistant Director

Deanie Dudley, Senior Academic Business Administrator

Shiao-Yen Ko, Manager of Accounting Services

Kim Payne, Supervisory Staff Accountant

12. **TEXAS COOPERATIVE EXTENSION AND TEXAS WILDLIFE DAMAGE MANAGEMENT SERVICE**

Revolving Fund portion not to exceed \$4,800,000

Source of Funds - Institutional Funds

Depository Bank - Bank of America, N. A.

Employees authorized to sign checks:

Edward A. Hiler, Vice Chancellor and Director

Johnny Fazzino, Associate Director

Wayne Williams, Coordinator of Management Information

R. W. Jackson, Assistant Director

Michael E. McCasland, Assistant Director

Deanie Dudley, Senior Academic Business Administrator

Shiao-Yen Ko, Manager of Accounting Services

Kim Payne, Supervisory Staff Accountant

13. **TEXAS ENGINEERING EXPERIMENT STATION**

Revolving Fund portion not to exceed \$1,500,000

Source of Funds - Institutional Funds

Depository Bank - Bank of America, N. A.

Employees authorized to sign checks:

G. Kemble Bennett, Vice Chancellor and Dean for Engineering and Director of  
the Texas Engineering Experiment Station

Carol J. Cantrell, Assistant Vice Chancellor, Associate Agency Director

Carol G. Huff, Controller

Charlotte A. Mikulec, Assistant Controller

Sandy Dunham, Financial Manager

Edna Berdine, Staff Accountant

Karen Zuberer, Staff Accountant

14. **TEXAS ENGINEERING EXTENSION SERVICE**

Revolving Fund portion not to exceed \$350,000

Source of Funds - Institutional Funds

Depository Bank - Bank of America, N. A.

Employees authorized to sign checks:

Arturo Alonzo, Deputy Director

John Skrabanek, Controller

Carolyn Abt, Staff Accountant

Dianne Smith, Accounting Manager

David Fojtik, Assistant Controller

15. **TEXAS FOREST SERVICE**

Revolving Fund portion not to exceed \$1,000,000

Source of Funds - Institutional Funds

Depository Bank - Bank of America, N. A.

Employees authorized to sign checks:

James B. Hull, Director

Robby DeWitt, Associate Director

James D. Puckett, III, Business Office Manager

Veronica Davenport, Supervisory Staff Accountant

Dolores S. Stephens, Assistant to the Director

Bill Fox, Payroll Office Manager

16. **TEXAS TRANSPORTATION INSTITUTE**

Revolving Fund portion not to exceed \$500,000

Source of Funds - Institutional Funds

Depository Bank - Bank of America, N. A.

Employees authorized to sign checks:

Don Bugh, Executive Associate Director

Anna Jo Mitchell, Manager, Fiscal Affairs

Marie Ethridge, Controller

Susan Massey, Financial Management Supervisor II

Jennifer Kristynik, Financial Accountant I



17. **THE TEXAS A&M UNIVERSITY SYSTEM HEALTH SCIENCE CENTER**  
Revolving Fund portion not to exceed \$4,000,000  
Source of Funds - Institutional Funds  
Depository Bank - Bank of America, N. A.  
Employees authorized to sign checks:  
    Barry C. Nelson, Vice President for Finance and Administration  
    Rayellen Milburn, Assistant Vice President for Finance and Administration  
    and Controller  
    Jeffery T. Burton, Director of Finance

**MINUTE ORDER 129-2003 (AGENDA ITEM 13)**

**ACCEPTANCE OF GIFTS, DONATIONS, GRANTS AND ENDOWMENTS,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Adams, seconded by Dr. Gramm and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System hereby accepts the gifts, donations, grants, and endowments made to the Members of The Texas A&M University System concerned as shown on Gifts, Donations, Grants, and Endowments List No. 02-03-06, a copy of which is attached to the official minutes as **Exhibit B**.

**MINUTE ORDER 130-2003 (AGENDA ITEM 14-REVISED EXHIBIT)**

**APPROVAL OF REVISIONS TO  
SYSTEM POLICY 22.02 (SYSTEM INVESTMENT),  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Adams, seconded by Dr. Gramm and by a unanimous vote, the following minute order was adopted:

The revised System Policy 22.02 (System Investment), a copy of which is attached to the official minutes as **Exhibit C**, is approved and effective immediately.

