



*Consent Agenda Items*  
*Meeting*  
*of the*  
*Board of Regents*

**November 12, 2015**



**AGENDA ITEMS**  
**MEETING OF THE BOARD OF REGENTS**  
**THE TEXAS A&M UNIVERSITY SYSTEM**

November 12, 2015  
College Station, Texas

**1. COMMITTEE ON FINANCE**

- 1.1 Approval of FY 2017 Operating Budget Guidelines, Texas A&M University System
- 1.2 Approval of New, Increased, and Decreased Tuition and Fees (Including Proposed Optional and Guaranteed Tuition and Fee Rates) for Fall 2016 and Fall 2017 Semesters, Texas A&M University System
- 1.3 Approval of a Cooperative Research, Education, and Development Agreement with the Center for Solar Energy, A&M-Central Texas

**2. COMMITTEE ON AUDIT**

**3. COMMITTEE ON BUILDINGS AND PHYSICAL PLANT**

- 3.1 Approval of the Project Scope and Budget, Appropriation for Construction Services, and Approval for Construction for the Human Clinical Research Facility Project, Texas A&M University, College Station, Texas (Project No. 02-3170), Texas A&M

**Executive Session Items**

- 3.2 \*Authorization to Consent to Assignment of Phase VI Student Housing Ground Lease, and Amend Facility Use Agreement Covering Phases I-III Student Housing to Include Phase VI Student Housing, PVAMU
- 3.3 \*Authorization to Sell 207.94 Acres of Land, More or Less, in the Wm. B. Stephenson Survey, Abstract No. 450 and the A.R. O'Pry Survey, Abstract No. 534 in Hays County, Texas, AgriLife Extension
- 3.4 \*Authorization to Execute a Lease of Land on the Campus for Construction of a Student Recreation Center, and a Capital Lease of the Student Recreation Center to be Constructed, TAMUT

**Report**

- 3.5 Report of System Construction Projects Authorized by the Board

*\*Certified by the general counsel or other appropriate attorney as confidential or information that may be withheld from public disclosure in accordance with Section 551.1281 and Chapter 552 of the Texas Government Code.*

**4. COMMITTEE ON ACADEMIC AND STUDENT AFFAIRS**

- 4.1 Approval of Freshmen Admissions Standards for the 2016-17 Academic Year, A&M-San Antonio

**5. THE TEXAS A&M UNIVERSITY SYSTEM BOARD OF REGENTS (*not assigned to Committee*)**

- 5.1 Approval of Revisions to System Policy 07.01 (Ethics)
- 5.2 Approval of Revisions to System Policy 07.03 (Conflicts of Interest, Dual Office Holding and Political Activities)
- 5.3 Approval of Revisions to System Policy 22.02 (System Investment)
- 5.4 Approval of Revisions to System Policy 25.07 (Contract Administration)

**Executive Session Items**

- 5.5 Appointment of Provost and Vice President for Academic Affairs, A&M-Corpus Christi
- 5.6 Appointment of Executive Vice President for Finance and Administration, A&M-Corpus Christi
- 5.7 Appointment of Dean of College of Agriculture and Natural Sciences, WTAMU
- 5.8 Appointment of Dean of School of Engineering, Computer Science and Mathematics, WTAMU

**6. CONSENT AGENDA ITEMS****The Texas A&M University System/Board of Regents**

- 6.1 Approval of Minutes, BOR
- 6.2 Approval of Revised Minute Order 130-2015 (*Approval of Revised Texas A&M University System and Texas A&M University Official Seals*)
- 6.3 Designation of the *Regents Professor Awards* and the *Regents Fellow Service Awards* for Exemplary Performance and Professional Service During Fiscal Year 2014-15
- 6.4 Confirmation of New and Amended Field Trip and Study Abroad Fees
- 6.5 Approval of Guaranty Bank & Trust and First Texas Bank Depository Agreements

*\*Certified by the general counsel or other appropriate attorney as confidential or information that may be withheld from public disclosure in accordance with Section 551.1281 and Chapter 552 of the Texas Government Code.*

- 6.6 Granting of the Title of Emeritus/Emerita, November 2015
- 6.7 Confirmation of Appointment and Commissioning of Peace Officers

Tarleton State University

- 6.8 Approval of a New Bachelor of Science in Geographic Information Systems Degree Program, and Authorization to Request Approval from the THECB

Texas A&M University

- 6.9 Approval of a New Bachelor of Science Degree Program with a Major in Statistics, and Authorization to Request Approval from the THECB
- 6.10 Approval of a New Master of Jurisprudence Degree Program, and Authorization to Request Approval from the THECB
- 6.11 Approval of a New Master of Jurisprudence in Intellectual Property Degree Program, and Authorization to Request Approval from the THECB
- 6.12 Approval of a New Master of Laws Degree Program, and Authorization to Request Approval from the THECB
- 6.13 Approval of a New Master of Laws in Intellectual Property Degree Program, and Authorization to Request Approval from the THECB
- 6.14 Approval of Academic Tenure, November 2015
- 6.15 \*Naming of Rooms in the Avian Health Complex
- 6.16 \*Naming of Exterior and Interior Areas of the Thomas G. Hildebrand, DVM '56 Equine Complex
- 6.17 \*Naming of Academic Rooms and Office in the Rollins Urban and Structural Entomology Facility
- 6.18 Authorization to Establish a Quasi-Endowment Entitled "Janet & Mark H. Ely '83/Center for Executive Development Endowed Professorship Quasi-Endowment"
- 6.19 Authorization to Establish a Quasi-Endowment Entitled "Morris E. Foster/Tidewater Inc./Center for Executive Development Endowed MBA Fellowship Quasi-Endowment"
- 6.20 Authorization to Establish a Quasi-Endowment Entitled the "Magnolia Tea Endowed Scholarship"

*\*Certified by the general counsel or other appropriate attorney as confidential or information that may be withheld from public disclosure in accordance with Section 551.1281 and Chapter 552 of the Texas Government Code.*



- 6.21 Authorization to Establish a Quasi-Endowment Entitled “Lauren D. Murphy ’85 and Michael J. Baker ’85 Business Honors Scholarship Quasi-Endowment”

Texas A&M University-Kingsville

- 6.22 Approval of Revised Mission Statement, and Authorization to Provide Notification to the THECB

Texas A&M University-San Antonio

- 6.23 Approval of a New Master of Arts Degree Program with a Major in Marriage and Family Therapy, and Authorization to Request Approval from the THECB

- 6.24 Establishment of the Institute for Water Resources Science and Technology

West Texas A&M University

- 6.25 Authorization to Award an Honorary Degree to Mrs. Nell Foust

Texas A&M AgriLife Extension Service

- 6.26 Authorization to Establish a Quasi-Endowment Entitled the “Agricultural and Food Policy Center Excellence Fund”

- 6.27 Approval of 2016 Stiles Farm Foundation Budget, and Delegation of Authority to Manage and Operate the Stiles Farm to the Director of the AgriLife Extension

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A&M System .....	The Texas A&M University System
A&M-Central Texas .....	Texas A&M University-Central Texas
A&M-Commerce .....	Texas A&M University-Commerce
A&M-Corpus Christi.....	Texas A&M University-Corpus Christi
A&M-San Antonio .....	Texas A&M University-San Antonio
A/E .....	Architect/Engineer
AgriLife Extension.....	Texas A&M AgriLife Extension Service
AgriLife Research.....	Texas A&M AgriLife Research
BOR.....	Board of Regents
FP&C .....	Facilities Planning and Construction
NCTM.....	National Center for Therapeutics Manufacturing
POR .....	Program of Requirements
PUF .....	Permanent University Fund
PVAMU .....	Prairie View A&M University
RFS .....	Revenue Financing System
TAMHSC.....	Texas A&M Health Science Center
TAMIU.....	Texas A&M International University
TAMUG .....	Texas A&M University at Galveston
TAMUT.....	Texas A&M University-Texarkana
Tarleton .....	Tarleton State University
TEES .....	Texas A&M Engineering Experiment Station
TEEX .....	Texas A&M Engineering Extension Service
Texas A&M at Qatar .....	Texas A&M University at Qatar
Texas A&M.....	Texas A&M University
Texas A&M-Kingsville .....	Texas A&M University-Kingsville
TFS .....	Texas A&M Forest Service
THECB .....	Texas Higher Education Coordinating Board
TIGM .....	Texas A&M Institute for Genomic Medicine
TIPS.....	Texas A&M Institute for Preclinical Studies
TTI.....	Texas A&M Transportation Institute
TVMDL .....	Texas A&M Veterinary Medical Diagnostic Laboratory
UTIMCO .....	The University of Texas Investment Management Company
WTAMU .....	West Texas A&M University

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**Agenda Item No. 6.1**

**THE TEXAS A&M UNIVERSITY SYSTEM  
Office of the Board of Regents  
October 28, 2015**

Members, Board of Regents  
The Texas A&M University System

Subject: Approval of Minutes

I recommend adoption of the following minute order:

**“The following minutes are approved:**

**September 3, 2015 Regular Board Meeting”**

Respectfully submitted,

Vickie Burt Spillers  
Executive Director

Attachment

**MINUTES**

**REGULAR MEETING**

**BOARD OF REGENTS**

**THE TEXAS A&M UNIVERSITY SYSTEM**

**HELD IN**

**COLLEGE STATION, TEXAS**

**September 3, 2015**

*(Approved November 12, 2015)*

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**MINUTES  
REGULAR MEETING  
BOARD OF REGENTS, THE TEXAS A&M UNIVERSITY SYSTEM**

**September 3, 2015**

**CONVENE**

Chairman Clifton L. Thomas, Jr., convened a regular meeting of the Board of Regents of The Texas A&M University System at 8:32 a.m., Thursday, September 3, 2015, in the Board Meeting Room on the campus of Texas A&M University, College Station, Texas. The following members of the Board were present:

Mr. Clifton L. Thomas, Jr., Chairman  
Ms. Elaine Mendoza, Vice Chairman  
Mr. Phil Adams  
Mr. Robert L. Albritton  
Mr. Anthony G. Buzbee  
Mr. Morris E. Foster  
Mr. Bill Mahomes  
Ms. Judy Morgan  
Mr. Charles W. Schwartz  
Mr. Gabriel Pereira, Student Regent

**INVOCATION**

Chairman Thomas called on Mr. Dan Rosenfield, a junior Texas A&M Communications major and Student Government Association Vice President of Public Relations from Plano, Texas, who presented the invocation.

**CHAIRMAN'S REMARKS**

Chairman Thomas welcomed Mr. Gabriel Pereira as the new Student Regent for the Board, appointed by Governor Greg Abbott. He said Student Regent Pereira is a senior pursuing a Political Science major who serves in the Texas A&M Corps of Cadets. He added that the Board looked forward to working with Student Regent Pereira. Chairman Thomas said the Board also welcomed Mr. Charles Hrn timer '80 to the role of Chief Auditor of the A&M System. He said Mr. Hrn timer succeeded Ms. Cathy Smock who retired August 31. He advised that Mr. Hrn timer had worked with Ms. Smock in the Internal Audit Department since 2000.

Chairman Thomas thanked Mr. John Sharp, Chancellor, for his extraordinary leadership and vision in the redevelopment of Kyle Field. He recognized the hard work of Mr. Phillip Ray, Vice Chancellor of Business Affairs, who had worked closely with Chancellor Sharp for the last three years to bring this vision to reality.

### **CHANCELLOR'S REMARKS**

Chancellor Sharp welcomed Student Regent Pereira and Mr. Hrncir to the A&M System in their new positions. He said he could not express how much working on the Kyle Field project had meant to him personally. He pointed out that Mr. Ray and Mr. Russ Wallace, Executive Director, Facilities and Construction, were incredible and the only credit he could take was for finding them. He said it was a phenomenal project and part of the reason was that Mr. Ray, Mr. Wallace, Manhattan Vaughn, subcontractor Mr. Fred Heldenfels -- many who were Aggies -- would not let this project fail.

Chancellor Sharp highlighted accomplishments of the A&M System (a copy of which is on file in the Office of the Board of Regents).

Chairman Thomas said two special guests were in attendance, Mr. Bobby Jenkins, Acting Chair of the Texas Higher Education Coordinating Board (THECB), who was appointed to the THECB by Governor Rick Perry in 2011. He noted that Mr. Jenkins was a 1981 Texas A&M graduate and president of ABC Homes and Commercial Services. He said the second guest was Dr. Raymund Paredes, Commissioner of Higher Education and chief executive officer (CEO) of THECB.

### **REPORT - 60X30TX HIGHER EDUCATION PLAN**

Mr. Jenkins gave the presentation (copy of which is on file in the office of the Board of Regents).

Regent Schwartz asked what California, Michigan and North Carolina looked like in this demographic in terms of degrees and certificates. Dr. Paredes said the reality was that 65% of jobs around the country would require some form of post-secondary credential by 2020. He added that in Texas, it was 59%. He said this shows that Texas still lags behind other states in terms of high tech jobs and jobs that require extraordinary levels of education. Dr. Paredes advised that they could not catch up to the most educationally advanced states by 2030, and that would probably be the next plan. He said they would still lag behind other states in terms of the educational levels of workforce by 2030.

Regent Albritton questioned the kind of gap referenced when he said they lag behind; 2% or 3%. Dr. Paredes replied that currently in Texas 52% to 53% of all high school graduates go on to a form of postsecondary education -- either a two-year or four-year institution. He said states like Massachusetts, Minnesota and New Jersey send over two-thirds of their high school graduates on to college, and that was a huge gap. Dr. Paredes added that Texas' completion rates were not as high as other states and the fact that Texas had a very large percentage of poor students in the K-12 system suggested that the attainment rates would lag behind those of other states. He said 60% or more of students in K-12 were poor which correlated to attending less than stellar schools -- another part of the challenge. Dr. Paredes advised that among the ten largest states, Texas was eighth in overall participation in higher education.

Mr. Michael Young, President of Texas A&M, asked if THECB had done comparative data with respect to the state's funding of higher education compared to other states. Dr. Paredes replied in the affirmative, and said Texas was right in the middle, somewhere in the 25 to 28 range.

Regent Albritton asked if other states were better preparing their students in the K-12 than Texas. Dr. Paredes responded that Texas was between 45th and 47th in SAT scores. He said a study by ACT indicated that only 27% of Texas high school graduates were college ready across the board, and the percentage for poor students was much lower. Dr. Paredes reiterated that they lagged well behind other states. He said they had been able to deal with some of these challenges because the Texas economy the past 15 years had been so strong and they had imported a lot of college-educated talent, but they could not count on that recurring. He noted that for example, they imported a lot of talent from California and now the California economy was booming and they had a budget surplus. Therefore, the numbers of people moving from Texas to California with college or advanced degrees was likely to decrease.

Chairman Thomas thanked Dr. Paredes and Mr. Jenkins.

**RECESS**

Chairman Thomas recessed the meeting at 9:04 a.m.

*(Note: The Committee on Audit convened at 9:04 a.m. and adjourned at 9:57 a.m.)*

**RECONVENE**

Chairman Thomas reconvened the meeting at 9:58 a.m.

Regent Morgan presented Item 13.

On motion of Regent Morgan, seconded by Vice Chairman Mendoza, and by a unanimous vote, the following minute order was approved (156):

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**MINUTE ORDER 156-2015 (ITEM 13)**

**ADOPTION OF A RESOLUTION HONORING  
MS. CATHERINE A. SMOCK FOR HER LEADERSHIP AND SERVICE  
AS CHIEF AUDITOR OF THE TEXAS A&M UNIVERSITY SYSTEM  
AND BESTOWING THE TITLE OF CHIEF AUDITOR EMERITA,  
BOARD OF REGENTS, THE TEXAS A&M UNIVERSITY SYSTEM**

The Board of Regents of The Texas A&M University System adopted the resolution set forth in the attached exhibit.

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Ms. Smock said it had been an honor and privilege to serve the A&M System for the past 16 years.

### **RECESS TO EXECUTIVE SESSION**

Chairman Thomas announced that the Board would recess to executive session as permitted by Chapter 551, Sections 71, 72, 73 and 74 of the Texas Government Code. He said in accordance with the law, no final action, decision or vote with regard to any matter considered in executive session would be made or taken.

*(Note: The Board met in executive session from 10:30 a.m. until 2:45 p.m. in the Board Meeting Room).*

### **RECONVENE IN OPEN SESSION**

Chairman Thomas reconvened the meeting in open session at 3:00 p.m. in the Bethancourt Ballroom, and said all members of the Board were present. He announced that the Board met in executive session from 10:30 a.m. to 2:45 p.m. and considered executive session agenda items and conferred with Chancellor Sharp, several system and university administrators and system attorneys on personnel, real property and legal matters.

### **RECESS**

Chairman Thomas recessed the meeting at 3:01 p.m.

*(Note: The Committee on Finance convened at 3:02 p.m. and adjourned at 3:04 p.m. The Committee on Buildings and Physical Plant convened at 3:05 p.m. and adjourned at 3:26 p.m.)*

### **RECONVENE**

Chairman Thomas reconvened the meeting at 3:27 p.m. He announced that no requests for public testimony had been received.

### **REPORT FROM THE COMMITTEE ON AUDIT**

Regent Morgan, Chairman of the Committee on Audit, said the committee met earlier the same day and received several reports and updates, including the Approval of the FY 2016 System Internal Audit Plan, the Third Quarter Audit Report, the Audit Tracking Report, report on the 2015 Quality Assurance Review of Internal Audit Department, status update on the Third Quarter 2012 Audit – Review of Compensation and Classification, an update on the EthicsPoint Hotline and a report regarding the System Ethics and Compliance Program. She said the committee recommended Board approval of Item 1.

On motion of Regent Morgan, seconded by Regent Buzbee, and by a unanimous vote, the following minute order was approved (157):

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**MINUTE ORDER 157-2015 (ITEM 1)**

**APPROVAL OF SYSTEM INTERNAL AUDIT PLAN FOR FY 2016,  
THE TEXAS A&M UNIVERSITY SYSTEM**

The Board of Regents of The Texas A&M University System hereby approves the System Internal Audit Plan for Fiscal Year 2016, a copy of which is attached to the official minutes.

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**REPORT FROM THE COMMITTEE ON ACADEMIC AND STUDENT AFFAIRS**

Vice Chairman Mendoza, Chairman of the Committee on Academic and Student Affairs, said the committee met the previous day and discussed several items and received presentations. She announced that they had an in-depth discussion of the 60x30TX Higher Education Plan by Dr. Paredes. Vice Chairman Mendoza said they asked questions and had a healthy discussion around the state's strategic plan and how the A&M System was doing many things congruent with that plan as part of the solution. She added that in focusing on educator preparation, they were pleased to welcome the newest dean of the College of Education at Texas A&M, Dr. Joyce Alexander, Dean of Education and Human Development. She said Dr. Alexander shared with the committee her vision, underscoring the importance of educators working in the Pre-K through 12 sector and how that would help them reach the 60x30 goal and what they needed to do in higher education.

Vice Chairman Mendoza pointed out that Dr. James Hallmark, Vice Chancellor for Academic Affairs, shared more about the EmpowerU website, illustrating the different ways data was presented to enable them to view that data from averages and means, and the depth of information from financial statistics to more traditional graduation persistence rates and so on. She said they would follow-up with a session on the website, and how they would leverage that information to help them make decisions. She added that Dr. Hallmark gave the committee a little insight into the competency-based program they would start working on throughout the A&M System. Vice Chairman Mendoza said this was another way to get non-traditional students through the pipeline and credentialed. She thanked committee members for their participation and Regents Albritton, Schwartz and Chairman Thomas for joining them.

**REPORT FROM THE COMMITTEE ON FINANCE**

Regent Schwartz, Chairman of the Committee on Finance, said the committee met earlier and considered Items 2 through 5. He noted that the committee recommended Board approval of these items.

On motion of Regent Schwartz, seconded by Vice Chairman Mendoza, and by a unanimous vote, the following minute orders were approved (158 through 161):

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**MINUTE ORDER 158-2015 (ITEM 2)**

**ADOPTION OF A RESOLUTION AUTHORIZING  
THE ISSUANCE OF THE BOARD OF REGENTS  
OF THE TEXAS A&M UNIVERSITY SYSTEM  
REVENUE FINANCING SYSTEM BONDS,  
THE TEXAS A&M UNIVERSITY SYSTEM**

The resolution authorizing the issuance of the Board of Regents of The Texas A&M University System Revenue Financing System Bonds, substantially in the form of the attached exhibit, is adopted. The Chief Investment Officer and Treasurer, or other designated financial officer, is hereby authorized to take such actions as are necessary to accomplish the purposes of the resolution, including those relating to the issuance, sale, security and delivery of the bonds, all in accordance with the provisions of the resolution.

**MINUTE ORDER 159-2015 (ITEM 3)**

**ADOPTION OF A RESOLUTION AUTHORIZING  
THE ISSUANCE OF THE BOARD OF REGENTS  
OF THE TEXAS A&M UNIVERSITY SYSTEM  
PERMANENT UNIVERSITY FUND BONDS,  
THE TEXAS A&M UNIVERSITY SYSTEM**

The resolution authorizing the issuance of the Board of Regents of The Texas A&M University System Permanent University Fund Bonds, substantially in the form of the attached exhibit, is adopted. The Chief Investment Officer and Treasurer, or other designated financial officer, is hereby authorized to take such actions as are necessary to accomplish the purposes of the resolution, including those relating to the issuance, sale, security and delivery of the bonds, all in accordance with the provisions of the resolution.

**MINUTE ORDER 160-2015 (ITEM 4)****ADOPTION OF A RESOLUTION DISCONTINUING  
THE AUTHORIZATION OF THE BOARD OF REGENTS  
OF THE TEXAS A&M UNIVERSITY SYSTEM  
PERMANENT UNIVERSITY FUND FLEXIBLE RATE NOTES,  
THE TEXAS A&M UNIVERSITY SYSTEM**

The resolution discontinuing the authorization of the Board of Regents of The Texas A&M University System Permanent University Fund Flexible Rate Notes, substantially in the form of the attached exhibit, is adopted. The Chief Investment Officer and Treasurer, or other designated financial officer, is hereby authorized to take such actions as are necessary to accomplish the purposes of the resolution, all in accordance with the provisions of the resolution.

**MINUTE ORDER 161-2015 (ITEM 5)****AUTHORIZATION FOR THE  
TEXAS A&M UNIVERSITY HEALTH SCIENCE CENTER  
TO MAKE INTERGOVERNMENTAL TRANSFERS  
ON BEHALF OF QUALIFYING ENTITIES,  
TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System authorizes the Interim Executive Vice President and Acting Chief Executive Officer of the Texas A&M University Health Science Center, under the administration of Texas A&M University, to make one or more Intergovernmental Transfers (IGTs) to the Health and Human Services Commission (HHSC) in support of qualifying entities' participation in HHSC's 1115 Waiver Program and Network Access Improvement Program to increase access to, and quality of, care for Medicaid and indigent patients, subject to final review for legal sufficiency by the Office of General Counsel and outside counsel with respect to each covered health care affiliation. The total amount of such IGTs shall not exceed \$15 million in the aggregate during fiscal year 2016.

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**REPORT FROM THE COMMITTEE ON BUILDINGS AND PHYSICAL PLANT**

Regent Adams, Chairman of the Committee on Buildings and Physical Plant, reported that the committee met earlier and recommended approval of Items 6, 7 and 9 through 12, as presented.

On motion of Regent Adams, seconded by Regent Foster, and by a unanimous vote, the following minute orders were approved (162 through 167):

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**MINUTE ORDER 162-2015 (ITEM 6)****APPROVAL OF SYSTEM CAPITAL PLAN FOR FY 2016 – FY 2020,  
THE TEXAS A&M UNIVERSITY SYSTEM**

The system capital plan for FY 2016-FY 2020, as shown in the attached exhibit, is approved, and authorization to appropriate up to 10 percent of the planning amount indicated for all FY 2016 proposed projects is granted. In addition, the appropriation of PUF and RFS funding is approved for FY 2016 minor construction, rehabilitation/renovation, and equipment/software procurement projects administered by the institutions or System Facilities Planning and Construction.

The Board of Regents of The Texas A&M University System (board) reasonably expects to incur debt in one or more obligations for these projects, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

To the extent projects are funded by the Revenue Financing System, and as required by Section 5(a) of the Master Resolution of the Revenue Financing System, the board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient pledged revenues to satisfy the annual debt service requirements of the Revenue Financing System and to meet all financial obligations of the board relating to the Revenue Financing System and that the participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their direct obligations.

**MINUTE ORDER 163-2015 (ITEM 7)****APPROVAL OF A REVISED BUDGET FOR THE  
PANDEMIC INFLUENZA VACCINE FACILITY PROJECT (1-3150),  
THE TEXAS A&M UNIVERSITY SYSTEM, COLLEGE STATION, TEXAS,  
THE TEXAS A&M UNIVERSITY SYSTEM**

The revised project budget of \$99,883,489 for the Pandemic Influenza Vaccine Facility Project is approved.

The amount of \$9,757,991 is appropriated from Account No. 23-486000, BARDA CIADM Program Management, and the amount of \$11,694,125 is appropriated from Account No. 23-485701, TAMUS CIADM Subcontractor, for construction services and related project costs.

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*(Note: Item 8 was withdrawn prior to the meeting.)*



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**MINUTE ORDER 164-2015 (ITEM 9)**

**APPROVAL OF THE PROJECT SCOPE AND BUDGET,  
APPROPRIATION FOR CONSTRUCTION SERVICES, AND  
APPROVAL FOR CONSTRUCTION FOR THE AGRICULTURE  
& LIFE SCIENCES BUILDING NO. 4 PROJECT (06-3175),  
TEXAS A&M AGRILIFE RESEARCH, COLLEGE STATION, TEXAS,  
THE TEXAS A&M UNIVERSITY SYSTEM**

The project scope along with a project budget of \$32,500,000 for the Agriculture & Life Sciences Building No. 4 Project is approved.

The amount of \$10,000,000 is appropriated from Account No. 01-085520, Permanent University Fund Debt Proceeds, (AUF), the amount of \$10,000,000 is appropriated from Account No. 02-237302, UAF-Agric and Life Science Bldg., and the amount of \$9,250,000 is appropriated from Account No. 06-203412, Prosper Celina Land Sale - Principal, for construction services and related project costs.

The Agriculture & Life Sciences Building No. 4 Project, Texas A&M AgriLife Research, College Station, Texas, is approved for construction.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

**MINUTE ORDER 165-2015 (ITEM 10)**

**APPROVAL OF THE PROJECT SCOPE AND BUDGET,  
APPROPRIATION FOR CONSTRUCTION SERVICES,  
AND APPROVAL FOR CONSTRUCTION FOR THE  
ACADEMIC BUILDING COMPLEX – PHASE I PROJECT (10-3180),  
TEXAS A&M UNIVERSITY AT GALVESTON, GALVESTON, TEXAS,  
THE TEXAS A&M UNIVERSITY SYSTEM**

The project scope along with a project budget of \$46,600,000 for the Academic Building Complex – Phase I Project is approved.

The amount of \$42,000,000 is appropriated from Account No. 01-083536, Revenue Financing System Debt Proceeds, (AUF), the amount of \$1,000,000 is appropriated from Account No. 01-083536, Revenue Financing System Debt Proceeds (Gifts), the amount of \$2,600,000 is appropriated from Account No. 01-083536, Revenue Financing System Debt Proceeds (Dining Contract), and the amount of \$1,000,000 is

appropriated from Account No. 10-812415, Seibel Student Learning Center, for construction services and related project costs. The amount of \$4,200,000 is reverted to Account No. 02-021234, AUF Excellence Initiatives.

The Academic Building Complex – Phase I Project, Texas A&M University at Galveston, Galveston, Texas, is approved for construction.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.

**MINUTE ORDER 166-2015 (ITEM 11)**

**AUTHORIZATION TO GROUND LEASE  
11 ACRES OF LAND, MORE OF LESS, ON THE CAMPUS  
OF TEXAS A&M UNIVERSITY FOR DEVELOPMENT  
OF A HOTEL/CONFERENCE CENTER, PARKING GARAGE  
AND STUDENT SERVICES BUILDING,  
TEXAS A&M UNIVERSITY**

The Chancellor of The Texas A&M University System, or designee, following approval for legal sufficiency by the Office of General Counsel, is authorized to (i) ground lease 11 acres, more or less, on the site of the existing Cain Hall on the campus of Texas A&M University, in three or more separate ground leases, for development of a full service hotel/conference center, a parking garage, and a student services building, and (ii) execute master leases of the completed facilities, and to execute any and all documents and take any and all other actions deemed necessary to consummate the transactions.

**MINUTE ORDER 167-2015 (ITEM 12)**

**AUTHORIZATION TO AMEND LEASE OF OFFICE AND  
CLASSROOM SPACE IN THE QUORUM WEST BUILDING  
LOCATED AT 6777 CAMP BOWIE BOULEVARD,  
CITY OF FORT WORTH, TARRANT COUNTY, TEXAS,  
TARLETON STATE UNIVERSITY**

The Chancellor of The Texas A&M University System, or his designee, following approval for legal sufficiency by the Office of General Counsel, is authorized to take all steps necessary to amend the current lease of space in the Quorum West Building located at 6777 Camp Bowie Boulevard, Fort Worth, Texas, in order to extend the lease term to August 31, 2019, with the option to renew for two additional one-year terms, and to lease additional space as necessary to accommodate future growth.

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*(Note: See page 4 for approval of Item 13.)*

**ADDITIONAL ITEMS CONSIDERED BY THE BOARD**

Chairman Thomas called upon Mr. Brett Cornwell, Director of Texas A&M Technology Commercialization, who presented Items 14 through 17.

On motion of Vice Chairman Mendoza, seconded by Regent Buzbee, and by a unanimous vote, the following minute orders were approved (168 through 171):

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**MINUTE ORDER 168-2015 (ITEM 14)**

**APPROVAL FOR SYSTEM EMPLOYEES TO SERVE AS MEMBERS  
OF THE BOARD OF DIRECTORS AND/OR AS OFFICERS OF A  
PROPOSED BUSINESS ENTITY THAT WILL COMMERCIALIZE  
TECHNOLOGY OWNED BY THE TEXAS A&M UNIVERSITY SYSTEM,  
THE TEXAS A&M UNIVERSITY SYSTEM**

The Board of Regents of The Texas A&M University System hereby approves for Saurabh Biswas, Ph.D., Director, New Ventures, Texas A&M System Technology Commercialization employee, Caleb Holt, Project Manager, Product Development Center, Texas A&M Engineering Extension Service employee, and Ahmed Mahdy, Ph.D., Director of Research Development and Commercialization and Richard Smith, Ph.D., Assistant Professor of GISc & GSEN, both employees of Texas A&M University-Corpus Christi to serve on behalf of The Texas A&M University System as members of the board of directors and/or as officers of CartoFusion Technologies, Inc., a business

venture proposing to commercialize technology owned by The Texas A&M University System.

**MINUTE ORDER 169-2015 (ITEM 15)**

**APPROVAL FOR DR. LARRY LEMANSKI, A SYSTEM EMPLOYEE, TO  
SERVE AS AN OFFICER, A MEMBER OF THE BOARD OF MANAGERS  
AND AN EMPLOYEE OF AN ENTITY THAT PROPOSES TO LICENSE  
TECHNOLOGY FROM THE TEXAS A&M UNIVERSITY SYSTEM,  
TEXAS A&M UNIVERSITY-COMMERCE**

The Board of Regents of The Texas A&M University System approves for Dr. Larry Lemanski, an employee of Texas A&M University-Commerce, to serve in his individual capacity as an officer, a member of the Board of Managers, and an employee of NeoHeart, LLC, a business entity that proposes to enter into an agreement with The Texas A&M University System relating to the research, development, licensing, or exploitation of intellectual property conceived, created, discovered, invented, developed and supported by Dr. Lemanski.

**MINUTE ORDER 170-2015 (ITEM 16)**

**APPROVAL FOR DR. DUNCAN MAITLAND, A SYSTEM EMPLOYEE,  
TO SERVE AS AN OFFICER, MEMBER OF THE BOARD OF DIRECTORS  
AND EMPLOYEE OF AN ENTITY THAT PROPOSES TO LICENSE  
TECHNOLOGY FROM THE TEXAS A&M UNIVERSITY SYSTEM,  
TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System hereby approves for Dr. Duncan Maitland, an employee of Texas A&M University, to serve in his individual capacity as an officer, member of the Board of Directors and an employee of DEP Shape Memory Therapeutics, Inc., an entity that proposes to license technology from The Texas A&M University System relating to the research, development, licensing, or exploitation of intellectual property conceived, created, discovered, invented, developed and supported by Dr. Maitland.

**MINUTE ORDER 171-2015 (ITEM 17)**

**APPROVAL FOR DR. A.O. MAGNUS HOOK, A SYSTEM EMPLOYEE, TO  
SERVE AS AN OFFICER, MEMBER OF THE BOARD OF DIRECTORS AND  
EMPLOYEE OF PULMOTECT, INC., AN ENTITY THAT HAS LICENSED  
TECHNOLOGY FROM THE TEXAS A&M UNIVERSITY SYSTEM,  
TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System hereby approves for Dr. A. O. Magnus Hook, a Texas A&M University employee within the Texas A&M University Health Science Center, to serve in his individual capacity as an officer, member of the Board of Directors and an employee of Pulmotect, Inc., an entity that has licensed technology from The Texas A&M University System relating to the research, development, licensing, or exploitation of intellectual property conceived, created, discovered, invented, developed and supported by Dr. Hook.

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Chairman Thomas said Items 18 and 19 were considered in executive session.

On motion of Regent Morgan, seconded by Regent Buzbee, and by a unanimous vote, the following minute orders were approved (172 and 173):

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**MINUTE ORDER 172-2015 (ITEM 18)**

**APPOINTMENT OF MR. TIM BYNUM AS  
VICE PRESIDENT FOR INSTITUTIONAL ADVANCEMENT,  
WEST TEXAS A&M UNIVERSITY**

Effective immediately, Mr. Tim Bynum is hereby appointed Vice President for Institutional Advancement at West Texas A&M University, at an initial salary of \$130,000.

**MINUTE ORDER 173-2015 (ITEM 19)**

**AUTHORIZATION FOR THE PRESIDENT TO NEGOTIATE  
AND EXECUTE A NEW EMPLOYMENT CONTRACT FOR  
MR. WILLIS T. WILSON, JR., HEAD MEN'S BASKETBALL COACH,  
TEXAS A&M UNIVERSITY-CORPUS CHRISTI**

Authority is hereby granted to the president of Texas A&M University-Corpus Christi to negotiate and execute a new employment contract, upon review for legal form and sufficiency by the Office of General Counsel, with the Head Men's Basketball Coach – Willis T. Wilson, Jr.

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Chairman Thomas presented Item 20, and said it was considered in executive session.

On motion of Regent Buzbee, seconded by Regent Morgan, and by a unanimous vote, the following minute order was approved (174):

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**MINUTE ORDER 174-2015 (ITEM 20)**

**AUTHORIZATION FOR THE  
CHAIRMAN OF THE BOARD OF REGENTS TO NEGOTIATE  
AND EXECUTE AN EMPLOYMENT AGREEMENT WITH  
THE CHANCELLOR OF THE TEXAS A&M UNIVERSITY SYSTEM,  
BOARD OF REGENTS, THE TEXAS A&M UNIVERSITY SYSTEM**

The Chairman of the Board of Regents of The Texas A&M University System is hereby delegated the authority to negotiate and execute an employment agreement with Chancellor John Sharp at an initial salary of \$900,000, upon review for legal sufficiency by the Office of General Counsel.

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**CONSENT AGENDA ITEMS**

Chairman Thomas presented Items C-1 through C-35.

On motion of Regent Morgan, seconded by Regent Buzbee, and by a unanimous vote, the following minute orders were approved (175 through 209):

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**MINUTE ORDER 175-2015 (ITEM C-1)**

**ADOPTION OF A RESOLUTION  
HONORING MS. EUPHEMIA EDEM FOR HER  
ACHIEVEMENTS IN TRACK AND FIELD,  
TARLETON STATE UNIVERSITY**

The Board of Regents of The Texas A&M University System adopted the resolution set forth in the attached exhibit.

**MINUTE ORDER 176-2015 (ITEM C-2)**

**ADOPTION OF A RESOLUTION HONORING  
THE MEMBERS OF THE MEN’S RODEO TEAM,  
TARLETON STATE UNIVERSITY**

The Board of Regents of The Texas A&M University System adopted the resolution set forth in the attached exhibit.

