

MINUTES

OF THE

MEETING OF THE

BOARD OF REGENTS

OF

THE TEXAS A&M UNIVERSITY SYSTEM

HELD IN

COLLEGE STATION, TEXAS

July 22-23, 2004

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**MINUTES OF THE
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CONVENE – THURSDAY, JULY 22

Mr. Erle Nye, Vice Chairman, convened a regular meeting of the Board of Regents of The Texas A&M University System (TAMUS) at 1:25 pm, on Thursday, July 22, 2004, in Room 292 of the Memorial Student Center (MSC), on the campus of Texas A&M University (TAMU), College Station, Texas. The following members of the Board were present:

Mr. Erle Nye, Vice Chairman
Mr. Phil Adams
Dr. Susan Rudd Bailey
Dr. Wendy Gramm
Mr. Bill Jones
Mr. Lionel Sosa
Mr. R.H. (Steve) Stevens, Jr.
Mr. John D. White

The following member of the Board was not present:

Mr. Lowry Mays, Chairman

Mr. Nye acknowledged the presence of Regent Susan Rudd Bailey (Wynn), newly married to Mr. Doug Bailey '67, a distinguished attorney with the firm of Cantey & Hanger, LLP. Mr. Nye also announced that Regent Bill Jones had fully recovered from back surgery.

Mr. Nye noted the absence of Mr. Lowry Mays, Chairman of the Board. He said that he had spoken recently with Mr. Mays. He said that Mr. Mays is a person who gets things done, has an agenda and has served this great institution with dignity for many years. He added that Mr. Mays is making very good progress and was listening to the meeting by phone. He told Mr. Mays that there were many people who were keeping him in their prayers. He said that they missed him and looked forward to seeing him soon. Mr. Nye said that they would continue to carry on in the excellent spirit that Mr. Mays always led them.

INVOCATION

Mr. Nye called on Ms. Narietha Carter, an English major at TAMU, serving on the Executive Council of Texas A&M's Student Government Association and co-director of programming for the MSC Fall Leadership Conference, who presented the invocation.

VICE CHAIRMAN’S REMARKS

Mr. Nye said that he appreciated everyone being present. He said that he read in the newspaper from time to time the challenges faced by higher education. He said that as he watched developments within the System, it seems that progress is being made. Mr. Nye said that as we prepare for the next year, he hopes that everyone will focus on what can be accomplished and that everyone remembers and recognizes the importance of his or her individual contributions to the state and nation. Mr. Nye encouraged everyone to pause and think of what has happened under their leadership, guidance and influence. He said that there are a lot of good things happening and although there will be challenges, we will meet them and will prosper.

CHANCELLOR’S REMARKS

Dr. Benton Cocanougher, Interim Chancellor, thanked the Texas A&M Development Foundation for hosting a workshop on development for all the System institutions.

Dr. Cocanougher said that the search committee for the Vice Chancellor and Dean of Agriculture and Life Sciences has begun to schedule candidate visits. He said that the search for a new president at Texas A&M University-Corpus Christi (TAMU-CC) is progressing well. He said that they have received approximately 60 applications to date.

Dr. Cocanougher said that they were delighted that the Secretary of Education, Dr. Rod Page, visited Prairie View A&M University (PVAMU) on June 22, for the College of Education’s 10th Annual Leadership Academy Luncheon and Awards presentation.

Dr. Cocanougher said that the Texas Engineering Extension Service (TEEX) would celebrate the 75th anniversary of the Texas Municipal Fire Training School. He said that this program is renowned worldwide and is not only an asset to the System, but also to the state, nation and beyond.

RECESS

Mr. Nye recessed the meeting at 1:35 pm.

(Secretary’s Note: The Committee on Academic and Student Affairs convened at 1:36 pm and adjourned at 2:59 pm. A joint meeting of the Committee on Finance and the Committee on Ad Hoc Policy Review convened at 3:00 pm and recessed/adjourned at 3:45 pm. The Committee on Finance reconvened its meeting at 3:46 pm and adjourned at 4:15 pm.)

RECONVENE

Mr. Nye reconvened the meeting at 4:16 pm. He recognized the presence of Mr. Neal Adams, member of the Texas Higher Education Coordinating Board (THECB), and Dr. Raymund Paredes, newly appointed Commissioner of Higher Education. Mr. Nye said that Dr. Paredes would make a presentation to the Board on Friday, July 23.

EXECUTIVE SESSION

Mr. Nye announced that the Board would recess its open session and convene in executive session in the Board Meeting Room. He said the executive session meeting would be held as provided in Chapter 551 of the Texas Government Code: 551.071, for consultation with System Attorneys on Pending and Proposed Litigation and Matters Recognized as Attorney/Client Confidential and Privileged; 551.072, for discussion regarding the acquisition, lease, exchange, disposition and value of real property; 551.073, for discussion of negotiated contracts for prospective gifts or donations; 551.074, for discussion of matters involving the appointment, employment, evaluation, reassignment, duties, discipline, or dismissal, or to hear complaints or charges against an officer or employee.

Mr. Nye said that in accordance with the law, no final action, decision, or vote with regard to any matter considered in the executive session would be made or taken.

Mr. Nye said the Board would reconvene in public session the next morning, July 23, 2004, at 8:30 am, in Room 292.

(Secretary's Note: The Board met in executive session on Thursday, July 22, 2004, from 4:27 pm until 5:19 pm. The executive session continued the next day, from 11:20 am to 12:33 pm.)

RECONVENE IN OPEN SESSION – FRIDAY, JULY 23

Mr. Nye reconvened the meeting in open session on Friday, July 23, 2004, at 8:40 am, in Room 292 of the MSC. The following members of the Board were present:

Mr. Erle Nye, Vice Chairman
Mr. Phil Adams
Dr. Susan Rudd Bailey
Dr. Wendy Gramm
Mr. Bill Jones
Mr. Lionel Sosa
Mr. R.H. (Steve) Stevens, Jr.
Mr. John D. White

The following member of the Board was not present:

Mr. Lowry Mays, Chairman

Mr. Nye announced that the Board had met in executive session on Thursday, July 22, 2004, from 4:27 pm to 5:19 pm. He said that in the executive session the Board considered Items 13, 14 and 36 through 39. Mr. Nye said that the Board would take action on these items later in the morning.

INTRODUCTIONS AND REMARKS

Mr. Nye said that the Board was very privileged to have present Dr. Raymund Paredes, the new Commissioner of Higher Education. He said that he was a man of many talents and that the Board looked forward to Dr. Paredes' leadership in higher education. Mr. Nye said that in his previous positions, Dr. Paredes served as Vice President of Programs for the Hispanic Scholarship Fund, Director of Creativity and Culture for the Rockefeller Foundation; and Associate Vice Chancellor for Academic Development (for 10 years) at UCLA. Mr. Nye said that Dr. Paredes made a very significant impression upon people in California and higher education. He said that he is a distinguished lecturer and an author of a number of articles and a book. Mr. Nye said that Dr. Paredes is a person of distinction and culture and a very bright, dedicated individual. Mr. Nye said that having watched the importance of the THECB and knowing that the key to the THECB is the Commissioner, he felt that we are in for very good things to be delivered.

Mr. Nye introduced Mrs. Patricia Paredes. He said that she grew up in San Antonio, attended Baylor University and graduated from the University of Texas at San Antonio (UTSA). He said that she has been active in the arts and cultural activities in San Antonio and around the country. Mr. Nye said that Mrs. Paredes is a capable and charming lady.

Mr. Nye introduced Mr. Neal Adams. He said that Mr. Adams was the founder and co-owner of the law firm of Adams, Lynch & Loftin. He said that Mr. Adams graduated from TAMU in 1968 and Baylor Law School in 1970. Mr. Nye said that Mr. Adams has a distinguished career. He said that he is a member of the advisory council for the Southwest Baptist Theological Seminary and is very active in the delivery of medical care. He said that he has served on a number of boards in the mid-city area. Mr. Nye said that Mr. Adams was a consummate Aggie and has served on virtually every volunteer board. He said that he currently serves as a member of the 12th Man Foundation Executive Committee and is a very active member of the THECB.

Mr. Adams said that it was an honor for him to be present to represent his colleagues on the THECB. Mr. Adams said that the selection process for the Commissioner of Higher Education continued for a period of time. He said that they received hundreds of applications that were screened by their consultant. Mr. Adams said that they interviewed six finalists. He said that Dr. Paredes stood far and above all the others.

Mr. Adams said that Texas has a strategic plan called “Closing the Gaps.” He said that the Paredes family is a prime example of closing the gaps. He said that Abel and Josephine Paredes had four children (two sons and two daughters). He said that Abel was a baker and the Paredes family lived above the bakery in El Paso, Texas. Mr. Adams said that all four children received degrees and all four diplomas hang on Abel’s wall as pride for his family and what he has done to lead them to new heights and new opportunities. He said that it was that type of background that set Dr. Paredes, the fifth commissioner of the THECB, apart.

Dr. Paredes thanked Mr. Nye and Mr. Adams for their introductions. He said that their visit to the campus had been delightful and that they were delighted to be part of the A&M community.

Dr. Paredes spoke briefly on some of the issues that the THECB will be focusing on. He said that the primary reason that he came to Texas to accept this position was because he believes that the “Closing the Gaps” initiative is one of the most comprehensive, thoughtful and brilliant initiatives conceived in American higher education. Dr. Paredes said that the emphasis on equity, excellence and participation is what a great state and great system of higher education should focus on. Dr. Paredes said that in the area of access he feels that they face extraordinary challenges and opportunities. He said that they are on target in terms of reaching out to the African American community and enrolling more young people from their community in colleges and universities. He said that they are far behind in terms of dealing with the Latino community. Dr. Paredes said that they are in the process of evaluating the outreach activities of the THECB. He said that one thing they will do very quickly is to develop closer relationships with those institutions around the state that have done extraordinary work. He said that after meeting with Dr. Robert Gates, President of TAMU, about the success TAMU has had with doing outreach over the past year, they are going to develop stronger relations with TAMU to the extent that they are able to replicate the activities that are being conducted by TAMU at institutions in other parts of the state.

Dr. Paredes said that they are going to do a better job of getting information out to first generation college families. He said that they know that is a major obstacle to participation in higher education. He said that they want to see stronger cooperation among the various partners that have to be involved in an enterprise of this sort. Dr. Paredes said that the P-16 Council is an area that they want to strengthen. He said that they want to work more closely with the business community and foundations in Texas and around the country to fund the kinds of innovative programs they hope to develop in terms of outreach.