**MINUTE ORDER 131-2003 (AGENDA ITEM 15)**

**APPROVAL OF NEW, INCREASED AND  
DECREASED TUITION AND FEES,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Adams, seconded by Dr. Gramm and by a unanimous vote, the following minute order was adopted:

In accordance with Section 54.0513, Texas Education Code, and System Policy 26.02 (Approval of Student Fees), public hearings were held at each campus recommending increases in designated tuition. The Board has also held a public hearing to receive input from students, as well as, the presidents of the affected academic institutions concerning such proposed increases, according to the requirements of Section 54.0513(f), Texas Education Code.

All hearings, recommendations, and referendums required by law for increases in other student fees have been properly conducted and reported to the Board in accordance with the Texas Education Code.

The request for new and increased tuition and fees for the academic institutions of The Texas A&M University System, as shown on **Exhibits D and E**, attached to the official minutes, is approved to be effective with the Fall 2003 semester, unless otherwise noted.

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Mr. Mays called on Mr. Nye to present the report from the Committee on Buildings and Physical Plant.

**REPORT FROM THE COMMITTEE ON BUILDINGS AND PHYSICAL PLANT**

Mr. Nye, Chairman of the Committee on Buildings and Physical Plant, said the Committee met on Thursday, and considered and recommended approval of Items 17 and 18 pertaining to Real Estate. Mr. Nye said Item 16 was deferred. The Board took action as set forth below:

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**MINUTE ORDER 132-2003 (AGENDA ITEM 17)**

**AUTHORIZATION TO SELL A TRACT OF LAND  
IN ZAPATA COUNTY, TEXAS,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Nye, seconded by Dr. Wynn and by a unanimous vote, the following minute order was approved:

The Chancellor of The Texas A&M University System, or his designee, following approval by the Office of General Counsel, is authorized to take all steps necessary to sell the surface estate and associated improvements and water rights to an 851.04 acre tract of land, more or less, being commonly referred to as the La Perla Farm, and which is situated in the La Perla Subdivision of the J. Borrego Grant, Zapata County, Texas, to S.D.K. Farms, L.L.C. Consideration for this sale is \$1,553,414.72, less customary closing costs.

**MINUTE ORDER 133-2003 (AGENDA ITEM 18)**

**AUTHORIZATION TO EXECUTE A  
RIGHT-OF-WAY EASEMENT ACROSS THE  
JOHN HENRY KIRBY STATE FOREST,  
TYLER COUNTY, TEXAS,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Nye, seconded by Dr. Wynn and by a unanimous vote, the following minute order was approved:

The Chancellor of The Texas A&M University System, or his designee, after legal review by the Office of General Counsel, is authorized to execute a right-of-way access easement across a portion of the John Henry Kirby State Forest situated in the T.C.R.R. Survey, Abstract No. 783, and J.S. & W.M. Rice Survey, Abstract 861, in Tyler County, Texas. The dimensions of the easement are approximately 60 feet in width and 10,902.03 linear feet in length. The easement will be for a term of ten (10) years in favor of Louisiana Pacific Corporation.

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Mr. Mays called on Dr. Gramm to present the report from the Committee for Academic and Student Affairs.

**REPORT FROM THE COMMITTEE ON ACADEMIC AND STUDENT AFFAIRS**

Dr. Gramm, Chairman of the Committee on Academic and Student Affairs, reported that the Committee met earlier the same day and received a report from Dr. Gates regarding the revised core curriculum for TAMU as required by Minute Order 139-2000 and approved Items 19 through 24. The Board took action as set forth below:

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**MINUTE ORDER 134-2003 (AGENDA ITEM 19)**

**RESCISSION OF MINUTE ORDER 42-2002  
(APPROVAL OF REVISED CORE CURRICULUM AND  
AUTHORIZATION TO SUBMIT TO THE  
TEXAS HIGHER EDUCATION COORDINATING BOARD),  
PRAIRIE VIEW A&M UNIVERSITY**

On motion of Dr. Gramm, seconded by Mr. Nye and by a unanimous vote, the following minute order was approved:

The Board of Regents of The Texas A&M University System hereby rescinds Minute Order 42-2002.

**MINUTE ORDER 135-2003 (AGENDA ITEM 20)**

**ESTABLISHMENT OF THE  
CENTER OF EXCELLENCE FOR COMMUNICATION SYSTEMS  
TECHNOLOGY RESEARCH (CECSTR),  
PRAIRIE VIEW A&M UNIVERSITY**

On motion of Dr. Gramm, seconded by Mr. Nye and by a unanimous vote, the following minute order was approved:

The Center of Excellence for Communication Systems Technology Research (CECSTR) is hereby established as an organizational unit of Prairie View A&M University that is administered within the College of Engineering, effective August 1, 2003. A copy of the proposal is attached to the official minutes as **Exhibit F**.

