



THE TEXAS A&M UNIVERSITY SYSTEM

FY 2021 EXECUTIVE SUMMARY

FISCAL YEAR ENDING AUGUST 31, 2021

2ND QUARTER UPDATE WITH 2020 ACTUALS



THE TEXAS A&M UNIVERSITY SYSTEM
FY 2021 EXECUTIVE BUDGET SUMMARY
(In Thousands)



	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021			
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	% of Budget	
PERCENT OF FISCAL YEAR							50%	
BEGINNING CURRENT NET POSITION	\$ 3,977,407	\$ 4,128,577	\$ 3,577,176	\$ 3,840,460	\$ 4,740,550	\$ 4,740,550		
<i>Restatement: (prior year correction)</i>	0	(1,027,762)	(2,952)	250	0			
REVENUES								
State Appropriations	\$ 1,245,438	\$ 1,232,727	\$ 1,284,269	\$ 1,360,329	\$ 1,132,699	\$ 1,254,548	20%	
Federal Appropriations	35,567	36,412	38,355	56,054	48,379	87,985	1%	
Higher Education Fund	46,587	46,587	46,587	46,587	37,296	48,420	1%	
Available University Fund	271,276	597,415	378,638	469,865	185,136	394,910	6%	
Tuition and Fees	1,350,660	1,409,053	1,485,053	1,528,905	1,465,826	1,546,857	24%	
Contracts and Grants	692,817	724,103	768,122	2,286,569	3,094,185	2,047,321	32%	
Student Financial Assistance	294,675	317,535	337,996	980,643	183,439	334,690	5%	
Gifts	136,971	192,213	208,747	164,478	97,874	183,743	3%	
Sales and Services	647,593	659,605	674,050	610,743	330,491	611,351	10%	
Investment Income	309,721	257,265	210,469	482,324	109,104	136,983	2%	
Other Income	102,148	109,249	116,646	84,297	24,857	56,509	1%	
Discounts	(327,206)	(329,994)	(361,755)	(352,738)	(177,588)	(355,177)	-6%	
TOTAL REVENUES	\$ 4,806,247	\$ 5,252,172	\$ 5,187,176	\$ 7,718,056	\$ 6,531,698	\$ 6,348,141	100%	
Percent of Budget							103%	
EXPENDITURES								
Salaries - Faculty	\$ 753,002	\$ 762,996	\$ 812,662	\$ 844,350	\$ 469,941	\$ 867,863	14%	
Salaries - Non-Faculty	936,810	949,848	991,597	1,050,627	525,727	1,066,273	17%	
Wages	178,582	181,938	181,703	170,397	76,766	159,779	3%	
Benefits	488,674	493,901	514,680	535,917	248,889	543,067	9%	
Personnel Costs	2,357,068	2,388,683	2,500,643	2,601,292	1,321,323	2,636,982	42%	
Utilities	104,384	134,191	130,728	107,457	48,079	128,743	2%	
Scholarships	573,689	592,399	633,483	654,185	595,541	605,628	10%	
Discounts	(327,206)	(329,994)	(361,755)	(352,738)	(177,588)	(355,177)	-6%	
Equipment (Capitalized)	117,568	142,496	129,565	122,389	65,864	99,251	2%	
Operations and Maintenance (Net)	1,228,177	1,272,780	1,299,221	3,378,919	2,834,207	2,627,739	42%	
Debt Service	400,306	410,990	473,147	415,625	141,756	487,848	8%	
TOTAL EXPENDITURES	\$ 4,453,985	\$ 4,611,546	\$ 4,805,032	\$ 6,927,130	\$ 4,829,182	\$ 6,231,014	100%	
Percent of Budget							78%	
TRANSFERS								
Other	(201,092)	(164,264)	(115,829)	108,914	(8,840)	4,673		
NET TRANSFERS	\$ (201,092)	\$ (164,264)	\$ (115,829)	\$ 108,914	\$ (8,840)	\$ 4,673		
NET INCREASE (DECREASE)	151,169	476,362	266,316	899,840	1,693,676	121,801		
ENDING CURRENT NET POSITION	\$ 4,128,577	\$ 3,577,176	\$ 3,840,460	\$ 4,740,550	\$ 6,434,226	\$ 4,862,351		

* Excludes estimated expense associated with Other Post-Employment Benefits ("OPEB") and TRS Pension.
TAMUS amount for OPEB in FY 2015 is \$124 million, FY 2016 is \$134 million, FY 2017 is \$167.6 million, FY 2018 is \$145.2 million, FY 2019 (\$462.5) million
The cumulative impact of OPEB excluded in the Net Position is \$968 million.



THE TEXAS A&M UNIVERSITY SYSTEM
ACADEMICS
FY 2021 EXECUTIVE BUDGET SUMMARY
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021		
	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	% of Budget
PERCENT OF FISCAL YEAR				50%		
BEGINNING CURRENT NET POSITION	\$ 2,792,201	\$ 2,967,038	\$ 3,105,606	\$ 3,519,509	\$ 3,519,509	
<i>Restatement: (prior year correction)</i>	0	(2,952)	250	0		
REVENUES						
State Appropriations	\$ 998,824	\$ 995,512	\$ 1,042,768	\$ 978,761	\$ 1,013,879	25%
Federal Appropriations	9,431	9,859	27,385	28,998	59,537	1%
Higher Education Fund	46,587	46,587	46,587	37,296	48,420	1%
Available University Fund	164,821	189,605	170,461	89,327	178,677	4%
Tuition and Fees	1,383,551	1,459,831	1,512,625	1,455,668	1,521,569	37%
Contracts and Grants	357,199	386,584	518,382	300,535	411,960	10%
Student Financial Assistance	317,535	337,996	385,237	183,755	334,690	8%
Gifts	184,278	202,094	155,763	95,741	177,887	4%
Sales and Services	578,805	586,551	532,986	297,777	543,306	13%
Investment Income	179,689	117,975	397,568	84,216	106,831	3%
Other Income	67,726	86,863	54,637	22,460	31,846	1%
Discounts	(329,994)	(361,755)	(352,738)	(177,588)	(355,177)	-9%
TOTAL REVENUES	\$ 3,958,452	\$ 4,057,701	\$ 4,491,660	\$ 3,396,945	\$ 4,073,425	100%
Percent of Budget			112%	84%		
EXPENDITURES						
Salaries - Faculty	\$ 693,831	\$ 744,449	\$ 767,294	\$ 438,178	\$ 794,702	20%
Salaries - Non-Faculty	689,428	722,213	755,493	379,864	766,896	19%
Wages	150,625	153,360	140,681	64,925	137,128	3%
Benefits	384,843	404,483	416,962	194,632	425,521	11%
Personnel Costs	1,918,726	2,024,506	2,080,431	1,077,598	2,124,247	53%
Utilities	120,916	117,467	95,299	43,486	114,339	3%
Scholarships	578,659	618,344	634,829	584,898	589,695	15%
Discounts	(329,994)	(361,755)	(352,738)	(177,588)	(355,177)	-9%
Equipment (Capitalized)	87,064	94,525	89,628	31,652	78,050	2%
Operations and Maintenance (Net)	951,750	981,168	1,163,581	499,336	1,127,556	28%
Debt Service	292,098	333,034	296,769	166,942	301,669	8%
TOTAL EXPENDITURES	\$ 3,619,219	\$ 3,807,288	\$ 4,007,799	\$ 2,226,323	\$ 3,980,380	100%
Percent of Budget				56%		
TRANSFERS						
Other	(164,397)	(108,893)	(70,209)	(4,394)	4,423	
NET TRANSFERS	\$ (164,397)	\$ (108,893)	\$ (70,209)	\$ (4,394)	\$ 4,423	
NET INCREASE (DECREASE)	174,836	141,520	413,653	1,166,228	97,467	
ENDING CURRENT NET POSITION	\$ 2,967,038	\$ 3,105,606	\$ 3,519,509	\$ 4,685,737	\$ 3,616,977	



