



THE TEXAS A&M UNIVERSITY SYSTEM

FY 2020 EXECUTIVE SUMMARY

FISCAL YEAR ENDING AUGUST 31, 2020

2ND QUARTER UPDATE WITH 2019 ACTUALS



THE TEXAS A&M UNIVERSITY SYSTEM
FY 2020 EXECUTIVE BUDGET SUMMARY
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	% of Budget
PERCENT OF FISCAL YEAR 2020					50%		
BEGINNING CURRENT NET POSITION	\$ 3,831,038	\$ 3,977,407	\$ 4,128,577	\$ 3,577,176	\$ 3,840,460	\$ 4,358,474	
<i>Restatement: (prior year correction)</i>	33,534	0	(1,027,762)	(2,952)	0		
REVENUES							
State Appropriations	\$ 1,169,886	\$ 1,245,438	\$ 1,232,727	\$ 1,284,269	\$ 1,288,059	\$ 1,310,060	20%
Federal Appropriations	37,497	35,567	36,412	38,355	4,765	40,587	1%
Higher Education Fund	31,058	46,587	46,587	46,587	46,587	46,587	1%
Available University Fund	237,169	271,276	597,415	378,638	333,093	453,036	7%
Tuition and Fees	1,267,402	1,350,660	1,409,053	1,485,053	1,401,348	1,518,303	23%
Contracts and Grants	724,791	692,817	724,103	768,122	757,453	2,206,928	34%
Student Financial Assistance	275,051	294,675	317,535	337,996	189,183	301,410	5%
Gifts	178,716	136,971	192,213	208,747	61,424	180,120	3%
Sales and Services	629,301	647,593	659,605	674,050	419,811	614,170	9%
Investment Income	145,760	309,721	257,265	210,469	137,367	133,248	2%
Other Income	92,165	102,148	109,249	116,646	48,555	60,153	1%
Discounts	(278,966)	(327,206)	(329,994)	(361,755)	(166,195)	(332,390)	-5%
TOTAL REVENUES	\$ 4,509,829	\$ 4,806,247	\$ 5,252,172	\$ 5,187,176	\$ 4,521,449	\$ 6,532,210	100%
Percent of Budget					69%		
EXPENDITURES							
Salaries - Faculty	\$ 709,493	\$ 753,002	\$ 762,996	\$ 812,662	\$ 467,068	\$ 861,194	14%
Salaries - Non-Faculty	892,026	936,810	949,848	991,597	523,566	1,058,801	17%
Wages	162,105	178,582	181,938	181,703	94,176	154,589	2%
Benefits	453,119	488,674	493,901	514,680	253,085	524,589	8%
Personnel Costs	2,216,743	2,357,068	2,388,683	2,500,643	1,337,896	2,599,173	41%
Utilities	104,958	104,384	134,191	130,728	50,489	126,821	2%
Scholarships	515,376	573,689	592,399	633,483	550,486	603,909	10%
Discounts	(278,966)	(327,206)	(329,994)	(361,755)	(166,195)	(332,390)	-5%
Equipment (Capitalized)	153,027	117,568	142,496	129,565	62,459	102,862	2%
Operations and Maintenance (Net)	1,222,073	1,228,177	1,272,780	1,299,221	931,431	2,761,765	44%
Debt Service	324,481	400,306	410,990	473,147	97,742	473,917	7%
RFS Debt Transfers	(0)	0	0	(0)	(0)	0	0%
Debt Service	324,481	400,306	410,990	473,147	97,742	473,917	7%
TOTAL EXPENDITURES	\$ 4,257,692	\$ 4,453,985	\$ 4,611,546	\$ 4,805,032	\$ 2,864,307	\$ 6,336,056	100%
Percent of Budget					45%		
TRANSFERS							
Other	(139,303)	(201,092)	(164,264)	(115,829)	(49,003)	(4,273)	
NET TRANSFERS	\$ (139,303)	\$ (201,092)	\$ (164,264)	\$ (115,829)	\$ (49,003)	\$ (4,273)	
NET INCREASE (DECREASE)	112,834	151,169	476,362	266,316	1,608,139	191,881	
ENDING CURRENT NET POSITION	\$ 3,977,407	\$ 4,128,577	\$ 3,577,176	\$ 3,840,460	\$ 5,448,599	\$ 4,550,356	

* Excludes estimated expense associated with Other Post-Employment Benefits ("OPEB") and TRS Pension.
TAMUS amount for OPEB in FY 2015 is \$124 million, FY 2016 is \$134 million, FY 2017 is \$167.6 million, FY 2018 is \$145.2 million, FY 2019 (\$462.5) million.
The cumulative impact of OPEB excluded in the Net Position is \$968 million.



THE TEXAS A&M UNIVERSITY SYSTEM
ACADEMICS
FY 2020 EXECUTIVE BUDGET SUMMARY
(In Thousands)

	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	% of Budget
PERCENT OF FISCAL YEAR 2020					50%		
BEGINNING CURRENT NET POSITION	\$ 2,526,166	\$ 2,621,726	\$ 2,792,201	\$ 2,967,038	\$ 3,105,606	\$ 3,078,815	
<i>Restatement: (prior year correction)</i>	0	0	0	(2,952)			
REVENUES							
State Appropriations	\$ 944,021	\$ 1,004,924	\$ 998,824	\$ 995,512	\$ 979,309	\$ 1,046,959	26%
Federal Appropriations	10,215	8,044	9,431	9,859	1,821	13,080	0%
Higher Education Fund	31,058	46,587	46,587	46,587	46,587	46,587	1%
Available University Fund	142,939	134,951	164,821	189,605	131,422	160,661	4%
Tuition and Fees	1,243,128	1,326,322	1,383,551	1,459,831	1,386,339	1,489,742	37%
Contracts and Grants	370,816	345,894	357,199	386,584	242,494	408,837	10%
Student Financial Assistance	275,051	294,675	317,535	337,996	189,183	301,410	8%
Gifts	171,988	130,857	184,278	202,094	58,142	174,172	4%
Sales and Services	556,496	566,930	578,805	586,551	377,556	544,797	14%
Investment Income	113,294	247,850	179,689	117,975	100,009	106,747	3%
Other Income	48,994	53,395	67,726	86,863	21,857	34,496	1%
Discounts	(278,966)	(327,206)	(329,994)	(361,755)	(166,195)	(332,390)	-8%
TOTAL REVENUES	\$ 3,629,035	\$ 3,833,223	\$ 3,958,452	\$ 4,057,701	\$ 3,368,522	\$ 3,995,098	100%
Percent of Budget					84%		
EXPENDITURES							
Salaries - Faculty	\$ 636,790	\$ 679,152	\$ 693,831	\$ 744,449	\$ 437,294	\$ 787,459	20%
Salaries - Non-Faculty	649,078	685,176	689,428	722,213	373,935	761,816	19%
Wages	134,091	151,510	150,625	153,360	79,824	131,438	3%
Benefits	352,224	381,122	384,843	404,483	198,576	407,729	10%
Personnel Costs	1,772,182	1,896,961	1,918,726	2,024,506	1,089,630	2,088,442	53%
Utilities	92,425	93,304	120,916	117,467	46,237	112,686	3%
Scholarships	501,804	561,044	578,659	618,344	536,547	590,830	15%
Discounts	(278,966)	(327,206)	(329,994)	(361,755)	(166,195)	(332,390)	-9%
Equipment (Capitalized)	96,529	73,898	87,064	94,525	48,907	76,279	2%
Operations and Maintenance (Net)	936,522	946,639	951,750	981,168	491,118	1,060,511	27%
Debt Service	65	37	101	337	7	0	0%
RFS Debt Transfers	230,926	291,537	291,997	332,697	180,867	310,521	8%
Debt Service	230,990	291,575	292,098	333,034	180,874	310,521	8%
TOTAL EXPENDITURES	\$ 3,351,487	\$ 3,536,214	\$ 3,619,219	\$ 3,807,288	\$ 2,227,117	\$ 3,906,879	100%
Percent of Budget					57%		
TRANSFERS							
Other	(181,989)	(126,533)	(164,397)	(108,893)	82,399	7,597	
NET TRANSFERS	\$ (181,989)	\$ (126,533)	\$ (164,397)	\$ (108,893)	\$ 82,399	\$ 7,597	
NET INCREASE (DECREASE)	95,560	170,476	174,836	141,520	1,223,804	95,816	
ENDING CURRENT NET POSITION	\$ 2,621,726	\$ 2,792,201	\$ 2,967,038	\$ 3,105,606	\$ 4,329,410	\$ 3,174,631	



