

MINUTES

OF THE

MEETING OF THE

BOARD OF REGENTS

OF

THE TEXAS A&M UNIVERSITY SYSTEM

HELD IN

COLLEGE STATION, TEXAS

May 27-28, 2010

(Approved July 22-23, 2010)

TABLE OF CONTENTS

**MINUTES OF THE
MEETING OF THE BOARD OF REGENTS
May 27-28, 2010**

CONVENE – THURSDAY, MAY 27, 2010..... 1

RECESS TO EXECUTIVE SESSION 1

RECONVENE IN OPEN SESSION AND RECESS..... 1

RECONVENE BOARD MEETING..... 2

INVOCATION 2

CHAIRMAN’S REMARKS 2

 MINUTE ORDER 073-2010 (ITEM 49) ADOPTION OF A RESOLUTION HONORING
 MR. HUNTER BOLLMAN FOR HIS SERVICE AS THE 2009-2010 STUDENT MEMBER OF THE
 BOARD OF REGENTS AND CONFERRING THE TITLE OF STUDENT REGENT EMERITUS,
 THE TEXAS A&M UNIVERSITY SYSTEM 5

CHANCELLOR’S REMARKS 6

RECESS..... 9

RECONVENE – FRIDAY, MAY 28, 2010..... 9

PUBLIC HEARINGS ON PROPOSED INCREASES IN DESIGNATED TUITION AND GROUP HOSPITAL
AND MEDICAL SERVICES FEE FOR THE ACADEMIC INSTITUTIONS AND
THE HEALTH SCIENCE CENTER..... 10

RECESS..... 27

REPORT FROM THE COMMITTEE ON AUDIT..... 27

 MINUTE ORDER 074-2010 (ITEM 1) APPROVAL OF SYSTEM INTERNAL AUDIT PLAN FOR
 FISCAL YEAR 2011, THE TEXAS A&M UNIVERSITY SYSTEM..... 27

REPORT FROM THE COMMITTEE ON FINANCE..... 27

 MINUTE ORDER 075-2010 (AMENDED ITEM 2) APPROVAL OF INCREASED DESIGNATED
 TUITION, GROUP HOSPITAL AND MEDICAL SERVICES FEE FOR ACADEMIC INSTITUTIONS
 AND THE HEALTH SCIENCE CENTER, THE TEXAS A&M UNIVERSITY SYSTEM 28

 MINUTE ORDER 076-2010 (ITEM 3) APPROVAL OF NEW, INCREASED AND DECREASED
 TUITION AND FEES FOR THE ACADEMIC INSTITUTIONS AND THE HEALTH SCIENCE
 CENTER, THE TEXAS A&M UNIVERSITY SYSTEM..... 28

 MINUTE ORDER 077-2010 (ITEM 4) CONFIRMATION OF NEW AND AMENDED FIELD TRIP
 AND STUDY ABROAD FEES, THE TEXAS A&M UNIVERSITY SYSTEM..... 28

 MINUTE ORDER 078-2010 (ITEM 5) AUTHORIZATION FOR THE PRESIDENT TO EXECUTE A
 MEMORANDUM OF UNDERSTANDING WITH NAVY MEDICINE MANPOWER, PERSONNEL,
 TRAINING AND EDUCATION COMMAND, THE TEXAS A&M UNIVERSITY SYSTEM
 HEALTH SCIENCE CENTER..... 29

 MINUTE ORDER 079-2010 (ITEM 6) AUTHORIZATION FOR THE PRESIDENT TO EXECUTE
 A COOPERATIVE AGREEMENT FOR GRADUATE MEDICAL EDUCATION WITH
 ST. JOSEPH REGIONAL HEALTH CENTER, THE TEXAS A&M UNIVERSITY SYSTEM
 HEALTH SCIENCE CENTER..... 29

 MINUTE ORDER 080-2010 (ITEM 7) APPROVAL FOR REVISIONS TO SYSTEM POLICY 25.07
 (CONTRACT ADMINISTRATION), THE TEXAS A&M UNIVERSITY SYSTEM 29

REPORT FROM THE COMMITTEE ON BUILDINGS AND PHYSICAL PLANT 29

MINUTE ORDER 081-2010 (ITEM 8) APPROVAL TO AMEND THE FY 2010-FY 2014
A&M SYSTEM CAPITAL PLAN TO ADD THE OLSEN FIELD RENOVATION PROJECT WITH A
FY 2010 START DATE AND APPROPRIATION FOR PRE-CONSTRUCTION SERVICES FOR THE
OLSEN FIELD RENOVATION PROJECT (2-3076), TEXAS A&M UNIVERSITY,
THE TEXAS A&M UNIVERSITY SYSTEM 30

MINUTE ORDER 082-2010 (ITEM 9) APPROVAL TO AMEND THE FY 2010-FY 2014
A&M SYSTEM CAPITAL PLAN TO ADD THE STUDENT HOUSING PROJECT WITH A
FY 2010 START DATE AND APPROVAL OF THE PROJECT SCOPE AND BUDGET,
APPROPRIATION FOR PRE-CONSTRUCTION AND CONSTRUCTION SERVICES AND
APPROVAL FOR CONSTRUCTION FOR THE STUDENT HOUSING PROJECT (22-3059),
TEXAS A&M UNIVERSITY-TEXARKANA, THE TEXAS A&M UNIVERSITY SYSTEM..... 30

MINUTE ORDER 083-2010 (ITEM 10) APPROVAL OF THE PROJECT SCOPE AND BUDGET,
APPROPRIATION FOR CONSTRUCTION SERVICES, AND APPROVAL FOR CONSTRUCTION
FOR THE UTILITY PLANT EXPANSION PROJECT (15-3050),
TEXAS A&M UNIVERSITY-CORPUS CHRISTI, THE TEXAS A&M UNIVERSITY SYSTEM 31

MINUTE ORDER 084-2010 (ITEM 11) APPROVAL OF THE PROJECT SCOPE AND BUDGET,
APPROPRIATION FOR CONSTRUCTION SERVICES, AND APPROVAL FOR CONSTRUCTION
FOR THE BIOLOGY-EARTH SCIENCES BUILDING RENOVATION PROJECT (17-3039),
TEXAS A&M UNIVERSITY-KINGSVILLE, THE TEXAS A&M UNIVERSITY SYSTEM..... 32

MINUTE ORDER 085-2010 (ITEM 12) APPROVAL OF THE PROJECT SCOPE AND BUDGET,
APPROPRIATION FOR CONSTRUCTION SERVICES, AND APPROVAL FOR CONSTRUCTION
FOR THE NEW STUDENT HOUSING PHASE II PROJECT (17-3060),
TEXAS A&M UNIVERSITY-KINGSVILLE, THE TEXAS A&M UNIVERSITY SYSTEM..... 33

MINUTE ORDER 086-2010 (ITEM 13) APPROVAL OF THE PROJECT SCOPE AND BUDGET,
APPROPRIATION FOR CONSTRUCTION SERVICES, AND APPROVAL FOR CONSTRUCTION
FOR THE UNDERCLASSMEN RESIDENCE HALL-PHASE I PROJECT (18-3040),
WEST TEXAS A&M UNIVERSITY, THE TEXAS A&M UNIVERSITY SYSTEM..... 34

MINUTE ORDER 087-2010 (ITEM 14) APPROVAL OF THE PROJECT SCOPE AND BUDGET,
APPROPRIATION FOR CONSTRUCTION SERVICES, AND APPROVAL FOR CONSTRUCTION
FOR THE NEW STUDENT HOUSING PROJECT (21-3064),
TEXAS A&M UNIVERSITY-COMMERCE, THE TEXAS A&M UNIVERSITY SYSTEM..... 35

MINUTE ORDER 088-2010 (ITEM 15) AUTHORIZATION TO LEASE MEDICAL OFFICE AND
CLINICAL SPACE IN THE BRYAN MEDICAL CENTER, BRYAN, TEXAS, THE TEXAS A&M
UNIVERSITY SYSTEM HEALTH SCIENCE CENTER 36

MINUTE ORDER 089-2010 (ITEM 16) AUTHORIZATION TO EXECUTE A MASTER GROUND
LEASE AND SUBSEQUENT PROJECT GROUND LEASES COVERING LAND AT THE TEXAS
AGRILIFE RESEARCH AND EXTENSION CENTER IN DALLAS, TEXAS, TEXAS AGRILIFE
RESEARCH AND TEXAS AGRILIFE EXTENSION SERVICE..... 36

MINUTE ORDER 090-2010 (ITEM 17) NAMING OF “THE HAPPY STATE BANK CLASSROOM,”
WEST TEXAS A&M UNIVERSITY 37

MINUTE ORDER 091-2010 (ITEM 17) NAMING OF “THE JOACHIM BUSINESS INNOVATION
CLASSROOM,” WEST TEXAS A&M UNIVERSITY 37

MINUTE ORDER 092-2010 (ITEM 17) NAMING OF THE “GARY AND SARA DAVIS
COURTYARD,” TEXAS A&M UNIVERSITY-KINGSVILLE 37

REPORT FROM THE COMMITTEE ON ACADEMIC AND STUDENT AFFAIRS 37

MINUTE ORDER 093-2010 (ITEM 18) ESTABLISHMENT OF THE TEXAS A&M INSTITUTE
FOR NEUROSCIENCE, TEXAS A&M UNIVERSITY/THE TEXAS A&M UNIVERSITY SYSTEM
HEALTH SCIENCE CENTER..... 38

MINUTE ORDER 094-2010 (ITEM 19) ESTABLISHMENT OF THE CENTER FOR PHAGE
TECHNOLOGY, TEXAS AGRILIFE RESEARCH/TEXAS A&M UNIVERSITY 38

MINUTE ORDER 095-2010 (ITEM 20) APPROVAL OF A NEW MASTER OF SCIENCE DEGREE PROGRAM IN AGRICULTURAL SYSTEMS MANAGEMENT, AND AUTHORIZATION TO REQUEST APPROVAL FROM THE TEXAS HIGHER EDUCATION COORDINATING BOARD, TEXAS A&M UNIVERSITY 38

MINUTE ORDER 096-2010 (ITEM 21) AUTHORIZATION TO OFFER THE MASTERS OF SCIENCE IN MANAGEMENT DEGREE PROGRAM AT DHAHRAN, SAUDI ARABIA, TEXAS A&M UNIVERSITY 39

MINUTE ORDER 097-2010 (AMENDED ITEM 22) APPROVAL OF A NEW BACHELOR OF APPLIED ARTS AND SCIENCES DEGREE PROGRAM IN CRIMINAL JUSTICE ADMINISTRATION, TARLETON STATE UNIVERSITY 39

MINUTE ORDER 98-2010 (ITEM 23) APPROVAL OF A NEW MASTER OF ARTS/SCIENCE DEGREE PROGRAM IN POLITICAL SCIENCE, AND AUTHORIZATION TO REQUEST APPROVAL FROM THE TEXAS HIGHER EDUCATION COORDINATING BOARD, TEXAS A&M UNIVERSITY-COMMERCE..... 39

MINUTE ORDER 99-2010 (ITEM 24) APPROVAL OF A NEW MASTER OF SCIENCE DEGREE PROGRAM IN THE ART OF TEACHING, AND AUTHORIZATION TO REQUEST APPROVAL FROM THE TEXAS HIGHER EDUCATION COORDINATING BOARD, TEXAS A&M UNIVERSITY-COMMERCE..... 40

MINUTE ORDER 100-2010 (ITEM 25) APPROVAL OF A NEW MASTER OF SCIENCE DEGREE PROGRAM IN ACCOUNTING, AND AUTHORIZATION TO REQUEST APPROVAL FROM THE TEXAS HIGHER EDUCATION COORDINATING BOARD, TEXAS A&M UNIVERSITY-COMMERCE..... 40

MINUTE ORDER 101-2010 (AMENDED ITEM 26) APPROVAL OF A NEW BACHELOR OF GENERAL STUDIES DEGREE PROGRAM, TEXAS A&M UNIVERSITY-COMMERCE..... 40

MINUTE ORDER 102-2010 (ITEM 27) APPROVAL OF A NEW MASTER OF SCIENCE DEGREE PROGRAM IN APPLIED CRIMINOLOGY, AND AUTHORIZATION TO REQUEST APPROVAL FROM THE TEXAS HIGHER EDUCATION COORDINATING BOARD, TEXAS A&M UNIVERSITY-COMMERCE..... 41

MINUTE ORDER 103-2010 (ITEM 28) APPROVAL OF ADMINISTRATIVE CHANGE REQUEST TO RENAME THE “COLLEGE OF EDUCATION” TO THE “COLLEGE OF EDUCATION AND HUMAN PERFORMANCE,” AND AUTHORIZATION TO NOTIFY THE TEXAS HIGHER EDUCATION COORDINATING BOARD, TEXAS A&M UNIVERSITY-KINGSVILLE..... 41

MINUTE ORDER 104-2010 (ITEM 29) APPROVAL OF REQUEST TO RENAME “THE SOUTH TEXAS ENVIRONMENTAL INSTITUTE” TO “THE INSTITUTE FOR SUSTAINABLE ENERGY AND THE ENVIRONMENT,” TEXAS A&M UNIVERSITY-KINGSVILLE..... 41

MINUTE ORDER 105-2010 (ITEM 30) ADOPTION OF UNIVERSITY OFFICIAL SEAL AND ESTABLISHMENT OF AUTHORITY TO PROTECT THE USAGE OF ALL IDENTIFYING MARKS, TEXAS A&M UNIVERSITY-CENTRAL TEXAS 42

MINUTE ORDER 106-2010 (ITEM 31) ADOPTION OF UNIVERSITY OFFICIAL SEAL AND ESTABLISHMENT OF AUTHORITY TO PROTECT THE USAGE OF ALL IDENTIFYING MARKS, TEXAS A&M UNIVERSITY-SAN ANTONIO 42

REPORT FROM THE POLICY REVIEW COMMITTEE 42

MINUTE ORDER 107-2010 (ITEM 32) APPROVAL OF NEW SYSTEM MEMBER STUDENT TRAVEL RULES FOR TEXAS A&M UNIVERSITY-CENTRAL TEXAS AND TEXAS A&M UNIVERSITY-SAN ANTONIO, THE TEXAS A&M UNIVERSITY SYSTEM 42

REPORT FROM THE CAMPUS ART AND AESTHETIC IMPROVEMENT COMMITTEE..... 43

MINUTE ORDER 108-2010 (ITEM 33) AUTHORIZATION FOR THE ACCEPTANCE AND PLACEMENT OF THE MONUMENT, “WEST TEXAS A&M UNIVERSITY GEOLOGICAL SOCIETY,” AT THE AGRICULTURE AND NATURAL SCIENCES BUILDING, WEST TEXAS A&M UNIVERSITY..... 43

ADDITIONAL ITEMS TO BE CONSIDERED BY THE BOARD 43

 MINUTE ORDER 109-2010 (ITEM 34) AUTHORIZATION TO AWARD AN HONORARY DOCTOR OF LETTERS DEGREE TO MARY BONHAM, TEXAS A&M UNIVERSITY-COMMERCE..... 44

 MINUTE ORDER 110-2010 (ITEM 35) APPROVAL OF ACADEMIC TENURE, MAY 2010, THE TEXAS A&M UNIVERSITY SYSTEM 44

 MINUTE ORDER 111-2010 (ITEM 36) APPROVAL FOR DARWIN PROCKOP, A SYSTEM EMPLOYEE, TO SERVE AS AN OFFICER, EMPLOYEE AND BOARD MEMBER OF A BUSINESS ENTITY LICENSING TECHNOLOGY FROM THE TEXAS A&M UNIVERSITY SYSTEM, THE TEXAS A&M UNIVERSITY SYSTEM HEALTH SCIENCE CENTER..... 45

