



# THE TEXAS A&M UNIVERSITY SYSTEM

## ***FY 2022 EXECUTIVE SUMMARY***

**FISCAL YEAR ENDING AUGUST 31, 2022**

**2<sup>ND</sup> QUARTER UPDATE WITH 2021 ACTUALS**



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**FY 2022 EXECUTIVE BUDGET SUMMARY**  
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	YTD Actuals as % of Budget
<b>PERCENT OF FISCAL YEAR</b>					<b>50%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 4,128,577	\$ 3,577,176	\$ 3,840,460	\$ 4,740,549	\$ 5,593,624	\$ 5,593,624	
<i>Restatement: (prior year correction)</i>	(1,027,762)	(2,952)	250	0			
<b>REVENUES</b>							
State Appropriations	\$ 1,232,727	\$ 1,284,269	\$ 1,360,329	\$ 1,429,580	\$ 1,316,730	\$ 1,375,187	95.7%
Federal Appropriations	36,412	38,355	1,838,721	8,628,961	3,067,215	4,123,675	74.4%
Higher Education Fund	46,587	46,587	46,587	48,420	45,561	48,420	94.1%
Available University Fund	597,415	378,638	469,865	338,633	201,967	403,935	50.0%
Tuition and Fees	1,409,053	1,485,053	1,528,905	1,616,402	1,537,218	1,638,545	93.8%
Contracts and Grants	724,103	768,122	1,099,308	1,093,349	558,575	924,578	60.4%
Student Financial Assistance	317,535	337,996	385,237	433,538	295,203	469,680	62.9%
Gifts	192,213	208,747	164,478	199,077	80,483	185,319	43.4%
Sales and Services	659,605	674,050	610,743	621,600	486,231	625,160	77.8%
Investment Income	257,265	210,469	482,324	690,641	96,044	138,725	69.2%
Other Income	109,249	116,646	84,297	114,787	37,020	57,347	64.6%
Discounts	(329,994)	(361,755)	(352,738)	(380,858)	(179,043)	(358,085)	50.0%
<b>TOTAL REVENUES</b>	<b>\$ 5,252,172</b>	<b>\$ 5,187,176</b>	<b>\$ 7,718,056</b>	<b>\$ 14,834,130</b>	<b>\$ 7,543,205</b>	<b>\$ 9,632,486</b>	<b>78.3%</b>
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 762,996	\$ 812,662	\$ 844,350	\$ 841,554	\$ 487,118	\$ 923,380	52.8%
Salaries - Non-Faculty	949,848	991,597	1,050,627	1,070,592	548,651	1,121,246	48.9%
Wages	181,938	181,703	170,397	164,135	82,904	164,786	50.3%
Benefits	493,901	514,680	535,917	552,147	280,279	578,300	48.5%
<b>Personnel Costs</b>	<b>2,388,683</b>	<b>2,500,643</b>	<b>2,601,292</b>	<b>2,628,427</b>	<b>1,398,951</b>	<b>2,787,713</b>	<b>50.2%</b>
Utilities	134,191	130,728	107,457	106,782	57,997	128,055	45.3%
Scholarships	592,399	633,483	654,185	706,875	648,130	715,700	90.6%
Discounts	(329,994)	(361,755)	(352,738)	(380,858)	(179,043)	(358,085)	50.0%
Equipment (Capitalized)	142,496	129,565	122,389	136,459	87,310	118,664	73.6%
Operations and Maintenance (Net)	1,272,780	1,299,221	3,378,919	10,110,993	3,081,123	5,677,876	54.3%
Debt Service	410,990	473,147	415,625	463,191	144,496	501,755	28.8%
<b>TOTAL EXPENDITURES</b>	<b>\$ 4,611,546</b>	<b>\$ 4,805,032</b>	<b>\$ 6,927,130</b>	<b>\$ 13,771,871</b>	<b>\$ 5,238,964</b>	<b>\$ 9,571,678</b>	<b>54.7%</b>
<b>TRANSFERS</b>							
Other	(164,264)	(115,829)	108,914	(209,184)	(36,568)	(37,687)	97.0%
<b>NET TRANSFERS</b>	<b>\$ (164,264)</b>	<b>\$ (115,829)</b>	<b>\$ 108,914</b>	<b>\$ (209,184)</b>	<b>\$ (36,568)</b>	<b>\$ (37,687)</b>	<b>97.0%</b>
<b>NET INCREASE (DECREASE)</b>	<b>476,362</b>	<b>266,316</b>	<b>899,840</b>	<b>853,074</b>	<b>2,267,673</b>	<b>23,121</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 3,577,176</b>	<b>\$ 3,840,460</b>	<b>\$ 4,740,549</b>	<b>\$ 5,593,624</b>	<b>\$ 7,861,297</b>	<b>\$ 5,616,745</b>	

\* Excludes estimated expense associated with Other Post-Employment Benefits ("OPEB") and TRS Pension.  
TAMUS amount for OPEB in FY 2018 is \$145.2 million, FY 2019 (\$462.5) million, FY 2020 4,537.46  
TAMUS amount for TRS pension in FY 2018 is (\$7.8) million, FY 2019 \$32.8 million, FY 2020 \$68.6 million.



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Academics**  
**FY 2022 EXECUTIVE BUDGET SUMMARY**  
(In Thousands)

	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD -Feb	Budget	YTD Actuals as % of Budget
<b>PERCENT OF FISCAL YEAR</b>						<b>50%</b>	
<b>BEGINNING CURRENT NET POSITION</b>	\$ 2,792,201	\$ 2,967,038	\$ 3,105,606	\$ 3,519,509	\$ 4,387,268	\$ 4,387,268	
<i>Restatement: (prior year correction)</i>	0	(2,952)	250	0			
<b>REVENUES</b>							
State Appropriations	\$ 998,824	\$ 995,512	\$ 1,042,768	\$ 1,077,518	\$ 1,022,108	\$ 1,093,469	93.5%
Federal Appropriations	9,431	9,859	27,385	202,886	81,897	244,546	33.5%
Higher Education Fund	46,587	46,587	46,587	48,420	45,561	48,420	94.1%
Available University Fund	164,821	189,605	170,461	178,660	105,952	211,903	50.0%
Tuition and Fees	1,383,551	1,459,831	1,512,625	1,598,177	1,523,584	1,611,442	94.5%
Contracts and Grants	357,199	386,584	518,382	526,784	287,585	449,116	64.0%
Student Financial Assistance	317,535	337,996	385,237	433,538	295,203	469,680	62.9%
Gifts	184,278	202,094	155,763	192,343	77,950	179,967	43.3%
Sales and Services	578,805	586,551	532,986	536,623	450,588	557,043	80.9%
Investment Income	179,689	117,975	397,568	572,538	65,344	109,829	59.5%
Other Income	67,726	86,863	54,637	69,190	23,307	31,724	73.5%
Discounts	(329,994)	(361,755)	(352,738)	(380,858)	(179,043)	(358,085)	50.0%
<b>TOTAL REVENUES</b>	<b>\$ 3,958,452</b>	<b>\$ 4,057,701</b>	<b>\$ 4,491,660</b>	<b>\$ 5,055,820</b>	<b>\$ 3,800,034</b>	<b>\$ 4,649,053</b>	<b>81.7%</b>
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 693,831	\$ 744,449	\$ 767,294	\$ 766,257	\$ 453,998	\$ 844,791	53.7%
Salaries - Non-Faculty	689,428	722,213	755,493	774,925	394,348	806,231	48.9%
Wages	150,625	153,360	140,681	136,548	70,528	141,418	49.9%
Benefits	384,843	404,483	416,962	430,500	223,070	454,215	49.1%
<b>Personnel Costs</b>	<b>1,918,726</b>	<b>2,024,506</b>	<b>2,080,431</b>	<b>2,108,229</b>	<b>1,141,944</b>	<b>2,246,655</b>	<b>50.8%</b>
Utilities	120,916	117,467	95,299	94,719	50,859	112,509	45.2%
Scholarships	578,659	618,344	634,829	683,185	628,584	699,531	89.9%
Discounts	(329,994)	(361,755)	(352,738)	(380,858)	(179,043)	(358,085)	50.0%
Equipment (Capitalized)	87,064	94,525	89,628	72,375	44,358	82,198	54.0%
Operations and Maintenance (Net)	951,750	981,168	1,163,581	1,192,046	708,118	1,461,755	48.4%
Debt Service	292,098	333,034	296,769	281,853	170,343	312,374	54.5%
<b>TOTAL EXPENDITURES</b>	<b>\$ 3,619,219</b>	<b>\$ 3,807,288</b>	<b>\$ 4,007,799</b>	<b>\$ 4,051,550</b>	<b>\$ 2,565,164</b>	<b>\$ 4,556,937</b>	<b>56.3%</b>
<b>TRANSFERS</b>							
Other	(164,397)	(108,893)	(70,209)	(136,511)	61,639	2,389	2580.3%
<b>NET TRANSFERS</b>	<b>\$ (164,397)</b>	<b>\$ (108,893)</b>	<b>\$ (70,209)</b>	<b>\$ (136,511)</b>	<b>\$ 61,639</b>	<b>\$ 2,389</b>	<b>2580.3%</b>
<b>NET INCREASE (DECREASE)</b>	<b>174,836</b>	<b>141,520</b>	<b>413,653</b>	<b>867,759</b>	<b>1,296,510</b>	<b>94,505</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 2,967,038</b>	<b>\$ 3,105,606</b>	<b>\$ 3,519,509</b>	<b>\$ 4,387,268</b>	<b>\$ 5,683,778</b>	<b>\$ 4,481,773</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM  
AGENCIES  
FY 2022 EXECUTIVE BUDGET SUMMARY**



(In Thousands)