THE TEXAS A&M UNIVERSITY SYSTEM
AGENCIES
FY 2021 EXECUTIVE BUDGET SUMMARY
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021			
	Actuals	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	% of Budget	
PERCENT OF FISCAL YEAR							50%		
BEGINNING CURRENT NET POSITION	\$ 409,291	\$ 379,297	\$ 363,495	\$ 328,901	\$ 367,792	\$ 511,440	\$ 511,440		
<i>Restatement: (prior year correction)</i>	0	0	0	0	0				
REVENUES									
State Appropriations	\$ 225,010	\$ 239,658	\$ 233,133	\$ 287,987	\$ 316,791	\$ 153,169	239,976	12%	
Federal Appropriations	27,282	27,523	26,982	28,495	27,764	18,875	28,449	1%	
Tuition and Fees	24,273	24,338	25,502	25,223	16,280	10,158	25,288	1%	
Contracts and Grants	329,710	331,675	353,425	364,700	1,605,061	2,743,437	1,626,359	80%	
Student Financial Assistance	0	0	0	0	595,406	(316)	0	0%	
Gifts	6,815	5,335	7,156	5,850	8,002	2,022	5,664	0%	
Sales and Services	69,592	73,835	70,132	77,211	76,012	32,067	67,187	3%	
Investment Income	13,122	29,502	18,821	10,950	36,095	5,880	12,052	1%	
Other Income	20,672	22,476	26,312	28,222	28,175	2,209	24,662	1%	
TOTAL REVENUES	\$ 716,475	\$ 754,015	\$ 761,462	\$ 828,369	\$ 2,685,099	\$ 2,951,563	2,029,637	100%	
Percent of Budget							145%		
EXPENDITURES									
Salaries - Faculty	\$ 72,370	\$ 73,626	\$ 69,033	\$ 67,791	\$ 76,716	\$ 31,763	73,161	4%	
Salaries - Non-Faculty	229,514	236,927	244,990	251,946	276,179	138,306	282,437	14%	
Wages	27,800	26,969	30,642	27,935	29,118	11,526	22,565	1%	
Benefits	97,111	103,406	104,850	105,554	114,075	52,554	112,665	6%	
Personnel Costs	426,795	440,928	449,515	453,226	496,088	234,149	490,828	24%	
Utilities	12,021	10,729	12,093	12,197	11,124	5,430	13,629	1%	
Scholarships	13,568	12,641	13,738	13,237	15,243	8,254	15,240	1%	
Equipment (Capitalized)	37,787	32,731	23,033	27,850	30,336	30,721	21,180	1%	
Operations and Maintenance (Net)	244,918	247,008	300,349	276,102	2,031,319	2,253,531	1,484,611	73%	
Debt Service	7,252	12,177	11,813	11,035	12,559	5,892	14,403	1%	
TOTAL EXPENDITURES	\$ 742,341	\$ 756,214	\$ 810,541	\$ 793,647	\$ 2,596,668	\$ 2,537,976	\$ 2,039,892	100%	
Percent of Budget							124%		
TRANSFERS									
Other	(4,127)	(13,604)	14,486	4,249	24,184	9,203	12,619		
NET TRANSFERS	\$ (4,127)	\$ (13,604)	\$ 14,486	\$ 4,249	\$ 24,184	\$ 9,203	\$ 12,619		
NET INCREASE (DECREASE)	(29,994)	(15,802)	(34,593)	38,971	137,104	438,496	2,363		
ENDING CURRENT NET POSITION	\$ 379,297	\$ 363,495	\$ 328,901	\$ 367,792	\$ 511,440	\$ 949,936	\$ 513,803		



THE TEXAS A&M UNIVERSITY SYSTEM
Prairie View A&M University
FY 2021 Executive Budget Summary
(In Thousands)



	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	% of Budget
PERCENT OF FISCAL YEAR					50%		
BEGINNING CURRENT NET POSITION	\$ 171,752	\$ 165,199	\$ 162,622	\$ 151,855	\$ 167,200	\$ 167,200	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 60,492	\$ 58,075	\$ 57,449	\$ 57,637	\$ 49,856	\$ 56,040	23%
Federal Appropriations	8,029	9,409	9,838	11,363	(1,054)	31,160	13%
Available University Fund	20,602	24,793	24,956	24,956	13,820	27,639	11%
Tuition and Fees (Net)	81,860	86,010	91,460	91,347	101,925	87,177	35%
Contracts and Grants	13,301	14,497	18,556	14,602	16,163	18,844	8%
Student Financial Assistance	37,381	39,820	43,916	51,486	9,581	40,560	16%
Gifts	2,224	1,796	2,284	4,294	20,488	3,523	1%
Sales and Services	25,153	25,140	27,004	21,394	12,457	25,068	10%
Investment Income	15,011	9,619	6,148	14,942	752	7,962	3%
Other Income	5,768	4,675	4,703	5,900	868	1,836	1%
Discounts	(47,595)	(45,872)	(53,506)	(48,278)	(25,374)	(50,747)	-20%
TOTAL REVENUES	\$ 222,226	\$ 227,963	\$ 232,809	\$ 249,644	\$ 199,482	\$ 249,061	
Percent of Budget					80.1%		
EXPENDITURES							
Salaries - Faculty	\$ 31,572	\$ 33,679	\$ 37,340	\$ 40,826	\$ 22,894	\$ 44,111	18%
Salaries - Non-Faculty	43,955	45,556	46,784	49,254	24,349	55,034	22%
Wages	5,469	6,594	6,943	5,340	2,738	4,999	2%
Benefits	22,002	22,427	24,126	25,026	12,270	26,658	11%
Personnel Costs	102,998	108,256	115,193	120,446	62,251	130,802	52%
Utilities	5,547	6,120	5,430	5,027	405	6,309	3%
Scholarships	62,526	64,113	71,978	68,994	43,851	66,126	26%
Discounts	(47,595)	(45,872)	(53,506)	(48,278)	(25,374)	(50,747)	-20%
Equipment (Capitalized)	3,805	5,755	7,096	4,914	1,154	3,078	1%
Operations and Maintenance (Net)	65,908	68,764	82,677	82,500	40,713	81,682	33%
Debt Service	15,844	14,033	14,006	14,515	6,947	13,990	6%
TOTAL EXPENDITURES	\$ 209,034	\$ 221,170	\$ 242,875	\$ 248,118	\$ 129,948	\$ 251,239	
Percent of Budget					51.7%		
TRANSFERS							
Other	(19,746)	(9,370)	(701)	13,820	14,335	241	
NET TRANSFERS	\$ (19,746)	\$ (9,370)	\$ (701)	\$ 13,820	\$ 14,335	\$ 241	
NET INCREASE (DECREASE)	(6,553)	(2,577)	(10,767)	15,345	83,869	(1,937)	
ENDING CURRENT NET POSITION	\$ 165,199	\$ 162,622	\$ 151,855	\$ 167,200	\$ 251,070	\$ 165,263	



THE TEXAS A&M UNIVERSITY SYSTEM
Tarleton State University
FY 2021 Executive Budget Summary
(In Thousands)



	<u>FY 2017</u>	<u>FY 2018</u>	<u>FY 2019</u>	<u>FY 2020</u>	<u>FY 2021</u>		
	<u>Actuals</u>	<u>Actuals</u>	<u>Actuals</u>	<u>Actuals</u>	<u>Actuals</u> <u>YTD - Feb</u>	<u>Budget</u>	<u>% of</u> <u>Budget</u>
PERCENT OF FISCAL YEAR					50%		
BEGINNING CURRENT NET POSITION	\$ 64,133	\$ 73,683	\$ 85,003	\$ 90,691	\$ 115,169	\$ 115,169	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 55,269	\$ 66,315	\$ 56,654	\$ 55,489	\$ 54,430	\$ 53,498	24%
Federal Appropriations	0	0	0	2,992	3,155	533	0%
Tuition and Fees	92,129	92,506	97,665	103,619	105,209	106,455	49%
Contracts and Grants	8,387	8,353	8,069	8,353	13,086	8,198	4%
Student Financial Assistance	27,698	29,778	30,821	34,442	20,342	28,916	13%
Gifts	3,595	1,883	5,664	2,363	1,585	2,311	1%
Sales and Services	32,484	30,941	28,492	22,088	36,432	43,876	20%
Investment Income	8,953	6,903	5,490	16,676	3,775	2,460	1%
Other Income	863	653	677	8,506	247	405	0%
Discounts	(30,029)	(24,299)	(24,997)	(24,447)	(13,666)	(27,332)	-12%
TOTAL REVENUES	\$ 199,348	\$ 213,034	\$ 208,536	\$ 230,082	\$ 224,596	\$ 219,320	
Percent of Budget					102.4%		
EXPENDITURES							
Salaries - Faculty	\$ 36,667	\$ 35,883	\$ 38,430	\$ 38,379	\$ 21,376	\$ 41,225	19%
Salaries - Non-Faculty	33,794	35,111	35,808	37,190	20,731	35,123	16%
Wages	4,840	5,408	5,697	5,300	2,017	5,201	2%
Benefits	22,298	22,936	23,259	24,167	11,066	24,644	11%
Personnel Costs	97,599	99,338	103,193	105,037	55,190	106,193	48%
Utilities	3,276	2,540	2,683	2,761	1,469	4,809	2%
Scholarships	48,587	41,939	42,505	44,309	40,312	42,526	19%
Discounts	(30,029)	(24,299)	(24,997)	(24,447)	(13,666)	(27,332)	-12%
Equipment (Capitalized)	3,140	1,796	1,621	1,271	522	2,365	1%
Operations and Maintenance (Net)	49,186	50,642	54,800	54,827	33,871	63,723	29%
Debt Service	18,195	16,786	18,621	18,767	14,933	27,260	12%
TOTAL EXPENDITURES	\$ 189,954	\$ 188,742	\$ 198,426	\$ 202,525	\$ 132,631	\$ 219,545	
Percent of Budget					60.4%		
TRANSFERS							
Other	155	(12,971)	(4,422)	(3,078)	(7,138)	225	
NET TRANSFERS	\$ 155	\$ (12,971)	\$ (4,422)	\$ (3,078)	\$ (7,138)	\$ 225	
NET INCREASE (DECREASE)	9,549	11,320	5,688	24,478	84,827	0	
ENDING CURRENT NET POSITION	\$ 73,683	\$ 85,003	\$ 90,691	\$ 115,169	\$ 199,997	\$ 115,169	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M International University
FY 2021 Executive Budget Summary
(In Thousands)



