

MINUTES

SPECIAL MEETING OF THE

BOARD OF REGENTS

OF

THE TEXAS A&M UNIVERSITY SYSTEM

HELD AT

SALADO, TEXAS

JULY 26-28, 1995

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**MINUTES OF THE
SPECIAL MEETING OF THE BOARD OF REGENTS
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Wednesday, July 26, 1995

Ms. West convened the special meeting of the Board of Regents of The Texas A&M University System, on July 26, 1995, at 10:30 a.m., in the Coach Room of the Stagecoach Inn, Salado, Texas.

The following members of the Board were present:

Ms. Mary Nan West, Chairman
Mr. T. Michael O'Connor, Vice Chairman
Mr. Robert H. Allen
Ms. Alison Brisco
Mr. John H. Lindsey
Mr. Frederick D. McClure
Mr. Don Powell
Ms. M. Guadalupe L. Rangel

The following member of the Board was not present:

Mr. Royce E. Wisenbaker

Ms. West said the special meeting was called to receive reports from Dr. Barry B. Thompson, Chancellor of The Texas A&M University System (TAMUS), and turned the meeting over to him.

Center for Leadership in Higher Education: Dr. Thompson started the meeting by updating the Board on the Center for Leadership in Higher Education. He distributed several handouts including a developmental framework, copies of which are on file in the Office of the Board of Regents.

74th Legislative Session: Dr. Thompson asked Dr. Stanton Calvert, Chief of Legislative Affairs, to present this report. Dr. Calvert began his presentation by stating that we need the support and confidence of the Texas Legislature for the well being of TAMUS. He then referred to a handout on the governmental affairs process, a copy of which is on file in the Office of the Board of Regents. Dr. Calvert said we need to be effective on a broad base. He said we must identify our resources and find the people who are supporters of TAMUS. Dr. Calvert said a key part for the regents is to establish policy and then direct the staff to get the work done. The regents then individually made statements regarding the discipline that is needed in the System; how to promote interest of the System; how to create grassroots support; how to supersede individual needs of the components; and, the mission of the Board and its relationship with the Chancellor.

Performance Evaluations of the Chancellor, Vice Chancellors and Chief Executive Officers: At 11:50 a.m., Ms. West announced that the Board would convene in closed session under the authority of Section 551.074 of the Texas Government Code to discuss performance evaluations of the Chancellor, Vice Chancellor and Chief Executive Officers.

At 1:00 p.m., Ms. West reconvened the meeting in open session and immediately recessed the meeting for lunch.

At 1:35 p.m., Ms. West announced that the Board would reconvene in closed session to continue its discussions regarding performance evaluations.

At 3:05 p.m., Ms. West reconvened the meeting in open session and announced that the Board had discussed performance evaluations of the Chancellor, Vice Chancellors and Chief Executive Officers. The Board continued with its agenda.

System Financial Situation: Dr. Thompson called on Mr. Dick Lindsay, Vice Chancellor for Finance and Operations, for this report. Mr. Lindsay presented information on the System's debt management; proposed 1996 general use fee increases; University of Texas' management of the Permanent University Fund (PUF); PUF annual equipment allocations; Tarleton's PUF requirements; and the Board of Regents' expenses which included a proposed budget for 1996. Copies of these handouts are on file in the Office of the Board of Regents.

System Investment Issues: Dr. Thompson called on Mr. Lindsay for this report. Mr. Lindsay presented information on System investment issues, a copy of which is on file in the Office of the Board of Regents.

At 5:19 p.m., Ms. West recessed the meeting.

At 5:30 p.m., Ms. West reconvened the meeting and continued with the Board's agenda.

Streamlining the System: Ms. West announced that the Board would immediately go into closed session under the authority of Section 551.075 of the Texas Government Code, to receive a report from the Chancellor on streamlining the System.

At 6:40 p.m., Ms. West reconvened the meeting in open session and announced that the Board would reconvene the next morning in closed session to continue with the report.

Thursday, July 27, 1995

Ms. West reconvened the meeting on Thursday, July 27, 1995, at 8:35 a.m. The following members of the Board were present:

Ms. Mary Nan West, Chairman
Mr. T. Michael O'Connor, Vice Chairman
Mr. Robert H. Allen
Ms. Alison Brisco
Mr. John H. Lindsey
Mr. Frederick D. McClure
Mr. Don Powell
Ms. M. Guadalupe L. Rangel

The following member of the Board was not present:

Mr. Royce E. Wisenbaker

Streamlining the System (continued): Ms. West announced that the Board would continue its meeting in closed session under the authority of Section 551.075 of the Texas Government Code, to continue the report from Dr. Thompson on streamlining the System.

At 10:00 a.m., Ms. West reconvened the meeting in open session and announced that the Board had met in closed session to receive a report from Dr. Thompson on streamlining the System. The Board continued with its agenda.

TAMUS of the 21st Century: Dr. Thompson said this report would be postponed until the August Board meeting.