 MINUTE ORDER 112-2010 (ITEM 37) APPROVAL FOR BROOKE RUSSELL, A SYSTEM EMPLOYEE, TO SERVE AS AN OFFICER, EMPLOYEE AND BOARD MEMBER OF A BUSINESS ENTITY LICENSING TECHNOLOGY FROM THE TEXAS A&M UNIVERSITY SYSTEM, THE TEXAS A&M UNIVERSITY SYSTEM HEALTH SCIENCE CENTER..... 45

 MINUTE ORDER 113-2010 (ITEM 38) APPROVAL FOR JOHN L. JUNKINS, A SYSTEM EMPLOYEE, TO SERVE AS A MEMBER OF THE BOARD OF DIRECTORS OF A BUSINESS ENTITY CURRENTLY LICENSING TECHNOLOGY FROM THE TEXAS A&M UNIVERSITY SYSTEM, TEXAS ENGINEERING EXPERIMENT STATION 46

 MINUTE ORDER 114-2010 (ITEM 39) APPOINTMENT OF MR. WILLIE T. LANGSTON TO THE BOARD OF DIRECTORS OF THE PRIVATE ENTERPRISE RESEARCH CENTER, TEXAS A&M UNIVERSITY 47

 MINUTE ORDER 115-2010 (ITEM 40) REAPPOINTMENT OF FOUR BOARD MEMBERS TO THE TEXAS A&M UNIVERSITY AT GALVESTON BOARD OF VISITORS (MR. MARK LYONS, MR. KEITH W. MCFATRIDGE, JR., MS. PHYLLIS RUTH MILSTEIN AND MR. TERRY A. RAY), TEXAS A&M UNIVERSITY 47

 MINUTE ORDER 116-2010 (ITEM 41) APPOINTMENT OF DR. AMBROSE O. ANORUO AS ASSOCIATE VICE PRESIDENT FOR RESEARCH AND GRADUATE STUDIES AND DEAN OF THE COLLEGE OF GRADUATE STUDIES, TEXAS A&M UNIVERSITY-KINGSVILLE 48

 MINUTE ORDER 117-2010 (ITEM 42) APPOINTMENT OF DR. SCOTT S. HUGHES AS DEAN OF THE COLLEGE OF ARTS AND SCIENCES, TEXAS A&M UNIVERSITY-KINGSVILLE... 48

 MINUTE ORDER 118-2009 (ITEM 43) APPOINTMENT OF DR. V. THOMAS DOCK AS DEAN OF THE COLLEGE OF BUSINESS ADMINISTRATION, TEXAS A&M UNIVERSITY-KINGSVILLE 48

 MINUTE ORDER 119-2010 (ITEM 44) APPOINTMENT OF DR. ADOLFO BENAVIDES AS DEAN OF THE COLLEGE OF BUSINESS ADMINISTRATION, TARLETON STATE UNIVERSITY 48

 MINUTE ORDER 120-2010 (ITEM 45) APPOINTMENT OF DR. J. DIRK NELSON AS DEAN OF THE COLLEGE OF NURSING AND HEALTH SCIENCES, WEST TEXAS A&M UNIVERSITY..... 49

 MINUTE ORDER 121-2010 (AMENDED ITEM 46) APPOINTMENT OF DR. ROGER PARKER AS DEPUTY DIRECTOR, TEXAS VETERINARY MEDICAL DIAGNOSTIC LABORATORY 49

 MINUTE ORDER 122-2010 (AMENDED ITEM 47) APPOINTMENT OF DR. ALFONSO CLAVIJO AS ASSOCIATE DIRECTOR FOR SCIENTIFIC PROGRAMS, TEXAS VETERINARY MEDICAL DIAGNOSTIC LABORATORY 49

 MINUTE ORDER 123-2010 (ITEM 48) APPROVAL OF MINUTES, MARCH 25-26, 2010, REGULAR MEETING AND APRIL 30, 2010, SPECIAL TELEPHONIC MEETING, BOARD OF REGENTS, THE TEXAS A&M UNIVERSITY SYSTEM 49

 MINUTE ORDER 124-2010 (ITEM 50-A) ADOPTION OF RESOLUTION TO ACKNOWLEDGE OUTSTANDING RECOGNITION OF STRENGTH AND CONDITIONING COACH, SARAH RAMEY, WEST TEXAS A&M UNIVERSITY..... 50

 MINUTE ORDER 125-2010 (ITEM 50-B) ADOPTION OF RESOLUTION TO ACKNOWLEDGE OUTSTANDING ACHIEVEMENT OF WOMEN’S BASKETBALL COACH, KRISTA GERLICH, WEST TEXAS A&M UNIVERSITY..... 51

 MINUTE ORDER 126-2010 (ITEM 50-C) CONFIRMATION OF APPOINTMENT AND COMMISSIONING OF PEACE OFFICERS, THE TEXAS A&M UNIVERSITY SYSTEM..... 52

MINUTE ORDER 127-2010 (ITEM 50-D) GRANTING OF THE TITLE OF EMERITUS/EMERITA, MAY 2010, THE TEXAS A&M UNIVERSITY SYSTEM	52
MINUTE ORDER 128-2010 (ITEM 50-E) GRANTING OF FACULTY DEVELOPMENT LEAVE FOR FY 2011, TARLETON STATE UNIVERSITY	52
MINUTE ORDER 129-2010 (ITEM 50-F) GRANTING OF FACULTY DEVELOPMENT LEAVE FOR FY 2011, TEXAS A&M UNIVERSITY-COMMERCE	52
MINUTE ORDER 130-2010 (ITEM 50-G) GRANTING OF FACULTY DEVELOPMENT LEAVE FOR FY 2011, TEXAS A&M UNIVERSITY-CORPUS CHRISTI	53
MINUTE ORDER 131-2010 (ITEM 50-H) GRANTING OF ADDITIONAL FACULTY DEVELOPMENT LEAVE FOR FY 2011, TEXAS A&M UNIVERSITY-KINGSVILLE	53
ATHLETIC LIASION REPORT	53
ANNOUNCEMENTS	53
NEW BUSINESS	53
ADJOURNMENT	54

**MINUTES OF THE
MEETING OF THE BOARD OF REGENTS
May 27-28, 2010**

CONVENE – THURSDAY, MAY 27, 2010

Chairman Morris Foster convened a regular meeting of the Board of Regents of The Texas A&M University System at 11:15 a.m., Thursday, May 27, 2010, in the Board Meeting Room on the campus of Texas A&M University, College Station, Texas. The following members of the Board were present:

Mr. Morris E. Foster, Chairman
Mr. James P. Wilson, Vice Chairman
Dr. Richard A. Box
Mr. Lupe Fraga
Mr. Bill Jones
Mr. Jim Schwertner
Mr. Gene Stallings
Ms. Ida Clement Steen
Mr. Hunter Bollman, Student Regent

The following members of the Board were absent:

Mr. Phil Adams (*joined the meeting on Friday, May 28*)

Chairman Foster announced that a quorum of the Board was present.

RECESS TO EXECUTIVE SESSION

Chairman Foster announced that the Board would recess to executive session to consider matters as permitted by Chapter 551, Sections 71, 72 and 74 of the Texas Government Code.

(Secretary's Note: The Board met in executive session from 11:18 a.m. until 1:34 p.m.)

RECONVENE IN OPEN SESSION AND RECESS

Chairman Foster reconvened the meeting in open session at 1:34 p.m. in the Board Meeting Room. He announced that the Board met in executive session on May 27, 2010 from 11:18 a.m., to 1:34 p.m., and considered executive session agenda items and conferred with the Chancellor, several system and university administrators, and system attorneys on personnel, real property and legal matters. Chairman Foster announced that the Board would recess and reconvene at 2:00 p.m., at the Bernard C. Richardson Zone (The Zone) on the campus of Texas A&M, College Station, Texas.

RECONVENE BOARD MEETING

At 2:00 p.m., Chairman Foster reconvened the meeting in The Zone and announced that a quorum was present. He said the Board met in executive session on May 27, 2010, from 11:18 a.m., to 1:34 p.m., and considered executive session agenda items and conferred with the Chancellor, several system and university administrators, and system attorneys on personnel, real property and legal matters.

INVOCATION

Chairman Foster called on Mr. Hayden Grounds of Corsicana, Texas, a Texas A&M Finance major and student assistant in the Office of the Board of Regents, who presented the invocation.

CHAIRMAN'S REMARKS

Chairman Foster welcomed everyone and said this was a special time for the A&M System and America, because so much of what the men and women in the armed services had fought for, protected and defended over the years was highlighted this month through the graduation of students across America. He thanked the Regents and System staff who attended and participated in these events and said their support was greatly appreciated. He extended a special thanks to the faculty and staff at each university for what they had done and continued to do for the students.

Chairman Foster said there had been other special accomplishments and events this month, and one of the greatest was the groundbreaking for Texas A&M University-San Antonio. He said the A&M System also recently announced a partnership with the University of Texas (UT) System that would take the battle of cancer to a new level. He announced that another special event, the dedication of the Texas 4-H Youth Foundation Headquarters and Texas 4-H State Offices would be held later in the day.

Chairman Foster said all of this was possible in America and Texas, through the service and sacrifice of the men and women in the armed services. He said Memorial Day was Monday, May 31, 2010, and asked for a moment of silence to remember and honor those that made the ultimate sacrifice for the country and to pray for those who serve today.

Chairman Foster introduced Mr. Cresencio Davila, Student Regent Designate, a graduate student at A&M-San Antonio, scheduled to take office on June 1. He also welcomed Dr. Marc Nigliazzo, President Designate of Texas A&M University-Central Texas, scheduled to take office on July 1.

Chairman Foster called on Mr. Hunter Bollman, Student Regent, for remarks.

Student Regent Bollman remarked that four years ago, there was no student representation on the Board; but through the hard work of student regents before him, the Legislature and the great work of the Governor, students had a voice on the Board of Regents. He said it humbled him to reflect on his tenure as one of only four student regents. He said he realized just how unworthy he was to be asked to take this position, when he thought of one of his predecessors, Major Tyson Voelkel, the first student regent, an American hero who served the country admirably abroad.

He said this had been one of the most incredible years of his life, filled with tremendous opportunity and growth for him and the entire 115,000 students across the A&M System. He said Chancellor McKinney had charged him to be “System-minded,” and he worked hard to ensure that he represented all students in the A&M System.

Student Regent Bollman talked about his visits to the regional campuses, the commencements and groundbreakings that he had attended and thanked the presidents for their hospitality. He said their job was to ensure that Texas students received the best education possible at the best value so they could leave college prepared to be leaders of tomorrow. He said when asked what he thought was the strength of the A&M System, he replied “the 115,000 students,” and gave examples of “shining stars” throughout the A&M System.

He remarked about the A&M System’s commitment to the nation’s military, veterans and upcoming service men and women in the ROTC programs were impressive. Currently 2,900 veterans (2.5 percent of the student body) attended A&M System schools and over 1,900 were in ROTC programs. He said we should continue to do everything possible to welcome veterans back to the A&M System.

Student Regent Bollman said this was a challenging year for higher education across the state and nation, with the state legislature expecting significant shortfalls in January. He said the A&M System was better off than its counterparts in other states, especially in higher education.

He reported that he had worked extensively with student leaders at A&M System campuses with the Chancellor’s Student Advisory Board (CSAB) to gather student opinion on the proposed tuition increases. He said students were in favor of a moderate tuition increase, up to 3.95 percent. Two things became apparent from these meetings: students were concerned about their parents’ pocketbooks given the tough economic times, and they understood the value and importance of higher education and the short-term benefits, such as smaller class size, better programs and better classroom equipment. He said they also realized the long-term benefits, better ranking and access to academic programs. He said students complimented the university presidents on meeting with students to address their concerns.

Student Regent Bollman said students were most concerned about textbooks, which cost about \$150 per book, or \$600 to \$1,000 per semester. He said because of the financial

burden textbooks placed on students, the legislature asked the student regents to work with the Texas Higher Education Coordinating Board (THECB) to gather student opinion on electronic textbooks. He said pilot programs in the past failed because the programs were inadequate; students did not want an electronic version of a book they must print, they wanted more options. He said he and Mr. Karim Meijer, student regent for the UT System, met with McGraw-Hill and Pearson, the two largest textbook publishers in Austin, Texas, and communicated what students wanted.

He said student regents had been questioned by members of the THECB and legislature about them receiving a vote on their respective boards. He expressed his belief that his role was to be an advisor to the board, represent student opinion and provide the students' perspective. He said he did not believe a vote was necessary for the student regent's role to be fulfilled and said he felt as much a part of the board as any other member and did not think his voice was less heard because he did not vote. He said that was a tribute to the Board and the importance they place on student feedback. He said that over the past year there was not a single instance where his vote would have differed from the other regents. He said he believed in the purpose of the Board and direction they were going.

Student Regent Bollman thanked Chairman Foster and members of the Board for reaching out to students and including him in discussions. He thanked Ms. Vickie Spillers, Executive Secretary to the Board, her staff and student assistants. He thanked Chancellor McKinney for the recommendation, Ms. Janet Smalley, the System staff and all university presidents for their hospitality, especially Dr. Bowen Loftin, President of Texas A&M, who had been a mentor. He said he was confident that Student Regent Designate Davila would bring a perspective to the Board as a non-traditional student from a commuter and emerging campus. He said this had been his dream and he appreciated the opportunity to serve.

Chairman Foster extended the Board's special thanks and appreciation for Mr. Bollman's service to the Board and student body of all the system universities. He said the value a student regent brought to the Board was immeasurable in terms of being the student body's voice and insight into what the Board could do to improve the educational system. He said they realized it was not easy to carry a full class load and expend the time and effort to make this contribution to the Board.

Chairman Foster presented Item 49. On motion of Regent Schwertner, seconded by Regent Box and by a unanimous vote, the following minute order was adopted (073):

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**MINUTE ORDER 073-2010 (ITEM 49)**

**ADOPTION OF A RESOLUTION HONORING  
MR. HUNTER BOLLMAN FOR HIS SERVICE AS THE  
2009-2010 STUDENT MEMBER OF THE BOARD OF REGENTS AND  
CONFERRING THE TITLE OF STUDENT REGENT EMERITUS,  
THE TEXAS A&M UNIVERSITY SYSTEM**

Whereas, Mr. Bollman was appointed as Student Regent of The Texas A&M University System by Governor Rick Perry in May 2009; and

Whereas, Mr. Bollman is a fellow in the Fellows Program at Mays Business School at Texas A&M University and will graduate in May 2011; and

Whereas, Mr. Bollman is pursuing a Bachelor's Degree in Accounting and a Master's Degree in Finance at Texas A&M University; and

Whereas, Mr. Bollman was among ten Mays Business School students included in the 2010 edition of Who's Who in American Universities and Colleges; and

Whereas, while a student, Mr. Bollman served as a member of the Texas A&M University Student Government Association Executive Council, Beta Upsilon Chi, Texas A&M University Honor Council and Phi Eta Sigma Honor Society; and

Whereas, Mr. Bollman was a volunteer Fish Camp counselor and attended the 2008 KPMG Fast Forward Leadership Conference; and

Whereas, during his tenure as Student Regent, The Texas A&M University System welcomed two new stand-alone universities: Texas A&M University-Central Texas and Texas A&M University-San Antonio; and

Whereas, Mr. Bollman worked closely with the student leaders at The Texas A&M University System's eleven universities and health science center, visiting many campuses, working with students on a variety of issues, and speaking at commencements and other events; and

Whereas, Mr. Bollman also brought the opinions and perspectives of students across The Texas A&M University System back to the Board of Regents, enriching the Board's ability to lead; now, therefore, be it

Resolved, that the Board of Regents of The Texas A&M University System desires to express its appreciation for the outstanding leadership shown by Mr. Hunter Bollman as the 2009-2010 Student Regent of The Texas A&M University System; and, be it, further

Resolved, that in honor of his service to the Board, the title of Student Regent Emeritus of the Board of Regents of The Texas A&M University System, with all the rights and privileges pertaining thereto, is hereby bestowed upon Mr. Hunter Bollman; and, be it, further

Resolved, that this resolution be spread upon the minutes, with official copies thereof, signed by the Chairman of the Board of Regents, and be presented to Mr. Bollman and to the Archives of The Texas A&M University System as a permanent tribute to the high esteem in which he is held as a Student Regent of The Texas A&M University System.