	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	% of Budget
PERCENT OF FISCAL YEAR					50%		
BEGINNING CURRENT NET POSITION	\$ 67,813	\$ 73,088	\$ 79,998	\$ 88,838	\$ 106,092	\$ 106,092	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 41,830	\$ 37,375	\$ 37,463	\$ 37,154	\$ 36,405	\$ 36,084	29%
Federal Appropriations	0	0	0	1,771	1,596	3,556	3%
Higher Education Fund	6,710	6,710	6,710	6,710	7,462	7,462	6%
Tuition and Fees	49,363	53,137	58,163	63,090	63,072	52,868	42%
Contracts and Grants	11,379	9,159	5,711	4,876	6,037	4,578	4%
Student Financial Assistance	28,264	32,196	35,459	40,166	35,495	35,891	29%
Gifts	5,060	3,122	4,234	4,444	1,098	3,100	2%
Sales and Services	5,271	5,100	5,291	4,802	2,574	5,456	4%
Investment Income	7,112	5,364	4,067	11,658	2,372	4,993	4%
Other Income	1,079	754	1,576	720	101	299	0%
Discounts	(25,760)	(28,052)	(31,916)	(32,417)	(14,818)	(29,636)	-24%
TOTAL REVENUES	\$ 130,309	\$ 124,865	\$ 126,758	\$ 142,973	\$ 141,394	\$ 124,652	
Percent of Budget					113.4%		
EXPENDITURES							
Salaries - Faculty	\$ 19,635	\$ 19,452	\$ 20,588	\$ 21,564	\$ 13,118	\$ 22,379	18%
Salaries - Non-Faculty	23,882	23,760	23,469	22,412	11,139	23,839	19%
Wages	4,492	4,094	3,941	4,288	1,667	3,621	3%
Benefits	12,919	12,833	12,798	12,905	6,171	13,862	11%
Personnel Costs	60,928	60,140	60,797	61,168	32,095	63,700	51%
Utilities	1,813	1,565	1,520	1,737	803	2,191	2%
Scholarships	36,615	41,829	46,860	50,014	47,578	43,332	35%
Discounts	(25,760)	(28,052)	(31,916)	(32,417)	(14,818)	(29,636)	-24%
Equipment (Capitalized)	1,517	1,055	1,173	3,313	1,435	8,110	6%
Operations and Maintenance (Net)	28,546	27,272	30,549	33,315	15,017	25,994	21%
Debt Service	12,680	10,435	10,609	10,655	8,807	11,103	9%
TOTAL EXPENDITURES	\$ 116,338	\$ 114,243	\$ 119,591	\$ 127,785	\$ 90,915	\$ 124,794	
Percent of Budget					72.9%		
TRANSFERS							
Other	(8,696)	(3,711)	1,673	2,066	462	142	
NET TRANSFERS	\$ (8,696)	\$ (3,711)	\$ 1,673	\$ 2,066	\$ 462	\$ 142	
NET INCREASE (DECREASE)	5,275	6,911	8,840	17,254	50,941	(0)	
ENDING CURRENT NET POSITION	\$ 73,088	\$ 79,998	\$ 88,838	\$ 106,092	\$ 157,034	\$ 106,092	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University
FY 2021 Executive Budget Summary
(In Thousands)



	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021		% of Budget
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	
PERCENT OF FISCAL YEAR					50%		
BEGINNING CURRENT NET POSITION	\$ 1,690,191	\$ 1,754,358	\$ 1,825,333	\$ 1,875,068	\$ 2,092,677	\$ 2,092,677	
<i>Restatement: (prior year correction)</i>			(2,702)				
REVENUES							
State Appropriations	\$ 376,313	\$ 378,032	\$ 381,353	\$ 415,860	\$ 374,312	\$ 399,680	19%
Federal Appropriations	0	0	0	3,003	5,080	12,500	1%
Available University Fund	114,464	140,028	135,705	116,505	61,019	122,038	6%
Tuition and Fees	657,517	701,276	754,064	790,123	763,301	798,672	38%
Contracts and Grants	200,849	210,570	236,617	231,045	153,196	252,529	12%
Student Financial Assistance	85,085	87,707	94,115	114,409	44,851	89,856	4%
Gifts	89,777	141,334	158,151	115,990	45,557	140,864	7%
Sales and Services	336,833	374,422	382,054	359,329	167,282	345,913	16%
Investment Income	151,237	106,154	63,602	240,227	55,428	66,073	3%
Other Income	35,996	42,656	62,069	26,603	14,109	23,573	1%
Discounts	(126,650)	(130,900)	(145,898)	(143,544)	(69,851)	(139,701)	-7%
TOTAL REVENUES	\$ 1,921,421	\$ 2,051,278	\$ 2,121,833	\$ 2,269,551	\$ 1,614,282	\$ 2,111,997	
Percent of Budget					76.4%		
EXPENDITURES							
Salaries - Faculty	\$ 352,224	\$ 358,504	\$ 386,994	\$ 397,354	\$ 230,593	\$ 419,099	21%
Salaries - Non-Faculty	343,813	345,667	366,237	384,290	191,875	390,517	19%
Wages	105,972	104,076	103,158	99,545	44,875	90,225	4%
Benefits	186,737	187,534	200,476	204,484	92,852	207,910	10%
Personnel Costs	988,747	995,780	1,056,865	1,085,674	560,195	1,107,751	55%
Utilities	56,528	82,450	81,505	61,390	30,467	69,258	3%
Scholarships	227,714	241,876	261,617	271,699	294,980	237,677	12%
Discounts	(126,650)	(130,900)	(145,898)	(143,544)	(69,851)	(139,701)	-7%
Equipment (Capitalized)	42,251	50,372	64,504	60,359	20,330	31,650	2%
Operations and Maintenance (Net)	451,721	462,810	470,174	507,848	210,092	582,212	29%
Debt Service	129,137	140,115	170,262	132,828	51,069	135,125	7%
TOTAL EXPENDITURES	\$ 1,769,447	\$ 1,842,502	\$ 1,959,028	\$ 1,976,253	\$ 1,097,283	\$ 2,023,971	
Percent of Budget					54.2%		
TRANSFERS							
Other	(87,807)	(137,801)	(110,367)	(75,690)	(4,123)	(4,784)	
NET TRANSFERS	\$ (87,807)	\$ (137,801)	\$ (110,367)	\$ (75,690)	\$ (4,123)	\$ (4,784)	
NET INCREASE (DECREASE)	64,167	70,975	52,437	217,608	512,876	83,241	
ENDING CURRENT NET POSITION	\$ 1,754,358	\$ 1,825,333	\$ 1,875,068	\$ 2,092,677	\$ 2,605,552	\$ 2,175,918	

THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University at Galveston
FY 2021 Executive Budget Summary
(In Thousands)

	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021			
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	% of Budget	
PERCENT OF FISCAL YEAR	50%							
BEGINNING CURRENT NET POSITION	\$ 50,331	\$ 53,737	\$ 58,144	\$ 60,813	\$ 63,150	\$ 63,150		
<i>Restatement: (prior year correction)</i>								
REVENUES								
State Appropriations	\$ 26,226	\$ 25,264	\$ 25,554	\$ 25,535	\$ 23,517	\$ 24,939	37%	
Federal Appropriations	0	0	0	154	161	589	1%	
Tuition and Fees	24,850	24,072	24,081	21,645	19,739	22,769	34%	
Contracts and Grants	6,343	7,927	9,667	7,323	3,732	8,294	12%	
Student Financial Assistance	2,869	2,637	2,762	3,110	1,152	2,660	4%	
Gifts	1,687	911	1,035	426	388	1,000	1%	
Sales and Services	12,236	11,540	10,958	6,671	6,101	8,529	13%	
Investment Income	6,088	4,698	2,932	8,720	1,693	2,735	4%	
Other Income	232	874	(60)	280	122	0	0%	
Discounts	(4,020)	(3,775)	(3,823)	(3,605)	(1,907)	(3,815)	-6%	
TOTAL REVENUES	\$ 76,397	\$ 74,147	\$ 73,049	\$ 70,260	\$ 54,687	\$ 67,701		
Percent of Budget					80.8%			
EXPENDITURES								
Salaries - Faculty	\$ 11,360	\$ 12,002	\$ 12,527	\$ 12,484	\$ 6,692	\$ 11,907	18%	
Salaries - Non-Faculty	11,064	10,839	11,644	11,848	5,676	10,697	16%	
Wages	2,357	2,121	2,057	1,456	571	1,459	2%	
Benefits	6,458	6,205	6,876	6,944	2,799	6,424	10%	
Personnel Costs	31,239	31,168	33,104	32,731	15,738	30,488	45%	
Utilities	1,623	1,632	1,742	1,541	776	1,862	3%	
Scholarships	6,446	6,083	6,117	6,488	5,231	6,224	9%	
Discounts	(4,020)	(3,775)	(3,823)	(3,605)	(1,907)	(3,815)	-6%	
Equipment (Capitalized)	2,808	471	202	770	84	203	0%	
Operations and Maintenance (Net)	22,336	25,748	24,049	21,473	7,869	21,859	32%	
Debt Service	10,663	10,683	10,920	10,689	9,063	10,664	16%	
TOTAL EXPENDITURES	\$ 71,095	\$ 72,010	\$ 72,310	\$ 70,087	\$ 36,853	\$ 67,485		
Percent of Budget					54.6%			
TRANSFERS								
Other	(1,896)	2,270	1,931	2,164	1,549	75		
NET TRANSFERS	\$ (1,896)	\$ 2,270	\$ 1,931	\$ 2,164	\$ 1,549	\$ 75		
NET INCREASE (DECREASE)	3,406	4,407	2,669	2,336	19,383	291		
ENDING CURRENT NET POSITION	\$ 53,737	\$ 58,144	\$ 60,813	\$ 63,150	\$ 82,533	\$ 63,441		