	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	YTD Actuals as % of Budget
<b>PERCENT OF FISCAL YEAR</b>					<b>50%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 363,495	\$ 331,164	\$ 374,336	\$ 511,439	\$ 560,886	\$ 569,649	
<i>Restatement: (prior year correction)</i>	0	0	0				
<b>REVENUES</b>							
State Appropriations	\$ 233,133	\$ 287,987	\$ 316,791	\$ 351,368	\$ 293,891	\$ 280,987	104.6%
Federal Appropriations	26,982	28,495	1,810,431	8,424,409	2,984,361	3,879,129	76.9%
Tuition and Fees	25,502	25,223	16,280	18,224	13,634	27,103	50.3%
Contracts and Grants	353,475	364,700	417,800	436,204	237,056	415,360	57.1%
Gifts	7,156	5,850	8,002	6,421	2,527	5,160	49.0%
Sales and Services	73,027	84,194	76,012	82,541	34,669	67,383	51.5%
Investment Income	18,821	10,950	36,095	47,817	5,082	12,796	39.7%
Other Income	26,728	28,928	28,175	25,521	11,117	25,623	43.4%
<b>TOTAL REVENUES</b>	<b>\$ 764,823</b>	<b>\$ 835,981</b>	<b>\$ 2,685,099</b>	<b>\$ 9,366,813</b>	<b>\$ 3,566,374</b>	<b>\$ 4,713,542</b>	<b>75.7%</b>
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 69,070	\$ 67,791	\$ 76,716	\$ 75,029	\$ 33,064	\$ 78,589	42.1%
Salaries - Non-Faculty	245,671	252,923	276,179	279,432	144,685	297,423	48.6%
Wages	30,687	27,975	29,118	27,207	12,051	23,282	51.8%
Benefits	105,002	105,780	114,075	117,300	54,705	119,169	45.9%
<b>Personnel Costs</b>	<b>450,430</b>	<b>454,469</b>	<b>496,088</b>	<b>498,969</b>	<b>244,505</b>	<b>518,464</b>	<b>47.2%</b>
Utilities	12,108	12,209	11,124	12,525	6,919	14,772	46.8%
Scholarships	13,738	13,237	15,243	18,373	15,265	15,438	98.9%
Equipment (Capitalized)	27,422	30,758	30,336	55,004	40,875	36,446	112.2%
Operations and Maintenance (Net)	301,079	276,901	2,031,319	8,709,923	2,303,644	4,123,166	55.9%
Debt Service	11,813	11,035	12,559	12,467	9,309	13,437	69.3%
<b>TOTAL EXPENDITURES</b>	<b>\$ 815,504</b>	<b>\$ 798,610</b>	<b>\$ 2,596,668</b>	<b>\$ 9,307,261</b>	<b>\$ 2,620,517</b>	<b>\$ 4,721,721</b>	<b>55.5%</b>
<b>TRANSFERS</b>							
Other	16,592	5,881	24,184	(27,035)	6,622	11,278	58.7%
<b>NET TRANSFERS</b>	<b>\$ 16,592</b>	<b>\$ 5,881</b>	<b>\$ 24,184</b>	<b>\$ (27,035)</b>	<b>\$ 6,622</b>	<b>\$ 11,278</b>	<b>58.7%</b>
<b>NET INCREASE (DECREASE)</b>	<b>(35,176)</b>	<b>43,252</b>	<b>137,103</b>	<b>58,210</b>	<b>968,442</b>	<b>3,099</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 331,164</b>	<b>\$ 374,336</b>	<b>\$ 511,439</b>	<b>\$ 569,649</b>	<b>\$ 1,538,092</b>	<b>\$ 572,748</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Prairie View A&M University**  
**FY 2022 Executive Budget Summary**  
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	YTD Actuals as % of Budget
<b>PERCENT OF FISCAL YEAR</b>					<b>50%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 165,199	\$ 162,622	\$ 151,855	\$ 167,200	\$ 216,944	\$ 216,944	
<i>Restatement: (prior year correction)</i>							
<b>REVENUES</b>							
State Appropriations	\$ 58,075	\$ 57,449	\$ 57,637	\$ 55,534	\$ 53,335	\$ 60,691	87.9%
Federal Appropriations	9,409	9,838	11,363	40,860	21,941	73,523	29.8%
Available University Fund	24,793	24,956	24,956	27,639	14,373	28,745	50.0%
Tuition and Fees	86,010	91,460	91,347	95,348	94,376	91,616	103.0%
Contracts and Grants	14,497	18,556	14,602	18,956	10,652	19,807	53.8%
Student Financial Assistance	39,820	43,916	51,486	60,334	27,618	50,818	54.3%
Gifts	1,796	2,284	4,294	31,911	(1,455)	3,483	-41.8%
Sales and Services	25,140	27,004	21,394	17,717	14,977	24,185	61.9%
Investment Income	9,619	6,148	14,942	22,153	2,617	9,391	27.9%
Other Income	4,675	4,703	5,900	3,577	2,415	1,780	135.7%
Discounts	(45,872)	(53,506)	(48,278)	(40,982)	(24,765)	(49,529)	50.0%
<b>TOTAL REVENUES</b>	<b>\$ 227,963</b>	<b>\$ 232,809</b>	<b>\$ 249,644</b>	<b>\$ 333,046</b>	<b>\$ 216,084</b>	<b>\$ 314,509</b>	<b>68.7%</b>
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 33,679	\$ 37,340	\$ 40,826	\$ 41,186	\$ 22,884	\$ 51,243	44.7%
Salaries - Non-Faculty	45,556	46,784	49,254	48,786	23,647	61,480	38.5%
Wages	6,594	6,943	5,340	5,011	2,902	5,774	50.3%
Benefits	22,427	24,126	25,026	25,566	11,636	29,366	39.6%
<b>Personnel Costs</b>	<b>108,256</b>	<b>115,193</b>	<b>120,446</b>	<b>120,550</b>	<b>61,069</b>	<b>147,863</b>	<b>41.3%</b>
Utilities	6,120	5,430	5,027	3,893	2,019	5,830	34.6%
Scholarships	64,113	71,978	68,994	76,800	51,340	65,580	78.3%
Discounts	(45,872)	(53,506)	(48,278)	(40,982)	(24,765)	(49,529)	50.0%
Equipment (Capitalized)	5,755	7,096	4,914	3,300	1,202	3,156	38.1%
Operations and Maintenance (Net)	68,764	82,677	82,500	100,066	65,693	128,686	51.0%
Debt Service	14,033	14,006	14,515	14,089	8,236	12,709	64.8%
<b>TOTAL EXPENDITURES</b>	<b>\$ 221,170</b>	<b>\$ 242,875</b>	<b>\$ 248,118</b>	<b>\$ 277,716</b>	<b>\$ 164,795</b>	<b>\$ 314,294</b>	<b>52.4%</b>
<b>Percent of Budget</b>							
<b>TRANSFERS</b>							
Other	(9,370)	(701)	13,820	(5,586)	27,086	0	n/a
<b>NET TRANSFERS</b>	<b>\$ (9,370)</b>	<b>\$ (701)</b>	<b>\$ 13,820</b>	<b>\$ (5,586)</b>	<b>\$ 27,086</b>	<b>\$ -</b>	<b>n/a</b>
<b>NET INCREASE (DECREASE)</b>	<b>(2,577)</b>	<b>(10,767)</b>	<b>15,345</b>	<b>49,744</b>	<b>78,376</b>	<b>215</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 162,622</b>	<b>\$ 151,855</b>	<b>\$ 167,200</b>	<b>\$ 216,944</b>	<b>\$ 295,320</b>	<b>\$ 217,159</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Tarleton State University**  
**FY 2022 Executive Budget Summary**  
**(In Thousands)**



	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	YTD Actuals as % of Budget
<b>PERCENT OF FISCAL YEAR</b>					<b>50%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 73,683	\$ 85,003	\$ 90,691	\$ 115,169	\$ 152,457	\$ 152,457	
<i>Restatement: (prior year correction)</i>							
<b>REVENUES</b>							
State Appropriations	\$ 66,315	\$ 56,654	\$ 55,489	\$ 53,786	\$ 57,738	\$ 59,264	97.4%
Federal Appropriations	0	0	2,992	10,582	9,589	14,966	64.1%
Tuition and Fees	92,506	97,665	103,619	118,166	108,161	116,386	92.9%
Contracts and Grants	8,353	8,069	8,353	18,579	11,298	10,000	113.0%
Student Financial Assistance	29,778	30,821	34,442	45,589	27,671	32,173	86.0%
Gifts	1,883	5,664	2,363	5,125	3,147	2,750	114.4%
Sales and Services	30,941	28,492	22,088	41,723	50,106	43,021	116.5%
Investment Income	6,903	5,490	16,676	23,601	3,056	3,500	87.3%
Other Income	653	677	8,506	771	515	405	127.2%
Discounts	(24,299)	(24,997)	(24,447)	(31,570)	(16,030)	(32,060)	50.0%
<b>TOTAL REVENUES</b>	<b>\$ 213,034</b>	<b>\$ 208,536</b>	<b>\$ 230,082</b>	<b>\$ 286,352</b>	<b>\$ 255,251</b>	<b>\$ 250,405</b>	<b>101.9%</b>
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 35,883	\$ 38,430	\$ 38,379	\$ 38,052	\$ 22,621	\$ 43,802	51.6%
Salaries - Non-Faculty	35,111	35,808	37,190	39,848	20,272	37,729	53.7%
Wages	5,408	5,697	5,300	5,293	2,876	5,595	51.4%
Benefits	22,936	23,259	24,167	24,978	11,639	26,127	44.5%
<b>Personnel Costs</b>	<b>99,338</b>	<b>103,193</b>	<b>105,037</b>	<b>108,171</b>	<b>57,408</b>	<b>113,253</b>	<b>50.7%</b>
Utilities	2,540	2,683	2,761	3,745	1,833	4,968	36.9%
Scholarships	41,939	42,505	44,309	52,670	43,685	53,162	82.2%
Discounts	(24,299)	(24,997)	(24,447)	(31,570)	(16,030)	(32,060)	50.0%
Equipment (Capitalized)	1,796	1,621	1,271	1,536	2,623	3,611	72.6%
Operations and Maintenance (Net)	50,642	54,800	54,827	73,091	52,027	79,112	65.8%
Debt Service	16,786	18,621	18,767	26,884	14,226	26,469	53.7%
<b>TOTAL EXPENDITURES</b>	<b>\$ 188,742</b>	<b>\$ 198,426</b>	<b>\$ 202,525</b>	<b>\$ 234,526</b>	<b>\$ 155,772</b>	<b>\$ 248,516</b>	<b>62.7%</b>
<b>TRANSFERS</b>							
Other	(12,971)	(4,422)	(3,078)	(14,538)	(20,817)	75	-27756.3%
<b>NET TRANSFERS</b>	<b>\$ (12,971)</b>	<b>\$ (4,422)</b>	<b>\$ (3,078)</b>	<b>\$ (14,538)</b>	<b>\$ (20,817)</b>	<b>\$ 75</b>	<b>-27756.3%</b>
<b>NET INCREASE (DECREASE)</b>	<b>11,320</b>	<b>5,688</b>	<b>24,478</b>	<b>37,287</b>	<b>78,662</b>	<b>1,963</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 85,003</b>	<b>\$ 90,691</b>	<b>\$ 115,169</b>	<b>\$ 152,457</b>	<b>\$ 231,118</b>	<b>\$ 154,420</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M International University**  
**FY 2022 Executive Budget Summary**  
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	YTD Actuals as % of Budget
<b>PERCENT OF FISCAL YEAR</b>					<b>50%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 73,088	\$ 79,998	\$ 88,838	\$ 106,092	\$ 141,598	\$ 141,598	
<i>Restatement: (prior year correction)</i>							
<b>REVENUES</b>							
State Appropriations	\$ 37,375	\$ 37,463	\$ 37,154	\$ 36,791	\$ 41,790	\$ 43,479	96.1%
Federal Appropriations	0	0	1,771	13,973	8,445	23,560	35.8%
Higher Education Fund	6,710	6,710	6,710	7,462	7,462	7,462	100.0%
Tuition and Fees	53,137	58,163	63,090	64,359	63,146	63,183	99.9%
Contracts and Grants	9,159	5,711	4,876	7,513	3,711	5,974	62.1%
Student Financial Assistance	32,196	35,459	40,166	42,898	36,171	53,580	67.5%
Gifts	3,122	4,234	4,444	4,080	792	3,100	25.6%
Sales and Services	5,100	5,291	4,802	3,830	3,576	5,475	65.3%
Investment Income	5,364	4,067	11,658	17,600	1,795	4,905	36.6%
Other Income	754	1,576	720	1,875	469	305	153.7%
Discounts	(28,052)	(31,916)	(32,417)	(29,566)	(15,577)	(31,155)	50.0%
<b>TOTAL REVENUES</b>	<b>\$ 124,865</b>	<b>\$ 126,758</b>	<b>\$ 142,973</b>	<b>\$ 170,817</b>	<b>\$ 151,780</b>	<b>\$ 179,868</b>	<b>84.4%</b>
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 19,452	\$ 20,588	\$ 21,564	\$ 22,074	\$ 13,862	\$ 26,352	52.6%
Salaries - Non-Faculty	23,760	23,469	22,412	22,491	11,714	29,966	39.1%
Wages	4,094	3,941	4,288	4,161	2,191	4,092	53.5%
Benefits	12,833	12,798	12,905	13,362	6,728	15,615	43.1%
<b>Personnel Costs</b>	<b>60,140</b>	<b>60,797</b>	<b>61,168</b>	<b>62,088</b>	<b>34,495</b>	<b>76,025</b>	<b>45.4%</b>
Utilities	1,565	1,520	1,737	1,583	802	2,391	33.5%
Scholarships	41,829	46,860	50,014	51,880	46,673	70,024	66.7%
Discounts	(28,052)	(31,916)	(32,417)	(29,566)	(15,577)	(31,155)	50.0%
Equipment (Capitalized)	1,055	1,173	3,313	1,750	1,301	10,408	12.5%
Operations and Maintenance (Net)	27,272	30,549	33,315	39,624	27,960	40,982	68.2%
Debt Service	10,435	10,609	10,655	10,900	8,923	11,193	79.7%
<b>TOTAL EXPENDITURES</b>	<b>\$ 114,243</b>	<b>\$ 119,591</b>	<b>\$ 127,785</b>	<b>\$ 138,259</b>	<b>\$ 104,576</b>	<b>\$ 179,868</b>	<b>58.1%</b>
<b>TRANSFERS</b>							
Other	(3,711)	1,673	2,066	2,948	925	0	n/a
<b>NET TRANSFERS</b>	<b>\$ (3,711)</b>	<b>\$ 1,673</b>	<b>\$ 2,066</b>	<b>\$ 2,948</b>	<b>\$ 925</b>	<b>\$ -</b>	<b>n/a</b>
<b>NET INCREASE (DECREASE)</b>	<b>6,911</b>	<b>8,840</b>	<b>17,254</b>	<b>35,506</b>	<b>48,128</b>	<b>0</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 79,998</b>	<b>\$ 88,838</b>	<b>\$ 106,092</b>	<b>\$ 141,598</b>	<b>\$ 189,726</b>	<b>\$ 141,598</b>	