**MINUTE ORDER 136-2003 (AGENDA ITEM 21)**

**APPROVAL TO OFFER THE  
MASTER OF SCIENCE DEGREE IN HUMAN  
RESOURCE MANAGEMENT VIA THE INTERNET,  
TARLETON STATE UNIVERSITY**

On motion of Dr. Gramm, seconded by Mr. Nye and by a unanimous vote, the following minute order was approved:

Having complied with all of the requirements of the Texas Higher Education Coordinating Board, Tarleton State University is hereby authorized to deliver the Master of Science in Human Resource Management degree program electronically via the Internet, effective fall 2003. A copy of the executive summary is attached to the official minutes as **Exhibit G**.

The Board of Regents of The Texas A&M University System finds the program offering authorized by this minute order is within the role and scope and capacity of the institution and will benefit students.

**MINUTE ORDER 137-2003 (AGENDA ITEM 22)**

**APPROVAL OF THE DISSOLUTION OF THE  
CENTER FOR PRESIDENTIAL STUDIES, POLICY AND GOVERNANCE,  
TEXAS A&M UNIVERSITY**

On motion of Dr. Gramm, seconded by Mr. Nye and by a unanimous vote, the following minute order was approved:

The Center for Presidential Studies, Policy and Governance, currently assigned as an administrative unit of the George Bush School of Government and Public Service, established by Minute Order 024-91, is hereby dissolved as of July 25, 2003.

**MINUTE ORDER 138-2003 (AGENDA ITEM 23)**

**APPROVAL OF NEW DOCTOR OF EDUCATION DEGREE PROGRAM  
IN CURRICULUM AND INSTRUCTION AND AUTHORIZATION  
TO REQUEST APPROVAL FROM THE  
TEXAS HIGHER EDUCATION COORDINATING BOARD,  
TEXAS A&M UNIVERSITY-CORPUS CHRISTI**

On motion of Dr. Gramm, seconded by Mr. Nye and by a unanimous vote, the following minute order was approved:

The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at Texas A&M University-Corpus Christi leading to a Doctor of Education in Curriculum and Instruction. A copy of the program review outline is attached to the official minutes as **Exhibit H**.

The Board also authorizes the President to submit this new degree program to the Texas Higher Education Coordinating Board for approval.

**MINUTE ORDER 139-2003 (AGENDA ITEM 24)**

**APPROVAL OF NEW BACHELOR OF SCIENCE DEGREE WITH A  
MAJOR IN BIOTECHNOLOGY AND AUTHORIZATION  
TO REQUEST APPROVAL FROM THE  
TEXAS HIGHER EDUCATION COORDINATING BOARD,  
WEST TEXAS A&M UNIVERSITY**

On motion of Dr. Gramm, seconded by Mr. Nye and by a unanimous vote, the following minute order was approved:

The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at West Texas A&M University leading to a Bachelor of Science Degree with a major in Biotechnology. A copy of the program review outline is attached to the official minutes as **Exhibit I**.

The Board also authorizes the President of West Texas A&M University to submit this new degree program request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.

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Mr. Mays called on Mr. Stevens to present the report of the Committee on Audit.

**REPORT FROM THE COMMITTEE ON AUDIT**

Mr. Stevens, Chairman of the Committee on Audit, reported that the Committee met earlier on July 24, 2003, and received the Third Quarter Audit Report and reviewed the Audit Tracking System. He said that there were a number of matters relating to prior audits that were discussed and will be discussed further at the September Board Meeting.

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Mr. Mays called on Mr. White to present the report on the Ad Hoc Policy Review Committee.

**REPORT FROM THE AD HOC POLICY REVIEW COMMITTEE**

Mr. White, Chairman of the Ad Hoc Policy Review Committee, reported that the Committee had met on Thursday and deferred action on Item 16. He said the Board had previously acted on Item 14. For clarification he distributed a copy of the revised exhibit to Item 14 dated July 24, 2003.

**OTHER ITEMS**

Mr. Mays called on Dr. Gates who asked Dr. Kemp to present Items 25 through 27. The Board took action as set forth below:

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**MINUTE ORDER 140-2003 (AGENDA ITEM 25)**

**REAPPOINTMENT OF MR. RAY HOLBROOK TO THE  
TEXAS A&M UNIVERSITY AT GALVESTON BOARD OF VISITORS,  
TEXAS A&M UNIVERSITY**

On motion of Mr. Stevens, seconded by Dr. Wynn and by a unanimous vote, the following minute order was approved:

Effective April 1, 2003, Mr. Ray Holbrook, is hereby reappointed to the Texas A&M University at Galveston Board of Visitors for a second term.

