

**MINUTES**

**OF THE**

**MEETING OF THE**

**BOARD OF REGENTS**

**OF**

**THE TEXAS A&M UNIVERSITY SYSTEM**

**HELD IN**

**COLLEGE STATION, TEXAS**

**July 16-17, 2009**

*(Approved September 24-25, 2009)*

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**MINUTES OF THE  
MEETING OF THE BOARD OF REGENTS  
July 16-17, 2009**

**CONVENE – THURSDAY, JULY 16, 2009**

Chairman Morris Foster convened a regular meeting of the Board of Regents of The Texas A&M University System (TAMUS) at 10:02 a.m., Thursday, July 16, 2009, in the Board Meeting Room on the campus of Texas A&M University (TAMU), College Station, Texas. The following members of the Board were present:

Mr. Morris Foster, Chairman  
Mr. Jim Wilson, Vice Chairman  
Mr. Phil Adams  
Dr. Richard A. Box  
Mr. Lupe Fraga  
Mr. Bill Jones  
Mr. Jim Schwertner  
Mr. Gene Stallings  
Ms. Ida Clement Steen  
Mr. Hunter Bollman, Student Regent

Chairman Foster announced that a quorum of the Board was present.

**RECESS TO EXECUTIVE SESSION**

Chairman Foster announced that the Board would recess to executive session to consider matters as permitted by Chapter 551 of the Texas Government Code, Sections 71, 72 and 74 (included Items 37 through 44, 46, 47 and 49); discussion regarding searches, including the President of TAMU; and discussion of duties and evaluations of A&M System administration officers and all employees; presidents of institutions and health science center, directors of agencies, executive level officers and all employees; and other officers reporting directly to the Board. Chairman Foster said in accordance with the law, no final action, decision or vote with regard to any matter considered in the executive session would be made or taken.

*(Secretary's Note: The Board met in executive session from 10:04 a.m. until 2:05 p.m.)*

**RECONVENE IN OPEN SESSION AND RECESS**

Chairman Foster reconvened the meeting in open session at 2:06 p.m. He announced that the Board met in executive session from 10:04 a.m. until 2:05 p.m. and considered executive session agenda items and conferred with the Chancellor, several system and university administrators, and system attorneys on personnel, land and legal

matters. Chairman Foster said the Board would recess and reconvene at 2:30 p.m., in Room 292 of the Memorial Student Center (MSC).

### **RECONVENE**

At 2:31 p.m., Chairman Foster reconvened the meeting in Room 292 of the MSC and announced that a quorum was present. He said the Board met in executive session, July 16, 2009, from 10:04 a.m. until 2:05 p.m. and considered executive session items and conferred with the Chancellor, several system and university administrators, and system attorneys on personnel, land and legal matters. Chairman Foster said action on the agenda items would be taken on Friday, July 17.

### **INVOCATION**

Chairman Foster called on Mr. Logan Nichols, a TAMU student from Tyler, Texas, majoring in agricultural economics, with a minor in business.

### **CHAIRMAN'S REMARKS**

Chairman Foster introduced Mr. Hunter Bollman, newly appointed student regent. He said Mr. Bollman, appointed by Governor Rick Perry in May 2009, is in the Mays Business School Professional Program, pursuing a bachelor's degree in accounting and a master's degree in finance. He is a fellow in the Mays Business School Fellow's Program, past member of the TAMU Student Government Association Executive Council, member of Beta Epsilon Chi, TAMU Honor Council and Sigma Honor Society.

Student Regent Bollman thanked the Chancellor for his recommendation, as well as Governor Perry for instilling the confidence in him to be able to serve the System. He said he could not do this without the love and support of his parents, friends, family and administrators at TAMU. Student Regent Bollman said he looked forward to working with each of the university presidents and their student body presidents and being able to articulate the student vision for those universities to the Board.

Chairman Foster extended a very special welcome to Dr. Bowen Loftin, Interim President of TAMU. Chairman Foster said it had been a privilege to work with Dr. Loftin over the years as he guided Texas A&M University at Galveston (TAMUG), most notably in his commendable leadership during and after the impact of Hurricane Ike. He said the rapid recovery of the Galveston campus and, of course, the tireless stewardship of the students, faculty and staff during this difficult evacuation, relocation and restarting bore the mark of Dr. Loftin's strong and compassionate hand. Chairman Foster said he would not detail the many accomplishments and merits of this fine Aggie, noted scholar, and academician. He assured Dr. Loftin that he had the Board's full confidence and support and appreciated him stepping up to do the things he is doing.

Chairman Foster commented on the past several weeks where they have been going through a number of issues. He said he has never questioned the commitment that they each have for making TAMU and the entire System the best it can be.

Chairman Foster commented on the programmatic budget reviews presented the previous day. He said they continue to make a tremendous positive impact on the lives of students, the citizens of the state and the nation. He expressed his optimism about the future and the potential to improve the quality of education and research and that ways would be found to keep costs reasonable and tuition affordable.

Next, Chairman Foster discussed the search for the next president of TAMU. He said Board members have received comments from many people regarding the search. Chairman Foster said their collective hope was to have a new president selected by February 2010. He said the Board fully supported the completion of this search in an open and transparent way and this includes outreach to the greater Aggie community throughout the state and the nation. He said he would announce the formation of the search committee, charged with finding the very best and most qualified candidate for the position. He said while the Board ultimately makes the decision regarding the final candidate; they want input from those who are interested in the selection, including current and former students, faculty, staff and all other members of the Aggie community. Chairman Foster expressed his belief that it was necessary to establish a search process that ensures this input.

Chairman Foster explained that the TAMU presidential search committee was charged with undertaking a comprehensive and inclusive search for the very best and most qualified candidates for the position of president of TAMU. In conducting the search, each member of the committee should act in the best interest of TAMU. They should set aside their own personal interests and conduct the search in a manner that preserves the identity of the candidates and the deliberations of the committee as confidential, such that the committee might attract the top talent and engage in a free and open exchange of information, ideas and thoughts. He said the committee should work expeditiously with the goal of delivering a list of the top three candidates to the Board in early January 2010. Chairman Foster said in conducting the search, the following key steps were important:

- 1) Announcement of the committee members.
- 2) Committee meets to discuss and organize process and assign tasks.
- 3) Committee conducts outreach to the Aggie community seeking input on search and desired qualities of a president (e.g., input obtained through presidential search websites and statewide “town hall” type meetings, as well as other ideas determined by the committee).
- 4) Committee prepares and announces search criteria, as well as job descriptions.
- 5) National outreach to potential candidates (a nationally recognized consultant on board to help in this effort).
- 6) Committee develops and refines initial list of qualified candidates.

- 7) Committee vets list of qualified candidates and refines list to approximately 8 to 12 candidates.
- 8) Committee members conduct off-site interviews with this refined list of candidates.
- 9) Based upon interviews the committee refines the list and identifies the top three to four candidates.
- 10) On-site interviews conducted with these top three or four candidates with members of key stakeholder groups determined by the committee. These interviews will be conducted in a manner that preserves the identity of the candidates as confidential.
- 11) The committee will then solicit and summarize feedback from key stakeholder groups who interviewed the candidates.
- 12) Upon review of feedback, the committee will either reconfirm the top candidates who interviewed with the key stakeholder groups, or if a candidate drops out or new candidates are considered, arrange for additional on-site interviews with key stakeholder groups.
- 13) The committee will then forward its recommendation of the top three candidates to the Board and the Board will conduct on-site interviews with each candidate.
- 14) Once the Board completes its interviews, the finalist or finalists declared and the required 21-day posting will be made. Following the 21 days, the Board names and selects the next president of TAMU.

Chairman Foster said it was his expectation that the committee would forward the names of the top three candidates to the Board in early January 2010 so the Board would have the opportunity to interview the candidates prior to the January 21-22, 2010, Board meeting. He said while the schedule is aggressive, he believes it can be accomplished and something they should strive to do. He said that although Interim President Loftin very well serves us, we are best served by finding the new president as soon as possible. Chairman Foster said he wanted to be clear; they will not sacrifice finding the very best candidate in the name of expediency. It may take longer than January, but he thinks they should establish a target, work hard and see if they can meet that target. Chairman Foster asked for comments regarding this process.

Vice Chairman Wilson said the steps made it clear that they are, in fact, seeking input from all the people perceived to be stakeholders in the process and they will have an opportunity to help the Board make the proper decision.

Regent Schwertner said the Board is committed to communication. He said they have spent a great deal of time meeting with department heads, the faculty senate, deans and presidents and they would continue to do so.

Regent Jones said they have had spirited discussions and hopes what comes out of this is open dialog between the stakeholders. He said there would be times when we ask people who are involved with this process to do some things that may make them very uncomfortable, i.e., issues of confidentiality. He said some people who would be drawn to this search would demand confidentiality and that might make some people uncomfortable. He said it was the Board's hope that there continues to be open dialog between

stakeholders to the process and if that happens, we will ultimately get the best possible President of TAMU.

Regent Fraga thanked Chairman Foster for his leadership in reaching out to the community and to the stakeholders we serve.

Chairman Foster said careful thought had gone into the formation of the search committee. He said they sought input from many and reflected on what has worked or not worked in the past. Chairman Foster said they were all of the opinion that the committee should adequately reflect the general composition of the community. This includes students (undergraduate and graduate), faculty, administrators, former students, members of the communities, as well as the regents. He said as the search committee is an extension of the Board, its role is advisory. It is very important for members of the Board to serve on and take active roles on these committees. Chairman Foster said this is a true embodiment of the concept of shared governance, where all key stakeholders have input into the selection process.

Chairman Foster announced the committee membership as follows:

Regent Richard A. Box, Chair of the Committee  
Regent Lupe Fraga  
Regent Ida Clement Steen  
Dr. John L. Junkins (*Distinguished Professor; Regents Professor; Director of the Center for Mechanics and Control, Department of Aerospace Engineering*)  
Dr. Tim Hall (*Distinguished Professor; Director of the Institute of Developmental and Molecular Biology, Department of Biology*)  
Dr. Robert Bednarz (*Chair, Faculty Senate; Professor, Department of Geography*)  
Dr. Mark Hussey (*Vice Chancellor and Dean of the College of Agriculture and Life Sciences*)  
Dr. Antonio Cepeda-Benito (*Dean of Faculties and Associate Provost*)  
Mr. Eric Beckham (*President, Student Government Association*)  
Ms. Meredith Maloney (*President, Student Chapter of the American Veterinary Medicine Association*)  
Ms. Shelly Potter (*Chairman of the Board, The Association of Former Students*)  
Mr. Thomas Saylak (*Chairman of Board, Texas A&M Foundation*)  
Mr. Neal Adams (*Attorney; Former Vice Chair and Member of the Texas Higher Education Coordinating Board*)  
Dr. David Parrott (*Executive Associate Vice President for Student Affairs and Dean of Student Life*)  
Dr. Frank Ashley (*Vice Chancellor for Academic Affairs*)

Chairman Foster said this very distinguished group would carry the responsibility and help select the next President of TAMU. He recognized the members of the search committee present at the Board meeting and thanked each of them for serving on the committee and for their time and effort.

*[Secretary's Note: Mr. Kolin Loveless replaced Mr. Beckham (who resigned as Student Body President on August 17, 2009). Cadet Colonel Brent Lanier, Corps Commander, was named to the committee on August 14, 2009.]*

Chairman Foster said over the past several weeks, members of the Board had been meeting with key stakeholder groups on and off campus regarding shared governance. He said at no time has the Board ever cast doubt on the importance of shared governance at TAMU or any of the System universities. Chairman Foster expressed assurance that the Board and Chancellor fully appreciate and fully support shared governance.

Chairman Foster said at the May Board meeting he stated that the Board fully supports each of the 12 imperatives in Vision 2020. He said Imperative 10 speaks to the concept of shared governance, “decisions are made through a process characterized by openness and appropriate faculty and staff participation.” Chairman Foster said they fully agree and believes that the process should also include students. He stated that TAMU is our university and we need to work together to grow and advance it to the highest level we jointly deem appropriate.

Chairman Foster said many have provided constructive and helpful input during the Board's outreach to the Aggie community and, over the past few weeks, members of the Board have met with the Faculty Senate Executive Committee and the Faculty Senate Full Committee, Council of Deans, Distinguished Professors, departmental heads, student leaders and many more former students. He said they plan to continue this process in sharing ideas, thoughts, understanding and beliefs.

Chairman Foster said the Board commissioned the Shared Services Initiative at a special meeting held on June 15, 2009, and looked forward to hearing from Chancellor McKinney and Dr. Ashley on the progress. He said he was pleased to hear of the cost efficiencies that have already taken place within the A&M System. Chairman Foster said they all share a common goal to keep tuition affordable. He said it was pleasing to him and other Board members that TAMU compares favorably to other Tier One institutions in terms of cost, but for families struggling in these economic times who find it difficult to make tuition payments for their children to come to A&M, that does not help pay the tuition bills. He said it was important that these folks see, understand and believe that we have their best interest at heart and are trying to do our best to keep the value of an education at A&M at an affordable level, particularly in today's situation. We simply have to prepare for the future.

Chairman Foster said as Vice Chairman Jim Wilson indicated in his remarks to the Faculty Senate on June 30, 2009 -- Senator Steve Ogden reported that the state budget was largely balanced this year due to \$12.1 billion in stimulus funding from the federal government. In his report, Senator Ogden said this stimulus funding would likely not be available in two years and, based on current economic indicators, there is little expectation that state tax revenue will increase significantly in the next two years to replace these

funds; it will probably go the other way. Chairman Foster said while Texas is in better shape than other states, we need only to look at California where just this week the University of California (UC) announced that its state funding was reduced by \$813 million. Dr. Mark Yudof, President of UC, said the impact of this cut would be devastating and they could not face the students and tell them that UC would be the same tomorrow as it was yesterday. Harvard University reported a 30% loss in its endowments this week, and is currently planning to lay off hundreds of employees and cut many programs. He said these reports are not limited to the west and east coasts; in Texas we have time to prepare. He said it is our belief that the shared services initiative is an important step in that direction.

Regarding the shared services initiative, Chairman Foster said he has heard some prevailing questions. One question pertains to the schedule and the report to the Board at the September meeting of the findings of the various shared services committees. He said they assume the committees are now working hard to find as many opportunities as possible. He said the Board recognizes there may be some opportunities that cannot be realized without more in-depth reviews, but they expect the committees to inform them of these opportunities and set forth a schedule to fully investigate and report to the Board. They may not be finished in September, but the Board expects them to present a report outlining what the opportunities are and the period needed for completion. He said the Board would extend the additional time needed. He said our needs are very clear and we will take the time necessary to fulfill those needs.

Chairman Foster said the other question he has heard is where the savings will go. He said the Board and Chancellor agree that these savings will stay with the department, college or function that is saving the money.

Chairman Foster said there have been questions regarding the origin of \$20 million as a savings target. He said as Vice Chairman Wilson stated in his remarks to the Faculty Senate, TAMU's operating budget is in excess of \$1 billion per year and the recent tuition increase is estimated to generate approximately \$9 million in revenue to TAMU, which results in an equivalent increase in cost to students. Chairman Foster said if in FY 2010 we could have found a net savings of slightly less than 1% of TAMU's operating budget, we would not have had to raise tuition. He said we could have kept tuition flat, which would have been an extremely positive signal to the state legislature and its constituency who want their children to go to school here. He thanked everyone for their time and commitment to TAMU and the A&M System. He said though there is much work to be completed, he believes we have a solid foundation on which to build. He said we owe it to the students, their families and the taxpayers to get this right.

### **CHANCELLOR'S REMARKS**

Chancellor McKinney said all A&M System universities are now recognized as “military friendly.” A symposium was held on June 16-17, 2009, to determine how to better serve veterans who now have the benefit of the GI Bill.

Chancellor McKinney said the teaching excellence awards were approved a year ago and this year there were 705 participants; 144 faculty members throughout the System received awards that totaled \$507,000 for teaching excellence.

Chancellor McKinney referred to the programmatic budget reviews presented to the Board the previous day and said he wanted to confirm that they all set the tuition rate within the 4% or \$150 limit mandated by the Board. He said the 2010 operating budget requesting Board approval was approximately \$3.2 billion system-wide. Chancellor McKinney said members of the Texas Higher Education Coordinating Board (THECB) would be at the Board meeting on Friday. He said Chair Whit Riter and Vice Chair Fred Heldenfels were of special help this past month in talking to Commissioner Raymund Paredes to get emergency approval for construction application for the new campuses at Killeen and San Antonio.

#### **Shared Services Update**

Dr. Frank Ashley, Vice Chancellor for Academic Affairs, thanked Mr. Greg Anderson, Associate Vice Chancellor/Treasurer and co-chair of the Shared Services Initiative. He said the Shared Services Initiative is not new to the A&M System and said some excellent examples were treasury services, workmen’s compensation, benefits administration and payroll. Dr. Ashley said that Accenture Consultants issued a 2003 report showing that the estimated TAMUS office cost-cutting efforts of the past five years targeted to yield \$25.3 million per year in savings and was an excellent beginning. He said they also gave excellent recommendations on how to build on that and how TAMUS could be a model for the entire country on shared services and cost savings. Dr. Ashley said they were looking to expand some of the shared services in the different areas (i.e., business services, facilities, federal relations, human resources, information technology, marketing communications, research administration, risk management and training.

Dr. Ashley said the teams have received the charge and are identifying cost savings and cost avoidances. Dr. Ashley said there is faculty representation on each team, each team has identified stakeholders in their area, and they plan to meet with those stakeholders. Dr. Ashley said at the September Board meeting three areas would be presented to the Board: actual cost savings, cost avoidances and ideas to expand to the rest of the System members.

### Legislative Briefing

Dr. Stanton Calvert, Vice Chancellor for Governmental Relations, reported on the recently completed legislative session. He said most of the credit belongs to the presidents, their staffs, financial officers and provosts. Credit also belongs with the legislators who visited campuses through the interim and the people on the campuses and agencies who hosted those members and communicated the good works those institutions are doing back in the districts. Dr. Calvert said the friendship exhibited during the session by the legislators who stepped up to meet our needs deserve credit.

Dr. Calvert said when the session opened all the institutions were asked to cut their budgets by 2.5% going forward. He said Texas historically lags behind, going into and coming out of a recession. Texas Comptroller Susan Combs took a very conservative estimate of the revenues and projects 10% less revenues for the upcoming 2011 biennium compared to the revenues available for the 2009 biennium. Dr. Calvert said what got us through this session was one-time funding of \$12.1 billion.

Dr. Calvert said that when the session opened they were looking at prospects for cuts. He said the American Recovery and Reinvestment Act of 2009 (ARRA), or stimulus money, was reluctantly accepted by the Governor and legislative leadership. He said not all of the money was accepted but they decided that since Texas has to help pay, then Texas should get the use of it. He said \$12.1 billion went into the budget one time and that resulted in the outcomes indicated in the presentation. He said \$1.3 billion was added to higher education, compared to almost the same amount last session, but this time it was allocated differently; 60% went into base operations. Dr. Calvert said this reflects the confidence and belief in the entire legislative leadership and especially Senator Ogden, Chair of the Senate Finance Committee, and Representative Jim Pitts, Chair of the House Appropriations Committee, to get the funding into basic operations and less and less into special items. He said the other signal event in this allocation was \$250 million additional funding for student financial aid.

Dr. Calvert said everything was successful in full or part, except for the Teaching Excellence Funding and getting Prairie View A&M University (PVAMU) into the Research Development Fund. He said they did not get the Facilities Renewal Funding, which was contingent upon the legislature opening the door for construction financing; except funding was obtained for Hurricane Ike recovery at TAMUG, a special case. He said the System received \$6 million each additional funding for our two new universities, \$6 million for program expansion lower division at Texas A&M University-Texarkana (TAMU-T) and additional programs for Texas A&M University-Corpus Christi (TAMU-CC), Texas A&M University-Commerce (TAMU-C) and Texas A&M University System Health Science center (TAMUS HSC) to expand its medical school.

Dr. Calvert said there were some notable policy changes with implications for our institutions going forward, and one was for tuition. He said they did not end up with a tuition modification bill that would pull back the authority granted to the Board in 2003.

Chairman Foster asked Dr. Calvert to share how close we came to an absolute freeze with no increase in tuition. Dr. Calvert said at the beginning of the session, the Senate would have passed the bill, but as time went on members talked and got more involved in the numbers. He said prior to this session hearings were held and committees met, looked at tuition and Chancellor McKinney came up with the “McKinney Formula.” Dr. Calvert said it was a proposal that rather than looking at tuition in isolation from the cost of doing business in the core services (core, instruction and student service activities together), asks fundamental questions about the increase in the core operations. He said the numbers had their impact and that approach was the essence of it, to look at the core operational expenses, and to ask questions about whether those increases have been in line with inflation and reasonable increases. Dr. Calvert said after much discussion, they would ask the institutions and their boards to be more moderate in tuition increases, but not to impose an absolute moratorium. Dr. Calvert added that this is a work in progress.

Dr. Calvert said it takes a lot of education and understanding. The boards of all the systems have the final authority on tuition. He said thanks to the proposal that Chancellor McKinney made to look at tuition in the context of the core operating costs of the university, the legislature is becoming more aware of the balancing act boards go through, just what it takes to operate the core functions.

Dr. Calvert said the result for tuition was warnings and guidelines, not statutory guidelines, but it affected the attitude toward the universities. He said escalating tuition costs have caused legislatures to question performance and several bills passed that increased the transparency and accountability business, which is the reciprocal to the tuition concerns. The tuition bill did not pass, but bills did pass related to increases in scrutiny, measures of accountability, reporting and more questions asked about productivity. Dr. Calvert said there is a shortage in nursing which draws a lot of attention and a bill passed that changes how they have looked at nursing education for 20 years, the pass rate on the board of nursing exam. He said of the \$45 million appropriated to help with the nursing shortage, \$20 million is for increased enrollment and the institutions must have a 70% graduation rate in nursing.

Dr. Calvert said Governor Perry pointed out that the Tier One Bill (HB 51) was a highlight of the entire session. He said we do not have one of the seven institutions that were appropriated \$50 million on a matching funds basis and tagged as designated Tier One. Dr. Calvert said two things in the Tier One Bill affected TAMUS. One was the section where the THECB is to develop a program for funding centers of excellence among the 26 other universities that are not either the seven or the two existing Tier One universities. He said all of our institutions are in that group of 26. Dr. Calvert said the other important thing in the Tier One Bill is the method for allocating over \$100 million in

the Competitive Knowledge Fund. He said this originated with \$40 million that TAMU was appropriated for faculty reinvestment and over \$15 million was added to the fund this session. TAMU now has approximately \$56 million in this fund. Dr. Calvert said it is currently allocated on total research and a study is being done throughout the interim to consider changing it to restricted research. He said this is important because if the method of allocation changes, that would hurt TAMU.

Dr. Calvert said the Top Ten Percent Bill primarily affected UT, but there was one important element. Any top ten percent student who chooses to go to a community college first and finishes the core curriculum with a 2.5 grade point average (GPA) still has the option to transfer to any public university in Texas. He said several bills affected the military and veterans.

Dr. Calvert explained that the Rainy Day Fund has \$4 billion to \$5 billion this time, but it is unclear how much it will have next time. However, the revenue picture in Texas is trending down. He said May was the fifth consecutive month for declining sales tax revenues, 11% behind May 2008 and the business tax is down 4%. Dr. Calvert said all signs indicate there will be cuts next session, unless the economy turns around.

Dr. Calvert said our secret weapon is the interns and the number of interns has grown in the 15 years he has been here. He said they are spread throughout the Capitol and are a great asset to the A&M System.

Vice Chairman Wilson thanked Dr. Calvert for his efforts during the legislative session. He asked Chancellor McKinney if any of our institutions were close to being designated as an emerging Tier One institution. Chancellor McKinney said we were not close and that PVAMU is in the constitution as a university of the first degree, so they probably should be considered, but we do not have the research yet. He said TAMU-CC is the number 2 university in the System in research, but they are still quite a way from that level.

### **PRAIRIE VIEW A&M UNIVERSITY FOUNDATION REPORT**

Dr. George Wright, President of PVAMU, presented a report on the PVAMU Foundation and said they have completed the first capital campaign and are moving into a new phase where the foundation will play an important role. He introduced Dr. Willie F. Trotty, Vice President for Research and Development, who spearheaded the capital campaign.

Dr. Trotty said it has been PVAMU's dream to have an organization to support fundraising activities. He said the certificate of formation was signed February 19, 2009, and the affiliation agreement was signed with the A&M System on April 16, 2009. He said the purpose of the foundation is to bring additional funds to the university. Dr. Trotty said PVAMU is a state-assisted university and if they are to achieve the status of a first-

class university, they must bring money into the university. He said these funds would be used for operations, capital projects, scholarships and endowment funds to benefit the university.

Dr. Trotty said this foundation came into existence because of the capital campaign cabinet, which included a number of PVAMU alumni, dedicated to the university and successful in business.

Dr. Trotty said the goal of the capital campaign was \$30 million and they raised \$32 million. They were able to provide fifty-five endowed scholarships, seven endowed chairs, two endowed lecture series. He said the foundation has the concept that one of the first projects should be the athletic complex and hopefully a new stadium.

Dr. Trotty explained the membership of the foundation. He said the board of trustees is the governing body responsible for all foundation operations. Dr. Trotty said the starting six trustees plan to remain on the board as long as necessary to ensure the stadium or athletic complex becomes a reality. He said Roy Perry is the President and CEO of the foundation. They set a goal to continue raising funds at a high level, with a telethon scheduled and the annual fund drive to bring in monies to support the university. Dr. Trotty said research is another activity of his at PVAMU and they will be looking to alumni and friends to help support the research efforts this year.

Dr. Trotty said last week they unveiled a donor wall in the memorial student center with all the names of the donors and space for additional donors. Regent Jones said that is a huge success, particularly in these economic times.

### **TEXAS A&M UNIVERSITY SYSTEM HEALTH SCIENCE CENTER FOUNDATION REPORT**

Dr. Nancy Dickey, President of the TAMUS HSC, reported that they have had a foundation since the inception of the HSC, now ten years old. She said they are proud to have Mr. Tim Bryan, a Bryan banker, as president of the foundation. She said the System acquired the Baylor College of Dentistry (BCD) a few years ago, now called the Baylor Oral Health Foundation (BOHF). Dr. Dickey said that foundation is particularly important because as Baylor came into the A&M System they were precluded from participating in the Permanent University Fund (PUF) or Higher Education Assistance Fund (HEAF).

Mr. Bryan said the colleges of the HSC are in eight cities that stretch 507 miles from Dallas to McAllen. He said the combined educational and community outreach initiative significantly affects the majority of rural and urban areas of the state. Mr. Bryan said that the foundation was established to support the advancement of knowledge and technologies of health care professionals by providing financial support to TAMUS HSC and its components.

Mr. Bryan said the foundation is a shared service, affiliated fundraising organization operating under a signed agreement with TAMUS HSC. He said all endowed and non-endowed funds held by the foundation are invested with System funds. He then explained the membership of the foundation and terms of office. He said the business of the foundation is to determine the priorities and set the fundraising agenda; participate in significant fundraising events; and solicitation calls on high net worth individuals, foundation directors and corporate leaders. Mr. Bryan said the combined assets of the TAMUS HSC's two supporting foundations, the HSC Foundation and the BOHF, are approximately \$74 million.

Mr. Bryan said the HSC Foundation assets are invested in the System Endowment Fund and currently own 65 endowed accounts with a market value of \$8,300,000. He said the remaining \$7 million plus is in non-endowed accounts. He said last fall's economic collapse affected their asset total the same as all System accounts. Mr. Bryan said their returns and payouts are based on the spending policy of the System, according to the formula specified. He said they are proud of their consistent growth over the last five years until October 2008, and have received a clean audit report from the firm of Thompson, Derrick and Craig.

Dr. Robert Walker, President of BOHF, said the foundation was established in 1993 for the sole purpose of supporting BCD. He said the purpose of the foundation is to support the scholarly and technical advancement of the students and their education and to contribute to the profession through research, publications and journals. He described the membership of the foundation and officers. He said the duties of the president and his staffs are to oversee the foundation investments, communicate with the investment counselor and interview investment managers throughout the year and accept investments performance reports. He said the board of directors makes all decisions relative to investments, investment policy and the spending policies pertinent to foundation operations.

Dr. Walker said the assets of the BOHF for FY 2004-FY 2008 averaged nearly \$60 million per year, or a total of \$300,000 for that time. He said 68% of their investments are in equities, 20% in fixed income, 11% in alternative investments, and 1% in cash equivalents. Dr. Walker said the foundation had a 30% loss over the last year and they are making adjustments. He said historically their spending policy for grants and projects has been 4.75% annually of the rolling 12-quarter averages of their net unrestricted asset with an additional 0.85% permitted for the administrative and operating expenses of the offices. He said that they have a yearly total spending limitation of their unrestricted assets of 5.6% and they stay within those limitations.

Dr. Walker said the total direct contributions to the College of Dentistry during the last five years has averaged \$2,300,000. He said that this year the College of Dentistry would receive a \$2.2 million grant according to their agreement last year. To allow the adjustments in the market to occur, they have asked that no grant applications be submitted

in excess of \$500,000 during the coming year, so they keep themselves solvent and intact. He said total foundation revenues from 1993 to 2008 were \$70 million. He said operational expenses during that time have been \$6.5 million, but average \$450,000 per year, which is a 9.2% administrative expense.

Dr. Walker said the BOHF started with \$50 million in 1993. He said they have provided BCD with over \$52 million in grants and funds, a \$3.5 million yearly average. He said that at the end of FY 2008, there was \$58 million in the bank, but it is currently less than that.

Mr. Bryan said the HSC is two and a half years into a projected 7-year comprehensive capital campaign called Solutions for Health. To date they have raised \$33 million toward an \$80 to \$120 million campaign goal. Mr. Bryan said their yearly campaign totals include a \$5 million gift of land from the City of Bryan for construction on the HSC campus on Hwy 47 and a \$10 million gift of land from the Avery family in Round Rock. He said buildings are currently being constructed at both sites. Mr. Bryan said they have secured \$4 million in donations through June 2009 and will have more by the end of the fiscal year. He said the \$33 million raised was in the “silent” phase of the campaign and he estimates the remaining priorities to reflect goals to be realized over the next ten years.

Mr. Bryan said their goals are \$10 million for student scholarships; \$10 million for faculty support and endowments; \$10 million for academic research and research programs; community outreach and education; and an estimated \$50 million for the George and Barbara Bush Institute for Health Policy (project is still in the concept phase). Mr. Bryan said the Bush Institute for Health Policy is their key capital campaign project. He said the campaign funding sources are high net worth individuals, the foundation’s corporations, alumni programs and faculty and staff annual giving. He said the key ingredient missing from the list is the grateful patients and hopes to add those participants to their sources of funding in the future. Mr. Bryan said it is an honor to be associated with the TAMUS HSC, which brings honor and prestige to the TAMUS.

### **RECESS**

Chairman Foster recessed the meeting at 4:18 p.m.

*(Secretary’s Note: The Committee on Finance convened at 4:20 p.m. and adjourned at 5:01 p.m. The Committee on Buildings and Physical Plant convened at 5:02 p.m. and adjourned at 5:20 p.m.)*

### **RECONVENE – FRIDAY, JULY 17, 2009**

Chairman Foster reconvened the meeting at 9:30 a.m. on Friday, July 17, 2009, in the MSC, Room 292.

The following members of the Board were present:

Mr. Morris Foster, Chairman  
Mr. Jim Wilson, Vice Chairman  
Mr. Phil Adams  
Dr. Richard A. Box  
Mr. Lupe Fraga  
Mr. Bill Jones  
Mr. Jim Schwertner  
Mr. Gene Stallings  
Ms. Ida Clement Steen  
Mr. Hunter Bollman, Student Regent

Chairman Foster announced that a quorum of the Board was present. He announced that the Board had not received any requests for public testimony.

### **TEXAS HIGHER EDUCATION COORDINATING BOARD REPORT**

Chairman Foster introduced Mr. Fred Heldenfels, Vice Chair of the THECB.

Mr. Heldenfels thanked Chairman Foster and said he appreciated the hospitality and the invitation.

Mr. Heldenfels said the mission of the THECB is simple: to be good stewards of the state's higher education resources, to enable our institutions to achieve success on behalf of the state, and to accomplish the goals of "Closing the Gaps." He said regarding "Closing the Gaps," that as a state we are on target or even ahead of goal on 14 of 18 specific objectives. Mr. Heldenfels said in "Participation and Success," goals for 2015 are to add 630,000 students to Texas higher education across the board and through last year, we have added 280,000 students. Therefore, during the next seven academic years, as a state to meet the goal, there needs to be 50,000 additional students per year in terms of enrollment at each of the institutions across the board. Mr. Heldenfels said regarding "Success," that almost 156,000 students graduated in FY 2008; that includes bachelors, associates and certificates from our technical institutes. He said that this is an increase of almost 40,000 from 2000, when "Closing the Gaps" was initiated. Mr. Heldenfels said to achieve the goal of 210,000 degrees per year, there needs to be almost 8,000 new graduates at all three of those levels, per year for the next seven academic years.

He said that the big picture is they are on track, but are behind in four key areas. Mr. Heldenfels said the first area is Hispanic participation. Hispanic enrollment in our institutions of higher learning has increased considerably since 2000, but it has yet to keep pace with the increase in Hispanic population in Texas. He said to meet the Hispanic participation goal, nearly 100% of those 50,000 new students per year he talked about need to be Hispanic. Mr. Heldenfels said the other three areas behind are in producing STEM

degrees (science, technology, engineering and math), and the goal is approximately 20,000 of those degrees per year. Presently it is around 12,000 and it has flattened out over the last four or five years. Mr. Heldenfels said there have been nominal increases in engineering, in no small part due to TAMU and the System's other institutions; however, we are falling behind in the other degree areas and need to accelerate that. Third, there are not enough teachers being produced per year, particularly in math and science. Mr. Heldenfels said upgrades need to be made not only to the quantity, but also to the quality of the teachers for public schools. Fourth, the market share of federal research dollars has lagged behind our goal. He said the goal is 6.5% and several years later, we are still in the mid 5% range. Mr. Heldenfels said that the THECB would be focusing on these four areas during the next couple of years.

Mr. Heldenfels said regarding the recently completed legislative session and from the THECB perspective, there were three primary issues that sucked all the air out of the session for higher education. He said it was the three "Ts;" tuition regulation, top ten percent and Tier One legislation. Mr. Heldenfels said therefore, some of their strategies, "Investing for Success," were pushed to the background. He said recommendations such as "need plus merit criteria for Texas Grants" and "completed hours for formula funding" were given an audience, but did not gain traction as hoped. Mr. Heldenfels said that overall, higher education funding increased 7.4% to \$22.7 billion for the state as an aggregate. He said even more dramatically, student financial aid increased 34% or nearly \$260 million and for the first time in Texas history, in this next biennium, there will be over \$1 billion in student financial aid available to students.

Mr. Heldenfels said HB 51, known as the Tier One legislation, passed. It created five new funds -- three of which have the potential to benefit the TAMUS.

Mr. Heldenfels said that Program Excellence would allow the other 26 institutions, the non-flagships and the non-emerging research institutions, to put forth one program each as a benchmark program for national recognition and earn a one-time grant of up to \$500,000, if it is a STEM program, \$250,000 if it is a non-STEM program. If it is already a nationally recognized program, it will be immediately eligible for the grant and if it needs to hit the benchmarks, the THECB will be defining those benchmarks in order to earn those grant opportunities.

He said the Research University Development Fund was created, albeit not funded, but it has the potential, the purpose of this fund is to match research expenditures, \$1 million for every \$10 million in expenditures. Mr. Heldenfels said that for TAMU alone, their staff estimates this has the potential value of nearly \$50 million a year to the university in research matching funds.

The third fund is the Performance Incentive Funding. He said this was re-authorized for \$80 million; this funding is based on outcome; the degrees produced both the number of degrees and the percentage increase in degrees. Mr. Heldenfels said there is

extra weighting if those are STEM degrees and/or at risk students who are graduating. His staff estimates that TAMUS institutions stand to earn approximately \$26 million of that \$80 million fund in the next biennium.

Mr. Heldenfels said one last piece of legislation that perhaps many are already familiar with, is HB 3452. He said this bill created a ROTC scholarship for each member of the legislature, the Governor and Lt. Governor, over 180 scholarships.

Mr. Heldenfels said in looking ahead they are focused on three different time horizons. He said for the interim and the next two years, leading up to the next session, they will be implementing the HB 51 programs that are part of the THECB's charge. The requirement by this legislation is for the research universities, the flagships, to submit their long-term strategic plan. Mr. Heldenfels said this is an opportunity for TAMU to define its needs and its resource requirements to achieve Vision 2020 and to achieve that truly national and international top tier recognition that TAMU is on a path to accomplish. He said they also share three key priorities with the Governor's Business Council that were touched on by last fall's select Commission on Higher Education and Global Competitiveness. Mr. Heldenfels said that this 15-member group met for a concise period, about four months. This report produced ten recommendations that focused on beyond 2015. He said that in the near term three priorities are developmental education, creating a college-going culture and outcome-oriented funding and cost efficiency.

Mr. Heldenfels said that "Closing the Gaps" will end in 2015 and they are focused on those next seven years. He said they want to get those four goals that are behind back on track. They will also be redefining their excellence goal. Mr. Heldenfels said that while they have had very specific targets in participation, success and research, the excellence goal has been kind of a "warm and fuzzy" area, based mostly on who ranks where and in what magazine. He said they think it is really time to come up with some specific metrics in the last half of "Closing the Gaps." That is an area where the Coordinating Board would like feedback into how we define excellence. Mr. Heldenfels said that one area they would focus on is excellence in undergraduate education. He said that it does no good to send a student to a flagship university for an excellent education, if they end up in a large class, taught by a teaching assistant whose English skills are so substandard that the students cannot understand the class. That is the number one complaint that they hear, particularly from the flagship institutions. He said excellence in undergraduate education - whether for our national research universities or for our individual institutional programs - is going to be a key focus in excellence. Mr. Heldenfels said we need to focus on capital funding recommendations, particularly in the area called the three "Rs:" renovation, rehabilitation and retrofitting. He said he knows that TAMU is leading the way with the nearly completed facilities' audit being conducted. This includes, but is not limited to deferred maintenance, as they look to the future of more intelligent, green and energy efficient buildings. Mr. Heldenfels said that many facilities on campus have so much investment that needs to be made in what exists in the built environment on the campuses.

