

MINUTES

OF THE

MEETING OF THE

BOARD OF REGENTS

OF

THE TEXAS A&M UNIVERSITY SYSTEM

HELD IN

COLLEGE STATION, TEXAS

September 27-28, 2007

(Approved December 6-7, 2007)

TABLE OF CONTENTS

**MINUTES OF THE
MEETING OF THE BOARD OF REGENTS
September 27-28, 2007**

CONVENE – THURSDAY, SEPTEMBER 27, 2007 1

RECESS TO EXECUTIVE SESSION 1

RECONVENE IN OPEN SESSION 2

INVOCATION 2

CHAIRMAN’S REMARKS 2

CHANCELLOR’S REMARKS 3

**MINUTE ORDER 216-2007 (AGENDA ITEM 25) ADOPTION OF A RESOLUTION
 HONORING THE KRUSE FAMILY IN CELEBRATION OF THE CENTENNIAL
 ANNIVERSARY OF BLUE BELL CREAMERIES, TEXAS A&M UNIVERSITY** 8

REPORT ON CONTINGENCY PLANNING FOR PANDEMIC FLU10

RECESS14

RECONVENE – FRIDAY, SEPTEMBER 28, 200715

TEXAS HIGH SCHOOL PROJECT REPORT15

REPORT FROM THE CHANCELLOR’S STUDENT ADVISORY BOARD (CSAB)23

RECESS24

RECONVENE24

REPORT FROM THE COMMITTEE ON AUDIT25

**MINUTE ORDER 217-2007 (AGENDA ITEM 1) APPROVAL OF NEW SYSTEM
 POLICY 10.01 (INTERNAL AUDITING) TO REPLACE SYSTEM POLICIES 21.02
 (COMPLIANCE WITH RECOMMENDATIONS OF THE STATE AUDITOR) AND 21.03
 (INTERNAL AUDITING); AND SYSTEM REGULATIONS 21.02.01 (AUDITS BY THE STATE
 AUDITOR), 21.02.02 (EXTERNAL AUDITS OTHER THAN BY STATE AUDITOR) AND
 21.03.01 (INTERNAL AUDITING), THE TEXAS A&M UNIVERSITY SYSTEM**25

REPORT FROM THE COMMITTEE ON FINANCE25

**MINUTE ORDER 218-2007 (AGENDA ITEM 2) ACCEPTANCE OF GIFTS, DONATIONS,
 GRANTS, AND ENDOWMENTS, THE TEXAS A&M UNIVERSITY SYSTEM**25

**MINUTE ORDER 219-2007 (AGENDA ITEM 3) APPROVAL OF FIRST TEXAS BANK
 AS A DEPOSITORY, THE TEXAS A&M UNIVERSITY SYSTEM**26

**MINUTE ORDER 220-2007 (AGENDA ITEM 4) AUTHORIZATION TO EXECUTE THE
 ANNUAL AGREEMENT WITH SCOTT & WHITE CLINIC AND SCOTT & WHITE
 MEMORIAL HOSPITAL FOR FISCAL YEAR 2008, TEXAS A&M HEALTH
 SCIENCE CENTER**26

**MINUTE ORDER 221-2007 (AGENDA ITEM 5) AUTHORIZATION TO EXECUTE THE
 ANNUAL AGREEMENT WITH CHRISTUS SPOHN CORPUS CHRISTI
 HOSPITAL-MEMORIAL FOR FISCAL YEAR 2008, TEXAS A&M HEALTH
 SCIENCE CENTER**26

**MINUTE ORDER 222-2007 (AGENDA ITEM 6) AUTHORIZATION TO EXECUTE THE
 ANNUAL AGREEMENT WITH THE CHILDREN’S MEDICAL CENTER FOR FISCAL
 YEAR 2008, TEXAS A&M HEALTH SCIENCE CENTER**27

MINUTE ORDER 223-2007 (AGENDA ITEM 7) AUTHORIZATION TO EXECUTE THE ANNUAL AGREEMENT WITH THE BRAZOS VALLEY FAMILY PRACTICE RESIDENCY PROGRAM FOR FISCAL YEAR 2008, TEXAS A&M HEALTH SCIENCE CENTER.....27

REPORT FROM THE COMMITTEE ON BUILDINGS AND PHYSICAL PLANT28

MINUTE ORDER 224-2007 (AGENDA ITEM 8) APPROPRIATION FOR MASTER PLANNING AND AUTHORIZATION FOR THE CHANCELLOR TO APPROVE AND EXECUTE A CONTRACT FOR ARCHITECT/ENGINEER SERVICES FOR A CAMPUS MASTER PLAN, TARLETON STATE UNIVERSITY28

MINUTE ORDER 225-2007 (AGENDA ITEM 9) APPROVAL OF THE REVISED PROJECT SCOPE AND BUDGET, APPROPRIATION FOR PRE-CONSTRUCTION AND CONSTRUCTION SERVICES AND APPROVAL FOR CONSTRUCTION OF THE CHEMISTRY COMPLEX RENOVATIONS, TEXAS A&M UNIVERSITY28

MINUTE ORDER 226-2007 (AGENDA ITEM 10) APPROVAL OF THE REVISED PROJECT SCOPE AND PROJECT BUDGET, APPROPRIATION FOR PRE-CONSTRUCTION AND CONSTRUCTION SERVICES AND APPROVAL FOR CONSTRUCTION FOR THE LAB ANIMAL RESOURCES AND RESEARCH FACILITY EXPANSION, TEXAS A&M UNIVERSITY29

MINUTE ORDER 227-2007 (AGENDA ITEM 11) APPROVAL OF CONSTRUCTION OF RHODE HALL RENOVATIONS, TEXAS A&M UNIVERSITY-KINGSVILLE30

MINUTE ORDER 228-2007 (AGENDA ITEM 12) AUTHORIZATION TO EXECUTE A GROUND LEASE FOR 0.623 ACRES, MORE OR LESS, COMMERCE, TEXAS, TEXAS A&M UNIVERSITY-COMMERCE.....30

MINUTE ORDER 229-2007 (AGENDA ITEM 13) AUTHORIZATION TO EXECUTE AN AGREEMENT TO LEASE SPACE IN THE ALBERT B. ALKEK INSTITUTE OF BIOSCIENCES AND TECHNOLOGY BUILDING TO THE M.D. ANDERSON HOSPITAL AND CANCER CENTER, HOUSTON, TEXAS, TEXAS A&M HEALTH SCIENCE CENTER.....31

MINUTE ORDER 230-2007 (AGENDA ITEM 14) AUTHORIZATION TO EXECUTE A LEASE OR PURCHASE OF A PRE-FABRICATED BUILDING FROM NORTEX MODULAR SPACE AND TO LEASE AN UNIMPROVED ONE-ACRE TRACT OF LAND AND A BUILDING FROM CENTRAL TEXAS COLLEGE DISTRICT IN KILLEEN, TEXAS, TARLETON STATE UNIVERSITY31

MINUTE ORDER 231-2007 (AGENDA ITEM 15) NAMING OF THE “ERNST & YOUNG PROFESSIONAL PROGRAM OFFICE,” TEXAS A&M UNIVERSITY32

MINUTE ORDER 232-2007 (AGENDA ITEM 15) NAMING OF THE “MARILYN KENT BYRNE STUDENT SUCCESS CENTER,” TEXAS A&M UNIVERSITY32

MINUTE ORDER 233-2007 (AGENDA ITEM 15) NAMING OF THE “OMAR SMITH INSTRUCTIONAL TENNIS COURTS,” TEXAS A&M UNIVERSITY32

REPORT FROM THE COMMITTEE ON ACADEMIC AND STUDENT AFFAIRS.....33

MINUTE ORDER 234-2007 (AGENDA ITEM 16) APPROVAL OF NEW SYSTEM POLICY 07.02 (TEXAS HIGHER EDUCATION FAIR LENDING PRACTICES), THE TEXAS A&M UNIVERSITY SYSTEM.....33

MINUTE ORDER 235-2007 (AGENDA ITEM 17) ESTABLISHMENT OF THE INSTITUTE FOR NATIONAL SECURITY EDUCATION AND RESEARCH (INSER), TEXAS ENGINEERING EXPERIMENT STATION, TEXAS AGRICULTURAL EXPERIMENT STATION AND TEXAS A&M UNIVERSITY33

MINUTE ORDER 236-2007 (AGENDA ITEM 18) AUTHORIZATION TO OFFER THE DOCTOR OF EDUCATION DEGREE IN CURRICULUM AND INSTRUCTION VIA DISTANCE DELIVERY, AND AUTHORIZATION TO REQUEST APPROVAL FROM THE TEXAS HIGHER EDUCATION COORDINATING BOARD, TEXAS A&M UNIVERSITY34

MINUTE ORDER 237-2007 (AGENDA ITEM 19) APPROVAL TO ESTABLISH A NEW DEGREE PROGRAM LEADING TO A NEW BACHELOR OF SCIENCE DEGREE IN SYSTEMS ENGINEERING, AND AUTHORIZATION TO REQUEST APPROVAL FROM THE TEXAS HIGHER EDUCATION COORDINATING BOARD, TEXAS A&M INTERNATIONAL UNIVERSITY34

MINUTE ORDER 238-2007 (AGENDA ITEM 20) APPROVAL OF PRELIMINARY AUTHORITY REQUEST TO AMEND TABLE OF PROGRAMS, AND AUTHORIZATION TO REQUEST APPROVAL TO SUBMIT AMENDED TABLE OF PROGRAMS TO THE TEXAS HIGHER EDUCATION COORDINATING BOARD, WEST TEXAS A&M UNIVERSITY .35

MINUTE ORDER 239-2007 (AGENDA ITEM 21) APPROVAL OF THE REORGANIZATION OF THE ACADEMIC ADMINISTRATIVE STRUCTURE OF THE BASIC SCIENCE DEPARTMENTS WITHIN THE TEXAS A&M HEALTH SCIENCE CENTER COLLEGE OF MEDICINE, AND AUTHORIZATION TO REQUEST APPROVAL FROM THE TEXAS HIGHER EDUCATION COORDINATING BOARD, TEXAS A&M HEALTH SCIENCE CENTER35

REPORT FROM THE POLICY REVIEW COMMITTEE36

MINUTE ORDER 240-2007 (AGENDA ITEM 22) APPROVAL OF REVISIONS TO SYSTEM POLICY 11.07 (*GRANTING OF HONORARY DEGREES*), THE TEXAS A&M UNIVERSITY SYSTEM36

MINUTE ORDER 241-2007 (AGENDA ITEM 23) APPROVAL OF REVISIONS TO SYSTEM POLICY 32.01 (*EMPLOYEE COMPLAINT AND APPEAL PROCEDURES*), THE TEXAS A&M UNIVERSITY SYSTEM36

MINUTE ORDER 242-2007 (AGENDA ITEM 24) APPROVAL OF REVISIONS TO SYSTEM POLICY 32.02 (*DISCIPLINE AND DISMISSAL OF EMPLOYEES*), THE TEXAS A&M UNIVERSITY SYSTEM36

OTHER ITEMS37

MINUTE ORDER 243-2007 (AGENDA ITEM 26) AUTHORIZATION TO AWARD AN HONORARY DOCTOR OF LETTERS DEGREE TO DR. NORMAN E. BORLAUG, TEXAS A&M UNIVERSITY38

MINUTE ORDER 244-2007 (AGENDA ITEM 27) APPOINTMENT OF MR. G. ALLEN FLYNT TO THE TEXAS A&M UNIVERSITY AT GALVESTON BOARD OF VISITORS, TEXAS A&M UNIVERSITY38

MINUTE ORDER 245-2007 (AGENDA ITEM 28) APPOINTMENT OF MS. KELLY M. TEICHMAN TO THE TEXAS A&M UNIVERSITY AT GALVESTON BOARD OF VISITORS, TEXAS A&M UNIVERSITY38

MINUTE ORDER 246-2007 (AGENDA ITEM 29) GRANTING OF FACULTY DEVELOPMENT LEAVE FOR FISCAL YEAR 2008, PRAIRIE VIEW A&M UNIVERSITY39

MINUTE ORDER 247-2007 (AGENDA ITEM 30) CONFIRMATION OF APPOINTMENT AND COMMISSIONING OF PEACE OFFICERS, THE TEXAS A&M UNIVERSITY SYSTEM39

MINUTE ORDER 248-2007 (AGENDA ITEM 31) APPROVAL OF ACADEMIC TENURE, THE TEXAS A&M UNIVERSITY SYSTEM39

MINUTE ORDER 249-2007 (AGENDA ITEM 32) GRANTING OF THE TITLE OF EMERITUS/EMERITA, THE TEXAS A&M UNIVERSITY SYSTEM40

MINUTE ORDER 250-2007 (AGENDA ITEM 33) APPROVAL FOR DAVID R. RIDDLE AND BLAKE D. PETTY, SYSTEM EMPLOYEES, TO SERVE AS BOARD MEMBERS OF SALIENT PHARMACEUTICALS, INC., A BUSINESS ENTITY IN WHICH THE A&M SYSTEM HAS AN EQUITY INTEREST, THE TEXAS A&M UNIVERSITY SYSTEM40

