



# THE TEXAS A&M UNIVERSITY SYSTEM

## ***FY 2020 EXECUTIVE SUMMARY***

**FISCAL YEAR ENDING AUGUST 31, 2020**

**3<sup>RD</sup> QUARTER UPDATE WITH 2019 ACTUALS**



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**FY 2020 EXECUTIVE BUDGET SUMMARY**  
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - May	Budget	% of Budget
<b>PERCENT OF FISCAL YEAR 2020</b>					<b>75%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 3,831,038	\$ 3,977,407	\$ 4,128,577	\$ 3,577,176	\$ 3,840,460	\$ 4,358,474	
<i>Restatement: (prior year correction)</i>	33,534	0	(1,027,762)	(2,952)	0		
<b>REVENUES</b>							
State Appropriations	\$ 1,169,886	\$ 1,245,438	\$ 1,232,727	\$ 1,284,269	\$ 1,326,236	\$ 1,310,060	20%
Federal Appropriations	37,497	35,567	36,412	38,355	39,369	40,587	1%
Higher Education Fund	31,058	46,587	46,587	46,587	46,587	46,587	1%
Available University Fund	237,169	271,276	597,415	378,638	344,517	453,036	7%
Tuition and Fees	1,267,402	1,350,660	1,409,053	1,485,053	1,538,474	1,518,303	23%
Contracts and Grants	724,791	692,817	724,103	768,122	1,208,157	2,206,928	34%
Student Financial Assistance	275,051	294,675	317,535	337,996	244,907	301,410	5%
Gifts	178,716	136,971	192,213	208,747	96,449	180,120	3%
Sales and Services	629,301	647,593	659,605	674,050	438,027	614,170	9%
Investment Income	145,760	309,721	257,265	210,469	172,520	133,248	2%
Other Income	92,165	102,148	109,249	116,646	58,196	60,153	1%
Discounts	(278,966)	(327,206)	(329,994)	(361,755)	(249,293)	(332,390)	-5%
<b>TOTAL REVENUES</b>	<b>\$ 4,509,829</b>	<b>\$ 4,806,247</b>	<b>\$ 5,252,172</b>	<b>\$ 5,187,176</b>	<b>\$ 5,264,147</b>	<b>\$ 6,532,210</b>	<b>100%</b>
<b>Percent of Budget</b>					<b>81%</b>		
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 709,493	\$ 753,002	\$ 762,996	\$ 812,662	\$ 700,504	\$ 861,194	14%
Salaries - Non-Faculty	892,026	936,810	949,848	991,597	783,424	1,058,801	17%
Wages	162,105	178,582	181,938	181,703	126,450	154,589	2%
Benefits	453,119	488,674	493,901	514,680	381,136	524,589	8%
<b>Personnel Costs</b>	<b>2,216,743</b>	<b>2,357,068</b>	<b>2,388,683</b>	<b>2,500,643</b>	<b>1,991,514</b>	<b>2,599,173</b>	<b>41%</b>
Utilities	104,958	104,384	134,191	130,728	75,791	126,821	2%
Scholarships	515,376	573,689	592,399	633,483	624,840	603,909	10%
Discounts	(278,966)	(327,206)	(329,994)	(361,755)	(249,293)	(332,390)	-5%
Equipment (Capitalized)	153,027	117,568	142,496	129,565	90,612	102,862	2%
Operations and Maintenance (Net)	1,222,073	1,228,177	1,272,780	1,299,221	1,511,942	2,761,765	44%
Debt Service	324,481	400,306	410,990	473,147	339,548	473,917	7%
RFS Debt Transfers	(0)	0	0	(0)	0	0	0%
Debt Service	324,481	400,306	410,990	473,147	339,548	473,917	7%
<b>TOTAL EXPENDITURES</b>	<b>\$ 4,257,692</b>	<b>\$ 4,453,985</b>	<b>\$ 4,611,546</b>	<b>\$ 4,805,032</b>	<b>\$ 4,384,955</b>	<b>\$ 6,336,056</b>	<b>100%</b>
<b>Percent of Budget</b>					<b>69%</b>		
<b>TRANSFERS</b>							
Other	(139,303)	(201,092)	(164,264)	(115,829)	(95,383)	(4,273)	
<b>NET TRANSFERS</b>	<b>\$ (139,303)</b>	<b>\$ (201,092)</b>	<b>\$ (164,264)</b>	<b>\$ (115,829)</b>	<b>\$ (95,383)</b>	<b>\$ (4,273)</b>	
<b>NET INCREASE (DECREASE)</b>	<b>112,834</b>	<b>151,169</b>	<b>476,362</b>	<b>266,316</b>	<b>783,809</b>	<b>191,881</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 3,977,407</b>	<b>\$ 4,128,577</b>	<b>\$ 3,577,176</b>	<b>\$ 3,840,460</b>	<b>\$ 4,624,269</b>	<b>\$ 4,550,356</b>	

\* Excludes estimated expense associated with Other Post-Employment Benefits ("OPEB") and TRS Pension.  
TAMUS amount for OPEB in FY 2015 is \$124 million, FY 2016 is \$134 million, FY 2017 is \$167.6 million, FY 2018 is \$145.2 million, FY 2019 (\$462.5) million.  
The cumulative impact of OPEB excluded in the Net Position is \$968 million.



