



AGENDA ITEMS
BOARD OF REGENTS' MEETING
THE TEXAS A&M UNIVERSITY SYSTEM

May 1, 2014

AGENDA ITEMS
BOARD OF REGENTS' MEETING
THE TEXAS A&M UNIVERSITY SYSTEM
May 1, 2014

COMMITTEE ON AUDIT

(none)

COMMITTEE ON FINANCE

1. Approval of New, Increased, and Decreased Tuition and Fees (including proposed guaranteed tuition and fee rates) for The Texas A&M University System
2. Approval of Fiscal Year 2015 Operating Budget, A&M System
3. Adoption of a Resolution to Establish a Private Grant Matching Program in Support of the Texas A&M University School of Law, A&M System

COMMITTEE ON BUILDINGS AND PHYSICAL PLANT

4. (REVISED) Approval of System Capital Plan for FY 2015 – FY 2019, A&M System
5. Approval to Amend the FY 2014-FY 2018 Texas A&M University System Capital Plan to Add the Human Clinical Research Facility Project at Texas A&M University with a Fiscal Year 2014 Start Date, A&M System
6. Approval to Amend the FY 2014-FY 2018 Texas A&M University System Capital Plan to Add the West Campus Housing Infrastructure Project with a Fiscal Year 2014 Start Date and Approval of the Project Scope and Budget, Appropriation for Pre-Construction and Construction Services, and Approval for Construction for the West Campus Housing Infrastructure Project, Texas A&M University, College Station, Texas, A&M System
7. Approval of the Project Scope and Budget, Appropriation for Construction Services, and Approval for Construction for the Veterinary Medicine & Biomedical Sciences Education Building Project, Texas A&M University, College Station, Texas, A&M System

Executive Session Items

8. *Authorization to Enter into an 11-Year Lease of Approximately 42,203 Square Feet of Office and Classroom Space Located at 1910 Pacific Avenue in Dallas, Dallas County, Texas, A&M-Commerce
9. *Authorization to Execute a Working Forest Conservation Easement Covering 4,784.649 Acres, More or Less, of Privately-Owned Forest Land in Jasper County and Newton County, Texas, TFS

COMMITTEE ON ACADEMIC AND STUDENT AFFAIRS

(none)

POLICY REVIEW COMMITTEE*(none)*BOARD OF REGENTS

10. Adoption of a Resolution Honoring Mr. John E. Bethancourt '74 for His Outstanding Dedication and Service as a Trustee of the Texas A&M Foundation, Texas A&M
11. Adoption of a Resolution Honoring the Memory of Mr. Ford D. Albritton, Jr., A&M System BOR
12. Adoption of a Resolution Honoring LtGen Joseph F. Weber, USMC (Ret) as Vice President Emeritus for Student Affairs, Texas A&M
13. Adoption of a Resolution Recognizing Mr. Nicholas Madere for his Service as the 2013-2014 Student Member of the Board of Regents of The Texas A&M University System and Bestowing the Title of Student Regent Emeritus, A&M System BOR
18. *(Previously shown as C-49)*
Approval of the Establishment of the International Studies and STEM Academy, and Authorization to Request Approval from the THECB, TAMU
19. Adoption of a Resolution Honoring Texas A&M University Head Soccer Coach Gerald Guerrieri for His Leadership and the Texas A&M Soccer Coaching Staff and Players for Their Performance During the 2013 Season, A&M System

Executive Session Items

14. Appointment of Dean of the College of Education and Human Services, A&M-Commerce
15. Appointment of Deputy Director, TEEEX
16. *Authorization for the President to Negotiate and Execute New Employment Contracts with the Head Women's Soccer Coach and Assistant Football Coach-Defensive Backs, Texas A&M
17. Appointment of Dean of the School of Law, Texas A&M

***Certified by the general counsel or other appropriate attorney as confidential or information that may be withheld from public disclosure in accordance with Section 551.1281 and Chapter 552 of the Texas Government Code.**

A&M System.....	The Texas A&M University System
A&M-Central Texas.....	Texas A&M University-Central Texas
A&M-Commerce.....	Texas A&M University-Commerce
A&M-Corpus Christi	Texas A&M University-Corpus Christi
A&M-San Antonio	Texas A&M University-San Antonio
A&M-Texarkana.....	Texas A&M University-Texarkana
A/E	Architect/Engineer
AgriLife Extension	Texas A&M AgriLife Extension Service
AgriLife Research	Texas A&M AgriLife Research
BOR.....	Board of Regents
FP&C	Facilities Planning and Construction
NCTM	National Center for Therapeutics Manufacturing
POR.....	Program of Requirements
PUF	Permanent University Fund
PVAMU.....	Prairie View A&M University
RFS.....	Revenue Financing System
TAMHSC	Texas A&M Health Science Center
TAMIU	Texas A&M International University
TAMUG.....	Texas A&M University at Galveston
Tarleton.....	Tarleton State University
TEES	Texas A&M Engineering Experiment Station
TEEX	Texas A&M Engineering Extension Service
Texas A&M at Qatar.....	Texas A&M University at Qatar
Texas A&M	Texas A&M University
Texas A&M-Kingsville.....	Texas A&M University-Kingsville
TFS	Texas A&M Forest Service
THECB.....	Texas Higher Education Coordinating Board
TIGM	Texas A&M Institute for Genomic Medicine
TIPS.....	Texas A&M Institute for Preclinical Studies
TTI.....	Texas A&M Transportation Institute
TVMDL.....	Texas A&M Veterinary Medical Diagnostic Laboratory
UTIMCO.....	The University of Texas Investment Management Company
WTAMU.....	West Texas A&M University

COMMITTEE ON FINANCE

1. Approval of New, Increased, and Decreased Tuition and Fees (including proposed guaranteed tuition and fee rates) for The Texas A&M University System
2. Approval of Fiscal Year 2015 Operating Budget, A&M System
3. Adoption of a Resolution to Establish a Private Grant Matching Program in Support of the Texas A&M University School of Law, A&M System

Agenda Item No.

AGENDA ITEM BRIEFING

Submitted by: Billy Hamilton, Executive Vice Chancellor and Chief Financial Officer
The Texas A&M University System

Subject: Approval of New, Increased, and Decreased Tuition and Fees (including proposed guaranteed tuition and fee rates) for The Texas A&M University System

Proposed Board Action:

Approve the proposed new, increased and decreased tuition and fees (including proposed guaranteed tuition and fee rates) to be effective with the fall 2014 semester.

Background Information:

The Texas Education Code provides guidance on all student tuition, fees and charges allowable for collection by institutions of higher education. Many of the authorized tuition and fees require approval from the Board of Regents (Board) prior to implementation. In addition, increases to designated tuition require that the Board hold a public hearing to receive input from students, the general public and from the presidents prior to the increases taking effect. Also, included in these recommendations are the proposed guaranteed tuition and fee rates.

Texas A&M University (inclusive of Texas A&M University at Galveston and Texas A&M Health Science Center) presented their tuition and fee recommendations to the January 2014 Board meeting.

A&M System Funding or Other Financial Implications:

See attached exhibit.

Agenda Item No.

**THE TEXAS A&M UNIVERSITY SYSTEM
SYSTEM OFFICES**

Office of the Executive Vice Chancellor
and Chief Financial Officer

March 17, 2014

Members, Board of Regents
The Texas A&M University System

Subject: Approval of New, Increased, and Decreased Tuition and Fees (including proposed guaranteed tuition and fee rates) for The Texas A&M University System

I recommend adoption of the following minute order:

“All public hearings and referendums required by law for increases in student tuition and fees have been properly conducted in accordance with the Texas Education Code.

The request for new, increased, and decreased tuition and fees (including guaranteed tuition and fee rates) recommended by Texas A&M University System institutions, as shown in Exhibit , is approved to be effective with the fall 2014 semester.”

Respectfully submitted,

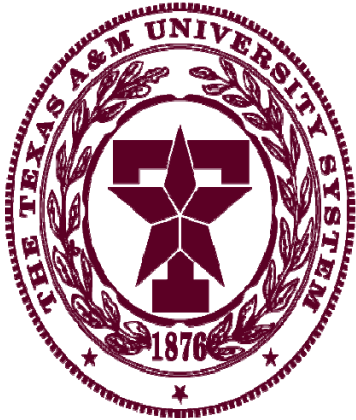
Billy Hamilton
Executive Vice Chancellor and
Chief Financial Officer

Approval Recommended:

Approved for Legal Sufficiency:

John Sharp
Chancellor

Ray Bonilla
General Counsel



THE TEXAS A&M UNIVERSITY SYSTEM

**NEW, INCREASED, & DECREASED
TUITION & FEE REQUESTS**

**BOARD OF REGENTS MEETING
MAY 2014**

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7. Texas A&M University – Central Texas
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10. Texas A&M University – Kingsville
11. Texas A&M University – San Antonio
12. Texas A&M University - Texarkana
13. West Texas A&M University

THE TEXAS A&M UNIVERSITY SYSTEM
REQUEST FOR NEW, INCREASED, AND DECREASED TUITION AND FEES
Effective Fall 2014

System Member	Type of Fee	Description	Assessed Per	Current Fee	Proposed Fee
Prairie View A&M University	Guaranteed Tuition & Fee Rates Undergraduate Students	Guaranteed Tuition & Fee Rates - Resident		See page 3.3 for specific rates.	
		Guaranteed Tuition & Fee Rates- Non-Resident		See page 3.3 for specific rates.	
	Graduate Students	Guaranteed Tuition & Fee Rates - Resident		See page 3.3 for specific rates.	
		Guaranteed Tuition & Fee Rates- Non-Resident		See page 3.3 for specific rates.	
	General Fee	University Services Fee	SCH	New	Varies
		*The following fees will be eliminated and replaced with the University Services Fee. The University Services Fee will be revenue neutral to the University and, on average, cost neutral to students.			
		Student Services Fee	SCH	\$14.00	Eliminate
		Information Technology Fee	SCH	\$16.50	Eliminate
		ID Fee	SEM	\$5.00	Eliminate
		Library Access Fee	SCH	\$16.00	Eliminate
		International Education Fee	SEM	\$3.00	Eliminate
		Records Processing Fee	SEM	\$17.00	Eliminate
		Transportation Fee	SEM	\$20.00	Eliminate
		Sports Complex Fee	SCH	\$15.00	Eliminate
		Course Fees	COURSE	\$10.00 - \$500.00	Eliminate
	Intercollegiate Athletic Fee	Athletic Fee	SCH	\$10.00	\$12.60
		Fall, Spring & Summer Max (based on 15 SCH's)	SEM	\$150.00	\$189.00
Tarleton State University	Guaranteed Tuition & Fee Rates Undergraduate Students	Guaranteed Tuition & Fee Rates - Resident		See page 4.3 for specific rates.	
	Graduate Tuition	Graduate Differential Tuition - Resident	SCH	\$30.00	\$50.00
		Graduate Differential Tuition - Non-Resident	SCH	New	\$50.00
	General Fee	University Services Fee	SCH	New	\$59.86
		*The following fees will be eliminated and replaced with the University Services Fee. The University Services Fee will be revenue neutral to the University and, on average, cost neutral to students.			
		Student Services Fee	SCH	\$19.80	Eliminate
		Off Campus Program Fee	SCH	\$40.00	Eliminate

THE TEXAS A&M UNIVERSITY SYSTEM
REQUEST FOR NEW, INCREASED, AND DECREASED TUITION AND FEES
Effective Fall 2014

System Member	Type of Fee	Description	Assessed Per	Current Fee	Proposed Fee
Tarleton State University - Continued	General Fee - Continued	University Services Fee - Continued			
		Academic Support & Advising Fee	SCH	\$4.00	Eliminate
		Ag Facilities Fee	COURSE	\$17.00	Eliminate
		Computer Access Fee	SCH	\$10.93	Eliminate
		Distance Education Fee	SCH	\$40.00	Eliminate
		First Year Experience Fee	FRESHMAN	\$125.00	Eliminate
		Graduation Fee	LAST SEMESTER	\$35.00	Eliminate
		ID System Fee	SEM	\$10.00	Eliminate
		Instructional Equipment Fee	SCH	\$2.40	Eliminate
		International Education Fee	SEM	\$4.00	Eliminate
		Library Access Fee	SCH	\$9.00	Eliminate
		Records Fee	SEM	\$15.00	Eliminate
		Student Endowment Fee	SCH	\$1.00	Eliminate
		Testing Fee	STUDENT	\$30.00	Eliminate
		Writing Intensive Course Fee	COURSE	\$20.00	Eliminate
		Yearbook Fee	SPRING SEM	\$25.00	Eliminate
	Differential Designated Tuition	The following Differential Designated Tuition rates have been established to replace College Enhancement Fees currently charged by each individual college:			
		College of Business Administration	SCH	\$21.00	\$21.00
		College of Science and Technology	SCH	\$9.00	\$9.00
		College of Agricultural and Environmental Sciences	SCH	\$9.00	\$9.00
		College of Education	SCH	\$2.00	\$2.00
		College of Liberal and Fine Arts	SCH	\$1.00	\$1.00
		Nursing and Health Professions	SCH	\$30.00	\$30.00
		Engineering and Technology	SCH	\$30.00	\$30.00
	Vehicle, Parking & Traffic	Parking Fees			
		Faculty & Staff	YEAR	\$50.00	\$75.00
		Student (previously charged per SEM)	YEAR	\$50.00	\$75.00
Texas A&M International University	Guaranteed Tuition & Fee Rates				
	Undergraduate Students	Guaranteed Tuition & Fee Rates - Resident	See page 5.3 for specific rates.		

THE TEXAS A&M UNIVERSITY SYSTEM
REQUEST FOR NEW, INCREASED, AND DECREASED TUITION AND FEES
Effective Fall 2014

System Member	Type of Fee	Description	Assessed Per	Current Fee	Proposed Fee
Texas A&M International University - Continued	General Fee	University Services Fee	SCH	New	Varies
		*The following fees will be eliminated and replaced with the University Services Fee. The University Services Fee will be revenue neutral to the University and, on average, cost neutral to students.			
		International Education Fee	SEM	\$4.00	Eliminate
		Endowed Scholarship Fee	SEM	\$10.00	Eliminate
		Technology Access Fee	SCH	\$21.50	Eliminate
		Library Use Fee	SCH	\$11.75	Eliminate
		ID Card	SEM	\$10.00	Eliminate
		Advising Services Fee	SEM	\$30.00	Eliminate
		University Assessment Fee	SEM	\$20.00	Eliminate
		Energy Fee	SCH	\$4.00	Eliminate
		Traffic Safety & Infrastructure Fee	SEM	\$19.00	Eliminate
		Instructional Enhancement Fees	COURSE	\$0.00 - \$75.00	Eliminate
	General Fee	Technology Fee	SCH	\$16.75	\$21.50
		Distance Education Fee	SCH	\$60.00	Eliminate
		*Distance Education Fee will be eliminated and the Technology Fee, including the increase, will be absorbed into the University Services Fee.			
Texas A&M University at Galveston	General Fee	Distance Education Fee - On-Line Masters of Maritime Administration & Logistics	SCH	New	\$40.00
	General Fee	Graduate Program Fee - Masters of Maritime Administration & Logistics	SEM	New	\$450.00
	Vehicle, Parking & Traffic	Parking Fees			
		Faculty/Staff/Student	YEAR	\$165.00	\$175.00
		Faculty/Staff/Student	JAN - AUG	\$82.50	\$87.50
		Faculty/Staff/Student	JUNE - AUG	\$82.50	\$87.50

THE TEXAS A&M UNIVERSITY SYSTEM
REQUEST FOR NEW, INCREASED, AND DECREASED TUITION AND FEES
Effective Fall 2014

System Member	Type of Fee	Description	Assessed Per	Current Fee	Proposed Fee
Texas A&M University - Central Texas	Guaranteed Tuition & Fee Rates Undergraduate Students	Guaranteed Tuition & Fee Rates - Resident		See page 7.4 for specific rates.	
		Guaranteed Tuition & Fee Rates- Non-Resident		See page 7.4 for specific rates.	
	Graduate Students	Guaranteed Tuition & Fee Rates - Resident		See page 7.4 for specific rates.	
		Guaranteed Tuition & Fee Rates- Non-Resident		See page 7.4 for specific rates.	
	General Fee	University Services Fee	SCH	New	Varies
		*The following fees will be eliminated and replaced with the University Services Fee. The University Services Fee will be revenue neutral to the University and, on average, cost neutral to students.			
		International Education Fee	SEM	\$4.00	Eliminate
		Technology Fee	SCH	\$9.00	Eliminate
		Library Use Fee	SCH	\$7.50	Eliminate
		Course Enhancement Fee	COURSE	\$0.00 - \$25.00	Eliminate
		ID Card Fee	SEM	\$10.00	Eliminate
		Records Fee	SEM	\$10.00	Eliminate
		Advising Services Fee	SCH	\$2.00	Eliminate
		Program Delivery Fee	SCH	\$24.50	Eliminate
Texas A&M University - Commerce	Guaranteed Tuition & Fee Rates Undergraduate Students	Guaranteed Tuition & Fee Rates- Resident		See page 8.3 for specific rates.	
		Guaranteed Tuition & Fee Rates - Resident - Nursing		See page 8.3 for specific rates.	
	Graduate Students	Guaranteed Tuition & Fee Rates- Resident		See page 8.3 for specific rates.	
	Differential Designated Tuition	Nursing Program	SCH	New	\$30.00
	General Fee	University Services Fee			
		Undergraduate	SCH	New	Varies
		Graduate	SCH	New	Varies
		*The following fees will be eliminated and replaced with the University Services Fee. The University Services Fee will be revenue neutral to the University and, on average, cost neutral to students.			
		Technology Fee	SCH	\$12.00	Eliminate
		Library Use Fee	SCH	\$6.00	Eliminate
		International Education Fee	SEM	\$1.00	Eliminate

THE TEXAS A&M UNIVERSITY SYSTEM
REQUEST FOR NEW, INCREASED, AND DECREASED TUITION AND FEES
Effective Fall 2014

System Member	Type of Fee	Description	Assessed Per	Current Fee	Proposed Fee
Texas A&M University - Commerce - Continued	General Fee - Continued	University Services Fee - Continued			
		Advising Fee	SCH	\$3.00	Eliminate
		ID Fee	SEM	\$5.00	Eliminate
		Transcript Fee	SEM	\$8.00	Eliminate
		Tutoring Fee	SCH	\$1.50	Eliminate
		Instructional Enhancement Fees	COURSE	\$0.00 - \$25.00	Eliminate
Texas A&M University - Corpus Christi	Guaranteed Tuition & Fee Rates				
		Undergraduate Students			
		Guaranteed Tuition & Fees Resident - Nursing & Health Sciences	See page 9.4 for specific rates.		
		Guaranteed Tuition & Fees Resident - College of Business	See page 9.4 for specific rates.		
		Guaranteed Tuition & Fees Resident - All Others	See page 9.4 for specific rates.		
	Differential Designated Tuition	College of Business			
		Undergraduate	SEM	New	\$75.00
		Graduate	SEM	New	\$90.00
	General Fee	Advising Fee			
		Fall & Spring	SEM	\$50.00	\$70.00
		Summer	SEM	\$25.00	\$35.00
		*The Advising Fee, including the requested increase will be absorbed into the University Services Fee.			
	General Fee	University Services Fee	SCH	New	Varies
		*The following fees will be eliminated and replaced with the University Services Fee. The University Services Fee will be revenue neutral to the University and, on average, cost neutral to students.			
		Advising Fee	SEM	\$70.00	Eliminate
		Computer Use Fee	SCH	\$16.00	Eliminate
		Library Use Fee	SCH	\$11.00	Eliminate
		ID Maintenance Fee	SEM	\$10.00	Eliminate
		Energy Fee	SCH	\$4.00	Eliminate
		Record Maintenance Fee	SEM	\$7.50	Eliminate
		International Education Fee	SEM	\$3.00	Eliminate
		Scholarship Endowment Fee	SCH	\$1.00	Eliminate
		Environmental Services Fee	SEM	\$2.50	Eliminate
		Instructional Enhancement Fee	COURSE	\$1.00 - \$75.00	Eliminate

THE TEXAS A&M UNIVERSITY SYSTEM
REQUEST FOR NEW, INCREASED, AND DECREASED TUITION AND FEES
Effective Fall 2014

System Member	Type of Fee	Description	Assessed Per	Current Fee	Proposed Fee
Texas A&M University - Corpus Christi - Continued	Vehicle, Parking & Traffic	Parking Permit Fees			
		Student:			
		General Parking			
		Year		\$150.00	\$165.00
		Fall & Spring		\$124.00	\$136.00
		Fall or Spring Only		\$66.00	\$72.00
		Summer		\$36.00	\$40.00
		Motorcycle - Fall or Spring		\$30.00	Eliminate
		Motorcycle - Summer		\$30.00	Eliminate
		Garage Parking Level 1 - 3			
		Year		\$320.00	\$350.00
		Fall & Spring		New	\$287.00
		Fall or Spring Only		New	\$154.00
		Summer		New	\$84.00
		Garage Parking Level 4			
		Year		New	\$185.00
		Fall & Spring		New	\$151.00
		Fall or Spring Only		New	\$81.00
		Summer		New	\$44.00
		Faculty/Staff:			
		General - Year		\$150.00	\$165.00
		Garage - Year		\$320.00	\$350.00
		Reserved - Year		\$460.00	\$460.00
		Momentum Campus Remote Parking			
		Year		New	\$25.00
		Fall & Spring		New	\$20.00
		Fall or Spring Only		New	\$10.00
		Summer		New	\$10.00
	Group Hospital & Medical Services Fee	Health Services Fee	SCH	\$7.70	Eliminate
		Fall & Spring	SEM	\$24.20	\$50.00
		Summer	SEM	\$24.20	\$25.00
		*Fee was previously charged by SCH but beginning Fall 2014 will be charged a flat rate by semester.			
	Intercollegiate Athletics Fee	Athletic Fee	SCH	\$23.15	\$24.31
		Fall, Spring & Summer Max	SEM	\$300.00	\$315.00

THE TEXAS A&M UNIVERSITY SYSTEM
REQUEST FOR NEW, INCREASED, AND DECREASED TUITION AND FEES
Effective Fall 2014

System Member	Type of Fee	Description	Assessed Per	Current Fee	Proposed Fee
Texas A&M University - Kingsville	Guaranteed Tuition & Fee Rates Undergraduate Students	Guaranteed Tuition & Fee Rates - Resident	See page 10.3 for specific rates.		
		Guaranteed Tuition & Fee Rates- Non-Resident	See page 10.3 for specific rates.		
	General Fee	University Services Fee	SCH	New	Varies
		*The following fees will be eliminated and replaced with the University Services Fee. The University Services Fee will be revenue neutral to the University and, on average, cost neutral to students.			
		Advising Fee	SEM	\$30.00	Eliminate
		Computer Use Fee	SCH	\$18.00	Eliminate
		Library Use Fee	SCH	\$13.00	Eliminate
		ID Fee	SEM	\$15.00	Eliminate
		Transcript Fee	SEM	\$15.00	Eliminate
		International Education Fee	SEM	\$3.00	Eliminate
		Environmental Service Fee	SEM	\$5.00	Eliminate
		Transportation & Safety Fee	SEM	\$20.00	Eliminate
		Graduation Fee	SEM	\$3.00	Eliminate
		Instructional Enhancement Fees	COURSE	\$0.00 - \$50.00	Eliminate
	Recreational Sports Fee	Recreational Sports Fee			
		Fall & Spring	SEM	\$110.00	\$135.00
		Summer	SEM	\$55.00	\$67.50
Texas A&M University - San Antonio	Guaranteed Tuition & Fee Rates Undergraduate Students	Guaranteed Tuition & Fee Rates - Resident	See page 11.5 for specific rates.		
	Recreational Sports Fee	Recreational Sports Fee			
		Fall & Spring	SEM	New	\$100.00
Texas A&M University - Texarkana	Guaranteed Tuition & Fee Rates Undergraduate Students		SEM	New	\$50.00
		Guaranteed Tuition & Fee Rates - Resident	See page 12.5 for specific rates.		
		Guaranteed Tuition & Fee Rates - Border State	See page 12.5 for specific rates.		
		Guaranteed Tuition & Fee Rates - Non-Resident	See page 12.5 for specific rates.		

THE TEXAS A&M UNIVERSITY SYSTEM
REQUEST FOR NEW, INCREASED, AND DECREASED TUITION AND FEES
Effective Fall 2014

System Member	Type of Fee	Description	Assessed Per	Current Fee	Proposed Fee
Texas A&M University - Texarkana - Continued	Guaranteed Tuition & Fee Rates - Continued Graduate Students	Guaranteed Tuition & Fee Rates - Resident		See page 12.5 for specific rates.	
		Guaranteed Tuition & Fee Rates - Border State		See page 12.5 for specific rates.	
		Guaranteed Tuition & Fee Rates - Non-Resident		See page 12.5 for specific rates.	
	General Fee	University Services Fee	SCH	New	Varies
		*The following fees will be eliminated and replaced with the University Services Fee. The University Services Fee will be revenue neutral to the University and, on average, cost neutral to students.			
		Technology Fee	SCH	\$15.00	Eliminate
		Library Fee	SCH	\$5.00	Eliminate
		College Enhancement Fee	SCH	\$5.00	Eliminate
		International Education Fee	SEM	\$4.00	Eliminate
		Records Fee	SEM	\$15.00	Eliminate
		Traffic Safety Fee	SEM	\$3.00	Eliminate
		Advising Fee	SEM	\$25.00	Eliminate
		Green Fee	SEM	\$5.00	Eliminate
		Student Services Fee	SCH	\$16.67	Eliminate
West Texas A&M University	Guaranteed Tuition & Fee Rates Undergraduate Students	Guaranteed Tuition & Fee Rates - Resident		See page 13.3 for specific rates.	
		Guaranteed Tuition & Fee Rates - Border State		See page 13.3 for specific rates.	
		Guaranteed Tuition & Fee Rates - Non-Resident		See page 13.3 for specific rates.	
	Graduate Students	Guaranteed Tuition & Fee Rates - Resident		See page 13.3 for specific rates.	
		Guaranteed Tuition & Fee Rates - Border State		See page 13.3 for specific rates.	
		Guaranteed Tuition & Fee Rates - Non-Resident		See page 13.3 for specific rates.	
	Differential Designated Tuition	Nursing Program	SCH	\$30.00	\$35.46
		*31 course/lab fees will be eliminated if Nursing Differential Tuition is increased.			
	General Fee	Music Program Enhancement Fee	SEM	New	\$125.00
		*Over 200 Music course/lab fees will be eliminated if the Music Program Enhancement Fee is approved.			
	General Fee	Music Voice Program Enhancement Fee	SEM	New	\$225.00
		*Accompanist Fee will be replaced with the Music Voice Program Enhancement Fee			

THE TEXAS A&M UNIVERSITY SYSTEM
REQUEST FOR NEW, INCREASED, AND DECREASED TUITION AND FEES
Effective Fall 2014

System Member	Type of Fee	Description	Assessed Per	Current Fee	Proposed Fee
West Texas A&M University - Continued	General Fee	University Undergraduate Academic Enhancement Fee	SCH	New	\$2.25
		*Over 370 course fees will be eliminated if the University Academic Enhancement Fee is approved.			
		*Students paying Differential Tuition or Accreditation Enhancement Fees exempted.			
	General Fee	University Services Fee	SCH	New	Varies
		*The following fees will be eliminated and replaced with the University Services Fee. The University Services Fee will be revenue neutral to the University and, on average, cost neutral to students.			
		Advising Fee	SEM	\$35.00	Eliminate
		International Education Fee	SEM	\$4.00	Eliminate
		Library Fee	SCH	\$7.00	Eliminate
		Records Fee	SEM	\$15.00	Eliminate
		Technology Fee	SCH	\$19.00	Eliminate
		Traffic Safety Fee	SEM	\$1.00	Eliminate
		Transportation Fee	SEM	\$40.00	Eliminate
		Washington D.C. Intern Fee	SEM	\$1.00	Eliminate
		*If the proposed Transportation Fee is approved, the University Services Fee would increase by \$5.00 per semester.			
	General Fee	Transportation Fee			
		Fall & Spring	SEM	\$14.00	\$40.00
		Summer	SEM	\$14.00	\$20.00
		*The following two fees will be consolidated into one Transportation Fee and the Transportation Fee, including the increase, will be absorbed into the University Services Fee.			
		Traffic Safety Fee	SEM	\$1.00	Eliminate
		Parking Permit	YEAR	\$40.00	Eliminate
	General Fee	Education Enhancement/Accreditation Fee			
		Undergraduate Educator Preparation Program			
		Fall & Spring	SEM	New	\$60.00
		Summer	SEM	New	\$30.00
		Graduate Program in Education			
		Fall & Spring	SEM	New	\$35.00
		Summer	SEM	New	\$20.00
		*46 Education course/lab fees will be eliminated if the Education Accreditation Enhancement Fee is approved.			

THE TEXAS A&M UNIVERSITY SYSTEM
REQUEST FOR NEW, INCREASED, AND DECREASED TUITION AND FEES
Effective Fall 2014

System Member	Type of Fee	Description	Assessed Per	Current Fee	Proposed Fee
West Texas A&M University - Continued	General Fee	Social Work Enhancement/Accreditation Fee			
		Undergraduate Social Work Program			
		Fall & Spring	SEM	New	\$75.00
		Summer	SEM	New	\$50.00
		Graduate Social Work Program			
		Fall & Spring	SEM	New	\$90.00
		Summer	SEM	New	\$75.00
		*17 Social Work course/lab fees will be eliminated if the Social Work Accreditation Enhancement Fee is approved.			
		Vehicle, Parking & Traffic	Parking Permit Fees - Faculty and Staff		
	Year		YEAR	\$50.00	\$60.00 - \$120.00
*Faculty and Staff will be charged an amount within the range based on yearly salary.					

PRAIRIE VIEW A&M UNIVERSITY

Summary of Proposed Fee Changes

Effective Fall 2014

<u>PAGE</u>	<u>FEE DESCRIPTION</u>	<u>BASIS</u>	<u>CURRENT</u>	<u>INCREASE</u>	<u>PROPOSED</u>
3.2	Guaranteed Tuition & Fees				
	Undergraduate - Resident		See page 3.3 for specific rates.		
	Undergraduate - Non-Resident		See page 3.3 for specific rates.		
	Graduate - Resident		See page 3.3 for specific rates.		
	Graduate - Non-Resident		See page 3.3 for specific rates.		
3.4	University Services Fee	SCH			Varies
	*The following fees will be eliminated and replaced with the University Services Fee. The University Services Fee will be revenue neutral to the University and, on average, cost neutral to students.				
	Student Services Fee	SCH	\$14.00		Eliminate
	Information Technology Fee	SCH	\$16.50		Eliminate
	ID Fee	SEM	\$5.00		Eliminate
	Library Access Fee	SCH	\$16.00		Eliminate
	International Education Fee	SEM	\$3.00		Eliminate
	Records Processing Fee	SEM	\$17.00		Eliminate
	Transportation Fee	SEM	\$20.00		Eliminate
	Sports Complex Fee	SCH	\$15.00		Eliminate
	Course Fees	COURSE	\$10.00 - \$500.00		Eliminate
3.6	Athletic Fee	SCH	\$10.00	\$2.60	\$12.60
	Fall, Spring & Summer Max	SEM	\$150.00	\$39.00	\$189.00

SCH - Semester Credit Hour

SEM - Semester

Request for Increased Student Fee
PRAIRIE VIEW A&M UNIVERSITY
Guaranteed Tuition & Fees
Effective Fall 2014

I. Programmatic justification and proposed use of the increased fee

HB 29 requires that all public institutions in Texas offer a Guaranteed Tuition (GT) Plan to resident undergraduate students effective Fall 2014. Prairie View A&M University (PVAMU) is requesting approval to implement the following Guaranteed Tuition (GT) Plan:

- The Guaranteed Tuition (GT) Plan will be mandatory for all PVAMU students.
- The GT Plan is based on SCHs for 1-11 SCHs with a flat rate for 12 or more SCHs.
- New Undergraduate Students will have 5 years to graduate and currently enrolled undergraduate students will have 4 years to graduate.
- Graduate students will have 4 years to graduate.
- Rates for current students were calculated using a 2 year inflation rate and the rates for new students were calculated using a 4 year average inflation rate.
- Revenue generated from the GT will be placed in Designated Tuition (less 20% for required Set-A-Sides).

II. Public hearing and/or student referendum requirements

A public hearing was held on February 12 and 13, 2014, to discuss all proposed fee increases.

III. Budget impact if fee request is not approved

State law mandates that public institutions in Texas offer a guaranteed tuition plan and Prairie View A&M University would be in non-compliance with Legislative requirements.

IV. Justification for ending balance

No significant ending balances are anticipated.

V. Additional information

PRAIRIE VIEW A&M UNIVERSITY

Guaranteed Tuition and Fees

Effective Fall 2014

2.2% annual CPI increase

Freshman Cohort	Current Rates ¹	FY15 Five Year Rates		
		Inflation Adjusted Proposed Rate ²	\$ Incr/ Semester	% Incr.
Regular UG Resident Student	\$ 4,439	\$ 4,689	\$ 250	5.6%
UG Non-Resident	\$ 9,869	\$ 10,425	\$ 556	5.6%
Transfers	\$ 4,439	\$ 4,689	\$ 250	5.6%

FY15 Five Year Rates		
Proposed Rate w/Requested Increase(s) ³	\$ Incr/ Semester	% Incr.
\$ 4,731	\$ 292	6.6%
\$ 10,464	\$ 595	6.0%
\$ 4,731	\$ 292	6.6%

Sophomore Cohort	FY15 Four Year Rates			
Regular UG Resident Student	\$ 4,439	\$ 4,587	\$ 148	3.3%
UG Non-Resident	\$ 9,869	\$ 10,199	\$ 330	3.3%

FY15 Four Year Rates		
\$ 4,629	\$ 190	4.3%
\$ 10,238	\$ 369	3.7%

Junior Cohort	FY15 Four Year Rates			
Regular UG Resident Student	\$ 4,439	\$ 4,587	\$ 148	3.3%
UG Non-Resident	\$ 9,869	\$ 10,199	\$ 330	3.3%

FY15 Four Year Rates		
\$ 4,629	\$ 190	4.3%
\$ 10,238	\$ 369	3.7%

Senior Cohort	FY15 Four Year Rates			
Regular UG Resident Student	\$ 4,439	\$ 4,587	\$ 148	3.3%
UG Non-Resident	\$ 9,869	\$ 10,199	\$ 330	3.3%

FY15 Four Year Rates		
\$ 4,629	\$ 190	4.3%
\$ 10,238	\$ 369	3.7%

Graduate Student Cohort	FY15 Four Year Rates			
Current Graduate Resident Student	\$ 3,141	\$ 3,244	\$ 103	3.3%
Current Graduate Non-Resident Student	\$ 6,417	\$ 6,631	\$ 214	3.3%
New Graduate Resident Student	\$ 3,141	\$ 3,317	\$ 176	5.6%
New Graduate Non-Resident Student	\$ 6,417	\$ 6,779	\$ 362	5.6%

FY15 Four Year Rates		
\$ 3,270	\$ 129	4.1%
\$ 6,654	\$ 237	3.7%
\$ 3,343	\$ 202	6.4%
\$ 6,802	\$ 385	6.0%

¹ Current authorized rates are based on 15 SCHs for undergraduate students and 9 SCHs for graduate students..

² Undergraduate students taking 12 or more SCHs will pay a flat rate based on 15 SCHs.

³ Includes requested increase in Athletic Fee.

Request for New Student Fee
PRAIRIE VIEW A&M UNIVERSITY
University Services Fee
Effective Fall 2014

I. Programmatic justification and proposed use of the new fee:

With the creation of the University Services Fee, the University proposes to eliminate the following nine mandatory fees: Library Access Fee, Information Technology Fee, International Education Fee, Records Processing Fee, ID Card Fee, Student Services Fee, Transportation Fee, Sports Complex Fee, and Course Fees. Revenue generated from the new fee will continue to support the services which the eliminated mandatory fees are currently providing. In addition, the new fee will provide flexibility to the University so that funds can be allocated where most needed within the colleges of the University.

II. Public hearing and/or student referendum requirements

A public hearing was held on February 12 and 13, 2014, to discuss all proposed fee changes.

III. Budget impact if fee request is not approved.

Since this is a revenue neutral fee, there is no anticipated impact to the budget; however, if the fee is not approved, the University will lose the flexibility that this fee would provide for the allocation of funds where most needed.

IV. Justification for ending balance.

No significant ending balance is projected.

V. Additional information

The following mandatory fees will be eliminated:

- Library Access Fee
- Information Technology Fee
- International Education Fee
- Records Processing Fee
- ID Card Fee
- Student Services Fee
- Transportation Fee
- Sports Complex Fee
- Course Fees

Request for New Student Fee
PRAIRIE VIEW A&M UNIVERSITY
 University Services Fee
 Consolidation of Mandatory/Course Fees

Hours	Records Processing Fee	ID Card Fee	Intl Ed Fee	Course Fees	Transportation Fee	Student Services Fee	Computer Access Fee	Library Access Fee	Sports Complex Fee	Proposed University Services Fee
1	17.00	5.00	3.00	26.00	20.00	14.00	16.50	16.00	15.00	132.50
2	17.00	5.00	3.00	52.00	20.00	28.00	33.00	32.00	30.00	220.00
3	17.00	5.00	3.00	78.00	20.00	42.00	49.50	48.00	45.00	307.50
4	17.00	5.00	3.00	104.00	20.00	56.00	66.00	64.00	60.00	395.00
5	17.00	5.00	3.00	130.00	20.00	70.00	82.50	80.00	75.00	482.50
6	17.00	5.00	3.00	156.00	20.00	84.00	99.00	96.00	90.00	570.00
7	17.00	5.00	3.00	182.00	20.00	98.00	115.50	112.00	105.00	657.50
8	17.00	5.00	3.00	208.00	20.00	112.00	132.00	128.00	120.00	745.00
9	17.00	5.00	3.00	234.00	20.00	126.00	148.50	144.00	135.00	832.50
10	17.00	5.00	3.00	260.00	20.00	140.00	165.00	160.00	150.00	920.00
11	17.00	5.00	3.00	286.00	20.00	154.00	181.50	176.00	165.00	1,007.50
12	17.00	5.00	3.00	390.00	20.00	160.00	247.50	240.00	180.00	1,262.50
13	17.00	5.00	3.00	390.00	20.00	160.00	247.50	240.00	180.00	1,262.50
14	17.00	5.00	3.00	390.00	20.00	160.00	247.50	240.00	180.00	1,262.50
15	17.00	5.00	3.00	390.00	20.00	160.00	247.50	240.00	180.00	1,262.50
16	17.00	5.00	3.00	390.00	20.00	160.00	247.50	240.00	180.00	1,262.50
17	17.00	5.00	3.00	390.00	20.00	160.00	247.50	240.00	180.00	1,262.50
18	17.00	5.00	3.00	390.00	20.00	160.00	247.50	240.00	180.00	1,262.50
19	17.00	5.00	3.00	390.00	20.00	160.00	247.50	240.00	180.00	1,262.50
20	17.00	5.00	3.00	390.00	20.00	160.00	247.50	240.00	180.00	1,262.50
21	17.00	5.00	3.00	390.00	20.00	160.00	247.50	240.00	180.00	1,262.50

Request for Increased Student Fee
PRAIRIE VIEW A&M UNIVERSITY
Athletic Fee
Effective Fall 2014

I. Programmatic justification and proposed use of the increased fee

The proposed increase to the Athletic Fee would provide for operating costs for the Athletic program relative to scholarships, NCAA guidelines, and provisions for compliance.

II. Public hearing and/or student referendum requirements

A referendum to increase the Athletic Fee at Prairie View A&M was held in November of 2009 and approved by students. Legislative approval to increase the fee was received during the 2013 legislative session (83rd Legislative Session). Public hearings were held on February 12 and 13, 2014, to discuss all fee changes.

III. Budget impact if fee request is not approved

If the fee increase is not approved, current athletic programs and operations would need to be reduced along with a possible reduction in scholarship offerings and individual team sports. Reduced operations and staff would also need to be considered and would affect team performance.

IV. Justification for ending balance

No significant ending balance expected.

V. Additional information

This action is taken in an effort to insure adequate operations and support for student services, athletic operations, student scholarships, and health care services for current and future students.

Request for Increased Student Fee
PRAIRIE VIEW A&M UNIVERSITY
Athletic Fee

LEGISLATIVE/INTERNAL MAXIMUM:

Current Fee: \$10.00 for Fall and Spring
 \$10.00 for Summer
Proposed Fee: \$12.60 for Fall and Spring
 \$12.60 for Summer
Basis: sch (sch, sem, student, etc.)

Current: \$150.00 for Fall and Spring
 \$150.00 for Summer
Proposed: \$189.00 for Fall and Spring
 \$189.00 for Summer

Number of Students Affected: 8,200
Current Semester Credit Hours: 217,590
Projected Semester Credit Hours: _____

	FY 2014 Budget	FY 2015 Budget without fee increase	FY 2015 Proposed Increase (Decrease)	FY 2015 Budget
BEGINNING BALANCE - Actual	0			
Estimated		0		0
Revenues				
Fees	2,124,953	2,224,899	578,473	2,803,372
Total Revenues	2,124,953	2,224,899	578,473	2,803,372
Expenses				
Scholarships	2,124,953	2,224,899	0	2,224,899
Athletic Operations	0	0	475,000	475,000
Equipment	0	0	33,000	33,000
Recruiting	0	0	38,473	38,473
Sports Medicine	0	0	32,000	32,000
Total Expenses	2,124,953	2,224,899	578,473	2,803,372
Increase/Decrease in Balance				
Revenues less Expenses	0	0	0	0
ENDING BALANCE	0	0		0

TARLETON STATE UNIVERSITY

Summary of Proposed Fee Changes Effective Fall 2014

<u>PAGE</u>	<u>FEE DESCRIPTION</u>	<u>BASIS</u>	<u>CURRENT</u>	<u>INCREASE</u>	<u>PROPOSED</u>
4.2	Guaranteed Tuition & Fees Undergraduate - Resident		See page 4.3 for specific rates		
4.4	Graduate Differential Tuition				
	Resident	SCH	\$30.00	\$20.00	\$50.00
	Non-Resident	SCH			\$50.00
4.7	University Services Fee	SCH			\$59.86
	*The following fees will be eliminated and replaced with the University Services Fee. The University Services Fee will be revenue neutral to the University and, on average, cost neutral to students.				
	Student Services Fee	SCH	\$19.80		Eliminate
	Off Campus Program Fee	SCH	\$40.00		Eliminate
	Academic Support & Advising Fee	SCH	\$4.00		Eliminate
	Ag Facilities Fee	COURSE	\$17.00		Eliminate
	Computer Access Fee	SCH	\$10.93		Eliminate
	Distance Education Fee	SCH	\$40.00		Eliminate
	First Year Experience Fee	FRESHMAN	\$125.00		Eliminate
	Graduation Fee	LAST SEMESTER	\$35.00		Eliminate
	ID System Fee	SEM	\$10.00		Eliminate
	Instructional Equipment Fee	SCH	\$2.40		Eliminate
	International Education Fee	SEM	\$4.00		Eliminate
	Library Access Fee	SCH	\$9.00		Eliminate
	Records Fee	SEM	\$15.00		Eliminate
	Student Endowment Fee	SCH	\$1.00		Eliminate
	Testing Fee	STUDENT	\$30.00		Eliminate
	Writing Intensive Course Fee	COURSE	\$20.00		Eliminate
	Yearbook Fee	SPRING SEM	\$25.00		Eliminate
4.9	Differential Designated Tuition				
	The following Differential Designated Tuition rates have been established to replace College Enhancement Fees currently charged by each individual college:				
	College of Business Administration	SCH	\$21.00		\$21.00
	College of Science and Technology	SCH	\$9.00		\$9.00
	College of Ag and Environmental Sci	SCH	\$9.00		\$9.00
	College of Education	SCH	\$2.00		\$2.00
	College of Liberal and Fine Arts	SCH	\$1.00		\$1.00
	Nursing and Health Professions	SCH	\$30.00		\$30.00
	Engineering and Technology	SCH	\$30.00		\$30.00
4.10	Parking Fees				
	Faculty & Staff	YEAR	\$50.00	\$25.00	\$75.00
	Student (previously charged per SEM)	YEAR	\$50.00	\$25.00	\$75.00

SCH - Semester Credit Hour

SEM - Semester

Request for Increased Student Fee
TARLETON STATE UNIVERSITY
Guaranteed Tuition & Fees
Effective Fall 2014

I. Programmatic justification and proposed use of the increased fee

Tarleton State University is requesting approval to implement a plan that offers guaranteed tuition and fees to all undergraduate resident students. An inflation adjustment of 2.2% each year of the guarantee was added to the University Success Fee to cover increasing costs over the life of the guarantee.

II. Public hearing and/or student referendum requirements

A student hearing was held on March 26, 2014, to discuss proposed fee changes.

III. Budget impact if fee request is not approved

If tuition and fees are guaranteed with no inflation factor applied, functions supported by these revenue sources will experience a decrease in real dollar support.

IV. Justification for ending balance

An ending balance represents the inflation adjustment for years two through four of the tuition guarantee. These funds are being reserved to cover increased costs during these years.

V. Additional information

TARLETON STATE UNIVERSITY

Guaranteed Tuition and Fees

Effective Fall 2014

2.2% annual CPI increase

			FY15 Four Year Rates			FY15 Four Year Rates		
Freshman Cohort	Current Rates ¹		Inflation Adjusted Proposed Rate ²	\$ Incr/ Semester	% Incr.	Proposed Rate w/Requested Increase(s) ³	\$ Incr/ Semester	% Incr.
	Regular UG Resident Student - College of Business	\$ 3,537	\$ 3,736	\$ 199	5.6%	\$ 3,744	\$ 207	5.9%
	Regular UG Resident Student - College of Liberal Arts	\$ 3,237	\$ 3,419	\$ 182	5.6%	\$ 3,423	\$ 186	5.7%
	Regular UG Resident Student - College of Agriculture	\$ 3,357	\$ 3,546	\$ 189	5.6%	\$ 3,582	\$ 225	6.7%
	Regular UG Resident Student - College of Education	\$ 3,252	\$ 3,435	\$ 183	5.6%	\$ 3,443	\$ 191	5.9%
	Regular UG Resident Student - College of Science	\$ 3,357	\$ 3,546	\$ 189	5.6%	\$ 3,582	\$ 225	6.7%
	Regular UG Resident Student - Nursing	\$ 3,807	\$ 4,021	\$ 214	5.6%	\$ 4,057	\$ 250	6.6%
	Regular UG Resident Student - Engineering	\$ 3,807	\$ 4,021	\$ 214	5.6%	\$ 4,057	\$ 250	6.6%
Sophomore Cohort		FY15 Three Year Rates			FY15 Three Year Rates			
Regular UG Resident Student - College of Business	\$ 3,537	\$ 3,695	\$ 158	4.5%	\$ 3,703	\$ 166	4.7%	
Regular UG Resident Student - College of Liberal Arts	\$ 3,237	\$ 3,382	\$ 145	4.5%	\$ 3,386	\$ 149	4.6%	
Regular UG Resident Student - College of Agriculture	\$ 3,357	\$ 3,507	\$ 150	4.5%	\$ 3,542	\$ 185	5.5%	
Regular UG Resident Student - College of Education	\$ 3,252	\$ 3,397	\$ 145	4.5%	\$ 3,405	\$ 153	4.7%	
Regular UG Resident Student - College of Science	\$ 3,357	\$ 3,507	\$ 150	4.5%	\$ 3,542	\$ 185	5.5%	
Regular UG Resident Student - Nursing	\$ 3,807	\$ 3,977	\$ 170	4.5%	\$ 4,013	\$ 206	5.4%	
Regular UG Resident Student - Engineering	\$ 3,807	\$ 3,977	\$ 170	4.5%	\$ 4,013	\$ 206	5.4%	
Junior Cohort		FY15 Two Year Rates			FY15 Two Year Rates			
Regular UG Resident Student - College of Business	\$ 3,537	\$ 3,655	\$ 118	3.3%	\$ 3,663	\$ 126	3.6%	
Regular UG Resident Student - College of Liberal Arts	\$ 3,237	\$ 3,345	\$ 108	3.3%	\$ 3,349	\$ 112	3.5%	
Regular UG Resident Student - College of Agriculture	\$ 3,357	\$ 3,469	\$ 112	3.3%	\$ 3,504	\$ 147	4.4%	
Regular UG Resident Student - College of Education	\$ 3,252	\$ 3,360	\$ 108	3.3%	\$ 3,368	\$ 116	3.6%	
Regular UG Resident Student - College of Science	\$ 3,357	\$ 3,469	\$ 112	3.3%	\$ 3,504	\$ 147	4.4%	
Regular UG Resident Student - Nursing	\$ 3,807	\$ 3,934	\$ 127	3.3%	\$ 3,969	\$ 162	4.3%	
Regular UG Resident Student - Engineering	\$ 3,807	\$ 3,934	\$ 127	3.3%	\$ 3,969	\$ 162	4.3%	
Senior Cohort		FY15 Rates			FY15 Rates			
Regular UG Resident Student - College of Business	\$ 3,537	\$ 3,615	\$ 78	2.2%	\$ 3,623	\$ 86	2.4%	
Regular UG Resident Student - College of Liberal Arts	\$ 3,237	\$ 3,308	\$ 71	2.2%	\$ 3,312	\$ 75	2.3%	
Regular UG Resident Student - College of Agriculture	\$ 3,357	\$ 3,431	\$ 74	2.2%	\$ 3,466	\$ 109	3.2%	
Regular UG Resident Student - College of Education	\$ 3,252	\$ 3,324	\$ 72	2.2%	\$ 3,332	\$ 80	2.5%	
Regular UG Resident Student - College of Science	\$ 3,357	\$ 3,431	\$ 74	2.2%	\$ 3,466	\$ 109	3.2%	
Regular UG Resident Student - Nursing	\$ 3,807	\$ 3,891	\$ 84	2.2%	\$ 3,926	\$ 119	3.1%	
Regular UG Resident Student - Engineering	\$ 3,807	\$ 3,891	\$ 84	2.2%	\$ 3,926	\$ 119	3.1%	

¹ Current authorized rates are based on 15 SCHs.