MINUTE ORDER 251-2007 (AGENDA ITEM 34) APPROVAL FOR DR. ALEXANDER PARLOS, A SYSTEM EMPLOYEE, TO SERVE AS AN EMPLOYEE OF A BUSINESS ENTITY LICENSING TECHNOLOGY FROM THE TEXAS A&M UNIVERSITY SYSTEM, TEXAS ENGINEERING EXPERIMENT STATION41

**MINUTE ORDER 252-2007 (AGENDA ITEM 35) APPROVAL FOR
DR. KENNETH H. CARSON, A SYSTEM EMPLOYEE, TO SERVE AS AN OFFICER,
EMPLOYEE AND BOARD MEMBER OF A BUSINESS ENTITY LICENSING
TECHNOLOGY FROM THE TEXAS A&M UNIVERSITY SYSTEM, TEXAS A&M
HEALTH SCIENCE CENTER41**

**MINUTE ORDER 253-2007 (AGENDA ITEM 37) APPROVAL OF CHANGE IN
ADMINISTRATIVE TITLE OF THE CHIEF EXECUTIVE OFFICER TO DIRECTOR,
TEXAS VETERINARY MEDICAL DIAGNOSTIC LABORATORY, THE TEXAS A&M
UNIVERSITY SYSTEM42**

**MINUTE ORDER 254-2007 (AGENDA ITEM 38) APPROVAL OF CHANGE IN
ADMINISTRATIVE TITLE OF DR. BILL F. MCCUTCHEN, DEPUTY ASSOCIATE DIRECTOR
TO ASSOCIATE DIRECTOR, TEXAS AGRICULTURAL EXPERIMENT STATION42**

**MINUTE ORDER 255-2007 (AGENDA ITEM 39) APPOINTMENT OF
DR. KENDALL T. HARRIS, AS DEAN OF THE COLLEGE OF ENGINEERING,
PRAIRIE VIEW A&M UNIVERSITY42**

**MINUTE ORDER 256-2007 (AGENDA ITEM 40) APPOINTMENT OF
DR. ANANTHA BABBILI AS PROVOST AND VICE PRESIDENT FOR ACADEMIC AFFAIRS,
TEXAS A&M UNIVERSITY-CORPUS CHRISTI43**

**MINUTE ORDER 257-2007 (AGENDA ITEM 41) APPOINTMENT OF
DR. THOMAS D. SABAN AS VICE PRESIDENT FOR FINANCE AND ADMINISTRATION,
TEXAS A&M UNIVERSITY-KINGSVILLE43**

**MINUTE ORDER 258-2007 (AGENDA ITEM 42) APPOINTMENT OF
MR. DAVID A. CANTRELL AS VICE PRESIDENT FOR INFORMATION TECHNOLOGY,
TEXAS A&M HEALTH SCIENCE CENTER43**

**MINUTE ORDER 259-2007 (AGENDA ITEM 43) APPOINTMENT OF
DR. KENNETH R. HALL AS ASSOCIATE DIRECTOR, TEXAS ENGINEERING
EXPERIMENT STATION44**

**MINUTE ORDER 260-2007 (AGENDA ITEM 36) APPROVAL OF MINUTES OF THE
JULY 26-27, 2007, BOARD MEETING, BOARD OF REGENTS, THE TEXAS A&M
UNIVERSITY SYSTEM44**

OTHER BUSINESS44

ADJOURNMENT44

**MINUTES OF THE
MEETING OF THE BOARD OF REGENTS
September 27-28, 2007**

CONVENE – THURSDAY, SEPTEMBER 27, 2007

Mr. Bill Jones, Chairman, convened a regular meeting of the Board of Regents of The Texas A&M University System (TAMUS) at 10:35 a.m. on Thursday, September 27, 2007, Board of Regents Meeting Room, Texas A&M University (TAMU), College Station, Texas. The following members of the Board were present:

Mr. Bill Jones, Chairman
Mr. John D. White, Vice Chairman
Mr. Lupe Fraga
Mr. J.L. Huffines
Mr. Erle Nye
Mr. Jim Wilson
Ms. Cassie Daniel, Student Regent

The following members of the Board were not present when the meeting was convened:

Mr. Gene Stallings (*joined the meeting at 12:55 p.m.*)
Ms. Ida Clement Steen (*joined the meeting at 11:00 a.m.*)

The following member of the Board was not present:

Mr. Morris Foster

Mr. Jones announced that a quorum of the Board was present.

RECESS TO EXECUTIVE SESSION

Mr. Jones announced that the Board would recess to executive session to consider matters as provided in Chapter 551 of the Texas Government Code: Section 71, for consultation with System attorneys regarding legal matters or pending and/or contemplated litigation or settlement offers; Section 72, for deliberations regarding the purchase, exchange, lease or value of real property; Section 73, for deliberations regarding negotiated contracts for prospective gifts or donations; and Section 74, for deliberations regarding personnel matters relating to appointment, employment, evaluation, reassignment, duties, discipline, or dismissal or to hear complaints against an officer or employee (including Items 38 through 43).

Mr. Jones said that in accordance with the law, no final action, decision, or vote with regard to any matter considered in the executive session would be made or taken.

(Secretary's Note: The Board met in executive session from 10:36 a.m. until 2:14 p.m.)

RECONVENE IN OPEN SESSION

Mr. Jones reconvened the meeting at 2:40 p.m. in Room 292 of the Memorial Student Center (MSC). He announced that the Board had met in executive session earlier that same day from 10:36 a.m. until 2:14 p.m. Mr. Jones said that in executive session the Board had considered Items 38 through 43 and would take action on these items at the end of the meeting during the reports from the standing committees. Mr. Jones said that they also conferred with the Chancellor, several System and university administrators and System attorneys on personnel, land and legal matters.

Mr. Jones announced that a quorum of the Board was present.

INVOCATION

Mr. Jones called on Mr. Logan Lee, who received his undergraduate degree from TAMU in Agriculture, Leadership, and Development and working towards his master's degree in Sports Management, who presented the invocation.

CHAIRMAN'S REMARKS

Mr. Jones thanked Dr. Ed Davis, Interim President of TAMU, and his wife JoAnn for their hospitality the previous evening.

Mr. Jones said that they have four presidential searches going on simultaneously: Texas A&M University-Texarkana (TAMU-T), Tarleton State University (TSU), Texas A&M University-Commerce (TAMU-C), and TAMU. He said that the search committees put a great deal of effort and work into these searches. Mr. Jones said that the Board wanted to thank the prospective committees for the work that they have not yet done but that they will do in the future. He thanked the search committee that had completed its work at TAMU for the work they had done during the past eight months. He said that they took a lot of time out of their personal, family and work time to do this. Mr. Jones said that this Board works diligently on these presidential searches and members of the Board are actually on each search committee (two Board members per committee). He said that when the search committee was done with its work, the Board's work was just beginning because they then take those recommendations and any other individual that they feel should be interviewed for the position and conduct further interviews. He said that Board members had taken weekends, times out of their evenings and time away from their families to proceed with these searches. Mr. Jones said that while they might not be as expedient as some would like, they are being diligent. He said that there is no lack of effort on the part of this Board or the search committees in their pursuit of the presidents of these universities. He said that these decisions are perhaps the most important decisions that they make in the System of who will lead our universities. Mr. Jones said that they understand that there was a lot of anxiety as a result of these

searches but that there was not a group of individuals more anxious than the Board to get it right. He said that they pledge to do this and to move forward with all due effort to accomplish this goal. Mr. Jones thanked the members of the Board and the search committees for the work that had been done and will be done in the future.

CHANCELLOR'S REMARKS

Dr. Michael D. McKinney, Chancellor, pointed out that Dr. Davis, Dr. Dennis McCabe, President of TSU, Dr. Keith McFarland, President of TAMU-C, and Dr. Stephen Hensley, President of TAMU-T, had given them enough time to be diligent and deliberate in the search for their replacements and he appreciates the work that they had done. He said that the beginning of this year was a reflection of their work, the other presidents, and everyone that works for them.

Dr. McKinney said that system-wide they had just finished the 20th day of class. He said that enrollment was up system-wide 2.6 percent or to approximately 106,000 students; a year ago enrollment was 102,500. Dr. McKinney said that of this number 1,257 were from TAMU with total enrollment being 46,000. He said that 25 percent of the 106,000 students were graduate students, which spoke well for the future of academia in terms of available professors for the next generation. Dr. McKinney said that the largest percentage of growth was at Texas A&M International University (TAMIU) with 7.8 percent; TAMU-C had 6.5 percent; and Texas A&M University-Kingsville's System Center in San Antonio up by 6.3 percent.

Dr. McKinney said that diversity throughout the System had steadily improved. He said that non-Hispanic Caucasian students made up 58.5 percent, Hispanic students 19.77 percent and African American students 11.96 percent.

Dr. McKinney said that they hoped to continue to improve in all of these areas, specifically diversity and the number of undergraduates that were enrolled, so that they would come closer to meeting the Texas Higher Education Coordinating Board's *Closing the Gaps* initiative and goals.

Dr. McKinney acknowledged Dr. Robert Kirby, Interim Provost at Texas A&M University-Corpus Christi (TAMU-CC), for his service to the System and said this would be Dr. Kirby's last Board meeting.

Dr. McKinney said that they have begun a multi-year, system-wide strategic planning process which is on schedule. He said that they are fully engaged at a number of different levels and at a future meeting the Board would receive two products from the process. He said that the first is a copy of the draft of the System Office Strategic Plan. He said that a copy had already been sent to the presidents for their responses and they will get these to the Board for their opinion. He said that they have gone through a number of critical issues and they will provide the Board with a draft version of their responses, planning and signed compacts that he will have with the Chief Executive Officers (CEOs). Dr. McKinney said that they developed this part of the process--an

agreement on what they are going to do over the next two years. He said that this is a contractual commitment on both parts that will be signed by the CEOs and himself of what they are going to do, how it is going to be done, how they are going to pay for it and a measure to know when they have done it. He said that they have tried to limit it to a two-year time frame so that there will be more concrete planning. Dr. McKinney said that the five-year planning process will continue.

Dr. McKinney said that strategic planning efforts for the System are being headed by Mr. Jay Kimbrough, Deputy Chancellor and General Counsel. He said that Mr. Lanny Smith, Special Projects Coordinator, and Mr. Shawn Andersson, Director of Financial Planning, are the coordinators. He said that Mr. Smith and Mr. Andersson will get insight and make appointments to talk with each component individually within the next couple of months. He said that it is their intent to continue this process and that it will take a lot of time commitment from the Regents and other stakeholders over the course of the year. Dr. McKinney said that they will complete the process sometime in the spring of 2008.

Dr. McKinney said that September 1, 2007, marked the beginning of a new fiscal year and that they are in the process of closing out the books and finishing the financial reports. He said that they will be submitted to him by November 2, 2007, and they will be reviewed, finalized and submitted to the state prior to the November 20, 2007 deadline. Dr. McKinney said that an overview would be presented to the Board at a future meeting.

Dr. McKinney said that he formed an Information Technology (IT) Governance Council that consists of representation from all System members and specific user groups such as research, administration, and human resources. He said that he realizes that this group has more IT knowledge than he does and he will take their advice on these matters. Dr. McKinney said that the first thing they did was form a Chief Information Officer Search Advisory Committee and their first assignment is to look at the position description and make changes as needed to make sure they are searching for the right person and someone to do the right things. He said that once they have made a selection, they will proceed to make changes in IT that have been discussed for a number of years such as changing the financial management system and human resource management system. Dr. McKinney said that in all fairness, installation will take three years, but the procurement itself should be done within a few months because of existing contracts.

Dr. McKinney said that they have also formed a Research Administration Group comprised of representatives that were chosen by various CEOs and different research entities. He said a representative of the regional universities will be added to assist with planning efforts with the assignment of unifying research administration activities within the System. The first meeting was held the previous day and Mr. Leo Pattera, Interim President and CEO of the Research Foundation, is heading this group. Dr. McKinney said that they are working on a 60-day deadline, not implemented, not implemented in that time, but planned out. He said that the outcome would be a unified pre-award/post-award process based on a Texas Engineering Experiment Station (TEES) system.

Dr. McKinney said that he had looked at systems similar to this at the University of Texas (UT). He said that the TEES system is so impressive and they are indebted to TEES for developing and sharing it with the System. He said that they will treat this as a cost center with the intent of making the administration clear and getting more money to the researchers and back to the universities and departments. Dr. McKinney said that while he does not know if we will save money, it will cost less for clearer service and the return of more money to the researchers.

Dr. McKinney said that they also established an Academic Scholars Enhancement (ASE) Program, which fits very closely with what TAMU has as its faculty reinvestment program. He said that they are trying to recruit and retain members of the national academy to the A&M System. Dr. McKinney said that he would like for some of the regional universities to recruit members of the national academy. He said they have taken \$10 million from different sources--money that can be used for build out of labs, construction of new labs and equipping new labs. He said that he has secured the agreement of five members of the national academy that currently work for TAMUS at either the National Academy of Science, National Academy of Engineering or as a member of the Institute of Medicine. He said that this group will judge the credentials and the science of the applicants. Dr. McKinney said that the faculty reinvestment program has done a good job of recruiting faculty and also recruiting “stars.”

