#### **MINUTES**

#### **OF THE**

#### **MEETING OF THE**

#### **BOARD OF REGENTS**

**OF** 

#### THE TEXAS A&M UNIVERSITY SYSTEM

#### **HELD IN**

**COLLEGE STATION, TEXAS** 

May 27-28, 2004

(Approved July 22-23, 2004, Minute Order 122-2004)

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#### MINUTES OF THE MEETING OF THE BOARD OF REGENTS May 27-28, 2004

#### CONVENE - THURSDAY, MAY 27

Mr. Erle Nye, Vice Chairman, convened a regular meeting of the Board of Regents of The Texas A&M University System (TAMUS) at 1:18 pm, on Thursday, May 27, 2004, in Room 292 of the Memorial Student Center (MSC), on the campus of Texas A&M University (TAMU), College Station, Texas. The following members of the Board were present:

Mr. Erle Nye, Vice Chairman

Mr. Phil Adams

Dr. Wendy Gramm

Mr. Bill Jones

Mr. Lionel Sosa

Mr. R.H. (Steve) Stevens, Jr.

Mr. John D. White

Dr. Susan Rudd Wynn

The following member of the Board was not present:

Mr. Lowry Mays, Chairman

#### **INVOCATION**

Mr. Nye called on Mr. Jack Hildebrand, the newly elected TAMU Student Body President and a senior accounting major from Southlake, Texas, who presented the invocation.

#### **VICE CHAIRMAN'S REMARKS**

Mr. Nye noted the absence of Mr. Lowry Mays, Chairman of the Board. He said that Mr. Mays was recovering well and asked that everyone keep him in their prayers.

Mr. Nye said that Dr. Keith McFarland, President of Texas A&M University-Commerce (TAMU-C), had undergone surgery but was doing well. He said that Mr. Henry Fillio had undergone surgery and reportedly was doing very well.

#### **CHANCELLOR'S REMARKS**

Dr. Benton Cocanougher, Interim Chancellor of TAMUS, said that since the last meeting, Dr. Robert Furgason, President of Texas A&M University-Corpus Christi (TAMU-CC), has announced that he will retire after serving the System for 13 years. He said that a search committee had been formed. Dr. Cocanougher said that Mr. Adams and Mr. Jones will serve on the committee and that Dr. Leo Sayavedra, Vice Chancellor for Academic and Student Affairs, will serve as chair.

Dr. Cocanougher said that the final Request for Proposal (RFP) for the Idaho National Lab (INL) had been released. He said that the System would seek the contract to manage the INL. Dr. Cocanougher said that Dr. Lee Peddicord, Vice Chancellor for Research and Federal Relations, would head up this effort for the System.

Dr. Peddicord said that the U.S. Department of Energy (DOE) announced a competition for a new laboratory that is being formed in Idaho. He said that it consists of two entities, the Idaho National Engineering and Environmental Laboratory (INEEL) and Argonne National Laboratory West (ANLW). He said that they have been working with a team led by Bechtel Corporation. In addition, members of the team are Entergy Nuclear and the Honeywell Corporation, both active in the nuclear and the federal arena. Dr. Peddicord said that they see this as a superb opportunity for the State of Texas, the System and TAMU.

Mr. Nye asked the duration of the project. Dr. Peddicord responded that the contract would be for 10 years with a five-year likely renewal for good performance. He said that the lab is envisioned early on to be about a \$500 million a year activity. Dr. Peddicord said the System would be afforded major leadership opportunities in terms of the research and educational mission. Mr. Nye asked how many competing bids there were. Dr. Peddicord said they are anticipating three for this. He said the other teams are led by Battelle Memorial Institute in Ohio, the University of Chicago (which has Argonne National Laboratory) and possibly the University of Missouri at Columbia.

Dr. Gramm asked when the proposals are due and when will the research begin. Dr. Peddicord responded that the proposals are due in 60 days, so we are going to be engaged in very intensive activity with our partners on this. He said the announcement is expected near the end of the year, mid to late November, and the Lab should begin operation in February or March 2005. Mr. Nye said it sounded like a very strong team.

Dr. Cocanougher referred to a handout entitled "Accountability and Performance Report," a copy of which is on file in the Office of the Board of Regents. He said that Governor Perry issued a challenge with his executive order to re-address accountability. He said that the Texas Higher Education Coordinating Board (THECB) was given the primary assignment to develop a course set of measures. Dr. Cocanougher said that the System has been working with the THECB. He said at the same time, the System has been looking at its own internal capabilities and where the System stands in moving

ahead. He expressed his belief that the System is in line to come up with a very good accountability document based on the goals set by the Governor in December. Dr. Cocanougher said it would be building on the current System Executive Management Report (SEMR). Dr. Cocanougher said he thought the Board would be pleased with the final product that takes our measures and ties it into the annual review process directly and then the feedback loop, use that to regenerate new goals and measures that will be used in an ongoing process. He said the System is pretty far ahead of the game compared to many other institutions when this process was started.

Mr. Nye asked about consistent measures. Dr. Cocanougher said what they have envisioned is a set of 20-25 measures, a core that everyone would be expected to use as part of their evaluation and performance. Those will cut across all institutions and they will be directly tied to the overall guide of "Closing the Gaps." He said the System is involving its component administration and faculty and staffs in putting together additional measures that will help talk about their missions specifically. Mr. Nye asked who ensures that everyone calculates on the same basis. Dr. Cocanougher responded that the THECB was given the responsibility by the Governor.

Mr. Jones asked if the University of Texas (UT) has already completed the program. Dr. Cocanougher said that they had. He said that over a year ago UT created a vice chancellor position to do this. He said that has been looked at very carefully. He said that obviously they would make a number of improvements. He said what they did was very good, very useful. Dr. Cocanougher said he is very confident that what the System ends up with will be something that will compare very well with anything else that they have seen. He said it would be a document that will be useful in the management process. Dr. Cocanougher discussed the timeline to complete the report. He said that they will begin collecting data in mid-summer and a draft report will be ready for review in late October. Dr. Cocanougher said that they plan to have the final accountability and performance report ready to present to the Board in December.

Mr. Nye expressed his admiration for Dr. Furgason. He said that he was impressed with Dr. Furgason's vision, energy and his approach. Mr. Nye said that Dr. Furgason is a builder, always wants to improve; he clearly understands the importance of support from his peers and the community. He said that during Dr. Furgason's tenure there has been substantial improvement in the academic reputation of TAMU-CC as well as its programs and its offerings. He said he has done a lot of good in bringing quality programs to that community and to that region that they really need. Mr. Nye said that he was pleased that Dr. Furgason was going to stay with the (Harte) Foundation and will continue to support TAMU-CC and the System.

#### **RECESS**

Mr. Nye recessed the meeting at 1:38 pm. He said that Item 19 was pulled for discussion with the attorneys in the executive session and that matter would be subject to public discussion at the Board's meeting later the next morning.

(<u>Secretary's Note:</u> The Committee on Academic and Student Affairs convened at 1:39 pm and recessed at 2:10 pm. The Committee on Finance convened at 2:11 pm and recessed at 2:43 pm. The Committee on Buildings and Physical Plant convened at 2:44 pm and recessed at 2:52 pm. The Committee on Ad Hoc Policy Review convened at 2:53 pm and recessed at 2:56 pm.)

#### **RECONVENE**

Mr. Nye reconvened the meeting at 2:56 pm. He called on Mr. Stevens to present the report from the Committee on Audit.

#### REPORT FROM THE COMMITTEE ON AUDIT

Mr. Stevens, Chairman of the Committee on Audit, reported that the Committee had met earlier the same day. He said that they received a report from Ms. Cathy Smock, Chief Auditor, and Mr. Larry Bicket, Director of Policy Implementation and Compliance, concerning the FY 2005 Audit Plan and reviewed the audit tracking process. Mr. Stevens said that they considered and recommended approval of Item 1. The Board took action as set forth below:

#### MINUTE ORDER 43-2004 (AGENDA ITEM 01)

#### APPROVAL OF SYSTEM INTERNAL AUDIT PLAN FOR FISCAL YEAR 2005, THE TEXAS A&M UNIVERSITY SYSTEM

On motion of Mr. Stevens, seconded by Dr. Gramm and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System hereby approves the System Internal Audit Plan for Fiscal Year 2005, a copy of which is attached to the official minutes as **Exhibit A**.

Mr. Nye called on Mr. Adams to present the report from the Committee on Finance.

#### REPORT FROM THE COMMITTEE ON FINANCE

Mr. Adams, Chairman of the Committee on Finance, reported that the Committee had met earlier the same day, and considered and recommended approval of Items 2 through 9. The Board took action as set forth below:

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#### MINUTE ORDER 44-2004 (AGENDA ITEM 02)

## AUTHORIZATION TO EXECUTE AN AGREEMENT WITH COLLEGIS, INC., OF MAITLAND, FLORIDA, PRAIRIE VIEW A&M UNIVERSITY

On motion of Mr. Adams, seconded by Mr. Jones and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System hereby authorizes the President of Prairie View A&M University, upon review and approval for legal sufficiency by the Office of General Counsel, to sign a seven-year agreement between Prairie View A&M University and Collegis, Inc. of Maitland, Florida.