**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University**  
**FY 2022 Executive Budget Summary**  
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	YTD Actuals as % of Budget
<b>PERCENT OF FISCAL YEAR</b>					<b>50%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 1,754,358	\$ 1,825,333	\$ 1,875,068	\$ 2,092,677	\$ 2,523,677	\$ 2,523,677	
<i>Restatement: (prior year correction)</i>		(2,702)					
<b>REVENUES</b>							
State Appropriations	\$ 378,032	\$ 381,353	\$ 415,860	\$ 416,472	\$ 400,686	\$ 431,791	92.8%
Federal Appropriations	0	0	3,003	61,832	9,495	61,400	15.5%
Available University Fund	140,028	135,705	116,505	122,038	67,989	135,978	50.0%
Tuition and Fees	701,276	754,064	790,123	834,315	826,823	852,388	97.0%
Contracts and Grants	210,570	236,617	231,045	238,737	157,839	258,102	61.2%
Student Financial Assistance	87,707	94,115	114,409	117,316	87,660	139,252	63.0%
Gifts	141,334	158,151	115,990	108,633	59,509	144,113	41.3%
Sales and Services	374,422	382,054	359,329	353,251	264,243	343,926	76.8%
Investment Income	106,154	63,602	240,227	350,509	40,850	66,300	61.6%
Other Income	42,656	62,069	26,603	42,252	15,396	24,081	63.9%
Discounts	(130,900)	(145,898)	(143,544)	(166,988)	(71,122)	(142,244)	50.0%
<b>TOTAL REVENUES</b>	<b>\$ 2,051,278</b>	<b>\$ 2,121,833</b>	<b>\$ 2,269,551</b>	<b>\$ 2,478,367</b>	<b>\$ 1,859,368</b>	<b>\$ 2,315,087</b>	<b>80.3%</b>
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 358,504	\$ 386,994	\$ 397,354	\$ 403,035	\$ 241,707	\$ 443,198	54.5%
Salaries - Non-Faculty	345,667	366,237	384,290	395,936	203,619	400,662	50.8%
Wages	104,076	103,158	99,545	91,414	49,616	92,007	53.9%
Benefits	187,534	200,476	204,484	213,638	115,504	220,838	52.3%
<b>Personnel Costs</b>	<b>995,780</b>	<b>1,056,865</b>	<b>1,085,674</b>	<b>1,104,023</b>	<b>610,446</b>	<b>1,156,704</b>	<b>52.8%</b>
Utilities	82,450	81,505	61,390	61,413	32,863	69,362	47.4%
Scholarships	241,876	261,617	271,699	288,232	334,164	265,367	125.9%
Discounts	(130,900)	(145,898)	(143,544)	(166,988)	(71,122)	(142,244)	50.0%
Equipment (Capitalized)	50,372	64,504	60,359	50,197	26,182	31,283	83.7%
Operations and Maintenance (Net)	462,810	470,174	507,848	502,688	293,433	722,763	40.6%
Debt Service	140,115	170,262	132,828	118,846	43,229	130,210	33.2%
<b>TOTAL EXPENDITURES</b>	<b>\$ 1,842,502</b>	<b>\$ 1,959,028</b>	<b>\$ 1,976,253</b>	<b>\$ 1,958,413</b>	<b>\$ 1,269,194</b>	<b>\$ 2,233,445</b>	<b>56.8%</b>
<b>TRANSFERS</b>							
Other	(137,801)	(110,367)	(75,690)	(88,954)	42,750	(7,494)	-570.5%
<b>NET TRANSFERS</b>	<b>\$ (137,801)</b>	<b>\$ (110,367)</b>	<b>\$ (75,690)</b>	<b>\$ (88,954)</b>	<b>\$ 42,750</b>	<b>\$ (7,494)</b>	<b>-570.5%</b>
<b>NET INCREASE (DECREASE)</b>	<b>70,975</b>	<b>52,437</b>	<b>217,608</b>	<b>431,000</b>	<b>632,924</b>	<b>74,149</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 1,825,333</b>	<b>\$ 1,875,068</b>	<b>\$ 2,092,677</b>	<b>\$ 2,523,677</b>	<b>\$ 3,156,601</b>	<b>\$ 2,597,825</b>	





**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University at Galveston**  
**FY 2022 Executive Budget Summary**  
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	YTD Actuals as % of Budget
<b>PERCENT OF FISCAL YEAR</b>					<b>50%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 53,737	\$ 58,144	\$ 60,813	\$ 63,150	\$ 76,808	\$ 76,808	
<i>Restatement: (prior year correction)</i>							
<b>REVENUES</b>							
State Appropriations - General Revenue	21,545	22,084	21,674	66,682	22,181	22,276	99.6%
State Appropriations - Benefits Paid by State	3,719	3,470	3,862	3,715	1,623	3,667	44.3%
State Appropriations	\$ 25,264	\$ 25,554	\$ 25,535	\$ 70,397	\$ 23,804	\$ 25,943	91.8%
Federal Appropriations	0	0	154	2,569	320	1,156	27.6%
Tuition and Fees	24,072	24,081	21,645	24,046	19,926	24,051	82.8%
Contracts and Grants	7,927	9,667	7,323	7,790	3,853	8,010	48.1%
Student Financial Assistance	2,637	2,762	3,110	3,222	2,558	4,183	61.1%
Gifts	911	1,035	426	791	151	500	30.2%
Sales and Services	11,540	10,958	6,671	7,643	11,440	11,594	98.7%
Investment Income	4,698	2,932	8,720	11,725	1,330	3,206	41.5%
Other Income	874	(60)	280	3,143	157	0	n/a
Discounts	(3,775)	(3,823)	(3,605)	(3,104)	(1,911)	(3,823)	50.0%
<b>TOTAL REVENUES</b>	<b>\$ 74,147</b>	<b>\$ 73,049</b>	<b>\$ 70,260</b>	<b>\$ 128,207</b>	<b>\$ 61,628</b>	<b>\$ 74,822</b>	<b>82.4%</b>
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 12,002	\$ 12,527	\$ 12,484	\$ 11,899	\$ 7,187	\$ 12,489	57.5%
Salaries - Non-Faculty	10,839	11,644	11,848	11,884	5,559	11,065	50.2%
Wages	2,121	2,057	1,456	1,434	704	2,091	33.6%
Benefits	6,205	6,876	6,944	6,983	3,259	6,341	51.4%
<b>Personnel Costs</b>	<b>31,168</b>	<b>33,104</b>	<b>32,731</b>	<b>32,200</b>	<b>16,709</b>	<b>31,987</b>	<b>52.2%</b>
Utilities	1,632	1,742	1,541	1,591	958	2,049	46.8%
Scholarships	6,083	6,117	6,488	5,367	5,384	6,207	86.7%
Discounts	(3,775)	(3,823)	(3,605)	(3,104)	(1,911)	(3,823)	50.0%
Equipment (Capitalized)	471	202	770	407	357	307	116.4%
Operations and Maintenance (Net)	25,748	24,049	21,473	22,640	11,835	24,388	48.5%
Debt Service	10,683	10,920	10,689	10,694	9,592	13,333	71.9%
<b>TOTAL EXPENDITURES</b>	<b>\$ 72,010</b>	<b>\$ 72,310</b>	<b>\$ 70,087</b>	<b>\$ 69,796</b>	<b>\$ 42,924</b>	<b>\$ 74,448</b>	<b>57.7%</b>
<b>TRANSFERS</b>							
Other	2,270	1,931	2,164	(44,752)	4,374	0	n/a
<b>NET TRANSFERS</b>	<b>\$ 2,270</b>	<b>\$ 1,931</b>	<b>\$ 2,164</b>	<b>\$ (44,752)</b>	<b>\$ 4,374</b>	<b>\$ -</b>	<b>n/a</b>
<b>NET INCREASE (DECREASE)</b>	<b>4,407</b>	<b>2,669</b>	<b>2,336</b>	<b>13,658</b>	<b>23,078</b>	<b>374</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 58,144</b>	<b>\$ 60,813</b>	<b>\$ 63,150</b>	<b>\$ 76,808</b>	<b>\$ 99,887</b>	<b>\$ 77,183</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University Health Science Center**  
**FY 2022 Executive Budget Summary**  
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	YTD Actuals as % of Budget
<b>PERCENT OF FISCAL YEAR</b>					<b>50%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 195,361	\$ 224,034	\$ 294,232	\$ 362,606	\$ 506,489	\$ 506,489	
<i>Restatement: (prior year correction)</i>		(250)	250				
<b>REVENUES</b>							
State Appropriations	\$ 159,494	\$ 161,455	\$ 164,614	\$ 166,458	\$ 168,483	\$ 173,379	97.2%
Federal Appropriations	0	0	22	2,731	0	0	n/a
Available University Fund	0	29,000	29,000	29,000	23,590	47,180	50.0%
Tuition and Fees	41,220	43,129	44,016	51,192	47,668	49,330	96.6%
Contracts and Grants	55,010	56,006	198,488	172,801	64,779	84,839	76.4%
Student Financial Assistance	847	1,068	1,784	2,906	1,595	1,070	149.0%
Gifts	4,478	5,404	5,038	7,877	2,747	3,950	69.5%
Sales and Services	42,971	41,348	37,821	35,122	32,933	33,446	98.5%
Investment Income	12,750	10,747	30,244	45,019	4,803	7,536	63.7%
Other Income	8,108	10,149	4,492	3,556	1,057	2,910	36.3%
Discounts	(3,077)	(2,927)	(3,365)	(3,685)	(1,732)	(3,464)	50.0%
<b>TOTAL REVENUES</b>	<b>\$ 321,801</b>	<b>\$ 355,380</b>	<b>\$ 512,155</b>	<b>\$ 512,977</b>	<b>\$ 345,922</b>	<b>\$ 400,177</b>	<b>86.4%</b>
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 63,265	\$ 70,037	\$ 72,307	\$ 66,700	\$ 38,842	\$ 75,856	51.2%
Salaries - Non-Faculty	68,147	70,316	73,053	74,755	37,993	74,960	50.7%
Wages	3,198	6,956	2,794	6,624	1,465	5,600	26.2%
Benefits	33,303	33,876	36,589	35,152	19,382	37,704	51.4%
<b>Personnel Costs</b>	<b>167,914</b>	<b>181,185</b>	<b>184,744</b>	<b>183,230</b>	<b>97,682</b>	<b>194,120</b>	<b>50.3%</b>
Utilities	8,699	7,749	7,068	6,758	4,594	9,639	47.7%
Scholarships	6,915	6,795	7,738	8,148	9,079	7,813	116.2%
Discounts	(3,077)	(2,927)	(3,365)	(3,685)	(1,732)	(3,464)	50.0%
Equipment (Capitalized)	3,916	7,247	7,224	3,435	3,974	8,878	44.8%
Operations and Maintenance (Net)	97,749	95,138	236,100	192,492	82,924	156,077	53.1%
Debt Service	19,341	19,361	19,204	19,245	18,589	20,161	92.2%
<b>TOTAL EXPENDITURES</b>	<b>\$ 301,456</b>	<b>\$ 314,549</b>	<b>\$ 458,713</b>	<b>\$ 409,623</b>	<b>\$ 215,109</b>	<b>\$ 393,224</b>	<b>54.7%</b>
<b>TRANSFERS</b>							
Other	8,328	29,617	14,683	40,528	26,738	13,071	204.6%
<b>NET TRANSFERS</b>	<b>\$ 8,328</b>	<b>\$ 29,617</b>	<b>\$ 14,683</b>	<b>\$ 40,528</b>	<b>\$ 26,738</b>	<b>\$ 13,071</b>	<b>204.6%</b>
<b>NET INCREASE (DECREASE)</b>	<b>28,673</b>	<b>70,448</b>	<b>68,125</b>	<b>143,883</b>	<b>157,551</b>	<b>20,024</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 224,034</b>	<b>\$ 294,232</b>	<b>\$ 362,606</b>	<b>\$ 506,489</b>	<b>\$ 664,040</b>	<b>\$ 526,513</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University - Central Texas**  
**FY 2022 Executive Budget Summary**  
**(In Thousands)**