Dr. McKinney said that the A&M System signed a four-year utility contract with TXU Energy; a \$90 million contract that includes the provisions of 15 percent renewable energy and approximately 15 percent Historically Underutilized Business (HUB) participation.

Dr. McKinney said that on September 18, 2007, the Texas Transportation Institute (TTI) released the biennial Urban Mobility Report, a study that shows a \$78 billion annual drain on the U.S. economy, which amounts to 4.2 billion lost hours and 2.9 billion gallons of wasted fuel sitting in traffic. Dr. McKinney called on Dr. Dennis Christiansen, Director of TTI.

Dr. Christiansen said that over the past 20 years TTI had become the accepted national source for information on congestion mobility levels in this country. He said that since congestion was becoming a larger issue everywhere this information was of considerable interest. He said that the annual report was released in a press conference in the U.S. Capitol with the chairman and ranking member of the House Transportation and Infrastructure Committee in attendance. He said it was a front-page story in every large city newspaper in the U.S. and that the story was featured on most local telecasts resulting in 1.5 million hits on their website. He said that while the numbers tell an interesting story by themselves, they have also been used for a number of key purposes and are major input into the current debate on transportation policy and funding in this country. Dr. Christiansen said that this information that has been used in Texas to allocate literally hundreds of millions of dollars of transportation funding and used recently to complete the transportation needs funding requirements study for the state. It is a document of considerable interest in our legislature. Dr. McKinney thanked

Dr. Christiansen and said that it was always nice when we get recognized nationally for the work that was being done.

Dr. McKinney gave a brief update on the new campuses. He said that the San Antonio campus continues to move forward. He said that they have executed the memorandum of understanding among the A&M System, the City of San Antonio and CPS Energy that formally states our intent to develop this site as the campus in the future. Dr. McKinney said that the City of San Antonio was contributing \$15 million for infrastructure and design construction and CPS Energy was making \$8 million available to defray the cost of electric utility infrastructure. He said that the site had been surveyed and the title commitment had been reviewed and approved. He said they had received the documents on the initial transfer of the first 50 acres and the remainder would be transferred after one year. Dr. McKinney said that the key was securing 1,500 full-time equivalent students in order to get Tuition Revenue Bonds (TRBs) to build the buildings. He said that the San Antonio campus grew almost seven percent.

Dr. McKinney said that they had set up an A&M San Antonio Foundation and the Friends of A&M San Antonio to help raise funds. He said that Verano Land Group had already given \$100,000 of its \$1 million commitment to the scholarship fund and had committed to give the rest of its pledge by August 2008. He said that with their assistance and the assistance of a number of the supporters in San Antonio they have a goal of raising \$7 million additional dollars for scholarship funds. A fundraiser for this purpose was scheduled in San Antonio on November 15, 2007. Dr. McKinney said that the facility (an old elementary school) was almost finished. A ribbon cutting ceremony was scheduled for early November.

Dr. McKinney said that Dr. McCabe, President of TSU, recently named Dr. MacGregor Stephenson as the Interim Executive Director at TSU's System Center Central Texas in Killeen. He said that Dr. Stephenson and Dr. McCabe have been working with Central Texas College and Temple College to finalize and start publicizing two-plus-two agreements with both of these community colleges. He said that they have a new marketing plan and in working with Central Texas College, they had leased land for additional manufactured office space and assuming everyone approved the lease, this would add an additional five classrooms and 20 new faculty offices. Dr. McKinney said that one of the things that was very important that they are doing in the Central Texas area was an academic needs assessment rather than just doing what feels right in our hearts. He said this assessment would determine what the businesses and community needed and wanted and what the future of the different degree programs would be. He said that they were also going to evaluate all the demands for the programs that they already have.

Dr. McKinney said that to encourage enrollment, Tarleton Central Texas had a one-time, \$175 scholarship that was available to new students who take a three-hour course. He said that the program started in the summer and was an attempt to get to the 1,000 students that are required to be independent and the 1,500 students that are required to receive TRBs. Dr. McKinney said that they also set up a foundation for Texas A&M

Central Texas and would set up a Friends of Texas A&M Central Texas scholarship to raise funds and strive to get more students enrolled.

Dr. McKinney briefly discussed activities since the last Board Meeting. He said that the staff of the Chancellor's Office had been traveling to each university's commencement ceremonies. Dr. McKinney said that he met with leaders of the System member Faculty Senates in August. He said this was helpful to him to hear what the commonalities of the issues were and to see the commonality of the commitment to the A&M System and their individual universities.

Dr. McKinney said that he visited West Texas A&M University (WTAMU) in August.

Dr. McKinney said that he and Dr. Frank Ashley, Vice Chancellor for Academic Affairs, spent a day in Commerce and Stephenville talking with staff, faculty, students and community leaders helping to set up search committees for the presidents.

Dr. McKinney said that he gave greetings from the System at the 2007 TAMU Hispanic Network Summit in College Station and that Dr. Henry Cisneros, CEO and Executive Director of America City Vista and Regent Emeritus of the A&M System, gave a very moving speech.

Dr. McKinney said that he and Mrs. McKinney traveled to TAMU-T for a scholarship fundraising dinner for the organization Women for A&M Texarkana.

Dr. McKinney said that he traveled to Cleveland with Mr. Guy Diedrich, Vice Chancellor for Technology Commercialization, Dr. Theresa Fossum and Mr. Matt Miller, to meet with Phillips Medical representatives. He said that Phillips makes Magnetic Resonance Imaging (MRI) and scanners.

Dr. McKinney said that he spoke at the Greater Killeen Chamber of Commerce Annual Banquet and visited with the *Killeen Daily Herald* editorial board. He said that on September 15, 2007, he, Dr. Stanton Calvert, Vice Chancellor for Governmental Affairs, and Mr. Vergel Gay, Managing Director of Facilities Planning and Construction, traveled to Laredo and took part in a ribbon cutting ceremony for the TAMU Kinesiology and Wellness Center. He said that they opened one building and had the groundbreaking for the Student Success Building. Dr. McKinney said that Lt. Governor David Dewhurst and Senator Judith Zaffirini also attended. He said that Lt. Governor Dewhurst was instrumental in securing the approval of the TRBs that made both buildings possible.

Dr. McKinney mentioned that the System had two football teams that were ranked in the top 15 in the country—TSU number 15 and WTAMU number 9. He said that the Commerce Lions played on national television.

Mr. Stallings asked the solution to the traffic problem. Dr. Christiansen responded that the problem was largely a funding problem; gas taxes at both the state and national levels that have not been increased in 15 years. The entire state gas tax in Texas would go toward nothing other than maintaining the highway system currently in place. There was not money for capacity and this was why people in Texas were debating innovative toll road comprehensive development projects. Dr. McKinney commented that there are two short answers—one to stop growing, which was not acceptable, and the other was to have infrastructure that was capable of keeping up with the increases in population and miles traveled.

Mr. Nye said that timing was everything, and on the day that the report came out in the *Dallas Morning News*, above the fold on the front page, was the TTI story and below the fold it had a story about a small group trying to sabotage a roadway system that had been in the planning for over 13 years in Dallas County.

Mr. Jones commented that everybody wanted more roads, but no one wanted to pay for them to come through their backyards.

Mr. Jones called on Dr. Elsa Murano, Vice Chancellor and Dean of Agriculture and Life Sciences, to present Item 25. The Board took action as set forth below:

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**MINUTE ORDER 216-2007 (AGENDA ITEM 25)**

**ADOPTION OF A RESOLUTION HONORING  
THE KRUSE FAMILY  
IN CELEBRATION OF THE CENTENNIAL ANNIVERSARY  
OF BLUE BELL CREAMERIES,  
TEXAS A&M UNIVERSITY**

On motion of Mr. Nye, seconded by Mr. White and by a unanimous vote, the following minute order was adopted:

Whereas, a Washington County dairy cooperative, the Brenham Creamery Company, was founded in August of 1907 in hopes of selling a few pounds of butter from excess cream produced in the area; and

Whereas, E.F. Kruse became manager in 1919 and served in this capacity until 1951, during which time the creamery saw increased production and was renamed Blue Bell Creameries in 1930, in honor of a much-loved Texas wildflower; and

Whereas, Ed. Kruse '49 embarked on a notable career at Blue Bell Creameries in 1941 leading the company to new methods of production, delivery and levels of service, and to this day continues to model Aggie leadership as Chairman of the Board for Blue Bell Creameries and as an avid community volunteer; and

Whereas, Ed. Kruse enrolled at Texas A&M University in 1945, beginning a Kruse family tradition of education at Texas A&M University which now spans two generations; and

Whereas, in 1941 Howard Kruse '52 began his own long and distinguished career at Blue Bell Creameries, leading the company in its market growth during times of significant change and innovation, and rising to ultimately serve as President and Chief Executive Officer before retiring, and currently serves as President Emeritus and a member of the Board of Directors; and

Whereas, Chief Executive Officer and President Paul Kruse '77 and Controller Jim Kruse '92 are continuing the legacy of excellence and integrity as they maintain the family tradition of leadership at the Creamery; and

Whereas, Blue Bell Creameries has expanded its distribution to seventeen states throughout the south central and southeastern United States and has become one of the nation's top three best-selling ice cream brands, producing over forty different flavors of ice cream and more than thirty varieties of frozen snacks; and

Whereas, Blue Bell Creameries continues its long standing loyalty to the Texas agricultural industry by purchasing much of its raw materials from local producers; now, therefore, be it

Resolved, that we, the members of the Board of Regents of The Texas A&M University System, commend the Kruse Family and Blue Bell Creameries for exemplifying the Aggie Spirit through service, leadership, and philanthropic investment in several colleges and programs at Texas A&M University to include the College of Agriculture and Life Sciences, Mays Business School, College of Veterinary Medicine, Academic Affairs, Student Affairs, Corps of Cadets, George Bush School of Government and Public Service, George Bush Presidential Library and Museum, 12<sup>th</sup> Man Foundation, and Association of Former Students; and, be it, further

Resolved, that we express our deepest appreciation to the Kruse Family and Blue Bell Creameries for their distinguished service and dedication to the Texas dairy industry, the City of Brenham, Washington County, the Brazos Valley, the State of Texas, and The Texas A&M University System; and, be it, further

Resolved, that in honor of the Centennial Celebration of Blue Bell Creameries in 2007, the Board of Regents extends its congratulations to the Kruse Family and Blue Bell Creameries on this grand occasion that celebrates the growth, values, and history of one of a few family-owned ice cream companies in the country; and, be it, further

Resolved, that this resolution be spread upon the minutes, and copies thereof be signed by the Chairman of the Board of Regents of The Texas A&M University System, be presented to the Kruse Family, the Archives of Texas A&M University and to the Association of Former Students as a permanent mark of the high esteem in which they are held by the Board of Regents of The Texas A&M University System.

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REPORT ON CONTINGENCY PLANNING FOR PANDEMIC FLU

Dr. Davis said thinking about the probability of this happening, they assessed risk along two dimensions—one being the probability and the other being the impact. He said that because of the potential impact of a pandemic flu episode it was important that everyone thought about how we might respond and what we might do. He said especially in situations like those on a college campus where there was a very large concentration of humans interacting with each other in close proximity.

Dr. Davis said that he was asked recently what the difference was between a flu epidemic and the pandemic flu. He responded that the pandemic flu was much worse and much larger. He said that the characteristics of the pandemic flu tend to be rapid and global spread among human beings and it could come at anytime. Dr. Davis said that the pandemic flu tends to come in waves and the duration can be up to a year; millions of people can be infected and millions would die. He said that there have been 10 pandemics recorded in 300 years; three occurred during the last century — Spanish flu, Asian flu and Hong Kong flu.

Dr. Davis said that there is a pathogen in the form of the “bird flu” identified as the H5N1 virus that is the cause for planning going on by most health officials around the world. He said that they were concerned about the spread of this pathogen by mutation into a form that would be transmitted between humans. He said that it travels through the infected birds by saliva, nasal secretions and feces. Dr. Davis said that there have been cases of this virus around the world already and that no one can predict if the virus will mutate, but health officials expected that it will. He said that there had been one strain found with the potential to cause a human pandemic and the evidence indicated that there would be geographic expansion of the virus. Dr. Davis said that although the avian flu had infected individuals, most of these cases had not caused death. He said that most of this contact and the deaths had occurred when there had been direct contact between the individuals and the infected birds. He said that there have been current outbreaks in Asia and Europe, 328 cases have been confirmed resulting in 200 deaths. Dr. Davis presented a chart that showed the number of occasions and the number of deaths. A copy of this report is on file in the Board Office.

Dr. Davis said that one of the things that might be asked was why are they worrying about this when it was happening in other parts of the world. He said that if you look at the amount of air traffic in this world, there are 1.6 billion annual air passengers worldwide and 120 million international travelers arrive in the U.S. each year

including a lot of people on the A&M campus who travel to exotic places then return to the campus. Dr. Davis said that this increases the potential for carrying the virus. He said that another form of spreading the virus was through the migration of intersecting flyways of birds.

Dr. Davis said that the purpose of their plan was to think about if this did happen in significant ways, how we minimize the impact on our population, maintain continuity of essential services including the instruction and research going on and care and support those located on the campuses. He said that they have developed a plan.