THE TEXAS A&M UNIVERSITY SYSTEM
AGENCIES
FY 2020 EXECUTIVE BUDGET SUMMARY
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	% of Budget
PERCENT OF FISCAL YEAR 2020					50%		
BEGINNING CURRENT NET POSITION	\$ 409,291	\$ 379,297	\$ 363,495	\$ 328,901	\$ 367,792	\$ 360,842	
<i>Restatement: (prior year correction)</i>	0	0	0	0			
REVENUES							
State Appropriations	\$ 225,010	\$ 239,658	\$ 233,133	\$ 287,987	\$ 307,980	\$ 262,331	12%
Federal Appropriations	27,282	27,523	26,982	28,495	2,945	27,507	1%
Exemptions	(4)	(3)	(15)	0	0	0	0%
Tuition and Fees	24,273	24,338	25,502	25,223	15,009	28,561	1%
Contracts and Grants	329,710	331,675	353,425	364,700	516,787	1,789,090	81%
Gifts	6,815	5,335	7,156	5,850	2,756	5,754	0%
Sales and Services	69,592	73,835	70,132	77,211	41,338	69,220	3%
Investment Income	13,122	29,502	18,821	10,950	10,060	13,461	1%
Other Income	20,672	22,476	26,312	28,222	9,123	25,656	1%
TOTAL REVENUES	\$ 716,475	\$ 754,015	\$ 761,462	\$ 828,369	\$ 905,803	\$ 2,221,579	100%
Percent of Budget					41%		
EXPENDITURES							
Salaries - Faculty	\$ 72,370	\$ 73,626	\$ 69,033	\$ 67,791	\$ 29,775	\$ 73,735	3%
Salaries - Non-Faculty	229,514	236,927	244,990	251,946	140,280	281,488	13%
Wages	27,800	26,969	30,642	27,935	13,805	23,065	1%
Benefits	97,111	103,406	104,850	105,554	52,054	112,217	5%
Personnel Costs	426,795	440,928	449,515	453,226	235,913	490,504	22%
Utilities	12,021	10,729	12,093	12,197	4,533	13,360	1%
Scholarships	13,568	12,641	13,738	13,237	12,460	12,349	1%
Equipment (Capitalized)	37,787	32,731	23,033	27,850	11,279	26,564	1%
Operations and Maintenance (Net)	244,918	247,008	300,349	276,102	431,476	1,666,932	75%
Debt Service	7	17	12	2	0	0	0%
RFS Debt Transfers	7,244	12,159	11,802	11,034	9,806	14,612	1%
Debt Service	7,252	12,177	11,813	11,035	9,806	14,612	1%
TOTAL EXPENDITURES	\$ 742,341	\$ 756,214	\$ 810,541	\$ 793,647	\$ 705,467	\$ 2,224,321	100%
Percent of Budget					32%		
TRANSFERS							
Other	(4,127)	(13,604)	14,486	4,249	6,315	5,259	
NET TRANSFERS	\$ (4,127)	\$ (13,604)	\$ 14,486	\$ 4,249	\$ 6,315	\$ 5,259	
NET INCREASE (DECREASE)	(29,994)	(15,802)	(34,593)	38,971	206,650	2,518	
ENDING CURRENT NET POSITION	\$ 379,297	\$ 363,495	\$ 328,901	\$ 367,792	\$ 574,442	\$ 367,176	



THE TEXAS A&M UNIVERSITY SYSTEM
Prairie View A&M University
FY 2020 Executive Budget Summary
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	% of Budget
PERCENT OF FISCAL YEAR 2020					50%		
BEGINNING CURRENT NET POSITION	\$ 172,452	\$ 171,752	\$ 165,199	\$ 162,622	\$ 151,855	\$ 153,000	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 57,952	\$ 60,492	\$ 58,075	\$ 57,449	\$ 55,919	\$ 58,732	24%
Federal Appropriations	10,180	8,029	9,409	9,838	1,820	13,080	5%
Available University Fund	25,280	20,602	24,793	24,956	24,956	24,956	10%
Tuition and Fees (Net)	75,642	81,860	86,010	91,460	90,755	91,310	38%
Contracts and Grants	13,497	13,301	14,497	18,556	6,761	18,000	7%
Student Financial Assistance	35,327	37,381	39,820	43,916	26,873	38,929	16%
Gifts	2,467	2,224	1,796	2,284	2,224	3,500	1%
Sales and Services	21,084	25,153	25,140	27,004	18,488	28,035	12%
Investment Income	7,492	15,011	9,619	6,148	2,136	8,777	4%
Other Income	3,841	5,768	4,675	4,703	2,057	1,858	1%
Discounts	(38,841)	(47,595)	(45,872)	(53,506)	(22,612)	(45,225)	-19%
TOTAL REVENUES	\$ 213,921	\$ 222,226	\$ 227,963	\$ 232,809	\$ 209,375	\$ 241,952	
Percent of Budget					86.5%		
EXPENDITURES							
Salaries - Faculty	\$ 30,601	\$ 31,572	\$ 33,679	\$ 37,340	\$ 22,448	\$ 43,550	18%
Salaries - Non-Faculty	40,663	43,955	45,556	46,784	24,602	54,639	23%
Wages	5,200	5,469	6,594	6,943	3,018	5,027	2%
Benefits	20,329	22,002	22,427	24,126	12,149	26,879	11%
Personnel Costs	96,793	102,998	108,256	115,193	62,217	130,094	54%
Utilities	5,063	5,547	6,120	5,430	2,054	6,311	3%
Scholarships	55,734	62,526	64,113	71,978	44,590	65,977	27%
Discounts	(38,841)	(47,595)	(45,872)	(53,506)	(22,612)	(45,225)	-19%
Equipment (Capitalized)	6,269	3,805	5,755	7,096	2,490	3,105	1%
Operations and Maintenance (Net)	59,555	65,908	68,764	82,677	38,823	66,438	28%
Debt Service	7	2	1	0	(0)	0	0%
RFS Debt Transfers	13,599	15,842	14,032	14,006	8,172	14,020	6%
Debt Service	13,607	15,844	14,033	14,006	8,171	14,020	6%
TOTAL EXPENDITURES	\$ 198,178	\$ 209,034	\$ 221,170	\$ 242,875	\$ 135,733	\$ 240,721	
Percent of Budget					56.4%		
TRANSFERS							
Other	(16,443)	(19,746)	(9,370)	(701)	1,203	374	
NET TRANSFERS	\$ (16,443)	\$ (19,746)	\$ (9,370)	\$ (701)	\$ 1,203	\$ 374	
NET INCREASE (DECREASE)	(700)	(6,553)	(2,577)	(10,767)	74,845	1,605	
ENDING CURRENT NET POSITION	\$ 171,752	\$ 165,199	\$ 162,622	\$ 151,855	\$ 226,700	\$ 154,605	



