



THE TEXAS A&M UNIVERSITY SYSTEM

FY 2016 EXECUTIVE SUMMARY

FISCAL YEAR ENDING AUGUST 31, 2016

System Members

Universities

Prairie View A&M University

President: George C. Wright

Established: 1876

Tarleton State University

President: F. Dominic Dottavio

Established: 1899

Joined A&M System: 1917

Texas A&M International University

President: Ray M. Keck, III

Established: 1970

Joined A&M System: 1989

Texas A&M University

President: Michael K. Young

Established: 1876

Texas A&M University at Galveston

CEO: Robert Smith III

Texas A&M University – Central Texas

President: Marc A. Nigliazzo

Established: 2009

Texas A&M University – Commerce

President: Dan R. Jones

Established: 1889

Joined A&M System: 1996

Texas A&M University – Corpus Christi

President: Flavius C. Killebrew

Established: 1947

Joined A&M System 1989

Texas A&M University – San Antonio

President: Cynthia Teniente-Matson

Established: 2009

Texas A&M University – Kingsville

President: Steven Tallant

Established: 1925

Joined A&M System 1989

Texas A&M University – Texarkana

President: Emily Cutrer

Established: 1971

Joined A&M System: 1996

West Texas A&M University

President: J. Patrick O'Brien

Established: 1910

Joined A&M System: 1990

Health Science Center

Texas A&M Health Science Center

Interim CEO: Paul E. Ogden

Established: 1999

Agencies

Texas A&M AgriLife

VC and Dean: Mark Hussey

Texas A&M AgriLife Research

Director: Craig L. Nessler

Established: 1887

Texas A&M AgriLife Extension Service

Director: Doug Steele

Established: 1915

Texas A&M Forest Service

Director: Thomas G. Boggus

Established: 1915

Texas A&M Veterinary Medical Diagnostic Laboratory

Director: Bruce L. Akey

Established: 1967

Texas A&M Engineering Experiment Station

VC and Dean: M. Katherine Banks

Established: 1914

Texas A&M Engineering Extension Service

Director: Gary F. Sera

Established: 1948

Texas A&M Transportation Institute

Director: Dennis L. Christiansen

Established: 1950

Texas A&M University System

Texas A&M System Sponsored Research Services

Vice Chancellor: Jon Mogford

Established: 2012

Texas A&M System Technology Commercialization

Assoc. Vice Chancellor: Brett Cornwell

Established: 2013

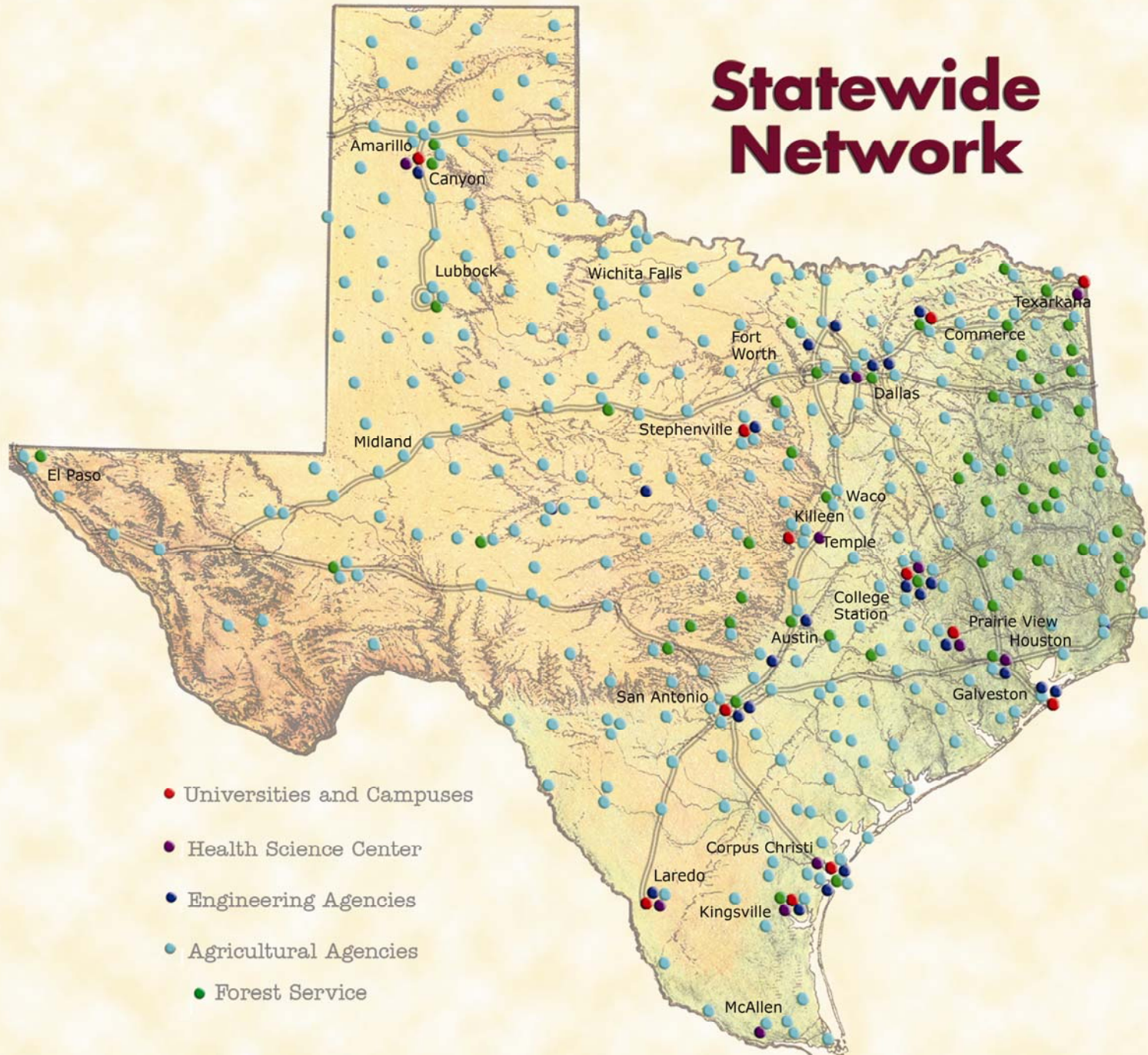
Texas A&M University System Offices

Chancellor: John Sharp

www.tamus.edu

Established: 1948

Statewide Network





TEXAS A&M UNIVERSITY SYSTEM



BUDGET NARRATIVE

Introduction

The Texas A&M University System is committed to serving the citizens of the State of Texas and understands that the valuable, but limited, resources provided to us must be utilized in the most efficient and effective manner and, as always, with the benefit of the State taxpayers foremost on our minds. The A&M System will continue to act as good stewards of the State of Texas' limited resources and will ensure the benefit to the State taxpayer is considered in every academic, research and service activity performed.

The A&M System remains focused on advancing its core mission of teaching and research. In doing so, it is important that we continue to focus on keeping the cost of attending our universities affordable, expanding student access, improving existing programs, developing new programs to meet new demands, expanding research and commercialization capabilities, and implementing operational efficiencies through shared services, strategic outsourcing, public/private partnerships, and other opportunities. The imperative of excellence in all we do and the reality of resource limitations in the State of Texas increase the difficulty of meeting these challenges and dictate that we devote our collective skills to ensuring that the productivity of all System resources is optimized.

Revenues

Efforts directed towards maximizing state appropriations for the upcoming 2016/2017 biennium were very successful. Overall, State Appropriations are budgeted to increase by \$107 million (10%) over FY 2015. This increase is associated with increases in formula funding, funding for group health insurance, research initiatives, funding for downward expansion (TAMUSA & TAMUT), and other special items and state paid benefits. Over half of the increase in state appropriations is attributable to formula funding. At the end of the last legislative session, Chancellor Sharp organized a meeting for all Presidents to get together to discuss and share best practices on how to maximize formula funding. As a result, the A&M System accounted for almost half of the total state-wide increase.

FY 2016 Total Revenues are budgeted to increase by \$423 million (11%), when compared to the FY 2015 original budget. Overall, the FY 2016 budget shows a \$107 million (10%) increase in State Appropriations, a direct result of the successful legislative session.

Tuition and Fees are budgeted to increase by \$112 million (10%), when compared to the FY 2015 original budget. FY 2016 will mark the second year of guaranteed tuition and fee rates for all students. This increase is associated with increased enrollment, a 7% increase in non-resident tuition (as set by the Texas Higher Education Coordinating Board), and a slight increase in the Fall 2015 guaranteed tuition and fee rates of



TEXAS A&M UNIVERSITY SYSTEM



BUDGET NARRATIVE CONTINUED

1.93%. Over the last 5-years, the average increase in tuition and fees was 4.14%. For TAMU, the average increase has been 1.15%. *Please see “Supplemental Information - Tab #6” for additional tuition and fee information.*

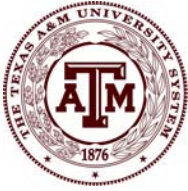
Overall funding from the Higher Education Fund (HEF) is budgeted to increase by \$4 million as a result of new allocations made for the 5 year period (FY 2016 – 2020). Beginning in FY 2017, an additional \$131.25 million will be allocated to higher education institutions through this fund. Of this amount, the A&M System is projected to receive an additional \$15.6 million. *In general, HEF can be used to acquire land; construct, repair, and rehabilitate buildings; and purchase capital equipment and library books.*

AUF income is budgeted at \$266 million, or \$40 million (18%) more than FY 2015 original budget. Available University Fund (AUF) revenue is budgeted to increase based on the market value of the Permanent University Fund (PUF). The System Offices AUF excellence allocation will be \$20.0 million, an increase from \$13.85 million in FY 2015. TAMU and PVAMU will receive \$111.7 million and \$20.1 million per year, respectively. In addition, the following AUF allocations have also been proposed: 1) Debt Service - \$121 million, 2) TAMU Law School Support - \$5.9 million, 3) Chancellor’s Renowned Faculty Program and National Academy Scholars Program - \$24.5 million, 4) TAMU Classroom and Lab renovations - \$5 million, 5) PVAMU Campus Entrance and Welcome Center renovations - \$5 million, and 6) One-time excellence initiatives of up to \$10 million.

FY 2016 marks the continuation and start of two Chancellor Initiatives: 1) The 4th year of the Chancellor’s Research Initiative (CRI). For this fourth year, \$10.3 million has been allocated to provide one-time funds (in the form of excellence funds and debt service) to Texas A&M University and/or Prairie View A&M University for the recruitment and hiring of faculty members who will have a transformative impact upon the academic and research missions of their respective university and 2) The start of the new Regional Universities’ CRI initiative which will make available \$10 million over the next three years to recruit star researchers and other outstanding faculty.

Contracts and Grants are projected to increase \$92 million (13%) over FY 2015 original budget. FY 2016 includes year 4 of the \$285.6 million BARDA/CIADM award received in FY 2013. Gifts were budgeted conservatively and therefore reflect a \$16 million (13%) increase when compared to FY 2015 original budget.

In addition, Investment Income has been budgeted conservatively at \$88 million for FY 2016. The FY 2016 budget estimate is based primarily on the Cash Concentration Pool estimated returns of 2.75% and the System Endowment Fund return of \$0.281058 cents per unit per year.



TEXAS A&M UNIVERSITY SYSTEM

BUDGET NARRATIVE CONTINUED

Expenditures

FY 2016 Total Expenditures are budgeted at \$4.2 billion. This is a net increase of \$423 million (11%) when compared to the FY 2015 budget. In addition, this year marks the first we will cross the \$4 billion mark. Seven years ago, in FY 2009, the A&M System first crossed the \$3 billion mark.

Total FY 2016 Personnel Costs (faculty and staff salaries, wages, and benefits) of \$2.2 billion are budgeted to increase 9% as compared to FY 2015 budget. System-wide total personnel costs account for 57% of total expenditures (excluding debt service expenditures). *Please see "Supplemental Information - Tab #1" for individual salary plans by member.*

Utilities are budgeted at \$111 million, which is in line with the FY 2015 budget. The A&M System continues to make every effort to improve ongoing conservation efforts and better management of purchased utilities.

Scholarships are projected to increase by \$45 million (9%) over FY 2015 budget, primarily due to increases in the state mandated financial aid set-asides associated with designated tuition, Pell, and state grant funding.

Equipment (Capitalized) and Operations and Maintenance expenditures are budgeted to increase by a net \$214 million. This increase is due to the planned budget related to the CIADM contract.

Debt Service expenditures are budgeted to increase by \$15 million. Of the total debt service amount of \$333 million, \$122 million (37%) and \$211 million (63%) will be financed through the A&M System PUF and RFS debt financing programs, respectively.

Expenditures by Function

- Instruction, Academic Support, & Student Services are up \$153.7 million or 18%
- Institutional Support is up \$17.3 million or 6%
- Scholarships & Fellowships are up \$46.2 million or 26%
- Auxiliary Operations are up \$23.8 million or 7%
- System-wide Debt Service is up \$15.4 million or 5%
- Research is up \$71.9 million or 11%
- O&M and Public Service is up \$96 million or 51% (*increase is due to a NACUBO budget correction by Ag-Extension; \$61 million reported as Instruction in FY 2015, is not recorded as Public Service*)

THE TEXAS A&M UNIVERSITY SYSTEM

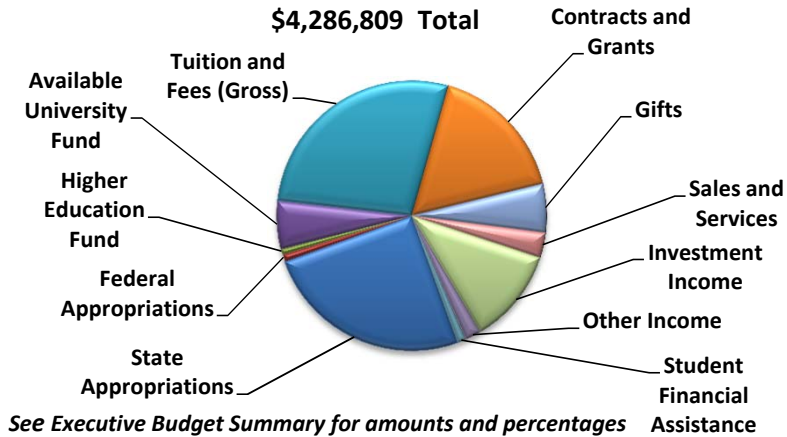
FY 2016 Budget Graphs

(In Thousands)



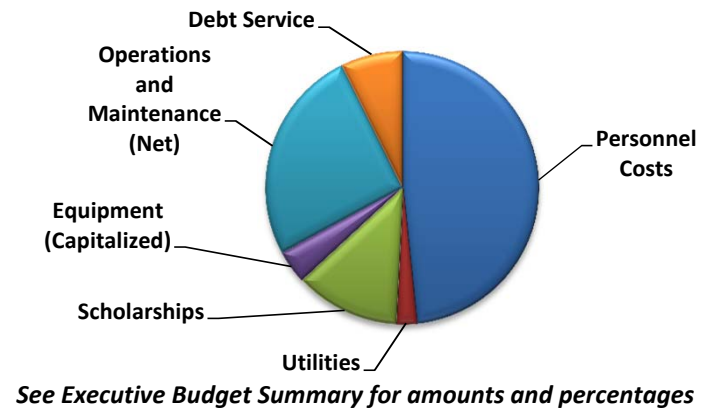
FY 2016 BUDGET REVENUES

\$4,286,809 Total

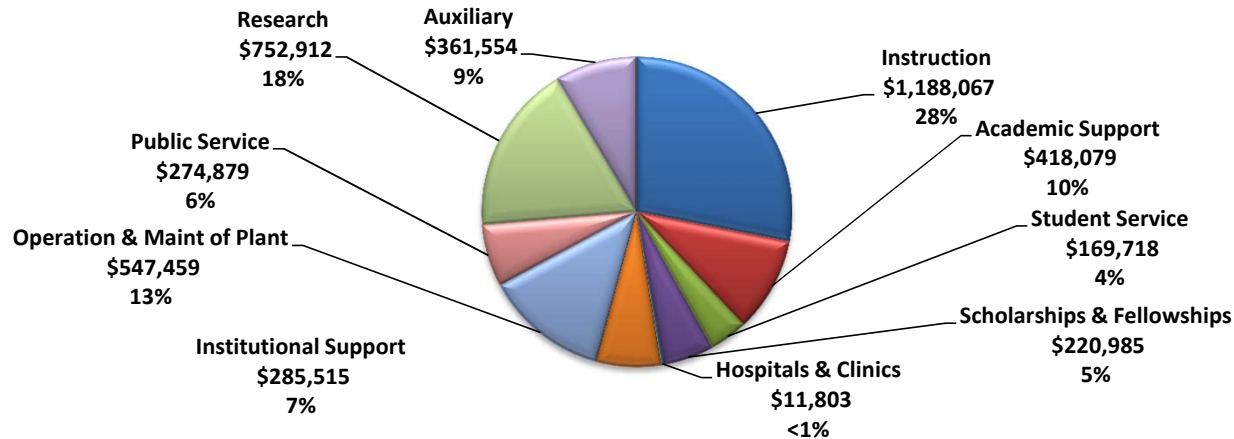


FY 2016 BUDGET EXPENDITURES

\$4,230,972 Total



FY 2016 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
FY 2016 EXECUTIVE BUDGET SUMMARY
(In Thousands)



	FY 2012*	FY 2013*	FY 2014*	FY 2015	FY 2016		FY 2015 Budget to FY 2016 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 2,272,858	\$ 2,626,319	\$ 2,983,299	\$ 3,994,335	\$ 3,653,401		\$ (340,934)	-9%
<i>Restatement: (prior year correction)</i>	<i>(409)</i>	<i>825</i>	<i>75,735</i>					
REVENUES								
State Appropriations	\$ 1,043,423	\$ 1,022,027	\$ 1,025,231	\$ 1,048,829	\$ 1,156,158	27%	\$ 107,330	10%
Federal Appropriations	41,865	35,565	36,569	37,036	39,937	1%	2,901	8%
Higher Education Fund	27,137	27,137	27,137	27,137	31,058	1%	3,921	14%
Available University Fund	285,855	219,979	407,107	226,152	265,792	6%	39,640	18%
Tuition and Fees (Gross)	998,521	1,058,282	1,148,060	1,161,191	1,273,596	30%	112,405	10%
Contracts and Grants	819,287	733,912	729,334	683,963	775,493	18%	91,531	13%
Student Financial Assistance	0	203,075	232,054	222,375	268,805	6%	46,430	21%
Gifts	117,052	117,409	680,037	123,715	139,837	3%	16,122	13%
Sales and Services	474,651	521,588	570,376	493,482	527,360	12%	33,878	7%
Investment Income	113,989	162,764	311,458	76,332	88,095	2%	11,763	15%
Other Income	65,310	69,006	68,423	50,615	49,142	1%	(1,473)	-3%
Discounts	(256,933)	(284,199)	(316,846)	(287,349)	(328,464)	-8%	(41,115)	14%
TOTAL REVENUES	\$ 3,730,156	\$ 3,886,544	\$ 4,918,939	\$ 3,863,476	\$ 4,286,809		\$ 423,332	11%
EXPENDITURES								
Salaries - Faculty	\$ 553,755	\$ 584,377	\$ 625,177	\$ 651,890	\$ 731,917	17%	\$ 80,028	12%
Salaries - Non-Faculty	796,580	792,303	806,963	836,517	898,228	21%	61,711	7%
Wages	155,726	151,183	146,876	150,020	153,689	4%	3,669	2%
Benefits	335,546	334,404	385,056	377,338	421,356	10%	44,017	12%
Personnel Costs	1,841,608	1,862,267	1,964,072	2,015,765	2,205,190	52%	189,425	9%
Utilities	104,780	103,218	123,536	110,626	111,003	3%	378	0%
Scholarships	444,640	469,753	505,723	518,554	563,206	13%	44,652	9%
Discounts	(256,933)	(284,199)	(316,846)	(287,349)	(328,464)	-8%	(41,115)	14%
Equipment (Capitalized)	67,530	89,714	116,346	107,727	179,334	4%	71,606	66%
Operations and Maintenance (Net)	900,775	954,943	1,051,523	1,024,686	1,167,240	28%	142,554	14%
Debt Service	244,878	227,961	303,880	318,140	333,464	8%	15,324	5%
TOTAL EXPENDITURES	\$ 3,347,278	\$ 3,423,658	\$ 3,748,234	\$ 3,808,148	\$ 4,230,972		\$ 422,824	11%
TRANSFERS								
RFS Debt Service (To System Office)	\$ -	\$ -	\$ 0	\$ 0	\$ 0		\$ -	n/a
Other	(29,008)	(106,734)	(159,670)	24,646	4,077		(20,569)	-83%
NET TRANSFERS	\$ (29,008)	\$ (106,734)	\$ (159,670)	\$ 24,646	\$ 4,077		\$ (20,569)	-83%
NET INCREASE (DECREASE)	353,870	356,153	1,011,036	79,975	59,913		(20,061)	-25%
ENDING CURRENT NET POSITION	\$ 2,626,319	\$ 2,983,299	\$ 3,994,335	\$ 4,074,310	\$ 3,713,314		\$ (360,996)	-9%

* Excludes estimated expense associated with Other Post-Employment Benefits ("OPEB").
TAMUS amount for FY 2013 is \$115 million and FY 2014 is \$140 million.
The cumulative impact of OPEB excluded in the Net Position is \$859.8 million.



THE TEXAS A&M UNIVERSITY SYSTEM
FY 2016 EXECUTIVE BUDGET SUMMARY
(In Thousands)



EXPENDITURES	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016		FY 2015 Budget to FY 2016 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
Fund Group - NACUBO Function								
E&G and Designated:								
Instruction	\$ 879,818	\$ 887,124	\$ 918,637	\$ 1,022,429	\$ 1,086,394	26%	\$ 63,965	6%
Academic Support	204,853	265,666	274,549	293,459	315,547	7%	22,088	8%
Student Services	123,375	134,781	144,296	148,262	160,877	4%	12,615	9%
Scholarships and Fellowships	68,282	75,758	76,499	94,506	116,129	3%	21,623	23%
Hospitals and Clinics	10,161	10,308	9,165	13,338	11,803	0%	(1,535)	-12%
Institutional Support	176,341	231,672	241,671	265,975	282,555	7%	16,580	6%
O&M of Plant	192,963	209,724	208,591	203,918	212,756	5%	8,837	4%
Public Service	228,133	120,012	193,596	136,648	224,640	5%	87,991	64%
Research	254,867	278,217	293,658	299,449	315,907	7%	16,458	5%
E&G and Designated Subtotal:	\$ 2,138,792	\$ 2,213,263	\$ 2,360,662	\$ 2,477,985	\$ 2,726,607	64%	\$ 248,623	10%
Auxiliary:								
Auxiliary	\$ 318,958	\$ 306,195	\$ 326,110	\$ 337,773	\$ 361,554	9%	\$ 23,781	7%
Auxiliary Subtotal:	\$ 318,958	\$ 306,195	\$ 326,110	\$ 337,773	\$ 361,554	9%	\$ 23,781	7%
Restricted:								
Instruction	\$ 74,576	\$ 78,675	\$ 80,447	\$ 89,792	\$ 101,673	2%	\$ 11,880	13%
Academic Support	42,800	46,214	41,391	59,886	102,533	2%	42,646	71%
Student Services	9,281	10,458	9,736	8,341	8,841	0%	500	6%
Scholarships and Fellowships	101,598	91,951	92,339	80,254	104,856	2%	24,602	31%
Institutional Support	5,460	6,165	7,565	2,201	2,960	0%	759	35%
O&M of Plant	2,985	4,296	2,852	1,550	1,239	0%	(311)	-20%
Public Service	56,722	56,430	54,283	50,712	50,240	1%	(472)	-1%
Research	351,547	382,629	467,983	381,560	437,005	10%	55,446	15%
Restricted Subtotal:	\$ 644,969	\$ 676,818	\$ 756,597	\$ 674,296	\$ 809,347	19%	\$ 135,051	20%
Debt Service	\$ 244,559	\$ 227,383	\$ 303,229	\$ 318,094	\$ 333,464	8%	\$ 15,370	5%
TOTAL:								
Instruction	\$ 954,395	\$ 965,799	\$ 999,084	\$ 1,112,221	\$ 1,188,066	28%	\$ 75,845	7%
Academic Support	247,652	311,880	315,940	353,345	418,079	10%	64,734	18%
Student Services	132,656	145,239	154,032	156,603	169,718	4%	13,115	8%
Scholarships and Fellowships	169,880	167,709	168,838	174,760	220,985	5%	46,225	26%
Hospitals and Clinics	10,161	10,308	9,165	13,338	11,803	0%	(1,535)	-12%
Institutional Support	181,801	237,837	249,236	268,176	285,515	7%	17,340	6%
O&M of Plant	195,948	214,020	211,443	205,468	213,995	5%	8,527	4%
Public Service	284,855	176,442	247,879	187,360	274,879	6%	87,519	47%
Auxiliary	318,958	306,195	326,110	337,773	361,554	9%	23,781	7%
Research	606,414	660,846	761,641	681,009	752,912	18%	71,903	11%
Debt Service	244,559	227,383	303,229	318,094	333,464	8%	15,370	5%
TOTAL:	\$ 3,347,278	\$ 3,423,659	\$ 3,746,598	\$ 3,808,148	\$ 4,230,972	100%	\$ 422,824	11%



The Texas A&M University System
Change in Net Position
Current Funds
Fiscal Year 2016 Budget
(In Thousands)

	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 416,476	\$ 403,800	\$ (12,676)
Designated	2,675,376	2,686,677	12,724
Auxiliary	253,259	269,545	16,286
Restricted	307,814	351,394	43,580
Total Change in Net Position	\$ 3,652,925	\$ 3,711,416	\$ 59,913

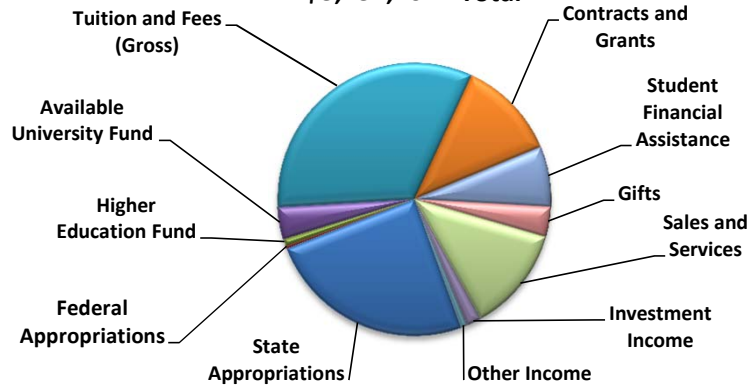
For detailed explanations, please see member schedules.

THE TEXAS A&M UNIVERSITY SYSTEM
ACADEMICS

FY 2016 Budget Graphs
(In Thousands)

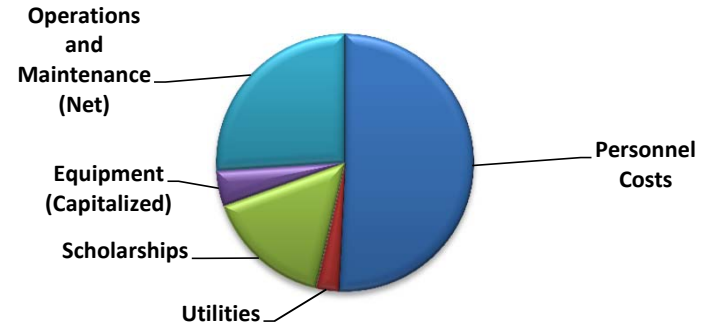


FY 2016 BUDGET REVENUES
\$3,432,267 Total



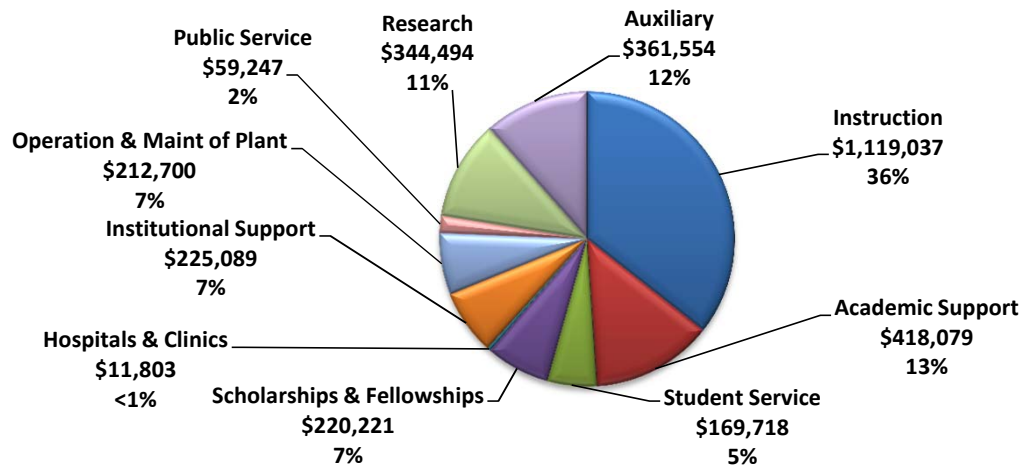
See Executive Budget Summary for amounts and percentages

FY 2016 BUDGET EXPENDITURES
\$3,141,943 Total



See Executive Budget Summary for amounts and percentages

FY 2016 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
ACADEMICS
FY 2016 EXECUTIVE BUDGET SUMMARY
(In Thousands)



	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016		FY 2015 Budget to FY 2016 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
	0							
BEGINNING CURRENT NET POSITION	\$ 1,254,429	\$ 1,441,622	\$ 1,558,349	\$ 2,477,879	\$ 2,143,757		\$ (334,122)	-13%
<i>Restatement: (prior year correction)</i>	0	0	0					
REVENUES								
State Appropriations	\$ 737,651	\$ 720,576	\$ 807,963	\$ 823,962	\$ 927,697	27%	\$ 103,735	13%
Federal Appropriations	10,847	9,096	8,775	11,547	12,949	0%	1,402	12%
Higher Education Fund	27,137	27,137	27,137	27,137	31,058	1%	3,921	14%
Available University Fund	105,999	106,000	111,000	111,000	142,957	4%	31,957	29%
Tuition and Fees (Gross)	964,930	1,024,952	1,109,115	1,123,013	1,233,231	36%	110,218	10%
Contracts and Grants	508,518	337,991	384,078	370,726	446,035	13%	75,309	20%
Student Financial Assistance	0	203,075	232,054	222,375	268,805	8%	46,430	21%
Gifts	110,337	110,360	672,093	118,535	134,381	4%	15,846	13%
Sales and Services	402,333	453,625	491,234	432,741	468,415	14%	35,673	8%
Investment Income	87,216	130,619	261,672	56,145	67,483	2%	11,339	20%
Other Income	27,127	36,418	41,024	30,220	27,721	1%	(2,499)	-8%
Discounts	(256,933)	(284,199)	(316,846)	(287,349)	(328,464)	-10%	(41,115)	14%
TOTAL REVENUES	\$ 2,725,161	\$ 2,875,650	\$ 3,829,299	\$ 3,040,051	\$ 3,432,267		\$ 392,216	13%
EXPENDITURES								
Salaries - Faculty	\$ 498,680	\$ 516,699	\$ 554,272	\$ 580,320	\$ 661,026	21%	\$ 80,706	14%
Salaries - Non-Faculty	561,538	570,139	580,957	597,333	647,709	21%	50,376	8%
Wages	126,546	124,000	120,271	126,913	130,475	4%	3,561	3%
Benefits	256,453	256,186	294,201	288,454	323,118	10%	34,664	12%
Personnel Costs	1,443,217	1,467,024	1,549,702	1,593,021	1,762,328	56%	169,307	11%
Utilities	94,553	93,868	113,698	100,042	100,234	3%	192	0%
Scholarships	431,245	457,767	494,299	506,575	550,971	18%	44,396	9%
Discounts	(256,933)	(284,199)	(316,846)	(287,349)	(328,464)	-10%	(41,115)	14%
Equipment (Capitalized)	45,264	60,750	82,197	83,962	154,033	5%	70,071	83%
Operations and Maintenance (Net)	577,981	715,508	785,629	784,277	902,840	29%	118,563	15%
Debt Service	319	578	651	46	0	0%	(46)	-100%
TOTAL EXPENDITURES	\$ 2,335,645	\$ 2,511,296	\$ 2,709,330	\$ 2,780,574	\$ 3,141,943		\$ 361,369	13%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (165,071)	\$ (171,174)	\$ (181,484)	\$ (182,824)	\$ (202,752)		\$ (19,928)	11%
Other	(18,624)	(77,284)	(130,888)	5,103	(2,376)		(7,479)	-147%
NET TRANSFERS	\$ (183,695)	\$ (248,457)	\$ (312,372)	\$ (177,720)	\$ (205,128)		\$ (27,407)	15%
NET INCREASE (DECREASE)	205,821	115,896	807,598	81,757	85,197		3,440	4%
ENDING CURRENT NET POSITION	\$ 1,554,385	\$ 1,670,282	\$ 2,477,879	\$ 2,559,637	\$ 2,228,955		\$ (330,682)	-13%



THE TEXAS A&M UNIVERSITY SYSTEM
ACADEMICS
FY 2016 EXECUTIVE BUDGET SUMMARY
(In Thousands)



EXPENDITURES	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016		FY 2015 Budget to FY 2016 Budget	
					Budget	% of Budget	Dollar Variance	Percentage Variance
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
E&G and Designated:								
Instruction	\$ 761,561	\$ 770,672	\$ 851,565	\$ 896,667	\$ 1,035,624	33%	\$ 138,957	15%
Academic Support	204,853	265,666	274,549	293,459	315,547	10%	22,088	8%
Student Services	123,375	134,781	144,296	148,262	160,877	5%	12,615	9%
Scholarships and Fellowships	67,512	74,988	75,735	93,742	115,365	4%	21,623	23%
Hospitals and Clinics	10,161	10,308	9,165	13,338	11,803	0%	(1,535)	-12%
Institutional Support	128,193	170,164	188,354	215,277	222,317	7%	7,040	3%
O&M of Plant	191,853	208,430	207,273	202,595	211,461	7%	8,866	4%
Public Service	35,569	36,454	42,302	37,607	43,773	1%	6,165	16%
Research	78,027	93,175	100,139	100,572	112,851	4%	12,279	12%
E&G and Designated Subtotal:	\$ 1,601,103	\$ 1,764,638	\$ 1,893,379	\$ 2,001,518	\$ 2,229,617	71%	\$ 228,099	11%
Auxiliary:								
Auxiliary	\$ 318,958	\$ 306,195	\$ 326,110	\$ 337,773	\$ 361,554	12%	\$ 23,781	7%
Auxiliary Subtotal:	\$ 318,958	\$ 306,195	\$ 326,110	\$ 337,773	\$ 361,554	12%	\$ 23,781	7%
Restricted:								
Instruction	\$ 69,510	\$ 78,567	\$ 80,390	\$ 89,767	\$ 83,413	3%	\$ (6,354)	-7%
Academic Support	42,800	46,214	41,391	59,886	102,533	3%	42,646	71%
Student Services	9,281	10,458	9,736	8,341	8,841	0%	500	6%
Scholarships and Fellowships	101,594	91,947	92,336	80,254	104,856	3%	24,602	31%
Institutional Support	4,165	5,149	3,907	2,013	2,772	0%	759	38%
O&M of Plant	2,984	4,295	2,848	1,550	1,239	0%	(311)	-20%
Public Service	23,251	21,466	20,140	16,750	15,474	0%	(1,276)	-8%
Research	161,999	182,366	239,093	182,722	231,643	7%	48,922	27%
Restricted Subtotal:	\$ 415,584	\$ 440,463	\$ 489,841	\$ 441,282	\$ 550,772	18%	\$ 109,489	25%
TOTAL:								
Instruction	\$ 831,071	\$ 849,239	\$ 931,955	\$ 986,434	\$ 1,119,037	36%	\$ 132,603	13%
Academic Support	247,652	311,880	315,940	353,345	418,079	13%	64,734	18%
Student Services	132,656	145,239	154,032	156,603	169,718	5%	13,115	8%
Discounts	169,106	166,935	168,072	173,996	220,221	7%	46,225	27%
Hospitals and Clinics	10,161	10,308	9,165	13,338	11,803	0%	(1,535)	-12%
Institutional Support	132,359	175,314	192,261	217,289	225,089	7%	7,799	4%
O&M of Plant	194,837	212,725	210,121	204,145	212,700	7%	8,556	4%
Public Service	58,820	57,920	62,442	54,357	59,247	2%	4,890	9%
Auxiliary	318,958	306,195	326,110	337,773	361,554	12%	23,781	7%
Research	240,025	275,541	339,232	283,293	344,494	11%	61,201	22%
TOTAL:	\$ 2,335,645	\$ 2,511,296	\$ 2,709,329	\$ 2,780,574	\$ 3,141,943	100%	\$ 361,369	13%



The Texas A&M University System

Academics

Change in Net Position

Current Funds

Fiscal Year 2016 Budget

(In Thousands)

	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 275,935	\$ 273,635	\$ (2,300)
Designated	1,352,875	1,383,355	30,480
Auxiliary	253,259	269,545	16,286
Restricted	261,689	302,420	40,731
Total Change in Net Position	\$ 2,143,757	\$ 2,228,955	\$ 85,197

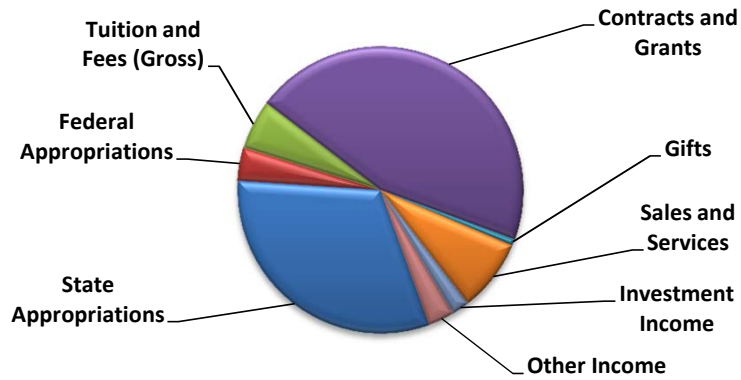
For detailed explanations, please see member schedules.