Mr. Chris Meyer, Assistant Vice President for Safety and Security, briefly discussed the plans and the testing that had been done on this plan. He said that the Texas A&M Pandemic Response Plan was founded on several different scenarios. The basis was either to have classes in session up to the time pandemic flu reaches them or to cancel classes early and allow students to leave campus. He said that history has shown that the earlier that mass gatherings are eliminated gives a greater impact on the outcome of the pandemic. He said that in past pandemics, those who continued to meet in mass gathering places had much greater disease, much greater incidences of death than those that eliminated or canceled mass gatherings. Mr. Meyer said that they wanted to provide a guidance document for their decision makers. He said that they do not know what the exact circumstances of any pandemic flu would be because this was something beyond most of their imaginations. He said that this plan must integrate departmental planning throughout the universities with the university overall plan. He said that in essence this was a business continuity plan which had to support not only the university's plan but had to follow seamlessly with state and national plans as well. He said that their assumptions were that health care systems would be overwhelmed if a pandemic got started and the university therefore would not likely receive outside support. Mr. Meyer said that if we had a tornado or a hurricane, the rest of the nation would come to our aid, but if we had a pandemic flu the rest of the nation would be suffering under the same pandemic.

Mr. Meyer said that much guidance comes from the World Health Organization (WHO) that monitors the spread of avian influenza and our approach toward pandemic status. He said that the WHO had six pandemic phases; the third phase was our current situation when human infection was detected. He discussed phases four through six of the WHO levels and said that they were becoming increasingly more severe. Mr. Meyer said that A&M like many other institutions of higher education had created their own action levels depending upon what WHO phase they were in and how close to us the pandemic appeared to be.

Mr. Meyers said that they have created four university action levels. Level 1 is a monitoring phase that they are in right now. He said that they would create plans, communicate the plans and policies and ways to self protect and prepare. Level 2 is where there are confirmed cases in the U.S. and in WHO phase four or five where there are small to large clusters of pandemic risk. The university's level of action was to consider the cancellation of large gatherings depending on the closeness of the pandemic. He said in Levels 3 and 4, they would begin to recommend suspending university classes

and special events, utilize resources to minimize the spread throughout our area and finally in Level 4 they would shutdown to essential services only. Mr. Meyers mentioned a few examples of essential services: the student health services; security; IT support; human resources or employee services; financial operations; utilities; campus housing; food services; campus health and safety; and teaching and research. He said that among these services, not all of the services that these units normally provide should be considered essential during the thralls of the pandemic.

Mr. Meyers said that in their planning considerations the real basis was departmental business continuity planning. He said that each department that had essential services must assess those to determine their essential personnel and what other departments in the university that they were dependent upon in order to achieve their essential functions. He said that this becomes a very integrated exercise where all departments need to be involved. Mr. Meyers said that they looked at academic considerations and would there be alternative forms of delivering education that do not require them to meet in classrooms or could they alter semester schedules. He said that they should also consider what research is essential versus what is essential during the thralls of the pandemic.

Mr. White asked if alternate forms of education included distance learning. Mr. Meyers responded in the affirmative.

Mr. Meyers said that they may have limited infrastructure support such as keeping the lights on in all buildings or shutting some down; would hazardous waste collection be at full capacity; would dining services be able to support everything that was happening on the campus, etc.

Mr. Stallings asked if they suspended classes would they send the students home. Mr. Meyers said that it was his belief that if they suspend classes you could not keep the students here. He said that before Hurricane Rita when classes were eliminated students left before the end of the evening. He said that he thought that parents would want their children home in a safe environment. Mr. Meyers said that unless there was martial law instituted to keep people where they were to eliminate travel he did not feel they could stop students from leaving.

Mr. Nye asked if it was true that if you call it early enough that you would want the students to go home to get away from mass gathering. Dr. Davis responded that the reason they are doing this planning was to try to make the call at the right time so that the best thing for the students to do in a situation like this was to go home. Mr. Meyers said that residence halls were not the best place to be, eating at a dining facility was a bad idea, meeting in classrooms, going to a football stadium or basketball arena were against all recommendations in a pandemic situation.

Mr. White asked if the students were going to receive the decision making process when you call it and when you call it off and if the authority rests with the university president. Mr. Meyers said that their recommendation was that the president would have

the authority. Mr. White asked if they would then phase it back to phases 4, 3, 2, 1, then back to normal. Mr. Meyers responded that they do not know if they would phase it back or not, and that one of the key issues with pandemic planning was to know how to return to normal, a major issue. He said that they do not know what this would look like and would take their lead from the WHO, CDC and other regulatory agencies like the Texas Department of State Health Services. Mr. White commented that starting it was one thing, ending it was another.

Mr. Jones asked that practically speaking, did the CDC, federal or state government actually tell them when to send students home, shut down or start up again. Dr. Davis responded that one of the concerns was that we could be the epicenter and in a pandemic before anyone else. He said that they have to be prepared to make the call while interacting with those agencies.

Mr. Meyers referred to the movie “Outbreak” and said that if they had human spread of influenza in Bryan/College Station, if we were one of the initial centers for this outbreak, we would have resources coming in from all over the world and more people telling us how we need to eliminate travel, isolate and quarantine than we would want. He said that their plan addresses some of these issues. He said that the other side of this was as it was being seen in the Middle East, Indonesia and other places of the world where they are seeing most of the activity of avian influenza. If the human spread starts there and we can actually see it coming across the globe or see through air travel that it was spreading quickly, what they want to do is to be able to get the information to the decision makers quickly. He said that they expect that early on the CDC would tell them -- here is how you need to plan, here is what we are going to do and here is our guidance. Mr. Meyers said that what they got was anything but that. He said that they received a recommendation to start planning but no guidance on what to plan on. He said that he thought that as people come to grips with the national and international implications of pandemic flu more of these plans will develop and our plan will have to be flexible enough and be able to change to keep pace with international and national plans. Mr. Meyers said that at this point, they do not have that kind of guidance.

Mr. Meyers said that local coordination was going to be critical. He said that Student Health Services (SHS) was instrumental in helping them put together this plan, as were the people from the Health Science Center School of Rural Public Health, the Brazos County Health Department (BCHD), who would monitor faculty and staff. He said that SHS would monitor students who were left on campus or who could not travel. He said that medical supply distribution would be coordinated through the BCHD and SHS.

Mr. Meyers said that communication would be a very important part of this emergency plan. He said that in the pre-pandemic phase, which we are currently in, they are trying to assist with education of students, faculty and staff on hygienic practices. He said that they have increased the emphasis on seasonal flu shots so that we do not mix up seasonal flu and the pandemic flu. Mr. Meyers said that they would have critical information during the pandemic because fears would be rampant and media coverage

would be overwhelming. He said that the return to normal in the post-pandemic phase was going to be a real job of communication and telling that the risk had passed or was manageable.

Mr. Meyers said that they have had three exercises to date. The first was campus-wide in October 2006, followed by a regional exercise in December 2006 that involved Brazos County and six surrounding counties and recently the Division of Finance did a significant divisional tabletop exercise. He said that some of the lessons they learned were that decisions must be made early to be effective, isolation and quarantine are probably beyond our means to do, and they would look to assistance in enforcement by local, state or federal authorities, they need alternative educational delivery means and the most vital is communication. Mr. Meyers said that their next steps are to continue to refine the plan, exercise the plan, share information and coordinate with statewide authorities.

Mr. White asked if this was the first plan in the System. Mr. Meyers said that he was not aware of any other System university's plan. Mr. White said that it seems like this goes in parallel with disaster preparedness, disaster response and recovery. He asked if we have a disaster preparedness and recovery for all the universities. Dr. McKinney responded that they are in the process of being developed and some have business continuity plans. Mr. Kimbrough said that the Governor's Division of Emergency Management, the Department of State Health Services, TEES and other agencies that do a lot of work in homeland security are a very synergistic part of the state's plan as well as the nation's plan overall. He said that there are business continuity plans at each agency that are a continuing evolutionary process that are being updated and upgraded as technology and new threats are being identified.

Mr. White said that for the mothers and fathers he would like to see a simple plan. Mr. Meyers said that he believed that the System has had a plan in place for some time for crisis management planning and they are in the process of improving business continuity planning as well. Mr. White said that taking care of our business was great but taking care of the students is foremost. Dr. McKinney agreed that their business is students. He said that he would get back with the Board about details for each campus. Mr. White said that because of Texas Taskforce I and all the leadership that had been shown through Dr. Kem Bennett, Vice Chancellor for Engineering, he felt that we should be the model. He said that we have pieces of the model, but not the model.

Mr. Jones added that Mr. Kimbrough was working with all the campuses on their preparedness in the event of a Virginia Tech type situation and what they should do to provide notice to students and faculty. Dr. McKinney said that they need to reassure the parents that they are working on this. He said that the School of Rural Public Health had done a lot nationwide in planning for the pandemic flu.

RECESS

Mr. Jones recessed the meeting at 3:49 p.m.

(Secretary's Note: The Committee of Finance convened at 3:50 p.m. and adjourned at 3:56 p.m. The Committee on Buildings and Physical Plant convened at 3:57 p.m. and adjourned at 4:40 p.m.)

RECONVENE – FRIDAY, SEPTEMBER 28, 2007

Mr. Jones reconvened the Board meeting on Friday, September 28, 2007, at 9:10 a.m. The following members of the Board were present:

Mr. Bill Jones, Chairman
Mr. John D. White, Vice Chairman
Mr. Lupe Fraga
Mr. J.L. Huffines
Mr. Erle Nye
Mr. Gene Stallings
Ms. Ida Clement Steen
Mr. Jim Wilson
Ms. Cassie Daniel, Student Regent

The following member of the Board was not present:

Mr. Morris Foster

TEXAS HIGH SCHOOL PROJECT REPORT

Mr. Jones said that the Texas High School Project (THSP) was a \$261 million public/private initiative committed to increasing graduation and college enrollment rates in every Texas community. The project was dedicated to ensuring that all Texas students leave high school prepared for college and career success in the 21st century economy. He said that THSP partners include the Office of the Governor, the Texas Education Agency (TEA), the Bill and Melinda Gates Foundation, the Michael and Susan Dell Foundation, the Wallace Foundation and others. Mr. Jones introduced Mr. Phillip Montgomery, president of P.O'B. Montgomery and Company, a real estate investment and development firm that specializes in the ownership, operation, acquisition, and development of neighborhood and community shopping centers. He also introduced Mr. John Fitzpatrick, executive director of the Texas High School Project/Communities Foundation of Texas, and Dr. Brenda Wojnowski, Program Office of the Texas Science, Technology, Engineering and Mathematics (T-STEM) Initiative, Texas High School Project. Mr. Jones said that Mr. Nye had requested this report.

Mr. Nye said that Mr. Montgomery was one of his dear friends and they have been working together in Dallas and in the state for many years. He said that Mr. Montgomery was a champion for education. Mr. Montgomery serves on the Governor's Business Council, and is a current member of the Parks and Wildlife Board

where he has done some remarkable work. Mr. Nye said that Mr. Montgomery was a man who has been successful in business and has turned his efforts to the public good.

Mr. Montgomery thanked Mr. Nye. He said that this project was aimed at upgrading high school reform and getting kids ready for college and to be constructive citizens. Mr. Montgomery said that they want to expand their relationship with our university system. He said that they want the System to understand their goals, the importance of their mission and to view this as something that is strategic for our institutions.

Mr. Montgomery said that the mission of THSP was that all Texas high school projects would have the opportunity to achieve their highest educational potential and promote state competitiveness in the 21st century. He said that their vision was that all Texas high school students would graduate high school ready for college and career success and prepared to be contributing members of their community. He said that nationally, particularly in low income and minority areas of this country, public education graduates less than half of the students from high school and only a small percentage of those actually finish college. He said their goals are to increase high school graduation rates; promote a college going culture and increase college readiness; build statewide capacity for supporting high school redesign and reform; and create systemic changes that ensure long-term sustainable high school improvement.

Mr. Montgomery said that THSP focuses on the high-need areas of the state such as urban areas, the Texas-Mexico border, first generation college students and economically disadvantaged students. He said that this project was a public/private alliance that was started by Governor Rick Perry in conjunction with the TEA, Governor's Office, the Texas Legislature, the Bill and Melinda Gates Foundation, the Michael and Susan Dell Foundation and the Communities Foundation of Texas. Other funding organizations include National Instruments and the Greater Texas Foundation.

Mr. Montgomery said that their program areas and the creation of new models and support structures include the T-STEM Program, early college high schools, new schools and charter schools, redesigned high schools within public independent school districts (ISDs), school and district engagement and educational leadership and investment in human capital.

Mr. Montgomery introduced Dr. Brenda Wojnowski, Program Officer for the T-STEM Initiative. He said that Dr. Wojnowski came to them from the University of North Carolina System following a national search. Dr. Wojnowski said that they are a public/private partnership and their ultimate goal is to produce students who are capable of going into T-STEM careers. She said that this is a very important initiative because many of the fastest growing career opportunities in the U.S. are going to not only require a great deal of expertise in science and mathematics, but also in the areas of technology and engineering. She said that as they move through this initiative, they want to point out that this is not business as usual. They are looking to produce an educational environment in which the students are stimulated to innovate and invent. Dr. Wojnowski

said that they would do this through an integration of the disciplines and through integration with engineering design processes.