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CHANCELLOR'S REMARKS

Chancellor McKinney presented an update on the Seven Higher Education Reforms. He said all 11 universities were committed to bettering the educational experience and implementing the seven reforms. He said they had begun each one and were in varying stages of completion. He then discussed the progress of each reform as follows:

1) Measure teaching efficiency and effectiveness and publicly recognize extraordinary teachers:

Chancellor McKinney said they had worked on a comprehensive database of faculty teaching loads regarding weighted semester credit hours (SCHs), research, tuition, and formula. This involved combining five or six separate data sets from multiple data warehouses and was incomplete. He said he hoped to have that information by the July 2010 Board meeting.

Regent Jones said the number 1 reform was a specific, student-evaluated teacher questionnaire given to the students at semester's end from which teachers received a financial reward based on the student evaluation. He wanted to know which System-member institutions were participating in the program and which ones were not.

2) Recognize and reward extraordinary teachers.

Chancellor McKinney said all 11 universities were participating in the Teaching Excellence Awards. He said in the fall 2009, 207 System faculty members received awards for a total of \$717,000. He said partially since it was voluntary, the participation rates were not high. At the CEO meeting, he asked for volunteers who would submit all classes of 15 students or more to the program. He wanted to get as many schools possible with 100 percent class participation and charged the presidents with the responsibility of designing a program that increased participation rate in a student-directed valuation program rewarding teaching excellence.

Regent Jones said he was not concerned with 100 percent participation. He was puzzled as to why participation was low, when “free money” was involved. He asked if a teacher felt they were a good teacher, why would they not participate? Were they pressured by their deans not to participate? Regent Jones said he did not want teachers forced to participate, but those who believed they were good teachers should be rewarded and turned it over the client – the students – as to the teacher’s effectiveness.

Chancellor McKinney said they had not done an adequate job of informing students and teachers about the importance of the program. The program had been centrally conceived and must be implemented at the regional universities. He said deans did not discourage participation, but there was possible peer pressure to be resistant to something based solely on student evaluations, instead of multi-factorial. He said Texas A&M University-Kingsville had stepped up, Prairie View A&M University had quite a few, and Texas A&M University-Commerce and Texas A&M had the most participants.

Regent Schwertner said he agreed with Regent Jones and wanted to be certain that there was no peer pressure. He said in industry they always measured what the customer thought and the A&M System customer was the student, and it was important to get feedback from the customer base, and asked Chancellor McKinney to solve this problem.

Student Regent Bollman said at Texas A&M the process involved two evaluations -- the department head evaluation sent to all students, and this optional program. He expressed his feeling that it was important that administrators determine if teachers were effective in the classroom and provided a quality education. He asked if there were mandated programs where departments knew, based on student opinion, whether or not it was for an award. Chancellor McKinney replied in the affirmative.

Regent Jones asked if they posted the names of the teachers who participated and received the awards. Chancellor McKinney said they posted the winners online. Regent Jones asked if they were posted on bulletin boards in that building and Chancellor McKinney said some do and some do not, but A&M-Commerce was a good example. Regent Jones told the presidents that this was a priority for the Board and if they needed to discuss this with the Chancellor or Regents, they were available. He said they would continue to monitor the program participation.

3) Split research and teaching budgets to encourage excellence.

Chancellor McKinney said the research-driven salaries were already delineated and part of their database. Two years ago, the Board adopted a policy to allow long-term appointments for faculty and researchers who would not be tenured and a number of universities had taken advantage of that.

4) Require evidence of teaching skill for tenure.

Chancellor McKinney said this was done at all of the 11 universities.

- 5) Use learning contracts with students to measure quality.

Chancellor McKinney said they did not have separate contracts. He said the faculty committed to provide the course syllabus, teach accordingly and meet with their class, and when a student paid tuition, they agreed to participate in class.

- 6) Put state funding directly into the hands of the students.

Chancellor McKinney said legislative action would be required for this, but they received funds based on a formula dependent upon where a student was enrolled and what courses they were enrolled in, so state funding was currently in the students' hands, it was just a two-year delay.

- 7) Create results-based accrediting alternatives.

Chancellor McKinney said Texas passed a law that gave them the option to go to some of the other regional accrediting agencies not just the Southern Association of Colleges and Schools (SACS). They still wanted to do both because one was a credibility matter for recruiting faculty and students, and the other accreditation was required for financial aid.

Regent Jones said it did not appear as if anyone was doing Reform 5. Chancellor McKinney said he did not know of anyone who had written contracts with the students. He said a written contract could be signed on the first day of class, but currently it was similar to the honor code. Student Regent Bollman asked the results based on the student contracts. Chancellor McKinney said typically, there was a penalty for contract violations. Student Regent Bollman asked what the contract regarded and Chancellor McKinney responded that it was an agreement that the teacher taught to the best of their ability, showed up when they were supposed to, provided tests when they were scheduled and provided a class syllabus. He said the student committed to doing their part and attend class and study.

Chancellor McKinney presented an update on faculty development leave and said Dr. Frank Ashley, Vice Chancellor for Academic Affairs, would make a presentation during the meeting of the Committee on Academic and Student Affairs meeting. He said in general, each university had an approval process and accountability measure on developmental leave.

Chancellor McKinney presented an update on the budget, and said the plan submitted for the five percent budget cut in the General Revenue (GR) Fund across the A&M System was accepted by the State. He said when the legislature convenes in January they expect to face an estimated \$11-18 billion shortfall to maintain current services. He said they understood they would be requested to cut an additional 5 or 10 percent from the 95 percent budget for next year.

Chancellor McKinney said they had 12,654 graduates in May, a 6.6 percent increase. Over the last 10 years, the A&M System had increased enrollment by 24 percent and the graduation rate by 30 percent. He said the Texas A&M Health Science Center graduated their inaugural class of the Pharmacy School with 74 students and a 100 percent graduation rate.

Chancellor McKinney presented an update on the hearings on Legislative Interim Charges and an update on legislative visits to the System campuses. He thanked Dr. Stanton Calvert, Vice Chancellor for Government Relations, and his staff for their hard work.

RECESS

Chairman Foster recessed the meeting at 2:57 p.m.

(Secretary's Note: The Committee on Academic and Student Affairs convened at 2:57 p.m. and adjourned at 3:30 p.m. The Committee on Buildings and Physical Plant convened at 3:30 p.m. and adjourned at 4:30 p.m. The Campus Art and Aesthetic Improvement Committee convened at 4:30 p.m. and adjourned at 4:31 p.m.)

Chairman Foster announced that Regent Stallings had been recognized for his outstanding accomplishments and was named to the College Football Hall of Fame. He said there were 77 candidates and Coach Stallings was elected as one of the outstanding parties of that group. He said the Board appreciated what he did on the Board and recognized his accomplishments.

RECONVENE – FRIDAY, MAY 28, 2010

Chairman Foster reconvened the meeting at 9:01 a.m., Friday, May 28, 2010, at The Zone on the campus of Texas A&M, College Station, Texas.

The following members of the Board were present:

Mr. Morris E. Foster, Chairman
Mr. James P. Wilson, Vice Chairman
Mr. Phil Adams
Dr. Richard A. Box
Mr. Lupe Fraga
Mr. Bill Jones
Mr. Jim Schwertner
Mr. Gene Stallings
Ms. Ida Clement Steen
Mr. Hunter Bollman, Student Regent

Chairman Foster said the Board would proceed with conducting the public hearings on proposed increases in designated tuition and group hospital and medical services fees. He announced that persons wishing to provide public comment on these proposed increases should register at one of the tables outside the meeting room. He said the Board would hold the required hearings for each of the institutions and the Health Science Center seeking an increase in designated tuition and group hospital fees. He said in addition to hearing from each president the Board would hear up to five minutes of public comment on each institution's proposal. He said that comments should be kept brief and those speaking should avoid repeating comments from those that go before them.

**PUBLIC HEARINGS ON PROPOSED INCREASES IN DESIGNATED TUITION
AND GROUP HOSPITAL AND MEDICAL SERVICES FEE FOR THE
ACADEMIC INSTITUTIONS AND THE HEALTH SCIENCE CENTER**

Texas A&M University

Chairman Foster called on Dr. Loftin, President of Texas A&M. Dr. Loftin thanked the Board for the opportunity to present their case for a \$4.81 per increase in designated tuition, a 2.8 percent increase over the current rate. He said they had a Tuition Policy Advisory Council (TPAC) that met regularly to advise the university on tuition policy and setting tuition matters. Dr. Loftin said a public hearing held January 28 included a web broadcast with email access for questions. He said he held meetings with student leadership about priorities for the money, if a tuition increase was approved.

Dr. Loftin said they also requested that the Board grant a change in distance education funding. They currently had a fee-based approach and would like the Board's permission to include that as a differential tuition, of no cost to the student, but were revenue for Texas A&M. He said the two major effects would be that 20 percent of the money would go to scholarships and there would be more flexibility as to how that money was utilized to support the educational mission.

Mr. Jacob Robinson, Texas A&M student body president, said he was in favor of increased tuition and fees. He said Texas A&M students understood that even in tough economic times, a slight tuition increase would enhance their education in the end, and they would receive a better rate of return on their investment. Mr. Robinson said they also felt that the small increase, as opposed to a zero increase, would appear more responsible to the legislature. He said if the state cut the budget again and tuition was not increased, they feared larger class sizes and students felt smaller class size was a better learning environment.

Mr. Robinson reported that students were in favor of the library fee and the technology fee increases, brought before the student government association (SGA) fee committee and passed in the student senate. He said two reasons students wanted the increased library fee was the increased cost of journals and books and improvement of facilities with the closing of the MSC. He said the technology fee increase was to keep the

systems and flow of communications to students updated. He said a \$3/SCH green fee was passed by a student referendum by a majority of 57 percent for green initiatives.

Vice Chairman Wilson asked if the proposed increases were approved, would their reserves be drawn down, increase or remain flat. Dr. Loftin said he had asked for that analysis and said they would attempt to avoid that, but one-time costs already authorized would come from reserves, after the stringent budgetary cuts of the last several months. He said the requested increase would generate approximately \$5.2 million, net after tuition set-asides. They had prioritized that to deal primarily with reoccurring cost issues, like faculty promotions and summer school funding. He said they were attempting to stabilize that funding and provide additional funding for the Corps. Dr. Loftin said they had drawn down some central account reserve balances to be able to handle one-time costs over the last months.

Vice Chairman Wilson asked if he was comfortable saying he was not budgeting to increase the reserves. Dr. Loftin said he would like to maintain at least three months reserve balance for operational purposes. He said they were currently below that number, but to budget an increase in reserves while trying to maintain the mission quality might be difficult. He said he would come back to the Board with a firm answer of exactly how the reserve balance had trended over the last eight or nine months.

Regent Jones asked if the tuition budget amount anticipated “whittling down” of employees or consideration of the non-hiring or replacement of those leaving. Dr. Loftin said they had only discussed those issues in context of the five percent reduction in this biennium. They had not frozen hiring but had been very careful about filling vacancies. He said they had done reductions in force in a few strategic areas where a job could be done in a better way with less people. He said they wanted to make certain they were not harming their mission but improving efficiencies.

There were no further questions or comments and Chairman Foster announced that the public hearing for Texas A&M was closed.

Texas A&M University at Galveston

Chairman Foster called on Mr. William Hearn, Acting Vice President and CEO of Texas A&M University at Galveston. Mr. Hearn said they requested a \$6.91/SCH increase in designated tuition and a 3.95 percent in total tuition. He said that would generate \$290,000 in additional revenue, which would be used to defray increased summer school costs and fixed cost increases in utilities, assessment and fire alarm contracts.

Mr. Hearn said a student forum was held on February 1, and they communicated their intentions to students through May 13, through electronic means. He said they had a fee advisory committee with student advisors.

Regent Jones asked the same question regarding layoffs. Mr. Hearn said they had initiated a limited hiring freeze. In their five percent cut, they planned to utilize salary savings, which would generate \$200,000 this year and hopefully next year. He said they were holding vacant positions vacant where possible; but past that, they had not budgeted for any cutbacks. Regent Jones asked if most of these positions were faculty or administrative support. Mr. Hearn said they were half-and-half, but they looked the hardest at administrative support, because they wanted to maintain faculty and ability to perform the educational mission.

Student Regent Bollman said the current fund balance was below the required three months operational fund. He asked if the proposed tuition increase would help gain that back. Mr. Hearn said they hoped to do that, but were still re-building from Hurricane Ike. He said their fund balance had state funding for hurricane relief in those fund balances and receivables from the Federal Emergency Management Agency (FEMA) accounts. He said every project that was funded by FEMA was reviewed and audited and they were not sure how the reimbursements would go. He said they would like to have fund balances of four to six months to be prepared for the next hurricane. Vice Chairman Wilson asked what FEMA still owed TAMUG. Mr. Hearn said approximately \$200,000.

There were no further questions or comments and Chairman Foster announced that the public hearing for TAMUG was closed.

Prairie View A&M University

Chairman Foster called on Dr. George Wright, President of PVAMU. Dr. Wright said they requested an increase in the designated tuition rate from \$112.80 to \$119.23/SCH, an increase of \$6.43 for the fall semester. He said this equated to 3.95 percent of statutory and designated tuition and would generate \$1.3 million. He explained the makeup of their tuition and fee advisory committee and said they met on March 30 and were supportive of the proposed increase. Dr. Wright said the committee asked for modifications in the proposed usage of the designated tuition increase and they accommodated that request.

Dr. Wright said notice of their public hearing was shared via campus-wide email, notice on the electronic board and signs posted throughout campus. He said they held the hearing on March 31 at 5:30 p.m. in the administration building auditorium, which was broadcast to their nursing building at the Texas Medical Center. He said 41 people attended and they shared financial information, their tuition, fees philosophy, and explained the request and ways the money would be utilized. He said they were well received and some students voiced concern that space would be available in core courses.

Regent Fraga asked how the students responded at the hearing. Dr. Wright said the response was favorable and students understood that some costs must be increased for them to receive a quality education. PVAMU students were concerned about technology and being sure, they were competitive with their counterparts throughout Texas when they

graduate. He said that in meeting with the SGA they tried to give them the opportunity to provide input. He thanked his chief financial officer (CFO) for spending a lot of time with student leaders to educate them who, in turn, worked with their fellow students regarding tuition.