Dr. Paredes said that they feel very strongly about working closely with community colleges. He said that they have to make sure that community colleges provide points of entry for first generation students and other students from underserved communities into higher education. He said that they have to make sure that they receive a solid academic foundation in community colleges and then we have to improve the transfer rate from community colleges to four-year institutions. Dr. Paredes said that

TAMU has been a leader in this area. He said that they have been looking closely at the relationship between TAMU and Blinn College as a model to be used all over the state.

Dr. Paredes said he would like to see more emphasis placed on undergraduate education and the quality of undergraduate education. He said that he feels that if we are going to find, inform and enroll 500,000 students in our colleges and universities, then that implies a pact between those students, their families, the colleges and universities of the State of Texas and that we owe them a first-rate undergraduate education. He said that he would like to emphasize the importance of developmental education programs in the next couple of years. Dr. Paredes said that he knows that this has been a thorny issue in higher education for years, but rather than seeing it as a problem, it should be seen as an opportunity to develop innovative, pedagogical approaches to the issue of under-preparation. He said that there are examples around the country where institutions have applied techniques like accelerated learning, peer mentoring, tutoring and counseling.

Dr. Paredes said there is work to be done in areas like time-to-degree. He said that we are going to have a capacity problem over the next 10 years. He said that one of the ways to deal with the capacity problem is to move students through the system much more quickly. Dr. Paredes said that something needs to be done about graduation rates. He said that in some of our institutions, graduation rates are unacceptably low. He said that we have to improve the number of the rate at which students are getting their degrees and we have to focus on the quality of education that they receive in achieving their baccalaureate. Dr. Paredes said that he wants to develop more honors programs, opportunities for directive research with distinguished faculty members, develop opportunities for students to write senior theses and other kinds of pedagogical tasks that dramatically improve critical thinking and other critical academic skills.

Dr. Paredes said that as we develop undergraduate programs, we have an opportunity to look at fields such as service learning. He said that many institutions are concerned about the tendency to impose more requirements for graduation or to include more coursework. He said that he would like to see if there would be ways to promote service learning in public institutions as a way of encouraging students to recognize that they have enjoyed the benefits of a subsidized education and that it carries with it the opportunity and the obligation of giving back to the community. Dr. Paredes said that he would like to develop, to the extent possible given human and financial resources, learning programs that are based on a very solid academic foundation after which students go into the community and do significantly beneficial work, particularly in the communities of need.

Dr. Paredes said that as we develop undergraduate education, he very much would like to develop systems for recognizing that. He said that he feels that the tendency has been, especially in states like Texas where there's so much emphasis on research excellence and achieving Tier I status and developing more flagship institutions, that we often forget that undergraduate education is the foundation on which graduate programs must rest. He said that we should take a national leadership role in defining what was meant by excellence in public higher education and not necessarily be slavishly

committed to traditional notions of academic excellence. Dr. Paredes said that he thinks that opportunity is particularly available to TAMU as a land-grant institution. He said that he and his wife, Patricia, had the pleasure of visiting Mr. and Mrs. Adams in the Bush School. He said that he was struck by some of the extraordinary programs that are taking place there that emphasized community-based research, research that is academically rigorous. He said it has the opportunity of achieving national prominence, but also fulfills TAMU's obligation as a land-grant institution by working in communities that need that kind of academic and research assistance. He said that he would like to see those kinds of programs developed, not only in the A&M System, but all over the State of Texas.

Dr. Paredes said that as we focus on undergraduate education, we could also begin to think about graduate education in a somewhat new way. He said that he thinks that it is imperative that the two institutions in this state that have already achieved flagship status be strengthened further and while they are already great institutions, they can be still greater. He said that when UCLA became a great institution, Berkley did not suffer. Dr. Paredes said that when the University of California San Diego became a great institution, Berkley and UCLA did not suffer. He said that we need to promote the idea that we need excellence on a broad scale in Texas and that it does not benefit the state or the institutions themselves to think about equalizing resources across the state at the risk of weakening the institutions that already have achieved flagship status.

Dr. Paredes said that in terms of developing greater excellence in our state's institutions, he said it makes sense to pursue a strategy of targeted excellence that emphasizes planned expansion, cooperation among institutions both within and across systems, joint degree programs, the aggressive recruitment of students into master's and doctoral programs from smaller institutions that place a very strong emphasis on undergraduate education. He said that he thinks that we can redefine the notion of academic excellence in our colleges and universities that strikes a better balance among research, teaching and service. Dr. Paredes said that he wants to suggest that over the next few years we should look at a better balance as well, among different funding approaches. He said that it was very clear that state resources are limited. He said that if you look at other parts of the country, we could agree that Texas has been somewhat behind in tapping private sources of support compared to other parts of the country. He said that if you look at the funding campaigns that TAMU and UT have launched in recent years, that it is very much the track on which more of our institutions should rest and it is a strategy that is going to be to some extent the lifeblood of great universities in the future.

Dr. Paredes said that he and his wife have been met with great warmth, encouragement and support in the month they have been back in Texas. He said that he looks forward to working with the Board and the System's institutions and other great institutions around the state.

Mr. Nye said that the Board was delighted that Dr. Paredes could be present and appreciated his remarks. He said that Dr. Paredes touched on all the issues that are out

there. Mr. Nye said that we do struggle in Texas with how to organize efficiently the delivery of higher education in the state. He said that there is a tendency that every institution wants to be everything to everybody which becomes a question of fairness and equity as to how roles are allocated. Mr. Nye said that it seemed to him that there must be recognition that someone offering a strong liberal arts program in some part of the state may be the highest and best service for the state, whereas some place else may have high technology content. He asked Dr. Paredes for his comments. Dr. Paredes said that he feels it is important to look at the state as a whole and to determine what is available across the state and then in that large context, look at regional needs, characteristics and possibilities. He said that he thinks that we need to make certain that we do not squander the limited resources that we have available. He said that there has been a tendency to try to establish graduate programs in both master's and doctoral levels when there has not been a sufficient consideration of the cost of mounting successful programs and the resources necessary for these types of programs. He said that we need to look at strategies like directing students from quality undergraduate programs to those flagship institutions, and certainly we are going to have more than two in Texas over the next decade or so, but directing more students to those institutions and developing master's programs in professional fields where there is a regional interest, need, and the resources exist to support those programs at an exceptional level of excellence into the future. Dr. Paredes said he does not think that we do students any service by proliferating doctoral programs that are not quite strong. He said it is an extraordinarily competitive atmosphere. He said that he worries about the funding that we have available for graduate student support in Texas. He said that funding is very low and is not at all competitive. Dr. Paredes said that the absence of appropriate funding for graduate students weakens the ability of institutions like TAMU to recruit first-rate faculty and mount first-rate research programs. He said that he was concerned about weakening the excellence that we already have by proliferating graduate programs when the greater need is for excellence at the undergraduate level.

Mr. Sosa commented that Dr. Paredes' presentation was wonderful. He said that it was the Hispanic Scholarship Fund's loss but Texas' gain (for Dr. Paredes to be in his current position). He said that Dr. Paredes has the support of not only the Board but also the System's institutions in anything that he would like to do to go forward.

Mr. Nye reiterated that Dr. Paredes had the support of the Board and the System institutions. Dr. Paredes said that he and his wife were looking forward to an invitation to come back to TAMU and also to visit other campuses. He said that he had already made arrangements to visit some of the System campuses.

Mr. Nye said that the THECB Campus Planning Committee would hold its next meeting on the campus of TAMU on September 16, 2004, and he invited Dr. Paredes to be a part of the next Board meeting.

RECESS

Mr. Nye recessed the meeting at 9:13 am.

(Secretary's note: The Committee on Buildings and Physical Plant convened at 9:26 am and recessed at 9:54 am.)

RECONVENE

Mr. Nye reconvened the meeting at 9:55 am. He called on Mr. Stevens to present the report from the Committee on Audit.

REPORT FROM THE COMMITTEE ON AUDIT

Mr. Stevens, Chairman of the Committee on Audit, reported that the Committee had met on Thursday, July 22. He said that they received reports from Ernst and Young regarding the new Sarbanes-Oxley legislation and the State Auditor's Office. Mr. Stevens said in addition, the Committee reviewed the audit findings for the third quarter and the audit tracking system.

Mr. Nye called on Mr. Adams to present the report from the Committee on Finance.

REPORT FROM THE COMMITTEE ON FINANCE

Mr. Adams, Chairman of the Committee on Finance, reported that the Committee met in a joint session with the Ad Hoc Policy Review Committee on Thursday, July 22, to consider Items 5 and 6. He said these two items were approved by the Committee on Finance and referred to the Ad Hoc Policy Review Committee for its review and approval. He said following that joint meeting, the Committee on Finance met and considered Items 1 through 4 and 7 through 8. He said the Committee approved those items and recommended them to the full Board for approval. The Board took action as set forth below:

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**MINUTE ORDER 87-2004 (AGENDA ITEM 01)**

**ADOPTION OF RESOLUTION AUTHORIZING THE  
ISSUANCE OF PERMANENT UNIVERSITY FUND BONDS, SERIES 2004,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Adams, seconded by Mr. White and by a unanimous vote, the following minute order was adopted:

The resolution authorizing the Board of Regents of The Texas A&M University System Permanent University Fund Bonds, Series 2004, in substantially the form of **Exhibit A**, attached to the official minutes, is hereby adopted and the Associate Vice Chancellor and Treasurer or other Authorized Representative is hereby authorized to take such actions as are necessary to accomplish the purposes of the resolution, including those relating to the pricing, sale and delivery of the Bonds, all in accordance with the provisions of the resolution.

**MINUTE ORDER 88-2004 (AGENDA ITEM 02)**

**APPROVAL OF REPORT OF APPROPRIATIONS  
BY THE CHANCELLOR,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Adams, seconded by Mr. White and by a unanimous vote, the following minute order was adopted:

The following report of appropriations by the Chancellor is hereby accepted:

| Component | Amount    | Project Name and Source of Funds                                                                |
|-----------|-----------|-------------------------------------------------------------------------------------------------|
| TAMIU     | \$221,729 | Purchase Telecommunications Equipment and Software<br>Revenue Financing System Commercial Paper |

To the extent this appropriation is an obligation of the Revenue Financing System, and as required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient pledged revenues to satisfy the annual debt service requirements of the Revenue Financing System and to meet the financial obligations of the Board relating to the Revenue Financing System and that the participants, on whose behalf the Bonds are to be issued, possess the financial capacity to satisfy their direct obligations.