Dr. Wojnowski said that they are moving toward a grouping of 35 academies across Texas that are geographically distributed across the state. She said that there is a mix of models of traditional public ISD schools and charter ISD schools, which are all small schools where they concentrate on high need students, and they are all open enrollment with the students chosen by lottery. Dr. Wojnowski said that the second part of the T-STEM Initiative consists of seven centers. She said that they are geographically distributed and serve the geographic needs of the state but each also will have an area of expertise that is used across the state to improve education. She said that at TAMU, the center is lead by Mr. Jim Scheurich and co-directed by Mr. Robert Capraro and Mr. Jim Morgan. Mr. Gerri Maxwell is the project coordinator.

Dr. Wojnowski said that the North Texas STEM Center was quite extensive and was extremely effective. She said that it works in partnership with the Dallas ISD and Region 10 Education Service Center (ESC). She said that the purpose of this center was to put together best practices that work toward innovative teaching and learning. Dr. Wojnowski said that the expertise area for the center at TAMU was around problem based and project based learning and it shared this expertise with the other centers across the state. She said that the center at TAMU targets inner-city students and works a great deal with the Dallas ISD and particularly with their Conrad T-STEM Academy in the Dallas ISD area. This center targets both teachers and administrators, being the only center housed in educational administration.

Mr. John Fitzpatrick, Executive Director of THSP, said that the important thing to realize about T-STEM Centers was that when you look at the 35 academies across the state, traditionally math and science outstanding curriculum and education opportunities are offered to the top 10 percent students. He said that this was common in most urban districts. He said that what is new and different about this initiative is that it is offered to all students.

Mr. Fitzpatrick said that the Early College High School (ECHS) Program is a small high school that is operating on the campus of a four-year institution or community college. He said that they are taking 14 and 15 year old students, most of them first generation, and placing them in a college environment so that at the end of four years they graduate with a high school diploma and a two-year associate degree or two years of college credits. Mr. Fitzpatrick said that students earn dual credit and have a remarkable on ramp from high school directly into community college. He said that if you ask most first generation students and their parents, there is nothing seamless about their transition. He said that we make it so hard in this country for first generation students to go from high school to college. He said that what the Early College model does is grease that path and help turbo charge, retro fit the system and change the DNA of both the school system and the higher education institution.

Mr. Fitzpatrick said that they have three investments in the A&M System. He highlighted TAMIU and said that they have over 200 students from Laredo ISD that are on campus at TAMIU who are knocking the socks off test scores. He said that they are the only exemplary campus in the entire Laredo ISD community. Mr. Fitzpatrick thanked Dr. Ray Keck, President of TAMIU, and asked him if he had any comments.

Dr. Keck commented that many high schools in Texas are in trouble. He said that they entered into this project with enthusiasm because they knew they needed to think in a new way and ECHS offered that opportunity. Dr. Keck said that these students, after only the first year, are the only exemplary campus in Laredo ISD and the other high schools are below acceptable rates of performance. He said that the most exciting thing to him long term is the great possibility that this will alter history. Dr. Keck said that this is wonderful for the students who are able to attend, but what about the thousands of students who are unable to attend. He said that what they have discovered is that given enriched curriculum students can learn more. He said that high schools are too easy and then students get to college; it is hard and this plunges them immediately into an environment in which the expectations are high. He said that the students are proud to be on the campus doing something fresh, new, and exciting. Dr. Keck said that one of the great fallouts would be the realization that they are not expecting or asking for enough. He said that the ECHS program would produce a generation of college students.

Mr. Fitzpatrick said that he served on the school board in Austin for four years where they spent a lot of time concerned about facilities, but he thought that one of the best endorsements of the model in Laredo is that the Laredo school board has put a \$3.1 million facility on their next school bond election for this program in partnership with TAMIU.

Mr. Fitzpatrick said that the second program that is also in its second year is Collegiate Prep, which is a partnership between TAMU-CC and Flour Bluff ISD. He said that in terms of attendance, Texas Assessment of Knowledge and Skills (TAKS) results show that this is a great model.

Mr. Fitzpatrick said that the final program is located in Bryan and is a partnership between TAMU, Blinn Community College, and Bryan ISD. He said that TAMU's College of Education serves as the project manager for all three efforts across all three schools.

Mr. Fitzpatrick said that there are 23 projects across the state and there are applications and opportunities for more. He said that they have received signs of success in student performance, attendance, discipline, parent engagement, the culture, and high expectations. He said that when you walk into these schools, you would feel like you are walking into an elite prep school. The quality of the interaction between the students, the students and adults, the respect and the attitude for these young people--for someone to say you are college material. He said that you may not know anyone in your family or community that has been to college but we believe in you, we are putting you on this college campus and we are giving you this opportunity has a remarkable transforming

effect on these young people and their expectations of themselves. Mr. Fitzpatrick said that they have invested almost \$300 million across the state.

Mr. Nye commented that he was intrigued with the idea that it takes a broad sample of students — those who are well prepared and those who are less prepared. He said that this seems to him to be a challenge; if you can choose your students then I can make great progress. He asked how the lottery works. Mr. Montgomery responded that all the schools they invest in are open admission public schools and in all cases, they are first come/first serve. Mr. Nye said that they have to reach those students who otherwise feel excluded. He asked if it is possible that the students who make the applications are more highly motivated or have better family situations. Mr. Montgomery said that by creation of models, they can change the system and the system will upgrade itself. He said that clearly, the most motivated parents and students seek them out but it is not an argument to oppose them but to do more. He said that the only way to statistically determine this is to study the difference in the lotteries of the students who do get in against those that do not get in. Mr. Montgomery said that the few studies that have been done show as much as a 25 percent difference in the college attendance rate. Mr. Nye asked if there was a bell curve for success in these programs. Mr. Montgomery said that they are in their second year and if they plotted the results they have about 114 schools funded by either TEA or the Communities Foundation of Texas, but he did not want to make a bell curve statement. He asked Dr. Keck to speak from his experiences in Laredo with the type of students they are recruiting.

Dr. Keck said that 98 percent of the students in the Laredo school district qualify for pre-federal aid, which illustrates the level economic need. He said that these students are not from families where parents take the initiative and hurry and apply, the counselors and school principals explain what the opportunities are and then find families willing to consider. He said that he thought that this was going to be a hard sell, which it was in the first year, but in the second year, word had gotten out. Mr. Nye commented that average students could be stimulated to be great students. Dr. Keck agreed.

Dr. Wojnowski said that Mr. Capraro was present and asked him to speak about his work within Dallas ISD. Mr. Capraro said that with Dallas ISD they have a first-come/first-serve method of how students get into the project. He said that they pick an academy, which could be the T-STEM Center, communications, or a number of other academies set up in the school system. He said that students generally get their first choice, because they pick from the academies that are available. Mr. Capraro said that they have a good cross section of students who participate. He said that they do not have current data on student achievement. He said that Conrad was a new school last year and they are slowly seeing test results. He said that by the end of the year they should have dependable and reliable information about how students are progressing.

Mr. Nye asked if this is scalable. Mr. Montgomery responded in the affirmative and that this is exactly where they are headed, they are in the process of doing this and also why they feel it is important for them to build a relationship with this institution and others.

Mr. Nye asked how much incremental cost is there associated with standard high school versus ECHS. Mr. Fitzpatrick said that the incremental cost is generally what they provide as an investment or \$1,500 to \$2,000 per student over a four-year period. He said that based on approximately 400 students this amounts to between \$500,000 and \$800,000. He said that one of the nice things about this model whether it is Conrad High School or a traditional high school in North Dallas is once you have the 400 students enrolled, the regular cost per student that the state provides pays for the operating costs. Mr. Montgomery said that the best prep schools in the country or in the State of Texas run on \$20,000 per student, Dallas ISD is \$8,500 per student and some of the high performance charter schools which receive exemplary ratings run on \$6,000 per student.

Mr. Jones asked how many students are in all of the programs that they highlighted across the state. Mr. Fitzpatrick said that there are less than 500,000 students, but this includes different levels of students in a whole new high school versus some students who are getting supplemental advanced placement strategies and avid advancement. He said that of the high school models they had discussed, there are 114 that have opened. Mr. Jones asked of the 114 high schools, is this where the 500,000 students are? Mr. Fitzpatrick said that there are approximately 50,000 students that are in the high school models and the others are in high schools that are receiving grants in supports from TEA.

Mr. Jones asked if they are able to determine whether the difference is in the instruction or more in the environment. Mr. Fitzpatrick said that so far it is both. He said that he thought the ground floor ultimatum is rigor and the quality of teaching and learning the curriculum in the classroom. He said the second most important variable is the culture and the expectations that students and educators have.

Dr. Wojnowski said that obviously the students who are going to their schools are in a new cultural environment, things are done differently and there is an expectation of rigor. She said that there is also an expectation that these children will move into a college environment and will go on to successful careers. Dr. Wojnowski said that failure is not given as an option. She said that once they have had the opportunity to gather more data, they will be happy to provide the Board with this information.

Mr. Jones said that the Board is very interested in what they are doing and gave several examples.

Dr. Wojnowski said that their goal is to win every game and they are very pleased that the Board is interested in what they are doing.

Mr. Stallings asked if these children participate in any athletic programs or strictly academics. Mr. Fitzpatrick responded in the affirmative. Mr. Stallings asked if the students had the opportunity to go to another school to participate in athletic programs. Mr. Fitzpatrick responded that a lot of what they are doing is research and development. He said that for some of the schools they are focusing on what the college offers, at other

schools they have a partnership with the local school district so that the students can take the bus and participate in regular activities. He said that part of what they are trying to do is to give the individual schools and colleges the opportunity to experiment and see what works best. Mr. Fitzpatrick said that they all recognize that extracurricular activities are not only the best drop out prevention investment we can make, but they also enable students to be well rounded. He said that one of the things we have done poorly as a country and one of the reasons he thinks that kids thrive in sports and extracurricular activities is that there is an adult who knows their name and they fit on that team or in that activity. If you go into your average Texas or U.S. high school of 2,000 or 3,000 students and you ask the principals and the teachers which kids they know by name an honest principal will tell you that there are two groups -- the top 10 percent who are involved in sports, the band and on student government, the bottom 10 percent who are messing up and getting into trouble. He said that for the middle 60 to 80 percent who are good kids showing up every day, a lot of the time they will not be called by their first name during the school week. Mr. Fitzpatrick said that part of what they are trying to do in the academic environment is to create that same sense of camaraderie and inclusion where the students are as excited about math, science and English as they are about sports, dance and other extracurricular activities.

Mr. Montgomery responded to Mr. Jones' question and said that if they can make this important to our institution; we all are going to win. He said that it should be strategic and that these programs can produce a pipeline of kids who will succeed and serve our state and nation better.

Mr. White commented that Mr. Jones has taken particular interest in this program. He said that our systems are criticized in front of the legislature for lack of minority recruiting and lack of the vision of bringing the entire state along. He said that Mr. Jones has done a great job of looking at what the high schools are doing to get kids college ready. Mr. White said that we are also doing a disproportional amount of remedial work once the students get to campuses system-wide. Mr. Montgomery said that they believe that on pure economics this should be strategic because of the cost of remedial education. He said that on moral grounds it should be imperative and that this is a national problem. Mr. Montgomery said that Texas is doing one of the best jobs in the country in addressing this and making progress.

Mr. Nye commented that this is a very complex issue and that it is often easy to trivialize it, but he is a great believer that if we as individuals or as a society communicate to young people that we believe in them and have confidence in them and believe that they can achieve the results can be remarkable. He said that young people need to have a belief that they are worthy and that they have capabilities. Society sends those signals in many different ways and sometimes the signals are that they are not going to make it, you are in trouble and we need to get you out of here. Mr. Nye said that he believes that part of this is letting someone be special. He said that the challenge is to make every child's situation special and the idea of being called by your first name is a small step. He said that this shows that somebody cares about them.

Mr. Jones addressed Mr. Nye and said that he has seen this personally. He said that he was glad that Mr. Stallings asked the question about the student's participation in extracurricular activities because he said that they do not necessarily have to be mutually exclusive. He said perhaps what they are talking about is something going even further than the project as it was described. He said that perhaps they should go to the coach and coaching staff. Mr. Jones said that he has seen a high school football coach literally save the lives of young men who had no hope and he did it by caring, by calling them by first name and holding them accountable in class. Mr. Jones said that as a result there were several football players on the honor roll who received all-district academic honors in addition to football honors. He said that the coach described them as kids that you would not expect to be on the honor roll given their family situation and economic background. Mr. Jones said that he is a big believer in holding kids accountable and giving them expectations that they can and should succeed and setting up the environment so that they can. He said that he would like to receive a report from THSP every year.

Mr. Stallings said that he found it amazing that teachers do not know students' names. He said that he has 24 years of Parent Teacher Association (PTA) and he cannot remember going into a classroom where the teachers did not know the students' names. He said that he finds it hard to believe that 80 percent of the students will go through a day and nobody calls them by name. Mr. Fitzpatrick responded that one of the challenges in the large urban high schools is a lot of teachers will see 175 to 200 kids in a day. He said that they have an American high school model that is 100 years old where they have the summers off because 100 years ago the kids were needed to bring in the crops and they have bells that ring because 100 years ago they were preparing kids to go to work in factories. Mr. Fitzpatrick said that we have not changed the basic high school model. Mr. Montgomery said that they are really there to talk about results. He said that the data is so compelling and devastating that they have got to address the problem in some form or fashion. He said that they are investing in models that work around data driven results.