Regent Jones asked the same question regarding staffing, reductions in force, or not replacing employees when they left. Dr. Wright said, like other institutions, right now they had not announced a formal hiring freeze, but were reviewing every vacancy. He said Ms. Mary Lee Hodge, Vice President for Business Affairs and CFO, reviewed them on a daily basis before they went forward. He said they had identified areas where they would not make hires and given the enrollment increase they expected, they were trying not to do that in the faculty area, but more in the staffing area. He said their challenge was to make sure students could make degree progress and that they got their core courses.

There were no further questions or comments and Chairman Foster announced that the public hearing for PVAMU was closed.

Tarleton State University

Chairman Foster called on Dr. Dominic Dottavio, President of Tarleton State University. Dr. Dottavio said they requested an increase in the designated tuition of \$5.47/SCH, an increase in SCH from \$88.50 to \$93.97. He said they also requested a \$0.40 group hospital and medical services fee, which would be an increase from \$4.07 to \$4.47 and their student fee advisory board recommended this increase. He said they met several times with the SGA executive committee, had an open budget forum in early March to discuss possible fee increases and the five percent cut impact and had a fee hearing in late March. Dr. Dottavio said the overall tuition increase requested was 3.95 percent and a \$0.40 group hospital and medical services fee.

There were no questions or comments and Chairman Foster announced that the public hearing for Tarleton was closed.

Texas A&M University-Kingsville

Chairman Foster called on Dr. Steven Tallant, President of Texas A&M-Kingsville. Dr. Tallant said they requested an increase in the designated tuition of 3.94 percent, from \$5.51/SCH, to \$86.14 to \$91.14. He said they also requested a group hospital and medical services fee of \$4.00/SCH, increasing it from \$53.00 to \$57.00.

Dr. Tallant said they met with students on March 1, in two sessions for an attendance of 38 students. The students were complimentary of the process and were relieved because they had anticipated a higher increase. He said they met with students on May 8, and the students suggested the fee increase be used for additional scholarships, \$100,000 for set-asides, adding an honors college, improving safety issues around the dormitories on campus and addressing some audit concerns found in the governance audit.

He said with regard to the increase in group hospital and medical services fee, they were expanding their facility, contracting out psychiatric services and adding health initiatives requested by students.

Student Regent Bollman said the two campus-wide hearings -- an early one and then another when updated budgets came from the legislature -- was a good idea. He asked if they had a student committee that worked with the president's office and the CFO to arrive at a number the students liked before it got to a public hearing. Dr. Tallant replied in the negative and said they did that informally with the SGA president, but did not have a formal process in place.

Regent Jones repeated the question about current hiring and layoffs. Dr. Tallant said they had eliminated several positions for the budget next year. He said they did not have to lay off anyone, but took open positions and combined them, most of those being in secretarial or administrative staff. He said none had been done in faculty because they anticipated significant growth. They had initiated a six-month hiring freeze and were in the process of developing the criteria. He said some positions would need to be filled immediately, but a six-month freeze would help next year's budget.

Dr. Tallant said they had a healthy fund balance and had balanced the budget to come out flat. He said they would not grow, but would not dip into reserves. He said with the anticipated growth, he hoped they could add to the reserve balance.

There were no further questions or comments and Chairman Foster announced that the public hearing for Texas A&M-Kingsville was closed.

Texas A&M University-Corpus Christi

Chairman Foster called on Dr. Flavius Killibrew, President of Texas A&M University-Corpus Christi. Dr. Killibrew said they held their major public hearing on January 25, at 1:00 p.m. in the commons area of the university center to maximize the number of students. He said 110 students attended and they advertised the event by on-campus television, email, campus announcements, tents in the student center, advertisement in the student newspaper and faculty announced it in class. He said that after the presentation of the increase, students were relieved to hear that the level of increase was reasonable.

Dr. Killibrew said they requested an increase in the designated tuition of \$5.97/SCH, or a 3.86 percent increase from \$100.97 to \$106.94. He said this would generate \$1.3 million primarily to fund enrollment growth and they had just completed the SACS study for reaffirmation of accreditation and received a perfect score. He said there were some things they suggested we spend money on -- the quality enhancement plan -- and they had to invest in that. He said they were working toward building more distance learning capacity because of the business continuity plan, in the event they had an event

similar to that at TAMUG. He added that they need the opportunity to take more of their show online than they currently had the capability to do.

Vice Chairman Wilson said without the proposed fee increases, would he be eating into his reserves and go below the three-month operational fund? Dr. Killibrew replied in the affirmative.

Regent Jones asked the same question regarding the staffing in response to the five percent reduction mandated. Dr. Killibrew said for the entire year, they had delayed hiring, except for mission critical positions, like police, since that was a security issue. He said the hiring decisions were reviewed very carefully to ensure the positions were needed and they had eliminated administrative positions, mainly staff. He said they were right at the three-month operational fund balance and in a hurricane-zone that was probably not adequate.

Student Regent Bollman asked if there was a student committee that worked with the president's office in the increased tuition and fees process. Dr. Killibrew said they worked with SGA as the group they discussed their tuition increases with and they had a number of conversations with them prior to the hearings and after the hearings. Student Regent Bollman asked Dr. Killibrew if his student government was a proponent of the increase. Dr. Killibrew said they seemed to be in favor of what they had proposed.

Ms. Samantha Hernandez, student body president of A&M-Corpus Christi, said they had continuous conversation throughout the year. She said they met with Dr. Elliot Chenaus, Vice President for Student Affairs, and every month and with Dr. Killibrew every other month. She said they had gone over the budgets with the CFO and recognized that a tuition increase was necessary.

There were no further questions or comments and Chairman Foster announced that the public hearing for A&M-Corpus Christi was closed.

Texas A&M International University

Chairman Foster called on Dr. Ray Keck, President of Texas A&M International University. Dr. Keck said they requested a \$5.33/SCH increase in the designated tuition, a \$3.94 percent increase in total tuition. He said they also requested a group hospital and medical services fee increase of \$3.15 increase, for a flat fee of \$34.65 irrespective of SCHs taken.

Dr. Keck reported that they had experienced phenomenal growth, 13 percent more than last year, for a SCH increase of 15 percent. He said their challenge was how to manage that when resources were critical. Upon advice of the Chancellor, several years ago, they raised the number of students in class and had a 100-student lecture class. He said they had eliminated and combined smaller courses.

Dr. Keck said their students had been supportive of what they needed to do to improve the university. He said they had a tuition committee, which included students and was chaired by the CFO. There were also representatives of the SGA in attendance at the meeting. He said their message to his office had always been that they did not want tuition raised, but they also did not want to see a reduction in quality at the university. He said in order to do that modestly, steady increments of cost increase were required. He said everyone was happy that the increase requested would help keep them where they wanted to be.

Regent Jones asked what increase he expected in the student body for next fall. Dr. Keck replied 10 percent was what they had been experiencing and for several years the SCHs have been larger than that. He said all merit scholarships at the university require a 15-SCH class load and the Pell Grant requirement was 12 SCH.

Regent Box asked the average classroom size. Dr. Keck said they did not have enough large classrooms to increase class size. He said they only had five classrooms that could hold more than 100 students. He said they need more classrooms in the range of 50 to 100, so they could increase upper level sections.

Regent Fraga asked what the growth was attributed to and if it would continue. Dr. Keck said they had a tremendous enrollment management outreach team. He said a tremendous amount of expense was required for a non-traditional population to take advantage of higher education.

Vice Chairman Wilson said it appeared that the proposed revenue from the increased fees and tuition was less than \$700,000 and \$550,000 would be utilized for salaries, wages and benefits. He asked if that was for hiring people, for raises or what. Dr. Keck said that was to fund new positions, as well as equity adjustments and increases to retain faculty. He said it was very difficult to retain good people and it was imperative to pay their employees well to live in Laredo. He said they had squeezed staff in the name of faculty, even though their audits advised them to increase staff, particularly in their business office. He said they put the money into faculty, in order to cover the enrollment growth. He said they had a giving, hard working faculty.

Regent Jones asked where their cuts came from. Dr. Keck said largely from delaying hiring and reduced travel monies, eliminating or combining positions and examining each vacant position.

There were no further questions or comments and Chairman Foster announced that the public hearing for TAMIU was closed.

West Texas A&M University

Chairman Foster called on Dr. Pat O'Brien, President of West Texas A&M University. Dr. O'Brien said they requested a \$5.80/SCH increase in designated tuition, or

a 3.95 percent increase in total tuition and an \$81.20 increase in designated tuition per semester for a full-time student. He said the public hearings were held at the Amarillo Center on January 25 and two on the WTAMU campus on January 26. He said the dates and times were publicized through the student newspaper, Amarillo newspaper, local television stations, email and announcements made at student senate meetings. He said students, parents, university staff and media attended. In March, they held two town hall meetings for the community to discuss the university's financial situation and the five percent mandated cut in state appropriations.

Dr. O'Brien said the designated tuition increase was expected to generate net revenue of \$1,089,889 per year. The requested tuition increase was only a component of measures they were taking to deal with increasing enrollments, program improvements and a more efficient utilization of the state's resources. He said at the same time they were increasing tuition revenue, they were reallocating \$1.4 million of resources internally.

Regent Jones asked the same question regarding the five percent cuts, where were they coming from. Dr. O'Brien said they put a hiring freeze into place for faculty and staff in January and generated enough funds to handle this year's five percent cut. He said next year they were going to freeze several positions and had eliminated 4.9 full-time employees (FTEs) in athletics, 2 FTEs in the Panhandle Plains Historic Museum and froze 13 faculty and 10 staff positions. He said they were reallocating resources from programs that were not growing as fast as others were.

Vice Chairman Wilson asked the dollar effect of the five percent cut in 2011. Dr. O'Brien said \$1,361,000 per year. Vice Chairman Wilson asked if the increase in revenue of approximately one-half million dollars, prior to the proposed increase, was a result of the formula growth. Dr. O'Brien replied in the affirmative.

Student Regent Bollman asked if they had three-months of operating reserves. Dr. O'Brien said they were currently running a little less than two months of reserves, because they dipped into their reserve to make one-time expenditures, which would be reimbursed and they would be able to build the reserves back up.

There were no further questions or comments and Chairman Foster announced that the public hearing for WTAMU was closed.

Texas A&M University-Commerce

Chairman Foster called on Dr. Dan Jones, President of A&M-Commerce. Dr. Jones said their request was to increase the designated tuition rate from \$94.00 to \$99.68/SCH, for a \$5.68 or 3.94 percent increase. The budget review and development council, a large, broadly represented group that looked at the entire budget every year and advised the president and leadership of the university had recommended this amount. He said they also managed their forced reallocation exercise, where each year they identified a certain percentage of the budget for elimination and reallocation. He said that figure

varied between one and three percent. He said they had used that source to fund innovation in a variety of areas.

Dr. Jones said three open forums, two at the main campus and one in Mesquite were held. They also included all the information about the request in the monthly university community updates. He said that each month he had an open forum with the entire university community and monthly dinners with student leadership, where he shared this information. The students were not enthusiastic about the increase, but understood the need to fund quality and innovation and were mindful that even with the increase, tuition was the lowest in north Texas and the Dallas-Fort Worth (DFW) metroplex. He said in the last two years, through their forced reallocation process, they had eliminated 25 FTEs; half had been reallocated into other areas. He said their Student Access and Success to Vision was created through reallocation of funds, approximately \$800,000. He reported that they were in the midst of a faculty productivity and workload analysis to identify areas where programs were chronically low producing and would either eliminate lines or move them into areas where there was greater potential for growth. Dr. Jones said they were also looking at a possible reorganization in academic affairs, involving consolidation and possible elimination of departments and programs.

Dr. Jones said all of that figured into their five percent cut, but they were realizing utility efficiency from the completion of their chilled water loop. He said next year their university-wide utility would be lower and they had deferred any merit increases in the coming year.

There were no questions or comments and Chairman Foster announced that the public hearing for A&M-Commerce was closed.

Texas A&M University-Texarkana

Chairman Foster called on Dr. Carlisle Rathburn, President of Texas A&M University-Texarkana. Dr. Rathburn said they requested an increase in designated tuition rate to \$86.00/SCH and would go to a flat tuition rate for between 12 and 18 SCHs, meaning for a student taking 15 SCHs, their tuition would go up \$4.00 total. He said that was a 0.33 percent increase. He said they were proud to have the lowest tuition rate of any university in the A&M System, Texas, Arkansas, Oklahoma and a portion of Louisiana, but that also meant they generated the lowest amount of revenue. He said in order to provide comprehensive student services, they must look at a lot of reallocation and with their five percent cut, and they immediately began a hiring freeze for faculty and staff. He said administrative council must approve any hiring and through that process, they had eliminated six full-time positions. Dr. Rathburn said they would add a few minor fees, directly related to operation of the student center and student success activities, as they transitioned over to a residential campus and add their first freshman class in the fall.

There were no questions or comments and Chairman Foster announced that the public hearing for Texas A&M-Texarkana was closed.

Texas A&M University-Central Texas

Chairman Foster called on Dr. Robert Kirby, Interim President of A&M-Central Texas. Dr. Kirby said A&M-Central Texas proposed a 3.95 percent increase in designated tuition, from \$94.67 to \$98.40/SCH, a \$3.73 increase that would generate \$165,862, because of their small SCH base. He said two students attended the hearing held on May 6 and there were no objections registered by the students. They discussed their intended uses of the money. He said fall enrollment was up 27.7 percent, 11.5 percent in the spring and anticipated to be up 26 percent for summer. This created challenges with the necessity to provide additional courses and sections and faculty to address the increased enrollment. He said the other need was an increase in lease costs. Dr. Kirby said they presently lease a 10,000 square foot modular building, which houses a social work program and the ROTC program. The lease agreement was that the modular building would be gone when Central Texas College completed their new nursing building in January. He said when the modular building goes away they would move those two academic programs into the new nursing facility. The agreement called for them to acquire 26,000 square feet in the nursing building. He said if they were able to complete their negotiations with the Texas A&M Health Science Center, they would bring a collaborative nursing program to campus in that facility. He said the need to pay the increased lease costs, acquire furnishings and technology were where the monies would be used from the increased designated tuition and fees.

Vice Chairman Wilson said with the growth, he was surprised that revenues were not going up based on the increase in formula funding and it was shown as flat from 2010 to 2011. Dr. Kirby said their enrollment had increased the past fall semester when they had the name change and expressed his belief that was significantly responsible for enrollment and they would not receive the benefit of that enrollment until later. Vice Chairman Wilson asked if fall 2010 enrollment (FY 2011) were higher, why the revenues would not be higher. Dr. Kirby said their revenues would go up next fall, if their enrollment base increased. He said the predictive models estimated a 16 percent average rate of increase, or a total 2,545 students, so they should see an increase in the fall. Vice Chairman Wilson said he did not see it reflected in the budget. Ms. B. J. Crain, Chief Business Officer, said Vice Chairman Wilson was looking at the GR Fund. She said they were in a two-year biennium, so the GR Fund had already been set. She said this summer, next fall, and the following spring was referred to as a “base year” in the legislative cycle and that was the SCH base that would be used to appropriate for 2012 and 2013. She said FY 2011 and 2011 was already set, and it did not matter how much Texas A&M-Central Texas grew between now and then -- not on the GR piece of the budget. She said he could increase the tuition, but the GR would stay set. Vice Chairman Wilson said if it did not matter how many students were enrolled, that was a different answer than he had received on earlier questions.

Regent Jones asked how they had handled the five percent cut, particularly given some of the more significant increases required for growth. Dr. Kirby said they had been able to extract money out of some special items funds and were able to keep their teaching

functions intact. He said it was difficult growing as they were and their reliance on adjunct faculty.

Mr. Corey Allen, student body president of A&M-Central Texas, said this was a dynamic and exciting time for the university and the student body supported the designated tuition increase.