Mr. Heldenfels said that looking beyond 2015 and remembering that the aim of “Closing the Gaps” back in 2000 was only to bring Texas to parity with the states. He said that now we must look ahead to set benchmarks for what Texas is to become beyond “Closing the Gaps.” We need to look for benchmarks that will allow Texas to become globally competitive with education systems in Korea, Finland and Singapore. He said for 2025 or perhaps 2030, Texas needs a new strategic plan that is no longer just content to “Close the Gaps.”

Mr. Heldenfels thanked Chairman Foster and said it had been a pleasure.

Vice Chairman Wilson thanked Mr. Heldenfels for the presentation and all the time he is spending in service. He asked about the fund that was created to match research at the Tier One institutions, where he indicated TAMU had the potential for \$50 million. Vice Chairman Wilson asked if that was funded. Mr. Heldenfels replied in the negative and said it cannot be funded before FY 2012. This means that in the interim is the time to define eligible research expenditures.

Vice Chairman Wilson said the fund for the other 26 universities that had \$500,000 and two \$50,000, is that money there now? Mr. Heldenfels said it is his understanding that it is funded. He said it really depends upon whether the single program submitted by each institution is already meeting the benchmarks or needs to meet some benchmarks that they will be in the process of defining. Mr. Heldenfels said as soon as they hit those benchmarks, it is his understanding they are eligible for those grants.

Chairman Foster told Mr. Heldenfels that the Board values his leadership and what he does for the A&M System and for Texas.

### **FINAL REPORT ON THE S/V CYNTHIA WOODS ACCIDENT INVESTIGATION**

Chairman Foster called on Mr. Andrew Strong, General Counsel for TAMUS, and Mr. Jerry Brown, Assistant General Counsel, to present the final report on the A&M System’s investigation of the *S/V Cynthia Woods* accident. A copy of this report is on file in the Office of the Board of Regents.

Mr. Strong said Mrs. Linda Stone would receive one of the most prestigious awards given by the USCG, the Gold Lifesaving Medal, on behalf of her husband. He said this award is given only to those who put their own life at peril to rescue others at sea. He said in addition to the Gold Lifesaving Medal, the Certificate of Valor would be given to Safety Officer Conway for heroic duty.

Vice Chairman Wilson asked if there had been an attempt to reconcile the technical results between the USCG report and the TAMUS report. Chairman Foster asked if the investigation team had asked for or were going to have a “sit down” discussion with the USCG. Mr. Strong agreed that was a good recommendation and they should follow up.

Regent Jones asked if the USCG had a copy of the A&M System's report. Mr. Strong said our report would be made available today and would be posted online today. Chairman Foster said he thinks it is very critical to see if we can sit down with the USCG and accomplish some type of reconciliation since there is such a difference in the two reports.

Regent Stallings asked who makes the final decision on who is right. Mr. Strong said we are not in litigation so we do not have a fact finder who will make a decision on that. Mr. Strong said the two approaches to the investigation were different. The USCG typically does not get involved in these types of investigations regarding recreational boats. He said their expert typically reconstructs accidents. The A&M System took a different tact and hired a naval architect/engineer to look at the design. Mr. Strong said the USCG looked at the events that led up to the failure and whether or not any of those events contributed or caused the failure, but did not look at the design aspect of the boat, whether or not there was an inherent defect.

On behalf of the Board of Regents, Chairman Foster expressed his appreciation for all the hard work that had gone into this report. He said these kinds of incidents are extremely important in terms of making sure we understand what happened and put in place those things necessary to ensure we do not have a reoccurrence. He said the hard work that has gone into this was very important in preventing future incidents.

Chairman Foster recognized the families of the crewmembers of the *S/V Cynthia Woods* and asked them to stand and be recognized. He said the family members played a very important role in the healing process of this incident. Mr. Strong said he also wanted to mention the long hours put into the report by Mr. Brown and Ms. Robin Woods, Manager, Investigative Audit Services.

### **RECESS**

Chairman Foster recessed the meeting at 10:25 a.m.

*(Secretary's Note: The Committee on Academic and Student Affairs convened at 10:26 a.m. and adjourned at 11:34 a.m. The Policy Review Committee convened at 11:35 a.m. and adjourned at 11:36 a.m.)*

### **RECONVENE**

Chairman Foster reconvened the meeting at 11:36 a.m. on Friday, July 17, 2009. He announced that the Board had not received any requests for public testimony.

**REPORT FROM THE COMMITTEE ON AUDIT**

Chairman Foster called on Vice Chairman Wilson to present the report from the Committee on Audit.

Vice Chairman Wilson, Chairman of the Committee on Audit, reported that the Committee met on Thursday, July 16, 2009, and discussed the Third Quarter Audit Report, the Audit Tracking Report, Management’s Responses to the Audit Tracking Report and an Update on the EthicsPoint Hotline. He said there were no agenda items.

**REPORT FROM THE COMMITTEE ON FINANCE**

Regent Adams, Chairman of the Committee on Finance, reported that the Committee met on Thursday, July 16, 2009, and considered 13 agenda items and received a report from Mr. David Stein of Fund Evaluation Group, the TAMUS investment manager. He said the committee approved Items 1 through 13 and recommended approval of the Board.

The Board took action as set forth below:

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**MINUTE ORDER 144-2009 (ITEM 1)**

**APPROVAL FOR REVISIONS TO  
SYSTEM POLICY 22.02 (SYSTEM INVESTMENT),  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Regent Adams, seconded by Regent Jones and by a unanimous vote, the following minute order was adopted:

The revisions to System Policy 22.02 (*System Investment*), as shown in **Exhibit A**, are approved and effective immediately.

**MINUTE ORDER 145-2009 (ITEM 2)**

**APPROVAL OF REVOLVING FUND BANK ACCOUNTS,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Regent Adams, seconded by Regent Jones and by a unanimous vote, the following minute order was adopted:

Under the authority of the General Appropriations Act, and effective for the biennium beginning September 1, 2009, each of the following members of The Texas A&M University System is authorized to maintain a centralized Revolving Fund Bank Account in the banks and within the limits indicated below. Such accounts will be used to facilitate the payment of nominal expenses, debt service and payrolls. In addition, the accounts will be used to pay bills within cash discount periods, when the disbursements are reimbursable from funds held in the State Treasury. The employees named below, and their successors in office, are hereby authorized to sign checks for the withdrawal of such funds according to law, provided that each check shall be signed by one of the authorized persons.

1. THE TEXAS A&M UNIVERSITY SYSTEM

Revolving Fund portion not to exceed \$60,000,000 (Operating and Debt Service)  
Source of Funds - Institutional Funds  
Depository Bank – Wells Fargo Bank, N. A.  
Employees authorized to sign checks:

Gregory R. Anderson, Associate Vice Chancellor and Treasurer  
Maria L. Robinson, Director of Treasury Services  
Elaine N. Welch, Senior Treasury Analyst  
Cindy L. Hanks, Senior Financial Analyst

2. TEXAS A&M UNIVERSITY

Revolving Fund portion not to exceed \$40,000,000  
Source of Funds - Institutional Funds  
Depository Bank – Wells Fargo Bank, N. A.  
Employees authorized to sign checks:

Terry Pankratz, Senior Vice President and Chief Financial Officer  
John Crawford, Associate Vice President for Finance and Controller  
Debbie Phair, Director, Financial Management Operations  
Phillip Guillen, Director, Financial Management Operations  
Janet Guillory, Director, Financial Management Operations  
Linda Kettler, Assistant Director, Financial Management Operations

TEXAS A&M UNIVERSITY AT GALVESTON

Revolving Fund portion not to exceed \$1,100,000  
Source of Funds - Institutional Funds  
Depository Bank – Wells Fargo Bank, N. A.  
Employees authorized to sign checks:

R. Bowen Loftin, Vice President and Chief Executive Officer  
Rodney P. McClendon, Executive Associate Vice President and Chief Operating Officer  
Susan Hernandez Lee, Associate Vice President for Finance  
John Crawford, Associate Vice President for Finance and Controller  
Debbie Phair, Director, Financial Management Operations  
Janet Guillory, Director, Financial Management Operations  
Vacant, Financial Manager, Financial Management Services

3. TARLETON STATE UNIVERSITY

Revolving Fund portion not to exceed \$4,000,000  
Source of Funds - Institutional Funds  
Depository Bank – Wells Fargo Bank, N. A.  
Employees authorized to sign checks:

J. W. Graham, Vice President for Finance and Administration  
Mike Tate, Assistant Vice President and Controller  
Deanna Powell, Director of Accounting  
Karen Fincher, Senior Staff Accountant

4. PRAIRIE VIEW A&M UNIVERSITY

Revolving Fund portion not to exceed \$7,000,000  
Source of Funds - Institutional Funds  
Depository Bank – Wells Fargo Bank, N. A.  
Employees authorized to sign checks:

Mary Lee Hodge, Vice President for Business Affairs  
Rod Mireles, Assistant Vice President for Financial Accounting, Reporting and Procurement and  
Controller  
Betty Ricks-Harris, Director of Budgets and Reconciliations  
Cozette Turner, Manager, Financial Accounting

5. TEXAS AGRILIFE RESEARCH

Revolving Fund portion not to exceed \$3,800,000  
Source of Funds - Institutional Funds  
Depository Bank – Wells Fargo Bank, N. A.  
Employees authorized to sign checks:

Mark A. Hussey, Vice Chancellor and Dean for Agriculture and Life Sciences  
William Dugas, Associate Vice Chancellor for Business and Strategic Operations  
Johnny Fazzino, Assistant Vice Chancellor  
Deanie Dudley, Assistant Dean of Finance and Administration  
Vacant, Director of Texas AgriLife Research  
Donna Alexander, Assistant Director  
Michael E. McCasland, Assistant Director  
Shiao-Yen Ko, Manager of Accounting Services  
Kimberly Payne, Assistant Financial Manager  
Loree Lewis, Coordinator of Management Information  
William Gray, Financial Analyst

TEXAS VETERINARY MEDICAL DIAGNOSTIC LABORATORY

Revolving Fund portion not to exceed \$3,800,000

Source of Funds - Institutional Funds

Depository Bank – Wells Fargo Bank, N. A.

Employees authorized to sign checks:

Mark A. Hussey, Vice Chancellor and Dean for Agriculture and Life Sciences

William Dugas, Associate Vice Chancellor for Business and Strategic Operations

Johnny Fazzino, Assistant Vice Chancellor

Deanie Dudley, Assistant Dean of Finance and Administration

Tammy Beckham, Director of the Texas Veterinary Medical Diagnostic Laboratory

Ralph Cobb, Assistant Agency Director

Donna Alexander, Assistant Director

Michael E. McCasland, Assistant Director

Shiao-Yen Ko, Manager of Accounting Services

Kimberly Payne, Assistant Financial Manager

Loree Lewis, Coordinator of Management Information

William Gray, Financial Analyst

6. TEXAS AGRILIFE EXTENSION SERVICE

Revolving Fund portion not to exceed \$3,500,000

Source of Funds - Institutional Funds

Depository Bank – Wells Fargo Bank, N. A.

Employees authorized to sign checks:

Johnny Fazzino, Assistant Vice Chancellor

Deanie Dudley, Assistant Dean of Finance and Administration

Edward G. Smith, Director of Texas AgriLife Extension Service

Kyle L. Smith, Executive Associate Director

Donna Alexander, Assistant Director

Michael E. McCasland, Assistant Director

Shiao-Yen Ko, Manager of Accounting Services

Kimberly Payne, Assistant Financial Manager

Loree Lewis, Coordinator of Management Information

William Gray, Financial Analyst

7. TEXAS ENGINEERING EXPERIMENT STATION

Revolving Fund portion not to exceed \$3,000,000

Source of Funds – Institutional Funds

Depository Bank – Wells Fargo Bank, N. A.

Employees authorized to sign checks:

G. Kemble Bennett, Vice Chancellor and Dean of Engineering, Director, Texas Engineering Experiment Station

Mark S. Smock, Associate Agency Director and Chief Financial Officer

Andrew B. Hinton, Controller

Vacant, Assistant Controller

Marsa McKee, Financial Manager

Janice Ebner, Financial Management Supervisor I

Karen Zuberer, Staff Accountant

8. TEXAS ENGINEERING EXTENSION SERVICE

Revolving Fund portion not to exceed \$350,000  
Source of Funds – Institutional Funds  
Depository Bank – Wells Fargo Bank, N. A.  
Employees authorized to sign checks:

John Skrabanek, Associate Agency Director and Chief Financial Officer  
Carolyn Record, Controller  
Dianne Smith, Accounting Manager  
Christina Peery, Staff Accountant

9. TEXAS FOREST SERVICE

Revolving Fund portion not to exceed \$3,500,000  
Source of Funds – Institutional Funds  
Depository Bank – Wells Fargo Bank, N. A.  
Employees authorized to sign checks:

Robby DeWitt, Associate Director for Finance and Administration  
Travis Zamzow, Budgets and Accounting Department Head  
Bill Fox, Payroll and Support Services Department Head  
James D. Puckett, III, Senior Business Analyst

10. TEXAS TRANSPORTATION INSTITUTE

Revolving Fund portion not to exceed \$550,000  
Source of Funds - Institutional Funds  
Depository Bank – Wells Fargo Bank, N. A.  
Employees authorized to sign checks:

Don Bugh, Executive Associate Director  
Anna Jo Mitchell, Director of Fiscal Affairs  
Marie Ethridge, Controller  
Susan Massey, Assistant Financial Manager  
Jennifer Kristynik, Financial Accountant III

11. TEXAS A&M UNIVERSITY-CORPUS CHRISTI

Revolving Fund portion not to exceed \$4,000,000  
Source of Funds - Institutional Funds  
Depository Bank – Wells Fargo Bank, N. A.  
Employees authorized to sign checks:

Flavius C. Killebrew, President  
Jody Nelson, Executive Vice President for Finance and Administration  
Kathryn Funk-Baxter, Associate Vice President for Finance & Administration  
Kemberly Wedgeworth, Director of Budgets  
Rebecca Torres, Comptroller

12. TEXAS A&M INTERNATIONAL UNIVERSITY

Revolving Fund portion not to exceed \$2,000,000  
Source of Funds - Institutional Funds  
Depository Bank – Wells Fargo Bank, N. A.  
Employees authorized to sign checks:

Ray M. Keck, President  
Juan J. Castillo, Jr., Vice President for Finance and Administration  
Elena Martinez, Comptroller  
Fred Juarez III, Director of Budget, Payroll, Grants and Contracts  
Melisa Rangel, Director of Accounting  
Maria Elena Hernandez, Business Manager  
Patricia Ornelas, Senior Staff Accountant

13. TEXAS A&M UNIVERSITY–KINGSVILLE

Revolving Fund portion not to exceed \$4,000,000  
Source of Funds - Institutional Funds  
Depository Bank – Wells Fargo Bank, N. A.  
Employees authorized to sign checks:

Steven H. Tallant, President  
Marilyn Fowle, Vice President for Finance and Administration  
Paula Hanson, Comptroller  
Tina Livingston, Assistant Comptroller and Director of Business Services  
Maricela Flores, Assistant Comptroller and Director of Accounting  
Claudia Conard, Assistant Director of Grants and Contracts  
Patricia Hayes, Bursar

14. WEST TEXAS A&M UNIVERSITY

Revolving Fund portion not to exceed \$3,000,000  
Source of Funds - Institutional Funds  
Depository Bank – Wells Fargo Bank, N. A.  
Employees authorized to sign checks:

Gary Barnes, Vice President for Business and Finance  
Randy Rikel, Controller  
Shelly Davis, Director of Accounting  
Julie Dempsey, Accountant II/Grants Manager

15. TEXAS A&M UNIVERSITY–COMMERCE

Revolving Fund portion not to exceed \$4,000,000  
Source of Funds - Institutional Funds  
Depository Bank - Bank of America, N. A.  
Employees authorized to sign checks:  
Dan Jones, President  
Bob Brown, Vice President for Business and Administration  
Alicia Currin, Associate Vice President for Business and Administration  
Rex Giddens, Assistant Vice President for Administrative Services  
Stephanie Scott, Comptroller  
Cheryl Scott, Administrative Financial Analyst  
Janet Anderson, Accountant

16. TEXAS A&M UNIVERSITY–TEXARKANA

Revolving Fund portion not to exceed \$900,000  
Source of Funds - Institutional Funds  
Depository Bank – Wells Fargo Bank, N. A.  
Employees authorized to sign checks:  
  
Carlisle B. Rathburn III, President  
Joan C. Beckham, Vice President for Finance and Administration  
James S. Scogin, Controller and Director of Accounting  
Pamela Jefferson, Bursar

17. THE TEXAS A&M UNIVERSITY SYSTEM HEALTH SCIENCE CENTER

Revolving Fund portion not to exceed \$7,000,000  
Source of Funds - Institutional Funds  
Depository Bank – Wells Fargo Bank, N. A.  
Employees authorized to sign checks:  
  
Barry C. Nelson, Vice President for Finance and Administration  
Rayellen Milburn, Senior Associate Vice President and Controller  
Jeffery T. Burton, Associate Vice President and Assistant Controller  
Kristin Nace, Director of Fiscal Services

18. TEXAS A&M UNIVERSITY–CENTRAL TEXAS

Revolving Fund portion not to exceed \$2,000,000  
Source of Funds - Institutional Funds  
Depository Bank – Wells Fargo Bank, N. A.  
Employees authorized to sign checks:  
  
Dr. Garry Ross, Interim President \*  
Gaylene Nunn, Director of Finance and Administration  
Dr. Tracy Teaff, Academic Dean  
Susan Bowden, Controller/Director of Accounting

19. TEXAS A&M UNIVERSITY–SAN ANTONIO

Revolving Fund portion not to exceed \$2,000,000  
Source of Funds - Institutional Funds  
Depository Bank – Wells Fargo, N. A.  
Employees authorized to sign checks:

Dr. Maria Hernandez Ferrier, Interim President \*  
Kenneth Mitts, Director of Finance and Administration  
Ricky Trefzer, Assistant Vice President and Comptroller  
Sydney Davis, Bursar

\*Names and Titles subject to approval by Board of Regents

**MINUTE ORDER 146-2009 (ITEM 3)**

**APPROVAL OF FY 2010 OPERATING BUDGETS,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Regent Adams, seconded by Regent Jones and by a unanimous vote, the following minute order was adopted:

The operating budgets, included as **Exhibit B**, as submitted by the members of The Texas A&M University System for the fiscal year ending August 31, 2010, are hereby approved and adopted subject to the provisions contained in System Policy 27.04 (*Budget Authorizations, Limitations and Delegations of Authority*).

**MINUTE ORDER 147-2009 (ITEM 4)**

**APPROVAL OF FY 2010 SERVICE DEPARTMENT ACCOUNTS,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Regent Adams, seconded by Regent Jones and by a unanimous vote, the following minute order was adopted:

The service department accounts for the members of The Texas A&M University System for the fiscal year ending August 31, 2010, included as **Exhibit C**, are hereby approved subject to the provisions contained in System Regulation 21.01.05 (*Service Departments*).

**MINUTE ORDER 148-2009 (ITEM 5)**

**AUTHORIZATION TO EXCEED LIMITATIONS  
ON STATE EMPLOYMENT LEVELS,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Regent Adams, seconded by Regent Jones and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System hereby approves the request by the members of The Texas A&M University System listed in **Exhibit D**, for an exception to the limitations on state employment levels specified in Senate Bill 1, 81<sup>st</sup> Legislature.

**MINUTE ORDER 149-2009 (ITEM 6)**

**APPROPRIATION OF FUNDS FOR THE PURCHASE  
OF A VOICE OVER IP SYSTEM (VOIP),  
TEXAS A&M UNIVERSITY**

On motion of Regent Adams, seconded by Regent Jones and by a unanimous vote, the following minute order was adopted:

The amount of \$840,000 in Revenue Financing System debt proceeds (Telecommunications Revenue) is hereby appropriated for the purchase of a Voice over IP System.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.

**MINUTE ORDER 150-2009 (ITEM 7)**

**AUTHORIZATION TO ESTABLISH A  
QUASI-ENDOWMENT NAMED  
“THE DR. CARTER AND JO WHATLEY ENDOWED SCHOLARSHIP,”  
TEXAS A&M UNIVERSITY-CORPUS CHRISTI**

On motion of Regent Adams, seconded by Regent Jones and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System authorizes the President/CEO of Texas A&M University-Corpus Christi to establish a quasi-endowment account to be named “The Dr. Carter and Jo Whatley Endowed Scholarship.” The account will be funded by a transfer from an existing A&M-Corpus Christi account as well as recent memorial contributions in memory of Mrs. Jo Whatley. Payout distributions from the newly created quasi-endowment will be used to provide scholarships to qualified students who are pursuing academic degrees in the Masters in Public Administration program at Texas A&M University-Corpus Christi.

**MINUTE ORDER 151-2009 (ITEM 8)**

**AUTHORIZATION TO ESTABLISH A QUASI-ENDOWMENT  
NAMED THE “HONORS ENDOWMENT,”  
TEXAS A&M INTERNATIONAL UNIVERSITY**

On motion of Regent Adams, seconded by Regent Jones and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System authorizes the President of Texas A&M International University to establish a quasi-endowment account to be named the “Honors Endowment.” The account will be funded by a transfer from an existing Texas A&M International University account. Payout distributions from the newly created quasi-endowment will be used to provide income for expenses above and beyond the scholarships for the D. D. Hachar Honors Program at Texas A&M International University.

**MINUTE ORDER 152-2009 (ITEM 9)**

**AUTHORIZATION FOR THE CHANCELLOR  
TO EXECUTE A CONTRACT WITH SCOTT & WHITE CLINIC AND  
SCOTT AND WHITE MEMORIAL HOSPITAL,  
COLLEGE STATION, TEXAS,  
THE TEXAS A&M UNIVERSITY SYSTEM HEALTH SCIENCE CENTER**

On motion of Regent Adams, seconded by Regent Jones and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System hereby grants authority to the Chancellor of The Texas A&M University System, upon review and approval for legal sufficiency by the Office of General Counsel, to execute an annual agreement with Scott & White Clinic and Scott and White Memorial Hospital for medical education teaching services in College Station, Texas, for the fiscal year 2010.

**MINUTE ORDER 153-2009 (ITEM 10)**

**AUTHORIZATION FOR THE CHANCELLOR  
TO EXECUTE A CONTRACT WITH SCOTT & WHITE CLINIC AND  
SCOTT AND WHITE MEMORIAL HOSPITAL, TEMPLE, TEXAS,  
THE TEXAS A&M UNIVERSITY SYSTEM HEALTH SCIENCE CENTER**

On motion of Regent Adams, seconded by Regent Jones and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System hereby grants authority to the Chancellor of The Texas A&M University System, upon review and approval for legal sufficiency by the Office of General Counsel, to execute an annual agreement with Scott & White Clinic and Scott and White Memorial Hospital for medical education teaching services in Temple, Texas, for the fiscal year 2010.

**MINUTE ORDER 154-2009 (ITEM 11)**

**AUTHORIZATION FOR THE PRESIDENT TO EXECUTE A  
RECRUITMENT AGREEMENT WITH THE  
COLLEGE STATION HOSPITAL, LP, COLLEGE STATION, TEXAS,  
THE TEXAS A&M UNIVERSITY SYSTEM HEALTH SCIENCE CENTER**

On motion of Regent Adams, seconded by Regent Jones and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System hereby grants authority to the President of The Texas A&M University System Health Science Center, or designee, upon review and approval for legal sufficiency by the Office of General Counsel, to execute a Recruitment Agreement with the College Station Hospital, LP, on behalf of the College of Medicine, to recruit a Neurologist.

**MINUTE ORDER 155-2009 (ITEM 12)**

**AUTHORIZATION FOR THE PRESIDENT  
TO EXECUTE SOLE SOURCE RESEARCH SERVICES AGREEMENT  
WITH REPAIR TECHNOLOGIES, INC.,  
THE TEXAS A&M UNIVERSITY SYSTEM HEALTH SCIENCE CENTER**

On motion of Regent Adams, seconded by Regent Jones and by a unanimous vote, the following minute order was adopted:

Authority is hereby granted, upon review for legal form and sufficiency by the Office of General Counsel, to the President of The Texas A&M University System Health Science Center to execute the Research Services Agreement with Repair Technologies, Inc.

**MINUTE ORDER 156-2009 (ITEM 13)**

**AUTHORIZATION FOR THE PRESIDENT  
TO EXECUTE SOLE SOURCE RESEARCH SUPPLY CONTRACT  
WITH REPAIR TECHNOLOGIES, INC.,  
THE TEXAS A&M UNIVERSITY SYSTEM HEALTH SCIENCE CENTER**

On motion of Regent Adams, seconded by Regent Jones and by a unanimous vote, the following minute order was adopted:

Authority is hereby granted, upon review for legal form and sufficiency by the Office of General Counsel, to the President of The Texas A&M University System Health Science Center to execute the Research Supply Agreement with Repair Technologies, Inc.

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Chairman Foster called on Regent Box to present the report from the Committee on Buildings and Physical Plant.

**REPORT FROM THE COMMITTEE ON BUILDINGS AND PHYSICAL PLANT**

Regent Box, Chairman of the Committee on Buildings and Physical Plant, reported that the committee met on Thursday, July 16, 2009, and all committee members were

present. Regent Box said the committee recommended approval of Items 14 through 23 as presented.

The Board took action as set forth below:

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**MINUTE ORDER 157-2009 (ITEM 14)**

**APPROVAL OF SYSTEM CAPITAL PLAN FOR FY 2010 – FY 2014,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Regent Box, seconded by Regent Adams and by a unanimous vote, the following minute order was adopted:

The System Capital Plan for FY 2010 – FY 2014, as shown in **Exhibit E**, is approved and authorization to appropriate up to 10 percent of the planning amount indicated for all FY 2010 proposed projects is granted.

The Board of Regents of The Texas A&M University System (board) reasonably expects to incur debt in one or more obligations for these projects, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

To the extent projects are funded by the Revenue Financing System, and as required by Section 5(a) of the Master Resolution of the Revenue Financing System, the board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient pledged revenues to satisfy the annual debt service requirements of the Revenue Financing System and to meet all financial obligations of the board relating to the Revenue Financing System and that the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.

**MINUTE ORDER 158-2009 (ITEM 15)**

**APPROVAL OF THE PROJECT SCOPE AND BUDGET,  
APPROPRIATION FOR CONSTRUCTION SERVICES, AND  
APPROVAL FOR CONSTRUCTION OF THE NURSING BUILDING,  
TARLETON STATE UNIVERSITY,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Regent Box, seconded by Regent Adams and by a unanimous vote, the following minute order was adopted:

The project scope along with a project budget of \$24,300,000 for the Nursing Building is approved.

The amount of \$19,563,010.59 is appropriated from Account No. 01-085350, Revenue Financing System Debt Proceeds (TRB), for construction services and related project costs.

The Nursing Building, Tarleton State University, Stephenville, Texas, is approved for construction.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.

**MINUTE ORDER 159-2009 (ITEM 16)**

**APPROVAL OF THE PROJECT SCOPE AND BUDGET,  
APPROPRIATION FOR CONSTRUCTION SERVICES, AND  
APPROVAL FOR CONSTRUCTION FOR THE  
RENOVATE THE MSC AND UNIVERSITY COMPLEX PROJECT,  
TEXAS A&M UNIVERSITY,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Regent Box, seconded by Regent Adams and by a unanimous vote, the following minute order was adopted:

The project scope along with a project budget of \$105,000,000 for the Renovate the MSC and University Complex project is approved.

The amount of \$18,000,000 is appropriated from Account No. 01-085350, Revenue Financing System Debt Proceeds (Designated Tuition), the amount of \$82,000,000 is appropriated from Account No. 01-085350, Revenue Financing System Debt Proceeds (Student Fees) and the amount of \$5,000,000 is appropriated from Account No. 01-085350, Revenue Financing System Debt Proceeds (Dining) for pre-construction and construction services and related project costs.

The amount of \$5,000,000 of previous appropriation is reverted to Account No. 02-030289, MSC Renovation Project.

The Renovate the MSC and University Complex project, Texas A&M University, College Station, Texas, is approved for construction.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.

**MINUTE ORDER 160-2009 (ITEM 17)**

**APPROVAL OF THE REVISED PROJECT SCOPE AND BUDGET,  
AND APPROPRIATION FOR CONSTRUCTION SERVICES,  
FOR THE VETERINARY RESEARCH BUILDING ADDITION,  
TEXAS A&M UNIVERSITY,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Regent Box, seconded by Regent Adams and by a unanimous vote, the following minute order was adopted:

The revised project scope for the Veterinary Research Building Addition project is approved.

The revised project budget of \$25,477,265 for the Veterinary Research Building Addition project is approved.

Authorization is given to appropriate the amount of \$2,158,000 from Account No. 02-806337, Available University Fund, the amount of \$1,086,000 from Account No. 02-808887, Vet Med Capital Reserve and the amount of \$2,436,000 from Account No. 02-020297, Investment Earnings, for construction services and related project costs upon approval of the project by the Texas Higher Education Coordinating Board.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.

**MINUTE ORDER 161-2009 (ITEM 18)**

**APPROVAL OF THE PROJECT SCOPE AND BUDGET,  
APPROPRIATION FOR CONSTRUCTION SERVICES,  
AND APPROVAL FOR CONSTRUCTION  
FOR THE MILITARY WALK REDEVELOPMENT PROJECT,  
TEXAS A&M UNIVERSITY,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Regent Box, seconded by Regent Adams and by a unanimous vote, the following minute order was adopted:

The project scope along with a project budget of \$4,000,000 for the Military Walk Redevelopment project is approved.

The amount of \$3,800,000 is appropriated from Account No. 02-512472, Military Walk Reconstruction, and the amount of \$200,000 is appropriated from Account No. 02-500344, Institutional Development Spec-President, for preconstruction and construction services and related project costs.

The amount of \$400,000 of previous appropriation is reverted to Account No. 02-808871, Military Walk.

The Military Walk Redevelopment project, Texas A&M University, College Station, Texas, is approved for construction.

**MINUTE ORDER 162-2009 (ITEM 19)**

**AUTHORIZATION TO PURCHASE LAND AND IMPROVEMENTS  
IN THE CITY OF COMMERCE, HUNT COUNTY, TEXAS,  
TEXAS A&M UNIVERSITY-COMMERCE**

On motion of Regent Box, seconded by Regent Adams and by a unanimous vote, the following minute order was adopted:

The Chancellor of The Texas A&M University System, or designee, after obtaining approval from the Texas Higher Education Coordinating Board, is authorized to execute and deliver all documents, and to take all other action necessary to purchase the land and improvements municipally known as 1506 and 1508 Hunt Street in the City of Commerce, Hunt County, Texas. The form of the purchase contract and the documents of conveyance must be approved for legal sufficiency by the Office of General Counsel. The purchase price of \$21,000 is hereby approved.

**MINUTE ORDER 163-2009 (ITEM 20)**

**AUTHORIZATION TO LEASE  
MEDICAL OFFICE AND CLINICAL SPACE  
IN THE BRYAN PROFESSIONAL BUILDING,  
1301 MEMORIAL DRIVE, BRYAN, TEXAS,  
THE TEXAS A&M UNIVERSITY SYSTEM HEALTH SCIENCE CENTER**

On motion of Regent Box, seconded by Regent Adams and by a unanimous vote, the following minute order was adopted:

The Chancellor of The Texas A&M University System, or designee, following approval for legal sufficiency by the Office of General Counsel, is authorized to lease approximately 21,920 rentable square feet of medical office and clinical space in the Bryan Professional Building, 1301 Memorial Drive, Bryan, Texas, for a term of one (1) year, at the initial annual rent of \$349,843.20.

**MINUTE ORDER 164-2009 (ITEM 21)**

**AUTHORIZATION TO LEASE  
MEDICAL OFFICE AND CLINICAL SPACE  
IN SCURLOCK TOWER IN THE METHODIST HOSPITAL,  
6560 FANNIN STREET, HOUSTON, TEXAS,  
THE TEXAS A&M UNIVERSITY SYSTEM HEALTH SCIENCE CENTER**

On motion of Regent Box, seconded by Regent Adams and by a unanimous vote, the following minute order was adopted:

The Chancellor of The Texas A&M University System, or designee, following approval for legal sufficiency by the Office of General Counsel, is authorized to lease approximately 4,120 rentable square feet of medical office and clinical space in Scurlock Tower of The Methodist Hospital, 6560 Fannin Street, Houston, Texas, for a term of five (5) years at an estimated initial annual rent of \$111,075.20, plus up to \$50,000 for additional finish-out costs amortized over the term of the lease.

**MINUTE ORDER 165-2009 (ITEM 22)**

**AUTHORIZATION TO EXECUTE A LEASE  
WITH THE TEXAS 4-H YOUTH DEVELOPMENT FOUNDATION  
CONTINGENT ON CONSTRUCTION OF A BUILDING,  
TEXAS AGRILIFE EXTENSION SERVICE**

On motion of Regent Box, seconded by Regent Adams and by a unanimous vote, the following minute order was adopted:

The Chancellor of The Texas A&M University System, or designee, following review for legal sufficiency by the Office of General Counsel, is authorized to execute a lease with the Texas 4-H Youth Development Foundation for a building to be constructed on land at 4180 State Highway 6 South, College Station, Texas, for a primary term of 30 years, with two 20-year extensions, at one dollar (\$1) per year, plus operating expenses, and upon such other terms and conditions as the Chancellor, or designee, deems appropriate.

**MINUTE ORDER 166-2009 (ITEM 23)**

**NAMING OF THE  
“WOO SUNG LEE ALUMNI WELCOME CENTER,”  
TEXAS A&M UNIVERSITY-CORPUS CHRISTI**

On motion of Regent Box, seconded by Regent Adams and by a unanimous vote, the following minute order was adopted:

The Alumni and Welcome Center near the Texas A&M University-Corpus Christi Campus is hereby named the “Woo Sung Lee Alumni Welcome Center.”

**MINUTE ORDER 167-2009 (ITEM 23)**

**RENAMING OF THE “SPACECRAFT ENGINEERING RESEARCH CENTER”  
TO “SPACE ENGINEERING RESEARCH CENTER,”  
TEXAS ENGINEERING EXPERIMENT STATION**

On motion of Regent Box, seconded by Regent Adams and by a unanimous vote, the following minute order was adopted:

The Texas Engineering Experiment Station’s request to amend the previously approved naming of the Spacecraft Engineering Research Center, Minute Order 026-2009, to the “Space Engineering Research Center” is hereby approved.

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Chairman Foster called on Regent Fraga to present the report from the Committee on Academic and Student Affairs.

**REPORT FROM THE COMMITTEE ON ACADEMIC AND STUDENT AFFAIRS**

Regent Fraga, Chairman of the Committee on Academic and Student Affairs, reported that the committee met earlier the same day and recommended approval of Items 24 through 31.

The Board took action as set forth below:

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**MINUTE ORDER 168-2009 (ITEM 24)**

**APPROVAL TO CHANGE THE DESIGNATION OF THE  
OFF-CAMPUS INSTRUCTIONAL SITE IN THE  
SOUTHWEST METROPLEX FROM A TEACHING SITE TO A  
SINGLE INSTITUTION CENTER,  
AND TO SUBMIT THIS REQUEST TO THE  
TEXAS HIGHER EDUCATION COORDINATING BOARD,  
TARLETON STATE UNIVERSITY**

On motion of Regent Fraga, seconded by Regent Adams and by a unanimous vote, the following minute order was adopted:

The Board of Regents approves the change in designation of Tarleton State University's off-campus instructional site in the Southwest Metroplex from a teaching site to a Single Institution Center.

The Board also authorizes submission of this request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.

**MINUTE ORDER 169-2009 (ITEM 25)**

**APPROVAL TO ESTABLISH THE BERG-HUGHES CENTER  
FOR PETROLEUM AND SEDIMENTARY SYSTEMS,  
TEXAS A&M UNIVERSITY**

On motion of Regent Fraga, seconded by Regent Adams and by a unanimous vote, the following minute order was adopted:

The Berg-Hughes Center for Petroleum and Sedimentary Systems is hereby established as an organizational unit of Texas A&M University within the College of Geosciences.

**MINUTE ORDER 170-2009 (ITEM 26)**

**AUTHORIZATION FOR EXPANSION OF AUTHORITY  
TO OFFER EXISTING BACCALAUREATE OF BUSINESS DEGREE IN  
BUSINESS ADMINISTRATION VIA DISTANCE EDUCATION  
AT NORTHEAST TEXAS COMMUNITY COLLEGE,  
TEXAS A&M UNIVERSITY-TEXARKANA**

On motion of Regent Fraga, seconded by Regent Adams and by a unanimous vote, the following minute order was adopted:

Having complied with all of the requirements of the Texas Higher Education Coordinating Board, Texas A&M University-Texarkana is hereby authorized to offer the Baccalaureate of Business Degree in Business Administration via Distance Education by face-to-face off-campus delivery at Northeast Texas Community College, effective fall 2009.

The Board of Regents finds that the program offering authorized by this minute order is within the role and scope and capacity of the institution and will benefit students.

