

LEGISLATIVE APPROPRIATIONS REQUEST

For Fiscal Years 2010-2011

*Submitted to the
Governor's Office of Budget, Planning and Policy
and the Legislative Budget Board*

by

Tarleton State University



October 15, 2008



CERTIFICATE

Agency Name Tarleton State University

This is to certify that the information contained in the agency Legislative Appropriations Request filed with the Legislative Budget Board (LBB) and the Governor's Office of Budget, Planning and Policy (GOBPP) is accurate to the best of my knowledge and that the electronic submission to the LBB via the Automated Budget and Evaluation System of Texas (ABEST) and the bound paper copies are identical.

Additionally, should it become likely at any time that unexpended balances will accrue for any account, the LBB and the GOBPP will be notified in writing in accordance with Article IX, Section 7.01 (2008-09 GAA).

Chief Executive Office or Presiding Judge

Signature

Handwritten signature of F. Dominic Dottavio in blue ink.

Board or Commission Chair

Signature

Handwritten signature of Bill Jones in blue ink.

F. Dominic Dottavio
Printed Name

Bill Jones
Printed Name

President
Title

Chairman
Title

Date 8-14-2008

Date 8-13-2008

Chief Financial Officer

Signature

Handwritten signature of Jerry Graham in blue ink.

Jerry Graham
Printed Name

Vice President, Finance and Administration
Title

Date 8-14-2008

Tarleton State University

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Agency code: **713** Agency name: **Tarleton State University**

The Texas A&M University System Board of Regents
Mr. Bill Jones, Chairman (Austin, TX) - 2009
Mr. John D. White, Vice Chairman (Houston, TX) – 2009
Mr. Morris Foster (Salado, TX) – 2013
Mr. Lupe Fraga (Houston, TX) – 2011
Mr. J. L. Huffines (Lewisville, TX) – 2013
Mr. Erle Nye (Dallas, TX) - 2009
Mr. Gene Stallings (Powderly, TX) - 2011
Ms. Ida Clement Steen (San Antonio, TX) – 2011
Mr. James P. Wilson (Sugar Land) – 2013
Mr. Anthony Cullins, Student Regent (Dallas) - 2009

HISTORY

Tarleton State University, located in North Central Texas, has provided higher education opportunities since 1899. Tarleton became part of The Texas A&M University System in 1917. The Southern Association of Colleges and Schools accredited it as a junior college in 1926. In 1949, the Legislature changed the name of the school to Tarleton State College. Tarleton conferred its first baccalaureate degree in 1963. State authority to confer graduate degrees was received in 1970. The Texas Legislature recognized the institution as Tarleton State University in 1973. In 2003, Tarleton received approval from the State to offer its first doctoral degree program in educational leadership.

CAMPUS

The main campus, located in Stephenville, is 65 miles southwest of Fort Worth, and features outside malls, open space, and beautifully landscaped grounds, which creates a friendly and inviting campus climate. The architectural integrity of red brick buildings is maintained campus-wide. In 1999, the Texas Higher Education Coordinating Board approved Tarleton State University as the host and support institution for the State's first University System Center in Killeen. After nine years, it is rapidly progressing toward an independent campus. Enrollment for spring 2008 was 1885 students. In fall 2007, Tarleton opened a Recreational Sport Center with 70,000 square feet, and in fall 2008 the new 42,000 square foot Dining Hall will open. Construction will begin on a 50,000 square foot Nursing Building in January 2009 and plans are being finalized for the construction of a Dairy Research Center.

The service area for Tarleton is north Central Texas, and is marked by a geographical circle that includes Dallas-Fort Worth, Waco, Abilene, and Killeen. Within this circle are 42 counties in which there were approximately 72,679 high school graduates in May 2007. Of those graduates, 36,696 (50.5%) pursued higher education degrees. Tarleton continues to do its part in meeting the "Closing the Gaps" participation goals, in conjunction with fulfilling its mission, by serving the citizens of North Central Texas at several formal locations throughout its service area including the Southwest Metroplex (Terrell School of Clinical Laboratory Science and the Camp Bowie campuses in Fort Worth), Granbury (Dora Lee Langdon Cultural and Educational Center), Thurber (W.K. Gordon Center and Museum for Industrial History of Texas and Killeen (Tarleton University System Center-Central Texas).

VISION

Tarleton's vision is "Creating a Culture of Excellence for Our Students." It places the students at the center of Tarleton's operating philosophy and the meeting of their needs is its primary focus.

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CORE VALUES

The following five core values reflect the philosophy upon which Tarleton operates.

1. We make student learning our top priority.
2. We seek academic and institutional excellence.
3. We foster an atmosphere of independent thought, intellectual integrity, and open discussion.
4. We improve all campus programs continually.
5. We pursue campus diversity and inclusion.

GOALS

Tarleton State University's goals are:

1. Excellence in Scholarship, Teaching and Learning - Provide vision and support needed to foster an environment that encourages innovation, teaching, learning, scholarship, research, and program development.
2. Access, Diversity, and Inclusion – (a) Utilize innovative delivery methodologies to maximize nationwide access to Tarleton State University programs; (b) Recruit, develop, and retain a diverse student body, faculty, and staff and integrate cultural competence across the curriculum; and (c) Develop a supportive and safe living-learning environment of meaningful interaction among the Tarleton diverse citizenry.
3. Leadership Development - Promote student, alumni, faculty, and staff participation in leadership development and service opportunities, and recognize and reward exemplary leadership and service to the university and the extended community.
4. Outreach and Off-Campus Initiatives – Extend services through development of off-campus, online, continuing education, and community education learning opportunities.
5. Student Services and Campus Life - Create opportunities for students to learn and develop socially and academically through increased participation in campus organizations, activities and programs that foster values that support diversity, leadership development, community service, and civic responsibility.
6. Personnel and Resources – Promote greater levels of professional and personal growth to encourage higher levels of thinking and interactions among the university constituencies; increase effective assessment and management of personnel resources, processes, and risks; provide and maintain the highest levels of safety and security; promote Historically Underutilized Businesses (HUB) participation in the procurement of goods and services for the university; ensure that current facilities are maintained; and construct new facilities and acquire land as needed to accommodate future growth and needs.
7. Educational Technology - Commit to a robust collaborative technological environment in pursuit of the university's mission of teaching scholarship, and research.
8. Institutional Advancement - Develop and implement a comprehensive promotional plan to increase and shape public awareness of Tarleton and secure ongoing capital acquisition and external funding of programs and services.

EMPLOYEE BACKGROUND CHECKS

Pursuant to Texas Government Code Chapter 411, Subchapter F; Texas Education Code § 51.215; and The Texas A&M University System policy 33.99.14, Tarleton State University is entitled to obtain criminal history background information pertaining to an applicant for employment in a security-sensitive position. All Tarleton staff, faculty and student employees employed in positions deemed security sensitive are subject to a background records check.

STUDENTS

Historically, Tarleton has served the needs of a rural, first-generation college population. As the University's mission has broadened, its service population has become more diverse, serving growing numbers of students from urban settings and historically under-represented populations. In fall 2007, the University's student body of 9,460 included representatives from 221 Texas counties, 38 states and 28 countries.

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Tarleton emphasizes academic development, leadership and service, research and scholarship among its students. Tarleton's Student Government Association plays a significant role in campus internal affairs, while the Student Programming Association plans and coordinates campus entertainment and extracurricular activities. Films, debates and guest lecturers supplement classroom experiences, and are coordinated within both Student Life and Academic Affairs. Howdy Week, Homecoming Week, Spring Fest, and many other activities offer the students an active campus life.

Tarleton has a well-defined and balanced athletics program for student-athletes. Student-athletes compete as members of the NCAA Division II and Lone Star Conference in 12 different sports (7 women's, and 5 men's sports). Tarleton's Rodeo Association has been part of a winning tradition since 1947. Tarleton teams have won the national championship six times and have had 13 individual national champions.

GROWTH

Tarleton has experienced a 25.4% enrollment growth since 2000. As the number of high school graduates continues to increase, Tarleton will continue to grow. Additional funding will be required to respond to this increase and meet goals as outlined by the "Closing the Gaps" initiative.

TARLETON UNIVERSITY SYSTEM CENTER - CENTRAL TEXAS (Tarleton-CT)

The most significant organizational change at Tarleton in many years is the creation of the State's first University System Center. On September 1, 1999, Tarleton-CT began offering baccalaureate and graduate degrees. Since 2000, enrollment has increased 28.9%. Many of these students are Fort Hood soldiers.

Tarleton-CT does not own any facilities. The main facility consists of 29,000 square feet and is leased from Central Texas College (CTC) for \$340,000. This building includes offices, computer labs, and two classrooms. An additional \$52,000 goes toward parking space rental and grounds maintenance provided by CTC. Recently, an 11,097 square foot temporary building was leased for \$133,104 per year. Because these facilities are inadequate to meet all of the Tarleton-CT's space needs, additional classroom space is being utilized on CTC's campus at a rate of \$400 per classroom per semester. For fiscal year 2009, the cost of classroom rental will be approximately \$16,000. The cost of library support is \$87,750. As part of the Pathway Concept, Tarleton-CT also conducts classes at various community locations including Fort Hood, Killeen ISD and Temple College (costs include \$4,000 in janitorial services at Killeen ISD and \$7,500 per year for laboratory space at Temple College). The educational demand is outgrowing facility options, and rental costs are increasing.

In 1999, Tarleton received a gift of more than \$7 million from the now defunct University of Central Texas to be used to operate the Center for two years, transitioning the private university to a public campus (Tarleton-CT). Through efficient and effective management, Tarleton-CT stretched the gift funds to operate for three years. During the last legislative session, Tarleton received special item funding for Tarleton-CT totaling \$10 million dollars for the FY 2008 – FY 2009 biennium. If Tarleton-CT is to fulfill its mission and become a stand-alone university, providing accessible and affordable public education to the citizens of Central Texas, this special item funding must continue.

SIGNIFICANT CHANGES IN POLICY AND ORGANIZATION

Tarleton has embarked on a new organizational strategy for improving the delivery of agricultural instructional services and needs to students and citizens. The dean of the College of Agriculture and Human Sciences at Tarleton also serves as resident director of The Texas A&M University Agricultural Research and Extension Center at Stephenville and thus coordinates services and instruction.

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The Center for Agribusiness Excellence (CAE) is a federally funded program that allows Tarleton students and faculty to study and conduct research in agricultural economics. The program provides a data warehouse of information to support USDA data mining initiatives. Consequently, students and faculty are heavily involved with the CAE research projects.

Another research effort is the creation of the Texas Data Mining Research Institute. Created in April 2004, this USDA federally-funded program has the sole objective to apply data mining and data warehouse technology to real world agriculture problems, and provide practical solutions that can be implemented and deployed rapidly. Tarleton computer information systems (CIS) and computer science students and faculty are actively engaging in the institute activities.

Located in Granbury, the Dora Lee Langdon Cultural and Educational Center (Langdon Center) was donated to Tarleton by the Chrysalis Foundation in 1996. As the Highway 377 corridor continues to grow, Tarleton looks to expand and develop programs in this rapidly growing area ((Tarrant, Parker, Johnson, and Hood counties). The Langdon Center serves students from all over the North Central Texas region, supporting a number of university programs. Visual and performing arts programs are offered year round, showcasing the talents of Tarleton's faculty, students, alumni, and friends. The Langdon Center plays a notable role in Tarleton's effort in meeting the diverse educational demands in this rapidly developing geographic region. Tarleton's Small Business Development Center also has an office at the Langdon Center.

The W.K. Gordon Center for Industrial History of Texas, Museum and Gallery is one of the newest museums in the state of Texas. Opened in October 2002 through the coordinated effort of the Tarleton Foundation, Inc., TxDOT, and others, the museum provides opportunities for pre-K through 16 students to learn about Texas industrial history. The museum also allows historians and Tarleton students to conduct research and promote scholarly activities in Texas industrial development. As part of its effort to meet the Coordinating Board's expectations for "Closing the Gaps", Tarleton utilizes the facility for recruitment, instruction, and research.

SIGNIFICANT CHANGES IN PROVISION OF SERVICE

According to the Texas Data Center and the Office of the State Demographer, 86% of all new population growth in the next ten years will occur in six North Central Texas counties, namely Collin, Dallas, Denton, McLennan, Tarrant and Williamson. Tarleton has been offering courses and programs in the Southwest Metroplex and Waco areas for more than 30 years. Shared space is being utilized in the Waco area. Facility needs exist in both the Southwest Metroplex and Waco. In order to meet "Closing the Gaps" targets and increasing higher education needs, Tarleton will require facilities to support this expansion.

From fall 2006 to fall 2007, Tarleton saw a 31.4% increase in semester credit hours (SCH) in Southwest Metroplex area courses. In the fall 2007 semester, 579 students took classes exclusively in the Metroplex (an increase of 33.1% over fall 2006). In fall 2006, Tarleton will offer 10 graduate degree programs, 12 undergraduate degree programs, and 7 certification programs in Fort Worth.

In Waco, Tarleton offers 5 graduate degree programs, 8 undergraduate degree programs, and 2 certification programs which are taught at the University Center on the McLennan Community College campus. From fall 2006 to fall 2007, Tarleton saw a 39.6% increase in semester credit hours produced by Waco courses. In fall 2007, 447 students were taking classes exclusively in Waco (an increase of 34.2% over fall 2006).

FUNDING ISSUES AND NEEDS

Tuition Revenue Bond Debt Service: We are requesting continued State funding support of debt service on the bonds authorized by House Bill 153 in the 3rd Called Special Session and previous Legislative sessions. Should Tarleton not receive this debt service support, it will be required to divert (or reallocate) educational funds for building and construction debt.

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10% General Revenue-related Based Reduction: A biennial total of \$2,033,237 represents the amount of the 10% reduction in 2008-2009 general revenue which, if implemented, would hinder programs, research and services across all strategies. If Tarleton is to continue to meet the aggressive goals set forth in the THECB's Closing the Gaps by 2015 plan, then funding to maintain current services must be available to accommodate access and affordability to those constituents seeking a baccalaureate degree. If the 10% reduction remains, educational programs, research and services will face the repercussions as quality improvement and consistency become major issues. The mission of higher education would be more difficult to meet.

Base Funding: Fund growth in all higher education formulas and, using the Higher Education or another recognized cost index, fund the increased cost of doing business for our basic, on-going educational, general and student support operations.

Teaching Excellence: Using student evaluations recognize and reward outstanding faculty through the chancellor's Teaching Excellence Awards initiative.

Facilities Renewal: Existing E&G and campus infrastructure have reached the point where the need to invest funds to renew these facilities is critical. This includes such projects as deferred maintenance, modernizing HVAC, plumbing, electrical and other systems, meeting current building, life safety, and energy codes, and others.

Student Financial Aid: Provide increased funds for student financial aid to help make higher education more affordable for more Texas families, however, not at the expense of funding to the universities.

Incentive Funding: We support accountability and performance through incentive funding so long as our base funding needs are covered first.

Research: Increase research funding available to institutions by doubling the funds allocated through the Competitive Knowledge Fund and Research Development Fund.

Higher Education Group Health Insurance: Fund the increases in health care costs and enrollment (employee/retiree) growth.

Off-campus Program Delivery Sites: We are requesting increased financial support for the continued growth and development of Tarleton-Central Texas. Also, new funding is requested to meet the needs resulting from rapid growth in the Southwest Metroplex area and Waco.

Dora Lee Langdon Cultural and Educational Center plays a role in Tarleton's effort in meeting the diverse educational demands in this rapidly developing North Central Texas region and attracts educators and artists from across the state and nation to participate in many of its programs. Additional funding is needed for operational support and capital renewal of these facilities.

Small Business Development Center (SBDC): Tarleton's SBDC has two offices-one on its main campus and a second at the Langdon Center in Granbury, Texas. Additional funds are needed to support the increasing demand for services at the two locations.

Land for campus expansion: Tarleton's new master plan reveals that Tarleton is land-locked with limited land for future growth and campus expansion. This need must be addressed in the near future and will require additional funding.

FACILITIES ISSUES

There are several facility needs that are extremely important to Tarleton. The following critical issues involve securing tuition revenue bonds in order for Tarleton to meet its obligation to its students:

- Renovation and/or rehabilitation of instructional buildings: \$53M
- Construction of Student Success Center and Classroom Building: \$36M
- Construction of a special events center: \$58M
- Construction of an Environmental and Agribusiness Research Building: \$29M

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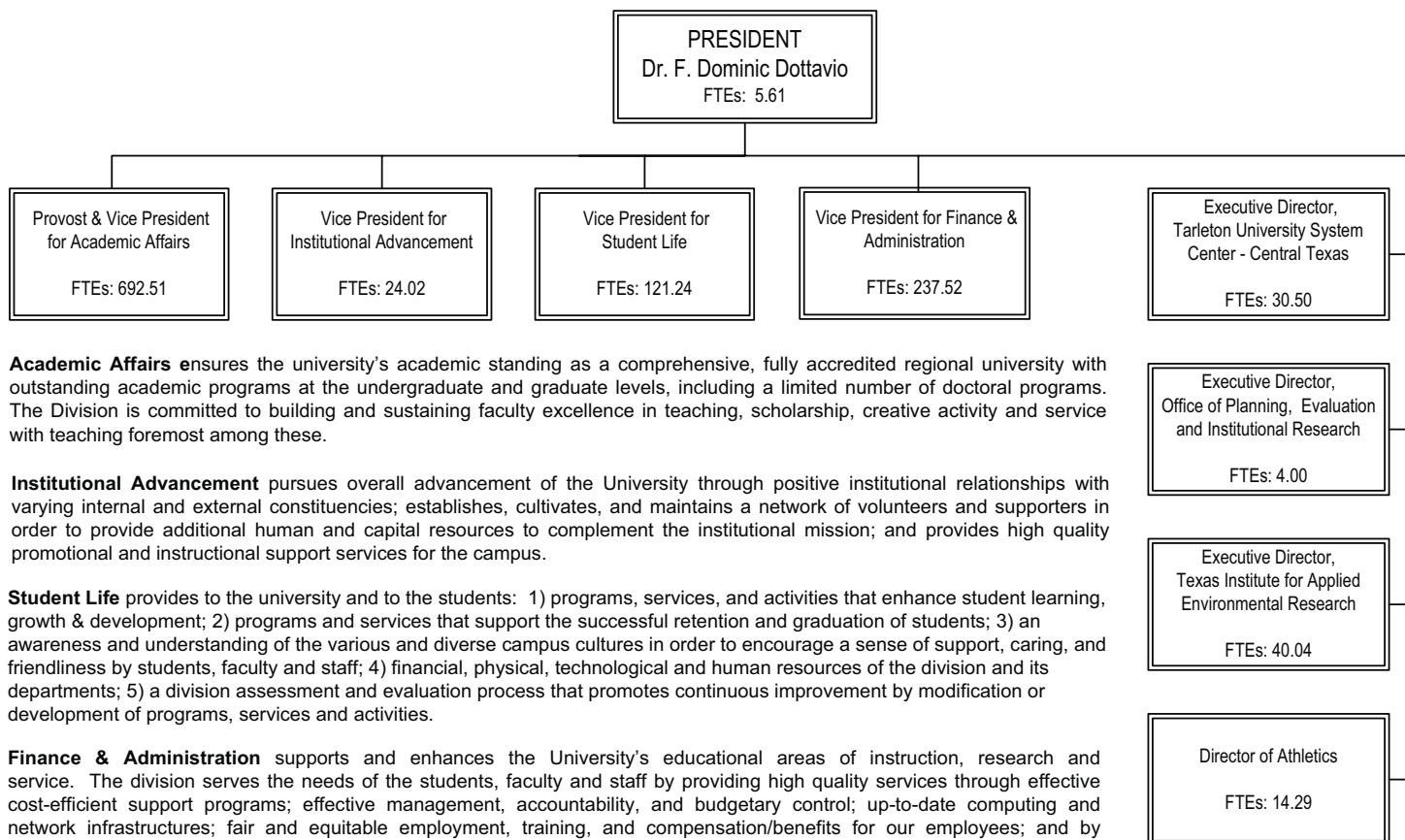
LEGISLATIVE ISSUES

- Fund growth in all higher education formulas and using the Higher Education or another recognized cost index fund the increased cost of doing business for our basic, on-going educational, general and student support operations.
- Recognition and continued support of Tarleton-CT as a public institution of higher education in the Texas Education Code and General Appropriations Act.
- Continued State funding support of debt service on tuition revenue bonds.
- Provide increased funds for student financial aid to help make higher education more affordable.
- Full funding of recommended formulas is requested to maintain equilibrium with the inflation in higher education costs and providing required funding for on-going basic operations of our research and service agencies.
- Funding for Group Insurance Premiums.
- Remove the FTE cap.

EXCEPTIONAL ITEMS

- Southwest Metroplex Outreach Initiative: This item would provide access to affordable higher education in one of the State's most rapidly growing regions, thus allowing Tarleton to meet the educational needs of an underserved region. Also, it strategically positions Tarleton to meet enrollment targets set by The Texas A&M University System and the Texas Higher Education Coordinating Board. Based on survey data, funding is needed to support demands for expanding current programs and initiating new programs. Additional funds are required for faculty, support staff, increased travel expenses, information technology support, and office and classroom space. Tarleton cannot adequately address the needs of this growing, underserved region without special item funding.
- Tarleton University System Center-Central Texas: This item adds appropriate funding to an existing Special Item to support this developing campus. Additional funding is needed to implement initiatives directed at achieving a full-time equivalent enrollment of 1500, to hire additional faculty and staff, and to lease additional classroom, lab, and office space needed for anticipated enrollment growth.
- Texas Institute for Applied Environmental Research: Restoration of the 78th Legislative Session reduced funding would allow for a comprehensive data analysis of critical environmental issues facing Texas and would address critical policy issues.
- Tarleton Agriculture Center: This item would fund development, improvements, and enhancement of programming for premier agriculture programs in teaching, research, demonstration, management information systems, environment, and outreach education. The Center would include academic activities associated with improving and extending Tarleton's equine, livestock, meats, horticulture, and dairy programs. It would also support the maintenance and expansion of a certified, fee-based compost analysis laboratory at Tarleton.
- Tuition Revenue Debt Service: This request is for State funding of the debt service associated requested TRBs. Funding this request would allow Tarleton to support the debt service associated with a renovation/rehabilitation project and three new construction projects without having to divert or reallocate educational funds, which are already lacking.

TARLETON STATE UNIVERSITY



Academic Affairs ensures the university's academic standing as a comprehensive, fully accredited regional university with outstanding academic programs at the undergraduate and graduate levels, including a limited number of doctoral programs. The Division is committed to building and sustaining faculty excellence in teaching, scholarship, creative activity and service with teaching foremost among these.

Institutional Advancement pursues overall advancement of the University through positive institutional relationships with varying internal and external constituencies; establishes, cultivates, and maintains a network of volunteers and supporters in order to provide additional human and capital resources to complement the institutional mission; and provides high quality promotional and instructional support services for the campus.