There were no further questions or comments and Chairman Foster announced that the public hearing for A&M-Central Texas was closed.

Texas A&M University-San Antonio

Chairman Foster called on Dr. Maria Hernandez Ferrier, President of A&M – San Antonio. Dr. Ferrier said the requested increase in designated tuition was 3.95 percent, an additional \$5.57/SCH, from \$87.50 to \$93.07. She said that would generate approximately \$366,525 and was necessary to support their rapid growth, including hiring of a faculty and staff student support service. She said two public hearings were held on January 21 and 22 on the proposed increase, which were advertised by posters, email and website. She said the response of the 14 students in attendance was positive and supportive.

Dr. Ferrier said from 2008 to 2009, enrollment had increased 62 percent, and enrollment for next fall was estimated to be up 64 percent. She said if enrollment only increased by 30 percent, they would go from 2,750 students to 3,630 students.

Regent Jones asked how they were handling the five percent cutback. Dr. Ferrier said there were some savings recognized by not hiring people for which they budgeted; but they were “dinged” for that by auditors. She said they eliminated three staff positions and were not able to put the \$500,000 in reserves they had planned on, which was a particular concern. She said they would do their best, but could not stop growing. She said there was a tremendous need for the university as had been evidenced by their growth.

There were no further questions or comments and Chairman Foster announced that the public hearing for A&M-San Antonio was closed.

The Texas A&M University System Health Science Center

Chairman Foster called on Dr. Nancy Dickey, President of Texas A&M Health Science Center. Dr. Dickey said this was an important issue as they worked to find a balance between maintaining excellence and not presenting a fiscal barrier for students. She said the state funding level went down in 2001 and with the class growth size, technology demands and the two new colleges that had been added, there were issues related to growth. She said their requested designated tuition was 3.5 percent, but they have asked to begin charging differential tuition for the Baylor College of Dentistry (BCD) and the College of Medicine (COM). She said they had kept the designated tuition low,

but the differential tuition fee had not been charged to their dental and medical students in the past. Dr. Dickey said the state had recognized differential tuition in the past and their health science center peers had charged that tuition. They felt to compete successfully they should charge that also. She said, like other presidents, their problem was retaining good faculty. She said they had experienced their best faculty recruited by others, as raises were not given in the COM last year. She said the increased size of both the medical and nursing program had required an increase in technology. Despite the differential tuition, it would not close the gap left by state funding, inflation and increasing technology. Dr. Dickey said the Texas A&M Health Science Center had the lowest tuition and fees of any medical program in the state and in the U.S., with the exception of Puerto Rico. She said while they would continue to be the lowest, without the increase in designated tuition and differential tuition, they were concerned they could not continue to offer the quality of education they had to date.

Regent Jones asked where and how they were making the state mandated five percent cutbacks. Dr. Dickey said they had done some one-time savings, like paying interest only on the Round Rock campus building, which they could do for one year. She said their primary teaching partner had agreed to reduce the teaching contract by 2.5 percent and moving onto the new campus would allow them to move out of some lease space. She said with the threat of an additional five percent cutback next year, they were concerned it would begin to impact programs.

Regent Schwertner asked if their request was because they anticipated additional cutbacks. Dr. Dickey said everyone they had talked to suggested there would be additional cutbacks. Regent Schwertner asked if that was built into their budget. Dr. Dickey said they were identifying where they would go in that event. She said the FY 2011 was fixed because of the biennium, but if the legislature required an additional five percent, the medical would not continue to grow and they would be in some jeopardy of continuing the 150 student class size per year. She said they would also be in jeopardy of having adequate faculty to help other system member nursing schools.

Vice Chairman Wilson asked if the differential tuition was more in line with the market for other health science centers in the country. Dr. Dickey replied in the affirmative and said all of the UT schools had been charging differential tuition for some time. She said they tried to peg themselves in the middle of health profession schools in Texas and for the last several years, they had been the least expensive health professional school in Texas, and Texas schools were among the cheapest schools in the country. She said only six of the 128 schools in the country charged less than \$15,000 per year and three of them were in Texas. Dr. Dickey said when dentists and doctors graduate; they were going to be among the top wage earners. The state contributed significantly to their education and asked them to pay a little more, which was still well below other schools and not inappropriate, in order to give them the quality education they needed to compete for graduate training and specialty training.

Mr. Eric Wilkinson, a second year medical student in the COM, said he served on the tuition and fee advisory committee this past year. The designated tuition increase for all campuses was approved unanimously without debate. He said the BCD's students approved the \$1,000 increase in differential tuition and there were no objections posed to the committee. Mr. Wilkinson said the COM students highly disapproved of the proposed \$1,500. He said the approval and disapproval of the changes was most evident at the student tuition and fee advisory committee public hearing, where the overwhelming majority of objections were from the COM. The COM students had another meeting to address more concerns. After the second meeting, the administration and student body were still at odds and could not reconcile their differences.

Mr. Wilkinson said to overcome this dilemma, a compromise was formulated from the advisory committee and sent to Dr. Dickey as an alternative, which she revised to arrive at the current number of \$1,180/SCH. He said on behalf of the COM student body, he expressed their appreciation for the \$320 savings.

Regent Jones asked if the students were for or against the increase. Mr. Wilkinson said that as a representative of the COM, they were for an increase if they understood exactly where the money was going, how it would be used and the plan behind it. He said the majority of their disapproval was that the tuition was going to increase by \$1,620 and they wanted to know how their education was that much more valuable next year, and were not reassured by administration.

Regent Jones said that maybe the question was not how the value of education increased, but the justification for the increase. He said are you questioning whether the COM operates as efficiently as they can or are they overpaid, overstaffed or are expenditures made that students should not have to pay for, or if there was evidence that compared to other medical schools' students, they were paying an inflated price for education over other Texas medical students. Mr. Wilkinson said he did not want to comment on whether or not the school was being run as efficiently as possible and was not sure that students would be privy to those numbers. He said the students had no problem paying more money, if the value of their education was going up, but wanted to make sure that they were not paying more money just because they were the cheapest. He said the students were not reassured and that they wanted to be sure the students paying the increase would be the students that saw benefits from those increases. He said they proposed a staggered increase or "grandfathering" in the classes, since it was such a drastic increase. He said another question was a third-year medical student, who would be a fourth-year student next year, would probably not even be at the medical school for three or four months of the year, so why would they have to pay more money?

Regent Jones asked if the students had ruled out the possibility that for the last several years they had underpaid for the value they had received. Mr. Wilkinson said that would be hard to rule out. He said he was a second-year medical student and as they graduated out, that appreciation was lost. He said if that was the administration's view and they had explained that to the students, they would have been more understanding. He said

if the administration had explained the reasons for the fee increases, they would have been more receptive, but he did not feel that reassurance was given to the students.

Vice Chairman Wilson asked Dr. Dickey if they had done an analysis of stepping it in or “grandfathering.” He said the business school had stepped the increases in for the students currently enrolled. Dr. Dickey replied in the affirmative, and said they were concerned that with the state’s finances as they are, this was a step in, and they would request the Board increase differential tuition. She said they spent a lot of time on their estimates because of their request to the state for an increase in class size, suggested it costs them between \$77,000 and \$85,000 per year per student. She said they received GR Funds of slightly over \$50,000, and the students contribute under \$11,000, resulting in a gap.

Regent Adams told Mr. Wilkinson that the Board appreciated him being present and appreciated his comments. He assured him that the Board of Regents and leadership, starting with Chancellor McKinney had been focused the last few years and intent on increasing productivity and looking for efficiencies through the System and that was not lost on Dr. Dickey and the Texas A&M Health Science Center. Regent Adams commended Dr. Dickey and said she and her staff had worked hard to ensure that all the Texas A&M Health Science schools were as good as they could possibly be, and the best in the country. He said we are at the bottom in tuition costs and he hoped they could remain competitive. Regent Adams said he wanted the students to know that their education was a good value and would continue to be a good value. He said they hated that costs had to be increased. There were several ways to become more productive and part of that was looking for efficiencies, cost cutting, combining jobs and working more. He said they were trying to become more efficient and more productive so we could charge the most competitive tuition possible and keep the program at the highest level. Regent Adams said they appreciated his concerns.

Student Regent Bollman thanked Mr. Wilkinson for his appearance at the meeting. He asked Mr. Wilkinson about the statement “he had wished the students would have been involved in the process earlier.” He asked at what point students were brought into the discussion on differential tuition. Mr. Wilkinson said he attended the first meeting as student representative of the COM and that was the first time he had heard of the increase. He said he was also vice president of his class in Temple and felt he was “in the know,” more so than some of his classmates, and no one saw it coming until it was past the COM and at the Texas A&M Health Science Center level.

Student Regent Bollman asked the particular reason why the COM was against the proposed tuition increase, as opposed to the College of Pharmacy and College of Nursing. Mr. Wilkinson said the only other school that would be charged the differential tuition was the BCD. He said his interpretation was that there had been communication between the students and administration of the BCD and the students knew where the money was going. He said their increase was going toward rental equipment associated with their learning and it appeared to be a more direct effect of allocation of the increased tuition. He

said when they questioned their administration, they were not given a direct answer and they felt that was the major difference. He said the BCD students could see where their money was going and had communication, which fostered an acceptance. He said the disapproval was not on the dollar amount, but on the increased value of education.

Regent Adams said the books were open and the records were available for anyone who wanted to look at the numbers.

Vice Chairman Wilson said differential tuition was somewhat new to the A&M System and one of the things they did with the business school was to decrease class sizes so they were able to track that. He said if there were metrics, they could come up with to measure a year or two from now, that would be helpful. Dr. Dickey said they would do that and provide to the students.

Regent Jones said the students are the clients and if the students were unhappy because of a miscommunication, which he thought was the issue, we need to figure out what needs to be done so that they understand. He said he gets the impression the students are not necessarily opposed to the dollar value, but the justification for it. Students just needed to understand that the tuition increase is justified. He said whatever we needed to do to get the COM students comfortable with that let us do that, whether that involves the Regent, or Student Regent, Chancellor or whomever. He said it is important to the Regents that the students are comfortable that they are getting the best value for their money. Mr. Wilkinson said they appreciated that.

There were no further questions or comments and Chairman Foster announced that the public hearing for Texas A&M Health Science Center was closed.

Tarleton State University (Reopened)

Chairman Foster said upon request of Regent Jones, the public hearing for Tarleton was reopened.

Regent Jones asked Dr. Dottavio what Tarleton was doing with staffing regarding the state mandated five percent cutback. Dr. Dottavio said they implemented a “flexible freeze” and held all positions for ninety days as a means of salary savings toward the five percent cut. He said for the coming year, 45 to 50 staff positions are on hold and they delayed searching for 12 to 15 faculty positions to address the budget cut.

There were no further questions or comments and Chairman Foster announced that the public hearing for Tarleton was again closed.

Chairman Foster called on Chancellor McKinney for summary comments or further recommendations on the proposed tuition increase. Chancellor McKinney said he appreciated the presidents and students who spoke and hoped the Regents saw that they had taken their charge seriously -- to provide the absolute best education possible in the

most efficient manner. He said upon advice from Regent Stallings, they discussed tuition and fees increases with parents, as well as students. He said the legislature faced a dilemma of decreased resources and increased need. He said Texas was better than the rest of the country, but there was still an eight percent unemployment rate. Chancellor McKinney said the legislature had strongly hinted that they should restrict their increases to 3.95 percent of total academic costs, and they restricted it to 3.95 percent of tuition, which was less than the academic costs. He said variations in the numbers given to the Regents were due to the other multiplier, if they multiplied 3.95 percent times total tuition as opposed to total academic costs. He said the numbers were consistent, just with different denominators.

Chancellor McKinney said the majority of tuition and fees' hearings were held before the state mandated budget cutbacks, but that was not discussed in the hearings. No one raised their tuition in order to deal with the cutbacks. He said the university presidents and the System offices worked hard and were committed to continuing to provide an increasingly excellent education for an increasing student population with flat or decreasing revenue. He complimented Texas A&M for requesting the smallest increase for any flagship university in Texas, which was not without hard work. He said they should be recognized for making hard decisions at hard times. Chancellor McKinney said he appreciated the university presidents for presenting minimized tuition and fees increases.

Chancellor McKinney asked the Regents to adopt the universities' request for increase and they would commit to hold tuition flat for two years. He said they could get to the zero increase, if they would adopt a two-year rate -- this increase and zero for the next year and they would have 16 months to find efficiencies to operate within a flat tuition for the next two years.

Regent Adams asked if he also meant to increase productivity. He said with what the A&M System had, they could produce more. Chancellor McKinney said the economy was tough on everyone, but it was also beneficial because it forced them to look at ways things have been done and for different ways to accomplish things.

Regent Jones asked Chancellor McKinney if he was comfortable that the two new universities, A&M-San Antonio and A&M-Central Texas, could accomplish this and still get a good start as a new university. Chancellor McKinney said they had made some changes in those two universities' proposals. They had different sources of income from which education was paid -- state funds and tuition. State funds were based on what enrollment was two years ago, and for the new universities that were growing at 25 percent and 60 percent per year, their state funding was based on a much lower number. He said as their enrollment increased revenue was collected on that growth percentage. He said the other good thing about the two new universities was that the formula had a small supplement, \$750,000 each to recognize that their campus is small and would be added into the 2011 budget.

Chancellor McKinney said he worked on the formulas and was convinced they could do this. He said the two-year delay was painful to the A&M System, because they had outgrown the average growth of the state, five to six percent versus the state's two and a half percent growth.

Vice Chairman Wilson said his concern was other things that may happen with the state budget. He said if the regents committed to zero increase next year and the state appropriations went down significantly, they may have tied their hands by making the zero increase commitment.

Regent Adams said they were heading into tough times and he commended the regents and Chairman Foster for their mindset over the past year about increasing productivity – being more efficient.

Regent Fraga asked Chancellor McKinney to share his thoughts on the Information Technology (IT) side. Chancellor McKinney said IT was a tremendous expense and increasing concern with IT security. He said that in the near future this would be discussed in the Committee on Audit meeting. It was necessary not just to keep up with technology, but also to increase security. He said the System had some good in-house programs, but some were aging, which needed replacing. They had delayed some changes, but could not afford to delay the security changes.

Regent Fraga commended Chancellor McKinney's assertion that money could not just be thrown on the problem, it had to be well thought out.

Chairman Foster thanked Chancellor McKinney for his comments and said this particular item would be considered in the Committee on Finance in a few moments. He said from the discussions held today, as he looked at the Chancellor and CEOs, he was proud of what they had worked so hard to bring before the Board. He knew it was not easy, but imperative as they looked at where the economy was and would be going in the next three to five years. He said several regents had commented that we had to become more efficient and productive and what he heard today was going to push the A&M System in that direction. Chairman Foster asked each of them to express the regents' appreciation for their hard work to bring the proposal and commitment and the execution. He said he was convinced with the team they would be able to do it and deliver. He said the challenge would be accomplishing this and retaining the quality of education at the high end. He said from his perspective when he looked at the leadership team at each university, they had the best out there and they had the capability to squeeze the budget and fill the gaps. He said they had taken those things that were not delivering much value; but had significant costs, changed them in some way where the costs went away and kept the things most important to provide a quality education. He said this was a necessary chore and would be very difficult and the Regents appreciated all the hard work.

RECESS

Chairman Foster recessed the meeting at 10:56 a.m.

(Secretary's Note: The Committee on Finance convened at 10:56 a.m. and adjourned at 11:14 a.m. The Policy Review Committee convened at 11:15 a.m. and adjourned at 11:16 a.m.)