**MINUTE ORDER 177-2015 (ITEM C-3)**

**ADOPTION OF A RESOLUTION HONORING  
THE MEMBERS OF THE MEN’S 4X400 RELAY TEAM,  
TARLETON STATE UNIVERSITY**

The Board of Regents of The Texas A&M University System adopted the resolution set forth in the attached exhibit.

**MINUTE ORDER 178-2015 (ITEM C-4)**

**AUTHORIZATION TO ESTABLISH A  
QUASI-ENDOWMENT ENTITLED THE  
“UNIVERSITY SERVICES SCHOLARSHIP ENDOWMENT,”  
TEXAS A&M INTERNATIONAL UNIVERSITY**

The Board of Regents of The Texas A&M University System adopted the resolution set forth in the attached exhibit.

**MINUTE ORDER 179-2015 (ITEM C-5)**

**GRANTING OF FACULTY DEVELOPMENT LEAVE FOR FY 2016,  
TEXAS A&M INTERNATIONAL UNIVERSITY**

The Board of Regents of The Texas A&M University System, in accordance with System Policy 31.03, System Regulation 12.99.01 and Sections 51.101-108 of the Texas Education Code, authorizes faculty development leave to the faculty member as shown in the attached exhibit, Faculty Development Leave List FY 2016, Texas A&M International University.

**MINUTE ORDER 180-2015 (ITEM C-6)**

**NAMINGS OF  
ACADEMIC ROOMS AND SPACES IN FRANCIS HALL,  
TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System hereby names the following Francis Hall academic rooms and spaces:

Entry Gallery – “John A. Harris ’54 Entry Gallery”  
Exhibit Hall – “Kathy and Ed Segner Exhibit Hall”  
Auditorium Stage – “Diane and Greg Walla ’79 Stage”  
Academic Lab (Room 103) – “Joeris Estimating Lab”  
Conference Room (Room 105) – “Clark Construction Bid Room”  
Academic Lab (Room 113) – “Marek Safety & Materials Lab”  
Secondary Stairwell – “Kiewit Stairwell”  
Academic Lab (Room 115) – “Bartlett Cocke General Contractors Survey Lab”  
Classroom (Room 201) – “Balfour Beatty Construction & Robert Van Cleave Classroom”  
Computer Lab (Room 203) – “Fluor Building Information Modeling Lab”  
Student Collaboration Area (Room 206) – “Vaughn Construction Student Center”  
Faculty Office (Room 208 C) – “Richard and Margaret Lyness/Lyness Construction Office”  
Conference Room (Room 208 D) – “Glenn and Helen Keaton ’85 Conference Room”  
Conference Room (Room 215) – “Walker Family Conference Room; Joe R. Walker ’55; Laura Walker Bird ’82; Doug Walker ’86; Scott Walker ’89”  
Office Suite (Room 216) – “Construction Industry Advisory Council Industry Relations Suite”  
Conference Room (Room 216 B) – “Jack L. Morris ’52 Conference Room”  
Mechanical Room (Room 301) – “Dynamic Systems Mechanical Room”  
Office (Room 308) – “Alpha Building Corporation; Gordon A. & Viola C. Kovich, Founders 1969”  
Conference Room (Room 311) – “James R. Thompson ’68 Conference Room”  
Office (Room 314) – “Rebecca M. and Ronald J. Gafford ’72 Office.”



**MINUTE ORDER 181-2015 (ITEM C-7)**

**APPROVAL OF A NEW MASTER OF OCEAN SCIENCE  
AND TECHNOLOGY DEGREE PROGRAM, AND  
AUTHORIZATION TO REQUEST APPROVAL FROM THE  
TEXAS HIGHER EDUCATION COORDINATING BOARD,  
TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at Texas A&M University leading to a Master of Ocean Science and Technology.

The Board also authorizes submission of Texas A&M University's new degree program request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.

**MINUTE ORDER 182-2015 (ITEM C-8)**

**APPROVAL OF A NEW MASTER OF SCIENCE  
IN BUSINESS DEGREE PROGRAM, AND  
AUTHORIZATION TO REQUEST APPROVAL FROM THE  
TEXAS HIGHER EDUCATION COORDINATING BOARD,  
TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at Texas A&M University leading to a Master of Science in Business.

The Board also authorizes submission of Texas A&M University's new degree program request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.

**MINUTE ORDER 183-2015 (ITEM C-9)**

**APPROVAL OF A NEW BACHELOR OF SCIENCE  
IN INTERDISCIPLINARY ENGINEERING DEGREE PROGRAM,  
AND AUTHORIZATION TO REQUEST APPROVAL FROM THE  
TEXAS HIGHER EDUCATION COORDINATING BOARD,  
TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at Texas A&M University leading to a Bachelor of Science in Interdisciplinary Engineering.

The Board also authorizes submission of Texas A&M University's new degree program request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.

**MINUTE ORDER 184-2015 (ITEM C-10)**

**AUTHORIZATION TO ESTABLISH  
A QUASI-ENDOWMENT ENTITLED THE  
"JOAN GRIFFITHS KAMU-FM QUASI-ENDOWMENT,"  
TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System authorizes the president of Texas A&M University to establish a quasi-endowment entitled the "Joan Griffiths KAMU-FM Quasi-Endowment." The account will be created with funds received by Texas A&M University KAMU-FM as a beneficiary of an IRA account established by M. Joan Griffiths. Endowment earnings from the quasi-endowment will be used to support KAMU-FM.

**MINUTE ORDER 185-2015 (ITEM C-11)**

**NAMING OF THE  
EAST GREENHOUSE ON THE UNIVERSITY FARM,  
THE "BEN AND BETH SCHOLZ GREENHOUSE,"  
TEXAS A&M UNIVERSITY-COMMERCE**

The East Greenhouse on the Texas A&M University-Commerce campus/university farm is hereby named the "Ben and Beth Scholz Greenhouse."

**MINUTE ORDER 186-2015 (ITEM C-12)**

**NAMING OF "CAVENDAR LANE,"  
LOCATED WITHIN THE RODEO FACILITIES ON THE UNIVERSITY FARM,  
TEXAS A&M UNIVERSITY-COMMERCE**

The road located within the rodeo facilities on the Texas A&M University-Commerce campus/university farm is hereby named "Cavender Lane."

**MINUTE ORDER 187-2015 (ITEM C-13)**

**APPROVAL OF A NEW BACHELOR OF ARTS  
DEGREE PROGRAM WITH A MAJOR IN GRAPHIC DESIGN,  
AND AUTHORIZATION TO REQUEST APPROVAL FROM THE  
TEXAS HIGHER EDUCATION COORDINATING BOARD,  
TEXAS A&M UNIVERSITY-CORPUS CHRISTI**

The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at Texas A&M University-Corpus Christi leading to a Bachelor of Arts in Graphic Design.

The Board also authorizes submission of Texas A&M University-Corpus Christi's new degree program request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.

**MINUTE ORDER 188-2015 (ITEM C-14)**

**NAMING OF ROOMS AT THE  
CAESAR KLEBERG WILDLIFE CENTER AT THE  
TIO AND JANELL KLEBERG WILDLIFE RESEARCH PARK,  
TEXAS A&M UNIVERSITY-KINGSVILLE**

The existing foyer at the Caesar Kleberg Wildlife Center is hereby named the "Karen and Phil Hunke Reception Area and Foyer."

The new conference room at the Caesar Kleberg Wildlife Center is hereby named the "Stuart W. Stedman Conference Room."

The new North foyer at the Caesar Kleberg Wildlife Center is hereby named the "Tim and Karen Hixon North Foyer."

**MINUTE ORDER 189-2015 (ITEM C-15)**

**AUTHORIZATION TO ESTABLISH A  
QUASI-ENDOWMENT ENTITLED THE  
"ATHLETICS HALL OF FAME,"  
TEXAS A&M UNIVERSITY-KINGSVILLE**

The Board of Regents of The Texas A&M University System authorizes the president of Texas A&M University-Kingsville to establish a quasi-endowment to be entitled the "Athletics Hall of Fame." The source of funding is revenue generated from alumni and friends who attend and support the annual Hall of Fame weekend events, hosted by Javelina Athletics.

**MINUTE ORDER 190-2015 (ITEM C-16)**

**AUTHORIZATION TO ESTABLISH A  
QUASI-ENDOWMENT ENTITLED THE  
“WOMEN’S ATHLETIC SCHOLARSHIP,”  
TEXAS A&M UNIVERSITY-KINGSVILLE**

The Board of Regents of The Texas A&M University System authorizes the president of Texas A&M University-Kingsville to establish a quasi-endowment to be entitled the “Women’s Athletic Scholarship.” The initial source of funding is the Javelina Athletics “Women’s Gala,” and other interested individuals, corporations, foundations or special events making additional gifts in support of Women’s Athletic Scholarship at Texas A&M University-Kingsville.

**MINUTE ORDER 191-2015 (ITEM C-17)**

**AUTHORIZATION TO AWARD  
AN HONORARY DEGREE TO MR. JOHNNY TROTTER,  
WEST TEXAS A&M UNIVERSITY**

The president of West Texas A&M University is authorized to award an Honorary Doctor of Agricultural Business and Economics to Mr. Johnny Trotter.

**MINUTE ORDER 192-2015 (ITEM C-18)**

**GRANTING OF FACULTY DEVELOPMENT LEAVE FOR FY 2016,  
WEST TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System, in accordance with System Policy 31.03, System Regulation 12.99.01 and Sections 51.101-108 of the Texas Education Code, authorizes faculty development leave to the faculty members as shown in the attached exhibit, Faculty Development Leave List FY 2016, West Texas A&M University.

**MINUTE ORDER 193-2015 (ITEM C-19)**

**ADOPTION OF A RESOLUTION  
HONORING THE WOMEN’S BASKETBALL TEAM,  
WEST TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System adopted the resolution set forth in the attached exhibit.

**MINUTE ORDER 194-2015 (ITEM C-20)**

**ADOPTION OF A RESOLUTION HONORING  
THE WOMEN'S TRACK AND FIELD TEAM,  
WEST TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System adopted the resolution set forth in the attached exhibit.

**MINUTE ORDER 195-2015 (ITEM C-21)**

**ADOPTION OF A RESOLUTION  
HONORING THE EQUESTRIAN TEAM,  
WEST TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System adopted the resolution set forth in the attached exhibit.

**MINUTE ORDER 196-2015 (ITEM C-22)**

**ADOPTION OF A RESOLUTION  
HONORING THE SOFTBALL TEAM,  
WEST TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System adopted the resolution set forth in the attached exhibit.

**MINUTE ORDER 197-2015 (ITEM C-23)**

**ADOPTION OF A RESOLUTION  
HONORING THE BASEBALL TEAM,  
WEST TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System adopted the resolution set forth in the attached exhibit.

**MINUTE ORDER 198-2015 (ITEM C-24)**

**ADOPTION OF A RESOLUTION HONORING  
THE MEN'S TRACK AND FIELD TEAM,  
WEST TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System adopted the resolution set forth in the attached exhibit.

**MINUTE ORDER 199-2015 (ITEM C-25)**

**ADOPTION OF A RESOLUTION  
HONORING THE MEN'S GOLF TEAM,  
WEST TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System adopted the resolution set forth in the attached exhibit.

**MINUTE ORDER 200-2015 (ITEM C-26)**

**CONFIRMATION OF  
APPOINTMENT AND COMMISSIONING OF PEACE OFFICERS,  
TEXAS A&M UNIVERSITY FOREST SERVICE**

In accordance with System Policy 34.06 (Appointment, Commissioning and Authority of Peace Officers), the Board of Regents confirms the director of Texas A&M Forest Service's appointment and commissioning of Mr. Jeremy J. Wagner as a peace officer for the system, subject to taking the oath required of peace officers.

**MINUTE ORDER 201-2015 (ITEM C-27)**

**APPROVAL OF MINUTES FROM THE  
MARCH 9, 2015, SPECIAL TELEPHONIC MEETING;  
APRIL 29, 2015, REGULAR BOARD MEETING;  
APRIL 29, 2015, SPECIAL WORKSHOP MEETING;  
MAY 27, 2015, SPECIAL TELEPHONIC MEETING; AND  
AUGUST 12, 2015, SPECIAL TELEPHONIC MEETING,  
BOARD OF REGENTS, THE TEXAS A&M UNIVERSITY SYSTEM**

The Minutes of the March 9, 2015, Special Telephonic Meeting; the April 29, 2015, Regular Board Meeting; the April 29, 2015, Special Workshop Meeting; the May 27, 2015, Special Telephonic Meeting; and the August 12, 2015, Special Telephonic Meeting are hereby approved.

**MINUTE ORDER 202-2015 (ITEM C-28)**

**APPROVAL OF REVISED LIST OF AUTHORIZED SIGNERS  
FOR REVOLVING FUND BANK ACCOUNTS FOR SYSTEM MEMBERS,  
THE TEXAS A&M UNIVERSITY SYSTEM**

Under the authority of the General Appropriations Act, and effective immediately, the employees of The Texas A&M University System members named below, and their successors in office, are hereby authorized to sign checks for the withdrawal of such funds according to law.

1. THE TEXAS A&M UNIVERSITY SYSTEM

Revolving Fund portion not to exceed \$60,000,000 (Operating and Debt Service)

Source of Funds - Institutional Funds

Depository Bank - Wells Fargo Bank, N. A.

Employees authorized to sign checks:

Maria L. Robinson, Chief Investment Officer and Treasurer

Elaine N. Welch, Manager, Banking/Investment Operations

Cindy L. Hanks, Manager, Finance

Gary W. Barnes, Associate Vice President for Finance and Controller

Debbie Phair, Director, Financial Management Operations

Phillip Guillen, Director, Departmental Accounting Services

Janet Guillory, Assistant Controller

Rodney Horrell, Director, Financial Management Operations

Linda Kettler, Assistant Director, Financial Management Operations

TEXAS A&M SYSTEM SPONSORED RESEARCH SERVICES

Source of Funds - Institutional Funds

Depository Bank - Wells Fargo Bank, N. A.

Employees authorized to sign checks:

Gary W. Barnes, Associate Vice President for Finance and Controller

Debbie Phair, Director, Financial Management Operations

Phillip Guillen, Director, Departmental Accounting Services

Janet Guillory, Assistant Controller

Rodney Horrell, Director, Financial Management Operations

Linda Kettler, Assistant Director, Financial Management Operations

TEXAS A&M SYSTEM TECHNOLOGY COMMERCIALIZATION

Source of Funds - Institutional Funds

Depository Bank - Wells Fargo Bank, N. A.

Employees authorized to sign checks:

Brett L. Cornwell, Associate Vice Chancellor

Lynette Urbanovsky, Intermediate Accountant

Gary W. Barnes, Associate Vice President for Finance and Controller

Debbie Phair, Director, Financial Management Operations

Phillip Guillen, Director, Departmental Accounting Services

Janet Guillory, Assistant Controller

Rodney Horrell, Director, Financial Management Operations

Linda Kettler, Assistant Director, Financial Management Operations

2. TEXAS A&M UNIVERSITY

Revolving Fund portion not to exceed \$40,000,000

Source of Funds - Institutional Funds

Depository Bank - Wells Fargo Bank, N. A.

Employees authorized to sign checks:

Gary W. Barnes, Associate Vice President for Finance and Controller

Debbie Phair, Director, Financial Management Operations

Phillip Guillen, Director, Departmental Accounting Services  
Janet Guillory, Assistant Controller  
Rodney Horrell, Director, Financial Management Operations  
Linda Kettler, Assistant Director, Financial Management Operations

TEXAS A&M UNIVERSITY HEALTH SCIENCE CENTER

Revolving Fund portion not to exceed \$7,500,000  
Source of Funds - Institutional Funds  
Depository Bank - Wells Fargo Bank, N. A.  
Employees authorized to sign checks:

Barry Nelson, Vice President for Finance and Administration  
Rayellen Milburn, Senior Associate Vice President, Controller and Budget Officer  
Jeffery T. Burton, Associate Vice President and Assistant Controller  
Kristin Nace, Assistant Vice President of Fiscal Services and Budgets

TEXAS A&M UNIVERSITY AT GALVESTON

Revolving Fund portion not to exceed \$1,100,000  
Source of Funds - Institutional Funds  
Depository Bank - Wells Fargo Bank, N. A.  
Employees authorized to sign checks:  
Susan Hernandez Lee, Vice President for Finance  
Gary W. Barnes, Associate Vice President for Finance and Controller  
Debbie Phair, Director, Financial Management Operations  
Phillip Guillen, Director, Departmental Accounting Services  
Janet Guillory, Assistant Controller  
Rodney Horrell, Director, Financial Management Operations  
Linda Kettler, Assistant Director, Financial Management Operations

TEXAS A&M UNIVERSITY AT QATAR

Source of Funds - Qatar Foundation  
Depository Bank - Commercial Bank - Qatar  
Employees authorized to sign checks:

Gary Barnes, Associate Vice President for Finance and Controller, Texas A&M University  
Janet Guillory, Assistant Controller, Texas A&M University  
Mark H. Weichold, Dean and CEO, Texas A&M University at Qatar  
Rosalie Nickles, Assistant Dean for Finance and Administrative Services,  
Texas A&M University at Qatar  
Hamid Reza Parsaei, Associate Dean for Academic Affairs,  
Texas A&M University at Qatar  
Eyad Masad, Assistant Dean for Research and Graduate Studies,  
Texas A&M University at Qatar

3. TARLETON STATE UNIVERSITY

Revolving Fund portion not to exceed \$4,000,000  
Source of Funds - Institutional Funds  
Depository Bank - Wells Fargo Bank, N. A.  
Employees authorized to sign checks:



Tye Minckler, Vice President for Finance and Administration  
Lori L. Beaty, Assistant Vice President for Finance and Administration/Controller  
Vacant, Director of Financial Accounting Services/Assistant Controller  
Lisa Lewis, Senior Manager, Student Account Services - ACH/Wire Transfer only  
Karen Fincher, Manager of Budget Services  
Jo Anna Ince, Manager of Accounting Operations  
Frances Blair, Financial Accountant – ACH/Wire Transfer only  
Christina Dunagan, Student Account Specialist III - ACH/Wire Transfer only  
Sandra Olivan, Student Account Specialist III - ACH/Wire Transfer only

4. PRAIRIE VIEW A&M UNIVERSITY

Revolving Fund portion not to exceed \$7,000,000  
Source of Funds - Institutional Funds  
Depository Bank - Wells Fargo Bank, N. A.  
Employees authorized to sign checks:

Corey S. Bradford, Senior Vice President for Business Affairs  
Rod Mireles, Associate Vice President for Financial Administration  
Cozette Turner, Director of Accounting Services  
Dianne Evans, Director of Budgets  
Equilla Jackson, Director of Treasury Services - ACH/Wire Transfer only  
Martha Ewane, Assistant Director of Treasury Services - ACH/Wire Transfer only  
Stephanie Redd, Staff Accountant I - ACH/Wire Transfer only  
Ashok Ewane, Staff Accountant - ACH/Wire Transfer only

5. TEXAS A&M AGRILIFE RESEARCH

Revolving Fund portion not to exceed \$3,800,000  
Source of Funds - Institutional Funds  
Depository Bank - Wells Fargo Bank, N. A.  
Employees authorized to sign checks:

Craig Nessler, Director  
Bill McCutchen, Executive Associate Director  
Steve Schulze, Assistant Vice Chancellor for Administration  
Deanie Dudley, Assistant Dean, College of Agriculture and Life Sciences  
Debra Cummings, Assistant Director and Chief Financial Officer,  
Texas A&M AgriLife Research  
Donna Alexander, Assistant Director and Chief Financial Officer,  
Texas A&M AgriLife Extension Service  
Vic S. Seidel, Assistant Agency Director,  
Texas A&M Veterinary Medical Diagnostic Laboratory  
Shiao-Yen Ko, Manager of Accounting Services  
Loree Lewis, Coordinator of Management Information  
Kim Payne, Assistant Financial Manager  
William Gray, Risk and Compliance Coordinator

6. TEXAS A&M AGRILIFE EXTENSION SERVICE

Revolving Fund portion not to exceed \$3,500,000  
Source of Funds - Institutional Funds  
Depository Bank - Wells Fargo Bank, N. A.

Employees authorized to sign checks:

Douglas L. Steele, Director  
Steve Schulze, Assistant Vice Chancellor for Administration  
Deanie Dudley, Assistant Dean, College of Agriculture and Life Sciences  
Donna Alexander, Assistant Director and Chief Financial Officer,  
Texas A&M AgriLife Extension Service  
Debra Cummings, Assistant Director and Chief Financial Officer,  
Texas A&M AgriLife Research  
Vic S. Seidel, Assistant Agency Director,  
Texas A&M Veterinary Medical Diagnostic Laboratory  
Shiao-Yen Ko, Manager of Accounting Services  
Loree Lewis, Coordinator of Management Information  
Kim Payne, Assistant Financial Manager  
William Gray, Risk and Compliance Coordinator

7. TEXAS A&M ENGINEERING EXPERIMENT STATION

Revolving Fund portion not to exceed \$3,000,000

Source of Funds - Institutional Funds

Depository Bank - Wells Fargo Bank, N. A.

Employees authorized to sign checks:

Margaret K. Banks, Vice Chancellor and Dean of Engineering,  
Director, Texas Engineering Experiment Station  
John Crawford, Assistant Vice Chancellor for Business Management and  
Chief Financial Officer  
Andrew B. Hinton, Manager of Fiscal Services and Controller  
Ron Edwards, Deputy Controller  
Karen Fawcett, Assistant Controller  
Marsa McKee, Financial Manager  
Adrienne Person, Assistant Financial Manager

TEXAS A&M ENGINEERING EXPERIMENT STATION at QATAR

Source of Funds - Qatar Foundation

Depository Bank - Commercial Bank - Qatar

Employees authorized to sign checks:

John Crawford, Assistant Vice Chancellor for Business Management and Chief Officer,  
Texas A&M Engineering Experiment Station  
Andrew B. Hinton, Manager of Fiscal Services and Controller,  
Texas A&M Engineering Experiment Station  
Kenneth Hall, Associate Dean for Research and Graduate Studies,  
Texas A&M University at Qatar  
Eyad Masad, Executive Associate Dean, Texas A&M University at Qatar

8. TEXAS A&M ENGINEERING EXTENSION SERVICE

Revolving Fund portion not to exceed \$1,000,000

Source of Funds - Institutional Funds

Depository Bank - Wells Fargo Bank, N. A.

Employees authorized to sign checks:

Daniel Gray, Associate Agency Director and Chief Financial Officer  
Brian Stipe, Manager of Financial Services  
Dianne Smith, Financial Manager  
Carolyn Abt, Assistant Financial Manager  
Sandra McKemie, Financial Manager - ACH/Wire Transfer only

9. TEXAS A&M FOREST SERVICE

Revolving Fund portion not to exceed \$3,500,000  
Source of Funds - Institutional Funds  
Depository Bank - Wells Fargo Bank, N. A.  
Employees authorized to sign checks:

Tom G. Boggus, Director  
Robby DeWitt, Associate Director for Finance and Administration  
Travis Zamzow, Budgets and Accounting Department Head  
Madelyn Galloway, Policy and Review Coordinator  
Claudia Dominguez, Financial Accounting Coordinator

10. TEXAS A&M TRANSPORTATION INSTITUTE

Revolving Fund portion not to exceed \$550,000  
Source of Funds - Institutional Funds  
Depository Bank - Wells Fargo Bank, N. A.  
Employees authorized to sign checks:

Joseph Dunn, Assistant Agency Director  
Amanda Dotson, Assistant Chief Financial Officer  
Marie Ethridge, Director of Accounting and Controller  
Tyler Theobald, Financial Manager Supervisor I  
Elissa Munoz, Financial Accountant II

TEXAS A&M TRANSPORTATION INSTITUTE at QATAR

Source of Funds - Qatar Foundation  
Depository Bank - Commercial Bank - Qatar  
Employees authorized to sign checks:

Joseph Dunn, Assistant Agency Director  
Amanda Dotson, Assistant Chief Financial Officer

11. TEXAS A&M UNIVERSITY-CORPUS CHRISTI

Revolving Fund portion not to exceed \$4,000,000  
Source of Funds - Institutional Funds  
Depository Bank - Wells Fargo Bank, N. A.  
Employees authorized to sign checks:

Flavius C. Killebrew, President  
Terry Tatum, Interim Executive Vice President for Finance and Administration  
Judy Harral, Executive Director of Administrative Services  
Rebecca Torres, Comptroller  
Jaclyn Mahlmann, Director of Budgets  
Yolanda Castorena, Assistant Comptroller and Director of Accounting

Will Hobart, Director of Procurement and Disbursements  
Sonia Hernandez, Director of Advancement Services  
Ida Moreno, Accountant III  
Aimee Olivarez, Accountant III  
Tamara Freed, Accountant III  
Cassie Eyring, Accountant II  
Ebony Lotts, Coordinator, Advancement Services  
Suzanne Gonzalez, Gift Processor  
Sandra Salas, Accounting Assistant III

12. TEXAS A&M INTERNATIONAL UNIVERSITY

Revolving Fund portion not to exceed \$2,000,000  
Source of Funds - Institutional Funds  
Depository Bank - Wells Fargo Bank, N. A.  
Employees authorized to sign checks:

Ray M. Keck, President  
Juan J. Castillo, Jr., Vice President for Finance and Administration  
Elena Martinez, Comptroller  
Frederico Juarez III, Director of Budget, Payroll, Grants and Contracts  
Melisa Rangel, Director of Accounting  
Carlos Bella, Senior Staff Accountant  
Hector Mejia, Associate Comptroller  
Patricia Ornelas, Senior Staff Accountant

13. TEXAS A&M UNIVERSITY-KINGSVILLE

Revolving Fund portion not to exceed \$4,000,000  
Source of Funds - Institutional Funds  
Depository Bank - Wells Fargo Bank, N. A.  
Employees authorized to sign checks:

Steven H. Tallant, President  
Terisa Riley, Senior Vice President for Fiscal and Student Affairs  
Lallah Howard, Associate Vice President for Finance and Comptroller  
Maricela Flores, Assistant Comptroller and Director of Accounting  
Joanne Macias, Director of Financial Reporting  
Claudia Conard, Senior Financial Analyst  
Vilma Castillo, Assistant Director of Accounting  
Jonathan Guzman, Staff Accountant II  
Robyn Shaw, Staff Accountant II

14. TEXAS A&M VETERINARY MEDICAL DIAGNOSTIC LABORATORY

Revolving Fund portion not to exceed \$3,800,000  
Source of Funds - Institutional Funds  
Depository Bank - Wells Fargo Bank, N. A.  
Employees authorized to sign checks:

Bruce Akey, Director  
Steve Schulze, Assistant Vice Chancellor for Administration  
Vic S. Seidel, Assistant Agency Director

Deanie Dudley, Assistant Dean, College of Agriculture and Life Sciences  
Donna Alexander, Assistant Director and Chief Financial Officer,  
Texas A&M AgriLife Extension Service  
Debra Cummings, Assistant Director and Chief Financial Officer,  
Texas A&M AgriLife Research  
Shiao-Yen Ko, Manager of Accounting Services  
Loree Lewis, Coordinator of Management Information  
Kim Payne, Assistant Financial Manager  
William Gray, Risk and Compliance Coordinator

15. WEST TEXAS A&M UNIVERSITY

Revolving Fund portion not to exceed \$3,000,000  
Source of Funds - Institutional Funds  
Depository Bank - Wells Fargo Bank, N. A.  
Employees authorized to sign checks:

Randy Rikel, Vice President for Business and Finance  
Mark Hiner, Assistant Vice President  
Shelly Davis, Associate Vice President and Controller  
Todd McNeill, Manager of Accounting  
Stephen Cross, Manager of Reporting  
Julie Harvell, Accountant II/Grants Manager

16. TEXAS A&M UNIVERSITY-COMMERCE

Revolving Fund portion not to exceed \$4,000,000  
Source of Funds - Institutional Funds  
Depository Bank - Wells Fargo Bank, N. A.  
Employees authorized to sign checks:

Dan R. Jones, President and Chief Executive Officer  
Alicia Currin, Vice President for Business and Administration  
Paula Hanson, Associate Vice President for Business and Administration and Controller  
Sarah Baker, Director of Accounting & Financial Reporting  
Tina Livingston, Assistant Vice President of Budgets & Business Services  
Janet Anderson, Budget Coordinator  
Erica Contreras, Budget Analyst  
Amanda Reams, Senior Accountant  
Rocio (Rose) Moreno, State Accounting Manager  
Debbie Gonzalez, Staff Accountant  
Kim Jefferies, Coordinator of Gift Processing  
Erin Ham, Property Manager

17. TEXAS A&M UNIVERSITY-TEXARKANA

Revolving Fund portion not to exceed \$900,000  
Source of Funds - Institutional Funds  
Depository Bank - Wells Fargo Bank, N. A.  
Employees authorized to sign checks:

Emily F. Cutrer, President  
James S. Scogin, Vice President for Finance and Administration

Jackie L. Elder, Controller and Director of Accounting  
Marc Icenhower, Chief Accountant  
Shannon Whitten, Senior Accountant  
Joni Millican, Bursar

18. TEXAS A&M UNIVERSITY-CENTRAL TEXAS

Revolving Fund portion not to exceed \$2,000,000  
Source of Funds - Institutional Funds  
Depository Bank - Wells Fargo Bank, N. A.  
Employees authorized to sign checks:

Marc Nigliazzo, President  
Gaylene Nunn, Vice President of Finance and Administration  
Susan Bowden, Controller/Director of Business Affairs  
Arnetta Brown, Assistant Controller/Director of Accounting  
Eileen Thomas, Senior Accountant

19. TEXAS A&M UNIVERSITY-SAN ANTONIO

Revolving Fund portion not to exceed \$2,000,000  
Source of Funds - Institutional Funds  
Depository Bank - Wells Fargo, N. A.  
Employees authorized to sign checks:

Cynthia Teniente-Matson, President  
Darrell Morrison, Vice President for Business Affairs & CFO  
Jennifer Skiver, Assistant Vice President for Financial Services and  
Comptroller/Interim Vice President for Finance and Administration & CFO  
Denis Cano, Assistant Comptroller & Director of Accounting Services  
Patricia Hayes, Director of Business Services.

**MINUTE ORDER 203-2015 (ITEM C-29)**

**APPROVAL OF CHANGES TO THE ADMISSION STANDARDS FOR  
SYSTEM MEMBER UNIVERSITIES FOR THE 2016-17 ACADEMIC YEAR,  
THE TEXAS A&M UNIVERSITY SYSTEM**

The Board of Regents of The Texas A&M University System hereby approves the changes to the admissions standards of the member universities of The Texas A&M University System for the 2016-17 academic year, as shown in the attached exhibits, copies of which are attached to the official minutes.

**MINUTE ORDER 204-2015 (ITEM C-30)**

**APPROVAL OF REVISIONS TO SYSTEM POLICY 03.02  
(POLICIES FOR THE ESTABLISHMENT AND REVISION OF  
MISSION STATEMENTS AND TABLES OF PROGRAMS),  
THE TEXAS A&M UNIVERSITY SYSTEM**

The revisions to System Policy 03.02 (Policies for the Establishment and Revision of Mission Statements and Tables of Programs), as shown in the attached exhibit, are approved, effective immediately.

**MINUTE ORDER 205-2015 (ITEM C-31)**

**APPROVAL OF REVISIONS TO SYSTEM POLICY 08.01  
(CIVIL RIGHTS PROTECTIONS AND COMPLIANCE),  
THE TEXAS A&M UNIVERSITY SYSTEM**

The revisions to System Policy 08.01 (Civil Rights Protections and Compliance), as shown in the attached exhibit, are approved, effective immediately.

**MINUTE ORDER 206-2015 (ITEM C-32)**

**APPROVAL OF NEW SYSTEM POLICY 11.10  
(ACADEMIC PROGRAM REQUESTS),  
THE TEXAS A&M UNIVERSITY SYSTEM**

New System Policy 11.10 (Academic Program Requests), as shown in the attached exhibit, is approved, effective immediately.

**MINUTE ORDER 207-2015 (ITEM C-33)**

**APPROVAL OF REVISIONS TO  
SYSTEM POLICY 31.04 (HOLIDAYS),  
THE TEXAS A&M UNIVERSITY SYSTEM**

The revisions to System Policy 31.04 (Holidays), as shown in the attached exhibit, are approved, effective immediately.

**MINUTE ORDER 208-2015 (ITEM C-34)**

**GRANTING OF THE TITLE OF EMERITUS/EMERITA, SEPTEMBER 2015,  
THE TEXAS A&M UNIVERSITY SYSTEM**

In recognition of long and distinguished service to The Texas A&M University System, the Board of Regents hereby confirms the recommendation of the Chancellor, and confers the title of “Emeritus/Emerita” upon the individuals as shown in the attached exhibit, Emeritus/Emerita Title List No. 16-01, and grants all rights and privileges of this title.

**MINUTE ORDER 209-2015 (ITEM C-35)**

**CONFIRMATION OF  
APPOINTMENT AND COMMISSIONING OF PEACE OFFICERS,  
THE TEXAS A&M UNIVERSITY SYSTEM**

In accordance with System Policy 34.06 (Appointment, Commissioning and Authority of Peace Officers), the Board of Regents of The Texas A&M University System confirms the appointment and commissioning of campus peace officers by the presidents of their respective system member universities, in accordance with the requirements of the law, and as shown in the exhibit attached to the official minutes, subject to their taking the oath required of peace officers.

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**ANNOUNCEMENTS**

Chairman Thomas announced that the next regular Board meeting was scheduled for November 12-13, 2015.

Chairman Thomas recognized Ms. Laura Powers '03, who had been an important member of the Board of Regents office since 2004. He thanked her for her service to the A&M System and the many Regents she had assisted, and said she would be missed.

**ADJOURN**

There being no further business, Chairman Thomas adjourned the meeting at 3:39 p.m.

Vickie Burt Spillers  
Executive Director, Board of Regents

*(Minutes transcribed by Gwen Kirby, Office of the Board of Regents.)*



Agenda Item No.

## **AGENDA ITEM BRIEFING**

**Submitted by:** Terry McDevitt, Vice Chancellor for Marketing and Communications  
The Texas A&M University System

**Subject:** Approval of Revised Minute Order 130-2015

### **Proposed Board Action:**

Approve a revision to the minute order changing the official seal of Texas A&M University (Texas A&M).

### **Background Information:**

On April 29, 2015, the Board of Regents approved Minute Order 130-2015 revising the seals for The Texas A&M University System and Texas A&M.

The Board revised the official seal of Texas A&M to consist of a capital beveled T flanked by a smaller capital block-style A and capital block-style M on either side of the T and encircled on one side by a live oak branch and on the other by a laurel branch. At the base of the T shall be the date 1876, the official opening of Texas A&M, and encircling the outer rim of the seal shall be the words “Texas A&M University.” A graphical representation of this revised seal is attached to this agenda item. Texas A&M’s former official seal is also represented in the attachment.

The A&M System seeks to revise Minute Order 130-2015 to provide that the former official Texas A&M seal, as reflected on the attached exhibit, be retained for use only on Texas A&M diplomas.

### **A&M System Funding or Other Financial Implications:**

There are no financial implications with this request.

Agenda Item No.