**MINUTE ORDER 141-2003 (AGENDA ITEM 26)**

**REAPPOINTMENT OF MR. JOHN H. LINDSEY TO THE  
TEXAS A&M UNIVERSITY AT GALVESTON BOARD OF VISITORS,  
TEXAS A&M UNIVERSITY**

On motion of Mr. Stevens, seconded by Dr. Wynn and by a unanimous vote, the following minute order was approved:

Effective September 1, 2003, Mr. John H. Lindsey, is hereby reappointed to the Texas A&M University at Galveston Board of Visitors for a second term.

**MINUTE ORDER 142-2003 (AGENDA ITEM 27)**

**REAPPOINTMENT OF MR. JOHN W. LYONS, JR., TO THE  
TEXAS A&M UNIVERSITY AT GALVESTON BOARD OF VISITORS,  
TEXAS A&M UNIVERSITY**

On motion of Mr. Stevens, seconded by Dr. Wynn and by a unanimous vote, the following minute order was approved:

Effective September 1, 2003, Mr. John W. Lyons, Jr., is hereby reappointed to the Texas A&M University at Galveston Board of Visitors for a second term.

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Mr. Mays called on Dr. Gates to present Items 29, 30 and 31. The Board took action as set forth below:

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**MINUTE ORDER 143-2003 (AGENDA ITEM 29)**

**APPROVAL OF DR. DAVID ALBAGLI  
TO SERVE AS AN OFFICER AND MEMBER OF THE  
BOARD OF DIRECTORS OF ECLIPSE SCIENCES, INC.,  
TEXAS A&M UNIVERSITY**

On motion of Mr. Nye, seconded by Dr. Gramm and by a unanimous vote, the following minute order was approved:

The Board of Regents of The Texas A&M University System hereby approves Dr. David Albagli, a Research Scientist in the Department of Chemistry of Texas A&M University, to hold positions as an officer and member of the board of directors of eclipse sciences, inc. This company has an agreement with The Texas A&M University System relating to research, development, licensing and exploitation of intellectual property that is being filed with the United States Patent and Trademark Office. The patent application names Dr. Albagli as an inventor and will claim priority to a patent application filed by The Texas A&M University System for the protection of intellectual property conceived by Dr. Richard M. Crooks, Professor in the Chemistry Department. Such approval is subject to System Policy 33.04 (*Use of System Property*) and System Regulation 33.04.01 (*Use of System Resources for External Employment*).

**MINUTE ORDER 144-2003 (AGENDA ITEM 30)**

**APPROVAL OF DR. RICHARD M. CROOKS  
TO SERVE AS A MEMBER OF THE  
BOARD OF DIRECTORS OF ECLIPSE SCIENCES, INC.,  
TEXAS A&M UNIVERSITY**

On motion of Mr. Nye, seconded by Dr. Gramm and by a unanimous vote, the following minute order was approved:

The Board of Regents of The Texas A&M University System hereby approves Dr. Richard M. Crooks, Professor in the Department of Chemistry of Texas A&M University, to hold a position as a member of the board of directors of eclipse sciences, inc. This company has an agreement with The Texas A&M University System relating to research, development, licensing and exploitation of intellectual property conceived by Dr. Crooks, himself. Such approval is subject to System Policy 33.04 (*Use of System Property*) and System Regulation 33.04.01 (*Use of System Resources for External Employment*).

**MINUTE ORDER 145-2003 (AGENDA ITEM 31)**

**APPROVAL FOR FACULTY DEVELOPMENT  
FOR FISCAL YEAR 2004,  
TEXAS A&M UNIVERSITY**

On motion of Mr. Nye, seconded by Dr. Wynn and by a unanimous vote, the following minute order was approved:

The Board of Regents of The Texas A&M University System, in accordance with System Policy 31.03 and Section 51.101 of the Texas Education Code, authorizes faculty development leave to the faculty member as set forth on Faculty Development Leave List FY 04-Supplement, Texas A&M University, a copy of which is attached to the official minutes as **Exhibit J**.



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Mr. Mays called on Mr. Graves who presented Items 28 and 32 through 35.