Dr. McKinney recognized the Chief Executive Assistants (CEAs) who were attending the meeting. He thanked Ms. Shauna King, Assistant to the Vice Chancellor for Academic Affairs, for arranging the meeting and said that 37 CEAs participated.

Dr. McKinney thanked the Board for meeting with the Chancellor's Student Advisory Board (CSAB). He said that he seeks advice from the CSAB and at a meeting held at PVAMU they discussed plans for the coming year and how to accomplish their goals. He said that they met through the Trans-Texas Videoconference Network (TTVN). Dr. McKinney said that CSAB is very organized, interactive and are a very important group that gives him a feel of what the students think. He said that they have been working on the Diversity Council, what is needed for the freshman experience and they are going to develop goals such as the campus student conduct policy.

Dr. McKinney introduced Mr. Thomas Bingham, Chair of CSAB.

Mr. Stallings asked how Dr. McKinney selects the CSAB because they are an impressive group of young people. Dr. McKinney said that the good news is that he does not pick them, they pick themselves. He said that they are the student body presidents and one other representative from each of the universities and the Health Science Center (HSC).

**REPORT FROM THE
CHANCELLOR’S STUDENT ADVISORY BOARD (CSAB)**

Mr. Bingham thanked Dr. McKinney and the Board for allowing them the opportunity to speak about what is happening on their campuses from a student prospective. He said that in addition to what the Chancellor spoke about regarding the Diversity Council and the Student Honor Code, they have a series of other goals that they have planned for the upcoming year.

Mr. Bingham said that communication, one of their top goals, has been proven to be the foundation for success. He said that they plan to reach out to student advisory boards all across the state opening the lines of communication so that together students, regardless of their system or their institution, can come together to make the next push toward the future of higher education.

Mr. Bingham said that their second goal involves tuition and fees. He said that he was sure that he did not have to tell anyone that tuition and fees, especially when it comes to increases, seems to be almost the third rail of higher education. He said that they on the CSAB feel very differently about this. Mr. Bingham said that they believe that the key word when it comes to tuition and fees is candor. He said in the coming year CSAB will be looking at how each university in the A&M System deals with tuition and fees and relates this information to students. He said that he expects that very soon the Chancellor will have a series of recommendations from the Board that will help ensure that all students have a better understanding of not only how much they pay for tuition and fees but exactly how that money is utilized to serve them.

Mr. Bingham said that in the true spirit of the A&M System, this year the CSAB will build on their strong sense of service. He said that in doing so, they will make an effort to inform and educate students all across the system about the importance of being registered to vote and making their voice heard not only on the local and state levels but on the national level as well.

Mr. Bingham said that they will continue their effort from last year by once again reaching out to their respective communities to give back and say “thank you” through large-scale community service projects at each system university.

Mr. Bingham said that he expects and hopes that issues will continue to come across the desk of the CSAB and give them the chance and opportunity to weigh in and voice the opinions of their fellow students. He said that they have a great deal they are trying to do this year and they will continue to build on the foundations laid by those who

came before them to ensure that this great system continues to be the greatest in the nation.

The following members of the CSAB presented remarks specific to their respective universities: Mr. Andre Evans, Student Government Association (SGA) President, PVAMU; Mr. Brady Pendleton, Student Body President (SBP), TSU; Mr. Conner Prochaska, SBP, TAMU; Mr. Anthony Cullins, SBP, TAMU-C; Mr. Seamus Nelson, SBP, TAMU-CC; Ms. Rebecca Clay, Texas A&M University at Galveston (TAMUG); Mr. James Cortez, TAMIU, Mr. Thomas Bingham, TAMU-K; Mr. Michael Hoover, Student Affairs Council Chair, TAMU-T; Mr. Tucker Lee, SBP, WTAMU; and Ms. Samantha Steelman, HSC.

Dr. McKinney expressed his appreciation to the student affairs vice presidents who advise the students on each campus and to Ms. Verna Dewees, Assistant Vice Chancellor for Student Affairs.

Mr. Jones said that the CSAB is a reminder of why they do what they do. He said that the Board gets to see some of the results of their agonizing over decisions, respectfully disagreeing with each other over issues and haggling over details. He said that the end result is that the students are their ultimate client. Mr. Jones said that they are welcome to call them if they ever need anything.

Ms. Daniel said that she has met with the CSAB a couple of times and they did not get the opportunity to tell them a portion of the great things they are wanting to do and the ideas that they have to give to the chancellor about the various issues. She said that they are very committed to making this an outstanding system -- making it more into a system instead of each university operating on its own.

RECESS

Mr. Jones recessed the meeting at 10:37 a.m.

(Secretary's Note: The Committee on Academic and Student Affairs convened at 10:38 a.m. and adjourned at 11:39 a.m. The Policy Review Committee convened at 11:40 a.m. and adjourned at 11:43 a.m.)

RECONVENE

Mr. Jones reconvened the meeting at 11:44 a.m. He announced that the Board had not received any requests for public testimony in the Board Office.

Mr. Jones called on Mr. White to present the report from the Committee on Audit.

REPORT FROM THE COMMITTEE ON AUDIT

Mr. White, Chairman of the Committee on Audit, reported that the Committee met on Thursday, September 27, 2007, considered and approved Item 1. The Board took action as set forth below:

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**MINUTE ORDER 217-2007 (AGENDA ITEM 1)**

**APPROVAL OF NEW SYSTEM POLICY 10.01 (*INTERNAL AUDITING*)  
TO REPLACE SYSTEM POLICIES 21.02  
(*COMPLIANCE WITH RECOMMENDATIONS OF THE STATE AUDITOR*)  
AND 21.03 (*INTERNAL AUDITING*); AND SYSTEM REGULATIONS  
21.02.01 (*AUDITS BY THE STATE AUDITOR*),  
21.02.02 (*EXTERNAL AUDITS OTHER THAN BY STATE AUDITOR*)  
AND 21.03.01 (*INTERNAL AUDITING*),  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Nye, seconded by Mr. White and by a unanimous vote, the following minute order was adopted:

The new System Policy 10.01 (*Internal Auditing*), as shown in **Exhibit A**, a copy of which is attached to the official minutes, is approved and effective immediately.

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Mr. Jones called on Mr. Nye to present the report from the Committee on Finance.

REPORT FROM THE COMMITTEE ON FINANCE

Mr. Nye, Chairman of the Committee on Finance, reported that the Committee met on Thursday, September 27, 2007, considered and approved Items 2 through 7. The Board took action as set forth below:

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**MINUTE ORDER 218-2007 (AGENDA ITEM 2)**

**ACCEPTANCE OF GIFTS, DONATIONS, GRANTS, AND ENDOWMENTS,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Nye, seconded by Mr. White and by a unanimous vote, the following minute order was adopted:

The Board of Regents hereby accepts the gifts, donations, grants, and endowments made to the members of The Texas A&M University System concerned as shown on Gifts, Donations, Grants, and Endowments List No. 08-01, a copy of which is attached to the official minutes as **Exhibit B**.

**MINUTE ORDER 219-2007 (AGENDA ITEM 3)**

**APPROVAL OF FIRST TEXAS BANK AS A DEPOSITORY,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Nye, seconded by Mr. White and by a unanimous vote, the following minute order was adopted:

In accordance with The Texas A&M University System Policy 22.02 (*System Investment*), First Texas Bank is hereby approved as a depository for The Texas A&M University System.

**MINUTE ORDER 220-2007 (AGENDA ITEM 4)**

**AUTHORIZATION TO EXECUTE THE ANNUAL AGREEMENT WITH  
SCOTT & WHITE CLINIC AND  
SCOTT & WHITE MEMORIAL HOSPITAL FOR FISCAL YEAR 2008,  
TEXAS A&M HEALTH SCIENCE CENTER**

On motion of Mr. Nye, seconded by Mr. White and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System hereby grants authority to the Chancellor of The Texas A&M University System, upon review and approval for legal sufficiency by the Office of General Counsel, to execute the annual agreement with Scott & White Clinic and Scott & White Memorial Hospital for medical education teaching services for the fiscal year 2008.

**MINUTE ORDER 221-2007 (AGENDA ITEM 5)**

**AUTHORIZATION TO EXECUTE THE ANNUAL AGREEMENT WITH  
CHRISTUS SPOHN CORPUS CHRISTI HOSPITAL-MEMORIAL  
FOR FISCAL YEAR 2008,  
TEXAS A&M HEALTH SCIENCE CENTER**

On motion of Mr. Nye, seconded by Mr. White and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System hereby grants authority to the President of The Texas A&M University System Health Science Center, upon review and approval for legal sufficiency by the Office of General Counsel, to execute the annual agreement with CHRISTUS Spohn Corpus Christi Hospital – Memorial for specialized medical education services for the clinical learning experiences of the College of Medicine students for fiscal year 2008.

**MINUTE ORDER 222-2007 (AGENDA ITEM 6)**

**AUTHORIZATION TO EXECUTE THE ANNUAL AGREEMENT WITH THE CHILDREN’S MEDICAL CENTER FOR FISCAL YEAR 2008, TEXAS A&M HEALTH SCIENCE CENTER**

On motion of Mr. Nye, seconded by Mr. White and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System hereby grants authority to the President of The Texas A&M University System Health Science Center, upon review and approval for legal sufficiency by the Office of General Counsel, to execute the annual agreement with the Children’s Medical Center dental education medico-administrative services for the fiscal year 2008.

**MINUTE ORDER 223-2007 (AGENDA ITEM 7)**

**AUTHORIZATION TO EXECUTE THE ANNUAL AGREEMENT WITH THE BRAZOS VALLEY FAMILY PRACTICE RESIDENCY PROGRAM FOR FISCAL YEAR 2008, TEXAS A&M HEALTH SCIENCE CENTER**

On motion of Mr. Nye, seconded by Mr. White and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System hereby grants authority to the President of The Texas A&M University System Health Science Center, upon review and approval for legal sufficiency by the Office of General Counsel, to execute the annual agreement with the Brazos Valley Family Practice Residency Program for medical education teaching services for the fiscal year 2008.

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Mr. Jones called on Mr. Nye to present the report from the Committee on Buildings and Physical Plant.

REPORT FROM THE COMMITTEE ON BUILDINGS AND PHYSICAL PLANT

Mr. Nye, Acting Chair of the Committee on Buildings and Physical Plant, reported that the Committee met on Thursday, September 27, 2007. He said that they considered and approved Items 8 through 15. The Board took action as set forth below:

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**MINUTE ORDER 224-2007 (AGENDA ITEM 8)**

**APPROPRIATION FOR MASTER PLANNING AND AUTHORIZATION FOR THE CHANCELLOR TO APPROVE AND EXECUTE A CONTRACT FOR ARCHITECT/ENGINEER SERVICES FOR A CAMPUS MASTER PLAN, TARLETON STATE UNIVERSITY**

On motion of Mr. Nye, seconded by Mr. White and by a unanimous vote, the following minute order was adopted:

The amount of \$425,000 is appropriated from Account No. 023001, Designated Tuition, for a Campus Master Plan for Tarleton State University.

Upon review by the Office of General Counsel for legal sufficiency, the Chancellor is hereby authorized to approve and execute a contract for Architect/Engineer services for a Campus Master Plan for Tarleton State University.

**MINUTE ORDER 225-2007 (AGENDA ITEM 9)**

**APPROVAL OF THE REVISED PROJECT SCOPE AND BUDGET, APPROPRIATION FOR PRE-CONSTRUCTION AND CONSTRUCTION SERVICES AND APPROVAL FOR CONSTRUCTION OF THE CHEMISTRY COMPLEX RENOVATIONS, TEXAS A&M UNIVERSITY**

On motion of Mr. Nye, seconded by Mr. White and by a unanimous vote, the following minute order was adopted:

The revised project scope for the Chemistry Complex Renovations at Texas A&M University is approved.

The revised project budget of \$11,447,736 for the Chemistry Complex Renovations at Texas A&M University is approved.

The amount of \$721,498 is appropriated from Account No. 245002, Phase II Faculty Reinvestment; \$660,000 from Account No. 808852, Deferred Maintenance Program; \$189,955 from Account No. 246235, Enhance Excellence in RSCH-Science; and \$8,456,283, from Account No. 085330, Permanent University Fund Debt Proceeds, for pre-construction and construction services and related project costs for the Chemistry Complex Renovations at Texas A&M University.

The Chemistry Complex Renovations at Texas A&M University (Project No. 2-2977) is approved for construction.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

Any gifts received for this project are hereby appropriated and a like amount of previous appropriations will be reverted.

**MINUTE ORDER 226-2007 (AGENDA ITEM 10)**

**APPROVAL OF THE REVISED PROJECT SCOPE AND PROJECT BUDGET, APPROPRIATION FOR PRE-CONSTRUCTION AND CONSTRUCTION SERVICES AND APPROVAL FOR CONSTRUCTION FOR THE LAB ANIMAL RESOURCES AND RESEARCH FACILITY EXPANSION, TEXAS A&M UNIVERSITY**

On motion of Mr. Nye, seconded by Mr. White and by a unanimous vote, the following minute order was adopted:

The revised project scope for the Lab Animal Resources and Research Facility Expansion at Texas A&M University is approved.