RECONVENE

Chairman Foster reconvened the meeting at 11:16 a.m. He announced that the Board had not received any requests for public testimony.

REPORT FROM THE COMMITTEE ON AUDIT

Regent Wilson, Chairman of the Committee on Audit, reported that the committee met on May 27, 2010, and discussed the Audit Tracking Report, Management's Responses to the Audit Tracking Report and Update on the EthicsPoint Hotline. He said the committee had also considered and approved Item 1 and recommended it to the Board for approval.

On motion of Regent Jones, seconded by Regent Steen and by a unanimous vote, the following minute order was adopted (074):

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**MINUTE ORDER 074-2010 (ITEM 1)**

**APPROVAL OF SYSTEM INTERNAL AUDIT PLAN FOR FISCAL YEAR 2011,  
THE TEXAS A&M UNIVERSITY SYSTEM**

The Board of Regents of The Texas A&M University System hereby approves the System Internal Audit Plan for Fiscal Year 2011, a copy of which is attached to the official minutes as **Exhibit A**.

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REPORT FROM THE COMMITTEE ON FINANCE

Regent Adams, Chairman of the Committee on Finance, reported that the committee met earlier the same day and approved Item 2 (as amended), and Items 3 through 7. He said the committee recommended approval of these items to the full Board.

On motion of Regent Adams, seconded by Regent Jones and by a unanimous vote, the following minute orders were adopted (075 through 080):

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**MINUTE ORDER 075-2010 (AMENDED ITEM 2)**

**APPROVAL OF INCREASED DESIGNATED TUITION,  
GROUP HOSPITAL AND MEDICAL SERVICES FEE FOR  
ACADEMIC INSTITUTIONS AND THE HEALTH SCIENCE CENTER,  
THE TEXAS A&M UNIVERSITY SYSTEM**

All public hearings required by law have been properly conducted in accordance with the Texas Education Code.

The requests for increased designated tuition and group hospital and medical services fee for the academic institutions and the health science center of The Texas A&M University System, as shown on the **Exhibit B**, are approved to be effective with the Fall 2010 semester or as noted on the exhibit. These increases are approved with the understanding that zero increases will be approved on designated tuition for FY 2012.

**MINUTE ORDER 076-2010 (ITEM 3)**

**APPROVAL OF NEW, INCREASED AND DECREASED TUITION AND FEES  
FOR THE ACADEMIC INSTITUTIONS AND THE HEALTH SCIENCE CENTER,  
THE TEXAS A&M UNIVERSITY SYSTEM**

All referendums required by law for increases in student fees have been properly conducted in accordance with the Texas Education Code.

The request for new, increased, and decreased tuition and fees recommended by the academic institutions and the health science center of The Texas A&M University System, as shown on **Exhibit C** and **Exhibit D**, is approved to be effective with the fall 2010 semester or as noted on the exhibits.

**MINUTE ORDER 077-2010 (ITEM 4)**

**CONFIRMATION OF NEW AND AMENDED FIELD TRIP  
AND STUDY ABROAD FEES,  
THE TEXAS A&M UNIVERSITY SYSTEM**

The request for new and amended field trip and study abroad fees for the academic institutions and the health science center of The Texas A&M University System, as shown on **Exhibit E**, is hereby confirmed.

**MINUTE ORDER 078-2010 (ITEM 5)**

**AUTHORIZATION FOR THE PRESIDENT TO EXECUTE A  
MEMORANDUM OF UNDERSTANDING WITH NAVY MEDICINE  
MANPOWER, PERSONNEL, TRAINING AND EDUCATION COMMAND,  
THE TEXAS A&M UNIVERSITY SYSTEM HEALTH SCIENCE CENTER**

Authority is hereby granted, upon review for legal form and sufficiency by the Office of General Counsel, to the President of The Texas A&M University System Health Science Center to execute a Memorandum of Understanding with Navy Medicine Manpower, Personnel, Training and Education Command.

**MINUTE ORDER 079-2010 (ITEM 6)**

**AUTHORIZATION FOR THE PRESIDENT TO EXECUTE A  
COOPERATIVE AGREEMENT FOR GRADUATE MEDICAL EDUCATION  
WITH ST. JOSEPH REGIONAL HEALTH CENTER,  
THE TEXAS A&M UNIVERSITY SYSTEM HEALTH SCIENCE CENTER**

Authority is hereby granted, upon review for legal form and sufficiency by the Office of General Counsel, to the President of The Texas A&M University System Health Science Center to execute a cooperative agreement for graduate medical education with St. Joseph Regional Health Center.

**MINUTE ORDER 080-2010 (ITEM 7)**

**APPROVAL FOR REVISIONS TO  
SYSTEM POLICY 25.07 (CONTRACT ADMINISTRATION),  
THE TEXAS A&M UNIVERSITY SYSTEM**

The revisions to System Policy 25.07 (Contract Administration), as shown in **Exhibit F**, are approved and effective immediately.

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REPORT FROM THE COMMITTEE ON BUILDINGS AND PHYSICAL PLANT

Regent Box, Chairman of the Committee on Buildings and Physical Plant, reported that the committee met the previous day and recommended approval of Items 8 through 17 as presented.

On motion of Regent Box, seconded by Regent Jones and by a unanimous vote, the following minute orders were adopted (081 through 092):

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**MINUTE ORDER 081-2010 (ITEM 8)****APPROVAL TO AMEND THE FY 2010-FY 2014 A&M SYSTEM CAPITAL PLAN TO ADD THE OLSEN FIELD RENOVATION PROJECT WITH A FY 2010 START DATE AND APPROPRIATION FOR PRE-CONSTRUCTION SERVICES FOR THE OLSEN FIELD RENOVATION PROJECT (2-3076), TEXAS A&M UNIVERSITY, THE TEXAS A&M UNIVERSITY SYSTEM**

The request to amend the FY 2010–FY 2014 Texas A&M University System Capital Plan to add the Olsen Field Renovation Project for Texas A&M University with a FY 2010 start date and a total planning amount of \$16,000,000 is approved.

The amount of \$1,600,000 is appropriated from Account No. 02-512124, 12<sup>th</sup> Man Foundation Athletic Gifts, for pre-construction services and related project costs.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.

**MINUTE ORDER 082-2010 (ITEM 9)****APPROVAL TO AMEND THE FY 2010-FY 2014 A&M SYSTEM CAPITAL PLAN TO ADD THE STUDENT HOUSING PROJECT WITH A FY 2010 START DATE AND APPROVAL OF THE PROJECT SCOPE AND BUDGET, APPROPRIATION FOR PRE-CONSTRUCTION AND CONSTRUCTION SERVICES AND APPROVAL FOR CONSTRUCTION FOR THE STUDENT HOUSING PROJECT (22-3059), TEXAS A&M UNIVERSITY-TEXARKANA, THE TEXAS A&M UNIVERSITY SYSTEM**

The request to amend the FY 2010–FY 2014 Texas A&M University System Capital Plan to add the Student Housing Project for Texas A&M University-Texarkana with a FY 2010 start date is approved.

The project scope along with a project budget of \$14,000,000 for the Student Housing Project is approved.

Authorization is granted to appropriate the amount of \$14,000,000 from Account No. 01-085350, Revenue Financing System Debt Proceeds (Housing Revenue), for pre-construction and construction services and related project cost. The amount of \$200,000 of previous appropriations is reverted to Account No. 22-823010, Residence Hall Construction. The appropriation and reversion are subject to approval of the project by the Texas Higher Education Coordinating Board.

The Student Housing Project, Texas A&M University-Texarkana, Texarkana, Texas, is approved for construction subject to approval of the project by the Texas Higher Education Coordinating Board. Approval is also subject to receipt of an acceptable Guaranteed Maximum Price (GMP) proposal for construction of the Student Housing that is within the approved project budget.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.

**MINUTE ORDER 083-2010 (ITEM 10)**

**APPROVAL OF THE PROJECT SCOPE AND BUDGET, APPROPRIATION  
FOR CONSTRUCTION SERVICES, AND APPROVAL FOR CONSTRUCTION  
FOR THE UTILITY PLANT EXPANSION PROJECT (15-3050),  
TEXAS A&M UNIVERSITY-CORPUS CHRISTI,  
THE TEXAS A&M UNIVERSITY SYSTEM**

The project scope along with a project budget of \$6,300,000 for the Utility Plant Expansion Project is approved.

The amount of \$3,670,000 is appropriated from Account No. 15-830644, Higher Education Fund (HEF) – Utility Plant Expansion, and the amount of \$2,000,000 is appropriated from Account No. 01-085350, Revenue Financing System Debt Proceeds (Higher Education Fund), for construction services and related project costs. Appropriations are subject to approval of the project by the Texas Higher Education Coordinating Board.

The Utility Plant Expansion Project, Texas A&M University-Corpus Christi, Corpus Christi, Texas, is approved for construction subject to project approval by the Texas Higher Education Coordinating Board.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.

**MINUTE ORDER 084-2010 (ITEM 11)**

**APPROVAL OF THE PROJECT SCOPE AND BUDGET, APPROPRIATION  
FOR CONSTRUCTION SERVICES, AND APPROVAL FOR CONSTRUCTION  
FOR THE BIOLOGY-EARTH SCIENCES BUILDING RENOVATION  
PROJECT (17-3039), TEXAS A&M UNIVERSITY-KINGSVILLE,  
THE TEXAS A&M UNIVERSITY SYSTEM**

The project scope along with a project budget of \$4,876,000 for the Biology-Earth Sciences Building Renovation Project is approved.

The amount of \$4,876,000 is appropriated from Account No. 01-085350, Revenue Financing System Debt Proceeds (Higher Education Fund), for construction services and related project costs. The amount of \$487,600 of previous appropriations is reverted to Account No. 17-218090, Designated Tuition. Appropriation and reversion are subject to approval of the project by the Texas Higher Education Coordinating Board.

The Biology-Earth Sciences Building Renovation Project, Texas A&M University-Kingsville, Kingsville, Texas, is approved for construction subject to project approval by the Texas Higher Education Coordinating Board.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.

**MINUTE ORDER 085-2010 (ITEM 12)**

**APPROVAL OF THE PROJECT SCOPE AND BUDGET, APPROPRIATION  
FOR CONSTRUCTION SERVICES, AND APPROVAL FOR CONSTRUCTION  
FOR THE NEW STUDENT HOUSING PHASE II PROJECT (17-3060),  
TEXAS A&M UNIVERSITY-KINGSVILLE,  
THE TEXAS A&M UNIVERSITY SYSTEM**

The project scope along with a project budget of \$18,000,000 for the New Student Housing Phase II Project is approved.

The amount of \$18,000,000 is appropriated from Account No. 01-085350, Revenue Financing System Debt Proceeds (Housing Revenues), for construction services and related project costs. The amount of \$1,000,000 of previous appropriations is reverted to Account No. 17-218090, Designated Tuition.

The New Student Housing Phase II Project, Texas A&M University-Kingsville, Kingsville, Texas, is approved for construction.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.

**MINUTE ORDER 086-2010 (ITEM 13)**

**APPROVAL OF THE PROJECT SCOPE AND BUDGET, APPROPRIATION FOR CONSTRUCTION SERVICES, AND APPROVAL FOR CONSTRUCTION FOR THE UNDERCLASSMEN RESIDENCE HALL-PHASE I PROJECT (18-3040), WEST TEXAS A&M UNIVERSITY, THE TEXAS A&M UNIVERSITY SYSTEM**

The project scope along with a project budget of \$32,500,000 for the Underclassmen Residence Hall – Phase I Project is approved.

The amount of \$32,500,000 is appropriated from Account No. 01-085350, Revenue Financing System Debt Proceeds (Housing), for construction services and related project costs. The amount of \$2,300,000 of previous appropriations is reverted to Account No. 40-0899101-9, Underclassmen Residence Hall.

The Underclassmen Residence Hall – Phase I Project, West Texas A&M University, Canyon, Texas, is approved for construction.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.



**MINUTE ORDER 087-2010 (ITEM 14)****APPROVAL OF THE PROJECT SCOPE AND BUDGET,  
APPROPRIATION FOR CONSTRUCTION SERVICES, AND APPROVAL FOR  
CONSTRUCTION FOR THE NEW STUDENT HOUSING PROJECT (21-3064),  
TEXAS A&M UNIVERSITY-COMMERCE,  
THE TEXAS A&M UNIVERSITY SYSTEM**

The project scope along with a project budget of \$14,000,000 for the New Student Housing Project is approved.

The amount of \$14,000,000 is appropriated from Account No. 01-085350, Revenue Financing System Debt Proceeds (Housing Revenue), for construction services and related project costs. The amount of \$1,400,000 of previous appropriations is reverted to Account No. 810017-20300 New Residence Hall – Phase 1, Designated Housing Revenue. The appropriation and reversion are subject to approval of the project by the Texas Higher Education Coordinating Board.

The New Student Housing Project, Texas A&M University-Commerce, Commerce, Texas, is approved for construction subject to project approval by the Texas Higher Education Coordinating Board.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.

**MINUTE ORDER 088-2010 (ITEM 15)**

**AUTHORIZATION TO LEASE MEDICAL OFFICE AND CLINICAL SPACE  
IN THE BRYAN MEDICAL CENTER, BRYAN, TEXAS,  
THE TEXAS A&M UNIVERSITY SYSTEM HEALTH SCIENCE CENTER**

The Chancellor of The Texas A&M University System, or designee, following approval for legal sufficiency by the Office of General Counsel, is authorized to lease approximately 20,439 rentable square feet of medical office and clinical space in the Bryan Medical Center, 2900 29th Street, Bryan, Texas, for a term of five (5) years, with an option to renew for two additional five (5) year terms, and upon such other terms and conditions as the Chancellor, or designee, deems appropriate.

**MINUTE ORDER 089-2010 (ITEM 16)**

**AUTHORIZATION TO EXECUTE A MASTER GROUND LEASE  
AND SUBSEQUENT PROJECT GROUND LEASES COVERING LAND  
AT THE TEXAS AGRILIFE RESEARCH AND EXTENSION CENTER  
IN DALLAS, TEXAS,  
TEXAS AGRILIFE RESEARCH AND TEXAS AGRILIFE EXTENSION SERVICE**

The Chancellor of The Texas A&M University System, or designee, following review and approval for legal sufficiency by the Office of General Counsel, is authorized to negotiate, execute and deliver:

(i) A master ground lease of approximately 73 acres of land at the Texas AgriLife Research and Extension Center in Dallas, Texas, to Realty Appreciation, Ltd. upon such terms and conditions as the Chancellor, or designee, deems appropriate;

(ii) Project ground leases to Realty Appreciation, Ltd., or assigns, covering portions of the 73-acre parcel, each having a term of 50 years from the commencement date of the first project ground lease, with an option to renew for 25 years, rent at a rate that begins at 4.5% of the market value of the land and escalates to 8% in year 6, and such other terms and conditions as the Chancellor, or designee, deems appropriate; and

(iii) Such other documents the Chancellor, or designee, deems necessary or appropriate to participate in the development of an Urban Living Laboratory on the leased land.

**MINUTE ORDER 090-2010 (ITEM 17)****NAMING OF “THE HAPPY STATE BANK CLASSROOM,”  
WEST TEXAS A&M UNIVERSITY**

A standard classroom located on the second floor of the Classroom Center Building on the campus of West Texas A&M University, is hereby named, “The Happy State Bank Classroom.”