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**ACADEMICS**  
**FY 2020 EXECUTIVE BUDGET SUMMARY**  
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - May	Budget	% of Budget
<b>PERCENT OF FISCAL YEAR 2020</b>					75%		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 2,526,166	\$ 2,621,726	\$ 2,792,201	\$ 2,967,038	\$ 3,105,606	\$ 3,078,815	
<i>Restatement: (prior year correction)</i>	0	0	0	(2,952)			
<b>REVENUES</b>							
State Appropriations	\$ 944,021	\$ 1,004,924	\$ 998,824	\$ 995,512	\$ 1,010,930	\$ 1,046,959	26%
Federal Appropriations	10,215	8,044	9,431	9,859	7,976	13,080	0%
Higher Education Fund	31,058	46,587	46,587	46,587	46,587	46,587	1%
Available University Fund	142,939	134,951	164,821	189,605	160,661	160,661	4%
Tuition and Fees	1,243,128	1,326,322	1,383,551	1,459,831	1,521,807	1,489,742	37%
Contracts and Grants	370,816	345,894	357,199	386,584	328,566	408,837	10%
Student Financial Assistance	275,051	294,675	317,535	337,996	244,907	301,410	8%
Gifts	171,988	130,857	184,278	202,094	92,120	174,172	4%
Sales and Services	556,496	566,930	578,805	586,551	386,530	544,797	14%
Investment Income	113,294	247,850	179,689	117,975	121,470	106,747	3%
Other Income	48,994	53,395	67,726	86,863	30,585	34,496	1%
Discounts	(278,966)	(327,206)	(329,994)	(361,755)	(249,293)	(332,390)	-8%
<b>TOTAL REVENUES</b>	<b>\$ 3,629,035</b>	<b>\$ 3,833,223</b>	<b>\$ 3,958,452</b>	<b>\$ 4,057,701</b>	<b>\$ 3,702,848</b>	<b>\$ 3,995,098</b>	<b>100%</b>
<b>Percent of Budget</b>	93%						
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 636,790	\$ 679,152	\$ 693,831	\$ 744,449	\$ 654,817	\$ 787,459	20%
Salaries - Non-Faculty	649,078	685,176	689,428	722,213	562,889	761,816	19%
Wages	134,091	151,510	150,625	153,360	107,136	131,438	3%
Benefits	352,224	381,122	384,843	404,483	300,203	407,729	10%
<b>Personnel Costs</b>	<b>1,772,182</b>	<b>1,896,961</b>	<b>1,918,726</b>	<b>2,024,506</b>	<b>1,625,045</b>	<b>2,088,442</b>	<b>53%</b>
Utilities	92,425	93,304	120,916	117,467	68,746	112,686	3%
Scholarships	501,804	561,044	578,659	618,344	608,708	590,830	15%
Discounts	(278,966)	(327,206)	(329,994)	(361,755)	(249,293)	(332,390)	-9%
Equipment (Capitalized)	96,529	73,898	87,064	94,525	67,343	76,279	2%
Operations and Maintenance (Net)	936,522	946,639	951,750	981,168	731,899	1,060,511	27%
Debt Service	65	37	101	337	502	0	0%
RFS Debt Transfers	230,926	291,537	291,997	332,697	292,869	310,521	8%
Debt Service	230,990	291,575	292,098	333,034	293,372	310,521	8%
<b>TOTAL EXPENDITURES</b>	<b>\$ 3,351,487</b>	<b>\$ 3,536,214</b>	<b>\$ 3,619,219</b>	<b>\$ 3,807,288</b>	<b>\$ 3,145,820</b>	<b>\$ 3,906,879</b>	<b>100%</b>
<b>Percent of Budget</b>	81%						
<b>TRANSFERS</b>							
RFS Debt Service (To System Office)	\$ (230,926)	\$ (291,537)	\$ (291,997)	\$ (332,697)	\$ (292,869)	\$ (310,521)	
Other	(181,989)	(126,533)	(164,397)	(108,893)	10,541	7,597	
<b>NET TRANSFERS</b>	<b>\$ (181,989)</b>	<b>\$ (126,533)</b>	<b>\$ (164,397)</b>	<b>\$ (108,893)</b>	<b>\$ 10,541</b>	<b>\$ 7,597</b>	
<b>NET INCREASE (DECREASE)</b>	<b>95,560</b>	<b>170,476</b>	<b>174,836</b>	<b>141,520</b>	<b>567,569</b>	<b>95,816</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 2,621,726</b>	<b>\$ 2,792,201</b>	<b>\$ 2,967,038</b>	<b>\$ 3,105,606</b>	<b>\$ 3,673,175</b>	<b>\$ 3,174,631</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**AGENCIES**  
**FY 2020 EXECUTIVE BUDGET SUMMARY**  
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - May	Budget	% of Budget
<b>PERCENT OF FISCAL YEAR 2020</b>					75%		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 409,291	\$ 379,297	\$ 363,495	\$ 328,901	\$ 367,792	\$ 360,842	
<i>Restatement: (prior year correction)</i>	0	0	0	0			
<b>REVENUES</b>							
State Appropriations	\$ 225,010	\$ 239,658	\$ 233,133	\$ 287,987	\$ 314,536	\$ 262,331	12%
Federal Appropriations	27,282	27,523	26,982	28,495	31,393	27,507	1%
Tuition and Fees	24,273	24,338	25,502	25,223	16,666	28,561	1%
Contracts and Grants	329,710	331,675	353,425	364,700	881,327	1,789,090	81%
Gifts	6,815	5,335	7,156	5,850	3,604	5,754	0%
Sales and Services	69,592	73,835	70,132	77,211	50,208	69,220	3%
Investment Income	13,122	29,502	18,821	10,950	12,611	13,461	1%
Other Income	20,672	22,476	26,312	28,222	9,514	25,656	1%
<b>TOTAL REVENUES</b>	<u>\$ 716,475</u>	<u>\$ 754,015</u>	<u>\$ 761,462</u>	<u>\$ 828,369</u>	<u>#####</u>	<u>\$ 2,221,579</u>	<u>100%</u>
Percent of Budget					59%		
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 72,370	\$ 73,626	\$ 69,033	\$ 67,791	\$ 45,687	\$ 73,735	3%
Salaries - Non-Faculty	229,514	236,927	244,990	251,946	206,336	281,488	13%
Wages	27,800	26,969	30,642	27,935	18,732	23,065	1%
Benefits	97,111	103,406	104,850	105,554	77,297	112,217	5%
<b>Personnel Costs</b>	<u>426,795</u>	<u>440,928</u>	<u>449,515</u>	<u>453,226</u>	<u>348,052</u>	<u>490,504</u>	<u>22%</u>
Utilities	12,021	10,729	12,093	12,197	7,198	13,360	1%
Scholarships	13,568	12,641	13,738	13,237	13,825	12,349	1%
Equipment (Capitalized)	37,787	32,731	23,033	27,850	18,888	26,564	1%
Operations and Maintenance (Net)	244,918	247,008	300,349	276,102	774,506	1,666,932	75%
Debt Service	7	17	12	2	0	0	0%
RFS Debt Transfers	7,244	12,159	11,802	11,034	11,988	14,612	1%
Debt Service	7,252	12,177	11,813	11,035	11,988	14,612	1%
<b>TOTAL EXPENDITURES</b>	<u>\$ 742,341</u>	<u>\$ 756,214</u>	<u>\$ 810,541</u>	<u>\$ 793,647</u>	<u>#####</u>	<u>\$ 2,224,321</u>	<u>100%</u>
Percent of Budget					53%		
<b>TRANSFERS</b>							
RFS Debt Service (To System Office)	\$ (7,244)	\$ (12,159)	\$ (11,802)	\$ (11,034)	\$ (11,988)	\$ (14,612)	
Other	(4,127)	(13,604)	14,486	4,249	6,623	5,259	
<b>NET TRANSFERS</b>	<u>\$ (4,127)</u>	<u>\$ (13,604)</u>	<u>\$ 14,486</u>	<u>\$ 4,249</u>	<u>\$ 6,623</u>	<u>\$ 5,259</u>	
<b>NET INCREASE (DECREASE)</b>	<u>(29,994)</u>	<u>(15,802)</u>	<u>(34,593)</u>	<u>38,971</u>	<u>151,826</u>	<u>2,518</u>	
<b>ENDING CURRENT NET POSITION</b>	<u>\$ 379,297</u>	<u>\$ 363,495</u>	<u>\$ 328,901</u>	<u>\$ 367,792</u>	<u>\$ 519,618</u>	<u>\$ 367,176</u>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Prairie View A&M University**  
**FY 2020 Executive Budget Summary**  
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - May	Budget	% of Budget
<b>PERCENT OF FISCAL YEAR 2020</b>					<b>75%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 172,452	\$ 171,752	\$ 165,199	\$ 162,622	\$ 151,855	\$ 153,000	
<i>Restatement: (prior year correction)</i>							
<b>REVENUES</b>							
State Appropriations	\$ 57,952	\$ 60,492	\$ 58,075	\$ 57,449	\$ 58,449	\$ 58,732	24%
Federal Appropriations	10,180	8,029	9,409	9,838	2,563	13,080	5%
Available University Fund	25,280	20,602	24,793	24,956	24,956	24,956	10%
Tuition and Fees (Net)	75,642	81,860	86,010	91,460	93,670	91,310	38%
Contracts and Grants	13,497	13,301	14,497	18,556	9,450	18,000	7%
Student Financial Assistance	35,327	37,381	39,820	43,916	28,266	38,929	16%
Gifts	2,467	2,224	1,796	2,284	2,494	3,500	1%
Sales and Services	21,084	25,153	25,140	27,004	17,880	28,035	12%
Investment Income	7,492	15,011	9,619	6,148	5,571	8,777	4%
Other Income	3,841	5,768	4,675	4,703	3,306	1,858	1%
Discounts	(38,841)	(47,595)	(45,872)	(53,506)	(33,918)	(45,225)	-19%
<b>TOTAL REVENUES</b>	<b>\$ 213,921</b>	<b>\$ 222,226</b>	<b>\$ 227,963</b>	<b>\$ 232,809</b>	<b>\$ 212,688</b>	<b>\$ 241,952</b>	
<b>Percent of Budget</b>					<b>87.9%</b>		
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 30,601	\$ 31,572	\$ 33,679	\$ 37,340	\$ 33,835	\$ 43,550	18%
Salaries - Non-Faculty	40,663	43,955	45,556	46,784	36,937	54,639	23%
Wages	5,200	5,469	6,594	6,943	4,468	5,027	2%
Benefits	20,329	22,002	22,427	24,126	18,259	26,879	11%
<b>Personnel Costs</b>	<b>96,793</b>	<b>102,998</b>	<b>108,256</b>	<b>115,193</b>	<b>93,499</b>	<b>130,094</b>	<b>54%</b>
Utilities	5,063	5,547	6,120	5,430	4,106	6,311	3%
Scholarships	55,734	62,526	64,113	71,978	53,166	65,977	27%
Discounts	(38,841)	(47,595)	(45,872)	(53,506)	(33,918)	(45,225)	-19%
Equipment (Capitalized)	6,269	3,805	5,755	7,096	3,341	3,105	1%
Operations and Maintenance (Net)	59,555	65,908	68,764	82,677	61,160	66,438	28%
Debt Service	7	2	1	0	495	0	0%
RFS Debt Transfers	13,599	15,842	14,032	14,006	8,172	14,020	6%
Debt Service	13,607	15,844	14,033	14,006	8,667	14,020	6%
<b>TOTAL EXPENDITURES</b>	<b>\$ 198,178</b>	<b>\$ 209,034</b>	<b>\$ 221,170</b>	<b>\$ 242,875</b>	<b>\$ 190,021</b>	<b>\$ 240,721</b>	
<b>Percent of Budget</b>					<b>78.9%</b>		
<b>TRANSFERS</b>							
Other	(16,443)	(19,746)	(9,370)	(701)	57,548	374	
<b>NET TRANSFERS</b>	<b>\$ (16,443)</b>	<b>\$ (19,746)</b>	<b>\$ (9,370)</b>	<b>\$ (701)</b>	<b>\$ 57,548</b>	<b>\$ 374</b>	
<b>NET INCREASE (DECREASE)</b>	<b>(700)</b>	<b>(6,553)</b>	<b>(2,577)</b>	<b>(10,767)</b>	<b>80,215</b>	<b>1,605</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 171,752</b>	<b>\$ 165,199</b>	<b>\$ 162,622</b>	<b>\$ 151,855</b>	<b>\$ 232,070</b>	<b>\$ 154,605</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Tarleton State University**  
**FY 2020 Executive Budget Summary**  
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - May	Budget	% of Budget
<b>PERCENT OF FISCAL YEAR 2020</b>					<b>75%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 76,031	\$ 64,133	\$ 73,683	\$ 85,003	\$ 90,691	\$ 85,992	
<i>Restatement: (prior year correction)</i>							
<b>REVENUES</b>							
State Appropriations	\$ 48,002	\$ 55,269	\$ 66,315	\$ 56,654	\$ 54,864	\$ 56,007	28%
Tuition and Fees	84,395	92,129	92,506	97,665	104,524	104,148	51%
Contracts and Grants	8,322	8,387	8,353	8,069	6,095	8,709	4%
Student Financial Assistance	25,232	27,698	29,778	30,821	24,763	25,029	12%
Gifts	1,453	3,595	1,883	5,664	2,110	1,287	1%
Sales and Services	31,318	32,484	30,941	28,492	21,612	32,697	16%
Investment Income	4,126	8,953	6,903	5,490	5,665	3,034	1%
Other Income	733	863	653	677	477	301	0%
Discounts	(16,520)	(30,029)	(24,299)	(24,997)	(21,244)	(28,325)	-14%
<b>TOTAL REVENUES</b>	<b>\$ 187,062</b>	<b>\$ 199,348</b>	<b>\$ 213,034</b>	<b>\$ 208,536</b>	<b>\$ 203,244</b>	<b>\$ 202,887</b>	
<b>Percent of Budget</b>					<b>100.2%</b>		
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 34,406	\$ 36,667	\$ 35,883	\$ 38,430	\$ 32,412	\$ 39,681	20%
Salaries - Non-Faculty	31,450	33,794	35,111	35,808	27,708	34,623	17%
Wages	4,981	4,840	5,408	5,697	3,939	3,977	2%
Benefits	20,353	22,298	22,936	23,259	16,766	23,095	11%
<b>Personnel Costs</b>	<b>91,190</b>	<b>97,599</b>	<b>99,338</b>	<b>103,193</b>	<b>80,826</b>	<b>101,376</b>	<b>50%</b>
Utilities	3,293	3,276	2,540	2,683	1,926	3,616	2%
Scholarships	31,207	48,587	41,939	42,505	37,831	52,154	26%
Discounts	(16,520)	(30,029)	(24,299)	(24,997)	(21,244)	(28,325)	-14%
Equipment (Capitalized)	2,014	3,140	1,796	1,621	1,111	1,382	1%
Operations and Maintenance (Net)	52,830	49,186	50,642	54,800	44,068	53,834	26%
Debt Service	0	0	0	0	0	0	0%
RFS Debt Transfers	10,912	18,195	16,786	18,621	19,214	19,217	9%
Debt Service	10,912	18,195	16,786	18,621	19,214	19,217	9%
<b>TOTAL EXPENDITURES</b>	<b>\$ 174,926</b>	<b>\$ 189,954</b>	<b>\$ 188,742</b>	<b>\$ 198,426</b>	<b>\$ 163,733</b>	<b>\$ 203,255</b>	
<b>Percent of Budget</b>					<b>80.6%</b>		
<b>TRANSFERS</b>							
Other	(24,033)	155	(12,971)	(4,422)	(1,912)	368	
<b>NET TRANSFERS</b>	<b>\$ (24,033)</b>	<b>\$ 155</b>	<b>\$ (12,971)</b>	<b>\$ (4,422)</b>	<b>\$ (1,912)</b>	<b>\$ 368</b>	
<b>NET INCREASE (DECREASE)</b>	<b>(11,897)</b>	<b>9,549</b>	<b>11,320</b>	<b>5,688</b>	<b>37,600</b>	<b>0</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 64,133</b>	<b>\$ 73,683</b>	<b>\$ 85,003</b>	<b>\$ 90,691</b>	<b>\$ 128,291</b>	<b>\$ 85,992</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M International University**  
**FY 2020 Executive Budget Summary**  
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - May	Budget	% of Budget
<b>PERCENT OF FISCAL YEAR 2020</b>					<b>75%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 66,386	\$ 67,813	\$ 73,088	\$ 79,998	\$ 88,838	\$ 79,998	
<i>Restatement: (prior year correction)</i>							
<b>REVENUES</b>							
State Appropriations	\$ 37,059	\$ 41,830	\$ 37,375	\$ 37,463	\$ 37,224	\$ 37,262	29%
Higher Education Fund	4,473	6,710	6,710	6,710	6,710	6,710	5%
Tuition and Fees	46,842	49,363	53,137	58,163	65,448	55,135	43%
Contracts and Grants	11,388	11,379	9,159	5,711	5,548	10,275	8%
Student Financial Assistance	27,326	28,264	32,196	35,459	35,828	33,156	26%
Gifts	3,723	5,060	3,122	4,234	1,719	3,115	2%
Sales and Services	4,953	5,271	5,100	5,291	3,968	5,763	4%
Investment Income	3,140	7,112	5,364	4,067	3,630	5,337	4%
Other Income	221	1,079	754	1,576	159	299	0%
Discounts	(24,377)	(25,760)	(28,052)	(31,916)	(20,885)	(27,847)	-22%
<b>TOTAL REVENUES</b>	<b>\$ 114,747</b>	<b>\$ 130,309</b>	<b>\$ 124,865</b>	<b>\$ 126,758</b>	<b>\$ 139,348</b>	<b>\$ 129,205</b>	
<b>Percent of Budget</b>					<b>107.9%</b>		
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 17,912	\$ 19,635	\$ 19,452	\$ 20,588	\$ 19,174	\$ 22,702	18%
Salaries - Non-Faculty	23,456	23,882	23,760	23,469	16,483	24,041	19%
Wages	5,082	4,492	4,094	3,941	3,158	3,621	3%
Benefits	11,999	12,919	12,833	12,798	8,941	13,620	11%
<b>Personnel Costs</b>	<b>58,449</b>	<b>60,928</b>	<b>60,140</b>	<b>60,797</b>	<b>47,756</b>	<b>63,985</b>	<b>49%</b>
Utilities	1,850	1,813	1,565	1,520	1,300	2,191	2%
Scholarships	34,837	36,615	41,829	46,860	45,384	44,028	34%
Discounts	(24,377)	(25,760)	(28,052)	(31,916)	(20,885)	(27,847)	-22%
Equipment (Capitalized)	1,391	1,517	1,055	1,173	3,759	8,300	6%
Operations and Maintenance (Net)	27,820	28,546	27,272	30,549	24,553	27,585	21%
Debt Service	0	0	0	0	0	0	\$ -
RFS Debt Transfers	8,323	12,680	10,435	10,609	10,655	11,201	9%
Debt Service	8,323	12,680	10,435	10,609	10,655	11,201	9%
<b>TOTAL EXPENDITURES</b>	<b>\$ 108,293</b>	<b>\$ 116,338</b>	<b>\$ 114,243</b>	<b>\$ 119,591</b>	<b>\$ 112,522</b>	<b>\$ 129,443</b>	
<b>Percent of Budget</b>					<b>86.9%</b>		
<b>TRANSFERS</b>							
RFS Debt Service (To System Office)	\$ (8,323)	\$ (12,680)	\$ (10,435)	\$ (10,609)	\$ (10,655)	\$ (11,201)	
Other	(5,027)	(8,696)	(3,711)	1,673	1,099	238	
<b>NET TRANSFERS</b>	<b>\$ (5,027)</b>	<b>\$ (8,696)</b>	<b>\$ (3,711)</b>	<b>\$ 1,673</b>	<b>\$ 1,099</b>	<b>\$ 238</b>	
<b>NET INCREASE (DECREASE)</b>	<b>1,427</b>	<b>5,275</b>	<b>6,911</b>	<b>8,840</b>	<b>27,925</b>	<b>0</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 67,813</b>	<b>\$ 73,088</b>	<b>\$ 79,998</b>	<b>\$ 88,838</b>	<b>\$ 116,763</b>	<b>\$ 79,998</b>	