² Rates shown do not include Local (Stephenville) fees: Intercollegiate Athletic Fee, Health Fee, Recreational Sports Fee, and Student Center Complex Fee, nor the Online Program Fee. These fees will continue to be charged in addition to the guaranteed rates above, depending on the student's location.

³ Includes a factor to account for the set-aside requirements on the former College Enhancement Fees which are now Differential Designated Tuition.

Request for Increased Student Fee
TARLETON STATE UNIVERSITY
Graduate Tuition Differential - Resident and Non-Resident
Effective Fall 2014

I. Programmatic justification and proposed use of the increased fee

The university has experienced impressive growth in undergraduate programs. This interest has in turn, increased interest and demand for graduate programs and upper level course offerings. Supporting this interest through increased graduate level programs will return benefits to the undergraduate program as more Graduate Assistants are available for classroom assistance and research programs.

As a result, Tarleton State University has set ambitious targets in the strategic planning process to increase graduate enrollment from 1,375 to 4,000 by the year 2020. The program mix for graduate degrees is being addressed with approvals and proposals for seven new masters and three doctoral degrees either already approved or to be submitted for TAMUS System approval between 2014 and 2016.

All funds generated by the fee increase from \$30/SCH to \$50/SCH will be utilized solely to enhance the graduate experience of students at all Tarleton State University sites and as well as online offerings.

For example, the funds made available from the proposed increase would initiate and sustain strategic goals of the university, Academic Affairs and the Graduate College for graduate education by significantly increasing levels of graduate research/grant activity among students and expanding FW-Waco infrastructure to provide administrative and organization structure, student and faculty support and facilities for graduate level work;

II. Public hearing and/or student referendum requirements

A student hearing was held on March 26, 2014 to discuss proposed fee changes.

III. Budget impact if request is not approved

Based on our research on program needs, we know that we must offer scholarship and assistantships to attract high caliber graduate students. Plans include an increase in stipends for graduate assistantships for students who will be engaged in research, as laboratory assistants, and as teachers of record. There have been no increases since 1996 when we increased all stipends from \$800/month to \$900. If the request is not approved, it will be difficult to grow the graduate program or to support Tarleton excellence from the College of Graduate Studies.

IV. Justification for ending balance

No significant ending balance is anticipated.

V. Additional information

The additional tuition differential collected from non-resident students (\$75,000), which is being increased to match the resident differential, will be used to increase the number of \$2,000 new student research Internships and support the identification of strategies for success. Tarleton State has one of the lowest graduate tuition differentials in the System.

Request for Increased Student Fee
TARLETON STATE UNIVERSITY
Graduate Tuition Differential - Resident

Current Fee: \$30.00 for Fall and Spring
 \$30.00 for Summer
Proposed Fee: \$50.00 for Fall and Spring
 \$50.00 for Summer
Basis: sch (sch, sem, student, etc.)

Number of Students Affected: 3,479
Current Semester Credit Hours: 20,134
Projected Semester Credit Hours: 21,000

	FY 2013 Budget	FY 2014 Budget without fee increase	FY 2015 Proposed Increase (Decrease)	FY 2015 Budget
BEGINNING BALANCE - Actual	0			
Estimated		0		0
Revenues				
Current Fee	499,933	499,933		499,933
GR Tuition Differential		0	420,000	420,000
Total Revenues	499,933	499,933	420,000	919,933
Expenses				
Salaries & Wages	375,890	375,890	47,250	423,140
Fringe Benefits	124,043	124,043	15,593	139,636
GA Salary Increase	0	0	216,000	216,000
Other	0	0	91,337	91,337
Additional Scholarships	0	0	49,820	49,820
Total Expenses	499,933	499,933	420,000	919,933
Increase/Decrease in Balance				
Revenues less Expenses	0	0	0	0
ENDING BALANCE	0	0	0	0

Request for New Student Fee
TARLETON STATE UNIVERSITY
 Graduate Tuition Differential - Non-Resident

Proposed Fee: \$50.00 for Fall and Spring
 \$50.00 for Summer
 Basis: sch (sch, sem, student, etc.)

Number of Students Affected: 203
 Projected Student Enrollment: 1,451
 Projected Semester Credit Hours: 1,500

	FY 2015 Budget
BEGINNING BALANCE	0
Revenues	
Fees	75,000
Total Revenues	75,000
Expenses	
Salaries & Wages	55,500
Fringe Benefits	19,500
Total Expenses	75,000
Increase/Decrease in Balance (Revenues less Expenses)	0
ENDING BALANCE	0

Request for New Student Fee
TARLETON STATE UNIVERSITY
University Services Fee
Effective fall 2014

I. Programmatic justification and proposed use of the new fee

The collapse of 17 separate fees into the University Services Fee is requested in order to simplify accounting and management across various university operations. The collapse of fees enables more effective management across all functions and encourages better budgeting. The following fees will be eliminated and collapsed into one University Services Fee:

Student Service Fee
Off-campus Program Fee
Yearbook Fee
Ag Facilities Fee
Writing Intensive Course Fee
First Year Experience Fee
Graduation Fee
Testing Fee
Academic Support & Advising Fee
Computer Access Fee
Distance Education Fee
Instructional Equipment Fee
Library Access Fee
Student Endowment Fee
ID System Fee
International Education Fee
Records Fee

II. Public hearing and/or student referendum requirements

A student hearing was held on March 26, 2014, to discuss proposed fee changes.

III. Budget impact if fee request is not approved

The University Services Fee is part of the guaranteed tuition and fee plan. The collapse of fees into one new fee is revenue neutral. If the new fee is not approved as requested, there will be no inflation factor applied as part of the guarantee plan and the functions supported by these fees will experience a decrease in real dollar support. In addition, it will be more costly to provide accounting, reconciliation and reporting support on the fees listed above.

IV. Justification for ending balance

The ending balance represents an inflation adjustment to cover costs for future years of the tuition guarantee.

V. Additional information

Request for New Student Fee
TARLETON STATE UNIVERSITY
 University Services Fee

The following fees will be eliminated and replaced with the University Services Fee:

FEE	CURRENT RATE	FY 2013 REVENUE @ 261,086 SCH
Student Service Fee ¹	\$19.80/SCH, MAX \$237.60 (Fall/Spring) \$11.78/SCH, MAX \$237.60 (Summer)	\$3,628,438
Off Campus Program Fee	\$40.00/SCH	\$1,895,524
Yearbook Fee	\$25.00/STUDENT SPRING SEM	\$159,750
Ag Facilities Fee	\$17.00/COURSE	\$114,555
Writing Intensive Course Fee	\$20.00/COURSE	\$175,903
First Year Experience Fee	\$125.00/INCOMING FRESHMAN	\$239,500
Graduation Fee	\$35.00/STUDENT (last semester)	\$91,035
Testing Fee	\$30.00/STUDENT (first semester)	\$109,830
Academic Support & Advising Fee	\$4.00/SCH	\$1,043,373
Computer Access Fee	\$10.93/SCH	\$2,851,090
Distance Education Fee	\$40.00/SCH (online)	\$1,433,889
Instructional Equipment Fee	\$2.40/SCH	\$626,042
Library Access Fee	\$9.00/SCH	\$2,347,601
Student Endowment Fee	\$1.00/SCH	\$207,792
ID System Fee	\$10.00/SEM	\$243,824
International Education Fee	\$4.00/SEM	\$97,126
Records Fee	\$15.00/SEM	\$364,218
		<u>\$15,629,490</u>
University Services Fee @261,086 SCH	<u>\$59.86/SCH</u>	<u>\$15,628,608</u>
	difference	(\$882)

¹ Revenue includes \$137K adjustment for impact of Hazlewood exemptions on collapsed fee.

Request for New Student Fee
TARLETON STATE UNIVERSITY
 Course Fee/Enhancement Fee Consolidation

The following Differential Designated Tuition has been established to replace College Enhancement Fees currently charged by each individual college.

College	Current Differential Tuition	Current College Enhancement Fee	Proposed Differential Tuition
College of Business Administration	\$19.00/SCH	\$2.00/SCH	\$21.00/SCH
College of Science & Technology	n/a	\$9.00/SCH	\$9.00/SCH
College of Agricultural & Environmental Sciences	n/a	\$9.00/SCH	\$9.00/SCH
College of Education	n/a	\$2.00/SCH	\$2.00/SCH
College of Liberal & Fine Arts	n/a	\$1.00/SCH	\$1.00/SCH
Nursing & Health Professions	\$30.00/SCH	n/a	\$30.00/SCH
Engineering & Technology	\$30.00/SCH	n/a	\$30.00/SCH

¹ The proposed differential is before any inflation factor by cohort and does not include the increase in the college enhancement fee (only) due to set-asides.

Request for Increased Fee
TARLETON STATE UNIVERSITY
Parking Fees
Effective fall 2014

I. Programmatic justification and proposed use of the increased fee

Tarleton State University has not increased parking rates on the Stephenville campus for over a decade. In that time, the campus has grown significantly and expects to continue to grow. Parking on the Stephenville campus is now the source of significant frustration for many.

Current parking rates are among the lowest in the System at \$50 per year for faculty and staff, and \$50/long semester for students (\$10 for summer).

A recently completed parking study by Kimley-Horn has recommended several changes to our parking plan, among them an increase in rates. Our intent is to increase parking in several steps over the next few years in order to support a parking garage. A parking garage is needed because of lack of surface lot options.

The proposal for fall of 2014 is to increase parking to \$75 per year.

II. Public hearing and/or student referendum requirements

A student hearing was held on March 26, 2014, and faculty and staff hearings will also be scheduled during the spring.

III. Budget impact if fee request is not approved

The Parking Fee supports the development and maintenance of parking options for the efficient transportation of employees and students to the Stephenville campus. Therefore, if the Fee increase is not approved as requested, there will be no funds available to expand parking to support a growing campus.

IV. Justification for ending balance

The ending balance represents a development fund to plan for a parking garage and to serve as a reserve for parking infrastructure maintenance.

V. Additional information

Request for Increased Parking Fee
TARLETON STATE UNIVERSITY
 Stephenville Campus Only

Current Fee: \$50.00 per Year - Faculty & Staff
 \$50.00 per Fall and Spring - Student
 \$10.00 per Summer - Student
 Proposed Fee: \$75.00 for Year
 \$0.00 for Summer
 Basis: year (sch, sem, student, etc.)

Number of Students Affected: 8,000
 Current Semester Credit Hours:
 Projected Semester Credit Hours:

	FY 2014 Budget	FY 2015 Budget without fee increase	FY 2015 Proposed Increase (Decrease)	FY 2015 Budget
BEGINNING BALANCE - Actual	0			
Estimated		0		0
Revenues				
Current Fee	400,000	435,000	195,000	630,000
Total Revenues	400,000	435,000	195,000	630,000
Expenses				
Salaries & Wages	145,316	145,316	0	145,316
Fringe Benefits	39,595	43,540	0	43,540
Departmental Operations	73,237	156,144	0	156,144
Shuttle	0	0	100,000	100,000
Debt Service	90,000	90,000	0	90,000
Total Expenses	348,148	435,000	100,000	535,000
Increase/Decrease in Balance				
Revenues less Expenses	51,852	0	95,000	95,000
ENDING BALANCE	51,852	0	95,000	95,000

TEXAS A&M INTERNATIONAL UNIVERSITY

Summary of Proposed Fee Changes Effective Fall 2014

PAGE	FEE DESCRIPTION	BASIS	CURRENT	INCREASE	PROPOSED
5.2	Guaranteed Tuition & Fee Rates Undergraduate - Resident		See page 5.3 for specific rates.		
5.4	University Services Fee				
	*The following fees will be eliminated and replaced with the University Services Fee. The University Services Fee will be revenue neutral to the University and cost neutral to the average student taking a full load.				
	International Education Fee	SEM	\$4.00		Eliminate
	Endowed Scholarship Fee	SEM	\$10.00		Eliminate
	Technology Access Fee	SCH	\$21.50		Eliminate
	Library Use Fee	SCH	\$11.75		Eliminate
	ID Card	SEM	\$10.00		Eliminate
	Advising Services Fee	SEM	\$30.00		Eliminate
	University Assessment Fee	SEM	\$20.00		Eliminate
	Energy Fee	SCH	\$4.00		Eliminate
	Traffic/Safety & Security Fee	SEM	\$19.00		Eliminate
	Instructional Enhancement Fees	COURSE	\$0.00 - \$75.00		Eliminate
5.6	Technology Access Fee	SCH	\$16.75	\$4.75	\$21.50
	Distance Education Fee	SCH	\$60.00		Eliminate
	*Distance Education Fee will be eliminated and the Technology Fee, including the increase, will be absorbed into the University Services Fee.				
5.8	Athletic Fee	SCH	\$17.00	\$4.00	\$21.00
	Fall & Spring Max	SEM	\$255.00	\$60.00	\$315.00
	Summer Max	SEM	\$153.00	\$162.00	\$315.00

SCH - Semester Credit Hour

SEM - Semester

Request for Increased Student Fee
TEXAS A&M INTERNATIONAL UNIVERSITY
Guaranteed Tuition & Fees
Effective Fall 2014

I. Programmatic justification and proposed use of the increased fee

The proposed fee increase will provide funding for student scholarships, cover the cost of increased faculty to serve a growing student population, and provide for the general operating needs of a growing university.

II. Public hearing and/or student referendum requirements

The Student Fee Advisory Committee met during the fall and spring semesters to discuss proposed fee increases. The committee supports the fee change. Student hearings are scheduled for April 2, 3, and 7, 2014, where the proposed increase will be presented.

III. Budget impact if fee request is not approved

The proposed fee increase is the result of the Board-authorized inflation rate applied across four, three, two and one year(s) for freshmen, second-, third-, and fourth-year students, respectively. This increase will allow the University to guarantee tuition for undergraduate Texas residents for the respective number of years while still providing for the operational needs of the University.

Without this increase, the University will not be able to fund student scholarships, increase faculty to teach a growing student enrollment, or adequately fund other general university operating costs.

IV. Justification for ending balance

The rapid growth in student enrollment requires that a prudent reserve balance be maintained for unexpected contingencies. In addition, because the guaranteed tuition locks in the rate for four years, reserves are expected to be built in the first two years to help fund the latter two years.

V. Additional information

TEXAS A&M INTERNATIONAL UNIVERSITY

Guaranteed Tuition and Fees

Effective Fall 2014

2.2% annual CPI increase

			FY15 Four Year Rates		
First-Year Cohort	Current Rates ¹		Inflation Adjusted Proposed Rate	\$ Incr/ Semester	% Incr.
UG Resident Student	\$ 3,557		\$ 3,756	\$ 199	5.6%

FY15 Four Year Rates		
Proposed Rate w/Requested Increase(s) ²	\$ Incr/ Semester	% Incr.
\$ 3,888	\$ 331	9.3%

Second-Year Cohort			FY15 Three Year Rates		
UG Resident Student	\$ 3,557		\$ 3,717	\$ 160	4.5%

FY15 Three Year Rates		
\$ 3,848	\$ 291	8.2%

Third-Year Cohort			FY15 Two Year Rates		
UG Resident Student	\$ 3,557		\$ 3,674	\$ 117	3.3%

FY15 Two Year Rates		
\$ 3,806	\$ 249	7.0%

Fourth-Year Cohort			FY15 Rates		
UG Resident Student	\$ 3,557		\$ 3,635	\$ 78	2.2%

FY15 Rates		
\$ 3,767	\$ 210	5.9%

Single-Year Increase			FY15 Rates		
UG Non-Resident Student	\$ 8,868		\$ 9,183	\$ 315	3.6%
Graduate Resident Student	\$ 3,963		\$ 4,050	\$ 87	2.2%
Graduate Non-Resident Student	\$ 9,273		\$ 9,596	\$ 323	3.5%

FY15 Rates		
\$ 9,314	\$ 446	5.0%
\$ 4,181	\$ 218	5.5%
\$ 9,728	\$ 455	4.9%

¹ Current authorized rates are based on 15 SCHs.

² Includes requested increase in Athletic Fee (pending approval by student referendum), Technology Access Fee, and University Services Fee (as a result of the elimination of course fees).

Request for Increased Student Fee
TEXAS A&M INTERNATIONAL UNIVERSITY

University Services Fee
Eliminate Instructional Enhancement Fees/Consolidate Allowable Mandatory Fees
Effective Fall 2014

I. Programmatic justification and proposed use of the increased fee

Texas A&M International University proposes to create a University Services Fee that would be charged on a per SCH basis. With the creation of the University Services Fee, five Instructional Enhancement Fees and the following nine mandatory fees will be eliminated.

- International Education Fee
- Endowed Scholarship Fee
- Technology Access Fee
- Library Use Fee
- ID Card Fee
- Advising Services Fee
- University Assessment Fee
- Energy Fee
- Traffic Safety & Infrastructure Fee
- Instructional Enhancement Fees

II. Public hearing and/or student referendum requirements

A public hearing was held on April 2, 3, and 7, 2014, to discuss the proposed tuition and fee changes.

III. Budget impact if fee request is not approved

The University Services fee should be revenue neutral to the University and cost neutral to the average student taking a full load. If the fee is not approved the University will not be able to eliminate the mandatory fees and instructional enhancement fees listed above and simplify the tuition and fee process.

IV. Justification for ending balance

No significant ending balance is anticipated.

V. Additional information

Request for New Student Fee
TEXAS A&M INTERNATIONAL UNIVERSITY
 University Services Fee
 (Consolidation of Mandatory Fees/Instruction Enhancement Fees)

Hrs	Assess Fee	Tech Access Fee	Intl. Ed Fee	Library Access Fee	Endow. Fee	ID Fee	Advising Fee	Energy Fee	Safety & Infrast Fee	Instr. Enhance Fee	TOTAL
1	20.00	21.50	4.00	11.75	10.00	10.00	30.00	4.00	19.00	4.10	134.35
2	20.00	43.00	4.00	23.50	10.00	10.00	30.00	8.00	19.00	8.20	175.70
3	20.00	64.50	4.00	35.25	10.00	10.00	30.00	12.00	19.00	12.30	217.05
4	20.00	86.00	4.00	47.00	10.00	10.00	30.00	16.00	19.00	16.40	258.40
5	20.00	107.50	4.00	58.75	10.00	10.00	30.00	20.00	19.00	20.50	299.75
6	20.00	129.00	4.00	70.50	10.00	10.00	30.00	24.00	19.00	24.60	341.10
7	20.00	150.50	4.00	82.25	10.00	10.00	30.00	28.00	19.00	28.70	382.45
8	20.00	172.00	4.00	94.00	10.00	10.00	30.00	32.00	19.00	32.80	423.80
9	20.00	193.50	4.00	105.75	10.00	10.00	30.00	36.00	19.00	36.90	465.15
10	20.00	215.00	4.00	117.50	10.00	10.00	30.00	40.00	19.00	41.00	506.50
11	20.00	236.50	4.00	129.25	10.00	10.00	30.00	44.00	19.00	45.10	547.85
12	20.00	258.00	4.00	141.00	10.00	10.00	30.00	48.00	19.00	49.20	589.20
13	20.00	279.50	4.00	152.75	10.00	10.00	30.00	52.00	19.00	53.30	630.55
14	20.00	301.00	4.00	164.50	10.00	10.00	30.00	56.00	19.00	57.40	671.90
15	20.00	322.50	4.00	176.25	10.00	10.00	30.00	60.00	19.00	61.50	713.25
16	20.00	344.00	4.00	188.00	10.00	10.00	30.00	64.00	19.00	65.60	754.60
17	20.00	365.50	4.00	199.75	10.00	10.00	30.00	68.00	19.00	69.70	795.95
18	20.00	387.00	4.00	211.50	10.00	10.00	30.00	72.00	19.00	73.80	837.30

Request for Increased Student Fee
TEXAS A&M INTERNATIONAL UNIVERSITY
Technology Access Fee
Effective Fall 2014

I. Programmatic justification and proposed use of the increased fee

This fee request includes the elimination of the Distance Learning fee and incorporates the Distance Learning fee into the existing Technology fee. As online education becomes more and more prevalent, charging a premium for distance education no longer makes sense. In the past, distance learning was new to students, but now it is not only expected, but rather routine. Currently, the Distance Learning fee covers salaries and benefits for faculty preparing online courses, the University's learning management system, and related operating costs. These expenses will remain the same and the increase to the Technology fee will continue to cover these costs.

II. Public hearing and/or student referendum requirements

The Student Fee Advisory Committee met during the fall and spring semesters to discuss proposed fee increases and supports the fee change. Student hearings were held on April 2, 3, and 7, 2014, where the proposed increase to the Technology Fee of \$4.75/SCH and the elimination of the \$60/SCH Distance Learning Fee will be presented.

III. Budget impact if fee request is not approved

If the request to eliminate the Distance Learning fee and incorporate this fee into the Technology fee is not approved, the University will not be as competitive in marketing its online programs. Additionally, distance learning may be less accessible to some students under the current Distance Learning fee.

IV. Justification for ending balance

Rapidly changing technology, the high cost of campus-wide technology solutions, and the high replacement cost of campus technology infrastructure require a fund balance to ensure the University is able to respond to future technology needs.

V. Additional information

Request for Increased Student Fee
TEXAS A&M INTERNATIONAL UNIVERSITY
 Technology Access Fee

Current Fee: \$16.75 for Fall and Spring

\$16.75 for Summer

Proposed Fee: \$21.50 for Fall and Spring

\$21.50 for Summer

Basis: SCH (sch, sem, student, etc.)

Number of Students Affected:

Current Semester Credit Hours:

Projected Semester Credit Hours:	147,113
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	FY 2014 Budget	FY 2015 Budget without fee increase	FY 2015 Proposed Increase (Decrease)	FY 2015 Budget
BEGINNING BALANCE - Actual Estimated	0	0		0
Revenues				
Fees	2,546,031	2,546,031	698,787	3,244,818
Total Revenues	2,546,031	2,546,031	698,787	3,244,818
Expenses				
Salaries & Wages	1,269,186	1,269,186	291,904	1,561,090
Fringe Benefits	283,300	283,300	39,000	322,300
Departmental Operations	44,173	44,173	347,883	392,056
Maintenance/Equipment	945,372	945,372	0	945,372
Travel	4,000	4,000	20,000	24,000
Total Expenses	2,546,031	2,546,031	698,787	3,244,818
Increase/Decrease in Balance				
Revenues less Expenses	0	0	0	0
ENDING BALANCE	0	0		0

Request for Increased Student Fee
TEXAS A&M INTERNATIONAL UNIVERSITY
Athletic Fee
Effective Fall 2014

I. Programmatic justification and proposed use of the increased fee

The proposed fee increase will provide additional funding for facilities renovations, assist in growing the number of winning teams and conference championships at Texas A&M International University, expand student scholarships, and more adequately fund the athletics program.

II. Public hearing and/or student referendum requirements

The Student Fee Advisory Committee met during the fall and spring semester to discuss proposed fee increases. The committee supports the athletic fee increase. Student hearings were conducted on April 2, 3, and 7, 2014, where the proposed increase of \$4.00 per semester credit hour was presented. A student referendum was held on April 7 - 9, 2014, with students voting to approve the increase.

III. Budget impact if fee request is not approved

If the requested fee increase is not approved, the University will continue struggling to fund its athletics program, hampering its future growth and success.

IV. Justification for ending balance

No significant ending balance is anticipated.

V. Additional information

Athletics Fee

LEGISLATIVE/INTERNAL MAXIMUM:

Current:	<u>\$255.00</u>	for Fall and Spring (15 SCH)
	<u>\$153.00</u>	for Summer (9 SCH)
Proposed:	<u>\$315.00</u>	for Fall and Spring (15 SCH)
	<u>\$315.00</u>	for Summer (15 SCH)

Current:	<u>\$255.00</u>	for Fall and Spring (15 SCH)
	<u>\$153.00</u>	for Summer (9 SCH)
Proposed:	<u>\$315.00</u>	for Fall and Spring (15 SCH)
	<u>\$315.00</u>	for Summer (15 SCH)

	FY 2014 Budget	FY 2015 Budget without fee increase	FY 2015 Proposed Increase (Decrease)	FY 2015 Budget
BEGINNING BALANCE - Actual Estimated	0	0		0
Revenues				
Fees	2,302,612	2,302,612	560,429	2,863,041
Total Revenues	2,302,612	2,302,612	560,429	2,863,041
Expenses				
Salaries & Wages	725,096	801,366	100,000	901,366
Fringe Benefits	220,418	231,143	30,000	261,143
Departmental Operations	867,055	806,664	283,868	1,090,532
Travel	490,043	463,439	46,561	510,000
Scholarships	0	0	100,000	100,000
Total Expenses	2,302,612	2,302,612	560,429	2,863,041
Increase/Decrease in Balance				
Revenues less Expenses	0	0	0	0
ENDING BALANCE	0	0		0

TEXAS A&M UNIVERSITY AT GALVESTON

Summary of Proposed Fee Changes

Effective Fall 2014

<u>PAGE</u>	<u>FEE DESCRIPTION</u>	<u>BASIS</u>	<u>CURRENT</u>	<u>INCREASE</u>	<u>PROPOSED</u>
6.2	Distance Education Fee - On-Line Masters of Maritime Administration & Logistics	SCH			\$40.00
6.4	Graduate Program Fee - Masters of Maritime Administration & Logistics	SEM			\$450.00
6.6	Parking Fees				
	Faculty/Staff/Student	YEAR	\$165.00	\$10.00	\$175.00
	Faculty/Staff/Student	Jan - Aug	\$82.50	\$5.00	\$87.50
	Faculty/Staff/Student	June - Aug	\$82.50	\$5.00	\$87.50

SCH - Semester Credit Hour

SEM - Semester

Request for New Student Fee
TEXAS A&M UNIVERSITY at GALVESTON
On-Line Masters of Maritime Administration and Logistics
Effective Fall 2014

I. Programmatic justification and proposed use of the new fee

The on-line Master of Maritime Administration and Logistics (MMAL) degree will allow Texas A & M University at Galveston to train graduate students located globally in maritime companies, ports and at sea. Many maritime professionals are on-call 24/7 to handle ship traffic and many are mariners working on a ship at sea. This online delivery will allow them to increase their knowledge of the industry while maintaining their professional career. There are currently no other U.S. Masters programs in maritime administration online.

This program is designed much like the traditional classroom MMAL program for individual professionals in such fields as port management, supply chain management, public policy as it relates to marine transport and the coastal zone, inland waterways, coastal shipping, and international trade and financial transactions. The curriculum has significant components in economics, finance, business analysis and management.

The Shipping and Port Management track is intended for those more interested in the commercial side of the maritime industry. Students may also freely choose five electives that are not structurally part of either two tracks. Students may opt to write a thesis, six of the fifteen elective credits are directed toward original research for the thesis option.

Fee revenue will provide resources needed to deliver this instruction online and will be utilized to provide program administration and departmental operating costs.

II. Public hearing and/or student referendum requirements

Information regarding this proposed Distance Education Fee for the On-Line Masters of Maritime Administration & Logistics was provided at the Student Forum held December 4, 2013. All students were invited to attend.

III. Budget impact if fee request is not approved

Texas A&M University at Galveston will be unable to sustain a quality online graduate program or accommodate growth in this program if the fee is not approved.

IV. Justification for ending balance

A modest reserve pool will allow for the adoption of innovative new programs.

V. Additional information

Request for New Student Fee
TEXAS A&M UNIVERSITY at GALVESTON
Distance Education - On-Line Masters of Maritime Administration & Logistics

Proposed Fee: \$40.00 for Fall and Spring
 \$40.00 for Summer
Basis: sch (sch, sem, student, etc.)

Number of Students Affected: 50
Projected Student Enrollment:
Projected Semester Credit Hours: 300

	FY 2015 Budget
BEGINNING BALANCE	0
Revenues	
Fees	12,000
Total Revenues	12,000
Expenses	
Program Administration	6,500
Departmental Operations	4,500
Total Expenses	11,000
Increase/Decrease in Balance (Revenues less Expenses)	1,000
ENDING BALANCE	1,000

Request for New Student Fee
TEXAS A&M UNIVERSITY AT GALVESTON
Masters of Maritime Administration and Logistics Program Fee
Effective Fall 2014

I. Programmatic justification and proposed use of the new fee

The Master of Maritime Administration and Logistics (MMAL) degree is only offered at the Galveston campus of Texas A&M University. The curriculum prepares professionals for leadership positions in maritime transportation and logistics in the public and private sectors. The program builds on the highly successful undergraduate program in Maritime Administration and is designed for individual professionals in such fields as port management, supply chain management, public policy as it relates to marine transport and the coastal zone, inland waterways, coastal shipping, and international trade and financial transactions. The curriculum has significant components in economics, finance, business analysis and management.

The Shipping and Port Management track is intended for those more interested in the commercial side of the maritime industry. Students may also freely choose five electives that are not structurally part of either two tracks. Students may opt to write a thesis, six of the fifteen elective credits are directed toward original research for the thesis option.

Over the last 5 years, the total student enrollment has increased by 33% at TAMUG. Almost all programs have grown by double digits in the last five years, but the fastest growing programs have been Ocean and Coastal Resource (+108%), Maritime Systems Engineering (+100%), Maritime Transportation (+75%), Maritime Administration (+45%), and the two new graduate degrees in Marine Biology (+125%) and Maritime Administration and Logistics (+420%). Together these four programs now represent 1/4 of all undergraduate majors on TAMUG's campus showing the importance of these degrees to the future growth of the university. The Master's in Maritime Administration and Logistics is growing rapidly as well.

No program fee has previously been assessed to offset the expense of this program but, as the program continues to increase, additional resources are needed to address growing administrative and classroom needs. Revenue from this program fee will be utilized to provide program administration and departmental operating costs.

II. Public hearing and/or student referendum requirements

Information regarding this proposed Graduate Fee was provided at the Student Forum held December 4, 2013. All students were invited to attend.

III. Budget impact if fee request is not approved

If the new fee is not approved, the University will be unable to sustain a quality graduate program or accommodate the growth in this program.

IV. Justification for ending balance

A modest reserve pool will allow for the adoption of innovative new programs.

V. Additional information

Request for New Student Fee
TEXAS A&M UNIVERSITY at GALVESTON
Masters of Maritime Administration & Logistics - Program Fee

Proposed Fee: \$450.00 for Fall and Spring
 \$450.00 for Summer
Basis: sem (sch, sem, student, etc.)

Number of Students Affected: 15
Projected Student Enrollment:
Projected Semester Credit Hours: 0

	FY 2015 Budget
BEGINNING BALANCE	0
Revenues	
Fees	13,500
Total Revenues	13,500
Expenses	
Program Administration	10,000
Departmental Operations	3,500
Total Expenses	13,500
Increase/Decrease in Balance (Revenues less Expenses)	0
ENDING BALANCE	0

Request for Increased Student Fee
TEXAS A&M UNIVERSITY at GALVESTON
Parking Fees
Effective Fall 2014

I. Programmatic justification and proposed use of the increased fee

Parking fee revenue is used to cover operating expenses related to construction, maintenance and operation of campus parking lots, roads and sidewalks. The revenue is also used to support the parking citation expense portion of Police Operations budget. Anticipated enrollment growth in fall 2014 will result in increased patrol and citation expense. This requested increase will also provide a small contribution to fund balance at the end of the year to maintain a reasonable working capital balance (4-5 months) and to provide some resources for the possible future construction of a parking garage. This 6% increase in parking revenue will specifically be used to offset anticipated increases in expenses which include payment to College Station for permit and ticketing software, permit printing, fuel for police vehicles, debt service on system financed lot expansion and uniform costs for officers (which increased by 3% in FY 2014).

II. Public hearing and/or student referendum requirements

An overview of this request was provided during the student fee forum held on December 4, 2013.

III. Budget impact if fee request is not approved

Use of fund balance to cover annual operating expenses is necessary due to the increase in expenses for additional officers and vehicles. If the fee increase is not approved, construction and maintenance of new parking may have to be deferred which will lead to dissatisfaction because of the unavailability of parking.

IV. Justification for ending balance

Reserves are necessary for the future design and construction of parking lots/garages as well as for the unexpected failure of/need for sidewalks, roads and parking areas.

V. Additional information

Request for Increased Student Fee
TEXAS A&M UNIVERSITY at GALVESTON
 Parking Fees

Current Fee:	<u>\$165.00</u>	Annually
	<u>\$82.50</u>	Jan - Aug
	<u>\$82.50</u>	June - Aug
Proposed Fee:	<u>\$175.00</u>	Annually
	<u>\$87.50</u>	Jan - Aug
	<u>\$875.00</u>	June - Aug
Basis:	<u> </u>	(sch, sem, student, etc.)

Number of Students Affected:	<u>2,200</u>
Current Semester Credit Hours:	<u> </u>
Projected Semester Credit Hours:	<u> </u>

	FY 2014 Budget	FY 2015 Budget without fee increase	FY 2015 Proposed Increase (Decrease)	FY 2015 Budget
BEGINNING BALANCE - Actual	186,465			
Estimated		193,165		193,165
Revenues				
Fees	365,000	365,000	22,000	387,000
Citations	51,000	51,000	0	51,000
Total Revenues	416,000	416,000	22,000	438,000
Expenses				
Salaries & Wages	56,391	58,083	0	58,083
Fringe Benefits	16,345	16,835	0	16,835
Departmental Operations	268,564	276,621	12,000	288,621
Debt Service on Lot Expansion	68,000	68,000	2,000	70,000
Total Expenses	409,300	419,539	14,000	433,539
Increase/Decrease in Balance				
Revenues less Expenses	6,700	(3,539)	8,000	4,461
ENDING BALANCE	193,165	189,626		197,626

TEXAS A&M UNIVERSITY-CENTRAL TEXAS

Summary of Proposed Fee Changes

Effective Fall 2015

<u>PAGE</u>	<u>FEE DESCRIPTION</u>	<u>BASIS</u>	<u>CURRENT</u>	<u>INCREASE</u>	<u>PROPOSED</u>
7.2	Guaranteed Tuition & Fees Rates - All Students				
	Undergraduate - Resident			See page 7.4 for specific rates	
	Undergraduate - Non-Resident			See page 7.4 for specific rates	
	Graduate - Resident			See page 7.4 for specific rates	
	Graduate - Non-Resident			See page 7.4 for specific rates	
7.5	University Services Fee	SCH			Varies
	*The following fees will be eliminated and replaced with the University Services Fee. The University Services Fee will be revenue neutral to the University and, on average, cost neutral to students.				
	International Education Fee	SEM	\$4.00		Eliminate
	Technology Fee	SCH	\$9.00		Eliminate
	Library Use Fee	SCH	\$7.50		Eliminate
	Course Enhancement Fee	COURSE	\$0.00 - \$25.00		Eliminate
	ID Card Fee	SEM	\$10.00		Eliminate
	Records Fee	SEM	\$10.00		Eliminate
	Advising Services Fee	SCH	\$2.00		Eliminate
	Program Delivery Fee	SCH	\$24.50		Eliminate

SCH - Semester Credit Hour

SEM - Semester

Request for Increased Student Fee
TEXAS A&M UNIVERSITY – CENTRAL TEXAS
 Guaranteed Tuition & Fees
 Effective Fall 2014

I. Programmatic justification and proposed use of the increased fee

Texas A&M-Central Texas (TAMUCT) intends to implement a Guaranteed Tuition & Fee Plan that will allow all of its students to effectively plan for the cost of their education, encouraging degree completion for all, with an option to accelerate the time-to-degree for undergraduates. The essential elements of the plan are as follows:

1. All current and new students enrolling at A&M-Central Texas during the Fall Semester 2014 will be required to participate in the A&M-Central Texas Guaranteed Tuition & Fee Plan. This requirement includes graduate as well as undergraduate students, both resident and non-resident.
2. The Guaranteed Tuition & Fee Plan includes both statutory and designated tuition, plus all mandatory fees.
3. The Guaranteed Tuition & Fee Plan assures each student classification group a defined tuition and fee rate that will not change for a specified period of time, beginning with Fall Semester 2014 enrollment at A&M-Central Texas.
4. The Guaranteed Tuition & Fee Plan rate for each student classification upon enrollment at A&M-Central Texas in Fall 2014 includes a specified number of consecutive semesters during which a student's tuition and mandatory fees will remain unchanged. The guaranteed number of consecutive semesters will be as follows for each student classification:

TAMUCT GT&F Plan		Semesters Guaranteed (Includes Summer as One Semester)											
Undergrad Class	SCH Completed	1	2	3	4	5	6	7	8	9	10	11	12
SOPHOMORE	30-59												
JUNIOR	60-89												
SENIOR	90+												

Grad Program	SCH in Program	1	2	3	4	5	6	7	8	9	10	11	12
Level 1	36												
Level 2	37-59												
Level 3	60+												

5. Students who exceed the specified number of consecutive semesters allowed for degree completion for a specific cohort will be assessed tuition and fees at the approved rate for a similar cohort in the subsequent academic year.

6. All undergraduate students, regardless of residency, may choose to take advantage of a flat tuition option that will cap tuition at 12 SCH (i.e. if a student chooses to take more than 12 SCH in a semester, the charge for tuition and mandatory fees will be for 12 SCH).
7. With the implementation of the Guaranteed Tuition & Fee Plan, there will be an increase in designated tuition as approved and specified by The Texas A&M University System Board of Regents for each of the first four years of the plan. The resulting tuition and fee rate for each student cohort in the first four years of the plan is guaranteed not to change during each guaranteed period of consecutive semesters.
8. Students unable to enroll due to special circumstances, such as military deployment or medical emergencies, may request an extension equivalent to the number of semesters missed due to their special circumstance.

II. Public hearing and/or student referendum requirements

Public hearings were held on March 26 and 27, 2014, to discuss changes to tuition and fees for FY 2015.

III. Budget impact if fee request is not approved

If the guaranteed tuition and fee rates are not approved, Texas A&M University – Central Texas will be in non-compliance with the legislative requirement that public institutions offer a guaranteed tuition plan to resident undergraduate students. The proposed inflationary increase will allow the University to offer guaranteed tuition and fee rates to students over multiple years while still providing the funding necessary for the operational needs of the University.

IV. Justification for ending balance

As a new institution, TAMUCT is still building its university. From the beginning, TAMUCT has always had the mindset that support services be added as needed. Having a healthy ending balance has allowed the university to fund one-time transition costs associated with the separation from its parent institution Tarleton. Reserves have provided one time start-up funding for student support services and a learning management system as well as implementation costs for a student information system without a reduction in departmental budgets. As TAMUCT continues to grow and expand its services, start-up funding and one-time costs associated with new educational programs and support services will be needed and TAMUCT will be able to meet those challenges with the use of reserves without impacting departmental budgets or a reduction in the workforce.

V. Additional information

TEXAS A&M UNIVERSITY - CENTRAL TEXAS

Guaranteed Tuition and Fees

Effective Fall 2014

2.2% annual CPI increase

		FY15 Three Year Rates			
Four-Year Cohort	Current Rates ¹		Proposed Rates	\$ Incr/ Semester	% Incr.
Regular UG Resident Student	\$ 2,706		\$ 2,827	\$ 121	4.5%
UG Non-Resident	\$ 7,050		\$ 7,205	\$ 155	2.2%
Graduate Resident Student (60+ hour program)	\$ 2,946		\$ 3,077	\$ 131	4.4%
Graduate Non-Resident Student (60+ hour program)	\$ 7,050		\$ 7,205	\$ 155	2.2%

		FY15 Two Year Rates			
Three-Year Cohort					
Regular UG Resident Student	\$ 2,706		\$ 2,796	\$ 90	3.3%
UG Non-Resident	\$ 7,050		\$ 7,284	\$ 234	3.3%
Graduate Resident Student (37-59 hour program)	\$ 2,946		\$ 3,044	\$ 98	3.3%
Graduate Non-Resident Student (37-59 hour program)	\$ 7,050		\$ 7,284	\$ 234	3.3%

		FY15 Rates			
Two-Year Cohort					
Regular UG Resident Student	\$ 2,706		\$ 2,765	\$ 59	2.2%
UG Non-Resident	\$ 7,050		\$ 7,365	\$ 315	4.5%
Graduate Resident Student (36 hour program)	\$ 2,946		\$ 3,011	\$ 65	2.2%
Graduate Non-Resident Student (36 hour program)	\$ 7,050		\$ 7,365	\$ 315	4.5%

¹ Current authorized undergraduate rates are based on 12 SCHs.

Request for New Student Fee
TEXAS A&M UNIVERSITY-CENTRAL TEXAS
University Services Fee
Effective Fall 2014

I. Programmatic justification and proposed use of the eliminated fees and creation of one fee

Texas A&M University–Central Texas (TAMUCT) is requesting approval to eliminate seven mandatory fees and the Course Enhancement Fee and replace them with a single University Services Fee. The mandatory fees to be eliminated under the plan are Technology Fee, Library Fee, International Education Fee, Records Fee, ID Card Fee, Advising Fee, and Program Delivery Fee. Over the years, these seven mandatory fees have been used to fund departmental support to students in these particular departments. The Course Enhancement Fee has been used to fund purchases of technology, materials, and other course-related needs that would enhance the classroom experience for students.

Under TAMUCT’s proposed elimination of multiple fees and creation of a single fee, TAMUCT would be able to provide a simple presentation of the cost to attend the university making the planning process easier. In addition, under the new format, student bills would be easier to read and understand. Since TAMUCT is delivering a guaranteed tuition and fee plan to all students (new, returning, resident and non-resident), each student would be able to find the plan that fits their need. The University Services Fee will continue to fund the departments currently funded by the individual fees. Any balance remaining in the seven mandatory fee accounts and three Course Enhancement Fee accounts would be used to assist in funding operations in FY 2015.

The elimination of the fees and creation of a single fee is revenue and expense neutral. Any additional revenue will be generated by an enrollment increase.

II. Public hearing and/or student referendum requirements

TAMUCT met with the leaders of the Student Government Association on February 12, 2014, to discuss the proposed Guaranteed Tuition and Fee plan. The elimination of the seven mandatory fees and the creation of a single University Services Fee were discussed. Students expressed concern about transparency and where the funds generated would be spent, specifically, if an increase was requested, which area would receive the increase. Although the TAMUCT President explained the university’s plan for transparency, TAMUCT decided at that time not to eliminate the fees and create a single fee based upon the students’ concerns. Public hearings were held on March 26 and 27, 2014, to discuss the Guaranteed Tuition and Fee plan which now includes the fee eliminations and the creation of a single University Services Fee. The plan was explained and did not meet with any resistance.

III. Budget impact if fee request is not approved

If the elimination of the seven mandatory fees and Course Enhancement Fees are not approved, the university will continue to charge the individual fees to students. The University Services fee will be revenue neutral to the University and cost neutral to the students. Any increase in revenue would be generated by an increase in enrollment.

IV. Justification for ending balance

Under the proposed plan, all remaining balances of the mandatory fee accounts and the Course Enhancement Fees accounts as of August 31, 2014, will be used to fund partial FY 2015 operations for the departments currently associated with the funds. Any remaining balances at the end of the year will be carried forward into the next fiscal year and used to fund unanticipated expenditures.

V. Additional information

Below is a table showing the fees that TAMUCT is requested be eliminated and the new University Services Fee.

Number of Semester Hours	Technology Fee	Library Fee	Course Enhancement Fee	International Education Fee	Records Fee	ID Card Fee	Advising Fee	Program Delivery Fee	Proposed University Services Fee
1	9.00	7.50	8.33	4.00	15.00	10.00	2.00	24.50	80.33
2	18.00	15.00	16.66	4.00	15.00	10.00	4.00	49.00	131.66
3	27.00	22.50	24.99	4.00	15.00	10.00	6.00	73.50	182.99
4	36.00	30.00	33.32	4.00	15.00	10.00	8.00	98.00	234.32
5	45.00	37.50	41.65	4.00	15.00	10.00	10.00	122.50	285.65
6	54.00	45.00	49.98	4.00	15.00	10.00	12.00	147.00	336.98
7	63.00	52.50	58.31	4.00	15.00	10.00	14.00	171.50	388.31
8	72.00	60.00	66.64	4.00	15.00	10.00	16.00	196.00	439.64
9	81.00	67.50	74.97	4.00	15.00	10.00	18.00	220.50	490.97
10	90.00	75.00	83.30	4.00	15.00	10.00	20.00	245.00	542.30
11	99.00	82.50	91.63	4.00	15.00	10.00	22.00	269.50	593.63
12+	108.00	90.00	99.96	4.00	15.00	10.00	24.00	294.00	644.96

TEXAS A&M UNIVERSITY - COMMERCE

Summary of Proposed Fee Changes

Effective Fall 2014

<u>PAGE</u>	<u>FEE DESCRIPTION</u>	<u>BASIS</u>	<u>CURRENT</u>	<u>INCREASE</u>	<u>PROPOSED</u>
8.2	Guaranteed Tuition & Fees Undergraduate - Resident Graduate - Resident			See page 8.3 for specific rates. See page 8.3 for specific rates.	
8.4	Differential Designated Tuition Nursing Program	SCH			\$30.00
8.6	University Services Fee Undergraduate Graduate	SCH SCH			Varies Varies
	*The following fees will be eliminated and replaced with the University Services Fee. The new fee will be revenue neutral to the University and cost neutral to the majority of students.				
	Technology Fee	SCH	\$12.00		Eliminate
	Library Use Fee	SCH	\$6.00		Eliminate
	International Education Fee	SEM	\$1.00		Eliminate
	Advising Fee	SCH	\$3.00		Eliminate
	ID Fee	SEM	\$5.00		Eliminate
	Transcript Fee	SEM	\$8.00		Eliminate
	Tutoring Fee	SCH	\$1.50		Eliminate
	Instructional Enhancement Fees	COURSE	\$0.00 - \$25.00		Eliminate

SCH - Semester Credit Hour

SEM - Semester

Request for Increased Student Fee
TEXAS A&M UNIVERSITY-COMMERCE
Guaranteed Tuition & Fees
Effective Fall 2014

I. Programmatic justification and proposed use of the increased fee

Based on HB 29 and additional guidance from the A&M System, Texas A&M University – Commerce is proposing to implement a guaranteed tuition and fee plan for all students (new and current) starting Fall 2014. The additional revenue generated from this plan will be used to support improvements in information technology, scholarship programs and enrollment management initiatives, with a focus on graduate level recruiting.

II. Public hearing and/or student referendum requirements

A campus-wide hearing on the proposal fee changes was held on March 19 - 20, 2014. The purpose of the hearing was to solicit input from students, faculty and other members of the university community on the proposed changes in the fee structure.

III. Budget impact if fee request is not approved

Additional funding is needed to invest in recruitment efforts to attract new students and also in preserving important programs and initiatives. Without this investment, enrollment growth and maintaining a desired level of services to students may be negatively affected.

IV. Justification for ending balance

Minimal ending balances are projected.

V. Additional information

All new revenue generated from the guaranteed tuition and fee plan will be added to the new University Services Fee.

TEXAS A&M UNIVERSITY - COMMERCE

Guaranteed Tuition and Fees

Effective Fall 2014

2.2% annual CPI increase

			FY15 Four Year Rates		
FY 2015 Four Year Rate	Current Rates ¹		Inflation Adjusted Proposed Rate ²	\$ Incr/ Semester	% Incr.
Incoming UG Resident Student	\$ 3,359		\$ 3,548	\$ 189	5.6%
Current UG Resident Student	\$ 3,359		\$ 3,433	\$ 74	2.2%
Current Nursing UG Student	\$ 3,809		\$ 3,893	\$ 84	2.2%
Current Graduate Resident Student	\$ 3,967		\$ 4,054	\$ 87	2.2%

FY 2015 Two Year Rate			FY15 Two Year Rates		
New Transfer Student	\$ 3,359		\$ 3,471	\$ 112	3.3%
New Nursing UG Student	\$ 3,809		\$ 3,936	\$ 126	3.3%
New Graduate Resident Student	\$ 3,967		\$ 4,098	\$ 132	3.3%

¹ Current authorized rates are based on 15 SCHs.

² Non-resident students will also be included in a guaranteed plan with the exception of statutory tuition which is set by the State.

Request for New Fee
TEXAS A&M UNIVERSITY-COMMERCE
Differential Designated Tuition – Nursing Program
Effective Fall 2014

I. Programmatic justification and proposed use of the new fee

It is essential to keep the quality of nursing programs at a high level in order to guarantee highly prepared students. Development of Clinical skills in students requires the purchase of simulators, equipment, and supplies. Simulators are electronic replicas of human beings and may run from \$24,000 to \$72,000 each. Maintenance insurance runs \$3,000 to \$5,000 annually per simulator. Many of the supplies needed to teach clinical nursing skills are single-use supplies and must be replaced after each use.

In order to attract the highest quality nursing faculty, salaries must be competitive with similar programs in our region. Increased revenue will enable the Nursing Department to recruit and retain quality faculty.