Mr. Nye asked Dr. Gates if alcohol was served at Reed Arena for public consumption. Dr. Gates responded in the negative. Dr. Gates said that for special circumstances such as the launch of the *Capital Campaign* alcohol was served. Mr. Nye asked who made these decisions. Dr. Gates responded that the university administration makes the decision. Mr. Mays commented that he has heard that some concert promoters do not choose to use Reed Arena because alcohol is not allowed to be served. He asked if these groups could serve alcohol, with university permission, in their concession booths. Mr. Chuck Sippial, Vice President for Administration at TAMU, responded that they could allow that, but normally they do not because they must be able to verify that everyone in attendance is over 21 years of age to comply with state tobacco and alcohol requirements. Mr. Mays asked if the concessionaires were set up to handle serving alcohol. Mr. Sippial responded that the Faculty Club is the only one that is allowed to serve alcohol on the campus of TAMU. Mr. Mays asked who the concessionaire was for Reed Arena. Mr. Sippial responded that the Faculty Club handles the serving of alcohol. Mr. Nye asked about basketball games. Mr. Graves said that Aramark handles other concessions. Mr. Mays asked if Aramark has a license to serve alcohol. Mr. Sippial said Aramark does not have a license to serve alcohol at TAMU. He said the only exception would be events held at the George Bush Presidential Library and Conference Center. Mr. Nye asked if TAMU has an informal policy regarding the preference of the Faculty Club serving alcohol at TAMU, not other concessionaires. Mr. Sippial said the Faculty Club has the license with the Texas Alcoholic Beverage Commission. Mr. Nye stated that it is a policy matter. Mr. Graves commented that it was under the Board's guidance to be very careful about the use of alcohol at campus events and that the decision be under the supervision of the administration and leadership of the universities. Mr. Nye said he thinks this whole policy came out of a period when there was not a definite policy. He said he thinks it's a fair question for an open concession when it is not a university sponsored event. Mr. Stevens asked who has the license in the Zone Club. Mr. Sippial responded the Faculty Club.

The Board took action as set forth below:

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**MINUTE ORDER 146-2003 (AGENDA ITEM 28)**

**ACCEPTANCE OF REPORT ON  
SITES OF PERMITTED USE OF ALCOHOL,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Nye seconded by Dr. Wynn and by a unanimous vote, the following minute order was approved:

Pursuant to System Policy 34.03, the following report on Sites of Permitted Use of Alcohol is hereby accepted.

The Texas A&M University System

Hirshfeld-Moore House - Austin, Texas

Prairie View A&M University

President's Dining Room - East Wing Memorial Student Center

Tarleton State University

Tarleton Dora Lee Langdon Cultural and Educational Center - Granbury, Texas

Trogdon House - Reception/Dining Areas and surrounding grounds

Tarleton Dining Hall

    Main Dining Rooms

    Sam Houston Room

    Travis Room

Barry B. Thompson Student Center

    First Floor Foyer Area

    Ballrooms A, B and C

    Second Floor Balcony Area

Wisdom Gymnasium

    Foyer Area

    Family Living Center

Administration Building

    First Floor Foyer Area

    Second Floor Balcony Area

Clyde Wells Fine Arts Center

    Foyer Area

    Choir Room

    Staging Area

Tarleton Center

    First Floor Foyer Area

    Bosque Room

Tarleton Agriculture Center

Tarleton University System Center - Central Texas - Killeen, Texas

New Science Building - First Floor Foyer Area/Planetarium

Tarleton State University Terrell School of Clinical Laboratory Sciences Fort Worth, Texas

W.K. Gordon Center for Industrial History of Texas, Museum and Gallery - Thurber,  
Texas

Texas A&M International University

Student Development Center  
    Small Dining Room 202  
    Overflow dining area Room 210  
Center for the Study of Western Hemispheric Trade  
    Meeting Rooms, 125 and 126  
Fine and Performing Arts Building  
    Art Critic Area 2<sup>nd</sup> Floor Lobby  
Lamar Bruni Vergara Memorial Garden  
Killiam Library Building Balcony Areas  
Pellegrino Hall Balcony Area  
Canseco Hall Balcony Area  
Science Building Planetarium

Texas A&M University

Reed House  
President's Residence  
Vice President for Student Affairs' Residence  
Board of Regents' Facilities  
Faculty Club  
Presidential Conference Center  
Bush Presidential Apartment  
George Bush Foundation Suite  
Clayton Williams Alumni Center  
Jon L. Hagler Center  
Facilities leased or otherwise made available for a set term to individuals or associations  
    (e.g. Bush Library "Rotunda", Kyle Field, Regents' Lounge and Leased Suites,  
    Letterman's Lounge and the Zone)  
University Apartments and Residence Hall Rooms where all occupants are at least 21  
    years of age  
Reed Arena  
Mexico City Facility  
Santa Chiarr, Italy - Study Abroad Center  
Horticultural Gardens - Buildings 3171 and 3172  
Other quasi-public facilities (e.g. N.W. Dick Freeman Arena and G. Rollie White Visitor  
    Center at the Animal Science Teaching Research and Extension Complex)  
Tailgate parties at NCAA intercollegiate events  
Buildings at the Research Park  
TAMUS State Headquarters Building  
Easterwood Airport (includes McKenzie Terminal, General Aviation Terminal)  
Easterwood Airport (facilities leased or otherwise made available for a set term to  
    individuals, corporations, or associations)