**MINUTE ORDER 171-2009 (ITEM 27)**

**APPROVAL TO ESTABLISH THE BI-NATIONAL CENTER  
FOR LEADERSHIP, RESEARCH, EDUCATION AND PUBLIC SERVICE,  
TEXAS A&M INTERNATIONAL UNIVERSITY**

On motion of Regent Fraga, seconded by Regent Adams and by a unanimous vote, the following minute order was adopted:

The Bi-national Center for Leadership, Research, Education and Public Service is hereby established as an organizational unit of Texas A&M International University, reporting to the dean or the dean's designee, within the College of Arts and Sciences, Texas A&M International University.

**MINUTE ORDER 172-2009 (ITEM 28)**

**APPROVAL TO EXPAND THE TABLE OF PROGRAMS DURING  
THE FOUR-YEAR REVIEW CYCLE,  
AND AUTHORIZATION TO SUBMIT TO THE  
TEXAS HIGHER EDUCATION COORDINATING BOARD,  
WEST TEXAS A&M UNIVERSITY**

On motion of Regent Fraga, seconded by Regent Adams and by a unanimous vote, the following minute order was adopted:

The Board of Regents approves expanding the Table of Programs for West Texas A&M University to include preliminary authority for two bachelor's level programs in health sciences and nutrition.

The Board also authorizes the submission of West Texas A&M University's request to expand its Table of Programs to the Texas Higher Education Coordinating Board for approval.

**MINUTE ORDER 173-2009 (ITEM 29)**

**AUTHORIZATION FOR EXPANSION OF AUTHORITY  
TO OFFER EXISTING BACCALAUREATE AND MASTER'S DEGREES  
VIA DISTANCE EDUCATION AT  
WEST TEXAS A&M UNIVERSITY AMARILLO CENTER,  
WEST TEXAS A&M UNIVERSITY**

On motion of Regent Fraga, seconded by Regent Adams and by a unanimous vote, the following minute order was adopted:

Having complied with all the requirements of the Texas Higher Education Coordinating Board, West Texas A&M University is hereby authorized to offer the following degree programs via distance education by face-to-face, off-campus delivery at the West Texas A&M University Amarillo Center, effective fall 2009:

- 1) Bachelor of Science in Sociology; Bachelor of Science in Social Work; Bachelor of Science in Interdisciplinary Studies, Teacher Certification; Bachelor of Business Administration; Bachelor of General Studies; Bachelor of Science in Nursing; Bachelor of Arts in Political Science; Bachelor of Science in Political Science; and Bachelor of Science in Criminal Justice.
- 2) Master of Business Administration; Master of Education, Counseling; and Master of Arts, Counseling.

The Board of Regents finds that the program offerings authorized by this minute order are within the role and scope and capacity of the institution and will benefit students.

**MINUTE ORDER 174-2009 (ITEM 30)**

**APPROVAL TO ESTABLISH THE  
CENTER FOR ROBOT-ASSISTED SEARCH AND RESCUE (CRASAR),  
TEXAS ENGINEERING EXPERIMENT STATION**

On motion of Regent Fraga, seconded by Regent Adams and by a unanimous vote, the following minute order was adopted:

The Center for Robot-Assisted Search and Rescue, a TEES Center, is hereby established, reporting to the Vice Chancellor and Dean of Engineering and Director of TEES.

**MINUTE ORDER 175-2009 (ITEM 31)**

**APPROVAL TO ESTABLISH THE  
INSTITUTE FOR INNOVATIVE THERAPEUTICS™,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Regent Fraga, seconded by Regent Adams and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System approves the establishment of the Institute for Innovative Therapeutics™ as an organizational unit within The Texas A&M University System that is administered within the Office of the Chancellor.

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**ADDITIONAL ITEMS TO BE CONSIDERED BY THE BOARD**

Chairman Foster called on Chancellor McKinney who presented Items 32, 33, 35, 37 through 44, 46, 47, 48b through 48g, 48i, 48j and 49. He said Items 34, 36, 45 and 48a were withdrawn prior to the meeting and Items 37 through 44, 46, 47 and 49 were considered in executive session. The Board took action as set forth below:

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**MINUTE ORDER 176-2009 (ITEM 32)**

**APPOINTMENT OF DR. B. GREG MITCHELL  
AND MRS. KRIS ANNE VOGELPOHL TO THE  
TEXAS A&M UNIVERSITY AT GALVESTON BOARD OF VISITORS,  
TEXAS A&M UNIVERSITY**

On motion of Regent Jones, seconded by Regent Steen and by a unanimous vote, the following minute order was adopted:

Effective September 1, 2009, Dr. B. Greg Mitchell and Mrs. Kris Anne Vogelphohl are hereby appointed to the Texas A&M University at Galveston Board of Visitors for a term of three years.

**MINUTE ORDER 177-2009 (ITEM 33)**

**APPROVAL FOR MR. MARK ELLISON AND  
DR. PETER SCHUERMAN, SYSTEM EMPLOYEES,  
TO SERVE AS MEMBERS OF THE BOARD OF DIRECTORS  
OR OTHER GOVERNING BOARD OF A  
BUSINESS ENTITY LICENSING TECHNOLOGY,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Regent Jones, seconded by Regent Steen and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System hereby approves the appointment of Mr. Mark Ellison, Associate Vice Chancellor for Economic Development and Peter Schuerman, Ph.D., Director, Licensing and Intellectual Property, with the Office of Technology Commercialization, to serve in their official capacity as members of the governing board of Texas EnteroSorbents, Inc., a business entity licensing technology from The Texas A&M University System and in which the System has an equity interest. They will report to the Vice Chancellor for Federal Relations and Commercialization and shall serve for a term not to exceed two years. The Vice Chancellor for Federal Relations and Commercialization is authorized to reappoint them for an additional two-year term or terms.

**MINUTE ORDER 178-2009 (ITEM 35)**

**APPROVAL OF ACADEMIC TENURE, JULY 2009,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Regent Jones, seconded by Regent Steen and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System, in accordance with System Policy 12.01 (*Academic Freedom, Responsibility and Tenure*), hereby authorizes the granting of tenure to the following faculty members as set forth in **Exhibit F**, Tenure List No. 09-06.

**MINUTE ORDER 179-2009 (ITEM 37)**

**APPOINTMENT OF  
DR. BRADLEY CHILTON AS VICE PRESIDENT FOR  
ENROLLMENT AND INFORMATION MANAGEMENT,  
TARLETON STATE UNIVERSITY**

On motion of Regent Jones, seconded by Regent Steen and by a unanimous vote, the following minute order was adopted:

Dr. Bradley Chilton is hereby appointed Vice President for Enrollment and Information Management at Tarleton State University, at an initial salary of \$157,500, effective immediately.

**MINUTE ORDER 180-2009 (REVISED ITEM 38)**

**APPOINTMENT OF  
DR. JORGE A. VANEGAS  
AS DEAN OF THE COLLEGE OF ARCHITECTURE,  
TEXAS A&M UNIVERSITY**

On motion of Regent Jones, seconded by Regent Steen and by a unanimous vote, the following minute order was adopted:

Dr. Jorge A. Vanegas is hereby appointed Dean of the College of Architecture at Texas A&M University, at an initial salary of \$195,000, effective immediately.

**MINUTE ORDER 181-2009 (ITEM 39)**

**APPOINTMENT OF DR. KATE C. MILLER  
AS DEAN OF THE COLLEGE OF GEOSCIENCES,  
TEXAS A&M UNIVERSITY**

On motion of Regent Jones, seconded by Regent Steen and by a unanimous vote, the following minute order was adopted:

Dr. Kate C. Miller is hereby appointed Dean of the College of Geosciences at Texas A&M University, at an initial salary of \$190,000, effective immediately.

**MINUTE ORDER 182-2009 (ITEM 40)**

**APPOINTMENT OF DR. CHRISTINE A. STANLEY  
AS VICE PRESIDENT AND ASSOCIATE PROVOST FOR DIVERSITY,  
TEXAS A&M UNIVERSITY**

On motion of Regent Jones, seconded by Regent Steen and by a unanimous vote, the following minute order was adopted:

Dr. Christine A. Stanley is hereby appointed Vice President and Associate Provost for Diversity at Texas A&M University, at an initial salary of \$204,000, effective immediately.

**MINUTE ORDER 183-2009 (ITEM 41)**

**APPOINTMENT OF  
DR. RAYMOND GREEN AS DEAN OF THE HONORS COLLEGE,  
TEXAS A&M UNIVERSITY-COMMERCE**

On motion of Regent Jones, seconded by Regent Steen and by a unanimous vote, the following minute order was adopted:

Dr. Raymond Green is hereby appointed Dean of the Honors College at Texas A&M University-Commerce, at an initial salary of \$110,000, effective September 1, 2009.

**MINUTE ORDER 184-2009 (ITEM 42)**

**APPOINTMENT OF DR. RICKY DOBBS  
AS DEAN OF THE UNIVERSITY COLLEGE,  
TEXAS A&M UNIVERSITY-COMMERCE**

On motion of Regent Jones, seconded by Regent Steen and by a unanimous vote, the following minute order was adopted:

Dr. Ricky Dobbs is hereby appointed Dean of the University College at Texas A&M University-Commerce, at an initial salary of \$110,000, effective immediately.

**MINUTE ORDER 185-2009 (ITEM 43)**

**APPOINTMENT OF DR. R. STEPHEN SEARS  
AS DEAN OF THE A.R. SANCHEZ, JR. SCHOOL OF BUSINESS,  
TEXAS A&M INTERNATIONAL UNIVERSITY**

On motion of Regent Jones, seconded by Regent Steen and by a unanimous vote, the following minute order was adopted:

Effective August 17, 2009, Dr. R. Stephen Sears is hereby appointed Dean of the A.R. Sanchez, Jr. School of Business at Texas A&M International University, at an initial salary of \$205,000.

**MINUTE ORDER 186-2009 (ITEM 44)**

**APPOINTMENT OF DR. SHARON A. WILKERSON  
AS DEAN OF THE COLLEGE OF NURSING,  
THE TEXAS A&M UNIVERSITY SYSTEM HEALTH SCIENCE CENTER**

On motion of Regent Jones, seconded by Regent Steen and by a unanimous vote, the following minute order was adopted:

Effective July 20, 2009, Dr. Sharon A. Wilkerson is hereby appointed Dean of the College of Nursing, The Texas A&M University System Health Science Center, at an initial salary of \$190,000.

**MINUTE ORDER 187-2009 (ITEM 46)**

**APPOINTMENT OF DR. GARRY ROSS  
AS INTERIM PRESIDENT OF  
TEXAS A&M UNIVERSITY-CENTRAL TEXAS,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Regent Jones, seconded by Regent Steen and by a unanimous vote, the following minute order was adopted:

Dr. Garry Ross is hereby appointed Interim President of Texas A&M University-Central Texas of The Texas A&M University System, effective immediately, at an initial salary of \$154,500.

**MINUTE ORDER 188-2009 (ITEM 47)**

**APPOINTMENT OF DR. MARIA HERNANDEZ FERRIER  
AS INTERIM PRESIDENT OF  
TEXAS A&M UNIVERSITY-SAN ANTONIO,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Regent Jones, seconded by Regent Steen and by a unanimous vote, the following minute order was adopted:

Dr. Maria Hernandez Ferrier is hereby appointed Interim President of Texas A&M University-San Antonio of The Texas A&M University System, effective immediately, at an initial salary of \$154,500.

**MINUTE ORDER 189-2009 (ITEM 49)**

**APPOINTMENT OF DR. REGINA C. AUNE  
AS DEAN OF THE COLLEGE OF NURSING AND HEALTH SCIENCES,  
TEXAS A&M INTERNATIONAL UNIVERSITY**

On motion of Regent Jones, seconded by Regent Steen and by a unanimous vote, the following minute order was adopted:

Effective August 3, 2009, Dr. Regina C. Aune is hereby appointed Dean of the College of Nursing and Health Sciences at Texas A&M International University, with tenure, at an initial salary of \$128,000.

**MINUTE ORDER 190-2009 (ITEM 48-b)**

**GRANTING OF FACULTY DEVELOPMENT LEAVE FOR FY 2010,  
TEXAS A&M INTERNATIONAL UNIVERSITY**

On motion of Regent Jones, seconded by Regent Steen and by a unanimous vote, the following minute order was adopted:

The Board of Regents of The Texas A&M University System, in accordance with System Policy 31.03, System Regulation 12.99.01 and Sections 51.101-108 of the Texas Education Code, authorizes faculty development leave to the faculty members as shown in **Exhibit G**, Faculty Development Leave List FY 2010, Texas A&M International University.

**MINUTE ORDER 191-2009 (REVISED ITEM 48-c)**

**CONFIRMATION OF APPOINTMENT  
AND COMMISSIONING OF PEACE OFFICERS,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Regent Jones, seconded by Regent Steen and by a unanimous vote, the following minute order was adopted:

In accordance with System Policy 34.06 (*Appointment, Commissioning and Authority of Peace Officers*), the Presidents of their respective system member universities are authorized to appoint and commission campus peace officers in accordance with the requirements of the law, subject to confirmation by the Board of Regents, as shown in **Exhibit H**, attached to the official minutes.

**MINUTE ORDER 192-2009 (ITEM 48-d)****CONFIRMATION OF APPOINTMENT  
AND COMMISSIONING OF PEACE OFFICER,  
TEXAS FOREST SERVICE**

On motion of Regent Jones, seconded by Regent Steen and by a unanimous vote, the following minute order was adopted:

In accordance with System Policy 34.06 (*Appointment, Commissioning and Authority of Peace Officers*), the Director of the Texas Forest Service is authorized to appoint and commission Shane B. Crimm as a peace officer, subject to confirmation by the Board of Regents.

**MINUTE ORDER 193-2009 (ITEM 48-e)****APPROVAL OF FISCAL YEAR 2010 HOLIDAY SCHEDULE,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Regent Jones, seconded by Regent Steen and by a unanimous vote, the following minute order was adopted:

Holidays for the fiscal year ending August 31, 2010, for the System Offices of The Texas A&M University System, Texas A&M University, Texas A&M University at Galveston, Texas A&M University-San Antonio, the Texas Engineering Experiment Station, the Texas Engineering Extension Service, the Texas Transportation Institute, the Texas AgriLife Extension Service (A&M campus employees), Texas AgriLife Research (A&M campus employees), and the Texas Forest Service, not otherwise excepted, shall be as follows:

| <u>Holiday</u>              | <u>Number of Days</u> | <u>Date</u>                         |
|-----------------------------|-----------------------|-------------------------------------|
| Thanksgiving                | 2                     | November 26-27, 2009                |
| Christmas – New Year        | 8                     | December 23, 2009 – January 1, 2010 |
| Martin Luther King, Jr. Day | 1                     | January 18, 2010                    |
| Spring Break                | 2                     | March 18-19, 2010                   |
| Memorial Day                | 1                     | May 31, 2010                        |

Exceptions are established as set forth below:

The proposed holiday schedule for Prairie View A&M University is as follows:

| <u>Holiday</u>              | <u>Number of Days</u> | <u>Date</u>                        |
|-----------------------------|-----------------------|------------------------------------|
| Thanksgiving                | 2                     | November 26-27, 2009               |
| Christmas – New Year        | 8                     | December 23, 2009 –January 1, 2010 |
| Martin Luther King, Jr. Day | 1                     | January 18, 2010                   |
| Spring Break                | 1                     | March 19, 2010                     |
| Memorial Day                | 1                     | May 31, 2010                       |
| Independence Day            | 1                     | July 5, 2010                       |

The proposed holiday schedule for Tarleton State University is as follows:

| <u>Holiday</u>              | <u>Number of Days</u> | <u>Date</u>                        |
|-----------------------------|-----------------------|------------------------------------|
| Labor Day                   | 1                     | September 7, 2009                  |
| Thanksgiving                | 2                     | November 26-27, 2009               |
| Christmas – New Year        | 7                     | December 24, 2009 –January 1, 2010 |
| Martin Luther King, Jr. Day | 1                     | January 18, 2010                   |
| Spring Break                | 2                     | March 18-19, 2010                  |
| Memorial Day                | 1                     | May 31, 2010                       |

The proposed holiday schedule for Texas A&M International University is as follows:

| <u>Holiday</u>              | <u>Number of Days</u> | <u>Date</u>                        |
|-----------------------------|-----------------------|------------------------------------|
| Thanksgiving                | 3                     | November 25-27, 2009               |
| Christmas – New Year        | 7                     | December 24, 2009 –January 1, 2010 |
| Martin Luther King, Jr. Day | 1                     | January 18, 2010                   |
| Spring Break                | 2                     | March 18-19, 2010                  |
| Memorial Day                | 1                     | May 31, 2010                       |

The proposed holiday schedule for Texas A&M University at Qatar is as follows:

| <u>Holiday*</u>             | <u>Number of Days</u> | <u>Date</u>                      |
|-----------------------------|-----------------------|----------------------------------|
| Eid Al-Fitr                 | 3                     | September 20-22, 2009            |
| Eid Al-Adha                 | 3                     | November 29-30, December 1, 2009 |
| Semester Break              | 6                     | December 24-31, 2009             |
| Martin Luther King, Jr. Day | 1                     | January 17, 2010                 |
| Spring Break                | 1                     | March 4, 2010                    |

\*Standard work week is Sunday – Thursday.

The proposed holiday schedule for Texas A&M University–Central Texas is as follows:

| <u>Holiday</u>              | <u>Number of Days</u> | <u>Date</u>                        |
|-----------------------------|-----------------------|------------------------------------|
| Labor Day                   | 1*                    | September 7, 2009                  |
| Veterans Day                | 1                     | November 11, 2009                  |
| Thanksgiving                | 2                     | November 26-27, 2009               |
| Christmas – New Year        | 7                     | December 24, 2009 –January 1, 2010 |
| Martin Luther King, Jr. Day | 1                     | January 18, 2010                   |
| Spring Break                | 2                     | March 18-19, 2010                  |
| Memorial Day                | 1                     | May 31, 2010                       |

\*Employees will be required to work four (4) 10-hour days on September 8-11, 2009.

The proposed holiday schedule for Texas A&M University–Commerce is as follows:

| <u>Holiday</u>              | <u>Number of Days</u> | <u>Date</u>                       |
|-----------------------------|-----------------------|-----------------------------------|
| Labor Day                   | 1                     | September 7, 2009                 |
| Thanksgiving                | 2                     | November 26-27, 2009              |
| Christmas – New Year        | 7                     | December 24, 2009–January 1, 2010 |
| Martin Luther King, Jr. Day | 1                     | January 18, 2010                  |
| Spring Break                | 2                     | March 18-19, 2010                 |
| Memorial Day                | 1                     | May 31, 2010                      |

The proposed holiday schedule for Texas A&M University–Corpus Christi is as follows:

| <u>Holiday</u>              | <u>Number of Hours*</u> | <u>Date</u>                                 |
|-----------------------------|-------------------------|---------------------------------------------|
| Labor Day                   | 08                      | September 7, 2009                           |
| Thanksgiving                | 14                      | November 26-27, 2009                        |
| Christmas – New Year        | 68                      | December 22, 2009 (at noon)–January 1, 2010 |
| Martin Luther King, Jr. Day | 08                      | January 18, 2010                            |
| Spring Break                | 06                      | March 19, 2010                              |
| Memorial Day                | 08                      | May 31, 2010                                |

\*Texas A&M University–Corpus Christi operates a ten-hour day on Tuesdays and a six-hour day on Fridays.

The proposed holiday schedule for Texas A&M University–Kingsville is as follows:

| <u>Holiday</u>              | <u>Number of Days</u> | <u>Date</u>                       |
|-----------------------------|-----------------------|-----------------------------------|
| Labor Day                   | 1                     | September 7, 2009                 |
| Thanksgiving                | 2                     | November 26-27, 2009              |
| Christmas – New Year        | 7                     | December 24, 2009–January 1, 2010 |
| Martin Luther King, Jr. Day | 1                     | January 18, 2010                  |
| Spring Break                | 1                     | March 19, 2010                    |
| Memorial Day                | 1                     | May 31, 2010                      |
| Independence Day            | 1                     | July 5, 2010                      |

The proposed holiday schedule for Texas A&M University–Texarkana is as follows:

| <u>Holiday*</u>             | <u>Number of Days</u> | <u>Date</u>                       |
|-----------------------------|-----------------------|-----------------------------------|
| Thanksgiving                | 2                     | November 26-27, 2009              |
| Christmas                   | 4                     | December 24-25, 28-29, 2009       |
| New Year's                  | 2                     | December 31, 2009–January 1, 2010 |
| Martin Luther King, Jr. Day | 1                     | January 18, 2010                  |
| Spring Break                | 5                     | March 15-19, 2010                 |

\*Texas A&M University–Texarkana will work four, ten-hour days during the following weeks in order to be closed on these public holidays:

|              |                   |                                               |
|--------------|-------------------|-----------------------------------------------|
| Labor Day    | September 7, 2009 | (Four, ten-hour days on September 8-11, 2009) |
| Memorial Day | May 31, 2010      | (Four, ten-hour days on June 1-4, 2010)       |

The proposed holiday schedule for West Texas A&M University is as follows:

| <u>Holiday</u>              | <u>Number of Days</u> | <u>Date</u>                        |
|-----------------------------|-----------------------|------------------------------------|
| Thanksgiving                | 2                     | November 26-27, 2009               |
| Christmas – New Year        | 8                     | December 23, 2009 –January 1, 2010 |
| Martin Luther King, Jr. Day | 1                     | January 18, 2010                   |
| Spring Break                | 3                     | March 17-19, 2010                  |

Texas Engineering Extension Service employees with the Ras Laffan Emergency & Safety College in Qatar will follow the same schedule as Texas A&M University at Qatar.

Field offices (non-College Station) of the Texas Forest Service observe the same schedule as the Texas Forest Service except for Spring Break dates which are as follows:

|              |   |                 |
|--------------|---|-----------------|
| Spring Break | 2 | April 1-2, 2010 |
|--------------|---|-----------------|

The proposed holiday schedules for District Extension Offices, Expanded Nutrition Offices, Extension Military Program Administration and special Military Program Offices, Research and Extension Centers, Research Stations, 4-H Conference Center, and the Texas Wildlife Damage Management Services of the Texas AgriLife Extension Service and Texas AgriLife Research are shown on **Exhibit I**.

The proposed holiday schedule for the Texas Veterinary Medical Diagnostic Laboratory is as follows:

| <u>Holiday</u>              | <u>Number of Days</u> | <u>Date</u>               |
|-----------------------------|-----------------------|---------------------------|
| Labor Day                   | 1                     | September 7, 2009         |
| Columbus Day                | 1                     | October 12, 2009          |
| Thanksgiving                | 2                     | November 26-27, 2009      |
| Christmas                   | 2                     | December 24-25, 2009      |
| New Year's Day              | 1                     | January 1, 2010           |
| Martin Luther King, Jr. Day | 1                     | January 18, 2010          |
| Presidents' Day             | 1                     | February 15, 2010         |
| Spring Break                | 2                     | March 18-19, 2010         |
| Memorial Day                | 1                     | May 31, 2010              |
| Independence Day            | 1                     | July 5, 2010              |
| Personal Holiday            | 1                     | (Used by August 31, 2010) |

The proposed holiday schedule for The Texas A&M University System Health Science Center is as follows:

| <u>Holiday</u>              | <u>Number of Days</u> | <u>Date</u>                        |
|-----------------------------|-----------------------|------------------------------------|
| Labor Day                   | 1                     | September 7, 2009                  |
| Thanksgiving                | 2                     | November 26-27, 2009               |
| Christmas – New Year        | 8                     | December 23, 2009 –January 1, 2010 |
| Martin Luther King, Jr. Day | 1                     | January 18, 2010                   |
| Memorial Day                | 1                     | May 31, 2010                       |
| Independence Day            | 1                     | July 5, 2010                       |

The Chancellor is hereby authorized to modify the holiday schedule when such a change is deemed to be in the public interest.

**MINUTE ORDER 194-2009 (ITEM 48-f)**

**GRANTING OF TITLES OF EMERITUS/EMERITA, JULY 2009,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Regent Jones, seconded by Regent Steen and by a unanimous vote, the following minute order was adopted:

In recognition of long and distinguished service to The Texas A&M University System, the Board of Regents hereby confirms the recommendation of the Chancellor, and confers the title of “Emeritus/Emerita” upon the individuals as shown in **Exhibit J**, Emeritus/Emerita Title List No. 09-06, and grants all rights and privileges of this title.

**MINUTE ORDER 195-2009 (ITEM 48-g)**

**GRANTING OF TITLES OF EMERITUS/EMERITA, JULY 2009,  
TEXAS A&M UNIVERSITY**

On motion of Regent Jones, seconded by Regent Steen and by a unanimous vote, the following minute order was adopted:

In recognition of long and distinguished service to The Texas A&M University System, the Board of Regents hereby confirms the recommendation of the Chancellor, and confers the title of “Emeritus/Emerita” upon the individuals as shown in **Exhibit K**, Emeritus/Emerita Title List No. 09-06, and grants all rights and privileges of this title.

**MINUTE ORDER 196-2009 (ITEM 48-i)**

**ADOPTION OF RESOLUTION TO EXPRESS APPRECIATION  
TO THE 2008-2009 WEST TEXAS A&M UNIVERSITY  
WOMEN’S EQUESTRIAN TEAM,  
WEST TEXAS A&M UNIVERSITY SYSTEM**

On motion of Regent Jones, seconded by Regent Steen and by a unanimous vote, the following minute order was adopted:

Whereas, the 2008-09 West Texas A&M Women’s Equestrian Team was one of just two schools to have competed in both Hunt Seat and Western Team at the IHSA Nationals; and

Whereas, the 2008-09 West Texas A&M Women’s Equestrian Team placed fifth, nationally in Western and tenth, nationally in Hunt Seat, at the IHSA Nationals; and

Whereas, the 2008-09 West Texas A&M Women's Equestrian Team won the IHSA Hunt Seat Zone 7 Championship; and

Whereas, the 2008-09 West Texas A&M Women's Equestrian Team placed third at the IHSA Western National Semifinals; and

Whereas, Jordan Mitchell was first-place champion in Team Open Reining; and

Whereas, Errolynn Franck was high-point Western rider at the Regional Championships and competed individually at the IHSA National Championship; now, therefore, be it

Resolved, that we, the members of the Board of Regents of The Texas A&M University System, express our heartfelt congratulations to all the members of the West Texas A&M University Women's Equestrian Team for their contributions to West Texas A&M University; and, be it, further

Resolved, that this resolution be spread upon the minutes, and copies thereof be signed by the Chairman of the Board of Regents of The Texas A&M University System, and be presented to each member of the team and to the Archives of West Texas A&M University as a permanent mark of this Board's appreciation and gratitude to all these individuals for a job well done.

**MINUTE ORDER 197-2009 (ITEM 48-j)**

**ADOPTION OF RESOLUTION TO EXPRESS APPRECIATION TO THE  
2008-2009 WEST TEXAS A&M UNIVERSITY WOMEN'S GOLF TEAM,  
WEST TEXAS A&M UNIVERSITY SYSTEM**

On motion of Regent Jones, seconded by Regent Steen and by a unanimous vote, the following minute order was adopted:

Whereas, the 2008-09 West Texas A&M Women's Golf Team was ranked sixth in the NCAA West Region poll and qualified for the NCAA Super Four Regional tournament; and

Whereas, the 2008-09 West Texas A&M Women's Golf Team placed second at the NCAA West Regional tournament to qualify as a team for the 2009 NCAA Division II Women's Golf Championships; and

Whereas, the 2008-09 West Texas A&M Women's Golf Team placed ninth at the 2009 NCAA Division II Women's Golf Championships; now, therefore, be it

Resolved, that we, the members of the Board of Regents of The Texas A&M University System, express our heartfelt congratulations to all the members of the 2008-09 West Texas A&M University Women's Golf Team for their contributions to West Texas A&M University; and, be it, further

Resolved, that this resolution be spread upon the minutes, and copies thereof be signed by the Chairman of the Board of Regents of The Texas A&M University System, and be presented to each member of the team and to the Archives of West Texas A&M University as a permanent mark of this Board's appreciation and gratitude to all these individuals for a job well done.

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**MINUTE ORDER 198-2009 (ITEM 48-h)**

**APPROVAL OF MINUTES OF THE MAY 21-22, 2009,  
REGULAR BOARD MEETING,  
THE TEXAS A&M UNIVERSITY SYSTEM**

On motion of Regent Adams, seconded by Regent Fraga and by a unanimous vote, the following minute order was adopted:

The Minutes of the May 21-22, 2009, Regular Board Meeting are hereby approved.

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**ANNOUNCEMENTS**

Chairman Foster announced that the next regular meeting was scheduled for September 24-25, 2009, on the campus of TAMU.

Regent Stallings said the Board should properly recognize the teams that won national championships in golf, women's track and men's track. Chairman Foster said he agreed, and asked Regent Stallings to make it happen.

**ADJOURNMENT**

There being no further business, on motion of Regent Box, seconded by Regent Adams and by a unanimous vote, the meeting was adjourned at 11:45 a.m., Friday, July 17, 2009.

Vickie Burt Spillers  
Executive Secretary to the Board  
The Texas A&M University System

VBS:gak

*(These minutes were transcribed by Gwen Kirby, Senior Office Associate, Office of the Board of Regents.)*

## 22.02 System Investment

Approved February 27, 1995 (MO 44-1995)  
Revised December 5, 1996 (MO 220-1996)  
Revised July 24, 1997 (MO 95-1997)  
Revised August 13, 1999 (MO 201-1999)  
Revised October 15, 1999 (MO 233, 234, 235-1999)  
Revised September 22, 2000 (MO 165-2000)  
Revised July 27, 2001 (MO 145-2001)  
Revised July 26, 2002 (MO 161-2002)  
Revised July 24, 2003 (MO 130-2003)  
Revised July 22, 2004 (MO 93-2004)  
Revised July 21, 2005 (MO 127-2005)  
Revised January 27, 2006 (MO 38-2006)  
Revised July 28, 2006 (MO162-2006)  
Revised July 27, 2007 (MO 159-2007)  
Revised August 1, 2008 (MO 233-2008)  
Revised July 17, 2009 (MO -2009)  
Next Scheduled Review: July 17, 2010



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### Policy Statement

This policy sets out the responsibilities of the Board of Regents (board), as assigned by law, to act as a fiduciary in the management of assets under the control of The Texas A&M University System (system).

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### Reason for Policy

This policy delineates the roles and responsibilities of the board, chancellor, and system staff regarding the management of assets under the control of the board.

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### Procedures and Responsibilities

#### 1. GENERAL

- 1.1 As provided in the Texas Education Code, each member of the board has the legal responsibilities of a fiduciary in the management of funds under the control of the system. All investments will be made in accordance with applicable state and federal regulations. All assets of the system will at all times be vested in the board, and such assets will be deemed to be held by the board as a fiduciary regardless of the name in which the securities may be registered.

- 1.2 The board has granted to the chancellor of the system the authority for the purchase, sale, assignment, transfer and management of all investments of any kind or character of the system or any member thereof and has authorized the chancellor to execute on behalf of the board of the system or any member thereof any and all documents required in the purchase, sale, assignment, transfer and management of these investments.
- 1.3 The chancellor may delegate to treasury personnel the authority to execute any and all documents required to accomplish the actions outlined above and the deposit, withdrawal, or transfer of assets on behalf of the system members.
- 1.4 Investments are defined to include, but are not limited to, any monetary or negotiable asset or property right held by a system member including all operating, non-operating, and other funds. This includes any asset or property right acquired or held by any system member as trustee of a trust or as executor of an estate. Assets shall include land and other real property, market investments, business enterprises and any other investments of any kind or character held or acquired by such funds.
- 1.5 Prudent Person Rule – Each person responsible for making or retaining each and all investments and in acquiring, investing, reinvesting, exchanging, retaining, selling, supervising and managing funds shall do so in good faith and with the care an ordinarily prudent person in a like position would exercise under similar circumstances.
- 1.6 In the management of system investments, consideration will be given to general economic conditions, the possible effect of inflation or deflation, the expected tax consequences, the role that each investment or course of action plays within the overall investment portfolio, and the requirements for liquidity, diversification, safety of principal, yield, maturity, quality and capability of investment management, with the primary emphasis on safety. Consideration will also be given to incur only costs that are appropriate and reasonable in relation to the assets.
- 1.7 The overall objective of the investment policy is to invest the system's available funds in such a manner as to earn as high a level of return as can reasonably be achieved within the framework of the policy and consistent with the system's primary objective of the safety and preservation of capital.
- 1.8 Each custodian bank will furnish monthly statements to the Office of Treasury Services that will include cost and market value for all positions, industry segmentation, and percentage composition of the portfolio represented by each issue. The custodian bank statements will be used as the basis for quarterly investment performance reports to the board.
- 1.9 Coordination of investment policy, cash management, and system depositories' activities will be maintained by the chancellor through the Office of Treasury Services.
- 1.10 The chancellor will provide the board's Committee on Finance an annual report on the need to revise the System Investment Policy in regard to authorized securities, asset allocation, payout, or any other pertinent matters.

## 2. INVESTMENT OF FUNDS

### 2.1 Quality Restrictions

For the purpose of this policy all securities which use long-term credit ratings must be rated the equivalent of "BB" or better by a nationally recognized credit rating organization. The fixed income portfolio must have an overall credit rating of "AA" or better by a nationally recognized statistical rating organization. Securities using short-term credit ratings must be rated at least A-2, P-2, F-2 or the equivalent by a nationally recognized credit rating service.

### 2.2 Authorized Investments

2.2.1 Direct obligations of the principal and interest which are guaranteed by the United States Government or its agencies to include:

(a) obligations of the U.S. Treasury.

(b) direct obligations guaranteed by the Federal Intermediate Credit Bank (FICB), Federal National Mortgage Association (FNMA), Federal Farm Credit Bank (FFCB), Government National Mortgage Association (GNMA), Student Loan Marketing Association (SLMA), Federal Home Loan Mortgage Corporation (FHLMC), Federal Home Loan Bank (FHLB), Tennessee Valley Authority (TVA), or other government sponsored enterprises.

2.2.2 Obligations of states, agencies, counties, cities, and other political subdivisions of any state.

2.2.3 United States dollar denominated debentures or obligations and preferred and common stocks issued by corporations, associations, or other institutions, and convertible securities of all kinds issued by corporations. Not more than 4.9% of the voting stock of any one corporation shall be owned by the system at any given time. This includes participation in publicly traded domestic Real Estate Investment Trusts (REITs).

2.2.4 Debentures or obligations, and preferred or common stock of international governments and corporations. International preferred and common stock issues must be listed on an organized stock exchange. Utilization of derivatives for the hedging of currency risk is permissible.

2.2.5 Certificates of Deposit issued by state and national banks not to exceed 10% of banks' total deposits. Certificates of Deposit must be insured by the Federal Deposit Insurance Corporation, or its successor, or secured (collateralized) by surety bond, or obligations described in this policy, with such collateral to be held by a third party, and that at all times will have a market value of not less than the principal amount of the certificates or in any manner and amount provided by law for deposits of the investing entities, and with the additional provision that all collateral based on direct agency or instrumentality-issued

mortgage-backed securities must have been rated the equivalent of "AAA" by a nationally recognized credit rating organization.

- 2.2.6 Negotiable Certificates of Deposit issued by a bank that has a certificate of deposit rating of at least 1 or the equivalent by a nationally recognized rating agency or that is associated with a holding company having a commercial paper rating of at least A-1, P-1, or the equivalent by a nationally recognized credit rating agency.
- 2.2.7 Deposits in federally insured savings and loan associations, building and loan associations, and state and national banks not to exceed the amount insured by the Federal Savings and Loan Insurance Corporation, the Federal Deposit Insurance Corporation, or their successors.
- 2.2.8 Bankers Acceptances. Negotiable instruments or time drafts must be drawn on or accepted by a bank organized and existing under laws of the U.S. or any state, in accordance with Section 2.1.
- 2.2.9 Money Market Mutual Funds. Funds must be registered with the Securities and Exchange Commission, have a maximum maturity of 13 months, and be no-load funds. Fund must have assets consisting of securities authorized under this policy and seek to maintain a stable net asset value of \$1.00 per share (or unit).
- 2.2.10 Mutual Funds. Funds must be registered with the Securities and Exchange Commission and invest in assets authorized under this policy.
- 2.2.11 Direct Security Repurchase Agreements. Direct Repos must be fully secured (collateralized) by obligations authorized under this policy. Such collateral must be held by a third party. All agreements will be in compliance with Federal Reserve Bank guidelines.
- 2.2.12 Securities Lending. Securities Lending must be fully secured (collateralized) by obligations authorized under this policy. Such collateral must be held by a third party. All agreements will be in compliance with Federal Reserve Bank guidelines.
- 2.2.13 Bank Loans, invested through commingled institutional funds, may be used to diversify and enhance the return of the portfolio.
- 2.2.14 Investment in a derivative investment class requires written approval of the chancellor or designee. Derivative investments will not be utilized for the purpose of introducing leverage to the portfolio other than in accordance with Section 2.2.16.
- 2.2.15 Investments in venture capital and/or private equity partnerships may be used to enhance the expected return of the portfolio. These investments are long-term, illiquid, private partnerships with high variability of returns. No investment will be made that would comprise more than 10% of any individual partnership's assets.

2.2.16 Investments in absolute return strategies may be used to diversify and enhance the return of the portfolio. Absolute return strategies may invest in derivative instruments, employ leverage and sell securities short. Hedge fund investments may be made in offshore limited partnership shares or by using blocker corporations in order to avoid unrelated business income tax (UBIT). No investment will be made that will comprise more than 10% of any individual partnership's assets.

2.2.17 Inflation hedging investments including timber, energy, and real estate may be used to diversify and enhance the return of the portfolio. These investments are long-term, illiquid, and have high variability of returns.

### 2.3 Stock Rights, Fractional Shares, and Proxies

In each instance, exercise or sale of the rights is to be made at the discretion of the chancellor. The chancellor is authorized to execute proxies within the approved investment policies.