**MINUTE ORDER 89-2004 (AGENDA ITEM 03)**

**AUTHORIZATION TO ADMINISTER  
GOVERNMENT CLASSIFIED CONTRACTS,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Adams, seconded by Mr. White and by a unanimous vote, the following minute order was adopted:

The individuals occupying the following positions at The Texas A&M University System have been or will be processed for a personnel security clearance for access to classified information, to the level of the facility clearance granted to the A&M System, as provided for in the National Industrial Security Program Operating Manual. In addition, all replacements for such positions will be processed for security clearance.

Erle Nye, Vice Chairman, Board of Regents  
The Texas A&M University System

Tom D. Kale, Vice Chancellor for Business Services  
The Texas A&M University System

B.J. Crain, Associate Vice Chancellor for Budgets and Accounting  
The Texas A&M University System

Diane Hassel, Facility Security Officer  
Texas A&M Research Foundation

The Board of Regents of The Texas A&M University System delegates to the above named group all authority pertaining to the protection of classified contracts of the Department of Defense or user agencies of its Industrial Security Program awarded to the A&M System.

Except for those named above, Members of the Board of Regents shall not have or require access to classified information disclosed to the A&M System. Board Members can be effectively excluded from access to all classified information disclosed to the A&M System and do not occupy positions that would enable them to adversely affect the policies or practices of the Member institutions, agencies, or health science center of the A&M System in the performance of classified contracts; therefore, Members of the Board of Regents need not be processed for personnel clearance.

**MEMBERS OF THE BOARD OF REGENTS:**

Lowry Mays, Chairman  
Phil Adams  
Susan Rudd Bailey  
Wendy Gramm  
Bill Jones  
Lionel Sosa  
R.H. (Steve) Stevens, Jr.  
John White



**MINUTE ORDER 90-2004 (AGENDA ITEM 04)**

**ACCEPTANCE OF GIFTS, DONATIONS, GRANTS AND ENDOWMENTS,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Adams, seconded by Mr. White and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System hereby accepts the gifts, donations, grants, and endowments made to the components of The Texas A&M University System concerned as shown on Gifts, Donations, Grants, and Endowments List No. 04-05, a copy of which is attached to the official minutes as **Exhibit B**.

**MINUTE ORDER 91-2004 (AGENDA ITEM 07)**

**APPROVAL OF FISCAL YEAR 2005 OPERATING BUDGETS,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Adams, seconded by Mr. White and by a unanimous vote, the following minute order was adopted:

The operating budgets, included as **Exhibit C** and attached to the official minutes, as submitted by the components of The Texas A&M University System for the fiscal year ending August 31, 2005, are hereby approved and adopted subject to the provisions contained in System Policy 27.04 (Budget Authorizations, Limitations, and Delegations of Authority).

**MINUTE ORDER 92-2004 (AGENDA ITEM 08)**

**APPROVAL OF FISCAL YEAR 2005  
SERVICE DEPARTMENT ACCOUNTS,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Adams, seconded by Mr. White and by a unanimous vote, the following minute order was adopted:

The service department accounts for the components of The Texas A&M University System for the fiscal year ending August 31, 2005, included as **Exhibit D** and attached to the official minutes, are hereby approved subject to the provisions contained in System Regulation 21.01.05 (Service Departments).

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Mr. Nye called on Mr. White to present the report from the Ad Hoc Policy Review Committee.

REPORT FROM THE AD HOC POLICY REVIEW COMMITTEE

Mr. White, Chairman of the Ad Hoc Policy Review Committee, reported that the Committee had met jointly with the Committee on Finance on Thursday, July 22, and considered Items 5 and 6. He said the Committee recommended approval of Items 5 and 6. The Board took action as set forth below:

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**MINUTE ORDER 93-2004 (AGENDA ITEM 5)**

**APPROVAL OF REVISED SYSTEM POLICY 22.02 (SYSTEM INVESTMENT),  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. White, seconded by Dr. Bailey and by a unanimous vote, the following minute order was adopted:

The request to revise System Policy 22.02 (System Investment), as shown in **Exhibit E** and attached to the official minutes, is approved and effective immediately.

**MINUTE ORDER 94-2004 (AGENDA ITEM 6)**

**APPROVAL OF REVISED SYSTEM POLICY 23.02 (DEBT MANAGEMENT)  
AND ADOPTION OF THE AMENDED RESOLUTION FOR  
REVENUE FINANCING SYSTEM COMMERCIAL PAPER, SERIES B,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. White, seconded by Dr. Bailey and by a unanimous vote, the following minute order was adopted:

The request to revise System Policy 23.02 (Debt Management), as shown in **Exhibit F** and attached to the official minutes, is approved and effective immediately.

The resolution amending the authorization amount for the Board of Regents of The Texas A&M University System Revenue Financing System Commercial Paper, Series B, in substantially the form of **Exhibit G**, a copy of which is attached to the official minutes, is hereby adopted and the Associate Vice Chancellor and Treasurer or other Authorized Representative is hereby authorized to take such actions as are necessary to accomplish the purposes of the resolution in accordance with the provisions of the resolution.

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Mr. Nye presented the report from the Committee on Buildings and Physical Plant.

REPORT FROM THE COMMITTEE ON BUILDINGS AND PHYSICAL PLANT

Mr. Nye, Chairman of the Committee on Buildings and Physical Plant, said the Committee met earlier the same day and considered Items 10, 11 and 12. He said Items 13 and 14 were considered in executive session. The Board took action as set forth below:

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**MINUTE ORDER 95-2004 (AGENDA ITEM 10)**

**APPROVAL OF THE 2004 CAMPUS MASTER PLAN,  
TEXAS A&M UNIVERSITY**

On motion of Dr. Bailey, seconded by Dr. Gramm and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System hereby approves Texas A&M University's 2004 Campus Master Plan and its process that will determine future architecturally harmonious development of the campus, including building locations and architectural and landscape standards, and that also requires a Design Review Board approval of site and design decisions. A copy of the Campus Master Plan is attached to the official minutes as **Exhibit H**.

**MINUTE ORDER 96-2004 (AGENDA ITEM 11)**

**NAMING OF THE  
"DR. ROBERT C. 'BOB' FAIN AUDITORIUM,"  
TARLETON STATE UNIVERSITY**

On motion of Dr. Bailey, seconded by Dr. Gramm and by a unanimous vote, the following minute order was adopted:

The auditorium in the Science/Planetarium Building on the campus of Tarleton State University is hereby named the "Dr. Robert C. 'Bob' Fain Auditorium."

**MINUTE ORDER 97-2004 (AGENDA ITEM 11)**

**NAMING OF THE  
"DR. JESSE L. TACKETT AUDITORIUM,"  
TARLETON STATE UNIVERSITY**

On motion of Dr. Bailey, seconded by Dr. Gramm and by a unanimous vote, the following minute order was adopted:

The auditorium in the Joe Autry Agriculture Building on the campus of Tarleton State University is hereby named the “Dr. Jesse L. Tackett Auditorium.”

**MINUTE ORDER 98-2004 (AGENDA ITEM 11)**

**NAMING OF THE  
”HENRY D. SMITH OPERATIONS COMPLEX,”  
TEXAS ENGINEERING EXTENSION SERVICE**

On motion of Dr. Bailey, seconded by Dr. Gramm and by a unanimous vote, the following minute order was adopted:

The operations complex at the Brayton Fire Training Field located on the campus of Texas A&M University is hereby named the “Henry D. Smith Operations Complex.”

**MINUTE ORDER 99-2004 (AGENDA ITEM 11)**

**NAMING OF THE  
”O.D. BUTLER, JR. ANIMAL SCIENCE COMPLEX,”  
TEXAS A&M UNIVERSITY**

On motion of Dr. Bailey, seconded by Dr. Gramm and by a unanimous vote, the following minute order was adopted:

The Animal Science Teaching, Research and Extension Complex on the campus of Texas A&M University is hereby named the “O.D. Butler, Jr. Animal Science Complex.”

**MINUTE ORDER 100-2004 (AGENDA ITEM 11)**

**NAMING OF THE  
”MARC CISNEROS CENTER FOR YOUNG CHILDREN,”  
TEXAS A&M UNIVERSITY-KINGSVILLE**

On motion of Dr. Bailey, seconded by Dr. Gramm and by a unanimous vote, the following minute order was adopted:

The Texas A&M University-Kingsville Center for Young Children is hereby named the “Marc Cisneros Center for Young Children.”

**MINUTE ORDER 101-2004 (AGENDA ITEM 12)**

**APPROVAL OF THE PROGRAM OF REQUIREMENTS AND  
APPROPRIATION FOR DESIGN AND SELECTION OF THE  
ARCHITECT/ENGINEER DESIGN TEAM FOR THE  
AGRONOMY ROAD UTILITIES EXTENSION,  
TEXAS A&M UNIVERSITY**

On motion of Dr. Bailey, seconded by Dr. Gramm and by a unanimous vote, the following minute order was adopted:

The program of requirements for the Agronomy Road Utilities Extension at Texas A&M University is approved.

Supplementing a previous appropriation of \$20,000, the amount of \$341,000 is appropriated from Account No. 027016 University Utility System Revenue Fund Reserve for design of the Agronomy Road Utilities Extension at Texas A&M University.

The firm of Goetting and Associates, Inc. of San Antonio, Texas, is selected as the firm ranked first to head the architect/engineer design team for the Agronomy Road Utilities Extension at Texas A&M University.

Authorization is granted to begin negotiations with this firm. If negotiations are unsuccessful with this firm, authorization is granted to terminate those negotiations and begin negotiations with the firm next in order of ranking as listed on the Recommendation of Ranked Order, a copy of which is attached to the official minutes as **Exhibit I**, until an agreement for a design contract is reached.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.

**MINUTE ORDER 102-2004 (AGENDA ITEM 13)**

**AUTHORIZATION FOR THE PURCHASE  
OF LAND WITH IMPROVEMENTS IN  
THE CITY OF COMMERCE, HUNT COUNTY, TEXAS,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Dr. Bailey, seconded by Dr. Gramm and by a unanimous vote, the following minute order was adopted:

The Interim Chancellor of The Texas A&M University System, or his designee, following determination of legal sufficiency by the Office of General Counsel, is authorized to present information and documents as requested by the Texas Higher Education Coordinating Board for the purchase approval process and to execute all documents necessary to purchase the land and improvements located at 2200 West Neal Street in the City of Commerce, Texas, being more particularly described as all of Lots 3, 4, 5, 6 and 7 of Block 17, College Heights Addition, Commerce, Hunt County, Texas. The purchase price of \$425,000, plus closing costs, is hereby approved.