Texas A&M University at Galveston

Chief Executive Officer's Residence  
Dock area by Texas Clipper  
PE Building - Gym Area  
Offatts Campus - Main Building  
"Erma Lee" Cabin Cruiser  
Building 3004-Room 125 - The Blue Room

Texas A&M University-Commerce

President's Home  
Heritage House  
Memorial Student Center  
University Apartments and Residence Hall rooms (individuals 21 years or older)

Texas A&M University-Corpus Christi

Blucher Institute  
Faculty Center Atrium  
Miramar Apartment - Clubhouse  
Chapman Conference Room - Corpus Christi Hall  
Field House  
Weil Gallery  
University Center

Texas A&M University-Kingsville

President's Home  
President's Office  
Founders' Room, Lewis Hall  
Student Union Building  
McCulley Hall and Parking Lot  
John E. Conner Museum  
Dormitory Rooms where all occupants are 21 years of age  
Married Student Housing

West Texas A&M University

Panhandle - Plains Historical Museum  
Buffalo Courts  
President's Home  
Nance Ranch  
Buffalo Room and Isley Terrace (patio area)  
Cornette Library  
Event Center

Texas Agricultural Experiment Station

Research and Extension Center at Dallas  
LaCopita Research Area (Jim Wells County)  
Research and Extension Center at Lubbock / Halfway  
Research Station at Pecos  
Research Station at Sonora  
Research and Extension Center at Beaumont

Texas Cooperative Extension

Stiles Farm (Williamson County)  
Research and Extension Center at Ft. Stockton

Texas Engineering Extension Service

South Central Texas Regional Training Center - San Antonio  
North Texas Regional Training Center - Mesquite  
Houston Regional Training Center - Houston  
Law Enforcement Training Division - Riverside Campus, Building 7751

Texas Transportation Institute  
Gibb Gilchrist Building

The Texas A&M University System Health Science Center  
Institute of Biosciences and Technology - Houston, Texas  
Baylor College of Dentistry - Dallas, Texas  
The Texas A&M University System Health Science Center  
College of Medicine Education Center at Scott & White - Temple, Texas  
South Texas Center - McAllen, Texas

**MINUTE ORDER 147-2003 (AGENDA ITEM 32)**

**APPROVAL OF ACADEMIC TENURE,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Nye seconded by Dr. Wynn and by a unanimous vote, the following minute order was approved:

The Board of Regents of The Texas A&M University System, in accordance with System Policy 12.01 on academic freedom, responsibility and tenure, hereby authorizes the granting of tenure to the following faculty members as set forth on Tenure List No. 02-03-06, a copy of which is attached to the official minutes as **Exhibit K**.

**MINUTE ORDER 148-2003 (AGENDA ITEM 33)**

**GRANTING OF THE TITLE OF EMERITUS/EMERITA,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Nye seconded by Dr. Wynn and by a unanimous vote, the following minute order was approved:

In recognition of long and distinguished service to The Texas A&M University System, the Board of Regents hereby confirms the recommendation of the Chancellor, and confers the title of “Emeritus/Emerita” upon individuals as shown on Emeritus Title List No. 02-03-06, a copy of which is attached to the official minutes as **Exhibit L**, and grants all rights and privileges of this title.

**MINUTE ORDER 149-2003 (AGENDA ITEM 34)**

**CONFIRMATION OF APPOINTMENT AND  
COMMISSIONING OF A PEACE OFFICER FOR  
WEST TEXAS A&M UNIVERSITY,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Nye seconded by Dr. Wynn and by a unanimous vote, the following minute order was approved:

In accordance with System Policy 34.06 (*Appointment, Commissioning and Authority of Peace Officers*), the Board of Regents of The Texas A&M University System hereby confirms the appointment and commissioning of peace officers by the Presidents of the respective components of The Texas A&M University System, as reflected in **Exhibit M**, attached to the official minutes.