### 2.4 Quasi-Endowments

The board may, on recommendation of the chancellor, establish a quasi-endowment using any source of funding at its disposal except educational (program) and general funds and restricted gifts or grants. Income from funds held in quasi-endowments is available for the purpose established by the board. The corpus of such funds will be held until such time as the board, on recommendation of the chancellor, abolishes the quasi-endowment, at which time the corpus is available for such purpose(s) as may be designated by the board. All quasi-endowments established by the board will be invested in the System Endowment Fund.

### 2.5 Matching of Private Gifts from Available University Fund (AUF)

Subject to the availability of matching funds appropriated for that purpose by the board, and with the approval of the chancellor, the presidents of Texas A&M University and Prairie View A&M University are authorized to accept private gifts and to match such gifts with AUF monies, provided such actions will be reported to the board at its next regularly scheduled meeting.

Authorization for the expenditure of AUF to match endowments is in the General Appropriations Act, subject to biennial renewal by the legislature. Matching may be completed so long as the pledge is received during a time when the rider authorization is in effect.

### 2.6 Investment Transactions

Sales, purchases and exchanges will be effected through financial institutions or through well capitalized nationally known investment firms which are recognized as being major participants in the equity and fixed income markets, in accordance with normal investment practices, if, in the judgment of the chancellor, these services will produce the maximum benefit to the system.

## 2.7 Use of External Investment Managers

- 2.7.1 The chancellor, within statutory and other regulatory authority, may place selected funds of the system with investment managers outside the system for investment purposes. The investment of such funds will be subject to the same authorizations and criteria as prescribed for investments consistent with this investment policy.
- 2.7.2 External investment manager(s) will be governed by either a Letter of Instruction outlining investment instructions and asset allocation parameters expressed in writing by the chancellor, or by subscription/limited partnership/similar agreement(s).
- 2.7.3 Consistent with this investment policy statement and Letter of Instruction or subscription/limited partnership/similar agreement(s), the external investment manager(s) will be responsible for making decisions on a fully discretionary basis. This includes buy, hold, sell, and timing decisions.
- 2.7.4 External investment manager(s) will invest only into the security class(es) for which they were retained to manage. Fixed income manager(s) have full discretion to place funds into cash; however, their performance will be measured against an index which fully measures their security class.
- 2.7.5 When prudent, system investment personnel may accept appointments on advisory boards or committees for external investment managers, serving in an advisory capacity with no additional compensation other than reimbursement for out-of-pocket expenses.

## 3. CASH MANAGEMENT

- 3.1 A centralized cash management program will be maintained with the objective that all available cash or cash equivalents are invested and reported in accordance with applicable rules and regulations.
- 3.2 The cash management system will provide competitive and enhanced returns for each system member. There will be no subsidy from one system member to another. The benefits of the cash management system will exceed the full incremental costs associated with implementing and managing the system.
- 3.3 The Office of Treasury Services is assigned staff responsibility for the management oversight of the system-wide cash management system, in coordination with appropriate system member officials.

## 4. INVESTMENTS AND OTHER RELATIONSHIPS WITH DEPOSITORIES

- 4.1 The Office of Treasury Services is responsible for the overall coordination and direction of banking relationships, to include investments, deposits, custody, and other services with banking and similar financial institutions for the system and its members. Once each year, the Office of Treasury Services will provide to the chancellor

certification that the investments and banking relationships are in compliance with the policy.

## 4.2 System Depositories

4.2.1 The system is authorized to maintain time and demand bank deposits with only those depositories recommended by the chancellor and approved by the board which have executed a depository agreement. Depositories will be selected on the basis of competitive bids at least every five (5) years. The bids will be reviewed by the Office of Treasury Services and made a part of the permanent records of the system. The only exceptions to the above are those working funds (imprest funds) which may be authorized within the system with the approval of the chancellor. Such working funds are excluded from the provisions of the System Investment Policy inasmuch as such funds are not authorized to be invested. Whenever the amount of a working fund is in excess of needs, the excess will be transferred to the appropriate fiscal officer for management in accordance with System Investment Policy.

4.2.2 The amount of funds which may be deposited with any system bank will be limited to \$100,000,000 or 10% of total deposits, whichever is less. Collateral of 102% will be pledged against all deposits.

4.2.3 Only the chancellor and those officers and/or employees of the system members specifically designated in writing by the chief executive officer of each system member are authorized to deposit, withdraw, invest, transfer or otherwise manage local funds of the respective members in time and demand deposits with system depositories.

## 4.3 Responsibilities of System Offices

The Office of Treasury Services is responsible for the overall administration of system banking relationships. This responsibility includes:

- (a) identification of proposed depositories;
- (b) securing approval of depositories by the board;
- (c) negotiating System Depository and Pledge Agreement(s);
- (d) preparation of depository, safe keeping and trust accounts agreements with depositories and trustee institutions for execution by the chancellor;
- (e) acceptance and release of securities pledged to secure deposits of the system;
- (f) maintenance of relationships with depositories and trustee institutions;
- (g) monitoring the amount of funds on deposit for each system member in each depository, and maintaining collateral at sufficient levels; and
- (h) maintenance of records of the specific deposits and related collateral levels for each system member for both time and demand deposits;

#### 4.4 Responsibilities of the Chancellor or the Chancellor's Designee at each System Member

Within the overall investment and cash management program of the system, the chancellor or the chancellor's designee at each system member and his or her successor in office is responsible for:

- (a) reporting and making available for investment by the Office of Treasury Services all local funds for the system member in deposits or other arrangements with system depositories;
- (b) designating in writing those persons who are authorized to withdraw, transfer, or otherwise place local funds for the system member in system depositories; and
- (c) furnishing one copy of each designation required by (b) above to the Office of Treasury Services.

### 5. SYSTEM ENDOWMENT FUND

#### 5.1 Fund Name, Purpose, and Eligibility for Participation

5.1.1 The System Endowment Fund as herein established will be known as "The Texas A&M University System Endowment Fund" (SEF) and will be under the control of the board, as trustee.

5.1.2 The purpose of the SEF is to provide for the collective investment of all endowment and trust funds held by the system or by the board in a fiduciary capacity. The SEF is to provide funding for scholarships, fellowships, professorships, and academic chairs and other uses as specified by donors.

5.1.3 No endowment or trust fund will be admitted unless it is under the sole control, with full discretion as to investments, of the board and/or an official or officials of the system in their official capacity. However, no such official, other than the board or chancellor, will have any control over the management of the SEF other than to request admittance or withdrawal of any endowment or trust fund under his or her control as designated trustee thereof. No endowment or trust will be admitted which contains a specific provision against commingling or whose investment restrictions prohibit purchase of securities authorized in this System Investment Policy.

#### 5.2 Investments

Investments of system funds shall be accomplished in accordance with the following principles, objectives and purposes:

5.2.1 There are two primary investment objectives. One is to provide a continuing and dependable cash payout, stable and preferably growing in real terms, after giving effect to inflation. The second is to cause the total value of the Fund to appreciate, over time, exclusive of growth derived from donations.

5.2.2 The cash payout requirement on the SEF is substantial and continuous. Income and capital appreciation must be sufficient to provide an adequate and consistent cash stream for the development of excellence and distinction in the academic programs of the system. In addition, the SEF needs to appreciate to ensure

preservation of the purchasing power of the SEF, and also to satisfy the need for payout growth in the future.

5.2.3 Management of the SEF attempts to meet these objectives by maximizing the return on the SEF's investments, consistent with an appropriate level of risk. Additionally, the SEF shall be diversified at all times to provide reasonable assurance that investment in a single security, a class of securities, or industry will not have an excessive impact on the SEF.

5.2.4 A goal of the SEF is to maintain a balance between investment objectives and liquidity needs. Liquidity is necessary to meet the cash payout requirements and any extraordinary events. In many instances, the most appropriate investment option is one that comes with liquidity constraints. The tradeoff between appropriateness and liquidity will be considered throughout the portfolio construction process.

### 5.3 Asset Allocation

5.3.1 The SEF's asset allocation policy will be consistent with the investment objectives and risk tolerances. These policies, developed after examining the historical relationships of risk and return among asset classes and integrating an analysis of both assets and liabilities, are designed to provide the highest probability of meeting or exceeding the SEF's return objectives at the lowest possible risk. The overall objective of the SEF is to invest the funds in such a manner as to achieve a reasonable balance of growth of corpus and consistent payout while maintaining the purchasing power of these endowments, as can reasonably be achieved within the framework of the policy consistent with the system's objective of the safety and preservation of capital. Although dynamic capital markets may cause fluctuating risk/return opportunities over a market cycle, the following standards will be used as a flexible framework for asset allocation as measured at market value. The targets outlined below represent the current allocation objective of the board and shall be adhered to within the range for each asset class as outlined below. The board recognizes markets will fluctuate and accordingly charges the Office of Treasury Services with aligning the actual allocation towards these targets on a quarterly basis.

| <u>Types of Securities</u> | <u>Target</u> | <u>Range</u> |
|----------------------------|---------------|--------------|
| Fixed Income               | 15%           | 10% - 20%    |
| Domestic Equity            | 27%           | 22% - 32%    |
| International Equity       | 20%           | 15% - 25%    |
| Inflation Hedging*         | 10%           | 6% - 14%     |
| Absolute Return            | 16%           | 12% - 20%    |
| Private Equity**           | 12%           | 9% - 20%     |

\* Inflation Hedging allocation, which is committed but not funded, will be added to the Fixed Income allocation.

\*\* Private Equity allocation, which is committed but not funded, will be added to the Domestic Equity allocation.

- 5.3.2 Fixed income will be managed with a duration of +/- 20% of the effective duration of the appropriate index while seeking to outperform such index and to attain performance in the top quartile when compared to an appropriate manager universe over a five-year moving time period. Long-term preservation of capital is the primary objective when making any fixed income investment.
- 5.3.3 Bank loans will be invested through institutional commingled funds.
- 5.3.4 The equity allocation will be diversified among the various management styles in order to attain the desired expected return within appropriate risk tolerances. These assets will be managed at a risk level (beta) of no greater than 1.20 times an appropriate index while seeking to outperform such index and to attain performance in the top quartile when compared to an appropriate manager universe over a five-year moving time period. Diversification of each equity manager's portfolio will require no more than 25% of equities in one industry. Each equity manager is expected to stay fully invested in equities. In general, cash or cash equivalents should not exceed 5% of the market value of each equity portfolio. In the event of severe economic/market conditions or strong liquidity needs, the investment managers may raise a significant amount of cash. Any such decision arising from economic/market conditions must be explained in writing to the system staff within ten (10) working days thereafter. Any other deviations must first be communicated to, and approved in writing by, the designated member of the system staff. Long-term appreciation of the fund is the primary objective when making any equity investment.
- 5.3.5 Inflation Hedge, Absolute Return, and Private Equity funds will be selected and evaluated based on, but not limited to, the following criteria: Tenure and track record of management team; expertise in targeted areas of investment; diversification strategy; use of leverage; liquidity of investments; and performance relative to similar investments.

#### 5.4 Distribution of Income

Distribution will be made quarterly as soon as practicable after the last calendar day of November, February, May, and August of each fiscal year to the endowment and trust funds participating in the SEF during the respective quarter. The income distribution per unit for each fiscal year will be to distribute, excluding fees, 5% of the 20-quarter average market value per unit as of the end of the previous February.

#### 5.5 Amendment or Termination of Plan

The board reserves the right to amend or terminate the SEF as it deems necessary or advisable.

### 6. SYSTEM CASH CONCENTRATION POOL

#### 6.1 Fund Name, Purpose, and Eligibility for Participation

- 6.1.1 The Cash Concentration Pool herein established will be known as "The Texas A&M University System Cash Concentration Pool" (Pool) and will be under the

control of the board. The direction of the Pool will be under the chancellor in accordance with Section 1.3.

6.1.2 The purpose of the Pool is to provide for the collective investment of all operating, non-operating, and other funds resting with system or its members. The Pool was established to provide incremental return to assist in meeting the operating needs of the system.

6.1.3 All funds deposited into the Pool must be under sole control of the board and/or an official or officials of system in their official capacity. However, no such official, other than the chancellor, shall have any control over the management of the Pool other than to request deposits or withdrawals on the fund.

## 6.2 Investments

The Pool will be limited to such investments as are eligible under the System Investment Policy as adopted by the board and as amended from time to time.

## 6.3 Asset Allocation

The Pool's asset allocation policy will reflect, and be consistent with, the investment objectives and risk tolerances. These policies, developed after examining the historical relationships of risk and return among asset classes and integrating an analysis of both assets and liabilities, are designed to provide the highest probability of meeting or exceeding the Pool's return objectives at the lowest possible risk. The overall objective of the Pool is to invest the funds in such a manner as to achieve a reasonable balance of growth of corpus and consistent payout to meet the operating needs of the system, as can reasonably be achieved within the framework of the policy consistent with the system's objective of the safety and preservation of capital. Although dynamic capital markets may cause fluctuating risk/return opportunities over a market cycle, the following standards will be used as a flexible framework for asset allocation and portfolio structure (as measured at market value). The targets outlined below represent the current allocation objective of the board and shall be adhered to within the range for each asset class as outlined in this section. The board recognizes markets will fluctuate and accordingly charges the Office of Treasury Services with aligning the actual allocation towards these targets on a quarterly basis. All allocation percentages are to be exclusive of debt proceeds which are to be invested in the Short-Term Portfolio.

| <b><u>Types of Securities</u></b> | <b><u>Target</u></b> | <b><u>Range</u></b> |
|-----------------------------------|----------------------|---------------------|
| Short-Term Portfolio              | 8%                   | 6% - 12%            |
| Liquidity Portfolio               | 10%                  | 8% - 12%            |
| Fixed Income                      | 25%                  | 20% - 30%           |
| Domestic Equity                   | 24%                  | 21% - 27%           |
| International Equity              | 15%                  | 13% - 17%           |
| Absolute Return                   | 18%                  | 16% - 20%           |

6.3.1 The Short-Term Portfolio will be managed to meet short-term cash requirements with a duration not to exceed one year.

- 6.3.2 The Liquidity Portfolio will be managed with a duration +/- 20% of the effective duration of a comparable index, while seeking to outperform the comparable index and to attain performance in the top quartile when compared to an appropriate manager universe over a five-year moving time period.
- 6.3.3 Fixed Income will be managed with a weighted average duration +/- 20% of the effective duration of an appropriate index, while seeking to outperform such index and to attain performance in the top quartile when compared to an appropriate manager universe over a five-year moving time period.
- 6.3.4 The Equity Portfolios will be diversified among the various management styles and equity asset classes in order to attain the desired expected return within appropriate risk tolerances. These assets will be managed at a risk level (beta) not to exceed 1.20 times an appropriate index while seeking to outperform such index and to rank in the top quartile when compared to an appropriate manager universe over a five-year moving time period. Diversification of each manager's portfolio will require no more than 25% of equities in one industry. Each equity manager is expected to stay fully invested in equities. In general, cash and cash equivalents should not exceed 5% of the market value of each equity portfolio.
- 6.3.5 Bank loans will be invested through institutional commingled funds.
- 6.3.6 Absolute return strategies will be selected and evaluated based on, but not limited to, the following criteria: Tenure and track record of management team; expertise in targeted areas of investment, diversification strategy, use of leverage, liquidity of investments, level of general partner investment, fees and potential conflicts of interest.

#### 6.4 Amendment or Termination of Plan

The board reserves the right to amend or terminate the Pool as it deems necessary or advisable.

### 7. CONFLICTS OF INTEREST

Members of the board are frequently persons of wide-ranging business interests. Therefore, a prudent, independent investment decision process may result in investments in firms or organizations with which a member of the board is affiliated. Affiliation shall be interpreted within this section to mean an employee, officer, director, or owner of five percent or more of the voting stock of a firm or organization. The investment staff or an unaffiliated investment manager may invest in such securities. However, the following restrictions shall apply:

- (a) a member of the board shall not direct or participate in the decision to purchase or sell securities of a firm with which such member is affiliated; and
- (b) investments will not be purchased from or sold to a member of the board.

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## **Related Statutes, Policies, or Requirements**

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[Tex. Educ. Code, Chapter 51.0031](#)

[Tex. Prop. Code, Chapter 163](#)

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## **Contact Office**

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The Office of the Treasurer  
(979) 458-6330



**The Texas A&M University System**  
**FY 2010 Operating Budgets**  
 (in thousands)

| Member                                     | FY 2010<br>Budget   |
|--------------------------------------------|---------------------|
| Prairie View A&M University                | \$ 164,209          |
| Tarleton State University                  | 111,510             |
| Texas A&M International University         | 73,837              |
| Texas A&M University                       | 1,222,479           |
| Texas A&M University at Galveston          | 42,010              |
| Texas A&M University - Central Texas       | 19,816              |
| Texas A&M University - Commerce            | 107,603             |
| Texas A&M University - Corpus Christi      | 131,212             |
| Texas A&M University - Kingsville          | 101,019             |
| Texas A&M University - San Antonio         | 21,563              |
| Texas A&M University - Texarkana           | 23,040              |
| West Texas A&M University                  | 103,598             |
| Texas A&M Health Science Center            | 187,198             |
| <b>ACADEMIC and TAMHSC SUBTOTAL</b>        | <b>\$ 2,309,095</b> |
| Texas AgriLife Research                    | 186,174             |
| Texas AgriLife Extension Service           | 118,322             |
| Texas Forest Service                       | 65,587              |
| Texas Veterinary Medical Diagnostic Lab    | 16,404              |
| Texas Engineering Experiment Station       | 128,597             |
| Texas Engineering Extension Service        | 83,034              |
| Texas Transportation Institute             | 55,636              |
| <b>AGENCY SUBTOTAL</b>                     | <b>\$ 653,755</b>   |
| <b>System Offices</b>                      |                     |
| Operations                                 | 31,621              |
| Debt Service                               | 200,788             |
| <b>The Texas A&amp;M University System</b> | <b>\$ 3,195,258</b> |



**The Texas A&M University System**  
**Service Department Activities**  
**Budget for Fiscal Year Ending: August 31, 2010**

**ITEM**  
**EXHIBIT**

| The Texas A&M University System            | Beginning Balance    | Revenues             | Expenses             | Net Operating      | Transfers           | Ending Balance       |
|--------------------------------------------|----------------------|----------------------|----------------------|--------------------|---------------------|----------------------|
| <b>Revenue</b>                             |                      |                      |                      |                    |                     |                      |
| Sales And Services                         | 0                    | 259,058,902          | 0                    | 259,058,902        | 0                   | 259,058,902          |
| Fees                                       | 0                    | 219,002              | 0                    | 219,002            | 0                   | 219,002              |
| Contracts And Grants                       | 0                    | 12,161,005           | 0                    | 12,161,005         | 0                   | 12,161,005           |
| Other Operating Income                     | 0                    | 155,686,866          | 0                    | 155,686,866        | 0                   | 155,686,866          |
| Other Non-Operating Income                 | 0                    | 81,587               | 0                    | 81,587             | 0                   | 81,587               |
| <b>Expense</b>                             |                      |                      |                      |                    |                     |                      |
| Salaries - Faculty                         | 0                    | 0                    | 180,058              | -180,058           | 0                   | -180,058             |
| Salaries - Non-Faculty                     | 0                    | 0                    | 47,559,390           | -47,559,390        | 0                   | -47,559,390          |
| Wages                                      | 0                    | 0                    | 6,305,790            | -6,305,790         | 0                   | -6,305,790           |
| Benefits                                   | 0                    | 0                    | 18,350,010           | -18,350,010        | 0                   | -18,350,010          |
| Utilities                                  | 0                    | 0                    | 45,317,145           | -45,317,145        | 0                   | -45,317,145          |
| Operations And Maintenance                 | 0                    | 0                    | 292,351,940          | -292,351,940       | 0                   | -292,351,940         |
| Equipment (Capitalized)                    | 0                    | 0                    | 2,649,296            | -2,649,296         | 0                   | -2,649,296           |
| Claims And Losses                          | 0                    | 0                    | 2,750,000            | -2,750,000         | 0                   | -2,750,000           |
| Other Non-Operating Expense                | 0                    | 0                    | 8,906,956            | -8,906,956         | 0                   | -8,906,956           |
| Budget - Begin Balance                     | 116,047,241          | 0                    | 0                    | 0                  | 0                   | 116,047,241          |
| Scholarships                               | 0                    | 0                    | 71,347               | -71,347            | 0                   | -71,347              |
| <b>Transfer</b>                            |                      |                      |                      |                    |                     |                      |
| Budget-Alloc/Tran Out                      | 0                    | 0                    | 0                    | 0                  | -28,767,512         | -28,767,512          |
| Budget-Alloc/Tran In                       | 0                    | 0                    | 0                    | 0                  | 25,514,434          | 25,514,434           |
| <b>The Texas A&amp;M University System</b> | <b>\$116,047,241</b> | <b>\$427,207,362</b> | <b>\$424,441,932</b> | <b>\$2,765,430</b> | <b>-\$3,253,078</b> | <b>\$115,559,593</b> |



**The Texas A&M University System  
Service Department Activities  
Budget for Fiscal Year Ending: August 31, 2010**

| Account                                | Account Name                       | Beginning Balance | Revenues           | Expenses           | Net Operating    | Transfers         | Ending Balance   |
|----------------------------------------|------------------------------------|-------------------|--------------------|--------------------|------------------|-------------------|------------------|
| <b>Prairie View A&amp;M University</b> |                                    |                   |                    |                    |                  |                   |                  |
| 227100                                 | Utility System Revenue Fund        | 0                 | 1,821,269          | 1,775,977          | 45,292           | -45,292           | 0                |
| 227106                                 | Water Treatment Plant              | 0                 | 323,800            | 315,092            | 8,708            | -8,708            | 0                |
| 227107                                 | Wastewater Treatment Plant         | 0                 | 512,900            | 275,073            | 237,827          | -140,351          | 97,476           |
| 227150                                 | Physical Plant Construction Office | 0                 | 150,000            | 143,218            | 6,782            | -6,782            | 0                |
| 227311                                 | Lump Sum Reserve - Local Accounts  | 0                 | 108,250            | 108,250            | 0                | 0                 | 0                |
| 227500                                 | Building Maintenance               | 0                 | 472,000            | 450,809            | 21,191           | -21,191           | 0                |
| 227600                                 | Surplus Property                   | 0                 | 1,200              | 1,200              | 0                | 0                 | 0                |
| 227701                                 | Campus Mail Services               | 0                 | 236,707            | 226,283            | 10,424           | -6,312            | 4,112            |
| 227710                                 | Voice Over Ip                      | 33,000            | 1,342,581          | 1,320,446          | 22,135           | -21,693           | 33,442           |
| 227760                                 | Grounds Maintenance Campus         | 70,000            | 223,109            | 285,994            | -62,885          | -7,115            | 0                |
| 227770                                 | Custodial Service                  | 0                 | 40,990             | 39,761             | 1,229            | -1,229            | 0                |
| 227800                                 | Transportation Center              | 65,000            | 210,676            | 266,120            | -55,444          | -9,556            | 0                |
| 227900                                 | Trash & Garbage Disposal           | 0                 | 106,525            | 103,559            | 2,966            | -2,966            | 0                |
| <b>Prairie View A&amp;M University</b> |                                    | <b>\$168,000</b>  | <b>\$5,550,007</b> | <b>\$5,311,782</b> | <b>\$238,225</b> | <b>-\$271,195</b> | <b>\$135,030</b> |

|                |                            |           |
|----------------|----------------------------|-----------|
| <b>Revenue</b> | Sales And Services         | 5,509,017 |
|                | Fees                       | 40,990    |
| <b>Expense</b> | Salaries - Non-Faculty     | 341,434   |
|                | Wages                      | 156,607   |
|                | Benefits                   | 91,700    |
|                | Utilities                  | 34,504    |
|                | Operations And Maintenance | 4,687,537 |

|                                        |                  |                    |                    |                  |                   |                  |
|----------------------------------------|------------------|--------------------|--------------------|------------------|-------------------|------------------|
| <b>Prairie View A&amp;M University</b> | <b>\$168,000</b> | <b>\$5,550,007</b> | <b>\$5,311,782</b> | <b>\$238,225</b> | <b>-\$271,195</b> | <b>\$135,030</b> |
|----------------------------------------|------------------|--------------------|--------------------|------------------|-------------------|------------------|



**The Texas A&M University System  
Service Department Activities  
Budget for Fiscal Year Ending: August 31, 2010**

| Account                          | Account Name                        | Beginning Balance  | Revenues           | Expenses           | Net Operating    | Transfers         | Ending Balance     |
|----------------------------------|-------------------------------------|--------------------|--------------------|--------------------|------------------|-------------------|--------------------|
| <b>Tarleton State University</b> |                                     |                    |                    |                    |                  |                   |                    |
| 280150                           | Serv Dept-Lump Sum Reserve          | 0                  | 81,587             | 81,587             | 0                | 0                 | 0                  |
| 280200                           | Maintenance & Repair Department     | 600,000            | 638,427            | 45,832             | 592,595          | -731,060          | 461,535            |
| 280200                           | Serv Dept-Telecommunications        | 0                  | 92,030             | 92,030             | 0                | 0                 | 0                  |
| 280300                           | Facilities Maintenance Warehouse    | 350,000            | 500,000            | 500,080            | -80              | 0                 | 349,920            |
| 280600                           | Central Services                    | 0                  | 51,951             | 51,951             | 0                | 0                 | 0                  |
| 280610                           | Central Services - Freight          | 0                  | 5,000              | 5,000              | 0                | 0                 | 0                  |
| 280700                           | Transportation Center               | 10,000             | 1,500              | 1,500              | 0                | 0                 | 10,000             |
| 280800                           | Telecommunications Services         | 450,000            | 720,000            | 378,820            | 341,180          | -326,415          | 464,765            |
| 280810                           | Telecommunications Serv-Dept Operat | 0                  | 0                  | 326,415            | -326,415         | 326,415           | 0                  |
| 281100                           | Tiaer Laboratory Services           | 0                  | 10,000             | 10,000             | 0                | 0                 | 0                  |
| 282000                           | Uci Reserve                         | 0                  | 12,000             | 10,000             | 2,000            | 0                 | 2,000              |
| 283000                           | Lump Sum Reserve                    | 0                  | 296,650            | 296,650            | 0                | 0                 | 0                  |
| <b>Tarleton State University</b> |                                     | <b>\$1,410,000</b> | <b>\$2,409,145</b> | <b>\$1,799,865</b> | <b>\$609,280</b> | <b>-\$731,060</b> | <b>\$1,288,220</b> |

|                |                            |           |
|----------------|----------------------------|-----------|
| <b>Revenue</b> | Sales And Services         | 2,327,558 |
|                | Other Non-Operating Income | 81,587    |

|                |                            |           |
|----------------|----------------------------|-----------|
| <b>Expense</b> | Salaries - Faculty         | 76,382    |
|                | Salaries - Non-Faculty     | 159,553   |
|                | Wages                      | 316,008   |
|                | Benefits                   | 99,195    |
|                | Utilities                  | 5,000     |
|                | Operations And Maintenance | 1,143,727 |

|                                  |                    |                    |                    |                  |                   |                    |
|----------------------------------|--------------------|--------------------|--------------------|------------------|-------------------|--------------------|
| <b>Tarleton State University</b> | <b>\$1,410,000</b> | <b>\$2,409,145</b> | <b>\$1,799,865</b> | <b>\$609,280</b> | <b>-\$731,060</b> | <b>\$1,288,220</b> |
|----------------------------------|--------------------|--------------------|--------------------|------------------|-------------------|--------------------|



**The Texas A&M University System  
Service Department Activities  
Budget for Fiscal Year Ending: August 31, 2010**

| Account                                       | Account Name               | Beginning<br>Balance | Revenues       | Expenses       | Net<br>Operating | Transfers  | Ending<br>Balance |
|-----------------------------------------------|----------------------------|----------------------|----------------|----------------|------------------|------------|-------------------|
| <b>Texas A&amp;M International University</b> |                            |                      |                |                |                  |            |                   |
| 210097                                        | Postage                    | 0                    | 9,000          | 9,000          | 0                | 0          | 0                 |
| <b>Texas A&amp;M International University</b> |                            | <b>\$0</b>           | <b>\$9,000</b> | <b>\$9,000</b> | <b>\$0</b>       | <b>\$0</b> | <b>\$0</b>        |
| <b>Revenue</b>                                | Sales And Services         |                      | 9,000          |                |                  |            |                   |
| <b>Expense</b>                                | Operations And Maintenance |                      |                | 9,000          |                  |            |                   |
| <b>Texas A&amp;M International University</b> |                            | <b>\$0</b>           | <b>\$9,000</b> | <b>\$9,000</b> | <b>\$0</b>       | <b>\$0</b> | <b>\$0</b>        |



**The Texas A&M University System**  
**Service Department Activities**  
**Budget for Fiscal Year Ending: August 31, 2010**

| Account                         | Account Name                        | Beginning Balance | Revenues   | Expenses   | Net Operating | Transfers  | Ending Balance |
|---------------------------------|-------------------------------------|-------------------|------------|------------|---------------|------------|----------------|
| <b>Texas A&amp;M University</b> |                                     |                   |            |            |               |            |                |
| 210390                          | Facilities Maintenance              | 1,200,860         | 7,419,090  | 7,419,090  | 0             | 0          | 1,200,860      |
| 219250                          | Custodial Services                  | 492,481           | 3,038,500  | 3,038,500  | 0             | 0          | 492,481        |
| 270040                          | Chemistry Department Stockroom Revo | 0                 | 250,000    | 250,000    | 0             | 0          | 0              |
| 270050                          | Transgenic Core                     | 0                 | 71,569     | 71,569     | 0             | 0          | 0              |
| 270060                          | Landscape Maintenance               | 333,993           | 2,370,957  | 2,370,957  | 0             | 0          | 333,993        |
| 270120                          | Hazardous Waste Disposal            | 30,000            | 45,000     | 55,000     | -10,000       | 0          | 20,000         |
| 270160                          | Univ Util Sys Revenue Fd            | 18,317,181        | 68,403,235 | 62,635,452 | 5,767,783     | -5,767,783 | 18,317,181     |
| 270190                          | Maintenance & Repair Department     | 1,183,770         | 40,795,000 | 40,795,000 | 0             | 0          | 1,183,770      |
| 270260                          | Strategic Sourcing                  | 0                 | 7,421,000  | 7,732,278  | -311,278      | -94,287    | -405,565       |
| 270280                          | Centrex Revolving                   | 0                 | 11,443,451 | 11,116,326 | 327,125       | -56,525    | 270,600        |
| 270300                          | Computing Information Services      | 0                 | 23,861,727 | 23,861,727 | 0             | 0          | 0              |
| 270370                          | Uci Reserve                         | 0                 | 275,000    | 275,000    | 0             | 0          | 0              |
| 270450                          | Center For Chemical Characterizatio | 0                 | 100,000    | 100,000    | 0             | 0          | 0              |
| 270490                          | Cyclotron Operations                | 0                 | 3,500,000  | 3,500,000  | 0             | 0          | 0              |
| 270500                          | Carc Support Services - Sales       | 0                 | 44,000     | 44,000     | 0             | 0          | 0              |
| 270530                          | Microscopy & Imaging Operations     | 0                 | 250,000    | 250,000    | 0             | 0          | 0              |
| 270550                          | Helium Liquefaction Operation       | 0                 | 25,000     | 25,000     | 0             | 0          | 0              |
| 270580                          | University Mail Service             | 0                 | 2,034,647  | 2,034,647  | 0             | 0          | 0              |
| 270590                          | Larr Services                       | 35,000            | 1,713,000  | 1,713,000  | 0             | 0          | 35,000         |
| 270600                          | Library Photocopy & Ind Service     | 0                 | 65,000     | 65,000     | 0             | 0          | 0              |
| 270620                          | Transportation Center Vehicle Renta | 1,951,329         | 7,658,446  | 6,187,214  | 1,471,232     | 0          | 3,422,561      |
| 270640                          | Veterinary Pathological Service     | 0                 | 20,000     | 20,000     | 0             | 0          | 0              |
| 270650                          | Veterinary Pharmacy                 | 0                 | 2,800,000  | 2,800,000  | 0             | 0          | 0              |
| 270660                          | Veterinary Medical Park-Other       | 0                 | 100,000    | 100,000    | 0             | 0          | 0              |
| 270710                          | Interactive Video Network           | 1,684,083         | 3,804,049  | 3,804,049  | 0             | 0          | 1,684,083      |
| 270780                          | Biology Services Account            | 0                 | 700,000    | 700,000    | 0             | 0          | 0              |
| 270800                          | Environmental Health & Safety       | 30,000            | 17,500     | 17,500     | 0             | 0          | 30,000         |
| 270850                          | Chemistry Analytical Special Serv   | 0                 | 120,000    | 120,000    | 0             | 0          | 0              |
| 270860                          | Chemistry Services                  | 0                 | 50,000     | 50,000     | 0             | 0          | 0              |
| 270880                          | Physics Services                    | 0                 | 120,000    | 120,000    | 0             | 0          | 0              |
| 270950                          | Center For Visualization            | 0                 | 2,000      | 2,000      | 0             | 0          | 0              |
| 270970                          | Voyager - Operating                 | 0                 | 357,112    | 357,112    | 0             | 0          | 0              |
| 271020                          | Protein Chemistry Laboratory        | 17,692            | 88,890     | 106,582    | -17,692       | 0          | 0              |
| 271050                          | Material Characterization Facility  | 0                 | 85,000     | 85,000     | 0             | 0          | 0              |
| 271150                          | Auxiliary Overhead Assessment       | 0                 | 7,207,754  | 127,405    | 7,080,349     | -7,080,349 | 0              |
| 271160                          | President's Office                  | 0                 | 0          | 457,527    | -457,527      | 457,527    | 0              |
| 271170                          | Cis Equipment                       | 0                 | 0          | 780,000    | -780,000      | 780,000    | 0              |
| 271240                          | Office Of The Provost               | 0                 | 0          | 226,663    | -226,663      | 226,663    | 0              |
| 271250                          | University Police                   | 130,000           | 0          | 822,310    | -822,310      | 822,310    | 130,000        |
| 271260                          | Vpfn/Cfo                            | 0                 | 0          | 174,393    | -174,393      | 174,393    | 0              |



**The Texas A&M University System  
Service Department Activities  
Budget for Fiscal Year Ending: August 31, 2010**

| Account                         | Account Name                        | Beginning Balance   | Revenues             | Expenses             | Net Operating      | Transfers           | Ending Balance      |
|---------------------------------|-------------------------------------|---------------------|----------------------|----------------------|--------------------|---------------------|---------------------|
| <b>Texas A&amp;M University</b> |                                     |                     |                      |                      |                    |                     |                     |
| 271270                          | Budget Office                       | 0                   | 0                    | 40,579               | -40,579            | 40,579              | 0                   |
| 271280                          | Payroll                             | 0                   | 0                    | 106,462              | -106,462           | 106,462             | 0                   |
| 271290                          | Employee & Org Development          | 0                   | 67,427               | 157,270              | -89,843            | 89,843              | 0                   |
| 271330                          | Marketing & Communications          | 0                   | 3,000                | 262,253              | -259,253           | 259,253             | 0                   |
| 271340                          | Institutional Studies And Planning  | 0                   | 0                    | 40,000               | -40,000            | 40,000              | 0                   |
| 271350                          | Ehsd                                | 2,500               | 0                    | 430,030              | -430,030           | 430,030             | 2,500               |
| 271360                          | University Risk And Compliance      | 0                   | 0                    | 151,300              | -151,300           | 151,300             | 0                   |
| 271370                          | Facilities Finance                  | 0                   | 0                    | 17,462               | -17,462            | 17,462              | 0                   |
| 271380                          | Contract Administration             | 0                   | 0                    | 40,488               | -40,488            | 40,488              | 0                   |
| 271400                          | System Assessments                  | 0                   | 0                    | 2,351,673            | -2,351,673         | 2,351,673           | 0                   |
| 271590                          | Summer Camps                        | 0                   | 0                    | 0                    | 0                  | 0                   | 0                   |
| 271600                          | Office Of Facilities Coordination   | 112,690             | 0                    | 165,508              | -165,508           | 165,508             | 112,690             |
| 271620                          | Lump Sum Termination Reserve-Facult | 0                   | 150,000              | 150,000              | 0                  | 0                   | 0                   |
| 271630                          | Lump Sum Termination Reserve-Nonfac | 0                   | 775,000              | 775,000              | 0                  | 0                   | 0                   |
| 271670                          | Histology Services                  | 0                   | 60,000               | 60,000               | 0                  | 0                   | 0                   |
| 271680                          | Necropsy Services                   | 0                   | 10,000               | 10,000               | 0                  | 0                   | 0                   |
| 271700                          | Executive Vp For Operations         | 0                   | 0                    | 296,130              | -296,130           | 296,130             | 0                   |
| 271720                          | Chief Of Staff                      | 0                   | 0                    | 57,234               | -57,234            | 57,234              | 0                   |
| 271740                          | Aux Assessment-Human Resources      | 0                   | 54,100               | 574,522              | -520,422           | 543,618             | 23,196              |
| <b>Texas A&amp;M University</b> |                                     | <b>\$25,521,579</b> | <b>\$197,376,454</b> | <b>\$190,096,212</b> | <b>\$7,280,242</b> | <b>-\$5,948,471</b> | <b>\$26,853,350</b> |

|                |                            |             |
|----------------|----------------------------|-------------|
| <b>Revenue</b> | Sales And Services         | 194,022,405 |
|                | Contracts And Grants       | 3,354,049   |
| <b>Expense</b> | Salaries - Faculty         | 60,588      |
|                | Salaries - Non-Faculty     | 28,677,703  |
|                | Wages                      | 3,665,409   |
|                | Benefits                   | 8,297,185   |
|                | Utilities                  | 45,269,568  |
|                | Operations And Maintenance | 102,964,047 |
|                | Equipment (Capitalized)    | 1,161,712   |

|                                 |                     |                      |                      |                    |                     |                     |
|---------------------------------|---------------------|----------------------|----------------------|--------------------|---------------------|---------------------|
| <b>Texas A&amp;M University</b> | <b>\$25,521,579</b> | <b>\$197,376,454</b> | <b>\$190,096,212</b> | <b>\$7,280,242</b> | <b>-\$5,948,471</b> | <b>\$26,853,350</b> |
|---------------------------------|---------------------|----------------------|----------------------|--------------------|---------------------|---------------------|