**THE TEXAS A&M UNIVERSITY SYSTEM**

Office of Marketing and Communications

October 20, 2015

Members, Board of Regents  
The Texas A&M University System

Subject: Approval of Revised Minute Order 130-2015

I recommend adoption of the following minute order:

**“Minute Order 130-2015 is revised to read as follows:**

**The official seal of The Texas A&M University System shall be revised to consist of a capital beveled T flanked by a smaller capital block-style A and smaller capital block-style M on either side of the T and encircled on one side by a live oak branch and on the other by a laurel branch. At the base of the T shall be the date 1876, the official opening of Texas A&M University, and encircling the outer rim of the seal shall be the words “The Texas A&M University System.” A graphical representation of this revised seal shall be attached as Exhibit and become a part of the official minutes.**

**The official seal of Texas A&M University shall be revised to consist of a capital beveled T flanked by a smaller capital block-style A and capital block-style M on either side of the T and encircled on one side by a live oak branch and on the other by a laurel branch. At the base of the T shall be the date 1876, the official opening of Texas A&M University, and encircling the outer rim of the seal shall be the words “Texas A&M University.” A graphical representation of this revised seal shall be attached as Exhibit and become a part of the official minutes. The former official Texas A&M University seal as reflected in Exhibit shall be retained for use only on diplomas awarded by Texas A&M University.”**

Respectfully submitted,

Terry McDevitt  
Vice Chancellor for  
Marketing and Communications

**Submission Recommended:**

**Approved for Legal Sufficiency:**

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Michael K. Young, President  
Texas A&M University

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Ray Bonilla  
General Counsel

**Approval Recommended:**

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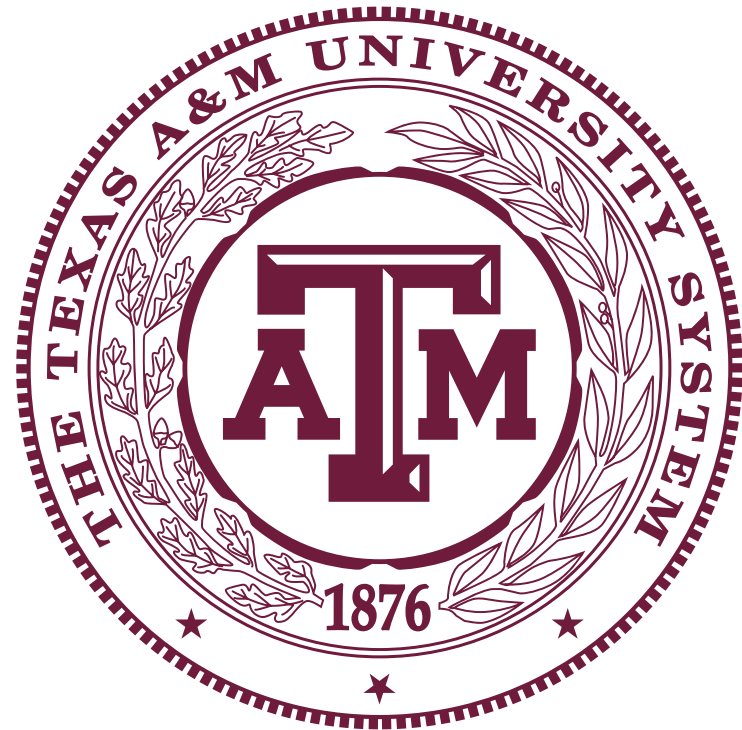
John Sharp  
Chancellor

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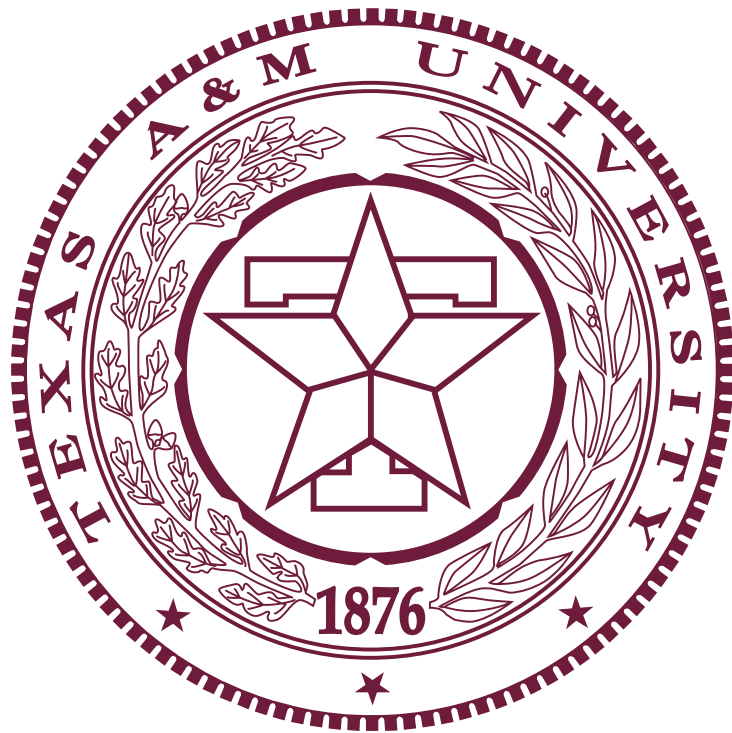
Billy Hamilton  
Executive Vice Chancellor and  
Chief Financial Officer



OLD



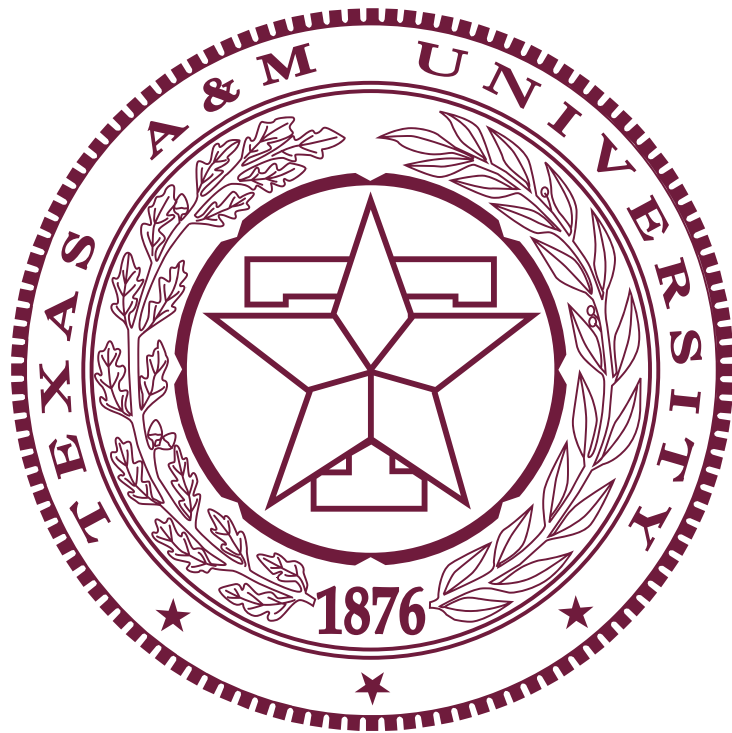
NEW



OLD



NEW



FORMER

**AGENDA ITEM BRIEFING**

**Submitted by:** John Sharp, Chancellor  
The Texas A&M University System

**Subject:** Designation of the *Regents Professor Awards* and the *Regents Fellow Service Awards* for Exemplary Performance and Professional Service During Fiscal Year 2014-15

**Proposed Board Action:**

Grant the designation of Regents Professor to 12 faculty members and of Regents Fellow to eight agency service, extension and research professionals within The Texas A&M University System (A&M System) universities and agencies for exemplary performance and professional service during FY 2014-15.

**Background Information:**

The A&M System Board of Regents established the Regents Professor Award program in 1996 to recognize and honor faculty members who have made exemplary contributions to the academic institutions and to the people of the state of Texas. Since its adoption, 189 faculty members from academic institutions across the A&M System have been recognized with this prestigious award.

The Regents Fellow Service Award, an analogous program developed to recognize exceptional service by professionals in the A&M System agencies, was established by the Board in 1997. To date, 110 agency professionals have been recognized.

A call for nominations for the Regents Awards designation for exemplary performance and professional service during FY 2014-15 was distributed to all A&M System Chief Executive Officers. The Chancellor's Office received 12 nominations for the Regents Professor award and eight nominations for the Regents Fellow Service award. Per award guidelines, A&M System-level committees reviewed all nominations for eligibility requirements and 20 nominees were recommended for approval to the Chancellor and, upon his concurrence, are being brought to the Board as candidates for Regents Awards designation.

The Regents Award provides the following benefits.

- (a) Award recipients are designated as a "Regents Professor" or "Regents Fellow" and retain this title for the duration of their service/employment within the A&M System.
- (b) Recipients receive a \$15,000 stipend, payable in the amount of \$5,000 for three consecutive years as a non-base award. The stipend is funded from each respective institution and agency through the normal budgeting process.
- (c) Regents Professors and Regents Fellows are presented a special commemorative medallion bearing the seal of the A&M System and a certificate signed by the Chairman of the Board of Regents and the Chancellor, designating the recipient as a Regents Professor or Regents Fellow.
- (d) Regents recipients may wear the A&M System medallion on occasions when appropriate for their respective university or agency.

**A&M System Funding or Other Financial Implications:**

The university or agency that employs the recipient provides the funds. Other expenses are funded through System Offices.

Agenda Item No.

**THE TEXAS A&M UNIVERSITY SYSTEM**

Office of the Chancellor

September 28, 2015

Members, Board of Regents  
The Texas A&M University System

Subject: Designation of the *Regents Professor Awards* and the *Regents Fellow Service Awards*  
for Exemplary Performance and Professional Service During Fiscal Year 2014-15

I recommend adoption of the following minute order:

**“The Board of Regents of The Texas A&M University System hereby grants the designation of ‘Regents Professor’ for exemplary performance during FY 2014-15 to the following 12 faculty members, effective immediately:**

**Dr. Nancy M. Amato, *Texas A&M University, Dwight Look College of Engineering***

**Dr. Katrin Hinrichs, *Texas A&M University***

**Dr. Douglas J. Klein, *Texas A&M University at Galveston***

**Dr. Rafael Lara-Alecio, *Texas A&M University***

**Dr. Paul A. Montagna, *Texas A&M University-Corpus Christi***

**Dr. Srinivas Nippani, *Texas A&M University-Commerce***

**Dr. Lynne A. Opperman, *Texas A&M Health Science Center***

**Dr. William J. Rogers, *West Texas A&M University***

**Dr. William L. Rooney, *Texas A&M University, Texas A&M AgriLife***

**Dr. Premkumar B. Saganti, *Prairie View A&M University***

**Dr. James E. Samuel, *Texas A&M Health Science Center***

**Dr. Leslie Stanley-Stevens, *Tarleton State University***

**The Board of Regents of The Texas A&M University System hereby grants the designation of ‘Regents Fellow’ for exemplary professional service during FY 2014-15 to the following eight agency service, extension and research professionals, effective immediately:**

**Mr. Kelly B. Dixon, *Texas A&M Engineering Extension Service***

**Ms. Carol A. Huff, *Texas A&M Engineering Experiment Station***

**Mr. Thomas H. Marek, *Texas A&M AgriLife Research***

**Mr. William E. Oates, *Texas A&M Forest Service***

**Dr. J.D. Ragland, *Texas A&M AgriLife Extension Service***

**Dr. Larry A. Redmon, *Texas A&M AgriLife Extension Service***

**Dr. Raghavan Srinivasan, *Texas A&M AgriLife Research***

**Dr. Katherine F. Turnbull, *Texas A&M Transportation Institute.*”**

Respectfully submitted,

John Sharp  
Chancellor

**Approval Recommended:**

**Approved for Legal Sufficiency:**

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Billy Hamilton  
Executive Vice Chancellor and  
Chief Financial Officer

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Ray Bonilla  
General Counsel

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James R. Hallmark, Ph.D.  
Vice Chancellor for Academic Affairs



Agenda Item No.

**AGENDA ITEM BRIEFING**

**Submitted by:** Billy Hamilton, Executive Vice Chancellor and Chief Financial Officer  
The Texas A&M University System

**Subject:** Confirmation of New and Amended Field Trip and Study Abroad Fees

**Proposed Board Action:**

Confirm field trip and study abroad fees for The Texas A&M University System.

**Background Information:**

System Policy 26.01, *Tuition and Fees*, authorizes the presidents of the academic universities to establish and collect student fees for field trips and study abroad programs, and to amend such fees as necessary, provided that fees so established or amended (during the previous fiscal year) are submitted annually for confirmation by the Board.

**A&M System Funding or Other Financial Implications:**

See attached exhibit.

Agenda Item No.

**THE TEXAS A&M UNIVERSITY SYSTEM**  
Office of the Executive Vice Chancellor and Chief Financial Officer  
September 29, 2015

Members, Board of Regents  
The Texas A&M University System

Subject: Confirmation of New and Amended Field Trip and Study Abroad Fees

I recommend adoption of the following minute order:

**“The request for new and amended field trip and study abroad fees for The Texas A&M University System, as shown on Exhibit , is hereby confirmed.”**

Respectfully submitted,

Billy Hamilton  
Executive Vice Chancellor and  
Chief Financial Officer

**Approval Recommended:**

**Approved for Legal Sufficiency:**

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John Sharp  
Chancellor

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Ray Bonilla  
General Counsel



# THE TEXAS A&M UNIVERSITY SYSTEM

## **NEW & AMENDED FIELD TRIP/STUDY ABROAD FEES**

**BOARD OF REGENTS MEETING  
NOVEMBER 2015**

# TARLETON STATE UNIVERSITY

## Field Trip/Study Abroad Program Fees

FY 2015

| Department                       | Course                                  | Course #                       | Destination               | New Fee    | Increased (Decreased) Fee |    |
|----------------------------------|---|--------------------------------|---------------------------|------------|---------------------------|----|
|                                  |   |                                |                           |            | From                      | To |
| <b><u>Field Trip Fees</u></b>    |   |                                |                           |            |                           |    |
| College of Education             | Educational Leadership & Policy Studies | 2nd year students              | Texas (various locations) | \$250.00   |                           |    |
|                                  | Educational Leadership & Policy Studies | 3rd year students              | Washington D.C.           | \$2,500.00 |                           |    |
| <b><u>Study Abroad Fees</u></b>  |   |                                |                           |            |                           |    |
| Honors College                   | Various                                 |                                | Italy                     | \$3,979.00 |                           |    |
| English & Languages              | Spanish                                 | 2311, 2312, 3301-3303 or 4307  | Costa Rica                | \$3,800.00 |                           |    |
|                                  | Spanish                                 | 2311, 2312, 3301-3303, or 4307 | Spain                     | \$4,750.00 |                           |    |
|                                  | English                                 |                                | South Korea               | \$3,636.00 |                           |    |
| College of Liberal & Fine Arts   | Social Work Comms or Psychology         |                                | Costa Rica                | \$2,400.00 |                           |    |
|                                  | Fashion Merchandising                   | 3332                           | Dominican Republic        | \$2,170.00 |                           |    |
|                                  |   |                                | Paris                     | \$3,993.00 |                           |    |
| Fine Arts                        | Music                                   | 1306, 3229                     | Ireland                   | \$2,850.00 |                           |    |
|                                  | Music                                   |                                | Japan                     | \$4,363.00 |                           |    |
| Social Sciences                  | History, Political Science              |                                | Scotland                  | \$4,995.00 |                           |    |
| Nursing                          | Nursing                                 |                                | Dominican Republic        | \$2,487.00 |                           |    |
|                                  | Nursing                                 |                                | Spain                     | \$4,730.00 |                           |    |
|                                  | Nursing                                 |                                | England                   | \$4,800.00 |                           |    |
| Mathematics                      | Math                                    |                                | England                   | \$3,000.00 |                           |    |
| Biology                          | Biology                                 | 4390                           | Puerto Rico               | \$5,275.00 |                           |    |
|                                  | Biology                                 |                                | South Africa              | \$4,950.00 |                           |    |
| Psychology                       | Psych                                   | 4000 level                     | Dominican Republic        | \$2,170.00 |                           |    |
| Kinesiology                      | Kinesiology                             | 4385/5385                      | Scotland                  | \$5,995.00 |                           |    |
| College of Business              | General Business, Mgt, or Marketing     | 4389/5389                      | Ireland                   | \$2,850.00 |                           |    |
| College of Agricultural Sciences | Equine Science                          |                                | Australia                 | \$2,995.00 |                           |    |
|                                  | Agriculture                             |                                | Czech Republic            | \$3,500.00 |                           |    |
|                                  | Agriculture                             |                                | Poland                    | \$2,000.00 |                           |    |
|                                  | Wildlife Sciences                       |                                | South Africa              | \$4,950.00 |                           |    |

**TEXAS A&M INTERNATIONAL UNIVERSITY**  
Field Trip/Study Abroad Program Fees  
FY 2015

| Department                      | Course | Course #         | Destination             | New Fee | Increased (Decreased) Fee |            |
|---------------------------------|--------|------------------|-------------------------|---------|---------------------------|------------|
|                                 |        |                  |                         |         | From                      | To         |
| <b><u>Study Abroad Fees</u></b> |        |                  |                         |         |                           |            |
| Student Affairs                 | PSCI   | 3308, 4390, 5310 | Chile/Argentina/Uruguay |         | \$3,700.00                | \$4,100.00 |
|                                 | SPAN   | 3390, 4371       | Chile/Argentina/Uruguay |         | \$3,700.00                | \$4,100.00 |
|                                 | LTTR   | 5382             | Chile/Argentina/Uruguay |         | \$3,700.00                | \$4,100.00 |
|                                 | CSDO   | 4300             | Belize                  |         | \$3,800.00                | \$4,400.00 |
|                                 | CRIJ   | 4335, 4340, 5315 | London                  |         | \$3,500.00                | \$3,800.00 |
|                                 | PSYC   | 4311             | Germany/Belgium         |         | \$3,175.00                | \$3,500.00 |
|                                 | CRIJ   | 4324             | Germany/Belgium         |         | \$3,175.00                | \$3,500.00 |
|                                 | COMM   | 4360             | Germany/Belgium         |         | \$3,175.00                | \$3,500.00 |
|                                 | EDCI   | 3224             | Madrid                  |         | \$2,700.00                | \$3,735.00 |
|                                 | EDDP   | 4324, 5327       | Madrid                  |         | \$2,700.00                | \$3,735.00 |
|                                 | SOCI   | 3310             | Madrid                  |         | \$2,700.00                | \$3,735.00 |
|                                 | ENGL   | 3312, 5331       | Italy                   |         | \$3,850.00                | \$4,200.00 |
|                                 | CSDO   | 3313, 4399       | Asia                    |         | \$3,500.00                | \$3,700.00 |

**TEXAS A&M UNIVERSITY**  
Field Trip/Study Abroad Program Fees  
FY 2015

| Department                    | Course       | Course # | Destination  | New Fee                                     | Increased (Decreased) Fee |            |  |
|-------------------------------|--------------|----------|--|---|---------------------------|------------|--|
|                               |              |          |  |   | From                      | To         |  |
| <b><u>Field Trip Fees</u></b> |              |          |  |   |                           |            |  |
| Agriculture & Life Sciences   | AGCJ         | 366-501  | College Station, Austin, Houston, & San Antonio, TX  |   | \$80.00                   | \$90.00    |  |
|                               | AGCJ         | 366-502  | College Station, Austin, Houston, & San Antonio, TX  |   | \$80.00                   | \$90.00    |  |
|                               | AGCJ         | 366-503  | College Station, Austin, Houston, & San Antonio, TX  |   | \$80.00                   | \$90.00    |  |
|                               | AGCJ         | 366-504  | College Station, Austin, Houston, & San Antonio, TX  |   | \$80.00                   | \$90.00    |  |
|                               | AGCJ         | 489-300  | California, Oregon, & Washington   |   | \$3,400.00                | \$2,200.00 |  |
|                               | AGCJ         | 489-502  | Austin, Houston, San Antonio, & Dallas, TX   | \$100.00                                    |                           |            |  |
|                               | ALED         | 313-501  | San Miguel de Allende Mexico   | \$1,270.00                                  |                           |            |  |
|                               | BAEN         | 414-614  | Dayton, TX   | \$25.00                                     |                           |            |  |
|                               | HORT         | 489-502  | Texas A&M Vineyard & Peach Creek Farms   | \$10.00                                     |                           |            |  |
|                               | RPTS         | 300-152  | Texas Residential Youth Camps  | \$575.00                                    |                           |            |  |
|                               | RPTS         | 474      | Eliminated   |   | \$189.00                  | \$0.00     |  |
|                               | RPTS         | 478      | Camp Allen Conference & Retreat Center   | \$100.00                                    |                           |            |  |
|                               | RPTS         | 609-600  | Sam Houston National Forest  |   | \$15.00                   | \$30.00    |  |
|                               | SCSC         | 305-500  | Scott, MS, El Campo, TX, Washington on the Brazos, TX, Millican, TX, Bryan, TX & Somerville, TX                  | \$139.00                                    |                           |            |  |
|                               | WFSC         | 401      | no cost to student   |   | \$10.00                   | \$0.00     |  |
|                               | WFSC         | 410      | no cost to student   |   | \$40.00                   | \$0.00     |  |
|                               | WFSC         | 422      | eliminated   |   | \$50.00                   | \$0.00     |  |
|                               | WFSC         | 489-689  | Edwards Plateau, Gulf Coast Plans, San Antonio Bay areas, College Station area                                   | \$376.00                                    |                           |            |  |
|                               | WMHS         | 602-500  | Hacienda Santa Clara, San Miguel de Allende, Guanajuato, Mexico  | \$1,300.00                                  |                           |            |  |
|                               | Architecture | CARC     | 301-555  | Serenbe Community (Chattahoochee Hills, GA) | \$5,970.00                |            |  |
|                               |              | CARC     | 604-655  | Serenbe Community (Chattahoochee Hills, GA) | \$5,970.00                |            |  |
|                               | Education    | BEFB     | 482-500  | Belize City, Belize                         | \$1,590.00                |            |  |
| BEFB                          |              | 485-500  | Belize City, Belize  | \$1,590.00                                  |                           |            |  |
| EDAD                          |              | 685-605  | Belize City, Belize  | \$1,590.00                                  |                           |            |  |
| EDCI                          |              | 485-200  | Costa Rica- Soltis Center  | \$1,850.00                                  |                           |            |  |
| EDCI                          |              | 485-151  | Tanzania/ Zanzibar   | \$5,800.00                                  |                           |            |  |
| EDCI                          |              | 638-600  | New Delhi, Agra, Jaipur, Adaipur, Ahmedabad, Hyderabad, Kochi, Allepey, Trivandrum, Kanvakumari, Mandurai, Delhi | \$3,990.00                                  |                           |            |  |
| EDCI                          |              | 645-100  | Tanzania/ Zanzibar   | \$5,800.00                                  |                           |            |  |
| EDCI                          |              | 645-600  | New Delhi, Agra, Jaipur, Adaipur, Ahmedabad, Hyderabad, Kochi, Allepey, Trivandrum, Kanvakumari, Mandurai, Delhi | \$3,990.00                                  |                           |            |  |
| EDCI                          |              | 685-200  | Costa Rica- Soltis Center  | \$1,850.00                                  |                           |            |  |
| EDCI                          |              | 685-204  | Tanzania/ Zanzibar   | \$5,800.00                                  |                           |            |  |
| EHRD                          |              | 405-500  | Japan; Fuji; Hiroshima, Kyoto, Osaka, Tokyo  | \$4,096.00                                  |                           |            |  |
| EHRD                          |              | 408-550  | London, England, Paris, France, Lucerne, Switzerland, and Heidelberg, Germany                                    | \$3,994.00                                  |                           |            |  |
| EHRD                          |              | 408-550  | A&M Budapest, Prague, Berlin, Bohemian Vistas  | \$4,297.00                                  |                           |            |  |
| EHRD                          |              | 408-550  | Costa Rica   | \$2,573.00                                  |                           |            |  |
| EHRD                          |              | 485-100  | Taipei/Kaohsiung, Taiwan   | \$1,100.00                                  |                           |            |  |
| EHRD                          |              | 485-500  | Belize City, Belize  | \$1,590.00                                  |                           |            |  |
| EHRD                          |              | 485-550  | London, England, Paris, France, Lucerne, Switzerland, and Heidelberg, Germany                                    | \$3,994.00                                  |                           |            |  |
| EHRD                          |              | 485-550  | A&M Budapest, Prague, Berlin, Bohemian Vistas  | \$4,297.00                                  |                           |            |  |
| EHRD                          |              | 605-500  | Japan; Fuji; Hiroshima, Kyoto, Osaka, Tokyo  | \$4,096.00                                  |                           |            |  |
| EDRD                          |              | 485-550  | Costa Rica   | \$2,573.00                                  |                           |            |  |
| HLTH                          |              | 236      | London, England, Paris, France, Lucerne, Switzerland, and Heidelberg, Germany                                    | \$3,994.00                                  |                           |            |  |
| HLTH                          |              | 236-550  | A&M Budapest, Prague, Berlin, Bohemian Vistas  | \$4,297.00                                  |                           |            |  |

**TEXAS A&M UNIVERSITY**  
Field Trip/Study Abroad Program Fees  
FY 2015

| Department            | Course | Course # | Destination   | New Fee    | Increased (Decreased) Fee |            |
|-----------------------|--------|----------|---|------------|---------------------------|------------|
|                       |        |          |   |            | From                      | To         |
| Education - Continued | HLTH   | 236-550  | A&M Budapest, Prague, Berlin, Bohemian Vistas                                 | \$2,573.00 |                           |            |
|                       | HLTH   | 285-550  | A&M Budapest, Prague, Berlin, Bohemian Vistas                                 | \$2,573.00 |                           |            |
|                       | HLTH   | 285-550  | Helsinki, Finland   | \$4,000.70 |                           |            |
|                       | HLTH   | 285-550  | London, England, Paris, France, Lucerne, Switzerland, and Heidelberg, Germany | \$3,994.00 |                           |            |
|                       | HLTH   | 285-550  | A&M Budapest, Prague, Berlin, Bohemian Vistas                                 | \$4,297.00 |                           |            |
|                       | HLTH   | 485      | New York, NY  | \$230.00   |                           |            |
|                       | HLTH   | 485-550  | Helsinki, Finland   | \$4,000.70 |                           |            |
|                       | HLTH   | 485-550  | London, England, Paris, France, Lucerne, Switzerland, and Heidelberg, Germany | \$3,994.00 |                           |            |
|                       | HLTH   | 485-550  | A&M Budapest, Prague, Berlin, Bohemian Vistas                                 | \$4,297.00 |                           |            |
|                       | HLTH   | 485-550  | A&M Budapest, Prague, Berlin, Bohemian Vistas                                 | \$2,573.00 |                           |            |
|                       | HLTH   | 485-572  | Taipei, Taichung, Kaohsiung, Pingtung   | \$2,342.50 |                           |            |
|                       | HLTH   | 485-583  | Dominican Republic  | \$3,104.00 |                           |            |
|                       | HLTH   | 485-685  | Taipei, Taichung, Kaohsiung, Pingtung   | \$2,342.50 |                           |            |
|                       | HLTH   | 685      | New York, NY  | \$230.00   |                           |            |
|                       | HLTH   | 685-650  | Helsinki, Finland   | \$4,000.70 |                           |            |
|                       | HLTH   | 685-672  | Taipei, Taichung, Kaohsiung, Pingtung   | \$2,342.50 |                           |            |
|                       | HLTH   | 685-683  | Dominican Republic  | \$3,104.00 |                           |            |
|                       | INST   | 222-505  | Capetown, South Africa  | \$3,830.00 |                           |            |
|                       | INST   | 463-150  | San Miguel de Allende, Mexico   |            | \$3,000.00                | \$2,900.00 |
|                       | KINE   | 120-099  | Helsinki, Finland   | \$4,000.70 |                           |            |
|                       | KINE   | 198-900  | New York, NY  | \$230.00   |                           |            |
|                       | KINE   | 285-550  | Helsinki, Finland   | \$4,000.70 |                           |            |
|                       | KINE   | 303-500  | Pittsburgh, PA  | \$850.00   |                           |            |
|                       | KINE   | 402      | Blue Lagoon, Huntsville, TX   | \$430.00   |                           |            |
|                       | KINE   | 403-500  | Pittsburgh, PA  | \$850.00   |                           |            |
|                       | KINE   | 431-500  | College Station, TX   | \$30.00    |                           |            |
|                       | KINE   | 485      | New York, NY  | \$230.00   |                           |            |
|                       | KINE   | 485-500  | Pittsburgh, PA  | \$850.00   |                           |            |
|                       | KINE   | 485-550  | Helsinki, Finland   | \$4,000.70 |                           |            |
|                       | KINE   | 685      | New York, NY  | \$230.00   |                           |            |
|                       | KINE   | 685-650  | Helsinki, Finland   | \$4,000.70 |                           |            |
|                       | RDNG   | 465-901  | Paris & Norway, France; Berlin, Germany                                       | \$2,379.00 |                           |            |
|                       | SPMT   | 220-550  | Athens, and Olympia, Greece   |            | \$2,600.00                | \$2,900.00 |
|                       | SPMT   | 337      | Dominican Republic  | \$2,715.00 |                           |            |
|                       | SPMT   | 340      | Dominican Republic  | \$2,715.00 |                           |            |
|                       | SPMT   | 485-585  | Dominican Republic  | \$2,715.00 |                           |            |
|                       | SPMT   | 685-637  | Munich/ Berchtesgaden, Germany; Salzburg/Kitzbuhel, Austria                   |            | \$3,996.00                | \$3,946.00 |
|                       | TEED   | 602-300  | Costa Rica- Soltis Center   | \$1,850.00 |                           |            |
| Geosciences           | GEOG   | 635      | Big Thicket National Preserve (East Texas)                                    |            | \$37.08                   | \$35.00    |
|                       | GEOL   | 300-150  | Utah, Colorado, and Montana   |            | \$1,200.00                | \$1,921.00 |
|                       | GEOL   | 300-151  | Montana   |            | \$1,800.00                | \$2,111.90 |
|                       | GEOL   | 300-152  | Montana   |            | \$1,800.00                | \$2,111.90 |
|                       | GEOL   | 300-153  | New Mexico, Utah & Montana  |            | \$1,200.00                | \$2,112.00 |
|                       | GEOL   | 306      | Bastrop and Canyon Lake, Texas  |            | \$30.00                   | \$75.00    |
|                       | GEOL   | 330-501  | Death Valley Park, California   |            | \$800.00                  | \$855.00   |
|                       | GEOL   | 330-503  | Big Bend  | \$100.00   |                           |            |
|                       | GEOL   | 491-250  | Costa Rica  |            | \$2,125.00                | \$2,500.00 |
|                       | GEOL   | 609-601  | Andros Island, The Bahamas  |            | \$600.00                  | \$2,590.40 |
|                       | GEOL   | 691-251  | Costa Rica  |            | \$2,125.00                | \$2,500.00 |
|                       | GEOS   | 101-501  | eliminated  |            | \$150.00                  | \$0.00     |
|                       | GEOS   | 101-517  | Guanajuato, Mexico  | \$1,095.00 |                           |            |
|                       | GEOS   | 101-518  | Guanajuato, Mexico  | \$1,095.00 |                           |            |
|                       | GEOS   | 405-901  | eliminated  |            | \$30.00                   | \$0.00     |
|                       | GEOS   | 405-904  | Panama City & Bocas del Toro, Panama  |            | \$426.00                  | \$487.00   |

**TEXAS A&M UNIVERSITY**  
Field Trip/Study Abroad Program Fees  
FY 2015

| Department                      | Course | Course #     | Destination   | New Fee     | Increased (Decreased) Fee |            |
|---------------------------------|--------|--------------|---|-------------|---------------------------|------------|
|                                 |        |              |   |             | From                      | To         |
| Geosciences - Continued         | GEOS   | 405-904      | Panama City & Bocas del Toro, Panama                              | \$426.00    |                           |            |
|                                 | OCNG   | 485-502      | Galapagos Islands   | \$1,250.00  |                           |            |
|                                 | OCNG   | 485-502      | Ecuador   | \$1,250.00  |                           |            |
|                                 | OCNG   | 485-570      | Galapagos Islands   | \$1,250.00  |                           |            |
|                                 | OCNG   | 485-570      | Ecuador   | \$1,250.00  |                           |            |
| Honors & Undergraduate Research |        |              |   | Spain       | \$2,250.00                |            |
| Liberal Arts                    | ANTH   | 330-162      | Fairbanks Alaska & south of Fairbanks                             | \$750.00    |                           |            |
|                                 | ENGL   | 481-902      | Dublin, Ireland   | \$3,270.00  |                           |            |
|                                 | GERM   | 101-501      | Berlin, Germany   |             | \$2,230.00                | \$2,200.00 |
|                                 | GERM   | 101-502      | Berlin, Germany   | \$2,200.00  |                           |            |
|                                 | GERM   | 101-503      | Berlin, Germany   | \$2,200.00  |                           |            |
|                                 | INTS   | 205          | Berlin, Germany   | \$2,400.00  |                           |            |
|                                 | INTS   | 205-500      | Hacienda, Santa Clara   | \$1,328.00  |                           |            |
|                                 | INTS   | 205-500      | Berlin, Germany   |             | \$2,230.00                | \$2,200.00 |
|                                 | INTS   | 205-520      | Berlin, Germany   | \$2,200.00  |                           |            |
|                                 | LBAR   | 181-507      | Costa Rica  |             | \$2,000.00                | \$1,800.00 |
|                                 | PERF   | 603          | Berlin, Germany   | \$2,400.00  |                           |            |
|                                 | THAR   | 381          | Berlin, Germany   | \$2,400.00  |                           |            |
| Mays Business                   | AOWS   | 466-151      | New York  |             | \$1,103.00                | \$1,500.00 |
|                                 | AOWS   | 666-151      | New York  |             | \$1,103.00                | \$1,500.00 |
|                                 | BUSN   | 289-489      | Spain   |             | \$1,810.00                |            |
|                                 | BUSN   | 289-500      | Spain   |             | \$1,810.00                | \$1,800.00 |
|                                 | BUSN   | 489-500      | Spain   |             | \$1,810.00                | \$1,800.00 |
|                                 | BUSP   |              | Seattle   | \$500.00    |                           |            |
|                                 | IBUS   | 289-489      | Spain   |             | \$1,810.00                | \$1,800.00 |
|                                 | IBUS   | 289-500      | Spain   |             | \$1,810.00                | \$1,800.00 |
|                                 | IBUS   | 289-501      | Costa Rica  |             | \$3,000.00                | \$2,950.00 |
|                                 | IBUS   | 289-501      | Costa Rica  | \$3,000.00  |                           |            |
|                                 | IBUS   | 489-500      | Spain   |             | \$1,810.00                | \$1,800.00 |
|                                 | IBUS   | 489-501      | Costa Rica  | \$3,000.00  |                           |            |
|                                 | IBUS   | 489-501      | Costa Rica  |             | \$3,000.00                | \$2,950.00 |
|                                 | IBUS   | 489-501      | Costa Rica  |             | \$3,000.00                | \$2,950.00 |
| Science                         | BIOL   | 358          | Winters Bayou, San Jacinto Co, TX & Lake Creek<br>Wilderness Area |             | \$50.00                   | \$75.00    |
|                                 | BIOL   | 440          | Marine Science Institute, Port Aransas, TX                        |             | \$75.00                   | \$100.00   |
|                                 | CLSL   | 7600-601     | Cayman Islands  |             | \$2,250.00                | \$2,900.00 |
| <b><u>Study Abroad Fees</u></b> |        |              |   |             |                           |            |
|                                 | ANSC   | 489          | Argentina & Uruguay   | \$7,650.00  |                           |            |
|                                 | ATMO   | 489          | Barbados  | \$9,350.00  |                           |            |
|                                 | POSC   | 489          | Mexico  | \$6,600.00  |                           |            |
|                                 | POSC   | 689          | Mexico  | \$6,600.00  |                           |            |
|                                 | RENR   | 400          | Australia   | \$7,950.00  |                           |            |
|                                 | SCSC   | 421          | Mexico  | \$6,925.00  |                           |            |
|                                 | SCSC   | 421 (honors) | Mexico  | \$6,925.00  |                           |            |
|                                 | WMHS   | 602          | Mexico  | \$9,450.00  |                           |            |
| Architecture                    | CARC   | 311          | Germany   | \$9,750.00  |                           |            |
|                                 | CARC   | 311          | Germany   | \$9,975.00  |                           |            |
|                                 | CARC   | 331          | Germany   | \$9,750.00  |                           |            |
|                                 | CARC   | 331          | Germany   | \$9,975.00  |                           |            |
|                                 | CARC   | 485          | Mexico  | \$6,875.00  |                           |            |
|                                 | COSC   | 381          | United Kingdom  | \$17,500.00 |                           |            |
|                                 | COSC   | 463          | United Kingdom  | \$17,500.00 |                           |            |
|                                 | COSC   | 463          | United Kingdom  | \$17,500.00 |                           |            |