**MINUTE ORDER 103-2004 (AGENDA ITEM 14)**

**AUTHORIZATION FOR THE PURCHASE OF LAND IN  
THE CITY OF CANYON, RANDALL COUNTY, TEXAS,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Dr. Bailey, seconded by Dr. Gramm and by a unanimous vote, the following minute order was adopted:

The Interim Chancellor of The Texas A&M University System, or his designee, following determination of legal sufficiency by the Office of General Counsel, is authorized to present information and documents as requested by the Texas Higher Education Coordinating Board for the purchase approval process and to execute all documents necessary to purchase the land located at 2601 3<sup>rd</sup> Avenue in the City of Canyon, Texas, and being more particularly described as the West one-half and the West 10 feet of the East one-half of Block 3, of the Amended plat of Maxwell's Suburban Addition, City of Canyon, Randall County, Texas. The purchase price of \$50,000, plus closing costs, is hereby approved

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Mr. Nye called on Dr. Gramm to present the report from the Committee on Academic and Student Affairs.

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**REPORT FROM THE COMMITTEE ON  
ACADEMIC AND STUDENT AFFAIRS**

Dr. Gramm, Chairman of the Committee on Academic and Student Affairs, reported that the Committee met on Thursday, July 22, and received three reports and considered and recommended approval of Items 15, 16 and 18 through 25 (Item 17 was withdrawn prior to the meeting). The Board took action as set forth below:

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MINUTE ORDER 104-2004 (AGENDA ITEM 15)

**AUTHORIZATION TO EXECUTE THE MEMORANDUM
OF AGREEMENT ESTABLISHING A REGIONAL DIVISION
AT TEXAS A&M UNIVERSITY-KINGSVILLE,
TEXAS TRANSPORTATION INSTITUTE**

On motion of Dr. Gramm, seconded by Mr. Sosa and by a unanimous vote, the following minute order was adopted:

The Chairman or Vice Chairman of the Board of Regents of The Texas A&M University System is hereby authorized to execute the Memorandum of Agreement between the Texas Transportation Institute and Texas A&M University-Kingsville, effective immediately.

MINUTE ORDER 105-2004 (AGENDA ITEM 16)

**APPROVAL OF CONCEPT PAPER TO ESTABLISH THE
CHILD AND FAMILY DEVELOPMENT CENTER,
PRAIRIE VIEW A&M UNIVERSITY**

On motion of Dr. Gramm, seconded by Mr. Sosa and by a unanimous vote, the concept paper to establish the Child and Family Development Center was approved, a copy of which is attached to the official minutes as **Exhibit J**.

MINUTE ORDER 106-2004 (AGENDA ITEM 18)

**DISSOLUTION OF THE
CENTER FOR ECOLOGICAL ARCHAEOLOGY,
TEXAS A&M UNIVERSITY**

On motion of Dr. Gramm, seconded by Mr. Sosa and by a unanimous vote, the following minute order was adopted:

The Center for Ecological Archaeology, initially established in 1994 by the Board of Regents under Minute Order 183-94, as the Center for Environmental Archaeology, and subsequently amended in 1997, is hereby dissolved as of July 23, 2004.

MINUTE ORDER 107-2004 (AGENDA ITEM 19)

**DISSOLUTION OF THE CENTER FOR
SCIENCE AND TECHNOLOGY POLICY AND ETHICS,
TEXAS A&M UNIVERSITY**

On motion of Dr. Gramm, seconded by Mr. Sosa and by a unanimous vote, the following minute order was adopted:

The Center for Science and Technology Policy and Ethics, established by Minute Order 207-90, is hereby dissolved as of July 23, 2004.

MINUTE ORDER 108-2004 (AGENDA ITEM 20)

**APPROVAL OF CONCEPT PAPER TO ESTABLISH THE
CENTER FOR MARITIME ARCHAEOLOGY AND CONSERVATION (CMAC),
TEXAS A&M UNIVERSITY**

On motion of Dr. Gramm, seconded by Mr. Sosa and by a unanimous vote, the concept paper to establish the Center for Maritime Archaeology and Conservation (CMAC) was approved, a copy of which is attached to the official minutes as **Exhibit K**.

MINUTE ORDER 109-2004 (AGENDA ITEM 21)

**APPROVAL OF AN ADMINISTRATIVE CHANGE REQUEST TO
ESTABLISH A DEPARTMENT OF NUTRITION AND FOOD SCIENCE
AND AUTHORIZATION TO SUBMIT THIS REQUEST TO THE
TEXAS HIGHER EDUCATION COORDINATING BOARD FOR APPROVAL,
TEXAS A&M UNIVERSITY**

On motion of Dr. Gramm, seconded by Mr. Sosa and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System approves the establishment of a Department of Nutrition and Food Science in the College of Agriculture and Life Sciences.

The Board also authorized the President of Texas A&M University to submit this administrative change request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.

MINUTE ORDER 110-2004 (AGENDA ITEM 22)

**ESTABLISHMENT OF THE
INTERNET2 TECHNOLOGY EVALUATION CENTER,
TEXAS A&M UNIVERSITY**

On motion of Dr. Gramm, seconded by Mr. Sosa and by a unanimous vote, the following minute order was adopted:

The Internet2 Technology Evaluation Center is hereby established as an organizational unit of Texas A&M University in the Office of the Vice President for Research to add value to the research, deployment and development of advanced voice communications at Texas A&M University.

MINUTE ORDER 111-2004 (AGENDA ITEM 23)

**AUTHORIZATION TO OFFER THE MASTER OF SCIENCE
AND MASTER OF EDUCATION IN COUNSELING DEGREES BY
DISTANCE EDUCATION AT THE METROPLEX CENTER,
TEXAS A&M UNIVERSITY-COMMERCE**

On motion of Dr. Gramm, seconded by Mr. Sosa and by a unanimous vote, the following minute order was adopted:

Having complied with all of the requirements of the Texas Higher Education Coordinating Board, Texas A&M University-Commerce is hereby authorized to offer the Master of Science and Master of Education in Counseling degree programs by distance education, face-to-face, at the Metroplex Center, Mesquite, Texas, effective Fall 2004.

The Board of Regents of The Texas A&M University System finds that the program offerings authorized by this minute order are within the role and scope and capacity of the institution and will benefit students.

MINUTE ORDER 112-2004 (AGENDA ITEM 24)

**APPROVAL OF CONVERSION OF THE JOINT PH.D. IN
WILDLIFE SCIENCE TO AN INDEPENDENT PH.D. IN WILDLIFE SCIENCE
AND AUTHORIZATION TO SUBMIT THIS REQUEST TO THE
TEXAS HIGHER EDUCATION COORDINATING BOARD FOR APPROVAL,
TEXAS A&M UNIVERSITY-KINGSVILLE**

On motion of Dr. Gramm, seconded by Mr. Sosa and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System approves the request to convert the existing joint Ph.D. in Wildlife Science to an independent Ph.D. in Wildlife Science at Texas A&M University-Kingsville.

The Board also authorizes the President to submit this degree program conversion to the Texas Higher Education Coordinating Board for approval.

MINUTE ORDER 113-2004 (AGENDA ITEM 25)

**ESTABLISHMENT OF THE
JO RANDEL CENTER FOR THE
PRESERVATION OF PANHANDLE HERITAGE,
WEST TEXAS A&M UNIVERSITY**

On motion of Dr. Gramm, seconded by Mr. Sosa and by a unanimous vote, the following minute order was adopted:

The Jo Randel Center for the Preservation of Panhandle Heritage is hereby established as an organizational unit of West Texas A&M University and is administered within the Sybil B. Harrington College of Fine Arts and Humanities, effective September 1, 2004.

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**OTHER ITEMS**

Mr. Nye presented Item 26, a resolution in memory of Vice Chairman Emeritus Wayne A. Showers. He said that Mr. Showers was a wonderful American, Texan, Aggie and a dear friend. The Board took action as set forth below:

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MINUTE ORDER 114-2004 (AGENDA ITEM 26)

**ADOPTION OF A RESOLUTION IN MEMORY OF
WAYNE A. SHOWERS, VICE CHAIRMAN EMERITUS
OF THE BOARD OF REGENTS,
THE BOARD OF REGENTS,
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Dr. Gramm, seconded by Dr. Bailey and by a unanimous vote, the following minute order was adopted:

Whereas, it is with sadness that the Board of Regents of The Texas A&M University System pays tribute to the memory of a great friend and a great leader, Wayne A. Showers, who passed away on June 28, 2004; and

Whereas, Mr. Showers graduated from Texas A&M University in 1953 with a bachelor's degree in horticulture and later earned bachelor's and master's degrees in entomology after serving in the Medical Service Corps for two years; and

Whereas, Mr. Showers has shown great dedication to this University as a member of the Development Council of the College of Business Administration and Graduate School of Business, the board of directors of the Aggie Club, the Texas A&M Development Foundation Advisory Council and the Hidalgo-Starr A&M Club, and has served as vice president of the Association of Former Students, vice chairman for agriculture of the Target 2000 Project and a member of the advisory committee of the Texas A&M University Research and Extension Center at Weslaco; and

Whereas, his special interest in agriculture led to the expansion of the Horticulture Department and the establishment of the Texas A&M Vegetable Improvement Center, and his special interest in South Texas led to the establishment of the School of Rural Public Health in The Texas A&M University System Health Science Center; and

Whereas, for 32 years he served as president of Griffin & Brand of McAllen, Inc., one of the world's largest fresh and frozen vegetable and fruit producers, and also as a director of the United Fresh Fruit and Vegetable Association, as president of the Texas Citrus and Vegetable Growers and Shippers Association, chairman of the Produce Recovery Fund Board, as a member of the Texas Department of Agriculture Food and Fiber Council and several industry committees; and

Whereas, at President George H.W. Bush's request, Mr. Showers served on the President's Commission of Food and Food Distribution to Russia; and

Whereas, among his many civic activities, Mr. Showers served as co-founder and president of the board of the Boys and Girls Club of McAllen; president of the board of the Rio Grande Valley Children's Home in Mission; member of the board of the McAllen Medical Center; and member of the board of the Texas Ranger Association Foundation; and

Whereas, his dedication to these causes earned him recognition as Border Texan of the Year and Distinguished Texan in Agriculture, as well as membership in the Horticulture Hall of Fame; and

Whereas, he was named a Distinguished Alumnus of Texas A&M University and of the Texas A&M College of Agriculture and Life Sciences; and

Whereas, in 1987, Mr. Showers was appointed to the Board of Regents of The Texas A&M University System where he served with distinction, including serving for two years as vice chairman of the board and as chairman of the Committee for Service Units and vice chairman of the Committee for Academic Campuses, and was a member of the Executive Committee, the Planning and Building Committee, the Committee on Land and Leases, the Strategic Objectives and Long-Range Planning Committee, the Arts Committee and several Name Selection Committees, and served as the Board's special liaison to Texas A&I University (presently Texas A&M University-Kingsville), Corpus Christi State University (presently Texas A&M University-Corpus Christi) and the 12th Man Foundation; now, therefore, be it

Resolved, that the Board of Regents of The Texas A&M University System, with great appreciation, recognizes the outstanding service and lifelong contributions provided by Wayne A. Showers to the State of Texas and the Nation throughout his remarkable life; and, be it, further

Resolved, that this resolution be spread upon the minutes and official copies thereof be signed by the Vice Chairman of the Board of Regents and be presented to the Showers family and to the archives of The Texas A&M University System as a permanent mark of the respect of this Board for the life and work of the late Wayne A. Showers, and as a token of this Board's sympathy in his family's great loss.