**The Texas A&M University System  
Service Department Activities  
Budget for Fiscal Year Ending: August 31, 2010**

| Account                                      | Account Name                       | Beginning Balance | Revenues         | Expenses         | Net Operating | Transfers  | Ending Balance |
|----------------------------------------------|------------------------------------|-------------------|------------------|------------------|---------------|------------|----------------|
| <b>Texas A&amp;M University at Galveston</b> |                                    |                   |                  |                  |               |            |                |
| 290010                                       | Uci Reserve                        | 0                 | 35,718           | 35,718           | 0             | 0          | 0              |
| 290020                                       | Copy Center Revolving Fund         | 0                 | 120,000          | 120,000          | 0             | 0          | 0              |
| 290030                                       | Motor Vehicle Rental               | 0                 | 60,000           | 60,000           | 0             | 0          | 0              |
| 290040                                       | Telephone Operations               | 0                 | 300,000          | 300,000          | 0             | 0          | 0              |
| 290050                                       | University Mail Service            | 0                 | 22,100           | 22,100           | 0             | 0          | 0              |
| 290060                                       | University Mail - Postage          | 0                 | 90,000           | 90,000           | 0             | 0          | 0              |
| 290070                                       | Physical Plant Services            | 0                 | 100              | 100              | 0             | 0          | 0              |
| 290200                                       | Swimming Pool-Revolving            | 0                 | 15,000           | 15,000           | 0             | 0          | 0              |
| 290230                                       | Rmo:Poster Printing                | 0                 | 2,500            | 2,500            | 0             | 0          | 0              |
| 290240                                       | Rmo:Truck & Vessel                 | 0                 | 15,000           | 15,000           | 0             | 0          | 0              |
| 290250                                       | Recycling Services                 | 0                 | 100              | 100              | 0             | 0          | 0              |
| 290600                                       | Small Boat Basin Revolving         | 0                 | 35,000           | 35,000           | 0             | 0          | 0              |
| 290610                                       | Simulator Operations/Licensing Prg | 0                 | 2,000            | 2,000            | 0             | 0          | 0              |
| <b>Texas A&amp;M University at Galveston</b> |                                    | <b>\$0</b>        | <b>\$697,518</b> | <b>\$697,518</b> | <b>\$0</b>    | <b>\$0</b> | <b>\$0</b>     |

|                |                            |         |
|----------------|----------------------------|---------|
| <b>Revenue</b> | Sales And Services         | 697,518 |
| <b>Expense</b> | Salaries - Non-Faculty     | 90,083  |
|                | Wages                      | 21,305  |
|                | Benefits                   | 52,819  |
|                | Operations And Maintenance | 533,311 |

|                                              |            |                  |                  |            |            |            |
|----------------------------------------------|------------|------------------|------------------|------------|------------|------------|
| <b>Texas A&amp;M University at Galveston</b> | <b>\$0</b> | <b>\$697,518</b> | <b>\$697,518</b> | <b>\$0</b> | <b>\$0</b> | <b>\$0</b> |
|----------------------------------------------|------------|------------------|------------------|------------|------------|------------|



**The Texas A&M University System  
Service Department Activities  
Budget for Fiscal Year Ending: August 31, 2010**

| Account                                         | Account Name                 | Beginning Balance | Revenues         | Expenses         | Net Operating | Transfers  | Ending Balance |
|-------------------------------------------------|------------------------------|-------------------|------------------|------------------|---------------|------------|----------------|
| <b>Texas A&amp;M University - Central Texas</b> |                              |                   |                  |                  |               |            |                |
| 280150                                          | Serv Dept-Lump Sum Reserve   | 0                 | 81,587           | 81,587           | 0             | 0          | 0              |
| 280200                                          | Serv Dept-Telecommunications | 0                 | 92,030           | 92,030           | 0             | 0          | 0              |
| <b>Texas A&amp;M University - Central Texas</b> |                              | <b>\$0</b>        | <b>\$173,617</b> | <b>\$173,617</b> | <b>\$0</b>    | <b>\$0</b> | <b>\$0</b>     |

|                |                            |        |
|----------------|----------------------------|--------|
| <b>Revenue</b> | Sales And Services         | 92,030 |
|                | Other Non-Operating Income | 81,587 |

|                |                            |        |
|----------------|----------------------------|--------|
| <b>Expense</b> | Salaries - Faculty         | 76,382 |
|                | Salaries - Non-Faculty     | 5,205  |
|                | Operations And Maintenance | 92,030 |

|                                                 |  |            |                  |                  |            |            |            |
|-------------------------------------------------|--|------------|------------------|------------------|------------|------------|------------|
| <b>Texas A&amp;M University - Central Texas</b> |  | <b>\$0</b> | <b>\$173,617</b> | <b>\$173,617</b> | <b>\$0</b> | <b>\$0</b> | <b>\$0</b> |
|-------------------------------------------------|--|------------|------------------|------------------|------------|------------|------------|





**The Texas A&M University System  
Service Department Activities  
Budget for Fiscal Year Ending: August 31, 2010**

| Account                                          | Account Name                    | Beginning Balance  | Revenues            | Expenses            | Net Operating    | Transfers        | Ending Balance     |
|--------------------------------------------------|---------------------------------|--------------------|---------------------|---------------------|------------------|------------------|--------------------|
| <b>Texas A&amp;M University - Corpus Christi</b> |                                 |                    |                     |                     |                  |                  |                    |
| 270001                                           | Telecommunications              | 575,268            | 825,000             | 783,450             | 41,550           | 0                | 616,818            |
| 270020                                           | Texas Connection                | 2,107,418          | 7,800,000           | 7,690,000           | 110,000          | -102,328         | 2,115,090          |
| 270032                                           | Administrative Copiers          | 4,750              | 305,756             | 274,335             | 31,421           | 0                | 36,171             |
| 270041                                           | Sanddollars                     | 158,955            | 178,012             | 193,371             | -15,359          | -1,000           | 142,596            |
| 270042                                           | Sanddollars Capital Equipment   | 0                  | 0                   | 4,000               | -4,000           | 4,000            | 0                  |
| 270051                                           | Mail Services                   | 25,896             | 202,315             | 201,849             | 466              | 0                | 26,362             |
| 270081                                           | Physical Plant Support Services | 0                  | 1,211,800           | 1,211,800           | 0                | 0                | 0                  |
| <b>Texas A&amp;M University - Corpus Christi</b> |                                 | <b>\$2,872,287</b> | <b>\$10,522,883</b> | <b>\$10,358,805</b> | <b>\$164,078</b> | <b>-\$99,328</b> | <b>\$2,937,037</b> |
|                                                  |                                 |                    |                     |                     |                  |                  |                    |
| <b>Revenue</b>                                   | Sales And Services              |                    | 10,344,871          |                     |                  |                  |                    |
|                                                  | Fees                            |                    | 178,012             |                     |                  |                  |                    |
|                                                  |                                 |                    |                     |                     |                  |                  |                    |
| <b>Expense</b>                                   | Salaries - Non-Faculty          |                    |                     | 406,041             |                  |                  |                    |
|                                                  | Wages                           |                    |                     | 15,520              |                  |                  |                    |
|                                                  | Benefits                        |                    |                     | 114,999             |                  |                  |                    |
|                                                  | Operations And Maintenance      |                    |                     | 9,822,245           |                  |                  |                    |
|                                                  |                                 |                    |                     |                     |                  |                  |                    |
| <b>Texas A&amp;M University - Corpus Christi</b> |                                 | <b>\$2,872,287</b> | <b>\$10,522,883</b> | <b>\$10,358,805</b> | <b>\$164,078</b> | <b>-\$99,328</b> | <b>\$2,937,037</b> |





The Texas A&M University System  
Service Department Activities  
Budget for Fiscal Year Ending: August 31, 2010

| Account                                       | Account Name                        | Beginning Balance | Revenues       | Expenses       | Net Operating  | Transfers  | Ending Balance |
|-----------------------------------------------|-------------------------------------|-------------------|----------------|----------------|----------------|------------|----------------|
| <b>Texas A&amp;M University - San Antonio</b> |                                     |                   |                |                |                |            |                |
| 270000                                        | Unemployment Compensation-Srvc Dept | 0                 | 600            | 600            | 0              | 0          | 0              |
| 270100                                        | Lump Sum Termination-Srvc Dept      | 0                 | 8,300          | 5,500          | 2,800          | 0          | 2,800          |
| <b>Texas A&amp;M University - San Antonio</b> |                                     | <b>\$0</b>        | <b>\$8,900</b> | <b>\$6,100</b> | <b>\$2,800</b> | <b>\$0</b> | <b>\$2,800</b> |
| <b>Revenue</b>                                | Sales And Services                  |                   | 8,900          |                |                |            |                |
| <b>Expense</b>                                | Wages                               |                   |                | 4,500          |                |            |                |
|                                               | Benefits                            |                   |                | 1,600          |                |            |                |
| <b>Texas A&amp;M University - San Antonio</b> |                                     | <b>\$0</b>        | <b>\$8,900</b> | <b>\$6,100</b> | <b>\$2,800</b> | <b>\$0</b> | <b>\$2,800</b> |



**The Texas A&M University System  
Service Department Activities  
Budget for Fiscal Year Ending: August 31, 2010**

| Account                                     | Account Name                        | Beginning Balance | Revenues   | Expenses        | Net Operating    | Transfers       | Ending Balance |
|---------------------------------------------|-------------------------------------|-------------------|------------|-----------------|------------------|-----------------|----------------|
| <b>Texas A&amp;M University - Texarkana</b> |                                     |                   |            |                 |                  |                 |                |
| 270501                                      | Uci Reserve - Budgeted              | 0                 | 0          | 7,400           | -7,400           | 7,400           | 0              |
| 279900                                      | Lump Sum Vacation Payments-Designat | 0                 | 0          | 28,050          | -28,050          | 28,050          | 0              |
| <b>Texas A&amp;M University - Texarkana</b> |                                     | <b>\$0</b>        | <b>\$0</b> | <b>\$35,450</b> | <b>-\$35,450</b> | <b>\$35,450</b> | <b>\$0</b>     |
|                                             |                                     |                   |            |                 |                  |                 |                |
| <b>Expense</b>                              | Benefits                            |                   |            | 28,050          |                  |                 |                |
|                                             | Operations And Maintenance          |                   |            | 7,400           |                  |                 |                |
|                                             |                                     |                   |            |                 |                  |                 |                |
| <b>Texas A&amp;M University - Texarkana</b> |                                     | <b>\$0</b>        | <b>\$0</b> | <b>\$35,450</b> | <b>-\$35,450</b> | <b>\$35,450</b> | <b>\$0</b>     |













The Texas A&M University System  
Service Department Activities  
Budget for Fiscal Year Ending: August 31, 2010

| <u>Account</u> | <u>Account Name</u>                            | <u>Beginning<br/>Balance</u> | <u>Revenues</u> | <u>Expenses</u> | <u>Net<br/>Operating</u> | <u>Transfers</u> | <u>Ending<br/>Balance</u> |
|----------------|------------------------------------------------|------------------------------|-----------------|-----------------|--------------------------|------------------|---------------------------|
| 1000           | Texas Veterinary Medical Diagnostic Laboratory |                              |                 |                 |                          |                  |                           |



**The Texas A&M University System  
Service Department Activities  
Budget for Fiscal Year Ending: August 31, 2010**

| Account                                     | Account Name                        | Beginning Balance | Revenues           | Expenses           | Net Operating    | Transfers  | Ending Balance   |
|---------------------------------------------|-------------------------------------|-------------------|--------------------|--------------------|------------------|------------|------------------|
| <b>Texas Engineering Experiment Station</b> |                                     |                   |                    |                    |                  |            |                  |
| 240000                                      | Wind Tunnel-Internal Research Serv  | 11,841            | 476,420            | 376,420            | 100,000          | 0          | 111,841          |
| 240100                                      | Cleanroom Fabrication               | 0                 | 33,154             | 33,154             | 0                | 0          | 0                |
| 240600                                      | Esl Testing Services                | 6,669             | 42,758             | 17,758             | 25,000           | 0          | 31,669           |
| 240900                                      | Tees Public Policy Laboratory Servi | 0                 | 781,436            | 781,436            | 0                | 0          | 0                |
| 241100                                      | Nsc Services                        | 2,163             | 103,725            | 103,725            | 0                | 0          | 2,163            |
| 241200                                      | Tees Vehicles                       | 14,551            | 5,866              | 5,866              | 0                | 0          | 14,551           |
| 241300                                      | Internal Service Account            | 4,490             | 0                  | 0                  | 0                | 0          | 4,490            |
| 241700                                      | Materials & Mechanics Lab-Internal  | 9,096             | 6,003              | 6,003              | 0                | 0          | 9,096            |
| 241900                                      | Coastal Engineering Lab - Internal  | 113,970           | 76,490             | 51,490             | 25,000           | 0          | 138,970          |
| 242100                                      | Tees Flight Research Lab            | 35,234            | 153,816            | 153,816            | 0                | 0          | 35,234           |
| 244000                                      | Uci Assessments                     | 180,226           | 110,863            | 10,863             | 100,000          | 0          | 280,226          |
| 244300                                      | Engineering B/P/P Work Station      | 66,821            | 116,113            | 116,113            | 0                | 0          | 66,821           |
| 245100                                      | Biomaterials Analysis Lab           | 683               | 0                  | 0                  | 0                | 0          | 683              |
| 245200                                      | Civil Engr - Hb Lab                 | 31,751            | 66,473             | 66,473             | 0                | 0          | 31,751           |
| 245300                                      | Scif                                | 0                 | 559,410            | 559,410            | 0                | 0          | 0                |
| 247000                                      | Lump Sum Acap Reserve               | 0                 | 300,000            | 300,000            | 0                | 0          | 0                |
| 249100                                      | Tees Copy Center                    | 0                 | 158,217            | 158,217            | 0                | 0          | 0                |
| 249200                                      | Fax Services (Osd)                  | 3,181             | 584                | 584                | 0                | 0          | 3,181            |
| 249300                                      | Division Copy Services              | 0                 | 30,933             | 30,933             | 0                | 0          | 0                |
| <b>Texas Engineering Experiment Station</b> |                                     | <b>\$480,676</b>  | <b>\$3,022,261</b> | <b>\$2,772,261</b> | <b>\$250,000</b> | <b>\$0</b> | <b>\$730,676</b> |

|                                             |                            |                  |                    |                    |                  |            |                  |
|---------------------------------------------|----------------------------|------------------|--------------------|--------------------|------------------|------------|------------------|
| <b>Revenue</b>                              | Sales And Services         | 3,022,261        |                    |                    |                  |            |                  |
| <b>Expense</b>                              | Salaries - Faculty         |                  | 43,088             |                    |                  |            |                  |
|                                             | Salaries - Non-Faculty     |                  | 696,755            |                    |                  |            |                  |
|                                             | Wages                      |                  | 733,171            |                    |                  |            |                  |
|                                             | Benefits                   |                  | 201,794            |                    |                  |            |                  |
|                                             | Operations And Maintenance |                  | 1,023,106          |                    |                  |            |                  |
|                                             | Equipment (Capitalized)    |                  | 6,000              |                    |                  |            |                  |
|                                             | Scholarships               |                  | 68,347             |                    |                  |            |                  |
| <b>Texas Engineering Experiment Station</b> |                            | <b>\$480,676</b> | <b>\$3,022,261</b> | <b>\$2,772,261</b> | <b>\$250,000</b> | <b>\$0</b> | <b>\$730,676</b> |







**The Texas A&M University System  
Service Department Activities  
Budget for Fiscal Year Ending: August 31, 2010**

| Account               | Account Name                        | Beginning Balance   | Revenues             | Expenses             | Net Operating       | Transfers          | Ending Balance      |
|-----------------------|-------------------------------------|---------------------|----------------------|----------------------|---------------------|--------------------|---------------------|
| <b>System Offices</b> |                                     |                     |                      |                      |                     |                    |                     |
| 202010                | System Initiatives - Local          | 0                   | 0                    | 49,500               | -49,500             | 49,500             | 0                   |
| 250050                | Group Health/Dental Esr             | 31,625,287          | 0                    | 0                    | 0                   | 1,003,988          | 32,629,275          |
| 250070                | System Hum Resources Tax Saver Plan | 15,341              | 0                    | 151,000              | -151,000            | 135,659            | 0                   |
| 250090                | Basic Life Reserve                  | 2,119,268           | 0                    | 5,000                | -5,000              | 0                  | 2,114,268           |
| 250100                | Optional/Dependent Life Reserve     | 1,349,407           | 0                    | 90,000               | -90,000             | 0                  | 1,259,407           |
| 260010                | Unemployment Compensation Insurance | 0                   | 20,000               | 20,000               | 0                   | 0                  | 0                   |
| 260020                | Auf - Unemployment Comp Ins Reserve | 0                   | 10,000               | 10,000               | 0                   | 0                  | 0                   |
| 260030                | Smf - Unemployment Comp Ins Reserve | 0                   | 5,000                | 5,000                | 0                   | 0                  | 0                   |
| 260040                | Tamus - Self Insured Health/Dental  | 0                   | 151,286,866          | 150,282,878          | 1,003,988           | -1,003,988         | 0                   |
| 260050                | Benefit Programs - Interest         | 8,728,528           | 0                    | 0                    | 0                   | -2,218,291         | 6,510,237           |
| 260100                | Lump Sum Payment Reserve            | 0                   | 105,000              | 105,000              | 0                   | 0                  | 0                   |
| 260500                | Health Plan Administration          | 0                   | 0                    | 746,037              | -746,037            | 746,037            | 0                   |
| 260700                | Medical Supplement Premium          | 853,454             | 0                    | 5,000,000            | -5,000,000          | 4,336,595          | 190,049             |
| 261010                | Worker's Compensation Insurance     | 12,582,000          | 2,700,000            | 3,789,419            | -1,089,419          | -1,167,134         | 10,325,447          |
| 261030                | Rms Administration                  | 0                   | 0                    | 1,167,134            | -1,167,134          | 1,167,134          | 0                   |
| 261200                | Property Insurance                  | 9,577,000           | 1,700,000            | 1,700,000            | 0                   | -96,425            | 9,480,575           |
| 263010                | System Offices Reserve              | 8,766,824           | 0                    | 0                    | 0                   | 0                  | 8,766,824           |
| 270010                | System Aircraft                     | 0                   | 274,400              | 984,060              | -709,660            | 709,660            | 0                   |
| 270040                | Sago Postal Services                | 0                   | 25,000               | 25,000               | 0                   | 0                  | 0                   |
| 271001                | Sago Services - Revenues            | 753,000             | 8,555,000            | 0                    | 8,555,000           | -9,131,404         | 176,596             |
| 271010                | Administrative Oversight Account    | 0                   | 0                    | 627,104              | -627,104            | 627,104            | 0                   |
| 271020                | Bpp - System                        | 0                   | 0                    | 750                  | -750                | 750                | 0                   |
| 271030                | Famis Services                      | 0                   | 0                    | 720                  | -720                | 720                | 0                   |
| 271070                | System Office Of Budgets & Acctg    | 0                   | 0                    | 1,676,457            | -1,676,457          | 1,676,457          | 0                   |
| 271080                | Treasury Services                   | 0                   | 0                    | 774,264              | -774,264            | 774,264            | 0                   |
| 271100                | System Internal Audit               | 0                   | 0                    | 3,263,214            | -3,263,214          | 3,263,214          | 0                   |
| 271120                | Services - Vc For Research          | 0                   | 0                    | 17,108               | -17,108             | 17,108             | 0                   |
| 271140                | Legal Services                      | 0                   | 0                    | 11,210               | -11,210             | 11,210             | 0                   |
| 271160                | Meyers & Associates                 | 0                   | 0                    | 617,999              | -617,999            | 617,999            | 0                   |
| 271180                | Building Operations - Local         | 0                   | 0                    | 10,000               | -10,000             | 10,000             | 0                   |
| 271200                | Enterprise Software Initiatives     | 0                   | 0                    | 1,164,990            | -1,164,990          | 1,164,990          | 0                   |
| 271400                | Services - Board Of Regents         | 0                   | 0                    | 99,000               | -99,000             | 99,000             | 0                   |
| 271440                | Svcs - Academic Affairs             | 0                   | 0                    | 9,108                | -9,108              | 9,108              | 0                   |
| 271470                | Services - Governmental Relations   | 0                   | 0                    | 49,500               | -49,500             | 49,500             | 0                   |
| 271510                | Svcs - Chanc Student Advisory Board | 0                   | 0                    | 1,980                | -1,980              | 1,980              | 0                   |
| 271560                | Services - Communications           | 0                   | 0                    | 3,465                | -3,465              | 3,465              | 0                   |
| 271680                | Services-Sys Policy & Planning Act  | 0                   | 0                    | 2,475                | -2,475              | 2,475              | 0                   |
| 271900                | Special Initiatives - Assessments   | 0                   | 0                    | 92,400               | -92,400             | 92,400             | 0                   |
| 273001                | Facilities Planning & Construction  | 1,912,100           | 14,391,000           | 11,542,642           | 2,848,358           | 0                  | 4,760,458           |
| 280000                | Otc-Operating Account-Income-Local  | 0                   | 1,685,252            | 1,685,252            | 0                   | 0                  | 0                   |
| 280990                | Estimated Otc Income                | 0                   | 8,806,956            | 8,806,956            | 0                   | 0                  | 0                   |
| <b>System Offices</b> |                                     | <b>\$78,282,209</b> | <b>\$189,564,474</b> | <b>\$194,586,622</b> | <b>-\$5,022,148</b> | <b>\$2,953,075</b> | <b>\$76,213,136</b> |



The Texas A&M University System  
Service Department Activities  
Budget for Fiscal Year Ending: August 31, 2010

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**System Offices**

|                |                             |             |
|----------------|-----------------------------|-------------|
| <b>Revenue</b> | Sales And Services          | 25,070,652  |
|                | Contracts And Grants        | 8,806,956   |
|                | Other Operating Income      | 155,686,866 |
| <b>Expense</b> | Salaries - Non-Faculty      | 12,332,857  |
|                | Wages                       | 340,394     |
|                | Benefits                    | 7,935,050   |
|                | Utilities                   | 7,000       |
|                | Operations And Maintenance  | 162,274,365 |
|                | Equipment (Capitalized)     | 40,000      |
|                | Claims And Losses           | 2,750,000   |
|                | Other Non-Operating Expense | 8,906,956   |

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|                       |                     |                      |                      |                     |                    |                     |
|-----------------------|---------------------|----------------------|----------------------|---------------------|--------------------|---------------------|
| <b>System Offices</b> | <b>\$78,282,209</b> | <b>\$189,564,474</b> | <b>\$194,586,622</b> | <b>-\$5,022,148</b> | <b>\$2,953,075</b> | <b>\$76,213,136</b> |
|-----------------------|---------------------|----------------------|----------------------|---------------------|--------------------|---------------------|

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ITEM  
EXHIBIT

The Texas A&M University System  
Request to Exceed Limitation on State Employment Levels  
Article IX, Part 6, Section 6.10  
FY 2010

| MEMBER                      | FTE Cap | Requested FTE Increase | Revised FTE Level | Source of Funds | Justification                                                                                                                                                                                                                                                                                          |
|-----------------------------|---------|------------------------|-------------------|-----------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Prairie View A&M University | 891.8   | 20.0                   | 911.8             | Appropriated    | The early development of the Ph.D. programs, expansion of undergraduate programs (Prairie View Medical Academy), Northwest Houston campus expansion coupled with strengthening the undergraduate programs, and growing the student population will require the hiring of additional faculty and staff. |

The Texas A&M University System  
 Request to Exceed Limitation on State Employment Levels  
 Article IX, Part 6, Section 6.10  
 FY 2010

| MEMBER                    | FTE Cap | Requested FTE Increase | Revised FTE Level | Source of Funds | Justification                                                                                                                                                                                                                                                                                                      |
|---------------------------|---------|------------------------|-------------------|-----------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Tarleton State University | 752.4   | 142.07                 | 894.5             | Appropriated    | Tarleton is not requesting any increase above their 752.4 cap. All of the increase is related to TAMU-CT, who has become a stand-alone university, but does not currently have their own FTE cap. These positions are needed for the additional faculty and staff that are required to expand the new institution. |

The Texas A&M University System  
 Request to Exceed Limitation on State Employment Levels  
 Article IX, Part 6, Section 6.10  
 FY 2010

| MEMBER                             | FTE Cap | Requested FTE Increase | Revised FTE Level | Source of Funds | Justification                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|------------------------------------|---------|------------------------|-------------------|-----------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Texas A&M International University | 490.0   | 20.0                   | 510.0             | Appropriated    | Texas A&M International University (TAMIU) is requesting to increase the current FTE cap of 490 to 510 to support growth in enrollment and student services. TAMIU has been appropriated \$1,000,000 in supplemental funding for each year of the biennium for outreach, access, enrollment, advising, tutoring, and retention support. Positions will be added to support these student services functions. In addition, TAMIU continues to experience enrollment growth. In Fall 2008, TAMIU experienced a 13% enrollment increase over the previous Fall semester and a minimum 8% increase is expected in Fall 2009. An increase in the FTE cap will allow us to provide the staffing required to address student growth and expanded student services. |

The Texas A&M University System  
 Request to Exceed Limitation on State Employment Levels  
 Article IX, Part 6, Section 6.10  
 FY 2010

| MEMBER               | FTE Cap | Requested FTE Increase | Revised FTE Level | Source of Funds | Justification                                                                                                                                                                                                                                                                                                                                            |
|----------------------|---------|------------------------|-------------------|-----------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Texas A&M University | 5,550.8 | 284.9                  | 5,835.7           | Appropriated    | In addition to the hiring being completed in FY 2009 as part of the Faculty Reinvestment plan, TAMU plans to hire additional FTE's in FY 2010. This plan is in support of the finalization of Faculty Reinvestment and in support of the enrollment growth initiative (growth both in student headcounts and in physical campus space) underway at TAMU. |

The Texas A&M University System  
 Request to Exceed Limitation on State Employment Levels  
 Article IX, Part 6, Section 6.10  
 FY 2010

| MEMBER                            | FTE Cap | Requested FTE Increase | Revised FTE Level | Source of Funds | Justification                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|-----------------------------------|---------|------------------------|-------------------|-----------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Texas A&M University at Galveston | 231.6   | 16.0                   | 247.6             | Appropriated    | The following FTE adjustments are requested: Due to continued campus growth and expansion of academic programs as well as federal requirements of the Texas Maritime Academy, we are requesting an additional 16.0 FTE increase to the cap. We anticipate increase in programs brought on by new building space and planning for future growth. These anticipated 16.0 FTE include: 1.0 new endowed faculty chair; 1.0 new faculty position; 10.0 new Graduate Assistant positions; and 1.0 staff position for a new Vessel Operations Director, 1.0 new Graduate Advisor for MARB/MARS, 2.0 new Maritime Academy positions to satisfy MARAD requirements for operating a large vessel. |

The Texas A&M University System  
 Request to Exceed Limitation on State Employment Levels  
 Article IX, Part 6, Section 6.10  
 FY 2010

| MEMBER                          | FTE Cap | Requested FTE Increase | Revised FTE Level | Source of Funds | Justification                                                                                                                                                            |
|---------------------------------|---------|------------------------|-------------------|-----------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Texas A&M University - Commerce | 801.7   | 6.4                    | 808.1             | Appropriated    | The FY 2009 FTE cap was 808.1. This will allow TAMU-C to maintain existing FTE levels. These FTE's are needed in order to keep the needed faculty and staff for FY 2010. |

The Texas A&M University System  
 Request to Exceed Limitation on State Employment Levels  
 Article IX, Part 6, Section 6.10  
 FY 2010

| MEMBER                                | FTE Cap | Requested FTE Increase | Revised FTE Level | Source of Funds | Justification                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|---------------------------------------|---------|------------------------|-------------------|-----------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Texas A&M University - Corpus Christi | 748.8   | 26.5                   | 775.3             | Appropriated    | Texas A&M University-Corpus Christi requests that the FTE Cap be increased by 26.5 to 775.3. Texas A&M University-Corpus Christi is committed to becoming one of the leading centers of higher education in the Gulf of Mexico region while serving the intellectual, cultural, social, environmental, and economic needs of South Texas. In order to achieve this goal, it is imperative that we employ an adequate number of faculty and staff. In addition, this increase is necessary to support new degree programs, growth in current academic programs, and to support continued and sustained growth in enrollment. Of the additional FTE's requested, 14 represent new positions from Special Items Appropriations-Mechanical Engineering and Business Incubator. |

The Texas A&M University System  
 Request to Exceed Limitation on State Employment Levels  
 Article IX, Part 6, Section 6.10  
 FY 2010

| MEMBER                            | FTE Cap | Requested FTE Increase | Revised FTE Level | Source of Funds | Justification                                                                                                                                                                                                                                                                                                    |
|-----------------------------------|---------|------------------------|-------------------|-----------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Texas A&M University - Kingsville | 746.0   | 250.5                  | 996.5             | Appropriated    | TAMU-K is not requesting any increase above their 746.0 cap. All of the increase is related to TAMU-SA, who has become a stand-alone university, but does not currently have their own FTE cap. These positions are needed for the additional faculty and staff that are required to expand the new institution. |

The Texas A&M University System  
Request to Exceed Limitation on State Employment Levels  
Article IX, Part 6, Section 6.10  
FY 2010

| MEMBER                           | FTE Cap | Requested FTE Increase | Revised FTE Level | Source of Funds | Justification                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|----------------------------------|---------|------------------------|-------------------|-----------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Texas A&M University - Texarkana | 155.0   | 71.0                   | 226.0             | Appropriated    | <p>At its highest point in FY 2008, FTEs increased from 156 to 180. The numbers included new adjunct faculty. In FY 2009, as academic program expansion continued, additional faculty, both part-time and full-time, were required. With the opening of a new Science and Technology Building at the new main campus, security personnel were added as well, increasing overall FTEs by an estimated 16 positions. In summer FY 2010 the university will implement downward expansion, enrolling freshmen and sophomores for the first time. This major student enrollment change will involve the employment of an estimated 30 new positions, currently projected as 14 faculty, 6 professional staff (such as counselors), 5 administrative staff, and 5 support staff. These projection distributions are subject to change during the upcoming new year planning cycle.</p> |

The Texas A&M University System  
 Request to Exceed Limitation on State Employment Levels  
 Article IX, Part 6, Section 6.10  
 FY 2010

| MEMBER                    | FTE Cap | Requested FTE Increase | Revised FTE Level | Source of Funds | Justification                                                                                                                                                                                                                                                      |
|---------------------------|---------|------------------------|-------------------|-----------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| West Texas A&M University | 644.2   | 5.5                    | 649.7             | Appropriated    | WTAMU is working towards reducing the faculty/student ratio. Adding 4 faculty positions brings us closer to accomplishing this goal. An Associate Provost for Assessment (1 FTE) and a Director for the Center for Excellence (.5 FTE) has also increased our FTE. |

The Texas A&M University System  
Request to Exceed Limitation on State Employment Levels  
Article IX, Part 6, Section 6.10  
FY 2010

| MEMBER                                            | FTE Cap | Requested FTE Increase | Revised FTE Level | Source of Funds | Justification                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|---------------------------------------------------|---------|------------------------|-------------------|-----------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Texas A&M University System Health Science Center | 964.4   | 141.0                  | 1,105.4           | Appropriated    | <p>The Texas A&amp;M University System Health Science Center (HSC) finds it necessary to request an increase in the FTE Cap as a result of the College of Medicine class size expansion, enrollment of the fourth year of pharmacy students, enrollment of second year students and expansion of the College of Nursing, enrollment increases in dentistry, enrollment increases in public health, and completion and staffing of three new facilities on two new campuses (Bryan and Round Rock).</p> <p>In FY09, the HSC requested 156 additional FTEs (from 908 to 1064). As of the 3rd quarter FTE report, the HSC is currently at 1037 FTEs.</p> <p>For FY10 the HSC is requesting an increase of 141 FTEs (99.6 FTEs previously requested from the FY09 request plus 41.4 additional FTEs for incremental increases in FY10) to continue the expansion discussed above.</p> |

**The Texas A&M University System**  
**Request to Exceed Limitation on State Employment Levels**  
**Article IX, Part 6, Section 6.10**  
**FY 2010**

| MEMBER                  | FTE Cap | Requested FTE Increase | Revised FTE Level | Source of Funds | Justification                                   |
|-------------------------|---------|------------------------|-------------------|-----------------|-------------------------------------------------|
| Texas AgriLife Research | 1,090.4 | 0.0                    | 1,090.4           |                 | No request to increase the FTE cap for FY 2010. |

The Texas A&M University System  
 Request to Exceed Limitation on State Employment Levels  
 Article IX, Part 6, Section 6.10  
 FY 2010

| MEMBER                           | FTE Cap | Requested FTE Increase | Revised FTE Level | Source of Funds | Justification                                   |
|----------------------------------|---------|------------------------|-------------------|-----------------|-------------------------------------------------|
| Texas AgriLife Extension Service | 1,137.0 | 0.0                    | 1,137.0           |                 | No request to increase the FTE cap for FY 2010. |

The Texas A&M University System  
Request to Exceed Limitation on State Employment Levels  
Article IX, Part 6, Section 6.10  
FY 2010

| MEMBER               | FTE Cap | Requested FTE Increase | Revised FTE Level | Source of Funds | Justification                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|----------------------|---------|------------------------|-------------------|-----------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Texas Forest Service | 378.2   | 91.0                   | 469.2             | Appropriated    | <p>The Texas Forest Service requests that its FTE cap be raised by 91 FTEs. The following justification is provided:</p> <p><b>Correction for Prior Errors in FTE Cap (31 FTE)</b></p> <ol style="list-style-type: none"> <li>1. A reporting error by TFS in the 1998-99 LAR resulted in the agency's FTE cap being reduced by 35 FTE in error.</li> <li>2. The agency was authorized a total of 49 FTE for the Texas Wildfire Protection Plan (TWPP) pilot program, the VFD Assistance Program and the VFD Insurance Program; however, the agency's FTE cap was increased by 45 FTE – a shortage of 4 FTE.</li> <li>3. Subsequent to the above errors in the FTE cap, the legislature reduced FTE caps by an across the board 2%. The impact would be to reduce corrections for the above FTE errors by 8.</li> <li>4. Requests for the above corrections have been included in the LARs for the 2004-2005, 2006-2007, 2008-2009 and 2010-2011 biennia.</li> </ol> <p><b>Increase for expansion of TWPP program (60 FTE)</b></p> <ol style="list-style-type: none"> <li>1. The 81<sup>st</sup> Legislature provided an increase of \$8.5 million/year for the TWPP program. The agency's exceptional item request for the increased funding included an increase of 60 FTEs, primarily to put more equipment and boots on the ground in central and west Texas.</li> </ol> |

The Texas A&M University System  
 Request to Exceed Limitation on State Employment Levels  
 Article IX, Part 6, Section 6.10  
 FY 2010

| MEMBER                           | FTE Cap | Requested FTE Increase | Revised FTE Level | Source of Funds | Justification                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|----------------------------------|---------|------------------------|-------------------|-----------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Texas Vet Medical Diagnostic Lab | 149.0   | 11.0                   | 160.0             | Appropriated    | <p>Our caseload and regulatory requirements have increased to a level that additional staff is essential in order to meet these demands. In addition, it is difficult to forecast unusual disease outbreaks in animals and hence accurately determine our diagnostic case load with the associated FTE requirements. In FY09 alone, TVMDL responded to outbreaks of the H1N1 influenza, contagious equine metritis, and infectious laryngotracheitis. In addition, TVMDL has worked jointly with the Texas Animal Health Commission to implement the new Trichomoniasis testing program (which has added additional caseload to our already burdened staff). We request the ability to increase our current FTE cap by 11 to manage these potential disease threats to our animal industries. TVMDL has the additional mission of surveillance and diagnosis of High Consequence and/or Foreign Animal Diseases. Additional FTEs are required to accomplish this mission.</p> |

**The Texas A&M University System**  
**Request to Exceed Limitation on State Employment Levels**  
**Article IX, Part 6, Section 6.10**  
**FY 2010**

| MEMBER                               | FTE Cap | Requested FTE Increase | Revised FTE Level | Source of Funds | Justification                                                                                                                                                                    |
|--------------------------------------|---------|------------------------|-------------------|-----------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Texas Engineering Experiment Station | 740.7   | 110.0                  | 850.7             | Appropriated    | TEES is requesting an additional 110 FTEs for FY 2010 to accommodate a planned 25% growth in research programs. None of these FTEs will be supported by General Revenue dollars. |

**The Texas A&M University System**  
**Request to Exceed Limitation on State Employment Levels**  
**Article IX, Part 6, Section 6.10**  
**FY 2010**

| MEMBER                              | FTE Cap | Requested FTE Increase | Revised FTE Level | Source of Funds | Justification                                                                                                                                                                                                                                                                                                                                                                            |
|-------------------------------------|---------|------------------------|-------------------|-----------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Texas Engineering Extension Service | 609.0   | 40.0                   | 649.0             | Appropriated    | TEEX requests 40 additional FTEs for FY 2010 to sustain current operations and accommodate growth in various training areas. Our FTE count for the first three quarters of FY 2009 is already at 610 and we know of one new contract that was recently approved that will require 15 additional FTEs. The requested increase will be funded by sponsoring agencies and tuition and fees. |

The Texas A&M University System  
 Request to Exceed Limitation on State Employment Levels  
 Article IX, Part 6, Section 6.10  
 FY 2010

| MEMBER                         | FTE Cap | Requested FTE Increase | Revised FTE Level | Source of Funds | Justification                                                                                                                                                                                                                                                                                                                                                                |
|--------------------------------|---------|------------------------|-------------------|-----------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Texas Transportation Institute | 428.7   | 5.0                    | 433.7             | Appropriated    | TTI requests an additional 5.0 FTE's for FY 2010. The additional FTE's are needed to conduct a School Bus Seat Belt Program feasibility study as outlined in Article IX, Part 17, Section 17.14 of the 2010-2011 General Appropriations Bill. This study was funded by the 81st Legislative Session; however, there were no additional FTE's allocated to conduct the study. |

The Texas A&M University System  
 Request to Exceed Limitation on State Employment Levels  
 Article IX, Part 6, Section 6.10  
 FY 2010

| MEMBER         | FTE Cap | Requested FTE Increase | Revised FTE Level | Source of Funds | Justification                                   |
|----------------|---------|------------------------|-------------------|-----------------|-------------------------------------------------|
| System Offices | 171.1   | 0.0                    | 171.1             |                 | No request to increase the FTE cap for FY 2010. |

ITEM  
EXHIBIT



**FY 2010 – FY 2014  
Capital Plan  
July 2009**

## **EXECUTIVE SUMMARY**

Inherent to the debt management process is the need for long-range capital planning. The Members of The Texas A&M University System each prepare a five-year capital plan as part of the overall planning process. These plans are then compiled into a System Capital Plan. During programmatic reviews, proposed capital projects are presented by each System Member's CEO and discussed as to the method of finance and how the projects meet needs at that campus or agency. Whenever financing is considered for a project, a funding application is submitted to the System Offices for review. Revenue streams are examined and debt service projections are calculated to determine if the Member has the revenue capacity to proceed with financing. The Members also certify the adequacy of the debt repayment revenue resources.