Student Life provides to the university and to the students: 1) programs, services, and activities that enhance student learning, growth & development; 2) programs and services that support the successful retention and graduation of students; 3) an awareness and understanding of the various and diverse campus cultures in order to encourage a sense of support, caring, and friendliness by students, faculty and staff; 4) financial, physical, technological and human resources of the division and its departments; 5) a division assessment and evaluation process that promotes continuous improvement by modification or development of programs, services and activities.

Finance & Administration supports and enhances the University's educational areas of instruction, research and service. The division serves the needs of the students, faculty and staff by providing high quality services through effective cost-efficient support programs; effective management, accountability, and budgetary control; up-to-date computing and network infrastructures; fair and equitable employment, training, and compensation/benefits for our employees; and by providing a clean, safe and modern campus environment.

Tarleton University System Center – Central Texas provides affordable and accessible higher education and serves as a pathway of opportunity and catalyst for success for the citizens of the Central Texas area.

Office of Planning, Evaluation, & Institutional Research provides information and structure which supports institutional planning, assessment, policy analysis, and decisions leading to institutional effectiveness.

The Texas Institute for Applied Environmental Research is a proponent of industry-led solutions to on-point source pollution. It brings together the distinct concerns of entrepreneurs and environmentalist to develop effective public policies and cooperative science-based solutions.

Athletics provides quality instruction, guidance, leadership opportunities and appropriate NCAA competition for all student-athletes,

Note: FTEs – as reported to State Auditor for 2nd quarter, FY 2008

2.A. SUMMARY OF BASE REQUEST BY STRATEGY
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Goal / Objective / STRATEGY	Exp 2007	Est 2008	Bud 2009	Req 2010	Req 2011
1 Provide Instructional and Operations Suprt					
1 Provide Instructional and Operations Support					
1 OPERATIONS SUPPORT	29,751,696	31,486,216	32,944,824	0	0
5 STAFF GROUP INSURANCE PREMIUMS	1,135,418	1,580,469	1,580,469	1,580,469	1,580,469
6 WORKERS' COMPENSATION INSURANCE	84,591	92,035	80,697	106,361	106,362
7 UNEMPLOYMENT COMPENSATION INSURANCE	5,125	36,830	38,756	19,688	19,686
8 TEXAS PUBLIC EDUCATION GRANTS	1,752,968	1,777,160	1,821,019	1,821,019	1,821,019
10 ORGANIZED ACTIVITIES	719,748	412,500	414,718	415,000	415,000
14 EXCELLENCE FUNDING	0	0	0	390,761	390,761
TOTAL, GOAL 1	\$33,449,546	\$35,385,210	\$36,880,483	\$4,333,298	\$4,333,297
2 Provide Infrastructure Suprt					
1 Provide Operation and Maintenance of E&G Space					
1 E&G SPACE SUPPORT	4,498,152	4,284,775	3,128,980	0	0
2 TUITION REVENUE BOND RETIREMENT	2,921,901	5,696,638	5,694,317	5,692,741	5,689,540
TOTAL, GOAL 2	\$7,420,053	\$9,981,413	\$8,823,297	\$5,692,741	\$5,689,540
3 Provide Special Item Suprt					
1 Instructional Support Special Item Support					
1 CENTRAL TEXAS CENTER	1,015,770	5,000,000	5,000,000	5,000,000	5,000,000
2 Research Special Item Support					
1 ENVIRONMENTAL RESEARCH	1,234,669	1,049,956	1,049,956	1,049,956	1,049,956
2 AGRICULTURE CENTER	338,202	327,272	327,272	246,084	246,084

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Goal / Objective / STRATEGY	Exp 2007	Est 2008	Bud 2009	Req 2010	Req 2011
<u>3</u> <i>Public Service Special Item Support</i>					
1 SMALL BUSINESS DEVELOPMENT	0	100,000	100,000	100,000	100,000
<u>4</u> <i>Institutional Support Special Item Support</i>					
1 INSTITUTIONAL ENHANCEMENT	0	0	0	3,353,338	3,353,338
5 SW METROPLEX OUTREACH INITIATIVE	0	0	0	0	0
TOTAL, GOAL 3	\$2,588,641	\$6,477,228	\$6,477,228	\$9,749,378	\$9,749,378
<u>225</u> ResearchDevelopment Fund					
<u>1</u> <i>Research Development Fund</i>					
1 RESEARCH DEVELOPMENT FUND	604,246	1,292,371	1,292,371	0	0
TOTAL, GOAL 225	\$604,246	\$1,292,371	\$1,292,371	\$0	\$0
TOTAL, AGENCY STRATEGY REQUEST	\$44,062,486	\$53,136,222	\$53,473,379	\$19,775,417	\$19,772,215
TOTAL, AGENCY RIDER APPROPRIATIONS REQUEST*				\$0	\$0
GRAND TOTAL, AGENCY REQUEST	\$44,062,486	\$53,136,222	\$53,473,379	\$19,775,417	\$19,772,215

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DATE: **10/14/2008**
 TIME: **9:37:34AM**

Agency code: **713**

Agency name: **Tarleton State University**

Goal / Objective / STRATEGY	Exp 2007	Est 2008	Bud 2009	Req 2010	Req 2011
METHOD OF FINANCING:					
General Revenue Funds:					
1 General Revenue Fund	31,565,022	40,645,351	40,641,796	15,958,929	15,955,727
SUBTOTAL	\$31,565,022	\$40,645,351	\$40,641,796	\$15,958,929	\$15,955,727
General Revenue Dedicated Funds:					
704 Bd Authrizd Tuition Inc	238,000	252,000	520,440	0	0
708 Est Statutory Tuition Inc	439,064	0	0	0	0
770 Est OthEduc & Gen Inco	11,820,400	12,238,871	12,311,143	3,816,488	3,816,488
SUBTOTAL	\$12,497,464	\$12,490,871	\$12,831,583	\$3,816,488	\$3,816,488
TOTAL, METHOD OF FINANCING	\$44,062,486	\$53,136,222	\$53,473,379	\$19,775,417	\$19,772,215

Rider appropriations for the historical years are included in the strategy amounts.

2.B. SUMMARY OF BASE REQUEST BY METHOD OF FINANCE
 81st Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: **10/14/2008**
 TIME: **9:39:03AM**

Agency code: **713** Agency name: **Tarleton State University**

METHOD OF FINANCING	Exp 2007	Est 2008	Bud 2009	Req 2010	Req 2011
<u>GENERAL REVENUE</u>					
1 General Revenue Fund					
<i>REGULAR APPROPRIATIONS</i>					
Regular Apportionment from MOF Table	\$31,565,022	\$40,645,351	\$40,641,796	\$15,958,929	\$15,955,727
TOTAL, General Revenue Fund	\$31,565,022	\$40,645,351	\$40,641,796	\$15,958,929	\$15,955,727
TOTAL, ALL GENERAL REVENUE	\$31,565,022	\$40,645,351	\$40,641,796	\$15,958,929	\$15,955,727

GENERAL REVENUE FUND - DEDICATED

704 GR Dedicated - Estimated Board Authorized Tuition Increases Account No. 704					
<i>REGULAR APPROPRIATIONS</i>					
Regular Apportionment from MOF Table	\$238,000	\$252,000	\$252,000	\$0	\$0
<i>SUPPLEMENTAL, SPECIAL OR EMERGENCY APPROPRIATIONS</i>					
Art III, Special Provisions, Section 2 (2008-09 GAA)	\$0	\$0	\$268,440	\$0	\$0
TOTAL, GR Dedicated - Estimated Board Authorized Tuition Increases Account No. 704	\$238,000	\$252,000	\$520,440	\$0	\$0
708 GR Dedicated - Estimated Statutory Tuition Increases Account No. 708					
<i>REGULAR APPROPRIATIONS</i>					

2.B. SUMMARY OF BASE REQUEST BY METHOD OF FINANCE
 81st Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: **10/14/2008**
 TIME: **9:39:10AM**

Agency code: **713** Agency name: **Tarleton State University**

METHOD OF FINANCING	Exp 2007	Est 2008	Bud 2009	Req 2010	Req 2011
<u>GENERAL REVENUE FUND - DEDICATED</u>					
Regular Apopiation from MOF Table	\$439,064	\$0	\$0	\$0	\$0
TOTAL, GR Dedicated - Estimated Statutory Tuition Increases Account No. 708	\$439,064	\$0	\$0	\$0	\$0
<u>770 GR Dedicated - Estimated Othr Educati onal and General Income Account No. 770</u>					
<i>REGULAR APPROPRIATIONS</i>					
Regular Apopiation from MOF Table	\$11,419,868	\$11,875,057	\$11,890,211	\$3,816,488	\$3,816,488
<i>SUPPLEMENTAL, SPECIAL OR EMERGENCY APPROPRIATIONS</i>					
Art III, Spcial Provisions, Section 2 (2008-09 GAA)	\$585,560	\$203,712	\$420,932	\$0	\$0
<i>UNEXPENDED BALANCES AUTHORITY</i>					
Art III, Spcial Provisions, Section 2	\$(185,028)	\$160,102	\$0	\$0	\$0
TOTAL, GR Dedicated - Estimated Other Educational and General Income Account No. 770	\$11,820,400	\$12,238,871	\$12,311,143	\$3,816,488	\$3,816,488
TOTAL GENERAL REVENUE FUND - DEDICATED - 704, 708 & 770	\$12,497,464	\$12,490,871	\$12,831,583	\$3,816,488	\$3,816,488
TOTAL, ALL GENERAL REVENUE FUND - DEDICATED	\$12,497,464	\$12,490,871	\$12,831,583	\$3,816,488	\$3,816,488

2.B. SUMMARY OF BASE REQUEST BY METHOD OF FINANCE
 81st Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: **10/14/2008**
 TIME: **9:39:10AM**

Agency code: **713** Agency name: **Tarleton State University**

METHOD OF FINANCING	Exp 2007	Est 2008	Bud 2009	Req 2010	Req 2011
TOTAL, GR & GR-DEDICATED FUNDS	\$44,062,486	\$53,136,222	\$53,473,379	\$19,775,417	\$19,772,215
GRAND TOTAL	\$44,062,486	\$53,136,222	\$53,473,379	\$19,775,417	\$19,772,215

FULL-TIME-EQUIVALENT POSITIONS

REGULAR APPROPRIATIONS					
Original Authorized FTE Limit, General Appropriation Act	734.6	765.6	765.6	765.6	765.6
TRANSFERS					
Art. IX, Sec 6.14, 2% FTE Reduction (2006-07 GAA)	(14.7)	0.0	0.0	0.0	0.0
REQUEST TO EXCEED ADJUSTMENTS					
Art IX, Sec 6.14(b), FTE Request to Exceed (2006-07 GAA)	45.7	0.0	0.0	0.0	0.0
Art IX, Sec 6.10(a), FTE Request to Exceed (2008-09 GAA)	0.0	(13.2)	52.5	52.5	52.5
UNAUTHORIZED NUMBER OVER (BELOW) CAP					
Difference Between FY07 Average FTE and FY07 Appropriated FTE	(79.1)	0.0	0.0	0.0	0.0
TOTAL, ADJUSTED FTES	686.5	752.4	818.1	818.1	818.1
NUMBER OF 100% FEDERALLY FUNDED FTES					
	8.0	10.0	10.0	0.0	0.0

2.C. SUMMARY OF BASE REQUEST BY OBJECT OF EXPENSE
 81st Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: **10/14/2008**
 TIME: **9:39:50AM**

Agency code: **713**

Agency name: **Tarleton State University**

OBJECT OF EXPENSE	Exp 2007	Est 2008	Bud 2009	BL 2010	BL 2011
1001 SALARIES AND WAGES	\$12,955,720	\$14,416,390	\$14,671,540	\$1,711,313	\$1,711,313
1002 OTHER PERSONNEL COSTS	\$629,989	\$656,830	\$658,756	\$19,688	\$19,686
1005 FACULTY SALARIES	\$20,336,328	\$21,820,994	\$23,518,218	\$2,111,065	\$2,111,065
1010 PROFESSIONAL SALARIES	\$99,591	\$100,000	\$100,000	\$0	\$0
2001 PROFESSIONAL FEES AND SERVICES	\$21,518	\$6,500	\$6,500	\$0	\$0
2002 FUELS AND LUBRICANTS	\$40,259	\$18,000	\$18,000	\$0	\$0
2003 CONSUMABLE SUPPLIES	\$360,496	\$327,000	\$327,000	\$0	\$0
2004 UTILITIES	\$1,706,342	\$1,529,947	\$278,000	\$0	\$0
2005 TRAVEL	\$223,879	\$177,500	\$177,500	\$0	\$0
2006 RENT - BUILDING	\$6,481	\$5,000	\$5,000	\$0	\$0
2007 RENT - MACHINE AND OTHER	\$129,278	\$116,500	\$116,500	\$0	\$0
2008 DEBT SERVICE	\$2,921,901	\$5,696,638	\$5,694,317	\$5,692,741	\$5,689,540
2009 OTHER OPERATING EXPENSE	\$4,497,036	\$8,219,923	\$7,657,048	\$10,040,610	\$10,040,611
3001 CLIENT SERVICES	\$2,706	\$45,000	\$245,000	\$200,000	\$200,000
5000 CAPITAL EXPENDITURES	\$130,962	\$0	\$0	\$0	\$0
OOE Total (Excluding Riders)	\$44,062,486	\$53,136,222	\$53,473,379	\$19,775,417	\$19,772,215
OOE Total (Riders)					
Grand Total	\$44,062,486	\$53,136,222	\$53,473,379	\$19,775,417	\$19,772,215

2.D. SUMMARY OF BASE REQUEST OBJECTIVE OUTCOMES

81st Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation system of Texas (ABEST)

Date : 10/14/2008

Time: 9:40:42AM

Agency code: 713

Agency name: Tarleton State University

Goal/ Objective / Outcome	Exp 2007	Est 2008	Bud 2009	BL 2010	BL 2011
1 Provide Instructional and Operations Support					
1 Provide Instructional and Operations Support					
KEY 1 % 1st-time, Full-time, Degree-seeking Frsh Earn Degree in 6 Yrs	36.53%	39.20%	39.50%	40.00%	40.50%
2 % 1st-time, Full-time, Degree-seeking White Frsh Earn Degree in 6 Yrs	37.09%	41.06%	41.50%	42.00%	42.50%
3 % 1st-time, Full-time, Degree-seeking Hisp Frsh Earn Degree in 6 Yrs	25.64%	25.81%	26.00%	26.50%	27.00%
4 % 1st-time, Full-time, Degree-seeking Black Frsh Earn Degree in 6 Yrs	28.57%	26.85%	27.00%	27.50%	28.00%
5 % 1st-time, Full-time, Degree-seeking Other Frshmn Earn Deg in 6 Yrs	53.33%	50.00%	50.50%	51.00%	51.50%
KEY 6 % 1st-time, Full-time, Degree-seeking Frsh Earn Degree in 4 Yrs	15.64%	14.13%	15.50%	16.00%	16.50%
7 % 1st-time-Full-time, Degree-seeking White Frsh Earn Degree in 4 Yrs	16.52%	14.65%	16.00%	16.50%	17.00%
8 % 1st-time, Full-time, Degree-seeking Hisp Frsh Earn Degree in 4 Yrs	8.24%	10.00%	10.50%	11.00%	11.50%
9 % 1st-time, Full-time, Degree-seeking Black Frsh Earn Degree in 4 Yrs	10.64%	8.33%	9.00%	9.50%	10.00%
10 % 1st-time, Full-time, Degree-seeking Other Frsh Earn Degree in 4 Yrs	11.11%	11.50%	12.00%	12.50%	13.00%
KEY 11 Persistence Rate 1st-time, Full-time, Degree-seeking Frsh after 1 Yr	62.61%	63.00%	63.50%	64.00%	64.50%
12 Persistence 1st-time, Full-time, Degree-seeking White Frsh after 1 Yr	62.98%	63.00%	63.50%	64.00%	64.50%

2.D. SUMMARY OF BASE REQUEST OBJECTIVE OUTCOMES

81st Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation system of Texas (ABEST)

Date : **10/14/2008**

Time: **9:40:49AM**

Agency code: **713**

Agency name: **Tarleton State University**

Goal/ Objective / Outcome	Exp 2007	Est 2008	Bud 2009	BL 2010	BL 2011
13 Persistence 1st-time, Full-time, Degree-seeking Hisp Frsh after 1 Yr	62.30%	62.50%	63.00%	63.50%	64.00%
14 Persistence 1st-time, Full-time, Degree-seeking Black Frsh after 1 Yr	57.45%	57.50%	58.00%	58.50%	59.00%
15 Persistence 1st-time, Full-time, Degree-seeking Other Frsh after 1 Yr	57.14%	57.50%	58.00%	58.50%	59.00%
16 Percent of Semester Credit Hours Completed	95.07%	95.50%	95.50%	95.50%	95.50%
KEY 17 Certification Rate of Teacher Education Graduates	94.70%	95.00%	95.00%	95.50%	95.50%
18 Percentage of Underprepared Students Who Satisfy a TSI Obligation	55.17%	55.50%	56.00%	56.50%	56.50%
KEY 19 % of Baccalaureate Graduates Who Are 1st Generation College Graduates	61.84%	62.00%	62.50%	62.50%	63.00%
20 Percent of Transfer Students Who Graduate within 4 Years	63.33%	63.50%	64.00%	64.50%	65.00%
21 Percent of Transfer Students Who Graduate within 2 Years	35.36%	35.50%	36.00%	36.50%	37.00%
KEY 22 % Lower Division Semester Credit Hours Taught by Tenured/Tenure-Track	37.20%	37.50%	38.00%	38.50%	39.00%
KEY 25 State Licensure Pass Rate of Nursing Graduates	100.00%	95.00%	95.00%	95.00%	95.00%
KEY 28 Dollar Value of External or Sponsored Research Funds (in Millions)	5.76	6.00	6.00	6.50	6.50
29 External or Sponsored Research Funds As a % of State Appropriations	18.25%	18.50%	18.50%	19.00%	19.00%

2.D. SUMMARY OF BASE REQUEST OBJECTIVE OUTCOMES

81st Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation system of Texas (ABEST)

Date : **10/14/2008**

Time: **9:40:49AM**

Agency code: **713**

Agency name: **Tarleton State University**

Goal/ Objective / Outcome	Exp 2007	Est 2008	Bud 2009	BL 2010	BL 2011
30 External Research Funds As Percentage Appropriated for Research					
	548.72%	500.00%	500.00%	500.00%	500.00%
46 Value of Lost or Stolen Property					
	0.00	0.00	0.00	0.00	0.00
47 Percent of Property Lost or Stolen					
	0.00%	0.00%	0.00%	0.00%	0.00%
48 % Endowed Professorships/ Chairs Unfilled All/ Part of Fiscal Year					
	0.00%	0.00%	0.00%	0.00%	0.00%
49 Average No Months Endowed Chairs Remain Vacant					
	0.00	0.00	0.00	0.00	0.00

2.E. SUMMARY OF EXCEPTIONAL ITEMS REQUEST

81st Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/14/2008
 TIME : 10:34:45AM

Agency code: 713

Agency name: Tarleton State University

Priority	Item	2010			2011			Biennium	
		GR and GR/Dedicated	All Funds	FTEs	GR and GR/Dedicated	All Funds	FTEs	GR and GR/Dedicated	All Funds
1	SOUTHWEST METROPLEX	\$2,500,000	\$2,500,000	14.0	\$2,500,000	\$2,500,000	14.0	\$5,000,000	\$5,000,000
2	CENTRAL TEXAS CENTER	\$3,000,000	\$3,000,000	22.0	\$3,000,000	\$3,000,000	22.0	\$6,000,000	\$6,000,000
3	ENVIRONMENTAL RESEARCH (TIAER)	\$1,500,000	\$1,500,000	0.0	\$1,500,000	\$1,500,000	0.0	\$3,000,000	\$3,000,000
4	AGRICULTURE CENTER	\$500,000	\$500,000	1.0	\$500,000	\$500,000	5.0	\$1,000,000	\$1,000,000
5	Tuition Revenue Bond Debt Service	\$15,344,485	\$15,344,485		\$15,344,485	\$15,344,485		\$30,688,970	\$30,688,970
Total, Exceptional Items Request		\$22,844,485	\$22,844,485	37.0	\$22,844,485	\$22,844,485	41.0	\$45,688,970	\$45,688,970

Method of Financing

General Revenue	\$22,844,485	\$22,844,485	\$22,844,485	\$22,844,485	\$45,688,970	\$45,688,970
General Revenue - Dedicated						
Federal Funds						
Other Funds						
	\$22,844,485	\$22,844,485	\$22,844,485	\$22,844,485	\$45,688,970	\$45,688,970

Full Time Equivalent Positions 37.0 41.0

Number of 100% Federally Funded FTEs 0.0 0.0

2.F. SUMMARY OF TOTAL REQUEST BY STRATEGY
 81st Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE : 10/14/2008
 TIME : 10:35:42AM

Agency code: 713 Agency name: Tarleton State University

Goal/Objective/STRATEGY	Base 2010	Base 2011	Exceptional 2010	Exceptional 2011	Total Request 2010	Total Request 2011
1 Provide Instructional and Operations Support						
1 <i>Provide Instructional and Operations Support</i>						
1 OPERATIONS SUPPORT	\$0	\$0	\$0	\$0	\$0	\$0
5 STAFF GROUP INSURANCE PREMIUMS	1,580,469	1,580,469	0	0	1,580,469	1,580,469
6 WORKERS' COMPENSATION INSURANCE	106,361	106,362	0	0	106,361	106,362
7 UNEMPLOYMENT COMPENSATION INSURANCE	19,688	19,686	0	0	19,688	19,686
8 TEXAS PUBLIC EDUCATION GRANTS	1,821,019	1,821,019	0	0	1,821,019	1,821,019
10 ORGANIZED ACTIVITIES	415,000	415,000	0	0	415,000	415,000
14 EXCELLENCE FUNDING	390,761	390,761	0	0	390,761	390,761
TOTAL, GOAL 1	\$4,333,298	\$4,333,297	\$0	\$0	\$4,333,298	\$4,333,297
2 Provide Infrastructure Support						
1 <i>Provide Operation and Maintenance of E&G Space</i>						
1 E&G SPACE SUPPORT	0	0	0	0	0	0
2 TUITION REVENUE BOND RETIREMENT	5,692,741	5,689,540	15,344,485	15,344,485	21,037,226	21,034,025
TOTAL, GOAL 2	\$5,692,741	\$5,689,540	\$15,344,485	\$15,344,485	\$21,037,226	\$21,034,025

2.F. SUMMARY OF TOTAL REQUEST BY STRATEGY
 81st Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE : 10/14/2008
 TIME : 10:35:50AM