**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University**  
**FY 2020 Executive Budget Summary**  
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		% of Budget
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - May	Budget	
<b>PERCENT OF FISCAL YEAR 2020</b>					<b>75%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 1,631,284	\$ 1,690,191	\$ 1,754,358	\$ 1,825,333	\$ 1,875,068	\$ 1,899,179	
<i>Restatement: (prior year correction)</i>				(2,702)			
<b>REVENUES</b>							
State Appropriations	\$ 368,245	\$ 376,313	\$ 378,032	\$ 381,353	\$ 395,658	\$ 412,304	20%
Available University Fund	117,659	114,464	140,028	135,705	106,705	106,705	5%
Tuition and Fees	612,926	657,517	701,276	754,064	790,577	768,503	38%
Contracts and Grants	209,412	200,849	210,570	236,617	215,629	246,719	12%
Student Financial Assistance	81,877	85,085	87,707	94,115	66,113	76,020	4%
Gifts	139,912	89,777	141,334	158,151	66,877	137,979	7%
Sales and Services	356,638	336,833	374,422	382,054	240,623	342,440	17%
Investment Income	69,606	151,237	106,154	63,602	71,417	65,479	3%
Other Income	31,287	35,996	42,656	62,069	18,028	25,560	1%
Discounts	(116,770)	(126,650)	(130,900)	(145,898)	(101,143)	(134,857)	-7%
<b>TOTAL REVENUES</b>	<b>\$ 1,870,791</b>	<b>\$ 1,921,421</b>	<b>\$ 2,051,278</b>	<b>\$ 2,121,833</b>	<b>\$ 1,870,482</b>	<b>\$ 2,046,851</b>	
<b>Percent of Budget</b>					<b>91.4%</b>		
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 333,296	\$ 352,224	\$ 358,504	\$ 386,994	\$ 344,356	\$ 409,027	21%
Salaries - Non-Faculty	324,208	343,813	345,667	366,237	286,758	383,964	20%
Wages	88,080	105,972	104,076	103,158	76,636	89,738	5%
Benefits	171,409	186,737	187,534	200,476	146,692	192,522	10%
<b>Personnel Costs</b>	<b>916,993</b>	<b>988,747</b>	<b>995,780</b>	<b>1,056,865</b>	<b>854,442</b>	<b>1,075,251</b>	<b>55%</b>
Utilities	55,623	56,528	82,450	81,505	45,425	68,466	3%
Scholarships	214,593	227,714	241,876	261,617	320,892	234,586	12%
Discounts	(116,770)	(126,650)	(130,900)	(145,898)	(101,143)	(134,857)	-7%
Equipment (Capitalized)	45,615	42,251	50,372	64,504	40,870	33,114	2%
Operations and Maintenance (Net)	453,798	451,721	462,810	470,174	343,959	545,521	28%
Debt Service	46	30	29	29	0	0	0%
RFS Debt Transfers	129,041	129,107	140,085	170,233	139,082	144,033	7%
Debt Service	129,087	129,137	140,115	170,262	139,082	144,033	7%
<b>TOTAL EXPENDITURES</b>	<b>\$ 1,698,939</b>	<b>\$ 1,769,447</b>	<b>\$ 1,842,502</b>	<b>\$ 1,959,028</b>	<b>\$ 1,643,529</b>	<b>\$ 1,966,113</b>	
<b>Percent of Budget</b>					<b>83.6%</b>		
<b>TRANSFERS</b>							
Other	(112,945)	(87,807)	(137,801)	(110,367)	(57,402)	(4,029)	
<b>NET TRANSFERS</b>	<b>\$ (112,945)</b>	<b>\$ (87,807)</b>	<b>\$ (137,801)</b>	<b>\$ (110,367)</b>	<b>\$ (57,402)</b>	<b>\$ (4,029)</b>	
<b>NET INCREASE (DECREASE)</b>	<b>58,907</b>	<b>64,167</b>	<b>70,975</b>	<b>52,437</b>	<b>169,552</b>	<b>76,710</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 1,690,191</b>	<b>\$ 1,754,358</b>	<b>\$ 1,825,333</b>	<b>\$ 1,875,068</b>	<b>\$ 2,044,620</b>	<b>\$ 1,975,889</b>	