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University Health Science Center
FY 2021 Executive Budget Summary
(In Thousands)



	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021		% of Budget
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	
PERCENT OF FISCAL YEAR					50%		
BEGINNING CURRENT NET POSITION	\$ 162,316	\$ 195,361	\$ 224,034	\$ 294,232	\$ 362,606	\$ 362,606	
<i>Restatement: (prior year correction)</i>			(250)	250			
REVENUES							
State Appropriations	\$ 161,928	\$ 159,494	\$ 161,455	\$ 164,614	\$ 165,163	\$ 166,088	48%
Federal Appropriations	0	0	0	22	588	200	0%
Available University Fund	0	0	29,000	29,000	14,500	29,000	8%
Tuition and Fees	40,400	41,220	43,129	44,016	40,681	44,604	13%
Contracts and Grants	53,730	55,010	56,006	198,488	71,852	60,460	17%
Student Financial Assistance	539	847	1,068	1,784	579	1,070	0%
Gifts	4,890	4,478	5,404	5,038	3,550	4,016	1%
Sales and Services	61,902	42,971	41,348	37,821	15,337	35,228	10%
Investment Income	15,727	12,750	10,747	30,244	6,258	7,567	2%
Other Income	4,520	8,108	10,149	4,492	1,044	3,000	1%
Discounts	(2,519)	(3,077)	(2,927)	(3,365)	(1,453)	(2,906)	-1%
TOTAL REVENUES	\$ 341,116	\$ 321,801	\$ 355,380	\$ 512,155	\$ 318,097	\$ 348,327	
Percent of Budget					91.3%		
EXPENDITURES							
Salaries - Faculty	\$ 61,199	\$ 63,265	\$ 70,037	\$ 72,307	\$ 37,934	\$ 74,817	22%
Salaries - Non-Faculty	72,002	68,147	70,316	73,053	36,600	71,810	21%
Wages	2,533	3,198	6,956	2,794	4,012	6,660	2%
Benefits	33,617	33,303	33,876	36,589	17,115	37,243	11%
Personnel Costs	169,351	167,914	181,185	184,744	95,661	190,530	55%
Utilities	5,665	8,699	7,749	7,068	2,661	9,987	3%
Scholarships	6,201	6,915	6,795	7,738	8,041	6,799	2%
Discounts	(2,519)	(3,077)	(2,927)	(3,365)	(1,453)	(2,906)	-1%
Equipment (Capitalized)	7,111	3,916	7,247	7,224	2,536	10,200	3%
Operations and Maintenance (Net)	109,679	97,749	95,138	236,100	77,149	111,957	32%
Debt Service	19,759	19,341	19,361	19,204	19,485	20,014	6%
TOTAL EXPENDITURES	\$ 315,247	\$ 301,456	\$ 314,549	\$ 458,713	\$ 204,079	\$ 346,581	
Percent of Budget					58.9%		
TRANSFERS							
Other	7,176	8,328	29,617	14,683	3,918	13,235	
NET TRANSFERS	\$ 7,176	\$ 8,328	\$ 29,617	\$ 14,683	\$ 3,918	\$ 13,235	
NET INCREASE (DECREASE)	33,045	28,673	70,448	68,125	117,936	14,980	
ENDING CURRENT NET POSITION	\$ 195,361	\$ 224,034	\$ 294,232	\$ 362,606	\$ 480,542	\$ 377,587	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Central Texas
FY 2021 Executive Budget Summary
(In Thousands)



	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	% of Budget
PERCENT OF FISCAL YEAR					50%		
BEGINNING CURRENT NET POSITION	\$ 17,310	\$ 18,687	\$ 19,649	\$ 23,905	\$29,188	\$ 29,188	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 19,444	\$ 18,121	\$ 18,595	\$ 19,351	\$17,461	\$ 18,430	50%
Federal Appropriations	0	6	6	224	326	481	1%
Tuition and Fees	14,783	13,064	14,554	14,759	12,971	14,624	39%
Contracts and Grants	716	609	569	698	680	283	1%
Student Financial Assistance	4,895	5,141	5,221	5,615	232	4,882	13%
Gifts	457	441	679	653	52	273	1%
Sales and Services	343	477	467	428	102	274	1%
Investment Income	1,209	968	734	2,456	477	464	1%
Other Income	125	35	105	94	12	25	0%
Discounts	(2,289)	(2,488)	(2,568)	(2,207)	(1,285)	(2,570)	-7%
TOTAL REVENUES	\$ 39,683	\$ 36,374	\$ 38,362	\$ 42,069	\$31,027	\$ 37,166	
Percent of Budget					83.5%		
EXPENDITURES							
Salaries - Faculty	\$ 9,264	\$ 8,691	\$ 8,450	\$ 8,642	\$ 5,122	\$ 7,583	20%
Salaries - Non-Faculty	7,754	7,674	8,157	8,339	4,198	8,427	22%
Wages	559	849	813	968	345	428	1%
Benefits	4,196	4,201	4,257	4,363	2,008	4,425	11%
Personnel Costs	21,773	21,415	21,677	22,312	11,673	20,864	54%
Utilities	392	348	386	377	212	568	1%
Scholarships	6,728	6,947	6,841	6,425	4,471	6,278	16%
Discounts	(2,289)	(2,488)	(2,568)	(2,207)	(1,285)	(2,570)	-7%
Equipment (Capitalized)	1,507	724	234	420	60	283	1%
Operations and Maintenance (Net)	7,661	6,602	5,060	7,104	3,960	8,545	22%
Debt Service	4,432	4,537	4,535	4,543	4,539	4,539	12%
TOTAL EXPENDITURES	\$ 40,203	\$ 38,085	\$ 36,165	\$ 38,974	\$23,628	\$ 38,507	
Percent of Budget					61.4%		
TRANSFERS							
Other	1,897	2,673	2,060	2,189	2,066	2,119	
NET TRANSFERS	\$ 1,897	\$ 2,673	\$ 2,060	\$ 2,189	\$ 2,066	\$ 2,119	
NET INCREASE (DECREASE)	1,376	962	4,256	5,283	9,465	779	
ENDING CURRENT NET POSITION	\$ 18,687	\$ 19,649	\$ 23,905	\$ 29,188	\$38,653	\$ 29,967	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Commerce
FY 2021 Executive Budget Summary
(In Thousands)



	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	% of Budget
PERCENT OF FISCAL YEAR	50%						
BEGINNING CURRENT NET POSITION	\$ 113,801	\$ 120,302	\$ 127,144	\$ 129,009	\$ 146,698	\$ 146,698	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 53,819	\$ 52,614	\$ 52,812	\$ 52,044	\$ 59,343	\$ 51,627	27%
Federal Appropriations	0	0	0	1,245	1,198	600	0%
Higher Education Fund	10,786	10,786	10,786	10,786	0	11,124	6%
Tuition and Fees	88,253	86,606	83,542	89,422	92,510	94,711	49%
Contracts and Grants	4,707	3,414	4,051	4,164	3,459	4,333	2%
Student Financial Assistance	25,482	26,309	26,533	27,864	11,652	27,257	14%
Gifts	1,642	1,837	2,626	2,039	7,186	1,700	1%
Sales and Services	26,613	25,573	27,032	22,864	18,330	20,658	11%
Investment Income	12,060	8,288	7,293	20,032	2,060	3,177	2%
Other Income	1,946	1,570	1,763	3,820	1,933	365	0%
Discounts	(23,660)	(22,460)	(22,468)	(24,785)	(11,743)	(23,486)	-12%
TOTAL REVENUES	\$ 201,648	\$ 194,538	\$ 193,970	\$ 209,495	\$ 185,928	\$ 192,066	
Percent of Budget					96.8%		
EXPENDITURES							
Salaries - Faculty	\$ 36,056	\$ 36,200	\$ 37,622	\$ 39,515	\$ 21,663	\$ 38,223	20%
Salaries - Non-Faculty	30,377	30,018	30,753	31,656	15,745	30,939	16%
Wages	5,818	5,333	4,835	5,319	1,975	5,659	3%
Benefits	20,949	21,077	21,414	22,171	9,980	22,508	12%
Personnel Costs	93,200	92,629	94,624	98,662	49,364	97,329	51%
Utilities	4,055	3,396	2,961	2,882	1,198	5,146	3%
Scholarships	42,756	37,792	39,716	42,686	33,251	45,048	24%
Discounts	(23,660)	(22,460)	(22,468)	(24,785)	(11,743)	(23,486)	-12%
Equipment (Capitalized)	1,628	1,586	1,212	1,195	348	4,387	2%
Operations and Maintenance (Net)	53,260	53,089	51,564	49,295	23,912	49,535	26%
Debt Service	13,497	13,059	13,064	13,179	6,811	12,755	7%
TOTAL EXPENDITURES	\$ 184,737	\$ 179,092	\$ 180,674	\$ 183,114	\$ 103,140	\$ 190,715	
Percent of Budget					54.1%		
TRANSFERS							
Other	(10,410)	(8,604)	(11,430)	(8,693)	(7,363)	(2,191)	
NET TRANSFERS	\$ (10,410)	\$ (8,604)	\$ (11,430)	\$ (8,693)	\$ (7,363)	\$ (2,191)	
NET INCREASE (DECREASE)	6,501	6,843	1,865	17,688	75,425	(840)	
ENDING CURRENT NET POSITION	\$ 120,302	\$ 127,145	\$ 129,009	\$ 146,698	\$ 222,122	\$ 145,858	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Corpus Christi
FY 2021 Executive Budget Summary
(In Thousands)