Agency code: 713 Agency name: Tarleton State University

Goal/Objective/STRATEGY	Base 2010	Base 2011	Exceptional 2010	Exceptional 2011	Total Request 2010	Total Request 2011
3 Provide Special Item Support						
1 Instructional Support Special Item Support						
1 CENTRAL TEXAS CENTER	\$5,000,000	\$5,000,000	\$3,000,000	\$3,000,000	\$8,000,000	\$8,000,000
2 Research Special Item Support						
1 ENVIRONMENTAL RESEARCH	1,049,956	1,049,956	1,500,000	1,500,000	2,549,956	2,549,956
2 AGRICULTURE CENTER	246,084	246,084	500,000	500,000	746,084	746,084
3 Public Service Special Item Support						
1 SMALL BUSINESS DEVELOPMENT	100,000	100,000	0	0	100,000	100,000
4 Institutional Support Special Item Support						
1 INSTITUTIONAL ENHANCEMENT	3,353,338	3,353,338	0	0	3,353,338	3,353,338
5 SW METROPLEX OUTREACH INITIATIVE	0	0	2,500,000	2,500,000	2,500,000	2,500,000
TOTAL, GOAL 3	\$9,749,378	\$9,749,378	\$7,500,000	\$7,500,000	\$17,249,378	\$17,249,378
225 Research Development Fund						
1 Research Development Fund						
1 RESEARCH DEVELOPMENT FUND	0	0	0	0	0	0
TOTAL, GOAL 225	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL, AGENCY STRATEGY REQUEST	\$19,775,417	\$19,772,215	\$22,844,485	\$22,844,485	\$42,619,902	\$42,616,700
TOTAL, AGENCY RIDER APPROPRIATIONS REQUEST						
GRAND TOTAL, AGENCY REQUEST	\$19,775,417	\$19,772,215	\$22,844,485	\$22,844,485	\$42,619,902	\$42,616,700

2.F. SUMMARY OF TOTAL REQUEST BY STRATEGY
 81st Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE : 10/14/2008
 TIME : 10:35:50AM

Agency code: 713 Agency name: Tarleton State University

Goal/Objective/STRATEGY	Base 2010	Base 2011	Exceptional 2010	Exceptional 2011	Total Request 2010	Total Request 2011
General Revenue Funds:						
1 General Revenue Fund	\$15,958,929	\$15,955,727	\$22,844,485	\$22,844,485	\$38,803,414	\$38,800,212
	\$15,958,929	\$15,955,727	\$22,844,485	\$22,844,485	\$38,803,414	\$38,800,212
General Revenue Dedicated Funds:						
704 Bd Authorized Tuition Inc	0	0	0	0	\$0	\$0
708 Est Statutory Tuition Inc	0	0	0	0	\$0	\$0
770 Est Oth Educ & Gen Inco	3,816,488	3,816,488	0	0	\$3,816,488	\$3,816,488
	\$3,816,488	\$3,816,488	\$0	\$0	\$3,816,488	\$3,816,488
TOTAL, METHOD OF FINANCING	\$19,775,417	\$19,772,215	\$22,844,485	\$22,844,485	\$42,619,902	\$42,616,700
FULL TIME EQUIVALENT POSITIONS	818.1	818.1	37.0	41.0	855.1	859.1

2.G. SUMMARY OF TOTAL REQUEST OBJECTIVE OUTCOMES

81st Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation system of Texas (ABEST)

Date : 10/14/2008

Time: 10:36:26AM

Agency code: 713

Agency name: Tarleton State University

Goal/ Objective / Outcome

	BL 2010	BL 2011	Excp 2010	Excp 2011	Total Request 2010	Total Request 2011
1 Provide Instructional and Operations Support						
1 <i>Provide Instructional and Operations Support</i>						
KEY 1 % 1st-time, Full-time, Degree-seeking Frsh Earn Degree in 6 Yrs						
	40.00%	40.50%			40.00%	40.50%
2 % 1st-time, Full-time, Degree-seeking White Frsh Earn Degree in 6 Yrs						
	42.00%	42.50%			42.00%	42.50%
3 % 1st-time, Full-time, Degree-seeking Hisp Frsh Earn Degree in 6 Yrs						
	26.50%	27.00%			26.50%	27.00%
4 % 1st-time, Full-time, Degree-seeking Black Frsh Earn Degree in 6 Yrs						
	27.50%	28.00%			27.50%	28.00%
5 % 1st-time, Full-time, Degree-seeking Other Frshmn Earn Deg in 6 Yrs						
	51.00%	51.50%			51.00%	51.50%
KEY 6 % 1st-time, Full-time, Degree-seeking Frsh Earn Degree in 4 Yrs						
	16.00%	16.50%			16.00%	16.50%
7 % 1st-time-Full-time, Degree-seeking White Frsh Earn Degree in 4 Yrs						
	16.50%	17.00%			16.50%	17.00%
8 % 1st-time, Full-time, Degree-seeking Hisp Frsh Earn Degree in 4 Yrs						
	11.00%	11.50%			11.00%	11.50%

2.G. SUMMARY OF TOTAL REQUEST OBJECTIVE OUTCOMES

81st Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation system of Texas (ABEST)

Date : 10/14/2008

Time: 10:36:33AM

Agency code: 713

Agency name: Tarleton State University

Goal/ Objective / Outcome

	BL 2010	BL 2011	Excp 2010	Excp 2011	Total Request 2010	Total Request 2011
9 % 1st-time, Full-time, Degree-seeking Black Frsh Earn Degree in 4 Yrs	9.50%	10.00%			9.50%	10.00%
10 % 1st-time, Full-time, Degree-seeking Other Frsh Earn Degree in 4 Yrs	12.50%	13.00%			12.50%	13.00%
KEY 11 Persistence Rate 1st-time, Full-time, Degree-seeking Frsh after 1 Yr	64.00%	64.50%			64.00%	64.50%
12 Persistence 1st-time, Full-time, Degree-seeking White Frsh after 1 Yr	64.00%	64.50%			64.00%	64.50%
13 Persistence 1st-time, Full-time, Degree-seeking Hisp Frsh after 1 Yr	63.50%	64.00%			63.50%	64.00%
14 Persistence 1st-time, Full-time, Degree-seeking Black Frsh after 1 Yr	58.50%	59.00%			58.50%	59.00%
15 Persistence 1st-time, Full-time, Degree-seeking Other Frsh after 1 Yr	58.50%	59.00%			58.50%	59.00%
16 Percent of Semester Credit Hours Completed	95.50%	95.50%			95.50%	95.50%
KEY 17 Certification Rate of Teacher Education Graduates	95.50%	95.50%			95.50%	95.50%

2.G. SUMMARY OF TOTAL REQUEST OBJECTIVE OUTCOMES

81st Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation system of Texas (ABEST)

Date : 10/14/2008

Time: 10:36:33AM

Agency code: 713

Agency name: Tarleton State University

Goal/ Objective / Outcome

	BL 2010	BL 2011	Excp 2010	Excp 2011	Total Request 2010	Total Request 2011
18 Percentage of Underprepared Students Who Satisfy a TSI Obligation	56.50%	56.50%			56.50%	56.50%
KEY 19 % of Baccalaureate Graduates Who Are 1st Generation College Graduates	62.50%	63.00%			62.50%	63.00%
20 Percent of Transfer Students Who Graduate within 4 Years	64.50%	65.00%			64.50%	65.00%
21 Percent of Transfer Students Who Graduate within 2 Years	36.50%	37.00%			36.50%	37.00%
KEY 22 % Lower Division Semester Credit Hours Taught by Tenured/Tenure-Track	38.50%	39.00%			38.50%	39.00%
KEY 25 State Licensure Pass Rate of Nursing Graduates	95.00%	95.00%			95.00%	95.00%
KEY 28 Dollar Value of External or Sponsored Research Funds (in Millions)	6.50	6.50			6.50	6.50
29 External or Sponsored Research Funds As a % of State Appropriations	19.00%	19.00%			19.00%	19.00%
30 External Research Funds As Percentage Appropriated for Research	500.00%	500.00%			500.00%	500.00%

2.G. SUMMARY OF TOTAL REQUEST OBJECTIVE OUTCOMES

81st Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation system of Texas (ABEST)

Date : 10/14/2008

Time: 10:36:33AM

Agency code: 713

Agency name: Tarleton State University

Goal/ Objective / Outcome

	BL 2010	BL 2011	Excp 2010	Excp 2011	Total Request 2010	Total Request 2011
46 Value of Lost or Stolen Property	0.00	0.00			0.00	0.00
47 Percent of Property Lost or Stolen	0.00%	0.00%			0.00%	0.00%
48 % Endowed Professorships/ Chairs Unfilled All/ Part of Fiscal Year	0.00%	0.00%			0.00%	0.00%
49 Average No Months Endowed Chairs Remain Vacant	0.00	0.00			0.00	0.00

GENERAL REVENUE (GR) & GENERAL REVENUE DEDICATED (GR-D) BASELINE REPORT

DATE: 10/14/2008

81st Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

TIME: 9:41:35AM

Agency code:

Agency name: **Tarleton State University**

GR Baseline Request Limit = \$20,332,372

GR-D Baseline Request Limit = \$1

Strategy/Strategy Option/Rider				2010 Funds				2011 Funds				Biennial	Biennial	Page #
FTEs	Total	GR	Ded	FTEs	Total	GR	Ded	Cumulative GR	Cumulative Ded					
Strategy: 1 - 1 - 1 Operations Support														
580.8	0	0	0	580.8	0	0	0	0	0					
580.8				580.8				*****GR-D Baseline Request Limit=\$1*****						
Strategy: 1 - 1 - 5 Staff Group Insurance Premiums														
0.0	1,580,469	0	1,580,469	0.0	1,580,469	0	1,580,469	0	3,160,938					
Strategy: 1 - 1 - 6 Workers' Compensation Insurance														
0.0	106,361	106,361	0	0.0	106,362	106,362	0	212,723	3,160,938					
Strategy: 1 - 1 - 7 Unemployment Compensation Insurance														
0.0	19,688	19,688	0	0.0	19,686	19,686	0	252,097	3,160,938					
Strategy: 1 - 1 - 8 Texas Public Education Grants														
0.0	1,821,019	0	1,821,019	0.0	1,821,019	0	1,821,019	252,097	6,802,976					
Strategy: 1 - 1 - 10 Organized Activities														
13.7	415,000	0	415,000	13.7	415,000	0	415,000	252,097	7,632,976					
Strategy: 1 - 1 - 14 Excellence Funding														
0.0	390,761	390,761	0	0.0	390,761	390,761	0	1,033,619	7,632,976					
Strategy: 2 - 1 - 1 Educational and General Space Support														
101.0	0	0	0	101.0	0	0	0	1,033,619	7,632,976					
Strategy: 2 - 1 - 2 Tuition Revenue Bond Retirement														
0.0	5,692,741	5,692,741	0	0.0	5,689,540	5,689,540	0	12,415,900	7,632,976					
695.5				695.5				*****GR Baseline Request Limit=\$20,332,372*****						

3.A. STRATEGY REQUEST
 81st Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/14/2008
 TIME: 10:37:23AM

Agency code: **713** Agency name: **Tarleton State University**

GOAL: 1 Provide Instructional and Operations Support Statewide Goal/Benchmark: 2 4
 OBJECTIVE: 1 Provide Instructional and Operations Support Service Categories:
 STRATEGY: 1 Operations Support Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2007	Est 2008	Bud 2009	BL 2010	BL 2011
Output Measures:						
1	Number of Undergraduate Degrees Awarded	1,486.00	1,523.00	1,561.00	1,600.00	1,640.00
2	Number of Minority Graduates	258.00	271.00	285.00	299.00	314.00
3	Number of Students Who Successfully Complete Developmental Education	422.00	430.00	439.00	448.00	457.00
4	Number of Two-Year College Transfers Who Graduate	615.00	651.00	689.00	729.00	771.00
Efficiency Measures:						
KEY 1	Administrative Cost As a Percent of Operating Budget	9.61 %	9.50 %	9.40 %	9.30 %	9.20 %
Explanatory/Input Measures:						
1	Student/Faculty Ratio	18.06	18.00	18.00	18.00	18.00
2	Number of Minority Students Enrolled	1,810.00	1,931.00	2,060.00	2,198.00	2,345.00
3	Number of Community College Transfers Enrolled	2,621.00	2,865.00	3,131.00	3,422.00	3,740.00
Objects of Expense:						
1001	SALARIES AND WAGES	\$8,617,590	\$9,346,452	\$9,568,805	\$0	\$0
1002	OTHER PERSONNEL COSTS	\$573,795	\$575,000	\$575,000	\$0	\$0
1005	FACULTY SALARIES	\$19,217,815	\$19,891,828	\$21,407,341	\$0	\$0
2001	PROFESSIONAL FEES AND SERVICES	\$6,596	\$6,500	\$6,500	\$0	\$0
2002	FUELS AND LUBRICANTS	\$1,056	\$1,000	\$1,000	\$0	\$0
2003	CONSUMABLE SUPPLIES	\$216,637	\$220,000	\$220,000	\$0	\$0
2004	UTILITIES	\$205,190	\$210,000	\$210,000	\$0	\$0
2005	TRAVEL	\$170,002	\$170,000	\$170,000	\$0	\$0
2006	RENT - BUILDING	\$4,741	\$5,000	\$5,000	\$0	\$0
2007	RENT - MACHINE AND OTHER	\$109,608	\$110,000	\$110,000	\$0	\$0
2009	OTHER OPERATING EXPENSE	\$616,831	\$905,436	\$626,178	\$0	\$0
3001	CLIENT SERVICES	\$2,706	\$45,000	\$45,000	\$0	\$0

3.A. STRATEGY REQUEST
 81st Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/14/2008
 TIME: 10:37:36AM

Agency code: **713** Agency name: **Tarleton State University**

GOAL: 1 Provide Instructional and Operations Support
 OBJECTIVE: 1 Provide Instructional and Operations Support
 STRATEGY: 1 Operations Support

Statewide Goal/Benchmark: 2 4
 Service Categories:
 Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2007	Est 2008	Bud 2009	BL 2010	BL 2011
5000	CAPITAL EXPENDITURES	\$9,129	\$0	\$0	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$29,751,696	\$31,486,216	\$32,944,824	\$0	\$0
Method of Financing:						
1	General Revenue Fund	\$22,034,549	\$23,868,884	\$24,823,069	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$22,034,549	\$23,868,884	\$24,823,069	\$0	\$0
Method of Financing:						
704	Bd Authorized Tuition Inc	\$238,000	\$252,000	\$520,440	\$0	\$0
708	Est Statutory Tuition Inc	\$439,064	\$0	\$0	\$0	\$0
770	Est Oth Educ & Gen Inco	\$7,040,083	\$7,365,332	\$7,601,315	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$7,717,147	\$7,617,332	\$8,121,755	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$0	\$0
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$29,751,696	\$31,486,216	\$32,944,824	\$0	\$0
FULL TIME EQUIVALENT POSITIONS:		521.4	552.1	580.8	580.8	580.8

STRATEGY DESCRIPTION AND JUSTIFICATION:

To provide a minimum level of funding for instruction and operations support. Funding will assist the university in achieving its mission of providing an academically challenging educational experience through effective teaching, scholarship, research and service which enables students to pursue and acquire understanding, knowledge, and skills necessary for establishing successful careers and becoming responsible citizens and leaders. Functional activities associated with this strategy include Faculty Salaries, Departmental Operating Expense, Instructional Administration, Library, Research, Institutional Support, and Student Services.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

3.A. STRATEGY REQUEST
 81st Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/14/2008
 TIME: 10:37:36AM

Agency code: **713** Agency name: **Tarleton State University**

GOAL: 1 Provide Instructional and Operations Support
 OBJECTIVE: 1 Provide Instructional and Operations Support
 STRATEGY: 1 Operations Support

Statewide Goal/Benchmark: 2 4
 Service Categories:
 Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2007	Est 2008	Bud 2009	BL 2010	BL 2011
1.	Demand for new programs					
2.	State and Federal regulations					
3.	Accreditation requirements					
4.	Increased state and federal reporting requirements					
5.	Increases in enrollment					
6.	Increasing cost of supplies and equipment					
7.	Low faculty salary structure.					

3.A. STRATEGY REQUEST
 81st Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/14/2008
 TIME: 10:37:36AM

Agency code: **713** Agency name: **Tarleton State University**

GOAL: 1 Provide Instructional and Operations Support Statewide Goal/Benchmark: 2 2
 OBJECTIVE: 1 Provide Instructional and Operations Support Service Categories:
 STRATEGY: 3 Growth Supplement Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2007	Est 2008	Bud 2009	BL 2010	BL 2011
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Explanatory/Input Measures:

1	Number of Semester Credit Hours Completed	99,741.00	100,838.00	101,947.00	103,068.00	104,202.00
2	Number of Semester Credit Hours	105,248.00	107,669.00	110,145.00	112,678.00	115,270.00
3	Number of Students Enrolled As of the Twelfth Class Day	9,460.00	9,621.00	9,785.00	9,951.00	10,120.00

TOTAL, METHOD OF FINANCE (INCLUDING RIDERS) **\$0** **\$0**

TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS) **\$0** **\$0**

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

Between now and 2011, headcount enrollment at Tarleton is expected to increase to over 10,000 students. Since demographics for Tarrant, McLennan, Parker, Johnson, and Bell counties indicate the possibility for significant population increases, this projection may be conservative. To meet the state's and Tarleton's access and equity goal, this supplement is critical.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

1. The continued growth of in campus area population.
2. The continued demand for higher education by high school graduates and older adults.
3. The university's management strategies to adjust successfully to a more diverse and growing student body.
4. Closing the Gaps THECB approved growth targets.

3.A. STRATEGY REQUEST
 81st Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/14/2008
 TIME: 10:37:36AM

Agency code: **713** Agency name: **Tarleton State University**

GOAL: 1 Provide Instructional and Operations Support Statewide Goal/Benchmark: 2 0
 OBJECTIVE: 1 Provide Instructional and Operations Support Service Categories:
 STRATEGY: 5 Staff Group Insurance Premiums Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2007	Est 2008	Bud 2009	BL 2010	BL 2011
Objects of Expense:						
2009	OTHER OPERATING EXPENSE	\$1,135,418	\$1,580,469	\$1,580,469	\$1,580,469	\$1,580,469
TOTAL, OBJECT OF EXPENSE		\$1,135,418	\$1,580,469	\$1,580,469	\$1,580,469	\$1,580,469
Method of Financing:						
770	Est Oth Educ & Gen Inco	\$1,135,418	\$1,580,469	\$1,580,469	\$1,580,469	\$1,580,469
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$1,135,418	\$1,580,469	\$1,580,469	\$1,580,469	\$1,580,469
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$1,580,469	\$1,580,469
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$1,135,418	\$1,580,469	\$1,580,469	\$1,580,469	\$1,580,469

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

As mandated by the Texas State College and University Employees Uniform Insurance Benefits Act (sections 3.50-3 of the Texas Insurance Code), these funds will support the state Group Insurance Premium (GIP) contributions for basic health insurance coverage.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

1. System, university, faculty, and staff deliberations, negotiations, and needs.
2. State of Texas economy.
3. Fiscal condition of state government.
4. Increasing cost of health care.

3.A. STRATEGY REQUEST
 81st Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/14/2008
 TIME: 10:37:36AM

Agency code: **713** Agency name: **Tarleton State University**

GOAL: 1 Provide Instructional and Operations Support
 OBJECTIVE: 1 Provide Instructional and Operations Support
 STRATEGY: 6 Workers' Compensation Insurance

Statewide Goal/Benchmark: 2 0
 Service Categories:
 Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2007	Est 2008	Bud 2009	BL 2010	BL 2011
Objects of Expense:						
2009	OTHER OPERATING EXPENSE	\$84,591	\$92,035	\$80,697	\$106,361	\$106,362
TOTAL, OBJECT OF EXPENSE		\$84,591	\$92,035	\$80,697	\$106,361	\$106,362
Method of Financing:						
1	General Revenue Fund	\$62,990	\$69,026	\$60,523	\$106,361	\$106,362
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$62,990	\$69,026	\$60,523	\$106,361	\$106,362
Method of Financing:						
770	Est Oth Educ & Gen Inco	\$21,601	\$23,009	\$20,174	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$21,601	\$23,009	\$20,174	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$106,361	\$106,362
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$84,591	\$92,035	\$80,697	\$106,361	\$106,362

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

To provide legislatively authorized benefits for faculty and staff as provided by Title 5, Subchapter 502 of the Texas Labor Code.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

1. Age and skill of employees.
2. University safety programs.
3. Types of physical and repetitive tasks.
4. State statutes and court decision.
5. Federal regulations.

3.A. STRATEGY REQUEST
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 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/14/2008
 TIME: 10:37:36AM

Agency code: **713** Agency name: **Tarleton State University**

GOAL: 1 Provide Instructional and Operations Support Statewide Goal/Benchmark: 2 0
 OBJECTIVE: 1 Provide Instructional and Operations Support Service Categories:
 STRATEGY: 7 Unemployment Compensation Insurance Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2007	Est 2008	Bud 2009	BL 2010	BL 2011
Objects of Expense:						
1002	OTHER PERSONNEL COSTS	\$5,125	\$36,830	\$38,756	\$19,688	\$19,686
TOTAL, OBJECT OF EXPENSE		\$5,125	\$36,830	\$38,756	\$19,688	\$19,686
Method of Financing:						
1	General Revenue Fund	\$4,687	\$27,623	\$29,067	\$19,688	\$19,686
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$4,687	\$27,623	\$29,067	\$19,688	\$19,686
Method of Financing:						
770	Est Oth Educ & Gen Inco	\$438	\$9,207	\$9,689	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$438	\$9,207	\$9,689	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$19,688	\$19,686
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$5,125	\$36,830	\$38,756	\$19,688	\$19,686

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

To provide funds for the statutorily mandated unemployment compensation insurance program (Article 8309b) V.A.C.S.). This program provides partial income continuation for regular employees impacted by reductions in force and various other types of employee separations from the university. The program is part of a total compensation and benefits package that is designed to assist in attracting and retaining quality employees.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

1. State of Texas economy.
2. Growth and vitality of University.
3. Fiscal condition of state government.
4. Statues and court law.

3.A. STRATEGY REQUEST
 81st Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/14/2008
 TIME: 10:37:36AM

Agency code: **713** Agency name: **Tarleton State University**

GOAL: 1 Provide Instructional and Operations Support Statewide Goal/Benchmark: 2 16
 OBJECTIVE: 1 Provide Instructional and Operations Support Service Categories:
 STRATEGY: 8 Texas Public Education Grants Service: 20 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2007	Est 2008	Bud 2009	BL 2010	BL 2011
Objects of Expense:						
2009	OTHER OPERATING EXPENSE	\$1,752,968	\$1,777,160	\$1,821,019	\$1,821,019	\$1,821,019
TOTAL, OBJECT OF EXPENSE		\$1,752,968	\$1,777,160	\$1,821,019	\$1,821,019	\$1,821,019
Method of Financing:						
770	Est Oth Educ & Gen Inco	\$1,752,968	\$1,777,160	\$1,821,019	\$1,821,019	\$1,821,019
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$1,752,968	\$1,777,160	\$1,821,019	\$1,821,019	\$1,821,019
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$1,821,019	\$1,821,019
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$1,752,968	\$1,777,160	\$1,821,019	\$1,821,019	\$1,821,019

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

To provide funds for grants of money to students attending institutions of higher education in Texas whose educational costs are not met in whole or in part from other sources. These funds will also provide funds to supplement and add flexibility to existing financial aid programs in accordance with Texas Educational Code subchapter C, section 56.032.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

1. Number of students at university who need this type of assistance.
2. Fiscal conditions of state government.
3. Availability of non-state appropriated funding for student financial aid.