II. Public hearing and/or student referendum requirements

A campus-wide hearing on the proposed fee changes was held on March 19 – 20, 2014. The purpose of the hearing was to solicit input from students, faculty, and other members of the university community on the proposed changes.

III. Budget impact if fee request is not approved

If the fee is not approved, the ability of the department to purchase equipment and supplies needed to teach clinical nursing skills and the ability of the department to recruit and retain quality faculty will be reduced. The inability to attract qualified faculty will reduce the number of students accepted and matriculated into the program due to regulations concerning faculty-to-student ratios established by the Texas Board of Nursing.

IV. Justification for ending balance

Any ending balances will be used in subsequent years to cover the increased costs of equipment and supplies. In addition, as simulators age, they will need to be replaced.

V. Additional information

The differential tuition will help reach the measurable goal set by the Texas State Board of Nursing that eighty percent of program graduates pass the NCLEX, Register Nurse Exam, on their initial attempt.

Request for New Fee
TEXAS A&M UNIVERSITY - COMMERCE
Differential Designated Tuition - Nursing Program

Proposed Fee: \$30.00 for Fall and Spring
 \$30.00 for Summer
 sch (sch, sem, student, etc.)

Number of Students Affected: 80
Projected Student Enrollment: 80
Projected Semester Credit Hours: 2,732

	FY 2015 Budget
BEGINNING BALANCE	0
Revenues	
Differential Tuition	81,960
Total Revenues	81,960
Expenses	
Salaries & Wages	50,000
Fringe Benefits	15,000
Departmental Operations	960
Scholarships (set-asides)	16,000
Total Expenses	81,960
Increase/Decrease in Balance (Revenues less Expenses)	0
ENDING BALANCE	0

Request for New Student Fee
TEXAS A&M UNIVERSITY-COMMERCE
University Services Fee
Effective Fall 2014

I. Programmatic justification and proposed use of the new fee

Texas A&M University-Commerce is proposing to eliminate seven existing mandatory fees and four Instructional Enhancement Fees to establish a new University Services Fee:

- Technology Fee
- Library Use Fee
- International Education Fee
- Advising Fee
- ID Fee
- Transcript Fee
- Tutoring Fee
- 4 Instructional Enhancement Fees

Fee consolidation will improve efficiencies in the budget process and provide additional flexibility to allocate funds into areas of priority for the Institution. The new fee is intended to be on average cost neutral to the students and also simplify the student fee billing.

II. Public hearing and/or student referendum requirements

A campus-wide hearing on the proposal fee changes was held on March 19-20, 2014. The purpose of the hearing was to solicit input from students, faculty and other members of the university community on the proposed changes in the fee structure.

III. Budget impact if fee request is not approved

The new fee will be revenue neutral but if not approved, the University will be unable to improve the budgeting process and will not have the flexibility to allocate funds to priority areas across the University.

IV. Justification for ending balance

No ending balances are anticipated.

V. Additional information

Request for New Student Fee
TEXAS A&M UNIVERSITY - COMMERCE
 University Services Fee
 Consolidation of Mandatory Fees/Instructional Enhancement Fees

Hours	Technology Fee	Library Use	Int'l Ed Fee	Advising Fee	Average Instructional Enhancement Fees	ID Fee	Transcript Fee	Tutoring Fee	Total
1	12.00	6.00	1.00	3.00	4.50	5.00	8.00	1.50	41.00
2	24.00	12.00	1.00	6.00	9.00	5.00	8.00	3.00	68.00
3	36.00	18.00	1.00	9.00	13.50	5.00	8.00	4.50	95.00
4	48.00	24.00	1.00	12.00	18.00	5.00	8.00	6.00	122.00
5	60.00	30.00	1.00	15.00	22.50	5.00	8.00	7.50	149.00
6	72.00	36.00	1.00	18.00	27.00	5.00	8.00	9.00	176.00
7	84.00	42.00	1.00	21.00	31.50	5.00	8.00	10.50	203.00
8	96.00	48.00	1.00	24.00	36.00	5.00	8.00	12.00	230.00
9	108.00	54.00	1.00	27.00	40.50	5.00	8.00	13.50	257.00
10	120.00	60.00	1.00	30.00	45.00	5.00	8.00	15.00	284.00
11	132.00	66.00	1.00	33.00	49.50	5.00	8.00	16.50	311.00
12	144.00	72.00	1.00	36.00	54.00	5.00	8.00	18.00	338.00
13	156.00	78.00	1.00	39.00	58.50	5.00	8.00	19.50	365.00
14	168.00	84.00	1.00	42.00	63.00	5.00	8.00	21.00	392.00
15	180.00	90.00	1.00	45.00	67.50	5.00	8.00	22.50	419.00
16	192.00	96.00	1.00	48.00	72.00	5.00	8.00	24.00	446.00
17	204.00	102.00	1.00	51.00	76.50	5.00	8.00	25.50	473.00
18	216.00	108.00	1.00	54.00	81.00	5.00	8.00	27.00	500.00
19	228.00	114.00	1.00	57.00	85.50	5.00	8.00	28.50	527.00
20	240.00	120.00	1.00	60.00	90.00	5.00	8.00	30.00	554.00
21	252.00	126.00	1.00	63.00	94.50	5.00	8.00	31.50	581.00

TEXAS A&M UNIVERSITY - CORPUS CHRISTI

Summary of Proposed Fee Changes

Effective Fall 2014

PAGE	FEE DESCRIPTION	BASIS	CURRENT	INCREASE	PROPOSED
9.2	Guaranteed Tuition & Fee Rates Undergraduate Resident		See page 9.4 for specific rates.		
9.5	Differential Designated Tuition - College of Business				
	Undergraduate	SEM			\$75.00
	Graduate	SEM			\$90.00
9.7	Advising Fee				
	Fall & Spring	SEM	\$50.00	\$20.00	\$70.00
	Summer	SEM	\$25.00	\$10.00	\$35.00
	*The Advising Fee, including the requested increase, will be absorbed into the University Services Fee.				
9.10	University Services Fee	SCH			Varies
	*The following fees will be eliminated and replaced with the University Services Fee. The University Services Fee will be revenue neutral to the University and, on average, cost neutral to students.				
	Advising Fee	SEM	\$70.00		Eliminate
	Computer Use Fee	SCH	\$16.00		Eliminate
	Library Use Fee	SCH	\$11.00		Eliminate
	ID Maintenance Fee	SEM	\$10.00		Eliminate
	Energy Fee	SCH	\$4.00		Eliminate
	Record Maintenance Fee	SEM	\$7.50		Eliminate
	International Education Fee	SEM	\$3.00		Eliminate
	Scholarship Endowment Fee	SCH	\$1.00		Eliminate
	Environmental Services Fee	SEM	\$2.50		Eliminate
	Instructional Enhancement Fee	COURSE	\$1.00 - \$75.00		Eliminate
9.12	Parking Permit Fees				
	Student:				
	General Parking				
	Year		\$150.00	\$15.00	\$165.00
	Fall & Spring		\$124.00	\$12.00	\$136.00
	Fall or Spring Only		\$66.00	\$6.00	\$72.00
	Summer		\$36.00	\$4.00	\$40.00
	Motorcycle - Fall or Spring		\$30.00	(\$30.00)	Eliminate
	Motorcycle - Summer		\$30.00	(\$30.00)	Eliminate
	Garage Parking Level 1 - 3				
	Year		\$320.00	\$30.00	\$350.00
	Fall & Spring				\$287.00
	Fall or Spring Only				\$154.00
	Summer				\$84.00
	Garage Parking Level 4				
	Year				\$185.00
	Fall & Spring				\$151.00
	Fall or Spring Only				\$81.00
	Summer				\$44.00
	Faculty/Staff:				
	General - Year		\$150.00	\$15.00	\$165.00
	Garage - Year		\$320.00	\$30.00	\$350.00
	Momentum Campus Remote Parking				
	Year				\$25.00
	Fall & Spring				\$20.00
	Fall or Spring Only				\$10.00
	Summer				\$10.00
9.14	Health Services Fee	SCH	\$7.70	will be charged by SEM	
	Fall & Spring	SEM	\$24.20	\$25.80	\$50.00
	Summer	SEM	\$24.20	\$0.80	\$25.00
9.16	Athletic Fee	SCH	\$23.15	\$1.16	\$24.31
	Fall, Spring & Summer Max	SEM	\$300.00	\$15.00	\$315.00

SCH - Semester Credit Hour

SEM - Semester

Request for Increased Student Fee
TEXAS A&M UNIVERSITY-CORPUS CHRISTI
Guaranteed Tuition & Fees
Effective Fall 2014

I. Programmatic justification and proposed use of the increased fee

Plan

Beginning Fall 2014, we propose to implement a mandatory guaranteed tuition and fees model for all new resident undergraduate students entering the university. Graduate and nonresident students would be excluded. Resident tuition and fees rates would be set for each college. Due to college differential tuition in the College of Nursing and the proposed differential tuition in the College of Business, some colleges would have a different published rate than other colleges. The guarantee applies to tuition (state mandated, designated, and college differential) and mandatory fees (Student Service, Athletic, Student Center Complex, Health, Recreational Sports, and University Services).

Excluded Charges

The guaranteed rate would exclude field trip fees, study abroad, distance education, laboratory, other non-mandatory fees, room and board, books and supplies, and other non-academic costs. These excluded categories would be additional charges above the guaranteed rates.

Methodology for Calculating the Guaranteed Plan

The guaranteed plan is based on the current tuition and fee base (including any applicable tuition and fee increases previously approved by the Board of Regents), adjusted for inflation over the applicable length of the term for each college. The adjustment will be calculated based on the average compounded increase over the applicable length of the guaranteed plan. The inflation adjustment rate will be based on a rolling four-year calendar average rate of inflation (provided by the Bureau of Labor Statistics). The calculation will be done for each new cohort beginning in the fall semester. In addition, due to differential tuition, each college may have a different guaranteed plan. All inflationary increases will be charged as Designated Tuition or University Services fees. The base rates for Fall 2014 have been calculated using a rolling four year average of calendar year CPI, currently at 2.2%

Benefits of Guaranteed Tuition

The following benefits have been identified:

- Complies with state law (HB 29) and direction received from the Board of Regents (May and October meetings) and the System
- Provides predictability for students and their families and locks in their expected charges for the expected length of their program if they graduate on time
- Incentivizes students to graduate on time

Incoming Freshmen

All new incoming resident freshmen, both full-time and part-time, will be required to pay the guaranteed tuition and fees rate. This rate is valid for four years from the date of entry. After that time period, the rate is subject to increase to the rate for new students entering at that time.

New Transfer Students

Any new undergraduate resident transfer student in Fall 2014 will also have a guaranteed rate in Fall 2014 and the length of that guarantee will be based on their current classification. So, a student who has less than

30 semester credit hours (sch) will be guaranteed for four years. A student who has 30 to 59 sch will be guaranteed for three years. A student who has 60 to 89 sch will be guaranteed for two years and a student with 90 or more sch will be guaranteed for one year.

Current Students Matriculating to Fall 2014

All current undergraduate resident students matriculating to Fall 2014 will also have a guaranteed rate in Fall 2014 and the length of that guarantee will be based on their current classification. Once rolled into the guaranteed plan, their rate is fixed and all students will be charged according to a similar model.

Change of Majors

Rates are based on college so students changing their major would be subject to paying the rate for their new major.

Stop-outs and Readmits

Students who leave the university for a regular semester (excluding summer) and then return through readmission would retain their original rate and time period provided the time period has not expired. In the event the time period has expired, the student will have a guaranteed rate based on the rate for new freshman students entering at that time.

Appeals for Extenuating Circumstances

The university recognizes there are extenuating circumstances that may warrant an extension of the time period or changes in the rate structure. An appeals committee will be established to address these issues.

Excess Hours and Repeat Course Rules

The guaranteed rate does not preclude the university from charging a higher rate to students who have exceeded the excess credit hour cap imposed by the state or who repeat a course for the third time.

Graduate and Nonresident Students

As mentioned previously, graduate and nonresident students will not be offered a guaranteed rate. However we propose a one-time increase of 2.2% effective Fall 2014. All increases will be charged as Designated Tuition and University Services Fees.

II. Public hearing and/or student referendum requirements

A public hearing was held on February 14, 2014, to present the guaranteed tuition and fee plan to students.

III. Budget impact if fee request is not approved

If the guaranteed tuition and fee plan is not approved, the University will not be in compliance with State law (HB 29) or with the direction received from the Board of Regents of the A&M System. The growth of the University may be put on hold as the ability to add new faculty, staff, and services would be limited.

IV. Justification for ending balance

Due to rapid enrollment growth and the increased facility and staffing needs, significant ending balances are not anticipated. Any ending balances will be used to create a reserve for future terms, as the plan is an average rate over the applicable length of the guaranteed plan, and for unanticipated emergencies.

V. Additional information

TEXAS A&M UNIVERSITY - CORPUS CHRISTI

Guaranteed Tuition and Fees

Effective Fall 2014

2.2% annual CPI increase

		FY15 Four Year Rates		
	Current Rates ¹	Inflation Adjusted Proposed Rate	\$ Incr/ Semester	% Incr.
Freshman Cohort				
UG Resident Student - Nursing & Health Sciences	\$ 4,034	\$ 4,261	\$ 227	5.6%
UG Resident Student - College of Business	3,864	4,081	218	5.6%
UG Resident Student - All Others	3,864	4,081	218	5.6%

FY15 Four Year Rates		
Proposed Rate w/Requested Increase(s) ²	\$ Incr/ Semester	% Incr.
\$ 4,323	\$ 290	7.2%
\$ 4,221	\$ 358	9.3%
\$ 4,144	\$ 280	7.2%

		FY15 Three Year Rates		
Sophomore Cohort				
UG Resident Student - Nursing & Health Sciences	\$ 4,034	\$ 4,214	\$ 180	4.5%
UG Resident Student - College of Business	3,864	4,037	173	4.5%
UG Resident Student - All Others	3,864	4,037	173	4.5%

FY15 Three Year Rates		
\$ 4,276	\$ 242	6.0%
\$ 4,175	\$ 311	8.1%
\$ 4,098	\$ 235	6.1%

		FY15 Two Year Rates		
Junior Cohort				
UG Resident Student - Nursing & Health Sciences	\$ 4,034	\$ 4,168	\$ 134	3.3%
UG Resident Student - College of Business	3,864	3,993	129	3.3%
UG Resident Student - All Others	3,864	3,993	129	3.3%

FY15 Two Year Rates		
\$ 4,229	\$ 196	4.8%
\$ 4,129	\$ 266	6.9%
\$ 4,054	\$ 190	4.9%

		FY15 Rates		
Senior Cohort				
UG Resident Student - Nursing & Health Sciences	\$ 4,034	\$ 4,123	\$ 89	2.2%
UG Resident Student - College of Business	3,864	3,949	85	2.2%
UG Resident Student - All Others	3,864	3,949	85	2.2%

FY15 Rates		
\$ 4,183	\$ 150	3.7%
\$ 4,085	\$ 221	5.7%
\$ 4,010	\$ 146	3.8%

¹ Rates shown are based on 15 SCHs. Rates for students taking hours in excess of 15 SCHs will be calculated using the same methodology as rates proposed above.

² Includes requested increase in Differential Designated Tuition - College of Business, Advising Fee, Health Services Fee, and Athletic Fee.

Request for New Student Fee
TEXAS A&M UNIVERSITY – CORPUS CHRISTI
Differential Tuition – College of Business
Effective Fall 2014

I. Programmatic justification and proposed use of the new fee

The College of Business requires additional funds to support undergraduate and graduate programs focusing on business innovation and entrepreneurship. Examples of expenses related to program support include faculty salaries, compensation for graduate assistants, and costs related to student participation in national business plan competitions. The additional tuition will provide funding to support the expenses for this College that is not covered fully by formula funding. The amount of differential tuition will be set at \$75 per semester for undergraduate business majors and \$90 per semester for students enrolled in graduate programs in business.

II. Public hearing and/or student referendum requirements

A public hearing was held on Friday, February 14, 2014, to discuss proposed fee changes.

III. Budget impact if fee request is not approved

The differential tuition will provide additional funding for the operations of the College of Business that is not available from other sources. The additional funding will allow for the addition of specialized graduate and undergraduate courses that will allow graduates to prepare for careers in emerging industries.

IV. Justification for ending balance

No ending balance is anticipated.

V. Additional information

Request for New Student Fee
TEXAS A&M UNIVERSITY - CORPUS CHRISTI
Differential Tuition - College of Business

	<i>Undergraduate</i>
Proposed Fee:	<u>\$ 75.00</u> for Fall and Spring
	<u>\$ 75.00</u> for Summer
	<i>Graduate</i>
	<u>\$ 90.00</u> for Fall and Spring
	<u>\$ 90.00</u> for Summer
Basis:	<u>sem</u> (sch, sem, student, etc.)

Number of Students Affected:	<u>Undergraduate - 1,309; Graduate - 358</u>
Current Semester Credit Hours:	<u>262,000</u>
Projected Semester Credit Hours:	<u>267,500</u>

	FY 2012 Budget
BEGINNING BALANCE	0
Revenues	
Fees	260,790
Exemptions - Est 6%	(15,647)
Total Revenues	245,143
Expenses	
Salaries & Wages	150,000
Fringe Benefits	40,000
Departmental Operations	50,000
Maintenance/Repair	5,143
Total Expenses	245,143
Increase/Decrease in Balance (Revenues less Expenses)	0
ENDING BALANCE	0

Request for Increased Student Fee
TEXAS A&M UNIVERSITY – CORPUS CHRISTI
Academic Advising Fee
Effective Fall 2014

I. Programmatic justification and proposed use of the increased fee

A fee of \$70 per semester (\$35 per summer session) will be charged to fund advising, mentoring, and academic support services for students. The revenues earned from the increase in this fee will provide additional funding for the operations of the Academic Advising Center that are not available from other sources and therefore avoid reductions in the quality of services students receive.

Texas A&M University – Corpus Christi (TAMUCC) uses fee revenue for advisor salaries, advisor training and development, advising support staff salaries, and program development. The advising fee also funds other items such as operational budget for an academic advising center, peer advisors, and faculty advisor stipends.

The increase will allow for the addition of 4 advisors into programs which need the most assistance. The addition of two in the College of Science and Engineering would reduce the current Advisor to Student ratio from approximately 537:1 to 400:1. Adding one advisor to the College of Liberal Arts would reduce their ratio closer from approximately 537:1 to 450:1.

The fourth advisor would be trained to advise for multiple majors/colleges. This would be a step toward formalizing a process for students who want to explore their majors and/or are undecided. Currently, the only colleges who have a major code for undeclared/undecided are Liberal Arts and Science and Engineering. While students who are exploratory can certainly go to the Islander Transition Center (ITC) for advising, the ITC's predominate caseloads are prospective Transfer students, advising for the Core curriculum, undeclared Liberal Arts students, and students in the PSA and UPHS programs, respectively. An additional advisor whose primary responsibility would be to work with current undecided/exploratory students is needed.

II. Public hearing and/or student referendum requirements

The Executive Director for Academic Advising met with Student Government last semester. No negative feedback was received. The group was very supportive of the program and agreed with the need for more academic advisors.

A public hearing was held on Friday, February 14, 2014. The proposed increase of the academic advising fee was not only well received, but also supported by the students.

III. Budget impact if fee request is not approved

TAMUCC has continued to experience enrollment growth and meeting the advising needs of new and transfer students is crucial in improving retention and graduation rates.

IV. Justification for ending balance

Ending balances in the account are maintained to provide for 3 months of operations.

V. Additional information

According to various survey results (Noel-Levitz, NSSE, Graduating Student Survey), students report mixed experiences with advisor accessibility, advisor approachability and accuracy of information from advisors. For example, in the 2012 Noel-Levitz Student Satisfaction Inventory, two of the top ten TAMUCC-Strengths were “My academic advisor provides me with accurate information about my degree requirements” and “I know who to contact to receive academic advising in my major” but on one of the weaknesses listed was “My academic advisor is concerned about my success as an individual.”

As a team, we are working on advisor knowledge and accuracy of information. We have addressed this with almost monthly meetings with all the advising staff; increased opportunities for professional development; and a proactive process of intervention if students are given incorrect information for both the student and advisor. We have worked on accessibility by being more transparent in advisor availability; incorporated walk-in hours at strategic times (like the first week of registration) as well as visiting Seminar courses to provide students with information that we hope will help them be proactive in their advising.

With regards to empathy, we are working on incorporating more proactive and intrusive strategies to reach out to our students. For example, this spring, we have instituted a pilot program to reach out to first-year students on academic probation. In addition, we have worked with CASA on a process to intervene with students who are flagged for Early Alert on the STARFISH system.

In short, the data tells us that students have a mostly positive experience with academic advising (for example, on the 2013 Graduating Student Survey, 83.6% students reported being “Satisfied or Very Satisfied” with the overall quality of Academic Advising at this campus but that was -1.3% lower than 2012.) We could and will do better.

According to the 2011 NACADA survey, the target advisor to student ratio for an institution of our size is approximately **314:1**. The following chart compares our Student to Advisor ratios for the past two fall semesters.

COLLEGE	FALL 2012 ENROLLMENT	FALL 2012 NUMBER OF ADVISORS	FALL 2012 RATIO	FALL 2013 ENROLLMENT	FALL 2013 NUMBER OF ADVISORS	FALL 2013 RATIO
Business	1496	3	499:1	1635	3	545:1
Education	1928	4	482:1	1851	4	463:1
Liberal Arts	2643	5	529:1	2687	5	537:1
Nursing	1961	3	653:1	2017	4	403:1
Science	2470	5	494:1	2685	5	537:1
Transition Ctr	<i>Varies</i>	3	<i>Varies</i>	<i>Varies</i>	3	<i>Varies</i>
University- Wide	10,498	23	456:1	10,875	24	435:1

Request for Increased Student Fee
TEXAS A&M UNIVERSITY - CORPUS CHRISTI
 Academic Advising Fee

Current Fee: \$50.00 for Fall and Spring
 \$25.00 for Summer
 Proposed Fee: \$70.00 for Fall and Spring
 \$35.00 for Summer
 Basis: student (sch, sem, student, etc.)

Number of Students Affected: 11,350
 Current Semester Credit Hours: 262,000
 Projected Semester Credit Hours: 267,500

	FY 2014 Budget	FY 2015 Budget without fee increase	FY 2015 Proposed Increase (Decrease)	FY 2015 Budget
BEGINNING BALANCE - Actual Estimated	356,200	188,500		188,500
Revenues				
Fees	1,196,809	1,221,277	499,750	1,721,027
Exemptions - Est 6%	(71,809)	(73,277)	(29,985)	(103,262)
Total Revenues	1,125,000	1,148,000	469,765	1,617,765
Expenses				
Salaries & Wages	1,003,040	1,008,385	165,000	1,173,385
Fringe Benefits	279,660	287,064	56,925	343,989
Departmental Operations	10,000	10,000	45,000	55,000
Maintenance/Equipment	0	0	20,000	20,000
Total Expenses	1,292,700	1,305,449	286,925	1,592,374
Increase/Decrease in Balance				
Revenues less Expenses	(167,700)	(157,449)	182,840	25,391
ENDING BALANCE	188,500	31,052		213,892

Request for Increased Student Fee
TEXAS A&M UNIVERSITY – CORPUS CHRISTI
University Services Fee
Effective Fall 2014

I. Programmatic justification and proposed use of the increased fee

Ten fees that are currently charged to students will be combined into one University Services Fee. The fees to be combined include Computer Use Fee, Library Use Fee, ID Card Fee, Energy Fee, Records Maintenance, International Education Fee, Student Endowment Fee, Environmental Services Fee, Advising Fee, and Instructional Enhancement Fees. These fees are used to provide services including: on campus computer services including computer networks, classroom technology support, computer labs and help desk support, services and acquisition of library material for student use, student records support, international study abroad opportunities, supplementing the cost of energy when providing longer operating hours for classrooms and labs per student request, environmental service projects as solicited by student body interests, ID card services, advisors to aid students in developing a degree plan and scheduling of courses, learning materials, insurance, travel, equipment, and wages for instructional support, and creation of an endowment fund to offer scholarships and internships. Combining these ten fees into one will make the student's bill easier to read and understand.

II. Public hearing and/or student referendum requirements

A public hearing was held on February 14, 2014, to discuss the overall tuition and fee plan. The new fee will not increase the cost of tuition and fees for the typical student taking a full course load.

III. Budget impact if fee request is not approved

If the fee request is not approved, the ten fees listed above will continue to be charged as they have in the past so that the University can continue to provide these services.

IV. Justification for ending balance

Any ending balance will be used to create a reserve for unanticipated emergencies.

V. Additional information

The following fees will be eliminated and replaced with the University Services Fee:

Computer Use Fee	\$16.00/SCH Fall/Spring/Summer
Library Use Fee	\$11.00/SCH Fall/Spring/Summer
ID Card Fee	\$10.00 flat fee Fall/Spring, \$5.00 flat fee Summer
Energy Fee	\$4.00/SCH Fall/Spring/Summer
Records Maintenance	\$7.50 flat fee Fall/Spring, \$3.75 flat fee Summer
International Education Fee	\$3.00 flat fee Fall/Spring/Summer
Student Endowment Fee	\$1.00/SCH Fall/Spring/Summer
Environmental Services Fee	\$2.50 flat fee Fall/Spring, \$1.25 flat fee Summer
Advising Fee	\$70.00 flat fee Fall/Spring, \$35.00 flat fee Summer
Instructional Enhancement Fee	varies by college/department and charged by course

Request for New Student Fee
TEXAS A&M UNIVERSITY-CORPUS CHRISTI
 University Services Fee
 Consolidation of Mandatory Fees/Course Fees

Hrs	Computer Fee	Library Use	ID Maint.	Energy Fee	Record Maint.	Int'l Ed Fee	Schol Endow	Environmental Services	Advising Fee	Course Fees	PROPOSED University Services Fee
1	16.00	11.00	10.00	4.00	7.50	3.00	1.00	2.50	50.00	9.96	114.96
2	32.00	22.00	10.00	8.00	7.50	3.00	2.00	2.50	50.00	19.92	156.92
3	48.00	33.00	10.00	12.00	7.50	3.00	3.00	2.50	50.00	29.88	198.88
4	64.00	44.00	10.00	16.00	7.50	3.00	4.00	2.50	50.00	39.84	240.84
5	80.00	55.00	10.00	20.00	7.50	3.00	5.00	2.50	50.00	49.80	282.80
6	96.00	66.00	10.00	24.00	7.50	3.00	6.00	2.50	50.00	59.76	324.76
7	112.00	77.00	10.00	28.00	7.50	3.00	7.00	2.50	50.00	69.72	366.72
8	128.00	88.00	10.00	32.00	7.50	3.00	8.00	2.50	50.00	79.68	408.68
9	144.00	99.00	10.00	36.00	7.50	3.00	9.00	2.50	50.00	89.64	450.64
10	160.00	110.00	10.00	40.00	7.50	3.00	10.00	2.50	50.00	99.60	492.60
11	176.00	121.00	10.00	44.00	7.50	3.00	11.00	2.50	50.00	109.56	534.56
12	192.00	132.00	10.00	48.00	7.50	3.00	12.00	2.50	50.00	119.52	576.52
13	208.00	143.00	10.00	52.00	7.50	3.00	13.00	2.50	50.00	129.48	618.48
14	224.00	154.00	10.00	56.00	7.50	3.00	14.00	2.50	50.00	139.44	660.44
15	240.00	165.00	10.00	60.00	7.50	3.00	15.00	2.50	50.00	149.40	702.40
16	256.00	176.00	10.00	64.00	7.50	3.00	16.00	2.50	50.00	159.36	744.36
17	272.00	187.00	10.00	68.00	7.50	3.00	17.00	2.50	50.00	169.32	786.32
18	288.00	198.00	10.00	72.00	7.50	3.00	18.00	2.50	50.00	179.28	828.28
19	304.00	209.00	10.00	76.00	7.50	3.00	19.00	2.50	50.00	189.24	870.24
20	320.00	220.00	10.00	80.00	7.50	3.00	20.00	2.50	50.00	199.20	912.20
21	336.00	231.00	10.00	84.00	7.50	3.00	21.00	2.50	50.00	209.16	954.16
22	352.00	242.00	10.00	88.00	7.50	3.00	22.00	2.50	50.00	219.12	996.12
23	368.00	253.00	10.00	92.00	7.50	3.00	23.00	2.50	50.00	229.08	1038.08
24	384.00	264.00	10.00	96.00	7.50	3.00	24.00	2.50	50.00	239.04	1080.04
25	400.00	275.00	10.00	100.00	7.50	3.00	25.00	2.50	50.00	249.00	1122.00

Request for Increased Student Fee
TEXAS A&M UNIVERSITY-CORPUS CHRISTI
Parking Permit Fees
Effective Fall 2014

I. Programmatic justification and proposed use of the increased fee

The increase in enrollment has put a strain on parking on-campus. The University engaged a shuttle service to help alleviate some parking issues at a cost of \$63,000 per year. The cost of maintaining parking lots is also expected to increase in the coming year. Revenue from the increase in fees will provide additional funding to help maintain parking lots, continue the shuttle service, and meet debt servicing needs for the parking garage.

II. Public hearing and/or student referendum requirements

The University has a parking and transportation committee that provides University students and staff representation. Parking fee rates and the need for an increase were discussed at the Fall 2013 meeting.

III. Budget impact if fee request is not approved

If the increase is not approved, fee revenue will be insufficient to support the shuttle service and the upkeep and maintenance of University parking lots.

IV. Justification for ending balance

Any ending balance will be maintained for debt service and repairs.

V. Additional information

Parking	\$72/SEM; \$40/SUM
General Parking (students, faculty and staff)	\$165/YEAR
Student Parking	\$136/SEM
Garage Parking Permit (levels 1 to 3)	\$350/YEAR
Garage Parking Permit (level 4)	\$185/YEAR
Garage Parking Permit (levels 1 to 3)	\$154/FALL or SPRING
Garage Parking Permit (level 4)	\$81/FALL or SPRING
Garage Parking Permit (levels 1 to 3)	\$287/FALL & SPRING
Garage Parking Permit (level 4)	\$151/FALL & SPRING
Momentum Campus Remote Parking	\$25.00 & \$10.00/SEM

Request for Increased Student Fee
TEXAS A&M UNIVERSITY-CORPUS CHRISTI
 Parking Permit Fees

Current Fee: _____ for Fall and Spring ***See summary for list of permits/fees.**
 _____ for Summer
 Proposed Fee: _____ for Fall and Spring
 _____ for Summer
 Basis: permit (sch, sem, student, etc.)

Number of Students Affected: 11,350
 Current Semester Credit Hours: 262,000
 Projected Semester Credit Hours: 267,500

	FY 2014 Budget	FY 2015 Budget without fee increase	FY 2015 Proposed Increase (Decrease)	FY 2015 Budget
BEGINNING BALANCE - Actual	826,453			
Estimated		717,479		717,479
Revenues				
Fees	1,498,944	1,498,944	149,894	1,648,838
Total Revenues	1,498,944	1,498,944	149,894	1,648,838
Expenses				
Salaries & Wages	240,226	245,031	0	245,031
Fringe Benefits	50,000	51,000	0	51,000
Departmental Operations	57,000	58,710	149,894	208,604
Maintenance/Equipment	40,000	41,200	0	41,200
Debt Service	1,480,692	1,480,692	0	1,480,692
Transfer in Parking Fines	(100,000)	(100,000)	0	(100,000)
Transfer in Reserves	(160,000)	(160,000)	0	(160,000)
Total Expenses	1,607,918	1,616,633	149,894	1,766,527
Increase/Decrease in Balance				
Revenues less Expenses	(108,974)	(117,689)	0	(117,688)
ENDING BALANCE	717,479	599,790		599,791

Request for Increased Student Fee
TEXAS A&M UNIVERSITY – CORPUS CHRISTI
Health Services Fee
Effective Fall 2014

I. Programmatic justification and proposed use of the increased fee:

The Health Services fee does not generate sufficient revenue to support the operation of the University Health Center. The Health Center receives supplemental funding from the Student Service fee. In FY 2014, it is projected that an additional \$55,732 will be needed to fund current operations.

The proposed increase in the fee will generate sufficient funds to fully fund the Health Center's current operation and expand services for students. The Health Center is not currently able to keep up with the demand for services which has increased significantly in the last three years. On average 35 – 40 students a week are unable to be seen and are referred to off campus acute care clinics due to the lack of resources at the University Health Center. The new fee will allow for new staff to be hired, resulting in additional services for students and expanded clinical time.

II. Public hearing and/or student referendum requirements

The proposed increase was endorsed by the Student Fee Advisory Committee in the 2013 Fall semester. It was presented to the Student Fee Advisory Committee at the December 2, 2013, meeting and endorsed at a special meeting on December 11, 2013. A presentation will be made to the Student Government Association and other groups in the Spring of 2014 on the proposed increase. A student referendum was held on March 4 and 5, 2014, and was approved by students.

III. Budget impact if fee request is not approved

If the fee request is not approved, the center will either continue to receive supplemental funds from the Student Service Fee or we will have to reduce the budget to meet the revenue stream. Reducing the budget will directly impact services for students. Access to services will decrease resulting in more students being referred off campus. Students will incur greater expense by going off campus to receive services.

IV. Justification for ending balance

Given our coastal location, we maintain a fund balance of 4 months of operational expenses, in the event of an unforeseen natural disaster. The remaining funds would be used to improve efficiency of the center by remodeling the clinical space, replacing capital items, and upgrading medical equipment used in the operation of the Health Center.

In December of 2013, we were notified that additional space was approved for use by the University Health Center. The addition of this space will require the purchase of additional capital equipment in order to make it functional for the clinic and allow for expansion of services.

V. Additional information

The current fee is \$7.70/sch with an internal cap of \$24.20. The proposed fee would change to a flat fee of \$50.00/semester (Fall/Spring) and \$25.00/semester (each Summer Session).

Request for Increased Student Fee
TEXAS A&M UNIVERSITY - CORPUS CHRISTI
Health Services Fee

LEGISLATIVE/INTERNAL MAXIMUM:

Current Fee: \$7.70/SCH for Fall and Spring
\$7.70/SCH for Summer
Proposed Fee: \$50.00 for Fall and Spring
\$25.00 for Summer
Basis: sem (sch, sem, student, etc.)

Current: \$24.20 for Fall and Spring
\$24.20 for Summer
Proposed: \$50.00 for Fall and Spring
\$25.00 for Summer

Number of Students Affected: 11,350
Current Semester Credit Hours: 267,000
Projected Semester Credit Hours: 267,500

	FY 2014 Budget	FY 2015 Budget without fee increase	FY 2015 Proposed Increase (Decrease)	FY 2015 Budget
BEGINNING BALANCE - Actual	719,519			
Estimated		719,519		719,519
Revenues				
Fees	676,865	678,132	538,134	1,216,266
Exemptions	(84,608)	(101,720)	(80,720)	(182,440)
Transfer - Student Services Fee	55,722	0	0	0
Total Revenues	647,979	576,412	457,414	1,033,826
Expenses				
Salaries & Wages	397,539	405,360	180,000	585,360
Fringe Benefits	112,459	113,632	54,000	167,632
Departmental Operations	137,981	148,073	23,000	171,073
Med Equip/Computers	0	0	60,000	60,000
Nurseline	0	0	10,000	10,000
Educ Programming	0	0	10,000	10,000
Renovations - OneTime Expense	0	0	200,000	200,000
Total Expenses	647,979	667,065	537,000	1,204,065
Increase/Decrease in Balance				
Revenues less Expenses	0	(90,653)	(79,586)	(170,239)
ENDING BALANCE	719,519	628,866		549,280

Request for Increased Student Fee
TEXAS A&M UNIVERSITY - CORPUS CHRISTI
Athletic Fee
Effective Fall 2014

I. Programmatic justification and proposed use of the increased fee

Athletics will see increases in costs associated with room and board rates that become part of the cost of attendance in Fall 2014. In addition, the cost of tuition and fees is expected to increase for the next academic year (approximately \$40,000). Competitive sport travel costs have also increased for all sports (approximately \$40,000). There is little opportunity to increase other sources of revenue from tickets or sponsorships to meet the increased expenditures of the athletic program. The estimated cost increase for athletic scholarships due to the increase in room and board for FY 2015 is approximately \$140,000. The overall anticipated cost increase for the athletic program for FY 2015 is approximately \$220,000.

II. Public hearing and/or student referendum requirements

Student government voted on December 4, 2013, to grant approval to increase the fee. Eight voted in favor with zero opposed. A public hearing was held on February 14, 2014, to discuss all tuition and fee changes.

III. Budget impact if fee request is not approved

If the fee request is not approved, the athletic department will have to cut approximately \$220,000 from its current budget to meet the needed increase in athletic room and board scholarships, tuition increases, and travel costs.

IV. Justification for ending balance

All fund balances are being used to improve athletic facilities and for unforeseen emergencies within the athletic department.

V. Additional information

Request for Increased Student Fee
TEXAS A&M UNIVERSITY - CORPUS CHRISTI
Athletic Fee

LEGISLATIVE/INTERNAL MAXIMUM:

Current Fee: \$23.15 for Fall and Spring
\$23.15 for Summer
Proposed Fee: \$24.31 for Fall and Spring
\$24.31 for Summer
Basis: sch (sch, sem, student, etc.)

Current: \$300.00 for Fall and Spring
\$300.00 for Summer
Proposed: \$315.00 for Fall and Spring
\$315.00 for Summer

Number of Students Affected: 11,350
Current Semester Credit Hours: 262,000
Projected Semester Credit Hours: 267,500

	FY 2014 Budget	FY 2015 Budget without fee increase	FY 2015 Proposed Increase (Decrease)	FY 2015 Budget
BEGINNING BALANCE - Actual				
Estimated	0	1,895		1,895
Revenues				
Fees	5,829,127	5,829,127	291,789	6,120,916
Less: Exemptions/Waivers	(393,466)	(393,466)	(19,696)	(413,162)
Other Revenues	1,241,000	1,241,000	(85,000)	1,156,000
Transfers In	2,363,915	2,580,125	(187,093)	2,393,032
Total Revenues	9,040,576	9,256,786	0	9,256,786
Expenses				
Salaries & Wages	2,399,354	2,399,354	0	2,399,354
Fringe Benefits	682,262	682,262	0	682,262
Travel	736,650	776,650	0	776,650
Operating/Utilities	1,050,295	1,050,295	0	1,050,295
Scholarships	2,377,819	2,557,819	0	2,557,819
Recruiting	235,375	235,375	0	235,375
Facilities	317,500	317,500	0	317,500
Debt Service	492,997	492,997	0	492,997
Capital Expenses	326,929	326,929	0	326,929
Adidas Apparel / Uniforms	196,000	196,000	0	196,000
Other (Postseason, Insurance, etc.)	223,500	223,500	0	223,500
Total Expenses	9,038,681	9,258,681	0	9,258,681
Increase/Decrease in Balance				
Revenues less Expenses	1,895	(1,895)	0	(1,895)
ENDING BALANCE	1,895	0	0	0

TEXAS A&M UNIVERSITY - KINGSVILLE

Summary of Proposed Fee Changes

Effective Fall 2014

<u>PAGE</u>	<u>FEE DESCRIPTION</u>	<u>BASIS</u>	<u>CURRENT</u>	<u>INCREASE</u>	<u>PROPOSED</u>
10.2	Guaranteed Tuition & Fee Rates				
	Undergraduate - Resident		See page 10.3 for specific rates.		
	Undergraduate - Non-Resident		See page 10.3 for specific rates.		
10.4	University Services Fee	SCH			Varies
	*The following fees will be eliminated and replaced with the University Services Fee. The University Services Fee will be revenue neutral to the University and, on average, cost neutral to students.				
	Advising Fee	SEM	\$30.00		Eliminate
	Computer Use Fee	SCH	\$18.00		Eliminate
	Library Use Fee	SCH	\$13.00		Eliminate
	ID Maintenance Fee	SEM	\$15.00		Eliminate
	Transcript Fee	SEM	\$15.00		Eliminate
	International Education Fee	SEM	\$3.00		Eliminate
	Environmental Services Fee	SEM	\$5.00		Eliminate
	Transportation Fee	SEM	\$20.00		Eliminate
	Graduation Fee	SEM	\$3.00		Eliminate
	Instructional Enhancement Fee	COURSE	\$0.00 - \$50.00		Eliminate
10.6	Recreational Sports Fee				
	Fall & Spring	SEM	\$110.00	\$25.00	\$135.00
	Summer	SEM	\$55.00	\$12.50	\$67.50
10.8	Athletic Fee	SCH	\$18.00	\$2.00	\$20.00
	Fall, Spring & Summer Max	SEM	\$234.00	\$26.00	\$260.00

SCH - Semester Credit Hour

SEM - Semester

Request for Increased Student Fee
TEXAS A&M UNIVERSITY-KINGSVILLE
Guaranteed Tuition & Fee Plan
Effective Fall 2014

I. Programmatic justification and proposed use of the increased fee

The Guaranteed Tuition and Fee plan for Texas A&M University – Kingsville will include a 2.2% compounded inflationary rate increase applied to the University Services Fee. The guaranteed rates will be offered to all continuing and new undergraduate resident and non-resident students.

Revenue collected from the increase will be used to support the following: future purchase of a new enterprise information system, scholarships and set-asides, salary and benefit budgets to support competitive salary offers, equity adjustments, and merit-based salary increases, and the university strategic plan initiatives.

II. Public hearing and/or student referendum requirements

Public Student Fee Hearings were held on March 31 and April 1, 2014 to discuss the new University Services fee and the Guaranteed Tuition and Fee plan.

III. Budget impact if fee request is not approved

If the proposed tuition request is not approved, future strategic plan and scholarship growth will be limited only to funds collected due to enrollment increases. Estimates indicate that mandatory waivers will actually cancel enrollment growth funding to Designated Tuition, so many strategic plan initiatives will not continue and university improvements and debt management plans will not be actualized if there is no fee increase. No funds will be available for salary equity adjustments or merit-based salary increases.

IV. Justification for ending balance

An adequate ending reserve balance must be maintained in order to cover future unforeseen requirements.

V. Additional information

Texas A&M University - Kingsville will create a debt management plan to ensure reserve balances are in alignment with A&M System requirements.

TEXAS A&M UNIVERSITY - KINGSVILLE

Guaranteed Tuition and Fees

Effective Fall 2014

2.2% annual CPI increase

		FY15 Four Year Rates			FY15 Four Year Rates		
Freshman Cohort	Current Rates ¹		Inflation Adjusted Proposed Rate	\$ Incr/ Semester	% Incr.	Proposed Rate w/Requested Increase(s) ²	\$ Incr/ Semester % Incr.
Regular UG Resident Student	\$ 3,470		\$ 3,660	\$ 190	5.5%	\$ 3,777	\$ 307 8.8%
UG Non-Resident	\$ 8,900		\$ 9,375	\$ 475	5.3%	\$ 9,492	\$ 592 6.7%

		FY15 Three Year Rates			FY15 Three Year Rates		
Sophomore Cohort							
Regular UG Resident Student	\$ 3,470		\$ 3,621	\$ 151	4.3%	\$ 3,737	\$ 267 7.7%
UG Non-Resident	\$ 8,900		\$ 9,277	\$ 377	4.2%	\$ 9,393	\$ 493 5.5%

		FY15 Two Year Rates			FY15 Two Year Rates		
Junior Cohort							
Regular UG Resident Student	\$ 3,470		\$ 3,582	\$ 112	3.2%	\$ 3,697	\$ 227 6.5%
UG Non-Resident	\$ 8,900		\$ 9,181	\$ 281	3.2%	\$ 9,295	\$ 395 4.4%

		FY15 Rates			FY15 Rates		
Senior Cohort							
Regular UG Resident Student	\$ 3,470		\$ 3,544	\$ 74	2.1%	\$ 3,658	\$ 188 5.4%
UG Non-Resident	\$ 8,900		\$ 9,086	\$ 186	2.1%	\$ 9,199	\$ 299 3.4%

		FY15 Rates			FY15 Rates		
5th Year Senior Cohort							
Regular UG Resident Student	\$ 3,470		\$ 3,470	\$ -	0.0%	\$ 3,581	\$ 111 3.2%
UG Non-Resident	\$ 8,900		\$ 8,900	\$ -	0.0%	\$ 9,011	\$ 111 1.2%

¹ Current authorized rates are based on 15 SCHs.

² Includes requested increase to the Recreational Sports Fee and the Athletic Fee; as well as the consolidation of all Instructional Enhancement Fees.

Request for New Student Fee
TEXAS A&M UNIVERSITY-KINGSVILLE
University Services Fee
Effective Fall 2014

I. Programmatic justification and proposed use of the new fee

Texas A&M University-Kingsville proposes to create a new University Services Fee by eliminating nine existing fees: Computer Use Fee, Library Access Fee, International Education Fee, Transcript Fee, ID Card Fee, Graduation Fee, Environmental Service Fee, Transportation and Safety Fee, and the Advising Fee. Also included in the University Services Fee are the eliminated Instructional Enhancement fees and a 2.2% compounded inflationary rate applied to the Guaranteed Tuition and Fee plan. The University Services Fee will be used to support strategic priorities of the university. A USF committee will be created to make recommendations to the president regarding allocations of the fee revenues.

The value of the proposed plan:

1. Greatly simplifies tuition and fee bills for students and their parents,
2. Allows for increased flexibility of resource allocations to ensure alignment with strategic plan objectives, and
3. Eliminates unexpected expenses related to the addition of instructional enhancement fees to student bills.

Other mandatory fees which will not be eliminated are the following: Athletic Fee, Recreational Sports Fee, Group Hospital Fee, Student Services Fee, and Student Center Complex Fee.

II. Public hearing and/or student referendum requirements

Public Student Fee Hearings were held on March 31 and April 1, 2014 to discuss the new University Services fee and the Guaranteed Tuition and Fee plan.

III. Budget impact if fee request is not approved

The University Services Fee is proposed as a revenue-neutral fee which will simply contain the same revenues expected from the eliminated fees. An inflationary rate increase of 2.2% per year compounded is requested as a result of the Guaranteed Tuition Plan proposal.

IV. Justification for ending balance

There is no existing ending balance for the University Services Fee. Fees that will be eliminated will retain reserve balances which are necessary to ensure adequate reserves are in place for future, unexpected expenses and to meet debt management expectations.

V. Additional information

We have held meetings with students about the new fee proposal and the Guaranteed Tuition Plan. The student newspaper has run articles about the new fee and plan, and the Senior Vice President is sending letters to parents of currently enrolled students so they are aware of these changes for next year, if approved.

Request for New Student Fee
TEXAS A&M UNIVERSITY-KINGSVILLE

University Services Fee
Consolidation of Mandatory Fees/Instructional Enhancement Fees

Number of Semester Hours	Computer Use Fee	Library Access Fee	Intl. Ed. Fee	Transcript Fee	ID Fee	Graduation Fee	Environmenta l Service Fee	Transportation & Safety Fee	Advising Fee	Instructional Enhancement Fees	Proposed University Services Fee
UNDERGRADUATE											
1	18.00	13.00	3.00	15.00	15.00	3.00	5.00	20.00	30.00	4.00	126.00
2	36.00	26.00	3.00	15.00	15.00	3.00	5.00	20.00	30.00	8.00	161.00
3	54.00	39.00	3.00	15.00	15.00	3.00	5.00	20.00	30.00	12.00	196.00
4	72.00	52.00	3.00	15.00	15.00	3.00	5.00	20.00	30.00	16.00	231.00
5	90.00	65.00	3.00	15.00	15.00	3.00	5.00	20.00	30.00	20.00	266.00
6	108.00	78.00	3.00	15.00	15.00	3.00	5.00	20.00	30.00	24.00	301.00
7	126.00	91.00	3.00	15.00	15.00	3.00	5.00	20.00	30.00	28.00	336.00
8	144.00	104.00	3.00	15.00	15.00	3.00	5.00	20.00	30.00	32.00	371.00
9	162.00	117.00	3.00	15.00	15.00	3.00	5.00	20.00	30.00	36.00	406.00
10	180.00	130.00	3.00	15.00	15.00	3.00	5.00	20.00	30.00	40.00	441.00
11	198.00	143.00	3.00	15.00	15.00	3.00	5.00	20.00	30.00	44.00	476.00
12	216.00	156.00	3.00	15.00	15.00	3.00	5.00	20.00	30.00	48.00	511.00
13	234.00	169.00	3.00	15.00	15.00	3.00	5.00	20.00	30.00	52.00	546.00
14	252.00	182.00	3.00	15.00	15.00	3.00	5.00	20.00	30.00	56.00	581.00
15	270.00	195.00	3.00	15.00	15.00	3.00	5.00	20.00	30.00	60.00	616.00
16	288.00	208.00	3.00	15.00	15.00	3.00	5.00	20.00	30.00	64.00	651.00
17	306.00	221.00	3.00	15.00	15.00	3.00	5.00	20.00	30.00	68.00	686.00
18	324.00	234.00	3.00	15.00	15.00	3.00	5.00	20.00	30.00	72.00	721.00
19	342.00	247.00	3.00	15.00	15.00	3.00	5.00	20.00	30.00	76.00	756.00
20	360.00	260.00	3.00	15.00	15.00	3.00	5.00	20.00	30.00	80.00	791.00

Request for Increased Student Fee
TEXAS A&M UNIVERSITY - KINGSVILLE
Recreational Sports Fee
Effective Fall 2014

I. Programmatic justification and proposed use of the increased fee

This fee increase is earmarked for the development of a club sports program and the expansion and improvement of intramural/club sports playing surfaces to maximize student engagement and participation.