**TEXAS A&M  
UNIVERSITY  
CENTRAL TEXAS**

	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	YTD Actuals as % of Budget
<b>PERCENT OF FISCAL YEAR</b>					<b>50%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 18,687	\$ 19,649	\$ 23,905	\$ 29,188	\$ 36,471	\$ 36,471	
<i>Restatement: (prior year correction)</i>							
<b>REVENUES</b>							
State Appropriations	\$ 18,121	\$ 18,595	\$ 19,351	\$ 18,332	\$ 19,288	\$ 20,482	94.2%
Federal Appropriations	6	6	224	2,540	(252)	3,714	-6.8%
Tuition and Fees	13,064	14,554	14,759	15,402	12,624	16,534	76.4%
Contracts and Grants	609	569	698	1,377	438	991	44.2%
Student Financial Assistance	5,141	5,221	5,615	4,807	3,282	6,271	52.3%
Gifts	441	679	653	514	108	348	31.0%
Sales and Services	477	467	428	312	330	541	61.0%
Investment Income	968	734	2,456	3,397	362	408	88.6%
Other Income	35	105	94	162	13	18	69.9%
Discounts	(2,488)	(2,568)	(2,207)	(2,741)	(1,171)	(2,342)	50.0%
<b>TOTAL REVENUES</b>	<b>\$ 36,374</b>	<b>\$ 38,362</b>	<b>\$ 42,069</b>	<b>\$ 44,100</b>	<b>\$ 35,023</b>	<b>\$ 46,966</b>	<b>74.6%</b>
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 8,691	\$ 8,450	\$ 8,642	\$ 9,085	\$ 4,940	\$ 10,302	48.0%
Salaries - Non-Faculty	7,674	8,157	8,339	8,379	4,517	9,616	47.0%
Wages	849	813	968	826	304	528	57.6%
Benefits	4,201	4,257	4,363	4,491	2,164	5,025	43.1%
<b>Personnel Costs</b>	<b>21,415</b>	<b>21,677</b>	<b>22,312</b>	<b>22,780</b>	<b>11,924</b>	<b>25,471</b>	<b>46.8%</b>
Utilities	348	386	377	419	221	425	52.1%
Scholarships	6,947	6,841	6,425	6,597	3,745	4,288	87.3%
Discounts	(2,488)	(2,568)	(2,207)	(2,741)	(1,171)	(2,342)	50.0%
Equipment (Capitalized)	724	234	420	257	19	953	2.0%
Operations and Maintenance (Net)	6,602	5,060	7,104	7,076	8,088	13,406	60.3%
Debt Service	4,537	4,535	4,543	4,539	4,534	4,534	100.0%
<b>TOTAL EXPENDITURES</b>	<b>\$ 38,085</b>	<b>\$ 36,165</b>	<b>\$ 38,974</b>	<b>\$ 38,928</b>	<b>\$ 27,361</b>	<b>\$ 46,735</b>	<b>58.5%</b>
<b>TRANSFERS</b>							
Other	2,673	2,060	2,189	2,112	2,018	2,000	100.9%
<b>NET TRANSFERS</b>	<b>\$ 2,673</b>	<b>\$ 2,060</b>	<b>\$ 2,189</b>	<b>\$ 2,112</b>	<b>\$ 2,018</b>	<b>\$ 2,000</b>	<b>100.9%</b>
<b>NET INCREASE (DECREASE)</b>	<b>962</b>	<b>4,256</b>	<b>5,283</b>	<b>7,284</b>	<b>9,680</b>	<b>2,230</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 19,649</b>	<b>\$ 23,905</b>	<b>\$ 29,188</b>	<b>\$ 36,471</b>	<b>\$ 46,151</b>	<b>\$ 38,702</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University - Commerce**  
**FY 2022 Executive Budget Summary**  
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	YTD Actuals as % of Budget
<b>PERCENT OF FISCAL YEAR</b>					<b>50%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 120,302	\$ 127,144	\$ 129,009	\$ 146,698	\$ 192,803	\$ 192,803	
<i>Restatement: (prior year correction)</i>							
<b>REVENUES</b>							
State Appropriations	\$ 52,614	\$ 52,812	\$ 52,044	\$ 52,000	\$ 49,907	\$ 54,502	91.6%
Federal Appropriations	0	0	1,245	15,578	5,917	10,000	59.2%
Higher Education Fund	10,786	10,786	10,786	11,124	11,124	11,124	100.0%
Tuition and Fees	86,606	83,542	89,422	101,227	87,279	100,876	86.5%
Contracts and Grants	3,414	4,051	4,164	5,521	1,906	5,755	33.1%
Student Financial Assistance	26,309	26,533	27,864	31,715	21,955	37,773	58.1%
Gifts	1,837	2,626	2,039	8,600	1,152	1,450	79.4%
Sales and Services	25,573	27,032	22,864	21,039	19,782	20,512	96.4%
Investment Income	8,288	7,293	20,032	25,886	2,496	3,177	78.6%
Other Income	1,570	1,763	3,820	3,471	2,109	365	577.8%
Discounts	(22,460)	(22,468)	(24,785)	(24,860)	(12,649)	(25,298)	50.0%
<b>TOTAL REVENUES</b>	<b>\$ 194,538</b>	<b>\$ 193,970</b>	<b>\$ 209,495</b>	<b>\$ 251,300</b>	<b>\$ 190,978</b>	<b>\$ 220,236</b>	<b>86.7%</b>
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 36,200	\$ 37,622	\$ 39,515	\$ 37,858	\$ 22,286	\$ 39,760	56.1%
Salaries - Non-Faculty	30,018	30,753	31,656	31,595	15,916	31,944	49.8%
Wages	5,333	4,835	5,319	4,796	2,122	6,296	33.7%
Benefits	21,077	21,414	22,171	22,366	10,495	23,587	44.5%
<b>Personnel Costs</b>	<b>92,629</b>	<b>94,624</b>	<b>98,662</b>	<b>96,615</b>	<b>50,819</b>	<b>101,587</b>	<b>50.0%</b>
Utilities	3,396	2,961	2,882	2,863	1,405	5,436	25.9%
Scholarships	37,792	39,716	42,686	43,160	32,902	55,704	59.1%
Discounts	(22,460)	(22,468)	(24,785)	(24,860)	(12,649)	(25,298)	50.0%
Equipment (Capitalized)	1,586	1,212	1,195	1,629	1,862	4,764	39.1%
Operations and Maintenance (Net)	53,089	51,564	49,295	55,390	38,058	62,290	61.1%
Debt Service	13,059	13,064	13,179	12,971	8,861	13,352	66.4%
<b>TOTAL EXPENDITURES</b>	<b>\$ 179,092</b>	<b>\$ 180,674</b>	<b>\$ 183,114</b>	<b>\$ 187,768</b>	<b>\$ 121,258</b>	<b>\$ 217,836</b>	<b>55.7%</b>
<b>TRANSFERS</b>							
Other	(8,604)	(11,430)	(8,693)	(17,427)	(6,989)	(2,400)	291.2%
<b>NET TRANSFERS</b>	<b>\$ (8,604)</b>	<b>\$ (11,430)</b>	<b>\$ (8,693)</b>	<b>\$ (17,427)</b>	<b>\$ (6,989)</b>	<b>\$ (2,400)</b>	<b>291.2%</b>
<b>NET INCREASE (DECREASE)</b>	<b>6,843</b>	<b>1,865</b>	<b>17,688</b>	<b>46,105</b>	<b>62,730</b>	<b>(0)</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 127,145</b>	<b>\$ 129,009</b>	<b>\$ 146,698</b>	<b>\$ 192,803</b>	<b>\$ 255,533</b>	<b>\$ 192,803</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University - Corpus Christi**  
**FY 2022 Executive Budget Summary**  
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	YTD Actuals as % of Budget
<b>PERCENT OF FISCAL YEAR</b>	<b>50%</b>						
<b>BEGINNING CURRENT NET POSITION</b>	\$ 104,373	\$ 128,581	\$ 127,789	\$ 131,077	\$ 160,211	\$ 160,211	
<i>Restatement: (prior year correction)</i>							
<b>REVENUES</b>							
State Appropriations	\$ 58,179	\$ 58,232	\$ 61,419	\$ 60,146	\$ 61,134	\$ 65,759	93.0%
Federal Appropriations	0	0	639	18,487	7,946	22,000	36.1%
Higher Education Fund	11,136	11,136	11,136	11,479	11,479	11,479	100.0%
Tuition and Fees	101,771	103,674	103,573	102,914	88,883	105,925	83.9%
Contracts and Grants	28,681	27,543	27,303	26,195	14,987	31,031	48.3%
Student Financial Assistance	30,042	30,911	32,314	37,886	23,926	38,426	62.3%
Gifts	6,822	6,762	6,463	7,450	3,495	7,270	48.1%
Sales and Services	10,065	10,056	7,148	6,554	11,229	25,721	43.7%
Investment Income	7,897	6,073	16,711	22,749	2,461	3,814	64.5%
Other Income	1,137	1,429	1,390	3,787	275	447	61.5%
Discounts	(20,574)	(24,510)	(21,282)	(20,771)	(10,248)	(20,496)	50.0%
<b>TOTAL REVENUES</b>	<b>\$ 235,157</b>	<b>\$ 231,305</b>	<b>\$ 246,814</b>	<b>\$ 276,872</b>	<b>\$ 215,566</b>	<b>\$ 291,375</b>	<b>74.0%</b>
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 39,967	\$ 44,000	\$ 45,316	\$ 44,322	\$ 25,431	\$ 48,634	52.3%
Salaries - Non-Faculty	43,247	46,291	49,758	51,113	25,942	51,874	50.0%
Wages	8,020	7,576	6,110	6,152	3,031	6,768	44.8%
Benefits	24,519	25,502	26,976	28,194	13,922	30,858	45.1%
<b>Personnel Costs</b>	<b>115,753</b>	<b>123,369</b>	<b>128,160</b>	<b>129,780</b>	<b>68,327</b>	<b>138,135</b>	<b>49.5%</b>
Utilities	4,651	4,504	3,894	4,034	1,580	3,677	43.0%
Scholarships	41,848	45,726	44,939	46,182	33,473	66,632	50.2%
Discounts	(20,574)	(24,510)	(21,282)	(20,771)	(10,248)	(20,496)	50.0%
Equipment (Capitalized)	4,208	5,299	5,601	4,432	4,350	7,509	57.9%
Operations and Maintenance (Net)	45,700	52,616	54,788	68,110	40,691	68,777	59.2%
Debt Service	17,158	17,486	18,117	17,018	15,391	26,979	57.0%
<b>TOTAL EXPENDITURES</b>	<b>\$ 208,744</b>	<b>\$ 224,491</b>	<b>\$ 234,217</b>	<b>\$ 248,785</b>	<b>\$ 153,564</b>	<b>\$ 291,213</b>	<b>52.7%</b>
<b>TRANSFERS</b>							
Other	(2,205)	(7,605)	(9,311)	1,046	(3,393)	(8)	45242.5%
<b>NET TRANSFERS</b>	<b>\$ (2,205)</b>	<b>\$ (7,605)</b>	<b>\$ (9,311)</b>	<b>\$ 1,046</b>	<b>\$ (3,393)</b>	<b>\$ (8)</b>	<b>45242.5%</b>
<b>NET INCREASE (DECREASE)</b>	<b>24,208</b>	<b>(792)</b>	<b>3,287</b>	<b>29,134</b>	<b>58,609</b>	<b>154</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 128,581</b>	<b>\$ 127,789</b>	<b>\$ 131,077</b>	<b>\$ 160,211</b>	<b>\$ 218,820</b>	<b>\$ 160,365</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University - Kingsville**  
**FY 2022 Executive Budget Summary**  
**(In Thousands)**