**MINUTE ORDER 150-2003 (AGENDA ITEM 35)**

**APPROVAL OF FISCAL YEAR 2004 HOLIDAY SCHEDULE,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Nye seconded by Dr. Wynn and by a unanimous vote, the following minute order was approved:

Holidays for the fiscal year ending August 31, 2004, for the Members of The Texas A&M University System, Texas A&M University, Texas A&M International University, Texas Agricultural Experiment Station, Texas Cooperative Extension, Texas Forest Service, Texas Engineering Experiment Station, Texas Engineering Extension Service and Texas Transportation Institute, not otherwise excepted, shall be as follows:

<u>Holiday</u>	<u>Number of Days</u>	<u>Dates</u>
Thanksgiving	2	November 27-28, 2003
Christmas-New Year's Day	8	December 24, 2003- January 2, 2004
Martin Luther King, Jr. Day	1	January 19, 2004
Spring Break	2	March 18-19, 2004
Memorial Day	1	May 31, 2004

Exceptions are established as set forth below:

The holiday schedule for Prairie View A&M University will be as follows:

<u>Holiday</u>	<u>Number of Days</u>	<u>Dates</u>
Labor Day	1	September 1, 2003
Thanksgiving	2	November 27-28, 2003
Christmas-New Year's	9	December 23, 2003- January 2, 2004
Martin Luther King, Jr. Day	1	January 19, 2004
Memorial Day	1	May 31, 2004

The holiday schedule for Tarleton State University will be as follows:

<u>Holiday</u>	<u>Number of Days</u>	<u>Dates</u>
Labor Day	1	September 1, 2003
Thanksgiving	2	November 27-28, 2003
Christmas-New Year's	7	December 24, 2003- January 1, 2004
Martin Luther King, Jr. Day	1	January 19, 2004
Spring Break	2	March 18-19, 2004
Memorial Day	1	May 31, 2004

The holiday schedule for Texas A&M University-Commerce will be as follows:

<u>Holiday</u>	<u>Number of Days</u>	<u>Dates</u>
Thanksgiving	2	November 27-28, 2003
Christmas	5	December 25-31, 2003
New Year's Day	1	January 1, 2004
Martin Luther King, Jr. Day	1	January 19, 2004
Spring Break	5	March 15-19, 2004

The holiday schedule for Texas A&M University-Corpus Christi will be as follows:

<u>Holiday</u>	<u>Number of Hours*</u>	<u>Dates</u>
Labor Day	08	September 1, 2003
Thanksgiving	14	November 27-28, 2003
Christmas-New Year's Day	62	December 24, 2003 - January 2, 2004
Martin Luther King, Jr. Day	08	January 19, 2004
Spring Break	02**	March 19, 2004
Memorial Day	02**	May 28, 2004
	08	May 31, 2004
Independence Day	08	July 5, 2004

*\*Texas A&M University-Corpus Christi operates a ten-hour day on Tuesdays and a six-hour day on Fridays.*

*\*\*On Friday, March 19, 2004, the University will take 2 hours of holiday time and on Friday, May 28, 2004, the University will take 2 hours of holiday time.*

The holiday schedule for Texas A&M University-Kingsville will be as follows:

<u>Holiday</u>	<u>Number of Days</u>	<u>Dates</u>
Labor Day	1	September 1, 2003
Thanksgiving	2	November 27-28, 2003
Christmas-New Year's	8	December 24, 2003 - January 2, 2004
Martin Luther King, Jr. Day	1	January 19, 2004
Spring Break	1	March 12, 2004
Memorial Day	1	May 31, 2004

The holiday schedule for Texas A&M University-Texarkana will be as follows:

<u>Holiday</u>	<u>Number of Days</u>	<u>Dates</u>
Thanksgiving	2	November 27-28, 2003
Christmas	3	December 24-26, 2003
New Year's	3	December 31, 2003 - January 2, 2004
Martin Luther King, Jr. Day	1	January 19, 2004
Spring Break	5	March 8-12, 2004

*Texas A&M University-Texarkana will work four ten-hour days during the following weeks in order to be closed on these public holidays:*

<i>Labor Day</i>	<i>September 1, 2003</i>	<i>(Four ten-hour days on September 2, 3, 4 and 5)</i>
<i>Memorial Day</i>	<i>May 31, 2003</i>	<i>(Four ten-hour days on June 1, 2, 3 and 4)</i>
<i>Independence Day</i>	<i>July 5, 2004</i>	<i>(Four ten-hour days on July 6, 7, 8 and 9)</i>

The holiday schedule for West Texas A&M University will be as follows:

<u>Holiday</u>	<u>Number of Days</u>	<u>Dates</u>
Thanksgiving	2	November 27-28, 2003
Christmas	5	December 22-26, 2003
New Year's	3	December 31, 2003 - January 2, 2004
Martin Luther King, Jr. Day	1	January 19, 2004
Spring Break	2	March 18-19, 2004
Memorial Day	1	May 31, 2004

The holiday schedule for District Extension Offices, Expanded Nutrition Offices, Special Programs (satellite) Offices, Research and Extension Centers and Research Stations, of the Texas Agricultural Experiment Station and Texas Cooperative Extension are shown on **Exhibit N**, attached to the official minutes.