**TEXAS A&M UNIVERSITY**  
Field Trip/Study Abroad Program Fees  
FY 2015

| Department                       | Course | Course # | Destination              | New Fee     | Increased (Decreased) Fee |    |
|----------------------------------|--------|----------|--------------------------|-------------|---------------------------|----|
|                                  |        |          |                          |             | From                      | To |
| Architecture - Continued         | COSC   | 465      | United Kingdom           | \$17,500.00 |                           |    |
|                                  | COSC   | 484      | United Kingdom           | \$17,500.00 |                           |    |
|                                  | COSC   | 485      | United Kingdom           | \$17,500.00 |                           |    |
|                                  | COSC   | 489      | United Kingdom           | \$17,500.00 |                           |    |
|                                  | ENDS   | 101      | Mexico                   | \$6,875.00  |                           |    |
| Education & Human<br>Development | EPSY   | 488      | Costa Rica and Nicaragua | \$11,050.00 |                           |    |
|                                  | HLTH   | 210      | Germany                  | \$11,250.00 |                           |    |
|                                  | HLTH   | 331      | Germany                  | \$11,250.00 |                           |    |
|                                  | INST   | 301      | Costa Rica and Nicaragua | \$11,050.00 |                           |    |
|                                  | RDNG   | 468      | Costa Rica and Nicaragua | \$11,050.00 |                           |    |
| Engineering                      | CHEN   | 455      | China                    | \$8,425.00  |                           |    |
|                                  | ECEN   | 350      | Taiwan                   | \$11,875.00 |                           |    |
|                                  | ECEN   | 489      | Taiwan                   | \$11,875.00 |                           |    |
|                                  | ISEN   | 303      | Panama                   | \$12,875.00 |                           |    |
|                                  | ISEN   | 411      | Panama                   | \$12,875.00 |                           |    |
|                                  | NUEN   | 485      | United Arab Emirates     | \$9,475.00  |                           |    |
|                                  | PETE   | 301      | Germany                  | \$11,400.00 |                           |    |
|                                  | PETE   | 355      | Germany                  | \$11,400.00 |                           |    |
|                                  | SENG   | 455      | China                    | \$8,425.00  |                           |    |
| Geosciences                      | GEOG   | 205      | Costa Rica               | \$13,600.00 |                           |    |
| Law School                       | LAW    | 7900     | Mexico                   | \$9,450.00  |                           |    |
| Liberal Arts                     | COMM   | 301      | Italy                    | \$11,500.00 |                           |    |
|                                  | COMM   | 301      | Italy                    | \$15,875.00 |                           |    |
|                                  | COMM   | 335      | Italy                    | \$11,500.00 |                           |    |
|                                  | COMM   | 335      | Italy                    | \$15,875.00 |                           |    |
|                                  | COMM   | 458      | Italy                    | \$11,500.00 |                           |    |
|                                  | COMM   | 458      | Italy                    | \$15,875.00 |                           |    |
|                                  | COMM   | 480      | Italy                    | \$11,500.00 |                           |    |
|                                  | COMM   | 480      | Italy                    | \$15,875.00 |                           |    |
|                                  | COMM   | 485      | Italy                    | \$15,875.00 |                           |    |
|                                  | ENGL   | 221      | Costa Rica               | \$13,600.00 |                           |    |
|                                  | HIST   | 105      | Costa Rica               | \$13,600.00 |                           |    |
|                                  | INTA   | 689      | Egypt                    | \$8,300.00  |                           |    |
|                                  | JOUR   | 458      | Italy                    | \$11,500.00 |                           |    |
|                                  | JOUR   | 458      | Italy                    | \$15,875.00 |                           |    |
|                                  | RELS   | 480      | Italy                    | \$15,875.00 |                           |    |
|                                  | SPAN   | 413      | Chile                    | \$11,750.00 |                           |    |
|                                  | SPAN   | 460      | Chile                    | \$11,750.00 |                           |    |
| Mays Business                    | IBUS   | 489      | Cuba                     | \$7,750.00  |                           |    |
|                                  | IBUS   | 450      | Finland                  | \$10,625.00 |                           |    |
|                                  | IBUS   | 485      | Finland                  | \$10,625.00 |                           |    |
|                                  | IBUS   | 689      | Cuba                     | \$7,750.00  |                           |    |
|                                  | MGMT   | 450      | Finland                  | \$10,625.00 |                           |    |
| Science                          | MATH   | 409      | France                   | \$10,250.00 |                           |    |
|                                  | MATH   | 489      | China                    | \$11,400.00 |                           |    |
| Visual & Performing Arts         | THAR   | 102      | United Kingdom           | \$11,300.00 |                           |    |
|                                  | THAR   | 281      | United Kingdom           | \$11,300.00 |                           |    |

**TEXAS A&M UNIVERSITY AT GALVESTON**  
Field Trip/Study Abroad Program Fees  
FY 2015

| Department                      | Course | Course # | Destination  | New Fee    | Increased (Decreased) Fee |            |
|---------------------------------|--------|----------|--|------------|---------------------------|------------|
|                                 |        |          |  |            | From                      | To         |
| <b><u>Field Trip Fees</u></b>   |        |          |  |            |                           |            |
| Education                       | KINE   | 402      | Blue Lagoon, Huntsville, TX  | \$430.00   |                           |            |
| Galveston Campus                | MARB   | 334-301  | Port O'Connor and Port Aransas, TX                                       | \$500.00   |                           |            |
|                                 | MARS   | 360-401  | To be determined   | \$19.50    |                           |            |
|                                 | MARS   | 426-403  | To be determined   |            | \$79.25                   | \$73.50    |
|                                 | MARS   | 652-601  | Cattail Marsh Beaumont   |            | \$98.50                   | \$94.50    |
|                                 | MART   | 200      | Training ports of call undetermined at this time but will be US domestic |            | \$3,500.00                | \$4,000.00 |
|                                 | MART   | 350-401  | Varies according to ship's manifest                                      |            | \$600.00                  | \$700.00   |
|                                 | MAST   | 120-401  | Mammoth Lake, Freeport, TX & Florida                                     |            | \$510.00                  | \$500.00   |
|                                 | MAST   | 330-401  | Houston, TX  |            | \$400.00                  | \$285.00   |
|                                 | MAST   | 330-402  | Houston, TX  |            | \$400.00                  | \$285.00   |
|                                 | MAST   | 330-403  | Houston, TX  |            | \$400.00                  | \$285.00   |
|                                 | MAST   | 331-401  | San Marcos, TX   | \$445.00   |                           |            |
|                                 | MAST   | 331-402  | San Marcos, TX   | \$445.00   |                           |            |
|                                 | MAST   | 357-401  | Freeport, TX   |            | \$160.00                  | \$240.00   |
|                                 | MAST   | 489      | Blue Lagoon, Huntsville, TX  | \$430.00   |                           |            |
| <b><u>Study Abroad Fees</u></b> |        |          |  |            |                           |            |
| Galveston Campus                | MARA   | 493      | Greece   | \$8,000.00 |                           |            |
|                                 | MARA   | 689      | Greece   | \$8,000.00 |                           |            |

**TEXAS A&M UNIVERSITY-COMMERCE**  
Field Trip/Study Abroad Program Fees  
FY 2015

| Department                      | Course   | Course # | Destination | New Fee | Increased (Decreased) Fee |            |
|---------------------------------|----------|----------|-------------|---------|---------------------------|------------|
|                                 |          |          |             |         | From                      | To         |
| <b><u>Study Abroad Fees</u></b> |          |          |             |         |                           |            |
| Regents Scholar Program         | SOC      | 497      | Europe      |         | \$4,038.00                | \$3,728.00 |
| Counseling/Psychology           | COUN/PSY | 497      | Costa Rica  |         | \$2,000.00                | \$2,508.00 |
| Sociology                       | SOC      | 497      | Costa Rica  |         | \$2,000.00                | \$2,604.00 |

# TEXAS A&M UNIVERSITY - CORPUS CHRISTI

## Field Trip/Study Abroad Program Fees

FY 2015

| Department                      | Course | Course # | Destination          | New Fee    | Increased (Decreased) Fee |            |
|---------------------------------|--------|----------|----------------------|------------|---------------------------|------------|
|                                 |        |          |                      |            | From                      | To         |
| <b><u>Field Trip Fees</u></b>   |        |          |                      |            |                           |            |
| Biology                         | BIOL   | 4590     | Guadalupe River      | \$430.00   |                           |            |
| Marine Biology                  | MARB   | 6590     | Guadalupe River      | \$430.00   |                           |            |
| Music                           | MUSI   | 3320     | New York             | \$2,983.65 |                           |            |
| Dance                           | DANC   | 3303     | New York             | \$2,983.65 |                           |            |
| <b><u>Study Abroad Fees</u></b> |        |          |                      |            |                           |            |
| Art                             | ARTS   | 3324     | Germany              | \$4,798.00 |                           |            |
|                                 | ARTS   | 4301     | Germany              | \$4,798.00 |                           |            |
|                                 | ARTS   | 4324     | Germany              | \$4,798.00 |                           |            |
|                                 | ARTS   | 5301     | Germany              | \$4,798.00 |                           |            |
|                                 | ARTS   | 5312     | Germany              | \$4,798.00 |                           |            |
| Biology                         | BIOL   | 4390     | Mexico - Dolphinaris |            | \$1,343.06                | \$2,228.04 |
| Communication                   | COMM   | 1315     | Scotland             | \$3,967.44 |                           |            |
|                                 | COMM   | 1315     | Spain                | \$3,866.36 |                           |            |
| English                         | ENGL   | 2332     | Spain                | \$3,866.36 |                           |            |
| Environmental Science           | ESCI   | 4390     | Scotland             | \$3,967.44 |                           |            |
| Geology                         | GEOL   | 1303     | Scotland             | \$3,967.44 |                           |            |
|                                 | GEOL   | 4390     | Scotland             | \$3,967.44 |                           |            |
| Graphic Information System      | GISC   | 1470     | Scotland             | \$3,967.44 |                           |            |
| History                         | HIST   | 1302     | Spain                | \$3,866.36 |                           |            |
| Music                           | MUSI   | 1306     | Spain                | \$3,866.36 |                           |            |
| Sociology                       | SOCI   | 1301     | Spain                | \$3,866.36 |                           |            |
| Spanish                         | SPAN   | 1312     | Spain                | \$3,866.36 |                           |            |
|                                 | SPAN   | 3307     | Spain                | \$3,866.36 |                           |            |

**TEXAS A&M UNIVERSITY-KINGSVILLE**  
**Field Trip/Study Abroad Program Fees**  
**FY 2015**

| Department                            | Course | Course #        | Destination        | New Fee    | Increased (Decreased) Fee |    |
|---------------------------------------|--------|-----------------|--------------------|------------|---------------------------|----|
|                                       |        |                 |                    |            | From                      | To |
| <b><u>Field Trip Fees</u></b>         |        |                 |                    |            |                           |    |
| Geology                               | GEOL   | 4311-4312       | Big Bend Natl Park | \$3,200    |                           |    |
| Animal, Rangeland & Wildlife Sciences | RWSC   | 4382            | West Texas         | \$30       |                           |    |
| <b><u>Study Abroad Fees</u></b>       |        |                 |                    |            |                           |    |
| Marketing                             | MKTG   | 4395-250        | Lunenburg, Germany | \$3,445.00 |                           |    |
| Biology                               |        | 4355-250        |                    |            |                           |    |
|                                       | BIOL   | 001             | Bolivia            | \$3,245.00 |                           |    |
|                                       | BIOL   | 5302-250<br>001 | Bolivia            | \$3,245.00 |                           |    |
| Political Science                     | POLS   | 4370-250        | New Zealand        | \$4,750.00 |                           |    |
|                                       | POLS   | 5340-250        | New Zealand        | \$4,750.00 |                           |    |
| Psychology & Sociology                | PSYC   | 4315-250        | Athens, Greece     | \$3,800.00 |                           |    |
|                                       | SOCI   | 4308-250        | Athens, Greece     | \$3,800.00 |                           |    |
|                                       | SOCI   | 5309-250        | Athens, Greece     | \$3,800.00 |                           |    |
|                                       | PSYC   | 5314-250        | Athens, Greece     | \$3,800.00 |                           |    |
|                                       | CRIM   | 4340-250        | Athens, Greece     | \$3,800.00 |                           |    |
| Economics                             | ECON   | 2301-250        | India & China      | \$4,350.00 |                           |    |
|                                       | ECON   | 3334-250        | India & China      | \$4,350.00 |                           |    |
| Business Administration               | BUSA   | 2374-250        | India & China      | \$4,350.00 |                           |    |
| Music                                 | MUSI   | 3132-250        | Valencia, Spain    | \$200.00   |                           |    |
| Animal, Rangeland & Wildlife Sciences | WSCI   | 6395-250        | Chihuahua, Mexico  | \$1,190.00 |                           |    |
|                                       | WSCI   | 6390-250        | Mexico             | \$500.00   |                           |    |
| Communication Sciences and Disorders  | CSDO   | 5330            | Belize             | \$3,410.00 |                           |    |

**TEXAS A&M UNIVERSITY - SAN ANTONIO**  
**Field Trip/Study Abroad Program Fees**  
**FY 2015**

| Department                      | Course | Course # | Destination | New Fee | Increased (Decreased) Fee |            |
|---------------------------------|--------|----------|-------------|---------|---------------------------|------------|
|                                 |        |          |             |         | From                      | To         |
| <b><u>Study Abroad Fees</u></b> |        |          |             |         |                           |            |
| Education                       | EDBL   | 5390     | Spain       |         | \$3,100.00                | \$3,300.00 |
|                                 | EDRG   | 5348     | Spain       |         | \$3,100.00                | \$3,300.00 |

**TEXAS A&M UNIVERSITY - TEXARKANA**

Field Trip/Study Abroad Program Fees

FY 2015

| Department                      | Course | Course #   | Destination      | New Fee    | Increased (Decreased) Fee |    |
|---------------------------------|--------|------------|------------------|------------|---------------------------|----|
|                                 |        |            |                  |            | From                      | To |
| <b><u>Study Abroad Fees</u></b> |        |            |                  |            |                           |    |
| Bilingual Education             | BE     | 400, 476   | Cuzco, Peru      | \$1,750.00 |                           |    |
| Spanish                         | SPAN   | 1311, 1312 | Barcelona, Spain | \$2,000.00 |                           |    |

**THE TEXAS A&M UNIVERSITY SYSTEM**  
Field Trip/Study Abroad Program Fees  
FY 2015

**The following System Members submitted no new or amended Field Trip/Study Abroad Program Fees:**

Prairie View A&M University  
Texas A&M University - Central Texas  
West Texas A&M University  
Texas A&M University Health Science Center



Agenda Item No.

### **AGENDA ITEM BRIEFING**

**Submitted by:** Maria L. Robinson, Chief Investment Officer and Treasurer

**Subject:** Approval of Guaranty Bank & Trust and First Texas Bank Depository Agreements

**Proposed Board Action:**

Approve Guaranty Bank & Trust as the local depository for Texas A&M University-Commerce (A&M-Commerce) and First Texas Bank as the local depository for Texas A&M University-Central Texas (A&M-Central Texas).

**Background Information:**

In accordance with System Policy [22.02, System Investment](#), all depositories require Board of Regents approval. The primary function of the local depository is to accept the daily deposits from A&M System members' fiscal offices and assist the A&M System with the consolidation of these deposits for expenditure or investment.

The Board of Regents previously approved Wells Fargo Bank as the lead and local depository for the A&M System; however, local branches for Wells Fargo are not available in all locations. A&M-Commerce is currently using Guaranty Bank & Trust banking services at no charge and A&M-Central Texas is currently using First Texas Bank banking services at no cost as local depositories. Both banking agreements expire at the end of November 2015.

A Request for Proposal was issued on July 24, 2015 and posted on the Electronic State Business Daily web page sponsored by the Texas Comptroller of Public Accounts. Proposals were received from Guaranty Bank & Trust and First Texas Bank to continue services at no cost.

After evaluation of the proposals, Treasury Services discussed results with the staff from A&M-Commerce and A&M-Central Texas. Staff members are fully satisfied with the services received from their current providers. Treasury Services recommends Guaranty Bank & Trust and First Texas Bank as the best value providers for local depository services for A&M-Commerce and A&M-Central Texas, respectively.

**A&M System Funding or Other Financial Implications:**

None.

Agenda Item No.

**THE TEXAS A&M UNIVERSITY SYSTEM**

Office of Treasury Services

September 14, 2015

Members, Board of Regents  
The Texas A&M University System

Subject: Approval of Guaranty Bank & Trust and First Texas Bank Depository Agreements

I recommend adoption of the following minute order:

**“In accordance with The Texas A&M University System Policy 22.02, *System Investment*, Guaranty Bank & Trust and First Texas Bank are hereby approved as depositories for The Texas A&M University System.”**

Respectfully submitted,

Maria L. Robinson  
Chief Investment Officer and Treasurer

**Approval Recommended:**

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John Sharp  
Chancellor

**Approved for Legal Sufficiency:**

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Ray Bonilla  
General Counsel

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Billy Hamilton  
Executive Vice Chancellor and  
Chief Financial Officer

Agenda Item No.

**SYSTEM OFFICES**

Office of the Vice Chancellor for Academic Affairs  
September 3, 2015

Members, Board of Regents  
The Texas A&M University System

Subject: Granting of the Title of Emeritus/Emerita, November 2015, The Texas A&M University System

In accordance with System Policy [31.08, Emeritus/Emerita Titles](#), the designation of “Emeritus/Emerita,” to be added to the then current designation of a rank or position upon complete retirement of a person, may be granted by the board upon the recommendation of the Chancellor.

The Chief Executive Officers of The Texas A&M University System recognize individuals from their respective institutions and agencies, as shown on the attached Emeritus/Emerita list, who have retired from The Texas A&M University System institutions and agencies and have made outstanding contributions through their dedicated and loyal service.

I recommend adoption of the following minute order:

**“In recognition of long and distinguished service to The Texas A&M University System, the Board of Regents hereby confirms the recommendation of the Chancellor, and confers the title of “Emeritus/Emerita” upon the individuals as shown in Exhibit , Emeritus/Emerita Title List No. 16-02, and grants all rights and privileges of this title.”**

Respectfully submitted,

James R. Hallmark, Ph.D.  
Vice Chancellor for Academic Affairs

**Approval Recommended:**

**Approved for Legal Sufficiency:**

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John Sharp  
Chancellor

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Ray Bonilla  
General Counsel

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Billy Hamilton  
Executive Vice Chancellor and  
Chief Financial Officer

Agenda Item No.  
September 3, 2015

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Dan R. Jones, President  
Texas A&M University-Commerce

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Michael K. Young, President  
Texas A&M University

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Mark A. Hussey  
Vice Chancellor and Dean  
Agriculture and Life Sciences

---

J. Patrick O'Brien, President/CEO  
West Texas A&M University

**THE TEXAS A&M UNIVERSITY SYSTEM  
CONFIRMATION OF EMERITUS/EMERITA TITLES  
EMERITUS/EMERITA TITLE LIST NO. 16-02**

| <b>System Member<br/>Honoree</b> | <b>Years of<br/>Service</b> | <b>Current<br/>Rank</b> | <b>Title Conferred</b>   | <b>Effective Date</b>         |
|----------------------------------|-----------------------------|-------------------------|--|-------------------------------|
| <b>TEXAS A&amp;M UNIVERSITY</b>  |                             |                         |  |                               |
| Dr. Clark E. Adams               | 34                          | Professor               | Professor Emeritus of<br>Wildlife and Fisheries<br>Sciences                  | Upon Approval<br>by the Board |
| Dr. Jean D. Brender              | 10                          | Professor               | Professor Emerita of<br>Epidemiology and<br>Biostatistics                    | Upon Approval<br>by the Board |
| Dr. Fred T. Davies               | 36                          | Regents<br>Professor    | Regents Professor<br>Emeritus of<br>Horticultural Sciences                   | Upon Approval<br>by the Board |
| Dr. Frances Irene<br>Gelwick     | 20                          | Associate<br>Professor  | Associate Professor<br>Emerita of Wildlife<br>and Fisheries<br>Sciences      | Upon Approval<br>by the Board |
| Dr. Charles Edwin<br>Harris, Jr. | 48                          | Professor               | Professor Emeritus of<br>Philosophy  | Upon Approval<br>by the Board |
| Dr. James B. Kracht              | 39                          | Professor               | Professor Emeritus of<br>Teaching, Learning,<br>and Culture and<br>Geography | Upon Approval<br>by the Board |
| Dr. Hugh J. McCann               | 47                          | Professor               | Professor Emeritus of<br>Philosophy  | Upon Approval<br>by the Board |
| Dr. Jane M. Packard              | 30                          | Associate<br>Professor  | Associate Professor<br>Emerita of Wildlife<br>and Fisheries<br>Sciences      | Upon Approval<br>by the Board |
| Dr. John Reading                 | 42                          | Professor               | Professor Emeritus of<br>Physics and<br>Astronomy                            | Upon Approval<br>by the Board |
| Dr. Donnie J. Self               | 31                          | Professor               | Professor Emeritus of<br>Humanities in<br>Medicine                           | Upon Approval<br>by the Board |

| <b>System Member<br/>Honoree</b> | <b>Years of<br/>Service</b> | <b>Current<br/>Rank</b> | <b>Title Conferred</b>   | <b>Effective Date</b>         |
|----------------------------------|-----------------------------|-------------------------|--|-------------------------------|
| Dr. Richard W.<br>Stadelmann     | 48                          | Associate<br>Professor  | Associate Professor<br>Emeritus of<br>Philosophy                         | Upon Approval<br>by the Board |
| Dr. James W. Varni               | 12                          | Professor               | Professor Emeritus of<br>Landscape<br>Architecture and<br>Urban Planning | Upon Approval<br>by the Board |

**THE TEXAS A&M UNIVERSITY SYSTEM  
CONFIRMATION OF EMERITUS/EMERITA TITLES  
EMERITUS/EMERITA TITLE LIST NO. 16-02**

| <b>System Member<br/>Honoree</b> | <b>Years of<br/>Service</b> | <b>Current<br/>Rank</b> | <b>Title Conferred</b> | <b>Effective Date</b> |
|----------------------------------|-----------------------------|-------------------------|------------------------|-----------------------|
|----------------------------------|-----------------------------|-------------------------|------------------------|-----------------------|

**TEXAS A&M UNIVERSITY-COMMERCE**

|                    |    |           |  |                            |
|--------------------|----|-----------|--|----------------------------|
| Dr. Wayne Linek    | 22 | Professor | Professor Emeritus of Curriculum and Instruction | Upon Approval by the Board |
| Dr. Robert Munday  | 36 | Professor | Professor Emeritus of Higher Education           | Upon Approval by the Board |
| Dr. James Tunnell  | 30 | Professor | Professor Emeritus of Higher Education           | Upon Approval by the Board |
| Dr. Robert Windham | 29 | Professor | Professor Emeritus of Higher Education           | Upon Approval by the Board |

**THE TEXAS A&M UNIVERSITY SYSTEM  
CONFIRMATION OF EMERITUS/EMERITA TITLES  
EMERITUS/EMERITA TITLE LIST NO. 16-02**

| <b>System Member<br/>Honoree</b>                              | <b>Years of<br/>Service</b> | <b>Current<br/>Rank</b>    | <b>Title Conferred</b>                                       | <b>Effective Date</b>         |
|---|-----------------------------|----------------------------|--|-------------------------------|
| <b>TEXAS A&amp;M VETERINARY MEDICAL DIAGNOSTIC LABORATORY</b> |                             |                            |  |                               |
| Dr. Bruce Abbitt  | 34                          | Veterinary<br>Pathologist  | Veterinary<br>Pathologist Emeritus                           | Upon Approval<br>by the Board |
| Dr. Arturo Angulo   | 38                          | Section Head               | Section Head<br>Emeritus of<br>Diagnostic Serology           | Upon Approval<br>by the Board |
| Mr. Michael Beauvias  | 27                          | Assistant<br>Section Head  | Assistant Section<br>Head Emeritus of<br>Diagnostic Services | Upon Approval<br>by the Board |
| Dr. Loyd Sneed  | 37                          | Molecular<br>Diagnostician | Molecular<br>Diagnostician<br>Emeritus                       | Upon Approval<br>by the Board |
| Dr. Robert Sprowls  | 39                          | Resident<br>Director       | Resident Director<br>Emeritus                                | Upon Approval<br>by the Board |



**THE TEXAS A&M UNIVERSITY SYSTEM  
CONFIRMATION OF EMERITUS/EMERITA TITLES  
EMERITUS/EMERITA TITLE LIST NO. 16-02**

| <b>System Member<br/>Honoree</b>     | <b>Years of<br/>Service</b> | <b>Current<br/>Rank</b> | <b>Title Conferred</b>             | <b>Effective Date</b>         |
|--------------------------------------|-----------------------------|-------------------------|------------------------------------|-------------------------------|
| <b>WEST TEXAS A&amp;M UNIVERSITY</b> |                             |                         |                                    |                               |
| Dr. Robert Beckley                   | 39                          | Professor               | Professor Emeritus of<br>Sociology | Upon Approval<br>by the Board |

Agenda Item No.

## **AGENDA ITEM BRIEFING**

**Submitted by:** Phillip Ray, Vice Chancellor for Business Affairs  
The Texas A&M University System

**Subject:** Confirmation of Appointment and Commissioning of Peace Officers

### **Proposed Board Action:**

In accordance with System Policy [34.06, Appointment, Commissioning and Authority of Peace Officers](#), the Board of Regents shall confirm the appointment and commissioning of peace officers by the presidents of their respective members of The Texas A&M University System, as shown in the exhibit.

### **Background Information:**

Presidents of member universities are authorized by system policies to appoint and commission campus police as peace officers, subject to confirmation by the Board of Regents.

### **A&M System Funding or Other Financial Implications:**

None.

**THE TEXAS A&M UNIVERSITY SYSTEM**

Office of Business Affairs

September 25, 2015

Members, Board of Regents  
The Texas A&M University System

Subject: Confirmation of Appointment and Commissioning of Peace Officers

I recommend adoption of the following minute order:

**“In accordance with System Policy 34.06, *Appointment, Commissioning and Authority of Peace Officers*, the Board of Regents of The Texas A&M University System confirms the appointment and commissioning of campus peace officers by the presidents of their respective system member universities, in accordance with the requirements of the law, and as shown in Exhibit , attached to the official minutes, subject to their taking the oath required of peace officers.”**

Respectfully submitted,

Phillip Ray  
Vice Chancellor for Business Affairs

**Approval Recommended:**

**Approved for Legal Sufficiency:**

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John Sharp  
Chancellor

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Ray Bonilla  
General Counsel

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Billy Hamilton  
Executive Vice Chancellor and  
Chief Financial Officer

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George C. Wright, President  
Prairie View A&M University

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F. Dominic Dottavio, Ph.D., President  
Tarleton State University

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Michael K. Young, President  
Texas A&M University

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Dan R. Jones, President  
Texas A&M University-Commerce

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Steven H. Tallant, President  
Texas A&M University-Kingsville

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J. Patrick O'Brien, President/CEO  
West Texas A&M University

The Texas A&M University System  
Appointed and Commissioned Peace Officers  
September 25, 2015

| University                                 |                |           |  |
|--|----------------|-----------|--|
| Officer's Name                             | Title          | Hire Date |  |
| <b>PRAIRIE VIEW A&amp;M UNIVERSITY</b>     |                |           |  |
| Cozart, Sonja                              | Police Officer | 08/17/15  |  |
| Hess, Jeremy                               | Police Officer | 08/03/15  |  |
| Joseph, La tavia                           | Police Officer | 08/03/15  |  |
| Owens, David                               | Police Officer | 09/15/15  |  |
| <b>TARLETON STATE UNIVERSITY</b>           |                |           |  |
| Cooley, James J.                           | Police Officer | 09/21/15  |  |
| Spence, Malinda M.                         | Police Officer | 08/03/15  |  |
| <b>TEXAS A&amp;M UNIVERSITY</b>            |                |           |  |
| Noble, David                               | Police Officer | 07/27/15  |  |
| <b>TEXAS A&amp;M UNIVERSITY-COMMERCE</b>   |                |           |  |
| Patrick, Harry                             | Police Officer | 09/07/15  |  |
| <b>TEXAS A&amp;M UNIVERSITY-KINGSVILLE</b> |                |           |  |
| Mendez, Andrew R.                          | Police Officer | 09/14/15  |  |
| <b>WEST TEXAS A&amp;M UNIVERSITY</b>       |                |           |  |
| Schiller, Jeffrey                          | Police Officer | 09/21/15  |  |

Agenda Item No.

## **AGENDA ITEM BRIEFING**

**Submitted by:** F. Dominic Dottavio, Ph.D., President  
Tarleton State University

**Subject:** Approval of a New Bachelor of Science in Geographic Information Systems Degree Program, and Authorization to Request Approval from the Texas Higher Education Coordinating Board

### **Proposed Board Action:**

Approve the establishment of a new degree program at Tarleton State University (Tarleton) leading to a Bachelor of Science (B.S.) in Geographic Information Systems (GIS), authorize the submission of this degree program to the Texas Higher Education Coordinating Board (THECB) for approval and certify that all applicable THECB criteria have been met.

### **Background Information:**

The Department of Social Sciences requests approval to establish a B.S. in GIS designed to support the growing need for GIS skills across the various sectors of economy and the job market. GIS applications are used in agricultural production, manufacturing, urban planning, retail location, gathering census data, and space exploration.

GIS is the tool of geographers, a system designed to capture, store, manipulate, analyze, manage, and present all types of spatial or geographic data. In addition to establishing the degree program, courses in the GIS program will benefit programs in political science, criminal justice, business, environmental science, and wildlife, sustainability and ecosystem science. The GIS skills are in high demand in these areas and allow students to excel in their respective majors and in the job market. The disciplines of geography, agriculture, wildlife science, geology, engineering, sociology, and environmental science all have an immediate need for a GIS program.

### **A&M System Funding or Other Financial Implications:**

The proposed program will require the addition of two new faculty positions with one being added in the first year and the second in year three. New costs for the first five years will not exceed \$2 million.

Agenda Item No.

**TARLETON STATE UNIVERSITY**

Office of the President

August 14, 2015

Members, Board of Regents  
The Texas A&M University System

Subject: Approval of a New Bachelor of Science in Geographic Information Systems Degree Program, and Authorization to Request Approval from the Texas Higher Education Coordinating Board

I recommend adoption of the following minute order:

**“The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at Tarleton State University leading to a Bachelor of Science in Geographic Information Systems.**

**The Board also authorizes submission of Tarleton State University’s new degree program request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.”**

Respectfully submitted,

F. Dominic Dottavio, Ph.D.  
President

**Approval Recommended:**

**Approved for Legal Sufficiency:**

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John Sharp  
Chancellor

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Ray Bonilla  
General Counsel

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Billy Hamilton  
Executive Vice Chancellor and  
Chief Financial Officer

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James R. Hallmark, Ph.D.  
Vice Chancellor for Academic Affairs

**Tarleton State University**

Bachelor of Science  
with a major in Geographic Information Systems  
(CIP 45.0702.00)

**Program Review Outline**

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**BACKGROUND & PROGRAM DESCRIPTION**

Administrative Unit: College of Liberal and Fine Arts, Department of Social Sciences

Tarleton State University (Tarleton) seeks to establish a Bachelor of Science (B.S.) in Geographic Information Systems (GIS) degree program which will provide graduates with employment opportunities in a wide variety of fields. GIS has application in most every sector of the nation's economy, including agricultural production, manufacturing, urban planning, and retail location planning and development. Additionally, the interdisciplinary nature of GIS allows for wide application across many academic disciplines. On the Tarleton campus, students enrolled in programs in geology, engineering, criminal justice, wildlife science, agriculture, sociology, and environmental science will benefit from GIS-related coursework that will be provided within the proposed degree.

The program will require 120 semester credit hours (SCH) comprised of the general education core as well as 37 SCH of required courses and 26 SCH of prescribed electives in geography, geology, computer information systems, earth science, and sustainability and natural resource science.

The proposed implementation date is fall 2016.

Tarleton certifies that the proposed new degree program meets the criteria under [19 Texas Administrative Code, Section 5.45](#) in regards to need, quality, financial and faculty resources, standards and costs. New costs during the first five years will not exceed \$2 million.

**I. NEED**

**A. Employment Opportunities**

According to the Bureau of Labor Statistics, Geography/GIS is projected to be the fifth fastest growing occupation in the United States during the ten year span of 2012-2022, and one of the fastest growing occupations in Texas with a projected increase of 44% over that same time frame. Within a 100 mile radius of the Dallas/Fort Worth area, there are over 100 advertised positions that desire individuals with a bachelor's degree in this discipline, and over 400 advertised positions within the entire state of Texas. Examples of employers in the Tarleton service area that are currently advertising for individuals with this skill set include Vistrionix; SunGard; the cities of Dallas, Denton, Garland and Frisco; and The InSource Group, Inc.

## **B. Projected Enrollment**

It is estimated that the program will begin year one with 10 students, progress to 25 students by year two and 40 by the third year. The program anticipates growth to 50 students by year four and 55 by the fifth year.

## **C. Existing State Programs**

Similar programs exist at Texas A&M University in College Station, Stephen F. Austin State University, and Texas State University. The closest program geographically to Tarleton is a GIS program at the University of Texas at Dallas, which is 125 miles to the northeast of the main campus in Stephenville. There are no existing programs in the western half of the state. Similar programs across the state demonstrate healthy enrollments.

# **II. QUALITY & RESOURCES**

## **A. Faculty**

One new faculty position will be required to begin in year one at \$70,000. A second faculty position will be added in the third year for the same cost, if growth projections hold.

## **B. Program Administration**

The program will be administered by the Department of Social Sciences in the College of Liberal and Fine Arts. No new administrative costs will be required.

## **C. Other Personnel**

The program request includes hiring a graduate assistant in the third year. The cost is \$19,600 per year for years three through five.

## **D. Supplies, Materials**

Supplies and materials are requested in the amount of \$2,500 for the first five years of the program.

## **E. Library**

Current library holdings are sufficient for the proposed program.

## **F. Equipment, Facilities**

Equipment is requested in the amount of \$2,500 for the first five years of the program. Existing equipment within the College of Science and Technology and the College of Agriculture and Environmental Sciences is sufficient to meet the laboratory equipment needs for the proposed program.



## G. Accreditation

Given the hiring of a new faculty member in year three, the program will seek accreditation as a Geospatial Intelligence Certificate Program by the United States Geospatial Intelligence Foundation. There is no cost associated with the accreditation.

## III. NEW 5-YEAR COSTS & FUNDING SOURCES

| NEW FIVE-YEAR COSTS           |           | SOURCES OF FUNDING               |            |
|-------------------------------|-----------|----------------------------------|------------|
| Faculty                       | \$560,000 | Formula Income                   | \$13,966   |
| Program Administration        |           | Statutory Tuition                | \$82,500   |
| Graduate Assistants           | \$58,800  | Reallocation                     | \$351,431  |
| Supplies & Materials          | \$2,500   | Designated Tuition               | \$171,551  |
| Library & IT Resources        |           | Other Funding: fees              | \$4,352    |
| Equipment, Facilities         | \$2,500   |                                  |            |
|                               |           |                                  |            |
| Other                         |           |                                  |            |
| <b>Estimated 5-Year Costs</b> | \$623,800 | <b>Estimated 5-Year Revenues</b> | \$ 623,800 |

Agenda Item No.

**AGENDA ITEM BRIEFING**

**Submitted by:** Michael K. Young, President  
Texas A&M University

**Subject:** Approval of a New Bachelor of Science Degree Program with a Major in Statistics, and Authorization to Request Approval from the Texas Higher Education Coordinating Board

**Proposed Board Action:**

Approve the establishment of a new degree program at Texas A&M University (Texas A&M) leading to a Bachelor of Science in Statistics, authorize the submission of this degree program to the Texas Higher Education Coordinating Board (THECB) for approval and certify that all applicable THECB criteria have been met.

**Background Information:**

Statisticians are in demand in all sectors of society. The Bureau of Labor Statistics reports strong recent growth in the field as well as “much faster than average” job growth in the near future. Job search sites list numerous openings for statisticians and related data analysts. In 2014, LinkedIn published a list of the job skills in highest demand, with statistical analysis and data mining being the top entry. McKinsey Global Institute published a study in 2011 that forecast a substantial shortage in data analysts in the next 15 years.

In addition to the job market need, undergraduate training in statistics is in high demand among students. The number of students taking the Advanced Placement Statistics exam has increased dramatically in the past few years, with enrollment in this exam increasing at one of the highest rates of all disciplines. Existing undergraduate programs in statistics have seen rapid increases in enrollment, with the enrollment in some programs more than doubling in the past five years. Eleven of the 15 Vision 2020 Peer Institutions offer undergraduate degrees in statistics. While there are a handful of undergraduate programs in statistics at smaller Texas institutions, a program at Texas A&M would be the largest by far.