THE TEXAS A&M UNIVERSITY SYSTEM
AGENCIES

FY 2016 Budget Graphs
(In Thousands)

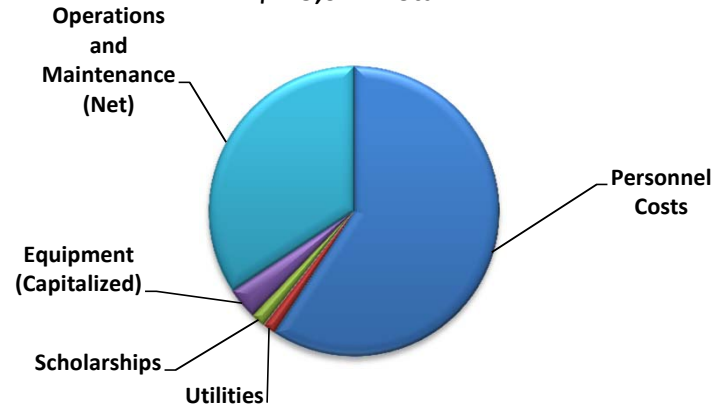


FY 2016 BUDGET REVENUES
\$720,697 Total



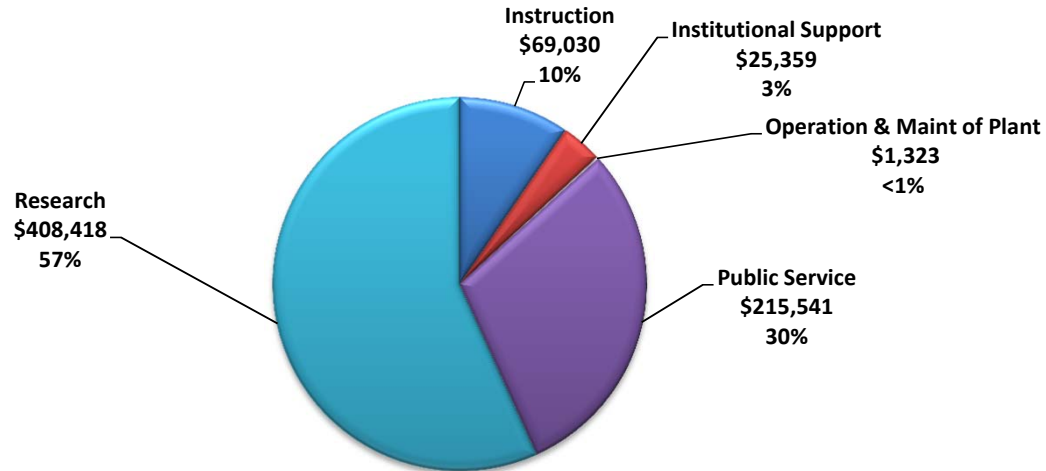
See Executive Budget Summary for amounts and percentages

FY 2016 BUDGET EXPENDITURES
\$719,642 Total



See Executive Budget Summary for amounts and percentages

FY 2016 BUDGET EXPENDITURES BY NACUBO FUNCTION





THE TEXAS A&M UNIVERSITY SYSTEM
AGENCIES
FY 2016 EXECUTIVE BUDGET SUMMARY
(In Thousands)



	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016		FY 2015 Budget to FY 2016 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 107,701	\$ 159,085	\$ 387,791	\$ 425,432	\$ 421,474		\$ (3,958)	-1%
<i>Restatement: (prior year correction)</i>	(409)	825	0					
REVENUES								
State Appropriations	\$ 303,392	\$ 299,035	\$ 214,865	\$ 222,440	\$ 227,606	32%	\$ 5,166	2%
Federal Appropriations	31,018	26,469	27,794	25,489	26,988	4%	1,499	6%
Tuition and Fees (Gross)	33,591	33,330	38,945	38,178	40,365	6%	2,188	6%
Contracts and Grants	303,064	378,257	304,410	309,882	325,958	45%	16,076	5%
Gifts	5,250	6,787	7,339	4,986	5,262	1%	276	6%
Sales and Services	72,246	66,297	77,615	60,727	58,945	8%	(1,781)	-3%
Investment Income	15,514	18,707	38,547	12,375	14,151	2%	1,776	14%
Other Income	32,003	31,838	22,009	20,395	21,421	3%	1,026	5%
TOTAL REVENUES	\$ 796,078	\$ 860,720	\$ 731,524	\$ 694,473	\$ 720,697		\$ 26,225	4%
EXPENDITURES								
Salaries - Faculty	\$ 53,794	\$ 67,549	\$ 70,873	\$ 71,570	\$ 70,891	10%	\$ (679)	-1%
Salaries - Non-Faculty	222,751	209,811	213,375	227,471	237,668	33%	10,197	4%
Wages	28,685	26,875	26,400	22,970	23,138	3%	168	1%
Benefits	75,911	75,554	87,078	85,681	94,592	13%	8,912	10%
Personnel Costs	381,141	379,790	397,726	407,691	426,290	59%	18,599	5%
Utilities	9,731	8,513	9,114	10,004	10,044	1%	40	0%
Scholarships	13,139	11,983	11,422	11,215	11,471	2%	256	2%
Equipment (Capitalized)	20,516	22,300	31,692	23,686	25,275	4%	1,589	7%
Operations and Maintenance (Net)	312,836	209,810	217,290	230,269	246,562	34%	16,293	7%
TOTAL EXPENDITURES	\$ 737,364	\$ 632,396	\$ 667,243	\$ 682,865	\$ 719,642		\$ 36,777	5%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (4,585)	\$ (4,633)	\$ (8,949)	\$ (9,145)	\$ (7,293)		\$ 1,852	-20%
Other	(2,337)	5,651	(19,386)	(4,720)	(3,861)		859	-18%
NET TRANSFERS	\$ (6,922)	\$ (242)	\$ (28,335)	\$ (13,865)	\$ (11,154)		\$ 2,711	-20%
NET INCREASE (DECREASE)	51,793	229,342	35,946	(2,258)	(10,098)		(7,841)	347%
ENDING CURRENT NET POSITION	\$ 159,085	\$ 389,253	\$ 423,737	\$ 423,174	\$ 412,799		\$ (10,375)	-2%



THE TEXAS A&M UNIVERSITY SYSTEM
AGENCIES
FY 2016 EXECUTIVE BUDGET SUMMARY
(In Thousands)



EXPENDITURES	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016		FY 2015 Budget to FY 2016 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
Fund Group - NACUBO Function								
E&G and Designated:								
Instruction	\$ 118,257	\$ 116,452	\$ 67,072	\$ 125,762	\$ 50,770	7%	\$(74,992)	-60%
Institutional Support	24,096	26,004	24,618	25,157	25,359	4%	201	1%
O&M of Plant	1,110	1,256	1,318	1,323	1,295	0%	(29)	-2%
Public Service	192,564	83,466	151,202	98,949	180,775	25%	81,826	83%
Research	176,691	184,439	193,533	198,878	203,056	28%	4,179	2%
E&G and Designated Subtotal:	\$ 512,717	\$ 411,617	\$ 437,743	\$ 450,070	\$ 461,255	64%	\$ 11,185	2%
Restricted:								
Instruction	\$ 4,649	\$ 55	\$ 11	\$ 25	\$ 18,259	3%	\$ 18,234	>500%
Institutional Support	1	1	1	0	0	0%	0	n/a
O&M of Plant	1	1	5	0	0	0%	0	n/a
Public Service	33,429	34,457	34,064	33,962	34,766	5%	804	2%
Research	186,566	186,266	196,431	198,808	205,362	29%	6,554	3%
Restricted Subtotal:	\$ 224,646	\$ 220,779	\$ 230,512	\$ 232,796	\$ 258,387	36%	\$ 25,592	11%
TOTAL:								
Instruction	\$ 122,907	\$ 116,508	\$ 67,084	\$ 125,787	\$ 69,029	10%	\$(56,758)	-45%
Institutional Support	24,097	26,004	24,618	25,157	25,359	4%	201	1%
O&M of Plant	1,111	1,257	1,322	1,323	1,295	0%	(29)	-2%
Public Service	225,992	117,923	185,267	132,911	215,541	30%	82,629	62%
Research	363,256	370,705	389,964	397,686	408,418	57%	10,733	3%
TOTAL:	\$ 737,363	\$ 632,397	\$ 668,254	\$ 682,865	\$ 719,642	100%	\$ 36,777	5%



The Texas A&M University System

Agencies

Change in Net Position

Current Funds

Fiscal Year 2016 Budget

(In Thousands)

	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 140,541	\$ 130,165	\$ (10,377)
Designated	234,999	233,856	(2,566)
Restricted	45,934	48,778	2,843
Total Change in Net Position	\$ 421,474	\$ 412,798	\$ (10,099)

For detailed explanations, please see member schedules.



PRAIRIE VIEW A&M UNIVERSITY



BUDGET NARRATIVE

Revenues

Total Revenues are budgeted to increase \$18.5 million (10%), compared to FY 2015 budget. This overall increase is primarily due to increases in State Appropriations, Available University Fund (AUF), Tuition and Fees, and Student Financial Assistance.

State Appropriations are budgeted to increase by \$4.9 million (9%). While most of the increased State Appropriations are targeted for Academic Development Initiative (ADI), Community Development, Office of International Affairs, and the Research Development Fund, there is an overall general revenue increase as well.

In FY 2016, PVAMU is budgeted to receive an increase of \$9.4 million in AUF which will primarily be utilized for infrastructure projects over the next two years.

Tuition and Fees are budgeted to increase \$3.7 million based on the guaranteed tuition plan and better estimates of revenue after the first year of the guaranteed tuition plan.

Student Financial Assistance is budgeted to increase by \$4.8 million (16%). The increase is the result of the prior year budget being established prior to PVAMU receiving notification from the Texas Higher Education Coordinating Board of the award amount. For FY 2016, THECB has notified us that award amount is \$10.3 million, which is a \$4.8 million increase from FY 2015 budget.

Expenditures

Total Expenditures are budgeted to increase \$9.8 million (6%), compared to FY 2015 budget. This increase in the FY 2016 budget is primarily attributable to Personnel Costs and Scholarships.

Personnel Costs are budgeted to increase \$5.6 million (6%) which is primarily attributable to a proposed 3% Merit Plan for FY 2016, faculty Market Adjustments, increased federal funding, and an increase in the summer school budget. In addition, there are personnel costs in the FY2016 budget funded from the Professional Nursing Shortage Reduction fund as well as from the Chancellor's Research



PRAIRIE VIEW A&M UNIVERSITY



BUDGET NARRATIVE CONTINUED

Initiative (CRI). Finally, PVAMU has budgeted funding for faculty development leave and has faculty salaries for a new doctoral program: Doctorate, Nurse Practitioner.

Scholarships are budgeted to increase \$8.9 million (17%) compared to the FY 2015 budget. This is due primarily to the Texas Grant Program. Discounts are budgeted to increase, trending with the budgeted increase for tuition and fees.

Transfers

RFS Debt Service transfers are budgeted at \$11.3 million. The transfer includes debt service funds for the Student Center, Student Recreation Center, and other buildings such as the Architecture Building, Juvenile Justice, Electrical Engineering, parking garage at the College of Nursing, and various rehabilitation projects. The increase in debt service from FY2015 budget is primarily due to the Student Recreation Center bonds being issued in FY 2015.



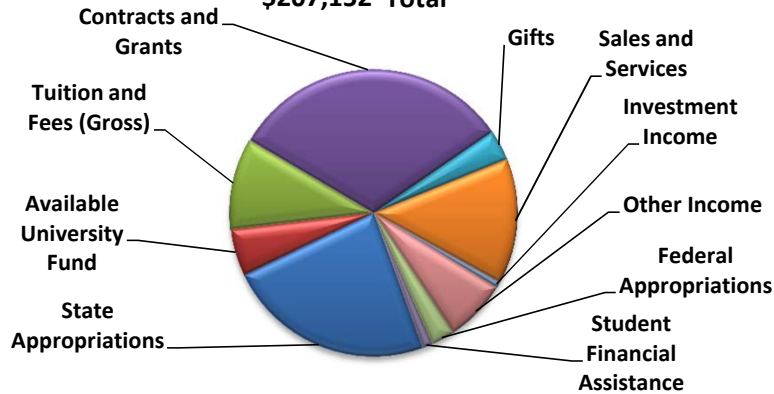
Prairie View A&M University
FY 2016 Highlighted Budget Components
(In Thousands)

FY 2015 Board Approved Expense Budget	\$	176,396
FY 2016 Proposed Expense Budget		186,153
Difference	\$	9,757
% Change		5.5%

		Method of Finance
Personnel Costs		
Proposed Merit Plan	\$ 2,263	General Revenue, AUF, tuition and fees, auxiliary and restricted funds
CARC/Coop Ext Salaries - Federal funded	892	Federal
Professional Nursing Shortage Reduction	865	General Revenue
Increase in summer school budget	300	General Revenue
Reallocated funds for Instruction	418	General Revenue, AUF, tuition and fees
Faculty Development Leave	100	AUF
CRI Salary Budget	552	AUF
Doctorate, Nursing Practitioner	140	Gift funds
Other personnel changes	34	General Revenue, AUF, tuition and fees, auxiliary and restricted funds
Utilities	(35)	Tuition and fees
Scholarships	8,860	Tuition and fees and restricted funds
Discounts	(7,595)	Tuition and fees
Equipment	61	General Revenue, AUF, tuition and fees, auxiliary and restricted funds
Operations and Maintenance (net)	2,902	General Revenue, AUF, tuition and fees, auxiliary and restricted funds
TOTAL:	\$ 9,757	

FY 2016 BUDGET REVENUES

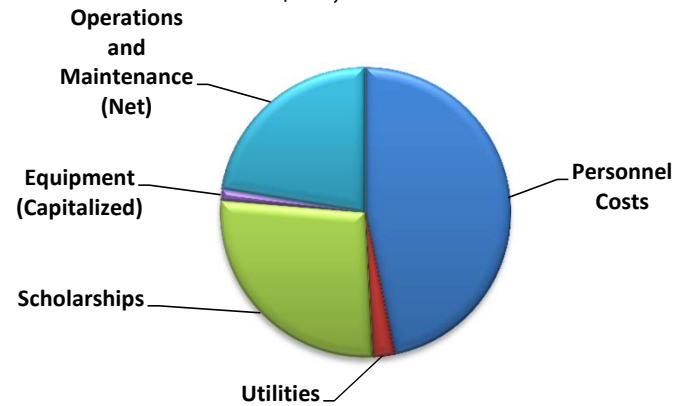
\$207,152 Total



See Executive Budget Summary for amounts and percentages

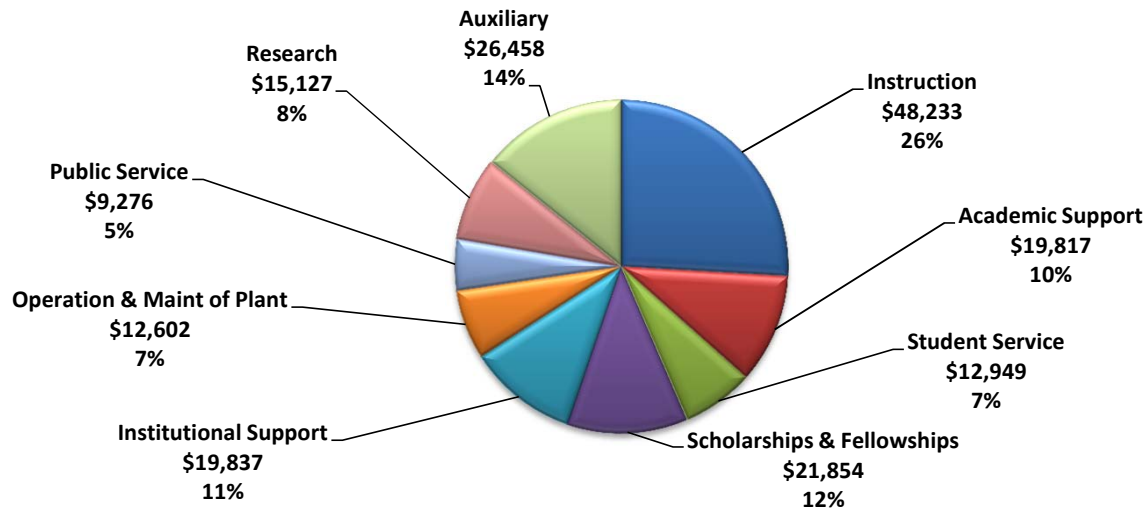
FY 2016 BUDGET EXPENDITURES

\$186,153 Total



See Executive Budget Summary for amounts and percentages

FY 2016 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Prairie View A&M University
FY 2016 Executive Budget Summary
(In Thousands)



	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016		FY15 Budget to FY16 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 132,606	\$ 153,261	\$ 161,030	\$ 170,953	\$ 170,500		\$ (453)	0%
<i>Restatement: (prior year correction)</i>	<i>0</i>	<i>0</i>	<i>0</i>					
REVENUES								
State Appropriations	\$ 53,221	\$ 51,336	\$ 50,912	\$ 52,492	\$ 57,417	28%	\$ 4,925	9%
Federal Appropriations	10,827	9,063	8,740	11,547	12,949	6%	1,402	12%
Available University Fund	15,140	14,971	15,854	15,854	25,280	12%	9,426	59%
Tuition and Fees (Gross)	66,196	68,256	71,111	74,599	78,342	38%	3,743	5%
Contracts and Grants	39,910	12,151	11,861	8,225	8,428	4%	203	2%
Student Financial Assistance		28,164	30,377	29,750	34,586	17%	4,836	16%
Gifts	1,099	1,994	3,834	1,862	1,730	1%	(132)	-7%
Sales and Services	16,887	17,900	20,484	16,408	17,069	8%	661	4%
Investment Income	5,699	8,048	17,129	5,754	6,516	3%	761	13%
Other Income	3,197	3,548	5,640	2,448	2,762	1%	314	13%
Discounts	(26,644)	(32,500)	(34,483)	(30,330)	(37,926)	-18%	(7,595)	25%
TOTAL REVENUES	\$ 185,532	\$ 182,931	\$ 201,460	\$ 188,610	\$ 207,152		\$ 18,543	10%
EXPENDITURES								
Salaries - Faculty	\$ 26,634	\$ 27,526	\$ 28,315	\$ 30,859	\$ 33,757	18%	\$ 2,898	9%
Salaries - Non-Faculty	37,048	38,740	38,161	44,170	46,139	25%	1,969	4%
Wages	4,706	5,272	4,524	4,280	4,244	2%	(36)	-1%
Benefits	15,968	15,933	18,297	19,900	20,632	11%	733	4%
Personnel Costs	84,355	87,472	89,298	99,209	104,773	56%	5,564	6%
Utilities	5,251	5,056	5,616	5,531	5,496	3%	(35)	-1%
Scholarships	42,079	45,209	50,724	51,797	60,657	33%	8,860	17%
Discounts	(26,644)	(32,500)	(34,483)	(30,330)	(37,926)	-20%	(7,595)	25%
Equipment (Capitalized)	4,096	1,924	2,037	2,883	2,944	2%	61	2%
Operations and Maintenance (Net)	42,965	49,123	48,329	47,307	50,209	27%	2,902	6%
Debt Service	82	109	25	0	0	0%	0	n/a
TOTAL EXPENDITURES	\$ 152,184	\$ 156,393	\$ 161,546	\$ 176,396	\$ 186,153		\$ 9,757	6%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (10,546)	\$ (10,420)	\$ (10,565)	\$ (10,373)	\$ (11,300)		\$ (926)	9%
Other	(2,145)	(8,350)	(19,426)	0	(4,246)		(4,246)	n/a
NET TRANSFERS	\$ (12,692)	\$ (18,770)	\$ (29,991)	\$ (10,373)	\$ (15,546)		\$ (5,172)	50%
NET INCREASE (DECREASE)	20,656	7,768	9,923	1,841	5,453		3,613	196%
ENDING CURRENT NET POSITION	\$ 153,261	\$ 161,030	\$ 170,953	\$ 172,793	\$ 175,953		\$ 3,160	2%



THE TEXAS A&M UNIVERSITY SYSTEM
Prairie View A&M University
FY 2016 Executive Budget Summary
(In Thousands)



EXPENDITURES Fund Group - NACUBO Function	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016		FY15 Budget to FY16 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
E&G and Designated:								
Instruction	\$ 34,556	\$ 34,607	\$ 35,886	\$ 40,292	\$ 45,103	24%	\$ 4,811	12%
Academic Support	13,216	17,609	17,832	17,380	18,048	10%	669	4%
Student Services	8,930	10,085	10,601	12,359	12,714	7%	355	3%
Scholarships and Fellowships	3,444	3,938	5,976	9,132	8,994	5%	(138)	-2%
Institutional Support	17,755	18,811	16,031	19,580	19,835	11%	255	1%
O&M of Plant	12,095	13,224	13,651	11,611	12,602	7%	990	9%
Public Service	2,676	2,475	2,728	3,301	3,101	2%	(200)	-6%
Research	3,043	3,003	3,779	3,087	4,914	3%	1,827	59%
E&G and Designated Subtotal:	\$ 95,716	\$ 103,753	\$ 106,483	\$ 116,741	\$ 125,309	67%	\$ 8,567	7%
Auxiliary:								
Auxiliary	\$ 23,419	\$ 24,047	\$ 24,973	\$ 26,562	\$ 26,458	14%	\$ (104)	0%
Auxiliary Subtotal:	\$ 23,419	\$ 24,047	\$ 24,973	\$ 26,562	\$ 26,458	14%	\$ (104)	0%
Restricted:								
Instruction	\$ 1,606	\$ 1,490	\$ 1,400	\$ 3,998	\$ 3,131	2%	\$ (867)	-22%
Academic Support	6,148	6,094	5,133	1,628	1,769	1%	141	9%
Student Services	753	745	998	244	236	0%	(9)	-4%
Scholarships and Fellowships	11,128	8,154	9,678	12,231	12,860	7%	629	5%
Institutional Support	95	151	95	9	2	0%	(7)	-77%
Public Service	6,065	5,408	5,275	5,593	6,175	3%	581	10%
Research	7,255	6,550	7,511	9,387	10,213	5%	826	9%
Restricted Subtotal:	\$ 33,050	\$ 28,593	\$ 30,090	\$ 33,092	\$ 34,386	18%	\$ 1,294	4%
TOTAL:								
Instruction	\$ 36,162	\$ 36,097	\$ 37,286	\$ 44,290	\$ 48,233	26%	\$ 3,943	9%
Academic Support	19,364	23,703	22,964	19,008	19,817	11%	809	4%
Student Services	9,682	10,830	11,598	12,603	12,949	7%	346	3%
Scholarships and Fellowships	14,572	12,093	15,654	21,363	21,854	12%	490	2%
Institutional Support	17,850	18,963	16,125	19,590	19,837	11%	248	1%
O&M of Plant	12,095	13,224	13,651	11,611	12,602	7%	990	9%
Public Service	8,741	7,883	8,004	8,894	9,276	5%	382	4%
Auxiliary	23,419	24,047	24,973	26,562	26,458	14%	(104)	0%
Research	10,298	9,553	11,290	12,474	15,127	8%	2,653	21%
TOTAL:	\$ 152,184	\$ 156,393	\$ 161,546	\$ 176,396	\$ 186,153	100%	\$ 9,757	6%



Prairie View A&M University
Change in Net Position
Current Funds
Fiscal Year 2016 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 39,000	\$ 35,583	\$ (3,417)
Designated	106,000	112,003	6,003
Auxiliary	10,500	12,809	2,309
Restricted	15,000	15,559	559
Change in Net Position	<u>\$ 170,500</u>	<u>\$ 175,953</u>	<u>\$ 5,453</u>

Explanation for Net Decrease*

Functional and General	\$ (3,417)	One-time net position for the following; \$552,155 for CRI projects (Physics Radiation and Bio Engineering), \$865,171 for Nursing Shortage Reduction, \$2,000,000 for scholarships to enhance recruiting efforts.
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* if applicable

TARLETON STATE UNIVERSITY

BUDGET NARRATIVE

Revenues

Total Revenues are budgeted to increase \$10.7 million (6%) compared to FY 2015 budget. This increase is primarily from State Appropriations and Tuition and Fees.

State Appropriations are budgeted to increase \$4.8 million (11%) compared to FY 2015 budget. This increase includes a \$1 million special item to create the Center for Anti-Fraud, Waste and Abuse Research, additional general revenue of \$3.5 million and a slight increase in state paid benefits.

Tuition and Fee revenues are budgeted to increase \$8.8 million (11%) over the FY 2015 budget. This increase includes \$500,000 generated from a guaranteed tuition inflation adjustment for incoming freshmen. The remaining increase is due to enrollment growth and complete implementation of the guaranteed tuition program.

Sales and Services is budgeted to decrease slightly based on the net effect of increased auxiliary revenue due to growth and decreased housing revenue as a result of replacing university-owned housing with housing owned by Collegiate Housing Foundation.

Expenditures

Total Expenditures are budgeted to increase by \$8.5 million (5%) over the FY 2015 budget. This is primarily the result of Personnel Costs, Scholarships, and Operations and Maintenance.

Personnel costs will increase by \$5.8 million (7%). This is the net effect of the addition of new faculty and staff positions, reclassification and tenure promotions, 2% merit pool and market adjustment increases for existing faculty and staff, a slight decrease in wages, proper budgeting of retiree benefits and increased funding for adjunct faculty.

Operations and Maintenance is budgeted to increase by \$5.1 million (10%) compared to FY 2015 budget. This is the result of the following:

- Center for Anti-Fraud Research - \$150,000
- Increase in System Assessments - \$400,000
- Computer Equipment for classrooms, labs and offices (non-capitalized) - \$1,000,000
- Establishment of appropriate contingencies to address budget fluctuation - \$1,500,000
- Increased athletics operating budget reflecting SCH growth - \$800,000

TARLETON STATE UNIVERSITY

BUDGET NARRATIVE CONTINUED

- Instructional/Academic Support operation increases to support rapid growth - \$400,000
- IT operation increases to support rapid growth and new technology - \$600,000
- Increase in marketing operations to support growth and increase presence in Fort Worth Market - \$250,000

In 2015, Tarleton's Student Service Fee (SSF) was collapsed into the University Services Fee (USF). Because the SSF was accounted for in auxiliary funds and the USF is not, this causes a significant fluctuation when reporting expenditures by NACUBO function. This is a one-time adjustment.

Transfers

RFS debt service transfers of \$11.2 million include payments on the following projects:

- Nursing Building - \$1.5 million
- Dairy Center - \$800,000
- Consolidation of debt on multiple projects (2005) - \$2.6 million
- Science Building - \$450,000
- Rec Sports Facility - \$1.1 million
- Utility Infrastructure - \$700,000
- Housing Facilities - \$3.1 million
- Dining Hall - \$825,000
- Parking Facilities - \$80,000
- Trogdon House Renovation - \$45,000

The Other line under Transfers reflects a decrease of \$3.5 million as a result of moving PUF dollars to the plant fund.



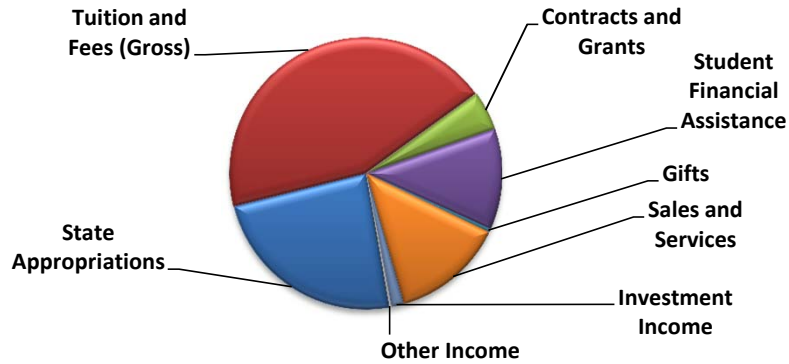
Tarleton State University
FY 2016 Highlighted Budget Components
(In Thousands)

FY 2015 Board Approved Expense Budget	\$ 155,894
FY 2016 Proposed Expense Budget	164,405
Difference	\$ 8,511
% Change	5.5%

		<u>Method of Finance</u>
Personnel Costs		
Proposed Merit Plan	\$ 1,139	72% State Appropriations, 18% Tuition, 10% Auxiliary Revenue
Proposed Market Adjustments	696	100% State Appropriations
Proposed Promotions	158	100% State Appropriations
Center for Anti-Fraud Research	1,000	100% State Appropriated Special Item
System Assessment Increases	400	100% Tuition and Fees
Computer Equipment (formerly PUF funded) (Lab, Classroom & Office)	1,000	100% Tuition and Fees
College of Health & Service Professions - Faculty & Staff	450	90% State Appropriations, 10% Tuition
Corps of Cadets - Faculty	125	100% State Appropriations
Additional Adjunct Funding to Support Growth	585	100% Tuition and Fees
Academic Advising Staff	360	100% Tuition and Fees
Increased Scholarships	1,800	100% Tuition and Fees
Increased Operations to Support Growth	797	75% State Appropriations, 25% Tuition and Fees

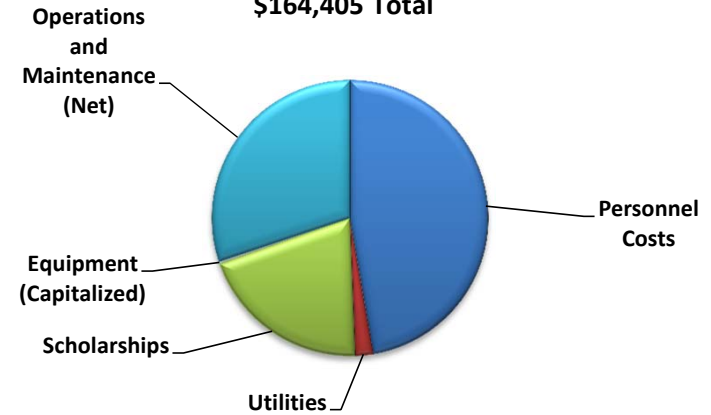
TOTAL:	\$ 8,511
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FY 2016 BUDGET REVENUES
\$176,754 Total



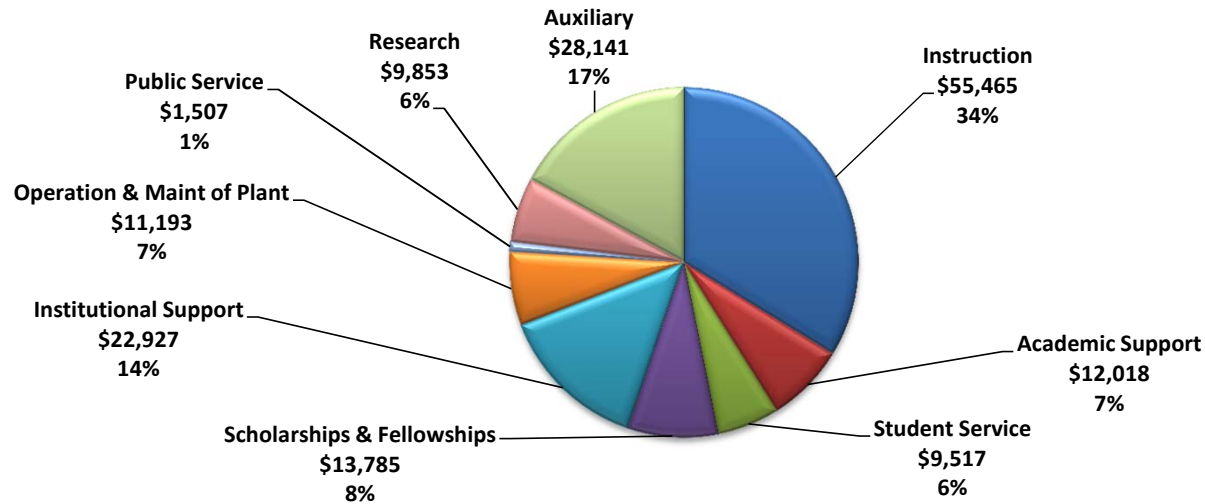
See Executive Budget Summary for amounts and percentages

FY 2016 BUDGET EXPENDITURES
\$164,405 Total



See Executive Budget Summary for amounts and percentages

FY 2016 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Tarleton State University
FY 2016 Executive Budget Summary
(In Thousands)



	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016		FY15 Budget to FY16 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 49,446	\$ 67,558	\$ 80,095	\$ 81,425	\$ 84,500		\$ 3,075	4%
<i>Restatement: (prior year correction)</i>	0	0	0					
REVENUES								
State Appropriations	\$ 35,735	\$ 35,375	\$ 41,626	\$ 42,933	\$ 47,710	27%	\$ 4,777	11%
Tuition and Fees (Gross)	59,255	66,487	74,225	78,967	87,744	50%	8,777	11%
Contracts and Grants	36,968	17,074	15,044	9,297	9,280	5%	(17)	0%
Student Financial Assistance		19,855	18,713	23,575	24,075	14%	500	2%
Gifts	7,344	996	1,058	781	769	0%	(12)	-2%
Sales and Services	24,102	25,675	29,016	27,083	26,791	15%	(292)	-1%
Investment Income	4,907	7,115	11,828	3,125	3,085	2%	(40)	-1%
Other Income	456	375	344	285	300	0%	15	5%
Discounts	(16,612)	(18,292)	(20,925)	(20,000)	(23,000)	-13%	(3,000)	15%
TOTAL REVENUES	\$ 152,154	\$ 154,660	\$ 170,929	\$ 166,047	\$ 176,754		\$ 10,707	6%
EXPENDITURES								
Salaries - Faculty	\$ 25,440	\$ 27,483	\$ 30,470	\$ 33,459	\$ 36,471	22%	\$ 3,012	9%
Salaries - Non-Faculty	23,969	24,702	24,852	29,094	30,424	19%	1,330	5%
Wages	4,310	4,382	4,919	3,931	3,384	2%	(547)	-14%
Benefits	13,188	13,672	16,935	16,336	18,355	11%	2,019	12%
Personnel Costs	66,907	70,239	77,175	82,821	88,634	54%	5,813	7%
Utilities	3,896	4,012	3,764	4,205	3,926	2%	(279)	-7%
Scholarships	29,800	32,000	34,735	36,042	37,866	23%	1,824	5%
Discounts	(16,612)	(18,292)	(20,925)	(20,000)	(23,000)	-14%	(3,000)	15%
Equipment (Capitalized)	1,049	3,695	2,524	1,500	505	0%	(995)	-66%
Operations and Maintenance (Net)	35,768	40,742	48,821	51,327	56,474	34%	5,147	10%
TOTAL EXPENDITURES	\$ 120,809	\$ 132,395	\$ 146,095	\$ 155,894	\$ 164,405		\$ 8,511	5%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (11,683)	\$ (11,169)	\$ (11,805)	\$ (11,336)	\$ (11,192)		\$ 144	-1%
Other	(1,550)	1,441	(11,698)	3,070	(446)		(3,516)	-115%
NET TRANSFERS	\$ (13,233)	\$ (9,728)	\$ (23,503)	\$ (8,266)	\$ (11,638)		\$ (3,372)	41%
NET INCREASE (DECREASE)	18,112	12,537	1,330	1,886	711		(1,176)	-62%
ENDING CURRENT NET POSITION	\$ 67,558	\$ 80,095	\$ 81,425	\$ 83,312	\$ 85,211		\$ 1,899	2%



THE TEXAS A&M UNIVERSITY SYSTEM
Tarleton State University
FY 2016 Executive Budget Summary
(In Thousands)



EXPENDITURES Fund Group - NACUBO Function	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016		FY15 Budget to FY16 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
E&G and Designated:								
Instruction	\$ 37,124	\$ 41,750	\$ 50,093	\$ 48,954	\$ 54,881	33%	\$ 5,927	12%
Academic Support	8,020	8,055	9,937	10,401	11,797	7%	1,396	13%
Student Services	4,621	5,269	6,423	6,800	8,818	5%	2,018	30%
Scholarships and Fellowships	5,381	6,036	5,936	5,513	4,394	3%	(1,119)	-20%
Institutional Support	9,865	14,528	3,546	21,601	22,927	14%	1,326	6%
O&M of Plant	10,381	9,513	18,862	10,429	11,193	7%	764	7%
Public Service	1,084	1,187	1,381	1,212	1,273	1%	62	5%
Research	2,245	2,477	3,108	2,019	3,010	2%	991	49%
E&G and Designated Subtotal:	\$ 78,721	\$ 88,814	\$ 99,287	\$ 106,930	\$ 118,294	72%	\$ 11,364	11%
Auxiliary:								
Auxiliary	\$ 21,254	\$ 23,067	\$ 28,077	\$ 31,178	\$ 28,141	17%	\$ (3,037)	-10%
Auxiliary Subtotal:	\$ 21,254	\$ 23,067	\$ 28,077	\$ 31,178	\$ 28,141	17%	\$ (3,037)	-10%
Restricted:								
Instruction	\$ 1,232	\$ 743	\$ 707	\$ 605	\$ 584	0%	\$ (21)	-3%
Academic Support	226	224	147	221	221	0%	0	0%
Student Services	804	1,174	1,431	703	699	0%	(4)	-1%
Scholarships and Fellowships	9,977	10,396	9,199	8,544	9,390	6%	846	10%
Institutional Support	0	0	0	0	0	0%	(0)	n/a
O&M of Plant	20	13	0	0	0	0%	0	n/a
Public Service	2,596	2,641	1,393	1,069	233	0%	(836)	-78%
Research	5,980	5,323	5,854	6,646	6,843	4%	198	3%
Restricted Subtotal:	\$ 20,833	\$ 20,514	\$ 18,731	\$ 17,787	\$ 17,970	11%	\$ 184	1%
TOTAL:								
Instruction	\$ 38,355	\$ 42,493	\$ 50,800	\$ 49,559	\$ 55,465	34%	\$ 5,906	12%
Academic Support	8,246	8,279	10,084	10,622	12,018	7%	1,396	13%
Student Services	5,426	6,443	7,853	7,503	9,517	6%	2,014	27%
Scholarships and Fellowships	15,358	16,431	15,136	14,058	13,785	8%	(273)	-2%
Institutional Support	9,865	14,528	3,546	21,601	22,927	14%	1,326	6%
O&M of Plant	10,401	9,526	18,862	10,429	11,193	7%	764	7%
Public Service	3,679	3,828	2,774	2,281	1,507	1%	(774)	-34%
Auxiliary	21,254	23,067	28,077	31,178	28,141	17%	(3,037)	-10%
Research	8,225	7,800	8,962	8,664	9,853	6%	1,188	14%
TOTAL:	\$ 120,809	\$ 132,395	\$ 146,095	\$ 155,894	\$ 164,405	100%	\$ 8,511	5%



Tarleton State University
Change in Net Position
Current Funds
Fiscal Year 2016 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 6,000	\$ 3,082	\$ (2,918)
Designated	54,000	55,270	1,270
Auxiliary	18,500	20,661	2,161
Restricted	6,000	6,198	198
Change in Net Position	<u>\$ 84,500</u>	<u>\$ 85,211</u>	<u>\$ 711</u>

		Explanation for Net Decrease*
Functional and General	\$ (2,918)	Utility expense paid from general revenue - dedicated funds, rather than other funds to reduce state treasury balances. Net position in other fund groups should see a comparable increase. This is a one-time change in funding source.