Revenue collected will be used to support the following: expansion and improvement to current intramural fields, development of a currently undeveloped 7-acre space on campus to include synthetic turf field to be used for soccer, flag football, men's and women's softball, and cricket, and the creation of sand volleyball courts and tennis courts. Funds will also be used to fund the purchase equipment and hire referees.

II. Public hearing and/or student referendum requirements

A student fee referendum was held March 26 - 27, 2014. Students voted overwhelmingly in favor of the increase. The proposed increase in the Student Recreation Fee was also included in the Student Fee Hearings held on March 28 and 31, 2014. These campus-wide hearings were used to solicit input from students, faculty, and the university community on the proposed changes.

III. Budget impact if fee request is not approved

If the proposed tuition request is not approved, future strategic plans to support student fitness and intramural/club sports participation will be limited only to funds collected due to enrollment increases.

IV. Justification for ending balance

Adequate ending balances will be maintained to ensure facility and program support to cover future, unforeseen funding requirements

V. Additional information

Request for Increased Student Fee
TEXAS A&M UNIVERSITY-KINGSVILLE
Recreational Sports Fee

Current Fee: \$110.00 for Fall and Spring
 \$55.00 for Summer
Proposed Fee: \$135.00 for Fall and Spring
 \$67.50 for Summer
Basis: sem (sch, sem, student, etc.)

Number of Students Affected: 7,794 *Based on Fall 2013 20th class day
Current Semester Credit Hours: 90,955
Projected Semester Credit Hours: 94,593

	FY 2014 Budget	FY 2015 Budget without fee increase	FY 2015 Proposed Increase (Decrease)	FY 2015 Budget
BEGINNING BALANCE - Actual Estimated	328,441	409,212		409,212
Revenues				
Fees	1,654,500	1,654,500	376,000	2,030,500
Sales & Services	50,000	50,000	0	50,000
Total Revenues	1,704,500	1,704,500	376,000	2,080,500
Expenses				
Salaries & Wages	344,565	344,565	25,000	369,565
Fringe Benefits	75,030	75,030	3,000	78,030
Departmental Operations	96,000	96,000	20,000	116,000
Maintenance/Equipment	50,000	50,000	0	50,000
Equipment	0	0	25,000	25,000
Utilities	65,730	65,730	0	65,730
Remissions & Exemptions	105,100	105,100	14,900	120,000
Debt Service	887,304	887,304	288,100	1,175,404
Total Expenses	1,623,729	1,623,729	376,000	1,999,729
Increase/Decrease in Balance Revenues less Expenses	80,771	80,771	0	80,771
ENDING BALANCE	409,212	489,983		489,983

Request for Increased Student Fee
TEXAS A&M UNIVERSITY - KINGSVILLE
Athletic Fee
Effective Fall 2014

I. Programmatic justification and proposed use of the increased fee

This fee increase is earmarked for the continued, phased growth of women's sport program expansion. The addition of women's sand volleyball in FY 2016 and women's soccer in FY 2019 require that funding be secured in FY 2015 to begin hiring coaches, funding scholarship programs, and creating competitive playing surfaces. The expansion in women's sports is important for achieving gender equity; however, it also benefits the university by allowing increased opportunities for participation and additional campus engagement for student fans.

Revenue collected from the increase will be used to support the following: six-month salary for women's sand volleyball coach in FY 2015, the creation of a competitive sand volleyball court, and funding to ensure adequate scholarships for women in the future.

II. Public hearing and/or student referendum requirements

A student fee referendum was held March 26 and 27, 2014. Students voted overwhelmingly in favor of the increase. The proposed increase in the Athletic Fee was also included in the Student Fee Hearings held on March 28 and 31, 2014. These campus-wide hearings were used to solicit input from students, faculty, and the university community on the proposed changes.

III. Budget impact if fee request is not approved

If the proposed tuition request is not approved, future strategic plan and scholarship growth will be limited only to funds collected due to enrollment increases. The university will fail to move forward with the strategic gender equity plan created and presented to the NCAA, and students will not have opportunities for increased athletic participation.

IV. Justification for ending balance

No significant ending balance is anticipated.

V. Additional information

Request for Increased Student Fee
TEXAS A&M UNIVERSITY-KINGSVILLE
Athletic Fee

LEGISLATIVE/INTERNAL MAXIMUM:

Current Fee: \$18.00 for Fall and Spring
 \$18.00 for Summer
Proposed Fee: \$20.00 for Fall and Spring
 \$20.00 for Summer
Basis: sch (sch, sem, student, etc.)

Current: \$234.00 for Fall and Spring
 \$234.00 for Summer
Proposed: \$260.00 for Fall and Spring
 \$260.00 for Summer

Number of Students Affected: 7,794 *Based on Fall 2013 20th class day
Current Semester Credit Hours: 90,955
Projected Semester Credit Hours: 94,593

	FY 2014 Budget	FY 2015 Budget without fee increase	FY 2015 Proposed Increase (Decrease)	FY 2015 Budget
BEGINNING BALANCE - Actual Estimated	(496,882)	0		0
Revenues				
Fees	2,942,700	2,942,700	327,000	3,269,700
Sales & Services	401,834	401,834	0	401,834
Transfer - Other Univ Funds	496,882	0	0	0
Total Revenues	<u>3,841,416</u>	<u>3,344,534</u>	<u>327,000</u>	<u>3,671,534</u>
Expenses				
Salaries & Wages	1,406,651	1,406,651	40,000	1,446,651
Fringe Benefits	352,770	352,770	13,200	365,970
Departmental Operations	921,608	921,608	0	921,608
Equipment	34,273	34,273	0	34,273
Scholarships	266,732	266,732	0	266,732
Utilities	175,000	175,000	0	175,000
Remissions & Exemptions	187,500	187,500	13,000	200,500
Debt Service	0	0	260,800	260,800
Total Expenses	<u>3,344,534</u>	<u>3,344,534</u>	<u>327,000</u>	<u>3,671,534</u>
Increase/Decrease in Balance Revenues less Expenses	<u>496,882</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u>0</u>	<u>0</u>		<u>0</u>

TEXAS A&M UNIVERSITY SAN ANTONIO

Summary of Proposed Fee Changes

Effective Fall 2014

<u>PAGE</u>	<u>FEE DESCRIPTION</u>	<u>BASIS</u>	<u>CURRENT</u>	<u>INCREASE</u>	<u>PROPOSED</u>
11.2	Guaranteed Tuition & Fee Plan Undergraduate - Resident		See page 11.5 for specific rates.		
11.7	Recreation Sports Fee				
	Fall & Spring	SEM			\$100.00
	Summer	SEM			\$50.00

SCH - Semester Credit Hour

SEM - Semester

Request for Increased Student Fee
TEXAS A&M UNIVERSITY - SAN ANTONIO
Guaranteed Tuition & Fees
Effective Fall 2014

I. Programmatic justification and proposed use of the increased fee

Proposed Guaranteed Tuition Plan

Beginning fall 2014, A&M-San Antonio proposes to implement a mandatory guaranteed tuition and fee model for all new and continuing Texas resident undergraduate students. Non-resident undergraduate students and graduate students are excluded from this plan.

Included in the Guaranteed Tuition Plan:

The guaranteed tuition plan is based on the current charges for the following:

1. State Tuition
2. Designated Tuition
3. Mandatory Fees
 - a. University Services Fee
 - b. International Education Fee

Excluded Charges:

The guaranteed plan would exclude non-mandatory fees (e.g., field trip fees, study abroad fees, and lab fees) and other non-academic costs (e.g., parking fees, books, and supplies). Due to the voluntary and/or varied nature of these costs which may differ from program to program or course to course, they will be charged in addition to the guaranteed plan amount.

Methodology:

The guaranteed plan was determined based on current tuition and mandatory fees in effect for the 2013-14 academic year adjusted by the average of two-years of compounded inflation (2.2% a year) for returning students and an average of three-years of compounded inflation (2.2% a year) for new students contingent on pending approval by the Board of Regents. This new guaranteed rate will be in effect for nine (9) consecutive semesters for both returning and new undergraduate resident students. The additional funds collected will be applied to the University Services Fee. For example, a returning student will pay \$3,487.69 for 15 SCHs, a \$112.21 increase, which calculates into a 3.3% increase in tuition and fees. A new student will pay \$3,526.19 for 15 SCHs, a \$150.71 increase, which calculates into a 4.46% increase.

Benefits:

The following benefits have been identified:

- Complies with State law (H.B. 29) and the direction each campus received from the Board of Regents of the Texas A&M University System (May and October meetings in 2013)
- Provides predictability for students and their families and locks in their expected charges for the expected length of the academic programs if the students graduate on time, and simplifies the overall tuition and fee structure of the university for students.

Students Affected by the Guaranteed Tuition and Fee Plan:

New undergraduate resident students and returning undergraduate resident students will be provided a guaranteed tuition and fee rate for three years (9 consecutive semesters) regardless of the number of hours the student transfers in or currently has accumulated as a TAMU-SA student.

Current Students

All current undergraduate resident students will have a guaranteed rate plan for fall 2014 as described above, and the length of the guarantee will be three years (9 consecutive semesters).

Stop-outs and Readmits

Students on current guaranteed tuition rate plans who leave the University for a semester or more and then return would continue with the original guaranteed tuition rate the student was given upon entering the institution and would expire based on the original guaranteed tuition rate term. Example: When a student enters the guaranteed tuition plan for Fall 2014 the guaranteed rate will continue through summer 2017 (9 consecutive semesters), regardless of stop-outs or readmits.

Appeals for Extenuating Circumstances

The university recognizes that there are extraordinary or unavoidable extenuating circumstances that may warrant a limited extension of the Tuition Guarantee time period. A University Appeals Committee will address appeals for extraordinary or unavoidable extenuating circumstances relating to the guaranteed plans, including situations such as military activation, disabilities as verified through Disability Resources Center, or other highly unusual circumstances. For financial concerns, financial aid counseling continues to be available to students through the Office of Financial Aid.

Excess Hours and Repeat Course Rules

The guaranteed rate does not preclude the university from charging a higher rate to students who have exceeded the excess credit hour cap imposed by the state or attempt to repeat a course for the third or more time.

Uses

The increase in fees resulting from this plan will be used to cover necessary and appropriate needs of the university as approved by university leadership.

II. Public hearing and/or student referendum requirements

Public hearings are not required for this fee but informational hearings will be held in April 2014 to inform students of the proposed fee changes.

III. Budget impact if fee request is not approved

If the fee is not approved, the University's ability to add faculty and staff will be limited, resulting in fewer student services, potential increases in class size, and limits to the number of courses that can be offered. In addition, the ability to fund additional facility requirements at campus sites will be negatively impacted

IV. Justification for ending balance

Due to the rapid enrollment growth and the increased facility and staffing needs, significant ending balances are not expected. Any ending balances will be used to build reserves to support the needs necessary for the planned future growth of the university.

V. Additional information

TEXAS A&M UNIVERSITY - SAN ANTONIO

Guaranteed Tuition and Fees

Effective Fall 2014

2.2% annual CPI increase

		FY15 Three Year Rates		
		Inflation Adjusted Proposed Rate	\$ Incr/ Semester	% Incr.
	Current Rates			
Incoming UG Resident Student	\$ 3,375	\$ 3,526	\$ 151	4.5%
Returning UG Resident Student	3,375	3,488	112	3.3%

FY15 Three Year Rates		
Proposed Rate w/Requested Increase(s) ¹	\$ Incr/ Semester	% Incr.
\$ 3,656	\$ 281	8.3%
\$ 3,618	\$ 243	7.2%

¹ Includes requested increase in Recreational Sports Fee and course fee consolidation.

Request for New Student Fee
TEXAS A&M UNIVERSITY – SAN ANTONIO
Recreation Sports Fee
Effective Fall 2014

I. Programmatic justification and proposed use of the new fee

A Recreation Sports Fee will be assessed to all students enrolled and will be used to provide recreational equipment, activities and facilities. Uses may include, but will not be limited to, the following: game room, fitness classes, workout facilities, intramurals and extramural sports, club sports and the purchase of recreational equipment. This fee may also be used to develop playing fields, walking trails and other recreational facilities. The fee will also be used to provide appropriate and necessary staffing for these functions/facilities.

II. Public hearing and/or student referendum requirements

Public hearings were held on February 18, 2014, at the Brooks City Base Campus, and on February 20, 2014, at the Main Campus. Information concerning the proposed fee and its uses was presented, and a panel of university leadership took questions at each hearing.

A student referendum was held, with voting taking place between March 4 and 6, 2014. The results were as follows:

Yes:	140	55.8%
No:	111	44.2%

Total votes cast for Referendum = 251
The Referendum PASSED

III. Budget impact if fee request is not approved

If the fee is not approved, due to lack of funding, the university will be unable to provide recreational activities and facilities that students have expressed interest in having available.

IV. Justification for ending balance

Any ending balances will be used to build up a balance to help fund future initiatives, which may include building a recreation sports center.

V. Additional information

Request for New Student Fee
TEXAS A&M UNIVERSITY - SAN ANTONIO
 Recreation Sports Fee

LEGISLATIVE/INTERNAL MAXIMUM:

Proposed Fee: \$100.00 for Fall and Spring
 \$50.00 for Summer
 Basis: sem (sch, sem, student, etc.)

Proposed: \$100.00 for Fall and Spring
 \$50.00 for Summer

Number of Students Affected: 4,871
 Projected Enrollment 4,871
 Projected Semester Credit Hours: 89,811

		FY 2015 Budget
BEGINNING BALANCE - Actual		
Estimated		0
Revenues		
Fees		856,616
Total Revenues		856,616
Expenses		
Salaries & Wages		60,000
Fringe Benefits		16,700
Departmental Operations		679,916
Equipment		100,000
Total Expenses		856,616
Increase/Decrease in Balance		
Revenues less Expenses		0
ENDING BALANCE		0

TEXAS A&M UNIVERSITY - TEXARKANA

Summary of Proposed Fee Changes

Effective Fall 2014

<u>PAGE</u>	<u>FEE DESCRIPTION</u>	<u>BASIS</u>	<u>CURRENT</u>	<u>INCREASE</u>	<u>PROPOSED</u>
12.2	Guaranteed Tuition & Fee Rates				
	Undergraduate Students - Resident		See page 12.5 for specific rates.		
	Undergraduate Students - Border State		See page 12.5 for specific rates.		
	Undergraduate Students - Non-Resident		See page 12.5 for specific rates.		
	Graduate Students - Resident		See page 12.5 for specific rates.		
	Graduate Students - Border State		See page 12.5 for specific rates.		
	Graduate Students - Non-Resident		See page 12.5 for specific rates.		
12.7	University Services Fee	SCH			
	*The following fees will be eliminated and replaced by the University Services Fee. The new fee will be revenue neutral to the University and cost neutral to the students.				
	Technology Fee	SCH	\$15.00		Eliminate
	Library Fee	SCH	\$5.00		Eliminate
	College Enhancement Fee	SCH	\$5.00		Eliminate
	International Education Fee	SEM	\$4.00		Eliminate
	Records Fee	SEM	\$15.00		Eliminate
	Traffic Safety Fee	SEM	\$3.00		Eliminate
	Advising Fee	SEM	\$25.00		Eliminate
	Green Fee	SEM	\$5.00		Eliminate
	Student Services Fee	SCH	\$16.67		Eliminate

SCH - Semester Credit Hour

SEM - Semester

Request for New Student Fee
TEXAS A&M UNIVERSITY - TEXARKANA
Guaranteed Tuition & Fees
Effective Fall 2014

I. Programmatic justification and proposed use of the increased fee

House Bill 29, introduced in the regular session of the 83rd Legislature, amends Section A, Chapter 54 of the Education Code by requiring a four-year fixed tuition price plan for entering undergraduate students. The Texas A&M University System has provided additional guidelines to each member university by requiring a mandatory tuition and fee plan for incoming Texas resident undergraduate students. Guaranteed tuition and fee plan for all other students is optional.

Based upon the requirements of House Bill 29 and guidelines established by the Texas A&M System, Texas A&M University-Texarkana proposes the following plan:

The guaranteed tuition and fee plan will **include** the following:

1. Statutory Tuition (guaranteed for non-resident students to the extent allowed by state law)
2. Designated Tuition
3. Mandatory Fees (those fees paid by all students)
4. Differential Tuition (if applicable)

The guaranteed tuition and fee plan will **exclude** the following non-mandatory fees (e.g., field trip fees, study abroad fees, lab fees, distance education fees, program fees, etc.) and other academic costs (e.g., parking fees, room and board, books, supplies, etc.) due to the voluntary and/or varied nature of these costs which may differ from program to program or course to course, they will be charged in addition to the guaranteed plan amount.

Methodology for Calculating the Guaranteed Plan

The guaranteed plan will be determined based on the current tuition and fee base (including any applicable tuition and fee increases previously approved by the Board of Regents), adjusted for inflation over the applicable length of term for each degree program. The adjustment will be calculated based on the average compounded increase over the applicable length of the guaranteed plan and will be calculated for each new cohort beginning in the fall semester. In addition, some colleges may have a different guaranteed plan due to differential tuition.

The data source for this adjustment is the Bureau of Labor Statistics. The initial base rate for Fall 2014 has been calculated using a rolling four year average of calendar year CPI for the years 2009 thru 2012, currently at 2.2%.

Proposed Plans:

Texas A&M University-Texarkana proposes the following guaranteed degree plans. Example calculations are based upon the current resident tuition and fee base rates and are provided to illustrate the application of current average inflation rate and increases by each undergraduate or graduate, resident cohort.

Undergraduate Guaranteed Degree Cohort Based Plans:

All new incoming and current resident and non-resident undergraduate students will be required to pay the guaranteed tuition and fees rate, based on residency and current cohort classification. The rate will be valid for the applicable period from the date of entry or current status as of Fall 2014. After the applicable time period has expired, the rate is subject to increase to the rate for new undergraduate students entering at that time. Border State and Non-Resident calculations will follow the same format.

Guaranteed Two-Year Graduate and Three-Year Graduate Degree Plans:

All new incoming and current resident and non-resident graduate students will be required to pay the two-year degree or three-year degree plan guaranteed tuition and fees rate, based on residency. The rate will be valid for the applicable period from the date of entry or current status as of Fall 2014. After that time period, the rate is subject to increase to the rate for new graduate students entering at that time. Border State and Non-Resident calculations will follow same format.

New Transfer Students

Any new transfer student in Fall 2014 will have a guaranteed rate based on when they first enrolled in higher education in Texas. For example, an undergraduate student who enrolled at any Texas institution in Fall 2012 would have a rate similar to juniors and a guaranteed term of two years. However, if the student has ineligible hours that will not transfer toward their degree program, the university will provide new transfer students an option to select an appropriate cohort based upon the eligible hours that transfer to Texas A&M University-Texarkana.

Automatic Extension of Time for Students

Undergraduate and graduate students whose time has expired under their degree plan will have an automatic one-year extension of their guaranteed rate. Special attention will be made to assure proper advising is provided to promote timely graduation and clearly inform the student of the financial impact that may occur to them if they do not complete their degree during the extension and then become subject to the rate for students in their applicable cohort at that time.

Change of Majors

Students changing their major can request an extension of their guaranteed rate if the change will cause their rate to expire before their degree is completed. Attention will be made to assure proper advising is provided to promote timely graduation.

Stop-outs and Readmits

The guaranteed tuition and fee plans are contingent upon continuous enrollment of the student during fall and spring terms until the degree is complete. Stop-outs and readmits can request an extension of their guaranteed rate if it expires before their degree is completed. Special attention will be made to assure proper advising is provided to promote timely graduation.

Excess Hours and Repeat Course Rules

The guaranteed rate does not preclude the university from charging a higher rate to students who have exceeded the excess credit hour cap imposed by the state or who repeat a course for the third time.

Special Provisions

Consideration will be given to a student where breaks in attendance are necessary due to military service, pregnancy and medical leave. Situations in this category will be dealt with on a case-by-case basis with the intent to assist the student in maintaining their guaranteed plan.

II. Public hearing and/or student referendum requirements

Public hearings were held on April 2 – 3, 2014, to discuss the proposed fee changes.

III. Budget impact if fee request is not approved

If the proposed guaranteed tuition and fee plan is not approved the University will not be able to provide the following benefits to all students: financial certainty by providing a preset schedule of charges for the length

of their program if they graduate according to their plan, encouragement to graduate on time, a degree of fairness that all students, regardless of residency or degree plan, will be required to participate in a guaranteed plan, and a more simple tuition and fees structure.

IV. Justification for ending balance

No significant ending balance is anticipated.

V. Additional information

TEXAS A&M UNIVERSITY - TEXARKANA

Guaranteed Tuition and Fees

Effective Fall 2014

2.2% annual CPI increase

			FY15 Four Year Rates		
Freshman Cohort	Current Rates ¹		Inflation Adjusted Proposed Rate	\$ Incr/ Semester	% Incr.
Regular UG Resident Student	\$ 3,187		\$ 3,366	\$ 179	5.6%
Border State UG Resident Student	3,637		3,841	204	5.6%
UG Non-Resident	8,617		9,101	484	5.6%

Sophomore Cohort			FY15 Three Year Rates		
Regular UG Resident Student	\$ 3,187		\$ 3,329	\$ 142	4.5%
Border State UG Resident Student	3,637		3,799	163	4.5%
UG Non-Resident	8,617		9,002	385	4.5%
Graduate Resident Student	3,487		3,642	156	4.5%
Border State Graduate Resident Student	3,936		4,113	176	4.5%
Graduate Non-Resident	8,917		9,315	398	4.5%

Junior Cohort			FY15 Two Year Rates		
Regular UG Resident Student	\$ 3,187		\$ 3,293	\$ 106	3.3%
Border State UG Resident Student	3,637		3,758	121	3.3%
UG Non-Resident	8,617		8,903	286	3.3%
Graduate Resident Student	3,487		3,603	116	3.3%
Border State Graduate Resident Student	3,936		4,068	131	3.3%
Graduate Non-Resident	8,917		9,213	296	3.3%

Senior Cohort			FY15 Rates		
Regular UG Resident Student	\$ 3,187		\$ 3,257	\$ 70	2.2%
Border State UG Resident Student	3,637		3,717	80	2.2%
UG Non-Resident	8,617		8,806	189	2.2%

¹ Current authorized rates are based on 15 SCHs.

Request for New Student Fee
TEXAS A&M UNIVERSITY - TEXARKANA
University Services Fee
Effective Fall 2014

I. Programmatic justification and proposed use of the new fee

As a relatively young and the smallest institution in the Texas A&M University System, Texas A&M University-Texarkana is faced with many challenges as a result of growth, our recent downward expansion into a four-year institution, and our close proximity to three bordering states that offer competition to our institution to retain their resident students into their educational systems.

A single University Service Fee will offer the University the flexibility to allocate this fee into the areas or programs of greatest need while, at the same time, maintaining the programs that have traditionally been funded by these mandatory fees. Ten mandatory fees at Texas A&M University-Texarkana are eligible for consolidation into a single University Service Fee. Of the ten, nine are proposed for consolidation:

Technology Fee	Traffic Safety Fee
Library Fee	Advising Fee
College Enhancement Fee	Green Fee
International Education Fee	Student Service Fee
Records Fee	

These consolidated fees are simply summed into the single University Service Fee by semester credit hour. This method will assure a revenue neutral result where students will not pay additional fees that may result from a complex calculation. It will also be mutually beneficial to the University. This method results in a lower fee per semester credit hour.

II. Public hearing and/or student referendum requirements

Public hearings were held April 2 – 3, 2014, to discuss the proposed fee changes.

III. Budget impact if fee request is not approved

The University Services Fee will provide enhanced transparency since a greater number of stakeholders will be involved in the allocation process during the annual budgeting cycle. Actual revenues and expenses can easily be made available for examination in FAMIS by properly structuring the chart of accounts. Other interested parties may be kept informed by the publishing of the annual budget and additional information about this fee on the University's webpage. If the fee is not approved, the University will be unable to provide the transparency stated above and will not have the flexibility to allocate funds to areas or programs with the greatest need.

IV. Justification for ending balance

The University Services Fee will be revenue neutral to the University and cost neutral to the students. No significant ending balance is anticipated.

V. Additional information

Request for New Student Fee
TEXAS A&M UNIVERSITY - TEXARKANA
 University Services Fee
 Consolidation of Mandatory Fees/College Enhancement Fees

Number of Semester Hours	Technology Fee	Library Fee	College Enhancement Fee	International Education Fee	Records Fee	Traffic Safety Fee	Advising Fee	Green Fee	Student Service Fee	Proposed University Services Fee
1	15.00	5.00	5.00	4.00	15.00	3.00	25.00	5.00	16.67	93.67
2	30.00	10.00	10.00	4.00	15.00	3.00	25.00	5.00	33.34	135.34
3	45.00	15.00	15.00	4.00	15.00	3.00	25.00	5.00	50.01	177.01
4	60.00	20.00	20.00	4.00	15.00	3.00	25.00	5.00	66.68	218.68
5	75.00	25.00	25.00	4.00	15.00	3.00	25.00	5.00	83.35	260.35
6	90.00	30.00	30.00	4.00	15.00	3.00	25.00	5.00	100.02	302.02
7	105.00	35.00	35.00	4.00	15.00	3.00	25.00	5.00	116.69	343.69
8	120.00	40.00	40.00	4.00	15.00	3.00	25.00	5.00	133.36	385.36
9	135.00	45.00	45.00	4.00	15.00	3.00	25.00	5.00	150.03	427.03
10	150.00	50.00	50.00	4.00	15.00	3.00	25.00	5.00	166.70	468.70
11	165.00	55.00	55.00	4.00	15.00	3.00	25.00	5.00	183.37	510.37
12	180.00	60.00	60.00	4.00	15.00	3.00	25.00	5.00	200.04	552.04
13	195.00	65.00	65.00	4.00	15.00	3.00	25.00	5.00	216.71	593.71
14	210.00	70.00	70.00	4.00	15.00	3.00	25.00	5.00	233.38	635.38
15	225.00	75.00	75.00	4.00	15.00	3.00	25.00	5.00	250.00	677.00
16	240.00	80.00	80.00	4.00	15.00	3.00	25.00	5.00	250.00	702.00
17	255.00	85.00	85.00	4.00	15.00	3.00	25.00	5.00	250.00	727.00
18	270.00	90.00	90.00	4.00	15.00	3.00	25.00	5.00	250.00	752.00
19	285.00	95.00	95.00	4.00	15.00	3.00	25.00	5.00	250.00	777.00
20	300.00	100.00	100.00	4.00	15.00	3.00	25.00	5.00	250.00	802.00
21	315.00	105.00	105.00	4.00	15.00	3.00	25.00	5.00	250.00	827.00
22	330.00	110.00	110.00	4.00	15.00	3.00	25.00	5.00	250.00	852.00
23	345.00	115.00	115.00	4.00	15.00	3.00	25.00	5.00	250.00	877.00
24	360.00	120.00	120.00	4.00	15.00	3.00	25.00	5.00	250.00	902.00

The University Services Fee will be the same for both Undergraduate and Graduate Students.

WEST TEXAS A&M UNIVERSITY

Summary of Proposed Fee Changes

Effective Fall 2014

PAGE	FEE DESCRIPTION	BASIS	CURRENT	INCREASE	PROPOSED
13.2	Guaranteed Tuition & Fee Rates		See page 13.3 for specific rates.		
	Undergraduate - Resident		See page 13.3 for specific rates.		
	Undergraduate - Border State		See page 13.3 for specific rates.		
	Undergraduate - Non-Resident		See page 13.3 for specific rates.		
	Graduate - Resident		See page 13.3 for specific rates.		
	Graduate - Border State		See page 13.3 for specific rates.		
	Graduate - Non-Resident		See page 13.3 for specific rates.		
13.4	Differential Designated Tuition - Nursing	SCH	\$30.00	\$5.46	\$35.46
	*31 course/lab fees will be eliminated if Nursing Differential Tuition is increased.				
13.6	Program Enhancement Fees				
	Music Program	SEM			\$125.00
	*Over 200 Music course/lab fees will be eliminated if the Music Program Enhancement Fee is approved.				
13.8	Music Voice Program	SEM			\$225.00
	*Accompanist Fee will be replaced with the Music Voice Program Enhancement Fee				
13.10	University Undergraduate Academic Enhancement Fee	SCH			\$2.25
	*Over 370 course fees will be eliminated if the University Academic Enhancement Fee is approved.				
	*Students paying Differential Tuition or Accreditation Enhancement Fees exempted.				
13.12	University Services Fee				
	*The following fees will be eliminated and replaced with the University Services Fee. The University Services Fee will be revenue neutral to the University and, on average, cost neutral to students.				
	Advising Fee	SEM	\$35.00		Eliminate
	International Education Fee	SEM	\$4.00		Eliminate
	Library Fee	SCH	\$7.00		Eliminate
	Records Fee	SEM	\$15.00		Eliminate
	Technology Fee	SCH	\$19.00		Eliminate
	Traffic Safety Fee	SEM	\$1.00		Eliminate
	Transportation Fee	SEM	\$40.00		Eliminate
	Washington D.C. Intern Fee	SEM	\$1.00		Eliminate
	*If the Transportation Fee increase is approved, the University Services Fee will increase by \$5.00/SEM.				
13.14	Transportation Fee				
	Fall & Spring	SEM	\$14.00	\$26.00	\$40.00
	Summer	SEM	\$14.00	\$6.00	\$20.00
	*The following two fees will be consolidated into one Transportation Fee and the Transportation Fee, including the increase, will be absorbed into the University Services Fee.				
	Traffic Safety Fee	SEM	\$1.00		Eliminate
	Parking Permit	YEAR	\$40.00		Eliminate
13.16	Education Enhancement/Accreditation Fee				
	Undergraduate Educator Preparation Program				
	Fall & Spring	SEM			\$60.00
	Summer	SEM			\$30.00
	Graduate Program in Education				
	Fall & Spring	SEM			\$35.00
	Summer	SEM			\$20.00
	*46 Education course/lab fees will be eliminated if the Education Enhancement/Accreditation Fee is approved.				
13.18	Social Work Enhancement/Accreditation Fee				
	Undergraduate Social Work Program				
	Fall & Spring	SEM			\$75.00
	Summer	SEM			\$50.00
	Graduate Social Work Program				
	Fall & Spring	SEM			\$90.00
	Summer	SEM			\$75.00
	*17 Social Work course/lab fees will be eliminated if the Social Work Enhancement/Accreditation Fee is approved.				
13.20	Parking Permits - Faculty and Staff	YEAR	\$50.00		\$60.00 - \$120.00
	*Faculty and Staff will be charged a rate within the range based on yearly salary.				

SCH - Semester Credit Hour

SEM - Semester

Request for Increased Student Fee
WEST TEXAS A&M UNIVERSITY
Guaranteed Tuition and Fees
Effective Fall 2014

I. Programmatic justification and proposed use of the increased fee

All students at West Texas A&M University would participate in a Guaranteed Tuition and Fee plan based on semester credit hours:

➤ 4 Year Rate	0 – 29 SCH
➤ 3 Year Rate	30 – 59 SCH
➤ 2 Year Rate	60 – 89 SCH
➤ 1 Year Rate	90 or more SCH

At the time of initial enrollment, a student would be provided with a guaranteed tuition plan which would allow the student and his/her family to better plan financially for the cost of a college education. Additionally this plan incentivizes students to complete their education and graduate in no more than four years. Increased revenue would be used to fund current operations that are expanding due to enrollment growth, provide for faculty and staff salary increases, add faculty in high demand areas, and would be set aside for future years expenditures.

II. Public hearing and/or student referendum requirements

Three public hearings were held to discuss proposed fee changes:

- February 18, 2014, 11:45 a.m. on the West Texas A&M University campus
- February 18, 2014, 4:00 p.m. on the West Texas A&M University campus
- February 24, 2014, 5:00 p.m. on the Amarillo Center campus

III. Budget impact if fee request is not approved

Without Guaranteed Tuition and Fees, student/family financial planning would continue to be difficult since future educational costs would be unknown. The additional incentive to graduate on time would not exist and the quality services provided to students would be diminished, or at a minimum, would not keep up with increased demand. Finally, the attraction and retention of quality faculty and staff would be at risk.

IV. Justification for ending balance

No ending balance is anticipated.

V. Additional information

WEST TEXAS A&M UNIVERSITY

Guaranteed Tuition and Fees

Effective Fall 2014

2.2% annual CPI increase

Freshman Cohort	Current Rates ¹	FY15 Four Year Rates			FY15 Four Year Rates		
		Inflation Adjusted Proposed Rate	\$ Incr/ Semester	% Incr.	Proposed Rate w/Requested Increase(s) ²	\$ Incr/ Semester	% Incr.
Regular UG Resident Student	\$ 3,485	\$ 3,681	\$ 196	5.6%	\$ 3,686	\$ 201	5.8%
Border State UG Resident Student	\$ 3,935	\$ 4,156	\$ 221	5.6%	\$ 4,161	\$ 226	5.8%
UG Non-Resident	\$ 8,795	\$ 9,416	\$ 621	7.1%	\$ 9,421	\$ 626	7.1%

Sophomore Cohort		FY15 Three Year Rates			FY15 Three Year Rates		
Regular UG Resident Student	\$ 3,485	\$ 3,640	\$ 156	4.5%	\$ 3,645	\$ 161	4.6%
Regular UG Resident Student - Nursing, Business, Eng/Computer Sci	\$ 3,935	\$ 4,110	\$ 176	4.5%	\$ 4,115	\$ 181	4.6%
Border State UG Resident Student	\$ 3,935	\$ 4,110	\$ 176	4.5%	\$ 4,115	\$ 181	4.6%
Border State UG Resident Student - Nursing, Business, Eng/Computer Sci	\$ 4,385	\$ 4,580	\$ 196	4.5%	\$ 4,586	\$ 201	4.6%
UG Non-Resident	\$ 8,795	\$ 9,313	\$ 518	5.9%	\$ 9,318	\$ 523	5.9%
UG Non-Resident - Nursing, Business, Engineering/Computer Science	\$ 9,245	\$ 9,783	\$ 538	5.8%	\$ 9,788	\$ 543	5.9%

Junior Cohort		FY15 Two Year Rates			FY15 Two Year Rates		
Regular UG Resident Student	\$ 3,485	\$ 3,601	\$ 116	3.3%	\$ 3,606	\$ 121	3.5%
Regular UG Resident Student - Nursing, Business, Eng/Computer Sci	\$ 3,935	\$ 4,065	\$ 131	3.3%	\$ 4,071	\$ 136	3.5%
Border State UG Resident Student	\$ 3,935	\$ 4,065	\$ 131	3.3%	\$ 4,071	\$ 136	3.5%
Border State UG Resident Student - Nursing, Business, Eng/Computer Sci	\$ 4,385	\$ 4,530	\$ 146	3.3%	\$ 4,535	\$ 151	3.4%
UG Non-Resident	\$ 8,795	\$ 9,211	\$ 416	4.7%	\$ 9,216	\$ 421	4.8%
UG Non-Resident - Nursing, Business, Engineering/Computer Science	\$ 9,245	\$ 9,676	\$ 431	4.7%	\$ 9,681	\$ 436	4.7%

Senior Cohort		FY15 Rates			FY15 Rates		
Regular UG Resident Student	\$ 3,485	\$ 3,561	\$ 77	2.2%	\$ 3,566	\$ 82	2.3%
Regular UG Resident Student - Nursing, Business, Eng/Computer Sci	\$ 3,935	\$ 4,021	\$ 87	2.2%	\$ 4,026	\$ 92	2.3%
Border State UG Resident Student	\$ 3,935	\$ 4,021	\$ 87	2.2%	\$ 4,026	\$ 92	2.3%
Border State UG Resident Student - Nursing, Business, Eng/Computer Sci	\$ 4,385	\$ 4,481	\$ 96	2.2%	\$ 4,486	\$ 101	2.3%
UG Non-Resident	\$ 8,795	\$ 9,111	\$ 316	3.6%	\$ 9,116	\$ 321	3.7%
UG Non-Resident - Nursing, Business, Engineering/Computer Science	\$ 9,245	\$ 9,571	\$ 326	3.5%	\$ 9,576	\$ 331	3.6%

Graduate Cohort		FY15 Rates			FY15 Rates		
Resident Student	\$ 4,030	\$ 4,119	\$ 89	2.2%	\$ 4,124	\$ 94	2.3%
Border State Student	\$ 4,390	\$ 4,487	\$ 97	2.2%	\$ 4,492	\$ 102	2.3%
Non-Resident Student	\$ 8,278	\$ 8,558	\$ 280	3.4%	\$ 8,563	\$ 285	3.4%

¹ Current authorized rates are based on 15 SCHs for undergraduate students and 12 SCHs for graduate students.

² Includes proposed fee increases of \$5.00 SEM. Does not include proposed Enhancement Fees and Program Fees.

Request for Increased Student Fee
WEST TEXAS A&M UNIVERSITY
Differential Designated Tuition - Nursing
Effective Fall 2014

I. Programmatic justification and proposed use of the increased fee

The increase in Nursing Differential Tuition will allow the School of Nursing to eliminate all course/lab fees for nursing students. The increased revenue would be used to offset the loss of course/lab fee revenue.

II. Public hearing and/or student referendum requirements

Three public hearings were held:

- February 18, 2014, 11:45 a.m. on the West Texas A&M University campus
- February 18, 2014, 4:00 p.m. on the West Texas A&M University campus
- February 24, 2014, 5:00 p.m. on the Amarillo Center campus

III. Budget impact if fee request is not approved

If the differential tuition increase is not approved, all existing course/lab fees associated with the Nursing program would remain in effect.

IV. Justification for ending balance

No ending balance is anticipated.

V. Additional information

Request for Increased Student Fee
WEST TEXAS A&M UNIVERSITY
 Differential Designated Tuition - Nursing

Current Fee:	<u>\$30.00</u>	for Fall and Spring
	<u>\$30.00</u>	for Summer
Proposed Fee:	<u>\$35.46</u>	for Fall and Spring
	<u>\$35.46</u>	for Summer
Basis:	<u>sch</u>	(sch, sem, student, etc.)

Number of Students Affected:	331
Current Semester Credit Hours:	6,476
Projected Semester Credit Hours:	7,622

	FY 2014 Budget	FY 2015 Budget without fee increase	FY 2015 Proposed Increase (Decrease)	FY 2015 Budget
BEGINNING BALANCE - Actual	0			
Estimated		0		0
Revenues				
Fees	194,280	233,691	36,585	270,276
Total Revenues	194,280	233,691	36,585	270,276
Expenses				
Salaries & Wages	54,642	55,556	0	55,556
Fringe Benefits	10,061	10,203	0	10,203
Departmental Operations	0	31,644	36,585	68,229
Exemptions/Set Asides	44,577	51,288	0	51,288
SIM Central Consortium	85,000	85,000	0	85,000
Total Expenses	194,280	233,691	36,585	270,276
Increase/Decrease in Balance				
Revenues less Expenses	0	0	0	0
ENDING BALANCE	0	0		0

Request for New Student Fee
WEST TEXAS A&M UNIVERSITY
Music Program Enhancement Fee
Effective Fall 2014

I. Programmatic justification and proposed use of the new fee

The addition of a Music Program Enhancement Fee will allow the music program to eliminate over 200 course/lab fees for music students. The increased revenue would be used to offset the loss of course fee revenue.

II. Public hearing and/or student referendum requirements

Three public hearings were held:

- February 18, 2014, 11:45 a.m. on the West Texas A&M University campus
- February 18, 2014, 4:00 p.m. on the West Texas A&M University campus
- February 24, 2014, 5:00 p.m. on the Amarillo Center campus

III. Budget impact if fee request is not approved

If the proposed program enhancement fee is not approved, all existing course fees associated with the Music program would remain in effect.

IV. Justification for ending balance

No ending balance is anticipated.

V. Additional information

Request for New Student Fee
WEST TEXAS A&M UNIVERSITY
Music Voice Program Enhancement Fee
Effective Fall 2014

I. Programmatic justification and proposed use of the new fee

The addition of a Music Voice Program Enhancement Fee will allow the music program to eliminate the existing accompanist course fees for music voice students. The increased revenue would be used to offset the loss of course fee revenue.

II. Public hearing and/or student referendum requirements

Three public hearings were held:

- February 18, 2014, 11:45 a.m. on the West Texas A&M University campus
- February 18, 2014, 4:00 p.m. on the West Texas A&M University campus
- February 24, 2014, 5:00 p.m. on the Amarillo Center campus

III. Budget impact if fee request is not approved

If the proposed program enhancement fee is not approved, all existing course fees associated with the Music Voice program would remain in effect.

IV. Justification for ending balance

No ending balance is anticipated.

V. Additional information

Request for New Student Fee
WEST TEXAS A&M UNIVERSITY
 Music Voice Program Enhancement Fee

Proposed Fee: \$225.00 for Fall and Spring
 for Summer
 Basis: sem (sch, sem, student, etc.)

Number of Students Affected: 58
 Projected Student Enrollment: 60
 Projected Semester Credit Hours: 348

	FY 2015 Budget
BEGINNING BALANCE	0
Revenues	
Fees	26,550
Total Revenues	26,550
Expenses	
Departmental Operations	26,550
Total Expenses	26,550
Increase/Decrease in Balance (Revenues less Expenses)	0
ENDING BALANCE	0

Request for Increased Student Fee
WEST TEXAS A&M UNIVERSITY
University Undergraduate Academic Enhancement Fee
Effective Fall 2014

I. Programmatic justification and proposed use of the increased fee

The addition of a University Undergraduate Academic Enhancement Fee will allow the university to eliminate all existing undergraduate course fees. The increased revenue would be used to offset the loss of course fee revenue. Any student who is charged differential tuition or an accreditation enhancement fee would be exempted from this fee.

II. Public hearing and/or student referendum requirements

Three public hearings were held:

- February 18, 2014, 11:45 a.m. on the West Texas A&M University campus
- February 18, 2014, 4:00 p.m. on the West Texas A&M University campus
- February 24, 2014, 5:00 p.m. on the Amarillo Center campus

III. Budget impact if fee request is not approved

If the proposed enhancement fee is not approved, all existing university course fees would remain in effect.

IV. Justification for ending balance

No ending balance is anticipated.

V. Additional information

Request for New Student Fee
WEST TEXAS A&M UNIVERSITY
 University Undergraduate Academic Enhancement Fee

Proposed Fee: \$2.25 for Fall and Spring
 \$2.25 for Summer
 Basis: sch (sch, sem, student, etc.)

Number of Students Affected: 3,613
 Projected Student Enrollment: 3,721
 Projected Semester Credit Hours: 127,613

	FY 2015 Budget
BEGINNING BALANCE	0
Revenues	
Fees	287,129
Total Revenues	287,129
Expenses	
Departmental Operations	287,129
Total Expenses	287,129
Increase/Decrease in Balance (Revenues less Expenses)	0
ENDING BALANCE	0

Request for New Student Fee
WEST TEXAS A&M UNIVERSITY
University Services Fee
Effective Fall 2014

I. Programmatic justification and proposed use of the new fee

The creation of a University Services Fee will allow the university to eliminate the following mandatory fees: Advising Fee, International Education Fee, Library Fee, Records Fee, Technology Fee, Transportation Fee, Traffic Safety Fee, and Washington D.C. Intern Fee. The slightly increased revenue, derived from the proposed Transportation Fee consolidation/increase, would be used to operate and maintain shuttle busses and to maintain, expand and improve parking areas.

II. Public hearing and/or student referendum requirements

Three public hearings were held:

- February 18, 2014, 11:45 a.m. on the West Texas A&M University campus
- February 18, 2014, 4:00 p.m. on the West Texas A&M University campus
- February 24, 2014, 5:00 p.m. on the Amarillo Center campus

III. Budget impact if fee request is not approved

If the proposed University Services Fee is not approved, eight mandatory fees would remain in place and there would be a lack of funding available to support the shuttle bus service and to maintain existing parking areas.

IV. Justification for ending balance

No significant ending balance is anticipated.

V. Additional information

Request for New Student Fee
WEST TEXAS A&M UNIVERSITY
 University Services Fee
 Consolidation of Mandatory Fees

Number of Semester Hours	Advising Fee ¹	Intl. Ed. Fee	Library Fee	Records Fee	Technology Fee	Transportation Fee ²	Washington D.C. Intern Fee	Proposed University Services Fee	University Services Fee per SCH
UNDERGRADUATE									
1	35.00	4.00	7.00	15.00	19.00	40.00	1.00	121.00	121.00
2	35.00	4.00	14.00	15.00	38.00	40.00	1.00	147.00	73.50
3	35.00	4.00	21.00	15.00	57.00	40.00	1.00	173.00	57.67
4	35.00	4.00	28.00	15.00	76.00	40.00	1.00	199.00	49.75
5	35.00	4.00	35.00	15.00	95.00	40.00	1.00	225.00	45.00
6	35.00	4.00	42.00	15.00	114.00	40.00	1.00	251.00	41.83
7	35.00	4.00	49.00	15.00	133.00	40.00	1.00	277.00	39.57
8	35.00	4.00	56.00	15.00	152.00	40.00	1.00	303.00	37.88
9	35.00	4.00	63.00	15.00	171.00	40.00	1.00	329.00	36.56
10	35.00	4.00	70.00	15.00	190.00	40.00	1.00	355.00	35.50
11	35.00	4.00	77.00	15.00	209.00	40.00	1.00	381.00	34.64
12	35.00	4.00	84.00	15.00	228.00	40.00	1.00	407.00	33.92
13	35.00	4.00	91.00	15.00	247.00	40.00	1.00	433.00	33.31
14	35.00	4.00	98.00	15.00	266.00	40.00	1.00	459.00	32.79
15	35.00	4.00	105.00	15.00	285.00	40.00	1.00	485.00	32.33
16	35.00	4.00	112.00	15.00	304.00	40.00	1.00	511.00	31.94
17	35.00	4.00	119.00	15.00	323.00	40.00	1.00	537.00	31.59
18	35.00	4.00	126.00	15.00	342.00	40.00	1.00	563.00	31.28
19	35.00	4.00	133.00	15.00	361.00	40.00	1.00	589.00	31.00
20	35.00	4.00	140.00	15.00	380.00	40.00	1.00	615.00	30.75
21	35.00	4.00	147.00	15.00	399.00	40.00	1.00	641.00	30.52
22	35.00	4.00	154.00	15.00	418.00	40.00	1.00	667.00	30.32
23	35.00	4.00	161.00	15.00	437.00	40.00	1.00	693.00	30.13
24	35.00	4.00	168.00	15.00	456.00	40.00	1.00	719.00	29.96
25	35.00	4.00	175.00	15.00	475.00	40.00	1.00	745.00	29.80
26	35.00	4.00	182.00	15.00	494.00	40.00	1.00	771.00	29.65

¹ Includes current Advising Fee of \$35 per SEM (no increase - referendum failed to pass).

² Includes the proposed consolidation of the Transportation Fee (\$14 per SEM), the Traffic Safety Fee (\$1 per SEM) and the Student Parking Permit (\$40/YEAR).

Request for Increased Student Fee
WEST TEXAS A&M UNIVERSITY
Transportation Fee
Effective Fall 2014

I. Programmatic justification and proposed use of the increased fee

Currently, students pay a Transportation fee of \$14.00 per semester, a Traffic Safety Fee of \$1.00 per semester (\$2.50 during the summer) and \$40.00 per academic year for a parking permit. All of these fees/permits will be combined into a single Transportation Fee. Increased fee revenue will be used to purchase, operate and maintain busses that transport students, faculty and staff from remote parking areas to the main campus. Additional busses will be purchased in order to expand the service being provided due to an increase in demand. The increased revenue would also allow the university to maintain and improve existing parking areas. The transportation fee, including the requested increase, will be absorbed into the new University Services Fee if that fee is approved by the Board of Regents.

II. Public hearing and/or student referendum requirements

Three public hearings were held to discuss proposed fee changes:

- February 18, 2014, 11:45 a.m. on the West Texas A&M University campus
- February 18, 2014, 4:00 p.m. on the West Texas A&M University campus
- February 24, 2014, 5:00 p.m. on the Amarillo Center campus

III. Budget impact if fee request is not approved

If the fee increase is not approved, students, faculty and staff will have difficulty getting to the main campus from our remote parking areas. Projects for maintaining and improving existing parking areas will be delayed or cancelled.

IV. Justification for ending balance

No ending balance is anticipated.

V. Additional information

Request for Increased Student Fee
WEST TEXAS A&M UNIVERSITY
 Transportation Fee Consolidation

Current Fee:	<u>\$15.00</u>	for Fall and Spring
	<u>\$16.50</u>	for Summer
	<u>\$40.00</u>	Parking Permit
Proposed Fee:	<u>\$40.00</u>	for Fall and Spring
	<u>\$20.00</u>	for Summer
Basis:	<u>sem</u>	(sch, sem, student, etc.)