**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University at Galveston**  
**FY 2020 Executive Budget Summary**  
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - May	Budget	% of Budget
<b>PERCENT OF FISCAL YEAR 2020</b>					<b>75%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 45,011	\$ 50,331	\$ 53,737	\$ 58,144	\$ 60,813	\$ 56,400	
<i>Restatement: (prior year correction)</i>							
<b>REVENUES</b>							
State Appropriations	\$ 21,330	\$ 26,226	\$ 25,264	\$ 25,554	\$ 24,546	\$ 26,078	34%
Tuition and Fees	24,495	24,850	24,072	24,081	21,664	24,167	32%
Contracts and Grants	7,030	6,343	7,927	9,667	6,008	12,862	17%
Student Financial Assistance	2,891	2,869	2,637	2,762	1,847	2,111	3%
Gifts	599	1,687	911	1,035	274	1,750	2%
Sales and Services	11,433	12,236	11,540	10,958	7,124	9,302	12%
Investment Income	2,411	6,088	4,698	2,932	2,997	2,735	4%
Other Income	429	232	874	(60)	179	0	0%
Discounts	(3,629)	(4,020)	(3,775)	(3,823)	(2,138)	(2,851)	-4%
<b>TOTAL REVENUES</b>	<b>\$ 66,990</b>	<b>\$ 76,397</b>	<b>\$ 74,147</b>	<b>\$ 73,049</b>	<b>\$ 62,502</b>	<b>\$ 76,155</b>	
<b>Percent of Budget</b>					<b>82.1%</b>		
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 11,052	\$ 11,360	\$ 12,002	\$ 12,527	\$ 10,479	\$ 13,060	17%
Salaries - Non-Faculty	9,880	11,064	10,839	11,644	8,689	10,956	15%
Wages	1,924	2,357	2,121	2,057	1,134	1,118	1%
Benefits	5,919	6,458	6,205	6,876	4,770	6,557	9%
<b>Personnel Costs</b>	<b>28,775</b>	<b>31,239</b>	<b>31,168</b>	<b>33,104</b>	<b>25,071</b>	<b>31,691</b>	<b>42%</b>
Utilities	1,575	1,623	1,632	1,742	1,158	1,623	2%
Scholarships	5,572	6,446	6,083	6,117	6,762	6,164	8%
Discounts	(3,629)	(4,020)	(3,775)	(3,823)	(2,138)	(2,851)	-4%
Equipment (Capitalized)	817	2,808	471	202	630	194	0%
Operations and Maintenance (Net)	22,806	22,336	25,748	24,049	15,328	28,019	37%
Debt Service	2	1	0	0	0	0	\$ -
RFS Debt Transfers	5,923	10,662	10,683	10,920	10,693	10,693	\$ 0
Debt Service	5,924	10,663	10,683	10,920	10,693	10,693	\$ 0
<b>TOTAL EXPENDITURES</b>	<b>\$ 61,840</b>	<b>\$ 71,095</b>	<b>\$ 72,010</b>	<b>\$ 72,310</b>	<b>\$ 57,503</b>	<b>\$ 75,532</b>	
<b>Percent of Budget</b>					<b>76.1%</b>		
<b>TRANSFERS</b>							
Other	170	(1,896)	2,270	1,931	2,270	111	
<b>NET TRANSFERS</b>	<b>\$ 170</b>	<b>\$ (1,896)</b>	<b>\$ 2,270</b>	<b>\$ 1,931</b>	<b>\$ 2,270</b>	<b>\$ 111</b>	
<b>NET INCREASE (DECREASE)</b>	<b>5,320</b>	<b>3,406</b>	<b>4,407</b>	<b>2,669</b>	<b>7,269</b>	<b>734</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 50,331</b>	<b>\$ 53,737</b>	<b>\$ 58,144</b>	<b>\$ 60,813</b>	<b>\$ 68,082</b>	<b>\$ 57,134</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University Health Science Center**  
 FY 2020 Executive Budget Summary  
 (In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		% of Budget
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - May	Budget	
<b>PERCENT OF FISCAL YEAR 2020</b>	<b>75%</b>						
<b>BEGINNING CURRENT NET POSITION</b>	\$ 158,123	\$ 162,316	\$ 195,361	\$ 224,034	\$ 294,232	\$ 280,332	
<i>Restatement: (prior year correction)</i>				(250)			
<b>REVENUES</b>							
State Appropriations	\$ 150,831	\$ 161,928	\$ 159,494	\$ 161,455	\$ 161,464	\$ 165,903	48%
Tuition and Fees	37,719	40,400	41,220	43,129	45,081	40,929	12%
Contracts and Grants	71,180	53,730	55,010	56,006	43,452	52,313	15%
Student Financial Assistance	1,002	539	847	1,068	749	995	0%
Gifts	3,908	4,890	4,478	5,404	4,621	3,672	1%
Sales and Services	36,710	61,902	42,971	41,348	24,212	47,113	14%
Investment Income	8,326	15,727	12,750	10,747	8,453	7,450	2%
Other Income	7,129	4,520	8,108	10,149	3,129	3,311	1%
Discounts	(2,506)	(2,519)	(3,077)	(2,927)	(1,995)	(2,660)	-1%
<b>TOTAL REVENUES</b>	<b>\$ 314,300</b>	<b>\$ 341,116</b>	<b>\$ 321,801</b>	<b>\$ 355,380</b>	<b>\$ 318,218</b>	<b>\$ 348,027</b>	
<b>Percent of Budget</b>	<b>91.4%</b>						
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 54,809	\$ 61,199	\$ 63,265	\$ 70,037	\$ 56,805	\$ 79,595	23%
Salaries - Non-Faculty	69,766	72,002	68,147	70,316	54,067	72,638	21%
Wages	2,274	2,533	3,198	6,956	1,765	3,436	1%
Benefits	31,474	33,617	33,303	33,876	26,944	38,580	11%
<b>Personnel Costs</b>	<b>158,323</b>	<b>169,351</b>	<b>167,914</b>	<b>181,185</b>	<b>139,581</b>	<b>194,248</b>	<b>55%</b>
Utilities	7,190	5,665	8,699	7,749	4,271	8,579	2%
Scholarships	6,222	6,201	6,915	6,795	9,260	6,626	2%
Discounts	(2,506)	(2,519)	(3,077)	(2,927)	(1,995)	(2,660)	-1%
Equipment (Capitalized)	27,656	7,111	3,916	7,247	7,141	10,197	3%
Operations and Maintenance (Net)	105,231	109,679	97,749	95,138	76,249	114,050	32%
Debt Service	10	1	7	3	0	0	0%
RFS Debt Transfers	8,909	19,758	19,333	19,358	20,372	20,372	6%
Debt Service	8,919	19,759	19,341	19,361	20,372	20,372	6%
<b>TOTAL EXPENDITURES</b>	<b>\$ 311,036</b>	<b>\$ 315,247</b>	<b>\$ 301,456</b>	<b>\$ 314,549</b>	<b>\$ 254,879</b>	<b>\$ 351,413</b>	
<b>Percent of Budget</b>	<b>72.5%</b>						
<b>TRANSFERS</b>							
Other	929	7,176	8,328	29,617	29,746	13,188	
<b>NET TRANSFERS</b>	<b>\$ 929</b>	<b>\$ 7,176</b>	<b>\$ 8,328</b>	<b>\$ 29,617</b>	<b>\$ 29,746</b>	<b>\$ 13,188</b>	
<b>NET INCREASE (DECREASE)</b>	<b>4,193</b>	<b>33,045</b>	<b>28,673</b>	<b>70,448</b>	<b>93,085</b>	<b>9,802</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 162,316</b>	<b>\$ 195,361</b>	<b>\$ 224,034</b>	<b>\$ 294,232</b>	<b>\$ 387,316</b>	<b>\$ 290,134</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University - Central Texas**  
 FY 2020 Executive Budget Summary  
 (In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - May	Budget	% of Budget
<b>PERCENT OF FISCAL YEAR 2020</b>					<b>75%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 15,985	\$ 17,310	\$ 18,687	\$ 19,649	\$ 23,905	\$ 15,909	
<i>Restatement: (prior year correction)</i>							
<b>REVENUES</b>							
State Appropriations	\$ 17,376	\$ 19,444	\$ 18,121	\$ 18,595	\$ 18,858	\$ 19,521	48%
Tuition and Fees	13,047	14,783	13,064	14,554	14,973	15,845	39%
Contracts and Grants	303	716	609	569	169	283	1%
Student Financial Assistance	4,573	4,895	5,141	5,221	3,085	4,882	12%
Gifts	381	457	441	679	94	292	1%
Sales and Services	330	343	477	467	345	281	1%
Investment Income	512	1,209	968	734	636	464	1%
Other Income	63	125	35	105	37	25	0%
Discounts	(2,151)	(2,289)	(2,488)	(2,568)	(920)	(1,227)	-3%
<b>TOTAL REVENUES</b>	<b>\$ 34,434</b>	<b>\$ 39,683</b>	<b>\$ 36,374</b>	<b>\$ 38,362</b>	<b>\$ 37,283</b>	<b>\$ 40,367</b>	
<b>Percent of Budget</b>					<b>92.4%</b>		
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 8,579	\$ 9,264	\$ 8,691	\$ 8,450	\$ 7,075	\$ 8,656	21%
Salaries - Non-Faculty	7,600	7,754	7,674	8,157	6,281	8,798	22%
Wages	449	559	849	813	710	393	1%
Benefits	3,777	4,196	4,201	4,257	3,015	4,563	11%
<b>Personnel Costs</b>	<b>20,405</b>	<b>21,773</b>	<b>21,415</b>	<b>21,677</b>	<b>17,081</b>	<b>22,410</b>	<b>55%</b>
Utilities	439	392	348	386	270	568	1%
Scholarships	6,266	6,728	6,947	6,841	5,092	6,289	15%
Discounts	(2,151)	(2,289)	(2,488)	(2,568)	(920)	(1,227)	-3%
Equipment (Capitalized)	1,233	1,507	724	234	358	283	1%
Operations and Maintenance (Net)	6,184	7,661	6,602	5,060	5,292	7,767	19%
Debt Service	0	0	0	0	0	0	\$ -
RFS Debt Transfers	1,646	4,432	4,537	4,535	4,543	4,543	\$ 0
Debt Service	1,646	4,432	4,537	4,535	4,543	4,543	\$ 0
<b>TOTAL EXPENDITURES</b>	<b>\$ 34,023</b>	<b>\$ 40,203</b>	<b>\$ 38,085</b>	<b>\$ 36,165</b>	<b>\$ 31,716</b>	<b>\$ 40,633</b>	
<b>Percent of Budget</b>					<b>78.1%</b>		
<b>TRANSFERS</b>							
Other	914	1,897	2,673	2,060	2,091	2,061	
<b>NET TRANSFERS</b>	<b>\$ 914</b>	<b>\$ 1,897</b>	<b>\$ 2,673</b>	<b>\$ 2,060</b>	<b>\$ 2,091</b>	<b>\$ 2,061</b>	
<b>NET INCREASE (DECREASE)</b>	<b>1,325</b>	<b>1,376</b>	<b>962</b>	<b>4,256</b>	<b>7,658</b>	<b>1,794</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 17,310</b>	<b>\$ 18,687</b>	<b>\$ 19,649</b>	<b>\$ 23,905</b>	<b>\$ 31,563</b>	<b>\$ 17,704</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University - Commerce**  
**FY 2020 Executive Budget Summary**  
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - May	Budget	% of Budget
<b>PERCENT OF FISCAL YEAR 2020</b>					<b>75%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 105,881	\$ 113,801	\$ 120,302	\$ 127,144	\$ 129,009	\$ 127,144	
<i>Restatement: (prior year correction)</i>							
<b>REVENUES</b>							
State Appropriations	\$ 48,926	\$ 53,819	\$ 52,614	\$ 52,812	\$ 50,506	\$ 53,504	29%
Federal Appropriations	21	0	0	0	962	0	0%
Higher Education Fund	7,191	10,786	10,786	10,786	10,786	10,786	6%
Tuition and Fees	86,888	88,253	86,606	83,542	97,530	88,596	47%
Contracts and Grants	4,050	4,707	3,414	4,051	2,923	4,717	3%
Student Financial Assistance	23,369	25,482	26,309	26,533	17,605	25,376	14%
Gifts	1,830	1,642	1,837	2,626	1,605	1,695	1%
Sales and Services	25,366	26,613	25,573	27,032	21,542	22,185	12%
Investment Income	5,361	12,060	8,288	7,293	5,713	3,142	2%
Other Income	1,886	1,946	1,570	1,763	2,362	350	0%
Discounts	(20,529)	(23,660)	(22,460)	(22,468)	(16,983)	(22,644)	-12%
<b>TOTAL REVENUES</b>	<b>\$ 184,358</b>	<b>\$ 201,648</b>	<b>\$ 194,538</b>	<b>\$ 193,970</b>	<b>\$ 194,551</b>	<b>\$ 187,708</b>	
<b>Percent of Budget</b>					<b>103.6%</b>		
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 33,650	\$ 36,056	\$ 36,200	\$ 37,622	\$ 33,805	\$ 37,923	20%
Salaries - Non-Faculty	28,891	30,377	30,018	30,753	23,604	31,660	17%
Wages	5,072	5,818	5,333	4,835	2,998	5,204	3%
Benefits	19,229	20,949	21,077	21,414	15,106	22,208	12%
<b>Personnel Costs</b>	<b>86,842</b>	<b>93,200</b>	<b>92,629</b>	<b>94,624</b>	<b>75,513</b>	<b>96,995</b>	<b>52%</b>
Utilities	3,820	4,055	3,396	2,961	1,523	4,754	3%
Scholarships	41,221	42,756	37,792	39,716	30,487	41,911	23%
Discounts	(20,529)	(23,660)	(22,460)	(22,468)	(16,983)	(22,644)	-12%
Equipment (Capitalized)	1,210	1,628	1,586	1,212	882	3,993	2%
Operations and Maintenance (Net)	53,240	53,260	53,089	51,564	39,265	47,683	26%
Debt Service	0	0	0	0	0	0	\$ -
RFS Debt Transfers	8,280	13,497	13,059	13,064	12,958	12,958	\$ 0
Debt Service	8,280	13,497	13,059	13,064	12,958	12,958	\$ 0
<b>TOTAL EXPENDITURES</b>	<b>\$ 174,083</b>	<b>\$ 184,737</b>	<b>\$ 179,092</b>	<b>\$ 180,674</b>	<b>\$ 143,646</b>	<b>\$ 185,652</b>	
<b>Percent of Budget</b>					<b>77.4%</b>		
<b>TRANSFERS</b>							
Other	(2,354)	(10,410)	(8,604)	(11,430)	(7,769)	(2,056)	
<b>NET TRANSFERS</b>	<b>\$ (2,354)</b>	<b>\$ (10,410)</b>	<b>\$ (8,604)</b>	<b>\$ (11,430)</b>	<b>\$ (7,769)</b>	<b>\$ (2,056)</b>	
<b>NET INCREASE (DECREASE)</b>	<b>7,920</b>	<b>6,501</b>	<b>6,843</b>	<b>1,865</b>	<b>43,136</b>	<b>(0)</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 113,801</b>	<b>\$ 120,302</b>	<b>\$ 127,145</b>	<b>\$ 129,009</b>	<b>\$ 172,145</b>	<b>\$ 127,144</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University - Corpus Christi**  
**FY 2020 Executive Budget Summary**  
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - May	Budget	% of Budget
<b>PERCENT OF FISCAL YEAR 2020</b>	<b>75%</b>						
<b>BEGINNING CURRENT NET POSITION</b>	\$ 71,238	\$ 77,979	\$ 104,373	\$ 128,581	\$ 127,789	\$ 128,581	
<i>Restatement: (prior year correction)</i>							
<b>REVENUES</b>							
State Appropriations	\$ 57,334	\$ 61,733	\$ 58,179	\$ 58,232	\$ 60,350	\$ 61,718	26%
Higher Education Fund	7,424	11,136	11,136	11,136	11,136	11,136	5%
Tuition and Fees	90,629	97,337	101,771	103,674	97,884	104,255	44%
Contracts and Grants	21,032	26,323	28,681	27,543	19,605	29,126	12%
Student Financial Assistance	24,748	26,919	30,042	30,911	19,998	32,406	14%
Gifts	6,493	6,569	6,822	6,762	4,476	7,226	3%
Sales and Services	10,781	11,019	10,065	10,056	5,664	8,498	4%
Investment Income	4,058	9,785	7,897	6,073	6,757	3,604	2%
Other Income	1,742	1,280	1,137	1,429	565	1,277	1%
Discounts	(18,009)	(20,347)	(20,574)	(24,510)	(15,255)	(20,340)	-9%
<b>TOTAL REVENUES</b>	<b>\$ 206,232</b>	<b>\$ 231,755</b>	<b>\$ 235,157</b>	<b>\$ 231,305</b>	<b>\$ 211,181</b>	<b>\$ 238,907</b>	
Percent of Budget	<b>88.4%</b>						
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 38,459	\$ 39,024	\$ 39,967	\$ 44,000	\$ 38,039	\$ 45,934	19%
Salaries - Non-Faculty	40,275	42,055	43,247	46,291	36,799	48,907	20%
Wages	7,790	7,895	8,020	7,576	4,920	6,731	3%
Benefits	22,173	23,797	24,519	25,502	19,817	27,586	12%
<b>Personnel Costs</b>	<b>108,698</b>	<b>112,770</b>	<b>115,753</b>	<b>123,369</b>	<b>99,575</b>	<b>129,157</b>	<b>54%</b>
Utilities	4,336	4,788	4,651	4,504	2,618	5,678	2%
Scholarships	37,121	39,804	41,848	45,726	36,913	45,914	19%
Discounts	(18,009)	(20,347)	(20,574)	(24,510)	(15,255)	(20,340)	-8%
Equipment (Capitalized)	4,535	4,665	4,208	5,299	5,547	5,963	2%
Operations and Maintenance (Net)	42,815	44,827	45,700	52,616	39,970	52,805	22%
Debt Service	0	0	63	92	7	0	0%
RFS Debt Transfers	14,044	18,070	17,095	17,395	20,173	20,173	8%
Debt Service	14,044	18,070	17,158	17,486	20,180	20,173	8%
<b>TOTAL EXPENDITURES</b>	<b>\$ 193,540</b>	<b>\$ 204,575</b>	<b>\$ 208,744</b>	<b>\$ 224,491</b>	<b>\$ 189,548</b>	<b>\$ 239,350</b>	
Percent of Budget	<b>79.2%</b>						
<b>TRANSFERS</b>							
Other	(5,950)	(786)	(2,205)	(7,605)	(8,355)	442	
<b>NET TRANSFERS</b>	<b>\$ (5,950)</b>	<b>\$ (786)</b>	<b>\$ (2,205)</b>	<b>\$ (7,605)</b>	<b>\$ (8,355)</b>	<b>\$ 442</b>	
<b>NET INCREASE (DECREASE)</b>	<b>6,741</b>	<b>26,393</b>	<b>24,208</b>	<b>(792)</b>	<b>13,278</b>	<b>0</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 77,979</b>	<b>\$ 104,373</b>	<b>\$ 128,581</b>	<b>\$ 127,789</b>	<b>\$ 141,068</b>	<b>\$ 128,581</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University - Kingsville**  
**FY 2020 Executive Budget Summary**  
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - May	Budget	% of Budget
<b>PERCENT OF FISCAL YEAR 2020</b>					<b>75%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 71,480	\$ 84,564	\$ 88,486	\$ 88,886	\$ 94,690	\$ 87,047	
<i>Restatement: (prior year correction)</i>							
<b>REVENUES</b>							
State Appropriations	\$ 46,860	\$ 51,504	\$ 48,283	\$ 48,123	\$ 47,355	\$ 48,464	28%
Higher Education Fund	5,977	8,966	8,966	8,966	8,966	8,966	5%
Tuition and Fees	70,065	66,835	60,018	61,329	57,321	62,380	36%
Contracts and Grants	14,020	13,432	12,987	13,825	11,153	14,615	8%
Student Financial Assistance	25,877	22,467	23,883	23,612	16,182	25,618	15%
Gifts	5,243	5,489	7,186	6,525	3,929	6,048	3%
Sales and Services	25,218	23,001	21,473	21,846	16,623	20,415	12%
Investment Income	3,863	8,145	5,697	4,340	4,356	3,716	2%
Other Income	758	695	773	1,104	1,267	1,024	1%
Discounts	(15,593)	(18,531)	(19,127)	(17,982)	(12,125)	(16,167)	-9%
<b>TOTAL REVENUES</b>	<b>\$ 182,288</b>	<b>\$ 182,003</b>	<b>\$ 170,138</b>	<b>\$ 171,687</b>	<b>\$ 155,027</b>	<b>\$ 175,078</b>	
<b>Percent of Budget</b>					<b>88.5%</b>		
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 31,207	\$ 32,888	\$ 32,357	\$ 31,372	\$ 27,035	\$ 30,900	19%
Salaries - Non-Faculty	29,601	30,837	31,449	31,018	24,295	31,620	19%
Wages	6,483	6,244	5,471	5,651	3,364	5,405	3%
Benefits	18,318	19,942	19,793	19,327	15,053	19,375	12%
<b>Personnel Costs</b>	<b>85,609</b>	<b>89,910</b>	<b>89,071</b>	<b>87,368</b>	<b>69,747</b>	<b>87,300</b>	<b>53%</b>
Utilities	4,797	4,566	4,147	4,037	3,129	3,973	2%
Scholarships	28,729	33,500	33,484	30,693	25,291	34,003	21%
Discounts	(15,593)	(18,531)	(19,127)	(17,982)	(12,125)	(16,167)	-10%
Equipment (Capitalized)	2,753	1,363	1,994	1,221	1,391	673	0%
Operations and Maintenance (Net)	47,834	46,308	42,490	40,695	30,065	39,662	24%
Debt Service	0	0	0	0	0	0	\$ -
RFS Debt Transfers	9,585	13,558	13,677	14,060	14,227	14,227	9%
Debt Service	9,585	13,558	13,677	14,060	14,227	14,227	9%
<b>TOTAL EXPENDITURES</b>	<b>\$ 163,714</b>	<b>\$ 170,673</b>	<b>\$ 165,736</b>	<b>\$ 160,092</b>	<b>\$ 131,726</b>	<b>\$ 163,671</b>	
<b>Percent of Budget</b>					<b>80.5%</b>		
<b>TRANSFERS</b>							
Other	(5,490)	(7,407)	(4,002)	(5,791)	(4,460)	(3,471)	
<b>NET TRANSFERS</b>	<b>\$ (5,490)</b>	<b>\$ (7,407)</b>	<b>\$ (4,002)</b>	<b>\$ (5,791)</b>	<b>\$ (4,460)</b>	<b>\$ (3,471)</b>	
<b>NET INCREASE (DECREASE)</b>	<b>13,085</b>	<b>3,922</b>	<b>400</b>	<b>5,804</b>	<b>18,842</b>	<b>7,937</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 84,564</b>	<b>\$ 88,486</b>	<b>\$ 88,886</b>	<b>\$ 94,690</b>	<b>\$ 113,532</b>	<b>\$ 94,984</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University - San Antonio**  
**FY 2020 Executive Budget Summary**  
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		% of Budget	
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - May	Budget		
<b>PERCENT OF FISCAL YEAR 2020</b>	<b>75%</b>							
<b>BEGINNING CURRENT NET POSITION</b>	\$ 20,548	\$ 31,116	\$ 36,197	45,618	\$ 44,283	\$ 43,363		
<i>Restatement: (prior year correction)</i>								
<b>REVENUES</b>								
State Appropriations	\$ 28,790	\$ 33,967	\$ 32,418	\$ 32,686	\$ 35,396	\$ 37,204	40%	
Tuition and Fees	24,817	32,012	39,058	40,315	42,755	45,210	48%	
Contracts and Grants	4,681	424	514	478	456	939	1%	
Student Financial Assistance	3,572	12,552	15,528	17,259	12,713	14,443	15%	
Gifts	388	830	1,749	2,151	1,300	976	1%	
Sales and Services	623	671	903	1,071	1,098	1,165	1%	
Investment Income	774	2,412	2,211	2,128	2,002	1,080	1%	
Other Income	135	88	133	234	192	234	0%	
Discounts	(3,245)	(5,868)	(7,157)	(10,015)	(5,643)	(7,524)	-8%	
<b>TOTAL REVENUES</b>	<b>\$ 60,533</b>	<b>\$ 77,088</b>	<b>\$ 85,358</b>	<b>\$ 86,307</b>	<b>\$ 90,269</b>	<b>\$ 93,727</b>		
<b>Percent of Budget</b>	<b>96.3%</b>							
<b>EXPENDITURES</b>								
Salaries - Faculty	\$ 10,338	\$ 12,737	\$ 15,332	\$ 17,418	\$ 16,463	\$ 18,894	20%	
Salaries - Non-Faculty	12,058	13,080	14,677	17,414	14,092	21,249	22%	
Wages	1,214	1,803	2,113	2,790	1,958	2,477	3%	
Benefits	5,535	6,675	7,479	8,836	6,874	9,252	10%	
<b>Personnel Costs</b>	<b>29,146</b>	<b>34,295</b>	<b>39,600</b>	<b>46,459</b>	<b>39,387</b>	<b>51,872</b>	<b>54%</b>	
Utilities	667	831	894	1,065	659	1,343	1%	
Scholarships	8,876	14,638	17,000	20,757	15,295	17,304	18%	
Discounts	(3,245)	(5,868)	(7,157)	(10,015)	(5,643)	(7,524)	-8%	
Equipment (Capitalized)	78	2,239	185	1,543	206	185	0%	
Operations and Maintenance (Net)	13,731	15,846	17,775	19,886	17,335	24,082	25%	
Debt Service	0	3	0	0	0	0	0%	
RFS Debt Transfers	2,635	7,508	7,701	7,950	8,695	8,849	9%	
Debt Service	2,635	7,512	7,701	7,950	8,695	8,849	9%	
<b>TOTAL EXPENDITURES</b>	<b>\$ 51,888</b>	<b>\$ 69,493</b>	<b>\$ 75,997</b>	<b>\$ 87,645</b>	<b>\$ 75,934</b>	<b>\$ 96,111</b>		
<b>Percent of Budget</b>	<b>79.0%</b>							
<b>TRANSFERS</b>								
Other	1,924	(2,514)	60	4	(878)	15		
<b>NET TRANSFERS</b>	<b>\$ 1,924</b>	<b>\$ (2,514)</b>	<b>\$ 60</b>	<b>\$ 4</b>	<b>\$ (878)</b>	<b>\$ 15</b>		
<b>NET INCREASE (DECREASE)</b>	<b>10,568</b>	<b>5,081</b>	<b>9,420</b>	<b>(1,335)</b>	<b>13,457</b>	<b>(2,369)</b>		
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 31,116</b>	<b>\$ 36,197</b>	<b>\$ 45,617</b>	<b>\$ 44,283</b>	<b>\$ 57,740</b>	<b>\$ 40,994</b>		