	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	% of Budget
PERCENT OF FISCAL YEAR					50%		
BEGINNING CURRENT NET POSITION	\$ 77,979	\$ 104,373	\$ 128,581	\$ 127,789	\$ 131,077	\$ 131,077	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 61,733	\$ 58,179	\$ 58,232	\$ 61,419	\$ 55,197	\$ 59,814	25%
Federal Appropriations	0	0	0	639	5,068	5,000	2%
Higher Education Fund	11,136	11,136	11,136	11,136	11,479	11,479	5%
Tuition and Fees	97,337	101,771	103,674	103,573	87,154	107,022	45%
Contracts and Grants	26,323	28,681	27,543	27,303	13,423	30,500	13%
Student Financial Assistance	26,919	30,042	30,911	32,314	16,446	32,406	14%
Gifts	6,569	6,822	6,762	6,463	3,360	7,256	3%
Sales and Services	11,019	10,065	10,056	7,148	3,110	7,203	3%
Investment Income	9,785	7,897	6,073	16,711	4,155	3,814	2%
Other Income	1,280	1,137	1,429	1,390	2,556	942	0%
Discounts	(20,347)	(20,574)	(24,510)	(21,282)	(13,126)	(26,252)	-11%
TOTAL REVENUES	\$ 231,755	\$ 235,157	\$ 231,305	\$ 246,814	\$ 188,822	\$ 239,182	
Percent of Budget					78.9%		
EXPENDITURES							
Salaries - Faculty	\$ 39,024	\$ 39,967	\$ 44,000	\$ 45,316	\$ 25,421	\$ 47,064	20%
Salaries - Non-Faculty	42,055	43,247	46,291	49,758	25,594	49,946	21%
Wages	7,895	8,020	7,576	6,110	2,353	6,480	3%
Benefits	23,797	24,519	25,502	26,976	13,546	28,492	12%
Personnel Costs	112,770	115,753	123,369	128,160	66,914	131,982	55%
Utilities	4,788	4,651	4,504	3,894	1,575	4,753	2%
Scholarships	39,804	41,848	45,726	44,939	38,036	46,214	19%
Discounts	(20,347)	(20,574)	(24,510)	(21,282)	(13,126)	(26,252)	-11%
Equipment (Capitalized)	4,665	4,208	5,299	5,601	2,970	6,889	3%
Operations and Maintenance (Net)	44,827	45,700	52,616	54,788	28,751	57,479	24%
Debt Service	18,070	17,158	17,486	18,117	13,755	17,660	7%
TOTAL EXPENDITURES	\$ 204,575	\$ 208,744	\$ 224,491	\$ 234,217	\$ 138,876	\$ 238,725	
Percent of Budget					58.2%		
TRANSFERS							
Other	(786)	(2,205)	(7,605)	(9,311)	(3,693)	276	
NET TRANSFERS	\$ (786)	\$ (2,205)	\$ (7,605)	\$ (9,311)	\$ (3,693)	\$ 276	
NET INCREASE (DECREASE)	26,393	24,208	(792)	3,287	46,253	733	
ENDING CURRENT NET POSITION	\$ 104,373	\$ 128,581	\$ 127,789	\$ 131,077	\$ 177,330	\$ 131,810	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Kingsville
FY 2021 Executive Budget Summary
(In Thousands)



	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021		% of Budget
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	
PERCENT OF FISCAL YEAR					50%		
BEGINNING CURRENT NET POSITION	\$ 84,564	\$ 88,486	\$ 88,886	\$ 94,690	\$ 104,158	\$ 104,158	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 51,504	\$ 48,283	\$ 48,123	\$ 48,311	\$ 42,465	\$ 45,721	27%
Federal Appropriations	0	0	0	1,699	1,433	2,216	1%
Higher Education Fund	8,966	8,966	8,966	8,966	8,858	8,858	5%
Tuition and Fees	66,835	60,018	61,329	57,520	49,893	57,647	34%
Contracts and Grants	13,432	12,987	13,825	14,945	10,063	14,357	8%
Student Financial Assistance	22,467	23,883	23,612	25,170	15,342	27,479	16%
Gifts	5,489	7,186	6,525	6,328	3,718	6,760	4%
Sales and Services	23,001	21,473	21,846	17,267	12,390	19,615	11%
Investment Income	8,145	5,697	4,340	12,233	2,498	4,368	3%
Other Income	695	773	1,104	1,835	813	722	0%
Discounts	(18,531)	(19,127)	(17,982)	(16,792)	(8,283)	(16,567)	-10%
TOTAL REVENUES	\$ 182,003	\$ 170,138	\$ 171,687	\$ 177,482	\$ 139,191	\$ 171,177	
Percent of Budget					81.3%		
EXPENDITURES							
Salaries - Faculty	\$ 32,888	\$ 32,357	\$ 31,372	\$ 31,244	\$ 17,330	\$ 30,648	19%
Salaries - Non-Faculty	30,837	31,449	31,018	32,140	15,464	30,884	19%
Wages	6,244	5,471	5,651	4,312	1,760	5,004	3%
Benefits	19,942	19,793	19,327	19,511	9,752	19,294	12%
Personnel Costs	89,910	89,071	87,368	87,206	44,307	85,831	52%
Utilities	4,566	4,147	4,037	4,122	1,922	4,148	3%
Scholarships	33,500	33,484	30,693	31,145	25,624	33,598	20%
Discounts	(18,531)	(19,127)	(17,982)	(16,792)	(8,283)	(16,567)	-10%
Equipment (Capitalized)	1,363	1,994	1,221	1,973	678	1,755	1%
Operations and Maintenance (Net)	46,308	42,490	40,695	41,555	19,569	41,401	25%
Debt Service	13,558	13,677	14,060	14,211	9,559	13,901	8%
TOTAL EXPENDITURES	\$ 170,673	\$ 165,736	\$ 160,092	\$ 163,420	\$ 93,375	\$ 164,067	
Percent of Budget					56.9%		
TRANSFERS							
Other	(7,407)	(4,002)	(5,791)	(4,595)	(660)	(4,111)	
NET TRANSFERS	\$ (7,407)	\$ (4,002)	\$ (5,791)	\$ (4,595)	\$ (660)	\$ (4,111)	
NET INCREASE (DECREASE)	3,922	400	5,804	9,468	45,155	2,998	
ENDING CURRENT NET POSITION	\$ 88,486	\$ 88,886	\$ 94,690	\$ 104,158	\$ 149,313	\$ 107,156	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - San Antonio
FY 2021 Executive Budget Summary
(In Thousands)



	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	% of Budget
PERCENT OF FISCAL YEAR	50%						
BEGINNING CURRENT NET POSITION	\$ 31,116	\$ 36,197	45,618	\$ 44,283	\$ 50,180	\$ 50,180	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 33,967	\$ 32,418	\$ 32,686	\$ 36,516	\$ 35,149	\$ 35,335	39%
Federal Appropriations	0	0	0	2,227	2,355	350	0%
Tuition and Fees	32,012	39,058	40,315	42,312	36,209	41,410	46%
Contracts and Grants	424	514	478	750	326	288	0%
Student Financial Assistance	12,552	15,528	17,259	21,259	9,804	16,131	18%
Gifts	830	1,749	2,151	1,429	1,547	1,095	1%
Sales and Services	671	903	1,071	1,530	1,462	3,672	4%
Investment Income	2,412	2,211	2,128	5,476	1,165	1,349	2%
Other Income	88	133	234	247	331	233	0%
Discounts	(5,868)	(7,157)	(10,015)	(10,362)	(5,132)	(10,264)	-11%
TOTAL REVENUES	\$ 77,088	\$ 85,358	\$ 86,307	\$ 101,385	\$ 83,216	\$ 89,599	
Percent of Budget	92.9%						
EXPENDITURES							
Salaries - Faculty	\$ 12,737	\$ 15,332	\$ 17,418	\$ 19,069	\$ 11,567	\$ 18,231	20%
Salaries - Non-Faculty	13,080	14,677	17,414	19,325	10,737	21,257	23%
Wages	1,803	2,113	2,790	2,701	1,306	2,432	3%
Benefits	6,675	7,479	8,836	10,035	4,940	9,897	11%
Personnel Costs	34,295	39,600	46,459	51,130	28,550	51,818	56%
Utilities	831	894	1,065	1,104	443	1,565	2%
Scholarships	14,638	17,000	20,757	21,055	15,622	18,547	20%
Discounts	(5,868)	(7,157)	(10,015)	(10,362)	(5,132)	(10,264)	-11%
Equipment (Capitalized)	2,239	185	1,543	132	143	185	0%
Operations and Maintenance (Net)	15,846	17,775	19,886	22,756	11,690	22,228	24%
Debt Service	7,512	7,701	7,950	8,802	7,771	8,024	9%
TOTAL EXPENDITURES	\$ 69,493	\$ 75,997	\$ 87,645	\$ 94,617	\$ 59,087	\$ 92,102	
Percent of Budget	64.2%						
TRANSFERS							
Other	(2,514)	60	4	(870)	1	(5)	
NET TRANSFERS	\$ (2,514)	\$ 60	\$ 4	\$ (870)	\$ 1	\$ (5)	
NET INCREASE (DECREASE)	5,081	9,420	(1,335)	5,897	24,129	(2,508)	
ENDING CURRENT NET POSITION	\$ 36,197	\$ 45,617	\$ 44,283	\$ 50,180	\$ 74,309	\$ 47,672	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Texarkana
FY 2021 Executive Budget Summary
(In Thousands)