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Mr. Nye called on Dr. Elvin Smith, Executive Vice President of the TAMUS HSC, who presented Item 27. Dr. Smith acknowledged the strong encouragement and leadership of the late Wayne A. Showers, in making the project possible. The Board took action as set forth below:

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MINUTE ORDER 115-2004 (AGENDA ITEM 27)

ADOPTION OF A RESOLUTION TO EXPRESS APPRECIATION TO THE CITY OF MCALLEN, TEXAS, FOR THE SOUTH TEXAS CENTER, THE TEXAS A&M UNIVERSITY SYSTEM HEALTH SCIENCE CENTER

On motion of Dr. Gramm, seconded by Dr. Bailey and by a unanimous vote, the following resolution was adopted:

Whereas, Mayor Leo Montalvo, and civic leaders in the City of McAllen, identified the need for additional health education opportunities for area residents, and the need for planning to address public health needs in their rapidly growing community; and

Whereas, Mayor Montalvo and other civic leaders invited The Texas A&M University System Health Science Center to participate in solutions to these problems and convened the necessary planning meeting with the Health Science Center, city and community leaders; and

Whereas, Mayor Montalvo and the City Commission recognized the additional economic benefits to be derived from opportunities afforded by the availability of various health-related degree programs, research, and outreach services provided by the Health Science Center; and

Whereas, Mayor Montalvo and the City Commission and other civic leaders supported the passage of House Bill 910, which authorized the Board of Regents of The Texas A&M University System to enhance the mission of the Health Science Center by establishing a branch campus in McAllen, Texas, known as the South Texas Center; and

Whereas, the City of McAllen, recognizing the need for expediting the construction of a permanent facility for Health Science Center programs in the McAllen area, in a bold and precedent-setting move, donated the necessary land, provided all construction financing, and worked with the A&M System Office of Facilities Planning and Construction to build a \$4.5 million, 23,000 square foot facility to the specification of the A&M System; and

Whereas, the City of McAllen, working with the Health Science Center and A&M System leadership, engaged architects and contractors to construct this unique facility--the first such facility built in Texas by a municipal government, specifically to meet the standards of a university; and

Whereas, Mayor Montalvo and the City Commission provided funding for space to support Health Science Center programs and personnel prior to and during the construction of the permanent facility; and

Whereas, with the leadership of Mayor Leo Montalvo and the City Commission, the Health Science Center now occupies the facility in which to conduct a wide range of programs that positively impact the Texas-Mexico border region and improve the region's public health and educational training opportunities; and

Whereas, The Texas A&M University System, in agreement with its commitments to the City of McAllen, purchased this facility from the City of McAllen; now, therefore, be it

Resolved, that the Board of Regents of The Texas A&M University System, expresses its heartfelt gratitude to Mayor Leo Montalvo, Mayor Pro-Tem Carlos I. Garza, City Commission members Mr. Marcus C. Barrera, Mrs. Hilda Salinas, Mrs. Aida Ramirez, Mr. Ric Godinez, and Mr. Jan M. Klinck, and City Manager Mike R. Perez, for the generous gift of land, operational funding over the past five years, and the construction of a \$4.5 million permanent South Texas Center facility, now in operation, to provide health education and training, research and community-based outreach programs throughout the region; and, be it, further

Resolved, that this resolution be formally placed in the minutes, and copies thereof, signed by the Vice Chairman of the Board of Regents, and be presented to the Mayor, Mayor Pro-Tem, City Manager, and each member of the City Commission and to the Archives of The Texas A&M University System Health Science Center as a permanent mark of the Board's appreciation and gratitude to these local City of McAllen officials.

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Mr. Nye called on Dr. Dennis McCabe, President of Tarleton State University (TSU), who presented Item 28. The Board took action as set forth below:

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MINUTE ORDER 116-2004 (AGENDA ITEM 28)

**ADOPTION OF A RESOLUTION TO EXPRESS
APPRECIATION TO MR. RYAN WATKINS,
TARLETON STATE UNIVERSITY**

On motion of Dr. Bailey, seconded by Mr. Stevens and by a unanimous vote, the following minute order was adopted:

Whereas, Mr. Ryan Watkins distinguished himself as a student-athlete at Tarleton State University, with his exceptional accomplishments reflecting greatly on his University; and

Whereas, Mr. Watkins excelled as a member of the Tarleton State University Rodeo Team for the past three years, and continues to excel while being engaged academically, working towards completing his undergraduate degree requirements in liberal studies; and

Whereas, Mr. Watkins also distinguishes himself through a variety of community and campus service endeavors, including providing leadership in the Tarleton Rodeo Association and working with regional youth rodeos and clinics; and

Whereas, Mr. Watkins' abilities and motivation as a rodeo competitor have brought him and Tarleton State University recognition during the College National Finals Rodeo held June 14-19, 2004, in Casper, Wyoming, including winning the national championship in tie-down roping and the national all-around cowboy championship for the Tarleton Rodeo Team; now, therefore, be it

Resolved, that the Board of Regents of The Texas A&M University System expresses its heartfelt congratulations to Mr. Ryan Watkins for his contributions to Tarleton State University; and, be it, further

Resolved, that this resolution be spread upon the minutes, and copies thereof, signed by the Vice Chairman of the Board of Regents, and be presented to Mr. Watkins and to the Archives of Tarleton State University as a permanent mark of this Board's appreciation and gratitude to him for a job well done.

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Mr. Nye called on Dr. Robert M. Gates, President of TAMU, who presented Item 29. The Board took action as set forth below:

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MINUTE ORDER 117-2004 (AGENDA ITEM 29)

**GRANTING OF FACULTY DEVELOPMENT LEAVE
FOR FISCAL YEAR 2005,
TEXAS A&M UNIVERSITY**

On motion of Dr. Bailey, seconded by Mr. Jones and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System, in accordance with System Policy 31.03, System Regulation 12.99.01 and Sections 51.101-108 of the Texas Education Code, authorizes faculty development leave to the faculty members as shown in **Exhibit L** and attached to the official minutes, Faculty Development Leave List FY 05 Supplementary List, Texas A&M University.

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Mr. Nye called on Dr. Cocanougher who presented Items 30 through 34. The Board took action as set forth below:

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MINUTE ORDER 118-2004 (AGENDA ITEM 30)

**ACCEPTANCE OF REPORT ON SITES OF
PERMITTED USE OF ALCOHOL,
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Dr. Bailey, seconded by Mr. Sosa and by a unanimous vote, the following minute order was adopted:

Pursuant to System Policy 34.03 (*Purchase, Service and Consumption of Alcoholic Beverages*), the following report on Sites of Permitted Use of Alcohol is hereby accepted.

The Texas A&M University System

Hirshfeld-Moore House – Austin, Texas
A&M System Building
Assembly Rooms 1105 A, B, C, D
Lobby

Prairie View A&M University

Memorial Student Center
Ballroom
President's Dining Room

Tarleton State University

Tarleton Dora Lee Langdon Cultural and Educational Center
– Granbury, Texas
Trogon House – Reception/Dining Areas and surrounding grounds
Tarleton Dining Hall
Main Dining Rooms
Sam Houston Room
Travis Room
Barry B. Thompson Student Center
First Floor Foyer Area
Ballrooms A, B and C
Second Floor Balcony Area
Wisdom Gymnasium
Foyer Area
Family Living Center
Administration Building
First Floor Foyer Area
Second Floor Balcony Area
Clyde Wells Fine Arts Center
Foyer Area
Choir Room
Staging Area
Tarleton Center
First Floor Foyer Area
Bosque Room

Tarleton State University (continued)

Tarleton Agriculture Center
Tarleton University System Center - Central Texas – Killeen, Texas
New Science Building – First Floor Foyer Area/Planetarium
Tarleton State University Terrell School of Clinical Laboratory Sciences
– Fort Worth, Texas
W.K. Gordon Center for Industrial History of Texas, Museum and Gallery
– Thurber, Texas

Texas A&M International University

Student Development Center
Ballroom, Rooms 203 A, B, C
First floor Rotunda
Small Dining Area Room 202
Dusty's Diner
Center for the Study of Western Hemispheric Trade
Lobby/Foyer Area Room 113
Large Meeting Room 111
Prep Room 111B
Meeting Rooms 125 and 126
Fine and Performing Arts Building
Lobby Room 106A
Lobby Room 118
Art Critic Area 2nd floor lobby
Symphony Recital Hall Room 107B
Lobby 107A
Black Box Theater Room 108
Lamar Bruni Vergara Memorial Garden and other unnamed gardens
Killam Library Building Balcony Areas
Pellegrino Hall Balcony Area
Canseco Hall Balcony Area
Science Building Planetarium
Kinesiology Building

Texas A&M University

Reed House
President's Residence
Vice President for Student Affairs' Residence
Board of Regents' Facilities
Faculty Club
Presidential Conference Center
Bush Presidential Apartment
George Bush Foundation Suite
Clayton Williams Alumni Center
Jon L. Hagler Center
Facilities leased or otherwise made available for a set term to individuals or
associations (e.g. Bush Library "Rotunda," Kyle Field, Regents' Lounge
and Leased Suites, Letterman's Lounge and the Zone)
University Apartments and Residence Hall Rooms where all occupants are at
least 21 years of age