Number of Students Affected:	<u>8,385</u>
Current Semester Credit Hours:	<u>198,493</u>
Projected Semester Credit Hours:	<u>205,126</u>

	FY 2014 Budget	FY 2015 Budget without fee increase	FY 2015 Proposed Increase (Decrease)	FY 2015 Budget
BEGINNING BALANCE - Actual	0			
Estimated		0		0
Revenues				
Fees/Parking Permits	300,752	312,908	432,992	745,900
Parking Permits	166,140	169,480	(169,480)	0
Total Revenues	466,892	482,388	263,512	745,900
Expenses				
Departmental Operations	418,618	429,283	116,662	545,945
Equipment	0	0	60,000	60,000
Exemptions	48,274	53,105	86,850	139,955
Total Expenses	466,892	482,388	263,512	745,900
Increase/Decrease in Balance				
Revenues less Expenses	0	0	0	0
ENDING BALANCE	0	0		0

Request for Increased Student Fee
WEST TEXAS A&M UNIVERSITY
Education Enhancement/Accreditation Fee
Effective Fall 2014

I. Programmatic justification and proposed use of the increased fee

Current levels of funding are inadequate to offset fees and expenses directly related to accreditation of the Education program, including membership dues, semi-annual program meetings, program evaluation and site visit expenses, and the Accreditation Director's salary. The proposed enhancement/accreditation fee, with consolidated course fees, would be \$60 each fall and spring and \$30 each summer session for undergraduate students and \$30 each fall, spring and summer session for graduate students. The addition of a consolidated enhancement/accreditation fee would provide funding for accreditation expenses and would offset the loss of course fee revenue.

II. Public hearing and/or student referendum requirements

Three public hearings were held:

- February 18, 2014, 11:45 a.m. on the West Texas A&M University campus
- February 18, 2014, 4:00 p.m. on the West Texas A&M University campus
- February 24, 2014, 5:00 p.m. on the Amarillo Center campus

The College of Education and Social Sciences held three additional public hearings with targeted audiences of education and social work students.

III. Budget impact if fee request is not approved

If the proposed enhancement/accreditation fee is not approved, program accreditation will be negatively impacted with a corresponding negative consequence to the accomplishment of strategic initiatives of the College and University. Students, faculty and staff would be directly affected because the program would not be recognized as assuring quality and supporting continuous improvement to improve student learning.

IV. Justification for ending balance

No ending balance is anticipated.

V. Additional information

Request for Increased Student Fee
WEST TEXAS A&M UNIVERSITY
 Education Enhancement/Accreditation Fee

Proposed Fee:

Undergraduate: \$60.00 for Fall and Spring
 \$30.00 for Summer

Graduate: \$35.00
 \$20.00

Basis: sem (sch, sem, student, etc.)

Number of Students Affected: 310

Projected Student Enrollment:

Projected Semester Credit Hours:

	FY 2015 Budget
BEGINNING BALANCE	0
Revenues	
Fees	153,000
Total Revenues	153,000
Expenses	
Departmental Operations	153,000
Total Expenses	153,000
Increase/Decrease in Balance (Revenues less Expenses)	0
ENDING BALANCE	0

Request for Increased Student Fee
WEST TEXAS A&M UNIVERSITY
Social Work Enhancement/Accreditation Fee
Effective Fall 2014

I. Programmatic justification and proposed use of the increased fee

Current levels of funding are inadequate to offset fees and expenses directly related to accreditation of the Social Work program including membership dues, annual program meetings, reaffirmation workshops and site visit expenses. The proposed enhancement/accreditation fee, with consolidated course fees, would be \$75 each fall and spring and \$50 each summer session for undergraduate students and \$90 each fall and spring and \$75 each summer session for graduate students. The addition of a consolidated enhancement/accreditation fee would provide funding for accreditation expenses and would offset the costs of supervising students during their practica in social work.

II. Public hearing and/or student referendum requirements

Three public hearings were held:

- February 18, 2014, 11:45 a.m. on the West Texas A&M University campus
- February 18, 2014, 4:00 p.m. on the West Texas A&M University campus
- February 24, 2014, 5:00 p.m. on the Amarillo Center campus

The College of Education and Social Sciences held three additional public hearings with targeted audiences of education and social work students.

III. Budget impact if fee request is not approved

If the proposed enhancement/accreditation fee is not approved, program accreditation will be negatively impacted with a corresponding negative consequence to the accomplishment of strategic initiatives of the College and University. Students, faculty and staff would be directly affected because without accreditation, West Texas A&M University would not have a viable “Social Work” program. The institution could offer other human service-related degrees but these degrees would not lead to licensure as a social worker in the State of Texas.

IV. Justification for ending balance

No ending balance is anticipated.

V. Additional information

Request for Increased Student Fee
WEST TEXAS A&M UNIVERSITY
 Social Work Enhancement/Accreditation Fee

Proposed Fee:

Undergraduate: \$75.00 for Fall and Spring
 \$50.00 for Summer

Graduate: \$90.00
 \$75.00

Basis: sem (sch, sem, student, etc.)

Number of Students Affected: 180

Projected Student Enrollment:

Projected Semester Credit Hours:

	FY 2015 Budget
BEGINNING BALANCE	0
Revenues	
Fees	27,850
Total Revenues	27,850
Expenses	
Departmental Operations	27,850
Total Expenses	27,850
Increase/Decrease in Balance (Revenues less Expenses)	0
ENDING BALANCE	0

Request for Increased Faculty/Staff Fee
WEST TEXAS A&M UNIVERSITY
Faculty and Staff Parking Permits
Effective Fall 2014

I. Programmatic justification and proposed use of the increased fee

Faculty and staff currently pay \$50.00 for an annual parking permit. A new permit cost structure will accomplish two objectives. First, the permit cost structure will equate to approximately \$80 per faculty and staff member per year. This keeps the cost to faculty and staff equal to the proposed Transportation Fee for students of \$40.00 per semester which includes a parking permit. Second, the permit cost structure incorporates a cost sharing feature that will lessen the burden on employees whose salaries are at or near the lower end of the pay scale and increases the cost to those at the middle or upper end of the pay scale.

Increased permit revenue will be used to purchase, operate and maintain buses that transport students, faculty and staff from remote parking areas to the main campus. Additional busses will be purchased in order to expand the service being provided due to an increase in demand. The increase would also allow the university to maintain and improve existing parking areas.

II. Public hearing and/or student referendum requirements

Three public hearings were held:

- February 18, 2014, 11:45 a.m. on the West Texas A&M University campus
- February 18, 2014, 4:00 p.m. on the West Texas A&M University campus
- February 24, 2014, 5:00 p.m. on the Amarillo Center campus

III. Budget impact if fee request is not approved

Without this permit increase, students, faculty and staff will have difficulty getting to the main campus from our remote parking areas. Projects for maintaining and improving existing parking areas will be delayed or cancelled.

IV. Justification for ending balance

No significant ending balance is anticipated.

V. Additional information

Request for Increased Faculty/Staff Fee
WEST TEXAS A&M UNIVERSITY
Faculty and Staff Parking Permits

Current Fee:	<u>\$50.00</u>	Per Year
Proposed Fee:	<u>\$60.00</u>	Salary: \$0 - \$24,328
	<u>\$80.00</u>	Salary: \$24,329 - \$48,656
	<u>\$100.00</u>	Salary: \$48,657 - \$72,984
	<u>\$120.00</u>	Salary: \$72,985 +
Basis:	<u>year</u>	(sch, sem, student, etc.)

Number of Faculty/Staff Affected: 743

	FY 2014 Budget	FY 2015 Budget without fee increase	FY 2015 Proposed Increase (Decrease)	FY 2015 Budget
BEGINNING BALANCE - Actual	0			
Estimated		0		0
Revenues				
Parking Permits	37,150	37,150	24,500	61,650
Total Revenues	37,150	37,150	24,500	61,650
Expenses				
Departmental Operations	37,150	37,150	24,500	61,650
Total Expenses	37,150	37,150	24,500	61,650
Increase/Decrease in Balance				
Revenues less Expenses	0	0	0	0
ENDING BALANCE	0	0		0

Agenda Item No.

AGENDA ITEM BRIEFING

Submitted by: Billy Hamilton, Executive Vice Chancellor and Chief Financial Officer
The Texas A&M University System

Subject: Approval of Fiscal Year 2015 Operating Budgets

Proposed Board Action:

Approval of fiscal year 2015 operating budgets recommended by the Chief Executive Officers of The Texas A&M University System.

Background Information:

The presidents of the academic universities, the Vice Chancellor for Agriculture and Life Sciences, the Vice Chancellor for Engineering, and the Chancellor of The Texas A&M University System have submitted budget recommendations for the fiscal year ending August 31, 2015.

Financial reviews of the proposed FY 2015 operating budgets have been performed by the System Office of Budgets and Accounting staff. In addition, each Board member has been individually contacted by the System Office of Budgets and Accounting to respond to any questions that may have arisen from such reviews.

A&M System Funding or Other Financial Implications:

Approval of the FY 2015 operating budgets will appropriate approximately \$3.8 billion.

Agenda Item No.

THE TEXAS A&M UNIVERSITY SYSTEM
Office of the Executive Vice Chancellor and Chief Financial Officer
March 17, 2014

Members, Board of Regents
The Texas A&M University System

Subject: Approval of Fiscal Year 2015 Operating Budgets

I recommend adoption of the following minute order:

“The operating budgets, included as Exhibit , as submitted by the members of The Texas A&M University System for the fiscal year ending August 31, 2015, are hereby approved and adopted subject to the provisions contained in System Policy 27.04, *Budget Authorizations, Limitations, and Delegations of Authority*.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.”

Respectfully submitted,

Billy Hamilton
Executive Vice Chancellor and
Chief Financial Officer

Approval Recommended:

Approved for Legal Sufficiency:

John Sharp
Chancellor

Ray Bonilla
General Counsel



The Texas A&M University System
FY 2015 Operating Budgets
(in thousands)

Member	FY 2015 Budget
Prairie View A&M University	\$ 176,396
Tarleton State University	155,894
Texas A&M International University	99,932
Texas A&M University	1,343,842
Texas A&M University at Galveston	60,741
Texas A&M Health Science Center	263,387
Texas A&M University - Central Texas	32,071
Texas A&M University - Commerce	148,113
Texas A&M University - Corpus Christi	181,053
Texas A&M University - Kingsville	120,840
Texas A&M University - San Antonio	46,654
Texas A&M University - Texarkana	29,274
West Texas A&M University	122,377
ACADEMIC SUBTOTAL	\$ 2,780,574
Texas A&M AgriLife Research	193,423
Texas A&M AgriLife Extension Service	115,385
Texas A&M Forest Service	70,425
Texas A&M Veterinary Medical Diagnostic Lab	16,831
Texas A&M Engineering Experiment Station	144,174
Texas A&M Engineering Extension Service	77,289
Texas A&M Transportation Institute	65,338
AGENCY SUBTOTAL	\$ 682,865
System Offices	
Operations	26,615
Debt Service	318,094
The Texas A&M University System	\$ 3,808,148

**The Texas A&M System Sponsored Research Services and Texas A&M System Technology Commercialization are included in the Service Department Agenda Item Exhibit for approval.*

Agenda Item No.
THE TEXAS A&M UNIVERSITY SYSTEM
Office of the Chancellor
April 9, 2014

Members, Board of Regents
The Texas A&M University System

Subject: Adoption of a Resolution to Establish a Private Grant Matching Program in Support of the Texas A&M University School of Law

“WHEREAS, The Texas A&M University System and Texas A&M University have worked diligently to establish the first public law school in north Texas; and

WHEREAS, The Texas A&M University System and Texas A&M University desire to secure the resources required to facilitate the steady progress of the law school as it continues its integration with Texas A&M University, sets new goals and charts a new course that will better serve the students, employers and citizens of the state of Texas; now, therefore, be it

RESOLVED, that we, the members of the Board of Regents of The Texas A&M University System, hereby commit to appropriate \$1 million per fiscal year for five years, FY 14-18, of Available University Fund excellence funding to Texas A&M University to be used in support of the School of Law, and be it further

RESOLVED, that up to an additional \$4 million per fiscal year for five years, FY 15-19, be appropriated to match private grants made in support of the School of Law, with the understanding that matching AUF excellence funds will be provided when cash is received from donors, and the further understanding that pledges will not qualify for matching funds until pledges are fully satisfied; and, be it, further

RESOLVED, that private grants in support of the School of Law raised in excess of \$4 million in a single fiscal year will be matched as soon as possible in subsequent years while keeping the total amount of matching AUF excellence funds allocated to the School of Law to no more than \$4 million per fiscal year for up to five years, or a maximum of \$20 million in matching funds over the five-year period.

ADOPTED, this 1st day of May 2014.”

Respectfully submitted,

John Sharp
Chancellor

Approval Recommended:

Approved for Legal Sufficiency:

Billy Hamilton
Executive Vice Chancellor and
Chief Financial Officer

Ray Bonilla
General Counsel

COMMITTEE ON BUILDINGS AND PHYSICAL PLANT

4. (REVISED) Approval of System Capital Plan for FY 2015 – FY 2019, A&M System
5. Approval to Amend the FY 2014-FY 2018 Texas A&M University System Capital Plan to Add the Human Clinical Research Facility Project at Texas A&M University with a Fiscal Year 2014 Start Date, A&M System
6. Approval to Amend the FY 2014-FY 2018 Texas A&M University System Capital Plan to Add the West Campus Housing Infrastructure Project with a Fiscal Year 2014 Start and Approval of the Project Scope and Budget, Appropriation for Pre-Construction and Construction Services, and Approval for Construction for the West Campus Housing Infrastructure Project, Texas A&M University, College Station, Texas, A&M System
7. Approval of the Project Scope and Budget, Appropriation for Construction Services, and Approval for Construction for the Veterinary Medicine & Biomedical Sciences Education Building Project, Texas A&M University, College Station, Texas, A&M System

Executive Session Items

8. *Authorization to Enter into an 11-Year Lease of Approximately 42,203 Square Feet of Office and Classroom Space Located at 1910 Pacific Avenue in Dallas, Dallas County, Texas, A&M-Commerce
9. *Authorization to Execute a Working Forest Conservation Easement Covering 4,784.649 Acres, More or Less, of Privately-Owned Forest Land in Jasper County and Newton County, Texas, TFS

***Certified by the general counsel or other appropriate attorney as confidential or information that may be withheld from public disclosure in accordance with Section 551.1281 and Chapter 552 of the Texas Government Code.**

Agenda Item No.

AGENDA ITEM BRIEFING

Submitted by: Billy Hamilton, Executive Vice Chancellor and Chief Financial Officer
The Texas A&M University System

Subject: Approval of System Capital Plan for FY 2015 – FY 2019

Proposed Board Action:

Approve the System Capital Plan for FY 2015 – FY 2019.

Background Information:

Members of The Texas A&M University System each prepare a five-year capital plan as part of the overall planning process. These plans are then compiled into a system capital plan. The system capital plan includes all Higher Education Fund (HEF), Revenue Financing System (RFS) and Permanent University Fund (PUF) financed projects, repair/renovation projects costing \$4 million or more, new construction/addition projects costing \$4 million or more, and real property acquisitions. Both the CEO and CFO of each system member have certified the information included in the system member's capital plan including the adequacy of the debt repayment revenue resources.

Per System Policy *51.01 Capital Planning*, the five-year capital plan for The Texas A&M University System is being presented to the Board of Regents for approval.

The \$2.1 billion system capital plan includes \$1.7 billion of previously approved projects that are either in design or construction. After cumulative expenditures of \$316.6 million through January 2014, the remaining balance to be expended on approved projects is \$1.4 billion. The system capital plan also includes \$408.8 million in proposed future projects including \$201.3 million of RFS debt projects, \$14.7 million of PUF debt projects, \$50.5 million of HEF projects and \$142.3 million of projects to be funded by cash sources including the Available University Fund, education and general funds, designated tuition, gifts, student fees, and auxiliary enterprise funds.

Prior to inclusion on the capital plan for FY 2015, projects have completed the preparation of the Program of Requirements. Board approval of the system capital plan for FY 2015 – FY 2019 will constitute approval for initiation of the proposed projects indicated to start in FY 2015 along with approval of the identified funding sources and will authorize the appropriation of up to 10 percent of the planning amounts indicated for the FY 2015 projects for pre-construction

Agenda Item No.
Agenda Item Briefing

activities. Pre-construction activities include work of the Architect/Engineer Design Team, design assistance from a Design-Build Contractor or Construction Manager at Risk, environmental surveys, site surveys, building and site demolition work and any other activities required to design the project. In addition, approval will authorize the completion of FY 2015 rehabilitation/renovation projects and equipment/software procurement including the appropriation of PUF and RFS debt proceeds where indicated.

FY 2015 proposed projects total \$228.7 million and include \$133.5 million of RFS debt projects, \$14.7 million of PUF debt projects, \$14.8 million of HEF projects and \$65.7 million of projects to be funded by cash sources including AUF, E&G funds, designated tuition, gifts, student fees and auxiliary enterprise funds.

The initiated projects will be presented to the board for approval of construction when a scope and budget are better defined and prior to any construction contract award.

A&M System Funding or Other Financial Implications:

The board's approval of the system capital plan for FY 2015 – FY 2019 will authorize the appropriation of up to 10 percent of the planning amounts for FY 2015 proposed projects (\$228.7 million) for pre-construction activities. As presented, requested appropriations for proposed FY 2015 projects would total up to \$22.87 million. In addition, the board's approval authorizes appropriation of PUF and RFS funds for the completion of FY 2015 rehabilitation/renovation projects, equipment/software procurement and other projects to be administered by the institutions.

Agenda Item No.

**THE TEXAS A&M UNIVERSITY SYSTEM
FACILITIES PLANNING AND CONSTRUCTION**

Office of the Executive Vice Chancellor and Chief Financial Officer

April 24, 2014

Members, Board of Regents
The Texas A&M University System

Subject: Approval of System Capital Plan for FY 2015 – FY 2019

I recommend adoption of the following minute order:

“The system capital plan for FY 2015 – FY 2019, as shown in Exhibit , is approved and authorization to appropriate up to 10 percent of the planning amount indicated for all FY 2015 proposed projects is granted. In addition, the appropriation of PUF and RFS funding is approved for FY 2015 rehabilitation/renovation and equipment/software procurement projects administered by the institutions.

The Board of Regents of The Texas A&M University System (board) reasonably expects to incur debt in one or more obligations for these projects, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

To the extent projects are funded by the Revenue Financing System, and as required by Section 5(a) of the Master Resolution of the Revenue Financing System, the board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient pledged revenues to satisfy the annual debt service requirements of the Revenue Financing System and to meet all financial obligations of the board relating to the Revenue Financing System and that the participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their direct obligations.”

Respectfully submitted,

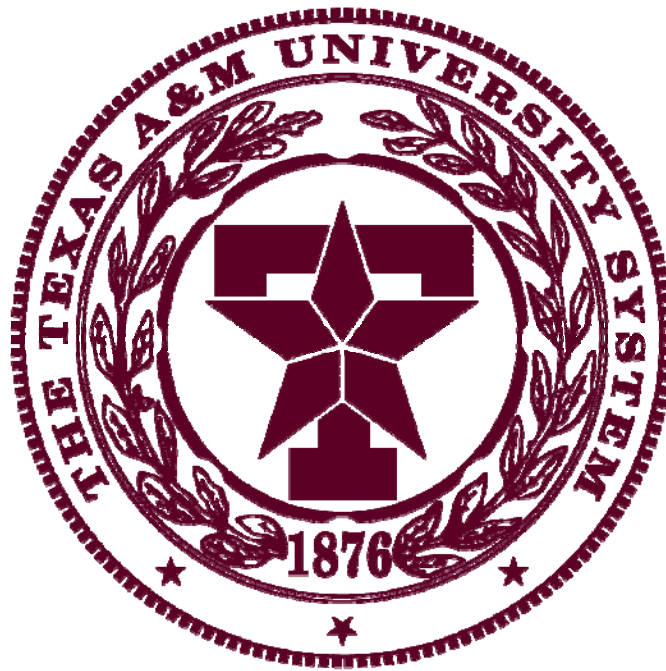
Billy Hamilton
Executive Vice Chancellor and
Chief Financial Officer

Approval Recommended:

Approved for Legal Sufficiency:

John Sharp
Chancellor

Ray Bonilla
General Counsel



**FY 2015 – FY 2019
Capital Plan
May 2014**

EXECUTIVE SUMMARY

Members of The Texas A&M University System each prepare a five-year capital plan as part of the overall planning process. These plans are then compiled into a System Capital Plan. Both the CEO and CFO of each system member certify the information included in the system member's capital plan including the adequacy of the debt repayment revenue resources.

The \$2.1 billion System Capital Plan includes \$1.7 billion of previously approved projects that are either in design or under construction and \$408.8 million in proposed future projects. After cumulative expenditures through January 2014 of \$316.6 million, the remaining balance to be expended on approved projects is \$1.4 billion. Included in the proposed future projects are \$201.3 million of Revenue Financing System debt projects, \$14.7 million of Permanent University Fund debt projects, \$50.5 million of HEF projects and \$142.3 million of projects to be funded by cash sources including the Available University Fund, education and general funds, designated tuition, gifts, student fees, and auxiliary enterprise funds.

Fiscal year 2015 proposed projects total \$228.7 million and include \$14.7 million of PUF debt projects, \$133.5 million of RFS debt projects, \$14.8 million of HEF projects, and \$65.7 million of projects to be funded by cash sources including AUF, E&G funds, designated tuition, gifts, student fees, and auxiliary enterprise funds.

<p align="center">THE TEXAS A&M UNIVERSITY SYSTEM</p> <p align="center">CAPITAL PLAN</p> <p align="center">FY 2015 - FY 2019</p>

<u>System Member</u>	<u>Previously Approved Projects</u>	<u>Proposed Projects</u>	<u>Total Project Planning Amounts</u>
Texas A&M University	1,059,368,814	70,117,754	1,129,486,568
Texas A&M University at Galveston	2,552,037	44,500,000	47,052,037
Texas A&M Health Science Center	167,119,828	6,200,000	173,319,828
Prairie View A&M University	143,352,750	34,500,000	177,852,750
Tarleton State University	44,474,567	27,500,000	71,974,567
Texas A&M University - Corpus Christi	38,059,524	43,800,000	81,859,524
Texas A&M International University	12,388,000	5,000,000	17,388,000
Texas A&M University - Kingsville	21,568,264	41,446,000	63,014,264
West Texas A&M University	10,449,126	67,500,000	77,949,126
Texas A&M University - Texarkana	1,997,067	-	1,997,067
Texas A&M University - Commerce	14,493,232	8,109,696	22,602,928
Texas A&M University - Central Texas	39,414,637	500,000	39,914,637
Texas A&M University - San Antonio	76,201,828	500,000	76,701,828
Texas A&M AgriLife Research	7,247,390	33,700,000	40,947,390
Texas A&M AgriLife Extension Service	923,264	500,000	1,423,264
Texas A&M Forest Service	40,270	100,000	140,270
Texas A&M Veterinary Medical Diagnostic Laboratory	50,000,000	-	50,000,000
Texas A&M Engineering Experiment Station	1,675,302	1,200,000	2,875,302
Texas A&M Engineering Extension Service	1,379,773	23,152,220	24,531,993
Texas A&M Transportation Institute	2,534,651	500,000	3,034,651
System Offices	-	-	-
	<u>1,695,240,324</u>	<u>408,825,670</u>	<u>2,104,065,994</u>

<p align="center">THE TEXAS A&M UNIVERSITY SYSTEM</p> <p align="center">CAPITAL PLAN</p> <p align="center">FY 2015 - FY 2019</p>

<u>System Member</u>	<u>Total Project Planning Amounts</u>	<u>Cumulative Prior Years Expenditures to 1/31/14</u>	<u>Remaining Planning Amounts</u>
Texas A&M University	1,129,486,568	159,242,474	970,244,094
Texas A&M University at Galveston	47,052,037	190,467	46,861,570
Texas A&M Health Science Center	173,319,828	16,851,425	156,468,403
Prairie View A&M University	177,852,750	21,472,314	156,380,436
Tarleton State University	71,974,567	21,434,188	50,540,379
Texas A&M University - Corpus Christi	81,859,524	5,371,538	76,487,986
Texas A&M International University	17,388,000	3,359,338	14,028,662
Texas A&M University - Kingsville	63,014,264	8,788,058	54,226,206
West Texas A&M University	77,949,126	1,155,566	76,793,560
Texas A&M University - Texarkana	1,997,067	1,923,534	73,533
Texas A&M University - Commerce	22,602,928	8,912,465	13,690,463
Texas A&M University - Central Texas	39,914,637	22,468,396	17,446,241
Texas A&M University - San Antonio	76,701,828	41,652,287	35,049,541
Texas A&M AgriLife Research	40,947,390	3,738,500	37,208,890
Texas A&M AgriLife Extension Service	1,423,264	-	1,423,264
Texas A&M Forest Service	140,270	-	140,270
Texas A&M Veterinary Medical Diagnostic Laboratory	50,000,000	-	50,000,000
Texas A&M Engineering Experiment Station	2,875,302	-	2,875,302
Texas A&M Engineering Extension Service	24,531,993	-	24,531,993
Texas A&M Transportation Institute	3,034,651	-	3,034,651
System Offices	-	-	-
	<u>2,104,065,994</u>	<u>316,560,550</u>	<u>1,787,505,444</u>

<p align="center">THE TEXAS A&M UNIVERSITY SYSTEM</p> <p align="center">CAPITAL PLAN</p> <p align="center">PROPOSED PROJECTS - FISCAL YEAR 2015</p>
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System Member	Planning Amounts	Resource Allocation			
		PUF Debt Proceeds	HEF	RFS Debt Proceeds	Other
Texas A&M University	70,117,754			51,188,599	18,929,155
Texas A&M University at Galveston	42,000,000			42,000,000	
Texas A&M Health Science Center	6,200,000	6,200,000			
Prairie View A&M University	4,500,000				4,500,000
Tarleton State University	27,500,000	3,500,000		10,000,000	14,000,000
Texas A&M University - Corpus Christi	11,200,000			10,300,000	900,000
Texas A&M International University	-				
Texas A&M University - Kingsville	7,646,000		3,296,000		4,350,000
West Texas A&M University	15,000,000		9,000,000		6,000,000
Texas A&M University - Texarkana	-				
Texas A&M University - Commerce	2,503,232		2,503,232		
Texas A&M University - Central Texas	500,000	500,000			
Texas A&M University - San Antonio	500,000	500,000			
Texas A&M AgriLife Research	33,700,000	1,200,000		20,000,000	12,500,000
Texas A&M AgriLife Extension Service	500,000	500,000			
Texas A&M Forest Service	100,000	100,000			
Texas A&M Veterinary Medical Diagnostic Laboratory	-				
Texas A&M Engineering Experiment Station	1,200,000	1,200,000			
Texas A&M Engineering Extension Service	5,080,000	500,000			4,580,000
Texas A&M Transportation Institute	500,000	500,000			
System Offices	-				
	<u>228,746,986</u>	<u>14,700,000</u>	<u>14,799,232</u>	<u>133,488,599</u>	<u>65,759,155</u>

THE TEXAS A&M UNIVERSITY SYSTEM
Capital Plan

Funding Codes

a	Available University Funds
b	Gifts
c	Contracts and Grants
e	E&G Unrestricted
f	Federal Funds
g	Designated Tuition
h	Housing Revenues
n	General Revenue
o	Other
p	Parking
r	Recreational Sports Fees
s	Student Fees
T	Tuition Revenue
u	Utility
v	Stadium Revenue Funds
w	Higher Education Funds
x	Auxiliary Enterprise Funds
y	Indirect Cost Recoveries

TEXAS A&M UNIVERSITY
CAPITAL PLAN
SUMMARY INFORMATION

Project #	Projected FY Start Date	Project Name	Total Planning Amount	Cumulative Expenditures Prior Years to 1/31/14	PUF Debt Proceeds	RFS Debt Proceeds	Other
APPROVED PROJECTS							
2-3001		Wellborn Road Grade Separations	34,637,171	33,484,868			1,152,303 f
2-3073		New Taxiway G and ARFF Access Road	4,647,529	4,151,323			496,206 f,x
2-3111		Kyle Field Stadium Redevelopment	450,231,937	49,472,580		396,527,420 b,o,s,v	4,231,937 b
2-3112		Capital Renewal - Jack K Williams Building	11,370,310	3,877,518	3,954,958	2,546,413 g	991,421 b
2-3113		Capital Renewal - Scoates Hall	10,593,386	2,550,843	5,555,501	1,487,042 g	1,000,000 a
2-3114		Capital Renewal - Francis Hall	8,781,342	1,116,671	1,213,273	3,448,227 g	3,003,171 b,g
2-3121		Kyle Field District Plan Phase 2	16,675,000	16,115,525			559,475 b,v
2-3125		Veterinary Medicine and Biomedical Sciences Education Bldg	120,000,000	4,520,092	115,479,908		
2-3132		General Aviation Ramp Rehabilitation - Final Phase	5,360,802	2,906,827			2,453,975 f,x
2-3135		Corps Dorm Renovation - FY2013 (Leonard)	15,450,000	6,978,240		8,471,760 h	
2-3137		NCTM Core Retrofit	30,542,496	9,678,991		6,372,532 o	14,490,973 c
2-3143		Student Recreation Center Addition	54,000,000	1,975,482		52,024,518 r	
2-3145		FY13 Utility Production Upgrade	12,087,000	1,606,132		10,480,868 u	
2-3155		Engineering Education Complex	137,000,000	155,110	72,344,890	32,250,000 b	32,250,000 b
2-3156		Commons Building Renovation and Additions	32,000,000			32,000,000 h	
2-3159		FY14 Utility Production Upgrade	20,173,400			20,173,400 u	
2-3164		Chemistry Building '72 Wing 1st and 2nd Floor Renovation	4,585,000				4,585,000 a,g,o
2-3169		Bright Building Renovation	16,000,000				16,000,000 b
		Multi-Species Research Building	7,100,000		2,100,000		5,000,000 a
		Capital Renewal	4,959,658		4,959,658		
		Physical Plant Projects/Equipment/Other	63,173,783	20,652,272	32,902,248	9,619,263	
		Total Construction/Acquisitions in Progress	1,059,368,814	159,242,474	238,510,436	575,401,443	86,214,461

TEXAS A&M UNIVERSITY
CAPITAL PLAN
SUMMARY INFORMATION

<u>Project #</u>	<u>Projected FY Start Date</u>	<u>Project Name</u>	<u>Total Planning Amount</u>	<u>Cumulative Expenditures Prior Years to 1/31/14</u>	<u>PUF Debt Proceeds</u>	<u>RFS Debt Proceeds</u>	<u>Other</u>
PROPOSED PROJECTS							
	2015	Campus Storm Water Improvements	5,000,000			5,000,000 u	
	2015	Campus Water Systems Improvements	5,000,000			5,000,000 u	
	2015	CIS Data Center	6,750,000			6,600,000 s,o	150,000 s
	2015	FY15 Utility Production Upgrade	7,388,599			7,388,599 u	
	2015	Parking Garage #6	27,200,000			27,200,000 p	
	2015	Human Clinical Research Facility	11,779,155				11,779,155 a,g,o
	2015	Reimagine the Libraries Phase 3	7,000,000				7,000,000 b,s
		Total Proposed Construction/Acquisitions	<u>70,117,754</u>	<u>-</u>	<u>-</u>	<u>51,188,599</u>	<u>18,929,155</u>
TOTAL CAPITAL PLAN			<u>1,129,486,568</u>	<u>159,242,474</u>	<u>238,510,436</u>	<u>626,590,042</u>	<u>105,143,616</u>

TEXAS A&M UNIVERSITY at GALVESTON
CAPITAL PLAN
SUMMARY INFORMATION

Project #	Projected FY Start Date	Project Name	Total Planning Amount	Cumulative Expenditures Prior Years to 1/31/14	PUF Debt Proceeds	RFS Debt Proceeds	Other
APPROVED PROJECTS							
		Physical Plant Projects/Equipment/Other	2,552,037	190,467		1,711,123	650,447
		Total Construction/Acquisitions in Progress	<u>2,552,037</u>	<u>190,467</u>	<u>0</u>	<u>1,711,123</u>	<u>650,447</u>
PROPOSED PROJECTS							
	2015	* Academic Building Complex	42,000,000			42,000,000 a,o	
		Physical Plant Projects/Equipment/Other	2,500,000				2,500,000
		Total Proposed Construction/Acquisitions	<u>44,500,000</u>	<u>0</u>	<u>0</u>	<u>42,000,000</u>	<u>2,500,000</u>
TOTAL CAPITAL PLAN			<u>47,052,037</u>	<u>190,467</u>	<u>0</u>	<u>43,711,123</u>	<u>3,150,447</u>

* Project cannot begin until signed POR is submitted. TAMU will provide \$2.5 million for debt service which will support approximately \$30 million of debt, and TAMUG will develop a plan for funding the remaining project amount. Project will not proceed to construction until all funding is finalized.

**TEXAS A&M HEALTH SCIENCE CENTER
CAPITAL PLAN
SUMMARY INFORMATION**

Project #	Projected FY Start Date	Project Name	Total Planning Amount	Cumulative Expenditures Prior Years to 1/31/14	PUF Debt Proceeds	RFS Debt Proceeds	Other
APPROVED PROJECTS							
1-3150		Pandemic Influenza Facility	78,431,373	2,437,342			75,994,031 c,f
1-3138		Live Virus Vaccine Facility	53,830,951	633,785			53,197,166 f,o
		Gross Anatomy Laboratory Relocation	7,658,000		3,658,000		4,000,000 a,b,s
		Physical Plant Projects/Equipment/Other	27,199,504	13,780,298	12,098,995	1,320,211	
		Total Construction/Acquisitions in Progress	<u>167,119,828</u>	<u>16,851,425</u>	<u>15,756,995</u>	<u>1,320,211</u>	<u>133,191,197</u>
PROPOSED PROJECTS							
		Physical Plant Projects/Equipment/Other	6,200,000		6,200,000		
		Total Construction/Acquisitions	<u>6,200,000</u>	<u>0</u>	<u>6,200,000</u>	<u>0</u>	<u>0</u>
TOTAL CAPITAL PLAN			<u>173,319,828</u>	<u>16,851,425</u>	<u>21,956,995</u>	<u>1,320,211</u>	<u>133,191,197</u>

<p align="center">PRAIRIE VIEW A&M UNIVERSITY CAPITAL PLAN SUMMARY INFORMATION</p>

Project #	Projected FY Start Date	Project Name	Total Planning Amount	Cumulative Expenditures Prior Years to 1/31/14	PUF Debt Proceeds	RFS Debt Proceeds	Other
APPROVED PROJECTS							
5-3092		2011 Capital Renewal	11,867,000	11,399,811	467,189		
5-3126		Agriculture and Business Multipurpose Classroom Building	37,800,000	1,945,378	33,054,622		2,800,000 a
5-3127		Student Recreation Center	31,390,000	6,202,422		22,387,578 s	2,800,000 s
5-3157		Football Stadium and Athletic Field House	50,000,000			37,500,000 s,v	12,500,000 b,o
		Physical Plant Projects/Equipment/Other	12,295,750	1,924,703	1,574,500	4,254,547	4,542,000
		Total Construction/Acquisitions in Progress	<u>143,352,750</u>	<u>21,472,314</u>	<u>35,096,311</u>	<u>64,142,125</u>	<u>22,642,000</u>
PROPOSED PROJECTS							
	2016	Agriculture Comprehensive Facility	8,000,000				8,000,000 c
	2016	Innovation and Commercialization Center for Entrepreneurs (ICCE)	10,000,000				10,000,000 o
		Physical Plant Projects/Equipment/Other	16,500,000				16,500,000
		Total Proposed Construction/Acquisitions	<u>34,500,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>34,500,000</u>
TOTAL CAPITAL PLAN			<u>177,852,750</u>	<u>21,472,314</u>	<u>35,096,311</u>	<u>64,142,125</u>	<u>57,142,000</u>

<p style="text-align: center;">TARLETON STATE UNIVERSITY CAPITAL PLAN SUMMARY INFORMATION</p>
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Project #	Projected FY Start Date	Project Name	Total Planning Amount	Cumulative Expenditures Prior Years to 1/31/14	PUF Debt Proceeds	RFS Debt Proceeds	Other
APPROVED PROJECTS							
4-3128		O A Grant Humanities Building Rehabilitation and Expansion	13,671,700	6,923,042	6,748,658		
4-3129		Clyde H. Wells Fine Arts Center Rehabilitation	6,328,300	2,456,200	3,502,100		370,000 o
		Physical Plant Projects/Equipment/Other	24,474,567	12,054,946	11,156,461	463,160	800,000
		Total Construction/Acquisitions in Progress	44,474,567	21,434,188	21,407,219	463,160	1,170,000
PROPOSED PROJECTS							
	2015	Memorial Stadium Renovation and Expansion	24,000,000			10,000,000 s	14,000,000 o
		Physical Plant Projects/Equipment/Other	3,500,000		3,500,000		
		Total Proposed Construction/Acquisitions	27,500,000	0	3,500,000	10,000,000	14,000,000
TOTAL CAPITAL PLAN			71,974,567	21,434,188	24,907,219	10,463,160	15,170,000

<p align="center">TEXAS A&M UNIVERSITY - CORPUS CHRISTI</p> <p align="center">CAPITAL PLAN</p> <p align="center">SUMMARY INFORMATION</p>

Project #	Projected FY Start Date	Project Name	Total Planning Amount	Cumulative Expenditures Prior Years to 1/31/14	HEF	RFS Debt Proceeds	Other
APPROVED PROJECTS							
15-3142		University Center Expansion	28,465,000	3,454,307		17,545,693 s,x	7,465,000 g,o,s,x
15-13019		New Dining Hall	8,000,000	1,828,581		6,171,419 x	
		Physical Plant Projects/Equipment/Other	1,594,524	88,650	1,500,000	5,874	
		Total Construction/Acquisitions in Progress	38,059,524	5,371,538	1,500,000	23,722,986	7,465,000
PROPOSED PROJECTS							
	2016	Parking Garage - Island Campus	25,000,000			25,000,000 g,o,x	
		Physical Plant Projects/Equipment/Other	18,800,000		6,000,000	10,300,000	2,500,000
		Total Proposed Construction/Acquisitions	43,800,000	0	6,000,000	35,300,000	2,500,000
TOTAL CAPITAL PLAN			81,859,524	5,371,538	7,500,000	59,022,986	9,965,000

TEXAS A&M INTERNATIONAL UNIVERSITY CAPITAL PLAN SUMMARY INFORMATION
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Project #	Projected FY Start Date	Project Name	Total Planning Amount	Cumulative Expenditures Prior Years to 1/31/14	HEF	RFS Debt Proceeds	Other
APPROVED PROJECTS							
		Physical Plant Projects/Equipment/Other	12,388,000	3,359,338	4,400,000	4,628,662	
		Total Construction/Acquisitions in Progress	<u>12,388,000</u>	<u>3,359,338</u>	<u>4,400,000</u>	<u>4,628,662</u>	<u>0</u>
PROPOSED PROJECTS							
	2016	WHTC Large Classroom Addition	5,000,000				5,000,000 b
		Total Proposed Construction/Acquisitions	<u>5,000,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>5,000,000</u>
TOTAL CAPITAL PLAN			<u><u>17,388,000</u></u>	<u><u>3,359,338</u></u>	<u><u>4,400,000</u></u>	<u><u>4,628,662</u></u>	<u><u>5,000,000</u></u>

<p align="center">TEXAS A&M UNIVERSITY - KINGSVILLE CAPITAL PLAN SUMMARY INFORMATION</p>

<u>Project #</u>	<u>Projected FY Start Date</u>	<u>Project Name</u>	<u>Total Planning Amount</u>	<u>Cumulative Expenditures Prior Years to 1/31/14</u>	<u>HEF</u>	<u>RFS Debt Proceeds</u>	<u>Other</u>
APPROVED PROJECTS							
		Physical Plant Projects/Equipment/Other	<u>21,568,264</u>	<u>8,788,058</u>	<u>4,217,932</u>	<u>7,259,318</u>	<u>1,302,956</u>
		Total Construction/Acquisitions in Progress	<u>21,568,264</u>	<u>8,788,058</u>	<u>4,217,932</u>	<u>7,259,318</u>	<u>1,302,956</u>
PROPOSED PROJECTS							
		Physical Plant Projects/Equipment/Other	<u>41,446,000</u>		<u>11,896,000</u>	<u>7,800,000</u>	<u>21,750,000</u>
		Total Proposed Construction/Acquisitions	<u>41,446,000</u>	<u>0</u>	<u>11,896,000</u>	<u>7,800,000</u>	<u>21,750,000</u>
TOTAL CAPITAL PLAN			<u><u>63,014,264</u></u>	<u><u>8,788,058</u></u>	<u><u>16,113,932</u></u>	<u><u>15,059,318</u></u>	<u><u>23,052,956</u></u>

<p style="text-align: center;">WEST TEXAS A&M UNIVERSITY CAPITAL PLAN SUMMARY INFORMATION</p>
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Project #	Projected FY Start Date	Project Name	Total Planning Amount	Cumulative Expenditures Prior Years to 1/31/14	HEF	RFS Debt Proceeds	Other
APPROVED PROJECTS							
		Ag Nursing Renovation to Engr - Phase II	6,000,000				6,000,000 b
		Physical Plant Projects/Equipment/Other	<u>4,449,126</u>	<u>1,155,566</u>	<u>3,118,127</u>	<u>175,433</u>	<u></u>
		Total Construction/Acquisitions in Progress	<u>10,449,126</u>	<u>1,155,566</u>	<u>3,118,127</u>	<u>175,433</u>	<u>6,000,000</u>
PROPOSED PROJECTS							
	2017	Underclassmen Residence Hall - Phase III	35,000,000			35,000,000 h	
		Physical Plant Projects/Equipment/Other	<u>32,500,000</u>		<u>24,500,000</u>	<u></u>	<u>8,000,000</u>
		Total Proposed Construction/Acquisitions	<u>67,500,000</u>	<u>0</u>	<u>24,500,000</u>	<u>35,000,000</u>	<u>8,000,000</u>
TOTAL CAPITAL PLAN			<u>77,949,126</u>	<u>1,155,566</u>	<u>27,618,127</u>	<u>35,175,433</u>	<u>14,000,000</u>

<p style="text-align: center;">TEXAS A&M UNIVERSITY - TEXARKANA CAPITAL PLAN SUMMARY INFORMATION</p>

Project #	Projected FY Start Date	Project Name	Total Planning Amount	Cumulative Expenditures Prior Years to 1/31/14	HEF	RFS Debt Proceeds	Other
APPROVED PROJECTS							
		Physical Plant Projects/Equipment/Other	1,997,067	1,923,534		73,533	
		Total Construction/Acquisitions in Progress	1,997,067	1,923,534	0	73,533	0
TOTAL CAPITAL PLAN			1,997,067	1,923,534	0	73,533	0

<p style="text-align: center;">TEXAS A&M UNIVERSITY - COMMERCE CAPITAL PLAN SUMMARY INFORMATION</p>
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Project #	Projected FY Start Date	Project Name	Total Planning Amount	Cumulative Expenditures Prior Years to 1/31/14	HEF	RFS Debt Proceeds	Other
APPROVED PROJECTS							
21-3133		Sam Rayburn Student Center Expansion	10,300,000	7,231,572		768,428 x	2,300,000 x
		Physical Plant Projects/Equipment/Other	<u>4,193,232</u>	<u>1,680,893</u>	<u>2,512,339</u>		
		Total Construction/Acquisitions in Progress	<u>14,493,232</u>	<u>8,912,465</u>	<u>2,512,339</u>	<u>768,428</u>	<u>2,300,000</u>
PROPOSED PROJECTS							
		Physical Plant Projects/Equipment/Other	<u>8,109,696</u>		<u>8,109,696</u>		
		Total Proposed Construction/Acquisitions	<u>8,109,696</u>	<u>0</u>	<u>8,109,696</u>	<u>0</u>	<u>0</u>
TOTAL CAPITAL PLAN			<u><u>22,602,928</u></u>	<u><u>8,912,465</u></u>	<u><u>10,622,035</u></u>	<u><u>768,428</u></u>	<u><u>2,300,000</u></u>

TEXAS A&M UNIVERSITY - CENTRAL TEXAS CAPITAL PLAN SUMMARY INFORMATION
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Project #	Projected FY Start Date	Project Name	Total Planning Amount	Cumulative Expenditures Prior Years to 1/31/14	PUF	RFS Debt Proceeds	Other
APPROVED PROJECTS							
24-3124		Multipurpose and Library Building	38,000,000	22,468,396	15,531,604		
		Physical Plant Projects/Equipment/Other	<u>1,414,637</u>	<u>1,414,637</u>	<u>1,414,637</u>		
		Total Construction/Acquisitions in Progress	<u>39,414,637</u>	<u>22,468,396</u>	<u>16,946,241</u>	<u>0</u>	<u>0</u>
PROPOSED PROJECTS							
		Physical Plant Projects/Equipment/Other	<u>500,000</u>		<u>500,000</u>		
		Total Proposed Construction/Acquisitions	<u>500,000</u>	<u>0</u>	<u>500,000</u>	<u>0</u>	<u>0</u>
TOTAL CAPITAL PLAN			<u><u>39,914,637</u></u>	<u><u>22,468,396</u></u>	<u><u>17,446,241</u></u>	<u><u>0</u></u>	<u><u>0</u></u>

<p align="center">TEXAS A&M UNIVERSITY - SAN ANTONIO CAPITAL PLAN SUMMARY INFORMATION</p>
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Project #	Projected FY Start Date	Project Name	Total Planning Amount	Cumulative Expenditures Prior Years to 1/31/14	PUF	RFS Debt Proceeds	Other
APPROVED PROJECTS							
25-3122		Central Academic Building and Patriots' Casa	75,000,000	41,652,287	33,347,713		
		Physical Plant Projects/Equipment/Other	<u>1,201,828</u>	<u>1,201,828</u>	<u>1,201,828</u>		
		Total Construction/Acquisitions in Progress	<u>76,201,828</u>	<u>41,652,287</u>	<u>34,549,541</u>	<u>0</u>	<u>0</u>
PROPOSED PROJECTS							
		Physical Plant Projects/Equipment/Other	<u>500,000</u>		<u>500,000</u>		
		Total Proposed Construction/Acquisitions	<u>500,000</u>	<u>0</u>	<u>500,000</u>	<u>0</u>	<u>0</u>
TOTAL CAPITAL PLAN			<u><u>76,701,828</u></u>	<u><u>41,652,287</u></u>	<u><u>35,049,541</u></u>	<u><u>0</u></u>	<u><u>0</u></u>

<p style="text-align: center;">TEXAS A&M AGRILIFE RESEARCH CAPITAL PLAN SUMMARY INFORMATION</p>
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Project #	Projected FY Start Date	Project Name	Total Planning Amount	Cumulative Expenditures Prior Years to 1/31/2014	PUF Debt Proceeds	RFS Debt Proceeds	Other
APPROVED PROJECTS							
		Physical Plant Projects/Equipment/Other	7,247,390	3,738,500	3,508,890		
		Total Construction/Acquisitions in Progress	7,247,390	3,738,500	3,508,890	0	0
PROPOSED PROJECTS							
	2015	Agriculture & Life Sciences Building #4	32,500,000			20,000,000	12,500,000
		Physical Plant Projects/Equipment/Other	1,200,000		1,200,000		
		Total Proposed Construction/Acquisitions	33,700,000	0	1,200,000	20,000,000	12,500,000
TOTAL CAPITAL PLAN			40,947,390	3,738,500	4,708,890	20,000,000	12,500,000

<p style="text-align: center;">TEXAS A&M AGRILIFE EXTENSION SERVICE CAPITAL PLAN SUMMARY INFORMATION</p>

Project #	Projected FY Start Date	Project Name	Total Planning Amount	Cumulative Expenditures Prior Years to 1/31/2014	PUF Debt Proceeds	RFS Debt Proceeds	Other
APPROVED PROJECTS							
		Physical Plant Projects/Equipment/Other	923,264		923,264		
		Total Construction/Acquisitions in Progress	923,264	0	923,264	0	0
PROPOSED PROJECTS							
		Physical Plant Projects/Equipment/Other	500,000		500,000		
		Total Proposed Construction/Acquisitions	500,000	0	500,000	0	0
TOTAL CAPITAL PLAN			1,423,264	0	1,423,264	0	0

<p style="text-align: center;">TEXAS A&M FOREST SERVICE CAPITAL PLAN SUMMARY INFORMATION</p>

Project #	Projected FY Start Date	Project Name	Total Planning Amount	Cumulative Expenditures Prior Years to 1/31/2014	PUF Debt Proceeds	RFS Debt Proceeds	Other
APPROVED PROJECTS							
		Physical Plant Projects/Equipment/Other	40,270		40,270		
		Total Construction/Acquisitions in Progress	40,270	0	40,270	0	0
PROPOSED PROJECTS							
		Physical Plant Projects/Equipment/Other	100,000		100,000		
		Total Proposed Construction/Acquisitions	100,000	0	100,000	0	0
TOTAL CAPITAL PLAN			140,270	0	140,270	0	0

<p style="text-align: center;">TEXAS A&M VETERINARY MEDICAL DIAGNOSTIC LABORATORY CAPITAL PLAN SUMMARY INFORMATION</p>

<u>Project #</u>	<u>Projected FY Start Date</u>	<u>Project Name</u>	<u>Total Planning Amount</u>	<u>Cumulative Expenditures Prior Years to 1/31/2014</u>	<u>RFS Debt Proceeds</u>	<u>Other</u>
APPROVED PROJECTS						
20-3160		Texas A&M Veterinary Medical Diagnostic Laboratory	<u>50,000,000</u>		<u>50,000,000</u> n	
		Total Construction/Acquisitions in Progress	<u>50,000,000</u>	<u>0</u>	<u>50,000,000</u>	<u>0</u>
TOTAL CAPITAL PLAN			<u>50,000,000</u>	<u>0</u>	<u>50,000,000</u>	<u>0</u>

TEXAS A&M ENGINEERING EXPERIMENT STATION CAPITAL PLAN SUMMARY INFORMATION
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Project #	Projected FY Start Date	Project Name	Total Planning Amount	Cumulative Expenditures Prior Years to 1/31/2014	PUF Debt Proceeds	RFS Debt Proceeds	Other
APPROVED PROJECTS							
		Physical Plant Projects/Equipment/Other	1,675,302		1,675,302		
		Total Construction/Acquisitions in Progress	<u>1,675,302</u>	<u>0</u>	<u>1,675,302</u>	<u>0</u>	<u>0</u>
PROPOSED PROJECTS							
		Physical Plant Projects/Equipment/Other	1,200,000		1,200,000		
		Total Proposed Construction/Acquisitions	<u>1,200,000</u>	<u>0</u>	<u>1,200,000</u>	<u>0</u>	<u>0</u>
TOTAL CAPITAL PLAN			<u>2,875,302</u>	<u>0</u>	<u>2,875,302</u>	<u>0</u>	<u>0</u>

<p style="text-align: center;">TEXAS A&M ENGINEERING EXTENSION SERVICE CAPITAL PLAN SUMMARY INFORMATION</p>
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Project #	Projected FY Start Date	Project Name	Total Planning Amount	Cumulative Expenditures Prior Years to 1/31/2014	PUF Debt Proceeds	RFS Debt Proceeds	Other
APPROVED PROJECTS							
		Physical Plant Projects/Equipment/Other	1,379,773		476,466		903,307
		Total Construction/Acquisitions in Progress	1,379,773	0	476,466	0	903,307
PROPOSED PROJECTS							
		Physical Plant Projects/Equipment/Other	23,152,220		500,000		22,652,220
		Total Proposed Construction/Acquisitions	23,152,220	0	500,000	0	22,652,220
TOTAL CAPITAL PLAN			24,531,993	0	976,466	0	23,555,527

<p style="text-align: center;">TEXAS A&M TRANSPORTATION INSTITUTE CAPITAL PLAN SUMMARY INFORMATION</p>

Project #	Projected FY Start Date	Project Name	Total Planning Amount	Cumulative Expenditures Prior Years to 1/31/2014	PUF Debt Proceeds	RFS Debt Proceeds	Other
APPROVED PROJECTS							
		Physical Plant Projects/Equipment/Other	2,534,651		934,651	1,600,000	
		Total Construction/Acquisitions in Progress	2,534,651	0	934,651	1,600,000	0
PROPOSED PROJECTS							
		Physical Plant Projects/Equipment/Other	500,000		500,000		
		Total Proposed Construction/Acquisitions	500,000	0	500,000	0	0
TOTAL CAPITAL PLAN			3,034,651	0	1,434,651	1,600,000	0

<p align="center">SYSTEM OFFICES CAPITAL PLAN SUMMARY INFORMATION</p>
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<u>Project #</u>	<u>Projected FY Start Date</u>	<u>Project Name</u>	<u>Total Planning Amount</u>	<u>Cumulative Expenditures Prior Years to 1/31/2014</u>	<u>PUF Debt Proceeds</u>	<u>RFS Debt Proceeds</u>	<u>Other</u>
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No projects identified at this time for FY 2015-2019.