THE TEXAS A&M UNIVERSITY SYSTEM
Tarleton State University
FY 2020 Executive Budget Summary
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	% of Budget
PERCENT OF FISCAL YEAR 2020					50%		
BEGINNING CURRENT NET POSITION	\$ 76,031	\$ 64,133	\$ 73,683	\$ 85,003	\$ 90,691	\$ 85,992	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 48,002	\$ 55,269	\$ 66,315	\$ 56,654	\$ 54,266	\$ 56,007	28%
Tuition and Fees	84,395	92,129	92,506	97,665	92,829	104,148	51%
Contracts and Grants	8,322	8,387	8,353	8,069	4,410	8,709	4%
Student Financial Assistance	25,232	27,698	29,778	30,821	17,855	25,029	12%
Gifts	1,453	3,595	1,883	5,664	1,654	1,287	1%
Sales and Services	31,318	32,484	30,941	28,492	25,658	32,697	16%
Investment Income	4,126	8,953	6,903	5,490	4,981	3,034	1%
Other Income	733	863	653	677	374	301	0%
Discounts	(16,520)	(30,029)	(24,299)	(24,997)	(14,162)	(28,325)	-14%
TOTAL REVENUES	\$ 187,062	\$ 199,348	\$ 213,034	\$ 208,536	\$ 187,864	\$ 202,887	
Percent of Budget						92.6%	
EXPENDITURES							
Salaries - Faculty	\$ 34,406	\$ 36,667	\$ 35,883	\$ 38,430	\$ 21,581	\$ 39,681	20%
Salaries - Non-Faculty	31,450	33,794	35,111	35,808	18,406	34,623	17%
Wages	4,981	4,840	5,408	5,697	2,840	3,977	2%
Benefits	20,353	22,298	22,936	23,259	10,609	23,095	11%
Personnel Costs	91,190	97,599	99,338	103,193	53,436	101,376	50%
Utilities	3,293	3,276	2,540	2,683	1,122	3,616	2%
Scholarships	31,207	48,587	41,939	42,505	33,191	52,154	26%
Discounts	(16,520)	(30,029)	(24,299)	(24,997)	(14,162)	(28,325)	-14%
Equipment (Capitalized)	2,014	3,140	1,796	1,621	568	1,382	1%
Operations and Maintenance (Net)	52,830	49,186	50,642	54,800	25,991	53,834	26%
Debt Service	0	0	0	0	0	0	0%
RFS Debt Transfers	10,912	18,195	16,786	18,621	13,083	19,217	9%
Debt Service	10,912	18,195	16,786	18,621	13,083	19,217	9%
TOTAL EXPENDITURES	\$ 174,926	\$ 189,954	\$ 188,742	\$ 198,426	\$ 113,229	\$ 203,255	
Percent of Budget						55.7%	
TRANSFERS							
Other	(24,033)	155	(12,971)	(4,422)	(2,587)	368	
NET TRANSFERS	\$ (24,033)	\$ 155	\$ (12,971)	\$ (4,422)	\$ (2,587)	\$ 368	
NET INCREASE (DECREASE)	(11,897)	9,549	11,320	5,688	72,048	0	
ENDING CURRENT NET POSITION	\$ 64,133	\$ 73,683	\$ 85,003	\$ 90,691	\$ 162,739	\$ 85,992	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M International University
FY 2020 Executive Budget Summary
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	% of Budget
PERCENT OF FISCAL YEAR 2020					50%		
BEGINNING CURRENT NET POSITION	\$ 66,386	\$ 67,813	\$ 73,088	\$ 79,998	\$ 88,838	\$ 79,998	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 37,059	\$ 41,830	\$ 37,375	\$ 37,463	\$ 36,411	\$ 37,262	29%
Higher Education Fund	4,473	6,710	6,710	6,710	6,710	6,710	5%
Tuition and Fees	46,842	49,363	53,137	58,163	61,649	55,135	43%
Contracts and Grants	11,388	11,379	9,159	5,711	3,276	10,275	8%
Student Financial Assistance	27,326	28,264	32,196	35,459	29,041	33,156	26%
Gifts	3,723	5,060	3,122	4,234	1,275	3,115	2%
Sales and Services	4,953	5,271	5,100	5,291	3,878	5,763	4%
Investment Income	3,140	7,112	5,364	4,067	3,106	5,337	4%
Other Income	221	1,079	754	1,576	230	299	0%
Discounts	(24,377)	(25,760)	(28,052)	(31,916)	(13,924)	(27,847)	-22%
TOTAL REVENUES	\$ 114,747	\$ 130,309	\$ 124,865	\$ 126,758	\$ 131,652	\$ 129,205	
Percent of Budget					101.9%		
EXPENDITURES							
Salaries - Faculty	\$ 17,912	\$ 19,635	\$ 19,452	\$ 20,588	\$ 12,908	\$ 22,702	18%
Salaries - Non-Faculty	23,456	23,882	23,760	23,469	11,057	24,041	19%
Wages	5,082	4,492	4,094	3,941	2,126	3,621	3%
Benefits	11,999	12,919	12,833	12,798	5,909	13,620	11%
Personnel Costs	58,449	60,928	60,140	60,797	32,000	63,985	49%
Utilities	1,850	1,813	1,565	1,520	896	2,191	2%
Scholarships	34,837	36,615	41,829	46,860	44,982	44,028	34%
Discounts	(24,377)	(25,760)	(28,052)	(31,916)	(13,924)	(27,847)	-22%
Equipment (Capitalized)	1,391	1,517	1,055	1,173	3,258	8,300	6%
Operations and Maintenance (Net)	27,820	28,546	27,272	30,549	16,238	27,585	21%
Debt Service	0	0	0	0	0	0	\$ -
RFS Debt Transfers	8,323	12,680	10,435	10,609	8,907	11,201	9%
Debt Service	8,323	12,680	10,435	10,609	8,907	11,201	9%
TOTAL EXPENDITURES	\$ 108,293	\$ 116,338	\$ 114,243	\$ 119,591	\$ 92,357	\$ 129,443	
Percent of Budget					71.3%		
TRANSFERS							
Other	(5,027)	(8,696)	(3,711)	1,673	594	238	
NET TRANSFERS	\$ (5,027)	\$ (8,696)	\$ (3,711)	\$ 1,673	\$ 594	\$ 238	
NET INCREASE (DECREASE)	1,427	5,275	6,911	8,840	39,889	0	
ENDING CURRENT NET POSITION	\$ 67,813	\$ 73,088	\$ 79,998	\$ 88,838	\$ 128,727	\$ 79,998	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University
FY 2020 Executive Budget Summary
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		% of Budget
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	
PERCENT OF FISCAL YEAR 2020					50%		
BEGINNING CURRENT NET POSITION	\$ 1,631,284	\$ 1,690,191	\$ 1,754,358	\$ 1,825,333	\$ 1,875,068	\$ 1,899,179	
<i>Restatement: (prior year correction)</i>				(2,702)			
REVENUES							
State Appropriations	\$ 368,245	\$ 376,313	\$ 378,032	\$ 381,353	\$ 381,209	\$ 412,304	20%
Available University Fund	117,659	114,464	140,028	135,705	106,705	106,705	5%
Tuition and Fees	612,926	657,517	701,276	754,064	734,211	768,503	38%
Contracts and Grants	209,412	200,849	210,570	236,617	162,513	246,719	12%
Student Financial Assistance	81,877	85,085	87,707	94,115	45,346	76,020	4%
Gifts	139,912	89,777	141,334	158,151	37,455	137,979	7%
Sales and Services	356,638	336,833	374,422	382,054	231,406	342,440	17%
Investment Income	69,606	151,237	106,154	63,602	62,978	65,479	3%
Other Income	31,287	35,996	42,656	62,069	14,276	25,560	1%
Discounts	(116,770)	(126,650)	(130,900)	(145,898)	(67,429)	(134,857)	-7%
TOTAL REVENUES	\$ 1,870,791	\$ 1,921,421	\$ 2,051,278	\$ 2,121,833	\$ 1,708,671	\$ 2,046,851	
Percent of Budget					83.5%		
EXPENDITURES							
Salaries - Faculty	\$ 333,296	\$ 352,224	\$ 358,504	\$ 386,994	\$ 229,814	\$ 409,027	21%
Salaries - Non-Faculty	324,208	343,813	345,667	366,237	190,159	383,964	20%
Wages	88,080	105,972	104,076	103,158	58,004	89,738	5%
Benefits	171,409	186,737	187,534	200,476	97,684	192,522	10%
Personnel Costs	916,993	988,747	995,780	1,056,865	575,661	1,075,251	55%
Utilities	55,623	56,528	82,450	81,505	31,820	68,466	3%
Scholarships	214,593	227,714	241,876	261,617	274,274	234,586	12%
Discounts	(116,770)	(126,650)	(130,900)	(145,898)	(67,429)	(134,857)	-7%
Equipment (Capitalized)	45,615	42,251	50,372	64,504	29,159	33,114	2%
Operations and Maintenance (Net)	453,798	451,721	462,810	470,174	234,452	545,521	28%
Debt Service	46	30	29	29	0	0	0%
RFS Debt Transfers	129,041	129,107	140,085	170,233	52,014	144,033	7%
Debt Service	129,087	129,137	140,115	170,262	52,014	144,033	7%
TOTAL EXPENDITURES	\$ 1,698,939	\$ 1,769,447	\$ 1,842,502	\$ 1,959,028	\$ 1,129,951	\$ 1,966,113	
Percent of Budget					57.5%		
TRANSFERS							
Other	(112,945)	(87,807)	(137,801)	(110,367)	42,432	(4,029)	
NET TRANSFERS	\$ (112,945)	\$ (87,807)	\$ (137,801)	\$ (110,367)	\$ 42,432	\$ (4,029)	
NET INCREASE (DECREASE)	58,907	64,167	70,975	52,437	621,151	76,710	
ENDING CURRENT NET POSITION	\$ 1,690,191	\$ 1,754,358	\$ 1,825,333	\$ 1,875,068	\$ 2,496,220	\$ 1,975,889	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University at Galveston
FY 2020 Executive Budget Summary
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	% of Budget
PERCENT OF FISCAL YEAR 2020					50%		
BEGINNING CURRENT NET POSITION	\$ 45,011	\$ 50,331	\$ 53,737	\$ 58,144	\$ 60,813	\$ 56,400	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 21,330	\$ 26,226	\$ 25,264	\$ 25,554	\$ 23,846	\$ 26,078	34%
Tuition and Fees	24,495	24,850	24,072	24,081	19,529	24,167	32%
Contracts and Grants	7,030	6,343	7,927	9,667	5,027	12,862	17%
Student Financial Assistance	2,891	2,869	2,637	2,762	1,303	2,111	3%
Gifts	599	1,687	911	1,035	195	1,750	2%
Sales and Services	11,433	12,236	11,540	10,958	9,021	9,302	12%
Investment Income	2,411	6,088	4,698	2,932	2,665	2,735	4%
Other Income	429	232	874	(60)	155	0	0%
Discounts	(3,629)	(4,020)	(3,775)	(3,823)	(1,425)	(2,851)	-4%
TOTAL REVENUES	\$ 66,990	\$ 76,397	\$ 74,147	\$ 73,049	\$ 60,089	\$ 76,155	
Percent of Budget					78.9%		
EXPENDITURES							
Salaries - Faculty	\$ 11,052	\$ 11,360	\$ 12,002	\$ 12,527	\$ 7,076	\$ 13,060	17%
Salaries - Non-Faculty	9,880	11,064	10,839	11,644	5,765	10,956	15%
Wages	1,924	2,357	2,121	2,057	860	1,118	1%
Benefits	5,919	6,458	6,205	6,876	3,144	6,557	9%
Personnel Costs	28,775	31,239	31,168	33,104	16,846	31,691	42%
Utilities	1,575	1,623	1,632	1,742	794	1,623	2%
Scholarships	5,572	6,446	6,083	6,117	6,117	6,164	8%
Discounts	(3,629)	(4,020)	(3,775)	(3,823)	(1,425)	(2,851)	-4%
Equipment (Capitalized)	817	2,808	471	202	469	194	0%
Operations and Maintenance (Net)	22,806	22,336	25,748	24,049	10,170	28,019	37%
Debt Service	2	1	0	0	0	0	\$ -
RFS Debt Transfers	5,923	10,662	10,683	10,920	8,943	10,693	\$ 0
Debt Service	5,924	10,663	10,683	10,920	8,943	10,693	\$ 0
TOTAL EXPENDITURES	\$ 61,840	\$ 71,095	\$ 72,010	\$ 72,310	\$ 41,912	\$ 75,532	
Percent of Budget					55.5%		
TRANSFERS							
Other	170	(1,896)	2,270	1,931	1,631	111	
NET TRANSFERS	\$ 170	\$ (1,896)	\$ 2,270	\$ 1,931	\$ 1,631	\$ 111	
NET INCREASE (DECREASE)	5,320	3,406	4,407	2,669	19,808	734	
ENDING CURRENT NET POSITION	\$ 50,331	\$ 53,737	\$ 58,144	\$ 60,813	\$ 80,621	\$ 57,134	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University Health Science Center
 FY 2020 Executive Budget Summary
 (In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		% of Budget
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	
PERCENT OF FISCAL YEAR 2020	50%						
BEGINNING CURRENT NET POSITION	\$ 158,123	\$ 162,316	\$ 195,361	\$ 224,034	\$ 294,232	\$ 280,332	
<i>Restatement: (prior year correction)</i>				(250)			
REVENUES							
State Appropriations	\$ 150,831	\$ 161,928	\$ 159,494	\$ 161,455	\$ 158,969	\$ 165,903	48%
Tuition and Fees	37,719	40,400	41,220	43,129	36,332	40,929	12%
Contracts and Grants	71,180	53,730	55,010	56,006	29,188	52,313	15%
Student Financial Assistance	1,002	539	847	1,068	540	995	0%
Gifts	3,908	4,890	4,478	5,404	4,182	3,672	1%
Sales and Services	36,710	61,902	42,971	41,348	16,951	47,113	14%
Investment Income	8,326	15,727	12,750	10,747	7,053	7,450	2%
Other Income	7,129	4,520	8,108	10,149	1,263	3,311	1%
Discounts	(2,506)	(2,519)	(3,077)	(2,927)	(1,330)	(2,660)	-1%
TOTAL REVENUES	\$ 314,300	\$ 341,116	\$ 321,801	\$ 355,380	\$ 253,132	\$ 348,027	
Percent of Budget	72.7%						
EXPENDITURES							
Salaries - Faculty	\$ 54,809	\$ 61,199	\$ 63,265	\$ 70,037	\$ 38,005	\$ 79,595	23%
Salaries - Non-Faculty	69,766	72,002	68,147	70,316	35,858	72,638	21%
Wages	2,274	2,533	3,198	6,956	1,425	3,436	1%
Benefits	31,474	33,617	33,303	33,876	18,057	38,580	11%
Personnel Costs	158,323	169,351	167,914	181,185	93,345	194,248	55%
Utilities	7,190	5,665	8,699	7,749	2,497	8,579	2%
Scholarships	6,222	6,201	6,915	6,795	7,888	6,626	2%
Discounts	(2,506)	(2,519)	(3,077)	(2,927)	(1,330)	(2,660)	-1%
Equipment (Capitalized)	27,656	7,111	3,916	7,247	4,493	10,197	3%
Operations and Maintenance (Net)	105,231	109,679	97,749	95,138	49,180	114,050	32%
Debt Service	10	1	7	3	0	0	0%
RFS Debt Transfers	8,909	19,758	19,333	19,358	19,839	20,372	6%
Debt Service	8,919	19,759	19,341	19,361	19,839	20,372	6%
TOTAL EXPENDITURES	\$ 311,036	\$ 315,247	\$ 301,456	\$ 314,549	\$ 175,912	\$ 351,413	
Percent of Budget	50.1%						
TRANSFERS							
Other	929	7,176	8,328	29,617	54,284	13,188	
NET TRANSFERS	\$ 929	\$ 7,176	\$ 8,328	\$ 29,617	\$ 54,284	\$ 13,188	