3.A. STRATEGY REQUEST
 81st Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/14/2008
 TIME: 10:37:36AM

Agency code: **713** Agency name: **Tarleton State University**

GOAL: 1 Provide Instructional and Operations Support
 OBJECTIVE: 1 Provide Instructional and Operations Support
 STRATEGY: 10 Organized Activities

Statewide Goal/Benchmark: 2 0
 Service Categories:
 Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2007	Est 2008	Bud 2009	BL 2010	BL 2011
Objects of Expense:						
1001	SALARIES AND WAGES	\$178,509	\$163,205	\$165,423	\$165,000	\$165,000
2001	PROFESSIONAL FEES AND SERVICES	\$11,358	\$0	\$0	\$0	\$0
2002	FUELS AND LUBRICANTS	\$21,315	\$0	\$0	\$0	\$0
2003	CONSUMABLE SUPPLIES	\$11,014	\$0	\$0	\$0	\$0
2004	UTILITIES	\$4,052	\$0	\$0	\$0	\$0
2005	TRAVEL	\$1,811	\$0	\$0	\$0	\$0
2007	RENT - MACHINE AND OTHER	\$728	\$0	\$0	\$0	\$0
2009	OTHER OPERATING EXPENSE	\$490,961	\$249,295	\$249,295	\$250,000	\$250,000
TOTAL, OBJECT OF EXPENSE		\$719,748	\$412,500	\$414,718	\$415,000	\$415,000
Method of Financing:						
770	Est Oth Educ & Gen Inco	\$719,748	\$412,500	\$414,718	\$415,000	\$415,000
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$719,748	\$412,500	\$414,718	\$415,000	\$415,000
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$415,000	\$415,000
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$719,748	\$412,500	\$414,718	\$415,000	\$415,000
FULL TIME EQUIVALENT POSITIONS:		12.6	13.7	13.7	13.7	13.7
STRATEGY DESCRIPTION AND JUSTIFICATION:						

3.A. STRATEGY REQUEST
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DATE: 10/14/2008
 TIME: 10:37:36AM

Agency code: **713** Agency name: **Tarleton State University**

GOAL:	1	Provide Instructional and Operations Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	1	Provide Instructional and Operations Support	Service Categories:		
STRATEGY:	10	Organized Activities	Service:	19	Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2007	Est 2008	Bud 2009	BL 2010	BL 2011
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The University's Agricultural Center encompasses 11 different enterprises, providing comprehensive, essential support to approximately 1,200 agricultural students and the three academic agricultural departments at Tarleton. This support includes (1) directly hosting in excess of 30 laboratories with over 60 sections enrolling 1,200 students per year; (2) offering of the largest career development events in the nation, bringing in excess of 9,000 potential high school students to Tarleton's campus; and (3) hosting numerous public service events for the State Dairy and Farm Show, State 4-H Roping School, and numerous other activities, including educational seminars, short courses, competitive events, fund raising activities, and cooperative research activities with other agricultural organizations. The Agricultural Center has hosted over 15,000 Tarleton visitors in 2007-2008 with its myriad of activities in addition to its service as the primary agricultural laboratory for both undergraduate and graduate students at Tarleton, with the State's third largest agricultural enrollment. This strategy also includes the university swimming pool. It is used for lifeguard training, community relations, students, faculty, and staff recreation, and summer programs. Approximately 6,000 people use this pool yearly. Due to the number of activities conducted not directly related to instruction, the Agricultural Center and swimming pool generate income but cannot be totally self supporting.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

1. Continued interest of citizens in agricultural programs.
2. Availability of skilled personnel to conduct programs.
3. Support of the Agriculture degree program.
4. Limitations of pool size and related facilities.

3.A. STRATEGY REQUEST
 81st Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/14/2008
 TIME: 10:37:36AM

Agency code: **713** Agency name: **Tarleton State University**

GOAL: 1 Provide Instructional and Operations Support Statewide Goal/Benchmark: 2 2
 OBJECTIVE: 1 Provide Instructional and Operations Support Service Categories:
 STRATEGY: 14 Excellence Funding Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2007	Est 2008	Bud 2009	BL 2010	BL 2011
Objects of Expense:						
2009	OTHER OPERATING EXPENSE	\$0	\$0	\$0	\$390,761	\$390,761
TOTAL, OBJECT OF EXPENSE		\$0	\$0	\$0	\$390,761	\$390,761
Method of Financing:						
1	General Revenue Fund	\$0	\$0	\$0	\$390,761	\$390,761
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$0	\$0	\$0	\$390,761	\$390,761
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$390,761	\$390,761
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$0	\$0	\$0	\$390,761	\$390,761

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

Funds appropriated for this strategy have been used for library books and periodicals; information resources; and faculty incentives/salary adjustments. Some funds appropriated to this strategy were budgeted in the operations support strategy.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

1. Federal and state regulations.
2. Licensing requirements.
3. Utility rate increases.
4. University mission changes.
5. Enrollment changes.
6. Agriculture farm facilities in support of the Agriculture Program.
7. Research facilities in support of TIAER.

3.A. STRATEGY REQUEST
 81st Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/14/2008
 TIME: 10:37:36AM

Agency code: **713** Agency name: **Tarleton State University**

GOAL: 2 Provide Infrastructure Support Statewide Goal/Benchmark: 2 4
 OBJECTIVE: 1 Provide Operation and Maintenance of E&G Space Service Categories:
 STRATEGY: 1 Educational and General Space Support Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2007	Est 2008	Bud 2009	BL 2010	BL 2011
Efficiency Measures:						
1	Space Utilization Rate of Classrooms	32.51	33.50	34.00	34.50	35.00
2	Space Utilization Rate of Labs	21.62	23.00	23.50	24.00	24.50
Objects of Expense:						
1001	SALARIES AND WAGES	\$2,694,005	\$2,645,471	\$2,632,937	\$0	\$0
1002	OTHER PERSONNEL COSTS	\$44,733	\$45,000	\$45,000	\$0	\$0
2002	FUELS AND LUBRICANTS	\$16,698	\$17,000	\$17,000	\$0	\$0
2003	CONSUMABLE SUPPLIES	\$84,860	\$85,000	\$85,000	\$0	\$0
2004	UTILITIES	\$1,468,348	\$1,316,947	\$65,000	\$0	\$0
2005	TRAVEL	\$6,540	\$6,500	\$6,500	\$0	\$0
2007	RENT - MACHINE AND OTHER	\$6,784	\$6,500	\$6,500	\$0	\$0
2009	OTHER OPERATING EXPENSE	\$176,184	\$162,357	\$271,043	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$4,498,152	\$4,284,775	\$3,128,980	\$0	\$0
Method of Financing:						
1	General Revenue Fund	\$3,358,894	\$3,213,581	\$2,265,221	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$3,358,894	\$3,213,581	\$2,265,221	\$0	\$0
Method of Financing:						
770	Est Oth Educ & Gen Inco	\$1,139,258	\$1,071,194	\$863,759	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$1,139,258	\$1,071,194	\$863,759	\$0	\$0

3.A. STRATEGY REQUEST
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DATE: 10/14/2008
 TIME: 10:37:36AM

Agency code: **713** Agency name: **Tarleton State University**

GOAL:	2	Provide Infrastructure Support	Statewide Goal/Benchmark:	2	4
OBJECTIVE:	1	Provide Operation and Maintenance of E&G Space	Service Categories:		
STRATEGY:	1	Educational and General Space Support	Service:	19	Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2007	Est 2008	Bud 2009	BL 2010	BL 2011
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$0	\$0
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$4,498,152	\$4,284,775	\$3,128,980	\$0	\$0
FULL TIME EQUIVALENT POSITIONS:		101.7	92.5	101.0	101.0	101.0

STRATEGY DESCRIPTION AND JUSTIFICATION:

To provide a general level of funding for the physical plant and infrastructure support. Funding will ensure an appropriate physical environment for an effective educational program. Functional activities associated with this strategy include facilities planning and design, building and equipment maintenance, custodial services, utilities, landscaping, and grounds maintenance.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

1. Federal and state regulations.
2. Licensing requirements.
3. Utility rate increases.
4. University mission changes.
5. Enrollment changes.
6. Agriculture farm facilities in support of the Agriculture Program.
7. Research facilities in support of TIAER.

3.A. STRATEGY REQUEST
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DATE: 10/14/2008
 TIME: 10:37:36AM

Agency code: **713** Agency name: **Tarleton State University**

GOAL: 2 Provide Infrastructure Support Statewide Goal/Benchmark: 2 0
 OBJECTIVE: 1 Provide Operation and Maintenance of E&G Space Service Categories:
 STRATEGY: 2 Tuition Revenue Bond Retirement Service: 10 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2007	Est 2008	Bud 2009	BL 2010	BL 2011
Objects of Expense:						
2008	DEBT SERVICE	\$2,921,901	\$5,696,638	\$5,694,317	\$5,692,741	\$5,689,540
TOTAL, OBJECT OF EXPENSE		\$2,921,901	\$5,696,638	\$5,694,317	\$5,692,741	\$5,689,540
Method of Financing:						
1	General Revenue Fund	\$2,921,901	\$5,696,638	\$5,694,317	\$5,692,741	\$5,689,540
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$2,921,901	\$5,696,638	\$5,694,317	\$5,692,741	\$5,689,540
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$5,692,741	\$5,689,540
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$2,921,901	\$5,696,638	\$5,694,317	\$5,692,741	\$5,689,540

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

To provide funds for the service of debt on completed construction projects.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

1. Fiscal condition of state government.
2. State of financial markets.
3. Evaluation of bond risk.

3.A. STRATEGY REQUEST
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DATE: 10/14/2008
 TIME: 10:37:36AM

Agency code: **713** Agency name: **Tarleton State University**

GOAL: 3 Provide Special Item Support
 OBJECTIVE: 1 Instructional Support Special Item Support
 STRATEGY: 1 University System Center - Central Texas

Statewide Goal/Benchmark: 2 6
 Service Categories:
 Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2007	Est 2008	Bud 2009	BL 2010	BL 2011
Objects of Expense:						
1001	SALARIES AND WAGES	\$0	\$250,429	\$287,139	\$287,000	\$287,000
1002	OTHER PERSONNEL COSTS	\$3,574	\$0	\$0	\$0	\$0
1005	FACULTY SALARIES	\$1,012,196	\$1,835,101	\$2,016,812	\$2,017,000	\$2,017,000
2004	UTILITIES	\$0	\$0	\$0	\$0	\$0
2005	TRAVEL	\$0	\$0	\$0	\$0	\$0
2006	RENT - BUILDING	\$0	\$0	\$0	\$0	\$0
2009	OTHER OPERATING EXPENSE	\$0	\$2,914,470	\$2,496,049	\$2,496,000	\$2,496,000
3001	CLIENT SERVICES	\$0	\$0	\$200,000	\$200,000	\$200,000
5000	CAPITAL EXPENDITURES	\$0	\$0	\$0	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$1,015,770	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000
Method of Financing:						
1	General Revenue Fund	\$1,015,770	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$1,015,770	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$5,000,000	\$5,000,000
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$1,015,770	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000
FULL TIME EQUIVALENT POSITIONS:		15.0	42.0	70.5	70.5	70.5
STRATEGY DESCRIPTION AND JUSTIFICATION:						

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Agency code: **713** Agency name: **Tarleton State University**

GOAL:	3	Provide Special Item Support	Statewide Goal/Benchmark:	2	6
OBJECTIVE:	1	Instructional Support Special Item Support	Service Categories:		
STRATEGY:	1	University System Center - Central Texas	Service:	19	Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2007	Est 2008	Bud 2009	BL 2010	BL 2011
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Located in Killeen, the Tarleton University System Center-Central Texas (Tarleton-CT) was the first university system center created by the State of Texas using the Pathway Model. This model was approved by the Texas Higher Education Coordinating Board, and was designed to provide higher education opportunities in fast-growing geographical areas where opportunities for public postsecondary education are not readily available.

The pathway Partners include:

1. Community colleges
2. Fort Hood (military)
3. Public Schools (K-12)

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Tarleton State University has been given the facilitative role for educational efforts to meet the public higher education needs of this growing region of Texas.

The primary reasons for creating a new organizational structure to benefit the citizens of Central Texas is to continue to increase educational access and equity for all interested individuals and to improve the technological competence of students ensuring career success in the 21st century.

3.A. STRATEGY REQUEST
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DATE: 10/14/2008
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Agency code: **713** Agency name: **Tarleton State University**

GOAL: 3 Provide Special Item Support Statewide Goal/Benchmark: 2 17
 OBJECTIVE: 2 Research Special Item Support Service Categories:
 STRATEGY: 1 Institute for Applied Environmental Research Service: 21 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2007	Est 2008	Bud 2009	BL 2010	BL 2011
Objects of Expense:						
1001	SALARIES AND WAGES	\$870,358	\$1,045,484	\$1,045,484	\$1,045,484	\$1,045,484
1002	OTHER PERSONNEL COSTS	\$1,826	\$0	\$0	\$0	\$0
2001	PROFESSIONAL FEES AND SERVICES	\$2,657	\$0	\$0	\$0	\$0
2002	FUELS AND LUBRICANTS	\$1,190	\$0	\$0	\$0	\$0
2003	CONSUMABLE SUPPLIES	\$25,386	\$0	\$0	\$0	\$0
2004	UTILITIES	\$25,651	\$0	\$0	\$0	\$0
2005	TRAVEL	\$44,325	\$0	\$0	\$0	\$0
2006	RENT - BUILDING	\$1,740	\$0	\$0	\$0	\$0
2007	RENT - MACHINE AND OTHER	\$12,158	\$0	\$0	\$0	\$0
2009	OTHER OPERATING EXPENSE	\$198,914	\$4,472	\$4,472	\$4,472	\$4,472
5000	CAPITAL EXPENDITURES	\$50,464	\$0	\$0	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$1,234,669	\$1,049,956	\$1,049,956	\$1,049,956	\$1,049,956
Method of Financing:						
1	General Revenue Fund	\$1,282,159	\$1,049,956	\$1,049,956	\$1,049,956	\$1,049,956
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$1,282,159	\$1,049,956	\$1,049,956	\$1,049,956	\$1,049,956
Method of Financing:						
770	Est Oth Educ & Gen Inco	\$(47,490)	\$0	\$0	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$(47,490)	\$0	\$0	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$1,049,956	\$1,049,956
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$1,234,669	\$1,049,956	\$1,049,956	\$1,049,956	\$1,049,956
FULL TIME EQUIVALENT POSITIONS:		23.0	22.6	22.6	22.6	22.6

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Agency code: **713** Agency name: **Tarleton State University**

GOAL:	3	Provide Special Item Support	Statewide Goal/Benchmark:	2	17
OBJECTIVE:	2	Research Special Item Support	Service Categories:		
STRATEGY:	1	Institute for Applied Environmental Research	Service:	21	Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2007	Est 2008	Bud 2009	BL 2010	BL 2011
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STRATEGY DESCRIPTION AND JUSTIFICATION:

Section 87.004 of the Texas Education Code provides that the Texas Institute for Applied Environmental Research shall do the following:

1. Conduct applied research on environment issues that have public policy implementation.
2. Provide a setting for environmental studies that focus on interface between government and the private sector.
3. Provide national leadership on environmental policy.
4. Establish interdisciplinary programs with public or private institutions of higher education, governmental agencies or private entities to develop and implement new policies, technology, strategies, relationships, and sources of funding.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

1. Institutional priorities in The Texas A&M University System; changes in agency strategic plans; university budgeting.
2. Governmental environmental initiatives, economic exigencies; changing societal values.

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Agency code: **713** Agency name: **Tarleton State University**

GOAL: 3 Provide Special Item Support
 OBJECTIVE: 2 Research Special Item Support
 STRATEGY: 2 Tarleton Agriculture Center

Statewide Goal/Benchmark: 2 4
 Service Categories:
 Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2007	Est 2008	Bud 2009	BL 2010	BL 2011
Objects of Expense:						
1001	SALARIES AND WAGES	\$119,347	\$126,740	\$126,740	\$127,000	\$127,000
1005	FACULTY SALARIES	\$106,317	\$94,065	\$94,065	\$94,065	\$94,065
2009	OTHER OPERATING EXPENSE	\$41,169	\$106,467	\$106,467	\$25,019	\$25,019
5000	CAPITAL EXPENDITURES	\$71,369	\$0	\$0	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$338,202	\$327,272	\$327,272	\$246,084	\$246,084
Method of Financing:						
1	General Revenue Fund	\$279,826	\$327,272	\$327,272	\$246,084	\$246,084
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$279,826	\$327,272	\$327,272	\$246,084	\$246,084
Method of Financing:						
770	Est Oth Educ & Gen Inco	\$58,376	\$0	\$0	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$58,376	\$0	\$0	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$246,084	\$246,084
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$338,202	\$327,272	\$327,272	\$246,084	\$246,084
FULL TIME EQUIVALENT POSITIONS:		4.9	4.8	4.8	4.8	4.8

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Tarleton Agriculture Center has been a vital part of the State of Texas and The Texas A&M University System and has made numerous contributions to the development and refinement of processes beneficial to the safety and well-being of the agricultural resources available to Texas citizens. As one of the largest agriculture programs in the state, the Center provides valuable field experience activities for students. New funds will support the maintenance of the certified compost analysis program and the development/implementation of alternative animal waste management strategies for confined animal feeding operations (dairy, swine, etc.). Tarleton will work closely on these projects with the USDA, TxDOT, TNRC, EPA, TSSWCB, and the TAMUS agriculture program.

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Agency code: **713** Agency name: **Tarleton State University**

GOAL:	3	Provide Special Item Support	Statewide Goal/Benchmark:	2	4
OBJECTIVE:	2	Research Special Item Support	Service Categories:		
STRATEGY:	2	Tarleton Agriculture Center	Service:	19	Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2007	Est 2008	Bud 2009	BL 2010	BL 2011
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EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Enhances the TAMUS agricultural complex for Erath and surrounding counties thereby furthering the states' objective to maintain its national preeminence in numerous areas of agriculture. Also, advances the goal of modern technology in agriculture.

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Agency code: **713** Agency name: **Tarleton State University**

GOAL: 3 Provide Special Item Support Statewide Goal/Benchmark: 2 21
 OBJECTIVE: 3 Public Service Special Item Support Service Categories:
 STRATEGY: 1 Small Business Development Center Service: NA Income: NA Age: NA

CODE	DESCRIPTION	Exp 2007	Est 2008	Bud 2009	BL 2010	BL 2011
Objects of Expense:						
1001	SALARIES AND WAGES	\$0	\$86,000	\$86,829	\$86,829	\$86,829
2009	OTHER OPERATING EXPENSE	\$0	\$14,000	\$13,171	\$13,171	\$13,171
TOTAL, OBJECT OF EXPENSE		\$0	\$100,000	\$100,000	\$100,000	\$100,000
Method of Financing:						
1	General Revenue Fund	\$0	\$100,000	\$100,000	\$100,000	\$100,000
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$0	\$100,000	\$100,000	\$100,000	\$100,000
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$100,000	\$100,000
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)					\$100,000	\$100,000
FULL TIME EQUIVALENT POSITIONS:		0.0	2.0	2.0	2.0	2.0

STRATEGY DESCRIPTION AND JUSTIFICATION:

Tarleton State University's Small Business Development Center (SBDC) is part of the Northwest Texas Regional SBDC program. Tarleton's SBDC aims towards the goals and objectives of its regional center, which is to provide in-depth counseling and training for small businesses within its service area.

With the continuing struggle faced by the rural communities of Northwest Texas, Tarleton's SBDC program remains focused on rural small business development as its primary role in supporting economic growth.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

3.A. STRATEGY REQUEST

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Agency code: **713** Agency name: **Tarleton State University**

GOAL:	3	Provide Special Item Support	Statewide Goal/Benchmark:	2	21
OBJECTIVE:	3	Public Service Special Item Support	Service Categories:		
STRATEGY:	1	Small Business Development Center	Service:	NA	Income: NA Age: NA

CODE	DESCRIPTION	Exp 2007	Est 2008	Bud 2009	BL 2010	BL 2011
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The SBDC program was created by an act of Congress in 1978. The enabling legislation requires that the recipient organization match the Small Business Administration (SBA) and the Defense Logistics Agency (DLA) provided funds on a one-for-one basis. The US Department of Commerce (USDOC) requires a two-for-one matching for the Texas Manufacturing Assistance Center (TMAC) program. Texas Tech University, which is the regional service center for Tarleton's SBDC program, has a requirement to match \$683,481 in SBA funding for the SBDC program, \$302,315 in USDOC funding, and \$131,131 in DLA funding each year to continue to provide the above-mentioned services to the small businesses of the 95 county service area.

Although it is obvious that a loss of Line Item funding will prohibit the SBDC in acquiring or expanding the above-mentioned new programs, there are other consequences. If the State of Texas does not fund this program, then an equal amount of funding will be lost from federal and local sources. This massive funding decrease would result in a major reduction in program services and would cause the NWT SBDC to:

- Serve 3,000 - 4,000 fewer clients.
- Assist 300 - 400 fewer new business starts, expansions and saves.
- Serve 6,000 - 9,000 fewer seminar attendees.
- Assist in the creation of 1,500 - 2,000 fewer new jobs.

These reductions would have a domino effect and would impact Tarleton's SBDC program as well, since it is part of the Northwest Texas Regional network.