#### MINUTE ORDER 45-2004 (AGENDA ITEM 03)

#### AUTHORIZATION TO ESTABLISH A QUASI-ENDOWMENT NAMED THE "AGRICULTURE CAREER DEVELOPMENT SCHOLARSHIP ENDOWMENT," TARLETON STATE UNIVERSITY

On motion of Mr. Adams, seconded by Mr. Jones and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System authorizes the President of Tarleton State University to establish a quasi-endowment account to be named the "Agriculture Career Development Scholarship Endowment." The account will be created with a transfer of funds from an existing Tarleton account funded for over thirty years by entry fees from annual invitational-judged contests. Interest earnings from the quasi-endowment will be used to provide scholarships to qualified contestants in these events should they decide to attend and are admitted to Tarleton.

#### MINUTE ORDER 46-2004 (AGENDA ITEM 04)

#### AUTHORIZATION TO TAKE EQUITY IN CONSIDERATION OF MONETARY AND NON-MONETARY SUPPORT FOR TECHNOLOGY COMMERCIALIZATION CENTER PARTICIPANTS, TEXAS A&M UNIVERSITY

On motion of Mr. Adams, seconded by Mr. Jones and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System hereby grants authority to the President of Texas A&M University, or his designee, to take equity in consideration of monetary and non-monetary support provided to participants of the Technology Commercialization Center.

#### MINUTE ORDER 47-2004 (AGENDA ITEM 05)

### AUTHORIZATION TO INCREASE THE FEED INSPECTION FEE, TEXAS AGRICULTURAL EXPERIMENT STATION

On motion of Mr. Adams, seconded by Mr. Jones and by a unanimous vote, the following minute order was adopted:

The Director of the Texas Agricultural Experiment Station is hereby authorized to increase the fee levied on each declared ton of commercial feed from \$.16 to \$.18 per ton effective August 31, 2004 (FY 04) and to \$.19 per ton on or after September 1, 2004 (FY 05). Such action is taken pursuant to \$141.071(b) of the Texas Agriculture Code.

#### MINUTE ORDER 48-2004 (AGENDA ITEM 06)

#### DISTRIBUTION OF INCOME FOR CALENDAR YEAR 2003 FROM THE ESTATE OF ARDELLA R. HELM, THE TEXAS A&M UNIVERSITY SYSTEM

On motion of Mr. Adams, seconded by Mr. Jones and by a unanimous vote, the following minute order was adopted:

Distribution of the available income for calendar year 2003 from the Estate of Ardella R. Helm to Texas A&M University (\$25,549.61), Abilene Christian University (\$12,774.80), and Texas Woman's University (\$12,774.80) is approved.

#### MINUTE ORDER 49-2004 (AGENDA ITEM 07)

APPROVAL OF DISTRIBUTION OF INCOME FOR THE THREE MONTHS ENDED MARCH 31, 2004, FROM THE ESTATE OF ARDELLA R. HELM, THE TEXAS A&M UNIVERSITY SYSTEM

On motion of Mr. Adams, seconded by Mr. Jones and by a unanimous vote, the following minute order was adopted:

Distribution of the available income for the three months ended March 31, 2004 from the Estate of Ardella R. Helm to Texas A&M University (\$14,764.07), Abilene Christian University (\$7,382.03), and Texas Woman's University (\$7,382.03) is approved. Approval is also granted to close the Estate and establish the Dury Lane Helm and Ardella R. Helm Charitable Trust in accordance with the terms of the will.

#### MINUTE ORDER 50-2004 (AGENDA ITEM 08)

#### ACCEPTANCE OF GIFTS, DONATIONS, GRANTS AND ENDOWMENTS, THE TEXAS A&M UNIVERSITY SYSTEM

On motion of Mr. Adams, seconded by Mr. Jones and by a unanimous vote, the following minute order was adopted:

The Board of Regents hereby accepts the gifts, donations, grants, and endowments made to the components of The Texas A&M University System concerned as shown on Gifts, Donations, Grants, and Endowments List No. 04-04, a copy of which is attached to the official minutes as **Exhibit B.** 

Mr. Nye presented the report from the Committee on Buildings and Physical Plant.

#### REPORT FROM THE COMMITTEE ON BUILDINGS AND PHYSICAL PLANT

Mr. Nye, Chairman of the Committee on Buildings and Physical Plant, said the Committee met the same afternoon, and considered and recommended approval of Item 10, pertaining to naming of facilities, and Item 11, pertaining to construction. The Board took action as set forth below:

#### MINUTE ORDER 51-2004 (AGENDA ITEM 10)

## NAMING OF THE "LODWRICK M. AND CAROLE COOK FOUNTAIN," TEXAS A&M UNIVERSITY

On motion of Mr. White, seconded by Mr. Adams and by a unanimous vote, the following minute order was adopted:

The George Bush Library Fountain on the campus of Texas A&M University is hereby named in honor of Lodwrick M. and Carole Cook.

#### MINUTE ORDER 52-2004 (AGENDA ITEM 10)

## NAMING OF THE "CITGO SCIENCE OBSERVATORIUM," TEXAS A&M UNIVERSITY-CORPUS CHRISTI

On motion of Mr. White, seconded by Mr. Adams and by a unanimous vote, the following minute order was adopted:

The Science Observatorium in the Science and Technology Building on the campus of Texas A&M University-Corpus Christi is hereby named the "CITGO Science Observatorium."

#### MINUTE ORDER 53-2004 (AGENDA ITEM 11)

# APPROVAL OF THE STATEMENT OF WORK AND APPROPRIATIONS FOR PRE-CONSTRUCTION SERVICES FOR THE GENERAL SERVICES COMPLEX, THE TEXAS A&M UNIVERSITY SYSTEM

On motion of Mr. White, seconded by Mr. Adams and by a unanimous vote, the following minute order was adopted:

The statement of work for the General Services Complex at Texas A&M University is approved.

Supplementing a previous appropriation of \$25,000, the amount of \$2,308,000 is appropriated from Account No. 02-085008 UPF -- Designated Tuition for design-build pre-construction services for the General Services Complex at Texas A&M University.

The Chancellor is hereby authorized to approve the ranked order selection recommendation of the design-build teams to design and construct this project.

Authorization is granted to begin negotiations with the ranked first team. If negotiations are unsuccessful with this team, authorization is granted to terminate those negotiations and begin negotiations with the team next in the order of ranking, a copy of which is attached to the official minutes as **Exhibit C**, until an agreement for a design-build contract is reached.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.

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Mr. Nye called on Dr. Gramm to present the report from the Committee on Academic and Student Affairs.

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### REPORT FROM THE COMMITTEE ON ACADEMIC AND STUDENT AFFAIRS

Dr. Gramm, Chairman of the Committee on Academic and Student Affairs, reported that the Committee met earlier the same day and considered and recommended approval of Items 18 and 20 through 34. The Board took action as set forth below:

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#### **MINUTE ORDER 54-2004 (AGENDA ITEM 18)**

#### APPROVAL OF CONCEPT PAPER FOR THE BIOAEROSOL RESEARCH CENTER, TEXAS ENGINEERING EXPERIMENT STATION

On motion of Dr. Gramm, seconded by Mr. Adams and by a unanimous vote, the concept paper to establish the Bioaerosol Research Center within the Texas Engineering Experiment Station was approved, a copy of which is attached to the official minutes as **Exhibit D.** 

#### MINUTE ORDER 55-2004 (AGENDA ITEM 20)

APPROVAL OF THE INSTITUTIONAL PLAN FOR DISTANCE EDUCATION AND OFF-CAMPUS INSTRUCTION FOR THE HEALTH SCIENCE CENTER AND AUTHORIZATION TO REQUEST APPROVAL FROM THE TEXAS HIGHER EDUCATION COORDINATING BOARD, THE TEXAS A&M UNIVERSITY SYSTEM HEALTH SCIENCE CENTER

On motion of Dr. Gramm, seconded by Mr. Adams and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System approves The Texas A&M University System Health Science Center Institutional Plan for Distance Education and Off-Campus Instruction. The Board of Regents also authorizes the Health Science Center to submit the Plan to the Texas Higher Education Coordinating Board and further states that all applicable criteria have been met.

#### MINUTE ORDER 56-2004 (AGENDA ITEM 21)

#### AUTHORIZATION TO OFFER THE BACHELOR OF SCIENCE IN SOCIOLOGY AND AUTHORIZATION TO REQUEST APPROVAL FROM THE TEXAS HIGHER EDUCATION COORDINATING BOARD, TEXAS A&M UNIVERSITY-TEXARKANA

On motion of Dr. Gramm, seconded by Mr. Adams and by a unanimous vote, the following minute order was adopted:

The Board of Regents approves the establishment of a new degree program at Texas A&M University-Texarkana leading to a Bachelor of Science in Sociology.

The Board also authorizes the President to submit the new degree program to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board for this proposal have been met.