Agenda Item No.

AGENDA ITEM BRIEFING

Submitted by: Billy Hamilton, Executive Vice Chancellor and Chief Financial Officer
The Texas A&M University System

Subject: Approval to Amend the FY 2014-FY 2018 Texas A&M University System Capital Plan to Add the Human Clinical Research Facility Project (Project No. 02-3170) at Texas A&M University with a Fiscal Year 2014 Start Date

Proposed Board Action:

- (1) Amend the approved FY 2014-FY 2018 Texas A&M University System Capital Plan to add the Human Clinical Research Facility Project for Texas A&M University (Texas A&M) with an FY 2014 start date and a total planning amount of \$12,900,000.
- (2) Appropriate \$1,290,000 for pre-construction services and related project costs.

Funding/Planning Amount:

<u>Funding Source</u>	<u>Planning Amount</u>	<u>Average Estimated Annual Debt Service</u>	<u>Debt Service Source</u>
Designated Tuition (Cash)	\$ 2,500,000	N/A	N/A
Available University Fund (Cash)	\$ 8,200,000	N/A	N/A
Indirect Cost Recovery (Cash)	<u>\$ 2,200,000</u>	N/A	N/A
Total Project Funds	<u>\$12,900,000</u>		

Project Justification:

The Human Clinical Research Facility (HCR) is the second phase of a master-planned site on the Texas A&M West Campus for the Department of Health and Kinesiology (HLKN). The initial phase was the construction of the Physical Education Activity Program Building (PEAP) which has now been completed and occupied. The HCR will become the focus for conducting human clinical trials and research on campus.

The Center for Translational Research in Aging and Longevity and the Exercise and Sport Nutrition Laboratory, both currently housed in Research Park, will be a foundational part of this new facility. The design goal of the HCR is to create an integrated facility where clinical research labs, patient rooms, support spaces and offices seamlessly flow and, thusly, encourage the highest performance capabilities to meet current and future research needs of the HLKN.

A future third phase of this development will be the HLKN Headquarters Building to be located just to the northeast of the HCR.

Scope:

The HCR is planned for a location adjoining the south side of John Kimbrough Boulevard across the boulevard from the Agriculture Headquarters Complex and just north of the PEAP Building. The location is shown on the map with this agenda item.

The HCR is currently planned as a two story building to include:

- + A weight and wellness center
- + Faculty and staff offices
- + Training and conference rooms
- + A clinical research laboratory to include examination rooms, patient bedrooms, nurses' station, procedure room, clinical testing, metabolic kitchen and sterile prep room
- + Main wet laboratory, mass spectrometry laboratory, sample preparation wet laboratory and freezer room

The project will include required site preparation, utility extensions, walkways, parking and landscaping.

A more definitive project scope and budget will be determined during the pre-construction phase and approval by the Board prior to the construction contract award.

Other Major Fiscal Impacts:

None.

Agenda Item No.

THE TEXAS A&M UNIVERSITY SYSTEM
FACILITIES PLANNING AND CONSTRUCTION
Office of the Executive Vice Chancellor and Chief Financial Officer
March 20, 2014

Members, Board of Regents
The Texas A&M University System

Subject: Approval to Amend the FY 2014-FY 2018 Texas A&M University System Capital Plan to Add the Human Clinical Research Facility Project (Project No. 02-3170) at Texas A&M University with a Fiscal Year 2014 Start Date

I recommend adoption of the following minute order:

“The request to amend the FY 2014-FY 2018 Texas A&M University System Capital Plan to add the Human Clinical Research Facility Project for Texas A&M University with a FY 2014 start date and a total planning amount of \$12,900,000 is approved.

The amount of \$1,290,000 is appropriated from Account No. 02-808822, Human Clinical Research Center, for pre-construction services and related project costs.”

Respectfully submitted,

Billy Hamilton
Executive Vice Chancellor and
Chief Financial Officer

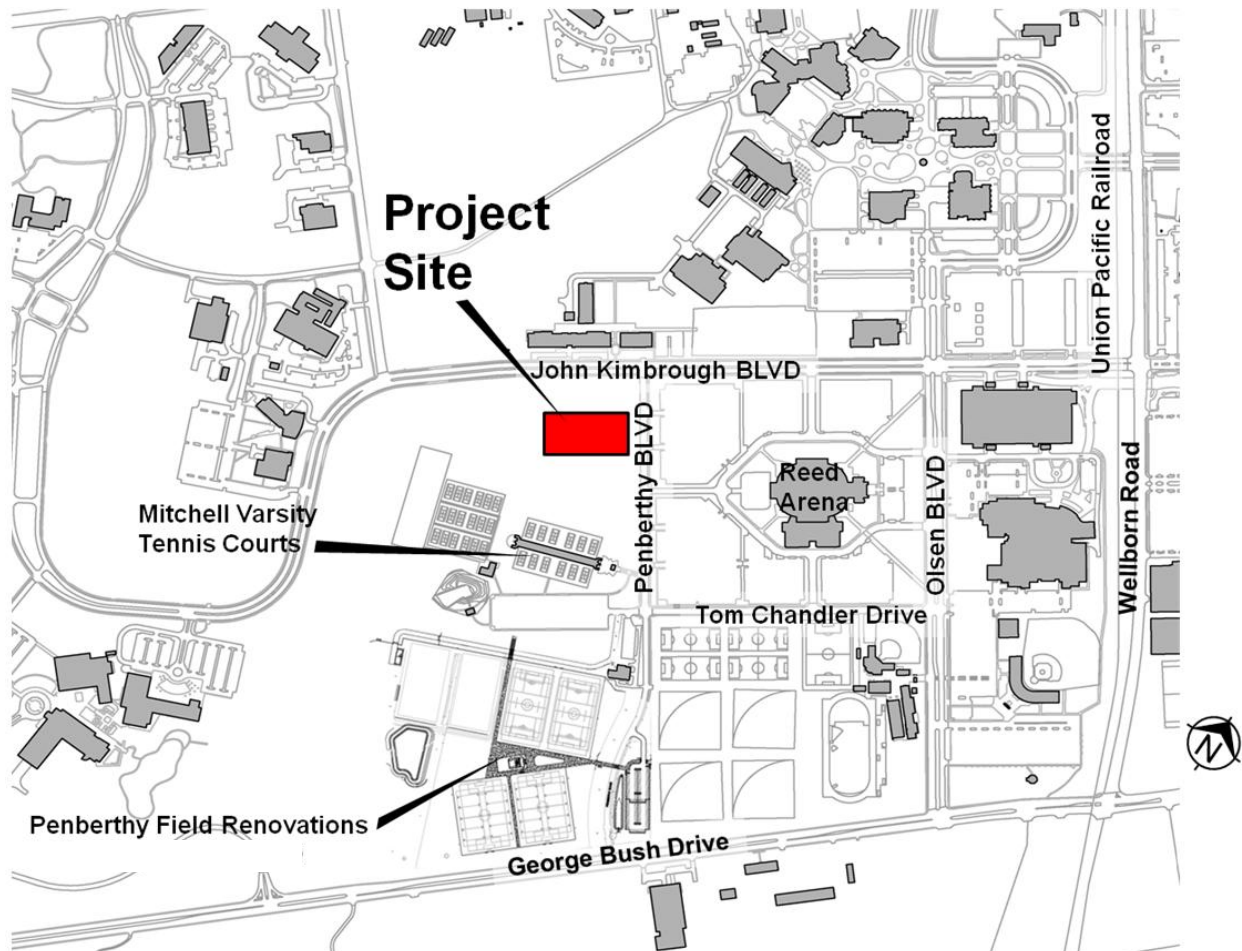
Approval Recommended:

Approved for Legal Sufficiency:

John Sharp
Chancellor

Ray Bonilla
General Counsel

Mark A. Hussey, Interim President
Texas A&M University



Human Clinical Research Facility

Texas A&M University

Project No. 02- 3170

Agenda Item No.

AGENDA ITEM BRIEFING

Submitted by: Billy Hamilton, Executive Vice Chancellor and Chief Financial Officer
The Texas A&M University System

Subject: Approval to Amend the FY 2014-FY 2018 Texas A&M University System Capital Plan to Add the West Campus Housing Infrastructure Project with a Fiscal Year 2014 Start Date and Approval of the Project Scope and Budget, Appropriation for Pre-Construction and Construction Services, and Approval for Construction for the West Campus Housing Infrastructure Project, Texas A&M University, College Station, Texas (Project No. 02-3173)

Proposed Board Action:

- (1) Amend the approved FY 2014-FY 2018 Texas A&M University System Capital Plan to add the West Campus Housing Infrastructure Project for Texas A&M University (Texas A&M) with an FY 2014 start date and a total planning amount of \$19,000,000.
- (2) Approve the project scope and budget.
- (3) Appropriate \$19,000,000 for pre-construction and construction services and related project costs.
- (4) Approve construction of the West Campus Housing Infrastructure Project at Texas A&M with a total project budget of \$19,000,000.

Funding/Planning Amount:

<u>Funding Source</u>	<u>Planning Amount</u>	<u>Average Estimated Annual Debt Service</u>	<u>Debt Service Source</u>
Revenue Financing System Debt Proceeds	\$17,200,000	\$1,364,376	Housing Revenue
Housing Capital Projects Reserve (Cash)	<u>\$ 1,800,000</u>	N/A	N/A
Total Project Funds	<u>\$19,000,000</u>		

Project Justification:

The planned West Campus Housing Project will construct a housing community comprised of approximately 2,400 beds in a mixture of residence halls and apartments. This new community will provide modern living accommodations for students and support the university's Vision 2020 goals to maintain and enhance the residential on-campus living experience. To support this important project in a basically undeveloped portion of the West Campus will require a significant infrastructure installation. This West Campus Housing Infrastructure Project will install utility systems, a storm drainage system, a boulevard roadway, and a basic core of lighted walkways/bikeways and fire lanes to support the occupation and use of the site as a major

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housing development. Also, the project will install a primary pedestrian pathway system south across White Creek to the Agriculture Headquarters Complex area and John Kimbrough Boulevard. This pathway system will be a part of the Texas A&M Garden and Greenway Plan build out and provide essential connectivity from the housing development to the campus and recreational/sports areas south of the creek.

Scope:

This project will construct the needed infrastructure to support the new West Campus Housing development. The location of the housing development and this infrastructure work adjoins the south side of Raymond Stotzer Boulevard and the east side of Discovery Drive as shown on the map with this agenda item.

The infrastructure work will include:

- + The demolition of the agriculture greenhouse and headhouse facilities located in the development area
- + A boulevard street section with adjacent walkways and bikeways and lighting extending through the interior of the development from Discovery Drive to Adriance Lab Road
- + Site utilities to include sanitary sewer, storm drainage and telecommunications systems along with service extensions of thermal, electrical, domestic water utilities and natural gas to the project facilities
- + Storm water detention pond
- + Basketball and volleyball courts
- + Site lighting and landscaping in areas not being addressed by the housing development scope
- + Fire lanes as needed to provide emergency vehicle access to the development
- + Lighted walkways and bicycle paths along with required bridges to provide connectivity south and in the White Creek greenway development area. Horticulture Road will be converted to such a pedestrian way and emergency access route.

The current schedule calls for completion of the infrastructure work by November 2015. The total project budget is \$19,000,000.

Other Major Fiscal Impacts:

None.

Agenda Item No.

THE TEXAS A&M UNIVERSITY SYSTEM
FACILITIES PLANNING AND CONSTRUCTION
Office of the Executive Vice Chancellor and Chief Financial Officer
March 20, 2014

Members, Board of Regents
The Texas A&M University System

Subject: Approval to Amend the FY 2014-FY 2018 Texas A&M University System Capital Plan to Add the West Campus Housing Infrastructure Project with a Fiscal Year 2014 Start Date and Approval of the Project Scope and Budget, Appropriation for Pre-Construction and Construction Services, and Approval for Construction for the West Campus Housing Infrastructure Project, Texas A&M University, College Station, Texas (Project No. 02-3173)

I recommend adoption of the following minute order:

“The request to amend the FY 2014-FY 2018 Texas A&M University System Capital Plan to add the West Campus Housing Infrastructure Project for Texas A&M University with an FY 2014 start date is approved.

The project scope along with a project budget of \$19,000,000 for the West Campus Housing Infrastructure Project is approved.

The amount of \$17,200,000 is appropriated from Account No. 01-083536, Revenue Financing System Debt Proceeds (Housing Revenue), and \$1,800,000 is appropriated from Account No. 02-808817, Reserve-Housing Capital Projects, for pre-construction and construction services and related project costs.

The West Campus Housing Infrastructure Project, Texas A&M University, College Station, Texas, is approved for construction.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that

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March 20, 2013

the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.”

Respectfully submitted,

Billy Hamilton
Executive Vice Chancellor and
Chief Financial Officer

Approval Recommended:

Approved for Legal Sufficiency:

John Sharp
Chancellor

Ray Bonilla
General Counsel

Mark A. Hussey, Interim President
Texas A&M University

ATTACHMENT TO ITEM

**WEST CAMPUS HOUSING INFRASTRUCTURE
TEXAS A&M UNIVERSITY
PROJECT NO. 2-3173**

PROJECT BUDGET

Amount Available for Construction.....	\$14,200,000
Owner Contingency	850,000
A/E Fees	1,134,000
CMAR Pre-Construction Fee.....	50,000
FP&C Project Management Fee	491,000
Site Surveys & Utility Investigation	150,000
Geotechnical Investigation.....	60,000
Security Equipment	100,000
Construction Testing	100,000
Hazardous Material Consultant	40,000
UES Utility Installation.....	1,535,000
Atmos Gas Line Installation	220,000
SSC Design Services	30,000
Interagency & Other Costs.....	<u>40,000</u>
Total	\$19,000,000

1. Publish CMAR RFP April 1, 2014
2. Receive CMAR RFP Responses April 17, 2014
3. Evaluate CMAR Respondents April 24, 2014
4. Board of Regents Project Approval May 2, 2014
5. Execute A/E Contract May 6, 2014
6. CMAR Ranked Order Approval by Chancellor..... May 8, 2014
7. Execute CMAR Agreement May 27, 2014
8. Complete Design Development of White Creek Connectivity..... June 17, 2014
9. Receive Project GMP from CMAR July 2, 2014
10. Complete Construction Documents July 29, 2014
11. UES Completes Utilities in Boulevard August 15, 2014
12. Begin Project Construction August 19, 2014
13. Complete Demolition of Greenhouse/Headhouse Facilities..... September 15, 2014
14. Complete Boulevard, Vertical Fire Lane and Utility Construction January 6, 2015
15. Complete Boulevard Walkways, Pedestrian Lighting, Landscaping
and Horticulture Road Work..... June 2015
16. Complete Connectivity Trails South of White CreekNovember 2015

**TEXAS A&M UNIVERSITY
REVENUE FINANCING SYSTEM
West Campus Housing Infrastructure
Housing Revenue**

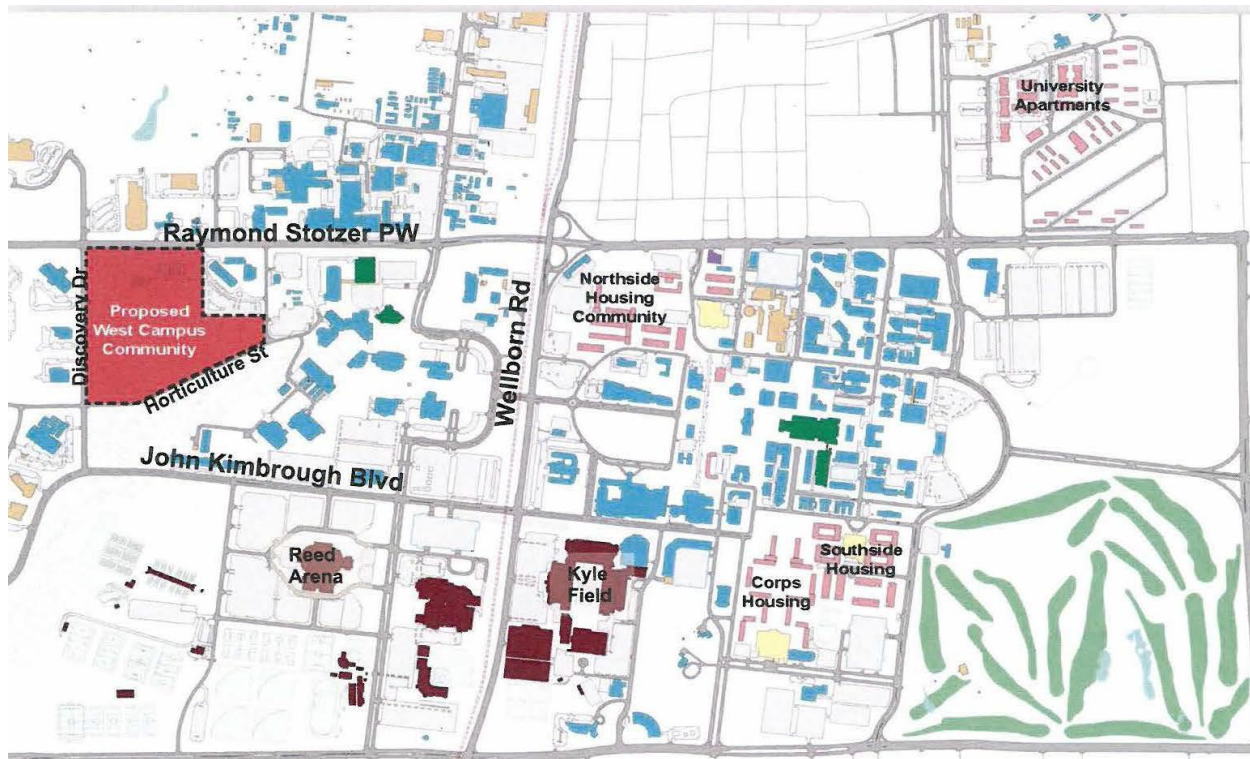
Dates	Outstanding Principal	Principal Amount	Interest Amount	Annual Total	Coverage 1.15x
BONDS	17,370,000.00				
YEAR 1	16,830,000.00	540,000.00	825,075.00	1,365,075.00	1,569,836.25
YEAR 2	16,265,000.00	565,000.00	799,425.00	1,364,425.00	1,569,088.75
YEAR 3	15,675,000.00	590,000.00	772,587.50	1,362,587.50	1,566,975.63
YEAR 4	15,055,000.00	620,000.00	744,562.50	1,364,562.50	1,569,246.88
YEAR 5	14,405,000.00	650,000.00	715,112.50	1,365,112.50	1,569,879.38
YEAR 6	13,725,000.00	680,000.00	684,237.50	1,364,237.50	1,568,873.13
YEAR 7	13,010,000.00	715,000.00	651,937.50	1,366,937.50	1,571,978.13
YEAR 8	12,265,000.00	745,000.00	617,975.00	1,362,975.00	1,567,421.25
YEAR 9	11,485,000.00	780,000.00	582,587.50	1,362,587.50	1,566,975.63
YEAR 10	10,665,000.00	820,000.00	545,537.50	1,365,537.50	1,570,368.13
YEAR 11	9,805,000.00	860,000.00	506,587.50	1,366,587.50	1,571,575.63
YEAR 12	8,905,000.00	900,000.00	465,737.50	1,365,737.50	1,570,598.13
YEAR 13	7,965,000.00	940,000.00	422,987.50	1,362,987.50	1,567,435.63
YEAR 14	6,980,000.00	985,000.00	378,337.50	1,363,337.50	1,567,838.13
YEAR 15	5,945,000.00	1,035,000.00	331,550.00	1,366,550.00	1,571,532.50
YEAR 16	4,865,000.00	1,080,000.00	282,387.50	1,362,387.50	1,566,745.63
YEAR 17	3,730,000.00	1,135,000.00	231,087.50	1,366,087.50	1,571,000.63
YEAR 18	2,545,000.00	1,185,000.00	177,175.00	1,362,175.00	1,566,501.25
YEAR 19	1,300,000.00	1,245,000.00	120,887.50	1,365,887.50	1,570,770.63
YEAR 20	-	1,300,000.00	61,750.00	1,361,750.00	1,566,012.50
		<u>\$ 17,370,000.00</u>	<u>\$ 9,917,525.00</u>	<u>\$ 27,287,525.00</u>	<u>\$ 31,380,653.82</u>

Estimated issuance costs and rounding of \$170,000 are included in this schedule.

Long-term rates are assumed to be 4.75%. Rates are subject to market change.

Prepared by the Office of the Treasurer - Treasury Services 3/26/14

Rates are subject to market change. Amounts are preliminary estimates that will be revised at the time bonds are issued.



West Campus Housing Infrastructure

Texas A&M University

Project No. 02- 3173

AGENDA ITEM BRIEFING

Submitted by: Billy Hamilton, Executive Vice Chancellor and Chief Financial Officer
The Texas A&M University System

Subject: Approval of the Project Scope and Budget, Appropriation for Construction Services, and Approval for Construction for the Veterinary Medicine & Biomedical Sciences Education Building Project, Texas A&M University, College Station, Texas (Project No. 2-3125)

Background and Prior Actions:

The Veterinary Medicine & Biomedical Sciences Education Building was included as an approved project on the A&M System FY 2014-FY 2018 Capital Plan approved by the Board of Regents at the August 2013 meeting.

Proposed Board Action:

- (1) Approve the project scope and budget.
- (2) Appropriate \$109,200,000 for construction services and related project costs. \$12,000,000 of funding has been previously appropriated to this project.
- (3) Approve construction of the Veterinary Medicine & Biomedical Sciences Education Building Project at Texas A&M University (Texas A&M).

Funding/Budget Amount:

<u>Funding Source</u>	<u>Budget Amount</u>	<u>Average Estimated Annual Debt Service</u>	<u>Debt Service Source</u>
Permanent University Fund Debt Proceeds	\$120,000,000	\$9,519,138	Available University Fund
Parking Funds (Cash)	<u>\$ 1,200,000</u>	N/A	N/A
Total Project Funds	<u>\$121,200,000</u>		

Project Justification:

The American Veterinary Medical Association (AVMA) stated in a March 2010 letter that the A&M College of Veterinary Medicine & Biomedical Sciences (CVMBS) accreditation is at risk due to facilities. The recent Facility Condition Analysis rated three of the six major college buildings in “poor condition” and noted that they would be less expensive to replace than to upgrade to acceptable standards. The AVMA stated that class size could not be increased in

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current facilities without severely compromising the students' education. This prevents the CVMBS from enlarging the incoming class sizes in response to the shortage of veterinarians in Texas and in the nation and accommodating the large numbers of biomedical students taking classes on the veterinary medicine campus. To avoid risking accreditation of the only college of veterinary medicine in Texas and to respond to the current and projected shortages of veterinarians in Texas and the nation, a new CVMBS Education Building is needed.

Scope:

The new CVMBS Education Building Project will be located on a site on the veterinary medicine campus just north of the Texas Institute of Genomic Medicine facility and Large Animal Hospital. The project will be constructed as a U-shaped complex containing three separate three-story building components; a teaching, commons and administration building, a classroom/office building and a teaching laboratory building. The location of this project is shown on the map with this agenda item. The new building complex location was determined through a recently completed district plan prepared for the veterinary medicine campus.

The teaching, commons and administration building will include:

- + CVMBS dean's suite and administrative offices
- + Student and faculty commons areas
- + Server and dining areas
- + Medium and large lecture halls
- + Gallery area

The classroom/office building will include:

- + Medium and small classrooms
- + Faculty offices
- + Meeting rooms

The teaching laboratory building will include:

- + Teaching labs
- + Communication suite
- + Locker rooms
- + A lab theater

The teaching, commons and administration building will be connected to both the classroom/office and teaching laboratory buildings at the third level by covered, elevated walkway bridges. The new building complex will contain approximately 299,774 gross square feet (GSF).

Agenda Item No.
Agenda Item Briefing

The three building components will form an internal courtyard green space with walkways connecting the buildings. Full-height colonnades will adjoin the perimeter of the buildings facing the courtyard providing all weather travel between buildings and outdoor seating and dining areas. Infrastructure improvements will include utility extensions, site lighting, basic landscaping and parking.

Bid alternates on this project will include a 29,847 GSF addition to the classroom/office building component and modification to the existing small animal hospital which includes expansion and renovation of the entrance lobby, waiting areas and pharmacy along with reconfiguration of associated parking and walkways leading to the lobby. Other alternates will include a new boulevard entrance road to the complex and enhanced landscaping for the project. These bid alternates will only be awarded as funds are available.

The current schedule calls for substantial completion of the CVMBS Education Building in April 2016. The total project budget is \$121,200,000.

Other Major Fiscal Impacts:

None.

Agenda Item No.

THE TEXAS A&M UNIVERSITY SYSTEM
FACILITIES PLANNING AND CONSTRUCTION
Office of the Executive Vice Chancellor and Chief Financial Officer
March 20, 2014

Members, Board of Regents
The Texas A&M University System

Subject: Approval of the Project Scope and Budget, Appropriation for Construction Services, and Approval for Construction for the Veterinary Medicine & Biomedical Sciences Education Building Project, Texas A&M University, College Station, Texas (Project No. 2-3125)

I recommend adoption of the following minute order:

“The project scope along with a project budget of \$121,200,000 for the Veterinary Medicine & Biomedical Sciences Education Building Project is approved.

The amount of \$108,000,000 is appropriated from Account No. 01-085520, Permanent University Fund Debt Proceeds (AUF), and the amount of \$1,200,000 is appropriated from Account No. 02-030054, Transportation Services, for construction services and related project costs.

The Veterinary Medicine & Biomedical Sciences Education Building Project, Texas A&M University, College Station, Texas, is approved for construction.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).”

Respectfully submitted,

Billy Hamilton
Executive Vice Chancellor and
Chief Financial Officer

Approval Recommended:

John Sharp
Chancellor

Approved for Legal Sufficiency:

Ray Bonilla
General Counsel

Mark A. Hussey, Interim President
Texas A&M University

ATTACHMENT TO ITEM

VETERINARY MEDICINE & BIOMEDICAL SCIENCES	PROJECT BUDGET
EDUCATION BUILDING	
TEXAS A&M UNIVERSITY	
PROJECT NO. 2-3125	

	Building Construction	\$89,500,000
	Site Work	6,500,000
	Parking Design and Construction	<u>1,125,000</u>
1.	Amount Available for Construction	\$97,125,000
2.	Owner Contingency	4,000,000
3.	A/E Fees	7,202,343
4.	FP&C Project Management Fees	3,000,000
5.	Envelope Consultant	130,000
6.	Movable Furnishings and Equipment	4,800,000
7.	Artwork	960,000
8.	AV and Security Equipment	2,927,657
9.	Data and Fiber Optics Interface	120,000
10.	Hazardous Material Consultant	75,000
11.	Environmental Systems Balancing	350,000
12.	Construction Testing	390,000
13.	Physical Plant Services	20,000
14.	Builder's Risk	100,000
15.	TOTAL ESTIMATED COST OF PROJECT	<u>\$121,200,000</u>

1. Execute A/E ContractFebruary 8, 2013
2. 100% Schematic Design Completion July 31, 2013
3. 100% Design Development Completion November 6, 2013
4. 100% Construction Document Completion January 16, 2014
5. Advertise for Competitive Sealed Proposals (CSP).....February 24, 2014
6. Receive CSP.....March 19, 2014
7. Board of Regents Approval for Construction.....May 1, 2014
8. Issue Construction Notice to ProceedMay 16, 2014
9. Substantial CompletionApril 2016
10. User OccupancyAugust 2016

**TEXAS A&M UNIVERSITY
PERMANENT UNIVERSITY FUND
2-3125 Veterinary Medicine and Biomedical Sciences Education Building
Available University Fund**

Dates	Outstanding Principal	Principal Amount	Interest Amount	Annual Total
BONDS	121,185,000.00			
YEAR 1	117,420,000.00	3,765,000.00	5,756,287.50	9,521,287.50
YEAR 2	113,480,000.00	3,940,000.00	5,577,450.00	9,517,450.00
YEAR 3	109,350,000.00	4,130,000.00	5,390,300.00	9,520,300.00
YEAR 4	105,025,000.00	4,325,000.00	5,194,125.00	9,519,125.00
YEAR 5	100,495,000.00	4,530,000.00	4,988,687.50	9,518,687.50
YEAR 6	95,750,000.00	4,745,000.00	4,773,512.50	9,518,512.50
YEAR 7	90,780,000.00	4,970,000.00	4,548,125.00	9,518,125.00
YEAR 8	85,575,000.00	5,205,000.00	4,312,050.00	9,517,050.00
YEAR 9	80,120,000.00	5,455,000.00	4,064,812.50	9,519,812.50
YEAR 10	74,405,000.00	5,715,000.00	3,805,700.00	9,520,700.00
YEAR 11	68,420,000.00	5,985,000.00	3,534,237.50	9,519,237.50
YEAR 12	62,150,000.00	6,270,000.00	3,249,950.00	9,519,950.00
YEAR 13	55,585,000.00	6,565,000.00	2,952,125.00	9,517,125.00
YEAR 14	48,705,000.00	6,880,000.00	2,640,287.50	9,520,287.50
YEAR 15	41,500,000.00	7,205,000.00	2,313,487.50	9,518,487.50
YEAR 16	33,950,000.00	7,550,000.00	1,971,250.00	9,521,250.00
YEAR 17	26,045,000.00	7,905,000.00	1,612,625.00	9,517,625.00
YEAR 18	17,765,000.00	8,280,000.00	1,237,137.50	9,517,137.50
YEAR 19	9,090,000.00	8,675,000.00	843,837.50	9,518,837.50
YEAR 20	-	9,090,000.00	431,775.00	9,521,775.00
		<u>\$ 121,185,000.00</u>	<u>\$ 69,197,762.50</u>	<u>\$ 190,382,762.50</u>

Estimated issuance costs of \$1,185,000 are included in this schedule.
Long-term rates are assumed to be 4.75%. Rates are subject to market change.
Prepared by the Office of the Treasurer - Treasury Services 3/10/14

Rates are subject to market change. Amounts are preliminary estimates that will be revised at the time bonds are issued.



College of Veterinary Medicine & Biomedical Sciences Education Building

Texas A&M University

Project No. 02- 3125

BOARD OF REGENTS

10. Adoption of a Resolution Honoring Mr. John E. Bethancourt '74 for His Outstanding Dedication and Service as a Trustee of the Texas A&M Foundation, Texas A&M
11. Adoption of a Resolution Honoring the Memory of Mr. Ford D. Albritton, Jr., A&M System BOR
12. Adoption of a Resolution Honoring LtGen Joseph F. Weber, USMC (Ret) as Vice President Emeritus for Student Affairs, Texas A&M
13. Adoption of a Resolution Recognizing Mr. Nicholas Madere for his Service as the 2013-2014 Student Member of the Board of Regents of The Texas A&M University System and Bestowing the Title of Student Regent Emeritus, A&M System BOR
18. *(Previously shown as C-49)*
Approval of the Establishment of the International Studies and STEM Academy, and Authorization to Request Approval from the THECB, TAMU
19. Adoption of a Resolution Honoring Texas A&M University Head Soccer Coach Gerald Guerrieri for His Leadership and the Texas A&M Soccer Coaching Staff and Players for Their Performance During the 2013 Season, A&M System

Executive Session Items

14. Appointment of Dean of the College of Education and Human Services, A&M-Commerce
15. Appointment of Deputy Director, TEEX
16. *Authorization for the President to Negotiate and Execute New Employment Contracts with the Head Women's Soccer Coach and Assistant Football Coach-Defensive Backs, Texas A&M
17. Appointment of Dean of the School of Law, Texas A&M

***Certified by the general counsel or other appropriate attorney as confidential or information that may be withheld from public disclosure in accordance with Section 551.1281 and Chapter 552 of the Texas Government Code.**

Agenda Item No.

TEXAS A&M UNIVERSITY

Office of the President

April 15, 2014

Members, Board of Regents
The Texas A&M University System

Subject: Adoption of a Resolution Honoring Mr. John E. Bethancourt '74 for His Outstanding Dedication and Service as Trustee of the Texas A&M Foundation

I respectfully request that the Board of Regents approve the following resolution honoring Mr. John E. Bethancourt '74 for his service to Texas A&M University.

“WHEREAS, Mr. John E. Bethancourt, a member of the Class of 1974, has served Texas A&M University with honor and distinction in a variety of capacities; and

WHEREAS, Mr. Bethancourt graduated with a bachelor's degree in petroleum engineering from Texas A&M University where he was vice president of the Student Engineering Council; a student senator; a member of Tau Beta Pi, the Engineering Honor Society; a member of the Residence Hall Association; a resident advisor for Hughes Hall and president of the Hughes Hall Student Council; and with J. Wayne Stark '39 as his mentor, earned the coveted Aggie title of 'Starkie'; and

WHEREAS, Mr. Bethancourt earned an executive M.B.A. from Duke University; and

WHEREAS, Mr. Bethancourt has 37 years of distinguished service in the petroleum engineering industry at Chevron Corporation as vice president of technology and services, a position in which he was responsible for overseeing the company's environmental, health and safety efforts, major project management, procurement and mining operations; at Texaco as an area manager in Victoria, Texas, and later as vice president and president of its worldwide productions operations; and at Getty Oil Company as a field engineer and area manager in Bryan, Texas; and

WHEREAS, Mr. Bethancourt is a member of the board of directors for Devon Energy Corporation; a member and past director of the Society of Petroleum Engineers; a past director of the National Action Council for Minorities in Engineering Inc.; former chairman of the Petroleum and Energy Committee of the Bryan Chamber of Commerce; former director of Midland Junior Achievement; and a member of the Board of Governors of Miramont Country Club in Bryan; and

WHEREAS, Mr. Bethancourt and his wife Debbie '76, are multimillion-dollar donors to Texas A&M University; and he is a Distinguished Alumnus (2011) of Texas A&M University; a Dwight Look College of Engineering Outstanding Alumnus (2007); a member of The Association of Former Students Endowed Diamond Century Club; a Heritage member of the A&M Legacy Society; a campaign co-chair for the *Lead By Example* Campaign; a former member of Texas A&M University's International Programs Board and the Harold Vance Department of Petroleum Engineering Advisory Council; and a former member of the Memorial Student Center Renovation and Expansion Committee and the Vision 2020 Strategic Planning Committee; and

WHEREAS, Mr. Bethancourt and his wife Debbie will from this day forward be known as valued partners to Texas A&M University for more than 33 years of generous support, including creating the endowed John E. '74 and Deborah F. '76 Bethancourt Scholarship in Petroleum Engineering, the Deborah F. '76 and John E. Bethancourt '74 Professorship in Petroleum Engineering, the Deborah F. '76 and John E. Bethancourt '74 President's Endowed Scholarship, and the C.O. Smith '50 Scholarship in Horticulture; and for supporting the Memorial Student Center Renovation and Expansion Project, for which the grand ballroom in the MSC bears the name Debbie '76 and John '74 Bethancourt Family Ballroom; for supporting MSC OPAS; and for their long-time support of Texas A&M University athletics, particularly its football and baseball programs, and playing an instrumental role in the renovations to Olsen Field; and

WHEREAS, Mr. Bethancourt has served the Texas A&M Foundation's Board of Trustees with distinction for seven years, in addition to a prior role as the northern California regional co-chair for the Texas A&M Foundation's *One Spirit One Vision* campaign; now, therefore, be it

RESOLVED, that we, the members of the Board of Regents of The Texas A&M University System, gratefully recognize the outstanding dedication and service of Mr. Bethancourt as a trustee of the Texas A&M Foundation, and his efforts to maintain the excellence that defines Texas A&M University and the Texas A&M Foundation; and, be it, further

RESOLVED, that this resolution be included in the minutes, and official copies thereof be signed by the Chairman of the Board of Regents of The Texas A&M University System, and be presented to Mr. Bethancourt and to the Archives of Texas A&M University as an expression of great appreciation and respect for Mr. John E. Bethancourt '74.

ADOPTED, this 1st day of May 2014."

Respectfully submitted,

Mark A. Hussey
Interim President

Approval Recommended:

John Sharp
Chancellor

Billy Hamilton
Executive Vice Chancellor and
Chief Financial Officer

Approved for Legal Sufficiency:

Ray Bonilla
General Counsel

THE TEXAS A&M UNIVERSITY SYSTEM

Office of the Board of Regents

April 24, 2014

Members, Board of Regents
The Texas A&M University System

Subject: Adoption of a Resolution Honoring the Memory of Mr. Ford D. Albritton, Jr.

Approval of the following resolution honoring the memory of Mr. Ford D. Albritton, Jr. by the Board of Regents is recommended:

“WHEREAS, Mr. Ford D. Albritton, Jr., a 1943 Texas A&M University graduate who served his alma mater with distinction in a host of unsurpassed ways, and was a proud member of what has become known as the "Greatest Generation" for distinguished service in World War II, passed away on January 26, 2014, at the age of 93; and

WHEREAS, Mr. Albritton will be remembered for generations for his inspired leadership and service in key positions benefitting Texas A&M University, and for the many gifts in various forms that he and his wife, Martha, generously gave to Texas A&M University, including the Albritton Tower, a bell tower and carillon that bears the Albritton name and has become a major campus landmark; and

WHEREAS, at one point in his illustrious service to his alma mater, during the late 1960s and early 1970s, Mr. Albritton served as a member of the Board of Regents of The Texas A&M University System, from 1968 until 1975, as President of The Association of Former Students in 1969, and as President of the Texas A&M Research Foundation from 1970 until 1972, and, additionally, during that period he provided leadership and passionate support for the organization that is now known as The 12th Man Foundation; and

WHEREAS, Mr. Albritton's multifaceted service and leadership came at a crucial time in the history and development of Texas A&M University, a period in which participation in the Corps of Cadets was made voluntary and in which admission was opened to women and to African-American students; and

WHEREAS, while a student at Texas A&M University, Mr. Albritton was a proud member of the Corps of Cadets, where he rose to become Commander of Battery G in Field Artillery and gained invaluable training that held him in exceptionally good stead when he entered the United States Army during World War II and flew 108 combat missions as an artillery pilot in the Pacific Theater, with his military service recognized by presentation of the Air Medal with three Oak Leaf Clusters, as well as with numerous other citations, and he also was a recipient of the Purple Heart; and

WHEREAS, Mr. Albritton was presented the Distinguished Alumnus Award in 1977 by Texas A&M University and The Association of Former Students in recognition of his professional accomplishments and community service, as well as for his deep dedication and distinguished service to his alma mater; and

WHEREAS, in addition to the Albritton Tower and Carillon that chimes every fifteen minutes, as well as offering spectacular sound displays and music on special occasions and after commencement ceremonies and other special events on campus, including football victories, the gifts of Mr. and Mrs. Albritton include a large aluminum work of art depicting space flight that graces the entrance to the Olin E. Teague Research Center on campus; and

WHEREAS, prior to moving the family home and business operations to Dallas, Texas, Mr. Albritton was a prominent citizen of Bryan, Texas, where he owned and operated the community's largest industrial firm, Albritton Engineering Corporation, better known as ALENCO, which grew to be the largest aluminum window and door manufacturing operation in the United States, and he was highly active in numerous civic and community endeavors, including providing leadership and major support for St. Joseph Hospital during a period of major expansion; now, therefore, be it

RESOLVED, that we, the members of the Board of Regents of The Texas A&M University System express our profound admiration and respect for the late Mr. Ford D. Albritton, Jr., and for the extraordinary service that he so graciously and proudly rendered to his alma mater, Texas A&M University, and to The Texas A&M University System, and for the many gifts and donations that he and Mrs. Albritton so generously provided to Texas A&M University over a period of decades; and, be it, further

RESOLVED, that we offer our deepest condolences to Mr. Albritton's wife of 67 years, Martha, and daughter, Sally Wilson; sons, Ford D. Albritton III '69, Robert L. Albritton '71 and John Albritton, and their families in this time of great loss; and, be it, further

RESOLVED, that this resolution be included in the minutes, with copies thereof signed by the Chairman of the Board of Regents, and be sent to members of Mr. Albritton's family, and to the Archives of Texas A&M University and The Texas A&M University System, as a permanent mark of the respect of this Board for the life and work of the late Mr. Ford D. Albritton, Jr.

ADOPTED, this 1st day of May 2014."

Respectfully submitted,

Phillip D. Adams
Chairman, Board of Regents
The Texas A&M University System

Approved for Legal Sufficiency:

Ray Bonilla
General Counsel

TEXAS A&M UNIVERSITY

Office of the President

April 15, 2014

Members, Board of Regents
The Texas A&M University System

Subject: Adoption of a Resolution Honoring LtGen Joseph F. Weber, USMC (Ret.) as Vice President Emeritus for Student Affairs

We respectfully request the Board of Regents approval of the following resolution honoring LtGen Joseph F. Weber for his service to Texas A&M University.

“WHEREAS, LtGen Joseph Weber received his Bachelor of Science degree from Texas A&M University in 1972; and

WHEREAS, LtGen Weber served the nation for 36 years in the United States Marine Corps and his final active duty Marine Corps assignment was as Commander, Marine Forces Command, Commanding General Fleet Marine Forces Atlantic, Commanding General Marine Bases Atlantic, where he was responsible for 74,000 personnel with an annual budget of \$80 million and holdings and assets totaling \$33 billion; and

WHEREAS, LtGen Weber served as Vice President for Student Affairs at Texas A&M University, where he managed a division of over 600 staff, with a budget of approximately \$100 million per year, serving over 52,000 students; and

WHEREAS, during his tenure, LtGen Weber oversaw approximately \$600 million in renovation and new construction of numerous facilities including the Memorial Student Center, Hullabaloo Residence Hall, Corps Halls and Living Learning Centers, and the Koldus Student Services Building, and initiated the planning of the West Campus Housing project and the renovations to the Commons facility and the Student Recreation Center; and

WHEREAS, during LtGen Weber’s vice presidency, the Texas A&M University Corps of Cadets grew from 1,888 cadets to over 2,450, its largest membership since 1970; and

WHEREAS, LtGen Weber’s commitment to helping students be personally and academically successful led to his collaboration with academic and university partners in the establishment of the Academic Success Center; and

WHEREAS, recognizing the need to provide additional support to the growing number of returning student veterans, LtGen Weber represented Texas A&M University in Congress with congressional testimony about veterans’ services and led the effort to create the Veteran Resource & Support Center, which further established Texas A&M University as a veteran-friendly campus; and

WHEREAS, LtGen Weber, in an effort to maximize opportunities and create efficiencies within the Division of Student Affairs, facilitated the addition of the Department of Music Activities

and the consolidation of the University Art Galleries and the University Center and Special Events; and

WHEREAS, LtGen Weber led the efforts to partner with Sterling Golf leading to a multi-million dollar renovation of the Campus Course designed by architect Jeff Blume; and

WHEREAS, LtGen Weber played a critical role in the recognition of Clarence Sasser as Texas A&M University's eighth Medal of Honor recipient; and

WHEREAS, recognizing the Division of Student Affairs' role in developing students into leaders of character dedicated to serving the greater good, LtGen Weber oversaw the creation and expansion of various high impact experiences including the Corps of Cadets International Excursions and the "I Lead Maroon" leadership program; and

WHEREAS, LtGen Weber always treated the Aggie family as his own as he met with countless prospective, current and former students, and faculty and staff, listening to their stories and sharing his own; now, therefore, be it

RESOLVED, that the students, former students, parents, faculty, staff and administration of Texas A&M University express their enduring appreciation for the leadership LtGen Weber has provided to the Texas A&M University Division of Student Affairs by conferring upon him the title Vice President Emeritus for Student Affairs, to be effective immediately; and, be it, further

RESOLVED, that this resolution be included in the minutes, with copies thereof signed by the Chairman of the Board of Regents, and be presented to LtGen Weber and to the Archives of Texas A&M University as an expression of appreciation for his service to Texas A&M University.

ADOPTED, this 1st day of May 2014."

Respectfully submitted,

Mark A. Hussey
Interim President
Texas A&M University

Approval Recommended:

Approved for Legal Sufficiency:

John Sharp
Chancellor

Ray Bonilla
General Counsel

Billy Hamilton
Executive Vice Chancellor and
Chief Financial Officer

THE TEXAS A&M UNIVERSITY SYSTEM

Office of the Board of Regents

March 20, 2014

Members, Board of Regents
The Texas A&M University System

Subject: Adoption of a Resolution Recognizing Mr. Nicholas Madere for his Service as the 2013-2014 Student Member of the Board of Regents of The Texas A&M University System and Bestowing the Title of Student Regent Emeritus

Approval of the following resolution recognizing Mr. Nicholas Madere by the Board of Regents is recommended:

“WHEREAS, Mr. Nicholas Madere was appointed as Student Regent of The Texas A&M University System by Governor Rick Perry in 2013; and

WHEREAS, he is pursuing a Bachelor of Science in the College of Biology with a minor in Anthropology at Texas A&M University; and

WHEREAS, Mr. Madere has held leadership positions both inside and outside the Texas A&M Corps of Cadets and Squadron 20; and

WHEREAS, he has held the positions of First Sergeant, Finance Corporal and that of a Squad Leader; and

WHEREAS, Mr. Madere is currently serving as the Commanding Officer of the unit for the 2013-2014 academic year; and

WHEREAS, he is a member of the Ross Volunteer Company, the Honor Guard for the Governor of Texas; and

WHEREAS, Mr. Madere is a member of the Chancellor’s Advisory Student Council; and

WHEREAS, he formerly served as the Financial Development Executive for the Memorial Student Center Student Conference on National Affairs and as the Development Executive for the Memorial Student Center Wiley Lecture Series; and

WHEREAS, Mr. Madere has completed several internships and, upon completion of his degree, he plans to attend dental school pursuant to his interests in both Oral Surgery and Cosmetic Dentistry; and

WHEREAS, during his year of service on the Board of Regents, student enrollment at A&M System institutions grew from 125,466 to 131,290; and

WHEREAS, The Texas A&M University System’s budget grew from \$3.5 billion to \$3.8 billion; and

WHEREAS, during Mr. Madere’s tenure, The Texas A&M University System gained approval from the Texas Higher Education Coordinating Board to offer a Juris Doctor degree with a major in law at the Texas A&M University School of Law beginning in fall 2014; and

WHEREAS, The Texas A&M University System announced a unique public-private partnership with GlaxoSmithKline to assure a strong biosecurity product development and manufacturing base on U.S. soil, providing the capacity to supply 50 million doses of pandemic influenza vaccine within four months of an outbreak; and

WHEREAS, The Texas A&M University System developed a best-practices model for providing support and services to student veterans, dependents and military personnel, a first for a major university system in Texas and one of the first in the country; and

WHEREAS, with the addition of the Health Science Center under the umbrella of its flagship campus, Texas A&M University is now the top research university in the southwest, with over \$780 million in research expenditures; and

WHEREAS, Mr. Madere worked closely with the student leaders at The Texas A&M University System's eleven universities and health science center, visiting the campuses, working with students on a variety of issues, and speaking at commencements and other events; and

WHEREAS, Mr. Madere also brought the opinions and perspectives of students across The Texas A&M University System back to the Board of Regents, enriching the Board's ability to lead; now, therefore, be it

RESOLVED, that we, the members of the Board of Regents of The Texas A&M University System express our appreciation for the outstanding leadership shown by Mr. Nicholas Madere as the 2013-2014 Student Regent of The Texas A&M University System; and, be it, further

RESOLVED, that in honor of his service to the Board, the title of Student Regent Emeritus of the Board of Regents of The Texas A&M University System is hereby bestowed upon Mr. Nicholas Madere, with all the rights and privileges pertaining thereto; and, be it, further

RESOLVED, that this resolution be included in the minutes, with copies thereof signed by the Chairman of the Board of Regents, and be presented to Mr. Madere and to the Archives of The Texas A&M University System, as a permanent tribute to the high esteem in which he is held as a Student Regent of The Texas A&M University System.