3.A. STRATEGY REQUEST
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Agency code: **713** Agency name: **Tarleton State University**

GOAL:	3	Provide Special Item Support	Statewide Goal/Benchmark:	2	4
OBJECTIVE:	4	Institutional Support Special Item Support	Service Categories:		
STRATEGY:	1	Institutional Enhancement	Service:	19	Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2007	Est 2008	Bud 2009	BL 2010	BL 2011
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Objects of Expense:

2009 OTHER OPERATING EXPENSE	\$0	\$0	\$0	\$3,353,338	\$3,353,338
TOTAL, OBJECT OF EXPENSE	\$0	\$0	\$0	\$3,353,338	\$3,353,338

Method of Financing:

1 General Revenue Fund	\$0	\$0	\$0	\$3,353,338	\$3,353,338
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)	\$0	\$0	\$0	\$3,353,338	\$3,353,338

TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)				\$3,353,338	\$3,353,338
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TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)	\$0	\$0	\$0	\$3,353,338	\$3,353,338
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FULL TIME EQUIVALENT POSITIONS: 0.0

STRATEGY DESCRIPTION AND JUSTIFICATION:

These funds are used to assist programs and to retain and recruit personnel in order to strive for a level of university excellence. Also, these funds are used to assist with merit raises of faculty and staff who consistently perform at an outstanding level. Faculty, Professional, and Classified Staff Salary increases due to market conditions, promotions, and equity adjustments were funded by this strategy. Expenditures for 2006 and 2007 are included in the Operations Support strategy.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

1. State of Texas economy
2. Fiscal condition of state government
3. Competition from non-university agencies for state appropriated funds
4. Efficiency and effectiveness of university's use of strategy's funding

3.A. STRATEGY REQUEST
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DATE: 10/14/2008
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Agency code: **713** Agency name: **Tarleton State University**

GOAL: 3 Provide Special Item Support Statewide Goal/Benchmark: 2 6
 OBJECTIVE: 4 Institutional Support Special Item Support Service Categories:
 STRATEGY: 5 Southwest Metroplex Outreach Initiative Service: NA Income: NA Age: NA

CODE	DESCRIPTION	Exp 2007	Est 2008	Bud 2009	BL 2010	BL 2011
Objects of Expense:						
1001	SALARIES AND WAGES	\$0	\$0	\$0	\$0	\$0
1005	FACULTY SALARIES	\$0	\$0	\$0	\$0	\$0
2004	UTILITIES	\$0	\$0	\$0	\$0	\$0
2005	TRAVEL	\$0	\$0	\$0	\$0	\$0
2006	RENT - BUILDING	\$0	\$0	\$0	\$0	\$0
2009	OTHER OPERATING EXPENSE	\$0	\$0	\$0	\$0	\$0
5000	CAPITAL EXPENDITURES	\$0	\$0	\$0	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$0	\$0	\$0	\$0	\$0
Method of Financing:						
1	General Revenue Fund	\$0	\$0	\$0	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$0	\$0	\$0	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$0	\$0
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)					\$0	\$0
FULL TIME EQUIVALENT POSITIONS:		0.0	0.0	0.0	0.0	0.0

STRATEGY DESCRIPTION AND JUSTIFICATION:

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

3.A. STRATEGY REQUEST
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DATE: 10/14/2008
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Agency code: **713** Agency name: **Tarleton State University**

GOAL: 225 Research Development Fund
 OBJECTIVE: 1 Research Development Fund
 STRATEGY: 1 Research Development Fund

Statewide Goal/Benchmark: 2 17
 Service Categories:
 Service: 21 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2007	Est 2008	Bud 2009	BL 2010	BL 2011
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Objects of Expense:

1001	SALARIES AND WAGES	\$475,911	\$752,609	\$758,183	\$0	\$0
1002	OTHER PERSONNEL COSTS	\$936	\$0	\$0	\$0	\$0
1010	PROFESSIONAL SALARIES	\$99,591	\$100,000	\$100,000	\$0	\$0
2001	PROFESSIONAL FEES AND SERVICES	\$907	\$0	\$0	\$0	\$0
2003	CONSUMABLE SUPPLIES	\$22,599	\$22,000	\$22,000	\$0	\$0
2004	UTILITIES	\$3,101	\$3,000	\$3,000	\$0	\$0
2005	TRAVEL	\$1,201	\$1,000	\$1,000	\$0	\$0
2007	RENT - MACHINE AND OTHER	\$0	\$0	\$0	\$0	\$0
2009	OTHER OPERATING EXPENSE	\$0	\$413,762	\$408,188	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$604,246	\$1,292,371	\$1,292,371	\$0	\$0

Method of Financing:

1	General Revenue Fund	\$604,246	\$1,292,371	\$1,292,371	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$604,246	\$1,292,371	\$1,292,371	\$0	\$0

TOTAL, METHOD OF FINANCE (INCLUDING RIDERS) **\$0** **\$0**

TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS) **\$604,246** **\$1,292,371** **\$1,292,371** **\$0** **\$0**

FULL TIME EQUIVALENT POSITIONS: **7.9** **22.7** **22.7** **22.7** **22.7**

STRATEGY DESCRIPTION AND JUSTIFICATION:

The State of Texas established the Research Development Fund (Texas Education Code, Chapter 62, Subchapter E) as a way to provide funding to promote increased research capacity at eligible academic teaching institutions. The continued allocation of this fund would greatly enhance Tarleton's ability to meet its three-fold mission of teaching, research, and service, as well as THECB's Closing the Gaps research goals.

3.A. STRATEGY REQUEST
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Agency code: **713** Agency name: **Tarleton State University**

GOAL: 225 Research Development Fund

Statewide Goal/Benchmark: 2 17

OBJECTIVE: 1 Research Development Fund

Service Categories:

STRATEGY: 1 Research Development Fund

Service: 21 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2007	Est 2008	Bud 2009	BL 2010	BL 2011
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EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

1. Continuation of funding for existing research projects
2. Demand for new research
3. Accreditation requirements
4. Employer expectations for graduates
5. Closing the Gaps research goals

3.A. STRATEGY REQUEST
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DATE: 10/14/2008
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SUMMARY TOTALS:

OBJECTS OF EXPENSE:	\$44,062,486	\$53,136,222	\$53,473,379	\$19,775,417	\$19,772,215
METHODS OF FINANCE (INCLUDING RIDERS):				\$19,775,417	\$19,772,215
METHODS OF FINANCE (EXCLUDING RIDERS):	\$44,062,486	\$53,136,222	\$53,473,379	\$19,775,417	\$19,772,215
FULL TIME EQUIVALENT POSITIONS:	686.5	752.4	818.1	818.1	818.1

4.A. EXCEPTIONAL ITEM REQUEST SCHEDULE
 81st Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: **10/14/2008**
 TIME: **10:42:43AM**

Agency code: **713**

Agency name:
Tarleton State University

CODE	DESCRIPTION	Excp 2010	Excp 2011
	Item Name: Southwest Metroplex Outreach Initiative		
	Item Priority: 1		
	Includes Funding for the Following Strategy or Strategies: 03-04-05 Southwest Metroplex Outreach Initiative		
OBJECTS OF EXPENSE:			
1001	SALARIES AND WAGES	240,000	248,000
1005	FACULTY SALARIES	480,000	495,000
2004	UTILITIES	20,000	20,000
2005	TRAVEL	25,000	25,000
2006	RENT - BUILDING	500,000	500,000
2009	OTHER OPERATING EXPENSE	985,000	962,000
5000	CAPITAL EXPENDITURES	250,000	250,000
TOTAL, OBJECT OF EXPENSE		\$2,500,000	\$2,500,000

METHOD OF FINANCING:

1	General Revenue Fund	2,500,000	2,500,000
TOTAL, METHOD OF FINANCING		\$2,500,000	\$2,500,000

FULL-TIME EQUIVALENT POSITIONS (FTE):

14.00	14.00
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DESCRIPTION / JUSTIFICATION:

The purposes of this outreach initiative are: 1) expand citizens' access to affordable higher education in the greater southwest region of Fort Worth, which is one of the State's most rapidly growing regions, consequently allowing Tarleton to meet the higher education needs of an underserved growing region; and 2) strategically position Tarleton State University to reach the enrollment targets set for it by The Texas A&M University System and the Texas Higher Education Coordinating Board.

For the past 40 years, Tarleton has offered academic courses and programs in the Metroplex. Tarleton's clinical laboratory sciences program in Fort Worth is the state's largest preparatory program for medical technology professionals and has been in place since 1976. The University's alternative teacher certification program, a collaborative effort with Fort Worth Independent School District since 2001, is also one of the state's most successful programs of its kind. Enrollment growth in this region has been above the state-wide average; fall 2006 to fall 2007 was 33.1% in headcount (435 to 579) and 30.3% in full time student equivalents (197 to 257). Tarleton offers 29 graduate, undergraduate, and certification programs in the southwest region of the Metroplex. Total semester credit hours for these courses increased from fall 2006 to fall 2007 by 31.4% (FA06 = 2,542 SCH; FA07 = 3,341 SCH). Tarleton has developed a reputation in this region for delivering quality programs and it is located ideally to expand its services in order to meet the growing demands of this region's citizens for affordable and accessible education.

EXTERNAL/INTERNAL FACTORS:

4.A. EXCEPTIONAL ITEM REQUEST SCHEDULE
81st Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

DATE: **10/14/2008**
TIME: **10:42:51AM**

Agency code: **713**

Agency name:

Tarleton State University

CODE DESCRIPTION

Excp 2010

Excp 2011

For the citizens of Texas, the value of this initiative is to increase the number of affordable, upper level baccalaureate degree programs and master's degree programs to working adults in one of the state's most rapidly developing regions. Community colleges within the region will have increased opportunity for articulation agreements with Tarleton, improving access to locally-delivered baccalaureate degrees jointly planned with Tarleton versus agreements requiring transfer students to relocate to the main campus.

Increased funding is needed to support the demands for higher education by citizens in the Southwest Metroplex region by expanding current programs and initiating new programs, new faculty and support staff, classroom space expansion, increased travel expenses, additional computer hardware and software, office support space and electronic teaching and library materials.

In order for Tarleton to reach the enrollment targets set by the Texas Higher Education Coordinating Board's Closing the Gaps program, it will need to enroll more students than its main campus can accommodate, as well as attracting students from areas other than the traditional rural base.

4.A. EXCEPTIONAL ITEM REQUEST SCHEDULE
 81st Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: **10/14/2008**
 TIME: **10:42:51AM**

Agency code: **713**

Agency name:
Tarleton State University

CODE	DESCRIPTION	Excp 2010	Excp 2011
	Item Name: Central Texas Center: University System Center-Central Texas		
	Item Priority: 2		
	Includes Funding for the Following Strategy or Strategies: 03-01-01 University System Center - Central Texas		
OBJECTS OF EXPENSE:			
1001	SALARIES AND WAGES	600,000	618,000
1005	FACULTY SALARIES	420,000	435,000
2004	UTILITIES	350,000	350,000
2006	RENT - BUILDING	907,064	907,064
2009	OTHER OPERATING EXPENSE	220,000	210,819
5000	CAPITAL EXPENDITURES	502,936	479,117
TOTAL, OBJECT OF EXPENSE		\$3,000,000	\$3,000,000

METHOD OF FINANCING:

1	General Revenue Fund	3,000,000	3,000,000
TOTAL, METHOD OF FINANCING		\$3,000,000	\$3,000,000

FULL-TIME EQUIVALENT POSITIONS (FTE):

22.00	22.00
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DESCRIPTION / JUSTIFICATION:

Tarleton University System Center-Central Texas (Tarleton-CT), located in Killeen, was the first University System Center created by the State using the Texas Higher Education Coordinating Board's (THECB) Pathway Model. This model was designed to provide higher education opportunities in fast-growing geographical areas where opportunities for public postsecondary education are not readily available. Enrollment at Tarleton-CT in the spring 2008 semester was 1,885 students, and represents a 48% increase since opening its doors in 1999. There are 38 degree programs offered at the Center (25 undergraduate and 13 graduate programs). Tarleton has graduated 3,841 individuals from the Center (through May 2008), and there is no evidence that demand for educational services from Tarleton-CT will decrease.

The System Center at Killeen has delivered programs and services to the citizens of the Central Texas area as well as soldiers stationed at Fort Hood, however additional funding will be required to ensure continued success of the Center. Additional funding is requested to achieve a full-time equivalent enrollment of 1500. The request includes funds for 7 additional tenure-track faculty members, 7 additional student support staff, and 8 additional administrative support staff as well as funding for leasing additional classroom, lab, and office space needed for anticipated enrollment growth.

EXTERNAL/INTERNAL FACTORS:

Availability of affordable higher education for the Central Texas area has been a goal of the System Center since its inception. By providing bachelors and masters degrees to the community, the System Center contributes to the economic development of the area by preparing graduates for high tech jobs and filling the shortage of elementary and secondary teachers, principals, and superintendents for Texas school districts which is a major contribution to the goals of Closing the Gaps.

4.A. EXCEPTIONAL ITEM REQUEST SCHEDULE
 81st Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: **10/14/2008**
 TIME: **10:42:51AM**

Agency code: **713**

Agency name:
Tarleton State University

CODE	DESCRIPTION	Excp 2010	Excp 2011
	Item Name: Environmental Research: Texas Institute for Applied Environmental Research (TIAER)		
	Item Priority: 3		
	Includes Funding for the Following Strategy or Strategies: 03-02-01 Institute for Applied Environmental Research		
OBJECTS OF EXPENSE:			
1001	SALARIES AND WAGES	1,100,000	1,100,000
2009	OTHER OPERATING EXPENSE	400,000	400,000
	TOTAL, OBJECT OF EXPENSE	\$1,500,000	\$1,500,000
METHOD OF FINANCING:			
1	General Revenue Fund	1,500,000	1,500,000
	TOTAL, METHOD OF FINANCING	\$1,500,000	\$1,500,000

DESCRIPTION / JUSTIFICATION:

The Texas Institute of Applied Environmental Research (TIAER) conducts scientific research, economic inquiry, and institutional, statutory and regulatory analyses to address pressing environmental issues facing the state and nation, and assists public entities in the development and implementation of policies that promote environmental quality while maintaining a viable economy.

Funding of this item would further develop new technologies in addressing water quality issues in Texas and nationally. TIAER is recognized for the development of practical, equitable, and economically feasible solutions to environmental concerns. Through these funds the state of Texas will be on the cutting edge of water quality solutions.

EXTERNAL/INTERNAL FACTORS:

The State of Texas receives national and international recognition for TIAER initiatives, some of which have become national models for policy action. For example, a modeling framework, entitled Comprehensive Economic and Environmental Optimization Tool for Livestock and Poultry (CEEOT-LP), was developed and continues to be applied under a cooperating agreement with the EPA Office of Policy. Planned Intervention—Microwatershed Approach (PIMA) is another model that continues to be advanced under the banner of USDA Natural Resources Conservation Service.

As a result of the successful and recognized work by TIAER, there has been a significant influx of funding brought into the state. While a small amount of funds have been used to secure federal matching dollars, the majority of new funds generated were the result of productive research activities. Since 1990, \$27,322,120 of outside research funds has been generated by TIAER. This is 22 percent more funds than were provided through state appropriated funding. While state funding provides a base for research activities, it also depicts and confirms matching support to federal agencies for the work being done by the Institute.

4.A. EXCEPTIONAL ITEM REQUEST SCHEDULE
 81st Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: **10/14/2008**
 TIME: **10:42:51AM**

Agency code: **713**

Agency name:
Tarleton State University

CODE	DESCRIPTION	Excp 2010	Excp 2011
	Item Name: AGRICULTURE CENTER: Tarleton Agriculture Center		
	Item Priority: 4		
	Includes Funding for the Following Strategy or Strategies: 03-02-02 Tarleton Agriculture Center		
OBJECTS OF EXPENSE:			
1001	SALARIES AND WAGES	50,000	150,000
1005	FACULTY SALARIES	0	130,000
2009	OTHER OPERATING EXPENSE	50,000	75,000
5000	CAPITAL EXPENDITURES	400,000	145,000
TOTAL, OBJECT OF EXPENSE		\$500,000	\$500,000

METHOD OF FINANCING:

1	General Revenue Fund	500,000	500,000
TOTAL, METHOD OF FINANCING		\$500,000	\$500,000

FULL-TIME EQUIVALENT POSITIONS (FTE):

1.00	5.00
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DESCRIPTION / JUSTIFICATION:

The Tarleton Agriculture Center supports the instructional outreach and research programs in agriculture. It is located on 2,000 acres of University land and includes a dairy; beef cattle center, feedlot, and ranch; confinement swine operation; poultry facility; horse center with arena, stallion barn, and laboratory; horticulture center with greenhouses, frame house, and laboratory-classroom; golf course laboratory and support greenhouses; and a meats laboratory complete from abattoir to retail processing and sales. Located adjacent to the Texas A&M University Agricultural Research and Extension Center, the Tarleton Agriculture Center provides excellent employment experiences for Tarleton undergraduate agriculture majors and research opportunities for those seeking the master of science degree in agriculture.

Funds would be used to upgrade educational programming, improve animal herds, expand educational opportunities, purchase equipment, and make modifications to meet fire, safety and environmental codes.

The additional funds requested will support operations, including the new Tarleton Dairy Center, construction of which was funded through Tuition Revenue Bonds authorized by the 79th legislative session for environmental and production research and teaching to improve industry sustainability.

EXTERNAL/INTERNAL FACTORS:

4.A. EXCEPTIONAL ITEM REQUEST SCHEDULE
81st Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

DATE: **10/14/2008**
TIME: **10:42:51AM**

Agency code: **713**

Agency name:

Tarleton State University

CODE DESCRIPTION

Excp 2010

Excp 2011

The Tarleton Agriculture Center has been a contributing part of the State of Texas and The Texas A&M University System for many years, and has made numerous research contributions to the development and refinement of processes beneficial to the safety, productivity and well-being of the agricultural resources available to Texas citizens.

Efficient and effective operation of the Agriculture Center for teaching, research and service activities will help ensure a sound agricultural base economy for the State of Texas. The Center is recognized as a popular demonstration site for high school students. It serves as a teaching laboratory for future teachers of agriculture.

This expansion would improve agriculture production through education and extension, which in turn expands the economy and increases the number of jobs in north central Texas. The funding increase will further these improvements and expansions, resulting in a positive impact on quality of life in Texas.

4.A. EXCEPTIONAL ITEM REQUEST SCHEDULE
 81st Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: **10/14/2008**
 TIME: **10:42:51AM**

Agency code: **713**

Agency name:
Tarleton State University

CODE	DESCRIPTION	Excp 2010	Excp 2011
	Item Name: Tuition Revenue Bond (TRB) Debt Service		
	Item Priority: 5		
	Includes Funding for the Following Strategy or Strategies: 02-01-02 Tuition Revenue Bond Retirement		
OBJECTS OF EXPENSE:			
2008	DEBT SERVICE	15,344,485	15,344,485
	TOTAL, OBJECT OF EXPENSE	\$15,344,485	\$15,344,485
METHOD OF FINANCING:			
1	General Revenue Fund	15,344,485	15,344,485
	TOTAL, METHOD OF FINANCING	\$15,344,485	\$15,344,485

DESCRIPTION / JUSTIFICATION:

Request for State funding of the debt service associated requested TRBs: renovation and rehabilitation of instructional buildings (\$53M), student success center and classroom building (\$36M), special event center (\$58M), and environmental and agribusiness research building (\$29M).

Tarleton is expanding and enhancing its programs and services to meet the needs of its student body. Because of this growth and expansion, it is critical that the State recognize financial support of these projects and fully fund the related debt service.

This exceptional item request would allow Tarleton to support the debt service associated with its TRB projects, without having to divert or reallocate educational funds, which are already lacking. These projects will assist Tarleton in meeting its Closing the Gaps targets for participation, success and research.

EXTERNAL/INTERNAL FACTORS:

4.B. EXCEPTIONAL ITEMS STRATEGY ALLOCATION SCHEDULE

81st Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

DATE: **10/14/2008**
TIME: **10:44:54AM**

Agency code: **713** Agency name **Tarleton State University**

Code	Description	Excp 2010	Excp 2011
Item Name: Southwest Metroplex Outreach Initiative			
Allocation to Strategy: 3-4-5 Southwest Metroplex Outreach Initiative			
OBJECTS OF EXPENSE:			
1001	SALARIES AND WAGES	240,000	248,000
1005	FACULTY SALARIES	480,000	495,000
2004	UTILITIES	20,000	20,000
2005	TRAVEL	25,000	25,000
2006	RENT - BUILDING	500,000	500,000
2009	OTHER OPERATING EXPENSE	985,000	962,000
5000	CAPITAL EXPENDITURES	250,000	250,000
TOTAL, OBJECT OF EXPENSE		\$2,500,000	\$2,500,000
METHOD OF FINANCING:			
	1 General Revenue Fund	2,500,000	2,500,000
TOTAL, METHOD OF FINANCING		\$2,500,000	\$2,500,000
FULL-TIME EQUIVALENT POSITIONS (FTE):		14.0	14.0

4.B. EXCEPTIONAL ITEMS STRATEGY ALLOCATION SCHEDULE

81st Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

DATE: **10/14/2008**
TIME: **10:45:06AM**

Agency code: **713** Agency name **Tarleton State University**

Code	Description	Excp 2010	Excp 2011
Item Name: Central Texas Center: University System Center-Central Texas			
Allocation to Strategy: 3-1-1 University System Center - Central Texas			
OBJECTS OF EXPENSE:			
1001	SALARIES AND WAGES	600,000	618,000
1005	FACULTY SALARIES	420,000	435,000
2004	UTILITIES	350,000	350,000
2006	RENT - BUILDING	907,064	907,064
2009	OTHER OPERATING EXPENSE	220,000	210,819
5000	CAPITAL EXPENDITURES	502,936	479,117
TOTAL, OBJECT OF EXPENSE		\$3,000,000	\$3,000,000
METHOD OF FINANCING:			
	1 General Revenue Fund	3,000,000	3,000,000
TOTAL, METHOD OF FINANCING		\$3,000,000	\$3,000,000
FULL-TIME EQUIVALENT POSITIONS (FTE):		22.0	22.0

4.B. EXCEPTIONAL ITEMS STRATEGY ALLOCATION SCHEDULE

81st Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: **10/14/2008**
 TIME: **10:45:06AM**

Agency code: **713** Agency name **Tarleton State University**

Code	Description	Excp 2010	Excp 2011
Item Name: Environmental Research: Texas Institute for Applied Environmental Research (TIAER)			
Allocation to Strategy: 3-2-1 Institute for Applied Environmental Research			
OBJECTS OF EXPENSE:			
1001	SALARIES AND WAGES	1,100,000	1,100,000
2009	OTHER OPERATING EXPENSE	400,000	400,000
TOTAL, OBJECT OF EXPENSE		\$1,500,000	\$1,500,000
METHOD OF FINANCING:			
1	General Revenue Fund	1,500,000	1,500,000
TOTAL, METHOD OF FINANCING		\$1,500,000	\$1,500,000
FULL-TIME EQUIVALENT POSITIONS (FTE):		0.0	0.0

4.B. EXCEPTIONAL ITEMS STRATEGY ALLOCATION SCHEDULE

81st Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: **10/14/2008**
 TIME: **10:45:06AM**

Agency code: **713** Agency name **Tarleton State University**

Code	Description	Excp 2010	Excp 2011
Item Name: AGRICULTURE CENTER: Tarleton Agriculture Center			
Allocation to Strategy: 3-2-2 Tarleton Agriculture Center			
OBJECTS OF EXPENSE:			
1001	SALARIES AND WAGES	50,000	150,000
1005	FACULTY SALARIES	0	130,000
2009	OTHER OPERATING EXPENSE	50,000	75,000
5000	CAPITAL EXPENDITURES	400,000	145,000
TOTAL, OBJECT OF EXPENSE		\$500,000	\$500,000
METHOD OF FINANCING:			
1	General Revenue Fund	500,000	500,000
TOTAL, METHOD OF FINANCING		\$500,000	\$500,000
FULL-TIME EQUIVALENT POSITIONS (FTE):		1.0	5.0