	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	% of Budget
PERCENT OF FISCAL YEAR					50%		
BEGINNING CURRENT NET POSITION	\$ 24,634	\$ 30,972	\$ 20,929	\$ 20,663	\$ 24,688	\$ 24,688	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 23,148	\$ 23,205	\$ 23,417	\$ 25,434	\$ 24,682	\$ 25,561	51%
Federal Appropriations	0	0	0	357	239	479	1%
Higher Education Fund	1,824	1,824	1,824	1,824	2,050	2,050	4%
Tuition and Fees	12,462	13,389	14,142	14,484	13,131	14,940	30%
Contracts and Grants	1,335	491	614	948	791	1,105	2%
Student Financial Assistance	3,734	5,366	5,779	6,364	3,733	6,074	12%
Gifts	833	562	333	238	78	1,099	2%
Sales and Services	1,782	1,993	2,159	2,779	2,828	1,611	3%
Investment Income	2,699	2,417	1,048	3,069	584	370	1%
Other Income	15	384	68	51	21	0	0%
Discounts	(2,883)	(3,399)	(3,536)	(3,607)	(1,695)	(3,389)	-7%
TOTAL REVENUES	\$ 44,949	\$ 46,232	\$ 45,849	\$ 51,940	\$ 46,442	\$ 49,901	
Percent of Budget						93.1%	
EXPENDITURES							
Salaries - Faculty	\$ 7,250	\$ 7,470	\$ 8,191	\$ 8,302	\$ 5,046	\$ 8,975	18%
Salaries - Non-Faculty	7,676	8,158	8,602	9,131	4,360	9,365	19%
Wages	1,302	1,430	1,069	1,004	457	538	1%
Benefits	4,722	4,807	5,167	5,308	2,427	5,564	11%
Personnel Costs	20,950	21,865	23,029	23,746	12,290	24,443	49%
Utilities	486	549	693	659	298	1,017	2%
Scholarships	5,712	6,564	7,042	7,452	5,596	7,270	14%
Discounts	(2,883)	(3,399)	(3,536)	(3,607)	(1,695)	(3,389)	-7%
Equipment (Capitalized)	178	13,319	1,394	550	586	1,832	4%
Operations and Maintenance (Net)	8,235	7,992	8,848	9,181	5,055	10,438	21%
Debt Service	9,479	9,575	9,021	8,821	7,981	8,635	17%
TOTAL EXPENDITURES	\$ 42,157	\$ 56,466	\$ 46,491	\$ 46,801	\$ 30,112	\$ 50,247	
Percent of Budget						59.9%	
TRANSFERS							
Other	3,547	191	376	(1,114)	115	75	
NET TRANSFERS	\$ 3,547	\$ 191	\$ 376	\$ (1,114)	\$ 115	\$ 75	
NET INCREASE (DECREASE)	6,338	(10,043)	(266)	4,025	16,446	(270)	
ENDING CURRENT NET POSITION	\$ 30,972	\$ 20,929	\$ 20,663	\$ 24,688	\$ 41,134	\$ 24,418	



THE TEXAS A&M UNIVERSITY SYSTEM
West Texas A&M University
FY 2021 Executive Budget Summary
(In Thousands)



	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021			
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	% of Budget	
PERCENT OF FISCAL YEAR						50%		
BEGINNING CURRENT NET POSITION	\$ 65,784	\$ 77,760	\$ 101,097	\$ 103,769	\$ 126,626	\$ 126,626		
<i>Restatement: (prior year correction)</i>								
REVENUES								
State Appropriations	\$ 39,249	\$ 41,449	\$ 41,721	\$ 43,404	\$ 40,781	\$ 41,062	24%	
Federal Appropriations	15	15	15	1,689	8,854	1,873	1%	
Higher Education Fund	7,164	7,164	7,164	7,164	7,446	7,446	4%	
Tuition and Fees	68,521	71,426	73,711	76,715	69,873	78,670	45%	
Contracts and Grants	4,970	4,987	4,877	4,887	7,728	8,191	5%	
Student Financial Assistance	16,791	18,280	20,540	21,254	14,548	21,509	12%	
Gifts	7,805	12,157	6,247	6,058	7,133	4,889	3%	
Sales and Services	29,623	28,208	28,773	28,864	19,370	26,203	15%	
Investment Income	7,412	6,722	3,372	15,122	2,999	1,498	1%	
Other Income	786	5,973	3,046	699	304	446	0%	
Discounts	(17,056)	(18,815)	(17,608)	(18,045)	(9,255)	(18,510)	-11%	
TOTAL REVENUES	\$ 165,281	\$ 177,567	\$ 171,859	\$ 187,810	\$ 169,782	\$ 173,276		
Percent of Budget						98.0%		
EXPENDITURES								
Salaries - Faculty	\$ 29,276	\$ 31,029	\$ 31,479	\$ 32,291	\$ 19,424	\$ 30,440	18%	
Salaries - Non-Faculty	24,888	25,124	25,722	27,097	13,396	29,056	17%	
Wages	2,226	1,918	1,873	1,544	848	4,420	3%	
Benefits	16,811	17,728	18,569	18,483	9,706	18,600	11%	
Personnel Costs	73,200	75,798	77,643	79,415	43,373	82,516	48%	
Utilities	3,735	3,927	3,192	2,737	1,257	2,726	2%	
Scholarships	29,817	32,269	31,695	31,883	22,304	30,055	17%	
Discounts	(17,056)	(18,815)	(17,608)	(18,045)	(9,255)	(18,510)	-11%	
Equipment (Capitalized)	1,687	1,683	1,779	1,907	805	7,114	4%	
Operations and Maintenance (Net)	43,127	45,117	45,111	42,839	21,689	50,502	29%	
Debt Service	18,750	14,997	23,138	22,438	6,221	17,999	10%	
TOTAL EXPENDITURES	\$ 153,261	\$ 154,975	\$ 164,950	\$ 163,175	\$ 86,395	\$ 172,402		
Percent of Budget						50.1%		
TRANSFERS								
Other	(45)	746	(4,237)	(1,779)	(3,864)	(874)		
NET TRANSFERS	\$ (45)	\$ 746	\$ (4,237)	\$ (1,779)	\$ (3,864)	\$ (874)		
NET INCREASE (DECREASE)	11,975	23,337	2,672	22,857	79,524	0		
ENDING CURRENT NET POSITION	\$ 77,760	\$ 101,097	\$ 103,769	\$ 126,626	\$ 206,150	\$ 126,626		



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M AgriLife Research
FY 2021 Executive Budget Summary
(In Thousands)



	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	% of Budget
PERCENT OF FISCAL YEAR					50%		
BEGINNING CURRENT NET POSITION	\$ 104,140	\$ 102,874	\$ 123,032	\$ 119,568	\$ 133,482	\$ 133,482	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 70,442	\$ 68,550	\$ 68,883	\$ 67,615	\$ 66,510	\$ 67,476	33%
Federal Appropriations	9,082	9,074	9,758	9,721	0	9,721	5%
Contracts and Grants	87,682	89,088	92,874	96,963	51,452	92,016	46%
Gifts	873	1,674	1,322	1,275	475	1,962	1%
Sales and Services	27,539	27,033	27,041	24,574	12,786	25,360	13%
Investment Income	13,884	9,142	4,612	14,913	3,010	5,679	3%
Other Income	1,938	1,535	3,392	1,764	1,167	0	0%
TOTAL REVENUES	\$ 211,260	\$ 206,095	\$ 207,751	\$ 216,825	\$ 135,269	\$ 202,214	
Percent of Budget					66.9%		
EXPENDITURES							
Salaries - Faculty	\$ 23,423	\$ 22,760	\$ 22,320	\$ 24,388	\$ 10,323	\$ 23,445	12%
Salaries - Non-Faculty	61,790	60,620	60,817	62,765	29,209	61,944	31%
Wages	7,355	7,211	7,455	7,989	2,727	7,325	4%
Benefits	27,360	26,737	27,166	28,261	12,036	25,968	13%
Personnel Costs	119,929	117,328	117,758	123,403	54,296	118,682	59%
Utilities	4,098	5,270	4,720	4,209	2,292	5,417	3%
Scholarships	3,078	4,016	3,199	2,713	1,364	3,543	2%
Equipment (Capitalized)	9,302	10,606	10,576	9,223	3,297	4,497	2%
Operations and Maintenance (Net)	66,568	66,633	69,289	69,345	28,542	67,548	34%
Debt Service	1,384	1,325	1,429	1,805	311	1,727	1%
TOTAL EXPENDITURES	\$ 204,359	\$ 205,178	\$ 206,970	\$ 210,699	\$ 90,101	\$ 201,415	
Percent of Budget					44.7%		
TRANSFERS							
Other	(8,167)	19,240	(4,245)	7,788	595	22	
NET TRANSFERS	\$ (8,167)	\$ 19,240	\$ (4,245)	\$ 7,788	\$ 595	\$ 22	
NET INCREASE (DECREASE)	(1,266)	20,157	(3,464)	13,914	45,762	822	
ENDING CURRENT NET POSITION	\$ 102,874	\$ 123,032	\$ 119,568	\$ 133,482	\$ 179,244	\$ 134,304	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M AgriLife Extension Service
FY 2021 Executive Budget Summary
(In Thousands)