Texas A&M University (continued)

Reed Arena
Mexico City Facility
Santa Chiarra, Italy – Study Abroad Center
Horticultural Gardens – Buildings 3171 and 3172
Other quasi-public facilities (e.g. N.W. Dick Freeman Arena and G. Rollie White Visitor Center at the Animal Science Teaching Research and Extension Complex)
Tailgate parties at NCAA intercollegiate events
Buildings at the Research Park
Easterwood Airport (includes McKenzie Terminal, General Aviation Terminal)
Easterwood Airport (facilities leased or otherwise made available for a set term to individuals, corporations, or associations)

Texas A&M University at Galveston

Chief Executive Officer's Residence
Dock area by Texas Clipper
PE Building – Gym Area
Offatts Campus – Main Building
“Erma Lee” Cabin Cruiser
Building 3004-Room 125 – The Blue Room

Texas A&M University — Commerce

President's Home
Heritage House
Memorial Student Center
University Apartments and Residence Hall rooms where all occupants are 21 years or age or older

Texas A&M University — Corpus Christi

Chapman Conference Room – Corpus Christi Hall
American Bank Center
Faculty Center Atrium
Field House
Hamlin Gallery
Harte Research Institute
Performing Arts Center
Weil Gallery
University Center

Texas A&M University — Kingsville

President's Home
President's Office
Founders' Room, Lewis Hall
Student Union Building
McCulley Hall and Parking Lot
John E. Conner Museum
Married Student Housing where all occupants are 21 years of age or older
Dormitory Rooms where all occupants are 21 years of age or older

West Texas A&M University

Panhandle Plains Historical Museum
Buffalo Courts
President's Home
Nance Ranch
Buffalo Room and Isley Terrace (patio area)
Cornette Library
Event Center
Kimbrough Memorial Stadium (south parking lot)

Texas Agricultural Experiment Station

Research and Extension Center at Dallas
La Copita Research Area (Jim Wells County)
Research and Extension Center at Lubbock / Halfway
Research Station at Pecos
Research Station at Sonora
Research and Extension Center at Beaumont

Texas Cooperative Extension

Stiles Farm (Williamson County)
Research and Extension Center at Ft. Stockton

Texas Transportation Institute

Gibb Gilchrist Building

The Texas A&M University System Health Science Center

Institute of Biosciences and Technology – Houston, Texas
Baylor College of Dentistry – Dallas, Texas
College of Medicine Education Center at Scott & White – Temple, Texas
South Texas Center – McAllen, Texas

Texas A&M University at Qatar

No sites designated

Texas A&M University- Texarkana

No sites designated

Texas Engineering Experiment Station

No sites designated

Texas Engineering Extension Service

No sites designated

Texas Forest Service

No sites designated

Texas Veterinary Medical Diagnostic Laboratory

No sites designated

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Mr. Nye said that in the future Dr. Cocanougher should ask his staff to work with each institution to make sure that they are following the requirements. He said that some of the descriptions are becoming pretty global. Mr. Nye said that it would be better in the future to be a little more definitive.

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MINUTE ORDER 119-2004 (AGENDA ITEM 31)

**APPROVAL OF FISCAL YEAR 2005 HOLIDAY SCHEDULE,
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Dr. Bailey, seconded by Mr. Sosa and by a unanimous vote, the following minute order was adopted:

Holidays for the fiscal year ending August 31, 2005, for the members of The Texas A&M University System, Texas A&M University, Texas A&M International University, Texas Agricultural Experiment Station, Texas Cooperative Extension, Texas Forest Service, Texas Engineering Experiment Station, Texas Engineering Extension Service and Texas Transportation Institute, not otherwise excepted, shall be as follows:

Holiday	Number of Days	Dates
Thanksgiving	2	November 25-26, 2004
Christmas-New Year's Day	6	December 24-31, 2004
Martin Luther King, Jr. Day	1	January 17, 2005
Spring Break	1	March 18, 2005
Memorial Day	1	May 30, 2005
Independence Day	1	July 4, 2005

Exceptions are established as set forth below:

The holiday schedule for Prairie View A&M University will be as follows:

Holiday	Number of Days	Dates
Labor Day	1	September 6, 2004
Thanksgiving	2	November 25-26, 2004
Christmas-New Year's Day	6	December 24-31, 2004
Martin Luther King, Jr. Day	1	January 17, 2005
Memorial Day	1	May 30, 2005
Independence Day	1	July 4, 2005

The holiday schedule for Tarleton State University will be as follows:

<u>Holiday*</u>	<u>Number of Days</u>	<u>Dates</u>
Thanksgiving	2	November 25-26, 2004
Christmas-New Year’s Day	6	December 24-31, 2004
Martin Luther King, Jr. Day	1	January 17, 2005
Spring Break	2	March 17-18, 2005
Independence Day	1	July 4, 2005

*Tarleton State University will work four, ten-hour days during the following weeks in order to be closed on these public holidays:

Labor Day	September 6, 2004	(Four-day week on September 7, 8, 9 and 10)
Memorial Day	May 30, 2005	(Four-day week on May 31, June 1, 2 and 3)

The holiday schedule for Texas A&M University-Commerce will be as follows:

<u>Holiday</u>	<u>Number of Days</u>	<u>Dates</u>
Thanksgiving	2	November 25-26, 2004
Christmas-New Year’s Day	3	December 24, 27 and 31, 2004
Martin Luther King, Jr. Day	1	January 17, 2005
Spring Break	5	March 14-18, 2005
Independence Day	1	July 4, 2005

The holiday schedule for Texas A&M University-Corpus Christi will be as follows:

<u>Holiday</u>	<u>Number of Hours*</u>	<u>Dates</u>
Labor Day	08	September 6, 2004
Thanksgiving	14	November 25-26, 2004
Christmas-New Year’s Day	50	December 23**-31, 2004
Martin Luther King, Jr. Day	08	January 17, 2005
Memorial Day	08	May 30, 2005
Independence Day	08	July 4, 2005

*Texas A&M University-Corpus Christi operates a ten-hour day on Tuesdays and a six-hour day on Fridays.

**4 hours only on Thursday, December 23, 2004.

The holiday schedule for Texas A&M University-Kingsville will be as follows:

<u>Holiday</u>	<u>Number of Days</u>	<u>Dates</u>
Labor Day	1	September 6, 2004
Thanksgiving	2	November 25-26, 2004
Christmas-New Year’s Day	6	December 24-31, 2004
Martin Luther King, Jr. Day	1	January 17, 2005
Memorial Day	1	May 30, 2005
Independence Day	1	July 4, 2005

The holiday schedule for Texas A&M University-Texarkana will be as follows:

<u>Holiday</u>	<u>Number of Days</u>	<u>Dates</u>
Thanksgiving	2	November 25-26, 2004
Christmas	3	December 24, 27-28, 2004
New Year’s Day	1	December 31, 2004
Martin Luther King, Jr. Day	1	January 17, 2005
Spring Break	5	March 7-11, 2005

Texas A&M University-Texarkana will work four, ten-hour days during the following weeks in order to be closed on these public holidays:

Labor Day	September 6, 2004	(Four ten-hour days on September 7, 8, 9 and 10)
Memorial Day	May 30, 2005	(Four ten-hour days on May 31, June 1, 2 and 3)
Independence Day	July 4, 2005	(Four ten-hour days on July 5,6, 7 and 8)

The holiday schedule for West Texas A&M University will be as follows:

<u>Holiday</u>	<u>Number of Days</u>	<u>Dates</u>
Thanksgiving	2	November 25-26, 2004
Christmas-New Year’s Day	6	December 24-31, 2004
Martin Luther King, Jr. Day	1	January 17, 2005
Spring Break	2	March 17-18, 2005
Independence Day	1	July 4, 2005

The holiday schedules for District Extension Offices, Expanded Nutrition Offices, special programs (satellite) offices, Research and Extension Centers, Research Stations, and Wildlife Services of the Texas Agricultural Experiment Station and Texas Cooperative Extension are shown on **Exhibit M**.

Field offices (non-College Station) of the Texas Forest Service will observe Spring Break on March 25 rather than March 18, 2005.

The holiday schedule for Texas Forest Service’s Indian Mound Nursery is shown on **Exhibit N**.

The holiday schedule for the Texas Veterinary Medical Diagnostic Laboratory will be as follows:

<u>Holiday</u>	<u>Number of Days</u>	<u>Dates</u>
Labor Day	1	September 6, 2004
Thanksgiving	2	November 25-26, 2004
Christmas	1	December 24, 2004
New Year’s Day	1	December 31, 2004
Martin Luther King, Jr. Day	1	January 17, 2005
President’s Day	1	February 21, 2005
Texas Independence Day	1	March 2, 2005
Spring Break	1	March 18, 2005
San Jacinto Day	1	April 21, 2005
Memorial Day	1	May 30, 2005
Independence Day	1	July 4, 2005

The holiday schedule for The Texas A&M University System Health Science Center will be as follows:

<u>Holiday</u>	<u>Number of Days</u>	<u>Dates</u>
Labor Day	1	September 6, 2004
Thanksgiving	2	November 25-26, 2004
Christmas-New Year’s Day	6	December 24-31, 2004
Martin Luther King, Jr. Day	1	January 17, 2005
Memorial Day	1	May 30, 2005
Independence Day	1	July 4, 2005

The Chancellor is hereby authorized to modify the holiday schedule when such a change is deemed to be in the public interest.

MINUTE ORDER 120-2004 (AGENDA ITEM 32)

**CONFIRMATION OF THE APPOINTMENT
AND COMMISSIONING OF PEACE OFFICERS,
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Dr. Bailey, seconded by Mr. Sosa and by a unanimous vote, the following minute order was adopted:

In accordance with System Policy 34.06 (*Appointment, Commissioning and Authority of Peace Officers*), the Board of Regents of The Texas A&M University System hereby confirms the appointment and commissioning of peace officers by the Presidents of the respective components of The Texas A&M University System, as shown in **Exhibit O**, attached to the official minutes.