	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	YTD Actuals as % of Budget
<b>PERCENT OF FISCAL YEAR</b>					<b>50%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 88,486	\$ 88,886	\$ 94,690	\$ 104,158	\$ 131,580	\$ 131,580	
<i>Restatement: (prior year correction)</i>							
<b>REVENUES</b>							
State Appropriations	\$ 48,283	\$ 48,123	\$ 48,311	\$ 45,702	\$ 45,111	\$ 48,142	93.7%
Federal Appropriations	0	0	1,699	11,442	4,412	10,659	41.4%
Higher Education Fund	8,966	8,966	8,966	8,858	8,858	8,858	100.0%
Tuition and Fees	60,018	61,329	57,520	56,766	51,711	47,620	108.6%
Contracts and Grants	12,987	13,825	14,945	18,382	8,635	13,798	62.6%
Student Financial Assistance	23,883	23,612	25,170	28,738	20,911	36,474	57.3%
Gifts	7,186	6,525	6,328	6,878	4,314	6,389	67.5%
Sales and Services	21,473	21,846	17,267	14,781	15,361	17,963	85.5%
Investment Income	5,697	4,340	12,233	18,017	1,854	4,146	44.7%
Other Income	773	1,104	1,835	4,320	256	689	37.1%
Discounts	(19,127)	(17,982)	(16,792)	(20,027)	(7,818)	(15,637)	50.0%
<b>TOTAL REVENUES</b>	<b>\$ 170,138</b>	<b>\$ 171,687</b>	<b>\$ 177,482</b>	<b>\$ 193,857</b>	<b>\$ 153,605</b>	<b>\$ 179,100</b>	<b>85.8%</b>
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 32,357	\$ 31,372	\$ 31,244	\$ 29,604	\$ 16,158	\$ 30,985	52.1%
Salaries - Non-Faculty	31,449	31,018	32,140	32,095	15,112	31,204	48.4%
Wages	5,471	5,651	4,312	4,841	2,129	4,868	43.7%
Benefits	19,793	19,327	19,511	19,619	9,717	19,344	50.2%
<b>Personnel Costs</b>	<b>89,071</b>	<b>87,368</b>	<b>87,206</b>	<b>86,159</b>	<b>43,117</b>	<b>86,401</b>	<b>49.9%</b>
Utilities	4,147	4,037	4,122	3,867	1,992	3,781	52.7%
Scholarships	33,484	30,693	31,145	34,587	25,130	34,045	73.8%
Discounts	(19,127)	(17,982)	(16,792)	(20,027)	(7,818)	(15,637)	50.0%
Equipment (Capitalized)	1,994	1,221	1,973	2,015	1,144	937	122.1%
Operations and Maintenance (Net)	42,490	40,695	41,555	41,888	28,850	51,450	56.1%
Debt Service	13,677	14,060	14,211	13,671	9,856	14,256	69.1%
<b>TOTAL EXPENDITURES</b>	<b>\$ 165,736</b>	<b>\$ 160,092</b>	<b>\$ 163,420</b>	<b>\$ 162,160</b>	<b>\$ 102,271</b>	<b>\$ 175,233</b>	<b>58.4%</b>
<b>TRANSFERS</b>							
Other	(4,002)	(5,791)	(4,595)	(4,274)	(9,463)	(3,868)	244.7%
<b>NET TRANSFERS</b>	<b>\$ (4,002)</b>	<b>\$ (5,791)</b>	<b>\$ (4,595)</b>	<b>\$ (4,274)</b>	<b>\$ (9,463)</b>	<b>\$ (3,868)</b>	<b>244.7%</b>
<b>NET INCREASE (DECREASE)</b>	<b>400</b>	<b>5,804</b>	<b>9,468</b>	<b>27,422</b>	<b>41,871</b>	<b>0</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 88,886</b>	<b>\$ 94,690</b>	<b>\$ 104,158</b>	<b>\$ 131,580</b>	<b>\$ 173,450</b>	<b>\$ 131,580</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University - San Antonio**  
**FY 2022 Executive Budget Summary**  
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	YTD Actuals as % of Budget
<b>PERCENT OF FISCAL YEAR</b>					<b>50%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 36,197	45,618	\$ 44,283	\$ 50,180	\$ 60,438	\$ 60,438	
<i>Restatement: (prior year correction)</i>							
<b>REVENUES</b>							
State Appropriations	\$ 32,418	\$ 32,686	\$ 36,516	\$ 35,297	\$ 33,840	\$ 36,149	93.6%
Federal Appropriations	0	0	2,227	9,771	4,435	10,034	44.2%
Tuition and Fees	39,058	40,315	42,312	41,100	38,956	44,880	86.8%
Contracts and Grants	514	478	750	2,522	1,019	2,034	50.1%
Student Financial Assistance	15,528	17,259	21,259	26,781	14,540	30,125	48.3%
Gifts	1,749	2,151	1,429	3,567	1,347	1,616	83.3%
Sales and Services	903	1,071	1,530	2,049	3,414	3,998	85.4%
Investment Income	2,211	2,128	5,476	7,843	862	1,649	52.3%
Other Income	133	234	247	851	116	265	43.9%
Discounts	(7,157)	(10,015)	(10,362)	(11,603)	(5,707)	(11,414)	50.0%
<b>TOTAL REVENUES</b>	<b>\$ 85,358</b>	<b>\$ 86,307</b>	<b>\$ 101,385</b>	<b>\$ 118,176</b>	<b>\$ 92,822</b>	<b>\$ 119,337</b>	<b>77.8%</b>
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 15,332	\$ 17,418	\$ 19,069	\$ 20,075	\$ 12,500	\$ 21,223	58.9%
Salaries - Non-Faculty	14,677	17,414	19,325	22,570	11,740	26,517	44.3%
Wages	2,113	2,790	2,701	3,183	1,472	2,468	59.7%
Benefits	7,479	8,836	10,035	11,312	5,799	13,487	43.0%
<b>Personnel Costs</b>	<b>39,600</b>	<b>46,459</b>	<b>51,130</b>	<b>57,140</b>	<b>31,512</b>	<b>63,695</b>	<b>49.5%</b>
Utilities	894	1,065	1,104	1,075	688	1,632	42.2%
Scholarships	17,000	20,757	21,055	25,476	18,368	24,486	75.0%
Discounts	(7,157)	(10,015)	(10,362)	(11,603)	(5,707)	(11,414)	50.0%
Equipment (Capitalized)	185	1,543	132	342	177	148	119.6%
Operations and Maintenance (Net)	17,775	19,886	22,756	28,858	17,940	35,237	50.9%
Debt Service	7,701	7,950	8,802	7,997	8,916	10,052	88.7%
<b>TOTAL EXPENDITURES</b>	<b>\$ 75,997</b>	<b>\$ 87,645</b>	<b>\$ 94,617</b>	<b>\$ 109,285</b>	<b>\$ 71,894</b>	<b>\$ 123,837</b>	<b>58.1%</b>
<b>TRANSFERS</b>							
Other	60	4	(870)	1,367	328	(105)	-312.9%
<b>NET TRANSFERS</b>	<b>\$ 60</b>	<b>\$ 4</b>	<b>\$ (870)</b>	<b>\$ 1,367</b>	<b>\$ 328</b>	<b>\$ (105)</b>	<b>-312.9%</b>
<b>NET INCREASE (DECREASE)</b>	<b>9,420</b>	<b>(1,335)</b>	<b>5,897</b>	<b>10,258</b>	<b>21,256</b>	<b>(4,604)</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 45,617</b>	<b>\$ 44,283</b>	<b>\$ 50,180</b>	<b>\$ 60,438</b>	<b>\$ 81,694</b>	<b>\$ 55,834</b>	