**MINUTE ORDER 091-2010 (ITEM 17)****NAMING OF “THE JOACHIM BUSINESS INNOVATION CLASSROOM,”  
WEST TEXAS A&M UNIVERSITY**

A standard classroom located on the second floor of the Classroom Center Building on the campus of West Texas A&M University, is hereby named, “The Joachim Business Innovation Classroom.”

**MINUTE ORDER 092-2010 (ITEM 17)****NAMING OF THE “GARY AND SARA DAVIS COURTYARD,”  
TEXAS A&M UNIVERSITY-KINGSVILLE**

The courtyard of Lewis Hall on the campus of Texas A&M University-Kingsville, is hereby named the “Gary and Sara Davis Courtyard.”

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REPORT FROM THE COMMITTEE ON ACADEMIC AND STUDENT AFFAIRS

Regent Fraga, Chairman of the Committee on Academic and Students Affairs, reported that the committee met the previous day and received a report on faculty development leave and a concept paper to establish the Nuclear Solutions Institute. He called upon Dr. Ashley to correct actions previously taken on Items 22 and 26.

Dr. Ashley said the minute orders for Items 22 and 26 asked the Board to authorize submission of these two programs for THECB for approval, but new THECB regulations did not require that bachelor’s degrees be submitted for approval, just that THECB be notified that the university was offering the programs after Board approval. He requested Items 22 and 26 be amended to remove the wording, “for approval.”

Regent Fraga recommended approval to amend Items 22 and 26.

On motion of Regent Fraga, seconded by Regent Adams and by a unanimous vote, the amendments were approved.

Regent Fraga recommended approval of Items 18 through 31.

On motion of Regent Fraga, seconded by Regent Adams and by a unanimous vote, the following minute orders were adopted (093 through 106):

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**MINUTE ORDER 093-2010 (ITEM 18)**

**ESTABLISHMENT OF THE TEXAS A&M INSTITUTE FOR NEUROSCIENCE,  
TEXAS A&M UNIVERSITY/  
THE TEXAS A&M UNIVERSITY SYSTEM HEALTH SCIENCE CENTER**

The Texas A&M Institute for Neuroscience is hereby established as a multidisciplinary program between Texas A&M University and The Texas A&M University System Health Science Center as a joint venture between these two System institutions.

**MINUTE ORDER 094-2010 (ITEM 19)**

**ESTABLISHMENT OF THE CENTER FOR PHAGE TECHNOLOGY,  
TEXAS AGRILIFE RESEARCH/TEXAS A&M UNIVERSITY**

The Center for Phage Technology, a joint center of Texas AgriLife Research and Texas A&M University, is hereby established, effective immediately, and will be administratively located within Texas AgriLife Research.

**MINUTE ORDER 095-2010 (ITEM 20)**

**APPROVAL OF A NEW MASTER OF SCIENCE DEGREE PROGRAM  
IN AGRICULTURAL SYSTEMS MANAGEMENT, AND AUTHORIZATION  
TO REQUEST APPROVAL FROM THE  
TEXAS HIGHER EDUCATION COORDINATING BOARD,  
TEXAS A&M UNIVERSITY**

The Board of Regents approves the establishment of a new degree program at Texas A&M University leading to a Master of Science degree in Agricultural Systems Management.

The Board also authorizes submission of Texas A&M University's new graduate degree program request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.

**MINUTE ORDER 096-2010 (ITEM 21)**

**AUTHORIZATION TO OFFER THE MASTERS OF SCIENCE IN  
MANAGEMENT DEGREE PROGRAM AT DHAHRAN, SAUDI ARABIA,  
TEXAS A&M UNIVERSITY**

Having complied with all of the requirements of the Texas Higher Education Coordinating Board, Texas A&M University is hereby authorized to offer the Masters of Science in Management degree program at Dhahran, Saudi Arabia, effective January 2011.

The Board of Regents finds that the program offering authorized by this minute order is within the role and scope and capacity of the institution and will benefit students.

**MINUTE ORDER 097-2010 (AMENDED ITEM 22)**

**APPROVAL OF A NEW BACHELOR OF APPLIED ARTS AND SCIENCES  
DEGREE PROGRAM IN CRIMINAL JUSTICE ADMINISTRATION,  
TARLETON STATE UNIVERSITY**

The Board of Regents approves the establishment of a new degree program at Tarleton State University leading to a Bachelor of Applied Arts and Sciences in Criminal Justice Administration.

**MINUTE ORDER 98-2010 (ITEM 23)**

**APPROVAL OF A NEW MASTER OF ARTS/SCIENCE DEGREE PROGRAM  
IN POLITICAL SCIENCE, AND AUTHORIZATION TO REQUEST APPROVAL  
FROM THE TEXAS HIGHER EDUCATION COORDINATING BOARD,  
TEXAS A&M UNIVERSITY-COMMERCE**

The Board of Regents approves the establishment of a new degree program at Texas A&M University-Commerce leading to a Master of Arts/Science in Political Science degree.

The Board also authorizes submission of Texas A&M University-Commerce's new degree program request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.

**MINUTE ORDER 99-2010 (ITEM 24)**

**APPROVAL OF A NEW MASTER OF SCIENCE DEGREE PROGRAM IN THE  
ART OF TEACHING, AND AUTHORIZATION TO REQUEST APPROVAL  
FROM THE TEXAS HIGHER EDUCATION COORDINATING BOARD,  
TEXAS A&M UNIVERSITY-COMMERCE**

The Board of Regents approves the establishment of a new degree program at Texas A&M University-Commerce leading to a Master of Science in The Art of Teaching degree.

The Board also authorizes submission of Texas A&M University-Commerce's new graduate degree program request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.

**MINUTE ORDER 100-2010 (ITEM 25)**

**APPROVAL OF A NEW MASTER OF SCIENCE DEGREE PROGRAM  
IN ACCOUNTING, AND AUTHORIZATION TO REQUEST APPROVAL  
FROM THE TEXAS HIGHER EDUCATION COORDINATING BOARD,  
TEXAS A&M UNIVERSITY-COMMERCE**

The Board of Regents approves the establishment of a new degree program at Texas A&M University-Commerce leading to a Master of Science in Accounting degree.

The Board also authorizes submission of Texas A&M University-Commerce's new graduate degree program request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.

**MINUTE ORDER 101-2010 (AMENDED ITEM 26)**

**APPROVAL OF A NEW BACHELOR OF GENERAL STUDIES  
DEGREE PROGRAM,  
TEXAS A&M UNIVERSITY-COMMERCE**

The Board of Regents approves the establishment of a new degree program at Texas A&M University-Commerce leading to a Bachelor of General Studies degree.

**MINUTE ORDER 102-2010 (ITEM 27)**

**APPROVAL OF A NEW MASTER OF SCIENCE DEGREE PROGRAM IN APPLIED CRIMINOLOGY, AND AUTHORIZATION TO REQUEST APPROVAL FROM THE TEXAS HIGHER EDUCATION COORDINATING BOARD, TEXAS A&M UNIVERSITY-COMMERCE**

The Board of Regents approves the establishment of a new degree program at Texas A&M University-Commerce leading to a Master of Science in Applied Criminology degree.

The Board also authorizes submission of Texas A&M University-Commerce's new graduate degree program request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.

**MINUTE ORDER 103-2010 (ITEM 28)**

**APPROVAL OF ADMINISTRATIVE CHANGE REQUEST TO RENAME THE "COLLEGE OF EDUCATION" TO THE "COLLEGE OF EDUCATION AND HUMAN PERFORMANCE," AND AUTHORIZATION TO NOTIFY THE TEXAS HIGHER EDUCATION COORDINATING BOARD, TEXAS A&M UNIVERSITY-KINGSVILLE**

The Board of Regents of The Texas A&M University System approves the administrative change request to rename the "College of Education" at Texas A&M University-Kingsville to the "College of Education and Human Performance."

The Board also authorizes the notification of this name change to the Texas Higher Education Coordinating Board.

**MINUTE ORDER 104-2010 (ITEM 29)**

**APPROVAL OF REQUEST TO RENAME "THE SOUTH TEXAS ENVIRONMENTAL INSTITUTE" TO "THE INSTITUTE FOR SUSTAINABLE ENERGY AND THE ENVIRONMENT," TEXAS A&M UNIVERSITY-KINGSVILLE**

The Board of Regents approves the request to rename "The South Texas Environmental Institute" at Texas A&M University-Kingsville to "The Institute for Sustainable Energy and the Environment."

**MINUTE ORDER 105-2010 (ITEM 30)****ADOPTION OF UNIVERSITY OFFICIAL SEAL AND ESTABLISHMENT OF  
AUTHORITY TO PROTECT THE USAGE OF ALL IDENTIFYING MARKS,  
TEXAS A&M UNIVERSITY-CENTRAL TEXAS**

The Board of Regents of The Texas A&M University System hereby adopts the official seal for Texas A&M University–Central Texas, as shown in **Exhibit G**, and establishes its authority to protect the usage of all identifying marks, effective immediately.

**MINUTE ORDER 106-2010 (ITEM 31)****ADOPTION OF UNIVERSITY OFFICIAL SEAL AND ESTABLISHMENT OF  
AUTHORITY TO PROTECT THE USAGE OF ALL IDENTIFYING MARKS,  
TEXAS A&M UNIVERSITY-SAN ANTONIO**

The Board of Regents of The Texas A&M University System hereby adopts the official seal for Texas A&M University-San Antonio, as shown in **Exhibit H**, and establishes its authority to protect the usage of all identifying marks, effective immediately.

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REPORT FROM THE POLICY REVIEW COMMITTEE

Regent Schwertner, Chairman of the Policy Review Committee, reported that the committee met earlier in the day. He said the Committee recommended approval of Items 7 and Item 32. He said the Committee on Finance and the full Board approved Item 7 earlier. He said the Policy Review Committee recommended Item 32 to the full Board as presented.

On motion of Regent Schwertner, seconded by Regent Adams and by a unanimous vote, the following minute order was approved (107):

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**MINUTE ORDER 107-2010 (ITEM 32)****APPROVAL OF NEW SYSTEM MEMBER STUDENT TRAVEL RULES  
FOR TEXAS A&M UNIVERSITY-CENTRAL TEXAS AND  
TEXAS A&M UNIVERSITY-SAN ANTONIO,  
THE TEXAS A&M UNIVERSITY SYSTEM**

New Rule 13.04.99.D1 (Student Travel), for Texas A&M University-Central Texas, as shown in **Exhibit I**, is approved, effective immediately.



New Rule 13.04.99.01 (Student Travel), for Texas A&M University-San Antonio, as shown in **Exhibit J**, is approved, effective immediately.

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**REPORT FROM THE CAMPUS ART AND
AESTHETIC IMPROVEMENT COMMITTEE**

Regent Ida Clement Steen, Chairman of the Campus Art and Aesthetic Improvement Committee, reported that the committee met the day before and recommended approval of Item 33 as presented.

On motion of Regent Steen, seconded by Regent Jones and by a unanimous vote, the following minute order was approved (108):

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**MINUTE ORDER 108-2010 (ITEM 33)**

**AUTHORIZATION FOR THE ACCEPTANCE AND PLACEMENT OF THE  
MONUMENT, “WEST TEXAS A&M UNIVERSITY GEOLOGICAL SOCIETY,”  
AT THE AGRICULTURE AND NATURAL SCIENCES BUILDING,  
WEST TEXAS A&M UNIVERSITY**

The President of West Texas A&M University is hereby authorized to approve the acceptance and placement of the monument, “West Texas A&M University Geological Society,” at the Agriculture and Natural Sciences Building on the West Texas A&M University campus as indicated on the site map, **Exhibit K**.

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ADDITIONAL ITEMS TO BE CONSIDERED BY THE BOARD

Dr. Jones presented Item 34 and said Mrs. Mary Bonham was an extraordinary woman and lifelong resident of Sulphur Springs. From humble beginnings, she and her husband, Mr. Sam Bonham, developed the product, J-B Weld, a cold welding product. He said their company became international, but Mrs. Bonham never forgot her roots, and was an amazing philanthropist, community supporter, was passionate about education and a friend of A&M-Commerce.

On motion of Regent Schwertner, seconded by Regent Jones and by a unanimous vote, the following minute order was approved (109):

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**MINUTE ORDER 109-2010 (ITEM 34)**

**AUTHORIZATION TO AWARD AN HONORARY DOCTOR OF LETTERS  
DEGREE TO MARY BONHAM,  
TEXAS A&M UNIVERSITY-COMMERCE**

The President of Texas A&M University-Commerce is authorized to award an Honorary Doctor of Letters degree to Mary Bonham.

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Chancellor McKinney presented Item 35.

On motion of Regent Jones, seconded by Regent Adams and by a unanimous vote, the following minute order was approved (110):

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**MINUTE ORDER 110-2010 (ITEM 35)**

**APPROVAL OF ACADEMIC TENURE, MAY 2010,  
THE TEXAS A&M UNIVERSITY SYSTEM**

The Board of Regents of The Texas A&M University System, in accordance with System Policy 12.01 (Academic Freedom, Responsibility and Tenure), hereby authorizes the granting of tenure to the following faculty members as set forth in **Exhibit L**, Tenure List No. 10-05.

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Dr. Nancy Dickey presented Items 36 and 37. Chairman Foster asked if both the individuals received compensation by serving on the boards. Dr. Dickey said these were both non-compensated positions, but was an opportunity for them to participate in the commercialization of their inventions.

On motion of Regent Adams, seconded by Regent Schwertner and by a unanimous vote, the following minute orders were approved (111 and 112):

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**MINUTE ORDER 111-2010 (ITEM 36)****APPROVAL FOR DARWIN PROCKOP, A SYSTEM EMPLOYEE,  
TO SERVE AS AN OFFICER, EMPLOYEE AND BOARD MEMBER  
OF A BUSINESS ENTITY LICENSING TECHNOLOGY FROM  
THE TEXAS A&M UNIVERSITY SYSTEM,  
THE TEXAS A&M UNIVERSITY SYSTEM HEALTH SCIENCE CENTER**

The Board of Regents hereby approves for Dr. Darwin Prockop, Professor of Molecular and Cellular Medicine, Stearman Chair in Genomic Medicine, Director of the Institute for Regenerative Medicine, The Texas A&M University System Health Science Center's College of Medicine, to serve as an officer, employee and member of the board of directors of Temple Therapeutics, LLC, a business entity that has an agreement with The Texas A&M University System relating to the research, development, licensing, or exploitation of intellectual property conceived, created, discovered, invented and developed by Dr. Prockop.

**MINUTE ORDER 112-2010 (ITEM 37)****APPROVAL FOR BROOKE RUSSELL, A SYSTEM EMPLOYEE,  
TO SERVE AS AN OFFICER, EMPLOYEE AND BOARD MEMBER  
OF A BUSINESS ENTITY LICENSING TECHNOLOGY FROM  
THE TEXAS A&M UNIVERSITY SYSTEM,  
THE TEXAS A&M UNIVERSITY SYSTEM HEALTH SCIENCE CENTER**

The Board of Regents hereby approves Dr. Brooke Russell, Research Scientist for the Center for Infectious and Inflammatory Diseases, The Texas A&M University System Health Science Center's Institute of Biosciences and Technology, to serve as an officer, employee and member of the board of directors of ECM Technologies, LLC, a business entity that has an agreement with The Texas A&M University System relating to the research, development, licensing, or exploitation of intellectual property conceived, created, discovered, invented and developed by Dr. Brooke Russell.