#### MINUTE ORDER 57-2004 (AGENDA ITEM 22)

#### AUTHORIZATION TO OFFER THE BACHELOR OF APPLIED ARTS AND SCIENCES AS A DISTANCE EDUCATION DEGREE PROGRAM, TEXAS A&M UNIVERSITY-TEXARKANA

On motion of Dr. Gramm, seconded by Mr. Adams and by a unanimous vote, the following minute order was adopted:

Having complied with all the requirements of the Texas Higher Education Coordinating Board, Texas A&M University-Texarkana is hereby authorized to offer the Bachelor of Applied Arts and Sciences degree program via the Internet with limited face-to-face off-site instruction, effective Fall 2004.

The Board of Regents of The Texas A&M University System finds that the program offering authorized by this minute order is within the role, scope and capacity of the institution and will benefit students.

#### MINUTE ORDER 58-2004 (AGENDA ITEM 23)

# AUTHORIZATION TO OFFER THE MASTER OF SCIENCE DEGREE IN MANAGEMENT AND LEADERSHIP VIA THE INTERNET (THE MSM ONLINE), TARLETON SATE UNIVERSITY

On motion of Dr. Gramm, seconded by Mr. Adams and by a unanimous vote, the following minute order was adopted:

Having complied with all the requirements of the Texas Higher Education Coordinating Board, Tarleton State University is hereby authorized to deliver the Master of Science in Management and Leadership degree program via the Internet (the MSM Online), effective Fall 2004.

The Board of Regents of The Texas A&M University System finds that the program offering authorized by this minute order is within the role, scope and capacity of the institution and will benefit students.

#### MINUTE ORDER 59-2004 (AGENDA ITEM 24)

# AUTHORIZATION TO OFFER THE BACHELOR OF SCIENCE DEGREE WITH A MAJOR IN ATHLETIC TRAINING AND AUTHORIZATION TO REQUEST APPROVAL FROM THE TEXAS HIGHER EDUCATION COORDINATING BOARD, TEXAS A&M UNIVERSITY-CORPUS CHRISTI

On motion of Dr. Gramm, seconded by Mr. Adams and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at Texas A&M University-Corpus Christi leading to a Bachelor of Science Degree with a major in Athletic Training.

The Board also authorizes the President to submit this new degree program to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board for this proposal have been met.

#### MINUTE ORDER 60-2004 (AGENDA ITEM 25)

# APPROVAL TO CHANGE DEGREE TITLE FROM ED.D. IN SCHOOL OF COUNSELING TO PH.D. IN COUNSELOR EDUCATION AND AUTHORIZATION TO REQUEST APPROVAL FROM THE TEXAS HIGHER EDUCATION COORDINATING BOARD, TEXAS A&M UNIVERSITY-CORPUS CHRISTI

On motion of Dr. Gramm, seconded by Mr. Adams and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System approves reclassifying the existing Ed.D. in School Counseling as a Ph.D. in Counselor Education.

The Board also authorizes the President of Texas A&M University-Corpus Christi to request Texas Higher Education Coordinating Board approval to reclassify the Ed.D. degree in School Counseling as a Ph.D. degree in Counselor Education.

#### MINUTE ORDER 61-2004 (AGENDA ITEM 26)

#### AUTHORIZATION TO OFFER THE MASTER OF SCIENCE DEGREE IN FINANCE AND AUTHORIZATION TO REQUEST APPROVAL FROM THE TEXAS HIGHER EDUCATION COORDINATING BOARD, TEXAS A&M UNIVERSITY-COMMERCE

On motion of Dr. Gramm, seconded by Mr. Adams and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at Texas A&M University-Commerce leading to a Master of Science in Finance degree.

The Board also authorizes the President of Texas A&M University-Commerce to submit this new degree program request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.

#### MINUTE ORDER 62-2004 (AGENDA ITEM 27)

# AUTHORIZATION TO OFFER THE MASTER OF SOCIAL WORK DEGREE BY DISTANCE EDUCATION AT THE METROPLEX CENTER, MESQUITE, TEXAS, TEXAS A&M UNIVERSITY-COMMERCE

On motion of Dr. Gramm, seconded by Mr. Adams and by a unanimous vote, the following minute order was adopted:

Having complied with all the requirements of the Texas Higher Education Coordinating Board, Texas A&M University-Commerce is hereby authorized to offer the following degree program by distance education, face-to-face, at the Metroplex Center, Mesquite, Texas, effective Fall 2004:

#### • Master of Social Work

The Board of Regents of The Texas A&M University System finds that the program offering authorized by this minute order is within the role and scope and capacity of the institution and will benefit students.

#### MINUTE ORDER 63-2004 (AGENDA ITEM 28)

#### AUTHORIZATION TO OFFER THE MASTER OF SCIENCE IN PSYCHOLOGY AND AUTHORIZATION TO REQUEST APPROVAL FROM THE TEXAS HIGHER EDUCATION COORDINATING BOARD, TEXAS A&M INTERNATIONAL UNIVERSITY

On motion of Dr. Gramm, seconded by Mr. Adams and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System approves the establishment of a new program at Texas A&M International University leading to a Master of Science degree in Psychology.

The Board also authorizes the President to submit this new degree program to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.

#### MINUTE ORDER 64-2004 (AGENDA ITEM 29)

## APPROVAL OF THE CONCEPT PAPER TO ESTABLISH THE INTERNET2 TECHNOLOGY EVALUATION CENTER, TEXAS A&M UNIVERSITY

On motion of Dr. Gramm, seconded by Mr. Adams and by a unanimous vote, the concept paper to establish the Internet2 Technology Evaluation Center at Texas A&M University was approved, a copy of which is attached to the official minutes as **Exhibit E.** 

#### MINUTE ORDER 65-2004 (AGENDA ITEM 30)

## APPROVAL OF THE TECHNOLOGY COMMERCIALIZATION CENTER'S POLICIES AND PROCEDURES ON PARTICIPATION, TEXAS A&M UNIVERSITY

On motion of Dr. Gramm, seconded by Mr. Adams and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System, upon review and approval for legal sufficiency by the Office of General Counsel, hereby approves the Technology Commercialization Center's policies and procedures, as shown in **Exhibit F**, to assess the qualifications of participants in the Center's programs which includes objective criteria for admission, measurement of progress, standards for continuance, and termination of participation.

#### MINUTE ORDER 66-2004 (AGENDA ITEM 31)

## AUTHORIZATION TO ESTABLISH THE MEXICAN AMERICAN AND U.S. LATINO RESEARCH CENTER, TEXAS A&M UNIVERSITY

On motion of Dr. Gramm, seconded by Mr. Adams and by a unanimous vote, the following minute order was adopted:

The Mexican American and U.S. Latino Research Center is hereby established as an organizational unit of the College of Liberal Arts at Texas A&M University. The Dean of the College of Liberal Arts, upon approval by the Executive Vice President and Provost, is hereby authorized to appoint a Director of the Mexican American and U.S. Latino Research Center.

#### MINUTE ORDER 67-2004 (AGENDA ITEM 32)

# AUTHORIZATION FOR A NEW DEGREE PROGRAM LEADING TO A BACHELOR OF SCIENCE IN SPORT MANAGEMENT AND AUTHORIZATION TO SUBMIT TO THE TEXAS HIGHER EDUCATION COORDINATING BOARD FOR APPROVAL, TEXAS A&M UNIVERSITY

On motion of Dr. Gramm, seconded by Mr. Adams and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at Texas A&M University leading to a Bachelor of Science in Sport Management.

The Board authorizes the President of Texas A&M University to submit this degree program request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.

#### MINUTE ORDER 68-2004 (AGENDA ITEM 33)

# AUTHORIZATION FOR A NEW DEGREE PROGRAM LEADING TO A BACHELOR OF SCIENCE IN SPATIAL SCIENCES AND AUTHORIZATION TO SUBMIT TO THE TEXAS HIGHER EDUCATION COORDINATING BOARD FOR APPROVAL, TEXAS A&M UNIVERSITY

On motion of Dr. Gramm, seconded by Mr. Adams and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at Texas A&M University leading to a Bachelor of Science in Spatial Sciences.

The Board also authorizes the President of Texas A&M University to submit this degree program request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.

#### MINUTE ORDER 69-2004 (AGENDA ITEM 34)

APPROVAL OF ADMINISTRATIVE CHANGES TO RENAME
THE COLLEGE OF VETERINARY MEDICINE TO
THE COLLEGE OF VETERINARY MEDICINE AND BIOMEDICAL SCIENCES
AND RENAME THREE DEPARTMENTS WITHIN THE COLLEGE AND
AUTHORIZATION TO SUBMIT TO THE
TEXAS HIGHER EDUCATION COORDINATING BOARD FOR APPROVAL,
TEXAS A&M UNIVERSITY

On motion of Dr. Gramm, seconded by Mr. Adams and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System approves the administrative changes to rename the College of Veterinary Medicine to the College of Veterinary Medicine and Biomedical Sciences and to rename three Departments within the College as follows: Change the Department of Veterinary Anatomy and Public Health to the Department of Veterinary Integrative Biosciences; change the Department of Veterinary Large Animal Medicine and Surgery to the Department of Veterinary Small Animal Medicine and Surgery to the Department of Veterinary Small Animal Medicine and Surgery to the Department of Veterinary Small Animal Clinical Sciences.