* if applicable

BUDGET NARRATIVE

Revenues

Total revenue for FY 2016 is budgeted to increase \$5.7 million (5%) compared to the FY 2015 budget. This increase is due primarily to increases in State Appropriations, Higher Education Funds (HEF), Tuition and Fees, and Student Financial Assistance.

- State Appropriations have increased by \$2.8 million.
- HEF funding has increased by \$677,000.
- Tuition and Fees are projected to generate an additional \$2.1 million due to enrollment growth.
- Contracts and Grants, Gifts, and Investment Income are budgeted conservatively to increase by \$338,000.
- Student Financial Assistance including Texas Grants is expected to increase by \$1 million.

Expenditures

Total expenditures for FY 2016 are budgeted to increase by \$7.1 million (7%) compared to FY 2015 budgeted expenditures. The increase is primarily from Personnel Costs, Scholarships, and Operations and Maintenance.

- Salaries are expected to increase \$3.1 million based on a 2.5% merit plan and pay scale adjustment (\$1.1 million), new faculty positions and faculty promotions (\$1 million), new non-faculty student support positions and market adjustments (\$504,000), and new grant salaries (\$521,000).
- Benefits are projected to increase \$982,000, as a result of the new positions and promotions referenced above.
- Scholarships are projected to increase by \$2.3 million due to an increase in the Texas Grants program and enrollment growth.
- Equipment (Capitalized) expenses are budgeted to increase by \$655,000 due to increases in purchases for new and existing sponsored research grants and new faculty start-up research costs from HEF funds.
- Operation and Maintenance expenses are expected to increase by \$1.5 million due to new institutional programs such as the accreditation-required Quality Enhancement Plan.

Transfers

RFS debt service transfers are budgeted at \$8.4 million. This is comprised of TRB debt service and is funded with general revenue (\$6.6 million), fees (\$827,000), and auxiliary revenue (\$945,952). This debt includes \$6.6 million for prior construction of the University Success

BUDGET NARRATIVE CONTINUED

Center, Fine Arts Theater, Science Building, Fine Arts Building, Kinesiology Building, associated road extensions and parking lots, \$1.8 million for renovations to the Student Center and Recreational Sports Center, and debt for the Residential Learning Center.

Texas A&M International University

FY 2016 Highlighted Budget Components

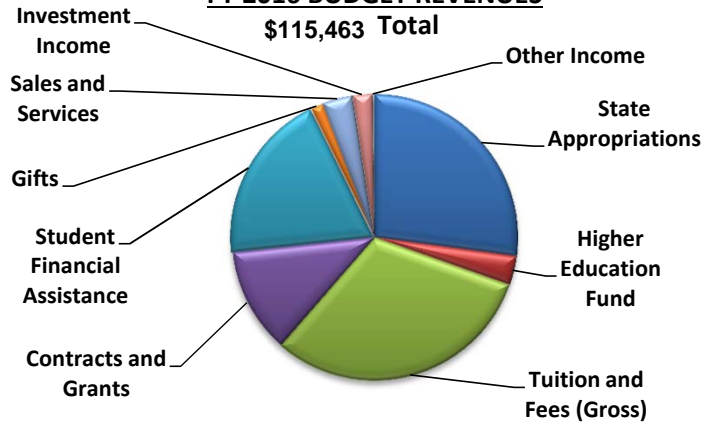
(In Thousands)

FY 2015 Board Approved Expense Budget	\$	99,932
FY 2016 Proposed Expense Budget		107,054
Difference	\$	7,122
% Change		7.1%

		Method of Finance
Personnel Costs:		
Proposed Merit Plan Faculty & Non-Faculty	\$ 1,000	100% Tuition, Fees & Grants
New Faculty Positions	951	100% Tuition & Grants
Faculty Promotions	60	100% Tuition
New Non-Faculty Student Support Positions	369	100% Tuition, Fees & Grants
Non-Faculty Market Adjustments & Reclass	135	100% Tuition & Fees
Pay-scale Adjustment	116	100% Tuition, Fees & Grants
New Grant Salaries and Wages	521	100% Grants
Benefits	982	100% Tuition, Fees & Grants
Operations and Maintenance	1,451	100% Fees & Grants
Scholarships (Net)	882	100% Tuition, Fees & Grants
Equipment (HEF & Sponsored Research Grants)	655	100% Tuition & Grants
TOTAL:	\$ 7,122	

FY 2016 BUDGET REVENUES

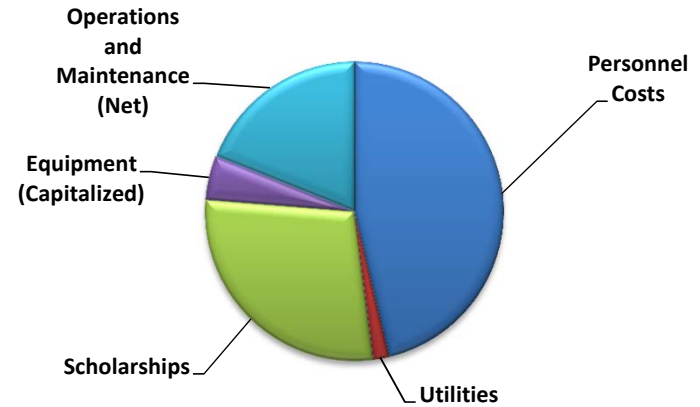
\$115,463 Total



See Executive Budget Summary for amounts and percentages

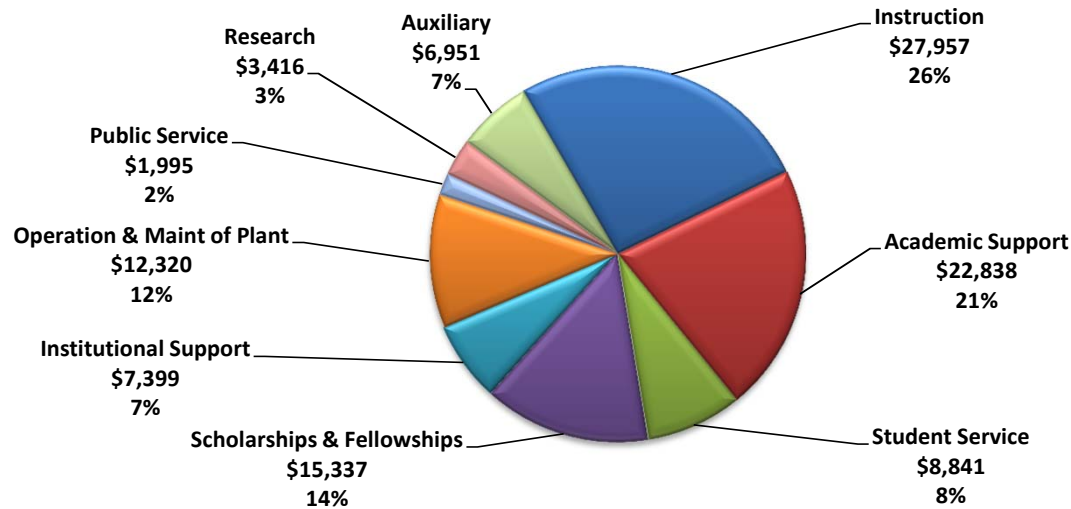
FY 2016 BUDGET EXPENDITURES

\$107,054 Total



See Executive Budget Summary for amounts and percentages

FY 2016 BUDGET EXPENDITURES BY NACUBO FUNCTION





THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M International University
FY 2016 Executive Budget Summary
(In Thousands)



	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016		FY15 Budget to FY16 Budget	
					Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 35,027	\$ 39,538	\$ 50,307	\$ 59,460	\$ 59,460		\$ (0)	0%
<i>Restatement: (prior year correction)</i>	0	0	0					
REVENUES								
State Appropriations	\$ 33,094	\$ 32,981	\$ 34,157	\$ 34,013	\$ 36,849	32%	\$ 2,836	8%
Higher Education Fund	3,796	3,796	3,796	3,796	4,473	4%	677	18%
Tuition and Fees (Gross)	35,627	37,829	41,160	39,994	42,177	37%	2,183	5%
Contracts and Grants	33,937	15,612	19,988	16,161	16,194	14%	33	0%
Student Financial Assistance		21,924	17,023	25,310	26,333	23%	1,023	4%
Gifts	2,234	6,702	2,118	1,905	1,990	2%	85	4%
Sales and Services	4,577	5,107	5,084	4,629	4,634	4%	5	0%
Investment Income	2,199	3,072	6,122	2,805	3,025	3%	220	8%
Other Income	815	433	456	288	289	0%	1	0%
Discounts	(18,857)	(19,911)	(22,000)	(19,100)	(20,500)	-18%	(1,400)	7%
TOTAL REVENUES	\$ 97,423	\$ 107,544	\$ 107,905	\$ 109,800	\$ 115,463		\$ 5,663	5%
EXPENDITURES								
Salaries - Faculty	\$ 16,381	\$ 15,895	\$ 16,314	\$ 19,533	\$ 21,250	20%	\$ 1,718	9%
Salaries - Non-Faculty	19,654	21,329	21,202	21,109	22,545	21%	1,436	7%
Wages	2,869	3,289	3,386	3,412	3,416	3%	4	0%
Benefits	8,590	8,861	10,201	10,839	11,821	11%	982	9%
Personnel Costs	47,493	49,374	51,103	54,892	59,032	55%	4,139	8%
Utilities	1,825	2,036	1,698	2,178	2,166	2%	(12)	-1%
Scholarships	31,044	30,647	32,786	33,785	36,067	34%	2,282	7%
Discounts	(18,857)	(19,911)	(22,000)	(19,100)	(20,500)	-19%	(1,400)	7%
Equipment (Capitalized)	2,871	2,089	2,125	5,429	6,083	6%	655	12%
Operations and Maintenance (Net)	19,035	23,261	23,928	22,747	24,206	23%	1,459	6%
TOTAL EXPENDITURES	\$ 83,411	\$ 87,496	\$ 89,641	\$ 99,932	\$ 107,054		\$ 7,122	7%
TRANSFERS								
RFS Debt Service (To System Office)	\$(10,446)	\$(10,436)	\$(10,245)	\$(9,868)	\$(8,409)		\$ 1,459	-15%
Other	945	1,157	1,134	0	0		0	n/a
NET TRANSFERS	\$(9,501)	\$(9,279)	\$(9,111)	\$(9,868)	\$(8,409)		\$ 1,459	-15%
NET INCREASE (DECREASE)	4,511	10,770	9,153	0	0		0	n/a
ENDING CURRENT NET POSITION	\$ 39,538	\$ 50,307	\$ 59,460	\$ 59,460	\$ 59,460		\$ (0)	0%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M International University
FY 2016 Executive Budget Summary
(In Thousands)



EXPENDITURES Fund Group - NACUBO Function	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016		FY15 Budget to FY16 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
E&G and Designated:								
Instruction	\$ 19,309	\$ 20,261	\$ 22,361	\$ 23,086	\$ 27,145	25%	\$ 4,058	18%
Academic Support	8,780	9,605	9,832	8,661	11,222	10%	2,561	30%
Student Services	8,077	8,395	9,041	8,446	7,020	7%	(1,426)	-17%
Scholarships and Fellowships	1,486	1,395	1,549	2,586	2,772	3%	186	7%
Institutional Support	7,424	6,812	7,097	7,072	7,399	7%	327	5%
O&M of Plant	7,619	8,419	7,279	11,179	12,320	12%	1,141	10%
Public Service	1,440	1,673	2,003	1,969	1,661	2%	(308)	-16%
Research	978	1,200	1,340	1,106	1,117	1%	11	1%
E&G and Designated Subtotal:	\$ 55,113	\$ 57,760	\$ 60,502	\$ 64,105	\$ 70,656	66%	\$ 6,551	10%
Auxiliary:								
Auxiliary	\$ 6,142	\$ 6,052	\$ 6,252	\$ 6,448	\$ 6,951	6%	\$ 503	8%
Auxiliary Subtotal:	\$ 6,142	\$ 6,052	\$ 6,252	\$ 6,448	\$ 6,951	6%	\$ 503	8%
Restricted:								
Instruction	\$ 2,766	1,602	\$ 1,646	\$ 658	\$ 812	1%	\$ 154	23%
Academic Support	5,772	10,164	9,064	18,616	11,616	11%	(7,000)	-38%
Student Services	192	441	916	546	1,821	2%	1,275	234%
Scholarships and Fellowships	10,232	8,439	8,672	8,268	12,565	12%	4,297	52%
Institutional Support	20	30	12	0	0	0%	0	n/a
O&M of Plant	82	2	0	0	0	0%	0	n/a
Public Service	759	572	508	440	334	0%	(106)	-24%
Research	2,335	2,435	2,069	851	2,299	2%	1,448	170%
Restricted Subtotal:	\$ 22,157	\$ 23,685	\$ 22,887	\$ 29,378	\$ 29,447	28%	\$ 69	0%
TOTAL:								
Instruction	\$ 22,075	\$ 21,863	\$ 24,007	\$ 23,744	\$ 27,957	26%	\$ 4,212	18%
Academic Support	14,551	19,769	18,896	27,277	22,838	21%	(4,439)	-16%
Student Services	8,270	8,837	9,957	8,992	8,841	8%	(151)	-2%
Scholarships and Fellowships	11,718	9,834	10,221	10,854	15,337	14%	4,483	41%
Institutional Support	7,444	6,842	7,110	7,072	7,399	7%	327	5%
O&M of Plant	7,701	8,421	7,279	11,179	12,320	12%	1,141	10%
Public Service	2,199	2,245	2,511	2,409	1,995	2%	(414)	-17%
Auxiliary	6,142	6,052	6,252	6,448	6,951	6%	503	8%
Research	3,312	3,635	3,409	1,957	3,416	3%	1,459	75%
TOTAL:	\$ 83,411	\$ 87,496	\$ 89,641	\$ 99,932	\$ 107,054	100%	\$ 7,122	7%



Texas A&M International University
Change in Net Position
Current Funds
Fiscal Year 2016 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 10,500	\$ 10,500	\$ -
Designated	25,460	25,460	-
Auxiliary	9,500	9,500	-
Restricted	14,000	14,000	-
Change in Net Position	<u><u>\$ 59,460</u></u>	<u><u>\$ 59,460</u></u>	<u><u>\$ -</u></u>

Explanation for Net Decrease*

* if applicable

BUDGET NARRATIVE

FY 2016 Strategic Goals for Texas A&M University

- **Goal 1:** Invest in our Human Capital so that the experiences they have as part of Texas A&M University are second to none
- **Goal 2:** Invest in our abilities to increase the volume and raise the quality of the impacts the University has on society
- **Goal 3:** Invest in serving the needs of the State of Texas & the public good of the nation and world

Translating Strategic Goals into the FY 2016 Budget

- Increased funding to Colleges & Law School to manage enrollment growth
- Salary plan for recognizing and maintaining excellence in existing faculty & staff
- New faculty hiring program, development and recognition
- Enhance the culture of lifelong learning for staff
- Increased investments in financial support for students
- Enhance transformational learning opportunities
- Maintain existing infrastructures (Information Technology, Libraries, Transportation, Utilities, Operations)
- Investments in opportunities in the state and world



BUDGET NARRATIVE CONTINUED

Revenues

Total Revenue budget is budgeted to increase \$194 million (13%) compared to the FY 2015 budget.

State Appropriations are budgeted to increase \$42.4 million (14%) compared to FY 2015. This includes a \$23.5 million increase in general revenue formula funding, \$12.4 million in Texas Research University Funding, a \$6.4 million increase in state funded benefits, and \$100,000 for a Special Item for the School of Law.

The Texas A&M University System is providing \$22.5 million in one-time Available University Funding for FY 2016. The University plans to use \$10 million for chairs or professorships, with planned matches from philanthropy and \$3 million for Texas Institute for Advanced Studies (TIAS) support, including chair, fellowships and programmatic initiatives with matching funds provided by new philanthropy dollars. Of the remaining \$9.5 million, \$5 million will be utilized for classroom and laboratory renovations, research equipment and faculty support; \$2 million will be used to match with academic departments for recruitment of top level graduate students; \$1 million will be provided to support the School of Law and \$1.5 million will be utilized for other strategic initiatives.

Tuition and Fee revenue is budgeted to increase by \$56.8 million (10%) compared to the FY 2015 budget. Statutory Tuition is increasing due to enrollment growth and a mandatory 7% increase in the non-resident statutory rate. Designated Tuition is increasing due to enrollment growth, the continued phase-in of guaranteed tuition, and an inflationary rate increase. Increases to college differential tuition are up due to increased enrollment. Student Fees are impacted by enrollment growth, a rate increase to the University Advancement Fee for Transportation Services and rate increases approved for graduate programs.

Contracts and Grants are budgeted to increase \$10.7 million (5%) due to projected increases in research projects, including funding provided through the Chancellor's Research Initiatives (CRI).

Student Financial Assistance is budgeted to increase \$33.7 million. This includes a budget correction for Pell Grants and an increase in state funding for Texas Grants.

BUDGET NARRATIVE CONTINUED

Sales & Services is budgeted to increase \$34.3 million (13%) primarily driven by a \$22.4 million increase in Athletics for television revenue. The other main components of the increase include \$2.1 million in Transportation Services and \$2.3 million in charges to the Health Science Center for Library and infrastructure services.

Investment Income is budgeted to increase \$4.8 million (18%) due to continued health of the financial markets.

Gifts are budgeted to increase \$13.1 million (14%) compared to FY 2015, driven primarily by increases in gifts to Athletics.

Other Income is budgeted to decrease by \$4.3 million as adjustments were made in Restricted Funds to bring the budget in line with projected actual expenditures.

Discounts are budgeted to increase \$19.6 million (14%) compared to the FY 2015 budget. The increase in discounts is attributed to enrollment growth and the continued phase-in of guaranteed tuition.

Expenditures

Total Expenditures are budgeted to increase \$196.3 million (15%) compared to the FY 2015 budget. The increase is primarily from Personnel Costs, Equipment (Capitalized), and Operations and Maintenance.

Personnel Costs are budgeted to increase by \$96.8 million (12%). Faculty salaries are increasing by \$51 million due to new strategic initiatives including a target faculty hiring program, a Rio Grande Valley Educational Site, and college-specific initiatives primarily related to enrollment growth. Non-Faculty salaries are budgeted to increase by \$25 million. This increase is primarily driven by increases in Contracts & Grants salaries to bring budgeted amounts in line with actual salary expenditures, the hiring of academic support positions in the colleges, targeted hiring in non-academic areas and a restructuring of salaries in the Department of Athletics. Wages are budgeted to increase by \$5 million, primarily in academic departments. Benefits are increasing \$15.8 million related to the hiring programs noted above, as well as increased group insurance costs. A \$14.9 million (3%) merit plan aimed at recognizing and retaining excellence in faculty and staff is also included in personnel costs.

BUDGET NARRATIVE CONTINUED

Scholarships expense is budgeted to increase \$19.2 million (9%) compared to the FY 2015 budget. This increase is driven by the University's decision to reinvest funds formerly set aside from the state's B-On-Time loan program into financial aid programs that support retention of students and incentivize on-time graduation, and by an increase in funding from the state for Texas Grants.

Operations and Maintenance is budgeted to increase by \$79.9 million driven by strategic reinvestments in classroom renovations, deferred maintenance, physical infrastructure and data network improvements, Grand Challenge Initiatives and faculty startup, and increased demand for operations to meet the needs associated with continued enrollment growth. Contracts & Grants operations reflect a budget that is more in line with actual expenditures. System Assessments increased due to System IT initiatives, including the Human Capital Management project and IT security. Operations & Maintenance costs are up in Athletics associated with a variety of initiatives. Also included are increases in Graduate Studies, Student Affairs and Research.

Equipment (Capitalized) is budgeted to increase \$20.3 million. The largest components of this increase are new equipment purchases in Athletics, Information Technology and Transportation Services.

Other

RFS Debt Service is budgeted to increase \$21.2 million, driven primarily by Kyle Field redevelopment.

Texas A&M University
FY 2016 Highlighted Budget Components
(In Thousands)

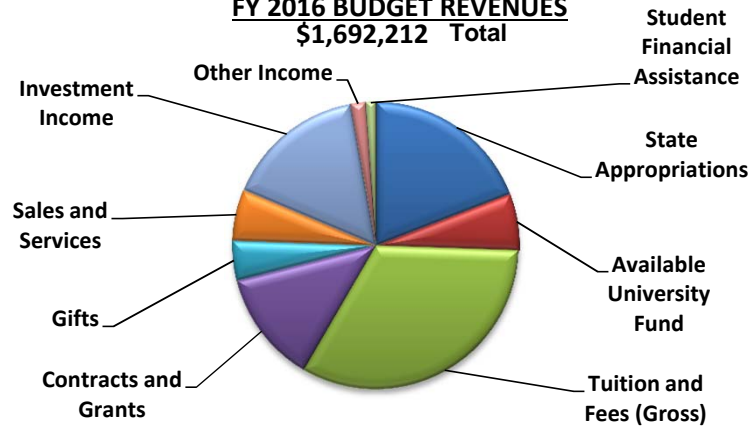
FY 2015 Board Approved Expense Budget	\$ 1,343,842
FY 2016 Proposed Expense Budget	1,540,144
Difference	\$ 196,302
% Change	14.6%

Method of Finance

Strategic College/Academic Initiatives	\$ 86,300	State Appropriations, Tuition & Fees, Available University Funds
Increase in Contracts & Grants/Research	47,100	Contracts & Grants, Available University Funds, State Appropriations
Investments in Infrastructure (Capital Equipment, Data Networks, System Software Initiatives, Repair & Rehabilitation)	27,795	State Appropriations, Tuition & Fees, Investment Earnings
Other Personnel Cost Increases (including Wages, Longevity & Benefits)	23,481	State Appropriations, Tuition & Fees
Athletics	7,200	Athletic ticket sales, TV revenue, gifts
Investments in Student Services	4,300	State Appropriations, Tuition & Fees, Sales & Services
Other	126	State Appropriations, Tuition & Fees, Contracts & Grants, Gifts, Investment Earnings, Sales & Services

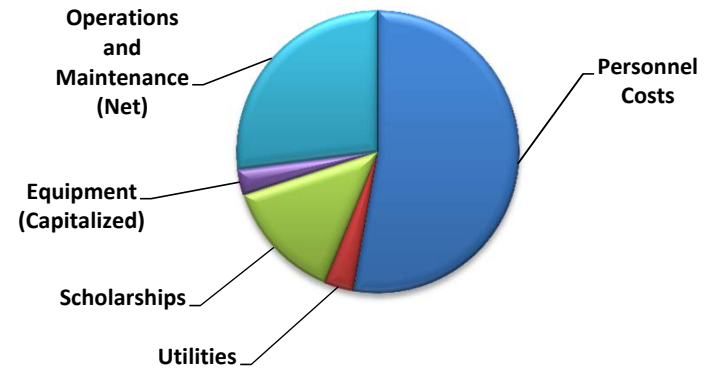
TOTAL:	\$ 196,302
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FY 2016 BUDGET REVENUES
\$1,692,212 Total



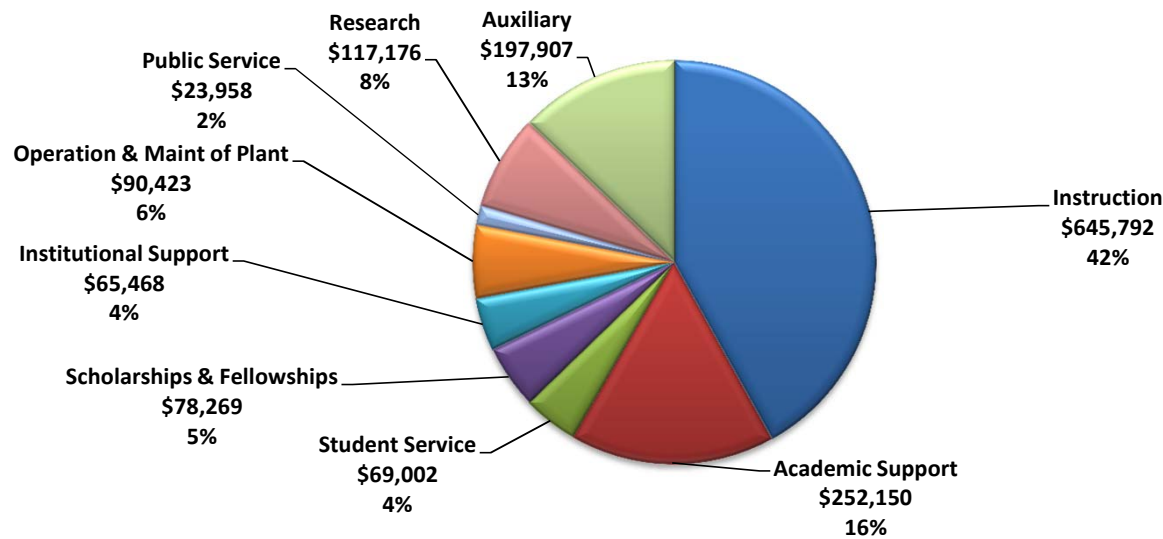
See Executive Budget Summary for amounts and percentages

FY 2016 BUDGET EXPENDITURES
\$1,540,144 Total



See Executive Budget Summary for amounts and percentages

FY 2016 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University
FY 2016 Executive Budget Summary
(In Thousands)



	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016		FY15 Budget to FY16 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 775,300	\$ 877,357	\$ 925,570	\$ 1,614,895	\$ 1,278,772		\$ (336,123)	-21%
<i>Restatement: (prior year correction)</i>	0	0	0					
REVENUES								
State Appropriations	\$ 280,318	\$ 282,103	\$ 306,634	\$ 311,681	\$ 354,048	21%	\$ 42,368	14%
Available University Fund	90,860	91,029	95,146	95,146	117,677	7%	22,531	24%
Tuition and Fees (Gross)	478,338	490,505	545,654	550,479	607,232	36%	56,753	10%
Contracts and Grants	226,561	207,450	204,308	223,325	234,062	14%	10,737	5%
Student Financial Assistance		39,924	71,293	48,817	82,531	5%	33,715	69%
Gifts	73,122	74,802	634,518	93,726	106,826	6%	13,100	14%
Sales and Services	252,929	288,883	305,867	257,960	292,260	17%	34,299	13%
Investment Income	47,325	75,136	158,426	26,721	31,532	2%	4,811	18%
Other Income	19,124	28,715	30,509	25,439	21,123	1%	(4,316)	-17%
Discounts	(116,685)	(126,772)	(147,306)	(135,484)	(155,080)	-9%	(19,596)	14%
TOTAL REVENUES	\$ 1,351,893	\$ 1,451,774	\$ 2,205,049	\$ 1,497,809	\$ 1,692,212		\$ 194,403	13%
EXPENDITURES								
Salaries - Faculty	\$ 257,550	\$ 262,599	\$ 283,348	\$ 291,526	\$ 342,486	22%	\$ 50,960	17%
Salaries - Non-Faculty	285,280	280,330	291,628	286,266	311,274	20%	25,008	9%
Wages	86,757	81,496	79,379	88,816	93,787	6%	4,971	6%
Benefits	129,365	124,571	141,696	131,419	147,261	10%	15,842	12%
Personnel Costs	758,952	748,996	796,051	798,027	894,808	58%	96,781	12%
Utilities	56,276	56,268	77,476	57,823	57,540	4%	(283)	0%
Scholarships	176,642	187,578	206,557	215,943	235,094	15%	19,152	9%
Discounts	(116,685)	(126,772)	(147,306)	(135,484)	(155,080)	-10%	(19,596)	14%
Equipment (Capitalized)	21,318	37,106	34,014	29,675	49,969	3%	20,295	68%
Operations and Maintenance (Net)	275,067	362,825	370,748	377,858	457,812	30%	79,954	21%
Debt Service	217	417	579	0	0	0%	0	n/a
TOTAL EXPENDITURES	\$ 1,171,787	\$ 1,266,418	\$ 1,338,119	\$ 1,343,842	\$ 1,540,144		\$ 196,302	15%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (70,153)	\$ (76,753)	\$ (79,458)	\$ (77,802)	\$ (98,981)		\$ (21,179)	27%
Other	(7,897)	(60,390)	(98,146)	2,578	2,073		(505)	-20%
NET TRANSFERS	\$ (78,050)	\$ (137,143)	\$ (177,604)	\$ (75,224)	\$ (96,908)		\$ (21,684)	29%
NET INCREASE (DECREASE)	102,057	48,213	689,325	78,743	55,160		(23,583)	-30%
ENDING CURRENT NET POSITION	\$ 877,357	\$ 925,570	\$ 1,614,895	\$ 1,693,638	\$ 1,333,932		\$ (359,706)	-21%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University
FY 2016 Executive Budget Summary
(In Thousands)



EXPENDITURES Fund Group - NACUBO Function	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016		FY15 Budget to FY16 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
E&G and Designated:								
Instruction	\$ 422,012	\$ 411,687	\$ 448,880	\$ 482,873	\$ 571,363	37%	\$ 88,490	18%
Academic Support	96,311	138,698	146,685	157,286	166,814	11%	9,528	6%
Student Services	56,817	61,117	59,120	60,428	64,123	4%	3,695	6%
Scholarships and Fellowships	34,450	34,494	33,644	48,341	63,545	4%	15,204	31%
Institutional Support	15,099	46,259	72,691	58,757	65,100	4%	6,343	11%
O&M of Plant	86,534	100,704	92,968	86,081	89,636	6%	3,555	4%
Public Service	18,707	18,283	20,590	18,540	19,623	1%	1,083	6%
Research	43,330	53,035	50,313	52,613	56,971	4%	4,358	8%
E&G and Designated Subtotal:	\$ 773,259	\$ 864,277	\$ 924,892	\$ 964,919	\$ 1,097,175	71%	\$ 132,256	14%
Auxiliary:								
Auxiliary	\$ 186,304	\$ 163,050	\$ 174,298	\$ 173,993	\$ 197,907	13%	\$ 23,914	14%
Auxiliary Subtotal:	\$ 186,304	\$ 163,050	\$ 174,298	\$ 173,993	\$ 197,907	13%	\$ 23,914	14%
Restricted:								
Instruction	\$ 56,128	66,266	\$ 67,922	\$ 79,878	\$ 74,429	5%	\$ (5,449)	-7%
Academic Support	23,283	23,152	21,890	35,263	85,336	6%	50,073	142%
Student Services	3,278	3,992	2,062	4,294	4,878	0%	585	14%
Scholarships and Fellowships	21,583	20,733	18,977	1,696	14,724	1%	13,029	>500%
Institutional Support	1,271	2,547	781	352	368	0%	16	4%
O&M of Plant	2,435	3,039	1,843	1,102	787	0%	(315)	-29%
Public Service	8,636	7,638	6,832	5,740	4,335	0%	(1,405)	-24%
Research	95,610	111,723	118,623	76,607	60,205	4%	(16,402)	-21%
Restricted Subtotal:	\$ 212,224	\$ 239,091	\$ 238,930	\$ 204,930	\$ 245,062	16%	\$ 40,132	20%
TOTAL:								
Instruction	\$ 478,140	\$ 477,954	\$ 516,802	\$ 562,751	\$ 645,792	42%	\$ 83,041	15%
Academic Support	119,594	161,850	168,575	192,549	252,150	16%	59,601	31%
Student Services	60,095	65,109	61,181	64,722	69,002	4%	4,280	7%
Scholarships and Fellowships	56,033	55,227	52,621	50,037	78,269	5%	28,232	56%
Institutional Support	16,370	48,806	73,473	59,109	65,468	4%	6,359	11%
O&M of Plant	88,969	103,743	94,811	87,183	90,423	6%	3,240	4%
Public Service	27,343	25,921	27,422	24,280	23,958	2%	(322)	-1%
Auxiliary	186,304	163,050	174,298	173,993	197,907	13%	23,914	14%
Research	138,940	164,758	168,935	129,220	117,176	8%	(12,044)	-9%
TOTAL:	\$1,171,787	\$1,266,418	\$1,338,119	\$1,343,842	\$1,540,144	100%	\$ 196,302	15%



Texas A&M University
 Change in Net Position
 Current Funds
 Fiscal Year 2016 Budget
 (In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 127,877	\$ 125,677	\$ (2,200)
Designated	818,414	830,776	12,362
Auxiliary	140,665	149,367	8,703
Restricted	191,816	228,111	36,295
Change in Net Position	\$ 1,278,772	\$ 1,333,932	\$ 55,160

Explanation for Net Decrease*

Functional and General	(2,200)	Using one-time carryover balances to help fund furnishings & equipment purchases in new College of Veterinary Medicine facilities coming online in FY 2016.
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* if applicable



TEXAS A&M UNIVERSITY at GALVESTON



BUDGET NARRATIVE

Introduction

Enrollment for Texas A&M University at Galveston (TAMUG) has increased over the past five years by approximately 30% and, according to the May 2015 Houston Business Journal, Texas A&M University at Galveston has become the fastest growing public university in the Houston/Galveston region. Anticipated headcount for fall 2015 is expected to follow this same pattern of growth. Additionally, we hope to find that prospective students and families are more aware of the ocean-oriented campus of Texas A&M University as a result of a marketing campaign launched in FY 2015.

In addition to our marketing goals, TAMUG is better aligning itself with the structures and processes of the main campus with the overall goal of greater efficiency and turning our focus to improving current degree programs and developing new ones. By focusing on our specialized programs, which include everything in, on, and about the ocean and its waterways, TAMUG has and will continue to support the overall strategic vision of Texas A&M University to become the best ocean-oriented component of a major University in the U.S.

TAMUG continues to develop new degree programs that provide growth opportunities for the campus, as well as respond to specific industry demands. One example is our recently approved online Masters in Maritime Logistics offered in both the classroom and online. Other programs implemented this current fiscal year include a Bachelor of Science in University Studies with a concentration in Ocean and One Health, a pre-health degree that will provide a direct track to medical, veterinary, dental, or physical therapy school, and a new undergraduate minor in Diving Technology and Methods making TAMUG's program one of only three such programs in the U.S.

TAMUG also has degree programs in the development stage which include a Ph.D. in Ocean and Coastal Management and Science, a Bachelor of Science in Marine Technology, and an undergraduate minor in Scientific Communication which was recently identified at a TAMU sub-sea engineering workshop as a critical need of industry, especially relating to engineering and sub-sea engineering.

The FY 2016 budget reflects many of these strategic changes as discussed in the following sections.

Revenues

Total Revenues for FY 2016 are budgeted to increase \$8.4 million (12%), compared to FY 2015 budget. State Appropriations are budgeted to increase \$2.6 million (13%) as a result of legislative action during the 84th session. Tuition and Fee Revenues (gross) are budgeted to increase by \$555,000 (2%) compared to FY 2015 budget. This small increase is based on the guaranteed tuition plan inflation rate growth.

BUDGET NARRATIVE CONTINUED

Contracts and Grant revenue is budgeted to increase as continued efforts are made to secure research funding. Gifts are budgeted to increase by \$1 million (64%), which better reflects the actual trend for gifts over the previous three years.

Sales and Service is budgeted to increase by \$2.1 million (24%) as a result of the opening of our new maritime residence hall and Investment Income is budgeted for FY 2016 to better reflect current market trends.

Expenditures

Total Expenditures are budgeted to increase \$7.9 million (13%), compared to the FY 2015 budget. This is directly related to increases resulting from a salary merit pool of 3%, an equity adjustment pool, planned increases in GAT salaries, new Post-Doctoral positions, and salaries expected to be funded by additional grant revenues. Operations and Maintenance is also reflecting an increase based on expected growth in Grants, Auxiliaries, and Fees.

Personnel Costs are budgeted to increase \$2.6 million (10%) compared to the FY 2015 budget. Faculty salaries are budgeted to increase \$880,000. This is a result of a 3% merit pool of \$371,000, a small market adjustment pool of \$75,000, an increase in GAT salaries of \$106,000, and faculty additions of \$328,000 for growing programs such as Maritime Administration (MARA), a business degree with an emphasis on maritime business, Maritime Transportation (MART) and Marine Sciences (MARS).

Staff salaries are expected to increase by \$527,000 and are primarily related to \$300,000 supported by anticipated new contract and grant revenue, a staff merit pool of \$162,000, and a small staff equity pool of \$50,000.

Benefits are budgeted to increase \$1.2 million based on rate increases, the additional salaries mentioned above, and budgeted amounts that more closely reflect prior years actual costs.

Scholarships have been adjusted downward to better reflect actual scholarship expense over the past three years.

Operations and Maintenance expenses for FY 2016 are budgeted to increase \$6.2 million (21%), compared to FY 2015 budget. Factors contributing to this increase are general cost increases, new research initiatives, academic enhancement, auxiliary, shared service assessments, fire alarm contracts, and insurance premiums.

BUDGET NARRATIVE CONTINUED

Equipment (Capitalized) is budgeted to remain flat in FY 2016. If any additional Equipment is purchased during FY 2016, it will be funded from the operations and maintenance budgets of each department.

NACUBO function categories show some significant changes for this budget cycle as a result of a review of all accounts and their NACUBO function codes. Overall Institutional Support went down and Instruction, Academic Support, and Student Services went up.

In addition to the NACUBO function review, Instruction increased an additional \$2.7 million due primarily to Personnel Costs. The Student Services function increased an additional \$1.6 million due to an increase in the estimated commissions on dining. TAMUG also experienced shifts between these function codes resulting from the elimination of staff positions. The total amount of savings during FY 2015 is approximately \$500,000.