The revised project budget of \$12,514,680 for the Lab Animal Resources and Research Facility Expansion at Texas A&M University is approved.

The amount of \$7,023,000 is appropriated from Account No. 01-085330, Permanent University Fund Debt Proceeds; \$2,714,680 from Account No. 01- 083536, Revenue Financing System Debt Proceeds; and \$2,000,000 from Account No. 02-806321, Vice President for Research Available University Fund, for pre-construction and construction services and related project costs for the Lab Animal Resources and Research Facility Expansion.

The Lab Animal Resources and Research Facility Expansion, Texas A&M University (Project No. 2-2962), is approved for construction.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participant, on whose behalf the debt is issued, possesses the financial capacity to satisfy their Direct Obligations.

**MINUTE ORDER 227-2007 (AGENDA ITEM 11)**

**APPROVAL OF CONSTRUCTION OF RHODE HALL RENOVATIONS,  
TEXAS A&M UNIVERSITY-KINGSVILLE**

On motion of Mr. Nye, seconded by Mr. White and by a unanimous vote, the following minute order was adopted:

The Rhode Hall Renovations at Texas A&M University-Kingsville is approved for construction.

**MINUTE ORDER 228-2007 (AGENDA ITEM 12)**

**AUTHORIZATION TO EXECUTE A GROUND LEASE FOR  
0.623 ACRES, MORE OR LESS, COMMERCE, TEXAS,  
TEXAS A&M UNIVERSITY-COMMERCE**

On motion of Mr. Nye, seconded by Mr. White and by a unanimous vote, the following minute order was adopted:

The Chancellor of The Texas A&M University System, or designee, following review for legal sufficiency by the Office of General Counsel, is authorized to negotiate and execute a ground lease with The Alumni Association of Texas A&M University-Commerce, Incorporated, for the construction of an Alumni Center on 0.623 acres, more or less, being a part of the campus of Texas A&M University-Commerce. The term of the ground lease will be for a period of one (1) year commencing on October 1, 2007 with consideration being one dollar (\$1.00). Upon completion of construction, the Chancellor, or designee, is authorized to accept title to the Alumni Center in the form of a gift from The Alumni Association of Texas A&M University-Commerce, Incorporated.

**MINUTE ORDER 229-2007 (AGENDA ITEM 13)**

**AUTHORIZATION TO EXECUTE AN AGREEMENT TO LEASE SPACE IN  
THE ALBERT B. ALKEK INSTITUTE OF BIOSCIENCES  
AND TECHNOLOGY BUILDING TO THE  
M.D. ANDERSON HOSPITAL AND CANCER CENTER, HOUSTON, TEXAS,  
TEXAS A&M HEALTH SCIENCE CENTER**

On motion of Mr. Nye, seconded by Mr. White and by a unanimous vote, the following minute order was adopted:

The Chancellor of The Texas A&M University System, or designee, following approval for legal sufficiency by the Office of General Counsel, is authorized to negotiate and execute an agreement for the purpose of leasing 17,037 square feet of space, more or less, in the Albert B. Alkek Institute of Biosciences and Technology Building in Houston, Texas, to the M.D. Anderson Hospital and Cancer Center. The primary term of this lease will be for a period of three (3) years. The rental rate for this lease will be \$29.70 per square foot per year, for an estimated total rental of approximately \$1,517,997 over the term of the lease.

**MINUTE ORDER 230-2007 (AGENDA ITEM 14)**

**AUTHORIZATION TO EXECUTE A LEASE OR PURCHASE OF A  
PRE-FABRICATED BUILDING FROM NORTEX MODULAR SPACE AND TO  
LEASE AN UNIMPROVED ONE-ACRE TRACT OF LAND AND A BUILDING  
FROM CENTRAL TEXAS COLLEGE DISTRICT IN KILLEEN, TEXAS,  
TARLETON STATE UNIVERSITY**

On motion of Mr. Nye, seconded by Mr. White and by a unanimous vote, the following minute order was adopted:

The Chancellor of The Texas A&M University System, or designee, following legal review from the Office of General Counsel is authorized to negotiate and execute a lease or purchase from Nortex Modular Space of a pre-fabricated building containing approximately 14,000 square feet, and to negotiate and execute an Amended and Restated Master Lease with Central Texas College District.

The Master Lease will include a ground lease for a tract of land to be used as the site for a pre-fabricated building on the campus of Central Texas College located in Killeen, Texas. The Master Lease will also provide for extension of the existing lease of approximately 29,450 square feet of space situated at 2901 South Clear Creek Road, Killeen, Texas, commencing October 1, 2007 and expiring December 31, 2010. The total base costs to ground lease the land, lease the existing facility, set up, lease and remove the pre-fabricated building and other associated costs are estimated to be \$2,600,000. The purchase of the pre-fabricated building will cost an additional \$200,000.

These funds are hereby appropriated from Designated Tuition and General Revenue Special Item Funding.

**MINUTE ORDER 231-2007 (AGENDA ITEM 15)**

**NAMING OF THE  
“ERNST & YOUNG PROFESSIONAL PROGRAM OFFICE,”  
TEXAS A&M UNIVERSITY**

On motion of Mr. Nye, seconded by Mr. White and by a unanimous vote, the following minute order was adopted:

Room 487 in the Jerry and Kay Cox Hall of the E.L. “Pete” Wehner Building on the campus of Texas A&M University is hereby named the “Ernst & Young Professional Program Office.”

**MINUTE ORDER 232-2007 (AGENDA ITEM 15)**

**NAMING OF THE  
“MARILYN KENT BYRNE STUDENT SUCCESS CENTER,”  
TEXAS A&M UNIVERSITY**

On motion of Mr. Nye, seconded by Mr. White and by a unanimous vote, the following minute order was adopted:

The newly established academic enrichment center located on the campus of Texas A&M University is hereby named the “Marilyn Kent Byrne Student Success Center.”

**MINUTE ORDER 233-2007 (AGENDA ITEM 15)**

**NAMING OF THE  
“OMAR SMITH INSTRUCTIONAL TENNIS COURTS,”  
TEXAS A&M UNIVERSITY**

On motion of Mr. Nye, seconded by Mr. White and by a unanimous vote, the following minute order was adopted:

The instructional tennis courts adjacent to the George P. Mitchell Tennis Center on the campus of Texas A&M University are hereby named the “Omar Smith Instructional Tennis Courts.”

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Mr. Jones called on Ms. Steen to present the report from the Committee on Academic and Student Affairs.

REPORT FROM THE COMMITTEE ON ACADEMIC AND STUDENT AFFAIRS

Ms. Steen, Chair of the Committee on Academic and Student Affairs, reported that the Committee met earlier that same day. She said that they considered and approved Items 16 through 21. The Board took action as set forth below:

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**MINUTE ORDER 234-2007 (AGENDA ITEM 16)**

**APPROVAL OF NEW SYSTEM POLICY 07.02  
(TEXAS HIGHER EDUCATION FAIR LENDING PRACTICES),  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Ms. Steen, seconded by Mr. Nye and by a unanimous vote, the following minute order was adopted:

System Policy 07.02 (*Texas Higher Education Fair Lending Practices*), as described in **Exhibit C**, a copy of which is attached to the official minutes, is approved, effective immediately.

**MINUTE ORDER 235-2007 (AGENDA ITEM 17)**

**ESTABLISHMENT OF THE INSTITUTE FOR  
NATIONAL SECURITY EDUCATION AND RESEARCH (INSER),  
TEXAS ENGINEERING EXPERIMENT STATION,  
TEXAS AGRICULTURAL EXPERIMENT STATION AND  
TEXAS A&M UNIVERSITY**

On motion of Ms. Steen, seconded by Mr. Nye and by unanimous vote, the following minute order was adopted:

The Institute for National Security Education and Research, a joint TEES, TAES and TAMU Institute, is hereby established, reporting to the Vice Chancellor for Engineering, Vice Chancellor for Agriculture and Life Sciences, and TAMU Vice President for Research.

**MINUTE ORDER 236-2007 (AGENDA ITEM 18)**

**AUTHORIZATION TO OFFER THE DOCTOR OF EDUCATION DEGREE  
IN CURRICULUM AND INSTRUCTION VIA DISTANCE DELIVERY, AND  
AUTHORIZATION TO REQUEST APPROVAL FROM THE  
TEXAS HIGHER EDUCATION COORDINATING BOARD,  
TEXAS A&M UNIVERSITY**

On motion of Ms. Steen, seconded by Mr. Nye and by a unanimous vote, the following minute order was adopted:

The Board of Regents authorizes Texas A&M University to offer the Doctor of Education Degree in Curriculum and Instruction via a web-based delivery system to Texas educators.

The Board also authorizes submission of this Distance Delivery request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.

**MINUTE ORDER 237-2007 (AGENDA ITEM 19)**

**APPROVAL TO ESTABLISH A NEW DEGREE PROGRAM LEADING TO A  
NEW BACHELOR OF SCIENCE DEGREE IN SYSTEMS ENGINEERING,  
AND AUTHORIZATION TO REQUEST APPROVAL FROM THE  
TEXAS HIGHER EDUCATION COORDINATING BOARD,  
TEXAS A&M INTERNATIONAL UNIVERSITY**

On motion of Ms. Steen, seconded by Mr. Nye and by a unanimous vote, the following minute order was adopted:

The Board of Regents approves the establishment of a new degree program at Texas A&M International University leading to a Bachelor of Science in Systems Engineering.

The Board also authorizes submission of this new degree program request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.

**MINUTE ORDER 238-2007 (AGENDA ITEM 20)**

**APPROVAL OF PRELIMINARY AUTHORITY REQUEST TO AMEND  
TABLE OF PROGRAMS, AND AUTHORIZATION TO REQUEST APPROVAL  
TO SUBMIT AMENDED TABLE OF PROGRAMS TO THE  
TEXAS HIGHER EDUCATION COORDINATING BOARD,  
WEST TEXAS A&M UNIVERSITY**

On motion of Ms. Steen, seconded by Mr. Nye and by a unanimous vote, the following minute order was adopted:

The Board of Regents approves amending the Table of Programs for West Texas A&M University to include preliminary authority for three engineering degree programs at the baccalaureate level.

The Board also authorizes submission of this amended Table of Programs to the Texas Higher Education Coordinating Board for approval.

**MINUTE ORDER 239-2007 (AGENDA ITEM 21)**

**APPROVAL OF THE REORGANIZATION OF THE ACADEMIC  
ADMINISTRATIVE STRUCTURE OF THE BASIC SCIENCE DEPARTMENTS  
WITHIN THE TEXAS A&M HEALTH SCIENCE CENTER COLLEGE OF  
MEDICINE, AND AUTHORIZATION TO REQUEST APPROVAL FROM THE  
TEXAS HIGHER EDUCATION COORDINATING BOARD,  
TEXAS A&M HEALTH SCIENCE CENTER**

On motion of Ms. Steen, seconded by Mr. Nye and by a unanimous vote, the following minute order was adopted:

The Board of Regents approves the reorganization of the academic administrative structure of the basic science departments within the Texas A&M Health Science Center College of Medicine, effective October 1, 2007.

The Board also authorizes the President of the Texas A&M Health Science Center to submit this request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria for approval have been met.

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Mr. Jones called on Mr. Stallings to present the report from the Policy Review Committee.

REPORT FROM THE POLICY REVIEW COMMITTEE

Mr. Stallings, Chairman of the Committee on Policy Review, reported that the Committee met earlier that day. He said that they had considered and approved Items 1, 16 and 22 through 24. The Board took action as set forth below:

(Secretary's Note: Item 1 is listed as Minute Order 217-2007 and Item 16 is listed as Minute Order 234-2007.)

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**MINUTE ORDER 240-2007 (AGENDA ITEM 22)**

**APPROVAL OF REVISIONS TO SYSTEM POLICY 11.07  
(GRANTING OF HONORARY DEGREES),  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. White, seconded by Mr. Fraga and by a unanimous vote, the following minute order was adopted:

The revisions to System Policy 11.07 (*Granting of Honorary Degrees*), as shown in **Exhibit D**, a copy of which is attached to the official minutes, are approved and effective immediately.

**MINUTE ORDER 241-2007 (AGENDA ITEM 23)**

**APPROVAL OF REVISIONS TO SYSTEM POLICY 32.01  
(EMPLOYEE COMPLAINT AND APPEAL PROCEDURES),  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. White, seconded by Mr. Fraga and by a unanimous vote, the following minute order was adopted:

The revisions to System Policy 32.01 (*Employee Complaint and Appeal Procedures*), as shown in **Exhibit E**, a copy of which is attached to the official minutes, are approved and effective immediately.

**MINUTE ORDER 242-2007 (AGENDA ITEM 24)**

**APPROVAL OF REVISIONS TO SYSTEM POLICY 32.02  
(DISCIPLINE AND DISMISSAL OF EMPLOYEES),  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. White, seconded by Mr. Fraga and by a unanimous vote, the following minute order was adopted:

The revisions to System Policy 32.02 (*Discipline and Dismissal of Employees*), as shown in **Exhibit F**, a copy of which is attached to the official minutes, are approved and effective immediately.