ADOPTED, this 1st day of May 2014."

Respectfully submitted,

Phillip D. Adams
Chairman, Board of Regents
The Texas A&M University System

Approved for Legal Sufficiency:

Ray Bonilla
General Counsel

Agenda Item No.

AGENDA ITEM BRIEFING

Submitted by: Ray M. Keck, III, President
Texas A&M International University

Subject: Approval of the Establishment of the International Studies and STEM Academy, and Authorization to Request Approval from the Texas Education Agency

Proposed Board Action:

Approve the establishment of the International Studies and STEM Academy at Texas A&M International University (TAMIU), authorize TAMIU to obtain approval from the Commissioner of the Texas Education Agency, and delegate management and control of the Academy to the Chief Executive Officer.

Background Information:

In 2005, the 79th Texas Legislature approved Senate Bill 151 that established the Texas Academy of International Studies at TAMIU. The Academy will allow junior and senior level high school students to complete high school graduation requirements while earning college credits that emphasize an interdisciplinary approach to international studies. The Academy is modeled after the Texas Academy of Math and Science at the University of North Texas. At the end of two years, students will receive a high school diploma and will have earned at least 60 college credit hours. Students will be able to remain and complete their undergraduate degree or transfer to another institution.

TAMIU's partnership with the Laredo Regional Campus of The University of Texas Health Science Center San Antonio (UTHSCSA) provides the educational opportunity for students with an interest in becoming healthcare professionals and presents the need to expand the Academy to include a focus on STEM-related coursework.

The plan is to admit 50 high school students entering their junior year each fall with a maximum of 100 students in the program (50 rising juniors and 50 rising seniors). Prospective students will be expected to be Texas Success Initiative compliant, have appropriate PSAT/SAT scores and meet the admission requirements of TAMIU. Students will take a full academic load (15 hours/semester) and be integrated into college classes.

A&M System Funding or Other Financial Implications:

No institutional funds will be used to support the Academy. Funding will come from Average Daily Attendance (ADA) funds, private philanthropy and a partnership with the Laredo Regional Campus of UTHSCSA.

Agenda Item No.

TEXAS A&M INTERNATIONAL UNIVERSITY

Office of the President

April 15, 2014

Members, Board of Regents
The Texas A&M University System

Subject: Approval of the Establishment of the International Studies and STEM Academy, and
Authorization to Request Approval from the Texas Education Agency

I recommend adoption of the following minute order:

“The Board of Regents of The Texas A&M University System approves the establishment of the International Studies and STEM Academy at Texas A&M International University.

The Board also authorizes Texas A&M International University to obtain approval from the Texas Education Agency and delegates management and control of the Academy to the Chief Executive Officer.”

Respectfully submitted,

Ray M. Keck, III
President

Approval Recommended:

Approved for Legal Sufficiency:

John Sharp
Chancellor

Ray Bonilla
General Counsel

Billy Hamilton
Executive Vice Chancellor and
Chief Financial Officer

James R. Hallmark
Vice Chancellor for Academic Affairs

TEXAS A&M UNIVERSITY

Office of the President

April 22, 2014

Members, Board of Regents
The Texas A&M University System

Subject: Adoption of a Resolution Honoring Texas A&M University Head Soccer Coach Gerald Guerrieri for His Leadership and the Texas A&M Soccer Coaching Staff and Players for Their Performance During the 2013 Season

I respectfully request the Board of Regents' approval of the following resolution honoring Head Coach Guerrieri and the Texas A&M University soccer coaching staff and players.

“WHEREAS, Head Coach Gerald Guerrieri’s talented staff includes Associate Head Coach Phil Stephenson, Assistant Coach Lori Stephenson, Assistant Coach Mary Grace Schmidt, Director of Operations Curt Magnuson, Strength and Conditioning Coach Paul Sealey and Athletic Trainer Andi Tate; and

WHEREAS, the Texas A&M University soccer team under the direction of Head Coach Guerrieri won its first SEC Tournament title with a 2-1 win over Florida on November 10, 2013, at Orange Beach Soccer Complex in Orange Beach, Alabama; and

WHEREAS, the team earned its first ever SEC regular season championship with a 9-2 conference record and an 18-5-2 overall record; and

WHEREAS, the Aggie soccer program earned a berth to its 19th consecutive NCAA Tournament; and

WHEREAS, Head Coach Guerrieri was named the Southeastern Conference Coach of the Year; and

WHEREAS, the team advanced to its 12th NCAA Division I Championship Sweet Sixteen defeating Utah 1-0 at Ellis Field in College Station, Texas, November 15, 2013, and advanced in a shootout against Texas Tech University at Fetzer Field in Chapel Hill, North Carolina, November 22, 2013; and

WHEREAS, all members of the Texas A&M Soccer Team displayed a high dedication and proficiency, and spent countless hours in training, including: Allie Bailey, Bianca Brinson, Janae Cousineau, Ana Cruz, Jordan Day, Leigh Edwards, Shea Groom, Ashlynn Harryman, Liz Keester, Annie Kunz, Rachel Lenz, Kristi Leonard, Renee McDermott, Kelley Monogue, Karlie Mueller, Cristina Sanchez-Quintanar, Taylor Saucier, Sarah Shaw, Meghan Streight, Jackie Tondl and Grace Wright; and

WHEREAS, the team earned a Cumulative Team Grade Point Average of 3.227; and

WHEREAS, Shea Groom garnered national distinction on the National Soccer Coaches Association of America (NSCAA) All-America Third Team, while she and Meghan Streight also earned national distinction on the NSCAA Scholar All-America First Team; and

WHEREAS, Ms. Groom and Ms. Streight secured regional distinction on the NSCAA All-South Region First Team and Ms. Groom, Ms. Streight, Leigh Edwards and Annie Kunz earned distinction on the NSCAA Scholar All-South Region Team; and

WHEREAS, Ms. Groom, Ms. Streight, Ms. Edwards, Jordan Day and Kelley Monogue were selected to the All-SEC Team and Liz Keester was named to the SEC All-Freshman Team; and

WHEREAS, Ms. Keester was selected as SEC Tournament MVP and Allie Bailey, Ms. Groom, Ms. Keester and Ms. Streight were named to the SEC All-Tournament Team; and

WHEREAS, Ms. Streight, Ms. Edwards, Ms. Groom, Ms. Kunz, Rachel Lenz, Kristi Leonard, Karlie Mueller, Cristina Sanchez-Quintanar, Janae Cousineau, and Jackie Tondl earned distinction on the SEC Academic Honor Roll; now, therefore, be it

RESOLVED, that the Board of Regents of The Texas A&M University System desires to express its appreciation for the outstanding leadership shown by Head Coach Guerrieri, and the Texas A&M soccer coaching staff, and the performance of the Texas A&M University Soccer Team during the 2013 college soccer season; and, be it, further

RESOLVED, that this resolution be included in the minutes, and copies thereof, signed by the Chairman of the Board of Regents, be presented to Head Coach Guerrieri, to the coaching staff and other staff members, and to each member of the team, and to the Archives of Texas A&M University, as a permanent mark of this Board's appreciation and gratitude to all these individuals for a job well done.

ADOPTED, this 1st day of May 2014.”

Respectfully submitted,

Mark A. Hussey
Interim President

Approval Recommended:

John Sharp
Chancellor

Approved for Legal Sufficiency:

Ray Bonilla
General Counsel

Billy Hamilton
Executive Vice Chancellor and
Chief Financial Officer

Agenda Item No.

AGENDA ITEM BRIEFING

Submitted by: Dan R. Jones, President
Texas A&M University-Commerce

Subject: Appointment of Dean of the College of Education and Human Services

Proposed Board Action:

Appoint Dr. Timothy Letzring as Dean of the College of Education and Human Services at Texas A&M University-Commerce (A&M-Commerce), effective immediately.

Background Information:

System Policy [01.03, *Appointing Power and Terms and Conditions of Employment*](#), requires that the Board appoint deans of member universities.

After conducting a nationwide search and receiving input from a university-wide committee, President Dan Jones recommends Dr. Timothy Letzring for the position of Dean of the College of Education and Human Services. The search committee received and reviewed 26 applications and campus interviews were conducted with three candidates. Following the campus visits, Dr. Letzring was recommended as the top candidate. Dr. Letzring brings to the position administrative and academic experience commensurate with the responsibilities.

As Dean, Dr. Letzring serves as the chief administrative officer of the college in all matters related to academic affairs, including teaching, research and service. This includes the oversight, evaluation and leadership of the Departments of Curriculum and Instruction, Educational Leadership, Health and Human Performance, Nursing, Psychology, Counseling and Special Education, and Social Work.

A copy of his curriculum vitae is attached.

A&M System Funding or Other Financial Implications:

President Jones recommends an initial salary of \$174,000 for Dr. Letzring to be funded from state appropriated education and general funds.

Agenda Item No.

TEXAS A&M UNIVERSITY-COMMERCE

Office of the President

January 28, 2014

Members, Board of Regents
The Texas A&M University System

Subject: Appointment of Dean of the College of Education and Human Services

I recommend adoption of the following minute order:

**“Effective immediately, Dr. Timothy Letzring is hereby appointed
Dean of the College of Education and Human Services at Texas A&M
University-Commerce, at an initial salary of \$174,000.”**

Respectfully submitted,

Dan R. Jones
President

Approval Recommended:

Approved for Legal Sufficiency:

John Sharp
Chancellor

Ray Bonilla
General Counsel

Billy Hamilton
Executive Vice Chancellor and
Chief Financial Officer

James R. Hallmark
Vice Chancellor for Academic Affairs

Personnel Actions Requiring Board Action

Proposed New Hire:

Name: Dr. Timothy Letzring

Title: Dean, College of Education and Human Services

Salary: \$ \$174,000

External Market Data:

	Survey Name	Survey Job Title	Survey Annual Salary
1.	CUPA - 2013-2014 Administrators	Dean, Education	\$199,614*
2.	Salary Survey	Dean, Education	\$187,985**
3.			
4.			
5.			

Internal Salary Data:

	Incumbent Name	Job Title	Annual Salary
1.	Dr. Steve Williams	Dean, College of Business and Entrepreneurship	\$211,000
2.	Dr. Sal Attardo	Dean, College of Humanities, Social Sciences, & Arts	\$150,800
3.	Dr. Grady Blount	Dean, College of Science, Engineering, & Agriculture	\$150,800
4.			
5.			

Comments, if necessary

*Median Salary, Doctorate-Granting Institutions. (College of Education at Texas A&M University-Commerce offers four doctoral degree programs.)

**Median Salary, All institutions with enrollment greater than 9,576 students. (A&M-Commerce headcount enrollment approaches 12,000 students.)

Curriculum Vitae

BACKGROUND INFORMATION

Name: Timothy D. Letzring

Office Address: Leadership and Counselor Education
School of Education 120
Guyton Hall
University of Mississippi
MS 38655

EDUCATION

<i>Institution</i>	<i>Fields of Study</i>	<i>Degree</i>	<i>Year</i>
University of Georgia	Higher Education	Ed.D.	1994
Stetson University College of Law	Law	J.D.	1991
Louisiana College	Major: Mathematics Minor: Chemistry	B.S.	1987

Other non-degree education and training

- National Institute of School Leadership, Certified Trainer (2008)
- NCATE, Board of Examiner's Training (2007)
- AACTE Chair Leadership Institute (2005)
- Seven Effective Habits Seminar (2000)
- Faculty Technology Development inaugural summer program, University of Mississippi (1997)

MEMBERSHIP IN PROFESSIONAL ASSOCIATIONS

- Texas Bar. Attorney at law since 1995
- Association for the Study of Higher Education
- Education Law Association
- American Association of Colleges of Teacher Education
- Board of Examiners, National Council for the Accreditation of Teacher Education

PROFESSIONAL EXPERIENCE

2004 - present Chair
Leadership and Counselor Education
University of Mississippi

Responsibilities as Chair

- Responsible for the quality and effectiveness of the instructional programs (Educational Leadership, Counseling, and Higher Education), student learning, curriculum, and research.
- Maintain professional relationships with superintendents and principal.
- Led the department through the accreditation processes at the program, School, and institution level.
- Oversee scheduling of courses.
- Staffing of courses with both full time and adjunct faculty.
- Recruit and hire faculty.
- Supervise and hire graduate assistants for the department in consultation with program coordinators.
- Work collaboratively with faculty in curriculum development in the three program areas.
- Represent the department on the Dean Leadership Team
- Advocate for resources and support for the department and faculty.
- Facilitate and provide leadership for departmental strategic planning as aligned with the School and institutional strategic planning.
- Speak at student orientations for the various programs and other student functions.
- Oversee budget, spending, and revenue allocations.
- In cooperation with the three program coordinators, administer funds for graduate assistantships.
- Maintain good relations with various departments across the institution that maintain graduate assistantships for students in our programs.
- Complete annual report as required by provost.
- Complete various required forms and reports as requested by School of Education Dean, Graduate School Dean, and Provost.
- Provide support for faculty professional development and research efforts.
- Teach courses as needed.
- Serve on various committees and task forces.

Selected Accomplishments

- Coordinated and led the successful CACREP reaccreditation process for the counseling program.
- Developed podcasts to support the school law course so that I could better support the course on three campuses.
- Increased the full-time tenure track faculty from eight to fourteen and increased diversity.
- Administer two multi-million dollar grants for the creation and implementation of the UM Principal Corps program.
- Certified Trainer for the Mississippi LEADS grant, working with superintendents and principals in low performing school districts to improve educational results (2009- present).
- Co-Principal Investigator on an annual \$100,000 Educational Leadership grant from the

Mississippi legislature.

- Department nominated for institutional diversity award for the number of minority doctoral graduates.
- Member of several task forces in preparation for university SACS regional re-accreditation.
- Increased the number of departmental graduate assistantships for full-time doctoral students.
- Assisted with expanding graduate programs to institution's regional centers increasing enrollment across programs and maintaining quality and diversity of students.
- Worked with faculty to access training for development of on-line courses, which also lead to an increase in the number of courses offered in on-line format.
- Member of Graduate Council - (2005 - present).

1999 - 2004

Associate Professor and Program Coordinator
Leadership and Counselor Education University of Mississippi

Responsibilities as Associate Professor and Coordinator

- Coordinated a master's and doctoral program in higher education.
- Supervised and selected graduate assistants
- Maintained and developed good relationships with offices across campus for both graduate assistantships and practicum opportunities.
- Taught in both higher education and educational leadership areas.
- Maintained research agenda.
- Responsible for curriculum development of programs.
- Directed dissertations and served on committees.
- Served on various committees and task forces.

Selected Accomplishments

- Created proposal for separate Ph.D. program in Higher Education, which was approved by the state board of higher education.
- Coordinated and led the successful ACPA Commission XII CAS self-study, resulting in the only Mississippi institution with both a recognized master and doctoral program.
- Developed relationships with university offices increasing graduate assistantship opportunities for our students.
- Increased enrollment of the master's program and expanded the recruiting base to a national market.
- Member of Provost's task force to develop small enrollment first year class taught by tenure-track or tenured faculty.
- Member of initial Lott Leadership Institute Committee
- Selected to lead Lott Leadership College summer program.

1997 - 1999

Assistant Professor of Education Law
Education Leadership and Policy University of South Carolina

Responsibilities

- Continued research agenda in both higher education and K-12 education law
- Serves on dissertation committees
- Taught the law class in both higher education and educational leadership areas
- Advised students
- Served as chair of search committees

1994 - 1997

Assistant Professor

Educational Leadership and Psychology University of Mississippi

Responsibilities

- Developed research agenda, primarily in higher education law
- Served on dissertation committees
- Taught in both higher education and educational leadership areas
- Advised students
- Served on various committees and task forces

SCHOLARSHIP

Articles, Book Chapters, and Professional Publications

- Letzring, T.D. & Snow, M.S. (2011). Mental Health Professionals and HIPPA. *The International Journal of Play Therapy*, Vol 20(3), Jul 2011, 153-164. American Psychological Association.
- Letzring, T.D. & Wolff, L.A. (2009). "Student Worker Free Speech on the Public Campus: A twist to a constant issue." *College Student Affairs Journal*, 28(1). Norfolk, VA: Southern Association for College Student Affairs.
- Gehring, D.D. & Letzring T.D. (2007). *The College Student and the Courts Quarterly Supplements*. Asheville: College Administration Publications, Inc. Vol. 40, Nos. 1-3.
- Gehring, D.D. & Letzring T.D. (2006). *The College Student and the Courts Quarterly Supplements*. Asheville: College Administration Publications, Inc. Vol. 39, Nos. 1-4.
- Gehring, D.D. & Letzring T.D. (2005). *The College Student and the Courts Quarterly Supplements*. Asheville: College Administration Publications, Inc. Vol. 38, Nos. 1-4.
- Gehring, D.D. & Letzring T.D. (2004). *The College Student and the Courts Quarterly Supplements*. Asheville: College Administration Publications, Inc. Vol. 37, Nos. 1-4.
- Grant, L.F. & Letzring, T.D. (2003). "Status of Cultural Competence in Nursing Education: A literature review." *The Journal of Multicultural Nursing & Health*, Vol. 9, No. 2. Chataugua, NY: Center for the Study of Culturally Competent Health Institutions.
- Gehring, D.D. & Letzring T.D. (2003). *The College Student and the Courts Quarterly Supplements*. Asheville: College Administration Publications, Inc. Vol. 36, Nos. 1-4.
- Holmes, L. A., Sullivan, K., & Letzring, T. D. (2002). African American freshman students' perceptions of community at four predominantly white public universities in the southern universities group. *College Student Affairs Journal*, 22(1), 34-45.
- Gehring, D.D. & Letzring T.D. (2002). *The College Student and the Courts Quarterly Supplements*. Asheville: College Administration Publications, Inc. Vol. 35, Nos. 1-4.

Supplements. Asheville: College Administration Publications, Inc. Vol. 36, Nos. 1-4.

- Gehring, D.D. & Letzring T.D. (2001). *The College Student and the Courts Quarterly Supplements*. Asheville: College Administration Publications, Inc. Vol. 35, Nos. 1-4.
- Sutton, E.M., Letzring, T.D., Terrell, M.C., and Poats, L. (2000). Hazing as a form of campus violence. *NASAP Journal*, Vol. 3, No. 1. Chicago: National Association of Student Affairs Professional.
- Gehring, D.D. & Letzring T.D. (2000). *The College Student and the Courts Quarterly Supplements*. Asheville: College Administration Publications, Inc. Vol. 34, Nos. 1-4.
- Letzring, T.D. (1999). Risk Management: Four Methods as a Guide. *School Business Affairs*. Reston, VA: Association of School Business Officials.
- Letzring, T.D. (1999). Student Activity Fees and the Constitution: How the law affects the funding of student programming organizations. *Programming on the Road*, Vol. 4, No. 9. Columbia, SC: National Association of Campus Activities.
- Gehring, D.D. & Letzring T.D. (1999). *The College Student and the Courts Quarterly Supplements*. Asheville: College Administration Publications, Inc. Vol. 33, Nos. 1-4.
- Phelps, M.O., Young, D.P., & Letzring, T.D. (1998). Chapter entitled, Policies, Procedures, and Legal Issues. In C. Swann, S. Henderson, & J. Smith, (Eds.), *College Admission: A handbook*. Washington, DC: American Association of Collegiate Registrars and Admissions Officers (AACRAO).
- Gehring, D.D. & Letzring T.D. (1997). *The College Student and the Courts Quarterly Supplements*. Asheville: College Administration Publications, Inc. Vol. 32, Nos. 1-4.
- Letzring, T. D. (1997). The Impact on Institutional Research of Open Meeting and Open Records Laws in Higher Education. In J. F. Volkwein, & L. Litten, (Series Eds.) & L. G. Jones (Vol. ed.), *New Directions in Institutional Research, Preventing Lawsuits: The Role of Institutional Research* (Vol. 96). San Francisco: Jossey-Bass.
- Letzring, T.D. (1997). Legal Cases and Institutional Research Involving Faculty Dismissals Based on Financial Exigency. In J. F. Volkwein, & L. Litten, (Series Eds.) & L. G. Jones (Vol. ed.), *New Directions in Institutional Research, Preventing Lawsuits: The Role of Institutional Research* (Vol. 96). San Francisco: Jossey-Bass.
- Letzring, T.D., & Holcomb, T. (1996). Liability, alcohol, and student conduct codes: Balancing student and institutional rights. *The College Student Affairs Journal*, 15(2), 74-86.
- Gehring, D.D. & Letzring T.D. (1996). *The College Student and the Courts Quarterly Supplements*. Asheville: College Administration Publications, Inc. Vol. 31, Nos. 1-4.
- Letzring, T.D. (1995). [A review of *Crime on Campus: The student guide to personal safety*]. *Journal of Law and Education*, 24(1), 129-131.

Selected Conference Presentations and Workshops

- Letzring, T.D. (2012). Presented keynote for Fall Faculty and Staff Orientation. Higher Education Legal Update. Pearl River Community College, Poplarsville, MS.
- Letzring, T.D. (2012). Led professional development for middle and junior high school math teachers.
- Letzring, T.D. (2011). Invited speaker for Mississippi Banner User Group Annual Meeting. Legal Issues and Higher Education. Tupelo, MS.
- Snow, M., Letzring, T.D., Wolff, L. & Wood, A. (2011). Invited panelist. "Play Therapy in the Courtroom: Expert Witnesses." Association for Play Therapy Annual Conference, Sacramento, CA.
- Letzring, T.D. (2011). Conducted legal update for members of the Mississippi Banner User Group Annual Conference, Tupelo, MS.
- Letzring, T.D. (2011). Invited to provide legal overview for admissions and registrar staff. Mississippi Association of College Registrars and Admissions Officers Annual Conference. Louisville, MS.
- Snow, M., Letzring, T.D., Etheridge, L. & Wood, A. (2010). Invited panelist. "Play Therapy in the Courtroom: Expert Witnesses." Association for Play Therapy Annual Conference, Louisville, KY.
- Letzring, T.D. (2010). Conducted a Legal Update Workshop to the 10th Annual Conference of the Mississippi Association of College Student Affairs Professionals. Gulfport, MS.
- Gurley, D., Diven-Brown, L., and Letzring, T.D. (2010). "Update on the Higher Education Opportunity Act." University of Mississippi Community College Conference, Oxford, MS.
- Letzring, T.D. (2009). Conducted legal review of student conduct code and discipline processes and training for faculty members of student discipline committee. Gulf Coast Community College – all campuses.
- Letzring, T.D. (2009). Conducted a Legal Update Workshop to the 9th Annual Conference of the Mississippi Association of College Student Affairs Professionals. Jackson, MS.
- Letzring, T.D. (2008). Invited speaker. "The Facts and Fiction of Liability." National Association for Campus Activities: Chattanooga, TN.
- Letzring, T.D. (2008). Invited speaker. "Understanding Contracts in the Context of Higher Education." National Association for Campus Activities: Chattanooga, TN.
- Letzring, T.D. (2008). Conducted a Legal Update Workshop to the 8th Annual Conference of the Mississippi Association of College Student Affairs Professionals. Hattiesburg, MS.
- Letzring, T.D. (2007). Conducted a Legal Update Workshop to the 7th Annual Conference of the Mississippi Association of College Student Affairs Professionals. Meridian, MS.
- Letzring, T.D. (2006). Presenter at the Education Law Association Annual Conference. *College students and the courts: A recent review*. Paradise Island, Bahamas.
- Letzring, T.D. (2006). Conducted a Legal Update Workshop for all faculty at Jones County

Junior College. Ellisville, MS; August 13, 2006.

- Letzring, T.D. (2006). Continuing education teacher workshop on legal issues. Desoto County Schools.
- Letzring, T.D. (2006). Administrator professional development. Legal overview and update. Marshall County Schools.
- Letzring, T.D. (2006). Conducted a Legal Update Workshop to the 6th Annual Conference of the Mississippi Association of College Student Affairs Professionals. Biloxi, MS.
- Letzring, T.D. (2005). Conducted a Legal Update Workshop to the 5th Annual Conference of the Mississippi Association of College Student Affairs Professionals. Jackson, MS.
- Paterson, F., Letzring, T.D., & Lugg, E.T. (2005). Presented paper. "Plagiarism: A plague on all our houses." 51st Annual Conference, Educational Law Association. Memphis, TN; November 18-21, 2005.
- Letzring, T.D. (2004). Conducted a Legal Update Workshop to the 4th Annual Conference of the Mississippi Association of College Student Affairs Professionals. Jackson, MS.
- Letzring, T.D. (2003). Conducted a Legal Update Workshop to the 3rd Annual Conference of the Mississippi Association of College Student Affairs Professionals. Jackson, MS.
- Letzring, T.D. (2003). Presented paper, "Current legal issues in higher education and student affairs." 85th Annual Conference, National Association of Student Personnel Administrators, St. Louis, MO.
- Letzring, T.D. & Powers, M. (2002) Presented paper. "Liability and legislation for study abroad programs." 84th Annual Conference, National Association of Student Personnel Administrators. Boston, Mass; March 18-22, 2002.
- Letzring, T.D. (2002). Conducted a Legal Update Workshop to the 2nd Annual Conference of the Mississippi Association of College Student Affairs Professionals. Jackson, MS.
- Letzring, T.D. (2001). Conducted a Legal Workshop for the faculty and administrators of Southwest Mississippi Community College.
- Powers, M. and Letzring, T.D. (2001). Presented paper. "Safety and legal requirements: Does federal legislation apply to study abroad?" 83rd Annual Conference of National Association of Student Personnel Administrators, Seattle, WA.
- Letzring, T.D. (2001). Presented paper. "The development of a discipline specific first year seminar." 20th Annual National Conference on the First Year Experience, Houston, TX.
- Letzring, T.D. (2001). Conducted a Legal Update Workshop to the 1st Annual Conference of the Mississippi Association of College Student Affairs Professionals. Biloxi, MS.
- Letzring, T.D. (2000). Presented paper. "Critical court cases and student affairs: 1991-2000." 82nd Annual Conference of National Association of Student Personnel Administrators, Indianapolis, IN.
- Letzring, T.D. (2000). Conducted a mid-level managers workshop on legal issues in

employment. International Conference, Association of Student Judicial Affairs Administrators, Clearwater, FL.

- Letzring, T.D. (1999). Presented paper. “Balancing the rights of the accused with protecting the victim during campus disciplinary hearings.” International Conference, Association of Student Judicial Affairs Administrators, Clearwater, FL.
- Letzring, T.D. and Turner, M..J. (1998). Conducted a workshop for the faculty of Sumter High School, Sumter SC.
- Letzring, T.D. (1998). Conducted a workshop on contract law for the University of South Carolina Programming Board, Columbia SC.
- Letzring, T.D. (1998). Conducted an all day legal workshop for the Academic Counsel of Midlands Technical College, Columbia SC.
- Letzring, T.D. (1998). Presented an introduction to Problem Based Learning. South Carolina College Personnel Association Spring Conference, Myrtle Beach, SC.
- Letzring, T.D. (1998). Conducted three separate in-service workshops for the faculty of Midlands Technical College, Columbia, SC. First session was a legal overview of recent trends. Second session examined technology and the law. Third session examined legal issues in the classroom.

(Have additional regional and national presentations dating back to 1993)

Doctoral Dissertations Chaired

- An Examination of the Relationship between Campus Involvement and Perception of Community among Seniors Attending Mississippi’s Public Universities, by James Hood, Ph.D., The University of Mississippi, 2012.
- The Public Secondary School and Teacher in the American Films of the 1990s, by Dowd, Arlene, Ph.D., The University of Mississippi, 2012.
- Conversational Circles Influencing Athletic Policymaking During the Development, Implementation, Litigation and Enforcement of Title IX of the Education Amendments of 1972 of the Civil Rights Act of 1965 [June 1972 – June 2010], by Lane, Jeannie, Ph.D., The University of Mississippi, 2011.
- The effects of NCLB defined teacher professional development on DIBELS reading scores of K-2 students in rural low performing schools by Weed, Dawn, Ph.D., The University of Mississippi, 2010.
- An organizational history of the University of Mississippi Foundation: 1973--2005 by Black, Thomas L., Ph.D., The University of Mississippi, 2008.
- Special education directors' perceptions on how No Child Left Behind influenced special education services in North Mississippi by Kennedy, Benjamin Clayton, Ph.D., The University of Mississippi, 2008.
- Health science student satisfaction and expectation with non-instructional student services within the University of Mississippi system by Clark, Gerald F., Ph.D., The University of Mississippi, 2007.
- Measuring the effect of anxiety reduction techniques on math anxiety levels in students

enrolled in an HBCU college by Husni, Marie Mikael, Ph.D., The University of Mississippi, 2006.

- National media coverage of higher education: A case study of three universities and the role of public relations by Stone, Melanie Lefferts, Ph.D., The University of Mississippi, 2005.
- The effect of applying the Texas funding formula methodology at Mississippi's eight public universities by Graves, William, Ph.D., The University of Mississippi, 2005.
- The relationship between leadership behaviors of principals as perceived by special education teachers and the teacher's job satisfaction within residential mental retardation facilities of the Mississippi Department of Mental Health by Johnson, Joseph Andrew, Ph.D., The University of Mississippi, 2005.
- A descriptive research survey study that examined factors influencing selection of four-year post-secondary commercial aviation programs by Clark, Julie Massie, Ph.D., The University of Mississippi, 2004.
- An exploration of the deterrents to demonstrate and seek proficiency in adult basic education among blue collar workers by Burnham, James Donald, Ph.D., The University of Mississippi, 2004.
- Selected characteristics of student retention programs and performance on the National Council Licensure Examination for Registered Nurses by McCoy, Tammie Lynn Mann, Ph.D., The University of Mississippi, 2004, 69 pages.
- Students' perceptions of student services in three rural community colleges by Stennis, Jacqueline Herron, Ph.D., The University of Mississippi, 2004
- The history of institutional advancement at the University of Mississippi from Chancellor John Davis Williams through Chancellor Robert Conrad Khayat: Forty-six years of growth by Watts, Dennis E., Ph.D., The University of Mississippi, 2004.
- A comparative study on transforming an education graduate degree program from traditional classroom instruction to online-based instruction by Williams, Marvin F., III, Ph.D., The University of Mississippi, 2003.
- Analysis of factors influencing selection of entry-level physical therapy programs in the United States by Wilcox, Kimberly J. Curbow, Ph.D., The University of Mississippi, 2003.
- A study of the relationship between preparation experiences and students' physical and emotional responses to human cadaver dissection in a gross anatomy course by Pearson, Rebecca Lynn Henson, Ph.D., The University of Mississippi, 2003.
- Developing the cultural competence of registered nurses through nursing education by Grant, LaVerne F., Ph.D., The University of Mississippi, 2003.
- Job satisfaction of middle school assistant principals in North Carolina by Greska, Thomas John, Ph.D., The University of Mississippi, 2003.
- Teaching methodologies utilized by nurse educators to enhance critical thinking in nursing students by Elliott, Rowena W., Ph.D., The University of Mississippi, 2003.
- The influence of student background, college experience, and financial aid on community college within-year retention by Clark, Carlos Remereious, Ph.D., The University of Mississippi, 2003.

- Identification of gaming management competencies and attitudes toward inclusion of courses in Mississippi postsecondary institutions of higher education by Ebner, S. Renee Richardson, Ph.D., The University of Mississippi, 2002.
- Parental notification by Harrington, Jonathan Lewis, Ph.D., The University of Mississippi, 2002.
- A historical and legal context of faculty academic freedom in American higher education by Lofton, Susan Kay Price, Ph.D., The University of Mississippi, 2001.
- Gambling and college students by Cofer, Martha Martin, Ph.D., The University of Mississippi, 2001.
- High school grade point average and ACT mathematics sub-score as predictors of developmental mathematics students' college mathematics grade point average by Levy, Leroy, Ph.D., The University of Mississippi, 2001.
- The effect of a problem-based learning curriculum on students' perceptions about self-directed learning by Walker, Jean Teetson, Ph.D., The University of Mississippi, 2001.
- The effects of a Praxis Series preparation class on community college students' Praxis I test scores by Gosa, Wanda Delisa, Ph.D., The University of Mississippi, 2001.
- Higher education opportunities in the state prison systems of Arkansas, Louisiana, and Mississippi by DeSelle, Dorothy Pinckard, Ph.D., The University of Mississippi, 1996.
- Missouri Senate Bill 380 "children at-risk" funds: An assessment of school districts funding patterns by Perry, Robert Wayne, Ed.D., The University of Mississippi, 1996.
- The impact of desegregation activities and enhancement efforts at Mississippi's historically Black public universities on undergraduate higher education by Calhoun, John Darrell, Ph.D., The University of Mississippi, 1996.

Funded Internal and External Grants, Gifts, and Contracts

- Letzring, T. D. (Administrator). (2007 - present). Oversee a \$2 million dollar commitment from a private donor for the creation and operation of the UM Principal Corps school administration program.
- Letzring, T. D. (Co-investigator). (2012). Principal Corps program. \$300,000 from Mississippi Department Education to support full-time principal preparation program.
- Letzring, T. D. (Co-investigator). (2010). Principal Corps program. \$450,000 from the Hearin Foundation to support full-time principal preparation program.
- Letzring, T. D. (Co-investigator). (2011). Principal Corps program. \$100,000 from Mississippi Department Education to support full-time principal preparation program.
- Letzring, T. D. (Co-investigator). (2010). Principal Corps program. \$100,000 from Mississippi Department Education to support second year of new full-time principal preparation program.
- Letzring, T. D. (Co-investigator). (2009). Principal Corps program. \$190,000 from Mississippi Department Education to support first cohort of new full-time principal preparation program.

- Letzring, T.D. (Internal). (2008). TACIT. Technology grant for departmental computer upgrades.

Editorships, Reviewer, and other scholarly activity

- Regional reporter of Southern Reporter K-12 court cases for Education Law Association's *School Law Reporter*. Dayton, OH. (2013 - present).
- Reviewer for Routledge Publishers on book proposal concerning fund raising and philanthropy in higher education (2011).
- Snow, M.S., and Letzring, T.D. (2009). Play therapy in the courtroom. An online continuing education program offered through the Association for Play Therapy.
- Book Review Editor, *Journal of Law and Education*, Cincinnati, OH: Jefferson Law Book, 1999-2004.
- Regional reporter of federal higher education cases for Education Law Association's *School Law Reporter*. Dayton, OH. (1995-99).
- Referee, *The Journal of College and University Law*, Notre Dame Law School, Notre Dame, IN.
- Proposal Reviewer, American Educational Research Association (2006-2009).
- Book Reviewer, Association of the Study of Higher Education.
- Book Reviewer, Corwin Press.

TEACHING

Undergraduate Courses

- US 101 - An introductory freshman course at the University of Mississippi
- LIBA 102 - A first year English course focused on writing taught by tenured and tenure-track faculty using their research interest as the topic. My course used higher education law as the topic.

Graduate Courses

- Law of Higher Education
- Introduction to Educational Research
- Organization and Governance of Higher Education
- School Law
- Administrative Theory
- Finance of Higher Education
- Advanced Public Policy of Education
- Contemporary Issues of Higher Education

HONORS, AWARDS, & RECOGNITIONS

- Alumni 2010 Leadership Mississippi class, sponsored by the Mississippi Economic Council.

- Nominated to Chair, NCATE Board of Examiner Accreditation Teams, 2010-present.
- President, Mississippi Education Leadership Council, 2008-2009.
- President-Elect, Mississippi Education Leadership Council, 2007-2008.
- Phi Kappa Phi Honor Society, University of Mississippi, 2005.
- University of Mississippi Residence Life *Cornerstone* Award for Service, 2002.
- Visiting Professor, University of Denver, 2002. Taught higher education law course during summer for doctoral program.
- Faculty Leader, Lott Leadership Institute College Student Summer Program, 2000-2002.

Agenda Item No.

AGENDA ITEM BRIEFING

Submitted by: Gary F. Sera, Director
Texas A&M Engineering Extension Service

Subject: Appointment of Deputy Director

Proposed Board Action:

Appoint Mr. Alphonse G. Davis as Deputy Director of the Texas A&M Engineering Extension Service (TEEX), effective immediately.

Background Information:

System Policy [01.03, Appointing Power and Terms and Conditions of Employment](#), states that the Board of Regents “shall appoint...deputy and associate directors of agencies.”

This agenda item seeks to appoint Mr. Alphonse G. Davis as the Deputy Director for TEEX. The deputy director will report directly to the agency director and will be the designated authority to act in the absence of the agency director. The deputy director has the responsibility and oversight of the agency’s operations. This position provides leadership and direction in fiscal matters, programs, structure, staffing of the agency divisions and the cooperative agreement. Additionally, the position works with the agency administrative groups to ensure support of the enterprise operations.

Mr. Davis brings significant professional experience to this position having served as a program coordinator, director of training and director for TEEX’s National Emergency Response and Rescue Training Center where he provides fiscal oversight of a multi-million dollar training program that reaches across the United States. He works closely with The Texas A&M University System staff in Washington, D.C. to ensure continued funding and seek opportunities for additional funding to support homeland security initiatives. He serves as a Principal Member of the National Domestic Preparedness Consortium and as an advisory board member of the National Center for Spectator Sports Safety and Security and National Security Consortium. His current position requires that he work cross-functionally with other programs in the agency. Because of his vast experience, Mr. Davis possesses the knowledge and leadership skills to run agency operations.

Prior to his employment with TEEX, he worked as a consultant with United Water and was chief executive officer of the Public School District in New Orleans. He served in the United States Marine Corps and retired as a colonel.

A copy of Mr. Davis’ resume is attached.

A&M System Funding or Other Financial Implications:

Mr. Alphonse G. Davis’ initial salary will be \$150,000.

Agenda Item No.

TEXAS A&M ENGINEERING EXTENSION SERVICE

Office of the Director

January 30, 2014

Members, Board of Regents
The Texas A&M University System

Subject: Appointment of Deputy Director

I recommend adoption of the following minute order:

“Effective immediately, Mr. Alphonse G. Davis is hereby appointed Deputy Director of the Texas A&M Engineering Extension Service at an initial salary of \$150,000.”

Respectfully submitted,

Gary F. Sera, Director
Texas A&M Engineering Extension Service

Approval Recommended:

Approved for Legal Sufficiency:

John Sharp
Chancellor

Ray Bonilla
General Counsel

Billy Hamilton
Executive Vice Chancellor and
Chief Financial Officer

M. Katherine Banks
Vice Chancellor and Dean of Engineering
Director, Texas A&M Engineering Experiment Station

Personnel Actions Requiring Board Action

Proposed New Hire:

Name: Alphonse Davis

Title: Deputy Director

Salary: \$150,000

External Market Data:

	Survey Name	Survey Job Title	Survey Annual Salary
1.	Administrators in Higher Education	Exec VP / Vice Chancellor	\$187,039
2.	The State of Texas Compensation and Classification System	Deputy Director I	\$132,617 / \$175,718 / \$218,819
3.			
4.			
5.			
6.			

Internal Salary Data:

	Incumbent Name	Job Title	Annual Salary
1.	Sue Shahan	Deputy Director - TEEX	\$180,346
2.	Don Bugh	Executive Associate Director - TTI	\$241,262
3.	D.C. Lagoudas	Deputy Director - TEES	\$300,862
4.			
5.			
6.			

Alphonse G. Davis

Career Summary

Over 40 years of diverse experience in civilian and military careers to include 13 years of executive level experience in the public and private sectors.

Recognized and valued for leadership and managerial ability, problem solving and analytical skills, coupled with the willingness to undertake the tough, challenging assignments. Possesses expertise in several areas, to include the following:

- | | |
|--|---|
| * EXECUTIVE LEADERSHIP & MANAGEMENT | * PARTNERSHIPS & COLLABORATIONS |
| * DATA-DRIVEN DECISION MAKING | * FEDERAL, STATE & LOCAL GOV'T ENGAGEMENT |
| * STRATEGIC VISION, PLANNING & EXECUTION | * TRAINING OPERATIONS |
| * FINANCIAL MANAGEMENT | * ADMINISTRATION |
| * CHANGE MANAGEMENT | * LABOR RELATIONS |
-

Education

- * Master of Science, National Security Resources; Industrial College of the Armed Forces, National Defense University; Washington, D.C.
- * Master of Business Administration; Averett University; Danville, VA
- * Bachelor of Science, Marketing; Southern University; Baton Rouge, LA

Work Experience

Texas A&M University Engineering Extension Service, College Station, Texas (December 2004-Present)

Director, National Emergency Response and Rescue Training Center (NERRTC) (January 2012- Present)

Responsible for the strategic execution and financial administration of the DHS/FEMA Homeland Security National Training Program (HSNTP) Cooperative Agreement. The HSNTP represents over 23% of the Agency's annual revenue and is participated in by all four TEEX operational divisions, generating a critical revenue stream and providing a foundation and catalyst for increasing opportunities in the homeland security enterprise domain. Establishes and maintains regular and effective communication and dialogue with the Agency's operational division directors.

Acts as the Agency's primary conduit for establishing and maintaining effective opportunity generating relationships with the various DHS/FEMA interdepartmental divisions and directorates; national consortia members and; state and local homeland security staff. Represents, protects and advances the Agency's interests in two national level consortia; the congressionally chartered *National Domestic Preparedness Consortium* (NDPC) and the *National Cybersecurity Preparedness Consortium* (NCPC). Works closely with the TAMUS legislative office to plan and execute programmatic legislative strategies and events.

Major accomplishments include:

- The HSNTP Cooperative Agreement achieved in excess of 100 % of budgeted programmatic training course delivery and participant deliverables for 2 consecutive performance periods
- The HSNTP significantly contributed to the Agency's Code 1 Audit Rating on TAMUS financial Audit and a third consecutive "no comments, and no recommendations" on the DHS/FEMA Regional Financial Desk Audit
- Expanded the HSNTP and Agency cybersecurity core competency by acquiring/adding 5 DHS/FEMA funded direct delivery training courses
- Established a national level training and training certification partnership and collaboration focused sporting events and special events safety and security with the National Center for Spectator Sports Safety and Security (NCS4)
- Collaborating with TAMUS –centric and other higher education organizations with an interest in homeland security, effected the signing of mutually beneficial Memoranda of Agreement with 3 universities (TAMU(SATX), USM and Northeast University)

- Co-founded the National Cybersecurity Preparedness Consortium played a major role in securing FY '13 competitive grant funding
- Leveraged exiting NDPC relationship with LSU/NCBRT, assisted in a TEEX operational division's membership in the National Forensics Consortium
- As a cost savings initiative and capacity building initiative, successfully transitioned all HSNTF online course hosting from an external contracted source to an internal Agency asset
- Collaborating with TEES, played a major leadership and program director role in an agency funded effort converting the *Emergency Management *Exercise Scenario Software* (EM*ES) to a web-based configuration. This on time/within budget effort represents a major step forward in our *incident management* training core competency and a major strategic advantage accompanied by the potential for significantly increasing our enterprise revenue
- In collaboration with the TAMUS Legislative Office, hosted 3 on-site visits of Texas delegation staffers and Homeland Security Committee staffers in support of the Agency's legislative agenda and *Enterprise Risk Management (ERM) Plan*

Director, Homeland Security Services (September 2006-December 2011)

Responsible for the operational execution and financial administration of the DHS/FEMA Homeland Security National Training Program (HSNTF) Cooperative Agreement, a program that represents over 30% of the Agency's annual revenue, participated in by five TEEX operational divisions, generating a critical revenue stream and a foundation ad catalyst for increasing opportunities in the homeland security enterprise domain. Established and maintained routine programmatic communications with division directors and their HSNTF coordinators.

Major accomplishments include:

- Negotiated with DHS/FEMA program office to expand TEEX's HSNTF core competencies to include 3 key focus areas; *advanced level incident management, critical infrastructure and cybersecurity*
- Increased the number of HSNTF training g course offering course offerings by 300% in a 30 month time frame
- The HSNTF Cooperative Agreement achieved in excess of 100 % of budgeted programmatic training course delivery and participant deliverables for 4 consecutive performance periods
- The HSNTF received a "no comments and no recommendations" on the DHS/FEMA Regional Desk audit encompassing two federal fiscal years
- Launched 10 cybersecurity online courses and attained ACE accreditation for all 10 courses

Adjunct Instructor, National Emergency Response and Rescue Training Center (December 2004- April 2005)

Provided training, planning and technical assistance in WMD and terrorism incidents to various state of Texas local emergency management councils. Also provided exercise controller and observer expertise.

UNITED WATER Harrington Park, NJ (July 2002- December 2004)

Executive Consultant

Privately held utility company, specializing in contracts with city governments to operate and maintain water and wastewater systems. Responsible for the joint development of strategies and initiatives intended to improve contract performance and labor relations of projects in the southeast and southwest regions.

Major accomplishments include:

- Developed and implemented employee focused data driven and incentives based safety programs.
- Developed and implemented a performance model to achieve contract mandated monthly revenue collection percentage rates, resulting in the attainment of a yearly performance rate of 101%.
- Partnered in the design and implementation of a performance benchmarking and data driven weekly performance review scorecard. Contract performance exceeded the 80 % mandate with an average score of 90% out of 100% in 14 operational areas.
- Planned and coordinated logistical support required for the physical relocation of Customer Service Center at 90% of projected cost estimate without loss of operational days or degradation in customer service efficiency ratings.
- Participated as a member of Senior Leadership Team in several Organizational Development initiatives, to include Organizational Efficiency reviews, Project Reorganizations, Voluntary Separation Program Implementation and Collective Bargaining.

Public School District, New Orleans, LA (July 1999-July 2002)**Chief Executive Officer**

Appointed as the first non-traditional school district leader in the state of Louisiana. Led reform efforts of state's largest, failing school district. Organization consisted of 73,000 students and 12,500 employees.

- Organized and led leadership retreat, resulting in shared vision, mission statement and top 10 priorities.
- Redirected the organizational focus on mission and guiding principles resulting in overall academic improvement in 13 of 14 measurable areas in first year of tenure.
- Developed student- centered and mission- focused initiatives and partnerships at the local, state and national levels, to include 7 local universities; Big Brothers and Big Sisters; Help One Student to Succeed; VH1 Save the Music and the National Football League.

U.S. MARINE CORPS (August 1972 – July 1999; attained rank of colonel (O-6))**Division Chief, Evaluation and Analysis Division, Joint Staff, the Pentagon**

Directed activities of office with oversight of three programs that directly impacted the readiness of the military services according to Joint Doctrine; JAARS, JCLL and Exercise Assessments

- Reengineered the Joint After-Action Reporting System; improved reporting compliance from 26% to 80% in less than 120 days.
- Revived the Joint Center for Lessons Learned; increased usage and websites hits by 20% through website redesign and regularly published newsletters and updates.
- Fostered customer –centric focus with CINC counterparts
- Developed productive inter/intra Directorate working relationships with counterparts to include J-7, J-8 & J-3.

Commanding Officer, Officer Candidates School

Directed the Marine Corps' entry-level training, education and screening activity for prospective commissioned officers. Trained, and selected the future leaders of the Marine Corps.

- Responsible for curriculum development, selection and training of trainers and instructors in support of 3,000 officer candidates and 350 member training support organization.
- Commissioned over 2,000 officer candidates; 99.7% were successful at the next level of training.
- Implemented and managed a cultural change in the traditional assignment of female training supervisors and trainers, while maintaining organizational teamwork and cohesiveness.
- Implemented and managed a major change in the training curriculum female officer candidates training in a predominantly male environment, yielding them as equally prepared as their male counterparts for subsequent levels of training and leadership responsibilities.

Director, Marine Corps Officer Recruiting

Directed Marine Corps' national officer recruiting effort. Had responsibility for all recruiting programs, to include college graduate and undergraduate programs, Naval ROTC units and the Service Academies.

- Responsible for attaining recruiting goals to include minorities, women, lawyers and pilots.
- Planned and implemented three Annual Officer Recruiting campaigns; attained a minimum of 100% of all numerical, program, diversity and quality goals for three consecutive years.
- Improved customer service and support by organizational redesign and workload distribution.
- Championed the use of the Automated Recruiting Management System (ARMS)

Equal Opportunity Advisor to Commandant of the Marine Corps

Personally selected by the most senior leader in the organization to strategically plan and implement initiatives to address the issues of race and the lack of opportunity in the Marine Corps. These issues received national print and television media coverage.