MINUTE ORDER 121-2004 (AGENDA ITEM 33)

**GRANTING OF THE TITLE OF EMERITUS/EMERITA,
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Dr. Bailey, seconded by Mr. Sosa and by a unanimous vote, the following minute order was adopted:

In recognition of long and distinguished service to The Texas A&M University System, the Board of Regents of The Texas A&M University System hereby confirms the recommendation of the Chancellor, and confers the title of “Emeritus/Emerita” upon individuals as shown on Emeritus Title List No. 04-05, a copy of which is attached to the official minutes as **Exhibit P**, and grants all rights and privileges of this title.

~~~~~

Mr. Nye asked Dr. Cocanougher to comment on the running controversy in the newspapers over the granting of tenure and what percentage of those who are proposed for tenure, get tenure. He said that he is presuming that the fact that the rates of granting tenure from campus to campus have a lot to do with the program of how you prepare people who come for tenure. He asked for comments about the relative success of those brought forward for tenure.

Dr. Cocanougher said that while he did not have the numbers at hand, he said that we do collect that information. He said that it could be somewhat misleading in that hopefully by the time someone gets to that point, if their progress is not satisfactory, it really is addressed prior to that final review process. Dr. Cocanougher said that this was ideally in the best interest of the institution and the individual. He said that we ask that people that are on the tenure track, that their annual review process be very thorough and that there are points within that period where there is a very extensive review and typically that is at the end of the third year, in which there is a great deal of counseling about requirements and what the prospects are. He said we certainly collect that information.

Dr. Gramm pointed out that to the extent that you have those early thorough reviews, you are limiting the amount of time and putting a lot of pressure on young people to get a lot of publishing done in their first three years. She said that the point of tenure is that you have more than three years. Dr. Gramm said that there is a trade off and a tension to the extent that you say third year may be adequate but they might need and want the extra time, then there would be a tension towards the end of that review process that they might not make it. Dr. Cocanougher responded that he agreed with Dr. Gramm’s comments. He said that it is a much more in-depth review of that based on if there is progress started, whether the people are on track with good research and whether they are developing relationships. He said he didn’t think it was an article



counter or a grant counter, he said it really is making sure that people are on track to accomplish what needs to be accomplished.

Mr. Nye said that popular press treats the issue as if on the one hand, if you had a low success rate of granting tenure that indicates a higher quality institution. He said that on the other hand, if you are bringing forward candidates who are not successful, that indicates that you have a poor faculty. Mr. Nye said that neither of those is correct. He asked if it was fair to say that if you have a high percentage of tenure granted for those going forward, doesn't really have any conclusive results, it doesn't necessarily mean anything. Dr. Gramm and Dr. Cocanougher agreed that you couldn't tell. Dr. Cocanougher said that it might be a reflection on your excellent hiring practices or the support programs that you have in place. He said that he would argue that if you have an unusually high failure rate that you really need to carefully look and see what was amiss.

Dr. Gramm said it is very hard to tell. If you are building a very strong department you may bring a lot of good people in who have terrific credentials but they simply may not make it.

~~~~~

MINUTE ORDER 122-2004 (AGENDA ITEM 34)

**APPROVAL OF ACADEMIC TENURE,
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Dr. Bailey, seconded by Mr. Sosa and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System, in accordance with System Policy 12.01 (Academic Freedom, Responsibility and Tenure), hereby authorizes the granting of tenure to the following faculty members as set forth in Tenure List No. 04-05, a copy of which is attached to the official minutes as **Exhibit Q**.

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Mr. Nye presented Item 35. The Board took action as set forth below:

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MINUTE ORDER 123-2004 (AGENDA ITEM 35)

**APPROVAL OF MINUTES OF THE
MARCH 27-28, 2004, REGULAR BOARD MEETING,
BOARD OF REGENTS, THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Adams seconded by Dr. Bailey and by a unanimous vote, the following minute order was adopted:

The Minutes of the Regular Meeting of the Board of Regents of The Texas A&M University System held on May 27-28, 2004, in College Station, Texas, are hereby approved.

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Mr. Nye presented Item 36. He said this item was discussed briefly in Thursday's executive session. The Board took action as set forth below:

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MINUTE ORDER 124-2004 (AGENDA ITEM 36)

**APPOINTMENT OF DR. ALLAN HEADLEY AS
DEAN OF GRADUATE STUDIES AND RESEARCH,
TEXAS A&M UNIVERSITY-COMMERCE**

On motion of Mr. White, seconded by Dr. Bailey and by a unanimous vote, the following minute order was adopted:

Effective September 1, 2004, Dr. Allan Headley is hereby appointed Dean of Graduate Studies and Research at Texas A&M University-Commerce, at an initial salary of \$120,000.

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Mr. Nye presented Item 37. He said this item was considered in Thursday's executive session. The Board took action as set forth below:

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MINUTE ORDER 125-2004 (AGENDA ITEM 37)

**APPOINTMENT OF DR. MARY JANE HAMILTON AS
DEAN OF THE COLLEGE OF NURSING AND HEALTH SCIENCES,
TEXAS A&M UNIVERSITY-CORPUS CHRISTI**

On motion of Mr. White, seconded by Dr. Bailey and by a unanimous vote, the following minute order was adopted:

Effective September 1, 2004, Dr. Mary Jane Hamilton is hereby appointed Dean of the College of Nursing and Health Sciences at Texas A&M University-Corpus Christi, at an initial salary of \$105,384.

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Mr. Nye said that Item 38 (Authorization to Execute a Recruitment Compensation Agreement for a Professor and Chair Holder at Texas A&M University), was pending. He asked Dr. Gates for clarification. Dr. Gates said it was his understanding that the Board raised some very good questions about this item in its executive session discussion. He said that he understood that the System's legal counsel had gone back to re-craft the agreement to respond to some of those questions.

Mr. Nye asked if given the fact that the Board would not meet again until September, would cause any issues. Mr. Delmar Cain, General Counsel, said that representatives from the Finance and Human Resource Departments would be able to give more clarification. Mr. Nye said that the Board needed to know specifically what they want, if it is a specific set sum of money. Mr. Nye said the Board would move on to the next item.

Mr. Nye presented Item 39. He said this item was discussed in executive session. Mr. Nye said this allows the Board to formalize the commitment that the Board made to Dr. Gates and he made to the Board. He said that state law would not allow you to contract for more than three years. Mr. Nye said that Dr. Gates has completed his second year and has committed to the Board for five years. Mr. Nye said the Board wants to get that locked down through five years and this agreement will do that. The Board took action as set forth below:

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MINUTE ORDER 126-2004 (AGENDA ITEM 39)

**AUTHORIZATION TO EXECUTE AN
AMENDED EMPLOYMENT CONTRACT
WITH DR. ROBERT M. GATES,
PRESIDENT OF TEXAS A&M UNIVERSITY,
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Sosa, seconded by Dr. Bailey and by a unanimous vote, the following minute order was adopted:

The Chancellor of The Texas A&M University System is hereby authorized to negotiate and, upon review for legal sufficiency by the Office of General Counsel, execute an amended employment agreement with Dr. Robert M. Gates.

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Mr. Nye asked if there was anyone present to speak on behalf of Item 38. Mr. Cain said the item was not ready. Mr. Nye said Item 38 was withdrawn.

Mr. Nye presented Item 40. The Board took action as set forth below:

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MINUTE ORDER 127-2004 (AGENDA ITEM 40)

**ADOPTION OF A RESOLUTION HONORING
DR. EDWARD A. HILER,
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Dr. Bailey, seconded by Mr. Stevens and by a unanimous vote, the following minute order was adopted:

Whereas, Dr. Edward A. Hiler attended Ohio State University and received a bachelor of science, master of science and doctor of philosophy degree in agricultural engineering; and

Whereas, he joined the faculty of the Department of Agricultural Engineering at Texas A&M University in 1966 and rose through the academic ranks to full professor in 1973; and

Whereas, after building academic credentials in water and irrigation research, he was appointed Head of the Department of Agricultural Engineering at Texas A&M University and served in this capacity from 1974 to 1988; and

Whereas, Dr. Hiler joined the administration of The Texas A&M University System in 1989 and over a three-year period served in multiple roles to include Deputy Chancellor for Academic Program Planning and Research, Interim Chancellor, Executive Deputy Chancellor, and Deputy Chancellor for Academic and Research Programs; and

Whereas, given his agriculture expertise and his administrative experience in strategic planning, academic programs, intra-System initiatives and federal research enhancement, in September of 1992 the Board of Regents appointed Dr. Edward A. Hiler to serve as Vice Chancellor for Agriculture and Life Sciences, Dean of the College of Agriculture and Life Sciences at Texas A&M University, and Director of the Texas Agricultural Experiment Station; and

Whereas, he served in this capacity most admirably where he was responsible for the budgets and personnel of an academic college and four state agricultural agencies with over 6,100 employees and budgets in excess of \$300 million; and

Whereas, during his tenure as Vice Chancellor he also served as Director of the Texas Agricultural Extension Service (presently, Texas Cooperative Extension) from August of 1998 to September of 2002; and

Whereas, Dr. Edward A. Hiler is credited with enhancing internal coordination and cooperation between the college and the agencies for greater effectiveness; strengthened and encouraged joint leadership at the regional agricultural research and extension centers; established a Council of Agricultural Administrators to strengthen System-wide agriculture-related programs and activities including joint degree programs and educational opportunities for students across the state; and strengthened communication and ties with external stakeholders; and

Whereas, he has served as a servant leader and spokesperson for Texas agriculture and is responsible for establishing the Texas Agricultural and Natural Resources Summit Initiative and initiating a year-long visioning effort, Agriculture Program 21, which serves as the vision and strategic plan for today's Agriculture Program; and

Whereas, in addition to serving Texas A&M University, The Texas A&M University System, and the Texas agriculture industry, he has served as a consultant on various aspects of water conservation, environmental quality, energy from biological processes, and agricultural engineering futuring perspectives; served as President of the American Society of Agricultural Engineers from 1991 to 1992; is a member of the prestigious National Academy of Engineering; and currently serves on the Board of Directors of CNH Global; now, therefore, be it

Resolved, that the Board of Regents of The Texas A&M University System gratefully acknowledges the distinguished leadership, dedicated service, and outstanding contributions which Dr. Edward A. Hiler has provided during his 38 years of service within The Texas A&M University System; and, be it, further

Resolved, that in recognition of his long and distinguished service within the Agriculture Program, the College of Agriculture and Life Sciences at Texas A&M University, and the Texas Agricultural Experiment Station, the title of Vice Chancellor, Dean and Director Emeritus is conferred upon Dr. Edward A. Hiler, and he is granted all rights and privileges of this title effective August 31, 2004; and, be it, further