The Board of Regents authorizes the President of Texas A&M University to submit these administrative change requests to the Texas Higher Education Coordinating Board for approval and certifies that all applicable criteria of the Coordinating Board has been met.

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Mr. Nye called on Mr. White to present the report from the Ad Hoc Policy Review Committee.

#### REPORT FROM THE AD HOC POLICY REVIEW COMMITTEE

Mr. White, Chairman of the Ad Hoc Policy Review Committee, reported that the Committee had met earlier the same day, and considered and recommended approval of Items 9 and 35. (Item 9 was also discussed in the meeting of the Committee on Finance). The Board took action as set forth below:

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#### MINUTE ORDER 70-2004 (AGENDA ITEM 9)

## APPROVAL OF REVISED SYSTEM POLICY 26.03 (TUITION AND FEE EXEMPTIONS), THE TEXAS A&M UNIVERSITY SYSTEM

On motion of Dr. Wynn, seconded by Mr. Sosa and by a unanimous vote, the following minute order was adopted:

The requests to revise and change the name of System Policy 26.03, (*Tuition and Fee Exemptions*), as shown in **Exhibit G**, are approved effective immediately.

#### MINUTE ORDER 71-2004 (AGENDA ITEM 35)

## APPROVAL OF REVISED SYSTEM POLICY 01.03 (APPOINTING POWER AND TERMS AND CONDITIONS OF EMPLOYMENT), THE TEXAS A&M UNIVERSITY SYSTEM

On motion of Dr. Wynn, seconded by Mr. Sosa and by a unanimous vote, the following minute order was adopted:

The request to revise and change System Policies 01.03 (*Appointing Power and Terms and Conditions of Employment*), as shown in **Exhibit H**, is approved effective immediately.

#### **RECESS**

Mr. Nye recessed the meeting at 3:00 pm.

#### **RECONVENE**

Mr. Nye reconvened the meeting at 3:15 pm.

#### **OTHER ITEMS**

Mr. Nye presented Item 36. He introduced the following officials from the City of Texarkana, Texas: Mr. James Bramlett, Mayor; Mr. George Shackelford, City Manager; and Council Members Mr. Derrick McGary, Ms. Willie Ray, Dr. Richard Roach, Mr. Van Alexander and Mr. Bradley Hardin. He said the Board was delighted to have the officials present and commended them for their initiative, civic spirit and interest in higher education. Mr. Nye read the resolution and the Board took action as set forth below:

#### MINUTE ORDER 72-2004 (AGENDA ITEM 36)

#### ADOPTION OF A RESOLUTION TO EXPRESS APPRECIATION TO THE CITY OF TEXARKANA, TEXAS, FOR THE DONATION OF LAND FOR THE FUTURE CAMPUS SITE, TEXAS A&M UNIVERSITY-TEXARKANA

On motion of Dr. Gramm, seconded by Mr. White and by a unanimous vote, the following resolution was adopted:

Whereas, Texarkana, Texas, Mayor James Bramlett identified a need to provide a way for area students to receive a four-year degree without having to leave the area; and

Whereas, Mayor Bramlett organized the Northeast Texas Committee of Higher Education in August 2000 to study higher education needs in the area, the feasibility of moving the Texas A&M University-Texarkana campus to Bringle Lake, and the expansion downward to a four-year university; and

Whereas, the City Council of the City of Texarkana, Texas, recognized the educational and economic benefits to be derived from opportunities afforded by the availability of various degree programs provided by institutions of higher learning; and

Whereas, Mayor Bramlett and the City Council supported the passage of Texas House Bill 1566 which enhances the mission of Texas A&M University-Texarkana by adopting freshman and sophomore classes, in addition to offering new degree programs; and

Whereas, on January 12, 2004, the City Council passed City Ordinance No. 18-2004 by which the City authorized donating 300 acres of land adjacent to Bringle Lake to be used for a new campus site for Texas A&M University-Texarkana; and

Whereas, the City Council authorized the construction of a roadway to connect the new campus to Summerhill and Richmond Roads, and to extend the utility infrastructure to the boundary of the tract; and

Whereas, with the support of Mayor Bramlett and the City Council, Texas A&M University-Texarkana is committed to becoming a distinguished, comprehensive regional university, producing quality graduates with a career-oriented curriculum; now, therefore, be it

Resolved, that we, the members of the Board of Regents of The Texas A&M University System, express our heartfelt gratitude to Mayor James Bramlett; City Council members Mr. Derrick McGary, Ms. Willie Ray, Mr. Bill Schubert, Dr. Richard Roach, Mr. Van Alexander, Mr. Bradley Hardin; and City Manager George Shackelford for the generous gift of approximately 300 acres of land, located near Bringle Lake, for a new campus site that will mark a new era in academic excellence at Texas A&M University-Texarkana; and, be it, further

Resolved, that this resolution be spread upon the minutes, and copies thereof, signed by the Chairman of the Board of Regents, and be presented to the Mayor, City Manager and each member of the City Council and to the Archives of Texas A&M University-Texarkana as a permanent mark of the Board's appreciation and gratitude.

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Mr. Nye presented a framed resolution to Mayor Bramlett and the council members and thanked them for their efforts. Mayor Bramlett said that this was an honor and an important step in their community to form a partnership with TAMUS for the 21<sup>st</sup> Century. He said this is the most important decision that is going to be made for the Texarkana area for the next 100 years. Mayor Bramlett said it is a true partnership, they graciously welcomed the A&M System to Texarkana to further the education for everyone in northeast Texas, and they appreciated the System's willingness to become part of the Texarkana community with a vision for the future.

Mr. Jones said that he had a chance to visit the proposed site of the new campus when he was invited to speak at Texas A&M University-Texarkana's (TAMU-T) recent commencement ceremony. He said that he knew that there were probably other places in Texarkana that could have been given to the university, but they picked the pearl of localities for the university. He said that the City of Texarkana had definitely made a commitment to the university.

Dr. Stephen Hensley, President of TAMU-T, thanked the Board for their continued support. He said that the Mayor and the City Council were looking out for future generations.

Mr. Nye called on Dr. Kay Clayton, Provost and Vice President for Academic Affairs at Texas A&M University-Kingsville (TAMU-K), who presented Item 37. She introduced Dr. Paul Hageman, Professor and Chair of the Department of Music, and Dr. James Warth, Band Director. The Board took action as set forth below:

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#### MINUTE ORDER 73-2004 (AGENDA ITEM 37)

#### ADOPTION OF A RESOLUTION RECOGNIZING THE ACHIEVEMENTS OF JAZZ BAND I, TEXAS A&M UNIVERSITY-KINGSVILLE

On motion of Dr. Wynn, seconded by Mr. Jones and by a unanimous vote, the following minute order was adopted:

Whereas, Texas A&M University-Kingsville's Jazz Band I has received distinction as a college winner in the big band category in the 27<sup>th</sup> Annual Student Music Awards for DownBeat; and

Whereas, <u>DownBeat</u> is a leading jazz and contemporary music publication known worldwide; and

Whereas, Jazz Band I will be recognized for its excellence in the June issue of <a href="DownBeat">DownBeat</a>; and

Whereas, this achievement by Texas A&M University-Kingsville's Jazz Band I adds to the sterling reputation of the music department and the university as a whole; and

Whereas, Dr. Paul Hageman and Mr. James Warth have provided exemplary service as directors of Jazz Band I and the jazz program at Texas A&M University-Kingsville and have instilled a love for music and performance among their students; and

Whereas, this commitment to excellence has a direct impact on the success of the music program and its students; now, therefore, be it

Resolved, that the Board of Regents of The Texas A&M University System congratulates Jazz Band I, Dr. Paul Hageman and Mr. James Warth; and, be it, further

Resolved, that the Board recognizes their talent and significant contributions toward the success and prosperity of Texas A&M University-Kingsville; and, be it, further

Resolved, that this resolution be spread upon the minutes, and copies thereof, signed by the Chairman of the Board of Regents, be presented to Dr. Paul Hageman, Mr. James Warth, President Rumaldo Z. Juárez, and to the Archives of Texas A&M University-Kingsville, as a permanent mark of this Board's appreciation of the achievements of Jazz Band I at Texas A&M University-Kingsville.

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Mr. Nye presented a framed resolution to Dr. Hageman and Mr. Warth. They said that they appreciated the recognition their students received.