The holiday schedule for College Station employees of Texas Agricultural Experiment Station and Texas Cooperative Extension is the same as for The Texas A&M University System.

The holiday schedule for the Texas Veterinary Medical Diagnostic Laboratory will be as follows:

<u>Holiday</u>	<u>Number of Days</u>	<u>Dates</u>
Labor Day	1	September 1, 2003
Veteran’s Day	1	November 11, 2003
Thanksgiving	2	November 27-28, 2003
Christmas	2	December 24-25, 2003
New Year’s	2	December 31, 2003- January 1, 2004
Martin Luther King, Jr. Day	1	January 19, 2004
Presidents’ Day	1	February 16, 2004
Texas Independence Day	1	March 2, 2004
Spring Break	1	March 19, 2004
San Jacinto Day	1	April 21, 2004
Memorial Day	1	May 31, 2004

The holiday schedule for the Texas Wildlife Damage Management Service will be as follows:

<u>Holiday</u>	<u>Number of Days</u>	<u>Dates</u>
Labor Day	1	September 1, 2003
Columbus Day	1	October 12, 2003
Veteran’s Day	1	November 11, 2003
Thanksgiving	1	November 27, 2003
Christmas-New Year’s	6	December 25, 2003 – January 1, 2004
Martin Luther King, Jr. Day	1	January 19, 2004
President’s Day	1	February 16, 2004
Memorial Day	1	May 31, 2004
Independence Day	1	July 5, 2004

The holiday schedule for The Texas A&M University System Health Science Center will be as follows:

Holiday	Number of Days	Dates
Labor Day	1	September 1, 2003
Thanksgiving	2	November 27-28, 2003
Christmas-New Year's	8	December 24, 2003- January 2, 2004
Martin Luther King, Jr. Day	1	January 19, 2004
Memorial Day	1	May 31, 2004
Independence Day	1	July 5, 2004

The Chancellor is hereby authorized to modify the holiday schedule when such a change is deemed to be in the public interest.

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Mr. Mays presented Item 36. The Board took action as set forth below:

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**MINUTE ORDER 151-2003 (AGENDA ITEM 36)**

**APPROVAL OF MINUTES OF  
MARCH 28, 2003, SPECIAL TOWN HALL MEETING;  
APRIL 10, 2003, SPECIAL MEETING;  
JUNE 5-6, 2003, REGULAR MEETING; AND  
JULY 8, 2003, SPECIAL TELEPHONIC MEETING,  
BOARD OF REGENTS,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Nye seconded by Dr. Wynn and by a unanimous vote, the following minute order was approved:

The Minutes of the Special Town Hall Meeting of the Board of Regents of The Texas A&M University System held on March 28, 2003, in College Station, Texas, are hereby approved.

The Minutes of the Special Meeting of the Board of Regents of The Texas A&M University System held on April 10, 2003, in College Station, Texas, are hereby approved.

The Minutes of the Regular Meeting of the Board of Regents of The Texas A&M University System held on June 5-6, 2003, in College Station, Texas, are hereby approved.

The Minutes of the Special Telephonic Meeting of the Board of Regents of The Texas A&M University System held on July 8, 2003, in College Station, Texas, are hereby approved.

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**OTHER BUSINESS**

Mr. Mays said that a Special Meeting of the Board of Regents was scheduled for August 30, 2003, on the campus of Texas A&M University. He said that the principal reason for the meeting was to approve the Committee on Finance budget presentations, the Coca-Cola contract and other items that may arise prior to the meeting. Mr. Mays said that the next regular meeting of the Board of Regents was scheduled for September 25-26, 2003, on the campus of Texas A&M University.

Mr. Mays called on Dr. Kemp who presented a brief video on the voyage of the *Texas Clipper II*.

**ADJOURNMENT**

There being no further business, Mr. Mays adjourned the meeting at 11:55 a.m. Friday, July 25, 2003.

Vickie Burt Spillers  
Executive Secretary to the Board  
The Texas A&M University System

VBS:jb