NET INCREASE (DECREASE)	4,193	33,045	28,673	70,448	131,505	9,802	
ENDING CURRENT NET POSITION	\$ 162,316	\$ 195,361	\$ 224,034	\$ 294,232	\$ 425,736	\$ 290,134	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Central Texas
FY 2020 Executive Budget Summary
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	% of Budget
PERCENT OF FISCAL YEAR 2020					50%		
BEGINNING CURRENT NET POSITION	\$ 15,985	\$ 17,310	\$ 18,687	\$ 19,649	\$ 23,905	\$ 15,909	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 17,376	\$ 19,444	\$ 18,121	\$ 18,595	\$ 18,590	\$ 19,521	48%
Tuition and Fees	13,047	14,783	13,064	14,554	12,392	15,845	39%
Contracts and Grants	303	716	609	569	102	283	1%
Student Financial Assistance	4,573	4,895	5,141	5,221	2,426	4,882	12%
Gifts	381	457	441	679	50	292	1%
Sales and Services	330	343	477	467	253	281	1%
Investment Income	512	1,209	968	734	559	464	1%
Other Income	63	125	35	105	16	25	0%
Discounts	(2,151)	(2,289)	(2,488)	(2,568)	(613)	(1,227)	-3%
TOTAL REVENUES	\$ 34,434	\$ 39,683	\$ 36,374	\$ 38,362	\$ 33,774	\$ 40,367	
Percent of Budget						83.7%	
EXPENDITURES							
Salaries - Faculty	\$ 8,579	\$ 9,264	\$ 8,691	\$ 8,450	\$ 4,708	\$ 8,656	21%
Salaries - Non-Faculty	7,600	7,754	7,674	8,157	4,179	8,798	22%
Wages	449	559	849	813	460	393	1%
Benefits	3,777	4,196	4,201	4,257	2,022	4,563	11%
Personnel Costs	20,405	21,773	21,415	21,677	11,369	22,410	55%
Utilities	439	392	348	386	191	568	1%
Scholarships	6,266	6,728	6,947	6,841	4,011	6,289	15%
Discounts	(2,151)	(2,289)	(2,488)	(2,568)	(613)	(1,227)	-3%
Equipment (Capitalized)	1,233	1,507	724	234	167	283	1%
Operations and Maintenance (Net)	6,184	7,661	6,602	5,060	3,383	7,767	19%
Debt Service	0	0	0	0	0	0	\$ -
RFS Debt Transfers	1,646	4,432	4,537	4,535	4,543	4,543	\$ 0
Debt Service	1,646	4,432	4,537	4,535	4,543	4,543	\$ 0
TOTAL EXPENDITURES	\$ 34,023	\$ 40,203	\$ 38,085	\$ 36,165	\$ 23,050	\$ 40,633	
Percent of Budget						56.7%	
TRANSFERS							
Other	914	1,897	2,673	2,060	2,171	2,061	
NET TRANSFERS	\$ 914	\$ 1,897	\$ 2,673	\$ 2,060	\$ 2,171	\$ 2,061	
NET INCREASE (DECREASE)	1,325	1,376	962	4,256	12,896	1,794	
ENDING CURRENT NET POSITION	\$ 17,310	\$ 18,687	\$ 19,649	\$ 23,905	\$ 36,801	\$ 17,704	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Commerce
FY 2020 Executive Budget Summary
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	% of Budget
PERCENT OF FISCAL YEAR 2020					50%		
BEGINNING CURRENT NET POSITION	\$ 105,881	\$ 113,801	\$ 120,302	\$ 127,144	\$ 129,009	\$ 127,144	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 48,926	\$ 53,819	\$ 52,614	\$ 52,812	\$ 48,330	\$ 53,504	29%
Federal Appropriations	21	0	0	0	0	0	0%
Higher Education Fund	7,191	10,786	10,786	10,786	10,786	10,786	6%
Tuition and Fees	86,888	88,253	86,606	83,542	82,260	88,596	47%
Contracts and Grants	4,050	4,707	3,414	4,051	1,952	4,717	3%
Student Financial Assistance	23,369	25,482	26,309	26,533	12,099	25,376	14%
Gifts	1,830	1,642	1,837	2,626	1,262	1,695	1%
Sales and Services	25,366	26,613	25,573	27,032	22,139	22,185	12%
Investment Income	5,361	12,060	8,288	7,293	2,069	3,142	2%
Other Income	1,886	1,946	1,570	1,763	1,854	350	0%
Discounts	(20,529)	(23,660)	(22,460)	(22,468)	(11,322)	(22,644)	-12%
TOTAL REVENUES	\$ 184,358	\$ 201,648	\$ 194,538	\$ 193,970	\$ 171,430	\$ 187,708	
Percent of Budget					91.3%		
EXPENDITURES							
Salaries - Faculty	\$ 33,650	\$ 36,056	\$ 36,200	\$ 37,622	\$ 22,483	\$ 37,923	20%
Salaries - Non-Faculty	28,891	30,377	30,018	30,753	15,683	31,660	17%
Wages	5,072	5,818	5,333	4,835	2,224	5,204	3%
Benefits	19,229	20,949	21,077	21,414	9,729	22,208	12%
Personnel Costs	86,842	93,200	92,629	94,624	50,119	96,995	52%
Utilities	3,820	4,055	3,396	2,961	1,069	4,754	3%
Scholarships	41,221	42,756	37,792	39,716	28,609	41,911	23%
Discounts	(20,529)	(23,660)	(22,460)	(22,468)	(11,322)	(22,644)	-12%
Equipment (Capitalized)	1,210	1,628	1,586	1,212	692	3,993	2%
Operations and Maintenance (Net)	53,240	53,260	53,089	51,564	26,628	47,683	26%
Debt Service	0	0	0	0	0	0	\$ -
RFS Debt Transfers	8,280	13,497	13,059	13,064	6,914	12,958	\$ 0
Debt Service	8,280	13,497	13,059	13,064	6,914	12,958	\$ 0
TOTAL EXPENDITURES	\$ 174,083	\$ 184,737	\$ 179,092	\$ 180,674	\$ 102,709	\$ 185,652	
Percent of Budget					55.3%		
TRANSFERS							
Other	(2,354)	(10,410)	(8,604)	(11,430)	(5,978)	(2,056)	
NET TRANSFERS	\$ (2,354)	\$ (10,410)	\$ (8,604)	\$ (11,430)	\$ (5,978)	\$ (2,056)	
NET INCREASE (DECREASE)	7,920	6,501	6,843	1,865	62,742	(0)	
ENDING CURRENT NET POSITION	\$ 113,801	\$ 120,302	\$ 127,145	\$ 129,009	\$ 191,751	\$ 127,144	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Corpus Christi
FY 2020 Executive Budget Summary
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	% of Budget
PERCENT OF FISCAL YEAR 2020	50%						
BEGINNING CURRENT NET POSITION	\$ 71,238	\$ 77,979	\$ 104,373	\$ 128,581	\$ 127,789	\$ 128,581	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 57,334	\$ 61,733	\$ 58,179	\$ 58,232	\$ 58,399	\$ 61,718	26%
Higher Education Fund	7,424	11,136	11,136	11,136	11,136	11,136	5%
Tuition and Fees	90,629	97,337	101,771	103,674	88,486	104,255	44%
Contracts and Grants	21,032	26,323	28,681	27,543	14,789	29,126	12%
Student Financial Assistance	24,748	26,919	30,042	30,911	17,024	32,406	14%
Gifts	6,493	6,569	6,822	6,762	3,552	7,226	3%
Sales and Services	10,781	11,019	10,065	10,056	4,581	8,498	4%
Investment Income	4,058	9,785	7,897	6,073	5,031	3,604	2%
Other Income	1,742	1,280	1,137	1,429	604	1,277	1%
Discounts	(18,009)	(20,347)	(20,574)	(24,510)	(10,170)	(20,340)	-9%
TOTAL REVENUES	\$ 206,232	\$ 231,755	\$ 235,157	\$ 231,305	\$ 193,434	\$ 238,907	
Percent of Budget	81.0%						
EXPENDITURES							
Salaries - Faculty	\$ 38,459	\$ 39,024	\$ 39,967	\$ 44,000	\$ 25,421	\$ 45,934	19%
Salaries - Non-Faculty	40,275	42,055	43,247	46,291	24,258	48,907	20%
Wages	7,790	7,895	8,020	7,576	3,515	6,731	3%
Benefits	22,173	23,797	24,519	25,502	13,220	27,586	12%
Personnel Costs	108,698	112,770	115,753	123,369	66,414	129,157	54%
Utilities	4,336	4,788	4,651	4,504	1,497	5,678	2%
Scholarships	37,121	39,804	41,848	45,726	34,094	45,914	19%
Discounts	(18,009)	(20,347)	(20,574)	(24,510)	(10,170)	(20,340)	-8%
Equipment (Capitalized)	4,535	4,665	4,208	5,299	4,777	5,963	2%
Operations and Maintenance (Net)	42,815	44,827	45,700	52,616	26,036	52,805	22%
Debt Service	0	0	63	92	7	0	0%
RFS Debt Transfers	14,044	18,070	17,095	17,395	16,369	20,173	8%
Debt Service	14,044	18,070	17,158	17,486	16,376	20,173	8%
TOTAL EXPENDITURES	\$ 193,540	\$ 204,575	\$ 208,744	\$ 224,491	\$ 139,024	\$ 239,350	
Percent of Budget	58.1%						
TRANSFERS							
Other	(5,950)	(786)	(2,205)	(7,605)	(5,681)	442	
NET TRANSFERS	\$ (5,950)	\$ (786)	\$ (2,205)	\$ (7,605)	\$ (5,681)	\$ 442	
NET INCREASE (DECREASE)	6,741	26,393	24,208	(792)	48,728	0	
ENDING CURRENT NET POSITION	\$ 77,979	\$ 104,373	\$ 128,581	\$ 127,789	\$ 176,518	\$ 128,581	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Kingsville
FY 2020 Executive Budget Summary
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	% of Budget
PERCENT OF FISCAL YEAR 2020					50%		
BEGINNING CURRENT NET POSITION	\$ 71,480	\$ 84,564	\$ 88,486	\$ 88,886	\$ 94,690	\$ 87,047	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 46,860	\$ 51,504	\$ 48,283	\$ 48,123	\$ 45,430	\$ 48,464	28%
Higher Education Fund	5,977	8,966	8,966	8,966	8,966	8,966	5%
Tuition and Fees	70,065	66,835	60,018	61,329	50,789	62,380	36%
Contracts and Grants	14,020	13,432	12,987	13,825	7,070	14,615	8%
Student Financial Assistance	25,877	22,467	23,883	23,612	14,058	25,618	15%
Gifts	5,243	5,489	7,186	6,525	3,704	6,048	3%
Sales and Services	25,218	23,001	21,473	21,846	17,536	20,415	12%
Investment Income	3,863	8,145	5,697	4,340	3,846	3,716	2%
Other Income	758	695	773	1,104	437	1,024	1%
Discounts	(15,593)	(18,531)	(19,127)	(17,982)	(8,084)	(16,167)	-9%
TOTAL REVENUES	\$ 182,288	\$ 182,003	\$ 170,138	\$ 171,687	\$ 143,752	\$ 175,078	
Percent of Budget					82.1%		
EXPENDITURES							
Salaries - Faculty	\$ 31,207	\$ 32,888	\$ 32,357	\$ 31,372	\$ 18,065	\$ 30,900	19%
Salaries - Non-Faculty	29,601	30,837	31,449	31,018	16,589	31,620	19%
Wages	6,483	6,244	5,471	5,651	2,556	5,405	3%
Benefits	18,318	19,942	19,793	19,327	9,937	19,375	12%
Personnel Costs	85,609	89,910	89,071	87,368	47,148	87,300	53%
Utilities	4,797	4,566	4,147	4,037	2,148	3,973	2%
Scholarships	28,729	33,500	33,484	30,693	23,031	34,003	21%
Discounts	(15,593)	(18,531)	(19,127)	(17,982)	(8,084)	(16,167)	-10%
Equipment (Capitalized)	2,753	1,363	1,994	1,221	1,063	673	0%
Operations and Maintenance (Net)	47,834	46,308	42,490	40,695	21,329	39,662	24%
Debt Service	0	0	0	0	0	0	\$ -
RFS Debt Transfers	9,585	13,558	13,677	14,060	9,926	14,227	9%
Debt Service	9,585	13,558	13,677	14,060	9,926	14,227	9%
TOTAL EXPENDITURES	\$ 163,714	\$ 170,673	\$ 165,736	\$ 160,092	\$ 96,563	\$ 163,671	
Percent of Budget					59.0%		
TRANSFERS							
Other	(5,490)	(7,407)	(4,002)	(5,791)	(2,931)	(3,471)	
NET TRANSFERS	\$ (5,490)	\$ (7,407)	\$ (4,002)	\$ (5,791)	\$ (2,931)	\$ (3,471)	
NET INCREASE (DECREASE)	13,085	3,922	400	5,804	44,258	7,937	
ENDING CURRENT NET POSITION	\$ 84,564	\$ 88,486	\$ 88,886	\$ 94,690	\$ 138,948	\$ 94,984	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - San Antonio
FY 2020 Executive Budget Summary
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		% of Budget	
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget		
PERCENT OF FISCAL YEAR 2020	50%							
BEGINNING CURRENT NET POSITION	\$ 20,548	\$ 31,116	\$ 36,197	45,618	\$ 44,283	\$ 43,363		
<i>Restatement: (prior year correction)</i>								
REVENUES								
State Appropriations	\$ 28,790	\$ 33,967	\$ 32,418	\$ 32,686	\$ 34,734	\$ 37,204	40%	
Tuition and Fees	24,817	32,012	39,058	40,315	37,232	45,210	48%	
Contracts and Grants	4,681	424	514	478	378	939	1%	
Student Financial Assistance	3,572	12,552	15,528	17,259	8,537	14,443	15%	
Gifts	388	830	1,749	2,151	322	976	1%	
Sales and Services	623	671	903	1,071	589	1,165	1%	
Investment Income	774	2,412	2,211	2,128	1,760	1,080	1%	
Other Income	135	88	133	234	155	234	0%	
Discounts	(3,245)	(5,868)	(7,157)	(10,015)	(3,762)	(7,524)	-8%	
TOTAL REVENUES	\$ 60,533	\$ 77,088	\$ 85,358	\$ 86,307	\$ 79,945	\$ 93,727		
Percent of Budget	85.3%							
EXPENDITURES								
Salaries - Faculty	\$ 10,338	\$ 12,737	\$ 15,332	\$ 17,418	\$ 10,945	\$ 18,894	20%	
Salaries - Non-Faculty	12,058	13,080	14,677	17,414	9,204	21,249	22%	
Wages	1,214	1,803	2,113	2,790	1,396	2,477	3%	
Benefits	5,535	6,675	7,479	8,836	4,336	9,252	10%	
Personnel Costs	29,146	34,295	39,600	46,459	25,880	51,872	54%	
Utilities	667	831	894	1,065	419	1,343	1%	
Scholarships	8,876	14,638	17,000	20,757	14,442	17,304	18%	
Discounts	(3,245)	(5,868)	(7,157)	(10,015)	(3,762)	(7,524)	-8%	
Equipment (Capitalized)	78	2,239	185	1,543	164	185	0%	
Operations and Maintenance (Net)	13,731	15,846	17,775	19,886	11,069	24,082	25%	
Debt Service	0	3	0	0	0	0	0%	
RFS Debt Transfers	2,635	7,508	7,701	7,950	8,695	8,849	9%	
Debt Service	2,635	7,512	7,701	7,950	8,695	8,849	9%	
TOTAL EXPENDITURES	\$ 51,888	\$ 69,493	\$ 75,997	\$ 87,645	\$ 56,907	\$ 96,111		
Percent of Budget	59.2%							
TRANSFERS								
Other	1,924	(2,514)	60	4	(879)	15		
NET TRANSFERS	\$ 1,924	\$ (2,514)	\$ 60	\$ 4	\$ (879)	\$ 15		
NET INCREASE (DECREASE)	10,568	5,081	9,420	(1,335)	22,160	(2,369)		
ENDING CURRENT NET POSITION	\$ 31,116	\$ 36,197	\$ 45,617	\$ 44,283	\$ 66,443	\$ 40,994		