The Texas A&M University System Capital Plan for fiscal years 2010 - 2014 should have a dramatic impact on enhancing the System's leadership position in meeting the needs of the State and meeting the Texas Higher Education Coordinating Board's "Closing the Gaps" goals. The \$2.4 billion System Capital Plan includes \$1.8 billion of previously approved projects that are either in design or under construction and \$629.8 million in proposed future projects. After cumulative expenditures through May 2009 of \$466.9 million, the remaining balance to be expended on approved projects is \$1.3 billion. Included in the proposed future projects are \$360.7 million of Revenue Financing System debt projects and \$214.4 million of projects to be funded by cash sources including federal funds, gifts, auxiliary enterprise funds, and grants.

Fiscal year 2010 proposed projects total \$125.9 million and include \$5.3 million of PUF debt projects, \$89.3 million of RFS debt projects including a \$5.0 million tuition revenue bond project authorized by the State Legislature in May 2009, \$9.2 million of HEF projects, and \$33.2 million of projects to be funded by cash sources including federal funds, gifts, and auxiliary enterprise funds.

**THE TEXAS A&M UNIVERSITY SYSTEM  
CAPITAL PLAN  
FY 2010 - FY 2014**

| <b>System Member</b>                           | <b>Previously Approved Projects</b> | <b>Proposed Projects</b> | <b>Total Project Planning Amounts</b> |
|------------------------------------------------|-------------------------------------|--------------------------|---------------------------------------|
| Texas A&M University                           | 779,645,732                         | 328,371,180              | 1,108,016,912                         |
| Texas A&M University at Galveston              | 69,413,064                          | 11,500,000               | 80,913,064                            |
| TAMUS - Health Science Center                  | 218,458,425                         | 57,884,104               | 276,342,529                           |
| Prairie View A&M University                    | 18,342,142                          | 10,000,000               | 28,342,142                            |
| Tarleton State University                      | 80,352,040                          | 15,740,420               | 96,092,460                            |
| Texas A&M University - Corpus Christi          | 78,800,000                          | 8,815,000                | 87,615,000                            |
| Texas A&M International University             | 38,662,471                          | 7,100,000                | 45,762,471                            |
| Texas A&M University - Kingsville              | 83,258,121                          | 30,750,000               | 114,008,121                           |
| West Texas A&M University                      | 76,640,000                          | 53,415,645               | 130,055,645                           |
| Texas A&M University - Texarkana               | 78,658,825                          | 8,731,760                | 87,390,585                            |
| Texas A&M University - Commerce                | 36,778,897                          | 30,468,000               | 67,246,897                            |
| Texas A&M University - Central Texas           | 25,000,000                          | -                        | 25,000,000                            |
| Texas A&M University - San Antonio             | 40,000,000                          | -                        | 40,000,000                            |
| Texas AgriLife Research                        | 74,724,081                          | 2,500,000                | 77,224,081                            |
| Texas AgriLife Extension Service               | 600,000                             | 800,000                  | 1,400,000                             |
| Texas Forest Service                           | 500,000                             | -                        | 500,000                               |
| Texas Veterinary Medical Diagnostic Laboratory | 2,150,000                           | -                        | 2,150,000                             |
| Texas Engineering Experiment Station           | 1,372,000                           | 50,392,000               | 51,764,000                            |
| Texas Engineering Extension Service            | 20,553,000                          | 2,900,000                | 23,453,000                            |
| Texas Transportation Institute                 | 23,583,000                          | 10,400,000               | 33,983,000                            |
| System Offices                                 | 43,460,731                          | -                        | 43,460,731                            |
|                                                | <u>1,790,952,529</u>                | <u>629,768,109</u>       | <u>2,420,720,638</u>                  |

**THE TEXAS A&M UNIVERSITY SYSTEM  
CAPITAL PLAN  
FY 2010 - FY 2014**

| <b>System Member</b>                           | <b>Total Project<br/>Planning<br/>Amounts</b> | <b>Cumulative<br/>Prior Years<br/>Expenditures<br/>to 5/31/09</b> | <b>Remaining<br/>Planning<br/>Amounts</b> |
|------------------------------------------------|-----------------------------------------------|-------------------------------------------------------------------|-------------------------------------------|
| Texas A&M University                           | 1,108,016,912                                 | 272,592,691                                                       | 835,424,221                               |
| Texas A&M University at Galveston              | 80,913,064                                    | 21,835,478                                                        | 59,077,586                                |
| TAMUS - Health Science Center                  | 276,342,529                                   | 40,881,683                                                        | 235,460,846                               |
| Prairie View A&M University                    | 28,342,142                                    | 1,759,131                                                         | 26,583,011                                |
| Tarleton State University                      | 96,092,460                                    | 9,674,154                                                         | 86,418,306                                |
| Texas A&M University - Corpus Christi          | 87,615,000                                    | 19,593,071                                                        | 68,021,929                                |
| Texas A&M International University             | 45,762,471                                    | 7,796,060                                                         | 37,966,411                                |
| Texas A&M University - Kingsville              | 114,008,121                                   | 27,520,065                                                        | 86,488,056                                |
| West Texas A&M University                      | 130,055,645                                   | 12,738,088                                                        | 117,317,557                               |
| Texas A&M University - Texarkana               | 87,390,585                                    | 12,518,555                                                        | 74,872,030                                |
| Texas A&M University - Commerce                | 67,246,897                                    | 5,923,994                                                         | 61,322,903                                |
| Texas A&M University - Central Texas           | 25,000,000                                    | -                                                                 | 25,000,000                                |
| Texas A&M University - San Antonio             | 40,000,000                                    | -                                                                 | 40,000,000                                |
| Texas Agrilife Research                        | 77,224,081                                    | 7,158,081                                                         | 70,066,000                                |
| Texas Agrilife Extension Service               | 1,400,000                                     | 122,000                                                           | 1,278,000                                 |
| Texas Forest Service                           | 500,000                                       | -                                                                 | 500,000                                   |
| Texas Veterinary Medical Diagnostic Laboratory | 2,150,000                                     | -                                                                 | 2,150,000                                 |
| Texas Engineering Experiment Station           | 51,764,000                                    | 60,000                                                            | 51,704,000                                |
| Texas Engineering Extension Service            | 23,453,000                                    | 12,741,278                                                        | 10,711,722                                |
| Texas Transportation Institute                 | 33,983,000                                    | 14,024,424                                                        | 19,958,576                                |
| System Offices                                 | 43,460,731                                    | -                                                                 | 43,460,731                                |
|                                                | <u>2,420,720,638</u>                          | <u>466,938,753</u>                                                | <u>1,953,781,885</u>                      |

**THE TEXAS A&M UNIVERSITY SYSTEM  
CAPITAL PLAN  
PROPOSED PROJECTS - FISCAL YEAR 2010**

| System Member                                  | Planning Amounts   | Resource Allocation |                  |                   |  | Other             |
|------------------------------------------------|--------------------|---------------------|------------------|-------------------|--|-------------------|
|                                                |                    | PUF Debt Proceeds   | HEF              | RFS Debt Proceeds |  |                   |
| Texas A&M University                           | 4,800,000          |                     |                  | 2,800,000         |  | 2,000,000         |
| Texas A&M University at Galveston              | 6,300,000          |                     |                  | 5,000,000         |  | 1,300,000         |
| TAMUS - Health Science Center                  | 57,884,104         | 60,000              |                  | 55,000,000        |  | 2,824,104         |
| Prairie View A&M University                    | 2,000,000          |                     |                  |                   |  | 2,000,000         |
| Tarleton State University                      | 4,218,980          | 3,000,000           |                  |                   |  | 1,218,980         |
| Texas A&M University - Corpus Christi          | 3,735,000          |                     | 3,735,000        |                   |  |                   |
| Texas A&M International University             | -                  |                     |                  |                   |  |                   |
| Texas A&M University - Kingsville              | 4,150,000          |                     | 3,700,000        |                   |  | 450,000           |
| West Texas A&M University                      | 4,000,000          |                     |                  | 4,000,000         |  |                   |
| Texas A&M University - Texarkana               | 1,746,352          |                     | 1,746,352        |                   |  |                   |
| Texas A&M University - Commerce                | 22,500,000         |                     |                  | 22,500,000        |  |                   |
| Texas A&M University - Central Texas           | -                  |                     |                  |                   |  |                   |
| Texas A&M University - San Antonio             | -                  |                     |                  |                   |  |                   |
| Texas AgriLife Research                        | 500,000            |                     |                  |                   |  | 500,000           |
| Texas AgriLife Extension Service               | 400,000            |                     |                  |                   |  | 400,000           |
| Texas Forest Service                           | -                  |                     |                  |                   |  |                   |
| Texas Veterinary Medical Diagnostic Laboratory | -                  |                     |                  |                   |  |                   |
| Texas Engineering Experiment Station           | 10,392,000         | 1,392,000           |                  |                   |  | 9,000,000         |
| Texas Engineering Extension Service            | 900,000            | 400,000             |                  |                   |  | 500,000           |
| Texas Transportation Institute                 | 2,400,000          | 400,000             |                  |                   |  | 2,000,000         |
| System Offices                                 | -                  |                     |                  |                   |  |                   |
|                                                | <u>125,926,436</u> | <u>5,252,000</u>    | <u>9,181,352</u> | <u>89,300,000</u> |  | <u>22,193,084</u> |

THE TEXAS A&M UNIVERSITY SYSTEM  
Capital Plan

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Funding Codes

|   |                                         |
|---|-----------------------------------------|
| a | Available University Funds              |
| b | Gifts                                   |
| c | Contracts and Grants                    |
| d | Unappropriated Debt Proceeds & Earnings |
| e | E&G Unrestricted                        |
| f | Federal Funds                           |
| g | Designated Tuition                      |
| h | Housing Revenues                        |
| i | Privatized                              |
| l | LoneSTAR Loan Funds                     |
| n | General Revenue                         |
| o | Other                                   |
| p | Parking                                 |
| q | Computer Access Fees                    |
| r | Recreational Sports Fees                |
| s | Student Fees                            |
| T | Tuition Revenue                         |
| u | Utility                                 |
| v | Stadium Revenue Funds                   |
| w | Higher Education Funds                  |
| x | Auxiliary Enterprise Funds              |
| y | Indirect Cost Recoveries                |

**TEXAS A&M UNIVERSITY  
CAPITAL PLAN  
SUMMARY INFORMATION**

| Project #                | Projected FY Start Date | Project Name                                                   | Total Planning Amount | Cumulative Expenditures Prior Years to 5/31/09 | PUF Debt Proceeds | RFS Debt Proceeds | Other          |
|--------------------------|-------------------------|----------------------------------------------------------------|-----------------------|------------------------------------------------|-------------------|-------------------|----------------|
| <b>APPROVED PROJECTS</b> |                         |                                                                |                       |                                                |                   |                   |                |
| 2-2889                   |                         | Taxiway H Extension                                            | 2,755,000             | 2,017,646                                      |                   |                   | 737,354 f,x    |
| 2-2946                   | *                       | Veterinary Research Building Addition                          | 25,477,265            | 13,888,042                                     |                   |                   | 11,589,223 a,o |
| 2-2948                   |                         | Interdisciplinary Life Sciences Building                       | 96,857,276            | 87,124,577                                     | 7,875,423         |                   | 1,857,276 a,o  |
| 2-2956                   |                         | Ross Street Utility Improvements                               | 4,645,000             | 4,612,309                                      |                   | 32,691 g          |                |
| 2-2962                   | **                      | Lab Animal Resources & Research Facility Expansion             | 11,354,680            | 9,684,350                                      |                   |                   | 1,670,330 a,g  |
| 2-2963                   | ***                     | Nuclear Magnetic Resonance (NMR) Facility                      | 9,150,000             | 4,200,756                                      | 2,799,244         |                   | 2,150,000 a,d  |
| 2-2974                   |                         | Mitchell Physics Buildings                                     | 82,500,000            | 55,279,617                                     |                   |                   | 27,220,383 b,o |
| 2-2977                   |                         | Chemistry Complex Renovations                                  | 11,447,736            | 9,874,249                                      | 2,034             |                   | 1,571,453 g    |
| 2-2982                   |                         | Upgrade of Central Utility Plant and Satellite Utility Plant 3 | 13,500,000            | 11,549,549                                     | 1,950,451         |                   |                |
| 2-2985                   |                         | Easterwood Airport High Mast Lighting Improvements             | 582,000               | 373,641                                        |                   |                   | 208,359 f,x    |
| 2-2987                   |                         | University Apartments                                          | 35,500,000            | 124,610                                        |                   |                   |                |
| 2-2988                   |                         | Texas Institute for Preclinical Studies (TIPS)                 | 47,807,029            | 34,578,492                                     | 5,421,508         |                   | 7,029 o        |
| 2-2991                   |                         | Emerging Technologies & Economic Development                   | 104,000,000           | 11,199,388                                     | 29,000,000        |                   |                |
| 2-3000                   |                         | Liberal Arts, Arts & Humanities Building (Planning)            | 4,000,000             | 696,533                                        | 3,303,467         |                   |                |
| 2-3001                   |                         | Wellborn Road Grade Separation                                 | 34,000,000            | 394,020                                        |                   |                   |                |
| 2-3008                   |                         | Satellite Utility Plant 1 Chiller Upgrade                      | 9,600,000             | 112,398                                        | 6,237,602         |                   | 23,800,000 f   |
| 2-3015                   |                         | Ross Street Extension and Paving                               | 5,000,000             |                                                | 5,000,000         |                   |                |
| 2-3017                   |                         | General Aviation Ramp Rehabilitation                           | 7,000,000             |                                                |                   |                   | 6,958,124 f,x  |
| 2-3018                   |                         | Zachry Fire & Life Safety Upgrade                              | 7,000,000             |                                                | 3,300,000         |                   |                |
| 2-3021                   |                         | YMCA Building Renovation                                       | 15,000,000            | 14,831,274                                     |                   |                   |                |
| 2-3027                   |                         | Vet Imaging and Cancer Treatment Center                        | 4,500,000             | 168,726                                        |                   |                   |                |
| 2-3033                   |                         | Chemistry Building '72 Wing 4th Floor Renovation               | 9,850,000             | 96,669                                         |                   |                   |                |
| 2-3035                   |                         | Rehabilitate Runway 10/28                                      | 4,400,000             | 342,770                                        |                   |                   |                |
| 2-3045                   |                         | Renovate the MSC and University Complex                        | 105,000,000           | 97,358                                         |                   |                   |                |
| 2-3048                   |                         | Military Walk Redevelopment                                    | 4,000,000             | 414                                            |                   |                   |                |
| 2-3051                   |                         | Combined Heat and Power Upgrade                                | 70,250,000            |                                                |                   |                   |                |
|                          |                         | ILSB - Finish Shell Space                                      | 5,000,000             |                                                | 5,000,000         |                   |                |
|                          |                         | Physical Plant Projects/Equipment/Other                        | 49,469,746            | 26,134,701                                     | 16,853,838        |                   |                |
|                          |                         | Total Construction/Acquisitions in Progress                    | 779,645,732           | 272,592,691                                    | 101,574,841       | 315,002,696       | 90,475,504     |

**TEXAS A&M UNIVERSITY  
CAPITAL PLAN  
SUMMARY INFORMATION**

| Project #                 | Projected FY Start Date | Project Name                                            | Total Planning Amount | Cumulative Expenditures Prior Years to 5/31/09 | PUF Debt Proceeds  | RFS Debt Proceeds  | Other              |
|---------------------------|-------------------------|---------------------------------------------------------|-----------------------|------------------------------------------------|--------------------|--------------------|--------------------|
| <b>PROPOSED PROJECTS</b>  |                         |                                                         |                       |                                                |                    |                    |                    |
|                           | 2010                    | Taxiway G, Drainage and Access Road                     | 2,000,000             |                                                |                    |                    | 2,000,000 f,x      |
|                           | 2011                    | Liberal Arts, Arts & Humanities Building (Construction) | 42,000,000            |                                                | 6,595,331          |                    | 35,404,669 o       |
|                           | 2011                    | Northside Campus Housing 10 - Phase 1 & 1A              | 56,160,000            |                                                |                    | 53,039,550 h       | 3,120,450 o        |
|                           | 2011                    | Student Health Center Building                          | 40,000,000            |                                                |                    | 40,000,000 s       |                    |
|                           | 2011                    | Taxiway B Realignment                                   | 1,422,293             |                                                |                    |                    | 1,422,293 f,x      |
|                           | 2011                    | West Ramp & Access Road                                 | 1,700,000             |                                                |                    |                    | 1,700,000 f,x      |
|                           | 2012                    | New Airport Tower                                       | 5,400,000             |                                                |                    |                    | 5,400,000 f,x      |
|                           | 2012                    | Southside Campus Housing 3a - Phase 1 & 1A              | 43,992,000            |                                                |                    | 40,871,550 h       |                    |
|                           | 2012                    | Southside Campus Housing 3a - Phase 1B                  | 21,819,200            |                                                |                    | 21,819,200 h,x     |                    |
|                           | 2012                    | Taxiway A Realignment (North of 4/22)                   | 4,810,632             |                                                |                    |                    | 4,810,632 f,x      |
|                           | 2013                    | Southside Campus Housing 4a - Phase II                  | 40,560,000            |                                                |                    | 40,560,000 h       |                    |
|                           | 2013                    | Southside Campus Housing 1a - Phase III                 | 27,144,000            |                                                |                    | 27,144,000 h       |                    |
|                           | 2014                    | University Apartments Phase II                          | 35,563,055            |                                                |                    | 35,563,055 h       |                    |
|                           |                         | Physical Plant Projects/Equipment/Other                 | 5,800,000             |                                                |                    | 5,800,000          |                    |
|                           |                         | Total Proposed Construction/Acquisitions                | 328,371,180           | 0                                              | 6,595,331          | 264,797,355        | 56,978,494         |
| <b>TOTAL CAPITAL PLAN</b> |                         |                                                         | <b>1,108,016,912</b>  | <b>272,592,691</b>                             | <b>108,170,172</b> | <b>579,800,051</b> | <b>147,453,998</b> |

\* Total Project Cost: \$19,797,265 (TAMU: 17,797,265 TEES: 2,000,000)  
TEES will fund \$2 million from local funds.

\*\* Total Project Cost: \$12,914,680 (TAMU: 11,354,680 HSC: 1,560,000)  
TAMU will fund \$214,680 for LARR from TAMU (AUF).  
TAMU will fund \$200,000 for LARR from local funds.  
HSC will fund \$1,560,000 for LARR from FY 2006 PUF Equipment allocation.

\*\*\* Total Project Costs: \$15,426,600 (TAMU: \$9,150,000 AL-RSRCH: \$5,150,000 HSC: \$1,126,600)  
AL-RSRCH will fund \$5,150,000 for NMR from RFS debt (\$2,800,000) and local funds (\$2,350,000).  
HSC will fund \$1,126,600 for NMR from FY 2006 PUF Equipment Allocation.

**TEXAS A&M UNIVERSITY at GALVESTON**  
**CAPITAL PLAN**  
**SUMMARY INFORMATION**

| Project #                 | Projected FY Start Date | Project Name                                | Total Planning Amount | Cumulative Expenditures Prior Years to 5/31/09 | PUF Debt Proceeds | RFS Debt Proceeds | Other         |
|---------------------------|-------------------------|---------------------------------------------|-----------------------|------------------------------------------------|-------------------|-------------------|---------------|
| <b>APPROVED PROJECTS</b>  |                         |                                             |                       |                                                |                   |                   |               |
| 10-2992                   |                         | Science Building                            | 53,200,000            | 17,697,709                                     | 13,150,000        | 22,352,291        | T             |
|                           |                         | Student Center Expansion                    | 6,000,000             |                                                |                   | 2,000,000         | s,x           |
|                           |                         | Physical Plant Projects/Equipment/Other     | 10,213,064            | 4,137,769                                      | 2,900,295         |                   | 4,000,000 x,b |
|                           |                         | Total Construction/Acquisitions in Progress | 69,413,064            | 21,835,478                                     | 16,050,295        | 24,352,291        | 3,175,000     |
| <b>PROPOSED PROJECTS</b>  |                         |                                             |                       |                                                |                   |                   |               |
|                           | 2010                    | Marine Terminal & Shoreline Erosion Renewal | 5,000,000             |                                                |                   | 5,000,000         | T             |
|                           |                         | Physical Plant Projects/Equipment/Other     | 6,500,000             |                                                |                   |                   | 6,500,000     |
|                           |                         | Total Proposed Construction/Acquisitions    | 11,500,000            | 0                                              | 0                 | 5,000,000         | 6,500,000     |
| <b>TOTAL CAPITAL PLAN</b> |                         |                                             | 80,913,064            | 21,835,478                                     | 16,050,295        | 29,352,291        | 13,675,000    |

**THE TEXAS A&M UNIVERSITY SYSTEM - HEALTH SCIENCE CENTER  
CAPITAL PLAN  
SUMMARY INFORMATION**

| Project #                 | Projected FY Start Date | Project Name                                  | Total Planning Amount | Cumulative Expenditures Prior Years to 5/31/09 | PUF Debt Proceeds | RFS Debt Proceeds | Other     |
|---------------------------|-------------------------|-----------------------------------------------|-----------------------|------------------------------------------------|-------------------|-------------------|-----------|
| <b>APPROVED PROJECTS</b>  |                         |                                               |                       |                                                |                   |                   |           |
| 2-2962                    |                         | * LARR Expansion                              | 1,560,000             | 1,560,000                                      |                   |                   |           |
| 2-2963                    |                         | ** Nuclear Magnetic Resonance (NMR) Facility  | 1,126,600             |                                                | 1,126,600         |                   |           |
| 23-2998                   |                         | Medical Research & Education Building         | 63,372,000            | 13,059,538                                     | 15,000,000        | 35,312,462        | T,y,d     |
| 23-2999                   |                         | Health Professions Education Building         | 68,000,000            | 17,580,334                                     | 50,419,666        |                   |           |
|                           |                         | HSC Education Center & Research Bldg - Dallas | 60,000,000            |                                                |                   | 60,000,000        | 9,0       |
|                           |                         | Physical Plant Projects/Equipment/Other       | 24,399,825            | 8,681,811                                      | 10,611,511        | 3,963,433         | 1,143,070 |
|                           |                         | Total Construction/Acquisitions in Progress   | 218,458,425           | 40,881,683                                     | 77,157,777        | 99,275,895        | 1,143,070 |
| <b>PROPOSED PROJECTS</b>  |                         |                                               |                       |                                                |                   |                   |           |
|                           |                         | Physical Plant Projects/Equipment/Other       | 57,884,104            |                                                | 60,000            | 55,000,000        | 2,824,104 |
|                           |                         | Total Construction/Acquisitions               | 57,884,104            | 0                                              | 60,000            | 55,000,000        | 2,824,104 |
| <b>TOTAL CAPITAL PLAN</b> |                         |                                               |                       |                                                |                   |                   |           |
|                           |                         |                                               | 276,342,529           | 40,881,683                                     | 77,217,777        | 154,275,895       | 3,967,174 |

\* Total Project Cost: \$12,914,680 (TAMU: 11,354,680 HSC: 1,560,000)  
TAMU will fund \$214,680 for LARR from TAMU (AUF).  
TAMU will fund \$200,000 for LARR from local funds.  
HSC will fund \$1,560,000 for LARR from FY 2006 PUF Equipment allocation.

\*\* Total Project Costs: \$15,426,600 (TAMU: \$9,150,000 AL-RSRCH: \$5,150,000 HSC: \$1,126,600)  
AL-RSRCH will fund \$5,150,000 for NMR from RFS debt (\$2,800,000) and local funds (\$2,350,000).  
HSC will fund \$1,126,600 for NMR from FY 2006 PUF Equipment Allocation.

**PRAIRIE VIEW A&M UNIVERSITY  
CAPITAL PLAN  
SUMMARY INFORMATION**

| Project #                 | Projected FY Start Date | Project Name                                | Total Planning Amount | Cumulative Expenditures Prior Years to 5/31/09 | PUF Debt Proceeds | RFS Debt Proceeds | Other             |
|---------------------------|-------------------------|---------------------------------------------|-----------------------|------------------------------------------------|-------------------|-------------------|-------------------|
| <b>APPROVED PROJECTS</b>  |                         |                                             |                       |                                                |                   |                   |                   |
|                           |                         | Physical Plant Projects/Equipment/Other     | 18,342,142            | 1,759,131                                      | 24,110            | 507,317           | 16,051,584        |
|                           |                         | Total Construction/Acquisitions in Progress | <u>18,342,142</u>     | <u>1,759,131</u>                               | <u>24,110</u>     | <u>507,317</u>    | <u>16,051,584</u> |
| <b>PROPOSED PROJECTS</b>  |                         |                                             |                       |                                                |                   |                   |                   |
|                           |                         | Physical Plant Projects/Equipment/Other     | 10,000,000            | 0                                              | 0                 | 0                 | 10,000,000        |
|                           |                         | Total Proposed Construction/Acquisitions    | <u>10,000,000</u>     | <u>0</u>                                       | <u>0</u>          | <u>0</u>          | <u>10,000,000</u> |
| <b>TOTAL CAPITAL PLAN</b> |                         |                                             |                       |                                                |                   |                   |                   |
|                           |                         |                                             | <u>28,342,142</u>     | <u>1,759,131</u>                               | <u>24,110</u>     | <u>507,317</u>    | <u>26,051,584</u> |

**TARLETON STATE UNIVERSITY  
CAPITAL PLAN  
SUMMARY INFORMATION**

| Project #                 | Projected FY Start Date | Project Name                                | Total Planning Amount | Cumulative Expenditures Prior Years to 5/31/09 | PUF Debt Proceeds | RFS Debt Proceeds | Other      |
|---------------------------|-------------------------|---------------------------------------------|-----------------------|------------------------------------------------|-------------------|-------------------|------------|
| <b>APPROVED PROJECTS</b>  |                         |                                             |                       |                                                |                   |                   |            |
| 4-2984                    |                         | Campus Master Plan                          | 450,000               | 226,912                                        |                   |                   | 223,088 g  |
| 4-3002                    |                         | Central Plant Loop                          | 15,500,000            | 935,517                                        | 11,064,483        | 3,500,000 g       |            |
| 4-3003                    |                         | Dairy Center                                | 11,124,000            | 417,242                                        |                   | 10,706,758 T      |            |
| 4-3004                    |                         | Nursing Building                            | 24,300,000            | 1,028,032                                      |                   | 23,271,968 T      |            |
| 4-3053                    |                         | New Student Housing                         | 13,800,000            |                                                |                   | 13,800,000 h      |            |
|                           |                         | Physical Plant Projects/Equipment/Other     | 15,178,040            | 7,066,451                                      | 6,480,945         | 1,430,644         | 200,000    |
|                           |                         | Total Construction/Acquisitions in Progress | 80,352,040            | 9,674,154                                      | 17,545,428        | 52,709,370        | 423,088    |
| <b>PROPOSED PROJECTS</b>  |                         |                                             |                       |                                                |                   |                   |            |
|                           | 2012                    | Rehab Existing Nursing Building             | 3,000,000             |                                                | 3,000,000         |                   |            |
|                           |                         | Physical Plant Projects/Equipment/Other     | 12,740,420            |                                                |                   |                   | 12,740,420 |
|                           |                         | Total Proposed Construction/Acquisitions    | 15,740,420            | 0                                              | 3,000,000         | 0                 | 12,740,420 |
| <b>TOTAL CAPITAL PLAN</b> |                         |                                             | 96,092,460            | 9,674,154                                      | 20,545,428        | 52,709,370        | 13,163,508 |

**TEXAS A&M UNIVERSITY - CORPUS CHRISTI  
CAPITAL PLAN  
SUMMARY INFORMATION**

| Project #                 | Projected FY Start Date | Project Name                                 | Total Planning Amount | Cumulative Expenditures Prior Years to 5/31/09 | HEF               | RFS Debt Proceeds | Other            |
|---------------------------|-------------------------|----------------------------------------------|-----------------------|------------------------------------------------|-------------------|-------------------|------------------|
| <b>APPROVED PROJECTS</b>  |                         |                                              |                       |                                                |                   |                   |                  |
| 15-3006                   |                         | Nursing/Health Sciences/Kinesiology Facility | 45,000,000            | 18,870,173                                     |                   | 26,129,827        | T                |
| 15-3013                   |                         | Michael & Karen O'Connor Building            | 25,000,000            | 650,083                                        |                   | 18,214,887        | w                |
| 15-3038                   |                         | Tennis Courts                                | 2,400,000             |                                                | 800,000           |                   | 6,135,030        |
| 15-3050                   |                         | Utility Plant Expansion                      | 6,300,000             |                                                | 4,300,000         | 2,000,000         | 1,600,000        |
|                           |                         | Physical Plant Projects/Equipment/Other      | 100,000               | 72,815                                         |                   | 27,185            |                  |
|                           |                         | Total Construction/Acquisitions in Progress  | <u>78,800,000</u>     | <u>19,593,071</u>                              | <u>5,100,000</u>  | <u>46,371,899</u> | <u>7,735,030</u> |
| <b>PROPOSED PROJECTS</b>  |                         |                                              |                       |                                                |                   |                   |                  |
|                           |                         | Physical Plant Projects/Equipment/Other      | 8,815,000             |                                                | 8,815,000         |                   |                  |
|                           |                         | Total Proposed Construction/Acquisitions     | <u>8,815,000</u>      | <u>0</u>                                       | <u>8,815,000</u>  | <u>0</u>          | <u>0</u>         |
| <b>TOTAL CAPITAL PLAN</b> |                         |                                              | <u>87,615,000</u>     | <u>19,593,071</u>                              | <u>13,915,000</u> | <u>46,371,899</u> | <u>7,735,030</u> |

**TEXAS A&M INTERNATIONAL UNIVERSITY  
CAPITAL PLAN  
SUMMARY INFORMATION**

| Project #                 | Projected FY Start Date | Project Name                                | Total Planning Amount | Cumulative Expenditures Prior Years to 5/31/09 | HEF     | RFS Debt Proceeds | Other     |
|---------------------------|-------------------------|---------------------------------------------|-----------------------|------------------------------------------------|---------|-------------------|-----------|
| <b>APPROVED PROJECTS</b>  |                         |                                             |                       |                                                |         |                   |           |
| 16-2993                   |                         | Completion Fine Arts Theater                | 4,950,000             | 1,841,819                                      |         | 3,108,181         | T         |
| 16-2994                   |                         | Student Success Center                      | 25,965,000            | 3,970,485                                      |         | 21,994,515        | T,d       |
| 16-3028                   |                         | Loop Road and Chill Water Loop              | 7,626,600             | 1,983,756                                      |         | 5,642,844         | T         |
|                           |                         | Physical Plant Projects/Equipment/Other     | 120,871               |                                                | 113,588 | 7,283             |           |
|                           |                         | Total Construction/Acquisitions in Progress | 38,662,471            | 7,796,060                                      | 113,588 | 30,752,823        | 0         |
| <b>PROPOSED PROJECTS</b>  |                         |                                             |                       |                                                |         |                   |           |
|                           | 2011                    | Support Services Facility                   | 7,100,000             |                                                |         |                   | b,c       |
|                           |                         | Total Proposed Construction/Acquisitions    | 7,100,000             | 0                                              |         | 0                 | 7,100,000 |
| <b>TOTAL CAPITAL PLAN</b> |                         |                                             | 45,762,471            | 7,796,060                                      | 113,588 | 30,752,823        | 7,100,000 |

**TEXAS A&M UNIVERSITY - KINGSVILLE**  
**CAPITAL PLAN**  
**SUMMARY INFORMATION**

| Project #                 | Projected FY Start Date | Project Name                                | Total Planning Amount | Cumulative Expenditures Prior Years to 5/31/09 | HEF        | RFS Debt Proceeds | Other      |
|---------------------------|-------------------------|---------------------------------------------|-----------------------|------------------------------------------------|------------|-------------------|------------|
| <b>APPROVED PROJECTS</b>  |                         |                                             |                       |                                                |            |                   |            |
| 17-2950                   |                         | Recreation Sports Center                    | 12,000,000            | 3,189,016                                      |            | 8,810,984         | r          |
| 17-2981                   |                         | Rhode Hall Renovations                      | 5,500,000             | 5,228,761                                      |            | 271,239           | w          |
| 17-3005                   |                         | Citrus Center Building                      | 9,540,000             | 287,564                                        |            | 9,252,436         | T          |
| 17-3025                   |                         | New Student Housing                         | 35,000,000            | 12,059,110                                     |            | 22,940,890        | h          |
| 17-3039                   |                         | Biology-Earth Sciences Building Renovation  | 4,876,000             |                                                | 4,858,000  | 4,876,000         | w          |
|                           |                         | Physical Plant Projects/Equipment/Other     | 16,342,121            | 6,755,614                                      | 4,858,000  | 2,888,507         |            |
|                           |                         | Total Construction/Acquisitions in Progress | 83,258,121            | 27,520,065                                     | 4,858,000  | 49,040,056        | 1,840,000  |
|                           |                         |                                             |                       |                                                |            |                   | 1,840,000  |
| <b>PROPOSED PROJECTS</b>  |                         |                                             |                       |                                                |            |                   |            |
|                           |                         | Physical Plant Projects/Equipment/Other     | 30,750,000            |                                                | 12,300,000 |                   | 18,450,000 |
|                           |                         | Total Proposed Construction/Acquisitions    | 30,750,000            | 0                                              | 12,300,000 | 0                 | 18,450,000 |
| <b>TOTAL CAPITAL PLAN</b> |                         |                                             |                       |                                                |            |                   |            |
|                           |                         |                                             | 114,008,121           | 27,520,065                                     | 17,158,000 | 49,040,056        | 20,290,000 |

**WEST TEXAS A&M UNIVERSITY  
CAPITAL PLAN  
SUMMARY INFORMATION**

| Project #                 | Projected FY Start Date | Project Name                                           | Total Planning Amount | Cumulative Expenditures Prior Years to 5/31/09 | HEF | RFS Debt Proceeds | Other      |
|---------------------------|-------------------------|--------------------------------------------------------|-----------------------|------------------------------------------------|-----|-------------------|------------|
| <b>APPROVED PROJECTS</b>  |                         |                                                        |                       |                                                |     |                   |            |
| 18-2995                   |                         | Classroom Center Renovation                            | 17,800,000            | 12,738,088                                     |     | 5,061,912         | T,w        |
| 18-3040                   |                         | Underclassmen Residence Hall - Phase I                 | 32,500,000            |                                                |     | 32,500,000        | h          |
| 18-3052                   |                         | Renovation of Athletic/Intramural Facilities - Phase I | 21,800,000            |                                                |     | 21,800,000        | v,r        |
|                           |                         | Physical Plant Projects/Equipment/Other                | 4,540,000             |                                                |     | 4,540,000         |            |
|                           |                         | Total Construction/Acquisitions in Progress            | 76,640,000            | 12,738,088                                     | 0   | 63,901,912        | 0          |
| <b>PROPOSED PROJECTS</b>  |                         |                                                        |                       |                                                |     |                   |            |
|                           | 2011                    | Ag/Nursing Building Renovation                         | 11,000,000            |                                                |     |                   | 11,000,000 |
|                           | 2011                    | Student Center Expansion                               | 5,000,000             |                                                |     | 5,000,000         | s          |
|                           | 2012                    | Nursing and Health Science Building                    | 24,000,000            |                                                |     |                   | 24,000,000 |
|                           |                         | Physical Plant Projects/Equipment/Other                | 13,415,645            |                                                |     | 13,415,645        |            |
|                           |                         | Total Proposed Construction/Acquisitions               | 53,415,645            | 0                                              | 0   | 18,415,645        | 35,000,000 |
| <b>TOTAL CAPITAL PLAN</b> |                         |                                                        | 130,055,645           | 12,738,088                                     | 0   | 82,317,557        | 35,000,000 |