**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University - Texarkana**  
**FY 2022 Executive Budget Summary**  
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	YTD Actuals as % of Budget
<b>PERCENT OF FISCAL YEAR</b>					<b>50%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 30,972	\$ 20,929	\$ 20,663	\$ 24,688	\$ 35,128	\$ 35,128	
<i>Restatement: (prior year correction)</i>							
<b>REVENUES</b>							
State Appropriations	\$ 23,205	\$ 23,417	\$ 25,434	\$ 25,514	\$ 27,476	\$ 29,093	94.4%
Federal Appropriations	0	0	357	2,884	66	4,539	1.5%
Higher Education Fund	1,824	1,824	1,824	2,050	2,050	2,050	100.0%
Tuition and Fees	13,389	14,142	14,484	14,761	14,650	16,129	90.8%
Contracts and Grants	491	614	948	964	509	2,912	17.5%
Student Financial Assistance	5,366	5,779	6,364	6,977	5,194	8,828	58.8%
Gifts	562	333	238	114	61	303	20.1%
Sales and Services	1,993	2,159	2,779	5,066	2,418	1,521	159.0%
Investment Income	2,417	1,048	3,069	4,226	469	592	79.3%
Other Income	384	68	51	475	23	0	n/a
Discounts	(3,399)	(3,536)	(3,607)	(3,834)	(1,738)	(3,476)	50.0%
<b>TOTAL REVENUES</b>	<b>\$ 46,232</b>	<b>\$ 45,849</b>	<b>\$ 51,940</b>	<b>\$ 59,197</b>	<b>\$ 51,180</b>	<b>\$ 62,492</b>	<b>81.9%</b>
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 7,470	\$ 8,191	\$ 8,302	\$ 8,585	\$ 5,215	\$ 8,968	58.2%
Salaries - Non-Faculty	8,158	8,602	9,131	8,620	4,190	9,493	44.1%
Wages	1,430	1,069	1,004	1,111	682	608	112.2%
Benefits	4,807	5,167	5,308	5,381	2,448	6,210	39.4%
<b>Personnel Costs</b>	<b>21,865</b>	<b>23,029</b>	<b>23,746</b>	<b>23,697</b>	<b>12,535</b>	<b>25,279</b>	<b>49.6%</b>
Utilities	549	693	659	699	341	691	49.4%
Scholarships	6,564	7,042	7,452	7,905	6,080	7,412	82.0%
Discounts	(3,399)	(3,536)	(3,607)	(3,834)	(1,738)	(3,476)	50.0%
Equipment (Capitalized)	13,319	1,394	550	599	392	2,976	13.2%
Operations and Maintenance (Net)	7,992	8,848	9,181	10,518	8,159	20,951	38.9%
Debt Service	9,575	9,021	8,821	8,836	7,974	8,659	92.1%
<b>TOTAL EXPENDITURES</b>	<b>\$ 56,466</b>	<b>\$ 46,491</b>	<b>\$ 46,801</b>	<b>\$ 48,421</b>	<b>\$ 33,743</b>	<b>\$ 62,492</b>	<b>54.0%</b>
<b>TRANSFERS</b>							
Other	191	376	(1,114)	(337)	43	0	n/a
<b>NET TRANSFERS</b>	<b>\$ 191</b>	<b>\$ 376</b>	<b>\$ (1,114)</b>	<b>\$ (337)</b>	<b>\$ 43</b>	<b>\$ -</b>	<b>n/a</b>
<b>NET INCREASE (DECREASE)</b>	<b>(10,043)</b>	<b>(266)</b>	<b>4,025</b>	<b>10,440</b>	<b>17,480</b>	<b>0</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 20,929</b>	<b>\$ 20,663</b>	<b>\$ 24,688</b>	<b>\$ 35,128</b>	<b>\$ 52,608</b>	<b>\$ 35,128</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**West Texas A&M University**  
**FY 2022 Executive Budget Summary**  
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	YTD Actuals as % of Budget
<b>PERCENT OF FISCAL YEAR</b>					<b>50%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 77,760	\$ 101,097	\$ 103,769	\$ 126,626	\$ 152,664	\$ 152,664	
<i>Restatement: (prior year correction)</i>							
<b>REVENUES</b>							
State Appropriations	\$ 41,449	\$ 41,721	\$ 43,404	\$ 41,089	\$ 39,515	\$ 44,795	88.2%
Federal Appropriations	15	15	1,689	9,637	9,584	8,995	106.5%
Higher Education Fund	7,164	7,164	7,164	7,446	4,587	7,446	61.6%
Tuition and Fees	71,426	73,711	76,715	78,582	69,380	82,522	84.1%
Contracts and Grants	4,987	4,877	4,887	7,447	7,958	5,863	135.7%
Student Financial Assistance	18,280	20,540	21,254	24,370	22,121	30,708	72.0%
Gifts	12,157	6,247	6,058	6,804	2,582	4,697	55.0%
Sales and Services	28,208	28,773	28,864	27,537	20,778	25,138	82.7%
Investment Income	6,722	3,372	15,122	19,814	2,389	1,204	198.5%
Other Income	5,973	3,046	699	951	506	457	110.6%
Discounts	(18,815)	(17,608)	(18,045)	(21,126)	(8,574)	(17,147)	50.0%
<b>TOTAL REVENUES</b>	<b>\$ 177,567</b>	<b>\$ 171,859</b>	<b>\$ 187,810</b>	<b>\$ 202,553</b>	<b>\$ 170,827</b>	<b>\$ 194,679</b>	<b>87.7%</b>
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 31,029	\$ 31,479	\$ 32,291	\$ 33,781	\$ 20,364	\$ 31,979	63.7%
Salaries - Non-Faculty	25,124	25,722	27,097	26,854	14,127	29,720	47.5%
Wages	1,918	1,873	1,544	1,702	1,032	4,722	21.9%
Benefits	17,728	18,569	18,483	19,458	10,378	19,714	52.6%
<b>Personnel Costs</b>	<b>75,798</b>	<b>77,643</b>	<b>79,415</b>	<b>81,794</b>	<b>45,901</b>	<b>86,134</b>	<b>53.3%</b>
Utilities	3,927	3,192	2,737	2,778	1,562	2,628	59.4%
Scholarships	32,269	31,695	31,883	36,181	18,562	38,811	47.8%
Discounts	(18,815)	(17,608)	(18,045)	(21,126)	(8,574)	(17,147)	50.0%
Equipment (Capitalized)	1,683	1,779	1,907	2,476	773	7,268	10.6%
Operations and Maintenance (Net)	45,117	45,111	42,839	49,604	32,459	57,635	56.3%
Debt Service	14,997	23,138	22,438	16,163	12,017	20,466	58.7%
<b>TOTAL EXPENDITURES</b>	<b>\$ 154,975</b>	<b>\$ 164,950</b>	<b>\$ 163,175</b>	<b>\$ 167,871</b>	<b>\$ 102,701</b>	<b>\$ 195,795</b>	<b>52.5%</b>
<b>TRANSFERS</b>							
Other	746	(4,237)	(1,779)	(8,645)	(1,961)	1,117	-175.6%
<b>NET TRANSFERS</b>	<b>\$ 746</b>	<b>\$ (4,237)</b>	<b>\$ (1,779)</b>	<b>\$ (8,645)</b>	<b>\$ (1,961)</b>	<b>\$ 1,117</b>	<b>-175.6%</b>
<b>NET INCREASE (DECREASE)</b>	<b>23,337</b>	<b>2,672</b>	<b>22,857</b>	<b>26,038</b>	<b>66,165</b>	<b>0</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 101,097</b>	<b>\$ 103,769</b>	<b>\$ 126,626</b>	<b>\$ 152,664</b>	<b>\$ 218,829</b>	<b>\$ 152,664</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M AgriLife Research**  
**FY 2022 Executive Budget Summary**  
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	YTD Actuals as % of Budget
<b>PERCENT OF FISCAL YEAR</b>	<b>50%</b>						
<b>BEGINNING CURRENT NET POSITION</b>	<b>\$ 102,874</b>	<b>\$ 123,032</b>	<b>\$ 119,568</b>	<b>\$ 133,482</b>	<b>\$ 164,605</b>	<b>\$ 164,605</b>	
<i>Restatement: (prior year correction)</i>							
<b>REVENUES</b>							
State Appropriations	\$ 68,550	\$ 68,883	\$ 67,615	\$ 67,334	\$ 77,518	\$ 78,703	98.5%
Federal Appropriations	9,074	9,758	9,721	9,692	0	9,692	0.0%
Contracts and Grants	89,088	92,874	96,963	98,528	59,493	107,278	55.5%
Gifts	1,674	1,322	1,275	1,035	606	1,465	41.4%
Sales and Services	27,033	27,041	24,574	25,556	14,222	25,718	55.3%
Investment Income	9,142	4,612	14,913	22,296	2,274	5,696	39.9%
Other Income	1,535	3,392	1,764	1,485	1,441	0	n/a
<b>TOTAL REVENUES</b>	<b>\$ 206,095</b>	<b>\$ 207,751</b>	<b>\$ 216,825</b>	<b>\$ 225,926</b>	<b>\$ 155,553</b>	<b>\$ 228,551</b>	<b>68.1%</b>
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 22,760	\$ 22,320	\$ 24,388	\$ 24,517	\$ 10,484	\$ 25,510	41.1%
Salaries - Non-Faculty	60,620	60,817	62,765	59,499	31,157	65,607	47.5%
Wages	7,211	7,455	7,989	6,667	2,348	7,945	29.6%
Benefits	26,737	27,166	28,261	27,938	12,921	28,792	44.9%
<b>Personnel Costs</b>	<b>117,328</b>	<b>117,758</b>	<b>123,403</b>	<b>118,620</b>	<b>56,910</b>	<b>127,855</b>	<b>44.5%</b>
Utilities	5,270	4,720	4,209	4,797	3,118	5,182	60.2%
Scholarships	4,016	3,199	2,713	3,036	1,562	3,333	46.9%
Equipment (Capitalized)	10,606	10,576	9,223	8,712	4,539	10,307	44.0%
Operations and Maintenance (Net)	66,633	69,289	69,345	64,973	33,833	79,346	42.6%
Debt Service	1,325	1,429	1,805	1,727	293	1,730	16.9%
<b>TOTAL EXPENDITURES</b>	<b>\$ 205,178</b>	<b>\$ 206,970</b>	<b>\$ 210,699</b>	<b>\$ 201,866</b>	<b>\$ 100,255</b>	<b>\$ 227,753</b>	<b>44.0%</b>
<b>TRANSFERS</b>							
Other	19,240	(4,245)	7,788	7,064	553	0	n/a
<b>NET TRANSFERS</b>	<b>\$ 19,240</b>	<b>\$ (4,245)</b>	<b>\$ 7,788</b>	<b>\$ 7,064</b>	<b>\$ 553</b>	<b>\$ -</b>	<b>n/a</b>
<b>NET INCREASE (DECREASE)</b>	<b>20,157</b>	<b>(3,464)</b>	<b>13,914</b>	<b>31,123</b>	<b>55,851</b>	<b>798</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 123,032</b>	<b>\$ 119,568</b>	<b>\$ 133,482</b>	<b>\$ 164,605</b>	<b>\$ 220,457</b>	<b>\$ 165,403</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M AgriLife Extension Service**  
**FY 2022 Executive Budget Summary**  
**(In Thousands)**



	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	YTD Actuals as % of Budget
<b>PERCENT OF FISCAL YEAR</b>					<b>50%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 43,089	\$ 51,406	\$ 53,323	\$ 56,959	\$ 63,738	\$ 63,738	
<i>Restatement: (prior year correction)</i>							
<b>REVENUES</b>							
State Appropriations	\$ 67,654	\$ 68,166	\$ 70,062	\$ 67,511	\$ 68,755	\$ 70,236	97.9%
Federal Appropriations	17,908	18,737	18,043	18,056	22,959	18,763	122.4%
Contracts and Grants	33,486	33,403	32,319	33,999	17,554	33,154	52.9%
Gifts	2,091	2,093	1,569	2,276	1,105	1,527	72.4%
Sales and Services	10,017	9,154	7,444	9,731	4,998	8,743	57.2%
Investment Income	1,762	1,455	4,762	6,589	672	750	89.6%
Other Income	753	620	985	824	189	290	65.3%
<b>TOTAL REVENUES</b>	<b>\$ 133,671</b>	<b>\$ 133,628</b>	<b>\$ 135,184</b>	<b>\$ 138,985</b>	<b>\$ 116,233</b>	<b>\$ 133,462</b>	<b>87.1%</b>
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 9,987	\$ 11,010	\$ 11,187	\$ 10,945	\$ 5,449	\$ 9,577	56.9%
Salaries - Non-Faculty	57,219	58,596	60,609	61,479	31,721	66,025	48.0%
Wages	2,668	3,137	2,671	2,635	1,234	2,177	56.7%
Benefits	30,832	30,930	32,137	32,543	15,395	33,752	45.6%
<b>Personnel Costs</b>	<b>100,705</b>	<b>103,674</b>	<b>106,604</b>	<b>107,603</b>	<b>53,799</b>	<b>111,531</b>	<b>48.2%</b>
Utilities	974	1,011	958	946	413	1,053	39.2%
Scholarships	258	230	175	242	94	90	105.4%
Equipment (Capitalized)	1,448	1,553	1,475	1,856	771	1,000	77.1%
Operations and Maintenance (Net)	23,116	25,072	21,989	23,089	12,004	24,837	48.3%
Debt Service	279	279	262	264	60	285	21.1%
<b>TOTAL EXPENDITURES</b>	<b>\$ 126,781</b>	<b>\$ 131,819</b>	<b>\$ 131,464</b>	<b>\$ 133,999</b>	<b>\$ 67,141</b>	<b>\$ 138,796</b>	<b>48.4%</b>
<b>TRANSFERS</b>							
Other	1,427	109	(85)	1,793	819	2,729	30.0%
<b>NET TRANSFERS</b>	<b>\$ 1,427</b>	<b>\$ 109</b>	<b>\$ (85)</b>	<b>\$ 1,793</b>	<b>\$ 819</b>	<b>\$ 2,729</b>	<b>30.0%</b>
<b>NET INCREASE (DECREASE)</b>	<b>8,317</b>	<b>1,917</b>	<b>3,636</b>	<b>6,779</b>	<b>49,910</b>	<b>(2,605)</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 51,406</b>	<b>\$ 53,323</b>	<b>\$ 56,959</b>	<b>\$ 63,738</b>	<b>\$ 113,648</b>	<b>\$ 61,133</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M Forest Service**  
**FY 2022 Executive Budget Summary**  
**(In Thousands)**