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Texarkana
FY 2020 Executive Budget Summary
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	% of Budget
PERCENT OF FISCAL YEAR 2020					50%		
BEGINNING CURRENT NET POSITION	\$ 27,743	\$ 24,634	\$ 30,972	\$ 20,929	\$ 20,663	\$ 20,772	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 21,634	\$ 23,148	\$ 23,205	\$ 23,417	\$ 24,673	\$ 26,294	54%
Higher Education Fund	1,216	1,824	1,824	1,824	1,824	1,824	4%
Tuition and Fees	10,848	12,462	13,389	14,142	12,031	14,182	29%
Contracts and Grants	1,224	1,335	491	614	498	961	2%
Student Financial Assistance	3,519	3,734	5,366	5,779	3,307	5,488	11%
Gifts	636	833	562	333	45	957	2%
Sales and Services	1,528	1,782	1,993	2,159	1,953	1,509	3%
Investment Income	587	2,699	2,417	1,048	987	457	1%
Other Income	22	15	384	68	32	0	0%
Discounts	(3,100)	(2,883)	(3,399)	(3,536)	(1,638)	(3,276)	-7%
TOTAL REVENUES	\$ 38,113	\$ 44,949	\$ 46,232	\$ 45,849	\$ 43,711	\$ 48,395	
Percent of Budget					90.3%		
EXPENDITURES							
Salaries - Faculty	\$ 7,067	\$ 7,250	\$ 7,470	\$ 8,191	\$ 4,809	\$ 8,761	18%
Salaries - Non-Faculty	7,087	7,676	8,158	8,602	4,664	9,481	19%
Wages	821	1,302	1,430	1,069	525	269	1%
Benefits	4,586	4,722	4,807	5,167	2,371	5,749	12%
Personnel Costs	19,561	20,950	21,865	23,029	12,368	24,259	50%
Utilities	503	486	549	693	296	1,180	2%
Scholarships	5,720	5,712	6,564	7,042	5,167	6,956	14%
Discounts	(3,100)	(2,883)	(3,399)	(3,536)	(1,638)	(3,276)	-7%
Equipment (Capitalized)	410	178	13,319	1,394	556	1,718	4%
Operations and Maintenance (Net)	8,124	8,235	7,992	8,848	4,490	9,441	19%
Debt Service	0	0	0	213	0	0	0%
RFS Debt Transfers	6,903	9,479	9,575	8,808	7,990	8,613	18%
Debt Service	6,903	9,479	9,575	9,021	7,990	8,613	18%
TOTAL EXPENDITURES	\$ 38,122	\$ 42,157	\$ 56,466	\$ 46,491	\$ 29,229	\$ 48,891	
Percent of Budget					59.8%		
TRANSFERS							
Other	(3,101)	3,547	191	376	(1,421)	100	
NET TRANSFERS	\$ (3,101)	\$ 3,547	\$ 191	\$ 376	\$ (1,421)	\$ 100	
NET INCREASE (DECREASE)	(3,109)	6,338	(10,043)	(266)	13,060	(396)	
ENDING CURRENT NET POSITION	\$ 24,634	\$ 30,972	\$ 20,929	\$ 20,663	\$ 33,723	\$ 20,375	