**A&M System Funding or Other Financial Implications:**

The program curriculum includes existing courses in the College of Science and the Dwight Look College of Engineering, in addition to 10 new courses that will be developed in the Department of Statistics. Existing faculty in the Department of Statistics will support the program for the first two years, with additional faculty being needed by year three. Departmental reallocation of resources and revenue generated from the program will fund the new costs. The program will use existing facilities of the Department of Statistics and the College of Science for classroom, office space, and computer labs.

Agenda Item No.

**TEXAS A&M UNIVERSITY**

Office of the President

August 14, 2015

Members, Board of Regents  
The Texas A&M University System

Subject: Approval of a New Bachelor of Science Degree Program with a Major in Statistics, and Authorization to Request Approval from the Texas Higher Education Coordinating Board

I recommend adoption of the following minute order:

**“The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at Texas A&M University leading to a Bachelor of Science in Statistics.**

**The Board also authorizes submission of Texas A&M University’s new degree program request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.”**

Respectfully submitted,

Michael K. Young  
President

**Approval Recommended:**

**Approved for Legal Sufficiency:**

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John Sharp  
Chancellor

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Ray Bonilla  
General Counsel

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Billy Hamilton  
Executive Vice Chancellor and  
Chief Financial Officer

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James R. Hallmark, Ph.D.  
Vice Chancellor for Academic Affairs

**Texas A&M University**

Bachelor of Science  
with a major in Statistics  
(CIP 27.0501.0001)

**Program Review Outline**

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**BACKGROUND & PROGRAM DESCRIPTION**

Administrative Unit: College of Science, Department of Statistics

The educational objectives of the new program are: master the depth of knowledge required for the degree; work effectively with data; demonstrate critical thinking; communicate effectively; practice personal and social responsibility; demonstrate social, cultural, and global competence; prepare to engage in lifelong learning; and work collaboratively. Evaluation will be done via performance metrics on required coursework; in addition, data will be collected on students after they have completed the program.

The program curriculum will include existing courses in the Departments of Statistics, Mathematics, Computer Science and Engineering, and Industrial and Systems Engineering. In addition, the Department of Statistics will develop 10 new courses for the program.

The proposed implementation date is fall 2016.

Texas A&M University (Texas A&M) certifies that the proposed new degree program meets the criteria under [19 Texas Administrative Code, Section 5.45](#) in regards to need, quality, financial and faculty resources, standards and costs. New costs during the first five years will not exceed \$2 million.

**I. NEED****A. Employment Opportunities**

Statisticians are in demand in all sectors of society. Statisticians use statistical methods to collect and analyze data and help solve real-world problems in business, engineering, the sciences, and other fields. Nearly every agency in the federal government employs statisticians. Biostatisticians work in pharmaceutical companies, public health agencies, and hospitals. In business, statisticians design experiments for product testing and development. Actuaries use mathematics, statistics, and financial theory to study uncertain future events, especially those of concern to insurance and pension companies.

In a 2009 *New York Times* article, statistics was cited as being a rapidly expanding field, with employers such as Google and IBM hiring increasing numbers from the field. “I keep saying that the sexy job in the next 10 years will be statisticians. And I’m not kidding.” Hal Varian, chief economist at Google. “Data availability is going to continue to grow. To make that data useful is a challenge. It’s generally going to require human beings to do it,” according to Dr. Varian.<sup>1</sup>

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<sup>1</sup> Lohr, Steve. “For Today’s Graduate, Just One Word: Statistics.” *New York Times*. 5 August 2009.

According to the Bureau of Labor Statistics (BLS), there were 24,950 workers classified as statisticians in 2013. This represents a 21% increase in the five years since 2008. The field was projected to grow by a further 27% (classified by BLS as “much faster than average”) during 2012 – 2022.<sup>2</sup>

The Texas Workforce Commission currently lists 500 jobs with the keyword of “statistics” (searched July 11, 2014). According to *The Wall Street Journal*’s Numbers Guy, Carl Bialik, as of March 2013, there were 28,305 postings for jobs in statistics, analytics, and “big data” at the jobs website icrunchdata; this was up from 16,500 three years earlier.<sup>3</sup>

McKinsey Global Institute published a study in May 2011 entitled “Big Data: The next frontier for innovation, competition, and productivity” that predicts “by 2018 the US will have a shortage of 140,000 – 190,000 people with deep analytical skills as well as 1.5 million managers and analysts with know-how to use the analysis of big data to make effective decisions.”<sup>4</sup>

In December 2014, LinkedIn published a list of the year’s “hottest skills” for recruiting on the site. Statistical analysis and data mining was listed as number one.<sup>5</sup>

## **B. Projected Enrollment**

Enrollments of 25, 45, 55, 60, and 65 students are anticipated in the first five years, respectively. At that steady state, annual enrollments of 65 students are expected, for an approximate total of 260 students in the program.

## **C. Existing State Programs**

Rice University, Baylor University, the University of Texas at San Antonio, Southern Methodist University, and the University of Houston-Downtown all offer B.S. degrees in statistics. However, the Department of Statistics at Texas A&M would be the only large statistics department in Texas to offer a B.S. degree in statistics. The Department of Mathematics offers an Applied Mathematical Sciences degree that offers specialization in, among other things, statistics. However, there are very few students in the statistics track (five or fewer a year), so it is expected the vast majority of students pursuing a statistics degree to be new students.

# **II. QUALITY & RESOURCES**

## **A. Faculty**

The Department of Statistics has an adequate number of faculty for teaching the program’s courses in the first two years which consist of currently offered courses. Four new faculty positions have been requested and will be assigned half time to the new

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<sup>2</sup> <http://www.bls.gov/oes/2013/may/oes152041.htm> and <http://www.bls.gov/ooh/math/statisticians.htm>

<sup>3</sup> <http://online.wsj.com/articles/SB10001424127887323478304578332850293360468>

<sup>4</sup> [http://www.mckinsey.com/insights/business\\_technology/big\\_data\\_the\\_next\\_frontier\\_for\\_innovation](http://www.mckinsey.com/insights/business_technology/big_data_the_next_frontier_for_innovation)

<sup>5</sup> <http://talent.linkedin.com/blog/index.php/2014/12/the-25-hottest-skills-to-recruit-for-on-linkedin>

program to teach new required and prescribed elective courses. Two new faculty positions will be added in the third year, one in the fourth and one in the fifth year.

Courses will be assigned to faculty by matching course content to faculty interests and areas of expertise. The duties of current faculty that are reassigned will be met by reducing their teaching duties in the graduate program. It is anticipated that this reassignment can be managed to have a minimal effect on the graduate programs of the department. The required courses outside the Department of Statistics are existing courses on the Texas A&M College Station campus.

#### **B. Program Administration**

Academic advising will be provided by the Director of Undergraduate Programs.

#### **C. Other Personnel**

A new full-time academic advising staff position will be added and an existing staff member will have one quarter of their time reassigned to assist with administrative tasks for the program.

#### **D. Supplies, Materials**

No special supplies or materials will be necessary.

#### **E. Library**

No additional library resources will be necessary.

#### **F. Equipment, Facilities**

The program will use existing facilities of the Department of Statistics and the College of Science for classroom, office space, and computer labs. Facilities and equipment will be made available and will be adequate to conduct this program and to ensure quality in teaching and learning, and be consistent with standards of similar programs in Texas and the U.S.

#### **G. Accreditation**

Texas A&M is current with institutional accreditation by the Southern Association of Colleges and Schools. There are no specialized accreditation agencies currently available for undergraduate statistics.

### III. NEW 5-YEAR COSTS & FUNDING SOURCES

| NEW FIVE-YEAR COSTS           |                    | SOURCES OF FUNDING               |                    |
|-------------------------------|--------------------|----------------------------------|--------------------|
| Faculty                       | \$990,000          | Formula Income                   | \$375,600          |
| Program Administration        | \$257,164          | Statutory Tuition                | \$868,400          |
| Graduate Assistants           | \$230,000          | Reallocation                     | \$776,218          |
| Supplies & Materials          | \$0                | Designated Tuition               | \$3,225,238        |
| Library & IT Resources        | \$0                | Other Funding:                   |                    |
| Equipment, Facilities         | \$0                | Student Fees                     | \$1,898,195        |
|                               |                    |                                  |                    |
| Other                         | \$0                |                                  |                    |
| <b>Estimated 5-Year Costs</b> | <b>\$1,477,164</b> | <b>Estimated 5-Year Revenues</b> | <b>\$7,143,651</b> |

Agenda Item No.

**AGENDA ITEM BRIEFING**

**Submitted by:** Michael K. Young, President  
Texas A&M University

**Subject:** Approval of a New Master of Jurisprudence Degree Program, and Authorization to Request Approval from the Texas Higher Education Coordinating Board

**Proposed Board Action:**

Approve the establishment of a new degree program at Texas A&M University (Texas A&M) leading to a Master of Jurisprudence (M.Jur.), authorize the submission of this degree program to the Texas Higher Education Coordinating Board (THECB) for approval, and certify that all applicable THECB criteria have been met.

**Background Information:**

The proposed general M.Jur. at the Texas A&M School of Law will attract professionals from across Texas and beyond who are interested in acquiring legal skills and competencies to enhance their career opportunities. Because legal issues permeate many facets of both the private and public sectors, a degree that provides a solid foundation in law and related skills will be valuable to a wide range of individuals and employers. This degree will be particularly attractive because it will deliver competencies without requiring three years of full-time study to obtain a traditional law degree.

The proposed M.Jur. will be offered at the law school's campus in Fort Worth and in San Antonio and will require successful completion of at least 30 semester credit hours, including either a thesis or capstone project. Although the program will be offered on a part-time and full-time basis, it is anticipated that the vast majority of students will be working professionals who will attend on a part-time basis, completing the program in two years. All M.Jur. students will take *Introduction to U.S. Legal Process* and a legal drafting course relevant to their area of interest (for example, Contract Drafting for students interested in business law and practice). In addition, to ensure a degree of depth to the M.Jur. course of study, each student will be required to successfully complete at least two upper-level courses in a chosen area of focus, including Business and Commercial Law, Global Business and Legal Practice, Dispute Resolution, Criminal Law, and Environmental and Energy Law. The remaining credit hours to complete the M.Jur. program will be made up of free electives chosen from the School of Law's general curriculum in consultation with School of Law advisors and administrators. If this degree is approved, the School of Law anticipates developing M.Jur. concentration areas in the future, each of which will involve specified required and elective courses.

**A&M System Funding or Other Financial Implications:**

Estimated five-year costs for the proposed program are \$1,813,514. The largest component of that total is faculty salaries in the amount of \$933,211. Total funding for the program is anticipated to be \$6,734,615.



Agenda Item No.

**TEXAS A&M UNIVERSITY**

Office of the President

August 25, 2015

Members, Board of Regents  
The Texas A&M University System

Subject: Approval of a New Master of Jurisprudence Degree Program, and Authorization  
to Request Approval from the Texas Higher Education Coordinating Board

I recommend adoption of the following minute order:

**“The Board of Regents of The Texas A&M University System  
approves the establishment of a new degree program at Texas A&M  
University leading to a Master of Jurisprudence.**

**The Board also authorizes submission of Texas A&M University’s  
new degree program request to the Texas Higher Education Coordinating  
Board for approval and hereby certifies that all applicable criteria of the  
Coordinating Board have been met.”**

Respectfully submitted,

Michael K. Young  
President

**Approval Recommended:**

**Approved for Legal Sufficiency:**

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John Sharp  
Chancellor

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Ray Bonilla  
General Counsel

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Billy Hamilton  
Executive Vice Chancellor and  
Chief Financial Officer

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James R. Hallmark, Ph.D.  
Vice Chancellor for Academic Affairs

**Texas A&M University**

Master of Jurisprudence  
(CIP 22.0201.00)

**Program Review Outline**

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**BACKGROUND & PROGRAM DESCRIPTION**

Administrative Unit: School of Law

The proposed general Master of Jurisprudence (M.Jur.) at the School of Law will attract professionals from across Texas and beyond who are interested in acquiring legal skills and competencies to enhance their career opportunities. Because legal issues permeate many facets of both the private and public sectors, a degree that provides a solid foundation in law and related skills will be valuable to a wide range of individuals and employers. This degree will be particularly attractive because it will deliver competencies without requiring three years of full-time study to obtain a traditional law degree.

The proposed M.Jur. will require successful completion of at least 30 semester credit hours, which will include either a thesis or capstone project. Although the program will be offered on a part-time and a full-time basis, it is anticipated that the vast majority of students will be working professionals who will attend on a part-time basis, completing the program in two years. All M.Jur. students will take *Introduction to U.S. Legal Process* and a legal drafting course relevant to their area of interest (for example, Contract Drafting for students interested in business law and practice). In addition, to ensure a degree of depth to the M.Jur. course of study, each student will be required to successfully complete at least two upper-level courses in a chosen area of focus, including Business and Commercial Law, Global Business and Legal Practice, Dispute Resolution, Criminal Law, and Environmental and Energy Law. The remaining credit hours to complete the M.Jur. degree will be made up of free electives chosen from the School of Law's general curriculum in consultation with School of Law advisors and administrators. If this degree is approved, the School of Law anticipates developing M.Jur. concentration areas in the future, each of which will involve specified required and elective courses.

The School of Law will offer coursework for the M.Jur. program at its existing location in Fort Worth, Texas, as well as in San Antonio, Texas. In-person courses will be offered in both cities, and it is anticipated that hybrid or fully online offerings will be developed if the degree program is approved. Future coursework for the M.Jur. program being contemplated by the School of Law includes week-long elective courses that may be held in other locations, including Washington, D.C. and perhaps foreign countries.

The proposed implementation date is fall 2016.

Texas A&M University (Texas A&M) certifies that the proposed new degree program meets the criteria under [19 Texas Administrative Code, Section 5.45](#) in regards to need, quality, financial

and faculty resources, standards and costs. New costs during the first five years will not exceed \$2 million.

## **I. NEED**

### **A. Employment Opportunities**

M.Jur. and similar non-juris doctor (J.D.) degrees have only recently begun to be offered by law schools across the United States. As a result, comprehensive employment data does not exist for these types of programs. However, students enrolled in the proposed M.Jur. program will develop skills and competencies highly sought-after in today's workforce. In its 2014 Job Outlook Survey, the National Association of Colleges and Employers found that the following skills are most in demand across disciplines: "ability to work in a team structure"; "ability to make decisions and solve problems"; "ability to plan, organize, and prioritize work"; "ability to verbally communicate with persons inside and outside the organization"; and "ability to obtain and process information." See <https://www.nacweb.org/s10022013/job-outlook-skills-quality.aspx>. Researchers at Bloomberg Business found similar results when it surveyed more than 600 companies to identify job skills that employers want but do not find in most applicants. See <http://www.bloomberg.com/graphics/2015-job-skills-report/> (identifying strategic thinking, creating problem solving, leadership, and communication as the most valued and rarest job skills).

All of these skills are also highly valued by legal employers and core components of the traditional law school curriculum. See Neil Hamilton, *Law Firm Competency Models and Student Professional Success: Building on a Foundation of Professional Formation/Professionalism*, available at <http://ssrn.com/abstract=2271410>. These higher-level skills are associated with jobs that are cognitive and non-repetitive, positions that remain in high demand throughout the marketplace and that generate wages that have increased significantly since 2000. See Rob Valletta, *Higher Education, Wages, and Polarization*, Federal Reserve Bank of San Francisco Economic Letter, January 12, 2015.

In summary, employment opportunities across the country continue to exist for job applicants with highly desired competencies that include problem solving and effective communication. The proposed degree program will train students in these competencies while not requiring the traditional three-year J.D. course of study.

### **B. Projected Enrollment**

Enrollment in non-J.D. law degree programs has increased dramatically in the past 15 years. In 2000, enrollment in such programs was 7,291; in 2013, it had increased to 11,132 – a 53% jump. As compared to figures from the 1970s, enrollment in non-J.D. law programs has increased over 100%.

A number of law schools across the country (including Yale Law School, Stanford Law School, and Emory Law School) offer master's degrees in law for non-lawyers. All of

these programs target students interested in studying law who do not seek a traditional three-year law degree. For the most part, students enrolling in such programs do not intend to ever practice law. Given the varied career goals of the enrolling students, these master's degree programs range in scope and focus. The School of Law commissioned a market study that revealed strong demand for an M.Jur. program offered by Texas A&M. It is believed that demand reflects a significant underlying desire on the part of employers for workers who have training and knowledge of legal issues relevant to their jobs.

An enrollment of 10 students is anticipated in the first year of this proposed program, and will build over time to 40 students as the program becomes more established. Necessary marketing will be undertaken to ensure that students enrolling in the program will represent a wide cross-section of Texas residents.

### **C. Existing State Programs**

No other public law school in Texas offers an M.Jur. degree.

## **II. QUALITY & RESOURCES**

### **A. Faculty**

The M.Jur. program will require the development of several new courses and will also include many existing courses currently a part of the J.D. curriculum. Current School of Law faculty will teach on a part-time basis, as well as approximately seven new adjunct faculty.

### **B. Program Administration**

The M.Jur. program will be administered through the School of Law in Fort Worth. Program growth and development will be monitored in San Antonio and a full-time administrator may be added in the future. Total administrative costs associated with the program over five years will be approximately \$360,202.

### **C. Other Personnel**

Additional personnel beyond those described above are not anticipated.

### **D. Supplies, Materials**

Supplies and materials over a five-year period are estimated to be \$20,000.

### **E. Library**

Students enrolled in the proposed new program will have the ability to draw upon and utilize the diverse library resources available in Fort Worth and online through the law library. In addition, these students will have the full range of hardcopy and electronic

resources available through the Texas A&M Libraries. The School of Law anticipates library-related expenses for the M.Jur. program to be approximately \$120,000 in the first five years. The majority of these new expenses will be associated with increased licensing costs and potential off-site library support.

#### **F. Equipment, Facilities & IT Resources**

Courses for this new degree program would be offered in Fort Worth at the School of Law's existing facility. In addition, courses would be offered at an off-campus location in San Antonio. If approved, permission for this additional off-campus educational site will be requested from the Southern Association of Colleges and Schools Commission on Colleges (SACSCOC). Equipment, facilities, and IT expenses are estimated to be \$265,101 in the first five years of operation.

#### **G. Accreditation**

The Council of the Section of Legal Education and Admissions to the Bar of the American Bar Association (A.B.A.) is the accrediting body for J.D. programs in the United States. The Council does not accredit any law degree program other than the J.D. However, under A.B.A. Standards, any additional degree program established by the School of Law "may not detract from [the school's] ability to maintain a J.D. degree program that meets the requirements of the Standards." Additionally, the School of Law will be required to obtain the acquiescence of the Council prior to establishing this new degree program. A new M.Jur. program will be included with all other degree programs in the institutional accreditation of Texas A&M by the Southern Association of Colleges and Schools Commission on Colleges.

### **III. NEW 5-YEAR COSTS & FUNDING SOURCES**

| <b>NEW FIVE-YEAR COSTS</b>           |                    | <b>SOURCES OF FUNDING</b>        |                    |
|--------------------------------------|--------------------|----------------------------------|--------------------|
| Faculty                              | \$933,211          | Formula Income                   | \$343,024          |
| Program Administration               | \$360,202          | Statutory Tuition                | \$291,200          |
| Graduate Assistants                  | \$0                | Reallocation                     | \$981,168          |
| Supplies & Materials                 | \$20,000           | Designated Tuition               | \$512,985          |
| Library                              | \$120,000          | Other Funding:                   |                    |
| Equipment, Facilities & IT Resources | \$265,101          | School of Law Program Fee        | \$4,606,238        |
| Other                                | \$115,000          |                                  |                    |
| <b>Estimated 5-Year Costs</b>        | <b>\$1,813,514</b> | <b>Estimated 5-Year Revenues</b> | <b>\$6,734,615</b> |

Agenda Item No.

**AGENDA ITEM BRIEFING**

**Submitted by:** Michael K. Young, President  
Texas A&M University

**Subject:** Approval of a New Master of Jurisprudence in Intellectual Property Degree Program, and Authorization to Request Approval from the Texas Higher Education Coordinating Board

**Proposed Board Action:**

Approve the establishment of a new degree program at Texas A&M University (Texas A&M) leading to a Master of Jurisprudence (M.Jur.) in Intellectual Property (IP), authorize the submission of this degree program to the Texas Higher Education Coordinating Board (THECB) for approval and certify that all applicable THECB criteria have been met.

**Background Information:**

The proposed M.Jur. in IP at the Texas A&M School of Law will attract professionals from across the state of Texas and beyond who are interested in acquiring legal skills and competencies to enhance their career opportunities in a global economy based on information and content. The demand for a workforce with legal knowledge in the area of IP has increased dramatically. IP law affects everyone, and knowledge of IP law provides a path to career advancement in many areas, including both the public and private sectors. Students and professionals that may particularly benefit from education and training in IP come from fields such as: science; engineering; internet/technology; entrepreneurship; business development; public policy; international business; publishing; marketing; and the arts.

The M.Jur. in IP program will require successful completion of at least 30 semester credit hours, and students may be enrolled on a part-time or full-time basis. Although the program will be offered on a full-time basis, it is anticipated that the vast majority of students will be working professionals who will attend on a part-time basis, completing the program in two years. Students will be required to take both core and specialized IP courses, in addition to developing their writing and professional skills as those skills relate to their particular field of interest. M.Jur. students will be required to complete at least one writing course in a chosen area of interest.

**A&M System Funding or Other Financial Implications:**

Estimated five-year costs for the proposed program are \$556,222. The largest component of that total is faculty salaries in the amount of \$156,121. Total funding for the program is anticipated to be \$3,811,452.

Agenda Item No.

**TEXAS A&M UNIVERSITY**

Office of the President

August 14, 2015

Members, Board of Regents  
The Texas A&M University System

Subject: Approval of a New Master of Jurisprudence in Intellectual Property Degree Program, and Authorization to Request Approval from the Texas Higher Education Coordinating Board

I recommend adoption of the following minute order:

**“The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at Texas A&M University leading to a Master of Jurisprudence in Intellectual Property.**

**The Board also authorizes submission of Texas A&M University’s new degree program request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.”**

Respectfully submitted,

Michael K. Young  
President

**Approval Recommended:**

**Approved for Legal Sufficiency:**

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John Sharp  
Chancellor

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Ray Bonilla  
General Counsel

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Billy Hamilton  
Executive Vice Chancellor and  
Chief Financial Officer

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James R. Hallmark, Ph.D.  
Vice Chancellor for Academic Affairs

**Texas A&M University**

Master of Jurisprudence in Intellectual Property  
CIP 22. 0212.00

**Program Review Outline**

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**BACKGROUND & PROGRAM DESCRIPTION**

Administrative Unit: School of Law

The proposed Master of Jurisprudence (M.Jur.) in Intellectual Property (IP) will provide a year of concentrated study in IP law for students who are interested in acquiring legal knowledge and skills to enhance their careers and develop new professional opportunities but who do not intend to practice law or desire a Juris Doctor (J.D.) degree. The M.Jur. in IP will appeal to a wide range of applicants, including professionals in fields such as science, engineering, internet/technology, entrepreneurship, business development, public policy, publishing, marketing, and the arts. IP is an increasingly important part of our global economy. The demand for a workforce with legal knowledge of IP has increased dramatically, and this degree will help open up paths to career advancement in many areas, including both the public and private sectors.

The M.Jur. in IP program will require successful completion of at least 30 semester credit hours, and students may be enrolled on either a part-time or full-time basis. Although the program will be offered on a full-time basis, it is anticipated that the vast majority of students will be working professionals who will attend on a part-time basis, completing the program in two years. Students will be required to take both core and specialized IP courses, in addition to developing their professional skills. M.Jur. students will also be required to complete at least one writing course in a chosen area of interest.

The proposed implementation date is fall 2016.

Texas A&M University (Texas A&M) certifies that the proposed new degree program meets the criteria under the [19 Texas Administrative Code, Section 5.45](#) in regards to need, quality, financial and faculty resources, standards and costs. New costs during the first five years will not exceed \$2 million.

**I. NEED****A. Employment Opportunities**

M.Jur. and similar non-J.D. programs have only recently begun to be offered by law schools across the United States. As a result, comprehensive employment data does not exist for these types of programs. However, students enrolled in the proposed M.Jur. in IP program will develop skills and competencies highly sought-after in today's workforce. In its 2014 Job Outlook Survey, the National Association of Colleges and Employers found that the following skills are most in demand across disciplines: "ability to work in a team structure"; "ability to make decisions and solve problems"; "ability to plan, organize, and prioritize work"; "ability to verbally communicate with persons inside



and outside the organization”; and “ability to obtain and process information.” See <https://www.nacweb.org/s10022013/job-outlook-skills-quality.aspx>. Researchers at Bloomberg Business found similar results when it surveyed more than 600 companies to identify job skills that employers want but do not find in most applicants. See <http://www.bloomberg.com/graphics/2015-job-skills-report/> (identifying strategic thinking, creating problem solving, leadership, and communication as the most valued and rarest job skills).

All of these skills are also highly valued by legal employers and are core components of the traditional law school curriculum. See Neil Hamilton, *Law Firm Competency Models and Student Professional Success: Building on a Foundation of Professional Formation/Professionalism*, available at <http://ssrn.com/abstract=2271410>. These higher-level skills are associated with jobs that are cognitive and non-repetitive, positions that remain in high demand throughout the marketplace and that generate wages that have increased significantly since 2000. See Rob Valletta, *Higher Education, Wages, and Polarization*, Federal Reserve Bank of San Francisco Economic Letter, January 12, 2015.

While IP law is a growing legal practice area, it is also seen as an increasingly important general area of knowledge for business professionals, along with accounting and finance. See Kevin G. Rivette, Henry R. Nothhaft, and David Kline, *Discovering New Value in Intellectual Property*, available at <https://hbr.org/2000/01/discovering-new-value-in-intellectual-property>. In addition, demand for patent agents has increased significantly in recent years, and those positions require knowledge of patent law but not a J.D. degree. See Bloomberg News, *New Law Creates a Demand for Patent Specialists*, available at [http://www.nytimes.com/2011/10/10/business/new-law-creates-demand-for-patent-specialists.html?\\_r=0](http://www.nytimes.com/2011/10/10/business/new-law-creates-demand-for-patent-specialists.html?_r=0).

In summary, the proposed M.Jur. in IP will provide students with competencies that are highly valued in the broader job market, including problem solving and effective communication. In addition, this specialized degree would deliver effective training for the growing number of IP jobs that do not require a traditional law degree. And, because the M.Jur. in IP will be of significant benefit to STEM students who confront issues of IP law in their respective fields of study, it is believed demand for the M.Jur. in IP will grow with the development of the Vision 2020 plan for Texas A&M.

## **B. Projected Enrollment**

Enrollment in non-J.D. law degree programs has increased dramatically in the past 15 years. In 2000, enrollment in such programs was 7,291; in 2013, it had increased to 11,132—a 53% jump. As compared to figures from the 1970s, enrollment in non-J.D. law programs has increased over 100%.

The School of Law commissioned a market study that revealed strong demand for an M.Jur. in IP degree program offered by Texas A&M. It is believed that demand reflects a significant underlying desire on the part of employers for workers who have training and knowledge of legal issues relevant to their jobs.

An enrollment of 10 students is anticipated in the first year and to build over time to 20 students as the program becomes more established. Necessary marketing will be

undertaken to ensure that students enrolling in the program will represent a wide cross-section of Texas residents.

### **C. Existing State Programs**

No other public law school in Texas offers an M.Jur. in IP.

## **II. QUALITY & RESOURCES**

### **A. Faculty**

Complementing an already robust program through the School of Law's Center for Law and Intellectual Property, the School of Law has recently added five additional Intellectual Property professors to the faculty. No new full-time faculty will be hired to staff this proposed degree program. However, it is anticipating the hiring of approximately three to five adjunct faculty members. Most courses for the M.Jur. in IP are already taught at the law school, which both maximizes the utility of resources and enhances the learning environment for J.D. students.

### **B. Program Administration**

The M.Jur. in IP program will be administered through the School of Law in Fort Worth, Texas, using existing faculty and non-faculty administrators. The program's growth and development will be monitored and one or more full-time administrators assigned if needed. The School of Law anticipates that total administrative costs associated with the program over five years will be approximately \$180,101.

### **C. Other Personnel**

The School of Law does not anticipate the hiring of additional personnel for this program beyond those described above.

### **D. Supplies, Materials**

The School of Law anticipates a cost of approximately \$10,000 over a five-year period for supplies and materials.

### **E. Library**

Students enrolled in the proposed new M.Jur. in IP will have the ability to draw upon and utilize the diverse library resources available in Fort Worth and online through the School of Law's library. In addition, these students will have the full range of hardcopy and electronic resources available through the Texas A&M Libraries. The School of Law anticipates library-related expenses for the M.Jur. in IP to be approximately \$50,000 in the first five years. The majority of these new expenses will be associated with increased licensing costs.

## F. Equipment, Facilities & IT Resources

The proposed M.Jur. in IP will utilize existing facilities and equipment owned or operated by the School of Law in Fort Worth. In the future, some coursework may be completed through distance-learning technology, intensive short courses, and special off-campus programs conducted during winter and summer breaks. Equipment, facilities, and IT expenses are estimated to be \$75,000 in the first five years of operation.

## G. Accreditation

The Council of the Section of Legal Education and Admissions to the Bar of the American Bar Association (A.B.A.) is the accrediting body for J.D. programs in the United States. The Council does not accredit any law degree program other than the J.D. As a result, there is not a national accrediting body for the proposed M.Jur. in IP degree. However, under A.B.A. Standards, any additional degree program established by the School of Law “may not detract from [the school’s] ability to maintain a J.D. degree program that meets the requirements of the Standards.” Additionally, the School of Law will be required to obtain the acquiescence of the Council prior to establishing this new degree program. A new M.Jur. in IP degree will be included with all other degree programs in the institutional accreditation of Texas A&M by the Southern Association of Colleges and Schools Commission on Colleges.

## III. NEW 5-YEAR COSTS & FUNDING SOURCES

| NEW FIVE-YEAR COSTS                  |                  | SOURCES OF FUNDING               |                    |
|--------------------------------------|------------------|----------------------------------|--------------------|
| Faculty                              | \$156,121        | Formula Income                   | \$257,268          |
| Program Administration               | \$180,101        | Statutory Tuition                | \$181,600          |
| Graduate Assistants                  | \$0              | Reallocation                     | \$180,101          |
| Supplies & Materials                 | \$10,000         | Designated Tuition               | \$319,911          |
| Library                              | \$50,000         | Other Funding:                   |                    |
| Equipment, Facilities & IT Resources | \$75,000         | School of Law Program Fee        | \$2,872,572        |
| Other (Marketing)                    | \$85,000         |                                  |                    |
| <b>Estimated 5-Year Costs</b>        | <b>\$556,222</b> | <b>Estimated 5-Year Revenues</b> | <b>\$3,811,452</b> |

Agenda Item No.

**AGENDA ITEM BRIEFING**

**Submitted by:** Michael K. Young, President  
Texas A&M University

**Subject:** Approval of a New Master of Laws Degree Program, and Authorization to Request Approval from the Texas Higher Education Coordinating Board

**Proposed Board Action:**

Approve the establishment of a new degree program at Texas A&M University (Texas A&M) leading to a Master of Laws (LL.M.), authorize the submission of this degree program to the Texas Higher Education Coordinating Board (THECB) for approval and certify that all applicable THECB criteria have been met.

**Background Information:**

The proposed LL.M. degree program will provide concentrated post-graduate legal study for practicing lawyers or graduates of foreign or domestic law schools. The LL.M. is the most common second law degree offered by U.S. law schools, and it appeals to a wide range of applicants, including: (1) foreign lawyers and law graduates seeking training in U.S. legal doctrine and skills; (2) U.S. lawyers and law graduates wishing to pursue advanced study in chosen areas of focus. For foreign lawyers, an LL.M. from Texas A&M School of Law will be especially attractive. After an October 2014 change to the Rules Governing Admission to the Bar of Texas, foreign-trained lawyers may sit for the Texas Bar Examination after completing an LL.M. program offered by an American Bar Association (A.B.A.)-accredited law school.

The proposed LL.M. program will consist of at least 24 semester credit hours, and students may be enrolled on a full-time or part-time basis. It is anticipated that the mix of part-time and full-time students will be approximately equal. LL.M. students will be required to complete at least one writing course in a chosen area of interest. In addition, students who have neither graduated from a U.S. law school nor been admitted to practice law in a U.S. jurisdiction will be required to take a course in U.S. legal and business environment. The proposed LL.M. program will operate initially as a general degree and students will select their courses of study in close consultation with School of Law advisors and faculty. Specific LL.M. concentrations may be developed by the School of Law in the future.

**A&M System Funding or Other Financial Implications:**

Estimated five-year costs for the proposed program are \$417,161. The largest component of that total is faculty salaries in the amount of \$156,121. Total funding for the program is anticipated to be \$3,090,984.

Agenda Item No.

**TEXAS A&M UNIVERSITY**

Office of the President

August 13, 2015

Members, Board of Regents  
The Texas A&M University System

Subject: Approval of a New Master of Laws Degree Program, and Authorization to  
Request Approval from the Texas Higher Education Coordinating Board

I recommend adoption of the following minute order:

**“The Board of Regents of The Texas A&M University System  
approves the establishment of a new degree program at Texas A&M  
University leading to a Master of Laws.**

**The Board also authorizes submission of Texas A&M University’s  
new degree program request to the Texas Higher Education Coordinating  
Board for approval and hereby certifies that all applicable criteria of the  
Coordinating Board have been met.”**

Respectfully submitted,

Michael K. Young  
President

**Approval Recommended:**

**Approved for Legal Sufficiency:**

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John Sharp  
Chancellor

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Ray Bonilla  
General Counsel

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Billy Hamilton  
Executive Vice Chancellor and  
Chief Financial Officer

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James R. Hallmark, Ph.D.  
Vice Chancellor for Academic Affairs

**Texas A&M University**

Master of Laws  
(CIP 22.0201.00)

**Program Review Outline**

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**BACKGROUND & PROGRAM DESCRIPTION**

Administrative Unit: School of Law

The proposed general Master of Laws (LL.M.) degree program will provide concentrated post-graduate legal study for practicing lawyers or graduates of foreign or domestic law schools. The LL.M. is the most common second law degree offered by U.S. law schools. It appeals to a wide range of applicants, including: (1) foreign lawyers and law graduates seeking training in U.S. legal doctrine and skills; (2) U.S. lawyers and law graduates wishing to pursue advanced study in chosen areas of focus.

The proposed LL.M. program will consist of at least 24 semester credit hours, and students may be enrolled on either a full-time or part-time basis. It is anticipated that the mix of part-time and full-time students will be approximately equal. LL.M. students will be required to complete at least one writing course in a chosen area of interest. In addition, students who have neither graduated from a U.S. law school nor been admitted to practice law in a U.S. jurisdiction will be required to take a course in U.S. legal and business environment. The proposed LL.M. program will operate initially as a general degree, students will select their courses of study in close consultation with School of Law advisors and faculty. Each student enrolling in the general LL.M. program will be required to successfully complete at least three upper-level courses in a chosen area of focus. Specific LL.M. concentrations may be developed by the School of Law in the future.

The proposed implementation date is fall 2016.

Texas A&M University (Texas A&M) certifies that the proposed new degree program meets the criteria under 19 Texas Administrative Code, Section 5.45 in regards to need, quality, financial and faculty resources, standards and costs. New costs during the first five years will not exceed \$2 million.

**I. NEED**

**A. Employment Opportunities**

Comprehensive employment data for LL.M. programs is not readily available. However, students enrolled in the proposed general LL.M. program will take the bulk of their classes in the J.D. curriculum. That body of coursework emphasizes deep understanding of legal doctrine, creative problem solving, effective written and oral communication, teamwork, research, and analysis. See Neil Hamilton, *Law Firm Competency Models and*

*Student Professional Success: Building on a Foundation of Professional Formation/Professionalism*, available at <http://ssrn.com/abstract=2271410>. These skills overlap with those sought by both legal and business employers. See *id.*; Bloomberg Business, *The Bloomberg Recruiter Report: Skills Companies Want But Can't Get*, available at <http://www.bloomberg.com/graphics/2015-job-skills-report/> (identifying strategic thinking, creating problem solving, leadership, and communication as the most valued and rarest job skills).