	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	% of Budget
PERCENT OF FISCAL YEAR					50%		
BEGINNING CURRENT NET POSITION	\$ 41,915	\$ 43,089	\$ 51,406	\$ 53,323	\$ 56,959	\$ 56,959	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 66,214	\$ 67,654	\$ 68,166	\$ 70,062	\$ 65,314	\$ 66,041	52%
Federal Appropriations	18,441	17,908	18,737	18,043	22,357	18,728	15%
Contracts and Grants	32,665	33,486	33,403	32,319	17,037	32,501	25%
Gifts	1,985	2,091	2,093	1,569	1,179	1,497	1%
Sales and Services	8,379	10,017	9,154	7,444	4,257	8,568	7%
Investment Income	2,653	1,762	1,455	4,762	930	594	0%
Other Income	749	753	620	985	176	290	0%
TOTAL REVENUES	\$ 131,087	\$ 133,671	\$ 133,628	\$ 135,184	\$ 111,250	\$ 128,217	
Percent of Budget					86.8%		
EXPENDITURES							
Salaries - Faculty	\$ 11,226	\$ 9,987	\$ 11,010	\$ 11,187	\$ 5,244	\$ 9,719	7%
Salaries - Non-Faculty	57,687	57,219	58,596	60,609	30,511	63,208	46%
Wages	2,411	2,668	3,137	2,671	1,042	2,187	2%
Benefits	31,083	30,832	30,930	32,137	14,632	32,561	24%
Personnel Costs	102,408	100,705	103,674	106,604	51,428	107,675	79%
Utilities	1,018	974	1,011	958	338	1,031	1%
Scholarships	178	258	230	175	116	91	0%
Equipment (Capitalized)	1,454	1,448	1,553	1,475	1,368	1,990	1%
Operations and Maintenance (Net)	22,813	23,116	25,072	21,989	10,405	24,932	18%
Debt Service	261	279	279	262	80	299	0%
TOTAL EXPENDITURES	\$ 128,132	\$ 126,781	\$ 131,819	\$ 131,464	\$ 63,735	\$ 136,018	
Percent of Budget					46.9%		
TRANSFERS							
Other	(1,781)	1,427	109	(85)	1,736	4,135	
NET TRANSFERS	\$ (1,781)	\$ 1,427	\$ 109	\$ (85)	\$ 1,736	\$ 4,135	
NET INCREASE (DECREASE)	1,173	8,317	1,917	3,636	49,251	(3,666)	
ENDING CURRENT NET POSITION	\$ 43,089	\$ 51,406	\$ 53,323	\$ 56,959	\$ 106,210	\$ 53,294	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Forest Service
FY 2021 Executive Budget Summary
(In Thousands)



	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	% of Budget
PERCENT OF FISCAL YEAR					50%		
BEGINNING CURRENT NET POSITION	\$ 100,319	\$ 95,477	\$ 39,503	\$ 72,472	\$ 44,225	\$ 44,225	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 46,372	\$ 41,161	\$ 94,690	\$ 40,288	\$ 35,732	\$ 37,158	52%
Contracts and Grants	12,269	9,546	9,202	16,133	3,160	8,173	11%
Gifts	12	23	8	18	1	0	0%
Sales and Services	5,809	3,597	2,942	1,716	756	1,878	3%
Investment Income	1,303	874	261	2,173	648	409	1%
Other Income	18,743	23,168	23,210	22,959	95	23,616	33%
TOTAL REVENUES	\$ 84,508	\$ 78,369	\$ 130,313	\$ 83,286	\$ 40,392	\$ 71,234	
Percent of Budget		106.4%			56.7%		
EXPENDITURES							
Salaries - Faculty	\$ 45	\$ 30	\$ (1)	\$ 107	\$ 12	\$ -	0%
Salaries - Non-Faculty	21,798	22,047	22,313	21,974	10,744	23,969	34%
Wages	3,200	5,629	2,328	4,433	1,696	1,039	1%
Benefits	9,704	10,190	9,602	9,980	4,723	8,915	13%
Personnel Costs	34,747	37,896	34,242	36,494	17,175	33,922	48%
Utilities	295	335	347	318	155	330	0%
Equipment (Capitalized)	8,409	2,520	2,890	3,923	475	2,437	3%
Operations and Maintenance (Net)	45,342	91,925	60,055	71,205	14,722	34,513	48%
TOTAL EXPENDITURES	\$ 88,793	\$ 132,676	\$ 97,534	\$ 111,940	\$ 32,526	\$ 71,203	
Percent of Budget					45.7%		
TRANSFERS							
Other	(557)	(1,667)	191	407	354	83	
NET TRANSFERS	\$ (557)	\$ (1,667)	\$ 191	\$ 407	\$ 354	\$ 83	
NET INCREASE (DECREASE)	(4,842)	(55,974)	32,969	(28,247)	8,220	115	
ENDING CURRENT NET POSITION	\$ 95,477	\$ 39,503	\$ 72,472	\$ 44,225	\$ 52,445	\$ 44,340	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Veterinary Medical Diagnostic Laboratory
FY 2021 Executive Budget Summary
(In Thousands)



	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	% of Budget
PERCENT OF FISCAL YEAR					50%		
BEGINNING CURRENT NET POSITION	\$ 790	\$ 1,013	\$ 1,546	\$ 2,748	\$ 4,580	\$ 4,580	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 9,928	\$ 9,581	\$ 9,579	\$ 10,094	\$ 9,054	\$ 9,703	42%
Contracts and Grants	328	391	330	241	344	590	3%
Sales and Services	11,879	11,919	13,229	14,071	6,306	12,896	56%
Investment Income	23	38	75	38	0	25	0%
Other Income	5	0	6	44	2	0	0%
TOTAL REVENUES	\$ 22,163	\$ 21,929	\$ 23,218	\$ 24,488	\$ 15,706	\$ 23,214	
Percent of Budget					67.7%		
EXPENDITURES							
Salaries - Faculty	\$ 13	\$ 19	\$ 15	\$ 126	\$ -	\$ -	0%
Salaries - Non-Faculty	9,021	8,925	9,188	9,607	4,714	9,975	42%
Wages	259	168	220	131	75	176	1%
Benefits	3,057	3,077	3,146	3,326	1,489	3,441	15%
Personnel Costs	12,350	12,189	12,569	13,190	6,278	13,591	58%
Utilities	727	758	793	734	420	755	3%
Scholarships	4	3	3	2	3	0	0%
Equipment (Capitalized)	52	222	528	245	221	298	1%
Operations and Maintenance (Net)	5,807	5,432	5,499	6,221	4,162	5,937	25%
Debt Service	3,000	2,926	2,924	2,928	2,926	2,926	12%
TOTAL EXPENDITURES	\$ 21,940	\$ 21,531	\$ 22,317	\$ 23,320	\$ 14,010	\$ 23,507	
Percent of Budget					59.6%		
TRANSFERS							
Other	0	135	300	663	669	675	
NET TRANSFERS	\$ 0	\$ 135	\$ 300	\$ 663	\$ 669	\$ 675	
NET INCREASE (DECREASE)	223	534	1,202	1,832	2,364	382	
ENDING CURRENT NET POSITION	\$ 1,013	\$ 1,546	\$ 2,748	\$ 4,580	\$ 6,944	\$ 4,962	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Engineering Experiment Station
FY 2021 Executive Budget Summary
(In Thousands)