	<u>FY 2018</u>	<u>FY 2019</u>	<u>FY 2020</u>	<u>FY 2021</u>	<u>FY 2022</u>		
	<u>Actuals</u>	<u>Actuals</u>	<u>Actuals</u>	<u>Actuals</u>	<u>Actuals YTD - Feb</u>	<u>Budget</u>	<u>YTD Actuals as % of Budget</u>
<b>PERCENT OF FISCAL YEAR</b>					<b>50%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	<b>\$ 95,477</b>	<b>\$ 39,503</b>	<b>\$ 72,472</b>	<b>\$ 44,225</b>	<b>\$ 91,429</b>	<b>\$ 91,429</b>	
<i>Restatement: (prior year correction)</i>							
<b>REVENUES</b>							
State Appropriations	\$ 41,161	\$ 94,690	\$ 40,288	\$ 90,278	\$ 40,274	\$ 38,895	103.5%
Contracts and Grants	9,546	9,202	16,133	9,050	5,756	9,437	61.0%
Gifts	23	8	18	95	302	0	n/a
Sales and Services	3,597	2,942	1,716	4,566	(776)	1,676	-46.3%
Investment Income	874	261	2,173	2,434	252	510	49.4%
Other Income	23,168	23,210	22,959	20,415	64	24,913	0.3%
<b>TOTAL REVENUES</b>	<b>\$ 78,369</b>	<b>\$ 130,313</b>	<b>\$ 83,286</b>	<b>\$ 126,838</b>	<b>\$ 45,872</b>	<b>\$ 75,432</b>	<b>60.8%</b>
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 30	\$ (1)	\$ 107	\$ (94)	\$ 14	\$ -	n/a
Salaries - Non-Faculty	22,047	22,313	21,974	21,836	11,338	23,902	47.4%
Wages	5,629	2,328	4,433	3,792	1,934	1,027	188.4%
Benefits	10,190	9,602	9,980	10,086	3,986	9,616	41.4%
<b>Personnel Costs</b>	<b>37,896</b>	<b>34,242</b>	<b>36,494</b>	<b>35,620</b>	<b>17,272</b>	<b>34,545</b>	<b>50.0%</b>
Utilities	335	347	318	403	157	400	39.2%
Scholarships	0	0	0	0	0	0	n/a
Equipment (Capitalized)	2,520	2,890	3,923	782	1,231	3,734	33.0%
Operations and Maintenance (Net)	91,925	60,055	71,205	43,123	10,748	36,318	29.6%
<b>TOTAL EXPENDITURES</b>	<b>\$ 132,676</b>	<b>\$ 97,534</b>	<b>\$ 111,940</b>	<b>\$ 79,928</b>	<b>\$ 29,407</b>	<b>\$ 74,996</b>	<b>39.2%</b>
<b>TRANSFERS</b>							
Other	(1,667)	191	407	293	0	0	n/a
<b>NET TRANSFERS</b>	<b>\$ (1,667)</b>	<b>\$ 191</b>	<b>\$ 407</b>	<b>\$ 293</b>	<b>\$ 0</b>	<b>\$ -</b>	<b>n/a</b>
<b>NET INCREASE (DECREASE)</b>	<b>(55,974)</b>	<b>32,969</b>	<b>(28,247)</b>	<b>47,204</b>	<b>16,464</b>	<b>436</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 39,503</b>	<b>\$ 72,472</b>	<b>\$ 44,225</b>	<b>\$ 91,429</b>	<b>\$ 107,893</b>	<b>\$ 91,865</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M Veterinary Medical Diagnostic Laboratory**  
**FY 2022 Executive Budget Summary**  
**(In Thousands)**



	<u>FY 2018</u>	<u>FY 2019</u>	<u>FY 2020</u>	<u>FY 2021</u>	<u>FY 2022</u>		
	<u>Actuals</u>	<u>Actuals</u>	<u>Actuals</u>	<u>Actuals</u>	<u>Actuals</u> <u>YTD - Feb</u>	<u>Budget</u>	<u>YTD Actuals as</u> <u>% of Budget</u>
<b>PERCENT OF FISCAL YEAR</b>					<b>50%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 1,013	\$ 1,546	\$ 2,748	\$ 4,580	\$ 6,677	\$ 6,677	
<i>Restatement: (prior year correction)</i>							
<b>REVENUES</b>							
State Appropriations	\$ 9,581	\$ 9,579	\$ 10,094	\$ 9,680	\$ 10,010	\$ 10,600	94.4%
Contracts and Grants	391	330	241	517	182	675	27.0%
Gifts	0	0	0	0	0	0	n/a
Sales and Services	11,919	13,229	14,071	15,490	5,766	13,465	42.8%
Investment Income	38	75	38	1	(0)	0	n/a
Other Income	0	6	44	6	5	0	n/a
<b>TOTAL REVENUES</b>	<b>\$ 21,929</b>	<b>\$ 23,218</b>	<b>\$ 24,488</b>	<b>\$ 25,693</b>	<b>\$ 15,964</b>	<b>\$ 24,740</b>	<b>64.5%</b>
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 19	\$ 15	\$ 126	\$ (24)	\$ 48	\$ -	n/a
Salaries - Non-Faculty	8,925	9,188	9,607	9,575	4,584	10,394	44.1%
Wages	168	220	131	185	97	188	51.7%
Benefits	3,077	3,146	3,326	3,382	1,400	3,749	37.3%
<b>Personnel Costs</b>	<b>12,189</b>	<b>12,569</b>	<b>13,190</b>	<b>13,119</b>	<b>6,129</b>	<b>14,331</b>	<b>42.8%</b>
Utilities	758	793	734	760	365	739	49.4%
Scholarships	3	3	2	3	4	0	n/a
Equipment (Capitalized)	222	528	245	722	250	444	56.2%
Operations and Maintenance (Net)	5,432	5,499	6,221	6,736	3,708	6,485	57.2%
Debt Service	2,926	2,924	2,928	2,926	2,967	2,967	100.0%
<b>TOTAL EXPENDITURES</b>	<b>\$ 21,531</b>	<b>\$ 22,317</b>	<b>\$ 23,320</b>	<b>\$ 24,265</b>	<b>\$ 13,423</b>	<b>\$ 24,967</b>	<b>53.8%</b>
<b>TRANSFERS</b>							
Other	135	300	663	669	0	400	0.0%
<b>NET TRANSFERS</b>	<b>\$ 135</b>	<b>\$ 300</b>	<b>\$ 663</b>	<b>\$ 669</b>	<b>\$ -</b>	<b>\$ 400</b>	<b>0.0%</b>
<b>NET INCREASE (DECREASE)</b>	<b>534</b>	<b>1,202</b>	<b>1,832</b>	<b>2,097</b>	<b>2,541</b>	<b>173</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 1,546</b>	<b>\$ 2,748</b>	<b>\$ 4,580</b>	<b>\$ 6,677</b>	<b>\$ 9,218</b>	<b>\$ 6,849</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M Engineering Experiment Station**  
**FY 2022 Executive Budget Summary**  
**(In Thousands)**



	<u>FY 2018</u>	<u>FY 2019</u>	<u>FY 2020</u>	<u>FY 2021</u>	<u>FY 2022</u>		
	<u>Actuals</u>	<u>Actuals</u>	<u>Actuals</u>	<u>Actuals</u>	<u>Actuals</u> <u>YTD - Feb</u>	<u>Budget</u>	<u>YTD Actuals as</u> <u>% of Budget</u>
<b>PERCENT OF FISCAL YEAR</b>					<b>50%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 51,511	\$ 39,158	\$ 40,971	\$ 89,433	\$ 44,195	\$ 44,195	
<i>Restatement: (prior year correction)</i>							
<b>REVENUES</b>							
State Appropriations	\$ 27,177	\$ 27,025	\$ 74,333	\$ 29,827	\$ 29,001	\$ 35,556	81.6%
Contracts and Grants	105,102	109,594	131,668	157,736	82,622	130,779	63.2%
Gifts	1,992	1,781	4,692	2,622	210	1,830	11.4%
Sales and Services	11,307	15,553	10,024	10,577	5,747	6,802	84.5%
Investment Income	3,717	1,674	4,026	3,775	440	3,287	13.4%
Other Income	604	451	626	1,413	(9)	300	-3.1%
<b>TOTAL REVENUES</b>	<b>\$ 149,899</b>	<b>\$ 155,954</b>	<b>\$ 225,369</b>	<b>\$ 205,950</b>	<b>\$ 118,011</b>	<b>\$ 178,554</b>	<b>66.1%</b>
<b>EXPENDITURES</b>							
Salaries - Faculty (Equivalent)	\$ 18,343	\$ 16,063	\$ 19,649	\$ 19,350	\$ 6,632	\$ 24,029	27.6%
Salaries - Non-Faculty	47,323	51,077	53,007	56,068	28,642	49,507	57.9%
Wages	4,185	4,397	4,126	3,970	1,463	3,491	41.9%
Benefits	13,724	13,618	14,839	16,368	7,495	15,807	47.4%
<b>Personnel Costs</b>	<b>83,576</b>	<b>85,155</b>	<b>91,621</b>	<b>95,756</b>	<b>44,232</b>	<b>92,834</b>	<b>47.6%</b>
Utilities	2,892	3,243	3,095	3,383	1,666	3,893	42.8%
Scholarships	9,246	9,535	11,678	14,467	13,197	11,680	113.0%
Equipment (Capitalized)	5,006	9,078	7,001	19,595	7,746	13,588	57.0%
Operations and Maintenance (Net)	51,541	51,418	59,892	67,145	38,743	53,107	73.0%
Debt Service	4,800	5,014	5,569	5,596	5,872	6,453	91.0%
<b>TOTAL EXPENDITURES</b>	<b>\$ 157,060</b>	<b>\$ 163,443</b>	<b>\$ 178,856</b>	<b>\$ 205,942</b>	<b>\$ 111,456</b>	<b>\$ 181,554</b>	<b>61.4%</b>
<b>TRANSFERS</b>							
Other	(5,191)	9,301	1,949	(45,245)	(3,641)	3,000	-121.4%
<b>NET TRANSFERS</b>	<b>\$ (5,191)</b>	<b>\$ 9,301</b>	<b>\$ 1,949</b>	<b>\$ (45,245)</b>	<b>\$ (3,641)</b>	<b>\$ 3,000</b>	<b>-121.4%</b>
<b>NET INCREASE (DECREASE)</b>	<b>(12,352)</b>	<b>1,812</b>	<b>48,462</b>	<b>(45,238)</b>	<b>2,913</b>	<b>0</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 39,158</b>	<b>\$ 40,971</b>	<b>\$ 89,433</b>	<b>\$ 44,195</b>	<b>\$ 47,109</b>	<b>\$ 44,195</b>	





**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M Engineering Extension Service**  
**FY 2022 Executive Budget Summary**  
**(In Thousands)**