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Mr. Nye called on Dr. Robert M. Gates, President of TAMU, who presented Item 38. Mr. Nye said he hoped that Mr. Creel would attend a future meeting so the Board could properly acknowledge him. The Board took action as set forth below:

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#### MINUTE ORDER 74-2004 (AGENDA ITEM 38)

# ADOPTION OF A RESOLUTION HONORING MR. JAMES A. CREEL FOR HIS OUTSTANDING DEDICATION AND SERVICE AS A TRUSTEE OF THE TEXAS A&M FOUNDATION, TEXAS A&M UNIVERSITY

On motion of Dr. Gramm, seconded by Dr. Wynn and by a unanimous vote, the following minute order was adopted:

Whereas, James A. Creel, a member of the Class of 1969, has served Texas A&M University with honor and distinction in a variety of capacities; and

Whereas, Mr. Creel earned a bachelor's degree in accounting from Texas A&M University, where he served as a Ross Volunteer; and earned a doctor of jurisprudence degree from the University of Texas at Austin in 1972; and nobly served his country as a second lieutenant and artillery officer in the United States Army; and served his nation as a United States Army reservist; and

Whereas, Mr. Creel is an attorney of exceptional ability; and is certified as a specialist in tax law with the Texas Board of Legal Specialization; and bears the designation of certified public accountant; and has ably served as an expert in tax law for more than 25 years; and currently serves as a shareholder and director of Brackett & Ellis, P.C.; and

Whereas, Mr. Creel served his profession in many roles over the years, including as a member of the State Bar of Texas, Fort Worth-Tarrant County Bar Association, American Bar Association, American Institute of Certified Public Accountants, Texas Society of Certified Public Accountants, and chairman of the Fort Worth Business and Estate Planning Council and Estate Planning Committee of the Fort Worth Chapter of Certified Public Accountants, and fellow of the Texas Bar Foundation; and has been active in numerous civic activities, including serving as chairman of the Broadway Baptist Church Board of Deacons and Lighthouse for the Blind of Fort Worth, and member of the Harris Hospital Development Board and the Southwestern Baptist Theological Seminary Development Board; and

Whereas, Mr. Creel has served selflessly as president of The Association of Former Students and the Fort Worth-Tarrant County A&M Club; and has served as a member of the 12<sup>th</sup> Man Foundation Board of Directors, Texas A&M Foundation Planned Giving Council, President's Council, Corps of Cadets Development Council and Capturing the Spirit Fort Worth Steering Committee; and has generously supported student scholarships, athletics and the Association of Former Students annual fund; and

Whereas, Mr. Creel has served in a key leadership position within the Vision 2020 initiative; and has served on the Board of Trustees of the Texas A&M Foundation since 1997, serving as Chairman in 2000-01; and was instrumental in guiding the foundation during the initial stages of the One Spirit One Vision Campaign; now, therefore, be it

Resolved, that the Board of Regents of The Texas A&M University System gratefully recognizes the outstanding dedication and service of Mr. Creel as a Trustee of the Texas A&M Foundation and his lifelong efforts to maintain the margin of excellence that defines Texas A&M University and the Texas A&M Foundation; and, be it, further

Resolved, that this resolution be spread upon the minutes, and official copies thereof be signed by the Chairman of the Board of Regents, and be presented to Mr. Creel and to the Archives of Texas A&M University, as an expression of appreciation and respect for Mr. James A. Creel '69.

Mr. Nye called on Dr. Cocanougher who presented Items 39 through 41. The Board took action as set forth below:

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#### MINUTE ORDER 75-2004 (AGENDA ITEM 39)

#### CONFIRMATION OF THE APPOINTMENT AND COMMISSIONING OF PEACE OFFICERS, TEXAS FOREST SERVICE

On motion of Dr. Gramm, seconded by Mr. Sosa and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System hereby confirms the appointment of and commissions Texas Forest Service employees James C. Caldwell, Garry M. Parton and Kevin R. Pierce as peace officers.

#### MINUTE ORDER 76-2004 (AGENDA ITEM 40)

#### GRANTING OF THE TITLE OF EMERITUS/EMERITA, THE TEXAS A&M UNIVERSITY SYSTEM

On motion of Dr. Gramm, seconded by Mr. Sosa and by a unanimous vote, the following minute order was adopted:

In recognition of long and distinguished service to The Texas A&M University System, the Board of Regents of The Texas A&M University System hereby confirms the recommendation of the Chancellor, and confers the title of "Emeritus/Emerita" upon individuals as shown in **Exhibit I**, Emeritus Title List No. 04-04, and grants all rights and privileges of this title.

#### MINUTE ORDER 77-2004 (AGENDA ITEM 41)

#### APPROVAL OF ACADEMIC TENURE, THE TEXAS A&M UNIVERSITY SYSTEM

On motion of Dr. Gramm, seconded by Mr. Sosa and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System, in accordance with System Policy 12.01 (*Academic Freedom, Responsibility and Tenure*), hereby authorizes the granting of tenure to the following faculty members as set forth in Tenure List No. 04-04, a copy of which is attached to the official minutes as **Exhibit J**.

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Mr. Nye presented Item 42. The Board took action as set forth below:

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#### MINUTE ORDER 78-2004 (AGENDA ITEM 42)

APPROVAL OF MINUTES OF THE
DECEMBER 10, 2003, SPECIAL TELEPHONIC MEETING;
FEBRUARY 18, 2004, SPECIAL TELEPHONIC MEETING;
APRIL 16, 2004, SPECIAL TELEPHONIC MEETING;
AND THE MARCH 25-26, 2004, REGULAR BOARD MEETING,
BOARD OF REGENTS, THE TEXAS A&M UNIVERSITY SYSTEM

On motion of Dr. Wynn, seconded by Dr. Gramm and by a unanimous vote, the following minute order was adopted:

The Minutes of the Special Telephonic Meeting of the Board of Regents of The Texas A&M University System held on December 10, 2003, in College Station, Texas, are hereby approved.

The Minutes of the Special Telephonic Meeting of the Board of Regents of The Texas A&M University System held on February 18, 2004, in College Station, Texas, are hereby approved.

The Minutes of the Special Telephonic Meeting of the Board of Regents of The Texas A&M University System held on April 16, 2004, in College Station, Texas, are hereby approved.

The Minutes of the Regular Meeting of the Board of Regents of The Texas A&M University System held on March 25-26, 2004, in College Station, Texas, are hereby approved.

Mr. Nye called on Dr. Gates who presented Item 43. The Board took action as set forth below:

#### MINUTE ORDER 79-2004 (AGENDA ITEM 43)

## APPROVAL OF ATHLETIC DEPARTMENT COACHES POLICY REGARDING EXTRA PAY FOR EXTRA WORK, TEXAS A&M UNIVERSITY

On motion of Mr. Sosa, seconded by Dr. Wynn and by a unanimous vote, the following minute order was adopted:

The Texas A&M University Athletic Department Coaches Policy Regarding Extra Pay for Extra Work, a copy of which is attached to the official minutes as **Exhibit K**, is hereby approved.

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Mr. Nye announced that Dr. Gates would present three reports. He said there would not be any further action items brought before this Board on this day. He explained that a number of items had been deferred, including Item 44. He said those would be taken up in the open session the next day. Mr. Nye said that after Dr. Gates reports, the Board would convene in closed (executive) session. He said the Board would resume in closed (executive) session on Friday morning, May 28, and then go back into open session around 10:30 or 11:00 am, Friday morning, to vote on the remaining agenda items in open session.

#### REPORT ON THE PROGRAM OF EXCELLENCE AWARD

Dr. Gates said that the TAMU Athletic Department received the Division IA Athletic Directors' Program of Excellence Award. He said that only one or two of these awards were presented throughout the National Collegiate Athletic Association (NCAA) each year. Dr. Gates said that the award recognized programs that excel in athletics, academics, career preparation, and service and personnel development. He introduced Mr. John Thornton, Senior Associate Athletic Director, who introduced a short video highlighting the award.

### REPORT ON THE HOMELAND SECURITY CENTER OF EXCELLENCE ON AGRO-SECURITY

Dr. Richard Ewing, Vice President for Research at TAMU, said that on April 27, TAMU was selected as the lead institution for the National Center for Foreign Animal and Zoonotic Disease Defense, a crucial component of the Department of Homeland Security. He said that four institutions will be primary partners in the new center, two each located in Texas and California. He said they are Texas A&M (lead institution); the University of Texas Medical Branch; the University of California at Davis; and the University of Southern California. He said the consortium is expected to share an \$18 million allocation from the Department of Homeland Security over the next three years.

Dr. Ewing said that Dr. Neville P. Clarke, who has extensive administrative experience as a former director of the Texas Agricultural Experiment Station (TAES) and as director of USAF Medical Research Program, has been named to head the center. He said that TAMU created the Integrative Center for Homeland Security in 2002 and Dr. Clarke serves as the interim director. Dr. Ewing said that Dr. Clarke was not present because a team from the Department of Homeland Security was visiting the campus. Dr. Ewing said that the colleges that would be involved with the center's projects were the College of Veterinary Medicine, College of Agriculture and Life Sciences, and others

including the TAMUS Health Science Center. Dr. Ewing said that the new center would focus on the threats posed by zoonotic (diseases passed from animals to humans) and foreign-animal diseases. He said in its initial stages, the new center would concentrate on three specific diseases that are clear and present threats: foot-and-mouth disease, Rift Valley Fever and avian influenza. He said by working on these three diseases, the Center will serve as a national resource of information and will produce effective products for immediate treatment and application. He said he is very proud of our team.

Mr. Nye asked about negative publicity. Dr. Ewing responded that they had received a little negative publicity. Mr. Nye asked if the action was complete or still under review. Dr. Ewing responded said that they were in the process of completing the process. Mr. Nye asked the term. Dr. Ewing replied three years for the \$18 million but then we will be a major center in the middle of Homeland Security.