Transfers

RFS Debt Service will remain relatively static from FY 2015 to FY 2016. Total FY 2016 budgeted debt service transfers include approximately \$5.9 million to the System Offices to cover the following capital projects:

- Ocean and Coastal Studies Complex - \$2,661,000
- Powell Engineering Complex - \$362,000
- Marine Terminal renewal and Shore-Line erosion - \$741,000
- Residence halls construction and renovation - \$1,567,000
- Dining Services expansion - \$ 132,000
- Sea Aggie Center purchase - \$254,000
- New Boat Basin pavilion - \$15,000
- Parking lot expansions - \$67,000
- Student Life Center - \$37,000
- Student Services Building - \$104,000
- Student Fees – New Marine Terminal Vessel - \$17,000

Texas A&M University at Galveston

FY 2016 Highlighted Budget Components

(In Thousands)

FY 2014 Board Approved Expense Budget	\$	60,741
FY 2015 Proposed Expense Budget		68,659
Difference	\$	7,918
% Change		13.0%

Personnel Costs

Proposed Merit Plan	\$	533	State Appropriation
Equity Pool - Faculty and Staff		125	State Appropriation
New Faculty Initiatives		328	State Appropriation
New Faculty for growing programs and new programs			
Increase in GAT Budget due to increase in pay rate		106	State Appropriation
Increase in grant funded positions		300	Grant Revenue

Method of Finance

New Research Initiatives

New Post-Doctoral Positions		65	University Advancement Fee
Graduate Studies Scholarships		105	University Advancement Fee
UG Research Travel & Fellowships		30	University Advancement Fee
Start up costs		750	Tuition and Fees

Academic Performance Enhancement Initiatives

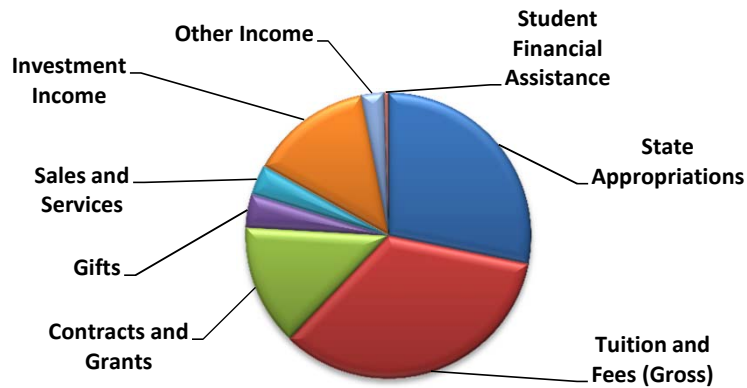
Academic Enhancement		193	Tuition and Fees
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Other

Increase in Gifts		1,000	Gift Income
Marketing Initiatives		200	Investment Income
Increases in costs associated with growth of Sales and Service Budgets			Bookstore growth and New Residence Hall
Increases in costs associated with growth in research		862	Contract and Grant Revenue
Federal Grant from MARAD Increase for Fuel		200	Grant Revenue
Training cruise costs for TMA		500	Tuition and Fees
Current Year Operating Reserves		500	State & UAF and Diff Reserves

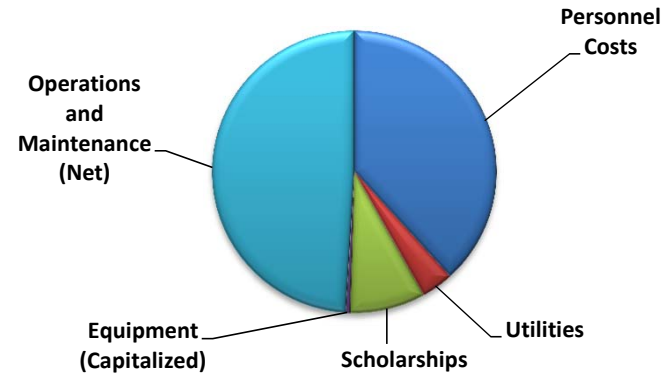
TOTAL:	\$	7,918
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FY 2016 BUDGET REVENUES
\$75,894 Total



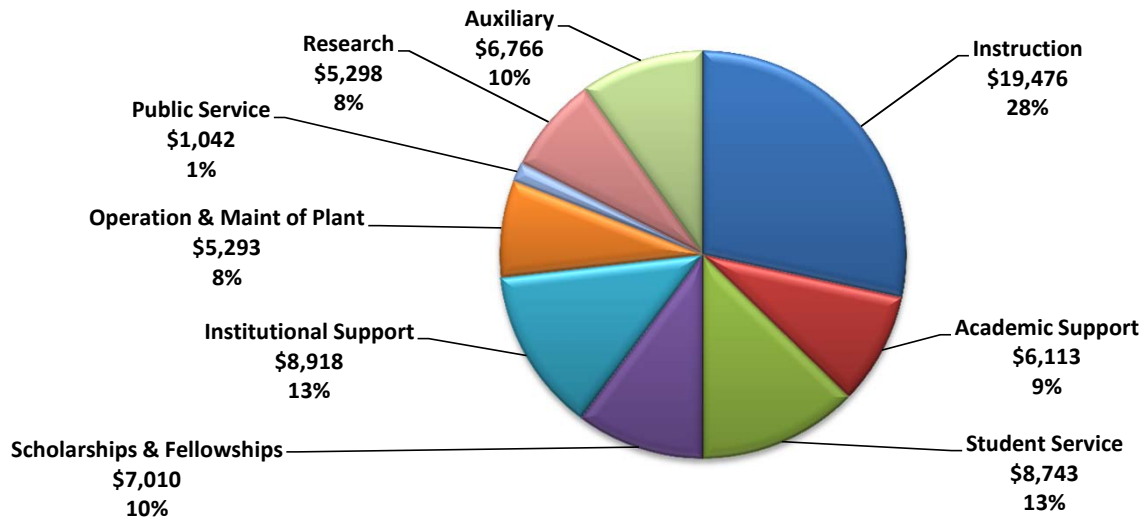
See Executive Budget Summary for amounts and percentages

FY 2016 BUDGET EXPENDITURES
\$68,659 Total



See Executive Budget Summary for amounts and percentages

FY 2016 BUDGET EXPENDITURES BY NACUBO FUNCTION





THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University at Galveston
FY 2016 Executive Budget Summary
(In Thousands)



	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016		FY15 Budget to FY16 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 24,296	\$ 29,905	\$ 36,431	\$ 44,982	\$ 47,540		\$ 2,558	6%
<i>Restatement: (prior year correction)</i>	<i>0</i>	<i>0</i>	<i>0</i>					
REVENUES								
State Appropriations	\$ 17,797	\$ 17,807	\$ 19,260	\$ 19,882	\$ 22,487	30%	\$ 2,604	13%
Tuition and Fees (Gross)	17,603	18,623	21,139	26,543	27,098	36%	555	2%
Contracts and Grants	6,647	4,653	4,925	9,813	10,975	14%	1,162	12%
Student Financial Assistance		1,993	2,812	2,500	3,024	4%	524	21%
Gifts	1,053	980	2,069	1,650	2,700	4%	1,050	64%
Sales and Services	9,395	12,366	10,606	8,886	11,007	15%	2,121	24%
Investment Income	1,500	2,266	5,215	1,689	2,081	3%	392	23%
Other Income	441	612	222	331	410	1%	79	24%
Discounts	(3,151)	(3,808)	(4,281)	(3,808)	(3,887)	-5%	(79)	2%
TOTAL REVENUES	\$ 51,285	\$ 55,491	\$ 61,968	\$ 67,486	\$ 75,894		\$ 8,409	12%
EXPENDITURES								
Salaries - Faculty	\$ 9,299	\$ 9,579	\$ 10,510	\$ 11,537	\$ 12,417	18%	\$ 880	8%
Salaries - Non-Faculty	9,973	9,728	8,221	8,374	8,901	13%	527	6%
Wages	1,760	1,972	1,613	873	878	1%	5	1%
Benefits	4,725	4,541	5,060	4,376	5,569	8%	1,193	27%
Personnel Costs	25,756	25,820	25,404	25,160	27,765	40%	2,605	10%
Utilities	2,044	1,995	1,673	2,645	2,634	4%	(11)	0%
Scholarships	5,198	5,561	6,282	7,033	6,218	9%	(815)	-12%
Discounts	(3,151)	(3,808)	(4,281)	(3,808)	(3,887)	-6%	(79)	2%
Equipment (Capitalized)	1,093	637	1,181	355	355	1%	0	n/a
Operations and Maintenance (Net)	12,729	15,671	18,637	29,356	35,575	52%	6,218	21%
Debt Service	1	3	3	0	0	0%	0	n/a
TOTAL EXPENDITURES	\$ 43,670	\$ 45,879	\$ 48,899	\$ 60,741	\$ 68,659		\$ 7,918	13%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (4,316)	\$ (4,338)	\$ (5,929)	\$ (6,037)	\$ (5,957)		\$ 80	-1%
Other	2,309	1,252	1,411	0	0		0	n/a
NET TRANSFERS	\$ (2,006)	\$ (3,086)	\$ (4,518)	\$ (6,037)	\$ (5,957)		\$ 80	-1%
NET INCREASE (DECREASE)	5,609	6,525	8,551	707	1,278		571	81%
ENDING CURRENT NET POSITION	\$ 29,905	\$ 36,431	\$ 44,982	\$ 45,689	\$ 48,818		\$ 3,129	7%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University at Galveston
FY 2016 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016		FY15 Budget to FY16 Budget	
					Budget	% of Budget	Dollar Variance	Percentage Variance
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Budget	Budget			
E&G and Designated:								
Instruction	\$ 11,890	\$ 12,339	\$ 15,613	\$ 16,809	\$ 18,676	27%	\$ 1,867	11%
Academic Support	2,158	2,499	3,226	3,762	6,113	9%	2,351	63%
Student Services	3,266	3,278	3,335	7,151	8,693	13%	1,543	22%
Scholarships and Fellowships	1,385	1,548	919	3,635	3,944	6%	310	9%
Institutional Support	5,320	6,141	7,379	8,895	7,418	11%	(1,477)	-17%
O&M of Plant	6,474	5,854	4,973	5,158	5,293	8%	135	3%
Public Service	1,208	1,155	1,269	1,027	1,042	2%	15	2%
Research	1,156	1,446	1,787	1,418	1,585	2%	166	12%
E&G and Designated Subtotal:	\$ 32,857	\$ 34,259	\$ 38,500	\$ 47,854	\$ 52,764	77%	\$ 4,910	10%
Auxiliary:								
Auxiliary	\$ 6,402	\$ 7,263	\$ 5,043	\$ 5,718	\$ 6,766	10%	\$ 1,048	18%
Auxiliary Subtotal:	\$ 6,402	\$ 7,263	\$ 5,043	\$ 5,718	\$ 6,766	10%	\$ 1,048	18%
Restricted:								
Instruction	\$ 10	\$ 8	\$ 10	\$ -	\$ 800	1%	\$ 800	n/a
Academic Support	44	40	30	0	0	0%	0	n/a
Student Services	31	17	37	15	50	0%	35	233%
Scholarships and Fellowships	1,052	783	968	2,230	3,066	4%	836	38%
Institutional Support	726	815	1,199	1,325	1,500	2%	175	13%
O&M of Plant	2	3	3	0	0	0%	0	n/a
Public Service	10	8	8	0	0	0%	0	n/a
Research	2,535	2,684	3,101	3,600	3,713	5%	113	3%
Restricted Subtotal:	\$ 4,411	\$ 4,357	\$ 5,356	\$ 7,170	\$ 9,129	13%	\$ 1,959	27%
TOTAL:								
Instruction	\$ 11,901	\$ 12,347	\$ 15,623	\$ 16,809	\$ 19,476	28%	\$ 2,667	16%
Academic Support	2,202	2,539	3,255	3,762	6,113	9%	2,351	63%
Student Services	3,297	3,295	3,373	7,166	8,743	13%	1,578	22%
Scholarships and Fellowships	2,437	2,331	1,887	5,864	7,010	10%	1,146	20%
Institutional Support	6,046	6,955	8,578	10,220	8,918	13%	(1,302)	-13%
O&M of Plant	6,475	5,857	4,976	5,158	5,293	8%	135	3%
Public Service	1,218	1,163	1,276	1,027	1,042	2%	15	2%
Auxiliary	6,402	7,263	5,043	5,718	6,766	10%	1,048	18%
Research	3,691	4,130	4,888	5,018	5,298	8%	280	6%
TOTAL:	\$ 43,670	\$ 45,879	\$ 48,899	\$ 60,741	\$ 68,659	100%	\$ 7,918	13%



Texas A&M University at Galveston
Change in Net Position
Current Funds
Fiscal Year 2016 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 7,305	\$ 7,305	\$ -
Designated	28,812	28,812	-
Auxiliary	9,724	11,002	1,278
Restricted	1,700	1,700	-
Change in Net Position	\$ 47,541	\$ 48,819	\$ 1,278

Explanation for Net Decrease*

* if applicable

BUDGET NARRATIVE

Introduction

The Texas A&M Health Science Center (TAMHSC) is committed to serving the citizens of the State of Texas and understands the valuable, but limited, resources provided must be utilized in an efficient and effective manner. During FY 2016, TAMHSC will maintain the targeted College of Medicine enrollment increase enabling the achievement of the State Legislative enrollment growth target of 800 students. Additionally, TAMHSC will continue to expand enrollment in the colleges of Nursing, Pharmacy, Dentistry, and the School of Public Health in an effort to address the health professions shortage in Texas.

Revenues

Total Revenues are budgeted to increase \$90.9 million (34%) compared to FY 2015 budget.

State Appropriations reflect an increase of \$15.3 million (11%) due to increases in formula funding driven by growth in students and research, as well as receiving new special item funding for the Healthy South Texas (\$5 million), Forensic Nursing (\$1 million), and Nursing Expansion (\$250,000) initiatives.

Tuition and Fees (Gross) reflect an increase of \$3.5 million (11%) due to class size growth in the colleges of Medicine, Nursing, Pharmacy, Dentistry, and the School of Public Health, as well as an increase in differential tuition rates for dentistry students approved at the November Board of Regents meeting.

Contract and Grants revenue is budgeted to increase \$62.9 million (114%) due to a full year of BARDA grant construction and equipment costs.

Sales and Services revenue reflects an increase of \$5.2 million (15%) due to projected growth in the Medicaid 1115 Waiver activity as well as growth in TAMHSC clinical activities. Since FY 2013, TAMHSC has participated in the Medicaid 1115 Waiver Program and was designated as the anchor entity for two Regional Healthcare Partnerships covering an 18 county area in Central Texas. TAMHSC is seeking Texas A&M University System Board of Regents approval to continue participating in the program during FY 2016.

BUDGET NARRATIVE CONTINUED

Expenditures

Total Expenditures are budgeted to increase by \$84 million (32%) compared to FY 2015 budget.

Total personnel costs represent 47% of the HSC expenditure budget and reflect a \$9 million (6%) increase. This is due to continued academic expansion in all colleges, the College of Medicine's recruitment of top level research and clinical faculty to support the aggressive growth over the last three years, and the proposed salary plan merit increase of 3%.

Recruiting and retaining faculty and staff is critical to the mission of the TAMHSC and is a primary focus of the TAMHSC. Contingent on approval from the Board of Regents, Chancellor, and TAMU President, TAMHSC will authorize deans and vice-presidents to provide merit raises or payments up to 3% of the unit salary base. The TAMHSC Interim Chief Executive Officer will provide half of this funding, while the remaining half will come from the unit operating budgets. Funding for merit raises must be sustainable while one-time merit payments may be from one-time sources. The merit plan could potentially cost \$4.4 million if the full three percent is awarded.

Equipment (Capitalized) is budgeted to increase \$54.9 million (263%) and Operations and Maintenance is budgeted to increase \$20.5 million (26%) over FY 2015 budget due to the BARDA grant construction, equipment, and operating expenditures.

Transfers

The Revenue Financing System (RFS) Debt Service transfer to the System is consistent with FY 2015 budget. The majority of the debt service transfer is for the Round Rock Building and the Medical Research Building. Other transfers include Permanent University Funds (PUF) provided by the System for equipment purchases.



Texas A&M Health Science Center

FY 2016 Highlighted Budget Components

(In Thousands)



FY 2015 Board Approved Expense Budget	\$	263,387
FY 2016 Proposed Expense Budget		347,384
Difference	\$	83,997
% Change		31.9%

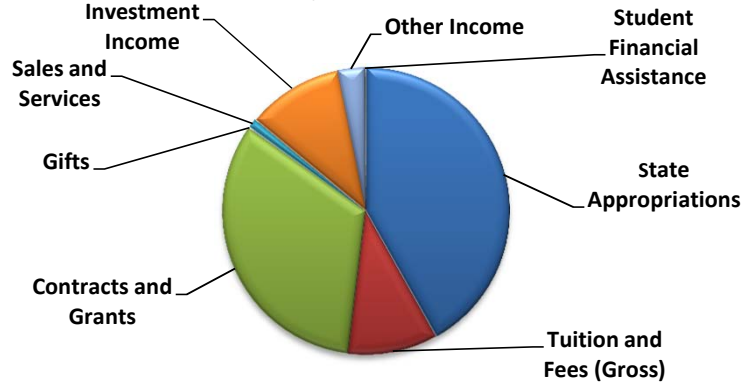
Personnel Costs		<u>Method of Finance</u>
Proposed Merit Plan	\$ 4,364	85% General Revenue and 15% Tuition and Fees
College of Medicine Faculty Recruitment	2,784	85% General Revenue and 15% Tuition and Fees
Graduate Medical Education Expansion	933	100% General Revenue
College of Medicine Houston Campus	2,000	85% General Revenue and 15% Tuition and Fees
College of Nursing Expansion	1,000	85% General Revenue and 15% Tuition and Fees
College of Pharmacy Expansion	1,350	85% General Revenue and 15% Tuition and Fees
New Program - Health South Texas	5,000	100% General Revenue
New Program - Forensic Nursing	1,000	100% General Revenue
New Program - Public Health Undergraduate	1,000	85% General Revenue and 15% Tuition and Fees
Sponsored Research - Barda Grant	60,000	100% Contract and Grant Revenue
Expansion in 1115 Waiver and Clinical Operations	4,566	100% Sales and Service Revenue

TOTAL:	\$	83,997
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THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Health Science Center

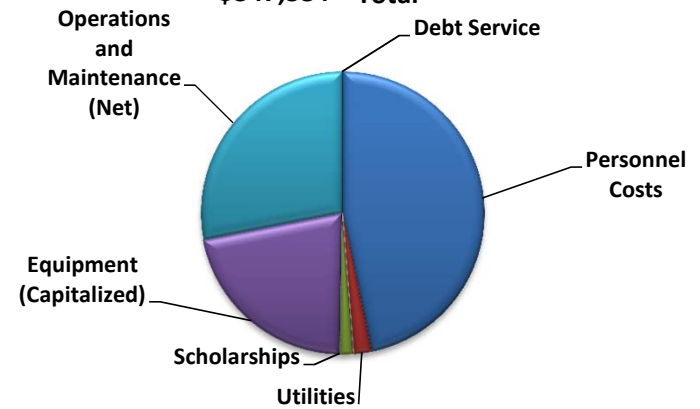
FY 2016 Budget Graphs
(In Thousands)

FY 2016 BUDGET REVENUES
\$357,605 Total



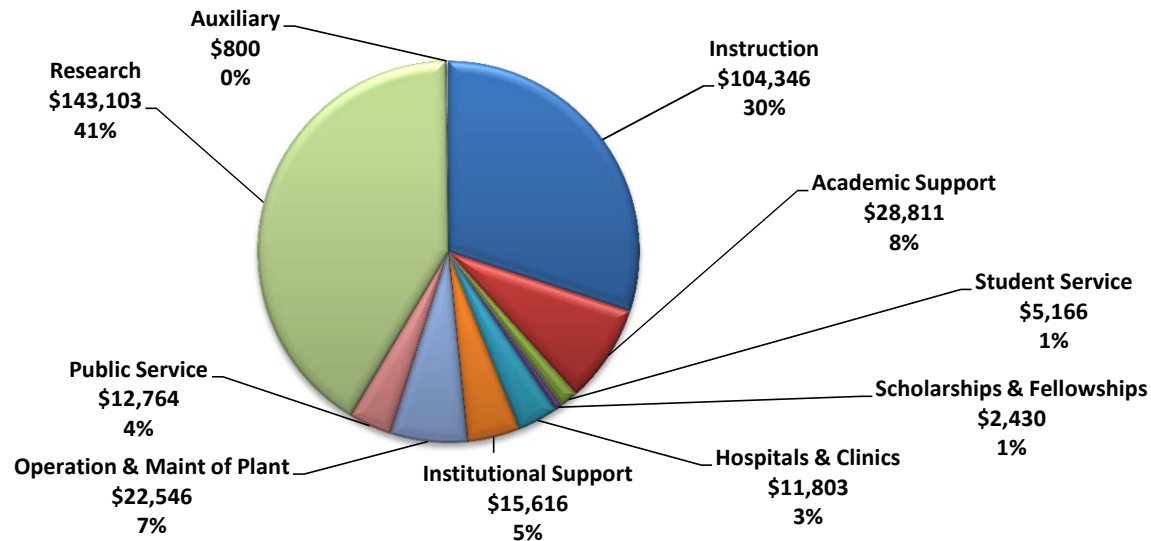
See Executive Budget Summary for amounts and percentages

FY 2016 BUDGET EXPENDITURES
\$347,384 Total



See Executive Budget Summary for amounts and percentages

FY 2016 BUDGET EXPENDITURES BY NACUBO FUNCTION



(See Glossary for function definitions)

NACUBO - National Association of College and University Business Officers.



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Health Science Center
FY 2016 Executive Budget Summary
(In Thousands)



	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016		FY15 Budget to FY16 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 94,135	\$ 112,762	\$ 111,933	\$ 140,791	\$ 138,989		\$ (1,801)	-1%
<i>Restatement: (prior year correction)</i>	0	0						
REVENUES								
State Appropriations	\$ 116,213	\$ 100,689	\$ 132,514	\$ 135,313	\$ 150,571	42%	\$ 15,257	11%
Tuition and Fees (Gross)	29,292	32,176	32,203	32,974	36,472	10%	3,498	11%
Contracts and Grants	31,102	35,829	71,272	55,142	118,025	33%	62,883	114%
Student Financial Assistance		855	821	795	826	0%	31	4%
Gifts	4,038	3,518	6,803	2,500	3,500	1%	999	40%
Sales and Services	26,604	30,331	34,501	33,813	39,000	11%	5,187	15%
Investment Income	9,756	12,671	20,054	8,097	11,000	3%	2,904	36%
Other Income	266	314	621	227	397	0%	170	75%
Discounts	(1,787)	(2,206)	(2,168)	(2,185)	(2,185)	-1%	(0)	0%
TOTAL REVENUES	\$ 215,482	\$ 214,177	\$ 296,622	\$ 266,676	\$ 357,605		\$ 90,929	34%
EXPENDITURES								
Salaries - Faculty	\$ 42,801	\$ 45,938	\$ 49,656	\$ 56,026	\$ 57,982	17%	\$ 1,957	3%
Salaries - Non-Faculty	60,349	62,865	65,669	68,695	71,672	21%	2,977	4%
Wages	2,311	2,317	2,447	2,322	2,300	1%	(22)	-1%
Benefits	21,641	23,131	27,471	27,272	31,376	9%	4,104	15%
Personnel Costs	127,102	134,251	145,242	154,315	163,331	47%	9,016	6%
Utilities	6,761	6,251	5,817	7,000	7,127	2%	127	2%
Scholarships	4,127	5,016	5,007	5,648	5,200	1%	(448)	-8%
Discounts	(1,787)	(2,206)	(2,168)	(2,185)	(2,185)	-1%	(0)	0%
Equipment (Capitalized)	5,327	4,037	27,727	20,884	75,778	22%	54,894	263%
Operations and Maintenance (Net)	53,311	65,172	87,806	77,679	98,134	28%	20,455	26%
Debt Service	19	49	44	46	0	0%	(46)	-100%
TOTAL EXPENDITURES	\$ 194,860	\$ 212,569	\$ 269,475	\$ 263,387	\$ 347,384		\$ 83,997	32%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (9,492)	\$ (9,500)	\$ (9,472)	\$ (9,489)	\$ (8,909)		\$ 580	-6%
Other	7,497	7,062	11,183	6,200	7,900		1,700	27%
NET TRANSFERS	\$ (1,995)	\$ (2,438)	\$ 1,710	\$ (3,289)	\$ (1,009)		\$ 2,280	-69%
NET INCREASE (DECREASE)	18,628	(829)	28,858	1	9,213		9,212	>500%
ENDING CURRENT NET POSITION	\$ 112,762	\$ 111,933	\$ 140,791	\$ 140,791	\$ 148,202		\$ 7,411	5%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Health Science Center
FY 2016 Executive Budget Summary
(In Thousands)



EXPENDITURES Fund Group - NACUBO Function	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016		FY15 Budget to FY16 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
E&G and Designated:								
Instruction	\$ 63,211	\$ 69,380	\$ 79,146	\$ 86,864	\$ 102,645	30%	\$ 15,781	18%
Academic Support	26,350	30,795	29,139	31,241	28,063	8%	(3,179)	-10%
Student Services	6,863	6,344	4,813	9,222	5,081	1%	(4,142)	-45%
Scholarships and Fellowships	1,092	1,227	1,198	1,576	1,950	1%	373	24%
Hospitals and Clinics	10,161	10,308	9,165	13,338	11,803	3%	(1,535)	-12%
Institutional Support	16,726	13,728	16,073	17,864	15,607	4%	(2,258)	-13%
O&M of Plant	21,441	21,588	19,376	25,087	22,546	6%	(2,541)	-10%
Public Service	4,427	5,490	7,234	5,861	11,230	3%	5,368	92%
Research	16,219	20,352	27,010	21,719	32,353	9%	10,634	49%
E&G and Designated Subtotal:	\$ 166,490	\$ 179,213	\$ 193,155	\$ 212,774	\$ 231,277	67%	\$ 18,503	9%
Auxiliary:								
Auxiliary	\$ 865	\$ 1,290	\$ 819	\$ 889	\$ 800	0%	\$ (89)	-10%
Auxiliary Subtotal:	\$ 865	\$ 1,290	\$ 819	\$ 889	\$ 800	0%	\$ (89)	-10%
Restricted:								
Instruction	\$ 1,251	\$ 1,115	\$ 1,937	\$ 665	\$ 1,700	0%	\$ 1,035	156%
Academic Support	1,388	1,408	584	1,635	748	0%	(887)	-54%
Student Services	238	358	86	300	85	0%	(215)	-72%
Scholarships and Fellowships	429	271	482	418	480	0%	62	15%
Institutional Support	46	43	8	0	9	0%	9	n/a
O&M of Plant	42	0	0	51	0	0%	(51)	-100%
Public Service	716	986	1,331	876	1,535	0%	659	75%
Research	23,394	27,884	71,072	45,779	110,750	32%	64,971	142%
Restricted Subtotal:	\$ 27,505	\$ 32,066	\$ 75,500	\$ 49,723	\$ 115,307	33%	\$ 65,584	132%
TOTAL:								
Instruction	\$ 64,462	\$ 70,496	\$ 81,083	\$ 87,529	\$ 104,346	30%	\$ 16,817	19%
Academic Support	27,738	32,204	29,723	32,876	28,811	8%	(4,065)	-12%
Student Services	7,101	6,702	4,899	9,522	5,166	1%	(4,356)	-46%
Scholarships and Fellowships	1,521	1,498	1,681	1,994	2,430	1%	436	22%
Hospitals and Clinics	10,161	10,308	9,165	13,338	11,803	3%	(1,535)	-12%
Institutional Support	16,772	13,772	16,081	17,864	15,616	4%	(2,249)	-13%
O&M of Plant	21,483	21,588	19,376	25,138	22,546	6%	(2,592)	-10%
Public Service	5,144	6,476	8,565	6,737	12,764	4%	6,027	89%
Auxiliary	865	1,290	819	889	800	0%	(89)	-10%
Research	39,613	48,236	98,082	67,498	143,103	41%	75,605	112%
TOTAL:	\$ 194,860	\$ 212,569	\$ 269,475	\$ 263,387	\$ 347,384	100%	\$ 83,997	32%



Texas A&M Health Science Center
 Change in Net Position
 Current Funds
 Fiscal Year 2016 Budget
 (In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 27,867	\$ 34,092	\$ 6,225
Designated	108,702	111,649	2,947
Auxiliary	1,459	1,499	40
Restricted	961	961	-
Change in Net Position	<u>\$ 138,989</u>	<u>\$ 148,202</u>	<u>\$ 9,213</u>

Explanation for Net Decrease*

* if applicable



TEXAS A&M
UNIVERSITY
CENTRAL TEXAS

TEXAS A&M UNIVERSITY - CENTRAL TEXAS

BUDGET NARRATIVE

Revenues

Total Revenues for FY 2016 are expected to increase \$3.1 million (9%) over the FY 2015 budgeted amount based primarily upon a combination of State Appropriations and increased Tuition and Fee revenues.

State Appropriations are budgeted to increase \$1.3 million (8%) due to enrollment growth's effect on formula funding amounts and the awarding of an exceptional item request in the amount of \$750,000 for the expansion course offerings into Williamson County at the East Williamson County Higher Education Center (EWCHEC). State Appropriations account for 47%, or \$17 million, of the total budgeted revenue. Included in State Appropriations, \$5.7 million is appropriated as a special item to support the transition to a stand-alone university, \$2.1 million is state-paid benefits, \$1.6 million is for tuition revenue bond retirement, and \$1.7 million is infrastructure support and small school supplement. Legislation dictates the \$5.7 million for transition funding will be phased out as formula funding increases until the institution reaches 6,000 FTEs.

Tuition and Fees are budgeted to increase by \$808,000 (5%) over the FY 2015 budgeted amount. The 5% increase in tuition and fees is based upon a combination of 1) a \$3.00/SCH increase in Student Services Fees with a maximum cap at 12 SCHs for new students entering the university in FY 2016; 2) a tuition increase of 1.93% based upon guaranteed tuition plan; 3) a modest enrollment growth; and 4) an increase from the increasing popularity of online courses and new online programs such as Nursing. In addition, FY 2016 will be the first year TAMU-CT offers science classes in Biology and Biochemistry.

Student Financial Assistance is budgeted to increase of \$282,000 (7%) based on anticipated need for Pell Grants and other federal assistance becomes crucial for students desiring to complete their education.

Sales and Services revenue is budgeted to increase \$18,000 (8%) as the desire for testing services rises, the addition of non-credit certification classes held at the university and taught by TAMU-CT faculty continues to grow, and vending sales continue to improve with the addition of the second building and increased enrollment. Other Income is expected to decrease \$24,000 (55%) due to licensing revenue and other non-operating income not meeting the expectations of the university.



TEXAS A&M UNIVERSITY - CENTRAL TEXAS

BUDGET NARRATIVE CONTINUED

Investment Income is budgeted to increase \$111,000 (31%) compared to FY 2015 budget. Although interest rates remain low, sound financial planning and diversification of investments continues to generate a growing income stream for the university and endowments.

Scholarship Discounts are forecasted to decrease \$556,000 (19%) based upon the increasing popularity of the 12 SCH tuition and fee cap requiring fewer discounts.

Expenditures

Total Expenditures are budgeted to increase \$2.1 million (7%), compared to FY 2015 budget. Savings from utilities and capitalized equipment offsets overall increases in other non-personnel costs leaving the bulk of the increase related to personnel costs.

Personnel costs are budgeted to increase \$1.5 million (7%) overall. Included in the increase are funds for six new faculty positions and market adjustments for faculty at a budgeted cost of \$491,000 and two new support staff positions at \$78,000. Three faculty positions and one support staff position are funded through the EWCHEC Exceptional Item funds. Six new staff positions were created in FY 2015 at a cost of \$255,000. Also, in FY 2015, market adjustments were necessary to fill several critical staff positions that remained vacant for long periods of time and positions that were below market at a cost of \$258,000. Wages are estimated to decrease \$112,000 (22%) with the addition of full time staff. A market adjustment for senior administrative staff is budgeted at \$46,000. Benefits are budgeted to increase \$438,000 (12%) based on changes in health insurance and the related increased benefit costs associated with the market adjustments and new hires.

Utilities are budgeted to decrease \$209,000 (29%). TAMU-CT has been working diligently with the office of TAMU Utilities & Energy Services on energy management and effectively using the building automation system of Founders Hall with good results. The construction contractor for Warrior Hall has now turned the building over to TAMU-CT and work will begin on room and building schedules to conserve energy and reduce utility costs.

Scholarships are expected to increase \$248,000 due to expected enrollment growth and as the need for financial assistance increases.



TEXAS A&M
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TEXAS A&M UNIVERSITY - CENTRAL TEXAS

BUDGET NARRATIVE CONTINUED

Equipment expenses are anticipated to decrease \$321,000 (66%). In FY 2015, funds were needed to purchase equipment and supplies for the new science labs in Warrior Hall. These purchases were made and no additional equipment is anticipated at this time.

Operations and Maintenance expenditures are expected to grow by \$375,000 (5%) for the general operation of the campus.

Transfers

A RFS Debt Service transfer is budgeted at \$1.6 million for Founders Hall and Other Transfers includes the \$1 million for PUF equipment.

Texas A&M University-Central Texas

FY 2016 Highlighted Budget Components

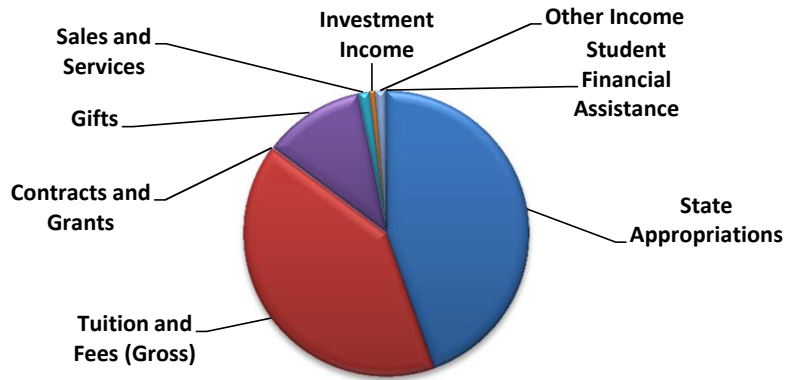
(In Thousands)

FY 2015 Board Approved Expense Budget	\$	32,071
FY 2016 Proposed Expense Budget		34,172
Difference	\$	2,101
% Change		6.6%

		<u>Method of Finance</u>
Personnel Costs		
Proposed Market Adjustments-Faculty	\$ 64	100% Tuition and Fees
FY 2016 6 New FTE Faculty Positions	427	Exceptional Item Funding & Tuition and Fees
Proposed Market Adjustments-Senior Staff	46	100% Tuition and Fees
FY 2016 2 New Staff Positions	78	Exceptional Item and Tuition and Fees
FY 2015 6 New Staff Positions	255	100% Tuition and Fees
FY 2015 Staff Market Adjustments	258	100% Tuition and Fees
Wages	(112)	100% Tuition and Fees
Benefits due to New Hires & Adjustments	438	State Appropriation, Exceptional Item, Tuition, and Fees
Utilities	(209)	State Appropriation and Tuition
Scholarships (net)	803	Federal Aid
Equipment	(321)	100% Tuition and Fees
Operations	408	Exceptional Item Funding, Tuition, and Fees
Other Non-Operating Expense	(25)	Other
Service Departments	(8)	Other
TOTAL:	\$ 2,101	

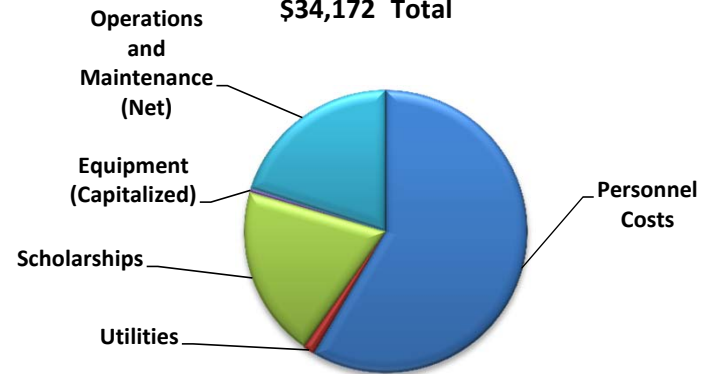
FY 2016 BUDGET REVENUES

\$35,831 Total



FY 2016 BUDGET EXPENDITURES

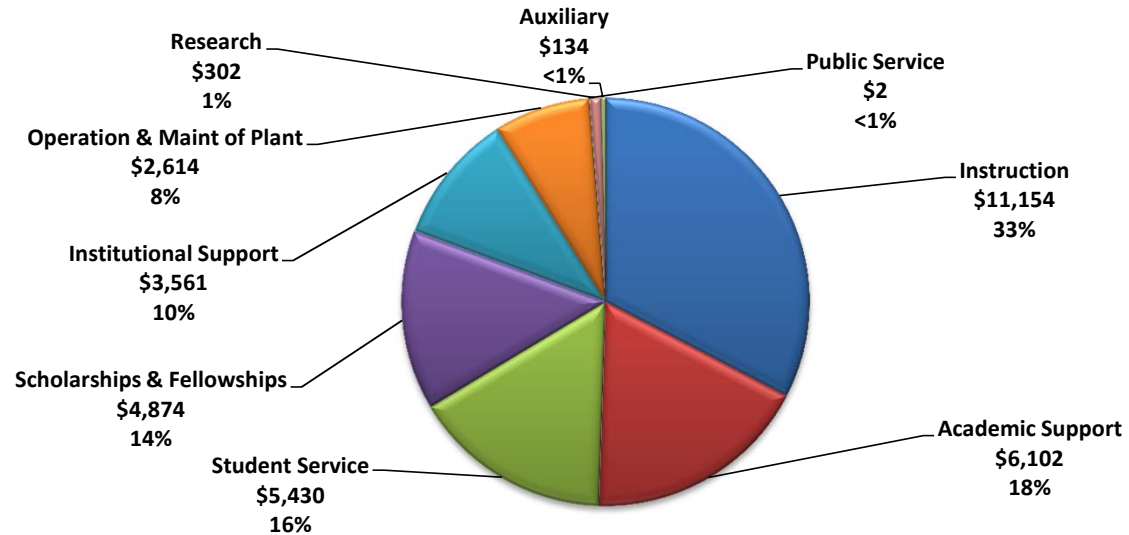
\$34,172 Total



See Executive Budget Summary for amounts and percentages

See Executive Budget Summary for amounts and percentages

FY 2016 BUDGET EXPENDITURES BY NACUBO FUNCTION





THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Central Texas
FY 2016 Executive Budget Summary
(In Thousands)



TEXAS A&M
UNIVERSITY
CENTRAL TEXAS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016		FY15 Budget to FY16 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$12,774	\$14,744	\$15,511	\$ 15,394	\$ 15,230		\$ (164)	-1%
<i>Restatement: (prior year correction)</i>	<i>0</i>	<i>0</i>						
REVENUES								
State Appropriations	\$14,171	\$14,170	\$15,498	\$ 15,705	\$ 17,006	47%	\$ 1,301	8%
Tuition and Fees (Gross)	10,447	12,956	13,415	14,700	15,508	43%	808	5%
Contracts and Grants	3,632	3,988	2,581	0	19	0%	19	n/a
Student Financial Assistance		16	17	4,100	4,382	12%	282	7%
Gifts	236	360	240	511	529	1%	18	4%
Sales and Services	236	358	368	219	237	1%	18	8%
Investment Income	390	539	1,257	355	466	1%	111	31%
Other Income	132	38	38	44	20	0%	(24)	-55%
Discounts	(2,086)	(2,813)	(1,708)	(2,891)	(2,335)	-7%	556	-19%
TOTAL REVENUES	\$27,157	\$29,610	\$31,706	\$ 32,742	\$ 35,831		\$ 3,089	9%
EXPENDITURES								
Salaries - Faculty	\$ 5,824	\$ 6,436	\$ 6,742	\$ 8,388	\$ 8,878	26%	\$ 491	6%
Salaries - Non-Faculty	5,712	6,625	6,377	7,181	7,817	23%	636	9%
Wages	415	512	514	507	396	1%	(112)	-22%
Benefits	2,389	2,833	3,088	3,801	4,239	12%	438	12%
Personnel Costs	14,341	16,406	16,721	19,877	21,330	62%	1,453	7%
Utilities	249	417	356	714	505	1%	(209)	-29%
Scholarships	5,230	6,477	4,207	6,934	7,182	21%	248	4%
Discounts	(2,086)	(2,813)	(1,708)	(2,891)	(2,335)	-7%	556	-19%
Equipment (Capitalized)	1,046	1,026	1,232	489	168	0%	(321)	-66%
Operations and Maintenance (Net)	5,244	6,129	9,869	6,947	7,322	21%	375	5%
TOTAL EXPENDITURES	\$24,024	\$27,641	\$30,677	\$ 32,071	\$ 34,172		\$ 2,101	7%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (1,647)	\$ (1,645)	\$ (1,645)	\$ (1,649)	\$ (1,646)		\$ 3	0%
Other	484	444	499	(121)	963		1,084	>-500%
NET TRANSFERS	\$ (1,163)	\$ (1,202)	\$ (1,146)	\$ (1,770)	\$ (684)		\$ 1,086	-61%
NET INCREASE (DECREASE)	1,970	767	(118)	(1,099)	975		2,074	-189%
ENDING CURRENT NET POSITION	\$14,744	\$15,511	\$15,394	\$ 14,295	\$ 16,205		\$ 1,910	13%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Central Texas
FY 2016 Executive Budget Summary
(In Thousands)



TEXAS A&M
UNIVERSITY
CENTRAL TEXAS

EXPENDITURES Fund Group - NACUBO Function	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016		FY15 Budget to FY16 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
E&G and Designated:								
Instruction	\$ 7,283	\$ 7,819	\$ 8,530	\$ 10,483	\$ 11,154	33%	\$ 672	6%
Academic Support	3,659	4,539	5,369	5,341	6,099	18%	758	14%
Student Services	3,435	4,683	7,868	4,611	5,307	16%	696	15%
Scholarships and Fellowships	1,150	1,787	1,103	2,080	1,763	5%	(317)	-15%
Institutional Support	4,066	4,773	4,017	4,875	3,561	10%	(1,314)	-27%
O&M of Plant	2,259	1,970	2,158	2,476	2,614	8%	138	6%
Public Service	22	2	17	2	2	0%	(1)	-26%
Research	0	61	82	23	292	1%	269	>500%
E&G and Designated Subtotal:	\$21,874	\$25,634	\$ 29,144	\$ 29,892	\$ 30,792	90%	\$ 899	3%
Auxiliary:								
Auxiliary	\$ 93	\$ 80	\$ 75	\$ 205	\$ 134	0%	\$ (71)	-35%
Auxiliary Subtotal:	\$ 93	\$ 80	\$ 75	\$ 205	\$ 134	0%	\$ (71)	-35%
Restricted:								
Instruction	\$ 33	\$ 26	\$ -	\$ -	\$ -	0%	\$ -	n/a
Academic Support	0	1	14	0	3	0%	3	n/a
Student Services	34	12	27	15	123	0%	107	>500%
Scholarships and Fellowships	1,988	1,876	1,396	1,959	3,111	9%	1,152	59%
Institutional Support	2	0	3	0	0	0%	0	n/a
Research	0	12	18	0	10	0%	10	n/a
Restricted Subtotal:	\$ 2,057	\$ 1,927	\$ 1,458	\$ 1,974	\$ 3,247	10%	\$ 1,273	64%
TOTAL:								
Instruction	\$ 7,316	\$ 7,845	\$ 8,530	\$ 10,483	\$ 11,154	33%	\$ 672	6%
Academic Support	3,660	4,540	5,383	5,341	6,102	18%	761	14%
Student Services	3,468	4,695	7,895	4,627	5,430	16%	803	17%
Scholarships and Fellowships	3,139	3,663	2,500	4,039	4,874	14%	835	21%
Institutional Support	4,068	4,773	4,021	4,875	3,561	10%	(1,314)	-27%
O&M of Plant	2,259	1,970	2,158	2,476	2,614	8%	138	6%
Public Service	22	2	17	2	2	0%	(1)	-26%
Auxiliary	93	80	75	205	134	0%	(71)	-35%
Research	0	73	100	23	302	1%	279	>500%
TOTAL:	\$24,024	\$27,641	\$ 30,677	\$ 32,071	\$ 34,172	100%	\$ 2,101	7%



Texas A&M University - Central Texas
 Change in Net Position
 Current Funds
 Fiscal Year 2016 Budget
 (In Thousands)



TEXAS A&M
 UNIVERSITY
 CENTRAL TEXAS

	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 2,516	\$ 2,582	\$ 66
Designated	12,250	11,952	(298)
Auxiliary	165	178	13
Restricted	299	1,492	1,193
Change in Net Position	\$ 15,230	\$ 16,205	\$ 975

		Explanation for Net Decrease*
Designated	\$ (298)	One-time use of net position for the installation of a distributed antenna system in Founders Hall.