**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University - Texarkana**  
**FY 2020 Executive Budget Summary**  
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - May	Budget	% of Budget
<b>PERCENT OF FISCAL YEAR 2020</b>	<b>75%</b>						
<b>BEGINNING CURRENT NET POSITION</b>	\$ 27,743	\$ 24,634	\$ 30,972	\$ 20,929	\$ 20,663	\$ 20,772	
<i>Restatement: (prior year correction)</i>							
<b>REVENUES</b>							
State Appropriations	\$ 21,634	\$ 23,148	\$ 23,205	\$ 23,417	\$ 25,169	\$ 26,294	54%
Higher Education Fund	1,216	1,824	1,824	1,824	1,824	1,824	4%
Tuition and Fees	10,848	12,462	13,389	14,142	13,979	14,182	29%
Contracts and Grants	1,224	1,335	491	614	768	961	2%
Student Financial Assistance	3,519	3,734	5,366	5,779	3,819	5,488	11%
Gifts	636	833	562	333	105	957	2%
Sales and Services	1,528	1,782	1,993	2,159	2,337	1,509	3%
Investment Income	587	2,699	2,417	1,048	1,115	457	1%
Other Income	22	15	384	68	37	0	0%
Discounts	(3,100)	(2,883)	(3,399)	(3,536)	(2,457)	(3,276)	-7%
<b>TOTAL REVENUES</b>	<b>\$ 38,113</b>	<b>\$ 44,949</b>	<b>\$ 46,232</b>	<b>\$ 45,849</b>	<b>\$ 46,695</b>	<b>\$ 48,395</b>	
<b>Percent of Budget</b>	<b>96.5%</b>						
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 7,067	\$ 7,250	\$ 7,470	\$ 8,191	\$ 7,115	\$ 8,761	18%
Salaries - Non-Faculty	7,087	7,676	8,158	8,602	6,870	9,481	19%
Wages	821	1,302	1,430	1,069	818	269	1%
Benefits	4,586	4,722	4,807	5,167	3,598	5,749	12%
<b>Personnel Costs</b>	<b>19,561</b>	<b>20,950</b>	<b>21,865</b>	<b>23,029</b>	<b>18,402</b>	<b>24,259</b>	<b>50%</b>
Utilities	503	486	549	693	458	1,180	2%
Scholarships	5,720	5,712	6,564	7,042	5,445	6,956	14%
Discounts	(3,100)	(2,883)	(3,399)	(3,536)	(2,457)	(3,276)	-7%
Equipment (Capitalized)	410	178	13,319	1,394	756	1,718	4%
Operations and Maintenance (Net)	8,124	8,235	7,992	8,848	6,994	9,441	19%
Debt Service	0	0	0	213	0	0	0%
RFS Debt Transfers	6,903	9,479	9,575	8,808	8,613	8,613	18%
Debt Service	6,903	9,479	9,575	9,021	8,613	8,613	18%
<b>TOTAL EXPENDITURES</b>	<b>\$ 38,122</b>	<b>\$ 42,157</b>	<b>\$ 56,466</b>	<b>\$ 46,491</b>	<b>\$ 38,210</b>	<b>\$ 48,891</b>	
<b>Percent of Budget</b>	<b>78.2%</b>						
<b>TRANSFERS</b>							
Other	(3,101)	3,547	191	376	(1,334)	100	
<b>NET TRANSFERS</b>	<b>\$ (3,101)</b>	<b>\$ 3,547</b>	<b>\$ 191</b>	<b>\$ 376</b>	<b>\$ (1,334)</b>	<b>\$ 100</b>	
<b>NET INCREASE (DECREASE)</b>	<b>(3,109)</b>	<b>6,338</b>	<b>(10,043)</b>	<b>(266)</b>	<b>7,151</b>	<b>(396)</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 24,634</b>	<b>\$ 30,972</b>	<b>\$ 20,929</b>	<b>\$ 20,663</b>	<b>\$ 27,814</b>	<b>\$ 20,375</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**West Texas A&M University**  
**FY 2020 Executive Budget Summary**  
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - May	Budget	% of Budget
<b>PERCENT OF FISCAL YEAR 2020</b>					<b>75%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 64,005	\$ 65,784	\$ 77,760	\$ 101,097	\$ 103,769	\$ 101,097	
<i>Restatement: (prior year correction)</i>							
<b>REVENUES</b>							
State Appropriations	\$ 39,683	\$ 39,249	\$ 41,449	\$ 41,721	\$ 41,092	\$ 43,970	27%
Federal Appropriations	14	15	15	15	16	0	0%
Higher Education Fund	4,776	7,164	7,164	7,164	7,164	7,164	4%
Tuition and Fees	64,815	68,521	71,426	73,711	76,402	75,082	45%
Contracts and Grants	4,676	4,970	4,987	4,877	7,310	9,317	6%
Student Financial Assistance	15,737	16,791	18,280	20,540	13,941	16,958	10%
Gifts	4,957	7,805	12,157	6,247	2,514	5,675	3%
Sales and Services	30,514	29,623	28,208	28,773	23,504	25,393	15%
Investment Income	3,041	7,412	6,722	3,372	3,159	1,472	1%
Other Income	749	786	5,973	3,046	847	256	0%
Discounts	(13,696)	(17,056)	(18,815)	(17,608)	(14,586)	(19,448)	-12%
<b>TOTAL REVENUES</b>	<b>\$ 155,266</b>	<b>\$ 165,281</b>	<b>\$ 177,567</b>	<b>\$ 171,859</b>	<b>\$ 161,361</b>	<b>\$ 165,838</b>	
<b>Percent of Budget</b>					<b>97.3%</b>		
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 25,413	\$ 29,276	\$ 31,029	\$ 31,479	\$ 28,222	\$ 28,777	17%
Salaries - Non-Faculty	24,143	24,888	25,124	25,722	20,306	29,240	18%
Wages	4,720	2,226	1,918	1,873	1,269	4,042	2%
Benefits	17,122	16,811	17,728	18,569	14,367	17,745	11%
<b>Personnel Costs</b>	<b>71,398</b>	<b>73,200</b>	<b>75,798</b>	<b>77,643</b>	<b>64,164</b>	<b>79,804</b>	<b>48%</b>
Utilities	3,269	3,735	3,927	3,192	1,901	4,404	3%
Scholarships	25,705	29,817	32,269	31,695	16,890	28,917	17%
Discounts	(13,696)	(17,056)	(18,815)	(17,608)	(14,586)	(19,448)	-12%
Equipment (Capitalized)	2,549	1,687	1,683	1,779	1,350	7,172	4%
Operations and Maintenance (Net)	42,553	43,127	45,117	45,111	27,663	43,623	26%
Debt Service	0	0	0	0	0	0	0%
RFS Debt Transfers	11,125	18,750	14,997	23,138	15,472	21,621	13%
Debt Service	11,125	18,750	14,997	23,138	15,472	21,621	13%
<b>TOTAL EXPENDITURES</b>	<b>\$ 142,904</b>	<b>\$ 153,261</b>	<b>\$ 154,975</b>	<b>\$ 164,950</b>	<b>\$ 112,853</b>	<b>\$ 166,094</b>	
<b>Percent of Budget</b>					<b>67.9%</b>		
<b>TRANSFERS</b>							
Other	(10,583)	(45)	746	(4,237)	(105)	255	
<b>NET TRANSFERS</b>	<b>\$ (10,583)</b>	<b>\$ (45)</b>	<b>\$ 746</b>	<b>\$ (4,237)</b>	<b>\$ (105)</b>	<b>\$ 255</b>	
<b>NET INCREASE (DECREASE)</b>	<b>1,780</b>	<b>11,975</b>	<b>23,337</b>	<b>2,672</b>	<b>48,403</b>	<b>(0)</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 65,784</b>	<b>\$ 77,760</b>	<b>\$ 101,097</b>	<b>\$ 103,769</b>	<b>\$ 152,173</b>	<b>\$ 101,097</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M AgriLife Research**  
**FY 2020 Executive Budget Summary**  
**(In Thousands)**