- Led an organizational structure study; recommended and supervised the organizational relocation of the Equal Opportunity Branch from the Human Affairs Division to the Manpower Plans Division.
- Developed, implemented and managed a comprehensive and strategic plan which resulted in changes to the traditional recruiting, assignment and promotion of minority and female officers and an improvement in the organization's race relations climate.
- Developed and implemented organizational Equal Opportunity Advisor program to provide ombudsman oversight and recommendations on diversity issues to senior leaders.

TRAINING

Systems Thinking, Massachusetts Institute of Technology, Cambridge, MA
Labor Relations and Negotiations in Public School Districts, JFK School of Government, Harvard University, Boston, MA

Total Quality Leadership, D.O.D. School of Deming Quality Seminar; Washington, D.C.
Professional Selling Skills, I & II, Xerox International Training Center, Leesburg, VA

PROFESSIONAL/OTHER AFFILIATIONS

Principal Member, National Domestic Preparedness Consortium
Principal Member, National, Cybersecurity Preparedness Consortium
Advisory Board, National Center for Spectator Sports Safety and Security

PUBLICATION

Pride, Progress and Prospects: The Marine Corps' Efforts to Increase the Presence of African-American Officers (1970-1995); the Marine Corps Historical Museums Division. 2000

Agenda Item No.

AGENDA ITEM BRIEFING

Submitted by: Mark A. Hussey, Interim President
Texas A&M University

Subject: Appointment of Dean of the School of Law

Proposed Board Action:

Appoint Andrew P. Morriss, J.D., Ph.D. as Dean of the School of Law at Texas A&M University, effective July 1, 2014.

Background Information:

System Policy [01.03, Appointing Power and Terms and Conditions of Employment](#), requires that the Board appoint deans of system member universities.

Mr. Andrew P. Morriss is recommended for the position of Dean of the School of Law at Texas A&M University. He brings extensive administrative and academic experience to the position. Mr. Morriss received a B.A. from Princeton University, a Master of Public Affairs and Juris Doctorate from the University of Texas at Austin and a Ph.D. in Economics from the Massachusetts Institute of Technology. After law school, Mr. Morriss clerked for U.S. District Judge Barefoot Sanders and worked with Texas Rural Legal Aid. He has held chaired faculty positions at the University of Illinois and Case Western Reserve University, where he also served as Associate Dean, and most recently at the University of Alabama School of Law. Mr. Morriss has authored or coauthored more than 60 articles, chapters and books, is a Research Fellow at the New York University Center for Labor and Employment Law, and Chair of the Editorial Board for the *Cayman Financial Review*. A copy of Mr. Morriss' curriculum vitae is attached.

Mr. Morriss was selected after a national search. His exceptional record of scholarship and vision for legal education will enhance the future of Texas A&M University's newly acquired School of Law.

A&M System Funding or Other Financial Implications:

Interim President Hussey recommends an initial salary of \$325,000 for Mr. Morriss to be funded from general institutional funds.

Agenda Item No.

TEXAS A&M UNIVERSITY

Office of the President

April 3, 2014

Members, Board of Regents
The Texas A&M University System

Subject: Appointment of Dean of the School of Law

I recommend adoption of the following minute order:

“Andrew P. Morriss, J.D., Ph.D. is hereby appointed Dean of the School of Law at Texas A&M University, at an initial salary of \$325,000, effective July 1, 2014.”

Respectfully submitted,

Mark A. Hussey
Interim President

Approval Recommended:

Approved for Legal Sufficiency:

John Sharp
Chancellor

Ray Bonilla
General Counsel

Billy Hamilton
Executive Vice Chancellor and
Chief Financial Officer

James R. Hallmark
Vice Chancellor for Academic Affairs

**Personnel Actions Requiring
Board Action**

Proposed New Hire:

Name: Andrew P. Morriss, J.D., Ph.D.

Title: Dean, School of Law, TAMU

Salary: \$325,000

External Market Data:

	Survey Name	Survey Job Title	Survey Annual Salary
1.	University of Texas	Dean, School of Law	\$329,318
2.	Texas Tech University	Dean, School of Law	\$309,113
3.	College and University Professional Association for Human Resources (CUPA-HR) 2013-14	Dean, School of Law	All institutions: \$300,000 Doctoral: \$310,000 Master's: \$269,180
4.	CUPA-HR 2013-14 (Institutions with budgets greater than \$2.026B)	Dean, School of Law	\$323,826
5.	CUPA-HR 2013-14 (60% Percentile–Doctoral)	Dean, School of Law	\$324,315
6.	Chronicle of Higher Education Almanac for 2012-2013 (published August 31, 2012),	Dean, School of Law	All institutions: \$282,958 Doctoral: \$308,254 Master's: \$253,097 Baccalaureate: \$268,580

Internal Salary Data:

	Incumbent Name	Job Title	Annual Salary
1.	Paul Ogden	Interim Dean College of Medicine	\$396,000
2.	Jerry Strawser	Mays Business School	\$337,500
3.	Lawrence Wolinsky	Baylor College of Dentistry	\$336,600
4.	M. Katherine Banks	Vice Chancellor and Dean Dwight Look College of Engineering	\$345,000
5.			
6.			

Andrew Pettit Morriss

School of Law
Box 870382
101 Paul W. Bryant Dr., East
Tuscaloosa, AL 35401
(205) 348-9715
(205) 348-5829 (fax)
amorriss@law.alabama.edu

Employment

University of Alabama.

D. Paul Jones, Jr. & Charlene A. Jones Chairholder in Law and Professor of Business,
August 2010 – current.

Visiting Professor of Law, October 2009.

University of Illinois.

H. Ross & Helen Workman Professor of Law, August 2006 – August 2010.

Professor of Business, August 2006 – August 2010.

Professor, Institute of Government and Public Affairs, August 2007 – July 2010.

Case Western Reserve University

Director, Center for Business Law & Regulation, 2003- 2007.

Associate Dean for Academic Affairs, 2000 - 2003.

Galen J. Roush Professor of Business Law and Regulation, 2000 - 2007.

Professor of Law and Associate Professor of Economics, 1998 - 2000.

Associate Professor of Law and Associate Professor of Economics, 1995 - 1998.

Assistant Professor of Law and Assistant Professor of Economics, 1992 - 1995.

Cayman Financial Review Editorial Board.

Editorial Board Chair. Nov. 2009 – present.

Member. Nov. 2008 – present.

Property & Environment Research Center, Bozeman, Montana.

Senior Fellow. 1999 – present.

Visiting Scholar. Fall 1999.

Reason Foundation.

Senior Fellow, Fall 2012 – present.

Research Scholar, Regulatory Studies Center, George Washington University, 2010 – present.

Senior Scholar, Mercatus Center at George Mason University, 2005 – present.

Research Fellow, NYU Center for Labor and Employment Law, 2001 – present.

Senior Fellow, Institute for Energy Research, Houston, Texas, 2006 – present.

Universidad Francisco Marroquín, Guatemala City, Guatemala. Facultad de Derecho y Ciencias Económicas.

Visiting Professor. Summer 2003; Summer 2004; Summer 2005.

Cornell University Law School.

John M. Olin Visiting Scholar. 2000 – 2001.

University of Texas at Austin, Austin, Texas.

Visiting Assistant Professor of Law. Summer 1993.

U.S. Magistrates John Tolle and William Sanderson, Dallas, Texas.

Law Clerk. 1988 - 1989.

Texas Rural Legal Aid, Inc., Hereford and Plainview, Texas.

Staff Attorney, 1986 - 1988.

Branch Manager, 1987 - 1988.

U.S. District Judge Barefoot Sanders, Dallas, Texas.

Law Clerk. 1985 - 1986.

Education

Massachusetts Institute of Technology, Department of Economics. Ph.D. 1994.

The University of Texas at Austin

School of Law. J.D. with high honors. 1984.

Johnson School of Public Affairs. M.P.A. 1984.

Princeton University. A.B. *cum laude*. 1981.

Primary Scholarly Writing

Articles, Chapters, & Books

Offshore & International Finance

- *Creating Cayman as an Offshore Financial Center: Structure and Strategy since 1960* (with Tony Freyer), ARIZONA STATE LAW JOURNAL (forthcoming 2013).
- *Moving Money: International Financial Flows, Taxes & Money Laundering* (with Richard Gordon), 37 HASTINGS INT'L & COMP. L. REV 101-224 (2013).

- *Regulatory Competition: OFCs' Vital Role in the World Economy*, IFC ECONOMIC REPORT 16-18 (Summer 2013).
- *Regulatory Effectiveness in Onshore & Offshore Financial Centers* (with Clifford C. Henson) 53(2) VIRGINIA JOURNAL OF INTERNATIONAL LAW 417-467 (2013).
- *Regulatory Effectiveness in OFCs* (with Clifford C. Henson), IFC REVIEW (2012).
- *Cartelizing Taxes: Understanding the OECD's Campaign against "Harmful Tax Competition"* (with Lotta Moberg) 4 COLUMBIA JOURNAL OF TAX LAW 1-64 (2012).
- *Global Economies, Regulatory Failure, & Loose Money: Lessons for Regulating the Finance Sector from Iceland's Financial Crisis* (with Birgir Petersson) 59 ALABAMA LAW REVIEW 691-800 (2012).
- *Change, Dependency, and Regime Plasticity in Offshore Financial Intermediation: The Saga of the Netherlands Antilles* (with Craig M. Boise), 45 TEXAS INTERNATIONAL LAW JOURNAL 377-456 (2009).
- *Changing the Rules of the Game: Offshore Financial Centers, Regulatory Competition & Financial Crises*, 15 NEXUS: CHAPMAN'S JOURNAL OF LAW AND POLICY 15-27 (invited symposium piece) (2010).
- *The Role of Offshore Financial Centers in Regulatory Competition* in REGULATORY COMPETITION AND OFFSHORE FINANCE (Andrew P. Morriss, ed.) (AEI Press, 2010).
- *Offshore Financial Centers in the Global Economy* (Introduction), in REGULATORY COMPETITION AND OFFSHORE FINANCE (Andrew P. Morriss, ed.) (AEI Press, 2010).

Empirical Analysis

- *Symbol or Substance? An Empirical Assessment of State Responses to Kelo*, SUPREME COURT ECONOMIC REVIEW 237-278 (2009).
- *Measuring Outcomes: Post-Graduation Measures of Success in U.S. News & World Report Law School Rankings* (with William D. Henderson) 83 INDIANA LAW JOURNAL 791-834 (2008).
- *Student Quality as Measured by LSAT Scores: Migration Patterns in the U.S. News Rankings Era* (with William D. Henderson), 81 INDIANA LAW JOURNAL 163-203 (2005).
- *Signaling and Precedent in Federal District Court Opinions* (with Michael Heise and Gregory Sisk) 13 SUPREME COURT ECONOMIC REVIEW 63-98 (2005).
- *Searching for the Soul of Judicial Decisionmaking: An Empirical Study of Religious Freedom Decisions* (with Gregory Sisk and Michael Heise), 65 OHIO STATE L. J. 491-614 (2004).
- *Comment: A Public Choice Perspective on the Federal Circuit*, 54 CASE WESTERN RESERVE UNIVERSITY LAW REVIEW 811-821 (2004).
- *Private Amici Curiae and the Supreme Court's 1997-1998 Term Employment Law Jurisprudence*, 7 WILLIAM & MARY BILL OF RIGHTS JOURNAL 823-911 (1999) (Symposium on Supreme Court Title VII cases).
- *Charting the Influences on the Judicial Mind: An Empirical Study of Judicial Reasoning* (with Gregory Sisk and Michael Heise), 73 NEW YORK UNIVERSITY LAW REVIEW 1377-1500 (1998) (Winner of the 1999 Law & Society Association Prize for Best Article.)

- *Developing a Framework for Empirical Research on the Common Law: General Principles and Case Studies of the Decline of Employment At Will*, 45 CASE WESTERN RESERVE LAW REVIEW 999-1148 (1995).
- *Exploding Myths: An Empirical and Economic Reassessment of the Rise of Employment At-Will*, 59 MISSOURI LAW REVIEW 679-773 (1994).

Environmental Policy

- *Involuntary Cotenants: Eminent Domain and Energy & Communications Infrastructure Growth* (with Roy Brandys & Michael Baron) (working paper).
- *Energy & Economic Growth* (with Roger E. Meiners), BUSH INSTITUTE 4% GROWTH PROJECT (2013).
- *Il Miraggio del posto di lavoro green*, AGI ENERGIA (July 4, 2012) available at <http://www.agienergia.it/Notizia.aspx?idd=840&id=59&ante=0>
- *Agricultural Revolutions and Agency Wars: How the 1950s Laid the Groundwork for Silent Spring* (with Roger E. Meiners) in *SILENT SPRING AT 50: REASSESSING AN ENVIRONMENTAL CLASSIC* (Roger E. Meiners, Andrew P. Morriss, & Pierre DesRochers, eds) (Cato Institute 2012).
- *Silent Spring at 50* (with Roger E. Meiners and Pierre DesRochers) in *SILENT SPRING AT 50: REASSESSING AN ENVIRONMENTAL CLASSIC* (Roger E. Meiners, Andrew P. Morriss, & Pierre DesRochers, eds) (Cato Institute 2012).
- *THE FALSE PROMISE OF GREEN ENERGY* (with Roger E. Meiners, William T. Bogart, and Andrew Dorchak) (Cato Institute 2011).
- *Advocating Autarky: A Flaw in Green Jobs Policy Proposals as They Pertain to Renewable Energy* (with William T. Bogart, Andrew Dorchak, and Roger E. Meiners), 5 TEXAS JOURNAL OF OIL, GAS, & ENERGY LAW 155-164 (2010).
- *Disestablishing Environmentalism* (with Benjamin Cramer), 39 ENVIRONMENTAL LAW 309-396 (2009).
- *Borders & the Environment* (with Roger E. Meiners), 39 ENVIRONMENTAL LAW 141-192 (2009).
- *Politics & Property in Natural Resources*, 26(2) SOCIAL PHILOSOPHY & POLICY (Summer 2009) and *THE ENVIRONMENT: PHILOSOPHY & POLICY* (Ellen Frankel Paul, Fred D. Miller, & Jeffrey Paul, eds.) (Cambridge Univ. Press 2009).
- *Free Market Environmentalism*, WASEDA UNIVERSITY (JAPAN) INSTITUTE OF COMPARATIVE LAW BULLETIN (2009).
- *The Next Generation of Mobile Source Regulation*, 17 N.Y.U. ENVIRONMENTAL LAW JOURNAL 325-367 (2008).
- *Common Law Environmental Protection* (Symposium Introduction) (with Jonathan H. Adler), 58 CASE WESTERN RESERVE UNIVERSITY LAW REVIEW 575-582 (2008).
- *The Necessity of Economics: The Preferential Option for the Poor, Markets and Environmental Law*, 5 UNIVERSITY OF ST. THOMAS L. J. 183- 209 (2008).
- *The Mining Landscape: Bootleggers, Baptists and the Promised Land* in *ACCOUNTING FOR MOTHER NATURE: CHANGING DEMANDS FOR HER BOUNTY* (Anderson, Huggins, & Power, eds.) (Stanford Univ. Press, 2007) (with Roger E. Meiners).

- *Incentives Matter: The Case for Market Valuation of Water* in THE WATER REVOLUTION: PRACTICAL SOLUTIONS TO WATER SCARCITY (Kendra Okonski, ed., International Policy Network, 2006).
- *Hard Rock Homesteads: Free Access and the General Mining Law of 1872*, 24 JOURNAL OF ENERGY & NATURAL RESOURCES LAW 255-277 (2006) (with Roger Meiners and Andrew Dorchak).
- *Real People, Real Resources, & Real Choices: The Case for Market Valuation of Water*, 38 TEXAS TECH LAW REVIEW 973-1010 (2006) (symposium paper).
- *Homesteading Rock: A Defense of Free Access Under the General Mining Law of 1872*, 34 ENVIRONMENTAL LAW 745-807 (2004) (with Roger E. Meiners and Andrew Dorchak).
- *The State of the Natural Resources Literature*, 44 NATURAL RESOURCES JOURNAL 621-650 (2004).
- *Introduction: The Roles of Markets and Governments*, 55 CASE WESTERN RESERVE LAW REVIEW 47-49 (2004).
- *Between a Hard Rock and a Hard Place: Politics, Midnight Regulations, and Mining*, 55 ADMINISTRATIVE LAW REVIEW 551-606 (2003) (with Roger E. Meiners and Andrew Dorchak).
- *Market Principles for Pesticides*, 28 WILLIAM & MARY ENVIRONMENTAL LAW AND POLICY REVIEW 35-86 (2003) (with Roger E. Meiners).
- *Introduction: The Virtues and Vices of Skeptical Environmentalism*, 53 CASE WESTERN RESERVE LAW REVIEW 249-261 (2002) (with Jonathan H. Adler).
- *Property Rights, Pesticides and Public Health: Explaining the Paradox of Modern Pesticide Policy*, 14 FORDHAM ENVIRONMENTAL LAW JOURNAL 1-53 (2002) (with Roger E. Meiners).
- *Regulating Air Quality Through Litigation: The Diesel Engine Episode*, PERC Research Study (RS-02-3) (2002) (with Bruce Yandle and Lea-Rachel Kosnik).
- *Agricultural Commons Problems and Responses: Sick Hogs at the Trough* (with Roger E. Meiners) in AGRICULTURE AND THE ENVIRONMENT (Roger E. Meiners and Bruce Yandle, eds.) (2002).
- *Silent Springs and Silent Villages: Pesticides and the Trampling of Property Rights* (with Roger E. Meiners) in GOVERNMENT VS. THE ENVIRONMENT (Donald R. Leal and Roger E. Meiners, eds.) (2002).
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- *Windfall tax would make U.S. oil companies uncompetitive*, FRESNO SUNDAY BEE (Jan. 4, 2009); *Obama was wise to shun foolish fee*, HOUSTON SUNDAY CHRONICLE (Jan. 4, 2009); *A Cleaner Environment Requires Stronger Economies*, BOISE STATESMAN (Jan. 6, 2009); *Idea was bad even before price drop*, PUEBLO (COLORADO) SUNDAY CHIEFTAIN & STAR-JOURNAL (Jan. 4, 2009); *Oil windfall profits tax would have killed economic recovery*, ABERDEEN (SOUTH DAKOTA) SUNDAY AMERICAN-NEWS (Jan. 4, 2009).
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- *Can people help reduce global warming by buying carbon offsets? Unlikely*, COLUMBUS DISPATCH (Dec. 24, 2007). Also published as *How big is your footprint?* AKRON BEACON JOURNAL (Dec. 21, 2007); HOUSTON SUNDAY CHRONICLE, MODESTO SUNDAY BEE; MCCLATCHY-TRIBUNE NEWS SERVICE.
- *Energy Mythology*, WASHINGTON TIMES (July 5, 2007).
- *The New Math of Legal Education*, (with William D. Henderson), THE AMERICAN LAWYER (June 22, 2007).
- *Plan borrows from past failures noted for price hikes, scandals*, CHARLOTTE OBSERVER (May 28, 2007). Also published as *Obama's plan borrows from past failures*, FRESNO SUNDAY BEE (June 3, 2007); *Proposal would repeat mistakes of the past*, TRENTON (NJ) SUNDAY TIMES (May 27, 2007); *Program would mimic other costly failures*, LEXINGTON (KENTUCKY) SUNDAY HERALD-LEADER (May 27, 2007); *Obama not realistic in his quest for an oil-free America this century*, CHARLESTON (W.VA.) SUNDAY GAZETTE-MAIL (May 27, 2007); *His plan borrows from failures, price hikes, scandal*, ANNISTON (ALABAMA) SUNDAY STAR (May 27, 2007).
- *Gore's Plan Would Divide America into Have, Have not's*, CHARLOTTE OBSERVER (April 23, 2007). Also published as *His plan would shatter U.S. economy*, FRESNO SUNDAY BEE (April 29, 2007); *Gore's ideas would doom U.S. economy*, PUEBLO SUNDAY CHIEFTAN AND STAR-JOURNAL (April 29, 2007); *Gore plan would shatter U.S. economy*, Provo Daily Herald (April 26); *Gore plan would shatter U.S. economy*, AUGUSTA (GA) CHRONICLE (April 23, 2007); *Gore's global warming plan would wreak economic havoc*, IDAHO SUNDAY STATESMAN (April 22, 2007); *Gore's plan flunks Econ 101*, KANSAS CITY SUNDAY STAR (April 22, 2007); *His solutions would shatter the U.S. economy*, CHARLESTON (W.VA.) SUNDAY GAZETTE-MAIL (April 22, 2007); *Plan would shatter U.S. economy*, NEWPORT (R.I.) DAILY NEWS (April 23, 2007); *Plan would shatter economy*, ARKANSAS DEMOCRAT GAZETTE (April 21, 2007); *Should we warm up to Gore? No: His costly plan would shatter the economy*, EAU CLAIRE (WI) SUNDAY LEADER-TELEGRAM (May 6, 2007); *Gore's plan would shatter U.S. economy*, TRAVERSE CITY (MI) RECORD-EAGLE (April 21, 2007).
- *People need to be able to choose heavier, safer cars if they want*, COLUMBUS DISPATCH (Feb. 5, 2007). Also published as *Fuel standards don't work, yet increase highway deaths*, Charlotte Observer (Feb. 5, 2007); *CAFE standards don't work*, GRAND FORKS (N.D.) HERALD (Feb. 3, 2007); *Get rid of lethal CAFE standards*, MONTEREY COUNTY HERALD (Feb. 3, 2007); *Say 'no thanks' to tougher mileage rates*, FRESNO SUNDAY BEE (Feb. 11, 2007)..
- *Tax on Fuels is a Tax on Everything*, Spokane Spokesman Review (Nov. 20, 2006). Also published as *Transportation Tax Would Impose Extra Costs on Everything*, CHARLOTTE OBSERVER (Nov. 20, 2006); *Carbon Tax Will Raise Prices Across the Board*, DULUTH NEWS-TRIBUNE (Nov. 20, 2006); *Taxing Carbon? Think Again*, PITTSBURGH SUNDAY TRIBUNE REVIEW (Nov. 19, 2006); *Tax Carbon? Tax Everything!*, CHARLESTON (W.VA.) SUNDAY GAZETTE (Nov. 19, 2006); *Levy Would Hurt Poor, Offers No Sure Good Results*, MYRTLE BEACH SUN NEWS (Nov. 17, 2006).

- *Plan provides cover for pay raises but gives poor false hopes*, CHARLOTTE OBSERVER (Aug. 14, 2006). Also published as *Raising the minimum wage would be a cruel hoax because it would price more low-skilled people out of the job market*, KANSAS CITY SUNDAY STAR (Aug. 13, 2006); *Low-skill labor loses when wages go up*, CAPITAL TIMES & WISCONSIN STATE JOURNAL (Aug. 13); *Raising false hopes for the poor*, AKRON BEACON JOURNAL (Aug. 11); *A mirage for poor*, FORT WORTH STAR TELEGRAM (Aug. 11).
- *Wal-Mart wins one for us all*, FORT WORTH STAR TELEGRAM (July 24, 2006). Also published as *State law mandating Wal-Mart benefits is unfair*, KANSAS CITY STAR (July 26, 2006) and *Wal-Mart ruling helps consumers*, LAWRENCE [KANSAS] JOURNAL WORLD (July 24, 2006).
- *Amendment III: Quartering Soldiers*, THE FREE LANCE-STAR (DEC. 4, 2005).
- *Law Profs Throw SALT on 9/11 Wounds*, WALL STREET JOURNAL (Nov. 12, 2001).
- *Recent Supreme Court Rulings Remove Power from Montanans*. THE MISSOULIAN (Missoula, Montana) (Sunday, November 21, 1999). Also published in the *Butte Weekly* as “State Supreme Court’s Power Grab” and in *The Big Timber Pioneer*.
- *Markets Need A Hidden Fist? It Just Ain’t So!* 49 THE FREEMAN: IDEAS ON LIBERTY 6-7 (August 1999).
- *The Wild Wild Internet*. THE PLAIN DEALER (Cleveland), June 16, 1997.
- *With lawyers in ample supply, Ohio should quit subsidizing their education*. COLUMBUS DISPATCH, October 17, 1995.

Working Papers

- *Hedgerow Economics: The Marriage of Green Policy and Regulation* (with Nathaniel Stewart).
- *The Survival of a “Relic of Pioneer Days”: The Political Economy of Mining Law “Reform”* (with Roger E. Meiners and Andrew Dorchak).

Teaching

- Administrative Law (Summer 1993, Fall 1993; Spring 1997; Fall 1998; Fall 2007; Spring 2009).
- Business Associations (Fall 2002, Spring 2004, Fall 2004; Fall 2005; Fall 2012 (online LLM), Fall 2013 (online LLM)).
- Competition and Public Policy (undergraduate) (Spring 1993).
- Contracts (Fall 2011, Spring 2012, Fall 2012, Spring 2013, Spring 2014).
- Corporate Finance (Spring 2011, Spring 2012, Spring 2013, Spring 2014).
- Corporate Law: Offshore Financial Transactions, Cayman Islands (Spring 2012, Spring 2013, Spring 2014).
- Cooperation, Economics and Law (seminar with Sue Helper, Economics Department) (Fall 1994, Spring 1996; Spring 1997).
- Economics of Rock and Roll (5 week New Student seminar with Rich Parkin, Economics Department) (Fall 1994, Fall 1995).

- Employment Law (Fall 1992).
- Environmental Economics (undergraduate) (Spring 1996; Spring 1998; Spring 2000).
- Finance, Corporate Governance and Law (seminar, cross-listed with Banking and Finance Department) (Fall 2004).
- Firearms Regulation (Fall 2001, Fall 2003, Spring 2005; Fall 2008).
- International Business Organizations: The Cayman Islands (co-taught with Craig Boise 2004-2006) (Spring 2004; Spring 2005, Spring 2006; Spring 2007, Spring 2008, Spring 2009, Spring 2010, Spring 2011).
- International Business Transactions: Hong Kong & Macau (Fall 2008).
- International Economic Integration (seminar) (Fall 1995; Fall 1998; Fall 2000; Fall 2001).
- Law and Economics (Spring 1993, Spring 1994, Spring 1995).
- Law and Economics (undergraduate) (Spring 1994, Spring 1995; Spring 1997; Spring 1998; Spring 1999).
- Law and Economics of the Financial Crisis (seminar) (Fall 2010, Fall 2011).
- Managerial Economics (Fall 2011 (Shanghai, PRC); Spring 2012 (Beijing, PRC); Fall 2012 (Shanghai, PRC); Spring 2013 (Beijing & Shenzhen, PRC), Fall 2013 (Xi'an, PRC)).
- Property (Spring 1998; Spring 1999; Spring 2000; Spring 2001; Spring 2002, Spring 2003, Spring 2005; Spring 2008; Fall 2008).
- Regulatory Law and Policy (Fall 1995).
- Remedies in Employment Law (seminar) (Fall 2008).
- Selected Problems in Environmental Law and Policy (with Wendy Wagner, Melvin Durschlag, Christine Corcos) (Fall/Spring 1994/95, Fall/Spring 1995/96).

Service

University of Alabama

- Appointments Committee, 2011-2012; 2012-2014 (chair).
- Development Committee, 2011-2012, 2012-2013.
- Colloquium Committee, 2012-2013.

University of Illinois

- Curriculum Committee (chair), 2007-2008, 2008-2009.
- University Licensing Advisory Committee, 2007-2008.
- Visioning Committee, Summer 2008.
- Bazzani Lecture Series Committee, 2007-2008, 2008-2009.

Case Western Reserve University

- Law School Community Committee, 2004-2005.
- Associate Dean, 2000-2003.
- Promotion and Tenure Committee. 1998/99, Spring 2000; 2003/2004.
- Chair, Ad Hoc Committee on Rankings, 2003.
- CWRU Program Director, FIPSE Grant for Mobility in North American Education (Consortium of nine law schools in the United States, Canada, and Mexico). 1996-1999.

- Law School Colloquia Committee. 1996/97; 1997/98.
- Law School Appointments Committee. 1997/1998; 1998/99 (Chair); 2000/2001; 2001/2002; 2002/2003.
- International Law Center Steering Committee. 1996/97.
- University Parking Committee. 1997/98.
- Law School Clinical Promotion Committee. 1996/97.
- Law School Priorities and Communication Committee. 1995/96; 1994/95.
- Law School Dean Search Committee. 1995/96.
- University Environmental Studies Steering Committee. 1995/96.
- Ad Hoc Law School Committee on International Programs. 1994/95.
- Law School Curriculum Committee. 1994/95.
- University Center for Teaching Excellence Advisory Committee. 1994/95.
- Law School Admissions Committee. 1993/94; 1994/95.

Other

- Member, Mont Pelerin Society, 2008 to date.
- Witness on Illinois Administrative Law, Illinois House of Representatives, Special Investigative Committee Investigating Gov. Rod Blagojevich, Dec. 18, 2008.
- Fellowships & Grants
 - Research Grant, Earhart Foundation. Fall 1999.
 - Salvatori Fellow, Heritage Foundation, June 1995.
 - Bradley Fellowship to Mont Pelerin Society General Meeting 1994, Cannes, France.
- Scholarly, Public Lecture, & Professional Meeting Presentations
 - Silent Spring at 50, *Reason* Salon at the Museum of Sex, New York, NY, December 2012.
 - The Resource Curse, Southern Economic Association, November 2012.
 - Green Jobs, UC Irvine Federalist Society, October 2012.
 - Green Jobs: Trick or Treat? Pepperdine Federalist Society, October 2012.
 - The Visible Hand: Energy Policy in America, Bakersfield, CA Federalist Society chapter, May 2012.
 - The False Promise of Green Energy, Acton Institute, May 2012.
 - Growth and Economic Freedom, Fund for American Studies Donor Conference, April 2012.
 - The Role of Rankings in Legal Education, University of Chicago Federalist Society, November 2011.
 - The Role of Rankings in Legal Education, Duquesne University Federalist Society, November 2011.
 - Keynote Address, IFC Forum, London, UK, September 2011.
 - The Role of Rankings in Legal Education, Gonzaga University Federalist Society, October 2011.

- An FME Approach to Mining, University of Idaho Federalist Society, October 2011.
- Public Policy Analysis, Neetishala, Nepal, July 2011.
- The Role of OFCs, Istituto Bruno Leoni, Milan, Italy, June 2011.
- Introduction of William T. Bogart, Maryville College, May 2011.
- Faith, Economics, and the Scholarly Vocation, Maryville College, May 2011.
- False Promise of Green Energy, Cato Book Forum, April 2011.
- Testimony on Airport Security, Pennsylvania Legislature, April 2011.
- Free Market Environmentalism, George Mason University Law & Economics Center, Judicial Institute January 2011.
- “Gasoline: Markets and the Role of Government,” Provocative Lecture Series, San Jose State University, May 2009.
- “Green Jobs, Myth or Reality?” Manatee College of Business, University of South Florida – Sarasota, April 2009.
- “Free Market Environmentalism,” Fordham Federalist Society, February 2009.
- “Common Law, Property and Federalism,” The Road to Harmonious Development: 30 Years of Chinese Economic Reform, Renmin University, Beijing, China (cosponsored by the Cato Institute), November 2008.
- “The Market for Legal Education,” Baylor Pre-Law Society, November 2008.
- “Regulation by Litigation,” International Policy Network, August 2008.
- “Regulation by Litigation,” Adam Smith Club Annual Banquet, Campbell University, April 2008.
- “Massachusetts v. EPA,” The Supreme Court: Past and Prologue – A Look at the October 2006 and October 2007 Terms, Cato Institute Center for Constitutional Studies, September 2007.
- “Lessons from History for IP” (with Craig Nard), International Policy Network, London (March 2007).
- “Interest Groups and Institutions in Patent Law from 1790-1870,” Economic History Society meeting, Exeter, UK (with Craig Nard). March 2007.
- Commenter, Mont Pelerin Society General Meeting, Guatemala (2006).
- Centro para Análisis de las Decisiones Públicas at Universidad Francisco Marroquín seminar Naturaleza Humana: ¿Destructora o Creadora? Presentations on Mining Law: Lessons from the U.S. Experience and Water and Markets
- Panelist, Law of the Sea, Competitive Enterprise Institute and Universidad Francisco Marroquín’s conference on “Empowering Green Bureaucrats: How Multilateral Environmental Agreements Threaten National Sovereignty and Hurt the World's Poor,” in Guatemala City on Nov. 5, 2006
- “The Law of the Sea,” Empowering Green Bureaucrats conference, cosponsored by Universidad Francisco Marroquín, Guatemala, and the Competitive Enterprise Institute, held in Guatemala, Nov. 2006.
- “The Survival of a ‘Relic of Pioneer Days’: The Political Economy of Mining Law Reform,” International Society for New Institutional Economics, Boulder, Colorado. Oct. 2006.
- Remin University of China, Beijing, China, “Sustainable Development & Property Rights Protection in Mining: Lessons from the U.S. Experience” (2006).
- Lion Rock Institute, Hong Kong, Offshore Financial Centers (2006).

- Cato University: Europe Meets America: Property Rights in the New World; The Economics of Property Rights; Miners, Vigilantes, & Cattlemen: Property Rights on the Frontier; & Intellectual Property: What's a Good Classical Liberal To Do? (2006).
- Case Public Policy Lunch, "What's Wrong With Gasoline Markets" (2006).
- Resources for the Future, Clean Diesel Panel Discussion, First Wednesday Series (2006).
- Environmental Policy Issues Seminar, Office of Personnel Management, Eastern Management Development Center, 3 lectures on "An Introduction to Free Market Environmentalism" (2006).
- The Water Revolution: Practical Solutions to Water Scarcity, American Enterprise Institute, Panelist (2006).
- N.Y.U. Center for Labor and Employment Law,
- Precious, Worthless, or Immeasurable: The Value and Ethic of Water, Texas Tech University School of Law (Fall 2005).
- Panelist, International Air Transport Association, AVSEC 2005, Geneva, Switzerland (Fall 2005).
- Panelist, Rumsfeld v. FAIR: Exploring the Solomon Amendment Challenge, Boston College (Fall 2005).
- Sorptive Minerals Institute, Senior Manager's Forum, Washington, DC (Fall 2005).
- International Atlantic Economic Association (Fall 2005).
- The Power of Stories, Gloucester, UK (Summer 2005).
- Southeastern Association of Law Schools (Summer 2005).
- N.Y.U. Center for Labor and Employment Law, Annual Conference (Spring 2005).
- Sorptive Minerals Institute, Spring Forum, Orlando (Spring 2005).
- University of Illinois, Program for Law and Philosophy, "The Moral Bindingness of Promises" (Winter 2005).
- Southern Economic Association (2004).
- Southern Economic Association (2003).
- Western Legal History Panel, American Society for Legal History, Fall 2000.
- Applications of Public Choice Theory to Economic History Conference, Wake Forest University Department of Economics, March 1999.
- American Political Science Association, Trial Courts Panel, September 1998 (with Gregory C. Sisk and Michael Heise).
- Southern Economic Association, Fall 1997, Polycentric Law.
- 1996 James R. Browning Symposium on *The Militia: Constitutional and Criminal Law Perspectives*, University of Montana School of Law, October 1996.
- Texas Law Review Symposium on the Changing Workplace, Austin, Texas, November 1995.
- Academic Workshops
 - University of California at Irvine School of Law, May 2012.
 - American University, Business Law Workshop, February 2012.
 - 10 Things Law Professors Wish Policy Makers Knew, APPAM Conference, October 2011.
 - Legal Scholarship, Cleveland Marshall College of Law, September 2011.

University of Mississippi, School of Law & Dept. of Philosophy, April 2009.
 University of Alabama, School of Law, February 2009.
 State Responses to *Kelo*, Baylor University Economics Department, November 2008.
 Clinical Legal Education and Access to Justice, NYU Institute for Judicial
 Administration Research Conference on Access to Justice: Empirical Perspectives,
 November 2008.
 George Mason University Faculty Workshop, Change, Dependency, and Regime
 Flexibility in Offshore Financial Intermediation: The Saga of the Netherlands Antilles,
 April 2008.
 Free Market Environmentalism, Waseda University Law School, Tokyo, Japan, July
 2008.
 Free Market Environmentalism, Ewha Women's University Law School, Seoul, Korea,
 July 2008.
 "Restrictions on Multijurisdictional Practice," Global Labor and Employment Law for
 the Practicing Lawyer, NYU Center for Labor and Employment Law, June 2008.
 The Future of Mobile Source Regulation, Institute for Government & Public Affairs
 Research Conference, University of Illinois, March 2008.
 Legal Education in North Carolina, North Carolina State University Economics, Society
 for Economics, Politics and Law, February 2008.
 Pope Center for Higher Education (with William Henderson), February 2008.
 Law School Rankings. AALS General Meeting. Jan. 2007.
 University of Texas at Austin, School of Law, Law & Economics Workshop, Regulation
 of Silica & Legal Scholarship (2006).
 University of California, Santa Barbara, Department of Economics, Takings Conference,
 "The State Response to *Kelo*" (2006).
 International Policy Network, London, Mining Law (2005).
 International Policy Network, London: Common Law and the Environment (2005).
 University of Illinois, College of Law (2005).
 The Next Generation of Law School Rankings, Indiana University School of Law (2005).
 International Policy Network, London: A Free Market Perspective on Mining Law
 (2005).
 Centro Henry Hazlett, Universidad Francisco Marroquín (2004).
 William & Mary Law School Environmental Law Conference (2003).
 CEIS, Universidad Francisco Marroquín (2003).
 Centro Henry Hazlett, Universidad Francisco Marroquín (2003).
 Universidad del Valle, Guatemala (2003).
 Association of Private Enterprise Education Annual Meeting (2003).
 Tulane Law School Environmental Law Conference (2002).
 Southern Economic Association Annual Meeting (2002).
 Association of Private Enterprise Education Annual Meeting (2002).
 NYU Labor and Employment Workshop (2001)
 Association of Private Enterprise Education Annual Meeting (2001).
 Cornell Law School (Spring 2001).
 Montana State University, Department of Agricultural Economics and Economics (Fall
 1999).
 George Mason University Law School (Fall 1998).

Cornell Law School (Spring 1998).
CWRU-CSU-Akron Joint Theory Workshop (Spring 1997).

- Liberty Fund, Inc. Programs
 - Director, Liberty & Responsibility in Modern Environmental Thinking, February 2012.
 - Discussion Leader, The Legal Profession, February 2012.
 - Discussion Leader, Liberty, Responsibility & Markets, January 2012.
 - Director, The Economics of Religion, May 2009.
 - Discussion Leader, Lex Mercatoria and Liberty, Then and Now, March 2009.
 - Participant, Liberty, Property and Exchange in Classical Political Thought, February 2009.
 - Participant, Law Roundtable, February 2009.
 - Participant, Law and Liberty in China and Japan, January 2009.
 - Discussion Leader & Panelist, Liberty & Choice, High School Teacher program cosponsored by the Foundation for Teaching Economics, December 2008.
 - Participant, Freedom and Law in Sophocles and Aeschylus, October 2008.
 - Participant, Religious Liberty and Pluralism, September 2008.
 - Participant, Liberty & the Environment, June 2008.
 - Participant, Liberty and Responsibility in the Writings of Justice Oliver Wendell Holmes, May 2008.
 - Discussion Leader, Private Property, Government Takings, and Individual Liberty, February-March 2008.
 - Discussion Leader, Property, Freedom and Prosperity, February 2008.
 - Participant, Capitalism, Freedom and Religion, January 2008.
 - Co-Director/Co-Discussion Leader, Liberty, Economics and Institutions in the Not So Wild West, September 2007.
 - Participant, Liberty and Responsibility in Frank Norris' *McTeague*, June 2007.
 - Director, Liberty and Responsibility in the Literature of Frontiers: Sagas and Westerns, May 2007.
 - Director, Liberty, Constitutionalism and Economic Development, February 2007.
 - Director, Freedom and Individual Responsibility at the Intersection of Christianity and Economics, February 2007.
 - Participant, Urban Political Economy, Economic Development, Free Markets and Individual Liberty, January 2007.
 - Participant, Revolution, Democracy, and Property Rights in Totalitarian Thought. January 2007.
 - Director, Liberty, Constitutionalism, and Economic Development. February 2007.
 - Director, Christianity and Economics, February 2007.
 - Discussion Leader, Liberty, Responsibility, and Economics in Islamic Thought, April 2006.
 - Discussion Leader, Property, Freedom and Prosperity, March 2006.
 - Discussion Leader, Liberty, Happiness, and the Use of Knowledge, March 2006.
 - Participant, Liberty & Responsibility in the Films of John Ford, March 2006.
 - Director, Freedom and Responsibility on the Frontier, February 2006.
 - Director, The Law and Economics of Popular Justice in the American West, May 2005.
 - Discussion Leader, Liberty and Authority in the Writings of George Orwell, March 2005.

Discussion Leader, Civil Liberties in Wartime, January 2005.
 Director, New Utopias in Science Fiction, November, 2004.
 Director, The Economics of Knowledge and the Knowledge Problem, August, 2004.
 Discussion Leader, Private Neighborhood Associations and Liberty, June, 2004.
 Discussion Leader, Seminar on H.H. Munro's *When William Came*, May, 2004.
 Director, Liberty and Responsibility in the Literature of Frontiers: Sagas and Westerns, February 2004.
 Participant, Science and Freedom, December 2003.
 Director, Public Finance & Public Choice: Two Contrasting Visions of the State, November 2003
 Participant, Fantasies of Freedom: Liberty and Utopianism in Swift and Butler, June 2003.
 Participant, Liberty and Republican Government in the Political Writings of John Adams, May 2003.
 Participant, Frontier, Liberty and Responsibility in Western and Science Fiction Novels and Films, January 2003.
 Director, The Writings of Robert Heinlein, December 2002.
 Director, The American Codification Debate, November 2002.
 Discussion Leader, The Development of Order and Liberty in Markets and Society, October 2002.
 Participant, Individuality and Heroism in the Icelandic Sagas, August 2002.
 Co-Discussion Leader, Liberty and the Nature of Law, July 2002.
 Discussion Leader, Environmentalism, Freedom and Responsibility, June 2002.
 Participant, The Book of Job and Human Imagination, October 2001.
 Discussion Leader, Liberty and the Nature of Law, July 2001.
 Director, Roman Law and Liberty Colloquium. May 2001.
 Director, The Evolution of Property Rights in the American West Colloquium. October 2000.
 Participant, Secession, Revolution, and Liberty in the Political Thought of Abraham Lincoln Colloquium. June 15-18, 2000.
 Participant, *Law, Legislation and Liberty* by Friedrich Hayek Colloquium. July 1999.
 Participant, Law, Liberty, and Moral Responsibility Colloquium. March 1999.
 Participant, Property: New and Old Colloquium. December 1998.
 Participant, American Judicial Interpretation, Liberty, and Responsibility Colloquium. November 1998.
 Participant, Summer Institute. July-August 1998.
 Participant, Liberty and the Market in J.S. Mill's *Principles of Political Economy* Colloquium. March 1998.
 Co-Discussion Leader, Student Colloquium on Liberty and the Law. March 1998.
 Participant, Free Market Environmentalism Colloquium. December, 1997.
 Participant, Richard Epstein's *Simple Rules for a Complex World* Colloquium. November 1995.
 Participant, Liberty, Law and Social Order, October 1991.

- Political Economy Research Center Programs

- Participant, Political Economy Forum on Agriculture and the Environment. November 2001.
- Participant, Political Economy Forum on Technology and Property Rights. December 1999.
- Co-Director, Political Economy Forum on the Common Law and the Environment. October 1998.
- Participant, Political Economy Forum on Environmental Federalism. June 1996.
- Participant, Political Economy Forum on Tradable Water Rights. June 1995.
- Foundation for Research on Economics and the Environment Programs
Presenter, Environmental Stewardship for Religious Leaders, “The Tragedy of the Commons,” September 2008.
Participant, Terrorism, Energy & Civil Society, September 2005.
 - Foundation for Economic Education Programs
Lecturer, Applying Liberty Seminar, June 2008.
Lecturer, Advanced Seminar, August 1998; August 1999.
 - American Institute for Economic Research Programs
Speaker, Summer Fellowship Program, June 2008.
 - Federalist Society Student Chapter Presentations
Free Market Environmentalism, Fordham University, February 2009.
Free Market Environmentalism, University of Iowa, February 2009.
Free Market Environmentalism, Drake University, February 2009.
Free Market Environmentalism (debate), Temple University, April 2008.
Solomon Amendment’s Constitutionality (debate), University of Pennsylvania Law School, debate on the Solomon Amendment co-sponsored by the Lambda Legal Society.
 - The Fund for American Studies Programs
Economics lecturer (11-14 lectures), Asia Institute for Political Economy, Hong Kong, 2006; 2007; 2008; 2009; 2010; 2011, 2012, 2013.
Economics lecturer (7-9 lectures), International Institute for Political and Economic Studies, Crete, 2006; 2007; 2008.
 - Universidad Francisco Marroquín, Guatemala City, Guatemala.
Lecturer, 10 lectures on Law & Economics, July 2001.
Lecturer, 10 lectures on Law & Economics, July 2000.
 - Media & Public Appearances

WWL (New Orleans) Garland Robinette’s Think Tank, Myths of Green Jobs, June 13, 2012.
2012 Federalist Society SCOTUScast on *Freeman v. Quicken Loans, Inc.*,
<http://www.fed-soc.org/publications/detail/freeman-v-quicken-loans-inc-post-decision-scotuscast>

WCIA, Illinois Law, Jan. 29, 2009 – Impeachment of Gov. Rod Blagojevich
 The Dennis Miller Show, 7/6/2009 – 7 Myths of Green Jobs
 2009 Federalist Society SCOTUScast on *Altria Group v. Good*, <http://www.fed-soc.org/publications/detail/scotuscast-2-8-09-with-andrew-morriss>
 WCIA-TV guest, Champaign, Illinois, December 22, 2008 (impeachment of Gov. Rod Blagojevich).
 Altria Group v. Good, SCOTUScast, Federalist Society, October 2008.
 WILL TV, For the People: Energy, October 2008.
 WILL TV, For the People: Primary Focus, Energy, January 2008.
 WVHU AM 800, Tom Roten Morning Show, West Virginia May 2008 (gasoline pricing).
 Berg in the Morning, statewide Montana radio show, Sept. 2007 (energy).
 WLW-700 (Cincinnati) & XM Radio, Mike McConnell Show, July 2007, (gasoline prices).
 WJBC guest, Bloomington, Illinois, June 2007 (gasoline pricing).
 Guest, Good Morning Guatemala, June 2003.
 Moderator, Law Week Debate on *Should the Field Civil Code Be Repealed?*, Montana Law Review, Missoula, Montana, April 2000.
 Guest, Today in Montana, KGVO 1290 AM, Missoula, Montana, November 1999 (discussing recent state supreme court decisions and judicial restraint).
 Guest, Today in Montana, KGVO 1290 AM, Missoula, Montana, November 4, 1997 (discussing militia and Montana history).
 Speaker, Cato Institute Benefactors' Summit, Cayman Islands, February 1998.
 Speaker, Liberty and Law Seminar, Institute for Humane Studies, February 1998.
 Lecturer, American Idea Seminar, Free Enterprise Institute, Houston, Texas, June 1997.

- Institute for Humane Studies Programs
 - Seminar Leader, Liberty & Society Seminars, Summer 1996, Summer 1995, Summer 1994, and Summer 1993.
 - Panelist, Career Development Workshops.
- Consulting & Expert Witness Experience
 - Advisor, Viceministerio Carolina Roca, Guatemalan Ministerio de Energia y Minas (provided information for revision of mining law).
 - Expert witness, Gold, Schwartz & Co., *U.S. v. Schreiber* (criminal sentencing) 1999.
 - Expert witness, Brouse McDowell, *Dover Chemical v. Cohen* (environmental liability) 1999.
 - Consultant, New Zealand Institute for Economic Research, Auckland, New Zealand (labor and employment law) (with William T. Bogart), 1996-1997.
- Dennis J. Jenks Memorial Award for Administrator of the Year, Spring 2002.
- Nominated for the Carl F. Wittke Award for Excellence in Undergraduate Teaching, Spring 1997.
- Girl Scout Leader

Junior/Cadette Girl Scout Troop 1286, Ruffing Montessori School, Cleveland Heights, Ohio, Fall 1997 to Spring 2001.

Brownie Troop 1205, Ruffing Montessori School, Cleveland Heights, Ohio, Spring 2000 to Spring 2001.

Cookie Chair. Girl Scout Troop 785, Columbia Station, Ohio, 2002, 2003, 2004.

- *Board Memberships*

Education Board, The High School of St. Thomas More, Champaign, Illinois, Fall 2008 to Spring 2011.

Friends of Hogar Rafael Ayau, Chicago, Illinois, Fall 2009 to January 2012.

Editorial Board, *Electronic Journal of Sustainable Development*, Summer 2006 – present.

Association of Private Enterprise Education, Spring 2002 to Summer 2003.

Center for Leadership in Education, Elyria, Ohio, Spring 2002 to Spring 2004.

Lorain County Habitat for Humanity, Spring 2002 to Fall 2004.

Heartland Circle, Wellington, Ohio, Spring 2002 to Spring 2004.

Ohio Virtual Academy, Toledo, Ohio, Fall 2002 to Fall 2003.

***Certified by the general counsel or other appropriate attorney as confidential or information that may be withheld from public disclosure in accordance with Section 551.1281 and Chapter 552 of the Texas Government Code.**