#### REPORT ON ENROLLMENT AT TEXAS A&M UNIVERSITY

Dr. Gates reported that for the 2004 fall semester they received 19,864 applications, which was down 155 or less than one percent from last year. He said of that number, they admitted 11,239 students. Dr. Gates said that of the 11,239 students, 5,669 were from the top 10 percent of their class. He said that is about flat compared to last year. He said that they also admitted approximately 1,873 automatic academic admission students, which is up 14 percent from last year. Dr. Gates said to date, they have 6,653 confirmations from students that they intend to enroll at TAMU. He said that they are working the wait list and expect that the freshman class will ultimately be around 6,800.

Dr. Gates said that in terms of efforts to increase diversity, for freshman for this fall, white admissions were up three percent, Asian American admissions were up 19 percent, African American admissions were up 29 percent and Hispanic admissions were up 12 percent. He said for the under-represented groups, the concrete numbers in 2003, the numbers were Asian American 696 as compared to 830 this fall; African Americans 341 in 2003 compared to 441 this fall, and Hispanics 1,340 in 2003 as compared to 1,507 this fall. Dr. Gates said the news is even better on confirmations. He said for white students it was essentially flat at a little over 5,000, Asian American confirmations were up 14 percent (from 227 to 258), African American confirmations were up 57 percent (from 131 to 206), and Hispanic confirmations were up 24 percent (from 637 to 792). He said that he expected these numbers to improve even more as they work through the wait list. He said that TAMU has reversed a seven-year decline in these numbers and have begun to grow. Dr. Gates said that these numbers represent a significant effort on the part of many people at TAMU led by Dr. Mark Weichold, Dean of Undergraduate Studies, and Dr. Frank Ashley, Director of Admissions and Interim Assistant Provost for Enrollment.

Dr. Gates said that white graduate student applications were down about nine percent, Asian American applications were up two percent, African American applications were up 40 percent and Hispanic applications were up 18 percent. He said that Asian American graduate student admissions were up 13 percent, African American

admissions were up 118 percent and Hispanic admissions were up 27 percent. He said that the only downside has been that international student applications were down 36 percent, and international student admissions were down 23 percent. He said he believes these are obviously due to factors beyond our control and he has been involved with both The White House, the Department of Homeland Security and the State Department to try to do something about that. Dr. Gates said that he would issue a press release on these enrollment figures later in the day. He said he hoped given the press attention received during the winter that there would be some attention to this success. He said he hopes that it will send a very positive message to the state that we are very serious about increasing diversity at TAMU.

Dr. Gates said that TAMU just received the latest data on graduation rates for public universities from the U.S. Department of Education. He said that according to the U.S. Department of Education, TAMU has the highest graduation rates in the state of Texas at public universities for white, African American, Hispanic, American Indian and international students. He said that they received second place in Asian American students. Dr. Gates said that compared to the state, for white students, TAMU's graduation rate is 77.24 percent compared to the state rate of 51.92 percent; Hispanic 62.38 percent and the state average is 34.36 percent; African American 63.91 percent compared to 30.56 percent; American Indian 70.83 percent compared to 38.22 percent; and international students 80 percent compared to 50.39 percent. He said the combined total for everything is 74.9 percent for TAMU and 45.87 percent for the state. He said we are now beginning to capture both ends of the spectrum in terms of getting a broad range of students for the State of Texas into this university, and we will get them in and graduate them.

Mr. Sosa said that the report was amazing in that it showed what could be done in a short period of time with the creativity and energy that Dr. Gates and his people have brought to this. He said he could not be prouder and he hoped that the state and the national media reports this.

Mr. Nye announced that the next regular meeting would be held on July 22-23, 2004.

#### **RECESS**

At 4:00 pm, Mr. Nye announced the Board would move its meeting to the Board Meeting Room. He said the executive session meeting would be held as provided in Chapter 551 of the <u>Texas Government Code</u>, Sections 71, 72, 73 and 74.

(<u>Secretary's Note</u>: Dr. Gramm departed the meeting at 4:00 pm, Thursday, May 27, 2004.)

#### **CONVENE IN EXECUTIVE SESSION**

At 4:18 pm, Mr. Nye reconvened the Board and announced that the Board would meet in executive session to consider matters as permitted by Chapter 551 of the <u>Texas Government Code</u>: 551.071, for consultation with System attorneys on pending and proposed litigation and matters recognized as attorney/client confidential and privileged; 551.072, for discussion of matters involving the purchase, exchange, lease, or value of real property and for discussion of matters involving negotiated contracts for prospective gifts or donations; 551.073, for discussion of negotiated contracts for prospective gifts or donations; and 551.074, for discussion of matters involving the appointment, employment, evaluation, reassignment, duties, discipline, or dismissal, or to hear complaints or charges against an officer or employee including Item 44, and discussion of any and all things leading to the selection of the Chancellor of The Texas A&M University System.

Mr. Nye said in accordance with the law, no final action, decision or vote with regard to any matter considered in the executive session would be made or taken.

(<u>Secretary's Note:</u> The Board met in executive session on Thursday, May 27, 2004, from 4:20 pm until 6:00 pm, and Friday, May 28, 2004, from 9:15 am until 11:18 am.)

#### **RECONVENE IN OPEN SESSION – FRIDAY, MAY 28**

Mr. Nye reconvened the meeting in open session on Friday, May 28, 2004, at 11:20 am. The following members of the Board were present:

Mr. Erle Nye, Vice Chairman

Mr. Phil Adams

Mr. Bill Jones

Mr. Lionel Sosa

Mr. R.H. (Steve) Stevens, Jr.

Mr. John D. White

Dr. Susan Rudd Wynn

The following members of the Board were not present:

Mr. Lowry Mays, Chairman

Dr. Wendy Gramm

Mr. Nye announced that the Board had met in executive session on Thursday, May 27, 2004, from 4:20 to 6:00 pm, and on Friday, May 28, 2004, from 9:15 to 11:18 am. He said that in the executive session the Board considered Items 12 through 17, 19 and 44.

Mr. Nye said the Board had received a briefing on Item 12 (in executive session). He asked Mr. Tom Kale, Vice Chancellor for Business Services, to update the Board on Item 12. Mr. Kale said that they had received some comparables on the leases. Mr. Dan Buchly, Assistant Vice Chancellor for Real Estate, said that Gunn Oil Company has been paying \$50 to \$100 per acre in bonus and the royalties have been 3/16 to 1/5. He said that they have also contacted Marshall Winston who also does business in Dickens County and they said that they have been paying bonuses in the range of \$35 to \$100 and royalties 1/6 to 1/5. He said that they also contacted the Dickens County Tax Assessor Collector who said that bonuses range from \$45 to \$85 and the leases are generally in the range of 3/16. He said the terms that the System is proposing were very favorable.

The Board took action as set forth below:

#### MINUTE ORDER 80-2004 (AGENDA ITEM 12)

#### AUTHORIZATION TO EXECUTE AN OIL, GAS AND SULPHUR LEASE, DICKENS COUNTY, THE TEXAS A&M UNIVERSITY SYSTEM

On motion of Mr. Jones, seconded by Dr. Wynn and by a unanimous vote, the following minute order was adopted:

A satisfactory bid has been received for the sale of an Oil, Gas and Sulphur Lease on 338.62 net mineral acres, more or less. The lease is awarded to Gunn Oil Company, the highest bidder at the auction held in Room 1154, A&M System Building, College Station, Texas, at 10:00 am, March 17, 2004. The winning bid consisted of a total bonus of \$52,486.10, amounting to \$155.00 per net mineral acre and 25 percent royalty of the subject property. The minerals leased are described as:

338.62 net mineral acres, more or less, which are situated in the North one-half (N/2) of Survey 222, in Block 1, H&GN RR Company Survey, Abstract No. 661, Dickens County, Texas.

The Interim Chancellor of The Texas A&M University System, or his designee, following approval for legal sufficiency by the Office of General Counsel, is authorized to execute an Oil, Gas and Sulphur Lease and to perform other acts necessary in connection with the lease as required by law and Board policy.

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Mr. Nye said the next matter on the agenda was Item 13 (Authorization for an Easement to Oncor Electric Delivery Company for the Relocation of an Electrical Transmission Line in Bell County). Mr. Nye said he understood that there was a

consideration of deferring this matter for further negotiations. He asked the pleasure of the Board. Mr. Nye said there was a suggestion that this matter be deferred for action at a future meeting, subject to further discussions. He asked Dr. Nancy Dickey, Vice Chancellor for Health Affairs and President of the HSC, if she was comfortable with that. She replied in the affirmative. Mr. Nye said Item 13 was tabled.

Mr. Nye said the Board received a briefing in executive session on Item 14 (Authorization to Lease Space in the Wells Fargo Building in Bryan, Texas). He asked if there were any questions. There being none, the Board took action as set forth below:

#### MINUTE ORDER 81-2004 (AGENDA ITEM 14)

#### AUTHORIZATION TO LEASE SPACE IN THE WELLS FARGO BUILDING, BRYAN, TEXAS, THE TEXAS A&M UNIVERSITY SYSTEM

On motion of Mr. Sosa, seconded by Dr. Wynn and by a unanimous vote, the following minute order was adopted:

The Interim Chancellor of The Texas A&M University System, or his designee, following approval for legal sufficiency by the Office of General Counsel, is authorized to negotiate and take all steps necessary to lease approximately 18,289 square feet of office space and 791 square feet of storage space within the Wells Fargo Building located at 3000 Briarcrest, Bryan, Texas. The primary term of this lease will be for a period of three (3) years with the option to renew for two (2) additional periods of one (1) year each. The annual base rental rate for the first year will be \$17.40 per square foot.