Board Committees & Functions: Dr. Thompson and Mr. Cliff Lancaster, Chief of Staff, presented a proposal on how they thought the Board committees should be structured and function. It was agreed that the regents would think about this and discuss it again in October.

Responsibilities and Duties of Board Secretary and Chancellor: At 11:00 a.m., Ms. West convened the meeting of the Board in closed session under the authority of Section 551.074 of the Texas Education Code to discuss the responsibilities and duties of the Board Secretary and Chancellor.

At 12:10 p.m., Ms. West reconvened the meeting in open session and announced that the Board had discussed the responsibilities and duties of the Board Secretary and Chancellor. Ms. West then recessed the meeting for lunch.

At 1:05 p.m., Ms. West reconvened the meeting and the Board continued with its agenda.

Tenure Issues: Dr. Thompson called on Dr. David Sanchez, Vice Chancellor for Academic Affairs, to present this report. Dr. Sanchez presented information regarding the typical tenure review process; 1994 TAMUS faculty data; scattered data; proposed revision (draft) of the tenure policy; proposed new tenure policy; and a paper entitled "Accomplishment - The Leitmotif of Reward," copies of which are on file in the Office of the Board of Regents. Ms. Rangel asked for feedback from the faculty senates.

Legal Issues: At 2:40 p.m., Ms. West announced that the Board would convene in closed session under the authority of Sections 551.075 and 551.071 of the Texas Government Code, to consult with Ms. Mary Beth Kurz, Vice Chancellor for Legal Affairs and General Counsel, on pending or contemplated litigation, and to receive from her reports on other legal issues.

At 4:00 p.m., Ms. West reconvened the meeting of the Board in open session and announced that the Board had consulted with Ms. Kurz on litigation matters and received reports regarding legal issues.

Proposed Political Action Committee and Legislative Affairs. Dr. Thompson discussed the concept of a political action committee for the System.

At 4:20 p.m., Ms. West recessed the meeting.

(Secretary's Note: Ms. Brisco and Mr. Lindsey left the meeting at this time.)

At 4:25 p.m., Ms. West reconvened the meeting and the Board continued with its agenda.

Community Development: Dr. Thompson called on Mr. Daniel Hernandez, Director of Diversity and Community Development, who presented a report on leading change and building community through excellence, service and collaboration, a copy of which is on file in the Office of the Board of Regents.

At 5:20 p.m., Ms. West recessed the meeting for dinner.

(Secretary's Note: Ms. Rangel left the meeting at this time.)

At 6:15 p.m., Ms. West reconvened the meeting.

Reports from Presidents: Ms. West announced that the Board would receive reports from each president on an individual basis. Ms. West announced that this part of the meeting would be held in closed session under the authority of Section 551.075 of the Texas Education Code. Reports were presented by Dr. Manuel Ibanez, President of Texas A&M University-Kingsville; Dr. Charles Hines, President of Prairie View A&M University; Dr. Bob Furgason, President of Texas A&M University-Corpus Christi; Dr. Leo Sayavedra, President of Texas A&M International University; Dr. Russell Long, President of West Texas A&M University; Dr. Ray Bowen, President of Texas A&M University; and Dr. Dennis McCabe, President of Tarleton State University.

At 3:30 a.m., Ms. West reconvened the meeting in open session and reported that the Board had received reports from the presidents. She then recessed the meeting.

Friday, July 28, 1995

On Friday, July 28, 1995, at 8:30 a.m., Ms. West reconvened the meeting of the Board. The following members of the Board were present:

Ms. Mary Nan West, Chairman
Mr. T. Michael O'Connor, Vice Chairman
Mr. Robert H. Allen
Mr. Don Powell

The following members of the Board were not present:

Ms. Alison Brisco
Mr. John H. Lindsey
Mr. Frederick D. McClure
Ms. M. Guadalupe L. Rangel
Mr. Royce E. Wisenbaker

Reports from Directors: Ms. West announced that this part of the meeting would be held in closed session under the authority of Section 551.075 of the Texas Government Code. She said the Board would receive reports from each director on an individual basis. Reports were presented by Dr. Ed Hiler, Director of the Texas Agricultural Experiment Station; Dr. Zerle Carpenter, Director of the Texas Agricultural Extension Service; Dr. Roland Haden, Director of the Texas Engineering Experiment Station; Dr. Kem Bennett, Director of the Texas Engineering Extension Service; Dr. Konrad Eugster, Director of the Texas Veterinary Medical Diagnostic Laboratory; Mr. Bruce Miles, Director of the Texas Forest Service; and Dr. Herb Richardson, Director of the Texas Transportation Institute.

(Secretary's Note: Mr. Allen left during Dr. Bennett's report and Mr. Powell left after Mr. Miles report.)

At 1:29 p.m., Ms. West reconvened the meeting of the Board in open session and reported that the Board had met in closed session and received reports from the directors.

Adjournment: There being no further business, Ms. West adjourned the special meeting of the Board at 1:30 p.m., on Friday, July 28, 1995.

Vickie Running
Secretary of the Board of Regents
The Texas A&M University System

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