In addition, LL.M. degrees have historically been a valuable way to gain employment in nuanced and technical areas of the law, such as tax and dispute resolution. See Menachem Wecker, *Though Controversial, LL.M.'s Can Lead to Specialized Legal Jobs*, available at <http://www.usnews.com/education/best-graduate-schools/top-law-schools/articles/2012/02/06/though-controversial-llms-can-lead-to-specialized-legal-jobs>. The critical issue for students pursuing an LL.M. is to plan a course of study wisely – one that focuses on the development of practical skills in demand by legal and business employers. The Associate Dean for Academic Affairs, as well as other faculty advisors at the School of Law, will provide counseling to all LL.M. students and careful monitoring of each student's degree plans to ensure that each student maximizes the available educational opportunities.

For foreign lawyers, an LL.M. from Texas A&M School of Law will significantly improve their employment prospects. After an October 2014 change to the Rules Governing Admission to the Bar of Texas, foreign-trained lawyers may sit for the Texas Bar Examination after completing an LL.M. program offered by an A.B.A.-accredited law school. As a result, foreign students graduating with this proposed general LL.M. degree will, after passing the Texas Bar Examination, be authorized to practice law in Texas.

## **B. Projected Enrollment**

Enrollment in non-J.D. law degree programs has increased considerably across the country, with the bulk of that enrollment in LL.M. programs. Enrollment in post-J.D. programs in 2013 was 53% higher than in 2000. Graduates of U.S. law schools and foreign-trained lawyers continue to find substantial value in post-J.D. law degrees, including the LL.M. Reflecting that value, many law schools across the country offer LL.M. degrees (including Yale Law School, Harvard Law School, Stanford Law School, and Columbia Law School).

The School of Law commissioned a market study that revealed significant demand for an LL.M. degree program offered by Texas A&M School of Law. It is anticipated that enrollment will increase over a series of years. Necessary marketing will be undertaken to ensure that students enrolling in the program will represent a wide cross-section of Texas residents.

Enrollment is projected to begin with a class of 10 students and by the third year enroll a class of 20 new students each year.

### **C. Existing State Programs**

The following public law schools in Texas currently offer an LL.M. degree: the University of Texas School of Law, the University of Houston Law Center, and the Texas Tech University School of Law. Texas Southern University School of Law was approved for the LL.M. beginning the fall 2015.

## **II. QUALITY & RESOURCES**

### **A. Faculty**

The LL.M. program will require the development of several new courses and will also include a number of existing courses currently a part of the J.D. curriculum. To staff the LL.M. program courses, permanent School of Law faculty will be utilized on a part time basis, as well as hiring approximately three to five new adjunct faculty. It is not anticipated any additional fulltime faculty will be hired to teach in the new degree program.

### **B. Program Administration**

The LL.M. program will be administered through the School of Law in Fort Worth, using existing faculty and non-faculty administrators. Depending on how the program develops and grows over time, the School of Law may devote one or more fulltime administrators to this program. The School of Law anticipates that total administrative costs associated with the program over five years will be approximately \$62,040.

### **C. Other Personnel**

The School of Law does not anticipate the hiring of additional personnel for this program beyond those described above.

### **D. Supplies, Materials**

The School of Law anticipates a cost of approximately \$5,000 over a five-year period for supplies and materials related to the proposed new program.

### **E. Library**

Students enrolled in the proposed new LL.M. program will have the ability to draw upon and utilize the diverse library resources available in Fort Worth and online through the School of Law's library. In addition, these students will have the full range of hardcopy and electronic resources available through the Texas A&M Libraries. The School of Law anticipates library-related expenses for the LL.M. program to be approximately \$50,000 in the first five years. The majority of these new expenses will be associated with increased licensing costs.



## **F. Equipment, Facilities & IT Resources**

The proposed LL.M. program will utilize existing facilities and equipment owned or operated by the School of Law in Fort Worth. Equipment, facilities, and IT expenses are expected to be \$59,000 in the first five years of operation.

## **G. Accreditation**

The Council of the Section of Legal Education and Admissions to the Bar of the American Bar Association is the accrediting body for J.D. programs in the United States. The Council does not accredit any law degree program other than the J.D. However, under ABA Standards, any additional degree program established by the School of Law “may not detract from [the school’s] ability to maintain a J.D. degree program that meets the requirements of the Standards.” Additionally, the School of Law will be required to obtain the acquiescence of the Council prior to establishing this new degree program. A new LL.M. degree will be included with all other degree programs in the institutional accreditation of Texas A&M by the Southern Association of Colleges and Schools Commission on Colleges.

## **III. NEW 5-YEAR COSTS & FUNDING SOURCES**

| <b>NEW FIVE-YEAR COSTS</b>           |                  | <b>SOURCES OF FUNDING</b>        |                    |
|--------------------------------------|------------------|----------------------------------|--------------------|
| Faculty                              | \$156,121        | Formula Income                   | \$237,134          |
| Program Administration               | \$62,040         | Statutory Tuition                | \$153,600          |
| Graduate Assistants                  | \$0              | Reallocation                     | \$0                |
| Supplies & Materials                 | \$5,000          | Designated Tuition               | \$270,586          |
| Library                              | \$50,000         | Other Funding:                   |                    |
| Equipment, Facilities & IT Resources | \$59,000         | School of Law Program Fee        | \$2,429,664        |
|                                      |                  |                                  |                    |
| Other (Marketing)                    | \$85,000         |                                  |                    |
| <b>Estimated 5-Year Costs</b>        | <b>\$417,161</b> | <b>Estimated 5-Year Revenues</b> | <b>\$3,090,984</b> |

Agenda Item No.

**AGENDA ITEM BRIEFING**

**Submitted by:** Michael K. Young, President  
Texas A&M University

**Subject:** Approval of a New Master of Laws in Intellectual Property Degree Program, and Authorization to Request Approval from the Texas Higher Education Coordinating Board

**Proposed Board Action:**

Approve the establishment of a new degree program at Texas A&M University (Texas A&M) leading to a Master of Laws (LL.M.) in Intellectual Property (IP), authorize the submission of this degree program to the Texas Higher Education Coordinating Board (THECB) for approval and certify that all applicable THECB criteria have been met.

**Background Information:**

The proposed LL.M. in IP degree program will provide concentrated post-graduate legal study for practicing lawyers or graduates of domestic or foreign law schools. The LL.M. is the most common second law degree offered by U.S. law schools, and IP is one of the strongest markets for job prospects. Accordingly, the LL.M. in IP will appeal to a wide range of applicants, including recent juris doctor graduates, U.S. lawyers, and foreign lawyers. The global economy is based in information and content, and the demand for legal knowledge in the area of IP has increased dramatically. Lawyers from the U.S. confront IP issues in a wide array of practice areas. Lawyers from other countries can strengthen their knowledge base with IP training in the U.S., improving their job prospects both here and abroad. This degree will help attract the best and the brightest IP scholars to Texas where they will contribute to the state's diverse and innovative culture.

The LL.M. in IP will consist of at least 24 semester credit hours and students may be enrolled on a full-time or part-time basis. It is anticipated that the mix of part-time and full-time students will be approximately equal. Students will be required to take both core and specialized IP courses and develop their writing and professional skills. In addition, students who have neither graduated from a U.S. law school nor been admitted to practice law in a U.S. jurisdiction will be required to take a course in U.S. legal and business environment. All students will be required to complete at least one writing course in a chosen area of interest. Students may elect to either write a thesis or complete a capstone project.

**A&M System Funding or Other Financial Implications:**

Estimated five-year costs for the proposed program are \$796,606. The largest components of that total are faculty and program coordinator salaries in the amount of \$597,606. Total funding for the program is anticipated to be \$3,532,469.

Agenda Item No.

**TEXAS A&M UNIVERSITY**

Office of the President

August 14, 2015

Members, Board of Regents  
The Texas A&M University System

Subject: Approval of a New Master of Laws in Intellectual Property Degree Program, and  
Authorization to Request Approval from the Texas Higher Education  
Coordinating Board

I recommend adoption of the following minute order:

**“The Board of Regents of The Texas A&M University System  
approves the establishment of a new degree program at Texas A&M  
University leading to a Master of Laws in Intellectual Property.**

**The Board also authorizes submission of Texas A&M University’s  
new degree program request to the Texas Higher Education Coordinating  
Board for approval and hereby certifies that all applicable criteria of the  
Coordinating Board have been met.”**

Respectfully submitted,

Michael K. Young  
President

**Approval Recommended:**

**Approved for Legal Sufficiency:**

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John Sharp  
Chancellor

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Ray Bonilla  
General Counsel

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Billy Hamilton  
Executive Vice Chancellor and  
Chief Financial Officer

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James R. Hallmark, Ph.D.  
Vice Chancellor for Academic Affairs

**Texas A&M University**

Master of Laws in Intellectual Property  
(CIP 22.0212.00)

**Program Review Outline**

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**BACKGROUND & PROGRAM DESCRIPTION**

Administrative Unit: School of Law

The proposed Master of Laws (LL.M.) in Intellectual Property (IP) will draw the best and the brightest IP scholars to the state of Texas where they will contribute to our state's vibrant and ever-changing innovation ecosystem.

The IP program has been one of the strongest programs at the Texas A&M University (Texas A&M) School of Law and, this year, five additional IP experts were added to the faculty. The IP faculty is now one of the strongest IP faculties in the world. Developing an LL.M. in IP will enable the program to attract and retain a bright and diverse student body dedicated to cutting-edge issues. The proposed degree will also help place the School of Law within the top-ranked U.S. IP programs, most of which offer an IP-specific LL.M. degree.

The proposed LL.M. in IP program will provide concentrated post-graduate legal study for practicing lawyers or graduates of domestic or foreign law schools. The LL.M. is the most common second law degree offered by U.S. law schools, and IP is one of the strongest markets for job prospects. The LL.M. in IP will appeal to a wide range of applicants, including recent Juris Doctor (J.D.) graduates who focused on non-IP courses in law school; practitioners who want to develop a specialization in IP law; and foreign lawyers who need to understand U.S. IP law for their practices or who wish to sit for the Texas Bar Examination and practice law in Texas.

Lawyers from the U.S. confront IP issues in a wide array of practice areas and can benefit from additional education and training in this specialized area of law. Lawyers from other countries can strengthen their knowledge base with IP training in the U.S. which will improve their job prospects both here and abroad.

The proposed LL.M. program will consist of at least 24 semester credit hours, and students may be enrolled on a full-time or part-time basis. It is anticipated that the mix of part-time and full-time students will be approximately equal. Students will be required to take both core and specialized IP courses, in addition to developing writing and professional skills. LL.M. students will be required to complete at least one writing course in a chosen area of interest. Students may elect to either write a thesis or complete a capstone project. In addition, students who have neither graduated from a U.S. law school nor been admitted to practice law in a U.S. jurisdiction will be required to take a course in U.S. legal and business environment.

The proposed implementation date is fall 2016.

Texas A&M certifies that the proposed new degree program meets the criteria under [19 Texas Administrative Code, Section 5.45](#) in regards to need, quality, financial and faculty resources, standards and costs. New costs during the first five years will not exceed \$2 million.

## **I. NEED**

### **A. Employment Opportunities**

Comprehensive employment data for LL.M. programs is not readily available. However, students enrolled in the proposed LL.M. program will take the bulk of their classes in the J.D. curriculum. That body of coursework emphasizes a deep understanding of legal doctrine, creative problem solving, effective written and oral communication, teamwork, research, and analysis. See Neil Hamilton, *Law Firm Competency Models and Student Professional Success: Building on a Foundation of Professional Formation/Professionalism*, available at <http://ssrn.com/abstract=2271410>. These skills overlap with those sought by both legal and business employers. See *id.*; Bloomberg Business, *The Bloomberg Recruiter Report: Skills Companies Want But Can't Get*, available at <http://www.bloomberg.com/graphics/2015-job-skills-report/> (identifying strategic thinking, creating problem solving, leadership, and communication as the most valued and rarest job skills).

An LL.M. in IP, in particular, is seen by employers as providing valuable skills and training for this highly technical practice area. See Menachem Wecker, *Though Controversial, LL.M.'s Can Lead to Specialized Legal Jobs*, available at <http://www.usnews.com/education/best-graduate-schools/top-law-schools/articles/2012/02/06/though-controversial-llms-can-lead-to-specialized-legal-jobs>. Recent explosions in patent litigation and related disputes have led to a significant growth in IP jobs, and U.S. and foreign law schools have responded to this increased demand by expanding IP programs, including I.P.-specific LL.M. degrees. See Adam Palin, *Patent Wars Fuel Growth of Jobs in Intellectual Property Law*, available at <http://www.ft.com/cms/s/0/2a51c9ac-3d87-11e3-b754-00144feab7de.html#axzz3iZHJyPWO>.

For foreign lawyers, an LL.M. in IP from the School of Law will significantly improve their employment prospects because foreign-trained lawyers may sit for the Texas Bar Examination after completing an LL.M. program offered by an A.B.A.-accredited law school. As a result, foreign graduates of this LL.M. program in IP, after passing the Texas Bar Examination, will be able to practice law in Texas.

### **B. Projected Enrollment**

Enrollment in non-J.D. law degree programs has increased considerably across the country, with the bulk of that enrollment in LL.M. programs. Enrollment in post-J.D. programs in 2013 was 53% higher than in 2000. In particular, many law schools across the country offer LL.M. degrees in IP or related disciplines, including Stanford Law School, New York University School of Law, George Washington University School of Law, and the University of Houston Law Center.

The School of Law commissioned a market study that revealed significant demand for an LL.M. in IP offered by the School of Law. It is anticipated that enrollment will increase over a series of years. The necessary marketing will be undertaken to ensure that students enrolling in the program will represent a wide cross-section of residents both inside and outside Texas.

Enrollment is projected to begin with a class of 10 students and, by the third year, a class of 20 new students each year.

### **C. Existing State Programs**

The University of Houston is the only public law school with an LL.M. in IP.

## **II. QUALITY & RESOURCES**

### **A. Faculty**

The School of Law has recently hired five additional IP faculty members. It is not anticipated that additional full-time faculty will be hired for this program. The School of Law will continue to utilize adjuncts to teach practice- and skills-oriented courses in the IP program. Most courses for the LL.M. in IP are already taught at the law school, which both maximizes the utility of resources and enhances the learning environment for J.D. students.

### **B. Program Administration**

The LL.M. program will be administered through the School of Law in Fort Worth, using existing faculty and non-faculty administrators. Depending on how the program develops and grows over time, the School of Law may devote one or more full-time administrators to this program. The School of Law may also develop online offerings, off-campus courses, and intensive offerings during the winter and summer breaks for LL.M. students. The School of Law anticipates that total administrative costs associated with the program over five years will be approximately \$62,040.

### **C. Other Personnel**

The School of Law does not anticipate the hiring of additional personnel for this program beyond those described above.

### **D. Supplies, Materials**

The School of Law anticipates a cost of approximately \$5,000 over a five-year period for supplies and materials related to the proposed new program.

### **E. Library**

Students enrolled in the proposed new LL.M. program may draw upon and utilize the diverse library resources available in Fort Worth and online through the School of Law's library. In addition, these students will have the full range of hardcopy and electronic

resources available through the Texas A&M Libraries. The School of Law anticipates library-related expenses for the LL.M. program to be approximately \$50,000 in the first five years. The majority of these new expenses will be associated with increased licensing costs.

#### **F. Equipment, Facilities & IT Resources**

The proposed LL.M. program would utilize existing facilities and equipment owned or operated by the School of Law in Fort Worth. Equipment, facilities, and IT expenses are estimated to be \$59,000 in the first five years of operation.

#### **G. Accreditation**

The Council of the Section of Legal Education and Admissions to the Bar of the A.B.A. is the accrediting body for J.D. programs in the United States. The Council does not accredit any law degree program other than the J.D. However, under A.B.A. Standards, any additional degree program established by the School of Law “may not detract from [the school’s] ability to maintain a J.D. degree program that meets the requirements of the Standards.” Additionally, the School of Law will be required to obtain the acquiescence of the Council prior to establishing this new degree program. A new LL.M. degree will be included with all other degree programs in the institutional accreditation of Texas A&M by the Southern Association of Colleges and Schools Commission on Colleges.

### **III. NEW 5-YEAR COSTS & FUNDING SOURCES**

| <b>NEW FIVE-YEAR COSTS</b>           |                  | <b>SOURCES OF FUNDING</b>        |                    |
|--------------------------------------|------------------|----------------------------------|--------------------|
| Faculty                              | \$535,566        | Formula Income                   | \$237,134          |
| Program Administration               | \$62,040         | Statutory Tuition                | \$153,600          |
| Graduate Assistants                  | \$0              | Reallocation                     | \$441,485          |
| Supplies & Materials                 | \$5,000          | Designated Tuition               | \$270,586          |
| Library                              | \$50,000         | Other Funding:                   |                    |
| Equipment, Facilities & IT Resources | \$59,000         | School of Law Program Fee        | \$2,429,664        |
| Other (Marketing/Travel)             | \$85,000         |                                  |                    |
| <b>Estimated 5-Year Costs</b>        | <b>\$796,606</b> | <b>Estimated 5-Year Revenues</b> | <b>\$3,532,469</b> |

Agenda Item No.

**TEXAS A&M UNIVERSITY**

Office of the President

August 25, 2015

Members, Board of Regents  
The Texas A&M University System

Subject: Approval of Academic Tenure, November 2015, Texas A&M University

I recommend adoption of the following minute order:

**“The Board of Regents of The Texas A&M University System, in accordance with System Policy 12.01, *Academic Freedom, Responsibility and Tenure*, hereby authorizes the granting of tenure to the following faculty members at Texas A&M University as set forth in Exhibit , Tenure List No. 16-02.”**

Respectfully submitted,

Michael K. Young  
President

**Approval Recommended:**

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John Sharp  
Chancellor

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Billy Hamilton  
Executive Vice Chancellor and  
Chief Financial Officer

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James R. Hallmark, Ph.D.  
Vice Chancellor for Academic Affairs

**Approved for Legal Sufficiency:**

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Ray Bonilla  
General Counsel



**TEXAS A&M UNIVERSITY  
RECOMMENDATIONS FOR TENURE  
TENURE LIST NO. 16-02**

ITEM  
EXHIBIT

| <u>Name</u>  | <u>Present Rank<br/>Department</u>  | <u>Yrs. Towards Tenure<br/>Univ./</u> | <u>Other Inst.</u> | <u>Effective<br/>Date/Tenure</u>                     |
|--|---|---------------------------------------|--------------------|--|
| <b>COLLEGE OF LIBERAL ARTS</b>                     |   |                                       |                    |  |
| * Dr. Leroy G. Dorsey                              | Professor<br>Communication  | 18                                    | 5.5                | Upon Approval<br>by the Board and<br>Faculty Arrival |
| <b>DWIGHT LOOK COLLEGE OF ENGINEERING</b>          |   |                                       |                    |  |
| * Dr. Anthony Guiseppi-Elie                        | Professor<br>Biomedical<br>Engineering  | 0                                     | 17                 | Upon Approval<br>by the Board and<br>Faculty Arrival |
| * Dr. Roozbeh Jafari                               | Associate Professor<br>Biomedical<br>Engineering and<br>Electrical and<br>Computer<br>Engineering | 0                                     | 8                  | Upon Approval<br>by the Board and<br>Faculty Arrival |
| <b>VETERINARY MEDICINE AND BIOMEDICAL SCIENCES</b> |   |                                       |                    |  |
| * Dr. Vaishali Katju                               | Associate Professor<br>Veterinary<br>Integrative<br>Biosciences                                   | 0                                     | 8                  | Upon Approval<br>by the Board and<br>Faculty Arrival |

\*Tenure on Arrival

**TEXAS A&M UNIVERSITY  
BACKGROUND OF FACULTY  
RECOMMENDED FOR ACADEMIC TENURE**

**COLLEGE OF LIBERAL ARTS**

| <u><b>Name</b></u>  | <u><b>Department</b></u>      | <u><b>Present Rank</b></u>         | <u><b>Effective Date</b></u>                         |
|---------------------|-------------------------------|------------------------------------|--|
| Dr. Leroy G. Dorsey | Communication                 | Professor                          | Upon Approval<br>by the Board and<br>Faculty Arrival |
| Ph.D. (1993)        | Indiana University            |                                    |  |
| Sp 1992 - Sp 1993   | Cal State University, Hayward | Assistant Professor                |  |
| Fa 1993 - Sp 1999   | Texas A&M University          | Assistant Professor                |  |
| Fa 1999 - Sp 2011   | Texas A&M University          | Associate Professor (Tenured 1999) |  |
| Fa 2011 - Sp 2015   | University of Memphis         | Professor (Tenured 2011)           |  |
| Fa 2015             | Texas A&M University          | Professor                          |  |

Dr. Leroy G. Dorsey's research involves the analysis of political and media discourse as it constructs individual and collective identities in American culture. He authored three books, 10 peer-reviewed journal articles and seven book chapters on the rhetorical nature of the presidency. Dr. Dorsey received \$29,800 in internal grants. He received one research award for best article from the *Western Journal of Communication*, and one research award for best book in public address from the National Communication Association. He currently serves as editor of the *Southern Communication Journal*.

Dr. Dorsey teaches undergraduate rhetoric and popular culture, and political communication, as well as gender/race and the mass media. He teaches public address studies at the graduate level. He won four teaching awards, including the Texas A&M College-Level Association of Former Students Teaching Award twice. He chaired four dissertation committees and served on over two dozen other graduate student committees. Throughout his career he has received exemplary student evaluations.

**DWIGHT LOOK COLLEGE OF ENGINEERING**

| <u><b>Name</b></u>        | <u><b>Department</b></u>              | <u><b>Present Rank</b></u> | <u><b>Effective Date</b></u>                         |
|---------------------------|---------------------------------------|----------------------------|--|
| Dr. Anthony Guiseppi-Elie | Biomedical Engineering                | Professor                  | Upon Approval<br>by the Board and<br>Faculty Arrival |
| D.Sc. (1983)              | Massachusetts Institute of Technology |                            |  |
| Fa 1998 - Fa 2005         | Virginia Commonwealth University      | Professor (Tenured 2000)   |  |
| Sp 2006 - Su 2015         | Clemson University                    | Professor (Tenured 2006)   |  |
| Fa 2015                   | Texas A&M University                  | Professor                  |  |

## DWIGHT LOOK COLLEGE OF ENGINEERING (Continued)

Dr. Anthony Guiseppi-Elie (continued)

Dr. Anthony Guiseppi-Elie's research interests are in engineered bioanalytical microsystems in the service of human health and medicine. He holds over eight patents, has given over 200 invited lectures, and published 16 book chapters and more than 145 peer-reviewed journal articles. Dr. Guiseppi-Elie has been a principal investigator on over \$20 million in external funding of sponsored programs, gifts, and contracts including a recent \$3.2 million award from the United States Department of Defense. Dr. Guiseppi-Elie is a Fellow of the Royal Society of Chemistry, a Fellow of the American Institute of Medical and Biological Engineering, a Fulbright Specialist and a former Institute of Electrical and Electronics Engineers-Engineering in Medicine and Biology Society Distinguished Lecturer, and co-chair of the Industry Council.

Dr. Guiseppi-Elie teaches courses in electrical engineering, biomedical engineering, and chemistry. Dr. Guiseppi-Elie received consistently good teaching evaluations. Throughout the years, Dr. Guiseppi-Elie mentored five doctoral, nine masters and numerous undergraduate students.

| <u>Name</u>        | <u>Department</u>  | <u>Present Rank</u>                | <u>Effective Date</u>                                |
|--------------------|--|------------------------------------|--|
| Dr. Roozbeh Jafari | Biomedical<br>Engineering and<br>Electrical and<br>Computer<br>Engineering | Associate Professor                | Upon Approval<br>by the Board and<br>Faculty Arrival |
| Ph.D. (2006)       | University of California, Los Angeles                                      |                                    |  |
| Fa 2007 - Sp 2013  | University of Texas, Dallas  | Assistant Professor                |  |
| Sp 2013 - Sp 2015  | University of Texas, Dallas  | Associate Professor (Tenured 2013) |  |
| Su 2015            | Texas A&M University   | Associate Professor                |  |

Dr. Roozbeh Jafari is an expert in the area of wearable computer and embedded systems design. He has significantly contributed to novel computing methodologies, signal processing algorithms and biomedical sensors for wearable computers. He authored seven book chapters, 28 peer-reviewed journal articles and 92 conference papers. Dr. Jafari raised over \$7 million in funding from federal, defense and industrial sources. He is an associate editor for the *Institute of Electrical and Electronics Engineers (IEEE) Sensors Journal*, *IEEE Journal of Biomedical and Health Informatics* and *IEEE Internet of Things Journal*. Dr. Jafari is a recipient of the National Science Foundation CAREER award and two best paper awards.

Dr. Jafari teaches courses on embedded systems, microprocessors and biomedical applications in electrical engineering. His teaching evaluations are consistently above average. He graduated three doctoral students and 10 masters students.

## **VETERINARY MEDICINE AND BIOMEDICAL SCIENCES**

| <b><u>Name</u></b> | <b><u>Department</u></b>                 | <b><u>Present Rank</u></b>         | <b><u>Effective Date</u></b>                         |
|--------------------|--|------------------------------------|--|
| Dr. Vaishali Katju | Veterinary<br>Integrative<br>Biosciences | Associate Professor                | Upon Approval<br>by the Board and<br>Faculty Arrival |
| Ph.D. (2004)       | Indiana University                       |                                    |  |
| Fa 2007 - Sp 2013  | University of New Mexico                 | Assistant Professor                |  |
| Fa 2013 - Sp 2015  | University of New Mexico                 | Associate Professor (Tenured 2013) |  |
| Fa 2015            | Texas A&M University                     | Associate Professor                |  |

Dr. Vaishali Katju's research expertise is in evolutionary genetics and genomics. Her research encompasses basic questions pertaining to evolution at the level of both populations and genomes. She received \$750,000 from the National Science Foundation and published 18 peer-reviewed journal articles. She regularly serves as an external reviewer on federal funding agency panels or as an ad-hoc reviewer for various scientific journals. Dr. Katju is an Associate Editor for the *BMC Evolutionary Biology* and *Genome*.

Dr. Katju teaches genetics to pre-medical and biology students, and developed four specialized graduate courses in evolutionary biology for ecology and evolution graduate students. Her courses have consistently been highly evaluated. She chaired three graduate student committees and served on seven others.

Agenda Item No.

## **AGENDA ITEM BRIEFING**

**Submitted by:** Michael K. Young, President  
Texas A&M University

**Subject:** Authorization to Establish a Quasi-Endowment Entitled “Janet & Mark H. Ely '83/Center for Executive Development Endowed Professorship Quasi-Endowment”

### **Proposed Board Action:**

Authorize the president of Texas A&M University (Texas A&M) to establish a quasi-endowment entitled “Janet & Mark H. Ely '83/Center for Executive Development Endowed Professorship Quasi-Endowment” to support the teaching, research, service, and professional development activities of the professorship holder in the Mays Business School at Texas A&M.

### **Background Information:**

The Texas A&M Foundation received a gift from Janet and Mark H. Ely to establish a \$250,000 “Janet and Mark H. Ely '83 Professorship” in the Mays Business School. The \$250,000 gift from Mr. and Mrs. Ely is required to be matched by the Mays Business School. Funds in the amount of \$250,000 from the Mays Business School Center for Executive Development will be used to match the Ely gift.

It is recommended by Mr. James Laird, Assistant Dean for Finance and Administration, Mays Business School, that the matching funds be used to establish a quasi-endowment in the amount of \$250,000 to be invested in the System Endowment Fund. Income generated from this quasi-endowment will be used to support the teaching, research, service, and professional development activities of the holder of the “Janet and Mark H. Ely '83 Professorship” in the Mays Business School.

### **A&M System Funding or Other Financial Implications:**

The \$250,000 in matching funds from the Mays Business School will come from proceeds of the Center for Executive Development, account 250703.

Agenda Item No.

**TEXAS A&M UNIVERSITY**

Office of the President

October 2, 2015

Members, Board of Regents  
The Texas A&M University System

Subject: Authorization to Establish a Quasi-Endowment Entitled “Janet & Mark H. Ely '83/Center for Executive Development Endowed Professorship Quasi-Endowment”

I recommend adoption of the following minute order:

**“The Board of Regents of The Texas A&M University System authorizes the president of Texas A&M University to establish a quasi-endowment in the amount of \$250,000 entitled the “Janet & Mark H. Ely '83/Center for Executive Development Endowed Professorship Quasi-Endowment.” Endowment earnings from the quasi-endowment will be used to support the teaching, research, service, and professional development activities of the holder of the “Janet and Mark H. Ely '83 Professorship” in the Mays Business School at Texas A&M University.”**

Respectfully submitted,

Michael K. Young  
President

**Approval Recommended:**

**Approved for Legal Sufficiency:**

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John Sharp  
Chancellor

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Ray Bonilla  
General Counsel

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Billy Hamilton  
Executive Vice Chancellor and  
Chief Financial Officer

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Maria L. Robinson  
Chief Investment Officer and Treasurer

Agenda Item No.

## **AGENDA ITEM BRIEFING**

**Submitted by:** Michael K. Young, President  
Texas A&M University

**Subject:** Authorization to Establish a Quasi-Endowment Entitled “Morris E. Foster/Tidewater Inc./Center for Executive Development Endowed MBA Fellowship Quasi-Endowment”

### **Proposed Board Action:**

Authorize the president of Texas A&M University (Texas A&M) to establish a quasi-endowment entitled “Morris E. Foster/Tidewater Inc./Center for Executive Development Endowed MBA Fellowship Quasi-Endowment” to provide fellowships to full-time students enrolled in the MBA Program in the Mays Business School at Texas A&M.

### **Background Information:**

The Texas A&M Foundation has received a gift from Tidewater Inc. to establish a \$150,000 “Morris E. Foster/Tidewater Inc. MBA Fellowship” for full-time students in good standing enrolled in the MBA Program in the Mays Business School. The \$150,000 donated by Tidewater Inc. is required to be matched by the Mays Business School. Funds in the amount of \$150,000 from the Mays Business School Center for Executive Development will be used to match the Tidewater Inc. gift.

It is recommended by Mr. James Laird, Assistant Dean for Finance and Administration, Mays Business School, that the matching funds be used to establish a quasi-endowment in the amount of \$150,000 to be invested with the System Endowment Fund. Like the gift held at the Texas A&M Foundation, income generated from this quasi-endowment will be used to provide fellowships to full-time students in good standing enrolled in the MBA Program in the Mays Business School.

### **A&M System Funding or Other Financial Implications:**

The \$150,000 in matching funds from the Mays Business School will come from proceeds of the Center for Executive Development, account 250703.

Agenda Item No.

**TEXAS A&M UNIVERSITY**

Office of the President

October 2, 2015

Members, Board of Regents  
The Texas A&M University System

Subject: Authorization to Establish a Quasi-Endowment Entitled “Morris E. Foster/Tidewater Inc./Center for Executive Development Endowed MBA Fellowship Quasi-Endowment”

I recommend adoption of the following minute order:

**“The Board of Regents of The Texas A&M University System authorizes the president of Texas A&M University to establish a quasi-endowment entitled the ‘Morris E. Foster/Tidewater Inc./Center for Executive Development Endowed MBA Fellowship Quasi-Endowment.’ Endowment earnings from the quasi-endowment will be used to provide fellowships to full-time students in good standing enrolled in the MBA Program in the Mays Business School.”**

Respectfully submitted,

Michael K. Young  
President

**Approval Recommended:**

**Approved for Legal Sufficiency:**

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John Sharp  
Chancellor

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Ray Bonilla  
General Counsel

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Billy Hamilton  
Executive Vice Chancellor and  
Chief Financial Officer

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Maria L. Robinson  
Chief Investment Officer and Treasurer



Agenda Item No.

## **AGENDA ITEM BRIEFING**

**Submitted by:** Michael K. Young, President  
Texas A&M University

**Subject:** Authorization to Establish a Quasi-Endowment Entitled the “Magnolia Tea Endowed Scholarship”

### **Proposed Board Action:**

Authorize the president of Texas A&M University (Texas A&M) to establish a quasi-endowment entitled the “Magnolia Tea Endowed Scholarship.”

### **Background Information:**

Authority is requested to establish a new quasi-endowment account with a transfer of funds from existing Texas A&M University Health Science Center (TAMHSC) local accounts. This quasi-endowment would be made possible through contributions from private and public donations during TAMHSC’s annual Magnolia Tea event. Scholarships would be awarded to College of Medicine students in good standing who are pursuing an MD degree. Recipients will be selected annually by a committee of faculty and/or staff of the College of Medicine in accordance with university policy on the basis of academic achievement, extra-curricular activities and financial need. Applicants will be asked to answer an essay question that is determined by that year’s committee.

### **A&M System Funding or Other Financial Implications:**

The “Magnolia Tea Endowed Scholarship” quasi-endowment account would initially be created with a transfer of over \$50,000 from existing TAMHSC accounts (#530034 and #212030). Distributions from the quasi-endowment will be used to provide scholarships to qualified students pursuing an MD degree at TAMHSC College of Medicine.

Agenda Item No.

**TEXAS A&M UNIVERSITY**

Office of the President

October 2, 2015

Members, Board of Regents  
The Texas A&M University System

Subject: Authorization to Establish a Quasi-Endowment Entitled the “Magnolia Tea Endowed Scholarship”

I recommend adoption of the following minute order:

**“The Board of Regents of The Texas A&M University System authorizes the president of Texas A&M University to establish a quasi-endowment entitled the ‘Magnolia Tea Endowed Scholarship.’ The account will be funded by a transfer of funds from existing Texas A&M University Health Science Center accounts. Payout distributions from the quasi-endowment will be used to provide scholarships to qualified students pursuing an MD degree at Texas A&M University Health Science Center College of Medicine.”**

Respectfully submitted,

Michael K. Young  
President

**Submission Recommended:**

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Paul E. Ogden, M.D.  
Interim Executive Vice President & Acting CEO  
Texas A&M University Health Science Center

**Approval Recommended:**

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John Sharp  
Chancellor

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Billy Hamilton  
Executive Vice Chancellor and  
Chief Financial Officer

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Maria L. Robinson  
Chief Investment Officer and Treasurer

**Approved for Legal Sufficiency:**

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Ray Bonilla  
General Counsel

Agenda Item No.

## **AGENDA ITEM BRIEFING**

**Submitted by:** Michael K. Young, President  
Texas A&M University

**Subject:** Authorization to Establish a Quasi-Endowment Entitled “Lauren D. Murphy '85 and Michael J. Baker '85 Business Honors Scholarship Quasi-Endowment”

### **Proposed Board Action:**

Authorize the president of Texas A&M University (Texas A&M) to establish a quasi-endowment entitled “Lauren D. Murphy '85 and Michael J. Baker '85 Business Honors Scholarship Quasi-Endowment” to provide scholarships to full-time students in good standing enrolled in the Business Honors Program and pursuing an undergraduate degree in the Mays Business School at Texas A&M.

### **Background Information:**

The Texas A&M Foundation has received a gift from Ms. Lauren D. Murphy and Mr. Michael J. Baker to establish a \$100,000 “Lauren D. Murphy '85 and Michael J. Baker '85 Business Honors Scholarship” for full-time students in good standing enrolled in the Business Honors Program and pursuing an undergraduate degree in the Mays Business School. The \$100,000 gift from Ms. Murphy and Mr. Baker is required to be matched by the Mays Business School. Funds in the amount of \$100,000 from the Mays Business School Center for Executive Development will be used to match the gift from Ms. Murphy and Mr. Baker.

It is recommended by Mr. James Laird, Assistant Dean for Finance and Administration, Mays Business School, that the matching funds be used to establish a quasi-endowment in the amount of \$100,000 to be invested with the System Endowment Fund. Like the gift held at the Texas A&M Foundation, income generated from this quasi-endowment will be used to provide scholarships to full-time students in good standing enrolled in the Business Honors Program and pursuing an undergraduate degree in the Mays Business School.

### **A&M System Funding or Other Financial Implications:**

The \$100,000 in matching funds from the Mays Business School will come from proceeds of the Center for Executive Development, account 250703.

Agenda Item No.