Mr. Nye presented Item 15. Dr. Gates said TAMU has been trying to acquire this land for quite some time. The Board took action as set forth below:

#### MINUTE ORDER 82-2004 (AGENDA ITEM 15)

#### AUTHORIZATION TO PURCHASE LAND WITH IMPROVEMENTS, BRAZOS COUNTY, THE TEXAS A&M UNIVERSITY SYSTEM

On motion of Mr. Adams, seconded by Mr. Sosa and by a unanimous vote, the following minute order was adopted:

The Interim Chancellor of The Texas A&M University System, or his designee, following approval for legal sufficiency by the Office of General Counsel and approval by the Texas Higher Education Coordinating Board, is authorized to execute all documents necessary to purchase 5.297 acres of land, more or less, and improvements located at 3477 F&B Road, being out of the J.E. Scott League, Abstract 50, College Station, Brazos County, Texas. The purchase price of \$490,500, plus closing costs, is hereby appropriated from Account No. 021126, styled TAMU Real Estate Support, for payment.

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Mr. Nye said the next matter for consideration was Item 16 (Authorization to Sell a Tract of Land with Improvements in Taylor County, Texas). Mr. Kale said the System acquired the land from the West Central Texas Council of Governments and used it for training purposes. He said that since the Texas Engineering Extension Service (TEEX) is no longer doing training, the West Central Texas Council of Governments would like the property back. Mr. Kale said that they are willing to pay the appraised value, less \$17,000 to do some environmental cleanup. The Board took action as set forth below:

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#### MINUTE ORDER 83-2004 (AGENDA ITEM 16)

#### AUTHORIZATION TO SELL A TRACT OF LAND WITH IMPROVEMENTS, TAYLOR COUNTY, THE TEXAS A&M UNIVERSITY SYSTEM

On motion of Mr. Jones, seconded by Dr. Wynn and by a unanimous vote, the following minute order was adopted:

The Interim Chancellor of The Texas A&M University System, or his designee, following approval for legal sufficiency by the Office of General Counsel, is authorized to take all steps necessary to sell the surface estate of a tract of land containing approximately 48.37 acres, with improvements, being out of the North West Corner of the South West Quarter, Section 62, Blind Asylum Lands, Abilene, Taylor County, Texas, to West Central Texas Council of Governments. Consideration for this sale will be a purchase price of \$234,000, with the purchaser paying all necessary closing costs.

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Mr. Nye presented Item17 and the Board took action as set forth below:

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#### MINUTE ORDER 84-2004 (AGENDA ITEM 17)

# AUTHORIZATION TO SELL APPROXIMATELY 88.918 ACRES OF LAND BEING A PART OF THE RESEARCH AND EXTENSION CENTER AT DALLAS, COLLIN COUNTY, THE TEXAS A&M UNIVERSITY SYSTEM

On motion of Mr. Sosa, seconded by Dr. Wynn and by a unanimous vote, the following minute order was adopted:

The Interim Chancellor of The Texas A&M University System, or his designee, following approval for legal sufficiency by the Office of General Counsel, is authorized to take all steps necessary to sell the surface estate of a tract of land containing approximately 88.918 acres from the John Clay Survey, Abstract No. 228, Dallas, Collin County, Texas, to Erickson Retirement Communities under a term sale. Consideration for this sale will be a purchase price of \$25 million, less necessary closing costs, with \$20.6 million being paid at closing. The balance will be paid in one lump sum no later than the fifth anniversary of closing.

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Mr. Nye said the next item for the Board's consideration was Item 19 (Approval of Diversity Statement and Revision of Criteria for Admission to Academic Programs of the Health Science Center of The Texas A&M University System). He said this item was deferred for discussion with counsel. Mr. Nye explained that for a period of time during the morning's closed session, the Board in executive session, with no one else present except the System's General Counsel and Associate General Counsel, discussed the legal implications of this matter given the fact that the law is not entirely clear in this area and certainly it's a point of developing law and it doesn't implicate any inference of our preference for or against this proposition, it is simply assurance on the part of the Board that if we act on this matter favorably that we will be acting in good faith under the best circumstances and he said he thought they got the satisfaction that they wanted. He said there was no discussion with anyone else in the System other than the System lawyers on that matter.

Mr. Nye called on Dr. Dickey to present the item. She said that this was a very important issue. She said certainly this is not the first time the Board has addressed the implications regarding language in one of the System institution's admissions criteria and perhaps the variety in those criteria is demonstrative of the variety of the institutions that the Board oversees. She said the HSC is unique from the other institutions in that it is the only health-related institution in the System. She congratulated Dr. Gates on the extraordinarily wonderful numbers he presented the previous day. Dr. Dickey said they perceive that there is a substantive difference between admitting students to a health-related professional school education and general academic institutions. She said that one of the goals approved by the Board for the HSC is to recruit and train faculty, staff,

and students from a diverse cultural background. She said that serves a number of different purposes. She said she wanted to discuss some of the reasons that the HSC thinks that it is important to change its admissions criteria. She said diversity enhances the educational environment; this is perhaps the key issue. Dr. Dickey said a diverse student body creates a lively and varied perspective; the science and education that we teach our students does not change in terms of how we teach it to them. She said increasingly important is the art of how they use that science. She said all of us have seen increasing information about people's perceptions of health-care; how they interact with the health-care system; and how they embrace or utilize the health-care system. She said that having a variety of people there as our students are learning to be professionals helps them to get not only the science, but also the art of their educations. Dr. Dickey said increasingly our education is not all in the lecture hall with a teacher in the front putting forward facts that they will then have to memorize and spit back. She said it is done in small groups; discussing the implications of the newest scientific discoveries of how different populations respond to particular kinds of treatments. Dr. Dickey said it becomes increasingly clear to us that if we have a variety of students in the class, the entire class benefits from them being able to share those different perspectives among the class, with each other, and for that matter even with their faculty. She said the diversity enhances the quality of the product of the student that graduates from the HSC.

Dr. Dickey said cultural competence is a term that came about in the last 10 to 15 years and it identifies the importance of graduates being prepared to address the diversity of our population, of our society. She said the ability to understand that not every person hears the same message that you hear, that you are saying, is terribly important. She said becoming competent with how to listen with a different set of ears is something you learn from interacting with different people. She said it's one thing for a faculty member to stand in front of the class and talk about how your words may be interpreted, it's quite another when you sit down and have an interchange with a student, a classmate, who says "you may not have heard what I just heard you say but let me share with you what my grandmother or my neighbor might have heard you say." She said this is increasingly important again as we have to have, whether it is dentists, public health workers, or physicians going forward to understand the importance of hearing and interfacing with a variety of different backgrounds. She said as our population seems to get ever more complex and diverse, this will become a huge challenge; multiple languages, people who spent many of their years in other countries before they came over here. She said it is not just the difference between the north and the south and the industrialized and the rural parts of our country, but it is very complex. Dr. Dickey said if we begin as students who go through our education process to learn to ask people if they are hearing the same thing we think they are saying, then they will become better health professionals as they move forward in the education.

Dr. Dickey said certainly there is some evidence today of health disparities between minority and non-minority populations. She said the concern is that we come up with measures that suggest that our minority populations in this country simply do not have the same health outcomes. She said there is evidence as well that increased racial and ethnic diversity of health professionals will help reduce these disparities. She said

perhaps more important is as we increase the diversity during the educational process, we hope that all students coming out will become much more sensitive to the disparities that currently exist and to attempt to reduce those disparities. She said there is some effect of simply having a population of health professionals that look more like the patients they care for, but there should be some carryover because of the educational impact.

Dr. Dickey said that one of the missions of the HSC is to train health professionals to go into rural and underserved areas. She said that they have created admissions programs to specifically attract students who come from small towns and rural areas because the data says that while they don't all go back, they are much more likely to go back to a small town if they grew up in a small town. She said that people who come from underserved populations have a much higher propensity to go back and serve those populations than does the average graduate. She said when you add all that up, it increases the ability of the HSC to meet our mission of training physicians, both physicians who have come out with a different education because of what their classmates are able to contribute to the education, a group who is more culturally sensitive, and groups then who hopefully will begin to address some of the health-care issues in our country.

Dr. Dickey said that unfortunately our past efforts have met with less success than we would like. She said we have not yet achieved a critical mass. She said we have some of the leaders on our admissions committees and in our admissions offices who attempted to use substitutes for race and ethnicity in terms of getting diversity in the classroom and yet our numbers have unfortunately usually been below 10 percent of any given class. She said in fact this year, when we graduate our medical school class, there were no African Americans. There were only seven out of a class of 100 in the Baylor College of Dentistry. She said to add additional language, they hope will help the HSC get past less than successful efforts.

Dr. Dickey said achieving diversity has been identified as being of vital importance to the state by the THECB and by others. She said that they believe that they will not only improve the quality of the education offered by the HSC to the students, but also thereby improve the quality of the care that those graduates render across the state and across the nation.