THE TEXAS A&M UNIVERSITY SYSTEM
West Texas A&M University
FY 2020 Executive Budget Summary
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	% of Budget
PERCENT OF FISCAL YEAR 2020					50%		
BEGINNING CURRENT NET POSITION	\$ 64,005	\$ 65,784	\$ 77,760	\$ 101,097	\$ 103,769	\$ 101,097	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 39,683	\$ 39,249	\$ 41,449	\$ 41,721	\$ 38,534	\$ 43,970	27%
Federal Appropriations	14	15	15	15	1	0	0%
Higher Education Fund	4,776	7,164	7,164	7,164	7,164	7,164	4%
Tuition and Fees	64,815	68,521	71,426	73,711	67,844	75,082	45%
Contracts and Grants	4,676	4,970	4,987	4,877	6,530	9,317	6%
Student Financial Assistance	15,737	16,791	18,280	20,540	10,774	16,958	10%
Gifts	4,957	7,805	12,157	6,247	2,223	5,675	3%
Sales and Services	30,514	29,623	28,208	28,773	25,104	25,393	15%
Investment Income	3,041	7,412	6,722	3,372	2,839	1,472	1%
Other Income	749	786	5,973	3,046	405	256	0%
Discounts	(13,696)	(17,056)	(18,815)	(17,608)	(9,724)	(19,448)	-12%
TOTAL REVENUES	\$ 155,266	\$ 165,281	\$ 177,567	\$ 171,859	\$ 151,693	\$ 165,838	
Percent of Budget					91.5%		
EXPENDITURES							
Salaries - Faculty	\$ 25,413	\$ 29,276	\$ 31,029	\$ 31,479	\$ 19,031	\$ 28,777	17%
Salaries - Non-Faculty	24,143	24,888	25,124	25,722	13,512	29,240	18%
Wages	4,720	2,226	1,918	1,873	874	4,042	2%
Benefits	17,122	16,811	17,728	18,569	9,409	17,745	11%
Personnel Costs	71,398	73,200	75,798	77,643	42,826	79,804	48%
Utilities	3,269	3,735	3,927	3,192	1,436	4,404	3%
Scholarships	25,705	29,817	32,269	31,695	16,150	28,917	17%
Discounts	(13,696)	(17,056)	(18,815)	(17,608)	(9,724)	(19,448)	-12%
Equipment (Capitalized)	2,549	1,687	1,683	1,779	1,050	7,172	4%
Operations and Maintenance (Net)	42,553	43,127	45,117	45,111	23,330	43,623	26%
Debt Service	0	0	0	0	0	0	0%
RFS Debt Transfers	11,125	18,750	14,997	23,138	15,472	21,621	13%
Debt Service	11,125	18,750	14,997	23,138	15,472	21,621	13%
TOTAL EXPENDITURES	\$ 142,904	\$ 153,261	\$ 154,975	\$ 164,950	\$ 90,540	\$ 166,094	
Percent of Budget					54.5%		
TRANSFERS							
Other	(10,583)	(45)	746	(4,237)	(439)	255	
NET TRANSFERS	\$ (10,583)	\$ (45)	\$ 746	\$ (4,237)	\$ (439)	\$ 255	
NET INCREASE (DECREASE)	1,780	11,975	23,337	2,672	60,714	(0)	
ENDING CURRENT NET POSITION	\$ 65,784	\$ 77,760	\$ 101,097	\$ 103,769	\$ 164,484	\$ 101,097	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M AgriLife Research
FY 2020 Executive Budget Summary
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020			
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	% of Budget	
PERCENT OF FISCAL YEAR 2020						50%		
BEGINNING CURRENT NET POSITION	\$ 107,086	\$ 104,140	\$102,874	\$123,032	\$119,568	\$ 109,405		
<i>Restatement: (prior year correction)</i>								
REVENUES								
State Appropriations	\$ 69,674	\$ 70,442	\$ 68,550	\$ 68,883	\$ 69,365	\$ 70,456	35%	
Federal Appropriations	9,157	9,082	9,074	9,758	0	9,613	5%	
Contracts and Grants	84,466	87,682	89,088	92,874	53,359	90,197	44%	
Gifts	2,134	873	1,674	1,322	761	2,032	1%	
Sales and Services	27,128	27,539	27,033	27,041	12,424	25,131	12%	
Investment Income	5,620	13,884	9,142	4,612	4,379	5,672	3%	
Other Income	802	1,938	1,535	3,392	898	0	0%	
TOTAL REVENUES	\$ 198,980	\$ 211,260	\$206,095	\$207,751	\$141,052	\$ 203,102		
Percent of Budget					69.4%			
EXPENDITURES								
Salaries - Faculty	\$ 21,805	\$ 23,423	\$ 22,760	\$ 22,320	\$ 9,752	\$ 23,530	12%	
Salaries - Non-Faculty	57,222	61,790	60,620	60,817	31,259	62,997	31%	
Wages	7,582	7,355	7,211	7,455	3,878	7,326	4%	
Benefits	24,753	27,360	26,737	27,166	12,252	25,882	13%	
Personnel Costs	111,362	119,929	117,328	117,758	57,141	119,736	59%	
Utilities	4,885	4,098	5,270	4,720	1,656	5,415	3%	
Scholarships	4,382	3,078	4,016	3,199	1,337	3,509	2%	
Equipment (Capitalized)	11,771	9,302	10,606	10,576	4,285	4,340	2%	
Operations and Maintenance (Net)	65,255	66,568	66,633	69,289	34,170	66,996	33%	
Debt Service	7	17	12	2	0	0	0%	
RFS Debt Transfers	1,378	1,367	1,313	1,427	283	1,806	1%	
Debt Service	1,385	1,384	1,325	1,429	283	1,806	1%	
TOTAL EXPENDITURES	\$ 199,040	\$ 204,359	\$205,178	\$206,970	\$ 98,873	\$ 201,801		
Percent of Budget					49.0%			
TRANSFERS								
Other	(2,885)	(8,167)	19,240	(4,245)	1,131	(527)		
NET TRANSFERS	\$ (2,885)	\$ (8,167)	\$ 19,240	\$ (4,245)	\$ 1,131	\$ (527)		
NET INCREASE (DECREASE)	(2,945)	(1,266)	20,157	(3,464)	43,311	773		
ENDING CURRENT NET POSITION	\$ 104,140	\$ 102,874	\$123,032	\$119,568	\$162,879	\$ 110,178		