**TEXAS A&M UNIVERSITY - TEXARKANA  
CAPITAL PLAN  
SUMMARY INFORMATION**

| Project #                 | Projected FY Start Date | Project Name                                    | Total Planning Amount | Cumulative Expenditures Prior Years to 5/31/09 | HEF               | RFS Debt Proceeds | Other    |
|---------------------------|-------------------------|-------------------------------------------------|-----------------------|------------------------------------------------|-------------------|-------------------|----------|
| <b>APPROVED PROJECTS</b>  |                         |                                                 |                       |                                                |                   |                   |          |
| 22-2997                   |                         | Multipurpose Library Building and Central Plant | 75,000,000            | 11,434,941                                     |                   | 63,565,059        | T        |
|                           |                         | Physical Plant Projects/Equipment/Other         | 3,658,825             | 1,083,614                                      | 2,575,211         |                   |          |
|                           |                         | Total Construction/Acquisitions in Progress     | <u>78,658,825</u>     | <u>12,518,555</u>                              | <u>2,575,211</u>  | <u>63,565,059</u> | <u>0</u> |
| <b>PROPOSED PROJECTS</b>  |                         |                                                 |                       |                                                |                   |                   |          |
|                           |                         | Physical Plant Projects/Equipment/Other         | 8,731,760             |                                                | 8,731,760         |                   |          |
|                           |                         | Total Proposed Construction/Acquisitions        | <u>8,731,760</u>      | <u>0</u>                                       | <u>8,731,760</u>  | <u>0</u>          | <u>0</u> |
| <b>TOTAL CAPITAL PLAN</b> |                         |                                                 |                       |                                                |                   |                   |          |
|                           |                         |                                                 | <u>87,390,585</u>     | <u>12,518,555</u>                              | <u>11,306,971</u> | <u>63,565,059</u> | <u>0</u> |

**TEXAS A&M UNIVERSITY - COMMERCE**  
**CAPITAL PLAN**  
**SUMMARY INFORMATION**

| Project #                 | Projected FY Start Date | Project Name                                | Total Planning Amount | Cumulative Expenditures Prior Years to 5/31/09 | HEF        | RFS Debt Proceeds | Other     |
|---------------------------|-------------------------|---------------------------------------------|-----------------------|------------------------------------------------|------------|-------------------|-----------|
| <b>APPROVED PROJECTS</b>  |                         |                                             |                       |                                                |            |                   |           |
| 21-2996                   |                         | New Music Building                          | 29,607,000            | 3,783,757                                      |            | 25,223,243        | 600,000   |
|                           |                         | Physical Plant Projects/Equipment/Other     | 7,171,897             | 2,140,237                                      | 3,501,324  | T, W              | 1,530,336 |
|                           |                         | Total Construction/Acquisitions in Progress | 36,778,897            | 5,923,994                                      | 3,501,324  | 25,223,243        | 2,130,336 |
| <b>PROPOSED PROJECTS</b>  |                         |                                             |                       |                                                |            |                   |           |
|                           | 2010                    | New Student Apartments - Phase I            | 22,500,000            |                                                |            | 22,500,000        |           |
|                           |                         | Physical Plant Projects/Equipment/Other     | 7,968,000             |                                                | 7,968,000  |                   |           |
|                           |                         | Total Proposed Construction/Acquisitions    | 30,468,000            | 0                                              | 7,968,000  | 22,500,000        | 0         |
| <b>TOTAL CAPITAL PLAN</b> |                         |                                             | 67,246,897            | 5,923,994                                      | 11,469,324 | 47,723,243        | 2,130,336 |

**TEXAS A&M UNIVERSITY - CENTRAL TEXAS  
CAPITAL PLAN  
SUMMARY INFORMATION**

| Project #                 | Projected FY Start Date | Project Name                                | Total Planning Amount | Cumulative Expenditures Prior Years to 5/31/09 | HEF      | RFS Debt Proceeds | Other    |
|---------------------------|-------------------------|---------------------------------------------|-----------------------|------------------------------------------------|----------|-------------------|----------|
| <b>APPROVED PROJECTS</b>  |                         |                                             |                       |                                                |          |                   |          |
| 24-2926                   |                         | New Campus                                  | 25,000,000            | 0                                              | 0        | 25,000,000        | 0        |
|                           |                         | Total Construction/Acquisitions in Progress | <u>25,000,000</u>     | <u>0</u>                                       | <u>0</u> | <u>25,000,000</u> | <u>0</u> |
| <b>TOTAL CAPITAL PLAN</b> |                         |                                             |                       |                                                |          |                   |          |
|                           |                         |                                             | <u>25,000,000</u>     | <u>0</u>                                       | <u>0</u> | <u>25,000,000</u> | <u>0</u> |

**TEXAS A&M UNIVERSITY - SAN ANTONIO  
CAPITAL PLAN  
SUMMARY INFORMATION**

| Project #                 | Projected FY Start Date | Project Name                                | Total Planning Amount | Cumulative Expenditures Prior Years to 5/31/09 | HEF      | RFS Debt Proceeds | Other    |
|---------------------------|-------------------------|---------------------------------------------|-----------------------|------------------------------------------------|----------|-------------------|----------|
| <b>APPROVED PROJECTS</b>  |                         |                                             |                       |                                                |          |                   |          |
| 25-2927                   |                         | New Campus                                  | 40,000,000            | 0                                              | 0        | 40,000,000        | 0        |
|                           |                         | Total Construction/Acquisitions in Progress | <u>40,000,000</u>     | <u>0</u>                                       | <u>0</u> | <u>40,000,000</u> | <u>0</u> |
| <b>TOTAL CAPITAL PLAN</b> |                         |                                             |                       |                                                |          |                   |          |
|                           |                         |                                             | <u>40,000,000</u>     | <u>0</u>                                       | <u>0</u> | <u>40,000,000</u> | <u>0</u> |

**TEXAS AGRILIFE RESEARCH  
CAPITAL PLAN  
SUMMARY INFORMATION**

| Project #                 | Projected FY Start Date | Project Name                                | Total Planning Amount | Cumulative Expenditures Prior Years to 5/31/09 | PUF Debt Proceeds | RFS Debt Proceeds | Other             |
|---------------------------|-------------------------|---------------------------------------------|-----------------------|------------------------------------------------|-------------------|-------------------|-------------------|
| <b>APPROVED PROJECTS</b>  |                         |                                             |                       |                                                |                   |                   |                   |
| 6-2967                    |                         | Agriculture Headquarters Building           | 62,400,000            | 4,989,407                                      | 45,020,593        | 6,390,000         | 6,000,000         |
| 2-2963                    |                         | * Nuclear Magnetic Resonance (NMR) Facility | 5,150,000             |                                                |                   | 2,800,000         | 2,350,000         |
|                           |                         | Physical Plant Projects/Equipment/Other     | 7,174,081             | 2,168,674                                      | 5,005,407         |                   |                   |
|                           |                         | Total Construction/Acquisitions in Progress | <u>74,724,081</u>     | <u>7,158,081</u>                               | <u>50,026,000</u> | <u>9,190,000</u>  | <u>8,350,000</u>  |
| <b>PROPOSED PROJECTS</b>  |                         |                                             |                       |                                                |                   |                   |                   |
|                           |                         | Physical Plant Projects/Equipment/Other     | 2,500,000             |                                                |                   |                   | 2,500,000         |
|                           |                         | Total Proposed Construction/Acquisitions    | <u>2,500,000</u>      | <u>0</u>                                       | <u>0</u>          | <u>0</u>          | <u>2,500,000</u>  |
| <b>TOTAL CAPITAL PLAN</b> |                         |                                             |                       |                                                |                   |                   |                   |
|                           |                         |                                             | <u>77,224,081</u>     | <u>7,158,081</u>                               | <u>50,026,000</u> | <u>9,190,000</u>  | <u>10,850,000</u> |

\* Total Project Costs: \$15,426,600 (TAMU: \$9,150,000 AL-RSRCH: \$5,150,000 HSC: \$1,126,600)  
AL-RSRCH will fund \$5,150,000 for NMR from RFS debt (\$2,800,000) and local funds (\$2,350,000).  
HSC will fund \$1,126,600 for NMR from FY 2006 PUF Equipment Allocation.

**TEXAS AGRILIFE EXTENSION SERVICE  
CAPITAL PLAN  
SUMMARY INFORMATION**

| Project #                 | Projected FY Start Date | Project Name                                | Total Planning Amount | Cumulative Expenditures Prior Years to 5/31/09 | PUF Debt Proceeds | RFS Debt Proceeds | Other          |
|---------------------------|-------------------------|---------------------------------------------|-----------------------|------------------------------------------------|-------------------|-------------------|----------------|
| <b>APPROVED PROJECTS</b>  |                         |                                             |                       |                                                |                   |                   |                |
|                           |                         | Physical Plant Projects/Equipment/Other     | 600,000               | 122,000                                        | 478,000           |                   |                |
|                           |                         | Total Construction/Acquisitions in Progress | <u>600,000</u>        | <u>122,000</u>                                 | <u>478,000</u>    | <u>0</u>          | <u>0</u>       |
| <b>PROPOSED PROJECTS</b>  |                         |                                             |                       |                                                |                   |                   |                |
|                           |                         | Physical Plant Projects/Equipment/Other     | 800,000               | 0                                              | 0                 |                   | 800,000        |
|                           |                         | Total Proposed Construction/Acquisitions    | <u>800,000</u>        | <u>0</u>                                       | <u>0</u>          | <u>0</u>          | <u>800,000</u> |
| <b>TOTAL CAPITAL PLAN</b> |                         |                                             | <u>1,400,000</u>      | <u>122,000</u>                                 | <u>478,000</u>    | <u>0</u>          | <u>800,000</u> |

**TEXAS FOREST SERVICE  
CAPITAL PLAN  
SUMMARY INFORMATION**

| Project #                 | Projected FY Start Date | Project Name                                | Total Planning Amount | Cumulative Expenditures Prior Years to 5/31/09 | PUF Debt Proceeds | RFS Debt Proceeds | Other |
|---------------------------|-------------------------|---------------------------------------------|-----------------------|------------------------------------------------|-------------------|-------------------|-------|
| <b>APPROVED PROJECTS</b>  |                         |                                             |                       |                                                |                   |                   |       |
|                           |                         | Physical Plant Projects/Equipment/Other     | 500,000               |                                                |                   |                   |       |
|                           |                         | Total Construction/Acquisitions in Progress | 500,000               | 0                                              | 500,000           | 0                 | 0     |
| <b>TOTAL CAPITAL PLAN</b> |                         |                                             |                       |                                                |                   |                   |       |
|                           |                         |                                             | 500,000               | 0                                              | 500,000           | 0                 | 0     |

**TEXAS VETERINARY MEDICAL DIAGNOSTIC LABORATORY  
CAPITAL PLAN  
SUMMARY INFORMATION**

| Project #                 | Projected FY Start Date | Project Name                                                                                                 | Total Planning Amount                    | Cumulative Expenditures Prior Years to 5/31/09 | PUF Debt Proceeds | RFS Debt Proceeds | Other                                        |
|---------------------------|-------------------------|--------------------------------------------------------------------------------------------------------------|------------------------------------------|------------------------------------------------|-------------------|-------------------|----------------------------------------------|
| <b>APPROVED PROJECTS</b>  |                         |                                                                                                              |                                          |                                                |                   |                   |                                              |
| 20-3041                   |                         | Gonzales Poultry Diagnostic Lab<br>TVMDL Amarillo Renovations<br>Total Construction/Acquisitions in Progress | 1,250,000<br>900,000<br><u>2,150,000</u> | 0                                              | 0                 | 0                 | 1,250,000 x<br>900,000 n<br><u>2,150,000</u> |
| <b>TOTAL CAPITAL PLAN</b> |                         |                                                                                                              | <u>2,150,000</u>                         | 0                                              | 0                 | 0                 | <u>2,150,000</u>                             |

**TEXAS ENGINEERING EXPERIMENT STATION  
CAPITAL PLAN  
SUMMARY INFORMATION**

| Project #                 | Projected FY Start Date | Project Name                                | Total Planning Amount | Cumulative Expenditures Prior Years to 5/31/09 | PUF Debt Proceeds | RFS Debt Proceeds | Other      |
|---------------------------|-------------------------|---------------------------------------------|-----------------------|------------------------------------------------|-------------------|-------------------|------------|
| <b>APPROVED PROJECTS</b>  |                         |                                             |                       |                                                |                   |                   |            |
|                           |                         | Physical Plant Projects/Equipment/Other     | 1,372,000             | 60,000                                         | 1,312,000         |                   |            |
|                           |                         | Total Construction/Acquisitions in Progress | 1,372,000             | 60,000                                         | 1,312,000         | 0                 | 0          |
| <b>PROPOSED PROJECTS</b>  |                         |                                             |                       |                                                |                   |                   |            |
|                           |                         | Physical Plant Projects/Equipment/Other     | 50,392,000            |                                                | 1,392,000         |                   | 49,000,000 |
|                           |                         | Total Proposed Construction/Acquisitions    | 50,392,000            | 0                                              | 1,392,000         | 0                 | 49,000,000 |
| <b>TOTAL CAPITAL PLAN</b> |                         |                                             | 51,764,000            | 60,000                                         | 2,704,000         | 0                 | 49,000,000 |

**TEXAS ENGINEERING EXTENSION SERVICE  
CAPITAL PLAN  
SUMMARY INFORMATION**

| Project #                 | Projected FY Start Date | Project Name                                      | Total Planning Amount | Cumulative Expenditures Prior Years to 5/31/09 | PUF Debt Proceeds | RFS Debt Proceeds | Other     |
|---------------------------|-------------------------|---------------------------------------------------|-----------------------|------------------------------------------------|-------------------|-------------------|-----------|
| <b>APPROVED PROJECTS</b>  |                         |                                                   |                       |                                                |                   |                   |           |
| 9-2942                    |                         | Wastewater System Upgrade, Brayton Training Field | 17,268,000            | 11,264,573                                     |                   |                   | 6,003,427 |
|                           |                         | Physical Plant Projects/Equipment/Other           | 3,285,000             | 1,476,705                                      | 387,041           |                   | 1,421,254 |
|                           |                         | Total Construction/Acquisitions in Progress       | 20,553,000            | 12,741,278                                     | 387,041           | 0                 | 7,424,681 |
| <b>PROPOSED PROJECTS</b>  |                         |                                                   |                       |                                                |                   |                   |           |
|                           |                         | Physical Plant Projects/Equipment/Other           | 2,900,000             |                                                | 400,000           |                   | 2,500,000 |
|                           |                         | Total Proposed Construction/Acquisitions          | 2,900,000             | 0                                              | 400,000           | 0                 | 2,500,000 |
| <b>TOTAL CAPITAL PLAN</b> |                         |                                                   |                       |                                                |                   |                   |           |
|                           |                         |                                                   | 23,453,000            | 12,741,278                                     | 787,041           | 0                 | 9,924,681 |

**TEXAS TRANSPORTATION INSTITUTE  
CAPITAL PLAN  
SUMMARY INFORMATION**

| Project #                 | Projected FY Start Date | Project Name                                 | Total Planning Amount | Cumulative Expenditures Prior Years to 5/31/09 | PUF Debt Proceeds | RFS Debt Proceeds | Other      |
|---------------------------|-------------------------|----------------------------------------------|-----------------------|------------------------------------------------|-------------------|-------------------|------------|
| <b>APPROVED PROJECTS</b>  |                         |                                              |                       |                                                |                   |                   |            |
| 12-2920                   |                         | TTI State Headquarters and Research Building | 18,883,000            | 13,752,272                                     |                   | 2,130,728         | 3,000,000  |
|                           |                         | Physical Plant Projects/Equipment/Other      | 4,700,000             | 272,152                                        | 1,427,848         |                   | 3,000,000  |
|                           |                         | Total Construction/Acquisitions in Progress  | 23,583,000            | 14,024,424                                     | 1,427,848         | 2,130,728         | 6,000,000  |
| <b>PROPOSED PROJECTS</b>  |                         |                                              |                       |                                                |                   |                   |            |
|                           |                         | Physical Plant Projects/Equipment/Other      | 10,400,000            |                                                | 400,000           |                   | 10,000,000 |
|                           |                         | Total Proposed Construction/Acquisitions     | 10,400,000            | 0                                              | 400,000           | 0                 | 10,000,000 |
| <b>TOTAL CAPITAL PLAN</b> |                         |                                              |                       |                                                |                   |                   |            |
|                           |                         |                                              | 33,983,000            | 14,024,424                                     | 1,827,848         | 2,130,728         | 16,000,000 |

**SYSTEM OFFICES  
CAPITAL PLAN  
SUMMARY INFORMATION**

| Project #                 | Projected FY Start Date | Project Name                                   | Total Planning Amount | Cumulative Expenditures Prior Years to 5/31/09 | PUF Debt Proceeds | RFS Debt Proceeds | Other             |
|---------------------------|-------------------------|------------------------------------------------|-----------------------|------------------------------------------------|-------------------|-------------------|-------------------|
| <b>APPROVED PROJECTS</b>  |                         |                                                |                       |                                                |                   |                   |                   |
| 1-3046                    |                         | National Center for Therapeutics Manufacturing | 42,500,000            |                                                |                   |                   | 42,500,000 c      |
|                           |                         | PUF Equipment Reserve                          | 960,731               |                                                | 960,731           |                   | <u>42,500,000</u> |
|                           |                         | Total Construction/Acquisitions in Progress    | <u>43,460,731</u>     | 0                                              | 960,731           | 0                 | <u>42,500,000</u> |
| <b>TOTAL CAPITAL PLAN</b> |                         |                                                |                       |                                                |                   |                   |                   |
|                           |                         |                                                | <u>43,460,731</u>     | 0                                              | 960,731           | 0                 | <u>42,500,000</u> |

TEXAS A&M INTERNATIONAL UNIVERSITY  
RECOMMENDATIONS FOR TENURE  
TENURE LIST NO. 09-06

| <u>Name</u>                                 | <u>Present/Rank<br/>Department</u> | <u>Years Teaching</u> |                    | <u>Effective<br/>Date/Tenure</u>                     |
|---------------------------------------------|------------------------------------|-----------------------|--------------------|------------------------------------------------------|
|                                             |                                    | <u>Univ. /</u>        | <u>Other Inst.</u> |                                                      |
| <b>A.R. SANCHEZ, JR. SCHOOL OF BUSINESS</b> |                                    |                       |                    |                                                      |
| *Dr. R. Stephen Sears                       | Killam Professor<br>of Finance     | 0                     | 28                 | Upon Approval<br>by the Board and<br>Faculty Arrival |

\*Tenure on Arrival.

**TEXAS A&M INTERNATIONAL UNIVERSITY  
BACKGROUND OF FACULTY  
RECOMMENDED FOR ACADEMIC TENURE**

**A.R. SANCHEZ, JR. SCHOOL OF BUSINESS**

| <u>Name</u>          | <u>Department</u>                            | <u>Present Rank</u> | <u>Effective Date</u>                                |
|----------------------|----------------------------------------------|---------------------|------------------------------------------------------|
| Dr. R. Stephen Sears | International Banking<br>and Finance Studies | Professor           | Upon Approval<br>by the Board and<br>Faculty Arrival |

Dr. R. Stephen Sears is currently a tenured professor of Finance and the former Dean of the College of Business and Economics at West Virginia University.

Dr. Sears received his B.A. in Business Administration in 1973 and a M.S. in 1976 from Texas Tech University. His Ph.D. degree was granted by the University of North Carolina in 1980. Dr. Sears has had a distinguished academic career. He was a faculty member in Business at the University of Illinois from 1980 to 1988, where he was tenured and promoted. From 1988 to 2005, he was Professor of Finance and Director of the Institute for Banking and Finance Studies at Texas Tech University. During his tenure at Texas Tech, Dr Sears served as Chair of Finance, Interim Dean and Senior Executive Associate Dean. In 2005, he moved to West Virginia University as Dean of the School of Business and Economics and Professor of Finance. Dr. Sears has published 23 refereed articles in leading journals in business and is the author of two books and one book chapter. He serves on the editorial boards of several business journals. He has been active in professional organizations and has served on multiple University committees during his career.

**TEXAS A&M UNIVERSITY  
RECOMMENDATIONS FOR TENURE  
TENURE LIST NO. 09-06**

| <u>Name</u>                                     | <u>Present Rank<br/>Department</u>     | <u>Years Teaching<br/>Univ./Other Inst.</u> |    | <u>Effective<br/>Date/Tenure</u>                     |
|-------------------------------------------------|----------------------------------------|---------------------------------------------|----|------------------------------------------------------|
| <b>COLLEGE OF AGRICULTURE AND LIFE SCIENCES</b> |                                        |                                             |    |                                                      |
| *Dr. Alan R. Sams                               | Professor<br>Poultry Science           | 19                                          | 2  | Upon Approval<br>by the Board and<br>Faculty Arrival |
| <b>COLLEGE OF GEOSCIENCES</b>                   |                                        |                                             |    |                                                      |
| *Dr. Bradford M.<br>Clement                     | Professor<br>Geology and<br>Geophysics | 0                                           | 18 | Upon Approval<br>by the Board and<br>Faculty Arrival |
| *Dr. Kate C. Miller                             | Professor<br>Geology and<br>Geophysics | 0                                           | 17 | Upon Approval<br>by the Board and<br>Faculty Arrival |
| <b>COLLEGE OF LIBERAL ARTS</b>                  |                                        |                                             |    |                                                      |
| *Dr. Christopher E.<br>Beaudoin                 | Associate Professor<br>Communications  | 0                                           | 9  | Upon Approval<br>by the Board and<br>Faculty Arrival |
| <b>MAYS BUSINESS SCHOOL</b>                     |                                        |                                             |    |                                                      |
| *Dr. Luis Gómez-Mejia                           | Professor<br>Management                | 0                                           | 29 | Upon Approval<br>by the Board and<br>Faculty Arrival |

\*Tenure on Arrival

**TEXAS A&M UNIVERSITY  
BACKGROUND OF FACULTY  
RECOMMENDED FOR ACADEMIC TENURE**

| <u>Name</u> | <u>Department</u> | <u>Present Rank</u> | <u>Effective Date</u> |
|-------------|-------------------|---------------------|-----------------------|
|-------------|-------------------|---------------------|-----------------------|

**COLLEGE OF AGRICULTURE AND LIFE SCIENCES**

|                  |                 |           |                                            |
|------------------|-----------------|-----------|--------------------------------------------|
| Dr. Alan R. Sams | Poultry Science | Professor | Upon Board Approval<br>and Faculty Arrival |
|------------------|-----------------|-----------|--------------------------------------------|

Dr. Alan Sams is currently the Dean of the College of Agriculture, Forestry and Life Sciences at Clemson University with tenure.

Dr. Sams received a B.S. degree with co-majors, Poultry Science and Food and Resource Economics (1982), the M.S. degree in Poultry Science (1984), and the Ph.D. degree in Food Science and Human Nutrition (1987) from the University of Florida. Dr. Sams joined the faculty of the Department of Poultry Science at Texas A&M University as Assistant Professor in 1987, was promoted to Associate Professor and granted tenure in 1993, and was promoted to Professor and Head of the department in 1999. He also served as Interim Head of the new Department of Nutrition and Food Science in 2005. In 2007, Dr. Sams accepted a position as Dean of the College of Agriculture, Forestry and Life Sciences at Clemson University. As department head, Dr. Sams was responsible for providing leadership for the department's teaching, research and extension programs and with making the most effective use of all available resources in fulfilling the department's multiple missions. As Dean at Clemson, he has had the administrative oversight and leadership for a diversity of programs, personnel and financial resources and facilities. While at Texas A&M, Dr. Sams developed innovative courses, taught at the undergraduate and graduate levels, directed the programs of 22 students who graduated with M.S. and Ph.D. degrees, and launched an on-line Poultry Science Master's degree program. He was a member of the Texas A&M Intercollegiate Faculty of Food Science and Technology and the Texas A&M Faculty Senate (1995-97). Dr. Sams is a member of the Poultry Science Association and a professional member of the Institute of Food Technologists

**COLLEGE OF GEOSCIENCES**

| <u>Name</u> | <u>Department</u> | <u>Present Rank</u> | <u>Effective Date</u> |
|-------------|-------------------|---------------------|-----------------------|
|-------------|-------------------|---------------------|-----------------------|

|                            |                        |           |                                            |
|----------------------------|------------------------|-----------|--------------------------------------------|
| Dr. Bradford M.<br>Clement | Geology and Geophysics | Professor | Upon Board Approval<br>and Faculty Arrival |
|----------------------------|------------------------|-----------|--------------------------------------------|

Dr. Bradford Clement is currently a Professor with tenure at Florida International University.

Dr. Clement's research focuses on polarity reversals of Earth's magnetic field. By collecting paleomagnetic records of the geomagnetic field as it undergoes polarity reversal, Dr. Clement documents how the field behaves during the polarity transition. This in turn will help to understand what causes the field to change polarity. His other areas of active research in the paleomagnetism arena include Caribbean tectonics, magnetic properties of ferromagnetic minerals at high pressure, and environmental magnetism.

## COLLEGE OF GEOSCIENCES (Continued)

Dr. Kate C. Miller                      Geology and Geophysics Professor                      Upon Board Approval  
and Faculty Arrival

Dr. Kate C. Miller is currently a Professor with tenure at The University of Texas at El Paso.

Dr. Miller's research focuses primarily on the application of active source seismology to the origin and evolution of the continental lithosphere. In recent years, this work has resulted in student research and publications on the west coast of North America, the Rocky Mountains, the Great Plains, and central and eastern Europe. Presently, Dr. Miller and her students are wrapping up research in continental rifts, including the southern Rio Grande Rift and Lake Baikal. Upcoming projects include the active source experiment for the NSF-funded BATHOLITHS Project, which will occur in the summer of 2009 and the seismic experiment for the Big Horn Mountains, an NSF EarthScope project, which is scheduled for the summer of 2010. BATHOLITHS is a multi-disciplinary study of the Coast Range Plutonic Complex of British Columbia directed at understanding the magmatic evolution of continental arcs. The Big Horns project is a multi-disciplinary investigation of how contractional basement-involved foreland arches, such as those that comprise the central Rocky Mountains, form and are linked to plate tectonic processes.

Dr. Miller has long been involved in using active source techniques to better understand earthquakes and other environmental hazards. Present research in this area centers on analysis of near surface reflection data from the East Potrillo Mountains Fault in southern New Mexico, which displays evidence of recent motion.

In the past five years Dr. Miller has been leading a number of training grants related to recruitment and retention of minorities in the geosciences and math and science education. These include the department's NSF Pathways program, UTEP's NSF GK-12 Partnership for Exploring the Environment on the U.S.-Mexico Border and the UTEP Math and Science Teachers (MasT) Academy. Through these efforts, she has developed expertise in the social science research methodologies used in program evaluation and assessment and has begun to publish results from her work.

## COLLEGE OF LIBERAL ARTS

| <u>Name</u>                 | <u>Department</u> | <u>Present Rank</u> | <u>Effective Date</u>                   |
|-----------------------------|-------------------|---------------------|-----------------------------------------|
| Dr. Christopher E. Beaudoin | Communications    | Associate Professor | Upon Board Approval and Faculty Arrival |

Dr. Christopher Beaudoin is currently an Assistant Professor at Tulane University School of Public Health and Tropical Medicine, in the Department of Community Health Sciences with tenure.

## COLLEGE OF LIBERAL ARTS (Continued)

Dr. Christopher E. Beaudoin (continued)

Dr. Beaudoin earned his Ph.D. at the University of Missouri-Columbia and held faculty positions at Indiana University and Tulane University. While at Tulane University, Dr. Beaudoin was the Usdin Family Professor of Community Health Sciences at the School of Public Health & Tropical Medicine, where his research involved communication effects on health outcomes. His research has been funded by different organizations including the Centers for Disease Control and Prevention, Gates Foundation, and the Robert Wood Johnson Foundation. Dr. Beaudoin has over 25 publications in print, including two book chapters, and serves on the editorial review boards of *Health Communication* and the *Journal of Health Communication*. He is also an enthusiastic teacher and advisor of undergraduate and graduate students and takes great pride in his students' accomplishments. Dr. Beaudoin will join the faculty at Texas A&M University as an associate professor in the fall of 2009.

## MAYS BUSINESS SCHOOL

| <u>Name</u>          | <u>Department</u> | <u>Present Rank</u> | <u>Effective Date</u>                   |
|----------------------|-------------------|---------------------|-----------------------------------------|
| Dr. Luis Gómez-Mejia | Management        | Professor           | Upon Board Approval and Faculty Arrival |

Dr. Luis Gómez-Mejia is currently a Professor at W.P. Carey School of Business at Arizona State University with tenure.

Luis Gómez-Mejia is a Council of 100 Distinguished Scholar and full Professor of Management in the W.P. Carey School of Business at Arizona State University. He received his Ph.D. and M.A. in industrial relations from the College of Business at the University of Minnesota and a B.A. (Summa Cum Laude) in economics from the University of Minnesota. Prior to entering academia, Professor Gómez-Mejia worked for eight years in human resources for the City of Minneapolis and Control Data Corporation. He has served as consultant to numerous organizations since then, including such blue chip firms as IBM, DuPont, and Honeywell.

Prior to joining ASU, he taught at the University of Colorado and the University of Florida. He has also been on the faculty at Universidad Carlos III de Madrid and has offered seminars in both Spanish and English in many countries and universities around the world.

He has served two terms on the editorial board of the *Academy of Management Journal* and is editor and cofounder of two journals: *Journal of High Technology Management Research* and *Journal of Management Research* (the official journal of the Iberoamerican Academy of Management). Dr. Gómez-Mejia has published over 100 articles appearing in the most prestigious management journals including the *Academy of Management Journal*, *Academy of Management Review*, *Administrative Science Quarterly*, *Strategic Management Journal*, *Journal*

## MAYS BUSINESS SCHOOL (Continued)

Dr. Luis Gómez-Mejia (continued)

*of International Business Studies, Industrial Relations, and Personnel Psychology.* He has also written and edited a dozen management books published by Prentice Hall, McGraw-Hill, Southwestern Press, JAI Press, and Grid. His book *Managing Human Resources* is used in most of the Business Week's top 50 business schools. He was ranked one of the top nine in research productivity based on the number of publications in the *Academy of Management Journal*. He has received numerous awards including "best article" in the *Academy of Management Journal* and Council of 100 Distinguished Scholar at Arizona State University (1994-present), member of the Hall of Fame of Academy of Management (awarded to 33 professors out of approximately 11,000 academy members). Trailblazer Award from the Management Doctoral Students Association (awarded to one professor in 2000 out of 11,000 Academy members), and Fellow of the Academy of Management (which includes approximately 1% of Academy members). Professor Gómez-Mejia was an elected member of the Board of Governors of the Academy of Management (awarded to one professor in 2000 out of 11,000 Academy members), and Fellow of the Academy of Management (which includes approximately 1% of Academy members). Professor Gómez-Mejia was an elected member of the Board of Governors of the Academy of Management and served as Division-Chair of the Personnel/Human Resources Division of the Academy of Management (with approximately 2,500 members). He is also president and founder of the Iberoamerican Academy of Management (an affiliate of the Academy of Management), which covers Spain/Portugal, all of Latin America, as well as Hispanic faculty in U.S. universities.

**TEXAS A&M UNIVERSITY-COMMERCE  
RECOMMENDATIONS FOR TENURE  
TENURE LIST NO. 09-06**

| <u>Name</u>                         | <u>Present Rank</u><br><u>Department</u> | <u>Years Teaching</u><br><u>Univ./ Other Inst.</u> |   | <u>Effective</u><br><u>Date/Tenure</u> |
|-------------------------------------|------------------------------------------|----------------------------------------------------|---|----------------------------------------|
| <b>COLLEGE OF ARTS AND SCIENCES</b> |                                          |                                                    |   |                                        |
| Dr. Brian Zator                     | Assistant Professor<br>Music             | 8                                                  | 0 | 09/01/09                               |

**TEXAS A&M UNIVERSITY-COMMERCE  
BACKGROUND OF FACULTY  
RECOMMENDED FOR ACADEMIC TENURE**

**COLLEGE OF ARTS AND SCIENCES**

| <u>Name</u>     | <u>Department</u> | <u>Present Rank</u> | <u>Effective Date</u> |
|-----------------|-------------------|---------------------|-----------------------|
| Dr. Brian Zator | Music             | Assistant Professor | 09/01/09              |

Dr. Brian Zator received a bachelor's degree in music education in 1998 from Baylor University, a master's degree in music in 2001 from the University of Michigan, and a D.M.A. in 2008 from the University of North Texas. Before coming to Texas A&M University-Commerce in 2001 as Director of Percussion, he was a drum line instructor for two years at the University of Michigan, where he taught and supervised students, as well as organized summer drum line camps. Dr. Zator has numerous solo and ensemble performances, including a solo recital at Vale Veneto Music Festival in Brazil. He has several publications, published articles and recordings. Dr. Zator has also been awarded a number of grants.

**TEXAS A&M UNIVERSITY-KINGSVILLE  
RECOMMENDATIONS FOR TENURE  
TENURE LIST NO. 09-06**

| <u>Name</u>                                                                                         | <u>Present Rank<br/>Department</u>                                    | <u>Years Teaching</u> |                     | <u>Effective<br/>Date/Tenure</u> |
|-----------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------|-----------------------|---------------------|----------------------------------|
|                                                                                                     |                                                                       | <u>Univ.</u>          | <u>/Other Inst.</u> |                                  |
| <b>DICK AND MARY LEWIS KLEBERG COLLEGE OF<br/>AGRICULTURE, NATURAL RESOURCES AND HUMAN SCIENCES</b> |                                                                       |                       |                     |                                  |
| Dr. Michelle Garcia                                                                                 | Assistant Professor<br>Animal and Wildlife Sciences                   | 6                     | 1                   | 09/01/09                         |
| <b>COLLEGE OF ARTS AND SCIENCES</b>                                                                 |                                                                       |                       |                     |                                  |
| Dr. Reza Ahangar                                                                                    | Associate Professor<br>Mathematics                                    | 2                     | 24                  | 09/01/09                         |
| Dr. Sajid Bashir                                                                                    | Assistant Professor<br>Chemistry                                      | 6                     | 2.5                 | 09/01/09                         |
| Dr. Greg Moehring                                                                                   | Professor<br>Chemistry                                                | 3                     | 17                  | 09/01/09                         |
| <b>COLLEGE OF BUSINESS ADMINISTRATION</b>                                                           |                                                                       |                       |                     |                                  |
| Dr. Joon-Yeoul Oh                                                                                   | Assistant Professor<br>Accounting and Computer<br>Information Systems | 6                     | 6                   | 09/01/09                         |
| <b>COLLEGE OF EDUCATION</b>                                                                         |                                                                       |                       |                     |                                  |
| Dr. Michelle Brown                                                                                  | Associate Professor<br>Educational Leadership and<br>Counseling       | 6                     | 3                   | 09/01/09                         |
| <b>FRANK H. DOTTERWEICH COLLEGE OF ENGINEERING</b>                                                  |                                                                       |                       |                     |                                  |
| Dr. Lifford McLauchlan                                                                              | Assistant Professor<br>Electrical Engineering and<br>Computer Science | 6                     | 6                   | 09/01/09                         |
| Dr. Jianhong Ren                                                                                    | Associate Professor<br>Environmental Engineering                      | 6                     | 7                   | 09/01/09                         |

**TEXAS A&M UNIVERSITY-KINGSVILLE  
BACKGROUND OF FACULTY  
RECOMMENDED FOR ACADEMIC TENURE**

**DICK AND MARY LEWIS KLEBERG COLLEGE OF  
AGRICULTURE, NATURAL RESOURCES AND HUMAN SCIENCES**

| <u>Name</u>         | <u>Department</u>               | <u>Present Rank</u> | <u>Effective Date</u> |
|---------------------|---------------------------------|---------------------|-----------------------|
| Dr. Michelle Garcia | Animal and Wildlife<br>Sciences | Assistant Professor | 09/01/09              |

Dr. Michelle Garcia received a B.S. degree in Animal Science (1995) and an M.S. degree in Animal Science (1997) from the University of Missouri-Columbia and a Ph.D. degree in reproductive physiology (2003) from Texas A&M University. Before coming to Texas A&M University-Kingsville in 2003, she was a Biology Instructor at Del Mar College for one year. Dr. Garcia is involved in research; her interests include leptin, obesity, and pubertal development. Publications include ten refereed journal articles and over twenty abstracts presented at scientific conferences. During the past six years, Dr. Garcia received \$645,319 in funding for research grants. She is a member of The Endocrine Society, the Southern Section of the American Society of Animal Science, and the Society for the Study of Reproduction.

**COLLEGE OF ARTS AND SCIENCES**

| <u>Name</u>      | <u>Department</u> | <u>Present Rank</u> | <u>Effective Date</u> |
|------------------|-------------------|---------------------|-----------------------|
| Dr. Reza Ahangar | Mathematics       | Associate Professor | 09/01/09              |

Dr. Reza Ahangar received a B.S. degree in Mathematics (1970) from Tehran University (Iran) and an M.S. degree in Computational Mathematics (1979) and a Ph.D. degree in Applied Mathematics (1986) from The Catholic University of America. Before coming to Texas A&M University-Kingsville in 2007, Dr. Ahangar was an Associate Professor and Chair of the Mathematics Department at Kansas Wesleyan University for four years, a Visiting Assistant Professor at the University of Central Arkansas for two years, a Visiting Professor and Collaborative Research Associate for four years at Georgia Institute of Technology, an Associate Professor at Piedmont College for ten years, a Visiting Instructor at New Mexico Tech for one year, a Lecturer at San Diego State University for one year, and a Teaching Assistant at The Catholic University of America for two years. Dr. Ahangar authored and co-authored five refereed journal articles and ten refereed abstracts. He presented papers at the international, national, regional, and local levels. Dr. Ahangar is a member of the American Mathematical Society and the International Federation of Nonlinear Analysis.