Mr. Nye asked if there were any questions of Dr. Dickey. There were none. He said the matter was before the Board, and the Board had been advised that it may act affirmatively on this matter and do so comfortably, even though the law is not absolutely certain that if we act in good faith that we have a very good prospect of prevailing if challenged on this matter. He said from the Chair's standpoint, it has been his observation that this Board has illustrated its commitment in many, many ways over the last several years to diversity and inclusion on all the System's campuses and within the agencies. He said he thinks the record is complete that it is our aspiration that we would enhance the educational process within the various elements of the System by recognizing the importance of diversity and inclusion in all respects on the campuses which the Board operates and which the Board provides policy. He said therefore,

whatever actions the institutions within the System need to take, within the law, to achieve a more diverse and balanced student body, would be supported by the Board. Mr. Nye said those are not goals, they are aspirations but they are very important to all of us, and he said that he thinks we have demonstrated that time and time again.

Mr. Nye said with respect to any suggestion that there is an inconsistency in our policy, he would suggest that that is not the case, but rather than the actions that the Board may take this morning are very consistent with the actions the Board has taken in the past in that it is the results that the Board wants to achieve and recognizes that there are different issues in different institutions. He said in that regard, the Board was counseled this morning that the state of the law with respect to graduate schools, and particularly professional schools, is different than the state of the law as to undergraduate schools, and that the Board needs to take that into account in approaching this issue. He said in that regard, so that it is not misunderstood, he thinks it is entirely consistent for us to have a policy as has been enumerated previously on the TAMU campus, which does not specifically take into account race in the sense that everyone must meet the same standards, but in fact recognizes the importance of pursuing diversity and puts substantial efforts of the staff as well as substantial sums of money involved creating programs to attract a more diverse set of applicants to this university and to support those applicants once they accept coming here, including scholarships, and other kinds of support programs. Mr. Nye said the point he was trying to make is that he believes that the results are what counts. He said he was very encouraged by the results that Dr. Gates announced the previous day. Mr. Nye said granted that Dr. Gates did not have much time and the institution didn't have much time to respond to the mandate that the Board suggested to him. Mr. Nye said at least the preliminary results for the fall admissions is very encouraging; good percentage increases for Asian, African American and Hispanic applications, admissions and acceptances. Mr. Nye said those percentages are notable. He said they did not result by accident and he commended Dr. Gates for what he has done. Mr. Nye said to Dr. Gates that these are great results and he did it in a short period of time. He said Dr. Gates had not been on the case too long, but he would be the first to recognize that we still want bigger numbers and so while we are pleased and we congratulate you, we will tarnish it a little bit by saying we need bigger numbers and we are committed to that. Mr. Nye said we believe that that policy that you are operating under is very suitable for your purpose, we simply want the results and you have made a good start. He said with respect to Dr. Dickey, she makes the point to him that it is a different situation to admit students to the highly competitive medical, dental and related programs, and that in fact they need to take race into account in some subtle ways, but recognizing always that everybody meets the same standards again. He said everybody meets the threshold standards for their particular professional course of study and as is the case at TAMU. He said we have the same concept apply, that is to say at TAMU everybody must meet the same academic requirements that's counted on an analytical basis, but TAMU is going to achieve racial and ethnic diversity by exceptional programs of attracting more candidates, providing greater scholarship support and making this a more friendly campus to those sorts of traditionally underserved students. He said he thinks the progress is notable and commendable and he appreciated it. He said he appreciated Dr. Dickey coming forward and saying we need this extra step to achieve what we want. Mr. Nye said he is supportive of this policy and he is supportive of what we are doing as a System. He said frankly, at the end of the day, we will compete very well. He said not only has Dr. Gates done a great job of attracting a better balance of traditionally underserved students, particularly African American and Hispanic students, but also this faculty has done a good job of graduating those students. Mr. Nye said as he understands it, TAMU leads all the other state institutions in the completion, that is the graduation rate within six years, for minority students across the board. He said he thinks that is part of the pact, you not only bring students here but you make sure that they are successful once they get here. Mr. Nye said for all those reasons he is supportive of this. Mr. Nye opened the floor for comments or questions.

Dr. Wynn said that she was in very strong support of this proposal. She said as a physician herself, and a leader in the Texas Medical Association, they have been dealing with the issue in the medical community ever since the Hopwood decision came forth, which really had a devastating effect on minority admissions to medical schools. She said she attended TAMU's medical school; she was in the charter class. She said it was a fabulous group of people, but she said that looking back she realized that her education as a physician would have been enhanced if there had been more than just one minority student in that class of 32. She said she thinks that is what we are all about here is improving the quality of medical and dental education. Dr. Wynn said using race and ethnicity is not the end, it is the means to the end, which is ensuring a good education for our students. She said she agreed with Mr. Nye, that we are not being inconsistent at all. She said the goal is a high quality education. She said the admissions process to medical and dental school is dramatically different from the admissions process to undergraduate. She said if the mechanisms are different, that does not mean that we are being philosophically inconsistent. She said she was in strong support and moved approval of the item. Mr. Sosa seconded the motion.

Mr. Jones said that as he indicated in December when the Board voted on the TAMU proposal, that his philosophy has always been result-oriented. He said what you call it is up to the individual institutions and how they implement it is up to the individual institutions. He said the ultimate test is whether or not you are successful with the program that you implement within the bounds of the law. He said the fact that the HSC wishes to pursue this avenue is something that they see is important for them. He said in his brief time on the Board he has tried to visit the campuses. He said each campus and each one of the institutions within this organization is very different. He said PVAMU has a diversity issue, but it is a different diversity issue than TAMU main campus, which is different from the diversity issue at Laredo. He said they all have diversity issues that they are all working on, everybody has to come up with solutions and ideas to help with their particular institution, this is something that has been identified to help this institution, and we hope that they are very successful with it because we want to see results. He said if we do not see results then let's come up with something else. He said we don't care what you call it.

Mr. White said the comments that had been made were very well taken. He said he believes it is a very thoughtful and open approach taken as a board and the System has undertaken, all towards the final goal of continuing to strive for the goals of diversity thereby enhancing education. He said we will continue to work on it and said he thinks that is the message. He said if it takes changes in course along the way, we will have the same thoughtful open approach to it.

The Board took action as set forth below:

#### MINUTE ORDER 85-2004 (AGENDA ITEM 19)

# APPROVAL OF DIVERSITY STATEMENT AND REVISION OF CRITERIA FOR ADMISSION TO THE ACADEMIC PROGRAMS OF THE HEALTH SCIENCE CENTER, THE TEXAS A&M UNIVERSITY SYSTEM HEALTH SCIENCE CENTER

On motion of Dr. Wynn, seconded by Mr. Sosa and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System approves The Texas A&M University System Health Science Center Diversity Statement and revised criteria for admission to Health Science Center academic degree programs, a copy of which is attached to the official minutes as **Exhibit L**, authorizes them for immediate publication, and further authorizes their use in admission considerations beginning in May 2005.

Mr. Nye said on behalf of the Board, he appreciated everybody in the room, their sensitivity to this important issue that faces this system and faces higher education. He said he thinks we are making good progress and he congratulated everyone for that, but there is more that we need to do and we need to be about that.

Mr. Nye introduced Item 44 (Authorization to Execute Employment Contracts with the Head Men's Basketball Coach and Head Women's Soccer Coach at TAMU). Mr. Nye said the Board had been briefed as to the terms of these contracts. He asked for comments or questions from the Board. There were none and the Board took action as set forth below:

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#### MINUTE ORDER 86-2004 (AGENDA ITEM 44)

# AUTHORIZATION TO EXECUTE EMPLOYMENT CONTRACTS WITH BILLY GILLISPIE, HEAD MEN'S BASKETBALL COACH, AND GERALD GUERRIERI, HEAD WOMEN'S SOCCER COACH, TEXAS A&M UNIVERSITY

On motion of Mr. White, seconded by Dr. Wynn and by a unanimous vote, the following minute order was adopted:

Authority is hereby granted, upon review for legal form and sufficiency by the Office of General Counsel, to the President of Texas A&M University to execute employment contracts with the following persons:

Billy Clyde Gillispie, Head Men's Basketball Coach Gerald Guerrieri, Head Women's Soccer Coach.

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#### **OTHER BUSINESS**

Mr. Nye acknowledged that Dr. Chester Fehlis, Director of the Texas Cooperative Extension (TCE), would be retiring after 35 years of service to the System. He said Dr. Fehlis has worked around the System and around agricultural issues and cooperative extension issues for all those many years. He said he probably gets the System more good public relations with his organization than perhaps any other institution. Dr. Fehlis expressed his sincere thanks to the Board and the System for their support over the years. He said that he looked forward to a continued relationship.

Mr. Nye announced that the next regular meeting of the Board of Regents would be held on July 22-23, 2004, on the campus of TAMU.

#### **ADJOURNMENT**

There being no further business, Mr. Nye adjourned the regular meeting at 11:53 am, Friday, May 28, 2004.

Vickie Burt Spillers
Executive Secretary to the Board
The Texas A&M University System