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - May	Budget	% of Budget
<b>PERCENT OF FISCAL YEAR 2020</b>					<b>75%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 107,086	\$ 104,140	\$ 102,874	\$ 123,032	\$ 119,568	\$ 109,405	
<i>Restatement: (prior year correction)</i>							
<b>REVENUES</b>							
State Appropriations	\$ 69,674	\$ 70,442	\$ 68,550	\$ 68,883	\$ 69,365	\$ 70,456	35%
Federal Appropriations	9,157	9,082	9,074	9,758	9,721	9,613	5%
Contracts and Grants	84,466	87,682	89,088	92,874	75,764	90,197	44%
Gifts	2,134	873	1,674	1,322	1,028	2,032	1%
Sales and Services	27,128	27,539	27,033	27,041	17,770	25,131	12%
Investment Income	5,620	13,884	9,142	4,612	4,747	5,672	3%
Other Income	802	1,938	1,535	3,392	1,000	0	0%
<b>TOTAL REVENUES</b>	<b>\$ 198,980</b>	<b>\$ 211,260</b>	<b>\$ 206,095</b>	<b>\$ 207,751</b>	<b>\$ 179,263</b>	<b>\$ 203,102</b>	
<b>Percent of Budget</b>					<b>88.3%</b>		
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 21,805	\$ 23,423	\$ 22,760	\$ 22,320	\$ 14,985	\$ 23,530	12%
Salaries - Non-Faculty	57,222	61,790	60,620	60,817	46,752	62,997	31%
Wages	7,582	7,355	7,211	7,455	5,428	7,326	4%
Benefits	24,753	27,360	26,737	27,166	18,700	25,882	13%
<b>Personnel Costs</b>	<b>111,362</b>	<b>119,929</b>	<b>117,328</b>	<b>117,758</b>	<b>85,865</b>	<b>119,736</b>	<b>59%</b>
Utilities	4,885	4,098	5,270	4,720	2,716	5,415	3%
Scholarships	4,382	3,078	4,016	3,199	2,154	3,509	2%
Discounts	0	0	0	0	0	0	0%
Equipment (Capitalized)	11,771	9,302	10,606	10,576	5,969	4,340	2%
Operations and Maintenance (Net)	65,255	66,568	66,633	69,289	51,510	66,996	33%
Debt Service	7	17	12	2	0	0	0%
RFS Debt Transfers	1,378	1,367	1,313	1,427	1,806	1,806	1%
Debt Service	1,385	1,384	1,325	1,429	1,806	1,806	1%
<b>TOTAL EXPENDITURES</b>	<b>\$ 199,040</b>	<b>\$ 204,359</b>	<b>\$ 205,178</b>	<b>\$ 206,970</b>	<b>\$ 150,020</b>	<b>\$ 201,801</b>	
<b>Percent of Budget</b>					<b>74.3%</b>		
<b>TRANSFERS</b>							
Other	(2,885)	(8,167)	19,240	(4,245)	1,415	(527)	
<b>NET TRANSFERS</b>	<b>\$ (2,885)</b>	<b>\$ (8,167)</b>	<b>\$ 19,240</b>	<b>\$ (4,245)</b>	<b>\$ 1,415</b>	<b>\$ (527)</b>	
<b>NET INCREASE (DECREASE)</b>	<b>(2,945)</b>	<b>(1,266)</b>	<b>20,157</b>	<b>(3,464)</b>	<b>30,658</b>	<b>773</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 104,140</b>	<b>\$ 102,874</b>	<b>\$ 123,032</b>	<b>\$ 119,568</b>	<b>\$ 150,225</b>	<b>\$ 110,178</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M AgriLife Extension Service**  
**FY 2020 Executive Budget Summary**  
**(In Thousands)**