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OTHER ITEMS

Mr. Jones called on Dr. Jerry Strawser, Interim Executive Vice President and Provost of TAMU, to present Items 26 through 28.

Dr. Strawser said that Dr. Borlaug’s accomplishments are significant and substantial and that he is one of the handfuls of individuals to receive both the Nobel Peace Prize and a Congressional Gold Medal of Honor. He said that this degree was recommended by Dr. Murano, the faculty of the College of Agriculture and Life Sciences and was approved by the Faculty Senate. Dr. Strawser said that this recommendation is an exception to the System Policy 11.07 (*Granting of Honorary Degrees*). He said that honorary degrees could not be awarded to System employees but there is an exception to the policy that can be made by the Board for extraordinary circumstances.

Mr. Nye said that he could not imagine anybody more worthy of an honor from this institution.

Mr. White said that he attended the Congressional Gold Medal of Honor ceremony which was well attended by people such as Dr. Murano and others from AgriLife.

Mr. Jones said that if there was anyone who thought that they were opening the flood gates to honorary degrees by making this exception; he would venture to say that this Board and any Board following them would be happy to award a similar degree to an employee who was not only a Congressional Gold Medal winner, Nobel Peace Prize winner and responsible for feeding millions of people. He said that the Board would be willing to honor anyone who could maintain this standard.

The Board took action as set forth below:

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**MINUTE ORDER 243-2007 (AGENDA ITEM 26)**

**AUTHORIZATION TO AWARD  
AN HONORARY DOCTOR OF LETTERS DEGREE TO  
DR. NORMAN E. BORLAUG,  
TEXAS A&M UNIVERSITY**

On motion of Mr. Nye, seconded by Mr. White and by a unanimous vote, the following minute order was adopted:

The President of Texas A&M University is authorized to award an Honorary Doctor of Letters degree to Dr. Norman E. Borlaug.

**MINUTE ORDER 244-2007 (AGENDA ITEM 27)**

**APPOINTMENT OF  
MR. G. ALLEN FLYNT  
TO THE TEXAS A&M UNIVERSITY AT GALVESTON  
BOARD OF VISITORS,  
TEXAS A&M UNIVERSITY**

On motion of Mr. Nye, seconded by Mr. White and by a unanimous vote, the following minute order was adopted:

Effective October 1, 2007, Mr. G. Allen Flynt is hereby appointed to the Texas A&M University at Galveston Board of Visitors for a term of three years.

**MINUTE ORDER 245-2007 (AGENDA ITEM 28)**

**APPOINTMENT OF  
MS. KELLY M. TEICHMAN  
TO THE TEXAS A&M UNIVERSITY AT GALVESTON  
BOARD OF VISITORS,  
TEXAS A&M UNIVERSITY**

On motion of Mr. Nye, seconded by Mr. White and by a unanimous vote, the following minute order was adopted:

Effective October 1, 2007, Ms. Kelly M. Teichman is hereby appointed to the Texas A&M University at Galveston Board of Visitors for a term of three years.

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Mr. Jones called on Dr. McKinney to present Items 29 through 35 and Items 37 through 43. The Board took action as set forth below:

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**MINUTE ORDER 246-2007 (AGENDA ITEM 29)**

**GRANTING OF FACULTY DEVELOPMENT LEAVE FOR FISCAL YEAR 2008,  
PRAIRIE VIEW A&M UNIVERSITY**

On motion of Mr. Nye, seconded by Mr. Stallings and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System, in accordance with System Policy 31.03 and System Regulation 12.99.01, authorizes faculty development leave to the faculty members as shown in **Exhibit G**, Faculty Development Leave List, Fall Semester, FY 2008, Prairie View A&M University, a copy of which is attached to the official minutes.

**MINUTE ORDER 247-2007 (AGENDA ITEM 30)**

**CONFIRMATION OF APPOINTMENT AND  
COMMISSIONING OF PEACE OFFICERS,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Nye, seconded by Mr. Stallings and by a unanimous vote, the following minute order was adopted:

In accordance with System Policy 34.06 (*Appointment, Commissioning and Authority of Peace Officers*), the Board of Regents hereby confirms the appointment and commissioning of the peace officers by the Presidents of the respective members of The Texas A&M University System, as shown in **Exhibit H**, a copy of which is attached to the official minutes.

**MINUTE ORDER 248-2007 (AGENDA ITEM 31)**

**APPROVAL OF ACADEMIC TENURE,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Nye, seconded by Mr. Stallings and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System, in accordance with System Policy 12.01 (*Academic Freedom, Responsibility and Tenure*), hereby authorizes the granting of tenure to the following faculty members as set forth in **Exhibit I**, Tenure List No. 08-01, a copy of which is attached to the official minutes.

**MINUTE ORDER 249-2007 (AGENDA ITEM 32)**

**GRANTING OF THE TITLE OF EMERITUS/EMERITA,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Nye, seconded by Mr. Stallings and by a unanimous vote, the following minute order was adopted:

In recognition of long and distinguished service to The Texas A&M University System, the Board of Regents hereby confirms the recommendation of the Chancellor, and confers the title of “Emeritus/Emerita” upon the individuals as shown in **Revised Exhibit J**, Emeritus Title List No. 08-01, a copy of which is attached to the official minutes, and grants all rights and privileges of this title.

**MINUTE ORDER 250-2007 (AGENDA ITEM 33)**

**APPROVAL FOR  
DAVID R. RIDDLE AND BLAKE D. PETTY,  
SYSTEM EMPLOYEES, TO SERVE AS BOARD MEMBERS OF  
SALIENT PHARMACEUTICALS, INC., A BUSINESS ENTITY  
IN WHICH THE A&M SYSTEM HAS AN EQUITY INTEREST,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Nye, seconded by Mr. Stallings and by a unanimous vote, the following minute order was adopted:

The Board of Regents hereby approves David R. Riddle, Director of Licensing & Intellectual Property, and Blake D. Petty, Manager of Business Development, to serve, on behalf of The Texas A&M University System, as members of the Board of Directors of Salient Pharmaceuticals, Inc., a business entity in which the A&M System has an equity interest, each of whom shall report to the Vice Chancellor for Technology Commercialization.

David R. Riddle and Blake D. Petty shall each serve for a term not to exceed two years. The Vice Chancellor for Technology Commercialization is authorized to reappoint either or both individuals for an additional two-year term or terms.

**MINUTE ORDER 251-2007 (AGENDA ITEM 34)**

**APPROVAL FOR  
DR. ALEXANDER PARLOS,  
A SYSTEM EMPLOYEE, TO SERVE AS AN EMPLOYEE OF A  
BUSINESS ENTITY LICENSING TECHNOLOGY FROM  
THE TEXAS A&M UNIVERSITY SYSTEM,  
TEXAS ENGINEERING EXPERIMENT STATION**

On motion of Mr. Nye, seconded by Mr. Stallings and by a unanimous vote, the following minute order was adopted:

The Board of Regents hereby grants approval to Dr. Alexander Parlos, Professor of Mechanical Engineering and TEES Researcher, to serve in his individual capacity as an employee of Veros Systems, Inc., a business entity that has an agreement with The Texas A&M University System relating to the research, development, licensing, or exploitation of intellectual property conceived, created, discovered, invented and developed by Dr. Parlos.

**MINUTE ORDER 252-2007 (AGENDA ITEM 35)**

**APPROVAL FOR  
DR. KENNETH H. CARSON,  
A SYSTEM EMPLOYEE, TO SERVE AS AN OFFICER, EMPLOYEE AND  
BOARD MEMBER OF A BUSINESS ENTITY LICENSING TECHNOLOGY  
FROM THE TEXAS A&M UNIVERSITY SYSTEM,  
TEXAS A&M HEALTH SCIENCE CENTER**

On motion of Mr. Nye, seconded by Mr. Stallings and by a unanimous vote, the following minute order was adopted:

The Board of Regents hereby approves Dr. Kenneth H. Carson, Assistant Research Scientist in the College of Medicine, The Texas A&M University System Health Science Center, to serve as an officer, employee and member of the board of directors of NanoRelease Technologies, LLC, a business entity that has an agreement with The Texas A&M University System relating to the research, development, licensing, or exploitation of intellectual property conceived, created, discovered, invented and developed by Dr. Kenneth H. Carson.

**MINUTE ORDER 253-2007 (AGENDA ITEM 37)**

**APPROVAL OF CHANGE IN ADMINISTRATIVE TITLE OF THE  
CHIEF EXECUTIVE OFFICER TO DIRECTOR,  
TEXAS VETERINARY MEDICAL DIAGNOSTIC LABORATORY,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. Nye, seconded by Mr. Stallings and by a unanimous vote, the following minute order was adopted:

Effective September 28, 2007, the title of the chief executive officer of the Texas Veterinary Medical Diagnostic Laboratory will be Director.

**MINUTE ORDER 254-2007 (AGENDA ITEM 38)**

**APPROVAL OF CHANGE IN ADMINISTRATIVE TITLE OF  
DR. BILL F. MCCUTCHEN,  
DEPUTY ASSOCIATE DIRECTOR TO ASSOCIATE DIRECTOR,  
TEXAS AGRICULTURAL EXPERIMENT STATION**

On motion of Mr. Nye, seconded by Mr. White and by a unanimous vote, the following minute order was adopted:

Effective October 1, 2007, the title of Dr. Bill F. McCutchen will be Associate Director.

**MINUTE ORDER 255-2007 (AGENDA ITEM 39)**

**APPOINTMENT OF  
DR. KENDALL T. HARRIS,  
AS DEAN OF THE COLLEGE OF ENGINEERING,  
PRAIRIE VIEW A&M UNIVERSITY**

On motion of Mr. Nye, seconded by Mr. White and by a unanimous vote, the following minute order was adopted:

Effective October 1, 2007, Dr. Kendall T. Harris is hereby appointed Dean, College of Engineering, at Prairie View A&M University, at an initial salary of \$145,600.

**MINUTE ORDER 256-2007 (AGENDA ITEM 40)**

**APPOINTMENT OF  
DR. ANANTHA BABBILI  
AS PROVOST AND VICE PRESIDENT FOR ACADEMIC AFFAIRS,  
TEXAS A&M UNIVERSITY-CORPUS CHRISTI**

On motion of Mr. Nye, seconded by Mr. White and by a unanimous vote, the following minute order was adopted:

Effective October 1, 2007, Dr. Anantha Babbili is hereby appointed Provost and Vice President for Academic Affairs at Texas A&M University-Corpus Christi and tenured professor of communication at an initial salary of \$165,000.

**MINUTE ORDER 257-2007 (AGENDA ITEM 41)**

**APPOINTMENT OF  
DR. THOMAS D. SABAN  
AS VICE PRESIDENT FOR FINANCE AND ADMINISTRATION,  
TEXAS A&M UNIVERSITY-KINGSVILLE**

On motion of Mr. Nye, seconded by Mr. White and by a unanimous vote, the following minute order was adopted:

Effective September 28, 2007, Dr. Thomas D. Saban is hereby appointed Vice President for Finance and Administration at Texas A&M University-Kingsville, at an initial salary of \$145,000.

**MINUTE ORDER 258-2007 (AGENDA ITEM 42)**

**APPOINTMENT OF  
MR. DAVID A. CANTRELL  
AS VICE PRESIDENT FOR INFORMATION TECHNOLOGY,  
TEXAS A&M HEALTH SCIENCE CENTER**

On motion of Mr. Nye, seconded by Mr. White and by a unanimous vote, the following minute order was adopted:

Effective October 1, 2007, Mr. David A. Cantrell is hereby appointed Vice President for Information Technology, The Texas A&M University System Health Science Center, at an initial salary of \$176,000.



**MINUTE ORDER 259-2007 (AGENDA ITEM 43)**

**APPOINTMENT OF  
DR. KENNETH R. HALL  
AS ASSOCIATE DIRECTOR,  
TEXAS ENGINEERING EXPERIMENT STATION**

On motion of Mr. Nye, seconded by Mr. White and by a unanimous vote, the following minute order was adopted:

Effective October 1, 2007, Dr. Kenneth R. Hall is hereby appointed Associate Director of the Texas Engineering Experiment Station, at an initial salary of \$21,180 per month.

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MINUTE ORDER 260-2007 (AGENDA ITEM 36)

**APPROVAL OF MINUTES OF THE
JULY 26-27, 2007, BOARD MEETING,
BOARD OF REGENTS, THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Mr. White, seconded by Mr. Nye and by a unanimous vote, the following minute order was adopted:

The Minutes of the July 26-27, 2007, Regular Board Meeting, are hereby approved.

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**OTHER BUSINESS**

Mr. Jones announced that the next regular meeting was scheduled for December 6-7, 2007, on the campus of TAMU. He asked if there was any new or old business to be brought before the Board. There was none.

**ADJOURNMENT**

There being no further business, on motion of Mr. Huffines, seconded by Mr. Wilson and by a unanimous vote, the meeting was adjourned at 12:03 p.m.

Vickie Burt Spillers  
Executive Secretary to the Board  
The Texas A&M University System

VBS:jb