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M AgriLife Extension Service
FY 2020 Executive Budget Summary
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	% of Budget
PERCENT OF FISCAL YEAR 2020					50%		
BEGINNING CURRENT NET POSITION	\$ 39,434	\$ 41,915	\$ 43,089	\$ 51,406	\$ 53,323	\$ 48,751	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 65,356	\$ 66,214	\$ 67,654	\$ 68,166	\$ 69,982	\$ 68,334	53%
Federal Appropriations	18,125	18,441	17,908	18,737	2,945	17,893	14%
Contracts and Grants	31,329	32,665	33,486	33,403	17,109	32,147	25%
Gifts	2,516	1,985	2,091	2,093	1,133	1,497	1%
Sales and Services	8,595	8,379	10,017	9,154	5,163	8,400	7%
Investment Income	1,115	2,653	1,762	1,455	1,247	594	0%
Other Income	517	749	753	620	287	139	0%
TOTAL REVENUES	\$ 127,554	\$ 131,087	\$133,671	\$ 133,628	\$ 97,867	\$ 129,005	
Percent of Budget					75.9%		
EXPENDITURES							
Salaries - Faculty	\$ 12,395	\$ 11,226	\$ 9,987	\$ 11,010	\$ 5,410	\$ 10,897	8%
Salaries - Non-Faculty	56,204	57,687	57,219	58,596	29,992	64,111	46%
Wages	2,605	2,411	2,668	3,137	1,404	2,064	1%
Benefits	29,939	31,083	30,832	30,930	14,543	33,696	24%
Personnel Costs	101,143	102,408	100,705	103,674	51,348	110,768	80%
Utilities	806	1,018	974	1,011	392	955	1%
Scholarships	110	178	258	230	74	87	0%
Equipment (Capitalized)	1,444	1,454	1,448	1,553	1,196	1,990	1%
Operations and Maintenance (Net)	22,188	22,813	23,116	25,072	11,818	24,138	17%
Debt Service	0	0	0	0	0	0	0%
RFS Debt Transfers	0	261	279	279	584	297	0%
Debt Service	0	261	279	279	584	297	0%
TOTAL EXPENDITURES	\$ 125,691	\$ 128,132	\$126,781	\$ 131,819	\$ 65,411	\$ 138,236	
Percent of Budget					47.3%		
TRANSFERS							
Other	618	(1,781)	1,427	109	(86)	4,650	
NET TRANSFERS	\$ 618	\$ (1,781)	\$ 1,427	\$ 109	\$ (86)	\$ 4,650	
NET INCREASE (DECREASE)	2,482	1,173	8,317	1,917	32,370	(4,581)	
ENDING CURRENT NET POSITION	\$ 41,915	\$ 43,089	\$ 51,406	\$ 53,323	\$ 85,693	\$ 44,170	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Forest Service
FY 2020 Executive Budget Summary
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	% of Budget
PERCENT OF FISCAL YEAR 2020					50%		
BEGINNING CURRENT NET POSITION	\$ 112,804	\$ 100,319	\$ 95,477	\$ 39,503	\$ 72,472	\$ 96,825	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 38,518	\$ 46,372	\$ 41,161	\$ 94,690	\$ 38,958	\$ 38,789	53%
Contracts and Grants	10,040	12,269	9,546	9,202	9,801	7,597	10%
Gifts	10	12	23	8	9	0	0%
Sales and Services	3,272	5,809	3,597	2,942	578	2,010	3%
Investment Income	666	1,303	874	261	472	409	1%
Other Income	18,908	18,743	23,168	23,210	100	24,769	34%
TOTAL REVENUES	\$ 71,414	\$ 84,508	\$ 78,369	\$ 130,313	\$ 49,918	\$ 73,574	
Percent of Budget			106.4%		67.8%		
EXPENDITURES							
Salaries - Faculty	\$ 161	\$ 45	\$ 30	\$ (1)	\$ 11	\$ -	0%
Salaries - Non-Faculty	21,105	21,798	22,047	22,313	11,119	23,750	32%
Wages	2,857	3,200	5,629	2,328	1,588	1,040	1%
Benefits	9,059	9,704	10,190	9,602	4,720	8,952	12%
Personnel Costs	33,182	34,747	37,896	34,242	17,438	33,741	46%
Utilities	280	295	335	347	148	326	0%
Equipment (Capitalized)	6,649	8,409	2,520	2,890	1,370	4,616	6%
Operations and Maintenance (Net)	43,465	45,342	91,925	60,055	20,913	35,020	48%
Debt Service	0	0	0	0	0	0	0%
RFS Debt Transfers	0	0	0	0	0	0	0%
TOTAL EXPENDITURES	\$ 83,576	\$ 88,793	\$ 132,676	\$ 97,534	\$ 39,869	\$ 73,703	
Percent of Budget					54.1%		
TRANSFERS							
Other	(323)	(557)	(1,667)	191	407	139	
NET TRANSFERS	\$ (323)	\$ (557)	\$ (1,667)	\$ 191	\$ 407	\$ 139	
NET INCREASE (DECREASE)	(12,485)	(4,842)	(55,974)	32,969	10,456	10	
ENDING CURRENT NET POSITION	\$ 100,319	\$ 95,477	\$ 39,503	\$ 72,472	\$ 82,928	\$ 96,834	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Engineering Experiment Station
FY 2020 Executive Budget Summary
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	% of Budget
PERCENT OF FISCAL YEAR 2020					50%		
BEGINNING CURRENT NET POSITION	\$ 84,099	\$ 64,968	\$ 51,511	\$ 39,158	\$ 40,971	\$ 39,158	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 21,564	\$ 26,661	\$ 27,177	\$ 27,025	\$ 76,711	\$ 28,255	17%
Contracts and Grants	95,350	93,464	105,102	109,594	67,931	121,151	72%
Gifts	1,398	1,885	1,992	1,781	588	1,800	1%
Sales and Services	9,003	9,265	11,307	15,553	6,315	13,000	8%
Investment Income	3,551	6,681	3,717	1,674	2,025	3,787	2%
Other Income	129	361	604	451	181	300	0%
TOTAL REVENUES	\$ 130,994	\$ 138,318	\$ 149,899	\$ 155,954	\$ 153,717	\$ 168,293	
Percent of Budget					91.3%		
EXPENDITURES							
Salaries - Faculty (Equivalent)	\$ 18,971	\$ 19,431	\$ 18,343	\$ 16,063	\$ 5,794	\$ 21,648	13%
Salaries - Non-Faculty	41,695	41,023	47,323	51,077	26,935	49,720	29%
Wages	3,786	3,766	4,185	4,397	1,832	3,638	2%
Benefits	11,817	12,554	13,724	13,618	6,406	14,922	9%
Personnel Costs	76,269	76,774	83,576	85,155	40,967	89,927	52%
Utilities	3,237	2,603	2,892	3,243	1,001	3,116	2%
Scholarships	8,660	8,972	9,246	9,535	10,634	8,473	5%
Equipment (Capitalized)	8,232	6,751	5,006	9,078	3,221	11,680	7%
Operations and Maintenance (Net)	51,452	48,094	51,541	51,418	25,925	52,886	31%
Debt Service	0	0	0	0	0	0	0%
RFS Debt Transfers	357	5,058	4,800	5,014	5,806	6,367	4%
Debt Service	357	5,058	4,800	5,014	5,806	6,367	4%
TOTAL EXPENDITURES	\$ 148,206	\$ 148,252	\$ 157,060	\$ 163,443	\$ 87,552	\$ 172,449	
Percent of Budget					50.8%		
TRANSFERS							
Other	(1,919)	(3,523)	(5,191)	9,301	4,119	4,156	
NET TRANSFERS	\$ (1,919)	\$ (3,523)	\$ (5,191)	\$ 9,301	\$ 4,119	\$ 4,156	
NET INCREASE (DECREASE)	(19,131)	(13,457)	(12,352)	1,812	70,284	0	
ENDING CURRENT NET POSITION	\$ 64,968	\$ 51,511	\$ 39,158	\$ 40,971	\$ 111,254	\$ 39,158	

THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Transportation Institute
FY 2020 Executive Budget Summary
(In Thousands)

	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	% of Budget
PERCENT OF FISCAL YEAR 2020					50%		
BEGINNING CURRENT NET POSITION	\$ 21,657	\$ 20,759	\$ 18,316	\$ 16,022	\$ 17,333	\$ 17,855	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 11,068	\$ 11,228	\$ 9,244	\$ 9,337	\$ 8,898	\$ 9,894	13%
Contracts and Grants	59,613	56,366	60,321	61,861	33,124	60,501	80%
Gifts	340	224	168	190	55	225	0%
Sales and Services	3,588	3,393	3,385	4,917	2,949	4,839	6%
Investment Income	455	1,062	616	383	592	520	1%
Other Income	149	557	135	414	82	0	0%
TOTAL REVENUES	\$ 75,210	\$ 72,680	\$ 73,853	\$ 77,088	\$ 45,672	\$ 75,979	
Percent of Budget					60.1%		
EXPENDITURES							
Salaries - Faculty	\$ 18,940	\$ 19,384	\$ 18,259	\$ 17,982	\$ 8,802	\$ 17,660	24%
Salaries - Non-Faculty	16,107	16,880	18,195	18,922	9,732	18,824	26%
Wages	2,091	1,816	1,815	1,737	869	1,319	2%
Benefits	8,974	9,540	9,612	9,782	4,647	8,790	12%
Personnel Costs	46,112	47,621	47,880	48,422	24,050	46,593	64%
Utilities	671	664	648	918	263	800	1%
Scholarships	407	391	214	204	182	280	0%
Equipment (Capitalized)	4,993	2,365	949	785	286	1,612	2%
Operations and Maintenance (Net)	23,360	23,554	25,991	24,946	11,463	23,241	32%
Debt Service	0	0	0	0	0	0	0%
RFS Debt Transfers	478	440	448	460	108	715	1%
Debt Service	478	440	448	460	108	715	1%
TOTAL EXPENDITURES	\$ 76,021	\$ 75,035	\$ 76,130	\$ 75,736	\$ 36,352	\$ 73,241	
Percent of Budget					49.6%		
TRANSFERS							
Other	(86)	(88)	(17)	(42)	80	133	
NET TRANSFERS	\$ (86)	\$ (88)	\$ (17)	\$ (42)	\$ 80	\$ 133	
NET INCREASE (DECREASE)	(898)	(2,443)	(2,294)	1,311	9,401	2,871	
ENDING CURRENT NET POSITION	\$ 20,759	\$ 18,316	\$ 16,022	\$ 17,333	\$ 26,734	\$ 20,726	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Engineering Extension Service
FY 2020 Executive Budget Summary
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	% of Budget
PERCENT OF FISCAL YEAR 2020					50%		
BEGINNING CURRENT NET POSITION	\$ 43,577	\$ 46,406	\$ 51,216	\$ 58,154	\$ 61,378	\$ 46,552	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 8,934	\$ 8,813	\$ 9,767	\$ 10,306	\$ 9,707	\$ 10,224	10%
Tuition and Fees (Gross)	24,277	24,342	25,517	25,223	15,009	28,561	28%
Contracts and Grants	48,626	48,901	55,491	57,436	24,512	57,622	56%
Gifts	416	356	1,207	456	210	200	0%
Sales and Services	6,912	7,571	2,873	4,376	5,563	3,016	3%
Investment Income	1,708	3,895	2,673	2,491	1,310	2,454	2%
Other Income	167	122	119	129	73	121	0%
TOTAL REVENUES	\$ 91,041	\$ 93,999	\$ 97,647	\$ 100,417	\$ 56,383	\$ 102,197	
Percent of Budget					55.2%		
EXPENDITURES							
Salaries - Faculty	\$ 71	\$ 104	\$ (365)	\$ 402	\$ 5	\$ -	0%
Salaries - Non-Faculty	28,539	28,728	30,661	31,033	15,144	29,868	32%
Wages	8,549	8,161	8,967	8,660	4,110	7,461	8%
Benefits	9,794	10,107	10,678	11,310	5,272	10,022	11%
Personnel Costs	46,953	47,100	49,940	51,406	24,531	47,351	51%
Utilities	1,313	1,324	1,216	1,163	460	1,400	1%
Scholarships	0	17	2	68	231	0	0%
Equipment (Capitalized)	4,519	4,397	2,282	2,438	444	931	1%
Operations and Maintenance (Net)	33,861	34,830	35,711	39,824	19,243	41,417	44%
Debt Service	0	0	0	0	0	0	0%
RFS Debt Transfers	2,032	2,034	2,035	929	0	2,401	3%
Debt Service	2,032	2,034	2,035	929	0	2,401	3%
TOTAL EXPENDITURES	\$ 88,678	\$ 89,702	\$ 91,186	\$ 95,828	\$ 44,908	\$ 93,500	
Percent of Budget					48.0%		
TRANSFERS							
Other	466	513	558	(1,365)	0	(7,409)	
NET TRANSFERS	\$ 466	\$ 513	\$ 558	\$ (1,365)	\$ -	\$ (7,409)	
NET INCREASE (DECREASE)	2,829	4,810	7,018	3,224	11,475	1,288	
ENDING CURRENT NET POSITION	\$ 46,406	\$ 51,216	\$ 58,234	\$ 61,378	\$ 72,853	\$ 47,840	

THE TEXAS A&M UNIVERSITY SYSTEM
Texas Division of Emergency Management
FY 2020 Executive Budget Summary

	FY 2020		
	Actuals YTD - Feb	Budget	% of Budget
PERCENT OF FISCAL YEAR 2020	50%		
BEGINNING CURRENT NET POSITION	\$ -	\$ -	
<i>Restatement: (prior year correction)</i>			
REVENUES			
State Appropriations	\$ 24,432	\$ 26,174	2%
Contracts and Grants	310,938	1,419,575	98%
Sales and Services	1	0	
Other Income	7,495	327	0%
TOTAL REVENUES	\$ 342,866	\$ 1,446,076	
Percent of Budget	23.7%		
EXPENDITURES			
Salaries - Faculty	\$ -	\$ -	
Salaries - Non-Faculty	8,983	20,704	1%
Wages	44	0	
Benefits	1,978	6,418	0%
Personnel Costs	11,005	27,122	2%
Utilities	79	517	0%
Equipment (Capitalized)	256	1,125	0%
Operations and Maintenance (Net)	303,369	1,417,312	98%
Debt Service	0	0	
RFS Debt Transfers	0	0	
TOTAL EXPENDITURES	\$ 314,708	\$ 1,446,076	
Percent of Budget	21.8%		
TRANSFERS			
Other		0	
NET TRANSFERS	\$ -	\$ -	
NET INCREASE (DECREASE)	28,158	0	
ENDING CURRENT NET POSITION	\$ 28,158	\$ -	

THE TEXAS A&M UNIVERSITY SYSTEM
System Offices
FY 2020 Executive Budget Summary
(In Thousands)



	FY 2016*	FY 2017*	FY 2018*	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	% of Budget
PERCENT OF FISCAL YEAR 2020					50%		
BEGINNING CURRENT NET POSITION	\$ 889,815	\$ 972,721	\$ 970,035	\$ 278,974	\$ 360,518	\$ 915,000	
<i>Restatement: (prior year correction)</i>	19,047	0	(1,027,762)				
REVENUES							
State Appropriations	\$ 856	\$ 856	\$ 770	\$ 770	\$ 770	\$ 770	0%
Available University Fund	94,231	136,653	432,594	189,379	201,866	292,375	93%
Contracts and Grants	24,264	15,229	13,430	16,837	(1,833)	9,002	3%
Gifts	(87)	778	780	804	518	193	0%
Sales and Services	1,395	3,477	7,773	3,305	915	153	0%
Investment Income	19,344	32,369	58,755	81,544	27,298	13,040	4%
Other Income	22,483	26,010	14,795	855	17,365	0	0%
TOTAL REVENUES	\$ 162,486	\$ 215,373	\$ 528,896	\$ 293,494	\$ 246,899	\$ 315,533	
Percent of Budget					78.2%		
EXPENDITURES							
Salaries - Faculty	\$ 333	\$ 223	\$ 94	\$ 422	\$ -	\$ -	0%
Salaries - Non-Faculty	13,431	14,432	14,750	16,460	8,588	15,497	8%
Wages	215	102	627	368	537	86	0%
Benefits	3,783	4,101	4,056	4,418	2,280	4,643	2%
Personnel Costs	17,761	18,859	19,527	21,668	11,404	20,227	10%
Utilities	512	344	1,167	1,052	(287)	775	0%
Scholarships	4	4	2	1,902	1,479	730	0%
Equipment (Capitalized)	14,639	6,014	28,010	4,282	1,207	20	0%
Operations and Maintenance (Net)	40,633	34,308	19,952	41,151	15,798	34,322	17%
Debt Service	324,409	400,251	410,878	472,809	97,735	473,917	231%
RFS Debt Transfers	(238,170)	(303,697)	(303,799)	(343,731)	(190,673)	(325,134)	-159%
Debt Service	86,239	96,554	107,079	129,078	(92,938)	148,783	73%
TOTAL EXPENDITURES	\$ 159,788	\$ 156,083	\$ 175,736	\$ 199,133	\$ (63,337)	\$ 204,856	
Percent of Budget					-30.9%		
TRANSFERS							
Other	61,161	(61,975)	(16,459)	(12,817)	(148,614)	(17,129)	
NET TRANSFERS	\$ 61,161	\$ (61,975)	\$ (16,459)	\$ (12,817)	\$ (148,614)	\$ (17,129)	
NET INCREASE (DECREASE)	63,859	(2,686)	336,702	81,543	161,622	93,548	
ENDING CURRENT NET POSITION	\$ 972,721	\$ 970,036	\$ 278,974	\$ 360,518	\$ 522,140	\$ 1,008,548	

* Excludes estimated expense associated with Other Post-Employment Benefits (OPEB) and TRS Pension Liability beginning in FY15.
TAMUS OPEB amount for FY 2019 is \$462.5 million and TRS Pension is \$33.6 million.

+RC[1]*R[-68]C