* if applicable

BUDGET NARRATIVE

Revenues

Texas A&M University-Commerce (TAMU-C) is budgeting Total Revenue to increase \$10.2 million (6%) compared to the FY 2015 budget. This increase is largely due to an increase in State Appropriations and positive enrollment projections.

State Appropriations are budgeted to increase by \$3.2 million (7%) and Higher Education Fund to increase by \$2 million (38%). Tuition and Fees are budgeted to increase \$4.6 million (6%), which is attributed to enrollment growth (\$3.9 million), the Guaranteed Tuition plan increases, and the increase in fee rates for the University Service Fee, Recreation Sports Fee, and Athletic Fee (\$700,000). Sales and Services revenues are budgeted to increase by \$2 million (11%) due to the growth in residential students.

Contracts and Grants, Gifts, and Other Income continue to be budgeted conservatively. Investment Income is budgeted to increase by \$1 million (56%). Although the amount is significantly higher than the FY 2015 budget, it is still a conservative estimate compared to FY 2014 actuals.

Student Financial Assistance is budgeted to increase by \$1.6 million due to the aforementioned projected enrollment growth.

Expenditures

TAMU-C is budgeting Total Expenditures to increase \$7.9 million (5%) compared to the FY 2015 budget. The requested budget is consistent with the priorities developed to meet the following institutional goals:

- Continuing support for innovations
 - Institute for Competency Based Education/Texas Affordable Baccalaureate Program: \$744,000
- Continuing to support faculty/staff retention
 - Salary plans: \$1,150,000
 - Increase in Health Insurance costs and other benefits: \$2,000,000
 - Graduate Assistantship: \$330,000

BUDGET NARRATIVE CONTINUED

- Continuing to support program expansion and growth
 - Technology and Equipment: \$1,000,000
 - Athletic Operations: \$500,000
 - Campus Housing: \$1,200,000
 - Food Services: \$750,000
 - Student Activities: \$200,000

Total Personnel Costs are budgeted to increase to assist in achieving the goals outlined above. Funds have been reserved in the budget for a salary plan targeted to high performing employees in the amount of \$1 million for faculty and staff. Additional funds (\$150,000) have been set aside for faculty and staff promotions and market driven increases.

Scholarships are expected to increase to align with the anticipated Pell and Texas Grants for FY 2016. Discounts are adjusted to reflect the change in the mix of the student population (\$3.9 million).

Operations and Maintenance expenditures are budgeted to modestly increase by \$1 million (2%) from the FY 2015 budget. The increase is primarily attributed to the facilities maintenance contract, enhanced operating budget support, and increased support for technology. Capitalized equipment is budgeted to increase by \$512,000 to reflect the support for classroom technology.

As a response to the recommendations from PwC, TAMU-C reallocated \$866,000 from Institutional Support to Instruction. The reallocation of funding is reflected in the NACUBO Function section of the Executive Budget Summary. Student Services is showing a slight decrease as the result of two sponsored awards supporting student activities that will end in August 2015. In addition, Auxiliary operations is expected to increase based on Sophomores being required to live on campus and will result in additional campus housing, food services and athletic operations expenses.

Transfers

FY 2016 transfers include \$10 million to be transferred to the System Offices to cover \$2 million in Tuition Revenue Bond (TRB) debt service and \$8 million in other Revenue Financing System (RFS) debt service. The debt service transfers are primarily for the student center, music building, science building, and student housing. Other Transfers are attributed to \$3.3 million of HEF funds reserved to set aside funding for the Nursing building, planned maintenance projects and anticipated property purchases.



Texas A&M University-Commerce

FY 2016 Highlighted Budget Components

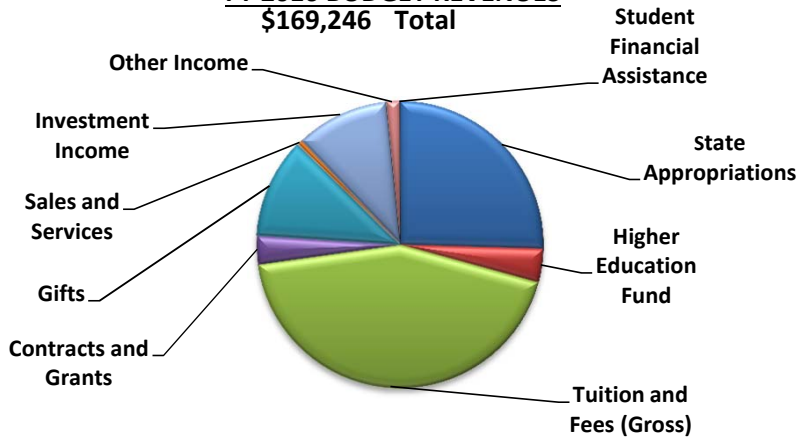
(In Thousands)

FY 2015 Board Approved Expense Budget	\$	148,113
FY 2016 Proposed Expense Budget		156,007
Difference	\$	7,894
% Change		5.3%

		<u>Method of Finance</u>
Personnel Costs		
Salary plans (less benefits)	\$ 1,150	90% General Revenue, 10% Fees
Increase in Health Insurance costs and other benefits	2,017	50% State Paid Benefits and 50% Tuition, Fees
Additional Graduate Assistant Support	330	50% General Revenue, 50% Fees
Institute for Competency Based Education	744	100% General Revenue
Technology and Equipment	1,000	100% Tuition and Fees
Athletic Operations	504	60% Athletic Fee and 40% Sales and Services
Campus Housing	1,200	100% Sales and Services
Food Services	751	100% Sales and Services
Other Auxiliaries (Student Center, Rec Center, etc.)	198	100% Fees

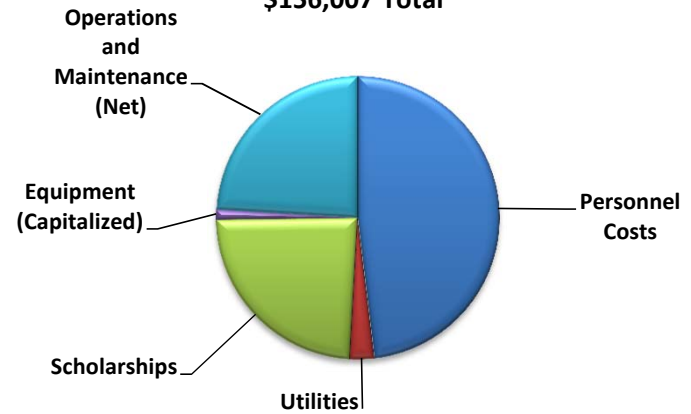
TOTAL:	\$	7,894
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FY 2016 BUDGET REVENUES
\$169,246 Total



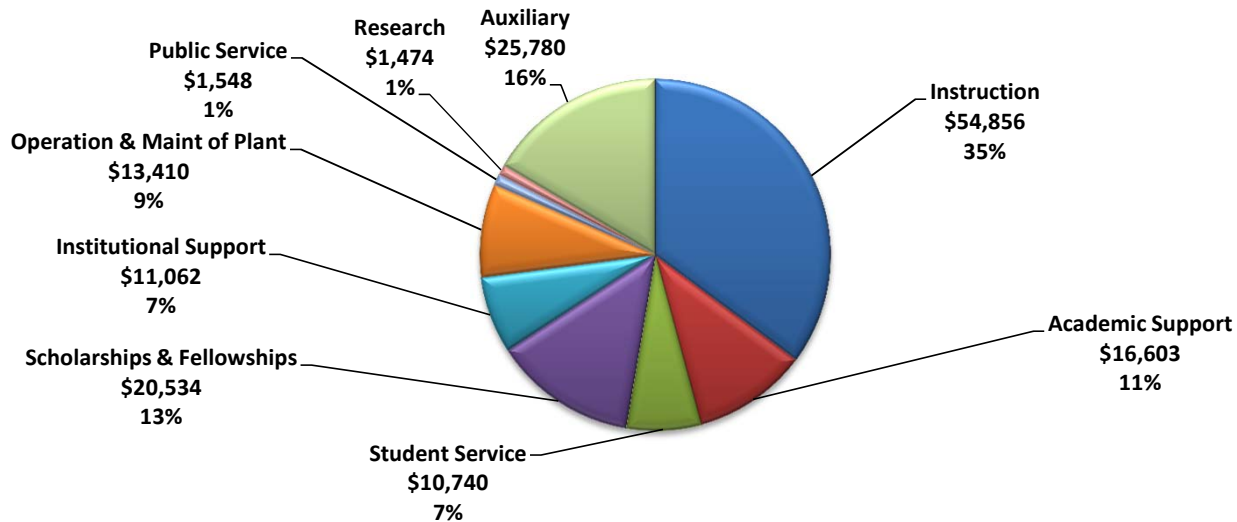
See Executive Budget Summary for amounts and percentages

FY 2016 BUDGET EXPENDITURES
\$156,007 Total



See Executive Budget Summary for amounts and percentages

FY 2016 BUDGET EXPENDITURES BY NACUBO FUNCTION





THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Commerce
FY 2016 Executive Budget Summary
(In Thousands)



	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016		FY15 Budget to FY16 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 57,712	\$ 72,873	\$ 89,732	\$ 104,007	\$ 104,007		\$ 0	0%
<i>Restatement: (prior year correction)</i>	0	0	0					
REVENUES								
State Appropriations	\$ 40,477	\$ 40,721	\$ 44,748	\$ 45,000	\$ 48,193	28%	\$ 3,192	7%
Federal Appropriations	20	19	20	0	0	0%	0	n/a
Higher Education Fund	5,193	5,193	5,193	5,193	7,191	4%	1,998	38%
Tuition and Fees (Gross)	75,813	83,318	77,464	77,928	82,493	49%	4,565	6%
Contracts and Grants	25,428	4,614	4,509	6,656	6,115	4%	(541)	-8%
Student Financial Assistance		20,175	22,114	19,812	21,438	13%	1,626	8%
Gifts	1,880	1,735	1,665	950	1,070	1%	120	13%
Sales and Services	16,874	18,235	21,297	17,798	19,832	12%	2,034	11%
Investment Income	4,763	7,535	13,498	1,882	2,932	2%	1,050	56%
Other Income	311	261	1,026	98	146	0%	48	49%
Discounts	(18,595)	(16,835)	(19,602)	(16,265)	(20,163)	-12%	(3,897)	24%
TOTAL REVENUES	\$ 152,164	\$ 164,971	\$ 171,932	\$ 159,052	\$ 169,246		\$ 10,194	6%
EXPENDITURES								
Salaries - Faculty	\$ 26,192	\$ 30,236	\$ 30,468	\$ 30,751	\$ 33,018	21%	\$ 2,267	7%
Salaries - Non-Faculty	26,901	28,263	27,021	27,990	29,151	19%	1,162	4%
Wages	4,786	4,832	4,523	4,037	4,527	3%	490	12%
Benefits	14,383	15,116	16,671	16,029	18,046	12%	2,017	13%
Personnel Costs	72,261	78,448	78,683	78,806	84,742	54%	5,937	8%
Utilities	3,983	4,042	3,813	4,541	4,932	3%	391	9%
Scholarships	34,158	34,557	38,708	38,143	42,067	27%	3,924	10%
Discounts	(18,595)	(16,835)	(19,602)	(16,265)	(20,163)	-13%	(3,897)	24%
Equipment (Capitalized)	1,380	2,319	2,159	1,504	2,016	1%	512	34%
Operations and Maintenance (Net)	30,775	37,178	40,450	41,385	42,413	27%	1,028	2%
TOTAL EXPENDITURES	\$ 123,961	\$ 139,709	\$ 144,212	\$ 148,113	\$ 156,007		\$ 7,894	5%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (7,649)	\$ (7,682)	\$ (10,111)	\$ (11,278)	\$ (9,989)		\$ 1,289	-11%
Other	(5,393)	(720)	(3,335)	(804)	(3,250)		(2,446)	304%
NET TRANSFERS	\$ (13,043)	\$ (8,402)	\$ (13,446)	\$ (12,082)	\$ (13,239)		\$ (1,157)	10%
NET INCREASE (DECREASE)	15,160	16,859	14,275	(1,143)	0		1,143	-100%
ENDING CURRENT NET POSITION	\$ 72,873	\$ 89,732	\$ 104,007	\$ 102,863	\$ 104,007		\$ 1,143	1%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Commerce
FY 2016 Executive Budget Summary
(In Thousands)



EXPENDITURES Fund Group - NACUBO Function	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016		FY15 Budget to FY16 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
E&G and Designated:								
Instruction	\$ 44,007	\$ 46,359	\$ 53,157	\$ 52,175	\$ 54,300	35%	\$ 2,124	4%
Academic Support	11,110	15,178	9,983	16,408	16,425	11%	17	0%
Student Services	6,678	8,064	9,516	9,437	10,029	6%	592	6%
Scholarships and Fellowships	6,085	8,302	9,075	7,704	8,886	6%	1,182	15%
Institutional Support	10,847	12,831	12,965	11,928	11,062	7%	(866)	-7%
O&M of Plant	11,230	12,909	11,754	11,774	13,410	9%	1,636	14%
Public Service	1,252	1,399	1,861	1,124	1,385	1%	261	23%
Research	359	761	1,029	416	739	0%	322	77%
E&G and Designated Subtotal:	\$ 91,568	\$ 105,802	\$ 109,339	\$ 110,966	\$ 116,234	75%	\$ 5,268	5%
Auxiliary:								
Auxiliary	\$ 19,284	\$ 21,043	\$ 22,555	\$ 23,127	\$ 25,780	17%	\$ 2,653	11%
Auxiliary Subtotal:	\$ 19,284	\$ 21,043	\$ 22,555	\$ 23,127	\$ 25,780	17%	\$ 2,653	11%
Restricted:								
Instruction	\$ 733	\$ 597	\$ (26)	\$ 577	\$ 557	0%	\$ (20)	-4%
Academic Support	519	554	74	200	178	0%	(22)	-11%
Student Services	1,567	1,066	1,540	1,672	711	0%	(961)	-57%
Scholarships and Fellowships	7,215	7,967	8,251	10,223	11,648	7%	1,426	14%
Institutional Support	887	424	310	0	0	0%	0	n/a
O&M of Plant	0	22	61	0	0	0%	0	n/a
Public Service	544	715	616	563	163	0%	(400)	-71%
Research	1,644	1,518	1,493	786	736	0%	(50)	-6%
Restricted Subtotal:	\$ 13,109	\$ 12,864	\$ 12,318	\$ 14,020	\$ 13,993	9%	\$ (27)	0%
TOTAL:								
Instruction	\$ 44,740	\$ 46,956	\$ 53,130	\$ 52,752	\$ 54,856	35%	\$ 2,104	4%
Academic Support	11,629	15,732	10,057	16,608	16,603	11%	(5)	0%
Student Services	8,246	9,129	11,055	11,109	10,740	7%	(369)	-3%
Scholarships and Fellowships	13,300	16,269	17,326	17,926	20,534	13%	2,607	15%
Institutional Support	11,735	13,255	13,275	11,928	11,062	7%	(866)	-7%
O&M of Plant	11,230	12,931	11,814	11,774	13,410	9%	1,636	14%
Public Service	1,797	2,114	2,477	1,687	1,548	1%	(139)	-8%
Auxiliary	19,284	21,043	22,555	23,127	25,780	17%	2,653	11%
Research	2,002	2,280	2,522	1,202	1,474	1%	272	23%
TOTAL:	\$ 123,961	\$ 139,709	\$ 144,212	\$ 148,113	\$ 156,007	100%	\$ 7,894	5%



Texas A&M University - Commerce
Change in Net Position
Current Funds
Fiscal Year 2016 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 7,618	\$ 7,618	\$ -
Designated	74,098	74,098	-
Auxiliary	20,840	20,840	-
Restricted	1,451	1,451	-
Change in Net Position	\$ 104,007	\$ 104,007	\$ -

Explanation for Net Decrease*

* if applicable

BUDGET NARRATIVE

Revenues

Total Revenues are budgeted to increase by approximately \$10.1 million (5%) over FY 2015 budgeted amounts. State Appropriations increased approximately \$4.4 million, which was a result of an increase in both general revenue and special item funding.

Total Tuition and Fees are budgeted to increase \$11.8 million (15%) over FY 2015 budget. This increase is based on expected enrollment growth and the implementation of University Service Fee and Rec Sports Fee increases approved in the November 2014 Board meeting.

Contracts and Grants are budgeted to increase \$1 million (4%) over FY 2015 budget due to securing additional grant awards to start this fall.

Student Financial Assistance is budgeted to increase \$1.1 million (5%) compared to the FY 2015 budget as a result of expected enrollment growth.

Sales and Services revenues are budgeted to decrease by \$9.1 million. This decrease is based primarily upon changes in Federal Aviation Administration regulations that impact the expected sales related to the Lone Star UAS program and a decrease in expected food service commissions based upon historical information.

Expenditures

Total Expenditures for FY 2016 are budgeted to increase by \$2 million (1%). The increase in budgeted expenditures is primarily a result of an increase in Personnel Costs.

Total Personnel Costs are budgeted to increase \$11.6 million (12%) over FY 2015 budgeted amounts. The increase is primarily due to the positions added to cover enrollment growth. Increases in state revenues, as well as enrollment growth, will allow A&M-Corpus Christi to implement a merit program and make market-driven adjustments that account for a portion of the increase in personnel costs. In addition, an adjustment was made to address under-budgeting related to grant and contract accounts.

Scholarships are budgeted to increase \$3.3 million (9%) reflecting an increase due to growth in enrollment and federal programs funding.

BUDGET NARRATIVE CONTINUED

Equipment (Capitalized) is budgeted to decrease by \$3.9 million (30%) compared to FY 2015 budget. This decrease is primarily due to a change in expected equipment costs associated with the Lone Star-UAS program.

Operations and Maintenance expenditures are budgeted to decrease by \$7.6 million (17%) due to the reduction in the use of the Lone Star-UAS program.

Transfers

RFS Debt Service is budgeted at \$14.1 million. Of this amount, \$6.5 million is being funded from general revenue (Tuition Revenue Bonds) and the remaining \$7.6 million is being funded with Higher Education Funds (HEF) and other fees. The debt service is associated primarily with the following projects:

- University Center
- Harte Building
- Island Hall
- Michael & Karen O'Connor Building
- Engineering Building
- Classroom Lab Building
- Performing Arts Center
- Dugan Wellness Center
- Bayside Parking Garage
- Momentum Sports Complex
- Dining Hall
- Chapman Field Renovations
- UC Expansion
- Lone Star Unmanned Aircraft Systems Project



TEXAS A&M-CORPUS CHRISTI

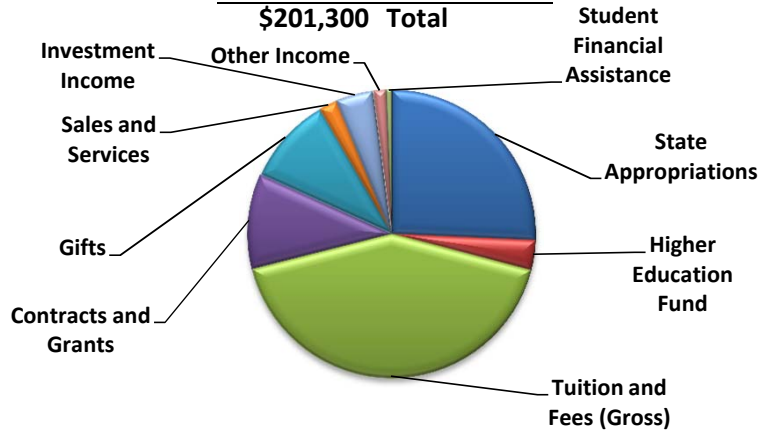
FY 2016 Highlighted Budget Components

(In Thousands)

FY 2015 Board Approved Expense Budget	\$	181,053	
FY 2016 Proposed Expense Budget		183,051	
Difference	\$	1,998	
% Change		1.1%	
<hr/>			
Personnel Costs			<u>Method of Finance</u>
Proposed Merit/Market Adj Plan	\$	2,622	All Revenue Sources
Benefits		1,998	All Revenue Sources
Misc Expense Budgets		684	All Revenue Sources
Scholarship Budgets		742	Federal Financial Aid
Research			
Personnel Costs		5,257	Grants and Contracts
Equipment		508	Grants and Contracts
Travel		275	Grants and Contracts
M&O		1,913	Grants and Contracts
Engineering Special Item			
Personnel Costs		458	Appropriated Funds
Scholarships		300	Appropriated Funds
M&O		241	Appropriated Funds
Equipment		500	Appropriated Funds
Lone Star-UAS Program			
M&O		(8,000)	
Equipment		(5,500)	
TOTAL:	\$	1,998	

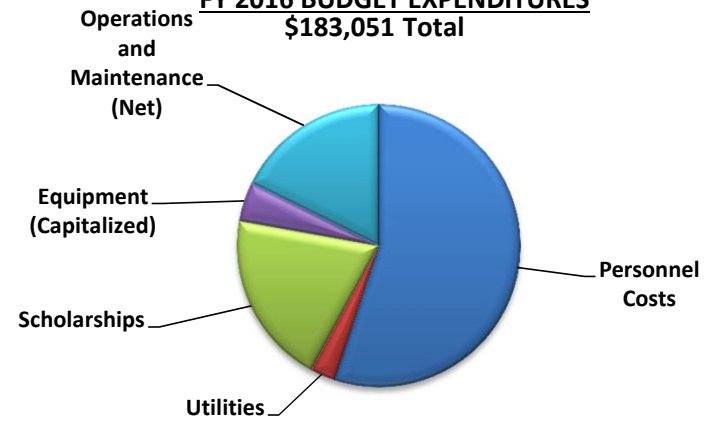
FY 2016 Budget Graphs
(In Thousands)

FY 2016 BUDGET REVENUES
\$201,300 Total



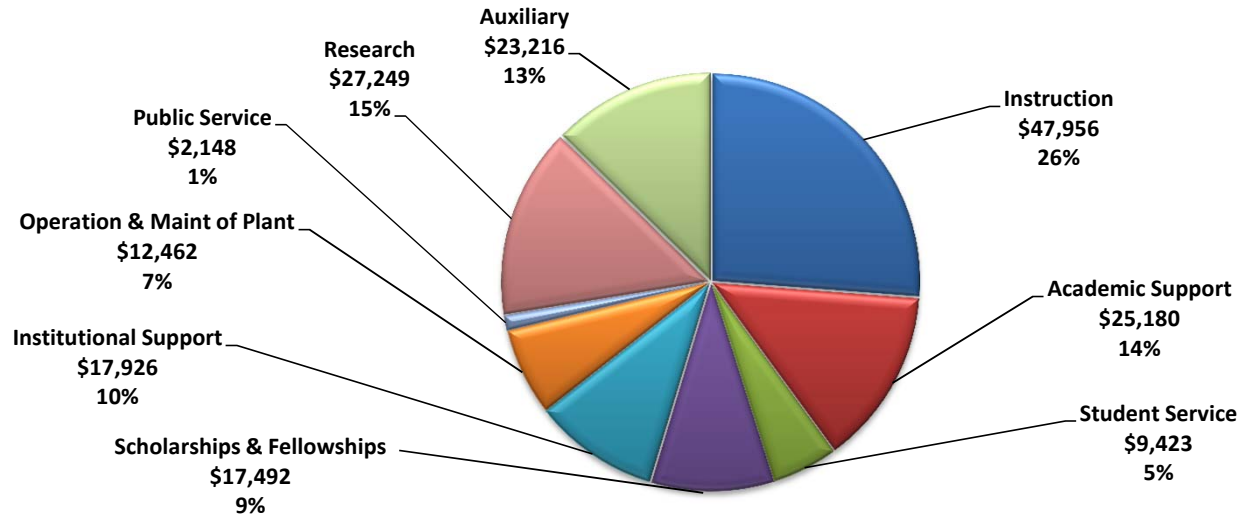
See Executive Budget Summary for amounts and percentages

FY 2016 BUDGET EXPENDITURES
\$183,051 Total



See Executive Budget Summary for amounts and percentages

FY 2016 BUDGET EXPENDITURES BY NACUBO FUNCTION





THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Corpus Christi
FY 2016 Executive Budget Summary
(In Thousands)



	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016		FY15 Budget to FY16 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 58,585	\$ 64,088	\$ 64,932	\$ 75,754	\$ 69,398		\$ (6,356)	-8%
<i>Restatement: (prior year correction)</i>	0	0	0					
REVENUES								
State Appropriations	\$ 47,165	\$ 46,414	\$ 51,261	\$ 52,442	\$ 56,833	28%	\$ 4,391	8%
Higher Education Fund	7,139	7,139	7,139	7,139	7,424	4%	285	4%
Tuition and Fees (Gross)	71,675	79,735	83,848	81,157	92,981	46%	11,824	15%
Contracts and Grants	36,838	18,080	20,936	22,611	23,608	12%	996	4%
Student Financial Assistance		19,997	21,415	20,805	21,909	11%	1,105	5%
Gifts	4,843	5,860	6,088	4,150	4,687	2%	537	13%
Sales and Services	7,799	8,182	10,326	18,297	9,207	5%	(9,090)	-50%
Investment Income	3,901	5,402	10,873	2,864	3,148	2%	284	10%
Other Income	1,121	984	1,573	426	1,429	1%	1,004	236%
Discounts	(15,777)	(18,651)	(19,680)	(18,688)	(19,925)	-10%	(1,237)	7%
TOTAL REVENUES	\$ 164,704	\$ 173,140	\$ 193,780	\$ 191,201	\$ 201,300		\$ 10,099	5%
EXPENDITURES								
Salaries - Faculty	\$ 30,237	\$ 31,109	\$ 33,869	\$ 35,585	\$ 39,757	22%	\$ 4,172	12%
Salaries - Non-Faculty	33,267	34,425	35,341	38,300	43,939	24%	5,640	15%
Wages	6,202	7,402	7,213	6,183	5,986	3%	(198)	-3%
Benefits	15,253	15,853	18,498	20,185	22,161	12%	1,975	10%
Personnel Costs	84,959	88,789	94,922	100,253	111,843	61%	11,590	12%
Utilities	4,632	4,681	4,477	5,888	5,740	3%	(148)	-3%
Scholarships	34,201	35,380	37,643	37,081	40,353	22%	3,272	9%
Discounts	(15,777)	(18,651)	(19,680)	(18,688)	(19,925)	-11%	(1,237)	7%
Equipment (Capitalized)	2,679	4,366	3,947	13,019	9,109	5%	(3,910)	-30%
Operations and Maintenance (Net)	29,807	33,719	39,532	43,501	35,932	20%	(7,569)	-17%
TOTAL EXPENDITURES	\$ 140,501	\$ 148,284	\$ 160,841	\$ 181,053	\$ 183,051		\$ 1,998	1%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (11,505)	\$ (11,920)	\$ (12,667)	\$ (13,548)	\$ (14,154)		\$ (606)	4%
Other	(7,196)	(12,092)	(9,450)	(500)	(500)		0	n/a
NET TRANSFERS	\$ (18,701)	\$ (24,012)	\$ (22,117)	\$ (14,048)	\$ (14,654)		\$ (606)	4%
NET INCREASE (DECREASE)	5,503	844	10,822	(3,901)	3,595		7,496	192%
ENDING CURRENT NET POSITION	\$ 64,088	\$ 64,932	\$ 75,754	\$ 71,853	\$ 72,993		\$ 1,140	2%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Corpus Christi
FY 2016 Executive Budget Summary
(In Thousands)



EXPENDITURES Fund Group - NACUBO Function	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016		FY15 Budget to FY16 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
E&G and Designated:								
Instruction	\$ 39,609	\$ 40,144	\$ 45,708	\$ 43,553	\$ 47,689	26%	\$ 4,136	9%
Academic Support	17,462	19,773	19,825	21,676	24,057	13%	2,381	11%
Student Services	9,115	9,526	10,561	10,063	9,360	5%	(703)	-7%
Scholarships and Fellowships	5,238	5,689	6,238	2,880	4,993	3%	2,112	73%
Institutional Support	10,372	12,262	11,764	14,732	17,101	9%	2,369	16%
O&M of Plant	9,327	10,529	10,707	11,111	12,010	7%	899	8%
Public Service	1,860	1,943	2,373	2,152	2,078	1%	(74)	-3%
Research	2,664	3,633	4,541	11,878	5,655	3%	(6,223)	-52%
E&G and Designated Subtotal:	\$ 95,647	\$ 103,498	\$ 111,717	\$ 118,045	\$ 122,941	67%	\$ 4,897	4%
Auxiliary:								
Auxiliary	\$ 15,671	\$ 17,037	\$ 18,646	\$ 24,071	\$ 23,216	13%	\$ (856)	-4%
Auxiliary Subtotal:	\$ 15,671	\$ 17,037	\$ 18,646	\$ 24,071	\$ 23,216	13%	\$ (856)	-4%
Restricted:								
Instruction	\$ 2,905	\$ 3,804	\$ 2,699	\$ 2,237	\$ 267	0%	\$ (1,970)	-88%
Academic Support	934	1,083	1,194	911	1,124	1%	212	23%
Student Services	1,171	1,335	1,176	123	64	0%	(60)	-48%
Scholarships and Fellowships	10,466	8,310	9,239	11,635	12,499	7%	864	7%
Institutional Support	865	588	793	239	825	0%	586	245%
O&M of Plant	362	353	366	397	452	0%	55	14%
Public Service	2,111	1,439	1,802	109	70	0%	(39)	-36%
Research	10,367	10,839	13,211	23,285	21,594	12%	(1,691)	-7%
Restricted Subtotal:	\$ 29,183	\$ 27,750	\$ 30,479	\$ 38,937	\$ 36,894	20%	\$ (2,043)	-5%
TOTAL:								
Instruction	\$ 42,514	\$ 43,947	\$ 48,407	\$ 45,790	\$ 47,956	26%	\$ 2,166	5%
Academic Support	18,396	20,855	21,019	22,587	25,180	14%	2,593	11%
Student Services	10,286	10,861	11,737	10,186	9,423	5%	(762)	-7%
Scholarships and Fellowships	15,704	13,999	15,477	14,515	17,492	10%	2,976	21%
Institutional Support	11,238	12,849	12,556	14,971	17,926	10%	2,955	20%
O&M of Plant	9,690	10,882	11,073	11,508	12,462	7%	954	8%
Public Service	3,972	3,382	4,174	2,262	2,148	1%	(113)	-5%
Auxiliary	15,671	17,037	18,646	24,071	23,216	13%	(856)	-4%
Research	13,030	14,472	17,752	35,164	27,249	15%	(7,915)	-23%
TOTAL:	\$ 140,501	\$ 148,284	\$ 160,841	\$ 181,053	\$ 183,051	100%	\$ 1,998	1%



Texas A&M University - Corpus Christi
 Change in Net Position
 Current Funds
 Fiscal Year 2016 Budget
 (In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 9,832	\$ 11,318	\$ 1,485
Designated	38,768	40,411	1,642
Auxiliary	12,258	12,205	(53)
Restricted	8,540	9,060	520
Change in Net Position	<u>\$ 69,398</u>	<u>\$ 72,993</u>	<u>\$ 3,595</u>

Explanation for Net Decrease*

Auxiliary	\$ (53)	One-time use of net position for the New Islander parking garage.
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* if applicable



TEXAS A&M UNIVERSITY - KINGSVILLE



BUDGET NARRATIVE

Revenues

Total Revenues are budgeted at \$168.1 million for FY 2016. This is a net increase of \$22.4 million (15%) as compared to the FY 2015 budget. The primary reasons for the increase are \$6.6 million in State Appropriation, \$930,000 in Higher Education Funds, \$12 million in Tuition and Fees, \$1.9 million in Student Financial Assistance, and \$1.3 million in Sales and Services.

Tuition and fees are budgeted to increase \$12 million (23%) as a result of significant growth in non-resident graduate students over the past two years and an increase in the non-resident statutory tuition rate resulting in an additional \$7.6 million. Also, fees are budgeted to increase \$4.4 million based on an annual 4% enrollment growth over the past two years. Other factors include a modest 1.9% inflationary rate increase for the new guaranteed tuition rate resulting in a \$175,000 budgeted increase and graduate application fees are budgeted to increase \$227,000.

Investment Income, Gifts and Other Income continue to be budgeted conservatively.

Expenditures

Total Expenditures are budgeted at \$140 million, a net increase of \$19.1 million (16%) as compared to the FY 2015 budget. Continued enrollment growth has necessitated an increase in faculty and staff positions, while always focusing on our core mission of teaching, research and service. The increase is primarily from Personnel Costs, Scholarships, and Operations and Maintenance to support the core mission.

Personnel Costs are budgeted to increase \$12.2 million (17%) compared to FY 2015 budget. This is based on an additional \$7.3 million in Faculty Salaries and \$3.2 million in Non-Faculty Salaries, plus associated benefits allocated in FY 2016. This increase is driven by new Faculty positions of \$6.3 million, new staff positions of \$2.4 million and a proposed 0-4% merit plan (contingent on enrollment numbers) of \$2 million. In response to the PwC review, TAMU-K reallocated \$1 million and 20 FTEs to Instruction by eliminating staff positions in Institutional Support, Academic Support and Student Services.

Scholarships are budgeted to increase \$3.5 million (11%) based on additional Texas Public Education Grants and estimated Pell Grants.