Resolved, that this resolution be spread upon the minutes and official copies, thereof, signed by the Vice Chairman of the Board of Regents, be presented to Dr. Edward A. Hiler, and to the Archives of Texas A&M University and The Texas A&M University System, as a permanent mark of this Board's appreciation and gratitude.

~~~~~

Mr. Nye presented a framed resolution to Dr. Hiler and thanked him for his years of service to the System.

Dr. Hiler thanked the members of the Board for 38 years of fun. He said that he and his wife Pat came to TAMU in 1966. He said the number one reason that they came was the commitment that they saw at TAMU to work effectively and very well with students. Dr. Hiler said that the second reason was the commitment to be the best. He said that coming from the Midwest to Texas they noticed something that was so much stronger here than in other places – a can do attitude. He said that he was very pleased with what they have been able to accomplish in the last 12 years in this job. Dr. Hiler said that at this juncture to have a strong agriculture program and university you must be strong on a global basis, as well as, state and national basis. He said that he believes that there are two strong finalists for his successor. Dr. Hiler said that he looks forward to the future progress of the agriculture program. He thanked the Board for the opportunity and the honor.

Mr. Nye said that he knows that Dr. Hiler will still be interested in the University, the System, and the profession of agriculture. He said that they look forward to working with him and hold him in high regards.

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Mr. Nye presented Item 41. The Board took action as set forth below:

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**MINUTE ORDER 128-2004 (AGENDA ITEM 41)**

**ADOPTION OF A RESOLUTION HONORING  
DR. CHESTER FEHLIS,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Nye, seconded by Dr. Bailey and by a unanimous vote, the following minute order was adopted:

Whereas, Dr. Chester P. Fehlis, Jr. attended Tarleton State University and graduated from Texas A&M University with a bachelor of science in animal science, and a master of education and doctor of philosophy in agricultural education; and

Whereas, in June of 1969 he joined Texas Cooperative Extension (formerly Texas Agricultural Extension Service) as an Assistant Agriculture Agent in Jackson County; and

Whereas, during his 35-year career with Extension, Dr. Fehlis served as a County Extension Agent for Agriculture in Willacy County and Victoria County, District Extension Director for South Central District 10, Assistant Director for County Programs, Executive Associate Director, and Associate Vice Chancellor and Deputy Director; and

Whereas, Dr. Fehlis was appointed Associate Vice Chancellor and Director of Texas Cooperative Extension on September 1, 2002; and

Whereas, he has received numerous honors and awards to include the National Association of County Agents Achievement Award, the Texas Cooperative Extension's Superior Service Award, the Ruby Award and Visionary Leadership Award from Epsilon Sigma Phi, the Texas A&M University Association of Former Students Distinguished Achievement Award for Extension, an Outstanding Leadership Award from the Professional Agricultural Workers of Texas, an Outstanding Alumni Award from Tarleton State University Alumni Academic Forum, and was inducted into the Superintendents Hall of Fame of the Houston Livestock Show and Rodeo; and

Whereas, during his tenure as Director of Texas Cooperative Extension, Dr. Fehlis is credited with initiating an organizational excellence program which focuses on excellence in educational programs, developed a plan for decentralizing district budgets within the agency, developed the concept and provided administrative oversight for an urban program initiative, redesigned and introduced competency-based professional development opportunities for faculty to develop skills to better serve a changing Texas; expanded the long-range planning program to establish the Texas Communities Futures Forum, and was responsible for leading the challenge and approval of the agency's name change to Texas Cooperative Extension, as well as numerous other programs and initiatives; and

Whereas, Dr. Fehlis has served in a myriad of leadership roles on numerous societies, committees, councils and organizations at the state and national level to include Chair of the Extension Committee on Organization and Policy; Association of Southern Region Extension Directors; Southern Rural Development Center; Southern Region Community Development Program Leaders; Governor’s Executive Development Program; Cooperative State Research, Education and Extension Service Advisory Council; now, therefore, be it

Resolved, that the Board of Regents of The Texas A&M University System gratefully acknowledges the dedicated service, distinguished leadership, and outstanding contributions which Dr. Chester P. Fehlis, Jr. has provided during his 35 years of service within The Texas A&M University System; and, be it, further

Resolved, that in recognition of his dedication and distinguished service within the Agriculture Program and Texas Cooperative Extension, the title of Associate Vice Chancellor and Director Emeritus is conferred upon Dr. Chester P. Fehlis, Jr., and he is granted all rights and privileges of this title effective August 31, 2004; and, be it, further

Resolved, that this resolution be spread upon the minutes and official copies, thereof, signed by the Vice Chairman of the Board of Regents, be presented to Dr. Chester P. Fehlis, Jr., and to the Archives of Texas A&M University and The Texas A&M University System, as a permanent mark of this Board’s appreciation and gratitude.

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Mr. Nye said that they appreciated, respected and valued everything that Dr. Fehlis had done for the System and looked forward to continued association with him. Mr. Nye presented a framed resolution to Dr. Fehlis.

Dr. Fehlis thanked the Board for the great honor. He recognized the presence of his wife Jan whom he said kept him on the right track everyday and his daughters Leslie ’01 and Stacy ’95 and his grand daughter Sara 2025. He also recognized the senior administrative group of Texas Cooperative Extension (TCE) who he said made him look good everyday. Dr. Fehlis said that it had been an honor for him to work for TAMUS. He said that extension had been his life for 35 years and he said that although on August 31 it may officially end on paper, it would not end in reality. Dr. Fehlis said that he was still committed to what TCE was all about and what it does for the people of the State of Texas and the nation. He said that he would be here to respond to any need they might have that would further that agenda and mission.

Dr. Fehlis said that he appreciated very much Dr. Hiler, his friendship and his leadership. He said that it had been great to work with him, as well as, other members of the agriculture program.

Mr. Nye said that the highest compliment he could pay anybody was to say that Dr. Fehlis was an Aggie’s Aggie.


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Mr. Nye presented Item 42. He said this item had been added to the agenda at his request. Mr. Nye explained that this was an authorization to execute a contract to engage the services of a consultant to provide services to the Board of Regents in its effort to pursue a candidate for the position of Chancellor. He said that they were not engaging in the customary candidate search where you hire an expensive consultant to come in and bring you the same list of 100 candidates that they have given two or three other firms. He said that they are; however, recognizing that as the Board, acting as its own search committee, narrows to a few candidates, it will be necessary for the Board to have the services of someone who is professional in the field of checking references, doing background checks and perhaps facilitating the negotiations of a contract. Mr. Nye said that this has a very limited scope that they expect to use these funds for and it is a limited amount of money. He said that this is for very specific actions and the Board believes that it might need help.

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MINUTE ORDER 129-2004 (AGENDA ITEM 42)

**AUTHORIZATION TO EXECUTE A CONTRACT TO ENGAGE
THE SERVICES OF A CONSULTANT TO PROVIDE SERVICES TO
THE BOARD REGARDING THE SEARCH FOR CANDIDATES FOR THE
POSITION OF CHANCELLOR OF THE TEXAS A&M UNIVERSITY SYSTEM
AND APPROPRIATION OF FUNDS FOR SUCH PURPOSE,
BOARD OF REGENTS OF THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. White, seconded by Mr. Jones and by a unanimous vote, the following minute order was adopted:

The Chairman or Vice Chairman of the Board of Regents is authorized to do all things necessary to execute a contract to engage the services of a consultant to provide services to the Board regarding the search for candidates for the position of Chancellor of The Texas A&M University System. Funds are hereby appropriated for such purpose up to a maximum of \$24,999.

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Mr. Nye said that there were several framed resolutions that they had not presented and if Dr. Smith, Dr. McCabe and Dr. Fain could stay, they would present the resolutions and take photographs.

**OTHER BUSINESS**

Mr. Nye announced that this completed the action items for this Board meeting. He said that the next regular meeting was scheduled for September 16-17, 2004, on the campus of Texas A&M University, College Station, Texas. He asked if there was any new business to be brought before the Board in open session.

Mr. Nye said that the System, through the offices of the Chancellor, was looking for funds to advance, to help Dr. Juárez with the interim cost that will be involved with the School of Pharmacy at Texas A&M University-Kingsville. Mr. Nye said that we are anxious to get that done. He said the funds are not available in substantial amounts anymore and are hard to come by. Mr. Nye said that he has every assurance that as we advance funds we will have an opportunity to get those funds back but it is important that we do that in a proper fashion. Mr. Nye asked Dr. Juárez to provide information on the timing of expenditures, the run rate, when various commitments have to be made, as soon as possible. Mr. Nye said we need to get this resolved, if possible, in two to three days. He said he would be in touch with Dr. Juarez and Dr. Cocanougher. Mr. Nye said this is something that is very important to the System and to the people in South Texas. He said that he thought that it was very important that we carry forward with our commitment to this important issue. He said we will be looking for funds and will try to find those funds.

Mr. Nye announced that the Board would meet in executive session, in the Board Meeting Room, to consider matters as permitted by Chapter 551 of the Texas Government Code: 551.071, for consultation with System attorneys on pending and proposed litigation and matters recognized as attorney/client confidential and privileged; 551.072, for discussion of matters involving the purchase, exchange, lease or value of real property; 551.073, for discussion of negotiated contracts for prospective gifts or donations; and, 551.074, for discussion of matters involving the appointment, employment, evaluation, reassignment, duties, discipline, or dismissal, or to hear complaints or charges against an officer or employee.

Mr. Nye said that they did not intend to discuss anything in executive session that would require subsequent action by the Board upon resuming in open session at the end of the executive session. He said that he did not think that anyone needed to stay until such time as they reconvened in open session.

Mr. Nye commended everyone and expressed how important they were to the System and the State.

**RECESS**

Mr. Nye recessed the meeting at 10:38 am.

**CONVENE IN EXECUTIVE SESSION**

*(Secretary's Note: The Board met in executive session on Friday, July 23, 2004, from 11:20 am until 12:33 pm.)*

**RECONVENE IN OPEN SESSION – FRIDAY, JULY 23**

Mr. Nye reconvened the meeting in open session on Friday, July 23, 2004, at 12:35 pm. He announced that the Board had met in executive session on Friday, July 23, 2004, from 11:20 am until 12:33 pm.

**ADJOURNMENT**

There being no further business, Mr. Nye adjourned the regular meeting at 12:35 pm, Friday, July 23, 2004.

Vickie Burt Spillers  
Executive Secretary to the Board  
The Texas A&M University System

VBS:jb