4.B. EXCEPTIONAL ITEMS STRATEGY ALLOCATION SCHEDULE

81st Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

DATE: **10/14/2008**
TIME: **10:45:06AM**

Agency code: **713** Agency name **Tarleton State University**

Code	Description	Excp 2010	Excp 2011
Item Name: Tuition Revenue Bond (TRB) Debt Service			
Allocation to Strategy: 2-1-2 Tuition Revenue Bond Retirement			
OBJECTS OF EXPENSE:			
	2008 DEBT SERVICE	15,344,485	15,344,485
TOTAL, OBJECT OF EXPENSE		\$15,344,485	\$15,344,485
METHOD OF FINANCING:			
	1 General Revenue Fund	15,344,485	15,344,485
TOTAL, METHOD OF FINANCING		\$15,344,485	\$15,344,485

4.C. EXCEPTIONAL ITEMS STRATEGY REQUEST
 81st Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/14/2008
TIME: 10:46:23AM

Agency Code: **713** Agency name: **Tarleton State University**

GOAL:	2 Provide Infrastructure Support	Statewide Goal/Benchmark:	2 - 0
OBJECTIVE:	1 Provide Operation and Maintenance of E&G Space	Service Categories:	
STRATEGY	2 Tuition Revenue Bond Retirement	Service: 10 Income: A.2 Age: B.3	

CODE DESCRIPTION	Excp 2010	Excp 2011
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OBJECTS OF EXPENSE:

2008 DEBT SERVICE	15,344,485	15,344,485
Total, Objects of Expense	\$15,344,485	\$15,344,485

METHOD OF FINANCING:

1 General Revenue Fund	15,344,485	15,344,485
Total, Method of Finance	\$15,344,485	\$15,344,485

EXCEPTIONAL ITEM(S) INCLUDED IN STRATEGY:

Tuition Revenue Bond (TRB) Debt Service

4.C. EXCEPTIONAL ITEMS STRATEGY REQUEST
 81st Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/14/2008
TIME: 10:46:34AM

Agency Code: **713** Agency name: **Tarleton State University**

GOAL: 3 Provide Special Item Support Statewide Goal/Benchmark: 2 - 6
 OBJECTIVE: 1 Instructional Support Special Item Support Service Categories:
 STRATEGY 1 University System Center - Central Texas Service: 19 Income: A.2 Age: B.3

CODE DESCRIPTION	Excp 2010	Excp 2011
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OBJECTS OF EXPENSE:

1001 SALARIES AND WAGES	600,000	618,000
1005 FACULTY SALARIES	420,000	435,000
2004 UTILITIES	350,000	350,000
2006 RENT - BUILDING	907,064	907,064
2009 OTHER OPERATING EXPENSE	220,000	210,819
5000 CAPITAL EXPENDITURES	502,936	479,117
Total, Objects of Expense	\$3,000,000	\$3,000,000

METHOD OF FINANCING:

1 General Revenue Fund	3,000,000	3,000,000
Total, Method of Finance	\$3,000,000	\$3,000,000

FULL-TIME EQUIVALENT POSITIONS (FTE):

22.0	22.0
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EXCEPTIONAL ITEM(S) INCLUDED IN STRATEGY:

Central Texas Center: University System Center-Central Texas

4.C. EXCEPTIONAL ITEMS STRATEGY REQUEST
 81st Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/14/2008
TIME: 10:46:34AM

Agency Code: **713** Agency name: **Tarleton State University**

GOAL:	3 Provide Special Item Support	Statewide Goal/Benchmark:	2 - 17
OBJECTIVE:	2 Research Special Item Support	Service Categories:	
STRATEGY	1 Institute for Applied Environmental Research	Service: 21 Income: A.2 Age: B.3	

CODE DESCRIPTION	Excp 2010	Excp 2011
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OBJECTS OF EXPENSE:

1001 SALARIES AND WAGES	1,100,000	1,100,000
2009 OTHER OPERATING EXPENSE	400,000	400,000
Total, Objects of Expense	\$1,500,000	\$1,500,000

METHOD OF FINANCING:

1 General Revenue Fund	1,500,000	1,500,000
Total, Method of Finance	\$1,500,000	\$1,500,000

EXCEPTIONAL ITEM(S) INCLUDED IN STRATEGY:

Environmental Research: Texas Institute for Applied Environmental Research (TIAER)

4.C. EXCEPTIONAL ITEMS STRATEGY REQUEST
 81st Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/14/2008
TIME: 10:46:34AM

Agency Code: **713**

Agency name: **Tarleton State University**

GOAL: 3 Provide Special Item Support
 OBJECTIVE: 2 Research Special Item Support
 STRATEGY 2 Tarleton Agriculture Center

Statewide Goal/Benchmark: 2 - 4
 Service Categories:
 Service: 19 Income: A.2 Age: B.3

CODE DESCRIPTION	Excp 2010	Excp 2011
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OBJECTS OF EXPENSE:

1001 SALARIES AND WAGES	50,000	150,000
1005 FACULTY SALARIES	0	130,000
2009 OTHER OPERATING EXPENSE	50,000	75,000
5000 CAPITAL EXPENDITURES	400,000	145,000
Total, Objects of Expense	\$500,000	\$500,000

METHOD OF FINANCING:

1 General Revenue Fund	500,000	500,000
Total, Method of Finance	\$500,000	\$500,000

FULL-TIME EQUIVALENT POSITIONS (FTE):

1.0	5.0
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EXCEPTIONAL ITEM(S) INCLUDED IN STRATEGY:

AGRICULTURE CENTER: Tarleton Agriculture Center

4.C. EXCEPTIONAL ITEMS STRATEGY REQUEST
 81st Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/14/2008
TIME: 10:46:34AM

Agency Code: **713** Agency name: **Tarleton State University**

GOAL: 3 Provide Special Item Support Statewide Goal/Benchmark: 2 - 6
 OBJECTIVE: 4 Institutional Support Special Item Support Service Categories:
 STRATEGY 5 Southwest Metroplex Outreach Initiative Service: NA Income: NA Age: NA

CODE DESCRIPTION	Excp 2010	Excp 2011
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OBJECTS OF EXPENSE:

1001 SALARIES AND WAGES	240,000	248,000
1005 FACULTY SALARIES	480,000	495,000
2004 UTILITIES	20,000	20,000
2005 TRAVEL	25,000	25,000
2006 RENT - BUILDING	500,000	500,000
2009 OTHER OPERATING EXPENSE	985,000	962,000
5000 CAPITAL EXPENDITURES	250,000	250,000
Total, Objects of Expense	\$2,500,000	\$2,500,000

METHOD OF FINANCING:

1 General Revenue Fund	2,500,000	2,500,000
Total, Method of Finance	\$2,500,000	\$2,500,000

FULL-TIME EQUIVALENT POSITIONS (FTE): 14.0 14.0

EXCEPTIONAL ITEM(S) INCLUDED IN STRATEGY:

Southwest Metroplex Outreach Initiative

6.A. HISTORICALLY UNDERUTILIZED BUSINESS SUPPORTING SCHEDULE

81st Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

Date: 10/14/2008
Time: 10:47:36AM

Agency Code: 713 Agency: Tarleton State University

COMPARISON TO STATEWIDE HUB PROCUREMENT GOALS

A. Fiscal Year 2006 - 2007 HUB Expenditure Information

Statewide HUB Goals	Procurement Category	HUB Expenditures FY 2006			Total Expenditures FY 2006	HUB Expenditures FY 2007			Total Expenditures FY 2007
		% Goal	% Actual	Actual \$		% Goal	% Actual	Actual \$	
11.9%	Heavy Construction	22.0 %	0.0%	\$0	\$825	25.0 %	0.0%	\$0	\$2,235
26.1%	Building Construction	22.0 %	0.0%	\$0	\$25,081	25.0 %	0.0%	\$0	\$2,031
57.2%	Special Trade Construction	22.0 %	48.3%	\$1,790,012	\$3,708,067	25.0 %	79.7%	\$1,305,007	\$1,636,823
20.0%	Professional Services	22.0 %	0.6%	\$1,049	\$184,474	25.0 %	0.0%	\$0	\$226,018
33.0%	Other Services	22.0 %	5.9%	\$227,411	\$3,875,687	25.0 %	4.8%	\$229,697	\$4,799,621
12.6%	Commodities	22.0 %	45.5%	\$3,483,124	\$7,654,878	25.0 %	42.1%	\$3,221,074	\$7,647,262
	Total Expenditures		35.6%	\$5,501,596	\$15,449,012		33.2%	\$4,755,778	\$14,313,990

B. Assessment of Fiscal Year 2006 - 2007 Efforts to Meet HUB Procurement Goals

Attainment:

The agency attained or exceeded one of six for the applicable statewide HUB procurement goals in 2006. In 2007, the agency attained or exceeded two of six for the applicable statewide HUB procurement goals. Specialized HUB Forums are held with purchasing staff and university departments. The HUB Coordinator serves as a founding member of the Texas Universities HUB Coordinator Alliance. The agency sponsors an annual Economic Opportunity Forum to promote business with HUB vendors. The HUB Coordinator attends Economic Opportunity Forums and Spot Bid Fairs designed to increase HUB utilization. The Coordinator also encourages HUB vendors to apply for State certification, and provides assistance in the application process. Primary contractors are encouraged to subcontract with HUB vendors and are assisted by the HUB Coordinator in locating HUB vendors to be utilized. HUB training is provided to all employees with delegated purchasing authority.

Applicability:

Procurement categories of heavy construction and building construction (large construction projects) are managed by the Facilities and Construction department of the Texas A&M University System.

Factors Affecting Attainment:

Departments are delegated purchasing authority for expenditures less than \$2,000. The Purchasing department bids out all goods and services greater than \$2,000. The State Centralized Master Bidders List is utilized for selecting HUBS on all transactions greater than \$2,000. The agency identifies and solicits certified HUBS on each bid.

Monthly progress reports are issued to each appropriate administrator that provide management information on total monthly expenditures in relation to expenditures with HUB vendors. The CEO receives a comprehensive progress report for the university which is reviewed by the President's Council.

All agency personnel are charged with the responsibility of identifying potential HUB vendors and providing this information to the HUB Coordinator. The HUB Coordinator is responsible for contacting the vendor, explaining the program, and assisting the vendor in the certification process.

There are a limited number of HUB vendors within a reasonable proximity to the agency. Though solicited, many HUB vendors do not respond to Invitations for Bid, Requests for Offer and Requests for Proposal.

6.A. HISTORICALLY UNDERUTILIZED BUSINESS SUPPORTING SCHEDULE

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"Good-Faith" Efforts:

Tarleton State University has implemented the good-faith procedures required by 1 TAC, Section 111.13(c), Annual Procurement Utilization Goals. The university has implemented measures to promulgate the use of HUB vendors. The university's planned "good faith effort" includes the utilization of HUB vendors to the extent permitted by law for each procurement category, monitoring HUB expenditures and reporting HUB expenditures to appropriate university personnel on a monthly basis, and requiring HUB training for all employees authorized to purchase goods and services on behalf of the university. Tarleton is working with the DFW Hispanic Contractors Association, the DFW Black Contractors Association, Tarleton's Small Business Development Center, and other minority/small business councils in order to promote opportunities for HUB vendors.

6.I. 10 Percent Biennial Base Reduction Options Schedule

Approved Reduction Amount

\$2,033,237

"Approved Base" here refers to approved 2008-09 base AFTER policy letter exceptions have been excluded.

Agency Code: 713			Agency Name: Tarleton State University								
Rank	Reduction Item		Biennial Application of 10% Percent Reduction				FTE Reductions (FY 2010-11 Base Request Compared to Budgeted 2009)		Revenue Impact? Y/N	Cumulative GR-related reduction as a % of Approved Base	
	Strat	Name	GR	GR-Dedicated	Federal	Other	All Funds	FY 08	FY 09		
1	1-1-6	Workers' Compensation Insurance	21,272				\$ 21,272			N	0.1%
2	1-1-7	Unemployment Compensation Insurance	3,937				\$ 3,937			N	0.1%
3	1-1-14	Excellence Funding	78,152				\$ 78,152			N	0.5%
4	3-1-1	University System Center - Central Texas	1,000,000				\$ 1,000,000			N	5.4%
5	3-2-1	Institute for Applied Environmental Research	209,991				\$ 209,991			N	6.5%
6	3-2-2	Tarleton Agriculture Center	49,217				\$ 49,217			N	6.7%
7	3-4-1	Institutional Enhancement	670,668				\$ 670,668			N	10.0%
8							\$ -				10.0%
9							\$ -				10.0%
10							\$ -				10.0%
11							\$ -				10.0%
12							\$ -				10.0%
Agency Biennial Total			\$ 2,033,237	\$ -	\$ -	\$ -	\$ 2,033,237	0.0	0.0		10.0%
Agency Biennial Total (GR + GR-D)				\$ 2,033,237							

Rank / Name

Explanation of Impact to Programs and Revenue Collections

The biennial total of \$2,033,237 represents the amount of the ten percent reduction, which if implemented, would hinder programs and services across all strategies. If Tarleton is to continue to meet the aggressive goals set forth in the THECB's Closing the Gaps by 2015 plan, then funding must remain constant and at some point increase to be able to accommodate access and affordability to those constituents seeking a baccalaureate degree. If the ten percent reduction remains, educational programs and services will face the repercussions as quality improvement and consistency become major issues. The mission of higher education would be more difficult to meet.

Schedule 1A: Other Educational and General Income
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Agency Code: 713 Agency Name: Tarleton State University

	Act 2007	Act 2008	Bud 2009	Est 2010	Est 2011
Gross Tuition					
Gross Resident Tuition	11,623,079	11,871,721	12,367,679	12,367,679	12,367,679
Gross Non-Resident Tuition	3,810,895	3,773,373	3,779,426	3,779,426	3,779,426
Gross Tuition	15,433,974	15,645,094	16,147,105	16,147,105	16,147,105
Less: Remissions and Exemptions	(2,744,998)	(2,755,000)	(2,775,000)	(2,775,000)	(2,775,000)
Less: Refunds	0	0	0	0	0
Less: Installment Payment Forfeits	0	0	0	0	0
Less: Board Authorized Tuition Increases (TX. Educ. Code Ann. Sec. 54.008)	(238,000)	(252,000)	(520,440)	(520,440)	(520,440)
Less: Tuition increases charged to doctoral students with hours in excess of 100 (TX. Educ. Code Ann. Sec. 54.012)	0	0	0	0	0
Less: Tuition increases charged to undergraduate students with excessive hours above degree requirements. (TX. Educ. Code Ann. Sec. 61.0595)	0	(100,000)	(100,000)	(100,000)	(100,000)
Less: Tuition rebates for certain undergraduates (TX. Educ. Code Ann. Sec. 54.0065)	(80,000)	(45,000)	(45,000)	(45,000)	(45,000)
Plus: Tuition waived for Students 55 Years or Older (TX. Educ. Code Ann. Sec. 54.013)	0	0	0	0	0
Less: Tuition for repeated or excessive hours (TX. Educ. Code Ann. Sec. 54.014)	0	(190,000)	(190,000)	(190,000)	(190,000)
Plus: Tuition waived for Texas Grant Recipients (TX. Educ. Code Ann. Sec. 56.307)	0	0	0	0	0
Subtotal	12,370,976	12,303,094	12,516,665	12,516,665	12,516,665
Less: Transfer of Tuition to Retirement of Indebtedness: 1) Skiles Act	0	0	0	0	0
Less: Transfer of funds for Texas Public Education Grants Program (Tex. Educ. Code Ann. Sec. 56c) and for Emergency Loans (Tex. Educ. Code Ann. Sec. 56d)	(1,752,968)	(1,777,160)	(1,821,019)	(1,821,019)	(1,821,019)
Less: Transfer of Funds (2%) for Emergency Loans (Medical School)	0	0	0	0	0
Less: Transfer of Funds for Repayment of Student Loans of Physicians (Tx. Educ. Code Ann. Sec. 61.539)	0	0	0	0	0
Less: Statutory Tuition (Tx. Educ. Code Ann. Sec. 54.051) Set Aside for Doctoral Incentive Loan Repayment Program (Tx. Educ. Code Ann. Sec. 56.095)	(1,610)	(1,600)	(1,600)	(1,600)	(1,600)
Less: Other Authorized Deduction					

Schedule 1A: Other Educational and General Income

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Agency Code: 713

Agency Name: Tarleton State University

	Act 2007	Act 2008	Bud 2009	Est 2010	Est 2011
Net Tuition	10,616,398	10,524,334	10,694,046	10,694,046	10,694,046
Student Teaching Fees	0	0	0	0	0
Special Course Fees	0	0	0	0	0
Laboratory Fees	224,647	196,229	237,000	237,000	237,000
Subtotal, Tuition and Fees (Formula Amounts for Health-Related Institutions)	10,841,045	10,720,563	10,931,046	10,931,046	10,931,046
OTHER INCOME					
Interest on General Funds:					
Local Funds in State Treasury	294,411	230,000	250,000	250,000	250,000
Funds in Local Depositories, e.g., local amounts	0	0	0	0	0
Other Income (Itemize)					
Subtotal, Other Income	294,411	230,000	250,000	250,000	250,000
Subtotal, Other Educational and General Income	11,135,456	10,950,563	11,181,046	11,181,046	11,181,046
Less: O.A.S.I. Applicable to Educational and General Local Funds Payrolls	(608,399)	(704,381)	(725,512)	(725,512)	(725,512)
Less: Teachers Retirement System and ORP Proportionality for Educational and General Funds	(502,047)	(694,573)	(715,410)	(715,410)	(715,410)
Less: Staff Group Insurance Premiums	(1,135,418)	(1,580,469)	(1,580,469)	(1,580,469)	(1,580,469)
Total, Other Educational and General Income (Formula Amounts for General Academic Institutions)	8,889,592	7,971,140	8,159,655	8,159,655	8,159,655
Reconciliation to Summary of Request for FY 2007-2009:					
Plus: Transfer of Tuition for Retirement of Indebtedness - Skiles Act	0	0	0	0	0
Plus: Transfer of Funds for Texas Public Education Grants Program and Emergency Loans	1,752,968	1,777,160	1,821,019	1,821,019	1,821,019
Plus: Transfer of Funds for Cancellation of Student Loans of Physicians	0	0	0	0	0
Plus: Organized Activities	586,514	415,000	415,000	415,000	415,000
Plus: Staff Group Insurance Premiums	1,135,418	1,580,469	1,580,469	1,580,469	1,580,469
Plus: Board-authorized Tuition Income	238,000	252,000	520,440	520,440	520,440
Plus: Tuition Increases Charged to Doctoral Students with Hours in Excess of 100	0	0	0	0	0

Schedule 1A: Other Educational and General Income
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	Act 2007	Act 2008	Bud 2009	Est 2010	Est 2011
Plus: Tuition Increases Charged to Undergraduate Students with Excessive Hours above Degree Requirements (TX. Educ. Code Ann. Sec. 61.0595)	0	100,000	100,000	100,000	100,000
Plus: Tuition rebates for certain undergraduates (TX Educ.Code Ann. Sec. 54.0065)	80,000	45,000	45,000	45,000	45,000
Plus: Tuition for repeated or excessive hours (TX. Educ. Code Ann. Sec. 54.014)	0	190,000	190,000	190,000	190,000
Less: Tuition Waived for Students 55 Years or Older	0	0	0	0	0
Less: Tuition Waived for Texas Grant Recipients	0	0	0	0	0
Plus: Indirect Cost Recovery 2007 (health-related institutions only)	0	0	0	0	0
Total, Other Educational and General Income Reported on Summary of Request	12,682,492	12,330,769	12,831,583	12,831,583	12,831,583

Schedule 2: Grand Total Educational, General and Other Funds

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	Act 2007	Act 2008	Bud 2009	Est 2010	Est 2011
Balances as of Beginning of Fiscal Year					
Encumbered and Obligated	0	0	0	0	0
Unencumbered and Unobligated	0	0	0	0	0
Capital Projects - Legislative Appropriations	0	0	0	0	0
Capital Projects - Other Educational and General Funds	0	0	0	0	0
General Revenue Appropriations					
Direct Appropriations	31,565,022	40,645,351	40,641,796	0	0
Less: Transfer Sec. 9-5.09(c), Expenditures for Commercial Air Travel (2007)	0	0	0	0	0
Transfer from Office of the Governor Deficiency and Emergency Grants	0	0	0	0	0
Less: General Revenue Appropriations Lapsed	0	0	0	0	0
Plus: Additional General Revenue through Budget Execution	0	0	0	0	0
Other (Itemize)					
Subtotal, General Revenue Appropriations	31,565,022	40,645,351	40,641,796	0	0
Other Educational and General Income	12,682,492	12,330,769	12,831,583	12,831,583	12,831,583
Other Appropriated Funds Income					
Health-related Institutions Patient Income (medical, dental, other)	0	0	0	0	0
Interagency contracts	0	0	0	0	0
Tobacco - Related Funds	0	0	0	0	0
Other (Itemize)					
TOTAL, EDUCATIONAL AND GENERAL APPROPRIATIONS	44,247,514	52,976,120	53,473,379	12,831,583	12,831,583
General Revenue Transfers					
Transfer from Coordinating Board for Advanced Research Program	0	0	0	0	0
Transfer from Coordinating Board for Texas College Work Study Program (2007, 2008, 2009)	49,438	51,060	0	0	0
Transfer from Coordinating Board for the Cancer Registry (2007)	0	0	0	0	0
Transfer from Coordinating Board for Professional Nursing Shortage Reduction Program	0	0	0	0	0
Transfer of GR Group Insurance Premium from Comptroller (UT and TAMU Components only)	3,310,557	3,633,123	3,114,001	0	0
Less: Transfer to Other Institutions	0	0	0	0	0
Less: Transfer to Department of Health, Disproportionate Share - State-Owned Hospitals (2007, 2008, 2009)	0	0	0	0	0

Schedule 2: Grand Total Educational, General and Other Funds

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Agency Code: 713 Agency Name: Tarleton State University

	Act 2007	Act 2008	Bud 2009	Est 2010	Est 2011
Other (Itemize)					
Other: Fifth Year Accounting Scholarship	0	0	0	0	0
Texas Grants	1,541,375	2,008,545	2,000,000	0	0
Less: Transfer to System Administration	0	0	0	0	0
B-on-Time Program	0	0	0	0	0
Subtotal, General Revenue Transfers	4,901,370	5,692,728	5,114,001	0	0
General Revenue HEF for Operating Expenses	0	0	0	0	0
Transfer from Available University Funds (UT, A&M and Prairie View A&M Only)	0	0	0	0	0
Other Additions (Itemize)					
Increase Capital Projects - Educational and General Funds	0	0	0	0	0
Transfer from Department of Health, Disproportionate Share - State-owned Hospitals (2007, 2008, 2009)	0	0	0	0	0
Transfers from Other Funds, e.g., Designated funds transferred for educational and general activities (Itemize)	0	0	0	0	0
Other (Itemize)					
Other Deductions (Itemize)					
Decrease Capital Projects - Educational and General Funds	0	0	0	0	0
Other (Itemize)					
Total Funds	49,148,884	58,668,848	58,587,380	12,831,583	12,831,583
Less: Balances as of End of Fiscal Year					
Encumbered and Obligated	0	0	0	0	0
Unencumbered and Unobligated	0	0	0	0	0
Capital Projects - Legislative Appropriations	0	0	0	0	0
Capital Projects - Other Educational and General Funds	0	0	0	0	0
Grand Total, Educational, General and Other Funds	49,148,884	58,668,848	58,587,380	12,831,583	12,831,583
Designated Tuition (Sec. 54.0513)	16,523,773	18,785,000	21,140,711	21,140,711	21,140,711
Indirect Cost Recovery (Sec. 145.001(d))	628,067	430,000	430,000	430,000	430,000