TEXAS A&M UNIVERSITY - KINGSVILLE



BUDGET NARRATIVE CONTINUED

Operations and Maintenance is budgeted to increase \$5.6 million for FY 2016. The primary reason for the increase includes international student insurance, operating from grant funded accounts, development activities to launch a capital campaign to ensure continued support of strong academic programs, TAMUS assessments, recruitment and outreach programs, Athletic administrative costs, Southeast Service Corporation (SSC) expense, campus insurance, and auxiliary funded SSC costs.

TAMU-K is very cognizant of the need to reduce costs, while still providing superior educational programs. The university has continued to look at options for shared services and other efficiency measures. Shared service agreements have been initiated with Texas A&M University for payroll processing and Laserfiche file management, while other opportunities continue to be evaluated.

Transfers

Total FY 2016 budgeted transfers include \$9.6 million to the System Offices to cover RFS debt service obligations. Included in this amount is \$3.3 million for new student housing, \$887,000 for the recreations sports center, \$668,000 for the citrus building, \$4.7 million for various housing and campus renovations, including athletic facilities.

Other transfers are primarily attributed to \$4.2 million of HEF funds reserved to address compliance, deferred maintenance and campus redevelopment projects. A transfer of \$7.1 million is also included to reflect the transfer of Federal Pell Grant and Texas Grant scholarships to Texas A&M University-San Antonio.



Texas A&M University-Kingsville

FY 2016 Highlighted Budget Components

(In Thousands)

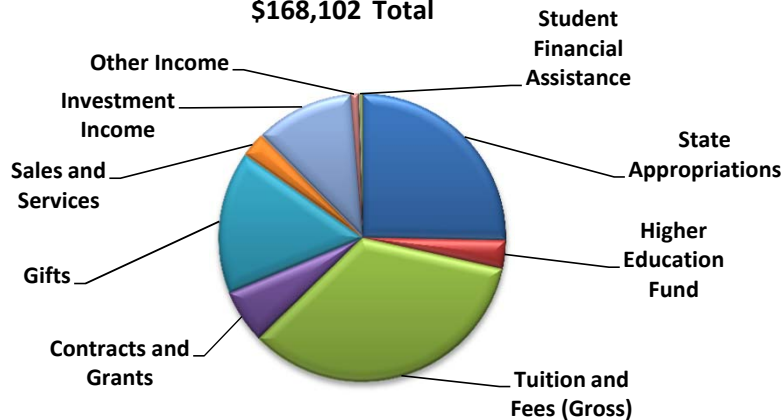
FY 2015 Board Approved Expense Budget	\$	120,840
FY 2016 Proposed Expense Budget		139,988
Difference	\$	19,149
% Change		15.8%

Personnel Costs		<u>Method of Finance</u>
Proposed Merit Plan	\$ 1,974	100% Tuition and Fees
New Faculty Positions	6,345	100% Tuition and Fees
Faculty Promotions	66	100% Tuition and Fees
New Staff Positions	2,350	100% Tuition and Fees
New Academic Programs	1,328	100% Tuition and Fees
International Student Insurance	1,300	100% Fees
Increase in Campus Operating	2,244	100% Tuition and Fees
Additional Scholarships	3,541	E&G, Designated Tuition, Interest Earnings & Endowments
TOTAL:	\$ 19,149	

THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Kingsville

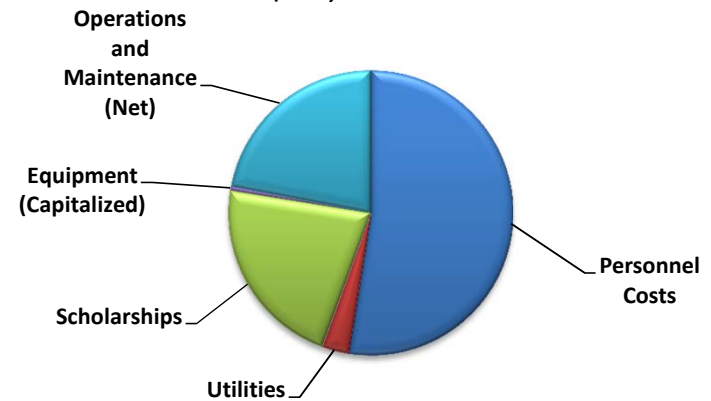
FY 2016 Budget Graphs
(In Thousands)

FY 2016 BUDGET REVENUES
\$168,102 Total



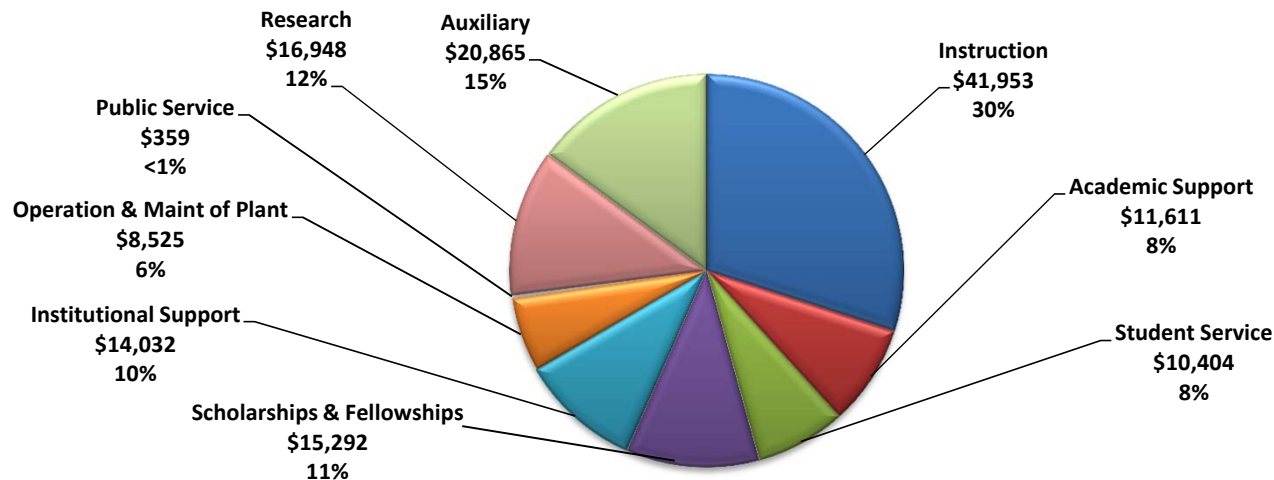
See Executive Budget Summary for amounts and percentages

FY 2016 BUDGET EXPENDITURES
\$139,988 Total



See Executive Budget Summary for amounts and percentages

FY 2016 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Kingsville
FY 2016 Executive Budget Summary
(In Thousands)



	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016		FY15 Budget to FY16 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 37,492	\$ 38,170	\$ 40,386	\$ 60,954	\$ 65,816		\$ 4,861	8%
<i>Restatement: (prior year correction)</i>	0	0	0					
REVENUES								
State Appropriations	\$ 33,561	\$ 33,174	\$ 39,264	\$ 40,767	\$ 47,386	28%	\$ 6,620	16%
Higher Education Fund	5,047	5,047	5,047	5,047	5,977	4%	930	18%
Tuition and Fees (Gross)	42,917	49,103	57,169	52,181	64,175	38%	11,994	23%
Contracts and Grants	37,377	11,398	15,381	11,159	11,316	7%	156	1%
Student Financial Assistance		26,399	27,970	28,205	30,075	18%	1,870	7%
Gifts	6,411	5,955	5,517	5,050	5,217	3%	168	3%
Sales and Services	19,656	21,357	25,071	19,462	20,732	12%	1,270	7%
Investment Income	2,819	3,545	6,923	1,684	1,668	1%	(16)	-1%
Other Income	815	712	931	635	845	1%	209	33%
Discounts	(15,760)	(18,426)	(19,220)	(18,515)	(19,289)	-11%	(774)	4%
TOTAL REVENUES	\$ 132,842	\$ 138,264	\$ 164,053	\$ 145,675	\$ 168,102		\$ 22,427	15%
EXPENDITURES								
Salaries - Faculty	\$ 23,078	\$ 23,512	\$ 26,042	\$ 24,053	\$ 31,317	22%	\$ 7,264	30%
Salaries - Non-Faculty	25,818	26,495	26,295	25,620	28,819	21%	3,199	12%
Wages	6,863	6,429	5,703	6,513	5,575	4%	(938)	-14%
Benefits	13,077	13,132	15,210	15,271	17,957	13%	2,686	18%
Personnel Costs	68,835	69,568	73,250	71,457	83,668	60%	12,211	17%
Utilities	4,954	5,293	4,217	4,790	4,880	3%	91	2%
Scholarships	27,895	30,563	31,024	31,383	34,923	25%	3,541	11%
Discounts	(15,760)	(18,426)	(19,220)	(18,515)	(19,289)	-14%	(774)	4%
Equipment (Capitalized)	985	705	2,124	2,307	743	1%	(1,564)	-68%
Operations and Maintenance (Net)	31,038	35,379	44,471	29,418	35,062	25%	5,644	19%
TOTAL EXPENDITURES	\$ 117,947	\$ 123,083	\$ 135,865	\$ 120,840	\$ 139,988		\$ 19,149	16%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (8,769)	\$ (7,996)	\$ (9,130)	\$ (9,341)	\$ (9,615)		\$ (274)	3%
Other	(5,447)	(4,970)	1,510	(10,633)	(11,331)		(699)	7%
NET TRANSFERS	\$ (14,216)	\$ (12,966)	\$ (7,620)	\$ (19,974)	\$ (20,946)		\$ (972)	5%
NET INCREASE (DECREASE)	678	2,215	20,569	4,861	7,167		2,306	47%
ENDING CURRENT NET POSITION	\$ 38,170	\$ 40,386	\$ 60,954	\$ 65,816	\$ 72,983		\$ 7,167	11%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Kingsville
FY 2016 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016		FY15 Budget to FY16 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
Fund Group - NACUBO Function								
E&G and Designated:								
Instruction	\$ 28,802	\$ 29,408	\$ 33,485	\$ 33,007	\$ 41,466	30%	\$ 8,460	26%
Academic Support	8,603	9,386	9,599	10,600	11,543	8%	943	9%
Student Services	7,313	8,042	10,476	8,297	10,229	7%	1,932	23%
Scholarships and Fellowships	2,319	3,815	3,823	4,040	6,927	5%	2,887	71%
Institutional Support	9,832	10,461	12,366	11,664	14,032	10%	2,368	20%
O&M of Plant	7,520	8,341	7,348	8,133	8,525	6%	393	5%
Public Service	448	643	507	308	359	0%	51	17%
Research	4,446	4,150	4,023	3,598	3,796	3%	199	6%
E&G and Designated Subtotal:	\$ 69,283	\$ 74,248	\$ 81,627	\$ 79,646	\$ 96,877	69%	\$ 17,232	22%
Auxiliary:								
Auxiliary	\$ 19,241	\$ 20,226	\$ 21,464	\$ 19,694	\$ 20,865	15%	\$ 1,171	6%
Auxiliary Subtotal:	\$ 19,241	\$ 20,226	\$ 21,464	\$ 19,694	\$ 20,865	15%	\$ 1,171	6%
Restricted:								
Instruction	\$ 2,314	\$ 2,402	\$ 3,295	\$ 361	\$ 487	0%	\$ 125	35%
Academic Support	575	455	526	144	67	0%	(77)	-53%
Student Services	808	958	1,043	86	175	0%	89	103%
Scholarships and Fellowships	15,016	13,246	13,132	7,337	8,365	6%	1,028	14%
Institutional Support	169	166	609	0	0	0%	0	n/a
Public Service	341	135	129	0	0	0%	0	n/a
Research	10,201	11,246	14,041	13,571	13,152	9%	(419)	-3%
Restricted Subtotal:	\$ 29,423	\$ 28,608	\$ 32,775	\$ 21,500	\$ 22,246	16%	\$ 746	3%
TOTAL:								
Instruction	\$ 31,117	\$ 31,810	\$ 36,780	\$ 33,368	\$ 41,953	30%	\$ 8,585	26%
Academic Support	9,177	9,841	10,125	10,744	11,611	8%	867	8%
Student Services	8,120	9,000	11,518	8,383	10,404	7%	2,021	24%
Scholarships and Fellowships	17,335	17,061	16,955	11,377	15,292	11%	3,914	34%
Institutional Support	10,001	10,627	12,975	11,664	14,032	10%	2,368	20%
O&M of Plant	7,520	8,341	7,348	8,133	8,525	6%	393	5%
Public Service	789	779	635	308	359	0%	51	17%
Auxiliary	19,241	20,226	21,464	19,694	20,865	15%	1,171	6%
Research	14,647	15,397	18,064	17,169	16,948	12%	(221)	-1%
TOTAL:	\$ 117,947	\$ 123,083	\$ 135,865	\$ 120,840	\$ 139,988	100%	\$ 19,149	16%



Texas A&M University - Kingsville
 Change in Net Position
 Current Funds
 Fiscal Year 2016 Budget
 (In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 8,230	\$ 8,230	\$ -
Designated	28,387	31,753	3,366
Auxiliary	12,328	14,164	1,835
Restricted	16,870	18,836	1,966
Change in Net Position	<u>\$ 65,816</u>	<u>\$ 72,983</u>	<u>\$ 7,167</u>

Explanation for Net Decrease*

* if applicable



TEXAS A&M UNIVERSITY – SAN ANTONIO



BUDGET NARRATIVE

Revenues

Total Revenues are budgeted to increase by \$8.2 million (19%), compared to FY 2015 budgeted figures. This increase is attributed largely to an increase in State Appropriations.

State Appropriations are budgeted to increase by \$8.1 million (39%), due to the \$5.5 million in additional funding for downward expansion scheduled for Fall 2016, an increase of approximately \$1.6 million in formula funding, and an increase in state-paid benefits of \$1 million.

Tuition and Fees are budgeted to increase slightly, \$201,000 (1%), compared to FY 2015 budgeted amounts. FY 2016 undergraduate enrollment is expected to increase by 2% over FY 2015 enrollment for Fall and Spring while staying flat over the Summer semester. Because of the decline in graduate enrollment from FY 2014 to FY 2015, the overall enrollment is expected to decrease by 2%.

Sales and Services are budgeted to decrease by \$82,000 (22%) primarily due to the accounting for lump-sum vacation that was corrected. Gifts and Investment income are budgeted conservatively.

Expenditures

Total Expenditures are budgeted to increase \$7.1 million (15%), compared to the FY 2015 budget. The increase is primarily attributable to an increase in Personnel Costs of \$6 million (21%) and an increase of \$973,000 in Scholarships. Contingent upon enrollment figures, TAMU-SA is proposing a 2.5% one-time merit pool for Faculty and Staff for FY 2016.

Scholarship expenses are budgeted to increase \$973,000 (11%) primarily due to an increase in estimated financial aid transferred from Texas A&M University – Kingsville.

Operations and Maintenance is budgeted to increase by \$310,000 (3%), compared to FY 2015 budgeted amounts. The majority of this increase will be used to fund technology to support downward expansion including software, infrastructure, and other technology innovations.

BUDGET NARRATIVE CONTINUED

Transfers

RFS Debt Service transfers are budgeted at \$2.6 million. This is continued debt service on the Madla building. While TAMU-SA is working towards obtaining a FICE code to award financial aid and implementing a Banner student system, student financial aid activities for TAMU-SA continue to be handled through TAMU-Kingsville. During this time, TAMU-Kingsville continues to collect student financial assistance for TAMU-SA, which is then transferred to TAMU-SA. Of the \$8 million in Transfers - Other, \$7.1 million is related to student financial assistance.

NACUBO

Academic Support is budgeted to increase by \$3.1 million (112%), Student Services is budgeted to increase by \$5.1 million (99%), while Institutional Support is budgeted to decrease by \$2.9 million (-26%) compared to FY 2015 budgeted amounts. As a result of the PwC administrative review, TAMU-SA made strategic decisions to reduce its Institutional Support expenditures and direct/redirect funding from the Institutional Support function to the Instruction, Academic Support, and/or Student Services functions. Account functional categories were also analyzed during this process to ensure accurate reporting.



Texas A&M University San Antonio

FY 2016 Highlighted Budget Components

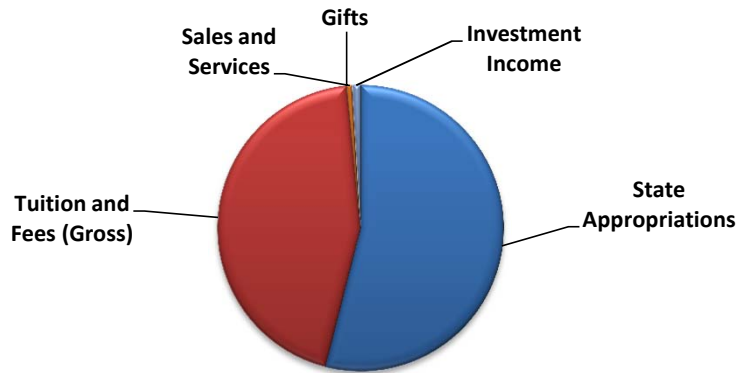
(In Thousands)

FY 2015 Board Approved Expense Budget	\$ 46,654
FY 2016 Proposed Expense Budget	<u>53,771</u>
Difference	\$ 7,118
% Change	15.3%

		<u>Method of Finance</u>
Downward expansion	\$ 5,500	100% General Revenue
Faculty, student service, infrastructure		
New Faculty for Water Resource Science, Cyber Security, Criminology, HR, etc.	787	100% General Revenue
Student Affairs staff and related benefits	213	100% General Revenue
Increase in Pell awards	600	Transfer from TAMUK
Library database subscriptions	17	100% University Services Fee
TOTAL:	\$ 7,118	

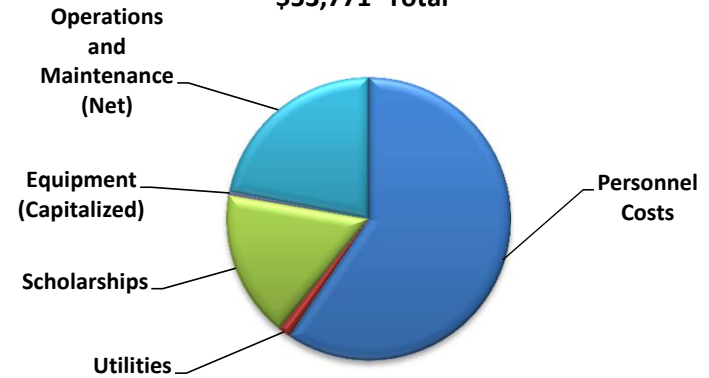
THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - San Antonio
FY 2016 Budget Graphs
(In Thousands)

FY 2016 BUDGET REVENUES
\$50,594 Total



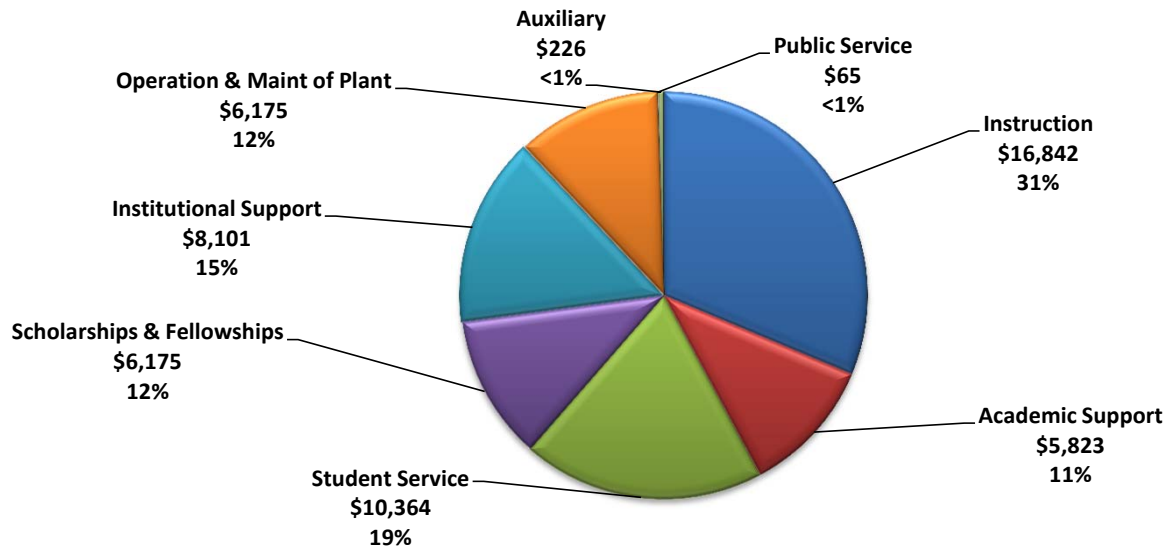
See Executive Budget Summary for amounts and percentages

FY 2016 BUDGET EXPENDITURES
\$53,771 Total



See Executive Budget Summary for amounts and percentages

FY 2016 BUDGET EXPENDITURES BY NACUBO FUNCTION





THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - San Antonio
FY 2016 Executive Budget Summary
(In Thousands)



	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016		FY15 Budget to FY16 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 6,373	\$ 10,914	\$ 13,320	\$ 18,079	\$ 18,359		\$ 280	2%
<i>Restatement: (prior year correction)</i>	0	0	0					
REVENUES								
State Appropriations	\$ 16,624	\$ 16,706	\$ 20,516	\$ 21,085	\$ 29,224	58%	\$ 8,139	39%
Tuition and Fees (Gross)	18,456	22,052	23,984	23,880	24,081	48%	201	1%
Contracts and Grants	6,348	200	7,240	0	0	0%	0	n/a
Student Financial Assistance		6,310	105	0	0	0%	0	n/a
Gifts	602	525	688	150	65	0%	(85)	-57%
Sales and Services	340	454	395	375	293	1%	(82)	-22%
Investment Income	158	413	1,106	215	490	1%	275	128%
Other Income	99	89	103	0	0	0%	0	n/a
Discounts	(3,001)	(3,958)	(4,710)	(3,350)	(3,559)	-7%	(209)	6%
TOTAL REVENUES	\$ 39,625	\$ 42,790	\$ 49,427	\$ 42,355	\$ 50,594		\$ 8,239	19%
EXPENDITURES								
Salaries - Faculty	\$ 7,373	\$ 8,332	\$ 9,137	\$ 10,417	\$ 12,540	23%	\$ 2,123	20%
Salaries - Non-Faculty	8,150	9,065	9,635	11,309	14,491	27%	3,182	28%
Wages	362	532	823	838	817	2%	(22)	-3%
Benefits	3,183	3,759	4,435	5,522	6,256	12%	733	13%
Personnel Costs	19,068	21,688	24,029	28,087	34,104	63%	6,017	21%
Utilities	435	421	577	750	762	1%	12	2%
Scholarships	7,954	9,871	10,507	8,735	9,708	18%	973	11%
Discounts	(3,001)	(3,958)	(4,710)	(3,350)	(3,559)	-7%	(209)	6%
Equipment (Capitalized)	92	194	216	152	167	0%	15	10%
Operations and Maintenance (Net)	8,177	9,642	11,326	12,280	12,590	23%	310	3%
TOTAL EXPENDITURES	\$ 32,725	\$ 37,858	\$ 41,944	\$ 46,654	\$ 53,771		\$ 7,118	15%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (2,636)	\$ (2,636)	\$ (2,632)	\$ (2,637)	\$ (2,635)		\$ 2	0%
Other	278	109	(91)	6,797	8,045		1,248	18%
NET TRANSFERS	\$ (2,358)	\$ (2,527)	\$ (2,723)	\$ 4,160	\$ 5,410		\$ 1,251	30%
NET INCREASE (DECREASE)	4,542	2,405	4,759	(139)	2,233		2,372	>-500%
ENDING CURRENT NET POSITION	\$ 10,914	\$ 13,320	\$ 18,079	\$ 17,940	\$ 20,591		\$ 2,652	15%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - San Antonio
FY 2016 Executive Budget Summary
(In Thousands)



EXPENDITURES Fund Group - NACUBO Function	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016		FY15 Budget to FY16 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
E&G and Designated:								
Instruction	\$ 10,938	\$ 13,491	\$ 14,154	\$ 16,822	\$ 16,842	31%	\$ 20	0%
Academic Support	2,514	2,406	2,899	2,747	5,823	11%	3,076	112%
Student Services	3,634	4,215	5,539	5,209	10,364	19%	5,155	99%
Scholarships and Fellowships	1,136	2,255	2,115	1,431	1,805	3%	373	26%
Institutional Support	8,041	8,581	9,110	11,027	8,101	15%	(2,926)	-27%
O&M of Plant	2,214	2,951	4,008	5,297	6,175	11%	878	17%
Public Service	65	38	120	50	65	0%	15	30%
Research	8	0	41	0	0	0%	0	n/a
E&G and Designated Subtotal:	\$ 28,549	\$ 33,937	\$ 37,986	\$ 42,583	\$ 49,174	91%	\$ 6,591	15%
Auxiliary:								
Auxiliary	\$ 208	\$ 244	\$ 135	\$ 213	\$ 226	0%	\$ 14	6%
Auxiliary Subtotal:	\$ 208	\$ 244	\$ 135	\$ 213	\$ 226	0%	\$ 14	6%
Restricted:								
Instruction	\$ 153	\$ 21	\$ 19	\$ -	\$ -	0%	\$ -	n/a
Scholarships and Fellowships	3,812	3,655	3,641	3,858	4,371	8%	513	13%
Institutional Support	0	0	1	0	0	0%	0	n/a
Public Service	4	2	0	0	0	0%	0	n/a
Research	0	0	162	0	0	0%	0	n/a
Restricted Subtotal:	\$ 3,969	\$ 3,677	\$ 3,824	\$ 3,858	\$ 4,371	8%	\$ 513	13%
TOTAL:								
Instruction	\$ 11,092	\$ 13,511	\$ 14,173	\$ 16,822	\$ 16,842	31%	\$ 20	0%
Academic Support	2,514	2,406	2,899	2,747	5,823	11%	3,076	112%
Student Services	3,634	4,215	5,539	5,209	10,364	19%	5,155	99%
Scholarships and Fellowships	4,948	5,910	5,757	5,289	6,175	11%	886	17%
Institutional Support	8,041	8,581	9,111	11,027	8,101	15%	(2,926)	-27%
O&M of Plant	2,214	2,951	4,008	5,297	6,175	11%	878	17%
Public Service	68	40	120	50	65	0%	15	30%
Auxiliary	208	244	135	213	226	0%	14	6%
Research	8	0	203	0	0	0%	0	n/a
TOTAL:	\$ 32,725	\$ 37,858	\$ 41,944	\$ 46,654	\$ 53,771	100%	\$ 7,118	15%



Texas A&M University - San Antonio
 Change in Net Position
 Current Funds
 Fiscal Year 2016 Budget
 (In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 6,588	\$ 7,118	\$ 530
Designated	11,756	13,458	1,703
Auxiliary	15	15	-
Change in Net Position	<u>\$ 18,359</u>	<u>\$ 20,591</u>	<u>\$ 2,233</u>

Explanation for Net Decrease*

* if applicable

TEXAS A&M UNIVERSITY – TEXARKANA

BUDGET NARRATIVE

Revenues

Total Revenues are budgeted to increase \$3.8 million (10%) compared to the FY 2015 budget. This is primarily the result of increases in State Appropriations, Tuition and Fees, and Student Financial Assistance.

The 84th Legislature increased State Appropriations by \$2.3 million (12%) compared to FY 2015. Of the increase, \$1.8 million is committed to the Nursing and Student Success programs. The increase is primarily due to the formula funding model and state-paid benefit funding increase of \$383,000 (14%) from the increase of the employee FTE cap.

Tuition and Fees revenue is budgeted to increase by \$1.3 million (12%) compared to the FY 2015 budget. The increase is due primarily to our enrollment strategies initiated in the Fall semester of 2014. The remaining portion of the increase can be attributed to the Guaranteed Tuition increase and Athletic Fee.

Student Financial Assistance is budgeted to increase \$1.1 million (27%) over FY 2015 budget primarily from expected enrollment growth.

Contracts & Grants revenue is budgeted to increase \$57,000 (7%) and Investment Income is expected to increase \$580,000.

Expenditures

Total Expenditures are budgeted to increase \$3.5 million (12%) compared to the FY 2015 budget. The primary reason for the increase is Personnel Costs and Operations and Maintenance.

Personnel Costs are budgeted to increase \$2.9 million (17%) due to the nursing and student success programs and increased benefit costs. An evaluation of student enrollment in Fall 2015 will be made to determine if a \$360,000 (3%) merit salary pool and compensation market adjustments of \$380,000 can be implemented.

Scholarships are budgeted to increase \$1.5 million (24%) and Scholarship Discounts are budgeted to increase \$1.6 million, both as a result of expected enrollment growth and related financial aid increases.

TEXAS A&M UNIVERSITY – TEXARKANA

BUDGET NARRATIVE CONTINUED

Operations and Maintenance is budgeted to increase \$952,000 (14%), also largely due to the nursing and student success programs.

Equipment (Capitalized) expenses are budgeted to decrease by \$235,000 (18%) due to the reduction in Higher Education Fund allocation.

TAMU-T continues to identify additional budget modifications and reallocations to maximize available resources. TAMU-T continues the shared services agreement with Texas A&M University – Commerce for computer support services and will continue a shared service agreement with Texas A&M University – Corpus Christi for Banner student information system support.

Transfers

A total of \$6.9 million is budgeted to cover debt service; Tuition Revenue Bond debt service obligations for campus buildings is \$6 million, and the balance is for servicing campus buildings and capital projects funded with System Treasury Revenue Financing.



Texas A&M University-Texarkana

FY 2016 Highlighted Budget Components

(In Thousands)

FY 2015 Board Approved Expense Budget	\$	29,274
FY 2016 Proposed Expense Budget	\$	32,769
Difference	\$	3,495
% Change		11.9%

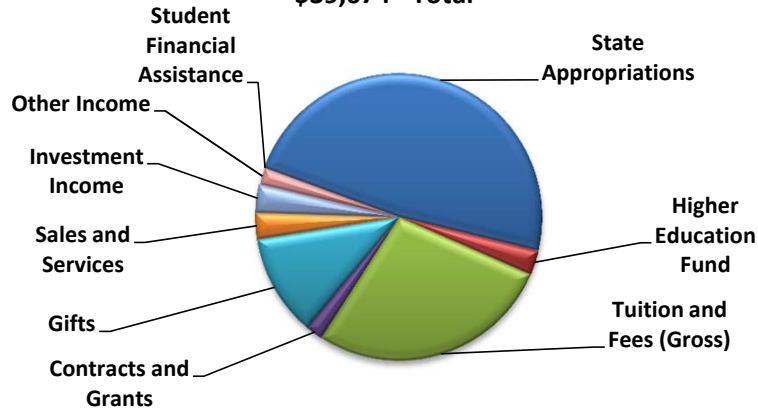
		<u>Method of Finance</u>
New Nursing and Student Success programs	\$ 1,770	100% Appropriations
Scholarships	313	T&F 3%; 97% Grants, contracts, gifts & financial aid
Net Increase in non-faculty costs	1,412	94% T&F; 6% sales & services

TOTAL:	\$	3,495
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THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Texarkana

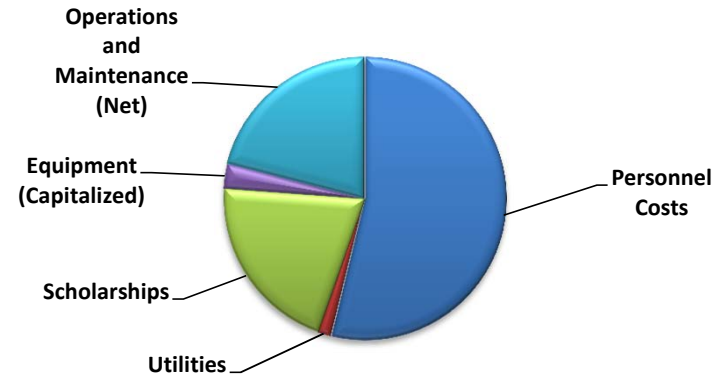
FY 2016 Budget Graphs
(In Thousands)

FY 2016 BUDGET REVENUES
\$39,674 Total



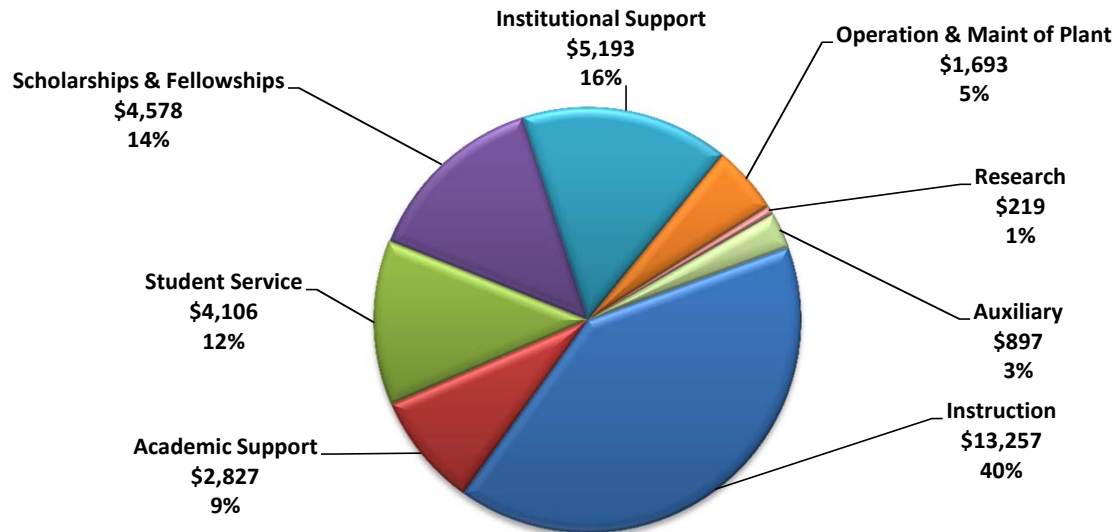
See Executive Budget Summary for amounts and percentages

FY 2016 BUDGET EXPENDITURES
\$32,769 Total



See Executive Budget Summary for amounts and percentages

FY 2016 BUDGET EXPENDITURES BY NACUBO FUNCTION



* Excludes Scholarships & Fellowships

NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Texarkana
FY 2016 Executive Budget Summary
(In Thousands)



	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016		FY15 Budget to FY16 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 22,252	\$ 27,451	\$ 28,366	\$ 28,479	\$ 28,479		\$ 0	0%
<i>Restatement: (prior year correction)</i>	0	0						
REVENUES								
State Appropriations	\$ 16,842	\$ 16,774	\$ 18,302	\$ 18,876	\$ 21,215	53%	\$ 2,339	12%
Higher Education Fund	1,308	1,308	1,308	1,308	1,216	3%	(92)	-7%
Tuition and Fees (Gross)	9,052	10,049	10,181	10,860	12,146	31%	1,286	12%
Contracts and Grants	4,145	1,036	1,012	797	854	2%	57	7%
Student Financial Assistance		2,865	3,910	3,963	5,051	13%	1,088	27%
Gifts	1,375	1,264	1,525	1,297	1,303	3%	6	0%
Sales and Services	1,817	1,304	2,021	1,275	1,387	3%	112	9%
Investment Income	1,014	1,305	2,120	259	838	2%	580	224%
Other Income	65	62	(702)	0	0	0%	0	n/a
Discounts	(2,635)	(3,052)	(3,945)	(2,710)	(4,335)	-11%	(1,626)	60%
TOTAL REVENUES	\$ 32,983	\$ 32,914	\$ 35,730	\$ 35,925	\$ 39,674		\$ 3,750	10%
EXPENDITURES								
Salaries - Faculty	\$ 5,833	\$ 5,997	\$ 6,507	\$ 7,087	\$ 7,525	23%	\$ 439	6%
Salaries - Non-Faculty	4,877	5,382	5,253	5,833	7,267	22%	1,434	25%
Wages	675	776	675	380	647	2%	266	70%
Benefits	2,697	2,835	3,292	3,773	4,527	14%	755	20%
Personnel Costs	14,082	14,990	15,726	17,073	19,967	61%	2,894	17%
Utilities	662	480	476	544	576	2%	32	6%
Scholarships	5,708	5,946	7,099	6,231	7,708	24%	1,477	24%
Discounts	(2,635)	(3,052)	(3,945)	(2,710)	(4,335)	-13%	(1,626)	60%
Equipment (Capitalized)	220	205	253	1,295	1,060	3%	(235)	-18%
Operations and Maintenance (Net)	4,230	6,422	6,382	6,841	7,793	24%	952	14%
TOTAL EXPENDITURES	\$ 22,268	\$ 24,990	\$ 25,991	\$ 29,274	\$ 32,769		\$ 3,495	12%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (5,868)	\$ (5,868)	\$ (6,710)	\$ (6,650)	\$ (6,906)		\$ (255)	4%
Other	352	(1,143)	(2,916)	0	0		0	n/a
NET TRANSFERS	\$ (5,516)	\$ (7,010)	\$ (9,626)	\$ (6,650)	\$ (6,906)		\$ (255)	4%
NET INCREASE (DECREASE)	5,199	914	113	0	0		0	n/a
ENDING CURRENT NET POSITION	\$ 27,451	\$ 28,366	\$ 28,479	\$ 28,479	\$ 28,479		\$ 0	0%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Texarkana
FY 2016 Executive Budget Summary
(In Thousands)



EXPENDITURES Fund Group - NACUBO Function	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016		FY15 Budget to FY16 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
E&G and Designated:								
Instruction	\$ 8,496	\$ 8,842	\$ 8,953	\$ 11,366	\$ 13,035	40%	\$ 1,669	15%
Academic Support	1,594	2,000	3,256	2,334	2,736	8%	402	17%
Student Services	1,761	1,898	2,764	2,876	4,106	13%	1,229	43%
Scholarships and Fellowships	1,028	859	851	549	447	1%	(101)	-18%
Institutional Support	3,479	5,106	4,022	5,392	5,193	16%	(199)	-4%
O&M of Plant	1,953	1,758	1,689	1,435	1,693	5%	258	18%
Public Service	38	24	0	0	0	0%	0	n/a
Research	1	7	129	199	219	1%	20	10%
E&G and Designated Subtotal:	\$ 18,350	\$ 20,494	\$ 21,665	\$ 24,151	\$ 27,429	84%	\$ 3,278	14%
Auxiliary:								
Auxiliary	\$ 1,089	\$ 1,295	\$ 1,483	\$ 1,055	\$ 897	3%	\$ (159)	-15%
Auxiliary Subtotal:	\$ 1,089	\$ 1,295	\$ 1,483	\$ 1,055	\$ 897	3%	\$ (159)	-15%
Restricted:								
Instruction	\$ 155	\$ 113	\$ 374	\$ 297	\$ 222	1%	\$ (76)	-25%
Academic Support	501	509	49	40	91	0%	51	126%
Student Services	66	20	93	0	0	0%	0	n/a
Scholarships and Fellowships	1,954	1,980	2,256	3,730	4,130	13%	401	11%
Institutional Support	11	299	26	0	0	0%	0	n/a
O&M of Plant	0	1	1	0	0	0%	0	n/a
Public Service	0	0	1	0	0	0%	0	n/a
Research	143	279	42	0	-	0%	0	n/a
Restricted Subtotal:	\$ 2,829	\$ 3,201	\$ 2,843	\$ 4,068	\$ 4,443	14%	\$ 376	9%
TOTAL:								
Instruction	\$ 8,651	\$ 8,954	\$ 9,327	\$ 11,664	\$ 13,257	40%	\$ 1,593	14%
Academic Support	2,095	2,509	3,305	2,374	2,827	9%	453	19%
Student Services	1,827	1,919	2,857	2,876	4,106	13%	1,229	43%
Scholarships and Fellowships	2,981	2,840	3,107	4,279	4,578	14%	299	7%
Institutional Support	3,490	5,405	4,049	5,392	5,193	16%	(199)	-4%
O&M of Plant	1,953	1,759	1,690	1,435	1,693	5%	258	18%
Public Service	38	24	2	0	0	0%	0	n/a
Auxiliary	1,089	1,295	1,483	1,055	897	3%	(159)	-15%
Research	143	286	171	199	219	1%	20	10%
TOTAL:	\$ 22,268	\$ 24,990	\$ 25,991	\$ 29,274	\$ 32,769	100%	\$ 3,495	12%



Texas A&M University - Texarkana
Change in Net Position
Current Funds
Fiscal Year 2016 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 11,423	\$ 9,351	\$ (2,071)
Designated	10,848	12,919	2,071
Auxiliary	3,155	3,155	-
Restricted	3,053	3,053	-
Change in Net Position	\$ 28,479	\$ 28,479	\$ -

Explanation for Net Decrease*

Functional and General	\$ (2,071)	One-time decrease in Functional and General net position by moving expenses from Designated to utilize excess cash in the state treasury that has accumulated since FY 2008. Designated funds have fewer restrictions than Functional and General funds and therefore offer greater flexibility and could be used in the future to strategically improve service to our students and cultivate enrollment.
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* if applicable



BUDGET NARRATIVE

Revenues

Total Revenues are budgeted to increase by \$5.8 million (4%), compared to the FY 2015 budget. State Appropriations reflect an appreciable increase of \$5 million (15%) compared to FY 2014 resulting from a general revenue increase of \$4.5 million (17%) and an increase in benefits appropriations of \$462,000 (7%).