**TEXAS A&M UNIVERSITY**

Office of the President

October 2, 2015

Members, Board of Regents  
The Texas A&M University System

Subject: Authorization to Establish a Quasi-Endowment Entitled “Lauren D. Murphy ’85  
and Michael J. Baker ’85 Business Honors Scholarship Quasi-Endowment”

I recommend adoption of the following minute order:

**“The Board of Regents of The Texas A&M University System authorizes the president of Texas A&M University to establish a quasi-endowment in the amount of \$100,000 entitled the ‘Lauren D. Murphy ’85 and Michael J. Baker ’85 Business Honors Scholarship Quasi-Endowment.’ Endowment earnings from the quasi-endowment will be used to provide scholarships to full-time students in good standing enrolled in the Business Honors Program and pursuing an undergraduate degree in the Mays Business School.”**

Respectfully submitted,

Michael K. Young  
President

**Approval Recommended:**

**Approved for Legal Sufficiency:**

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John Sharp  
Chancellor

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Ray Bonilla  
General Counsel

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Billy Hamilton  
Executive Vice Chancellor and  
Chief Financial Officer

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Maria L. Robinson  
Chief Investment Officer and Treasurer

Agenda Item No.

**AGENDA ITEM BRIEFING**

**Submitted by:** Steven H. Tallant, President  
Texas A&M University-Kingsville

**Subject:** Approval of Revised Mission Statement, and Authorization to Provide Notification to the Texas Higher Education Coordinating Board

**Proposed Board Action:**

Approve the revised mission statement for Texas A&M University-Kingsville (Texas A&M-Kingsville) and authorize notification to the Texas Higher Education Coordinating Board.

**Background Information:**

As provided by [19 Texas Administrative Code, Chapter 5, Subchapter B, Role and Mission, Tables of Programs, Course Inventories](#) and [System Policy 03.02, Academic Mission Statements and Tables of Programs](#), the Board of Regents shall approve revisions to an institution's mission statement.

The revised mission statement is in response to the completion of Texas A&M-Kingsville's 2015 strategic planning process. The framework for the new strategic plan was completed on August 6, 2015 after a four-month intensive strategic planning process. The change in the mission is reflective of an emphasis on the university core values of excellence, integrity, opportunity, discovery and service, not reflected in the prior mission.

A copy of Texas A&M-Kingsville's existing mission statement and the revised version are attached.

**A&M System Funding or Other Financial Implications:**

There are no funding implications for this request.

Agenda Item No.

**TEXAS A&M UNIVERSITY-KINGSVILLE**

Office of the President

August 28, 2015

Members, Board of Regents  
The Texas A&M University System

Subject: Approval of Revised Mission Statement, and Authorization to Provide Notification to  
the Texas Higher Education Coordinating Board

I recommend approval of the following minute order:

**“The Board of Regents of The Texas A&M University System  
approves the revised Mission Statement for Texas A&M University-  
Kingsville as shown in Exhibit .**

**The Board also authorizes notification of Texas A&M University-  
Kingsville’s revised Mission Statement to the Texas Higher Education  
Coordinating Board.”**

Respectfully submitted,

Steven H. Tallant, President

**Approval Recommended:**

**Approved for Legal Sufficiency:**

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John Sharp  
Chancellor

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Ray Bonilla  
General Counsel

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Billy Hamilton  
Executive Vice Chancellor and  
Chief Financial Officer

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James R. Hallmark, Ph.D.  
Vice Chancellor for Academic Affairs

## **REVISED MISSION STATEMENT**

**INSTITUTION:** Texas A&M University-Kingsville

### **MISSION**

The mission of Texas A&M University-Kingsville is to enrich lives through education, discovery, and service in south Texas and beyond.

### **VISION**

Texas A&M University-Kingsville is committed to being a renowned, diverse community of learners and innovators.

**EXISTING  
MISSION STATEMENT**

**INSTITUTION: Texas A&M University-Kingsville**

**MISSION**

The mission of Texas A&M University-Kingsville is to develop well-rounded leaders and critical thinkers who can solve problems in an increasingly complex, dynamic and global society. Located in South Texas, the university is a teaching, research, and service institution that provides access to higher education in an ethnically and culturally diverse region of the nation. Texas A&M University-Kingsville offers an extensive array of baccalaureate and master's degree programs and selected doctoral and professional degrees in an academically challenging, learner-centered and caring environment where all employees contribute to student success.



## **REVISED MISSION STATEMENT (WITH ANNOTATIONS)**

**INSTITUTION: Texas A&M University-Kingsville**

### **MISSION**

The mission of Texas A&M University-Kingsville is to ~~develop well-rounded leaders and critical thinkers who can solve problems in an increasingly complex, dynamic and global society. Located in South Texas, the university is a teaching, research, and service institution that provides access to higher education in an ethnically and culturally diverse region of the nation. Texas A&M University-Kingsville offers an extensive array of baccalaureate and master's degree programs and selected doctoral and professional degrees in an academically challenging, learner-centered and caring environment where all employees contribute to student success.~~enrich lives through education, discovery, and service in south Texas and beyond.

### **VISION**

Texas A&M University-Kingsville is committed to being a renowned, diverse community of learners and innovators.

Agenda Item No.

**AGENDA ITEM BRIEFING**

**Submitted by:** Cynthia Teniente-Matson, President  
Texas A&M University-San Antonio

**Subject:** Approval of a New Master of Arts Degree Program with a Major in Marriage and Family Therapy, and Authorization to Request Approval from the Texas Higher Education Coordinating Board

**Proposed Board Action:**

Approve the establishment of a new degree program at Texas A&M University-San Antonio (A&M-San Antonio) leading to a Master of Arts (M.A.) in Marriage and Family Therapy, authorize the submission of this degree program to the Texas Higher Education Coordinating Board (THECB) for approval and certify that all applicable THECB criteria have been met.

**Background Information:**

A&M-San Antonio proposes the establishment of an M.A. in Marriage and Family Therapy designed to prepare individuals in the diagnosis and treatment of cognitive, affective, and behavioral domain disorders, both mental and emotional, within the context of marriage and family systems. A&M-San Antonio currently offers an M.A. in Counseling and Guidance with a concentration in Marriage and Family Therapy. The proposed new degree will make use of current faculty and many of the existing courses to develop the program.

The demographic composition of Bexar County and the surrounding area presents a compelling case for an M.A. in Marriage and Family Therapy that addresses the social, economic, and military issues of the area. The U.S. Armed Forces has numerous facilities in San Antonio and a large population of active duty and retired military personnel and their families. The military lifestyle and experience result in unique circumstances that impact families. Thus, there is a significant demand for family therapists. A specific emphasis related to working with military families will be addressed within the program. Students will acquire new and effective approaches to provide counseling services that address the needs unique to this population.

Because of the economic development of San Antonio and South Texas, there is a need to provide additional educational opportunities for a growing population. Bexar County reports a population with a high poverty rate and the proposed program will provide an educational opportunity for this population and, in turn, be trained to provide mental health services in an underserved area.

**A&M System Funding or Other Financial Implications:**

There are minimal funding implications associated with the establishment of this program. The proposed new program is based, in large part, on existing courses and faculty resources. Revenue from reallocated faculty salaries, and designated tuition and formula funding for years three through five will provide sufficient funds to support the program.

Agenda Item No.

**TEXAS A&M UNIVERSITY-SAN ANTONIO**

Office of the President

June 5, 2015

Members, Board of Regents  
The Texas A&M University System

Subject: Approval of a New Master of Arts Degree Program with a Major in Marriage and Family Therapy, and Authorization to Request Approval from the Texas Higher Education Coordinating Board

I recommend adoption of the following minute order:

**“The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at Texas A&M University-San Antonio leading to a Master of Arts in Marriage and Family Therapy.**

**The Board also authorizes submission of Texas A&M University-San Antonio’s new degree program request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.”**

Respectfully submitted,

Cynthia Teniente-Matson  
President

**Approval Recommended:**

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John Sharp  
Chancellor

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Billy Hamilton  
Executive Vice Chancellor and  
Chief Financial Officer

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James R. Hallmark, Ph.D.  
Vice Chancellor for Academic Affairs

**Approved for Legal Sufficiency:**

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Ray Bonilla  
General Counsel

**Texas A&M University-San Antonio**

Master of Arts  
with a major in Marriage and Family Therapy  
(CIP 51.1505.00)

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**Program Review Outline**

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**BACKGROUND & PROGRAM DESCRIPTION**

Administrative Unit: The Department of Counseling, Health and Kinesiology within the College of Education and Human Development

Texas A&M-San Antonio's (A&M-San Antonio) mission statement, regarding its role in empowering students through innovative and challenging programs, dynamic teaching, scholarship, research, and public service that inspire graduates to lifelong learning and responsible global citizenship, makes A&M-San Antonio a particularly appropriate institution to address a void in post-secondary educational opportunities by implementing a Master of Arts (M.A.) in Marriage and Family Therapy.

**Program Objectives**

The educational objectives of this M.A. in Marriage and Family Therapy Program reflect the competencies of the accrediting agency, the Council for Accreditation of Counseling and Related Educational Programs (CACREP), from which the program will seek accreditation.

**Degree Requirements**

The proposed M.A. in Marriage and Family Therapy will require 60 semester credit hours and prepare students to become Licensed Marriage and Family Therapists in Texas.

In addition to the need for preparing individuals to provide marriage and family therapy, a specific emphasis related to working with families impacted by a military experience will be addressed. Marriage and family therapists need new and more effective approaches to provide counseling services that address the relational, transitional, and mental health needs of a large population of active duty and retired military personnel and their families. The A&M-San Antonio President's Circle's mission statement indicating that "Texas A&M University - San Antonio is a university of choice – uniquely military embracing – known throughout San Antonio to produce students of the highest quality" indicates that A&M-San Antonio is positioned to provide an M.A. in Marriage and Family Therapy with a military emphasis and is well-prepared to meet the educational challenges involved in the development of such a program.

The proposed implementation date is fall 2016.

A&M-San Antonio certifies that the proposed new degree program meets the criteria under 19 Texas Administrative Code, Section 5.45 in regards to need, quality, financial and faculty resources, standards and costs. New costs during the first five years will not exceed \$2 million.

**I. NEED**

**A. Employment Opportunities**

According to the 2014-2015 Occupational Outlook Handbook (OOH) published by the Bureau of Labor Statistics, United States Department of Labor, "employment of mental

health counselors and marriage and family therapists is projected to grow 29 percent from 2012 to 2022, much faster than the average for all occupations. Growth is expected in both occupations as more people have mental health counseling services covered by their insurance policies.”

## **B. Projected Enrollment**

Enrollment in A&M-San Antonio’s existing M.A. in Counseling and Guidance has increased from 167 students in fall 2009 to 291 students in fall 2014, which indicates that there is student demand for counseling programs. A&M-San Antonio anticipates that 10 students will enroll in the M.A. in Marriage and Family Therapy in the first year following implementation (2016-2017 academic year). In the second and subsequent years, the university has set an enrollment goal of 20 new students per year. These modest enrollment projections are used as the basis for the financial costs and funding forecasts included below. Given the non-traditional nature of A&M-San Antonio’s students, it is anticipated that most students will complete the required coursework and clinical experiences within five years of starting the program.

## **C. Existing State Programs**

The proposed M.A. in Marriage and Family Therapy will address a number of educational needs in San Antonio and the South Texas region. Because of the economic development of San Antonio and South Texas, there is a growing need for a new program in Marriage and Family Therapy. Yet, there is only one master’s program in Marriage and Family Therapy in San Antonio, and it is offered by St. Mary’s University, a private institution. Texas A&M University-Central Texas, Texas Tech University, Texas Woman’s University, and the University of Houston-Clear Lake are the only four public universities that offer a master’s in Marriage and Family Therapy. Texas A&M University-Corpus Christi and Texas State University offer a master’s in Counseling with a Marriage and Family track.

# **II. QUALITY & RESOURCES**

## **A. Faculty**

Courses for the M.A. in Marriage and Family Therapy will be taught by existing faculty within A&M-San Antonio’s Counseling and Guidance program. Four current faculty will serve as core faculty along with four support faculty.

Existing faculty members will be partially reassigned to teach in the proposed program. Faculty who are ‘reassigned’ to this program will continue to teach courses in existing degree programs. As such, A&M-San Antonio has adequate faculty resources to support the new program.

## **B. Program Administration**

The proposed M.A. in Marriage and Family Therapy will be offered by the Department of Counseling, Health and Kinesiology within the College of Education and Human Development. The current organizational structure in the College of Education and Kinesiology is sufficient for the effective administration of the program. No additional administration costs are anticipated.

### C. Other Personnel

The program will use current administrative and office staff in the Department of Counseling, Health and Kinesiology.

### D. Supplies, Materials

Supplies and materials are estimated at \$36,000 for the five-year period.

### E. Library

The relatively new University Library at A&M-San Antonio is working actively with faculty to identify needed resources to support existing and planned programs. The library has a number of owned, subscribed, and shared resources available to support the M.A. in Marriage and Family Therapy. New costs are estimated at \$15,000 for the first five years.

### F. Equipment, Facilities and IT Resources

Classes will be held in existing classrooms at the Brooks City-Base Campus. A counseling clinic complete with audio/video equipment has already been added to Brooks City Base. In the beginning of the program, the clinic at Brooks City Base will be used to provide students with a supervised clinical experience. Additional space for a clinic specifically designed for the marriage and family therapy is planned. New costs attributed to the program are \$45,000.

### G. Accreditation

The university plans to pursue accreditation by CACREP upon implementation of this program. Accreditation costs are estimated at \$14,000.

## III. NEW 5-YEAR COSTS & FUNDING SOURCES

| NEW FIVE-YEAR COSTS                  |                  | SOURCES OF FUNDING               |                    |
|--------------------------------------|------------------|----------------------------------|--------------------|
| Faculty                              | \$227,500        | Formula Income                   | \$150,136          |
| Program Administration               |                  | Statutory Tuition                | \$228,750          |
| Graduate Assistants                  |                  | Reallocation                     |                    |
| Clerical/Staff                       |                  | Designated Tuition               | \$425,795          |
| Supplies & Materials                 | \$36,000         | Other Funding:                   |                    |
| Library                              | \$15,000         | Graduate Tuition                 | \$228,750          |
| Equipment, Facilities & IT Resources | \$45,000         |                                  |                    |
| Other: CACREP Accred.                | \$14,000         |                                  |                    |
| <b>Estimated 5-Year Costs</b>        | <b>\$337,500</b> | <b>Estimated 5-Year Revenues</b> | <b>\$1,033,431</b> |

**AGENDA ITEM BRIEFING**

**Submitted by:** Cynthia Teniente-Matson, President  
Texas A&M University-San Antonio

**Subject:** Establishment of the Institute for Water Resources Science and Technology

**Proposed Board Action:**

Establish the Institute for Water Resources Science and Technology (Institute) at Texas A&M University-San Antonio (A&M-San Antonio).

**Background Information:**

Securing adequate supplies of fresh water for the state of Texas requires advances in (1) technology on water treatment, storage, and distribution, and on developing integrated water-energy-land use models for sustainable development, (2) law and policy for equitable and sustainable use of water, and (3) the creation of human capital for managing water supplies, and providing outreach to Texans on reducing, reusing, and recycling water. A&M-San Antonio intends to create an Institute for Water Resources Science and Technology that brings together scientists, planning and management experts, and policy analysts to forge workable solutions to water resource issues of San Antonio and South Texas, and gradually expands the scope of its work to the whole state. The Institute will also support workforce training needs of the region by providing research and training opportunities to students and faculty in two new proposed academic programs that lead to bachelor's and master's degrees in Water Resources Science. Preliminary consultations have been concluded with agencies of The Texas A&M University System, the San Antonio Water Supply Authority, the San Antonio River Authority as well as local water industry leaders who all have expressed unanimous support for the formation of the proposed Institute and the associated research program.

**A&M System Funding or Other Financial Implications:**

A Chancellor's Research Initiative (CRI) grant was awarded for the recruitment of an Institute director and start-up, thus, initial support for the Institute for a period of one year has been secured. A total of \$785,000 was approved through the CRI for FY 2016. Initially, one Institute director, a senior faculty member with an established funded research program, and three post-doctoral fellows will be recruited as Institute personnel.

The Institute's personnel will seek grants and sponsored research funding from local, state, and federal agencies, foundations, and private clients interested in solutions to questions related to the supply and treatment of water. In subsequent years a variety of funding sources will be accessed. By the end of the first or second year the institute's research program is expected to be fiscally self-sufficient, with grants and contracts funding the Institute's research operations.

Agenda Item No.

**TEXAS A&M UNIVERSITY-SAN ANTONIO**

Office of the President

August 14, 2015

Members, Board of Regents  
The Texas A&M University System

Subject: Establishment of the Institute for Water Resources Science and Technology

I recommend adoption of the following minute order:

**“The Institute for Water Resources Science and Technology is hereby established as an organizational unit of Texas A&M University-San Antonio within the Department of Science and Mathematics.”**

Respectfully submitted,

Cynthia Teniente-Matson  
President

**Approval Recommended:**

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John Sharp  
Chancellor

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Billy Hamilton  
Executive Vice Chancellor and  
Chief Financial Officer

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James R. Hallmark, Ph.D.  
Vice Chancellor for Academic Affairs

**Approved for Legal Sufficiency:**

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Ray Bonilla  
General Counsel



**TEXAS A&M UNIVERSITY-SAN ANTONIO**  
Institute for Water Resources Science and Technology

**Proposal**

**1. Rationale for the creation of the center or institute**

On July 10, 2015, The Texas A&M University System's (A&M System) Chancellor John Sharp approved a Chancellor's Research Initiative (CRI) for water resources science and technology at Texas A&M University-San Antonio (A&M-San Antonio). The Institute for Water Resources Science and Technology (Institute) at A&M-San Antonio is proposed to support that initiative.

Opportunities for research and the need for a collaborative approach to the myriad of issues with water resources top the list of reasons why A&M-San Antonio has proposed the Institute. Since becoming President of A&M-San Antonio less than six months ago, Dr. Cynthia Matson has responded to an outpouring of interest and support by the San Antonio community for water science and technology research and education. Two community-led water summits involving leaders of San Antonio industry, business, development, and research institute sectors were held for the express purpose of discussing the A&M-San Antonio water science research and education initiative and institute formation (a listing of some of these leaders is presented in a later section). During one summit, Robert Shemwell, principal of an international architecture firm known for award-winning water efficient community design and headquartered in San Antonio, commented, "Houston is known for the energy industry, Dallas for finance and telecommunications, Austin has its high tech, but here in San Antonio we are known worldwide for water innovation. We need a university to support us with water research and training of our water workforce. We lack that now and are excited Texas A&M University-San Antonio is here and recognizes the opportunity and need."

Beyond the general expression of opportunity and need by local public water agency, business, and industry leaders, Abengoa Water is seeking an alignment with A&M System institutions through the proposed institute. Abengoa Water, a Spanish engineering company, specializes in water infrastructure/waste-water treatment and desalination and is the sole purveyor of a major water supply pipeline and water treatment facility in San Antonio. Institute efforts would be applied in nature and of immediate application to Abengoa Water's operation.

In addition, workforce development training in the area of water treatment is being sought by Abengoa Water. The new Institute would engage the Texas A&M Engineering Extension Service (TEEX) in course delivery and use of the existing mobile water treatment and quality testing units that have the capacity to provide training opportunity and research/demo platforms. Other strategic alignments and collaborative opportunities for research and student training are also fueling interest in the Institute and A&M-San Antonio. These include immediate opportunities with the Southwest Research Institute, San Antonio Water System, and the National Science Foundation Funded Research Coordination Network for Climate, Energy, Environment and Engagement in Semiarid Regions.

## **Institute Overview**

The Institute will be a center of research, learning, and expertise on issues related to water resources science, technology, policy, and management, carrying out its work in the public interest. The initial focus will be on water resources issues of San Antonio and South Texas, expanding the scope of coverage over the next five years as appropriate through support from and in collaboration with the Texas A&M Engineering Experiment Station (TEES), its Texas Center for Applied Technology, Texas A&M AgriLife Research & Extension Service, and other A&M System research and education units.

Securing adequate supplies of fresh water for the state of Texas requires advances in (1) technology on water treatment, storage, and distribution, (2) developing integrated water-energy-land use models for sustainable development, (3) law and policy for equitable and sustainable use of water, and (4) the creation of human capital for managing water supplies and providing outreach to Texans on reducing, reusing, and recycling water. The Institute will support scientific, technological, and policy studies related to such water resources issues as well as education and workforce attainment of students. In addition, water education efforts will focus on local veterans, due to the unique nature of the A&M-San Antonio student population comprised of almost 17% veterans and the huge opportunity with the San Antonio military base and medical complex to do veteran-oriented training.

Lack of fresh water is among the top global risks, with much of the world's population already living in areas having insufficient or impaired supplies. It is not just the risk of too little drinking water that is cause for concern. Water, food, and energy are all connected. Together they drive economies and livability worldwide. Thus, while the immediate focus of A&M-San Antonio will be on the research of immediate application in San Antonio's sizable blue economy, any research relevant to this arid region of Texas may have global significance.

Key initial research areas will be on the beneficial use, reuse, and recycling of wastewater, and water distribution. These areas align well with the needs of potential partners, Abengoa Water and San Antonio Water System. Work will be focused on applied research developing water technologies and systems that will help enhance water security in Texas and beyond. Collaborations with A&M System agencies will efficiently utilize A&M System's resources, ensure against duplication, and extend system-wide opportunities into the huge San Antonio water technology market. Students will benefit as well by participating in research opportunities that prepare them for entry to the local blue workforce.

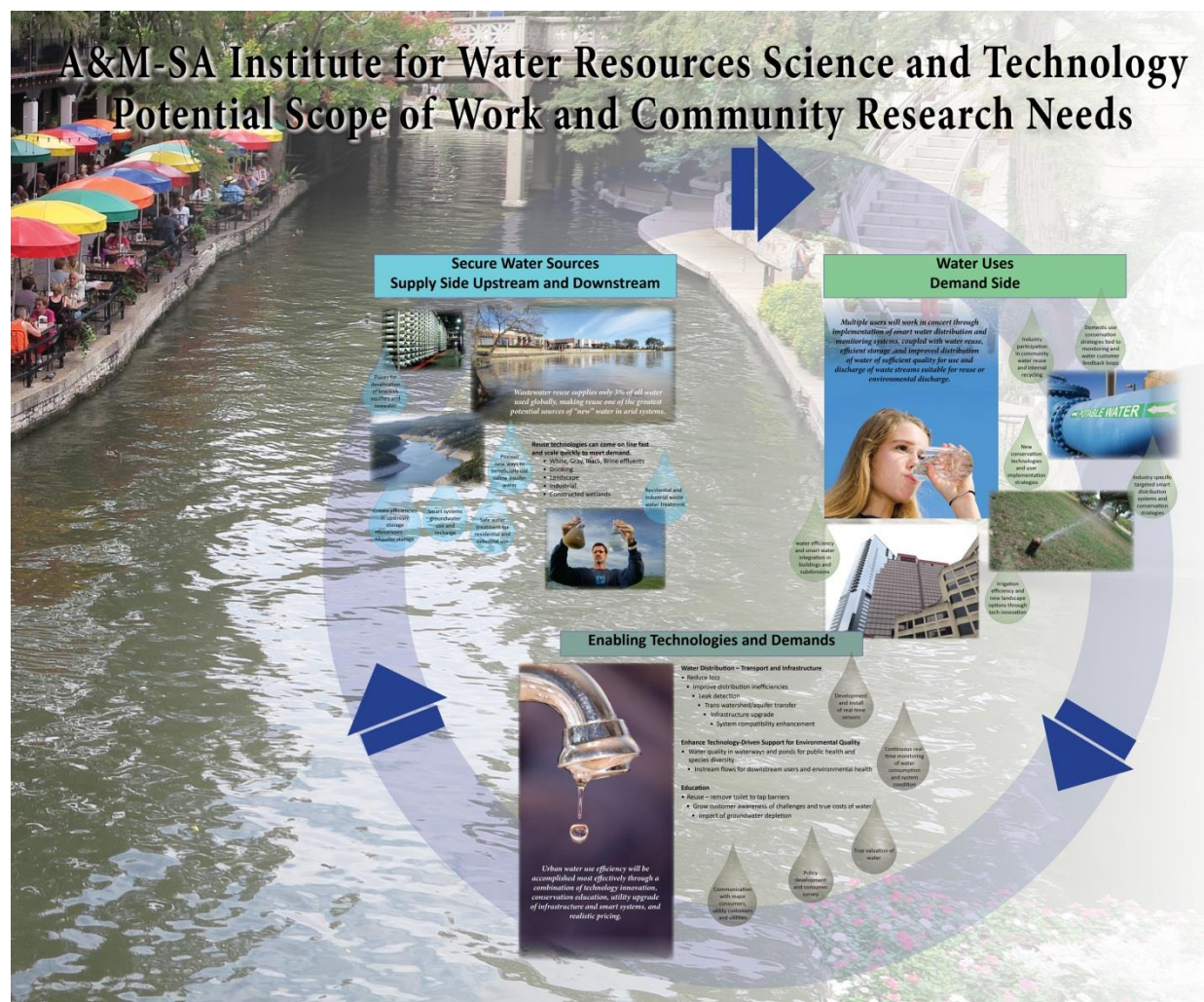
With less than 3% of water being reused or recycled globally, water reuse can become the new global supply source. There is considerable research opportunity to help attain such a goal (e.g., reuse already constitutes up to 75% of all water usage in Israel). Because there are sociological barriers to water reuse in the U.S., achieving progress will depend on a combination of research driving advanced treatment technologies and demonstrations combined with public outreach and education. A&M-San Antonio is interested in and believes there is considerable opportunity locally for translational research on the reuse, transport, and storage of white, grey and black water (terms for varying degrees of pollution in wastewater), from municipal and industrial waste streams.

Further research opportunity for reuse lies with industrial waste streams. Water scarcity and increasing regulatory requirements are driving a push to water reuse in industry. This is creating

opportunity for funding research on methods, equipment, services, and systems for distribution and storage to meet the varied and often highly specialized water treatment needs of numerous industries.

The oil and gas industry offers the opportunity and potential resources for research in industrial water reuse and use of new water supplies. Oil and gas wells often produce more water than oil, and so it is the wells in the Eagle Ford shale area of South Texas that both use and produce considerable amounts of water during hydrologic fracturing. Considerable expense is associated with obtaining and transporting water to be used in hydrologic fracturing as well as with disposing of the contaminated water produced from drilling. As a result, there is considerable effort and spending now underway by the industry to develop technologies to recycle this water. With more stringent regulation and increasing water scarcity, these companies have compelling reasons to become more efficient with their water management. This provides opportunity and potential resources for A&M-San Antonio to engage with these industry partners in the reuse of water in an area that could have considerable application worldwide.

Water summit participants offered a wide range of activities for the proposed Institute when quizzed by President Matson. The following infographic displays those needs and opportunities for research, demonstration, and applied technical support as described.



Finally, work led by Dr. Rudolph Rosen of the Meadows Center for Water and the Environment involving numerous partnering organizations and funders recently initiated development of a water technology roadmap intended to help guide Texas toward global leadership in water technology and sustainable use. By invitation, 100 key thought leaders in the water sector from throughout Texas were brought together to help lay that groundwork. A consensus emerged, sounding an alarm that Texas is rapidly approaching a water crisis reflecting issues of supply, use, and quality that demand immediate effort to ensure sustainable and equitable access. They described a pathway to help solve Texas' water problems that emphasized speeding the development of water technology from lab, to market, to application.

Creation of the A&M-San Antonio Institute for Water Resources Science and Technology follows guidance delivered in that recent forum. Research proposed for the Institute is needed to drive what forum participants called "water use optimization." Specifically, they stated that *"increased water reuse, such as use of gray water and rainwater harvesting should be expanded and supported through bringing new technologies to market. In addition new markets for water residuals should be created, such as beneficial uses of saline waters and brine, gray water, and byproducts from water processing."*

### **Texas A&M University-San Antonio Faculty and Collaborations**

Key researchers who would be associated with the Institute include faculty at A&M-San Antonio as well as faculty and other researchers at the A&M System's universities and agencies. Additional collaborators could come from research institutes and industries in the San Antonio area and beyond, with the designation of affiliation to the Institute based on the institution of origin and relevancy of research to the mission and goals of the Institute.

#### A&M-San Antonio Faculty

*Rudolph Rosen, Ph.D., Research Professor, Meadows Center for Water and the Environment and Director, Conservation Leadership Initiative, Texas State University (prospective A&M System Chancellor's Research Initiative hire)*

Rudolph "Rudy" Rosen, Ph.D., is a former Director of the Fisheries, Wildlife and Coastal Resources Department for Texas Parks and Wildlife, where he managed one of the largest aquatic systems management and research programs and research fleets in the country. He was also Executive Director of Oregon Department of Fish and Wildlife, where he served two governors in their cabinet for the environment. He has had top executive responsibility for science-driven research and applied management organizations up to \$100+ million annual, 1,400+ staff, and 100+ facilities in size. He has been executive director and regional director of three of the largest international and national nonprofit science-driven conservation organizations. At one of these, Ducks Unlimited, he was responsible for managing 400-500 water research, engineering, and resource inventory projects annually in western states, constituting \$130 million in total funds raised and involving over 2,000 agreements annually with over 700 federal, state, and private partners-funders. Work included some of the largest coastal ecosystem restoration projects ever attempted on the Pacific Coast and the largest wetlands water resource inventory ever undertaken in northern climates, a \$42+ million grant-funded project assessing up to 30 million acres of boreal landscape per year in western Canada and Alaska, as well as areas subject to sea level rise using analytical models developed by his staff. He also managed workgroups restoring water resources in western states' salt basins and

freshwater habitats, working closely with agriculture interests on water, such as California's rice growers, and state and federal water project managers in California.

Most recently he has been responsible for managing a water education program focused on integrating new mobile and interactive technologies into youth education curricula about water in partnership with the Harte Research Institute for Gulf of Mexico Studies at Texas A&M University-Corpus Christi (A&M-Corpus Christi). This project formed the basis for the Texas aquatic science project, a comprehensive curriculum for water and aquatic sciences that has risen to the top of Google searches as a resource for "aquatic science." In the past year, he also has been working on collaborative water technology research opportunities, including involving 100 top leaders in Texas' water industry, university, and government seeking consensus on a water technology roadmap for Texas. From that work he published a plan for water technology in Texas titled *Report and Path Forward: Texas Water Technology Roadmap Forum*.

He has written over 500 articles, presentations, testimony, and blogs on water and natural resource-related policy, science, and organization management, including writing a regular column on water-related science and policy for over a decade in a national magazine. Dr. Rosen has been appointed to over 130 water and natural resource-related boards, commissions, and committees. He has often appeared before the U.S. Congress, state legislative bodies, and regulatory agencies to testify on water-related resource matters. He is experienced in all areas of fundraising, including the acquisition of sponsored research grants, and was responsible for the largest fundraiser for wildlife conservation in the world, an annual \$8.3 million event. Recent publications include two peer-reviewed textbooks published by the Texas A&M University Press: a book on fundraising management called *Money for the Cause: A Complete Guide to Event Fundraising*, and a textbook and curriculum for middle and high school students on water sciences called *Texas Aquatic Science*.

*Open Recruitment, Ph.D., Research Professor*

A&M-San Antonio has included funding to hire an additional tenure track/tenured faculty member having academic training, practical experience, and a record of research on water science and technology.

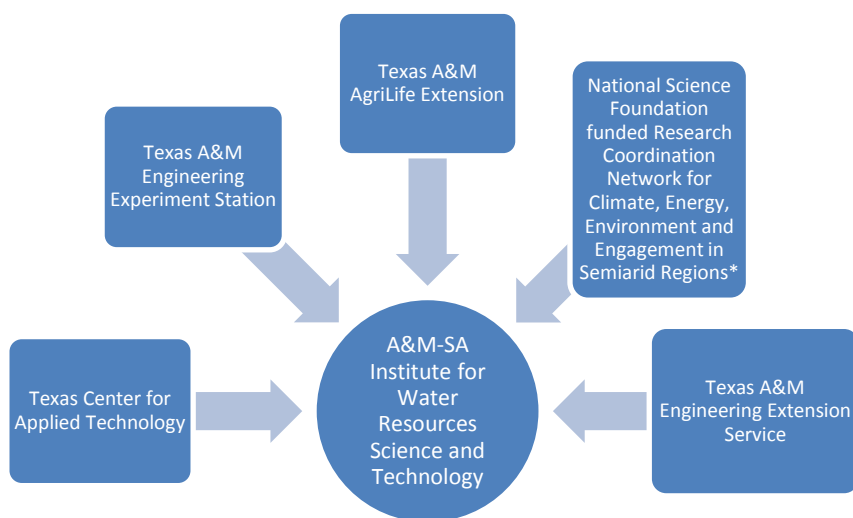
*Brenda Rushing, Ph.D., Assistant Professor of Biology, Texas A&M University-San Antonio*

Dr. Rushing's microbiology research interest involves studying the molecular biology of bacterial responses to the environment. Her current work focuses on two areas: 1) water quality studies on the impact of water input and removal of bacteria in aquifer storage and recovery (ASR) systems, and 2) responses of photosynthetic bacteria to differences in light quality and intensity. Prior to coming to A&M-San Antonio, Dr. Rushing most recently worked in research and development in the diagnostics industry, developing detection techniques for infectious diseases and also for bacteria in the food supply. Her unique blend of academic and industrial microbiology experience offers expertise in the detection of organisms in various complex sample types, including water.

*J. Rodolfo Valdez Barillas, PhD. Assistant Professor of Biology, Texas A&M University-San Antonio*

Dr. Valdez Barillas' research experience includes aquatic insects' ecology, plant toxicity and ecological interactions. Recently he developed a field ecology undergraduate teaching and research curriculum in three areas: plant ecology, plant-wildlife interactions and aquatic insects. Current plant research includes: the effect of surfactant on Texas native seedlings germination and root development using root boxes. Plant-wildlife research includes: surveys of wildlife at different ecological sites near water sources. Aquatic insect research includes: aquatic insect surveys to monitor water quality in the San Antonio River. All work involves A&M-San Antonio and Alamo Colleges students in collaboration with Mitchell Lake Audubon Center, San Antonio River Authority, local A&M System agencies, and private land owners.

### A&M System Collaborations<sup>1</sup>



### Community and Regional Collaborations

The water summits convened by President Matson and led by community leaders have amply demonstrated support for collaboration with local and regional business, industry, government agencies, nonprofit organizations, private grant-making foundations, community colleges, research institutes, and other universities.

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<sup>1</sup> The National Science Foundation funded Research Coordination Network for Climate, Energy, Environment and Engagement in Semiarid Regions. RCN-CE3SAR is composed of the following institutions: Southwest Research Institute in San Antonio; Conrad Blucher Institute, A&M-Corpus Christi; Harte Research Institute for Gulf of Mexico Studies, A&M-Corpus Christi; Center for Research on Environmental Sustainability in Semi-Arid Coastal Areas, Texas A&M University-Kingsville; Caesar Kleberg Wildlife Research Institute, Texas A&M University-Kingsville; Binational Center, Texas A&M International University; Texas Water Resources Institute, Texas A&M University-College Station; Texas Center for Climate Studies, Texas A&M University-College Station; Institute for Science, Technology & Public Policy, Texas A&M University-College Station; Center for Housing and Urban Development, Texas A&M University-College Station; Sub-Tropical Research Center, University of Texas-Brownsville/University of Texas-Pan American, and; Meadows Center for Water and the Environment, Texas State University.



## **2. Impact on education and training of students**

A&M-San Antonio sees the proposed Institute as a conduit for enhancing the blue workforce in San Antonio and South Texas. Through the initiation and support of the Institute, A&M-San Antonio proposes to create one undergraduate and one graduate program in Water Resources Science. These programs will have internships, projects, and thesis requirements providing students ample opportunities for experiential learning and valuable practice skills needed in the water job market. Curricula will be designed with input from water industry leaders and water providers, especially those from the San Antonio community.

Additional training opportunities for students and water industry workforce support may be provided through collaborations with TEEX, thus extending and supporting existing A&M System training resources into San Antonio through the proposed Institute and A&M-San Antonio resources.

Many business and industry leaders have commented during President Matson's water summits that they are already excited about the potential of A&M-San Antonio to help train the existing workforce and supply future needs. Southwest Research Institute and the San Antonio River Authority have also offered access to internship opportunities. Numerous participants in the water summits commented about the applied focus of both the proposed undergraduate and graduate degree programs. They felt this was the kind of training that would best serve the local workforce. The Institute will promote the experiential education of Water Resources Science students by engaging them in sponsored research and internship opportunities. Building ties to local water-related business and industry through cooperative research and seeking student opportunities will form a hallmark of the Institute's approach to fostering blue workforce readiness.