	FY 2017		FY 2018		FY 2019		FY 2020		FY 2021				
	Actuals		Actuals		Actuals		Actuals		Actuals YTD - Feb	Budget	% of Budget		
PERCENT OF FISCAL YEAR									50%				
BEGINNING CURRENT NET POSITION	\$	64,968	\$	51,511	\$	39,158	\$	40,971	\$	89,433	\$	89,433	
<i>Restatement: (prior year correction)</i>													
REVENUES													
State Appropriations	\$	26,661	\$	27,177	\$	27,025	\$	74,333	\$	(45,269)	\$	27,220	16%
Contracts and Grants		93,464		105,102		109,594		131,668		83,546		124,551	75%
Gifts		1,885		1,992		1,781		4,692		340		1,830	1%
Sales and Services		9,265		11,307		15,553		10,024		5,038		9,426	6%
Investment Income		6,681		3,717		1,674		4,026		987		3,537	2%
Other Income		361		604		451		626		213		300	0%
TOTAL REVENUES	\$	138,318	\$	149,899	\$	155,954	\$	225,369	\$	44,855	\$	166,864	
Percent of Budget										26.9%			
EXPENDITURES													
Salaries - Faculty (Equivalent)	\$	19,431	\$	18,343	\$	16,063	\$	19,649	\$	6,593	\$	22,964	13%
Salaries - Non-Faculty		41,023		47,323		51,077		53,007		28,324		47,857	28%
Wages		3,766		4,185		4,397		4,126		1,496		3,378	2%
Benefits		12,554		13,724		13,618		14,839		7,336		14,682	9%
Personnel Costs		76,774		83,576		85,155		91,621		43,750		88,881	52%
Utilities		2,603		2,892		3,243		3,095		1,425		3,262	2%
Scholarships		8,972		9,246		9,535		11,678		6,439		11,285	7%
Equipment (Capitalized)		6,751		5,006		9,078		7,001		7,378		9,472	6%
Operations and Maintenance (Net)		48,094		51,541		51,418		59,892		35,678		50,421	30%
Debt Service		5,058		4,800		5,014		5,569		2,449		7,497	4%
TOTAL EXPENDITURES	\$	148,252	\$	157,060	\$	163,443	\$	178,856	\$	97,117	\$	170,819	
Percent of Budget										56.9%			
TRANSFERS													
RFS Debt Service (To System Office)	\$	(5,058)	\$	(4,800)	\$	(5,014)	\$	(5,569)	\$	(2,449)	\$	(7,497)	
Other		(3,523)		(5,191)		9,301		1,949		4,787		2,965	
Other (Per Budget) - HIDE												2,965	
Excluding Change in Plant - HIDE												0	
NET TRANSFERS	\$	(3,523)	\$	(5,191)	\$	9,301	\$	1,949	\$	4,787	\$	2,965	
NET INCREASE (DECREASE)		(13,457)		(12,352)		1,812		48,462		(47,475)		(990)	
ENDING CURRENT NET POSITION	\$	51,511	\$	39,158	\$	40,971	\$	89,433	\$	41,958	\$	88,443	

THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Transportation Institute
FY 2021 Executive Budget Summary
(In Thousands)

	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	% of Budget
PERCENT OF FISCAL YEAR					50%		
BEGINNING CURRENT NET POSITION	\$ 20,759	\$ 18,316	\$ 16,022	\$ 17,333	\$ 18,349	\$ 18,349	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 11,228	\$ 9,244	\$ 9,337	\$ 9,856	\$ 8,425	\$ 9,500	13%
Exemptions	(3)	(15)	0	0	0	0	0%
Contracts and Grants	56,366	60,321	61,861	62,352	34,508	60,740	80%
Gifts	224	168	190	179	0	175	0%
Sales and Services	3,393	3,385	4,917	4,426	1,811	4,826	6%
Investment Income	1,062	616	383	916	166	554	1%
Other Income	557	135	414	513	229	0	0%
TOTAL REVENUES	\$ 72,680	\$ 73,853	\$ 77,088	\$ 78,241	\$ 45,057	\$ 75,796	
Percent of Budget					59.4%		
EXPENDITURES							
Salaries - Faculty	\$ 19,384	\$ 18,259	\$ 17,982	\$ 18,952	\$ 9,574	\$ 17,032	23%
Salaries - Non-Faculty	16,880	18,195	18,922	19,573	9,395	18,752	26%
Wages	1,816	1,815	1,737	1,770	788	1,409	2%
Benefits	9,540	9,612	9,782	10,237	4,873	8,815	12%
Personnel Costs	47,621	47,880	48,422	50,532	24,630	46,008	63%
Utilities	664	648	918	718	224	800	1%
Scholarships	391	214	204	377	199	320	0%
Equipment (Capitalized)	2,365	949	785	138	49	1,600	2%
Operations and Maintenance (Net)	23,554	25,991	24,946	24,539	10,884	23,283	32%
Debt Service	440	448	460	714	126	716	1%
TOTAL EXPENDITURES	\$ 75,035	\$ 76,130	\$ 75,736	\$ 77,017	\$ 36,112	\$ 72,727	
Percent of Budget					49.7%		
TRANSFERS							
Other	(88)	(17)	(42)	(207)	(106)	79	
NET TRANSFERS	\$ (88)	\$ (17)	\$ (42)	\$ (207)	\$ (106)	\$ 79	
NET INCREASE (DECREASE)	(2,443)	(2,294)	1,311	1,017	8,839	3,148	
ENDING CURRENT NET POSITION	\$ 18,316	\$ 16,022	\$ 17,333	\$ 18,349	\$ 27,188	\$ 21,498	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Engineering Extension Service
FY 2021 Executive Budget Summary
(In Thousands)



	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	% of Budget
PERCENT OF FISCAL YEAR					50%		
BEGINNING CURRENT NET POSITION	\$ 46,406	\$ 51,216	\$ 58,154	\$ 61,378	\$ 66,497	\$ 66,497	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 8,813	\$ 9,767	\$ 10,306	\$ 10,109	\$ 8,904	\$ 9,777	10%
Tuition and Fees	24,342	25,517	25,223	16,280	10,158	25,288	27%
Contracts and Grants	48,901	55,491	57,436	50,651	14,758	54,583	57%
Gifts	356	1,207	456	257	27	200	0%
Sales and Services	7,571	2,873	4,376	4,302	1,113	4,177	4%
Investment Income	3,895	2,673	2,491	6,774	1,272	1,254	1%
Other Income	122	119	129	97	14	129	0%
TOTAL REVENUES	\$ 93,999	\$ 97,647	\$ 100,417	\$ 88,471	\$ 36,246	\$ 95,408	
Percent of Budget					38.0%		
EXPENDITURES							
Salaries - Faculty	\$ 104	\$ (365)	\$ 402	\$ 337	\$ 16	\$ -	0%
Salaries - Non-Faculty	28,728	30,661	31,033	28,447	13,771	29,861	32%
Wages	8,161	8,967	8,660	6,229	2,531	7,052	8%
Benefits	10,107	10,678	11,310	10,281	4,842	9,917	11%
Personnel Costs	47,100	49,940	51,406	45,295	21,161	46,829	50%
Utilities	1,324	1,216	1,163	1,067	343	1,400	1%
Scholarships	17	2	68	297	133	0	0%
Discounts	0	0	0	0	0	0	0%
Equipment (Capitalized)	4,397	2,282	2,438	1,508	994	886	1%
Operations and Maintenance (Net)	34,830	35,711	39,824	35,399	10,054	43,194	46%
Debt Service	2,034	2,035	929	1,281	0	1,238	1%
TOTAL EXPENDITURES	\$ 89,702	\$ 91,186	\$ 95,828	\$ 84,848	\$ 32,686	\$ 93,548	
Percent of Budget					34.9%		
TRANSFERS							
Other	513	558	(1,365)	1,495	0	599	
NET TRANSFERS	\$ 513	\$ 558	\$ (1,365)	\$ 1,495	\$ -	\$ 599	
NET INCREASE (DECREASE)	4,810	7,018	3,224	5,119	3,560	2,460	
ENDING CURRENT NET POSITION	\$ 51,216	\$ 58,234	\$ 61,378	\$ 66,497	\$ 70,056	\$ 68,956	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas Division of Emergency Management
FY 2021 Executive Budget Summary
(In Thousands)



	FY 2020		FY 2021	
	Actuals	Actuals YTD - Feb	Budget	% of Budget
PERCENT OF FISCAL YEAR		50%		
BEGINNING CURRENT NET POSITION	\$ -	\$ 73,753	\$ 73,753	
<i>Restatement: (prior year correction)</i>				
REVENUES				
State Appropriations	\$ 34,433	\$ 4,500	\$ 13,100	1%
Contracts and Grants	1,214,728	2,538,632	1,253,205	99%
Other Income	572	36	327	0%
TOTAL REVENUES	\$ 1,846,820	\$ 2,538,235	\$ 1,266,632	
Percent of Budget		200.4%		
EXPENDITURES				
Salaries - Faculty	\$ 1,970	\$ -	\$ -	
Salaries - Non-Faculty	18,622	10,659	25,001	2%
Wages	1,755	1,129	0	
Benefits	4,649	2,394	7,945	1%
Personnel Costs	26,995	14,182	32,946	3%
Utilities	16	74	634	0%
Equipment (Capitalized)	4,111	17,731	0	0%
Operations and Maintenance (Net)	1,741,943	2,143,237	1,233,053	97%
TOTAL EXPENDITURES	\$ 1,773,067	\$ 2,175,223	\$ 1,266,633	
Percent of Budget		171.7%		
TRANSFERS				
Other			0	
NET TRANSFERS	\$ -	\$ -	\$ -	
NET INCREASE (DECREASE)	73,753	363,012	(0)	
ENDING CURRENT NET POSITION	\$ 73,753	\$ 436,765	\$ 73,753	