Tuition and Fees are budgeted to increase by \$4 million (7%). This increase is due primarily to enrollment growth, especially at the graduate level, as well as inflationary rate increases. Differential Tuition in the Department of Nursing, the College of Business, and the College of Engineering and Computer Science will benefit from enrollment growth by \$282,000 (23%). Waivers and Exemptions are budgeted at \$3.1 million, which is an increase of \$184,000 (6%).

Contracts and Grants and Student Financial Assistance are budgeted to decrease slightly due to the elimination of the B-on-Time program and adjustments made to bring the budget more in line with actuals.

Gifts are conservatively budgeted compared to prior year actuals.

Sales and Services are budgeted to decrease by \$569,000 (2%). This is due to the elimination of some small, declining non-academic programs and changes in Parking Services operations. Students are no longer required to purchase parking permits. Instead, they are provided as part of the University Services fee. Additionally, the move to an open parking concept has reduced the revenue traditionally generated through parking fines.

Total Discounts revenue was increased by \$2.3 million (16%) when compared to the FY 2015 budget. This is due to the inclusion of "Discounts and Allowances – Sales" in total Discounts, which was not previously done.



WEST TEXAS A&M UNIVERSITY



BUDGET NARRATIVE CONTINUED

Expenditures

Total Expenditures are budgeted to increase by \$6 million (5%) compared to the FY 2015 budget. The increase is primarily from Personnel Costs and Operations and Maintenance.

Personnel Costs are budgeted to increase \$5.3 million compared to FY 2015 budget. Faculty and Non-Faculty salaries and Wages increased by \$4.1 million (8%). This is based on actual merit and market driven pay increases provided during FY 2015, and budgeted merit and market driven pay increases for FY 2016. In addition, due to enrollment growth, new positions were added during FY 2015 and new positions budgeted for FY 2016. Increases in longevity pay also caused higher personnel costs. New positions, merit and market increases, and increased group insurance costs resulted in a benefits increase of \$1.2 million (9%).

Utilities are budgeted to increase by \$517,000 (15%) due to rate increases in electricity and water, and campus facility expansion.

Scholarship expenses are budgeted to increase slightly despite the elimination of the B-on-Time program and Discounts are increasing by \$2.3 million (16%), due primarily to enrollment growth.

Equipment (Capitalized) is budgeted to increase by \$664,000 (15%) due to the new Electrical Engineering program and upgrades for the Bain Athletic Center which is currently being constructed.

Operations and Maintenance is budgeted to increase \$1.7 million (4%) when compared to FY 2015 budget. However, \$1.5 million of this increase resides in reserve and/or contingency accounts.

Transfers

The RFS Debt Service decreased by \$245,000 (2%) due to debt refinancing. The debt service is for the renovation of athletics/intramural housing, new residential housing, classroom renovations, underclassmen resident hall – phase II, and other miscellaneous capital projects.

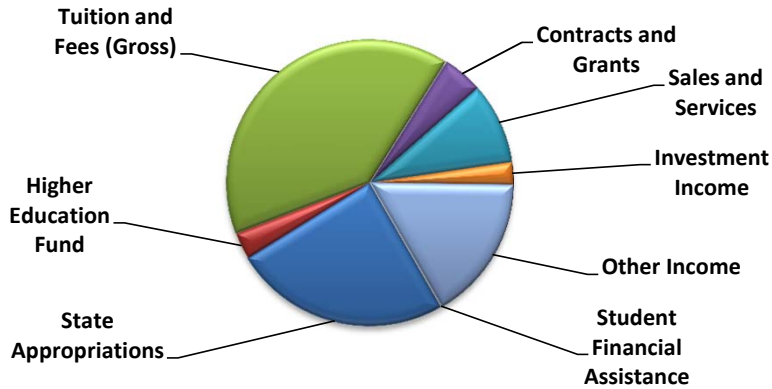


West Texas A&M University
FY 2016 Highlighted Budget Components
(In Thousands)

FY 2015 Board Approved Expense Budget	\$	122,377
FY 2016 Proposed Expense Budget		128,385
Difference	\$	6,008
% Change		4.9%

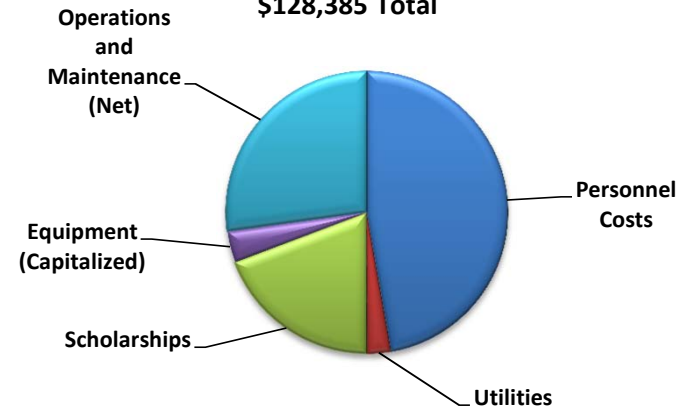
		Method of Finance
Personnel Costs		
Proposed Merit Plan	\$ 1,111	100% Tuition and Fees
Proposed Market Equity	187	100% Tuition and Fees
Salaries and Wages	2,541	95% State Appropriations/5% Auxiliary
Benefits	1,128	75% State Appropriations/25% Tuition and Fee:
M&O, Utilities, Capital & Discounts	283	70% Tuition and Fees/30% State Appropriation:
Scholarships	108	55% Tuition and Fees/45% Auxiliary
New Academic Program		
Electrical Engineering	650	100% State Appropriations
TOTAL:	\$ 6,008	

FY 2016 BUDGET REVENUES
\$142,439 Total



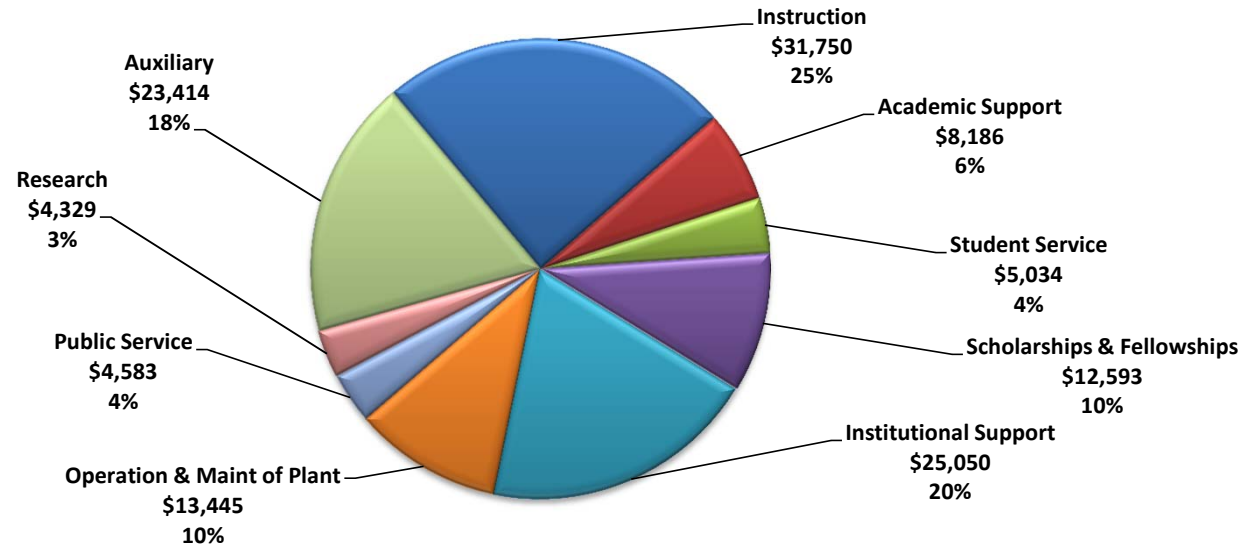
See Executive Budget Summary for amounts and percentages

FY 2016 BUDGET EXPENDITURES
\$128,385 Total



See Executive Budget Summary for amounts and percentages

FY 2016 BUDGET EXPENDITURES BY NACUBO FUNCTION





THE TEXAS A&M UNIVERSITY SYSTEM
West Texas A&M University
FY 2016 Executive Budget Summary
(In Thousands)



	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016		FY15 Budget to FY16 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 42,565	\$ 45,762	\$ 52,670	\$ 62,708	\$ 62,708		\$ 0	0%
<i>Restatement: (prior year correction)</i>	0	0	0					
REVENUES								
State Appropriations	\$ 32,433	\$ 32,325	\$ 33,271	\$ 33,773	\$ 38,759	27%	\$ 4,985	15%
Federal Appropriations	0	15	15	0	0	0%	0	n/a
Higher Education Fund	4,653	4,653	4,653	4,653	4,776	3%	123	3%
Tuition and Fees (Gross)	50,259	53,865	57,561	58,753	62,783	44%	4,031	7%
Contracts and Grants	19,626	5,906	5,020	7,541	7,162	5%	(378)	-5%
Student Financial Assistance		14,600	15,485	14,744	14,575	10%	(169)	-1%
Gifts	6,100	5,671	5,971	4,003	3,995	3%	(8)	0%
Sales and Services	21,116	23,473	26,197	26,535	25,966	18%	(569)	-2%
Investment Income	2,786	3,572	7,121	696	703	0%	7	1%
Other Income	285	275	262	0	0	0%	0	n/a
Discounts	(15,342)	(16,973)	(16,818)	(14,024)	(16,280)	-11%	(2,256)	16%
TOTAL REVENUES	\$ 121,917	\$ 127,382	\$ 138,739	\$ 136,674	\$ 142,439		\$ 5,765	4%
EXPENDITURES								
Salaries - Faculty	\$ 22,038	\$ 22,057	\$ 22,896	\$ 21,100	\$ 23,626	18%	\$ 2,526	12%
Salaries - Non-Faculty	20,540	22,189	21,302	23,392	25,269	20%	1,877	8%
Wages	4,530	4,788	4,552	4,821	4,518	4%	(302)	-6%
Benefits	11,995	11,950	13,347	13,731	14,919	12%	1,188	9%
Personnel Costs	59,103	60,984	62,097	63,044	68,332	53%	5,288	8%
Utilities	3,587	2,916	3,739	3,434	3,951	3%	517	15%
Scholarships	27,210	28,963	29,019	27,820	27,927	22%	108	0%
Discounts	(15,342)	(16,973)	(16,818)	(14,024)	(16,280)	-13%	(2,256)	16%
Equipment (Capitalized)	3,107	2,446	2,657	4,471	5,135	4%	664	15%
Operations and Maintenance (Net)	29,834	30,243	35,331	37,632	39,320	31%	1,688	4%
TOTAL EXPENDITURES	\$ 107,499	\$ 108,580	\$ 116,024	\$ 122,377	\$ 128,385		\$ 6,008	5%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (10,361)	\$ (10,810)	\$ (11,114)	\$ (12,813)	\$ (13,059)		\$ (245)	2%
Other	(860)	(1,084)	(1,564)	(1,484)	(1,584)		(99)	7%
NET TRANSFERS	\$ (11,221)	\$ (11,894)	\$ (12,677)	\$ (14,297)	\$ (14,642)		\$ (345)	2%
NET INCREASE (DECREASE)	3,197	6,907	10,038	0	(588)		(588)	>-500%
ENDING CURRENT NET POSITION	\$ 45,762	\$ 52,670	\$ 62,708	\$ 62,708	\$ 62,120		\$ (588)	-1%



THE TEXAS A&M UNIVERSITY SYSTEM
West Texas A&M University
FY 2016 Executive Budget Summary
(In Thousands)



EXPENDITURES Fund Group - NACUBO Function	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016		FY15 Budget to FY16 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
E&G and Designated:								
Instruction	\$ 34,323	\$ 34,586	\$ 35,598	\$ 30,383	\$ 31,325	24%	\$ 942	3%
Academic Support	5,075	5,123	6,968	5,622	6,806	5%	1,184	21%
Student Services	2,866	3,865	4,239	3,363	5,034	4%	1,671	50%
Scholarships and Fellowships	3,317	3,642	3,307	4,274	4,946	4%	672	16%
Institutional Support	9,368	9,871	11,294	21,890	24,982	19%	3,092	14%
O&M of Plant	12,807	10,672	12,499	12,823	13,445	10%	622	5%
Public Service	2,342	2,142	2,220	2,061	1,955	2%	(107)	-5%
Research	3,580	3,049	2,958	2,494	2,201	2%	(293)	-12%
E&G and Designated Subtotal:	\$ 73,678	\$ 72,949	\$ 79,082	\$ 82,911	\$ 90,694	71%	\$ 7,783	9%
Auxiliary:								
Auxiliary	\$ 18,986	\$ 21,502	\$ 22,291	\$ 24,620	\$ 23,414	18%	\$ (1,206)	-5%
Auxiliary Subtotal:	\$ 18,986	\$ 21,502	\$ 22,291	\$ 24,620	\$ 23,414	18%	\$ (1,206)	-5%
Restricted:								
Instruction	\$ 224	\$ 379	\$ 408	\$ 491	\$ 425	0%	\$ (65)	-13%
Academic Support	3,411	2,531	2,686	1,228	1,380	1%	151	12%
Student Services	339	340	329	344	0	0%	(344)	-100%
Scholarships and Fellowships	6,743	6,137	6,444	8,126	7,646	6%	(480)	-6%
Institutional Support	73	87	68	87	68	0%	(19)	-22%
O&M of Plant	41	861	574	0	0	0%	0	n/a
Public Service	1,469	1,921	2,245	2,359	2,629	2%	269	11%
Research	2,535	1,873	1,897	2,210	2,128	2%	(81)	-4%
Restricted Subtotal:	\$ 14,835	\$ 14,130	\$ 14,651	\$ 14,846	\$ 14,276	11%	\$ (569)	-4%
TOTAL:								
Instruction	\$ 34,547	\$ 34,965	\$ 36,006	\$ 30,873	\$ 31,750	25%	\$ 877	3%
Academic Support	8,486	7,654	9,654	6,851	8,186	6%	1,336	19%
Student Services	3,205	4,206	4,568	3,707	5,034	4%	1,327	36%
Scholarships and Fellowships	10,060	9,779	9,751	12,401	12,593	10%	192	2%
Institutional Support	9,441	9,958	11,362	21,976	25,050	20%	3,073	14%
O&M of Plant	12,847	11,533	13,073	12,823	13,445	10%	622	5%
Public Service	3,811	4,063	4,465	4,421	4,583	4%	162	4%
Auxiliary	18,986	21,502	22,291	24,620	23,414	18%	(1,206)	-5%
Research	6,115	4,922	4,855	4,704	4,329	3%	(375)	-8%
TOTAL:	\$ 107,499	\$ 108,580	\$ 116,024	\$ 122,377	\$ 128,385	100%	\$ 6,008	5%



West Texas A&M University
 Change in Net Position
 Current Funds
 Fiscal Year 2016 Budget
 (In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 11,178	\$ 11,178	\$ -
Designated	35,380	34,792	(588)
Auxiliary	14,150	14,150	-
Restricted	2,000	2,000	-
Change in Net Position	\$ 62,708	\$ 62,120	\$ (588)

Explanation for Net Decrease*

Designated	\$ (588)	One-time use of debt service reserves to pay off current commercial paper debt.
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* if applicable



TEXAS A&M AGRILIFE RESEARCH

BUDGET NARRATIVE

Revenues

Texas A&M AgriLife Research is budgeting Total Revenues in FY 2016 to be relatively flat compared to the FY 2015 budget. The small increase is primarily from State Appropriations, Sales and Services, and Investment Income offset by a decline in Contracts and Grants.

Total State Appropriations are budgeted to increase approximately \$2.1 million (3%) over the FY 2015 budget. Of this amount, general revenue has increased 5% due to exceptional item funding for controlling exotic and invasive insect transmitted pathogens, along with increases to both on- and off-campus infrastructure funding. These increases are partially offset by a decrease in group insurance appropriations and a decrease in state-paid benefits budgeted for FY 2016.

Contracts and Grants is budgeted at \$86.6 million, which is 44% of total budgeted revenues. Although AgriLife Research continues to be successful in obtaining these types of funds from both federal and corporate sponsors, a slight decrease is projected for FY 2016 based on prior year trends.

Sales and Services revenues are projected to increase slightly. Units continue to maximize their sales and services potential to generate funds for operating. Gifts are projected to be level with FY 2015 budget as historical trends show a leveling out of growth in gift income.

Investment Income is projected to increase due to an additional \$50 million (from land sale) added to the AgriLife Research investment pool.

Expenditures

Total FY 2016 budgeted expenditures are expected to increase by approximately \$1 million, compared to the FY 2015 budget. The increase is primarily from Equipment and Operations and Maintenance offset by reductions in personnel costs and utilities expenses.

Total Personnel expenditures are budgeted to decline slightly. Faculty salaries are budgeted to decrease by \$3.1 million as a result of a realignment of funding between Texas A&M University's College of Ag and Life Sciences and AgriLife Research. The Faculty salary decrease is partially offset by a 3% merit plan. With the realignment of salaries, there is an increase in non-faculty salaries of \$2.7 million. Funds available from the realignment of faculty salaries are being reinvested in various programs to enhance the research mission, including \$1 million in a research graduate student

TEXAS A&M AGRILIFE RESEARCH

BUDGET NARRATIVE CONTINUED

initiative. The remaining Non-Faculty increase is due to the 3% merit plan. Benefits are projected to decline slightly as a result of the realignment of salaries.

Equipment costs are budgeted to increase over \$1 million as funds from the realignment of faculty salaries are reinvested in units to update scientific equipment.

Operations and Maintenance expenditures are budgeted to increase by over \$1 million as realignment funding is reinvested into the agency units for operating expenses and for the renovation of labs and greenhouses.

Texas A&M AgriLife Research, Texas A&M AgriLife Extension Service, and Texas A&M Veterinary Medical Diagnostic Lab share fiscal, human resources, communications, Concur/Travel, purchasing/HUB, and information technology services within Texas A&M AgriLife to maximize administrative cost efficiencies. Joint offices are located both on-campus and off-campus. In addition, the agency is collaborating with other system members to gain efficiencies in contract and grant administration through Sponsored Research Services.

Transfers

The RFS Debt Service transfer of \$1.39 million is for the Centeq Building loan, the Ag Headquarters, Fiscal Services Building and Visitor's Center loan. Other transfers include \$1 million transferred to Texas A&M Engineering Experiment Station and Texas A&M AgriLife Extension Service for the Advancements in Water Resource Management exceptional item funding.

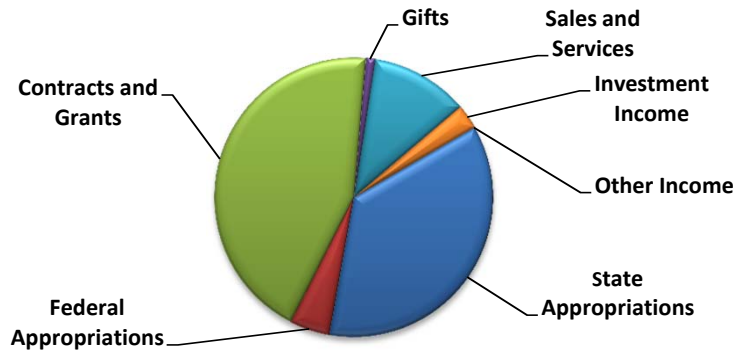


Texas A&M AgriLife Research
FY 2016 Highlighted Budget Components
(In Thousands)

FY 2015 Board Approved Expense Budget	\$	193,423
FY 2016 Proposed Expense Budget		194,403
Difference	\$	980
% Change		0.5%

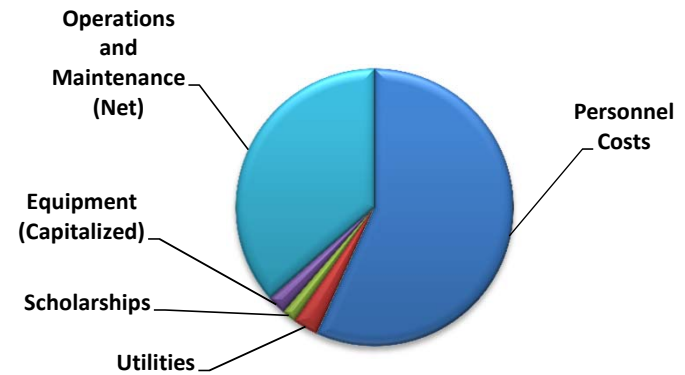
Personnel Costs		Method of Finance
Proposed Merit Plan	\$ 2,215	55% E&G, 41% Local, Contracts & Grants, 4% Regulatory
Transfer of Water Initiative to TEES, AgriLife Extension	(1,000)	E&G as noted in Rider
Other Agency Programs - Net	(235)	E&G Reduction in benefits due to realignment of salaries.
TOTAL:	\$ 980	

FY 2016 BUDGET REVENUES
\$197,376 Total



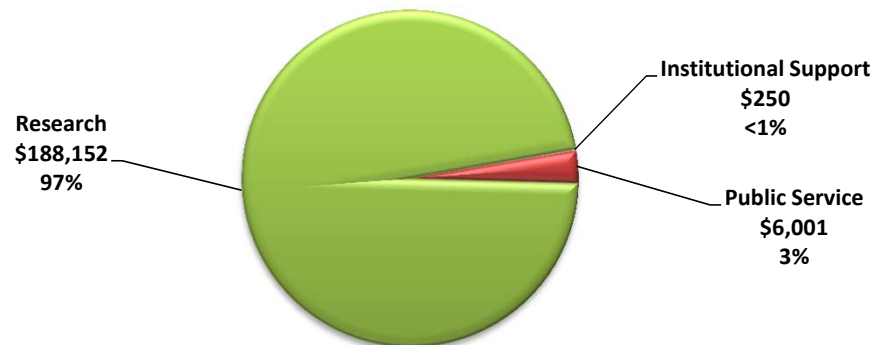
See Executive Budget Summary for amounts and percentages

FY 2016 BUDGET EXPENDITURES
\$194,403 Total



See Executive Budget Summary for amounts and percentages

FY 2016 BUDGET EXPENDITURES BY NACUBO FUNCTION





THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M AgriLife Research
FY 2016 Executive Budget Summary
(In Thousands)



	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016		FY15 Budget to FY16 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 62,151	\$ 73,462	\$ 81,074	\$ 103,502	\$ 101,751		\$ (1,750)	-2%
<i>Restatement: (prior year correction)</i>	0	0	0					
REVENUES								
State Appropriations	\$ 62,213	\$ 62,453	\$ 65,503	\$ 69,267	\$ 71,370	36%	\$ 2,104	3%
Federal Appropriations	8,909	8,105	9,245	9,184	9,202	5%	18	0%
Contracts and Grants	86,673	78,707	82,441	88,601	86,596	44%	(2,005)	-2%
Gifts	1,863	2,423	3,168	2,173	2,098	1%	(75)	-3%
Sales and Services	23,405	22,769	36,307	22,224	22,465	11%	241	1%
Investment Income	4,571	5,653	11,842	4,949	5,644	3%	696	14%
Other Income	55	203	474	0	0	0%	0	n/a
TOTAL REVENUES	\$ 187,688	\$ 180,313	\$ 208,979	\$ 196,398	\$ 197,376		\$ 978	0%
EXPENDITURES								
Salaries - Faculty	\$ 24,705	\$ 25,167	\$ 25,204	\$ 24,900	\$ 21,804	11%	\$ (3,097)	-12%
Salaries - Non-Faculty	51,041	51,672	52,363	55,962	58,632	30%	2,670	5%
Wages	7,875	8,077	7,265	7,590	7,512	4%	(79)	-1%
Benefits	20,611	20,703	23,092	22,882	22,488	12%	(394)	-2%
Personnel Costs	104,231	105,620	107,924	111,335	110,435	57%	(899)	-1%
Utilities	5,641	4,685	5,167	5,818	5,716	3%	(102)	-2%
Scholarships	3,170	3,025	2,598	3,300	3,229	2%	(71)	-2%
Equipment (Capitalized)	2,594	5,392	4,917	3,254	4,247	2%	993	31%
Operations and Maintenance (Net)	59,315	54,168	58,713	69,716	70,776	36%	1,060	2%
TOTAL EXPENDITURES	\$ 174,951	\$ 172,890	\$ 179,319	\$ 193,423	\$ 194,403		\$ 980	1%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (1,976)	\$ (1,982)	\$ (1,978)	\$ (2,046)	\$ (1,386)		\$ 660	-32%
Other	551	2,171	(5,255)	0	(1,000)		(1,000)	n/a
NET TRANSFERS	\$ (1,426)	\$ 189	\$ (7,233)	\$ (2,046)	\$ (2,386)		\$ (340)	17%
NET INCREASE (DECREASE)	11,311	7,612	22,427	929	586		(342)	-37%
ENDING CURRENT NET POSITION	\$ 73,462	\$ 81,074	\$ 103,502	\$ 104,430	\$ 102,338		\$ (2,092)	-2%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M AgriLife Research
FY 2016 Executive Budget Summary
(In Thousands)



EXPENDITURES Fund Group - NACUBO Function	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016		FY15 Budget to FY16 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
E&G and Designated:								
Institutional Support	\$ 135	\$ 181	\$ 276	\$ 210	250	0%	\$ 40	19%
Public Service	4,809	5,205	5,202	5,669	6,001	3%	332	6%
Research	101,215	103,337	106,278	114,604	116,667	60%	2,063	2%
E&G and Designated Subtotal:	\$ 106,160	\$ 108,722	\$ 111,756	\$ 120,483	\$ 122,918	63%	\$ 2,435	2%
Restricted:								
Public Service	\$ 45	\$ 30	\$ -	\$ -	0	0%	\$ -	n/a
Research	68,747	64,138	67,563	72,940	71,485	37%	(1,455)	-2%
Restricted Subtotal:	\$ 68,792	\$ 64,168	\$ 67,563	\$ 72,940	\$ 71,485	37%	\$ (1,455)	-2%
TOTAL:								
Institutional Support	\$ 135	\$ 181	\$ 276	\$ 210	\$ 250	0%	\$ 40	19%
Public Service	4,854	5,235	5,202	5,669	6,001	3%	332	6%
Research	169,962	167,474	173,841	187,544	188,152	97%	608	0%
TOTAL:	\$ 174,951	\$ 172,890	\$ 179,319	\$ 193,423	\$ 194,403	100%	\$ 980	1%



Texas A&M AgriLife Research
 Change in Net Position
 Current Funds
 Fiscal Year 2016 Budget
 (In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 9,922	\$ 10,140	\$ 218
Designated	84,397	84,724	327
Restricted	7,433	7,474	41
Change in Net Position	\$ 101,751	\$ 102,338	\$ 586

Explanation for Net Decrease*

* if applicable

TEXAS A&M AGRILIFE EXTENSION SERVICE

BUDGET NARRATIVE

Revenues

When compared to the FY 2015 budget, FY 2016 Total Revenues are budgeted \$7.5 million higher (6.7%) primarily due to increases in State Appropriations, Federal Appropriations, and Contracts and Grants funds.

State Appropriations are budgeted to increase \$4.7 million (8%), of which \$3.9 million is due to additional state paid benefits to offset rising costs of health insurance and retirement benefits. Also, general revenue dedicated funds are budgeted to increase \$830,000 for the viticulture program.

Federal Appropriations have stabilized and \$1.5 million that was held due to the federal sequester has been reinstated to the FY 2016 budget based on FY 2015 actuals.

Contracts and Grants are budgeted to increase \$1 million (4%) from the impact of new collaborations with Texas A&M Health Science Center and the School of Public Health supporting the Healthy South Texas initiative. Base funding for contract and grant activity remain stable and include continuation of programs like growth reestablishment of quail populations.

Sales and Services are budgeted to increase 2% from a variety of face-to-face and online fee-based educational programs. These include the Dinner Tonight program, Step up-Scale Down program, events targeting new ranchers and landowners, and programs addressing water related issues.

Expenditures

Total Expenditures are budgeted to increase \$8.1 million (7%), compared to FY 2015. Total Personnel Costs, which represent 81% of total expenditures, are estimated to increase 8%, half of which reflects the offset to the increase in state paid benefits. The increase is also attributed to a 3% merit salary pool comprised of both add-to-base and one-time merit. The remaining increase is based on salaries budgeted in support of programming efforts in water, health and viticulture.

The agency is strategically allocating net position resources for a number of initiatives including a pilot county extension assistant program to enhance agent success and retention and graduate assistantships to expand capacity in core mission areas. Resources will also be directed to strengthen urban programming, build capacity in urban food systems, and continue addressing the critical water resource needs of the state.

TEXAS A&M AGRILIFE EXTENSION SERVICE

BUDGET NARRATIVE CONTINUED

Equipment (Capitalized) expenditures are budgeted to increase \$500,000 for pending construction projects and planned fleet vehicle replacements. NACUBO functions were analyzed during FY 2015 and based on AgriLife Extension's land grant mission, expense functions were reclassified from Instruction to Public Service.

Transfers

In FY 2016, the agency will allocate \$1 million from the Texas A&M University System and Texas A&M AgriLife Research; half in PUF allocation supporting planned renovations and the balance supporting programs related to water resource management.

Texas A&M AgriLife Extension Service

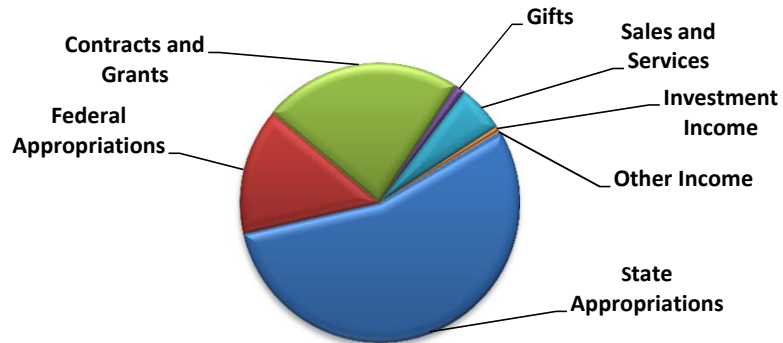
FY 2016 Highlighted Budget Components

(In Thousands)

FY 2015 Board Approved Expense Budget	\$	115,385	
FY 2016 Proposed Expense Budget		123,469	
Difference	\$	8,084	
% Change		7.0%	
<hr/>			
Personnel Costs			Method of Finance
Proposed Merit Plan	\$	1,603	
Estimated Promotes		190	
		<hr/> 1,793	Proportionally funded
Increase in employee benefit costs		2,868	Proportionally funded
Strategic Agency Initiatives		1,546	100% Agency funded- Federal carry over funds
Other Sponsored Activities		1,047	100% Contract and Grant Revenue
Viticulture Support		830	100% General Revenue - Dedicated
TOTAL:	\$	8,084	

FY 2016 BUDGET REVENUES

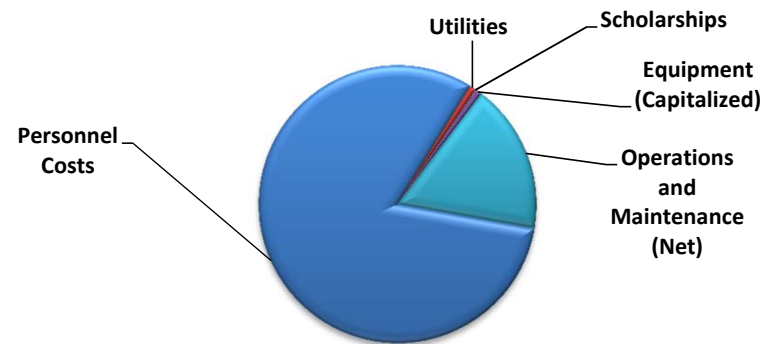
\$120,654 Total



See Executive Budget Summary for amounts and percentages

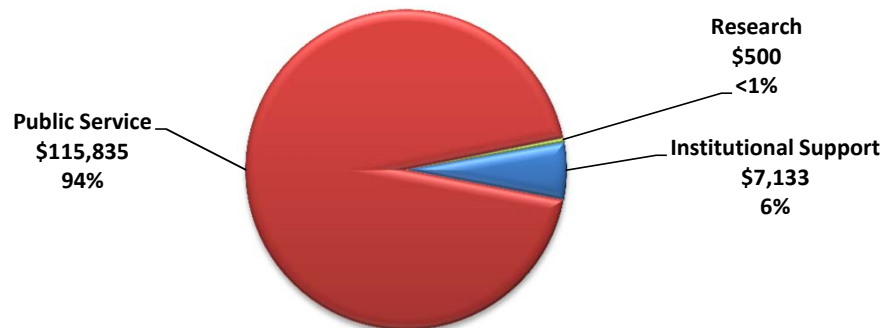
FY 2016 BUDGET EXPENDITURES

\$123,469 Total



See Executive Budget Summary for amounts and percentages

FY 2016 BUDGET EXPENDITURES BY NACUBO FUNCTION





THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M AgriLife Extension Service
FY 2016 Executive Budget Summary
(In Thousands)



	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016		FY15 Budget to FY16 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 22,919	\$ 28,667	\$ 35,280	\$ 41,096	\$ 40,617		\$ (479)	-1%
<i>Restatement: (prior year correction)</i>	0	825	0					
REVENUES								
State Appropriations	\$ 57,601	\$ 57,726	\$ 61,236	\$ 61,382	\$ 66,054	55%	\$ 4,672	8%
Federal Appropriations	22,110	18,364	18,549	16,305	17,786	15%	1,481	9%
Contracts and Grants	25,297	24,791	25,813	26,788	27,836	23%	1,047	4%
Gifts	1,543	1,504	1,439	1,332	1,400	1%	68	5%
Sales and Services	6,042	6,625	6,439	6,484	6,581	5%	97	2%
Investment Income	609	1,008	2,216	609	650	1%	41	7%
Other Income	307	316	744	227	347	0%	120	53%
TOTAL REVENUES	\$ 113,509	\$ 110,333	\$ 116,434	\$ 113,127	\$ 120,654		\$ 7,527	7%
EXPENDITURES								
Salaries - Faculty	\$ 10,963	\$ 10,399	\$ 10,693	\$ 11,115	\$ 11,484	9%	\$ 369	3%
Salaries - Non-Faculty	49,080	49,446	51,309	54,445	56,738	46%	2,292	4%
Wages	2,722	3,055	2,764	2,116	1,989	2%	(127)	-6%
Benefits	22,667	22,117	26,311	25,042	29,794	24%	4,752	19%
Personnel Costs	85,432	85,016	91,078	92,718	100,004	81%	7,286	8%
Utilities	870	817	937	948	952	1%	3	0%
Scholarships	181	202	110	105	82	0%	(23)	-22%
Equipment (Capitalized)	520	775	809	370	870	1%	500	135%
Operations and Maintenance (Net)	21,049	18,115	18,505	21,243	21,560	17%	317	1%
TOTAL EXPENDITURES	\$ 108,051	\$ 104,926	\$ 111,439	\$ 115,385	\$ 123,469		\$ 8,084	7%
TRANSFERS								
RFS Debt Service (To System Office)	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	n/a
Other	291	380	821	500	1,000		500	100%
NET TRANSFERS	\$ 291	\$ 380	\$ 821	\$ 500	\$ 1,000		\$ 500	100%
NET INCREASE (DECREASE)	5,748	5,788	5,816	(1,758)	(1,815)		(57)	3%
ENDING CURRENT NET POSITION	\$ 28,667	\$ 35,280	\$ 41,096	\$ 39,338	\$ 38,802		\$ (536)	-1%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M AgriLife Extension Service
FY 2016 Executive Budget Summary
(In Thousands)



EXPENDITURES Fund Group - NACUBO Function	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016		FY15 Budget to FY16 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
E&G and Designated:								
Instruction	\$ 53,825	\$ 51,591	\$ -	\$ 63,173	\$ -	0%	\$ (63,173)	-100%
Institutional Support	7,221	7,043	7,247	6,853	7,133	6%	280	4%
O&M of Plant	99	0	0	0	0	0%	0	n/a
Public Service	16,177	17,852	77,163	16,693	87,025	70%	70,332	421%
Research	326	377	134	0	0	0%	0	n/a
E&G and Designated Subtotal:	\$ 77,649	\$ 76,864	\$ 84,544	\$ 86,719	\$ 94,158	76%	\$ 7,438	9%
Restricted:								
Instruction	\$ 4,631	\$ -	\$ -	\$ -	\$ -	0%	\$ -	n/a
Public Service	25,771	28,061	26,895	28,665	28,811	23%	145	1%
Research	0	0	0	0	500	0%	500	n/a
Restricted Subtotal:	\$ 30,402	\$ 28,061	\$ 26,895	\$ 28,665	\$ 29,311	24%	\$ 645	2%
TOTAL:								
Instruction	\$ 58,456	\$ 51,591	\$ -	\$ 63,173	\$ -	0%	\$ (63,173)	-100%
Institutional Support	7,222	7,043	7,247	6,853	7,133	6%	280	4%
O&M of Plant	99	0	0	0	0	0%	0	n/a
Public Service	41,948	45,914	104,059	45,358	115,835	94%	70,477	155%
Research	326	377	134	0	500	0%	500	n/a
TOTAL:	\$ 108,051	\$ 104,926	\$ 111,439	\$ 115,385	\$ 123,469	100%	\$ 8,084	7%



Texas A&M AgriLife Extension Service
 Change in Net Position
 Current Funds
 Fiscal Year 2016 Budget
 (In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 13,338	\$ 11,792	\$ (1,546)
Designated	26,735	26,763	28
Restricted	544	247	(297)
Change in Net Position	\$ 40,617	\$ 38,802	\$ (1,815)

Explanation for Net Decrease*

Functional and General	\$ (1,546)	One-time strategic allocation of net position supporting priority programs
Restricted	\$ (297)	Federal funding of USDA-CSRS retirees ended with the FY 2015 appropriation. Carryforward balances can be used for up to five years, so benefit expenses will continue to be recorded without offsetting revenue

* if applicable

BUDGET NARRATIVE

Revenues

The Texas A&M Forest Service is budgeting what is essentially a flat revenue budget, with an increase in Total Revenue of \$399,000 (1%), compared to the FY 2015 budget. This slight change is the net of offsetting changes in multiple revenue streams.