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - May	Budget	% of Budget
<b>PERCENT OF FISCAL YEAR 2020</b>					<b>75%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 39,434	\$ 41,915	\$ 43,089	\$ 51,406	\$ 53,323	\$ 48,751	
<i>Restatement: (prior year correction)</i>							
<b>REVENUES</b>							
State Appropriations	\$ 65,356	\$ 66,214	\$ 67,654	\$ 68,166	\$ 69,986	\$ 68,334	53%
Federal Appropriations	18,125	18,441	17,908	18,737	21,672	17,893	14%
Contracts and Grants	31,329	32,665	33,486	33,403	24,260	32,147	25%
Gifts	2,516	1,985	2,091	2,093	1,269	1,497	1%
Sales and Services	8,595	8,379	10,017	9,154	5,906	8,400	7%
Investment Income	1,115	2,653	1,762	1,455	1,401	594	0%
Other Income	517	749	753	620	327	139	0%
<b>TOTAL REVENUES</b>	<b>\$ 127,554</b>	<b>\$ 131,087</b>	<b>\$133,671</b>	<b>\$ 133,628</b>	<b>\$124,821</b>	<b>\$ 129,005</b>	
<b>Percent of Budget</b>						<b>96.8%</b>	
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 12,395	\$ 11,226	\$ 9,987	\$ 11,010	\$ 8,064	\$ 10,897	8%
Salaries - Non-Faculty	56,204	57,687	57,219	58,596	45,173	64,111	46%
Wages	2,605	2,411	2,668	3,137	1,886	2,064	1%
Benefits	29,939	31,083	30,832	30,930	21,900	33,696	24%
<b>Personnel Costs</b>	<b>101,143</b>	<b>102,408</b>	<b>100,705</b>	<b>103,674</b>	<b>77,023</b>	<b>110,768</b>	<b>80%</b>
Utilities	806	1,018	974	1,011	605	955	1%
Scholarships	110	178	258	230	144	87	0%
Equipment (Capitalized)	1,444	1,454	1,448	1,553	1,278	1,990	1%
Operations and Maintenance (Net)	22,188	22,813	23,116	25,072	16,312	24,138	17%
Debt Service	0	0	0	0	0	0	0%
RFS Debt Transfers	0	261	279	279	84	297	0%
Debt Service	0	261	279	279	84	297	0%
<b>TOTAL EXPENDITURES</b>	<b>\$ 125,691</b>	<b>\$ 128,132</b>	<b>\$126,781</b>	<b>\$ 131,819</b>	<b>\$ 95,445</b>	<b>\$ 138,236</b>	
<b>Percent of Budget</b>						<b>69.0%</b>	
<b>TRANSFERS</b>							
Other	618	(1,781)	1,427	109	(121)	4,650	
<b>NET TRANSFERS</b>	<b>\$ 618</b>	<b>\$ (1,781)</b>	<b>\$ 1,427</b>	<b>\$ 109</b>	<b>\$ (121)</b>	<b>\$ 4,650</b>	
<b>NET INCREASE (DECREASE)</b>	<b>2,482</b>	<b>1,173</b>	<b>8,317</b>	<b>1,917</b>	<b>29,255</b>	<b>(4,581)</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 41,915</b>	<b>\$ 43,089</b>	<b>\$ 51,406</b>	<b>\$ 53,323</b>	<b>\$ 82,578</b>	<b>\$ 44,170</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M Forest Service**  
**FY 2020 Executive Budget Summary**  
**(In Thousands)**



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - May	Budget	% of Budget
<b>PERCENT OF FISCAL YEAR 2020</b>					<b>75%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 112,804	\$ 100,319	\$ 95,477	\$ 39,503	\$ 72,472	\$ 96,825	
<i>Restatement: (prior year correction)</i>							
<b>REVENUES</b>							
State Appropriations	\$ 38,518	\$ 46,372	\$ 41,161	\$ 94,690	\$ 40,638	\$ 38,789	53%
Contracts and Grants	10,040	12,269	9,546	9,202	11,587	7,597	10%
Gifts	10	12	23	8	13	0	0%
Sales and Services	3,272	5,809	3,597	2,942	766	2,010	3%
Investment Income	666	1,303	874	261	542	409	1%
Other Income	18,908	18,743	23,168	23,210	108	24,769	34%
<b>TOTAL REVENUES</b>	<b>\$ 71,414</b>	<b>\$ 84,508</b>	<b>\$ 78,369</b>	<b>\$ 130,313</b>	<b>\$ 53,655</b>	<b>\$ 73,574</b>	
<b>Percent of Budget</b>			<b>106.4%</b>		<b>72.9%</b>		
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 161	\$ 45	\$ 30	\$ (1)	\$ 17	\$ -	0%
Salaries - Non-Faculty	21,105	21,798	22,047	22,313	16,270	23,750	32%
Wages	2,857	3,200	5,629	2,328	2,425	1,040	1%
Benefits	9,059	9,704	10,190	9,602	6,736	8,952	12%
<b>Personnel Costs</b>	<b>33,182</b>	<b>34,747</b>	<b>37,896</b>	<b>34,242</b>	<b>25,447</b>	<b>33,741</b>	<b>46%</b>
Utilities	280	295	335	347	224	326	0%
Equipment (Capitalized)	6,649	8,409	2,520	2,890	3,348	4,616	6%
Operations and Maintenance (Net)	43,465	45,342	91,925	60,055	32,307	35,020	48%
Debt Service	0	0	0	0	0	0	0%
RFS Debt Transfers	0	0	0	0	0	0	0%
<b>TOTAL EXPENDITURES</b>	<b>\$ 83,576</b>	<b>\$ 88,793</b>	<b>\$ 132,676</b>	<b>\$ 97,534</b>	<b>\$ 61,327</b>	<b>\$ 73,703</b>	
<b>Percent of Budget</b>					<b>83.2%</b>		
<b>TRANSFERS</b>							
Other	(323)	(557)	(1,667)	191	407	139	
<b>NET TRANSFERS</b>	<b>\$ (323)</b>	<b>\$ (557)</b>	<b>\$ (1,667)</b>	<b>\$ 191</b>	<b>\$ 407</b>	<b>\$ 139</b>	
<b>NET INCREASE (DECREASE)</b>	<b>(12,485)</b>	<b>(4,842)</b>	<b>(55,974)</b>	<b>32,969</b>	<b>(7,265)</b>	<b>10</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 100,319</b>	<b>\$ 95,477</b>	<b>\$ 39,503</b>	<b>\$ 72,472</b>	<b>\$ 65,207</b>	<b>\$ 96,834</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M Engineering Experiment Station**  
**FY 2020 Executive Budget Summary**  
**(In Thousands)**



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		% of Budget
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - May	Budget	
<b>PERCENT OF FISCAL YEAR 2020</b>					<b>75%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 84,099	\$ 64,968	\$ 51,511	\$ 39,158	\$ 40,971	\$ 39,158	
<i>Restatement: (prior year correction)</i>							
<b>REVENUES</b>							
State Appropriations	\$ 21,564	\$ 26,661	\$ 27,177	\$ 27,025	\$ 76,992	\$ 28,255	17%
Contracts and Grants	95,350	93,464	105,102	109,594	96,270	121,151	72%
Gifts	1,398	1,885	1,992	1,781	905	1,800	1%
Sales and Services	9,003	9,265	11,307	15,553	8,105	13,000	8%
Investment Income	3,551	6,681	3,717	1,674	2,200	3,787	2%
Other Income	129	361	604	451	386	300	0%
<b>TOTAL REVENUES</b>	<b>\$ 130,994</b>	<b>\$ 138,318</b>	<b>\$ 149,899</b>	<b>\$ 155,954</b>	<b>\$ 184,824</b>	<b>\$ 168,293</b>	
<b>Percent of Budget</b>	<b>109.8%</b>						
<b>EXPENDITURES</b>							
Salaries - Faculty (Equivalent)	\$ 18,971	\$ 19,431	\$ 18,343	\$ 16,063	\$ 9,239	\$ 21,648	13%
Salaries - Non-Faculty	41,695	41,023	47,323	51,077	40,223	49,720	29%
Wages	3,786	3,766	4,185	4,397	2,670	3,638	2%
Benefits	11,817	12,554	13,724	13,618	9,931	14,922	9%
<b>Personnel Costs</b>	<b>76,269</b>	<b>76,774</b>	<b>83,576</b>	<b>85,155</b>	<b>62,063</b>	<b>89,927</b>	<b>52%</b>
Utilities	3,237	2,603	2,892	3,243	1,840	3,116	2%
Scholarships	8,660	8,972	9,246	9,535	10,986	8,473	5%
Equipment (Capitalized)	8,232	6,751	5,006	9,078	4,801	11,680	7%
Operations and Maintenance (Net)	51,452	48,094	51,541	51,418	40,191	52,886	31%
Debt Service	0	0	0	0	0	0	0%
RFS Debt Transfers	357	5,058	4,800	5,014	6,359	6,367	4%
Debt Service	357	5,058	4,800	5,014	6,359	6,367	4%
<b>TOTAL EXPENDITURES</b>	<b>\$ 148,206</b>	<b>\$ 148,252</b>	<b>\$ 157,060</b>	<b>\$ 163,443</b>	<b>\$ 126,240</b>	<b>\$ 172,449</b>	
<b>Percent of Budget</b>	<b>73.2%</b>						
<b>TRANSFERS</b>							
Other	(1,919)	(3,523)	(5,191)	9,301	4,176	4,156	
<b>NET TRANSFERS</b>	<b>\$ (1,919)</b>	<b>\$ (3,523)</b>	<b>\$ (5,191)</b>	<b>\$ 9,301</b>	<b>\$ 4,176</b>	<b>\$ 4,156</b>	
<b>NET INCREASE (DECREASE)</b>	<b>(19,131)</b>	<b>(13,457)</b>	<b>(12,352)</b>	<b>1,812</b>	<b>62,760</b>	<b>0</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 64,968</b>	<b>\$ 51,511</b>	<b>\$ 39,158</b>	<b>\$ 40,971</b>	<b>\$ 103,730</b>	<b>\$ 39,158</b>	

THE TEXAS A&M UNIVERSITY SYSTEM  
Texas A&M Transportation Institute  
FY 2020 Executive Budget Summary  
(In Thousands)