Schedule 3B: Staff Group Insurance Data Elements (UT/A&M)
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	E&G Enrollment	GR Enrollment	GR-D/OEGI Enrollment	Total E&G (Check)	Local Non-E&G
GR & GR-D Percentages					
GR %	74.37%				
GR-D %	25.63%				
Total Percentage	100.00%				
FULL TIME ACTIVES					
1a Employee Only	285	212	73	285	123
2a Employee and Children	85	63	22	85	28
3a Employee and Spouse	107	80	27	107	33
4a Employee and Family	142	106	36	142	58
5a Eligible, Opt Out	39	29	10	39	18
6a Eligible, Not Enrolled	4	3	1	4	5
Total for This Section	662	493	169	662	265
PART TIME ACTIVES					
1b Employee Only	19	14	5	19	5
2b Employee and Children	1	1	0	1	2
3b Employee and Spouse	1	1	0	1	1
4b Employee and Family	1	1	0	1	1
5b Eligible, Opt Out	2	1	1	2	3
6b Eligible, Not Enrolled	13	10	3	13	6
Total for This Section	37	28	9	37	18
Total Active Enrollment	699	521	178	699	283

Schedule 3B: Staff Group Insurance Data Elements (UT/A&M)
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	E&G Enrollment	GR Enrollment	GR-D/OEGI Enrollment	Total E&G (Check)	Local Non-E&G
FULL TIME RETIREES by ERS					
1c Employee Only	114	85	29	114	52
2c Employee and Children	2	1	1	2	1
3c Employee and Spouse	91	68	23	91	42
4c Employee and Family	1	1	0	1	0
5c Eligible, Opt Out	2	1	1	2	0
6c Eligible, Not Enrolled	0	0	0	0	0
Total for This Section	210	156	54	210	95
PART TIME RETIREES by ERS					
1d Employee Only	0	0	0	0	47
2d Employee and Children	0	0	0	0	1
3d Employee and Spouse	0	0	0	0	0
4d Employee and Family	0	0	0	0	0
5d Eligible, Opt Out	0	0	0	0	5
6d Eligible, Not Enrolled	0	0	0	0	17
Total for This Section	0	0	0	0	70
Total Retirees Enrollment	210	156	54	210	165
TOTAL FULL TIME ENROLLMENT					
1e Employee Only	399	297	102	399	175
2e Employee and Children	87	64	23	87	29
3e Employee and Spouse	198	148	50	198	75
4e Employee and Family	143	107	36	143	58
5e Eligible, Opt Out	41	30	11	41	18
6e Eligible, Not Enrolled	4	3	1	4	5
Total for This Section	872	649	223	872	360

Schedule 3B: Staff Group Insurance Data Elements (UT/A&M)
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Agency Code: 713

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	E&G Enrollment	GR Enrollment	GR-D/OEGI Enrollment	Total E&G (Check)	Local Non-E&G
TOTAL ENROLLMENT					
1f Employee Only	418	311	107	418	227
2f Employee and Children	88	65	23	88	32
3f Employee and Spouse	199	149	50	199	76
4f Employee and Family	144	108	36	144	59
5f Eligible, Opt Out	43	31	12	43	26
6f Eligible, Not Enrolled	17	13	4	17	28
Total for This Section	909	677	232	909	448

SCHEDULE 4: COMPUTATION OF OASI
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Agency Code: 713 Agency: Tarleton State University

	<u>Actual Salaries & Wages 2007</u>	<u>Actual Salaries & Wages 2008</u>	<u>Budgeted Salaries & Wages 2009</u>	<u>Estimated Salaries & Wages 2010</u>	<u>Estimated Salaries & Wages 2011</u>
Gross Educational & General Payroll - Subject to OASI	\$1,030,771	\$6,830,371	\$8,756,348	\$8,756,348	\$8,756,348
FE Employees - Subject to OASI	607.1	699.5	741.0	741.0	741.0
Average Salary (Gross Payroll /FE Employees)	\$1,113	\$2,652	\$2,303	\$2,303	\$2,303
Employer OASI Rate 7.65% x Average Salary x FE Employees	\$,910 607.1	\$,028 699.5	\$,001 741.0	\$,001 741.0	\$,001 741.0
Grand Total, OASI	\$2,373,761	\$2,817,586	\$2,964,741	\$2,964,741	\$2,964,741

	<u>% to Total</u>	<u>Allocation of OASI</u>	<u>% to Total</u>	<u>Allocation of OASI</u>	<u>% to Total</u>	<u>Allocation of OASI</u>	<u>% to Total</u>	<u>Allocation of OASI</u>	<u>% to Total</u>	<u>Allocation of OASI</u>
Proportionality Percentage Based on Comptroller Accounting Policy Statement #11, Exhibit 2										
General Revenue (% to Total)	0.7437	\$,765,366	0.7500	\$,113,190	0.7553	\$,239,269	0.7553	\$,239,269	0.7553	\$,239,269
Other Educational and General Funds (% to Total)	0.2563	608,395	0.2500	704,397	0.2447	725,472	0.2447	725,472	0.2447	725,472
Health-related Institutions Patient Income (% to Total)	0.0000	0	0.0000	0	0.0000	0	0.0000	0	0.0000	0
Grand Total, OASI (100%)	1.0000	\$2,373,761	1.0000	\$2,817,586	1.0000	\$2,964,741	1.0000	\$2,964,741	1.0000	\$2,964,741

SCHEDULE 5: CALCULATION OF RETIREMENT PROPORTIONALITY AND ORP DIFFERENTIAL

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Agency code: **713** Agency name: **Tarleton State University**

Description	Act 2007	Act 2008	Bud 2009	Est 2010	Est 2011
Proportionality Amounts					
Gross Educational and General Payroll - Subject to Retirement	32,538,699	35,536,334	37,744,402	37,744,402	37,744,402
Employer Contribution to Retirement Programs	1,925,324	2,102,695	2,233,443	2,233,443	2,233,443
Proportionality Percentage					
General Revenue	0.75 %	0.75 %	0.75 %	0.75 %	0.75 %
Other Educational and General Income	0.25 %	0.25 %	0.25 %	0.25 %	0.25 %
Health-related Institutions Patient Income	0.00 %	0.00 %	0.00 %	0.00 %	0.00 %
Proportional Contribution					
Other Educational and General Proportional Contribution (Other E&G percentage x Total Employer Contribution to Retirement Programs)	4,813	5,257	5,584	5,584	5,584
HRI Patient Income Proportional Contribution (HRI Patient Income percentage x Total Employer Contribution To Retirement Programs)	0	0	0	0	0
Differential					
Gross Payroll Subject to Differential - Optional Retirement Program	9,847,866	9,641,118	9,438,655	9,438,655	9,438,655
Total Differential	129,007	70,380	68,902	68,902	68,902

Schedule 6: Capital Funding
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Agency Code: 713	Agency Name: Tarleton State University				
Activity	Act 2007	Act 2008	Bud 2009	Est 2010	Est 2011
I. Balances as of Beginning of Fiscal Year					
A. PUF Bond Proceeds	1,938,195	3,514,225	3,129,874	7,480,000	1,202,500
B. HEF Bond Proceeds	0	0	0	0	0
C. HEF Annual Allocations	0	0	0	0	0
D. TR Bond Proceeds	1,020,606	128,519	35,012,758	29,440,000	14,720,000
II. Additions					
A. PUF Bond Proceeds Allocation	5,075,000	3,500,000	13,925,000	3,500,000	3,500,000
B. HEF General Revenue Appropriation	0	0	0	0	0
C. HEF Bond Proceeds	0	0	0	0	0
D. TR Bond Proceeds	0	35,424,000	0	0	0
E. Investment Income on PUF Bond Proceeds	0	0	0	0	0
F. Investment Income on HEF Bond Proceeds	0	0	0	0	0
G. Investment Income on TR Bond Proceeds	0	0	0	0	0
H. Other (Itemize)					
TR Bond Proceeds					
General Revenue Appropriations for TRB Debt Service	2,921,901	5,696,638	5,694,317	5,692,741	5,689,540
III. Total Funds Available - PUF, HEF, and TRB	\$10,955,702	\$48,263,382	\$57,761,949	\$46,112,741	\$25,112,040
IV. Less: Deductions					
A. Expenditures (Itemize)					
Library Books/Equipment Renovation	3,498,970	3,532,351	5,406,874	3,500,000	3,500,000
Central Plant Loop	0	352,000	4,168,000	6,277,500	1,202,500
Math/Science Renovation	892,087	5,968	122,551	0	0
Nursing Building	0	533,793	4,326,207	9,720,000	9,720,000
Dairy Center	0	0	1,124,000	5,000,000	5,000,000
B. Annual Debt Service on PUF Bonds	0	0	0	0	0
C.1. Annual Debt Service on HEF Bonds - RFS Commercial Paper	0	0	0	0	0
C.2. Annual Debt Service on HEF Bonds - RFS Bonds, Series 2001	0	0	0	0	0
D. Annual Debt Service on TR Bonds	2,921,901	5,696,638	5,694,317	5,692,741	5,689,540
E. Other (Itemize)					
Total, Deductions	\$7,312,958	\$10,120,750	\$20,841,949	\$30,190,241	\$25,112,040

Schedule 6: Capital Funding
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Date: **10/14/2008**
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Agency Code: 713	Agency Name: Tarleton State University				
Activity	Act 2007	Act 2008	Bud 2009	Est 2010	Est 2011
V. Balances as of End of Fiscal Year					
A.PUF Bond Proceeds	3,514,225	3,129,874	7,480,000	1,202,500	0
B.HEF Bond Proceeds	0	0	0	0	0
C.HEF Annual Allocations	0	0	0	0	0
D.TR Bond Proceeds	128,519	35,012,758	29,440,000	14,720,000	0
	\$3,642,744	\$38,142,632	\$36,920,000	\$15,922,500	\$0

Tarleton State University
Estimated Funds Outside the GAA
2008-09 and 2010-11 Biennia

	2008 - 2009 Biennium				2010 - 2011 Biennium			
	FY 2008 Revenue	FY 2009 Revenue	Biennium Total	Percent of Total	FY 2010 Revenue	FY 2011 Revenue	Biennium Total	Percent of Total
SOURCES INSIDE THE GAA								
State Appropriations	\$ 47,882,724	\$ 48,134,386	\$ 96,017,110		\$ 48,008,555	\$ 48,008,555	\$ 96,017,110	
State Grants and Contracts	1,650,000	2,000,000	3,650,000		2,000,000	2,000,000	4,000,000	
Research Excellence Funds (URF/TEF)	-	-	-		-	-	-	
Higher Education Assistance Funds	-	-	-		-	-	-	
Available University Fund	-	-	-		-	-	-	
Tuition and Fees (net of Discounts and Allowances)	13,086,323	13,609,105	26,695,428		13,609,105	13,609,105	27,218,210	
Federal Grants and Contracts	-	-	-		-	-	-	
Endowment and Interest Income	200,000	250,000	450,000		250,000	250,000	500,000	
Local Government Grants and Contracts	-	-	-		-	-	-	
Private Gifts and Grants	-	-	-		-	-	-	
Sales and Services of Educational Activities (net)	417,500	417,500	835,000		417,500	417,500	835,000	
Sales and Services of Hospitals (net)	-	-	-		-	-	-	
Other Income	-	-	-		-	-	-	
Total	<u>63,236,547</u>	<u>64,410,991</u>	<u>127,647,538</u>	<u>49.6%</u>	<u>64,285,160</u>	<u>64,285,160</u>	<u>128,570,320</u>	<u>49.1%</u>
SOURCES OUTSIDE THE GAA								
State Grants and Contracts	578,046	600,000	1,178,046		600,000	600,000	1,200,000	
Tuition and Fees (net of Discounts and Allowances)	31,208,778	34,625,092	65,833,870		34,625,092	34,625,092	69,250,184	
Federal Grants and Contracts	13,947,167	14,200,000	28,147,167		14,200,000	14,200,000	28,400,000	
Endowment and Interest Income	2,506,552	2,886,763	5,393,315		2,886,763	2,886,763	5,773,526	
Local Government Grants and Contracts	356,523	400,000	756,523		400,000	400,000	800,000	
Private Gifts and Grants	1,023,969	1,214,690	2,238,659		1,214,690	1,214,690	2,429,380	
Sales and Services of Educational Activities (net)	2,423,965	2,387,424	4,811,389		2,387,424	2,387,424	4,774,848	
Sales and Services of Hospitals (net)	-	-	-		-	-	-	
Professional Fees (net)	-	-	-		-	-	-	
Auxiliary Enterprises (net)	10,743,451	10,039,836	20,783,287		10,039,836	10,039,836	20,079,672	
Other Income	244,000	243,000	487,000		243,000	243,000	486,000	
Total	<u>63,032,451</u>	<u>66,596,805</u>	<u>129,629,256</u>	<u>50.4%</u>	<u>66,596,805</u>	<u>66,596,805</u>	<u>133,193,610</u>	<u>50.9%</u>
TOTAL SOURCES	<u>\$ 126,268,998</u>	<u>\$ 131,007,796</u>	<u>\$ 257,276,794</u>	<u>100.0%</u>	<u>\$ 130,881,965</u>	<u>\$ 130,881,965</u>	<u>\$ 261,763,930</u>	<u>100.0%</u>

SCHEDULE 7: CURRENT AND LOCAL FUND (GENERAL) BALANCES

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Agency code: **713** Agency name: **TARLETON STATE UNIVERSITY**

	Actual 2007	Actual 2008	Budgeted 2009	Estimated 2010	Estimated 2011
1. Balance of Current Fund in State Treasury	\$7,533,375	\$8,000,000	\$8,000,000	\$8,000,000	\$8,000,000
2. Unobligated Balance in State Treasury	\$1,677,099	\$0	\$0	\$0	\$0
3. Interest Earned in State Treasury	\$294,411	\$230,000	\$250,000	\$250,000	\$250,000
4. Balance of Educational and General Funds in Local Depositories	\$736,656	\$800,000	\$800,000	\$800,000	\$800,000
5. Unobligated Balance in Local Depositories	\$0	\$0	\$0	\$0	\$0
6. Interest Earned in Local Depositories	\$0	\$0	\$0	\$0	\$0

Schedule 8: PERSONNEL
 81st Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

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Agency code: **713** Agency name: **TARLETON STATE UNIVERSITY**

	Actual 2007	Actual 2008	Budgeted 2009	Estimated 2010	Estimated 2011
Part A.					
FTE Postions					
E & G Faculty Employees	327.0	345.5	358.8	358.8	358.8
E & G Non-Faculty Employees	359.5	406.9	459.3	459.3	459.3
SUBTOTAL, E&G	686.5	752.4	818.1	818.1	818.1
GRAND TOTAL	686.5	752.4	818.1	818.1	818.1
Part B.					
Personnel Headcount					
E & G Faculty Employees	377	396	410	410	410
E & G Non-Faculty Employees	435	460	480	480	480
SUBTOTAL, E&G	812	856	890	890	890
GRAND TOTAL	812	856	890	890	890
PART C.					
Salaries					
E & G Faculty Employees	\$20,336,328	\$21,820,994	\$23,518,218	\$23,518,218	\$23,518,218
E & G Non-Faculty Employees	\$13,685,300	\$15,173,220	\$15,430,296	\$15,430,296	\$15,430,296
SUBTOTAL, E&G	\$34,021,628	\$36,994,214	\$38,948,514	\$38,948,514	\$38,948,514
GRAND TOTAL	\$34,021,628	\$36,994,214	\$38,948,514	\$38,948,514	\$38,948,514

SCHEDULE 9: EXPENDITURES ASSOCIATED WITH UTILITY OPERATIONS
 81st Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

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Agency code: **713**

Agency name: **Tarleton State University**

Item	Consumption	Cost
ENERGY COST		
(1) Purchased Electricity (KWH)	23,950,269	\$2,075,820
(2) Purchased Natural Gas (MCF)	65,370	\$574,147
(3) Purchased Thermal Energy (BTU)		\$0
WATER/WASTE WATER		
(4) Water (1,000 gal.)	20,650	\$193,781
(5) Waste Water (1,000 gal.)		\$0
UTILITIES OPERATING COSTS		
(6) Personnel		\$323,764
(7) Maintenance and Operations		\$69,410
(8) Renovation		\$0
UTILITIES DEBT SERVICE		
(9) Revenue Bonds		\$0
(10) Loan Star		\$0
(11) Performance Contracts		\$0
(12) TOTAL		\$3,236,922

Schedule 10A: Tuition Revenue Bond Projects
 81st Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/14/2008
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Agency code: 713

Agency Name: Tarleton State University

Priority Number:	Project Number:	Tuition Revenue Bond Request	Total Project Cost	Cost Per Total Gross Square Feet
1	1	\$ 53,000,000	\$ 53,000,000	\$ 424
Name of Proposed Facility:	Project Type:			
Renovate/Rehab Instructional Buildings	Repair and Renovation			
Location of Facility:	Type of Facility:			
Stephenville, TX	Classroom			
Project Start Date:	Project Completion Date:			
09/01/2010	08/31/2014			
Gross Square Feet:	Net Assignable Square Feet in Project			
125,048	83,086			

Project Description

Renovate and rehab three buildings: (1) O.A. Grant Building (built in 1973)—houses three academic departments and supporting classrooms and offices; (2) Joe Autry Agriculture Building (built in 1951)—houses three academic departments and supporting classrooms, laboratories and offices for the College of Agriculture & Human Sciences; and (3) Engineering Technology Building (Phase I built in 1951; Phase built in 1976)--houses the Department of Engineering Technology classrooms, laboratories, and offices. These buildings need to be modernized and updated to improve energy efficiency, to meet current fire codes and ADA requirements, and to create environments that are secure and enhance learning.

This project assists in meeting the Closing the Gaps goals related to participation and success. An appropriate learning environment assists in recruiting new students and increasing retention of existing students. The success of students is related to the classroom learning environment.

Schedule 10A: Tuition Revenue Bond Projects
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Agency code: 713

Agency Name: Tarleton State University

Priority Number:	Project Number:	Tuition Revenue Bond Request	Total Project Cost	Cost Per Total Gross Square Feet
2	2	\$ 36,000,000	\$ 36,000,000	\$ 480
Name of Proposed Facility:	Project Type:			
Student Success Center & Classroom Building	New Construction			
Location of Facility:	Type of Facility:			
Stephenville, TX	Classroom/lab/general			
Project Start Date:	Project Completion Date:			
09/01/2010	08/31/2013			
Gross Square Feet:	Net Assignable Square Feet in Project			
75,000	45,000			

Project Description

Construct a three-level, multidisciplinary building to house an educational resource center, classrooms, learning laboratories, faculty offices, teaching space, student advisement space, tutorial spaces, and recruitment-visitor space. This building will provide a minimum of 15 classrooms and lecture halls of varying sizes to meet the teaching needs of academic departments and provide space for an advisement center, a tutorial center, computing laboratories, faculty offices and other academic programs.

This building will provide space to accommodate growth, as well as allowing a variety of academic functions to be consolidated. This project will result in improved delivery of educational services that directly impact the quality of instruction and advisement received by students, and affect the Closing the Gaps goal of participation and success by providing space for services and programs that increase enrollment, foster student engagement, and increase retention and graduation rates.

Schedule 10A: Tuition Revenue Bond Projects
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Agency code: 713

Agency Name: Tarleton State University

Priority Number:	Project Number:	Tuition Revenue Bond Request	Total Project Cost	Cost Per Total Gross Square Feet
3	3	\$ 58,000,000	\$ 58,000,000	\$ 563
Name of Proposed Facility:	Project Type:			
Special Events Center	New Construction			
Location of Facility:	Type of Facility:			
Stephenville, TX	Classroom/general			
Project Start Date:	Project Completion Date:			
09/01/2012	08/31/2016			
Gross Square Feet:	Net Assignable Square Feet in Project			
103,000	77,000			

Project Description

Purchase the land for, plan, construct, equip and furnish a new 103,000 GSF (77,000 NASF) Special Events Center. The Center will include space for student special events, activities and programming, commencement exercises, conference meetings, academic enrichment programs for a university wide audience, and office space. Also, it will provide space for the kinesiology program, sports medicine educational program, and physical education research, in addition to, student recruitment and placement activities, UIL events, etc.

This project assists in meeting the Closing the Gaps participation goal by allowing the kinesiology, sports medicine, and other associated academic programs space to grow. The facility will provide space for special event programs which will allow for the academic enrichment of the university community, assisting in meeting the Closing the Gaps success goal by providing an avenue to increase student retention.

Schedule 10A: Tuition Revenue Bond Projects
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Agency code: 713

Agency Name: Tarleton State University

Priority Number:	Project Number:	Tuition Revenue Bond Request	Total Project Cost	Cost Per Total Gross Square Feet
4	4	\$ 29,000,000	\$ 29,000,000	\$ 580
Name of Proposed Facility:	Project Type:			
Environmental and Agribusiness Research Building	New Construction			
Location of Facility:	Type of Facility:			
Stephenville, TX	Laboratory/classroom			
Project Start Date:	Project Completion Date:			
09/01/2013	08/31/2016			
Gross Square Feet:	Net Assignable Square Feet in Project			
50,000	40,000			

Project Description

Construct a 50,000 GSF (40,000 NASF) building that provides space to support undergraduate and graduate-level research and houses the Texas Institute for Applied Environmental Research (TIAER) and the Texas Institute for Data Mining (TIDM). The building will include classrooms, state-of-the art laboratories, and faculty offices. Working in cooperation with the new Tarleton Dairy Center and the Texas A&M Agricultural Research and Extension Center, this facility will enhance Tarleton's ability to attract students to science and agricultural programs, producing graduates who will have the knowledge and skills to address environmental issues that will continue to impact Texas and the nation.

In order for Tarleton to achieve the Closing the Gaps goal of a fifty percent rise in research dollars by 2015, a facility to support these research efforts is necessary so that research space is available for continued growth.