## **3. Sources and future expectations of financial support**

A generous CRI grant was awarded for the recruitment of an Institute director and start-up, thus, initial support for the Institute for a period of at least one year has been secured.

The Institute's personnel will aggressively seek grants and sponsored research funding from local, state, and federal agencies, foundations, and private clients interested in solutions to questions related to the supply and treatment of water. In subsequent years a variety of funding sources will be accessed, including a possible second budgetary request to the A&M System should such resources be made available.

By the end of the first or second year the Institute's research program is expected to be fiscally self-sufficient, with grants and contracts funding research operations. Funding for undergraduate and graduate programs will be financed through A&M-San Antonio general funds, with future graduate student research projects funded variously, but generally, through sponsored research grants and contracts through the Institute.

## **4. Governance and advisory structure**

The Institute will be led by a director who will be an experienced scientist-manager/administrator with significant experience in development and an established track record of directing collaborative applied water-related programs and funded projects, as well as

management of a diversity of personnel, major facilities, and significant budgets. The director will report to the Dean of the College of Arts and Sciences at A&M-San Antonio.

The Institute will receive support and guidance from two advisory groups: a Scientific Advisory Group (SAB) and a Business, Industry and Community Advisory Group. These groups are described below. Scientific Advisory Group

A SAB will be established and comprised of at least five leading scientific experts on water resources science and technology, and at least one representative from TEES, AgriLife Research, and any other participating major A&M System agency or unit. This group will meet twice each year to review scientific progress and provide guidance to enhance and maximize the full potential of the Institute. Each member will serve no more than a five-year term.

#### Business, Industry and Community Advisory Group

Members of the Institute's Business, Industry and Community Advisory Group will be drawn from top community, regional and statewide leaders of water-related industries, businesses, government agencies and organizations, nationally renowned water resources experts, and water utilities such as the San Antonio Water System. This group will meet twice per year or more often should special events warrant receiving additional input or holding discussion relating to Institute support. Special committees of the group may be formed around special topic areas or needs.

Many potential members of this group have already been meeting with Dr. Matson in anticipation of A&M-San Antonio's Institute entry into water research, community outreach, and workforce training.

### **5. Mechanisms for periodic review**

In addition to the regular assessment and feedback from the SAB and the Business, Industry and Community Advisory group that will direct the Institute's work on a regular basis, the Institute's performance and effectiveness will be formally reviewed every five years. An internal self-assessment will precede an assessment by an external independent review team consisting of three water resources experts. Metrics used in assessment will include quality and quantity of research, publications and reports; feedback from governmental agencies and private clients; input from the SAG and Business, Industry and Community Advisory Group; the number of students mentored, and the amount of funding secured for sponsored research during the preceding five-year period. The independent reviewers will also be tasked to confirm that the Institute is focusing on its mission and make any relevant recommendations they choose in their report. The independent reviewers will generate a formal report based on this five-year review for submission to the A&M-San Antonio President.

Water community leaders who are familiar with the proposed Institute through previous outreach to Dr. Matson in the water summits:

#### **Industry and Business**

- Mr. Bartell Zachry, Zachry Interests, Inc.
- Dr. Carl F. Raba, Chairman Emeritus, Raba Kistner
- Mr. Marcus Barrera, Abengoa Water, Director of Business Development



- Mr. Arie Brish, Director, Israel Trade & Economic Office
- Dr. Darrell T. Brownlow, Principal, Intercoastal Inland Services and Carrizo Consulting

#### **Public Water Resource Agencies**

- Mr. Robert R. Puente, President/CEO, San Antonio Water System (SAWS)
- Mr. Steve Graham, Assistant General Manager, San Antonio River Authority (SARA)
- Dr. Darrell T. Brownlow, SARA Board
- Mr. Reed Williams, SAWS Board, former City Councilman
- Mr. Roland Ruiz, General Manager, Edwards Aquifer Authority
- Mr. Carroll Jackson, Chair SAWS Rates Committee
- Mr. Douglas Melnick, Chief Sustainability Officer, City of San Antonio
- Mr. Tim Treviño, Senior Director Strategic Planning, Alamo Area Council of Governments
- Ms. Sandi Wolff, Public Affairs and Communication, San Antonio Water System

#### **Community Development and Public Relations**

- Mr. Alex Hinojosa, Deputy Managing Director, North American Development Bank
- Mr. Sean Garretson, Founder/President, Pegasus Planning and Development
- Mr. Katie Harvey, CEO/Founder, KGB Texas
- Mr. Arthur Emerson, CEO, GRE Creative Communications
- Mr. Carroll Jackson, Senior VP, Morgan Stanley
- Ms. Brenda Vickrey Johnson, CEO, Vickrey and Associates

#### **Research Institutes**

- Mr. Adam Hamilton, President Southwest Research Institute
- Dr. Andrew Sansom, Executive Director, The Meadows Center for Water & Environment
- Dr. Howard Marquise, Advanced Water Treatment, Northwest Vista Community College
- Dr. Luis Cifuentes, Vice President for Research and Commercialization, TAMU-Corpus Christi
- Dr. Jim Wall, Executive Dir., Texas Center for Applied Technology, TAMU System
- Ms. Cindy Wall, Asst. Dir. for Regional Divisions, Texas Engineering Experiment Station, TAMU

#### **Granting Institutions and NGO Supporters**

- Mr. Mike Burke, Chair/Founder, San Antonio Clean Technology Forum
- Ms. Jackie Moczygemba, Executive Director, Ewing Halsell Foundation
- Mr. Scott Storment, Executive Director, Mission Verde Alliance
- Ms. Julia Murphy, Executive Director, Green Spaces Alliance
- Mr. Weir Labatt, San Antonio Water Conservation Advocate

Agenda Item No.

## **AGENDA ITEM BRIEFING**

**Submitted by:** J. Patrick O'Brien, President/CEO  
West Texas A&M University

**Subject:** Authorization to Award an Honorary Degree to Mrs. Nell Foust

### **Proposed Board Action:**

Authorize the President of West Texas A&M University (WTAMU) to award an Honorary Doctor of Business Administration degree to Mrs. Nell Foust.

### **Background Information:**

In accordance with System Policy [11.07, Granting of Honorary Degrees](#), WTAMU submits this request to award an Honorary Doctor of Business Administration to Mrs. Nell Foust. A summary of Mrs. Foust's accomplishments is attached.

This nomination received unanimous support from the College of Business faculty ad hoc committee, as required in the WTAMU Rule 11.07.99.W1, *Granting of Honorary Degrees*.

WTAMU wishes to award an Honorary Doctor of Business Administration degree to Mrs. Foust to acknowledge her outstanding accomplishments and contributions in providing exceptional service in the field of business administration. The leadership and business acumen provided by Mrs. Foust has positively impacted society by enhancing the economic growth of Texas and beyond, by providing employment to numerous men and women, and by supporting numerous charitable and outreach efforts. Advancing society through hard work, investing in business operations, providing opportunities to people that lead to personal and business growth, and investing in the community are all part of the Nell Foust legacy. Mrs. Foust is a pioneering female leader who balanced the roles of wife, mother, and business woman with grace, dignity, and the respect of her peers throughout a distinguished career.

With Board authorization, this degree will be awarded in December 2015 at WTAMU's commencement.

### **A&M System Funding or Other Financial Implications:**

None.

Agenda Item No.

**WEST TEXAS A&M UNIVERSITY**

Office of the President

August 10, 2015

Members, Board of Regents  
The Texas A&M University System

Subject: Authorization to Award an Honorary Degree to Mrs. Nell Foust

I recommend approval of the following minute order:

**“The President of West Texas A&M University is authorized to award  
an Honorary Doctor of Business Administration degree to Mrs. Nell Foust.”**

Respectfully submitted,

J. Patrick O’Brien, President/CEO

**Approval Recommended:**

**Approved for Legal Sufficiency:**

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John Sharp  
Chancellor

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Ray Bonilla  
General Counsel

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Billy Hamilton  
Executive Vice Chancellor and  
Chief Financial Officer

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James R. Hallmark, Ph.D.  
Vice Chancellor for Academic Affairs

## **Nell Foust**

Nell Foust is an iconic woman who was the product of a family of nine children who grew up picking cotton and working from sun up until dark during the Great Depression. Hard work and unquestionable honesty was instilled very early in her life. Nell graduated from Clyde High School in 1944. After high school, she moved to Vernon, Texas where she worked for a dress shop. In short time she became manager of the shop. She met and married Mr. J.W. Foust in her time at Vernon. After their marriage she relocated to Amarillo where Nell worked as a sales clerk and bookkeeper for Kress & Co. in the day and helped J.W. with an emerging print shop company at night. Nell Foust and her husband, J.W., established Foust Printing in 1953. As the business grew, Nell eventually gave up her day job and worked side-by-side with J.W. until his death in 2002.

J.W. and Nell Foust established Foust Printing in 1953, purchased Whitney Company in 1957, purchased Russell Printing Co. in 1979, and established WhitCo Checks, Stamps & Engraving in 1983. For over 50 years, Mrs. Foust has been directly involved with running these multi-million dollar operations. Doing business with over 350 banks and producing commercial printing for large and small businesses all across the country, and some international corporations, the businesses continues to thrive under her watchful care.

The leadership provided by Mrs. Foust has positively impacted society by assisting the economic growth and development of business operations in Texas and beyond via services and interactions, by providing jobs to the men and women that encompass her various business holdings, and by supporting numerous charitable and outreach efforts. Advancing society through hard work, investing in business operations, providing opportunities to people that lead to personal and business growth, and investing in the community are all part of the Nell Foust legacy. Nell Foust is a pioneering female leader that balanced the roles of wife, mother, and business woman with grace, dignity, and the respect of her peers throughout a distinguished career.

Mrs. Foust has been very generous with her financial support and time dedication to many local and national charities including: Kids, Inc., The Salvation Army, Red Cross, First Baptist Church, Girl Scouts of Texas - Oklahoma Plains, AMBUCS, Ronald McDonald House, March of Dimes, Amarillo Prayer Breakfast, Amarillo High School, Presbyterian Children's Home, The Bridge, Turn Center, The Don and Sybil Harrington Discovery Center, West Texas A&M University, and the Amarillo Area Foundation.

The nomination is endorsed by dean Neil Terry, members of the regional business community, and West Texas A&M University College of Business faculty. The eighteen-member faculty committee unanimously voted in favor of her nomination. In their statement of support, the committee affirms "Nell Foust is clearly a leader in the business community that has lived a life of distinguished accomplishment. Her story as a pioneering business woman encompasses the spirit of West Texas A&M University."

Agenda Item No.

## **AGENDA ITEM BRIEFING**

**Submitted by:** Douglas L. Steele, Director  
Texas A&M AgriLife Extension Service

**Subject:** Authorization to Establish a Quasi-Endowment Entitled the “Agricultural and Food Policy Center Excellence Fund”

### **Proposed Board Action:**

Authorize the Director of Texas A&M AgriLife Extension Service (AgriLife Extension) to establish a quasi-endowment entitled the “Agricultural and Food Policy Center Excellence Fund” in the AgriLife Extension’s Agricultural Economics unit.

### **Background Information:**

The Texas Corn Producers Board has entered into an agreement with AgriLife Extension to establish a \$300,000 “Agricultural and Food Policy Center Excellence Fund” in its Agricultural Economics unit to support ongoing applied research and AgriLife Extension educational programs for Texas commodity organizations and producers.

### **A&M System Funding or Other Financial Implications:**

Income generated from the quasi-endowment will be used to further the land-grant mission of extending leading-edge applied research to producers across Texas and the nation.

Agenda Item No.

**TEXAS A&M AGRILIFE EXTENSION SERVICE**

Office of the Director

September 29, 2015

Members, Board of Regents  
The Texas A&M University System

Subject: Authorization to Establish a Quasi-Endowment Entitled the “Agricultural and Food Policy Center Excellence Fund”

I recommend adoption of the following minute order:

**“The Board of Regents of The Texas A&M University System authorizes the Director of Texas A&M AgriLife Extension Service to establish a quasi-endowment entitled the ‘Agricultural and Food Policy Center Excellence Fund.’ The funding will be used in support of the agency’s land-grant mission of extending leading-edge applied research to producers across Texas and the nation.”**

Respectfully submitted,

Douglas L. Steele  
Director

**Approval Recommended:**

**Approved for Legal Sufficiency:**

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John Sharp  
Chancellor

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Ray Bonilla  
General Counsel

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Billy Hamilton  
Executive Vice Chancellor  
and Chief Financial Officer

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Maria L. Robinson  
Chief Investment Officer and Treasurer

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Mark A. Hussey  
Vice Chancellor and Dean  
Agriculture and Life Sciences

Agenda Item No.

**AGENDA ITEM BRIEFING**

**Submitted by:** Douglas L. Steele, Director  
Texas A&M AgriLife Extension Service

**Subject:** Approval of 2016 Stiles Farm Foundation Budget, and Delegation of Authority to Manage and Operate the Stiles Farm to the Director of the Texas A&M AgriLife Extension Service

**Proposed Board Action:**

Approve the 2016 Stiles Farm Foundation Budget, and delegate authority to manage and operate the Stiles Farm to the Director of the Texas A&M AgriLife Extension Service (AgriLife Extension).

**Background Information:**

The Stiles Farm Foundation was established as a self-supporting trust through a bequest in the will of the late Hadley Alva Stiles. The Board of Regents of The Texas A&M University System accepted trusteeship of the foundation as requested in Mr. Stiles' will on September 23, 1961. Since 1985, AgriLife Extension's Director has been responsible for the management and operation of the Stiles Farm although there is no record that the Board of Regents, in its capacity as trustees, has clearly delegated that responsibility to the Director.

The Stiles Farm Foundation consists of 2,716 acres of land adjacent to the town of Thrall and 131 acres near Lake Granger in Williamson County, Texas. A total of 513.5 acres of land is restricted to corpus and can never be sold, mortgaged or disposed of by the trustees.

As outlined in the will, the farm has been operated as a research/demonstration farm utilizing management practices and techniques that are progressive and innovative, but practical so that farmers can identify and incorporate accepted practices into their existing operations.

Under the leadership of AgriLife Extension's Director, researchers with Texas A&M AgriLife Research and AgriLife Extension specialists establish demonstrations where research-proven practices are incorporated into the ongoing farming operation. They are working toward a goal of assisting farmers in obtaining better yields, improved quality and increased efficiency.

The Stiles Farm Foundation further benefits the public service and educational efforts of the agricultural state agencies of the A&M System by applying proceeds from farming production to academic scholarships, local community public service, special events and field demonstrations.

**A&M System Funding or Other Financial Implications:**

Not applicable.

Agenda Item No.

**TEXAS A&M AGRILIFE EXTENSION SERVICE**

Office of the Director - The Stiles Farm Foundation

September 29, 2015

Members, Board of Regents  
The Texas A&M University System

Subject: Approval of 2016 Stiles Farm Foundation Budget, and Delegation of Authority to Manage and Operate the Stiles Farm to the Director of the Texas A&M AgriLife Extension Service

I recommend adoption of the following minute order:

**“The Board of Regents of The Texas A&M University System, acting in its capacity as trustees of the Stiles Farm Foundation, hereby approves the operating budget for the Stiles Farm Foundation for calendar year 2016, attached to the official minutes as Exhibit , and delegates to the Director of the Texas A&M AgriLife Extension Service the authority to manage and operate the Stiles Farm.”**

Respectfully submitted,

Douglas L. Steele  
Director

**Approval Recommended:**

**Approved for Legal Sufficiency:**

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John Sharp  
Chancellor

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Ray Bonilla  
General Counsel

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Billy Hamilton  
Executive Vice Chancellor and  
Chief Financial Officer

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Phillip Ray  
Vice Chancellor for Business Affairs

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Mark A. Hussey  
Vice Chancellor and Dean  
Agriculture and Life Sciences



ITEM  
EXHIBIT



**THE TEXAS A&M  
UNIVERSITY SYSTEM**

## **The Stiles Farm Foundation**

**BUDGET**  
For the Calendar Year 2016

**STILES FARM FOUNDATION  
REVENUE & EXPENSE  
SUMMARY EXHIBIT**

|   | 2014<br>Actual<br>(audited) | 2015<br>Estimate  | 2016<br>Budget    |
|---|-----------------------------|-------------------|-------------------|
| <b>Operating Revenue</b>                      |                             |                   |                   |
| Crop Sales                                    | \$ 478,655                  | \$ 303,126        | \$ 538,183        |
| Livestock Sales                               | 137,372                     | 129,340           | 146,113           |
| Farm Program Income                           | 0                           | 19,310            | 11,108            |
| <b>Total Operating Revenue</b>                | <b>\$ 616,027</b>           | <b>\$ 451,776</b> | <b>\$ 695,404</b> |
| <b>Operating Expense</b>                      |                             |                   |                   |
| Crops   | 277,352                     | 170,891           | 350,092           |
| Livestock                                     | 14,771                      | 10,500            | 14,961            |
| Admin/General Farm Expenses                   | 223,619                     | 222,501           | 249,619           |
| Depreciation                                  | 46,925                      | 45,500            | 40,369            |
| <b>Total Operating Expenses</b>               | <b>\$ 562,667</b>           | <b>\$ 449,392</b> | <b>\$ 655,041</b> |
| <b>Net Income (loss) from Operations</b>      | <b>\$ 53,360</b>            | <b>\$ 2,385</b>   | <b>\$ 40,363</b>  |
| <b>Non-Operating Revenue</b>                  |                             |                   |                   |
| Interest & Cooperative Dividend Income        | 19,954                      | 35,284            | 27,603            |
| Rental  | 25,390                      | 19,700            | 15,500            |
| Gifts and Grants                              | -                           | 2,170             | -                 |
| Gain on Production Livestock Sold             | 15,099                      | -                 | -                 |
| Gain (loss) on Sale of Property and Equipment | (889)                       | -                 | -                 |
| Realized Gain (loss) on Investments           | 20,732                      |                   |                   |
| Unrealized Gain (loss) on Investments         | (43,528)                    | -                 | -                 |
| <b>Total Non-Operating Revenue</b>            | <b>\$ 36,758</b>            | <b>\$ 57,154</b>  | <b>\$ 43,103</b>  |
| <b>Non-Operating Expenses</b>                 |                             |                   |                   |
| Contributions and Donations                   | 11,500                      | 12,500            | 12,500            |
| Field Day and Demonstrations Costs            | 1,790                       | 3,648             | 1,000             |
| Scholarships                                  | 10,000                      | 9,000             | 9,000             |
| <b>Total Non-Operating Expenses</b>           | <b>\$ 23,290</b>            | <b>\$ 25,148</b>  | <b>\$ 22,500</b>  |
| <b>Net Non-Operating Income (Loss)</b>        | <b>\$ 13,468</b>            | <b>\$ 32,006</b>  | <b>\$ 20,603</b>  |
| <b>Total Net Income</b>                       | <b>\$ 66,828</b>            | <b>\$ 34,391</b>  | <b>\$ 60,966</b>  |

**STILES FARM FOUNDATION**  
**Summary Balance Sheet**  
**as of December 31, 2014**

**ASSETS**

Current assets:

Cash and cash equivalent

Cash \$ 1,029,477

Investments 74,160

Accounts Receivable 7,276

Inventories 239,554

Prepaid expenses 145,282

Total current assets \$ 1,495,749

Property and equipment, net 895,438

Other assets:

Investments in cooperatives 15,879

Investment pool 744,014

Total other assets 759,893

**Total assets \$ 3,151,080**

## **LIABILITIES AND NET ASSETS**

Current liabilities:

|                         |              |
|-------------------------|--------------|
| Accounts payable        | \$ 47,605    |
| Accrued compensation    | 3,090        |
| Unearned rental revenue | <u>1,774</u> |

Total current liabilities \$ 52,469

Net assets:

|                    |                  |
|--------------------|------------------|
| Unrestricted       |                  |
| Board designated   | 1,176,953        |
| Undesignated       | <u>1,729,310</u> |
| Total unrestricted | \$ 2,906,263     |

|                        |                |
|------------------------|----------------|
| Temporarily restricted | 102,485        |
| Permanently restricted | <u>89,863</u>  |
| Total restricted       | <u>192,348</u> |

Total net assets 3,098,611

|   |                                   |
|---|-----------------------------------|
| <b>Total liabilities and net assets</b> | <b><u><u>\$ 3,151,080</u></u></b> |
|---|-----------------------------------|

## THE STILES FARM FOUNDATION

### **OUTLOOK FOR 2016**

As a research/demonstration farm, the Stiles Farm Foundation utilizes management decision aids that incorporate input costs and expected revenue based on projected yields and prices. Enterprise accounting identifies potential profit areas so resources can be focused toward profitable activity. The services of the Farm Assistance program of Texas A&M AgriLife Extension Service are utilized to identify the most profitable enterprise mix based on projections and historical data. The current enterprise mix includes cattle, corn, cotton, hay, grain sorghum, wheat and small grains for grazing.

An assessment of the current and near term farm environment points to the challenges faced by the industry as a whole and can provide guidance to Texas A&M AgriLife's efforts to address the needs of its agricultural clientele.

#### *Some factors affecting the 2016 budget*

Net income from operations in the 2015 calendar year will be near breakeven as prices for grain and cotton have been depressed for several seasons. Wet early season conditions produced above average corn and grain sorghum yields. However, due to the extremely hot and dry July, cotton is expected to produce lower than average yields. The bright spot in agricultural markets is the record high cattle prices, which has helped sustain farm revenues.

Since grain prices have fallen from the historical highs in 2012, we expect to put more acres and resources into perennial and annual forages for our beef cattle herd. If rainfall provides good forage, there will be additional replacement females retained in the cattle herd. The acreage split between corn and grain sorghum could vary depending on spring planting moisture. We will eliminate our grazing oat production and replace it with winter wheat, which allows us the option to harvest grain in addition to winter grazing.

The 2016 budget reflects government payment support values based on the 2014 farm bill. Under the new bill, there will be considerably less certainty of payments due to the elimination of direct payments. Budget numbers are based on stable cotton and grain prices, stronger cattle prices, and expected stable energy, fertilizer and other input costs. The 2016 budget includes additional labor expense to support a part time secretary.

The longer term outlook (Figure 1) indicates a steady Net Income with stable operating returns and investment returns. Projected risk in Net Income indicates a 50% probability of the foundation realizing a 2016 Net Income in a range from negative \$74,000 to positive \$150,000. Figure 2 illustrates the outlook and risk in the farm's operating cash position. The operation begins 2016 with an estimated \$1,100,000 in operating funds (including some liquid and near cash assets). The outlook through 2020 has the farm improving the operating cash position on average, with the possible accumulated ending cash position in 2020 ranging from \$750,000 to \$2.3 million.

## **THE STILES FARM FOUNDATION**

### **ORGANIZATION**

The Stiles Farm Foundation was established as a self-supporting, non-profit institution by bequest of the late J.V. and H.A. Stiles. The Board of Regents of The Texas A&M University System accepted trusteeship of the foundation as requested in the Stiles brothers' will on September 23, 1961.

The Stiles Farm Foundation consists of 2,716 acres of land adjacent to the town of Thrall and 131 acres near Lake Granger in Williamson County, Texas. A total of 513.5 acres of land is restricted to corpus and can never be sold, mortgaged or disposed of by the trustees.

As outlined in the will, the farm has been operated as a research/demonstration farm utilizing management practices and techniques that are progressive and innovative, but practical so that farmers can identify and incorporate accepted practices into their existing operations.

Under the leadership of the Director of the Texas A&M AgriLife Extension Service, researchers with Texas A&M AgriLife Research and specialists with Texas A&M AgriLife Extension Service establish demonstrations where research-proven practices are incorporated into the ongoing farming operation. They are working toward a goal of assisting farmers in obtaining better yields, improved quality and increased efficiency.

The Stiles Farm Foundation further benefits the public service and educational efforts of the agricultural state agencies of The Texas A&M University System by applying proceeds from farming production to academic scholarships, local community public service, special events and field demonstrations.

**STILES FARM FOUNDATION**  
**Itemized Operating Budget**

|  | 2014<br>Actual<br>(audited) | 2015<br>Estimate  | 2016<br>Budget    |
|--|-----------------------------|-------------------|-------------------|
| <b>Operating Revenue</b>                 |                             |                   |                   |
| Cotton                                   | \$ 142,556                  | \$ 75,105         | \$ 206,146        |
| Grain                                    | 313,090                     | 210,076           | 304,537           |
| Hay                                      | 17,509                      | 10,000            | 20,000            |
| Specialty Production                     | 5,500                       | 7,945             | 7,500             |
| Cattle                                   | 137,372                     | 129,340           | 146,113           |
| Farm Program Income                      | -                           | 19,310            | 11,108            |
| <b>Total Operating Revenue</b>           | <b>\$ 616,027</b>           | <b>\$ 451,776</b> | <b>\$ 695,404</b> |
| <b>Operating Expense</b>                 |                             |                   |                   |
| Cotton Stripping                         | 22,692                      | 10,550            | 26,378            |
| Grain Combining                          | 46,043                      | 29,985            | 53,148            |
| Grain Storage                            | 1,166                       | -                 | -                 |
| Fertilizer                               | 104,055                     | 56,115            | 120,250           |
| Hay Baling                               | 3,510                       | 5,000             | 10,000            |
| Chemicals                                | 32,623                      | 24,568            | 61,202            |
| Contract Services                        | -                           | 2,789             | 4,042             |
| Seed                                     | 67,263                      | 40,384            | 73,572            |
| Specialty Production                     | -                           | 1,500             | 1,500             |
| <b>Total Crop Production</b>             | <b>\$ 277,352</b>           | <b>\$ 170,891</b> | <b>\$ 350,092</b> |
| Feed                                     | 14,693                      | 9,000             | 13,011            |
| Veterinary                               | 78                          | 1,500             | 1,950             |
| <b>Total Livestock Production</b>        | <b>\$ 14,771</b>            | <b>\$ 10,500</b>  | <b>\$ 14,961</b>  |
| Accounting                               | 4,750                       | 4,400             | 4,400             |
| Audit                                    | 8,500                       | 8,500             | 8,500             |
| Insurance                                | 25,637                      | 27,000            | 33,369            |
| Management Services                      | 102,238                     | 95,170            | 86,400            |
| Salaries and Wages                       | 24,492                      | 34,770            | 45,050            |
| Office Expense                           | 899                         | 800               | 1,200             |
| Building Maintenance                     | 12,872                      | 4,000             | 4,500             |
| Equipment Repairs                        | 11,819                      | 10,000            | 19,000            |
| Equipment Rental                         | 504                         | 2,350             | 2,000             |
| Payroll Taxes                            | 1,345                       | 3,000             | 3,500             |
| Dues and Subscriptions                   | 892                         | 400               | 600               |
| Licenses, Fees, and Permits              | 6                           | 400               | 600               |
| Telephone                                | 2,652                       | 2,369             | 2,500             |
| Vehicle Inspection                       | 59                          | 87                | 200               |
| Tires, Fuel, Lube                        | 14,769                      | 19,000            | 22,000            |
| Tools and Farm Supplies                  | 1,315                       | 1,000             | 2,000             |
| Travel and Conferences                   | 886                         | 300               | 1,800             |
| Utilities                                | 9,984                       | 8,955             | 12,000            |
| <b>Total Admin and General Expense</b>   | <b>\$ 223,619</b>           | <b>\$ 222,501</b> | <b>\$ 249,619</b> |
| <b>Depreciation</b>                      | <b>\$ 46,925</b>            | <b>\$ 45,500</b>  | <b>\$ 40,369</b>  |
| <b>Total Operating Expenses</b>          | <b>\$ 562,667</b>           | <b>\$ 449,392</b> | <b>\$ 655,041</b> |
| <b>Net Income (loss) from Operations</b> | <b>\$ 53,360</b>            | <b>\$ 2,385</b>   | <b>\$ 40,363</b>  |

## **STILES FARM FOUNDATION**

### **Accounting, Budgeting and Management Information**

*The Foundation has adopted principles recommended by the American Institute of Certified Public Accountants for commercial agricultural producers. Some significant aspects of these are listed as follows:*

#### **A. Inventories**

Inventories of hay, grain and cattle held for sale are valued using the Farm Price method of valuation which is the current market price less the estimated cost of disposal.

#### **B. Revenue Recognition**

The farm recognizes revenue on grain and hay at the time of harvest. Revenue from cattle is recognized at the time of weaning. The revenue is recorded at the current market price less estimated cost of disposal. Subsequent sales result in an increase or decrease in the recognized revenue by the difference between the amount inventoried and the amount realized. The current revenue also reflects the adjustments of inventory value to the current market price less estimated cost of disposal.

Government program payments are recorded as income in the year received. Royalty income is recorded as income in the year received.

#### **C. Fixed Assets**

Land, equipment and buildings acquired by bequest are stated at the estimated fair market value at the date of bequest. All subsequent acquisitions are stated at cost and, except for land, are depreciated on the straight-line method over the estimated useful lives of the various assets. Expenditures for additions and major improvements are capitalized and expenditures for maintenance and repairs are charged to earnings as incurred. When properties are retired or otherwise disposed of, the cost thereof and the applicable accumulated depreciation is removed from the respective accounts and the resulting gain or loss is reflected in earnings. A gain or loss is not recognized on trade-ins when the fair value of the asset is usually recorded at the cash paid plus the book basis of the trade-in. If the fair value is easily and accurately obtained a gain or loss on the trade-in is recognized, if appropriate.

#### **D. Income Taxes**

The Foundation is a non-profit entity and does not have activities subject to federal or state income taxes. It does, however, file a Form 990, Return for Organizations Exempt from Federal Income Taxes with the IRS.



◆ **Fixed Assets**

Fixed assets are stated at cost, except that land acquired by bequest is stated at the estimated fair market value at the date of bequest. A summary of assets and related depreciation is shown below.

|                                | Audited<br>2014          |
|--------------------------------|--------------------------|
| Land                           | \$ 633,080               |
| Building and improvements      | 442,409                  |
| Machinery and equipment        | 828,978                  |
| Fences                         | 189,341                  |
| Roads and terraces             | 215,964                  |
| Production livestock           | <u>62,143</u>            |
| Total property and equipment   | 2,371,915                |
| Less: Accumulated depreciation | <u>(1,476,477)</u>       |
| Property and equipment, net    | <u><u>\$ 895,438</u></u> |

◆ **Other Assets**

Investments in Texas Cotton Growers Association and Plains Cotton Cooperative Associations, agricultural cooperatives, are recorded at cost and represent long-term investments acquired through non-cash patronage dividends. These dividends or “book credits” represent a pro-rata share of the cooperatives earnings which are normally allocated to cooperative patrons on an annual basis. The book credits are refunded in cash to the patrons whenever excess cash earnings are accumulated by the cooperatives. The investment is not readily marketable, and transfer or sale, other than back to the issuing cooperative, is usually restricted or prohibited. The investment is acquired as a result of doing business with the cooperative and is not acquired in expectation of a return on investment.

◆ **Restricted Investments**

The Trustees of the Foundation have established a policy that proceeds of 501.92 acres of land sold during 1996 shall be retained and invested, with the income from the investments being made available only for maintenance, repair and upgrades of the farm property and equipment.

As of August 31, 2015, invested proceeds and unaccumulated income from that sale totaled \$859,335 which includes \$634,063 in an investment pool under the direction of The Texas A&M University System and \$225,272 in a bank money market account for future use.

◆ **Cash Flow**

The nature of dry land row crop farming requires substantial cash flow outflows in the early part of the calendar year. The resulting fall harvest and cash inflows occur in the last quarter of the year. The negative cash flow effect of this fact is that as much as 80% of total expenditures are made before any funds are received in a given year. Farm expenditures are paid from an operating checking account, which draws money from cash invested in money market accounts that are available for immediate use as costs of planting and production are incurred. Cash not needed for operations reside in an investment pool.

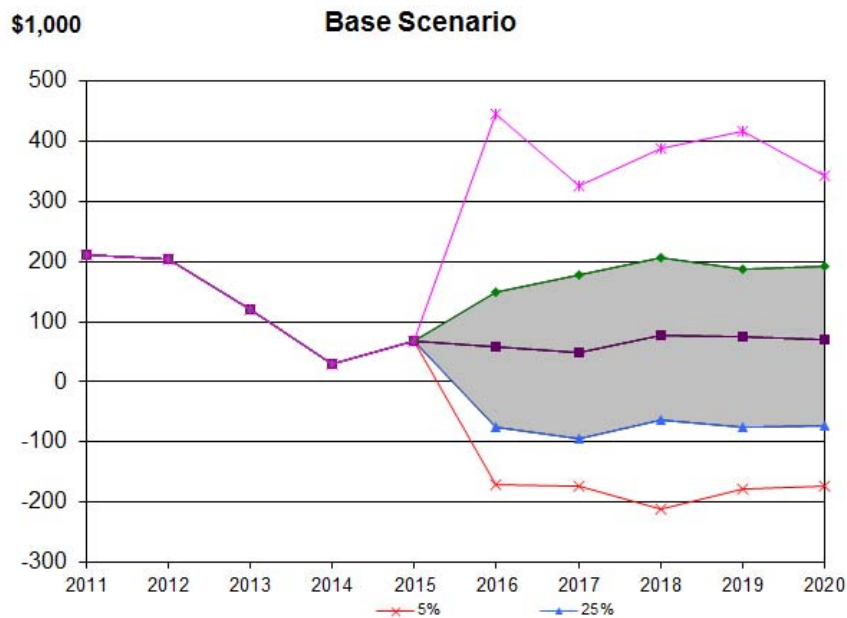
◆ **Personal Services**

The Stiles Farm Foundation Trustees provide management supervisory services through the staff of the Texas A&M AgriLife Extension Service. The farm reimburses these costs including the value of any fringe benefits and travel. Farm housing is provided for the farm manager to reside at the Stiles Farm Foundation headquarters location. Two to three employees are employed by the Stiles Farm as tractor drivers and general laborers. The 2014 budget for these personnel reflects a pay range of \$9 to \$11 per hour, plus benefits.

◆ **Land Bequest**

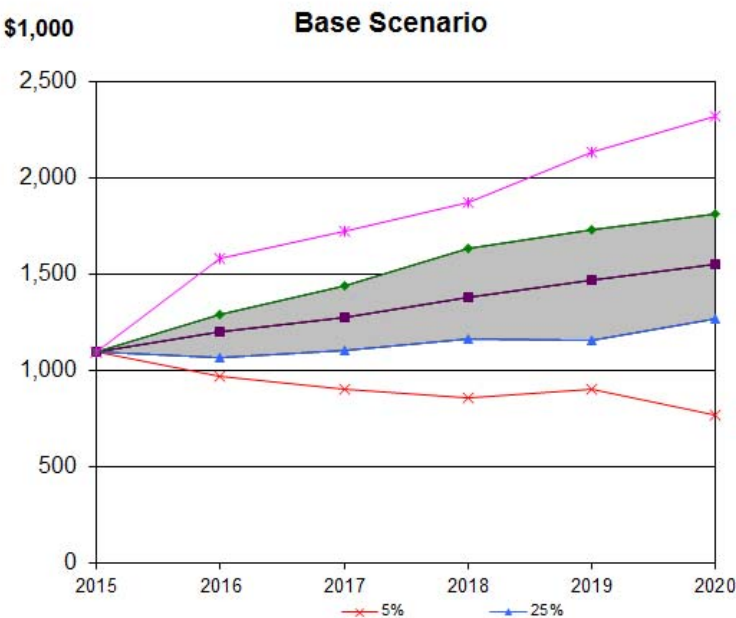
In 1999, the Foundation received a bequest of 131.05 acres of land from the Mary Pitman Living Trust, to be managed as an endowment for the promotion of agriculture. The property may not be sold for twenty years, and if sold, the proceeds are to be used for the use and promotion of agriculture. Based on 1999 appraisal, the land has been recorded at the appraised value of \$104,840.

**Figure 1. Projected Variability in Net Income.**



Note: Percentages indicate the probability that Net Farm Income is below the indicated level.  
The shaded area contains 50% of the projected outcomes.

**Figure 2. Projected Variability in Operating Cash Reserves.**



Note: Percentages indicate the probability that Net Farm Income is below the indicated level.  
The shaded area contains 50% of the projected outcomes.

**\*Certified by the general counsel or other appropriate attorney as confidential or information that may be withheld from public disclosure in accordance with Section 551.1281 and Chapter 552 of the Texas Government Code.**