	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - May	Budget	% of Budget
<b>PERCENT OF FISCAL YEAR 2020</b>					<b>75%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 21,657	\$ 20,759	\$ 18,316	\$ 16,022	\$ 17,333	\$ 17,855	
<i>Restatement: (prior year correction)</i>							
<b>REVENUES</b>							
State Appropriations	\$ 11,068	\$ 11,228	\$ 9,244	\$ 9,337	\$ 9,333	\$ 9,894	13%
Contracts and Grants	59,613	56,366	60,321	61,861	47,511	60,501	80%
Gifts	340	224	168	190	179	225	0%
Sales and Services	3,588	3,393	3,385	4,917	2,840	4,839	6%
Investment Income	455	1,062	616	383	617	520	1%
Other Income	149	557	135	414	93	0	0%
<b>TOTAL REVENUES</b>	<b>\$ 75,210</b>	<b>\$ 72,680</b>	<b>\$ 73,853</b>	<b>\$ 77,088</b>	<b>\$ 60,539</b>	<b>\$ 75,979</b>	
<b>Percent of Budget</b>					<b>79.7%</b>		
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 18,940	\$ 19,384	\$ 18,259	\$ 17,982	\$ 13,372	\$ 17,660	24%
Salaries - Non-Faculty	16,107	16,880	18,195	18,922	14,563	18,824	26%
Wages	2,091	1,816	1,815	1,737	1,115	1,319	2%
Benefits	8,974	9,540	9,612	9,782	7,210	8,790	12%
<b>Personnel Costs</b>	<b>46,112</b>	<b>47,621</b>	<b>47,880</b>	<b>48,422</b>	<b>36,260</b>	<b>46,593</b>	<b>64%</b>
Utilities	671	664	648	918	409	800	1%
Scholarships	407	391	214	204	308	280	0%
Equipment (Capitalized)	4,993	2,365	949	785	95	1,612	2%
Operations and Maintenance (Net)	23,360	23,554	25,991	24,946	17,561	23,241	32%
Debt Service	0	0	0	0	0	0	0%
RFS Debt Transfers	478	440	448	460	714	715	1%
Debt Service	478	440	448	460	714	715	1%
<b>TOTAL EXPENDITURES</b>	<b>\$ 76,021</b>	<b>\$ 75,035</b>	<b>\$ 76,130</b>	<b>\$ 75,736</b>	<b>\$ 55,346</b>	<b>\$ 73,241</b>	
<b>Percent of Budget</b>					<b>75.6%</b>		
<b>TRANSFERS</b>							
Other	(86)	(88)	(17)	(42)	82	133	
<b>NET TRANSFERS</b>	<b>\$ (86)</b>	<b>\$ (88)</b>	<b>\$ (17)</b>	<b>\$ (42)</b>	<b>\$ 82</b>	<b>\$ 133</b>	
<b>NET INCREASE (DECREASE)</b>	<b>(898)</b>	<b>(2,443)</b>	<b>(2,294)</b>	<b>1,311</b>	<b>5,275</b>	<b>2,871</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 20,759</b>	<b>\$ 18,316</b>	<b>\$ 16,022</b>	<b>\$ 17,333</b>	<b>\$ 22,608</b>	<b>\$ 20,726</b>	





**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M Engineering Extension Service**  
**FY 2020 Executive Budget Summary**  
**(In Thousands)**



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - May	Budget	% of Budget
<b>PERCENT OF FISCAL YEAR 2020</b>					<b>75%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 43,577	\$ 46,406	\$ 51,216	\$ 58,154	\$ 61,378	\$ 46,552	
<i>Restatement: (prior year correction)</i>							
<b>REVENUES</b>							
State Appropriations	\$ 8,934	\$ 8,813	\$ 9,767	\$ 10,306	\$ 9,854	\$ 10,224	10%
Tuition and Fees (Gross)	24,277	24,342	25,517	25,223	16,666	28,561	28%
Contracts and Grants	48,626	48,901	55,491	57,436	32,716	57,622	56%
Gifts	416	356	1,207	456	210	200	0%
Sales and Services	6,912	7,571	2,873	4,376	6,460	3,016	3%
Investment Income	1,708	3,895	2,673	2,491	3,108	2,454	2%
Other Income	167	122	119	129	96	121	0%
<b>TOTAL REVENUES</b>	<b>\$ 91,041</b>	<b>\$ 93,999</b>	<b>\$ 97,647</b>	<b>\$ 100,417</b>	<b>\$ 69,110</b>	<b>\$ 102,197</b>	
<b>Percent of Budget</b>					<b>67.6%</b>		
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 71	\$ 104	\$ (365)	\$ 402	\$ 11	\$ -	0%
Salaries - Non-Faculty	28,539	28,728	30,661	31,033	22,570	29,868	32%
Wages	8,549	8,161	8,967	8,660	5,055	7,461	8%
Benefits	9,794	10,107	10,678	11,310	7,603	10,022	11%
<b>Personnel Costs</b>	<b>46,953</b>	<b>47,100</b>	<b>49,940</b>	<b>51,406</b>	<b>35,239</b>	<b>47,351</b>	<b>51%</b>
Utilities	1,313	1,324	1,216	1,163	735	1,400	1%
Scholarships	0	17	2	68	231	0	0%
Equipment (Capitalized)	4,519	4,397	2,282	2,438	1,386	931	1%
Operations and Maintenance (Net)	33,861	34,830	35,711	39,824	25,886	41,417	44%
Debt Service	0	0	0	0	0	0	0%
RFS Debt Transfers	2,032	2,034	2,035	929	0	2,401	3%
Debt Service	2,032	2,034	2,035	929	0	2,401	3%
<b>TOTAL EXPENDITURES</b>	<b>\$ 88,678</b>	<b>\$ 89,702</b>	<b>\$ 91,186</b>	<b>\$ 95,828</b>	<b>\$ 63,477</b>	<b>\$ 93,500</b>	
<b>Percent of Budget</b>					<b>67.9%</b>		
<b>TRANSFERS</b>							
Other	466	513	558	(1,365)	0	(7,409)	
<b>NET TRANSFERS</b>	<b>\$ 466</b>	<b>\$ 513</b>	<b>\$ 558</b>	<b>\$ (1,365)</b>	<b>\$ -</b>	<b>\$ (7,409)</b>	
<b>NET INCREASE (DECREASE)</b>	<b>2,829</b>	<b>4,810</b>	<b>7,018</b>	<b>3,224</b>	<b>5,633</b>	<b>1,288</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 46,406</b>	<b>\$ 51,216</b>	<b>\$ 58,234</b>	<b>\$ 61,378</b>	<b>\$ 67,010</b>	<b>\$ 47,840</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
Texas Division of Emergency Management  
FY 2020 Executive Budget Summary



	FY 2020		
	Actuals YTD - May	Budget	% of Budget
<b>PERCENT OF FISCAL YEAR 2020</b>	<b>75%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ -	\$ -	
<i>Restatement: (prior year correction)</i>			
<b>REVENUES</b>			
State Appropriations	\$ 28,440	\$ 26,174	2%
Contracts and Grants	593,207	1,419,575	98%
Sales and Services	16	0	
Other Income	7,497	327	0%
<b>TOTAL REVENUES</b>	<b>\$ 629,120</b>	<b>\$ 1,446,076</b>	
<b>Percent of Budget</b>	<b>43.5%</b>		
<b>EXPENDITURES</b>			
Salaries - Faculty	\$ -	\$ -	
Salaries - Non-Faculty	13,670	20,704	1%
Wages	71	0	
Benefits	2,980	6,418	0%
<b>Personnel Costs</b>	<b>16,721</b>	<b>27,122</b>	<b>2%</b>
Utilities	134	517	0%
Equipment (Capitalized)	1,787	1,125	0%
Operations and Maintenance (Net)	586,163	1,417,312	98%
Debt Service	0	0	
RFS Debt Transfers	0	0	
Debt Service	0	0	
<b>TOTAL EXPENDITURES</b>	<b>\$ 604,806</b>	<b>\$ 1,446,076</b>	
<b>Percent of Budget</b>	<b>41.8%</b>		
<b>TRANSFERS</b>			
Other		0	
<b>NET TRANSFERS</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>NET INCREASE (DECREASE)</b>	<b>24,314</b>	<b>0</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 24,314</b>	<b>\$ -</b>	

THE TEXAS A&M UNIVERSITY SYSTEM  
System Offices  
FY 2020 Executive Budget Summary  
(In Thousands)



	FY 2016*	FY 2017*	FY 2018*	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - May	Budget	% of Budget
<b>PERCENT OF FISCAL YEAR 2020</b>					75%		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 889,815	\$ 972,721	\$ 970,035	\$ 278,974	\$ 360,518	\$ 915,000	
<i>Restatement: (prior year correction)</i>	19,047	0	(1,027,762)				
<b>REVENUES</b>							
State Appropriations	\$ 856	\$ 856	\$ 770	\$ 770	\$ 770	\$ 770	0%
Available University Fund	94,231	136,653	432,594	189,379	184,056	292,375	93%
Contracts and Grants	24,264	15,229	13,430	16,837	(1,743)	9,002	3%
Gifts	(87)	778	780	804	711	193	0%
Sales and Services	1,395	3,477	7,773	3,305	1,213	153	0%
Investment Income	19,344	32,369	58,755	81,544	38,438	13,040	4%
Other Income	22,483	26,010	14,795	855	17,632	0	0%
<b>TOTAL REVENUES</b>	<b>\$ 162,486</b>	<b>\$ 215,373</b>	<b>\$ 528,896</b>	<b>\$ 293,494</b>	<b>\$ 241,078</b>	<b>\$ 315,533</b>	
Percent of Budget					76.4%		
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 333	\$ 223	\$ 94	\$ 422	\$ -	\$ -	0%
Salaries - Non-Faculty	13,431	14,432	14,750	16,460	13,034	15,497	8%
Wages	215	102	627	368	566	86	0%
Benefits	3,783	4,101	4,056	4,418	3,364	4,643	2%
<b>Personnel Costs</b>	<b>17,761</b>	<b>18,859</b>	<b>19,527</b>	<b>21,668</b>	<b>16,964</b>	<b>20,227</b>	<b>10%</b>
Utilities	512	344	1,167	1,052	(162)	775	0%
Scholarships	4	4	2	1,902	2,308	730	0%
Equipment (Capitalized)	14,639	6,014	28,010	4,282	1,781	20	0%
Operations and Maintenance (Net)	40,633	34,308	19,952	41,151	14,790	34,322	17%
Debt Service	324,409	400,251	410,878	472,809	339,046	473,917	231%
RFS Debt Transfers	(238,170)	(303,697)	(303,799)	(343,731)	(304,857)	(325,134)	-159%
Debt Service	86,239	96,554	107,079	129,078	34,189	148,783	73%
<b>TOTAL EXPENDITURES</b>	<b>\$ 159,788</b>	<b>\$ 156,083</b>	<b>\$ 175,736</b>	<b>\$ 199,133</b>	<b>\$ 69,870</b>	<b>\$ 204,856</b>	
Percent of Budget					34.1%		
<b>TRANSFERS</b>							
Other	61,161	(61,975)	(16,459)	(12,817)	(125,462)	(17,129)	
<b>NET TRANSFERS</b>	<b>\$ 61,161</b>	<b>\$ (61,975)</b>	<b>\$ (16,459)</b>	<b>\$ (12,817)</b>	<b>\$ (125,462)</b>	<b>\$ (17,129)</b>	
<b>NET INCREASE (DECREASE)</b>	<b>63,859</b>	<b>(2,686)</b>	<b>336,702</b>	<b>81,543</b>	<b>45,745</b>	<b>93,548</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 972,721</b>	<b>\$ 970,036</b>	<b>\$ 278,974</b>	<b>\$ 360,518</b>	<b>\$ 406,263</b>	<b>\$ 1,008,548</b>	

\* Excludes estimated expense associated with Other Post-Employment Benefits (OPEB) and TRS Pension Liability beginning in FY15.  
TAMUS OPEB amount for FY 2019 is \$462.5 million and TRS Pension is \$33.6 million.

+RC[1]\*R[-68]C