	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	YTD Actuals as % of Budget
<b>PERCENT OF FISCAL YEAR</b>					<b>50%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 51,216	\$ 58,154	\$ 61,378	\$ 66,497	\$ 85,624	\$ 85,624	
<i>Restatement: (prior year correction)</i>							
<b>REVENUES</b>							
State Appropriations	\$ 9,767	\$ 10,306	\$ 10,109	\$ 9,778	\$ 9,016	\$ 9,600	93.9%
Tuition and Fees	25,517	25,223	16,280	18,224	13,634	27,103	50.3%
Contracts and Grants	55,491	57,436	50,651	45,807	25,153	55,699	45.2%
Gifts	1,207	456	257	268	176	188	93.7%
Sales and Services	2,873	4,376	4,302	8,086	1,776	5,864	30.3%
Investment Income	2,673	2,491	6,774	10,195	1,281	2,001	64.0%
Other Income	119	129	97	53	61	121	50.6%
<b>TOTAL REVENUES</b>	<b>\$ 97,647</b>	<b>\$ 100,417</b>	<b>\$ 88,471</b>	<b>\$ 92,412</b>	<b>\$ 51,097</b>	<b>\$ 100,576</b>	<b>50.8%</b>
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ (365)	\$ 402	\$ 337	\$ 81	\$ 2	\$ -	n/a
Salaries - Non-Faculty	30,661	31,033	28,447	27,352	13,489	29,598	45.6%
Wages	8,967	8,660	6,229	5,719	2,982	7,073	42.2%
Benefits	10,678	11,310	10,281	10,384	5,103	10,117	50.4%
<b>Personnel Costs</b>	<b>49,940</b>	<b>51,406</b>	<b>45,295</b>	<b>43,536</b>	<b>21,576</b>	<b>46,788</b>	<b>46.1%</b>
Utilities	1,216	1,163	1,067	1,032	431	1,400	30.8%
Scholarships	2	68	297	134	133	0	n/a
Equipment (Capitalized)	2,282	2,438	1,508	1,378	319	995	32.1%
Operations and Maintenance (Net)	35,711	39,824	35,399	28,876	14,571	45,990	31.7%
Debt Service	2,035	929	1,281	1,238	0	1,298	0.0%
<b>TOTAL EXPENDITURES</b>	<b>\$ 91,186</b>	<b>\$ 95,828</b>	<b>\$ 84,848</b>	<b>\$ 76,194</b>	<b>\$ 37,030</b>	<b>\$ 96,471</b>	<b>38.4%</b>
<b>TRANSFERS</b>							
Other	558	(1,365)	1,495	2,910	0	500	0.0%
<b>NET TRANSFERS</b>	<b>\$ 558</b>	<b>\$ (1,365)</b>	<b>\$ 1,495</b>	<b>\$ 2,910</b>	<b>\$ -</b>	<b>\$ 500</b>	<b>0.0%</b>
<b>NET INCREASE (DECREASE)</b>	<b>7,018</b>	<b>3,224</b>	<b>5,119</b>	<b>19,128</b>	<b>14,066</b>	<b>4,606</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 58,234</b>	<b>\$ 61,378</b>	<b>\$ 66,497</b>	<b>\$ 85,624</b>	<b>\$ 99,690</b>	<b>\$ 90,230</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M Transportation Institute**  
 FY 2022 Executive Budget Summary  
 (In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	YTD Actuals as % of Budget
<b>PERCENT OF FISCAL YEAR</b>					<b>50%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 18,316	\$ 16,022	\$ 17,333	\$ 18,349	\$ 21,254	\$ 21,254	
<i>Restatement: (prior year correction)</i>							
<b>REVENUES</b>							
State Appropriations	\$ 9,244	\$ 9,337	\$ 9,856	\$ 9,422	\$ 8,533	\$ 9,769	87.4%
Contracts and Grants	60,321	61,861	62,352	64,844	33,255	62,757	53.0%
Gifts	168	190	179	100	115	150	76.7%
Sales and Services	3,385	4,917	4,426	3,385	2,785	4,535	61.4%
Investment Income	616	383	916	1,413	164	552	29.7%
Other Income	135	414	513	611	106	0	n/a
<b>TOTAL REVENUES</b>	<b>\$ 73,853</b>	<b>\$ 77,088</b>	<b>\$ 78,241</b>	<b>\$ 79,774</b>	<b>\$ 44,959</b>	<b>\$ 77,763</b>	<b>57.8%</b>
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 18,259	\$ 17,982	\$ 18,952	\$ 19,872	\$ 10,284	\$ 19,334	53.2%
Salaries - Non-Faculty	18,195	18,922	19,573	18,887	9,652	19,062	50.6%
Wages	1,815	1,737	1,770	1,882	908	1,350	67.3%
Benefits	9,612	9,782	10,237	10,579	5,193	9,620	54.0%
<b>Personnel Costs</b>	<b>47,880</b>	<b>48,422</b>	<b>50,532</b>	<b>51,221</b>	<b>26,037</b>	<b>49,366</b>	<b>52.7%</b>
Utilities	648	918	718	664	257	800	32.1%
Scholarships	214	204	377	492	264	335	78.7%
Equipment (Capitalized)	949	785	138	373	170	1,630	10.4%
Operations and Maintenance (Net)	25,991	24,946	24,539	23,408	12,039	22,210	54.2%
Debt Service	448	460	714	716	118	703	16.7%
<b>TOTAL EXPENDITURES</b>	<b>\$ 76,130</b>	<b>\$ 75,736</b>	<b>\$ 77,017</b>	<b>\$ 76,872</b>	<b>\$ 38,884</b>	<b>\$ 75,044</b>	<b>51.8%</b>
<b>TRANSFERS</b>							
Other	(17)	(42)	(207)	3	(43)	0	n/a
<b>NET TRANSFERS</b>	<b>\$ (17)</b>	<b>\$ (42)</b>	<b>\$ (207)</b>	<b>\$ 3</b>	<b>\$ (43)</b>	<b>\$ -</b>	<b>n/a</b>
<b>NET INCREASE (DECREASE)</b>	<b>(2,294)</b>	<b>1,311</b>	<b>1,017</b>	<b>2,904</b>	<b>6,032</b>	<b>2,718</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 16,022</b>	<b>\$ 17,333</b>	<b>\$ 18,349</b>	<b>\$ 21,254</b>	<b>\$ 27,286</b>	<b>\$ 23,972</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas Division of Emergency Management**  
**FY 2022 Executive Budget Summary**  
**(In Thousands)**



	FY 2020	FY 2021	FY 2022		
	Actuals	Actuals	Actuals YTD - Feb	Budget	YTD Actuals as % of Budget
<b>PERCENT OF FISCAL YEAR</b>			<b>50%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ -	\$ 73,753	\$ 59,203	\$ 59,203	
<i>Restatement: (prior year correction)</i>					
<b>REVENUES</b>					
State Appropriations	\$ 34,433	\$ 67,540	\$ 50,784	\$ 27,628	183.8%
Federal Appropriations	1,782,667	8,396,661	2,961,402	3,850,675	n/a
Contracts and Grants	27,467	22,096	8,472	12,581	67.3%
Gifts	0	24	0	0	n/a
Sales and Services	501	1,090	135	327	41.2%
Investment Income	1,180	0	(1)	0	n/a
Other Income	572	(0)	8,203	0	n/a
<b>TOTAL REVENUES</b>	<b>\$ 1,846,820</b>	<b>\$ 8,487,411</b>	<b>\$ 3,028,995</b>	<b>\$ 3,891,210</b>	<b>77.8%</b>
<b>EXPENDITURES</b>					
Salaries - Faculty	\$ 1,970	\$ 287	\$ -	\$ -	n/a
Salaries - Non-Faculty	18,622	22,425	12,211	29,663	41.2%
Wages	1,755	2,216	953	0	n/a
Benefits	4,649	5,471	2,754	6,983	39.4%
<b>Personnel Costs</b>	<b>26,995</b>	<b>30,399</b>	<b>15,918</b>	<b>36,647</b>	<b>43.4%</b>
Utilities	16	262	152	1,306	11.7%
Equipment (Capitalized)	4,111	21,416	26,838	4,748	565.3%
Operations and Maintenance (Net)	1,741,943	8,449,883	2,175,923	3,850,967	56.5%
<b>TOTAL EXPENDITURES</b>	<b>\$ 1,773,067</b>	<b>\$ 8,501,961</b>	<b>\$ 2,218,830</b>	<b>\$ 3,893,668</b>	<b>57.0%</b>
<b>TRANSFERS</b>					
Other			5	0	n/a
<b>NET TRANSFERS</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5</b>	<b>\$ -</b>	<b>n/a</b>
<b>NET INCREASE (DECREASE)</b>	<b>73,753</b>	<b>(14,550)</b>	<b>810,169</b>	<b>(2,458)</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 73,753</b>	<b>\$ 59,203</b>	<b>\$ 869,372</b>	<b>\$ 56,745</b>	

THE TEXAS A&M UNIVERSITY SYSTEM  
System Offices  
FY 2022 Executive Budget Summary  
(In Thousands)



	FY 2018*	FY 2019	FY 2020	FY 2021	FY 2022		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Feb	Budget	YTD Actuals as % of Budget
<b>PERCENT OF FISCAL YEAR</b>					50%		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 970,035	\$ 278,974	\$ 360,518	\$ 709,601	\$ 636,707	\$ 636,707	
<i>Restatement: (prior year correction)</i>	(1,027,762)						
<b>REVENUES</b>							
State Appropriations	\$ 770	\$ 770	\$ 770	\$ 693	\$ 732	\$ 732	100.0%
Federal Appropriations	0	0	905	1,667	957	0	n/a
Available University Fund	432,594	189,379	299,404	159,973	96,016	192,032	50.0%
Contracts and Grants	13,430	16,837	163,126	130,361	33,934	60,102	56.5%
Gifts	780	804	712	314	6	193	3.1%
Sales and Services	7,773	3,305	1,745	2,436	974	734	132.7%
Investment Income	58,755	81,544	48,661	70,285	25,618	16,100	159.1%
Other Income	14,795	855	1,485	20,076	2,597	0	n/a
<b>TOTAL REVENUES</b>	<b>\$ 528,896</b>	<b>\$ 293,494</b>	<b>\$ 516,809</b>	<b>\$ 385,804</b>	<b>\$ 160,833</b>	<b>\$ 269,891</b>	<b>59.6%</b>
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 94	\$ 422	\$ 340	\$ 268	\$ 57	\$ -	n/a
Salaries - Non-Faculty	14,750	16,460	18,954	16,234	9,617	17,592	54.7%
Wages	627	368	598	379	325	86	376.5%
Benefits	4,056	4,418	4,880	4,347	2,503	4,916	50.9%
<b>Personnel Costs</b>	<b>19,527</b>	<b>21,668</b>	<b>24,773</b>	<b>21,229</b>	<b>12,502</b>	<b>22,595</b>	<b>55.3%</b>
Utilities	1,167	1,052	1,035	(462)	219	775	28.3%
Scholarships	2	1,902	4,113	5,317	4,281	732	585.2%
Equipment (Capitalized)	28,010	4,282	2,426	9,080	2,077	20	10384.2%
Operations and Maintenance (Net)	19,952	41,151	184,018	209,025	69,361	92,956	74.6%
Debt Service	107,079	129,078	106,298	168,872	(35,157)	175,944	-20.0%
<b>TOTAL EXPENDITURES</b>	<b>\$ 175,736</b>	<b>\$ 199,133</b>	<b>\$ 322,663</b>	<b>\$ 413,060</b>	<b>\$ 53,283</b>	<b>\$ 293,020</b>	<b>18.2%</b>
<b>TRANSFERS</b>							
Other	(16,459)	(12,817)	154,938	(45,638)	(104,829)	(51,355)	204.1%
<b>NET TRANSFERS</b>	<b>\$ (16,459)</b>	<b>\$ (12,817)</b>	<b>\$ 154,938</b>	<b>\$ (45,638)</b>	<b>\$ (104,829)</b>	<b>\$ (51,355)</b>	<b>204.1%</b>
<b>NET INCREASE (DECREASE)</b>	<b>336,702</b>	<b>81,543</b>	<b>349,084</b>	<b>(72,894)</b>	<b>2,721</b>	<b>(74,483)</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 278,974</b>	<b>\$ 360,518</b>	<b>\$ 709,601</b>	<b>\$ 636,707</b>	<b>\$ 639,427</b>	<b>\$ 562,223</b>	