SCHEDULE 10B: TUITION REVENUE BOND ISSUANCE HISTORY

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Agency code: **713**

Agency name:

Tarleton State University

Authorization Date	Authorization Amount	Issuance Date	Issuance Amount	Authorized Amount Outstanding as of 08/31/2008	Proposed Issuance Date for Outstanding Authorization	Proposed Issuance Amount for Outstanding Authorization
1997	\$15,000,000	Aug 9 1999	\$15,000,000			
		<i>Subtotal</i>	\$15,000,000	\$0		
2001	\$18,700,000	Jul 31 2003	\$2,555,000			
		Sep 1 2003	\$315,000			
		Aug 25 2004	\$15,830,000			
		<i>Subtotal</i>	\$18,700,000	\$0		
2006	\$35,424,000	Jul 24 2008	\$2,533,793			
		<i>Subtotal</i>	\$2,533,793	\$32,890,207		
					Aug 31 2009	\$32,890,207

SCHEDULE 11: SPECIAL ITEM INFORMATION
81ST REGULAR SESSION
Automated Budget and Evaluation System of Texas (ABEST)

Date: **10/14/2008**
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Agency Code: **713** Agency: **Tarleton State University**

Special Item: 1 **CENTRAL TEXAS CENTER: University System Center-Central Texas**

(1) Year Special Item: 2000

(2) Mission of Special Item:

The overall mission of the University System Center is to provide an academically challenging educational experience which enables its students to acquire the knowledge and skills they need to succeed as productive citizens in the 21st century.

(3) (a) Major Accomplishments to Date:

- Tarleton University System Center-Central Texas (Tarleton-CT), located in Killeen, was the first University System Center created by the State using the Texas Higher Education Coordinating Board's (THECB) Pathway Model.
- 1885 students were enrolled in spring 2008 semester; up 48% since the Center opened in fall 1999.
- Through August 2008, Tarleton has awarded over 4,000 degrees via Tarleton-CT.
- There are 25 undergraduate degree programs and 13 graduate degree programs offered at Tarleton-CT. Additional programs are being reviewed and added as needed.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

- Additional degree programs will become available as needed.
- Enhanced services will be provided to a growing constituency in the north central Texas region, including the military.
- Full-time student equivalents will reach and exceed 1,000.

(4) Funding Source Prior to Receiving Special Item Funding:

None

(5) Non-general Revenue Sources of Funding:

None

(6) Consequences of Not Funding:

Tarleton accepted the facilitative role of providing quality, public higher education access to the growing Central Texas region of the State, and has done so with the minimum support. The funds generated through the state formula system are inadequate. Tarleton cannot subsidize the Tarleton-CT campus with its limited resources. The demand for educational access is so great, that space for classes is a continuing concern. The education demand is outgrowing facility options, and facility costs are increasing. The continued funding of this special item at its current level is needed in order to meet the educational demands of the Central Texas area and to support Tarleton-CT's growth.

SCHEDULE 11: SPECIAL ITEM INFORMATION
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Date: **10/14/2008**
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Agency Code: **713** Agency: **Tarleton State University**

Special Item: 2 Texas Institute for Applied Environmental Research (TIAER)

(1) Year Special Item: 1992

(2) Mission of Special Item:

In accordance with Section 87.004 of the Texas Education Code, TIAER conducts scientific research, economic inquiry, and institutional, statutory and regulatory analysis to address pressing environmental issues facing the state and nation, and assists public entities in the development and implementation of policies that promote environmental quality while maintaining a viable economy. In pursuing these objectives, TIAER seeks to involve all affected interests through open research forums. These forums draw together elected officials, agency personnel, researchers, and affected interest group representatives to define key issues, focus research activities and develop proposed solutions. This approach aids the development of practical, equitable, and economically feasible solutions to environmental concerns.

(3) (a) Major Accomplishments to Date:

- Developed the Planned Intervention Microwatershed Approach (PIMA). The Texas Legislature adopted PIMA as the approach the state will follow to address water quality issues in agriculture.
- Delivered to the Environmental Protection Agency (EPA) and Congress a new set of mathematical models that simulate policy options including environmental improvement and the cost of adopting new policies.
- Worked in developing a producer certification option to implement the Bosque River Total Maximum Daily Load (TMDL).
- Operated 1,000,000 acre Bosque River watershed as an outdoor laboratory to be used by state and federal agencies; the Bosque River watershed is the most intensive water quality monitoring program in the country.
- Implemented Industry-Led Solutions program nationwide for agriculture and the environment. This is the first industry-led group to proactively address environmental programs nationwide.
- Outdoor laboratory was used to calibrate and validate agricultural models used to simulate alternative policy options for addressing environmental issues for the agriculture industry.
- Worked with the EPA and the USDA to develop watershed planning models, and with the Texas Commission on Environmental Quality (TCEQ) to address streams and rivers that are classified as impaired and need to have a (TMDL) developed.
- Completed certification as an approved facility under the National Environmental Laboratory Accreditation Program.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

SCHEDULE 11: SPECIAL ITEM INFORMATION
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Automated Budget and Evaluation System of Texas (ABEST)

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Agency Code: **713** Agency: **Tarleton State University**

- Develop and apply a modified Nitrogen Trading Tool for use in water quality trading programs being developed nationally. This is a user-friendly, web-based tool that predicts nitrogen loadings under trading program guidelines.
- Apply the Comprehensive Economic and Environmental Optimization Tool in several Texas watersheds and two watersheds internationally to help environmentally and economically assess certain management practices.
- Work with Industry-Led Solutions stakeholders to develop new policies and programs that will assist in refinement of environmental practices applied in agriculture operations.
- Continue to develop water quality standards for intermittent/ephemeral streams. Current standards were put in place decades ago with minimal science to underpin them. TIAER will involve key scientists across the country in this activity. This will be a multiyear project.
- Develop watershed protection plans throughout Texas, and work in conjunction with other universities and state agencies including the Texas State Soil and Water Conservation Board, TCEQ, and the Texas Department of Agriculture.
- Continue to perform extensive monitoring and data analysis in several watersheds including the North Bosque River and its tributaries to determine trends and linkages of water quality to load reduction measures taking place in the watershed.
- Develop new and innovative techniques for rapid watershed assessment.

(4) Funding Source Prior to Receiving Special Item Funding:

State agencies, including distributions of federal grant money (1990, 1991).

(5) Non-general Revenue Sources of Funding:

FY 2002: \$1,340,000 (Federal); \$261,500 (State); \$47,000 (Private)
FY 2003: \$2,100,000 (Federal); \$492,000 (State); \$19,000 (Private)
FY 2004: \$1,300,000 (Federal); \$600,000 (State); \$0 (Private)
FY 2005: \$1,160,000 (Federal); \$1,082,000 (State); \$16,500 (Private)
FY 2006: \$882,145 (Federal); \$808,788 (State); \$66,621 (Private)
FY 2007: \$881,318 (Federal); \$671,006 (State); \$70,614 (Private)
FY 2008: \$680,000 (Federal); \$475,000 (State); \$145,000 (Private)

(6) Consequences of Not Funding:

If not funded, emerging environmental quality issues in Texas related to agriculture will continue to be resolved through the courts and ultimately direct regulation. TIAER is presenting new ideas based on sound science to make voluntary programs more effective and keep direct regulation removed from agricultural operations.

SCHEDULE 11: SPECIAL ITEM INFORMATION
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Agency Code: **713** Agency: **Tarleton State University**

Special Item: 3 **AGRICULTURE CENTER: Tarleton Agriculture Center**

(1) Year Special Item: 2000

(2) Mission of Special Item:

The mission of the center is to develop, improve, and enhance programming for premier agricultural programs in teaching, research, demonstration, MIS, environment, and outreach education.

(3) (a) Major Accomplishments to Date:

- Increased the number of students accessing equine, swine, livestock, dairy, horticulture, wildlife management and golf course management programs.
- Maintained certification status for the first and only Compost Analysis Laboratory in the state.
- Enhanced capabilities of the popular golf course management program.
- Updated the Meat Science Laboratory to continue support of this nationally recognized program.
- Provided technology support for the growing wildlife management program.
- Updated laboratory equipment in support of the Tarleton's agriscience teacher certification program, which certifies more public school teachers in agriculture than any other university in the U.S.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

- 2007 TRB funding in the amount of \$11.1M will construct the new TAMUS Dairy Teaching and Research Center at Tarleton. Special Item funding will assist with procuring equipment and animals for the facility.
- Continue to enhance the most productive and successful student educational and research programs at the Agriculture Center including meat science, golf course management, animal science, equine science, pre-vet medicine and agricultural teacher certification.

(4) Funding Source Prior to Receiving Special Item Funding:

None

(5) Non-general Revenue Sources of Funding:

None

(6) Consequences of Not Funding:

If this item is not funded, Tarleton's role of assisting the state in maintaining its national preeminence in agricultural education would be constrained. Securing animals and equipment to populate the new dairy center will be impeded.

SCHEDULE 11: SPECIAL ITEM INFORMATION
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Date: **10/14/2008**
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Agency Code: **713** Agency: **Tarleton State University**

Special Item: 4 Tarleton State University Small Business Development Center (SBDC)

(1) Year Special Item: 2008

(2) Mission of Special Item:

The Tarleton State University Small Business Development Center (SBDC) is an outreach program of the Northwest Texas Small Business Development Center. The SBDC provides business counseling, technical assistance, training workshops, and business plan development for a nine county area (Brown, Mills, Comanche, Hamilton, Erath, Hood, Somervell, Parker, and Wise counties). Its mission is to promote growth, expansion, innovation, increased productivity and improved management for small businesses.

(3) (a) Major Accomplishments to Date:

- Provided business counseling and technical assistance to over 6,000 small business attendees.
- Instrumental in helping to pen 205 new businesses
- Involved in the creation of several hundred new jobs in the service area.
- Instrumental in slowing the decline of jobs and economic opportunities in the nine rural counties it serves.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

- Augment and expand community outreach program in rural communities in the nine-county region.
- Provide business counseling to 225 new clients
- Provide training opportunities through seminars and workshops to 500 individual within service area.
- Facilitate the creation of 20 new business openings and 145 new jobs.

(4) Funding Source Prior to Receiving Special Item Funding:

- Federal funding through the National Small Business Development Association, which is distributed on a pro-rata basis to regional SBDA centers and sub-centers.

(5) Non-general Revenue Sources of Funding:

none

(6) Consequences of Not Funding:

If this item is not funded, the Tarleton SBDC's ability to deliver basic and advanced business services and global competitiveness training to its rural service areas would be constrained, reducing its impact on the economic development of these rural communities.

SCHEDULE 11: SPECIAL ITEM INFORMATION
81ST REGULAR SESSION
Automated Budget and Evaluation System of Texas (ABEST)

Date: **10/14/2008**
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Agency Code: **713** Agency: **Tarleton State University**

Special Item: 5 Institutional Enhancement

(1) Year Special Item: 2000

(2) Mission of Special Item:

The mission of this strategy is to enable Tarleton to seek levels of program and educational excellence beyond that of fundamental provision.

(3) (a) Major Accomplishments to Date:

- Provided additional monies for merit raises to faculty and staff who consistently perform at an outstanding level.
- Funded “artist in residence” program.
- Enhanced library books and periodicals.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

- Provide more funds for faculty and staff professional development
- Provide supplemental funds for travel costs to academic and professional conferences
- Fund publication of university academic handbooks for improved learning
- Supplement departmental operations
- Fund faculty, professional, and staff salary increases due to market conditions, promotions, and equity adjustments

(4) Funding Source Prior to Receiving Special Item Funding:

None

(5) Non-general Revenue Sources of Funding:

None

(6) Consequences of Not Funding:

Without funding, enhancements that have been accomplished during the past two fiscal years will be reduced.

Schedule 12A: Reconciliation of Formula Strategies to NACUBO Functions of Cost
81st Regular Session, Agency Submission, Version 1

Agency Code: 713

Agency Name: Tarleton State University

		Exp 2007	Est 2008	Bud 2009
SUMMARY OF REQUEST FOR FY 2007-2009:				
1	A.1.1 Operations Support	\$ 29,751,696	\$ 31,486,216	\$ 32,944,824
2	A.1.2. Teaching Experience Supplement	\$ -	\$ -	\$ -
3	B.1.1 E&G Space Support	\$ 4,498,152	\$ 4,284,775	\$ 3,128,980
4	Total, Formula Expenditures	\$ 34,249,848	\$ 35,770,991	\$ 36,073,804
RECONCILIATION TO NACUBO FUNCTIONS OF COST				
5	Instruction	\$ 22,239,494	\$ 23,199,198	\$ 24,460,310
	Academic Support	\$ 2,824,379	\$ 3,092,521	\$ 3,212,565
	Student Services	\$ 1,353,207	\$ 1,437,791	\$ 1,454,517
	Institutional Support	\$ 3,014,527	\$ 3,408,132	\$ 3,374,015
6	Subtotal	\$ 29,431,607	\$ 31,137,642	\$ 32,501,407
7	Operation and Maintenance of Plant	\$ 3,381,793	\$ 3,316,402	\$ 3,507,397
	Utilities	\$ 1,436,448	\$ 1,316,947	\$ 65,000
8	Subtotal	\$ 4,818,241	\$ 4,633,349	\$ 3,572,397
9	Total, Formula Expenditures by NACUBO Functions of Cost	\$ 34,249,848	\$ 35,770,991	\$ 36,073,804
10	check = 0	0	0	0

Schedule 12B: Object of Expense Detail for Formula Strategies and NACUBO Functions of Cost
81st Regular Session, Agency Submission, Version 1

Agency Code: **713** Agency Name: **Tarleton State University**

Exp 2007 Est 2008 Bud 2009

SUMMARY OF REQUEST FOR FY 2007-2009:

1	A.1.1 Operations Support	\$	29,751,696	\$	31,486,216	\$	32,944,824
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Objects of Expense:

a)	1001 Salaries and Wages	\$	8,617,590	\$	9,346,452	\$	9,568,805
	1002 Other Personnel Costs	\$	573,795	\$	575,000	\$	575,000
	1005 Faculty Salaries	\$	19,217,815	\$	19,891,828	\$	21,407,341
	2001 Professional Fees and Services	\$	6,596	\$	6,500	\$	6,500
	2002 Fuels and Lubricants	\$	1,056	\$	1,000	\$	1,000
	2003 Consumable Supplies	\$	216,637	\$	220,000	\$	220,000
	2004 Utilities	\$	205,190	\$	210,000	\$	210,000
	2005 Travel	\$	170,002	\$	170,000	\$	170,000
	2006 Rent - Building	\$	4,741	\$	5,000	\$	5,000
	2007 Rent - Machine and Other	\$	109,608	\$	110,000	\$	110,000
	2009 Other Operating Expense	\$	616,831	\$	905,436	\$	626,178
	3001 Client Services	\$	2,706	\$	45,000	\$	45,000
	5000 Capital Expenditures	\$	9,129				
	<i>Subtotal, Objects of Expense</i>	\$	<i>29,751,696</i>	\$	<i>31,486,216</i>	\$	<i>32,944,824</i>
	check = 0	\$	-	\$	-	\$	-

2	A.1.2 Teaching Experience Supplement	\$	-	\$	-	\$	-
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Objects of Expense:

b)

	<i>Subtotal, Objects of Expense</i>	\$	-	\$	-	\$	-
	check = 0	\$	-	\$	-	\$	-

4	B.1.1 E&G Space Support	\$	4,498,152	\$	4,284,775	\$	3,128,980
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Objects of Expense:

c)	1001 Salaries and Wages	\$	2,694,005	\$	2,645,471	\$	2,632,937
	1002 Other Personnel Costs	\$	44,733	\$	45,000	\$	45,000
	2002 Fuels and Lubricants	\$	16,698	\$	17,000	\$	17,000

Schedule 12B: Object of Expense Detail for Formula Strategies and NACUBO Functions of Cost
81st Regular Session, Agency Submission, Version 1

2003 Consumable Supplies	\$	84,860	\$	85,000	\$	85,000
2004 Utilities	\$	1,468,348	\$	1,316,947	\$	65,000
2005 Travel	\$	6,540	\$	6,500	\$	6,500
2007 Rent - Machine and Other	\$	6,784	\$	6,500	\$	6,500
2009 Other Operating Expense	\$	176,184	\$	162,357	\$	271,043
<i>Subtotal, Objects of Expense</i>	\$	<i>4,498,152</i>	\$	<i>4,284,775</i>	\$	<i>3,128,980</i>
check = 0	\$	-	\$	-	\$	-

RECONCILIATION TO NACUBO FUNCTIONS OF COST

6 Instruction	\$	22,239,494	\$	23,199,198	\$	24,460,310
Objects of Expense:						
d) 1001 Salaries and Wages	\$	1,943,556	\$	2,196,716	\$	2,137,224
1002 Other Personnel Costs	\$	321,396	\$	280,240	\$	261,268
1005 Faculty Salaries	\$	19,170,491	\$	19,840,828	\$	21,311,769
2001 Professional Fees and Services	\$	3,118	\$	2,938	\$	2,739
2002 Fuels and Lubricants	\$	8,392	\$	8,136	\$	7,585
2003 Consumable Supplies	\$	142,518	\$	137,860	\$	128,527
2004 Utilities	\$	128,892	\$	94,920	\$	88,494
2005 Travel	\$	83,451	\$	79,778	\$	74,377
2006 Rent - Building	\$	2,241	\$	2,260	\$	2,107
2007 Rent - Machine and Other	\$	55,018	\$	52,658	\$	49,093
2009 Other Operating Expense	\$	374,858	\$	482,642	\$	378,089
3001 Client Services	\$	1,248	\$	20,222	\$	19,038
5000 Capital Expenditures	\$	4,315	\$	-		
<i>Subtotal</i>	\$	<i>22,239,494</i>	\$	<i>23,199,198</i>	\$	<i>24,460,310</i>
check = 0	\$	-	\$	-	\$	-

Academic Support	\$	2,824,379	\$	3,092,521	\$	3,212,565
Objects of Expense:						
e) 1001 Salaries and Wages	\$	2,473,240	\$	2,673,304	\$	2,749,987
1002 Other Personnel Costs	\$	75,149	\$	88,846	\$	94,798
1005 Faculty Salaries	\$	47,324	\$	51,000	\$	95,572
2001 Professional Fees and Services	\$	923	\$	931	\$	994
2002 Fuels and Lubricants	\$	2,486	\$	2,579	\$	2,752
2003 Consumable Supplies	\$	42,210	\$	43,707	\$	46,635
2004 Utilities	\$	28,727	\$	30,093	\$	32,109
2005 Travel	\$	24,716	\$	25,292	\$	26,987
2006 Rent - Building	\$	664	\$	717	\$	765
2007 Rent - Machine and Other	\$	16,295	\$	16,694	\$	17,813
2009 Other Operating Expense	\$	111,022	\$	153,015	\$	137,185

Schedule 12B: Object of Expense Detail for Formula Strategies and NACUBO Functions of Cost
81st Regular Session, Agency Submission, Version 1

3001 Client Services	\$	344	\$	6,343	\$	6,968
5000 Capital Expenditures	\$	1,279				
<i>Subtotal</i>	\$	2,824,379	\$	3,092,521	\$	3,212,565
check = 0	\$	-	\$	-	\$	-

Student Services	\$	1,353,207	\$	1,437,791	\$	1,454,517
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Objects of Expense:

f) 1001 Salaries and Wages	\$	1,165,460	\$	1,270,506	\$	1,283,909
1002 Other Personnel Costs	\$	42,444	\$	40,300	\$	44,144
1005 Faculty Salaries	\$	-				
2001 Professional Fees and Services	\$	587	\$	423	\$	463
2002 Fuels and Lubricants	\$	1,578	\$	1,170	\$	1,282
2003 Consumable Supplies	\$	26,803	\$	19,824	\$	21,715
2004 Utilities	\$	18,241	\$	13,650	\$	14,952
2005 Travel	\$	15,695	\$	11,473	\$	12,567
2006 Rent - Building	\$	421	\$	324	\$	355
2007 Rent - Machine and Other	\$	10,347	\$	7,573	\$	8,295
2009 Other Operating Expense	\$	70,499	\$	69,407	\$	63,882
3001 Client Services	\$	320	\$	3,141	\$	2,953
5000 Capital Expenditures	\$	812				
<i>Subtotal</i>	\$	1,353,207	\$	1,437,791	\$	1,454,517
check = 0	\$	-	\$	-	\$	-

Institutional Support	\$	3,014,527	\$	3,408,132	\$	3,374,015
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Objects of Expense:

g) 1001 Salaries and Wages	\$	2,761,031	\$	2,951,521	\$	3,051,617
1002 Other Personnel Costs	\$	80,790	\$	110,112	\$	83,266
1005 Faculty Salaries						
2001 Professional Fees and Services	\$	697	\$	1,154	\$	873
2002 Fuels and Lubricants	\$	1,877	\$	3,197	\$	2,417
2003 Consumable Supplies	\$	31,868	\$	54,168	\$	40,962
2004 Utilities	\$	21,689	\$	37,296	\$	28,203
2005 Travel	\$	18,660	\$	31,346	\$	23,704
2006 Rent - Building	\$	501	\$	888	\$	672
2007 Rent - Machine and Other	\$	12,303	\$	20,690	\$	15,646
2009 Other Operating Expense	\$	83,822	\$	189,640	\$	120,497
3001 Client Services	\$	324	\$	8,120	\$	6,158
5000 Capital Expenditures	\$	965				
<i>Subtotal</i>	\$	3,014,527	\$	3,408,132	\$	3,374,015
check = 0	\$	-	\$	-	\$	-

8 Operation and Maintenance of Plant	\$	3,381,793	\$	3,316,402	\$	3,507,397
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Schedule 12B: Object of Expense Detail for Formula Strategies and NACUBO Functions of Cost
81st Regular Session, Agency Submission, Version 1

Objects of Expense:

h)	1001 Salaries and Wages	\$	2,968,308	\$	2,899,876	\$	2,979,005
	1002 Other Personnel Costs	\$	98,749	\$	100,502	\$	136,524
	1005 Faculty Salaries						
	2001 Professional Fees and Services	\$	1,271	\$	1,054	\$	1,431
	2002 Fuels and Lubricants	\$	3,421	\$	2,918	\$	3,964
	2003 Consumable Supplies	\$	58,098	\$	49,441	\$	67,161
	2004 Utilities	\$	39,540	\$	34,041	\$	46,242
	2005 Travel	\$	34,020	\$	28,611	\$	38,865
	2006 Rent - Building	\$	914	\$	811	\$	1,101
	2007 Rent - Machine and Other	\$	22,429	\$	18,885	\$	25,653
	2009 Other Operating Expense	\$	152,814	\$	173,089	\$	197,568
	3001 Client Services	\$	471	\$	7,174	\$	9,883
	5000 Capital Expenditures	\$	1,758				
	<i>Subtotal, Objects of Expense</i>	\$	<i>3,381,793</i>	\$	<i>3,316,402</i>	\$	<i>3,507,397</i>
	check = 0	\$	-	\$	-	\$	-

Utilities	\$	1,436,448	\$	1,316,947	\$	65,000
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Objects of Expense:

i)	2004 Utilities	\$	1,436,448	\$	1,316,947	\$	65,000
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	<i>Subtotal, Objects of Expense</i>	\$	<i>1,436,448</i>	\$	<i>1,316,947</i>	\$	<i>65,000</i>
	check = 0	\$	-	\$	-	\$	-