## COLLEGE OF ARTS AND SCIENCES (Continued)

| <u>Name</u>      | <u>Department</u> | <u>Present Rank</u> | <u>Effective Date</u> |
|------------------|-------------------|---------------------|-----------------------|
| Dr. Sajid Bashir | Chemistry         | Assistant Professor | 09/01/09              |

Dr. Sajid Bashir received a B.S. degree in Chemistry and Biochemistry (1992) from the University of Wales (England), an M.A. degree in Chemistry (1997) from the State University of New York at Buffalo, and a Ph.D. degree in Chemistry (2001) from Warwick University (England). Before coming to Texas A&M University-Kingsville in 2003, Dr. Bashir was a Graduate Research Assistant at Aberdeen University for two years, a Graduate Research Assistant and Research Technician at the State University of New York at Buffalo for three years, a Graduate Research Assistant and Postdoctoral Research Associate at Warwick University for four years, and a Postdoctoral Research Associate at Cornell University for two years. His publications include 23 refereed journal articles, nine refereed proceedings, and various non-refereed articles, proceedings and presentations. Dr. Bashir presented papers at the state, regional, and local levels. Grant awards total \$4,532,611. Dr. Bashir is a member of various professional societies, including The Royal Society of Chemistry, the American Society of Mass Spectrometry, and the American Chemical Society.

|                   |           |           |          |
|-------------------|-----------|-----------|----------|
| Dr. Greg Moehring | Chemistry | Professor | 09/01/09 |
|-------------------|-----------|-----------|----------|

Dr. Greg Moehring received a B.S. degree in Chemistry (1981) from Western Washington University and a Ph.D. degree in Inorganic Chemistry (1987) from Purdue University. Before coming to Texas A&M University-Kingsville in 2006, Dr. Moehring was an Assistant Professor of Chemistry at the University of Louisiana at Lafayette for one year, a Professor of Inorganic Chemistry at Governors State University for 16 years, and a Post Doctoral Fellow for one year at the University of British Columbia. He also worked as a chemist for six years in private business. Dr. Moehring authored and co-authored 11 refereed journal articles. He presented papers at the national, regional, and local levels. In recent years, Dr. Moehring received grant funding in the amount of \$1,333,296. He is a member of the American Chemical Society and Chair Elect of the South Texas Section of the American Chemical Society. Honors and awards include the Faculty Excellence Award in 1994 and 1999 from Governors State University and Who's Who Among America's Teachers in 1998 and 2002.

## COLLEGE OF BUSINESS ADMINISTRATION

| <u>Name</u>       | <u>Department</u>                                 | <u>Present Rank</u> | <u>Effective Date</u> |
|-------------------|---------------------------------------------------|---------------------|-----------------------|
| Dr. Joon-Yeoul Oh | Accounting and<br>Computer Information<br>Systems | Assistant Professor | 09/01/09              |

Dr. Joon-Yeoul Oh received a B.S. degree in Industrial Engineering (1995) and an M.S. degree in Industrial Engineering (1998) from Chong-Ju University (Korea) and an M.S. degree in Industrial Engineering (2000) and a Ph.D. degree in Industrial Engineering (2003) from New Mexico State University. Before coming to Texas A&M University-Kingsville in 2003, Dr. Oh

## **COLLEGE OF BUSINESS ADMINISTRATION (continued)**

Dr. Joon-Yeoul Oh (continued)

was a Research and Teaching Assistant at Chong-Ju University for two years and a Research and Teaching Assistant and Co-Lecturer at New Mexico State University for four years. Dr. Oh authored and co-authored four refereed journal articles, two refereed abstracts, one book chapter, and numerous refereed proceedings. His research interests include, but are not limited to, network optimization, wireless telecommunication network expansion and optimization, and information systems engineering. Professional societies include the International Association for Computer Information Systems, the Institute of Industrial Engineers, and the Institute for Operations Research and the Management Science.

## **COLLEGE OF EDUCATION**

| <b><u>Name</u></b> | <b><u>Department</u></b>                    | <b><u>Present Rank</u></b> | <b><u>Effective Date</u></b> |
|--------------------|---------------------------------------------|----------------------------|------------------------------|
| Dr. Michelle Brown | Educational<br>Leadership and<br>Counseling | Associate Professor        | 09/01/09                     |

Dr. Michelle Brown received a B.S. degree in Education (1993) from Pennsylvania State University, an M.A. degree in Sociology (1996) from Baylor University, and an Ed.D. degree in Educational Leadership (2003) from Texas A&M University-Kingsville. Before coming to Texas A&M University-Kingsville in 2003, Dr. Brown was a Graduate Assistant at Baylor University for one year, an Adjunct Instructor at Del Mar College for one year, and an Adjunct Instructor at Texas A&M University-Corpus Christi for one year. Dr. Brown taught in the public schools for five years and in private industry for three years. She authored and co-authored 15 refereed journal articles and presented papers at the international, national, regional, and local levels. Professional affiliations include the American Educational Research Association, the National Council of Professors of Educational Administration, and the Texas Association of College Teachers. Dr. Brown is currently a member of 22 dissertation committees and chairs 12 dissertation committees. She is also active on various university committees.

## **FRANK H. DOTTERWEICH COLLEGE OF ENGINEERING**

| <b><u>Name</u></b>     | <b><u>Department</u></b>                       | <b><u>Present Rank</u></b> | <b><u>Effective Date</u></b> |
|------------------------|------------------------------------------------|----------------------------|------------------------------|
| Dr. Lifford McLauchlan | Electrical Engineering<br>and Computer Science | Assistant Professor        | 09/01/09                     |

Dr. Lifford McLauchlan received a B.S. degree in Electrical Engineering (1991) and an M.S. degree in Electrical Engineering (1993) from Texas A&M University-Kingsville and a Ph.D. degree in Electrical Engineering (2000) from Texas A&M University. Before coming to Texas A&M University-Kingsville in 2003, Dr. McLauchlan was a Teaching Assistant at Texas A&M University for six years and worked in private industry for two years as a Senior Electrical Engineer. He authored and co-authored one refereed abstract and 17 refereed proceedings. He

**FRANK H. DOTTERWEICH COLLEGE OF ENGINEERING (Continued)**

Dr. Lifford McLauchlan (Continued)

presented papers at international, national, and local conferences. Since 2005, Dr. McLauchlan obtained \$208,404 in grant funding. He is a member of the International Society for Optical Engineering, the American Society for Engineering Education, and the Institute of Electrical and Electronics Engineers.

|                  |                              |                     |          |
|------------------|------------------------------|---------------------|----------|
| Dr. Jianhong Ren | Environmental<br>Engineering | Associate Professor | 09/01/09 |
|------------------|------------------------------|---------------------|----------|

Dr. Jianhong Ren received a B.S. degree in Environmental Engineering (1993) from Beijing Polytechnic University (China), an M.S. degree in Civil and Environmental Engineering (1998) from Drexel University, and a Ph.D. degree in Civil and Environmental Engineering (2003) from Northwestern University. Before coming to Texas A&M University-Kingsville in 2003, Dr. Ren was a Teaching Assistant at Drexel University for three years and a Graduate Research Assistant at Northwestern University for four years. She also worked in private industry for six months as a Technical Translator and Assistant in China. Since 2004, Dr. Ren received \$6,423,461 in grant funding. She co-authored 12 refereed journal articles and presented papers at the international, national, regional, and local levels. Honors include the 2007 Editors' Citation for Excellence in Refereeing for JGR-Biogeosciences from the American Geophysical Union in March, 2008, the National Science Foundation CAREER Award in March, 2005, and the Raytheon Engineers and Constructors Scholarship from the Society of Women Engineers Philadelphia Section in April 1999.

**TEXAS A&M UNIVERSITY-SAN ANTONIO  
RECOMMENDATIONS FOR TENURE  
TENURE LIST NO. 09-06**

| <u>Name</u>                 | <u>Present Rank<br/>Department</u>                   | <u>Years Teaching</u> |                    | <u>Effective<br/>Date/Tenure</u>                     |
|-----------------------------|------------------------------------------------------|-----------------------|--------------------|------------------------------------------------------|
|                             |                                                      | <u>Univ./</u>         | <u>Other Inst.</u> |                                                      |
| <b>COLLEGE OF EDUCATION</b> |                                                      |                       |                    |                                                      |
| * Dr. David Herrington      | Associate Professor<br>Educational<br>Administration | 0                     | 14                 | Upon Approval<br>by the Board and<br>Faculty Arrival |
| * Dr. Albert Valadez        | Associate Professor<br>Counseling and<br>Guidance    | 0                     | 8                  | Upon Approval<br>by the Board and<br>Faculty Arrival |

\* Tenure on Arrival.

**TEXAS A&M UNIVERSITY-SAN ANTONIO  
BACKGROUND OF FACULTY  
RECOMMENDED FOR ACADEMIC TENURE**

**COLLEGE OF EDUCATION**

| <u>Name</u>          | <u>Department</u>             | <u>Present Rank</u> | <u>Effective Date</u>                                |
|----------------------|-------------------------------|---------------------|------------------------------------------------------|
| Dr. David Herrington | Educational<br>Administration | Associate Professor | Upon Approval by<br>the Board and<br>Faculty Arrival |

Dr. David Herrington is currently an associate professor in Educational Administration with tenure at Prairie View A&M University.

Dr. Herrington received a B.S. degree in Social Science Education (1988) from Abilene Christian College, a M.Ed. degree in Secondary Education (1977) from Sul Ross State University, and a Ph.D. in Educational Administration (1993) from Texas A&M University. Before coming to Prairie View A&M University in 2000, Dr. Herrington taught at Texas A&M International University for four years as an Assistant Professor. Dr. Herrington has published 24 refereed journal articles and five book chapters. He has received numerous research grants and presented papers at national and state conferences. Dr. Herrington has chaired three doctoral dissertation committees, served on 27 doctoral dissertation committees, and served on 19 master's thesis committees. He has been a cohort member of the Regents' Initiative Academy for Educator Development and has been active on many university committees.

|                    |                            |                     |                                                      |
|--------------------|----------------------------|---------------------|------------------------------------------------------|
| Dr. Albert Valadez | Counseling and<br>Guidance | Associate Professor | Upon Approval by<br>the Board and<br>Faculty Arrival |
|--------------------|----------------------------|---------------------|------------------------------------------------------|

Dr. Albert Valadez is currently an associate professor in Counseling with tenure at The University of Texas at San Antonio.

Dr. Valadez received a B.A. degree in Psychology (1992) from Texas A&M University, a M.Ed. degree in Counseling and Guidance (1996) from Texas State University, and a Ph.D. in Counselor Education and Supervision (2001) from St. Mary's University. Before coming to The University of Texas at San Antonio in 2001, Dr. Valadez had served as a graduate research and teaching assistant at St. Mary's University and as a teaching instructor and clinical supervisor at Southwest Texas State University. Dr. Valadez has published 16 refereed journal articles and four book chapters. He is a licensed professional counselor and has presented numerous papers at national and state conferences. Dr. Valadez received the Texas Association of Counselor Education and Supervision Outstanding Counselor Educator of the Year Award in 2005. He has been active on many university committees.

**TEXAS A&M UNIVERSITY-TEXARKANA  
RECOMMENDATIONS FOR ACADEMIC TENURE  
TENURE LIST NO. 09-06**

| <u>Name</u>                                         | <u>Present Rank<br/>Department</u>                        | <u>Years Teaching<br/>Univ. /Other Inst.</u> |   | <u>Effective<br/>Date/Tenure</u> |
|-----------------------------------------------------|-----------------------------------------------------------|----------------------------------------------|---|----------------------------------|
| <b>COLLEGE OF ARTS &amp; SCIENCES AND EDUCATION</b> |                                                           |                                              |   |                                  |
| Dr. Nurul Alam                                      | Assistant Professor<br>Biology                            | 3                                            | 4 | 09/01/09                         |
| Dr. Gary Bugh                                       | Associate Professor<br>Political Science                  | 5                                            | 0 | 09/01/09                         |
| Dr. Luz Mary Rincon                                 | Assistant Professor<br>Spanish and<br>Bilingual Education | 4                                            | 3 | 09/01/09                         |

**TEXAS A&M UNIVERSITY-TEXARKANA  
BACKGROUND OF FACULTY  
RECOMMENDED FOR ACADEMIC TENURE**

**COLLEGE OF ARTS & SCIENCES AND EDUCATION**

| <u>Name</u>    | <u>Department</u> | <u>Present Rank</u> | <u>Effective Date</u> |
|----------------|-------------------|---------------------|-----------------------|
| Dr. Nurul Alam | Biology           | Assistant Professor | 09/01/09              |

Dr. Nurul Alam, Assistant Professor of Biology, received a Ph.D. in Bioresource Sciences from Gifu University, Japan, in 1998. Prior to joining the Texas A&M University-Texarkana faculty in 2006, he worked as an Assistant Professor of Biology at Jarvis Christian College, Hawkins, Texas. When he was hired at A&M-Texarkana, he was given a joint appointment with Northeast Texas Community College and A&M-Texarkana to teach biology courses at both institutions. Dr. Alam has contributed to the College of Arts & Sciences and Education by developing and teaching courses in the undergraduate teacher education program. He has been working closely with his science colleagues and researchers at other institutions to establish an undergraduate student research program. Dr. Alam maintains an impressive research agenda, publishing in world-class science journals such as the *Journal of Immunology* and *Gene*. He has presented at international, national, and local conferences. Dr. Alam is actively involved in university, community, and professional organizations.

|               |                   |                     |          |
|---------------|-------------------|---------------------|----------|
| Dr. Gary Bugh | Political Science | Associate Professor | 09/01/09 |
|---------------|-------------------|---------------------|----------|

Dr. Bugh is Associate Professor of Political Science and Program Coordinator of the Political Science Program at Texas A&M University-Texarkana. He graduated with a Ph.D. in 2004 from the University at Albany, New York. His dissertation “The Electoral Landscape and Institutional Reform: Exploring Efforts to Amend the Presidential Election System, 1948-1979” won the University’s Distinguished Doctoral Dissertation Award. Dr. Bugh has been a Henry Luce Invitational Scholar at the New York State Archives and a Visiting Scholar at the Carl Albert Research Center in Norman, Oklahoma. He is a reviewer for *American Politics Research* and *PS: Political Science & Politics*. Dr. Bugh has presented many conference papers and written articles on the presidential election system, electoral reform, the media, political theory, and civil rights. His most recent project is the book, *Electoral College Reform: Challenges and Possibilities* (Ashgate Publishing). Dr. Bugh teaches American political theory, civil rights and civil liberties, Congress, constitutional law, intergovernmental politics, the presidency, and political parties and elections. He also serves as coordinator for the University’s political science internship program, Constitution Week celebration, Texarkana Votes, and American Democracy Project.

**COLLEGE OF ARTS & SCIENCES AND EDUCATION (continued)**

| <b><u>Name</u></b>  | <b><u>Department</u></b>           | <b><u>Present Rank</u></b> | <b><u>Effective Date</u></b> |
|---------------------|------------------------------------|----------------------------|------------------------------|
| Dr. Luz Mary Rincon | Spanish and<br>Bilingual Education | Assistant Professor        | 09/01/09                     |

Dr. Luz Mary Rincon holds a Master of Arts in Teaching English to Speakers of Other Languages (TESOL), a Master of Arts in Spanish, and a Ph.D. in Applied Linguistics from Ball State University, Muncie, Indiana. She came to Ball State University as a Fulbright Scholar and received the Distinguished Dissertation Award in 2004. Prior to her appointment as Assistant Professor of Spanish and Bilingual Education at Texas A&M University-Texarkana in 2005, Dr. Rincon was a lecturer of foreign languages at Indiana University East, Richmond, Indiana. Dr. Rincon was the recipient of the Martin Luther King, Jr. Multicultural Diversity and Enhancement Award at Indiana University East. She is the author of two books and several articles, including the most recent publication "Meeting the Academic Needs of Minority Students through a Non-academic Mentoring Program," (2008) which she co-authored with one of her A&M-Texarkana students. She currently serves as a reviewer for the international linguistics journal *Forma y Funcion*. Dr. Rincon was instrumental in the creation of the Spanish discipline and the BSIS Bilingual Generalist Certification Program at A&M-Texarkana that serves more than twenty bilingual certification-seeking students. She has presented at international conferences and has offered professional training workshops in bilingual school districts in northeast Texas. Dr. Rincon is actively engaged in the recruitment of Hispanic students for the downward expansion of A&M-Texarkana and is the university's representative to the Chancellor's Diversity Council.

**THE TEXAS A&M UNIVERSITY SYSTEM HEALTH SCIENCE CENTER  
RECOMMENDATIONS FOR TENURE  
TENURE LIST NO. 09-06**

| <u>Name</u>                          | <u>Present Rank<br/>Department</u>                       | <u>Years Teaching</u> |                    | <u>Effective<br/>Date/Tenure</u> |
|--------------------------------------|----------------------------------------------------------|-----------------------|--------------------|----------------------------------|
|                                      |                                                          | <u>Univ./</u>         | <u>Other Inst.</u> |                                  |
| <b>BAYLOR COLLEGE OF DENTISTRY</b>   |                                                          |                       |                    |                                  |
| Dr. Jianing He                       | Assistant Professor<br>Endodontics                       | 5                     | 0                  | Upon Approval<br>by the Board    |
| Dr. Chunlin Qin                      | Assistant Professor<br>Biomedical Sciences               | 2                     | 10                 | Upon Approval<br>by the Board    |
| <b>SCHOOL OF RURAL PUBLIC HEALTH</b> |                                                          |                       |                    |                                  |
| Dr. Qi Zheng                         | Associate Professor<br>Epidemiology and<br>Biostatistics | 6                     | 0                  | Upon Approval<br>by the Board    |

**THE TEXAS A&M UNIVERSITY SYSTEM HEALTH SCIENCE CENTER  
BACKGROUND OF FACULTY  
RECOMMENDED FOR ACADEMIC TENURE**

**BAYLOR COLLEGE OF DENTISTRY**

| <u>Name</u>    | <u>Department</u> | <u>Present Rank</u> | <u>Effective Date</u>         |
|----------------|-------------------|---------------------|-------------------------------|
| Dr. Jianing He | Endodontics       | Assistant Professor | Upon Approval<br>by the Board |

Dr. He received a Ph.D. in Oral Biology and a certificate in Endodontics from the University of Connecticut Health Center in 2003. He joined the Department of Endodontics at Baylor College of Dentistry (BCD) in October 2003; is responsible for both didactic and clinical teaching at the undergraduate and the graduate levels; coordinating departmental research effort; mentoring student research and conducting independent research. Teaching effort was recognized by positive comments from both the students and peers. Independent research and mentored student research have resulted in intramural and extramural grant funding that exceeds \$738,500. These research efforts have also led to many publications in peer-reviewed journals. The manuscript acceptance rate for research and mentored students research has been 100%. Dr. He recently received the largest clinical research grant in the history of BCD to study the outcome of endodontic retreatment and single-implant supported prostheses.

|                 |                     |                     |                               |
|-----------------|---------------------|---------------------|-------------------------------|
| Dr. Chunlin Qin | Biomedical Sciences | Assistant Professor | Upon Approval<br>by the Board |
|-----------------|---------------------|---------------------|-------------------------------|

Dr. Chunlin Qin joined the BCD faculty in 2006. His specialty area is Biochemistry, Cell and Molecular Biology, Oral Histology, Dentistry. Dr. Qin is actively involved in teaching the predoctoral courses, Biochemistry Cell & Molecular Biology (6510) and Oral Histology (6820). He published 15 papers in peer-reviewed journals since 2006 and is the founder and coordinator of the Mineralized Tissue Interest Group which holds meetings every other Thursday. Received "Best Poster Award", 9th International Conference on Chemistry and Biology of Mineralized Tissues (ICCBMT), Austin, TX (2007); "New Investigator Award", 7th ICCBMT, Jacksonville, FL (2001); "Hard Tissue Biology Award", Tokyo, Japan (1996).

**SCHOOL OF RURAL PUBLIC HEALTH**

|              |                                   |                     |                               |
|--------------|-----------------------------------|---------------------|-------------------------------|
| Dr. Qi Zheng | Epidemiology and<br>Biostatistics | Associate Professor | Upon Approval<br>by the Board |
|--------------|-----------------------------------|---------------------|-------------------------------|

Dr. Qi Zheng obtained his Ph.D. in Statistics from Texas A&M University in 1993. He joined the faculty at School of Rural Public Health in August 2003. His research focuses on the estimation of mutation rates using data from fluctuation experiments, stochastic multistage modeling of carcinogenesis, and computational biostatistics. Dr. Zheng is currently teaching Introduction to

## **SCHOOL OF RURAL PUBLIC HEALTH (Continued)**

Dr. Qi Zheng (continued)

Biostatistics for the 11th semester for the school (the total number of students taught is above 400). He is currently serving on the school's curriculum committee and CEPH evaluation and planning committee. Dr. Zheng served three times as a grant reviewer for the National Cancer Institute. He received The Food and Drug Administration's Commendable Service Award in 1997. He has been selected four times to be included in Marquis Who's Who in America.

ITEM  
EXHIBIT

FACULTY DEVELOPMENT LEAVE LIST  
FY 2010  
TEXAS A&M INTERNATIONAL UNIVERSITY

| Name/Title<br>Department                                      | Years of<br>TAMU<br>Tenured,<br>Tenure-Track<br>Service | Semester<br>of<br>Leave | Location and brief description of leave                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|---------------------------------------------------------------|---------------------------------------------------------|-------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Jerry Thompson<br>Regents Professor<br>History                | 24                                                      | Spring<br>2010          | Leave will be spent at the National Archives, as well as archives in Texas and New Mexico, compiling data on Civil War veterans of Tejano, as well as Spanish and Mexican ancestry. The data generated from the research will be used to create a database of Hispanic veterans that will be placed on a web site. A book length manuscript detailing the role of Hispanics in the Civil War is planned based on the research. The first draft of the book should be completed by the end of spring 2010. Upon returning to the university, a report will be required detailing all activities conducted during the leave. |
| Mehnaaz Momen<br>Associate Professor<br>Public Administration | 7                                                       | Spring<br>2010          | Leave will be spent in Texas doing research and writing a book entitled, "Citizenship in a Post-National Era: The U.S. in Transition." To date, two of seven chapters have been completed in draft form. The first draft of the book should be completed by the end of spring 2010. Upon returning to the university, a report will be required detailing all activities conducted during the leave.                                                                                                                                                                                                                       |
| Judith Warner<br>Professor<br>Sociology/Criminal<br>Justice   | 21                                                      | Fall 2009               | Leave will be spent in Texas doing research and writing a reference book entitled, "Border Security." The book will address U.S.-Mexico as well as Canadian air and sea ports of entry, their history and current impact on homeland security. The first draft of the manuscript will be completed by the end of the fall 2009 semester. Upon returning to the university, a report will be required detailing all activities conducted during the leave.                                                                                                                                                                  |

**Exhibit H (Item 48c)**

The Texas A&M University System  
Appointed and Commissioned Peace Officers  
July 17, 2009

| <b>University</b>                             | <b>Officer's Name</b> | <b>Title</b>   | <b>Date</b> |
|-----------------------------------------------|-----------------------|----------------|-------------|
| <b>TEXAS A&amp;M INTERNATIONAL UNIVERSITY</b> |                       |                |             |
|                                               | Martinez, Lionel      | Police Officer | 9/15/08     |
| <b>TEXAS A&amp;M UNIVERSITY – KINGSVILLE</b>  |                       |                |             |
|                                               | Diaz-DeLeon, Martin   | Police Officer | 4/15/09     |

The proposed holiday schedule for West Texas A&M University is as follows:

| Holiday                     | Number of Days | Date                               |
|-----------------------------|----------------|------------------------------------|
| Thanksgiving                | 2              | November 26-27, 2009               |
| Christmas – New Year        | 8              | December 23, 2009 –January 1, 2010 |
| Martin Luther King, Jr. Day | 1              | January 18, 2010                   |
| Spring Break                | 3              | March 17-19, 2010                  |

Texas Engineering Extension Service employees with the Ras Laffan Emergency & Safety College in Qatar will follow the same schedule as Texas A&M University at Qatar.

Field offices (non-College Station) of the Texas Forest Service observe the same schedule as the Texas Forest Service except for Spring Break dates which are as follows:

|              |   |                 |
|--------------|---|-----------------|
| Spring Break | 2 | April 1-2, 2010 |
|--------------|---|-----------------|

The proposed holiday schedules for District Extension Offices, Expanded Nutrition Offices, Extension Military Program Administration and special Military Program Offices, Research and Extension Centers, Research Stations, 4-H Conference Center, and the Texas Wildlife Damage Management Services of the Texas AgriLife Extension Service and Texas AgriLife Research are shown on **Exhibit I**.

The proposed holiday schedule for the Texas Veterinary Medical Diagnostic Laboratory is as follows:

| Holiday                     | Number of Days | Date                      |
|-----------------------------|----------------|---------------------------|
| Labor Day                   | 1              | September 7, 2009         |
| Columbus Day                | 1              | October 12, 2009          |
| Thanksgiving                | 2              | November 26-27, 2009      |
| Christmas                   | 2              | December 24-25, 2009      |
| New Year's Day              | 1              | January 1, 2010           |
| Martin Luther King, Jr. Day | 1              | January 18, 2010          |
| Presidents' Day             | 1              | February 15, 2010         |
| Spring Break                | 2              | March 18-19, 2010         |
| Memorial Day                | 1              | May 31, 2010              |
| Independence Day            | 1              | July 5, 2010              |
| Personal Holiday            | 1              | (Used by August 31, 2010) |

The proposed holiday schedule for The Texas A&M University System Health Science Center is as follows:

| Holiday                     | Number of Days | Date                               |
|-----------------------------|----------------|------------------------------------|
| Labor Day                   | 1              | September 7, 2009                  |
| Thanksgiving                | 2              | November 26-27, 2009               |
| Christmas – New Year        | 8              | December 23, 2009 –January 1, 2010 |
| Martin Luther King, Jr. Day | 1              | January 18, 2010                   |
| Memorial Day                | 1              | May 31, 2010                       |
| Independence Day            | 1              | July 5, 2010                       |

The Chancellor is hereby authorized to modify the holiday schedule when such a change is deemed to be in the public interest.

Texas AgriLife Research, Texas AgriLife Extension and District Offices Off-Campus Holiday Schedule 2009-2010

| Research Centers and Stations and Extension Districts              | Labor Day<br>09/07/09 | Thanksgiving<br>11/26-27, 2009 | Christmas/<br>New Year's<br>12/23/2009-<br>01/01/2010 | M. L. King, Jr.<br>Day<br>01/18/2010 | Spring Break<br>03/18-19,<br>2010 | Good Friday<br>04/02/10 or<br>Monday<br>04/05/10 | Memorial<br>Day<br>05/31/10 | Independence<br>Day | Personal Holidays<br>(to<br>be used before 08/31/10) |
|--------------------------------------------------------------------|-----------------------|--------------------------------|-------------------------------------------------------|--------------------------------------|-----------------------------------|--------------------------------------------------|-----------------------------|---------------------|------------------------------------------------------|
| Amarillo, D-1                                                      | 1                     | 2                              | 12/24/09-01/01/10-<br>7                               | 1                                    | 03/19/10-1                        |                                                  | 1                           | 07/05/10-1          |                                                      |
| Beaumont, Eagle Lake                                               |                       | 11/25-27,09-3                  | 8                                                     | 1                                    |                                   |                                                  | 1                           | 07/02/10-1          |                                                      |
| Bryan, D-9                                                         |                       | 2                              | 8                                                     | 1                                    | 2                                 |                                                  | 1                           |                     |                                                      |
| Corpus Christi, D-11,<br>(Beeville/Pt.Arasas/Flour<br>Bluff Units) | 1                     | 2                              | 8                                                     | 1                                    |                                   |                                                  | 1                           |                     | 1                                                    |
| Dallas, D-4                                                        | 1                     | 2                              | 12/24/09-01/01/10-<br>7                               | 1                                    |                                   |                                                  | 1                           | 07/05/10-1          | 1                                                    |
| El Paso                                                            | 1                     | 2                              | 8                                                     | 1                                    |                                   |                                                  | 1                           |                     | 1                                                    |
| Fort Stockton, D-6                                                 | 1                     | 2                              | 8                                                     | 1                                    | 03/19/10-1                        |                                                  | 1                           |                     |                                                      |
| Lubbock, D-2                                                       |                       | 2                              | 8                                                     | 1                                    | 2                                 |                                                  | 1                           |                     |                                                      |
| McGregor                                                           |                       |                                |                                                       |                                      |                                   |                                                  |                             |                     |                                                      |
| Overton, D-5                                                       | 1                     | 2                              | 8                                                     | 1                                    |                                   |                                                  | 1                           | 07/05/10-1          |                                                      |
| Pecos                                                              |                       | 2                              | 8                                                     | 1                                    | 2                                 |                                                  | 1                           |                     |                                                      |
| San Angelo, D-7 & Sonora                                           | 1                     | 2                              | 8                                                     | 1                                    |                                   |                                                  | 1                           | 07/05/10-1          |                                                      |
| Stephenville, D-8                                                  | 1                     | 2                              | 8                                                     | 1                                    | 03/19/10-1                        |                                                  | 1                           |                     |                                                      |
| Temple - Blackland                                                 |                       | 2                              | 8                                                     | 1                                    |                                   |                                                  | 1                           |                     | 2                                                    |
| Uvalde, D-10                                                       | 1                     | 2                              | 12/24/09-01/01/10-<br>7                               | 1                                    | 2                                 |                                                  | 1                           |                     |                                                      |
| Vernon, D-3<br>Chillicothe, Munday                                 | 1                     | 2                              | 12/24/09-01/01/10-<br>7                               | 1                                    | 03/19/10-1                        |                                                  | 1                           | 07/05/10-1          |                                                      |
| Weslaco, D-12                                                      |                       | 2                              | 8                                                     | 1                                    |                                   |                                                  | 1                           |                     | 2                                                    |

\* Highlighted holidays are the System's designated Holiday Schedule.

**Texas AgriLife Extension Expanded Nutrition Program Units  
Off-Campus Holiday Schedule 2009-2010**

| Expanded Nutrition Program Units | Labor Day<br>09/07/09 | Thanksgiving<br>11/26/09-<br>11/27/09 | Christmas/<br>New Years<br>12/23/09-<br>01/01/10 | M. L. King,<br>Jr. Day<br>01/18/10 | Spring<br>Break<br>03/18-<br>03/19/10 | Good<br>Friday<br>04/02/10 | Easter<br>Monday<br>04/05/10 | Memorial<br>Day<br>05/31/10 | Independence<br>Day | Other<br>Designated        |
|----------------------------------|-----------------------|---------------------------------------|--------------------------------------------------|------------------------------------|---------------------------------------|----------------------------|------------------------------|-----------------------------|---------------------|----------------------------|
| Bexar County                     |                       | 2                                     | 8                                                | 1                                  |                                       | 1                          | 1                            | 1                           |                     |                            |
| Cameron County                   | 1                     | 2                                     | 8                                                | 1                                  | 03/19/10-1                            |                            |                              | 1                           |                     |                            |
| Dallas County                    | 1                     | 2                                     | 8                                                | 1                                  |                                       |                            |                              | 1                           | 07/02/10-1          |                            |
| El Paso County                   | 1                     | 2                                     | 8                                                | 1                                  |                                       |                            |                              | 1                           | 07/05/10-1          |                            |
| Harris County                    | 1                     | 2                                     | 12/24/09-<br>01/04/10-8                          | 1                                  |                                       |                            |                              | 1                           | 07/05/10-1          |                            |
| Hidalgo County                   |                       | 2                                     | 8                                                | 1                                  | 2                                     |                            |                              | 1                           |                     |                            |
| Nueces County                    | 1                     | 2                                     | 12/24/09-<br>01/01/10-7                          | 1                                  | 03/19/10-1                            |                            | 1                            | 1                           |                     |                            |
| Tarrant County                   | 1                     | 2                                     | 12/25/09-<br>01/01/10-6                          | 1                                  |                                       | 1                          |                              | 1                           |                     | 02/15/10-1 &<br>03/30/10-1 |
| Travis County                    | 1                     | 2                                     | 8                                                | 1                                  |                                       |                            | 1                            | 1                           |                     |                            |

\* Highlighted holidays are the System's designated Holiday Schedule.

**Military Programs**  
**Holiday Schedule FY 2009-2010**  
**Fort Bliss, Fort Sam Houston, Fort Hood,**  
**& Riverside Campus**

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|                             |           |                              |
|-----------------------------|-----------|------------------------------|
| <b>Labor Day -</b>          | <b>1-</b> | <b>September 7, 2009</b>     |
| <b>Columbus Day -</b>       | <b>1-</b> | <b>October 12, 2009</b>      |
| <b>Veteran's Day -</b>      | <b>1-</b> | <b>November 11, 2009</b>     |
| <b>Thanksgiving -</b>       | <b>2-</b> | <b>November 26-27, 2009</b>  |
| <b>Christmas -</b>          | <b>2-</b> | <b>December 24-25, 2009</b>  |
| <b>New Year's Day -</b>     | <b>1-</b> | <b>January 1, 2010</b>       |
| <b>Martin Luther King -</b> | <b>1-</b> | <b>January 18, 2010</b>      |
| <b>President's Day -</b>    | <b>1-</b> | <b>February 15, 2010</b>     |
| <b>Memorial Day -</b>       | <b>2-</b> | <b>May 28 &amp; 31, 2010</b> |
| <b>Independence Day -</b>   | <b>2-</b> | <b>July 2 &amp; 5, 2010</b>  |

**4-H Center Brownwood  
Holiday Schedule FY 2009-2010**

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|                                      |           |                                                |
|--------------------------------------|-----------|------------------------------------------------|
| <b>Labor Day -</b>                   | <b>1-</b> | <b>September 7, 2009</b>                       |
| <b>Thanksgiving -</b>                | <b>2-</b> | <b>November 26-27, 2009</b>                    |
| <b>Christmas &amp;<br/>New Years</b> | <b>7-</b> | <b>December 24, 2009 -<br/>January 1, 2010</b> |
| <b>Martin Luther King -</b>          | <b>1-</b> | <b>January 18, 2010</b>                        |
| <b>Spring Break</b>                  | <b>2-</b> | <b>March 18-19, 2010</b>                       |
| <b>Independence Day</b>              | <b>1-</b> | <b>July 2, 2010</b>                            |

**Texas Wildlife Damage Management Services  
FY 2009-2010 Holiday Schedule**

|                        |                         |
|------------------------|-------------------------|
| Labor Day              | 1- September 7, 2009    |
| Veterans Day           | 1- November 11, 2009    |
| Thanksgiving           | 2- November 26-27, 2009 |
| Christmas              | 5- December 25-31, 2009 |
| New Years              | 1- January 1, 2010      |
| Martin Luther King Day | 1- January 18, 2010     |
| Presidents Day         | 1- February 15, 2010    |
| Memorial Day           | 1- May 31, 2010         |
| Independence Day       | 1- July 5, 2010         |

**Exhibit J (Item 48f)**

**THE TEXAS A&M UNIVERSITY SYSTEM  
CONFIRMATION OF EMERITUS/EMERITA TITLES  
EMERITUS/EMERITA TITLE LIST NO. 09-06**

| <b>System Member<br/>Honoree</b> | <b>Years of<br/>Service</b> | <b>Current<br/>Rank</b> | <b>Title Conferred</b> | <b>Effective Date</b> |
|----------------------------------|-----------------------------|-------------------------|------------------------|-----------------------|
|----------------------------------|-----------------------------|-------------------------|------------------------|-----------------------|

**TEXAS A&M UNIVERSITY – CORPUS CHRISTI**

|                |    |           |                                    |                               |
|----------------|----|-----------|------------------------------------|-------------------------------|
| Dr. Ross Purdy | 32 | Professor | Professor Emeritus<br>of Sociology | Upon Approval<br>by the Board |
|----------------|----|-----------|------------------------------------|-------------------------------|

**THE TEXAS A&M UNIVERSITY SYSTEM  
CONFIRMATION OF EMERITUS/EMERITA TITLES  
EMERITUS/EMERITA TITLE LIST NO. 09-06**

| <b>System Member<br/>Honoree</b> | <b>Years of<br/>Service</b> | <b>Current<br/>Rank</b> | <b>Title Conferred</b> | <b>Effective Date</b> |
|----------------------------------|-----------------------------|-------------------------|------------------------|-----------------------|
|----------------------------------|-----------------------------|-------------------------|------------------------|-----------------------|

**TEXAS AGRILIFE EXTENSION SERVICE**

|                |    |                                                                     |                                    |                               |
|----------------|----|---------------------------------------------------------------------|------------------------------------|-------------------------------|
| Mr. Jack White | 29 | County Extension<br>Agent –<br>Agriculture and<br>Natural Resources | County Extension<br>Agent Emeritus | Upon Approval<br>by the Board |
|----------------|----|---------------------------------------------------------------------|------------------------------------|-------------------------------|

**THE TEXAS A&M UNIVERSITY SYSTEM  
CONFIRMATION OF EMERITUS/EMERITA TITLES  
EMERITUS/EMERITA TITLE LIST NO. 09-06**

| <b>System Member<br/>Honoree</b> | <b>Years of<br/>Service</b> | <b>Current<br/>Rank</b> | <b>Title Conferred</b>                                            | <b>Effective Date</b>         |
|----------------------------------|-----------------------------|-------------------------|-------------------------------------------------------------------|-------------------------------|
| <b>TEXAS A&amp;M UNIVERSITY</b>  |                             |                         |                                                                   |                               |
| Dr. Harry W. Boothe, Jr.         | 28                          | Professor               | Professor Emeritus of<br>Small Animal Clinical<br>Sciences        | Upon Approval<br>by the Board |
| Dr. Barbara Finlay               | 25                          | Professor               | Professor Emerita of<br>Sociology                                 | Upon Approval<br>by the Board |
| Dr. Diane S. Kaplan              | 19                          | Associate<br>Professor  | Associate Professor<br>Emerita of Teaching,<br>Learning & Culture | Upon Approval<br>by the Board |
| Dr. Udo Pooch                    | 40                          | Professor               | Professor Emeritus of<br>Computer Science and<br>Engineering      | Upon Approval<br>by the Board |