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Dr. Kem Bennett, Vice Chancellor for Engineering, presented Item 38. He said Dr. Junkins would serve as a board member of a spinoff company from the A&M System that utilized his technology. He said Dr. Junkins had developed two basic sets of technology, one dealt with satellites that knew where they were positioned in space by looking at particular star patterns to get real-time locations. He said the other technology was used to determine docking of spacecraft and the position of one relative to another in a real-time environment, widely used in sensors. Dr. Bennett said Dr. Junkins would receive stock compensation valued at \$100,000 over a four-year period. He said any potential conflict of Dr. Junkins' research was monitored by System policy.

Regent Jones said in 1978-1979, Dr. Junkins built a device that tracked where he was at all times, told his wife that future vehicles would indicate where someone was and how to get where they were going. He invented the global positioning system (GPS), but did not commercialize his invention. Dr. Bennett said he learned his lesson because today it was used as technology on satellites and spacecraft through this company.

Regent Box said Dr. Junkins had been an important member of the presidential search committee and the committee drew upon his experience and wise counsel, and he appreciated his participation.

On motion of Regent Jones, seconded by Regent Adams and by a unanimous vote, the following minute order was approved (113):

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**MINUTE ORDER 113-2010 (ITEM 38)**

**APPROVAL FOR JOHN L. JUNKINS, A SYSTEM EMPLOYEE,  
TO SERVE AS A MEMBER OF THE BOARD OF DIRECTORS  
OF A BUSINESS ENTITY CURRENTLY LICENSING TECHNOLOGY FROM  
THE TEXAS A&M UNIVERSITY SYSTEM,  
TEXAS ENGINEERING EXPERIMENT STATION**

The Board of Regents of The Texas A&M University System hereby approves Dr. John L. Junkins, Distinguished Professor of Aerospace Engineering and TEES Researcher, to serve in his individual capacity as a member of the Board of Directors of StarVision Technologies, Inc., a business entity having current agreements with The Texas A&M University System relating to the research, development, licensing, or exploitation of intellectual property conceived, created, discovered, invented and developed by Dr. Junkins.

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Dr. Bowen Loftin presented Items 39 and 40.

On motion of Regent Adams, seconded by Regent Fraga and by a unanimous vote, the following minute order was approved (114):

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**MINUTE ORDER 114-2010 (ITEM 39)**

**APPOINTMENT OF MR. WILLIE T. LANGSTON  
TO THE BOARD OF DIRECTORS  
OF THE PRIVATE ENTERPRISE RESEARCH CENTER,  
TEXAS A&M UNIVERSITY**

Effective May 2010 to May 2015, The Board of Regents of The Texas A&M University System appoints Mr. Willie T. Langston to the Board of Directors of the Texas A&M University Private Enterprise Research Center.

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On motion of Regent Jones, seconded by Regent Box and by a unanimous vote, the following minute order was approved (115):

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**MINUTE ORDER 115-2010 (ITEM 40)**

**REAPPOINTMENT OF FOUR BOARD MEMBERS TO THE  
TEXAS A&M UNIVERSITY AT GALVESTON BOARD OF VISITORS  
(MR. MARK LYONS, MR. KEITH W. MCFATRIDGE, JR.,  
MS. PHYLLIS RUTH MILSTEIN AND MR. TERRY A. RAY),  
TEXAS A&M UNIVERSITY**

Effective June 1, 2010, Mr. Mark Lyons, Mr. Keith W. McFatriidge, Jr., Ms. Phyllis Ruth Milstein and Mr. Terry Ray are each hereby reappointed to the Texas A&M University at Galveston Board of Visitors for a term of three years.

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Chancellor McKinney presented Items 41 through 47, which were considered in Executive Session.

On motion of Regent Jones, seconded by Regent Schwertner and by a unanimous vote, the following minute orders were approved (116 through 122):

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**MINUTE ORDER 116-2010 (ITEM 41)**

**APPOINTMENT OF DR. AMBROSE O. ANORUO AS ASSOCIATE  
VICE PRESIDENT FOR RESEARCH AND GRADUATE STUDIES AND  
DEAN OF THE COLLEGE OF GRADUATE STUDIES,  
TEXAS A&M UNIVERSITY-KINGSVILLE**

Effective July 1, 2010, Dr. Ambrose O. Anoruo is hereby appointed Associate Vice President for Research and Graduate Studies and Dean of the College of Graduate Studies at Texas A&M University-Kingsville, at an initial salary of \$150,000.

**MINUTE ORDER 117-2010 (ITEM 42)**

**APPOINTMENT OF DR. SCOTT S. HUGHES AS DEAN OF THE  
COLLEGE OF ARTS AND SCIENCES,  
TEXAS A&M UNIVERSITY-KINGSVILLE**

Effective July 1, 2010, Dr. Scott S. Hughes is hereby appointed Dean of the College of Arts and Sciences at Texas A&M University-Kingsville, at an initial salary of \$145,000.

**MINUTE ORDER 118-2009 (ITEM 43)**

**APPOINTMENT OF DR. V. THOMAS DOCK  
AS DEAN OF THE COLLEGE OF BUSINESS ADMINISTRATION,  
TEXAS A&M UNIVERSITY-KINGSVILLE**

Effective June 7, 2010, Dr. V. Thomas Dock is hereby appointed Dean of the College of Business Administration at Texas A&M University-Kingsville, at an initial salary of \$185,000.

**MINUTE ORDER 119-2010 (ITEM 44)**

**APPOINTMENT OF DR. ADOLFO BENAVIDES  
AS DEAN OF THE COLLEGE OF BUSINESS ADMINISTRATION,  
TARLETON STATE UNIVERSITY**

Effective July 5, 2010, Dr. Adolfo Benavides is hereby appointed Dean of the College of Business Administration at Tarleton State University, at an initial salary of \$153,500.

**MINUTE ORDER 120-2010 (ITEM 45)**

**APPOINTMENT OF DR. J. DIRK NELSON  
AS DEAN OF THE COLLEGE OF NURSING AND HEALTH SCIENCES,  
WEST TEXAS A&M UNIVERSITY**

Effective July 1, 2010, Dr. J. Dirk Nelson is hereby appointed Dean of the College of Nursing and Health Sciences at West Texas A&M University, at an initial salary of \$115,000.

**MINUTE ORDER 121-2010 (AMENDED ITEM 46)**

**APPOINTMENT OF DR. ROGER PARKER AS DEPUTY DIRECTOR,  
TEXAS VETERINARY MEDICAL DIAGNOSTIC LABORATORY**

Dr. Roger Parker is hereby appointed Deputy Director of the Texas Veterinary Medical Diagnostic Laboratory, effective upon approval of the Board, at an initial salary of \$152,000.

**MINUTE ORDER 122-2010 (AMENDED ITEM 47)**

**APPOINTMENT OF DR. ALFONSO CLAVIJO  
AS ASSOCIATE DIRECTOR FOR SCIENTIFIC PROGRAMS,  
TEXAS VETERINARY MEDICAL DIAGNOSTIC LABORATORY**

Dr. Alfonso Clavijo is hereby appointed Associate Director for Scientific Programs of the Texas Veterinary Medical Diagnostic Laboratory, effective upon approval of the Board, at an initial salary of \$145,000.

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On motion of Regent Box, seconded by Regent Adams and by a unanimous vote, the following minute order was approved (123):

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**MINUTE ORDER 123-2010 (ITEM 48)**

**APPROVAL OF MINUTES, MARCH 25-26, 2010, REGULAR MEETING  
AND APRIL 30, 2010, SPECIAL TELEPHONIC MEETING,  
BOARD OF REGENTS,  
THE TEXAS A&M UNIVERSITY SYSTEM**

The Minutes of the March 25-26, 2010, Regular Board Meeting and the April 30, 2010, Special Telephonic Board Meeting are hereby approved.

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Chancellor McKinney recognized the CSAB members in attendance. He said these students represented each university in the System and they looked to them as advisory students. Chancellor McKinney also recognized the hard work of the executive student affairs officers that worked in student affairs at the different universities.

Chancellor McKinney presented Items 50-a through 50-h.

On motion of Regent Adams, seconded by Regent Schwertner and by a unanimous vote, the following minute orders were approved (124 through 131):

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**MINUTE ORDER 124-2010 (ITEM 50-a)**

**ADOPTION OF RESOLUTION TO ACKNOWLEDGE  
OUTSTANDING RECOGNITION OF STRENGTH AND  
CONDITIONING COACH, SARAH RAMEY,  
WEST TEXAS A&M UNIVERSITY**

Whereas, West Texas A&M University Strength and Conditioning Coach, Sarah Ramey, received the Samson Equipment Strength and Conditioning Coach of the Year Award (2009) in Division II, as presented by American Football Monthly; and

Whereas, West Texas A&M University Strength and Conditioning Coach, Sarah Ramey, being the Division II recipient, is one of just 11 recipients each year ranging from the National Football League down to the high school ranks; and

Whereas, the Samson Equipment Strength and Conditioning Coach of the Year Award is a testament to the quality of her coaching and instruction of the student-athletes, in all sports, at West Texas A&M University; now, therefore, be it

Resolved, that we, the members of the Board of Regents of The Texas A&M University System, express our heartfelt congratulations to West Texas A&M University Strength and Conditioning Coach, Sarah Ramey, for her contributions to West Texas A&M University; and, be it, further

Resolved, that this resolution be spread upon the minutes, and copies thereof be signed by the Chairman of the Board of Regents of The Texas A&M University System, and be presented to Sarah Ramey and to the Archives of West Texas A&M University as a permanent mark of this Board's appreciation and gratitude to Sarah Ramey for her outstanding contributions.



**MINUTE ORDER 125-2010 (ITEM 50-b)**

**ADOPTION OF RESOLUTION TO ACKNOWLEDGE OUTSTANDING  
ACHIEVEMENT OF WOMEN’S BASKETBALL COACH, KRISTA GERLICH,  
WEST TEXAS A&M UNIVERSITY**

Whereas, West Texas A&M University Women’s Basketball Coach, Krista Gerlich, recently concluded her fourth season as Women’s Basketball Coach at West Texas A&M University; and

Whereas, West Texas A&M University Women’s Basketball Coach, Krista Gerlich, has compiled a career record of 112 wins and 20 defeats over her four-year career, marking the fastest that a West Texas A&M basketball coach, men’s or women’s, has reached 100 career victories; and

Whereas, West Texas A&M University Women’s Basketball Coach, Krista Gerlich, led the Lady Buffs to a fourth-consecutive NCAA South Central Region Appearance; and

Whereas, West Texas A&M University Women’s Basketball Coach, Krista Gerlich, was named Lone Star Conference South Division Coach of the Year for the second time in the past three years; now, therefore, be it

Resolved, that we, the members of the Board of Regents of The Texas A&M University System, express our heartfelt congratulations to West Texas A&M University Women’s Basketball Coach, Krista Gerlich, for her contributions to West Texas A&M University; and, be it, further

Resolved, that this resolution be spread upon the minutes, and copies thereof be signed by the Chairman of the Board of Regents of The Texas A&M University System, and be presented to Krista Gerlich and to the Archives of West Texas A&M University as a permanent mark of this Board’s appreciation and gratitude to Krista Gerlich for her outstanding contributions.

**MINUTE ORDER 126-2010 (ITEM 50-c)****CONFIRMATION OF APPOINTMENT AND  
COMMISSIONING OF PEACE OFFICERS,  
THE TEXAS A&M UNIVERSITY SYSTEM**

In accordance with System Policy 34.06 (*Appointment, Commissioning and Authority of Peace Officers*), the Board of Regents confirms the appointment and commissioning of campus peace officers by the Presidents of their respective system member universities, in accordance with the requirements of the law, and as shown in **Exhibit M**, attached to the official minutes, subject to their taking the oath required of peace officers.

**MINUTE ORDER 127-2010 (ITEM 50-d)****GRANTING OF THE TITLE OF EMERITUS/EMERITA, MAY 2010,  
THE TEXAS A&M UNIVERSITY SYSTEM**

In recognition of long and distinguished service to The Texas A&M University System, the Board of Regents hereby confirms the recommendation of the Chancellor, and confers the title of “Emeritus/Emerita” upon the individuals as shown in **Exhibit N**, Emeritus/Emerita Title List No. 10-05, and grants all rights and privileges of this title.

**MINUTE ORDER 128-2010 (ITEM 50-e)****GRANTING OF FACULTY DEVELOPMENT LEAVE FOR FY 2011,  
TARLETON STATE UNIVERSITY**

The Board of Regents of The Texas A&M University System, in accordance with System Policy 31.03, System Regulation 12.99.01 and Sections 51.101-108 of the Texas Education Code, authorizes faculty development leave to the faculty member as shown in **Exhibit O**, Faculty Development Leave List FY 2011, Tarleton State University.

**MINUTE ORDER 129-2010 (ITEM 50-f)****GRANTING OF FACULTY DEVELOPMENT LEAVE FOR FY 2011,  
TEXAS A&M UNIVERSITY-COMMERCE**

The Board of Regents of The Texas A&M University System, in accordance with System Policy 31.03, System Regulation 12.99.01, and Sections 51.101-108 of the Texas Education Code, authorizes faculty development leave to the faculty members as shown in **Exhibit P**, Faculty Development Leave List FY 2011, Texas A&M University-Commerce.

**MINUTE ORDER 130-2010 (ITEM 50-g)****GRANTING OF FACULTY DEVELOPMENT LEAVE FOR FY 2011,  
TEXAS A&M UNIVERSITY-CORPUS CHRISTI**

The Board of Regents of The Texas A&M University System, in accordance with System Policy 31.03, System Regulation 12.99.01 and Sections 51.101-108 of the Texas Education Code, authorizes faculty development leave to the faculty members as shown in **Exhibit Q**, Faculty Development Leave List FY 2011, Texas A&M University-Corpus Christi.

**MINUTE ORDER 131-2010 (ITEM 50-h)****GRANTING OF ADDITIONAL  
FACULTY DEVELOPMENT LEAVE FOR FY 2011,  
TEXAS A&M UNIVERSITY-KINGSVILLE**

The Board of Regents of The Texas A&M University System, in accordance with System Policy 31.03, System Regulation 12.99.01 and Sections 51.101-108 of the Texas Education Code, authorizes faculty development leave to the additional faculty member as shown in **Exhibit R**, Faculty Development Leave List FY 2011, Texas A&M University-Kingsville.

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Chairman Foster called on Regent Stallings to present the Athletic Liaison report.

ATHLETIC LIASION REPORT

Regent Stallings presented an update on each university's athletic accomplishments since the March Board meeting.

ANNOUNCEMENTS

Chairman Foster announced that the next regular meeting was scheduled for July 22-23, 2010, at the new Texas A&M Health Science Center Campus in Bryan, Texas. He said the Regents looked forward to dedicating the first building on a new campus and holding the Board meeting at that facility.

NEW BUSINESS

Chairman Foster called on Dr. Ferrier, who presented shovels to Chancellor McKinney, Regents Steen, Box, Schwertner and Student Regent Bollman, as a token of their appreciation for helping them "move the dirt" at their inaugural ground breaking of the new A&M-San Antonio campus on May 7, 2010. She introduced the

students presenting the shovels, Mr. Cresencio Davila, Student Regent Designate, Mr. Richard Delgado, Student Government President Designate, and Ms. Brandy Bynum, Student Government Senator. Dr. Ferrier thanked the Regents and said their attendance meant a lot to them.

ADJOURNMENT

There being no further business, on motion of Regent Fraga, seconded by Regent Jones and by a unanimous vote, the meeting was adjourned at 11:44 a.m., Friday, May 28, 2010.

Vickie Burt Spillers
Executive Secretary to the Board
The Texas A&M University System

VBS:gak

(These minutes were transcribed by Gwen Kirby, Senior Office Associate, Office of the Board of Regents.)