State Appropriations decreased by \$205,000 due primarily to the reduction in General Revenue for one-time special appropriations and an increase in funding for GIP and Infrastructure.

Contracts and Grants are budgeted to increase \$220,000 due to private grants and competitive awards.

Sales and Services are budgeted to decrease \$131,000 due to decreased sales projections in the Fire Safe Program (caused by reduced wildfire activity), and offset by increases in state forest timber sales. Other Operating Income is budgeted to increase \$515,000 due to appropriation increases in the Volunteer Fire Department Insurance Program and the Volunteer Fire Department Assistance Program.

Investment Income was budgeted at the same rates as FY 2015 based on current market conditions. No Gift revenues were budgeted, since no recurring gifts are received annually upon which to base an estimate.

Expenditures

The Texas A&M Forest Service is budgeting an increase in Total Expenditures of \$12 million (17%), compared to the FY 2015 budget. The increase is due primarily to the appropriation increase of \$452,000 for grants from the Volunteer Fire Department Insurance Fund and the appropriation of \$11.5 million for grants from the unexpended balance of the Volunteer Fire Department Assistance Fund.

Personnel Costs are budgeted to increase \$711,000 primarily due to the merit plan and increased benefit appropriations. The merit plan includes \$220,000 in promotions and market adjustments, a \$440,000 one-time merit payments pool, and a 2% merit raise pool of \$440,000.

Equipment (Capitalized) is budgeted to decrease \$856,000 (10%) primarily due to shifting of funds to cover other operating expenses and the merit raise pool.

Operations and Maintenance is budgeted to increase \$12.1 million due primarily to an \$11.9 million increase in Volunteer Fire Department Insurance and Volunteer Fire Department Assistance program grants.



TEXAS A&M FOREST SERVICE

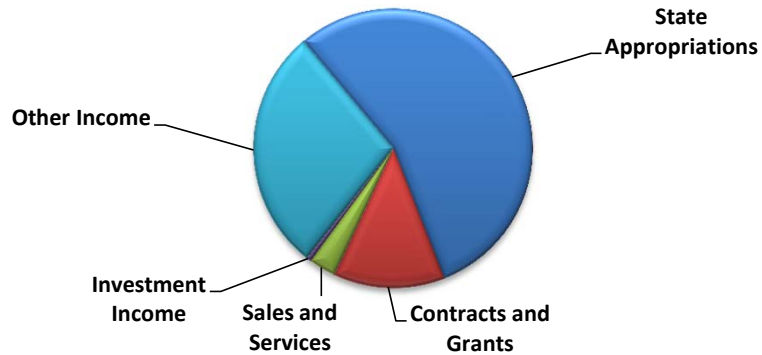
FY 2016 Highlighted Budget Components

(In Thousands)

FY 2015 Board Approved Expense Budget	\$	70,425
FY 2016 Proposed Expense Budget		82,400
Difference	\$	11,974
% Change		17.0%

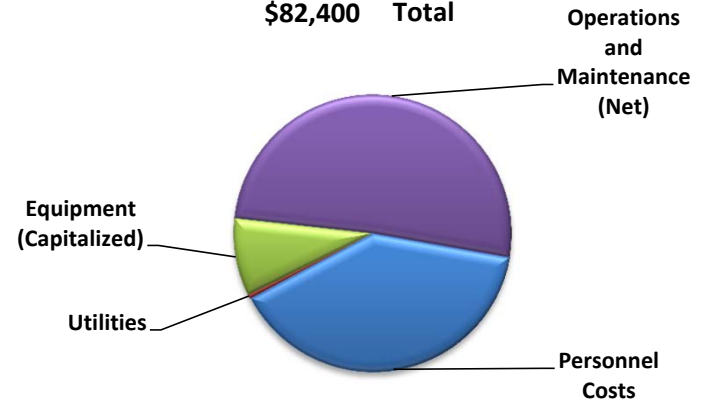
			<u>Method of Finance</u>
Personnel Costs	\$	711	State Appropriations
Utilities		10	State Appropriations
Equipment		(856)	State Appropriations
Operations and Maintenance (Net)		12,109	State Appropriations
TOTAL:	\$	11,974	

FY 2016 BUDGET REVENUES
\$70,890 Total



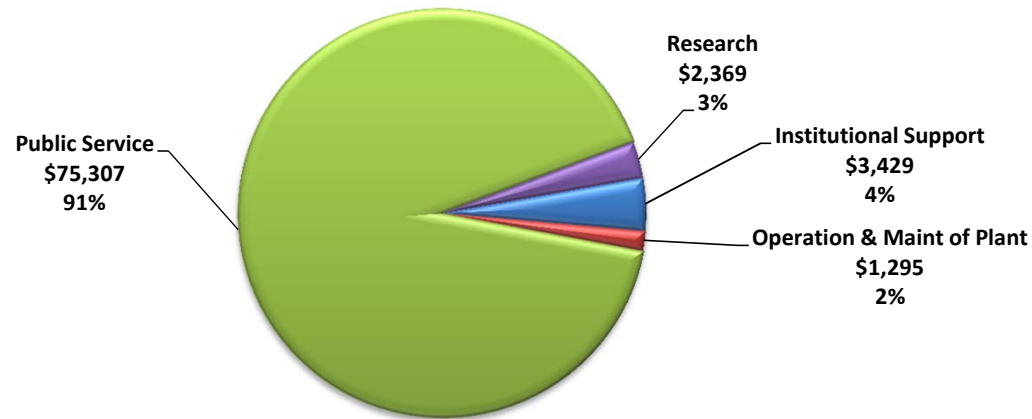
See Executive Budget Summary for amounts and percentages

FY 2016 BUDGET EXPENDITURES
\$82,400 Total



See Executive Budget Summary for amounts and percentages

FY 2016 BUDGET EXPENDITURES BY NACUBO FUNCTION





THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Forest Service
FY 2016 Executive Budget Summary
(In Thousands)



	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016		FY15 Budget to FY16 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ (132,216)	\$ (109,372)	\$ 103,181	\$ 109,829	\$ 109,895		\$ 66	0%
<i>Restatement: (prior year correction)</i>	0	0	0					
REVENUES								
State Appropriations	\$ 143,508	\$ 139,199	\$ 36,918	\$ 39,311	\$ 39,106	55%	\$ (205)	-1%
Contracts and Grants	11,757	93,977	9,150	8,936	9,157	13%	220	2%
Gifts	1,005	70	21	0	0	0%	0	n/a
Sales and Services	3,469	3,338	2,413	2,361	2,229	3%	(131)	-6%
Investment Income	979	1,067	1,971	355	355	1%	0	n/a
Other Income	31,506	31,165	20,471	19,528	20,043	28%	515	3%
TOTAL REVENUES	\$ 192,223	\$ 268,817	\$ 70,944	\$ 70,491	\$ 70,890		\$ 399	1%
EXPENDITURES								
Salaries - Faculty	\$ -	\$ -	\$ -	\$ -	\$ -	0%	\$ -	n/a
Salaries - Non-Faculty	16,869	16,293	18,018	22,834	23,150	28%	316	1%
Wages	3,913	1,426	1,321	919	948	1%	29	3%
Benefits	6,176	5,761	7,205	8,056	8,421	10%	365	5%
Personnel Costs	26,958	23,480	26,544	31,809	32,520	39%	711	2%
Utilities	243	240	281	360	370	0%	10	3%
Equipment (Capitalized)	4,317	3,451	9,940	8,324	7,468	9%	(856)	-10%
Operations and Maintenance (Net)	137,032	29,082	27,650	29,933	42,041	51%	12,109	40%
TOTAL EXPENDITURES	\$ 168,550	\$ 56,255	\$ 64,415	\$ 70,425	\$ 82,400		\$ 11,974	17%
TRANSFERS								
RFS Debt Service (To System Office)	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	n/a
Other	(829)	(9)	119	0	0		0	n/a
NET TRANSFERS	\$ (829)	\$ (9)	\$ 119	\$ -	\$ -		\$ -	n/a
NET INCREASE (DECREASE)	22,845	212,553	6,648	66	(11,510)		(11,576)	>-500%
ENDING CURRENT NET POSITION	\$ (109,372)	\$ 103,181	\$ 109,829	\$ 109,895	\$ 98,385		\$ (11,510)	-10%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Forest Service
FY 2016 Executive Budget Summary
(In Thousands)



EXPENDITURES Fund Group - NACUBO Function	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016		FY15 Budget to FY16 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
E&G and Designated:								
Institutional Support	\$ 2,688	\$ 2,856	\$ 3,435	\$ 3,090	\$ 3,429	4%	\$ 339	11%
O&M of Plant	1,010	1,256	1,318	1,323	1,295	2%	(29)	-2%
Public Service	157,296	45,539	52,176	60,434	71,054	86%	10,619	18%
Research	1,306	1,272	1,577	1,565	1,853	2%	288	18%
E&G and Designated Subtotal:	\$162,300	\$ 50,923	\$ 58,506	\$ 66,413	\$ 77,631	94%	\$ 11,218	17%
Restricted:								
Institutional Support	\$ 0	\$ 1	\$ 1	\$ -	\$ -	0%	\$ -	n/a
O&M of Plant	1	1	5	0	0	0%	0	n/a
Public Service	5,770	4,928	5,490	3,642	4,253	5%	611	17%
Research	478	402	414	370	515	1%	145	39%
Restricted Subtotal:	\$ 6,250	\$ 5,332	\$ 5,909	\$ 4,012	\$ 4,769	6%	\$ 756	19%
TOTAL:								
Institutional Support	\$ 2,688	\$ 2,856	\$ 3,436	\$ 3,090	\$ 3,429	4%	\$ 339	11%
O&M of Plant	1,011	1,257	1,322	1,323	1,295	2%	(29)	-2%
Public Service	163,066	50,467	57,665	64,076	75,307	91%	11,230	18%
Research	1,784	1,674	1,991	1,935	2,369	3%	433	22%
TOTAL:	\$168,550	\$ 56,255	\$ 64,415	\$ 70,425	\$ 82,400	100%	\$ 11,974	17%



Texas A&M Forest Service
 Change in Net Position
 Current Funds
 Fiscal Year 2016 Budget
 (In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 97,704	\$ 86,241	\$ (11,463)
Designated	11,440	11,392	(47)
Restricted	752	752	-
Change in Net Position	\$ 109,895	\$ 98,385	\$ (11,510)

Explanation for Net Decrease*

Functional and General	\$ (11,463)	The 84th Legislature appropriated \$11.5 million/year for the 2016-2017 biennium from the unexpended balance in the Volunteer Fire Department Assistance Fund 5064 for VFD grants. This is part of the Legislature's efforts to spend down GR-Dedicated balances.
Designated	\$ (47)	TFS plans to use reserves to pay for the one-time implementation costs associated with the new human capital management system. After implementation, annual operating costs will be funded from regular operating budgets.

* if applicable



TEXAS A&M VETERINARY MEDICAL DIAGNOSTIC LABORATORY



BUDGET NARRATIVE

Revenues

Total Revenues are budgeted to increase \$758,000 (4%) when compared to the FY 2015 budget. Overall, State Appropriations will increase 2%, based on an increase in state paid benefits and a slight increase in base funding.

The agency is expected to bring in approximately \$202,000 in Contract and Grant revenue in FY 2016, a decrease of 61% from FY 2015. Several sub-contracts at TVMDL ended in FY 2015 from Texas A&M AgriLife Research and the Institute of Infectious Animal Diseases. The agency continues to seek opportunities to increase contract and grant activities.

Sales and Services revenue from TVMDL diagnostic testing fees is budgeted to increase by \$866,000 (9%), compared to the FY 2015 budget. Sales and Services total \$10.1 million and represents 50% of the total FY 2016 revenue budget.

Expenditures

Total FY 2016 budgeted Expenditures are budgeted to increase by \$402,000 (2%) over the FY 2015 budget. Increases in fringe benefits make up the bulk of the increase.

Total Personnel Costs, which are 68% of the agency's expenditures, are budgeted to increase over the FY 2015 budget by \$397,000. TVMDL proposes to implement a 2% merit program (\$164,000) in FY 2016. Benefit costs are expected to increase by 16%. Increases in cost, as well as a growing number of retirees, contribute to this expense.

Utilities are expected to increase 7% based on projections provided by TAMU Utilities Management.

Equipment (Capitalized) expenses will decrease 41% in FY 2016 as the agency prepares to move into its new facility and will purchase new equipment at that time.

Operations and Maintenance costs total \$4.6 million and will increase 1% over FY 2015 budget.



TEXAS A&M VETERINARY MEDICAL DIAGNOSTIC LABORATORY



BUDGET NARRATIVE CONTINUED

TVMDL continues to share several administrative functions (e.g., human resources, payroll, disbursements, procurement, Concur/travel and HUB) with Texas A&M AgriLife Research and Texas A&M AgriLife Extension. This has helped the agency to maximize cost efficiencies in administrative functions.

Transfers

RFS Transfer of \$3 million is budgeted for the new College Station laboratory and related equipment.



Texas A&M Veterinary Medical Diagnostic Laboratory

FY 2016 Highlighted Budget Components

(In Thousands)

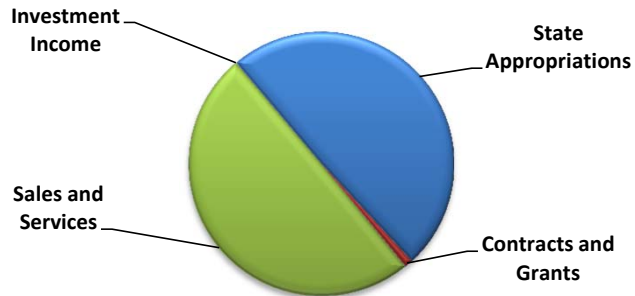
FY 2015 Board Approved Expense Budget	\$	16,831
FY 2016 Proposed Expense Budget		17,233
Difference	\$	402
% Change		2.4%

		<u>Method of Finance</u>
Personnel Costs	\$	(20) Sales and Service
Benefits		416 State Appropriations, Sales and Services
Utilities, O&M, and Equipment		6 State Appropriations, Sales and Services

TOTAL:	\$	402
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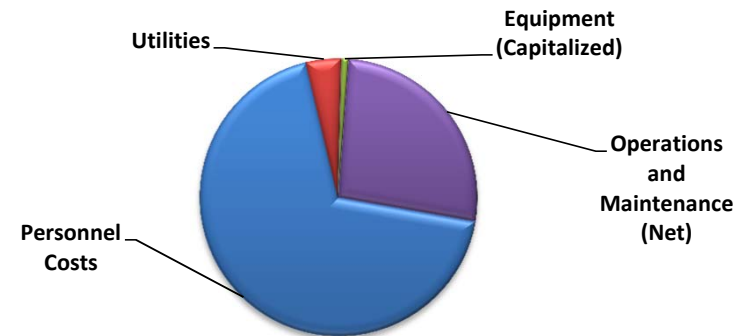
THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Veterinary Medical Diagnostic Laboratory
FY 2016 Budget Graphs
(In Thousands)

FY 2016 BUDGET REVENUES
\$20,366 Total



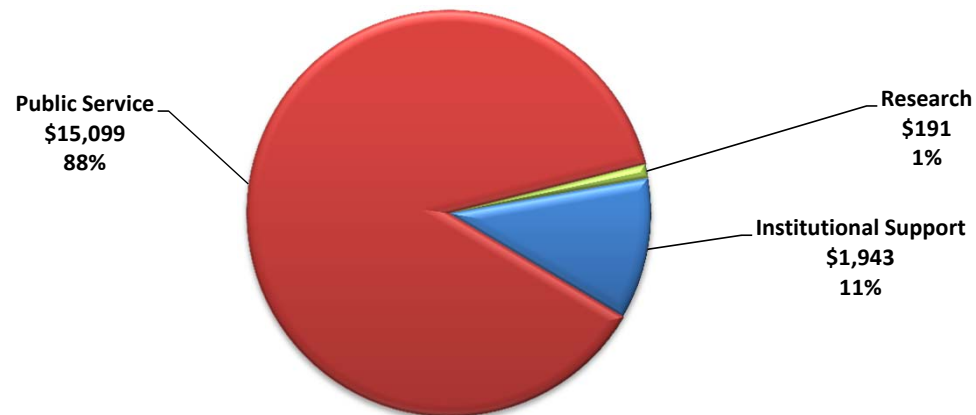
See Executive Budget Summary for amounts and percentages

FY 2016 BUDGET EXPENDITURES
\$17,233 Total



See Executive Budget Summary for amounts and percentages

FY 2016 BUDGET EXPENDITURES BY NACUBO FUNCTION





THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Veterinary Medical Diagnostic Lab
FY 2016 Executive Budget Summary
(In Thousands)



	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016		FY15 Budget to FY16 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
	BEGINNING CURRENT NET POSITION	\$ 4,591	\$ 5,160	\$ 4,392	\$ 1,703	\$ 1,479		\$ (224)
<i>Restatement: (prior year correction)</i>	0	0	0					
REVENUES								
State Appropriations	\$ 6,589	\$ 6,413	\$ 9,773	\$ 9,815	\$ 10,024	49%	\$ 209	2%
Contracts and Grants	461	678	561	515	202	1%	(313)	-61%
Sales and Services	9,797	9,251	8,989	9,266	10,132	50%	866	9%
Investment Income	14	10	4	12	8	0%	(5)	-38%
Other Income	1	1	9	0	0	0%	0	n/a
TOTAL REVENUES	\$ 16,862	\$ 16,353	\$ 19,336	\$ 19,607	\$ 20,366		\$ 758	4%
EXPENDITURES								
Salaries - Faculty	\$ 31	\$ 29	\$ 28	\$ -	\$ -	0%	\$ -	n/a
Salaries - Non-Faculty	7,902	8,404	8,495	8,855	8,926	52%	71	1%
Wages	379	351	474	277	186	1%	(91)	-33%
Benefits	2,008	2,132	2,459	2,275	2,691	16%	416	18%
Personnel Costs	10,320	10,917	11,456	11,407	11,803	68%	397	3%
Utilities	722	644	548	664	712	4%	49	7%
Scholarships	0	8	5	0	0	0%	0	n/a
Equipment (Capitalized)	275	674	1,610	224	133	1%	(91)	-41%
Operations and Maintenance (Net)	5,003	4,880	5,412	4,537	4,585	27%	48	1%
TOTAL EXPENDITURES	\$ 16,319	\$ 17,124	\$ 19,029	\$ 16,831	\$ 17,233		\$ 402	2%
TRANSFERS								
RFS Debt Service (To System Office)	\$ -	\$ -	\$ (3,000)	\$ (3,000)	\$ (3,000)		\$ -	n/a
Other	26	4	4	0	0		0	n/a
NET TRANSFERS	\$ 26	\$ 4	\$ (2,996)	\$ (3,000)	\$ (3,000)		\$ -	n/a
NET INCREASE (DECREASE)	569	(768)	(2,689)	(224)	133		357	-159%
ENDING CURRENT NET POSITION	\$ 5,160	\$ 4,392	\$ 1,703	\$ 1,479	\$ 1,612		\$ 133	9%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Veterinary Medical Diagnostic Lab
FY 2016 Executive Budget Summary
(In Thousands)



EXPENDITURES Fund Group - NACUBO Function	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016		FY15 Budget to FY16 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
E&G and Designated:								
Institutional Support	\$ 1,595	\$ 1,697	\$ 1,824	\$ 1,835	\$ 1,943	11%	\$ 108	6%
Public Service	14,276	14,875	16,661	14,646	15,099	88%	453	3%
Research	10	11	111	2	7	0%	5	245%
E&G and Designated Subtotal:	\$ 15,880	\$ 16,582	\$ 18,596	\$ 16,484	\$ 17,049	99%	\$ 566	3%
Restricted:								
Public Service	\$ 56	\$ 53	\$ 19	\$ -	\$ -	0%	\$ -	n/a
Research	383	489	415	348	184	1%	(164)	-47%
Restricted Subtotal:	\$ 439	\$ 542	\$ 434	\$ 348	\$ 184	1%	\$ (164)	-47%
TOTAL:								
Institutional Support	\$ 1,595	\$ 1,697	\$ 1,824	\$ 1,835	\$ 1,943	11%	\$ 108	6%
Public Service	14,332	14,927	16,679	14,646	15,099	88%	453	3%
Research	393	500	526	350	191	1%	(159)	-46%
TOTAL:	\$ 16,319	\$ 17,124	\$ 19,029	\$ 16,831	\$ 17,233	100%	\$ 402	2%



Texas A&M Veterinary Medical Diagnostic Laboratory
Change in Net Position
Current Funds
Fiscal Year 2016 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 1,479	\$ 1,675	\$ 196
Designated	-	(63)	(63)
Change in Net Position	\$ 1,479	\$ 1,612	\$ 133

Explanation for Net Decrease*

Designated	\$ (63)	One-time various expenditures of net position of which part is related to marketing and the upcoming 50th Anniversary celebration.
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* if applicable



TEXAS A&M ENGINEERING EXPERIMENT STATION



BUDGET NARRATIVE

Revenues

Total Revenues are budgeted to increase by \$8.1 million (5%), compared to the FY 2015 budget, with a majority of the increase (\$6.7 million) due to an estimated increase in earnings on Contracts and Grants. TEES continues to see increases in both industry and foreign grants and contracts, while federal funds continue to decrease. The agencies funding per award continues to rise. The College Station based agencies have also seen an increase in the indirect cost earnings rate from 45.5% to 48.5%. Additional growth is shown in the investment income earnings estimate and was calculated at two percent earnings on the agency's funds as recommended by System guidelines.

State Appropriations are budgeted to have a decrease of \$1 million (5%), largely due to the loss of the Wildfire Prevention funds of \$1.5 million. The Nuclear Power Institute gained an additional \$500,000 each year of the biennium in funding towards workforce development in the nuclear industry.

Sales and Services are budgeted to increase by \$1.2 million (14%) compared to the FY 2015 budget due to an increase in overall workforce development activities such as those courses offered by the TEES Turbomachinery Laboratory, the Food Protein R&D Center, and the Read Center for Distribution Research and Education.

Expenditures

Total Expenditures are budgeted to increase by \$9.2 million (6%), compared to the FY 2015 budget. The majority of this increase is based on Personnel Costs and Operations and Maintenance. \$5.2 million of the increase is related to sponsored grant and contract activity.

Personnel Costs are budgeted to increase \$6.1 million (8%) compared to the FY 2015 budget. This is based on expected growth in sponsored activities, a planned 3% merit pool of \$1.8 million, and an associated benefits cost increase of \$1.9 million.

Scholarships, Equipment (Capitalized), and Operations and Maintenance expect modest growth compared to FY 2015 budget based on sponsored activities and funding for new centers and allocations for the strengthening of local, national and global initiatives.

Transfers

The RFS Debt Service transfer is for the Good Laboratory Practices Facility and the TEES State Headquarters Building. Other transfers into TEES include PUF funds in the amount of \$1.9 million (funds provided by the System Offices for critical capital equipment purchases) and a \$500,000 transfer from AgriLife Research for water seed funding initiatives as provided by the 84th Legislature.



Texas A&M Engineering Experiment

FY 2016 Highlighted Budget Components

(In Thousands)

FY 2015 Board Approved Expense Budget	\$ 144,174
FY 2016 Proposed Expense Budget	153,386
Difference	\$ 9,212
% Change	6.4%

Personnel Costs

Proposed Merit Plan \$ 1,879

Increased Personnel & Wages 2,344

Benefits 1,885

O&M Increases

Utilities 23

Scholarships 375

Equipment & O&M 2,707

Method of Finance

20% State Appropriations-General Revenue
 19% Indirect Cost Recovery & Workforce Development
 61% Sponsored Research Funds

New Initiatives in Workforce Development, Research Activities (Contracts & Grants); MOF = IDC, Sales & Svcs, Contracts & Grants

Same MOF as above; corresponds to increases noted
 MOF = IDC, Sales & Svcs, Contracts & Grants, State Paid Benefits

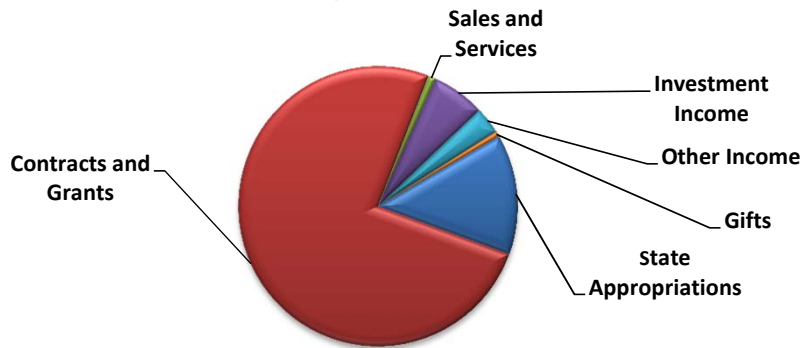
This is due to increased building and space utilization estimates planned for FY2016. All MOF-State, IDC, Designated, and Restricted.

Reflects an appropriate increase in response to the increase in Grants & Contracts and Short Courses activities which generate these expenses and activities.

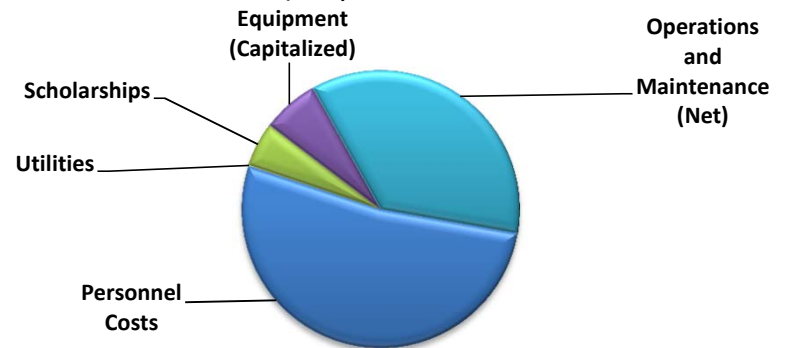
The increase in these expenditures reflects appropriate investments and increases in relation to the increases shown in Grants & Contracts and Sales & Svcs. activities, and to support the new initiatives in these and other areas.

TOTAL:	\$ 9,212
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FY 2016 BUDGET REVENUES
\$151,383 Total



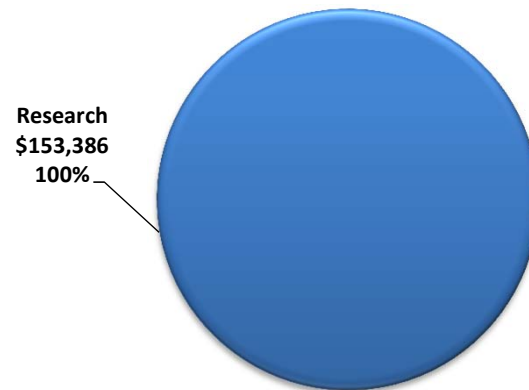
FY 2016 BUDGET EXPENDITURES
\$153,386 Total



See Executive Budget Summary for amounts and percentages

See Executive Budget Summary for amounts and percentages

FY 2016 BUDGET EXPENDITURES BY NACUBO FUNCTION





THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Engineering Experiment Station
FY 2016 Executive Budget Summary
(In Thousands)



	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016		FY15 Budget to FY16 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 89,418	\$ 97,226	\$ 99,151	\$ 101,254	\$ 102,501		\$ 1,247	1%
<i>Restatement: (prior year correction)</i>	0	0	0					
REVENUES								
State Appropriations	\$ 18,536	\$ 16,559	\$ 21,417	\$ 22,078	\$ 21,033	14%	\$ (1,045)	-5%
Contracts and Grants	110,887	103,979	111,064	107,365	114,050	75%	6,685	6%
Gifts	677	2,215	1,645	1,306	1,339	1%	33	3%
Sales and Services	11,219	12,238	10,521	8,161	9,325	6%	1,164	14%
Investment Income	6,633	7,585	15,804	3,843	4,687	3%	844	22%
Other Income	49	34	155	580	950	1%	370	64%
TOTAL REVENUES	\$ 148,001	\$ 142,611	\$ 160,606	\$ 143,332	\$ 151,383		\$ 8,051	6%
EXPENDITURES								
Salaries - Faculty (Equivalent)	\$ 17,877	\$ 17,688	\$ 18,115	\$ 17,826	\$ 18,935	12%	\$ 1,109	6%
Salaries - Non-Faculty	41,380	40,727	40,703	41,339	44,026	29%	2,687	7%
Wages	4,454	4,319	4,210	2,965	3,390	2%	426	14%
Benefits	10,565	10,431	11,686	11,892	13,778	9%	1,886	16%
Personnel Costs	74,276	73,165	74,713	74,022	80,130	52%	6,108	8%
Utilities	247	243	261	197	220	0%	23	11%
Scholarships	9,464	8,321	8,390	7,565	7,940	5%	375	5%
Equipment (Capitalized)	8,340	7,498	8,183	9,707	10,041	7%	335	3%
Operations and Maintenance (Net)	43,797	50,962	56,847	52,683	55,055	36%	2,372	5%
TOTAL EXPENDITURES	\$ 136,125	\$ 140,189	\$ 148,394	\$ 144,174	\$ 153,386		\$ 9,212	6%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (361)	\$ (359)	\$ (361)	\$ (359)	\$ (397)		\$ (38)	11%
Other	(3,707)	(138)	(9,748)	1,200	2,400		1,200	100%
NET TRANSFERS	\$ (4,068)	\$ (497)	\$ (10,109)	\$ 841	\$ 2,003		\$ 1,162	138%
NET INCREASE (DECREASE)	7,808	1,924	2,103	0	(0)		(0)	n/a
ENDING CURRENT NET POSITION	\$ 97,226	\$ 99,151	\$ 101,254	\$ 101,254	\$ 102,501		\$ 1,247	1%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Engineering Experiment Station
FY 2015 Executive Budget Summary
(In Thousands)



EXPENDITURES Fund Group - NACUBO Function	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016		FY15 Budget to FY16 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
E&G and Designated:								
Research	\$ 52,807	\$ 56,870	\$ 58,851	\$ 56,617	\$ 60,547	39%	\$ 3,929	7%
E&G and Designated Subtotal:	\$ 52,807	\$ 56,870	\$ 58,851	\$ 56,617	\$ 60,547	39%	\$ 3,929	7%
Restricted:								
Research	\$ 83,318	\$ 83,320	\$ 89,543	\$ 87,556	\$ 92,839	61%	\$ 5,283	6%
Restricted Subtotal:	\$ 83,318	\$ 83,320	\$ 89,543	\$ 87,556	\$ 92,839	61%	\$ 5,283	6%
TOTAL:								
Research	\$ 136,125	\$ 140,190	\$ 148,394	\$ 144,174	\$ 153,386	100%	\$ 9,212	6%
TOTAL:	\$ 136,125	\$ 140,190	\$ 148,394	\$ 144,174	\$ 153,386	100%	\$ 9,212	6%



Texas A&M Engineering Experiment Station
Change in Net Position
Current Funds
Fiscal Year 2016 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 650	\$ 650	\$ -
Designated	67,600	67,600	-
Restricted	34,251	34,251	-
Change in Net Position	\$ 102,501	\$ 102,501	\$ -

Explanation for Net Decrease*

* if applicable

BUDGET NARRATIVE

Revenues

Total Revenues in FY 2016 are budgeted to increase by \$8.2 million (10%), compared to FY 2015 budget.

- State Appropriations are increasing \$424,000 primarily due to an increase in the appropriation for GIP.
- Tuition and fees are increasing \$2.2 million due to a budgeted increase in training deliveries.
- Contracts and Grants are increasing \$7.4 million due to TEEX reclassifying some deliverables from Sales and Services to Contracts and an increase in contract revenue for one division.
- Sales and Service is decreasing \$2 million due to reclassifying some deliverables from Sales and Services to Contracts.
- Other Income is increasing \$21,000 due to anticipated increase in royalties.

Expenditures

Total Expenditures in FY 2016 are budgeted to increase \$5.8 million (8%), compared to the FY 2015 budget.

- Personnel Costs are increasing \$3.8 million primarily due to a proposed 3% merit plan and budgeted increases in training deliveries and contracts.
- Equipment (Capitalized) is increasing \$704,000 mainly due to a chiller replacement in the Mesquite office and necessary equipment needed for Texas Task Force 1.
- Operations and Maintenance (Net) increase of \$1.4 million is associated with the increase in training deliveries and contracts.
- \$18 million in grant expenditures with the Department of Homeland Security is being moved from E&G funds to restricted funds for the FY 2016 budget.

Transfers

- RFS Debt Service transfer of \$2 million is for the Wastewater System Upgrade at the Brayton Fire Field and the purchase of the Gateway facility for Texas Task Force 1.
- Other transfers out of \$6.3 million are for funds transferred to plant funds for the capital plan and equipment renewals and replacements.



Texas A&M Engineering Extension Service

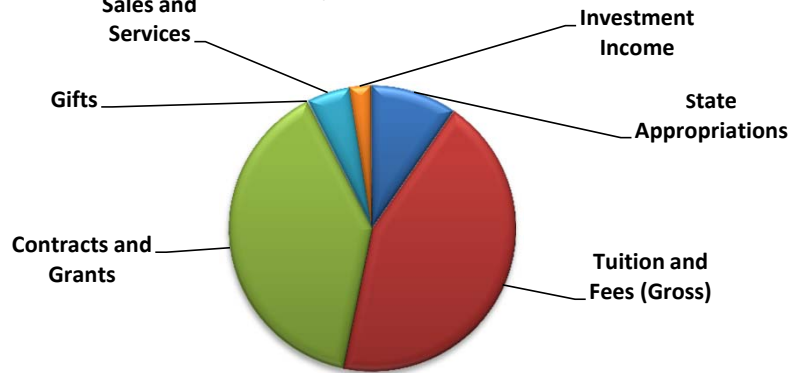
FY 2016 Highlighted Budget Components

(In Thousands)

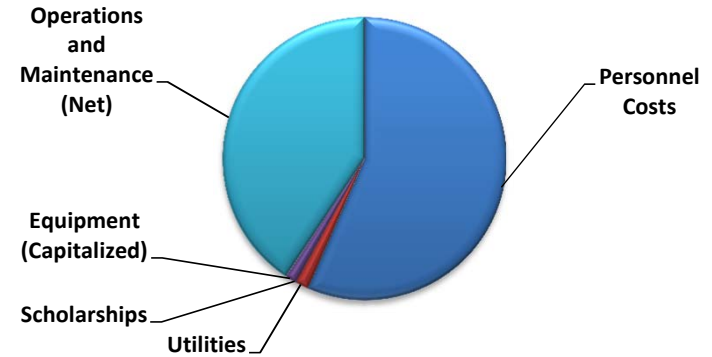
FY 2015 Board Approved Expense Budget	\$	77,289
FY 2016 Proposed Expense Budget		83,138
Difference	\$	5,849
% Change		7.6%

		Method of Finance
Personnel Costs		100% Tuition and Fees and Contract Revenue
Proposed Merit Plan and Personnel Change:	\$ 3,755	
Equipment (Capitalized)	704	100% Tuition and Fees
Other Expenses	1,390	100% Tuition and Fees and Contract Revenue
TOTAL:	\$ 5,849	

FY 2016 BUDGET REVENUES
\$92,587 Total



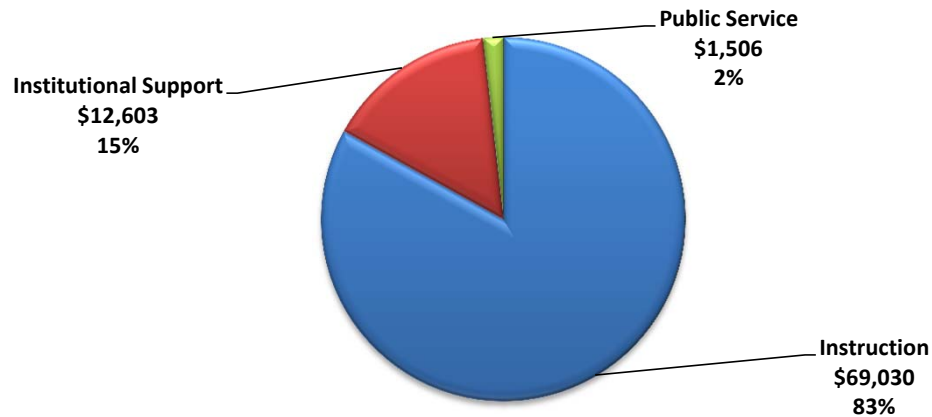
FY 2016 BUDGET EXPENDITURES
\$83,138 Total



See Executive Budget Summary for amounts and percentages

See Executive Budget Summary for amounts and percentages

FY 2016 BUDGET EXPENDITURES BY NACUBO FUNCTION





THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Engineering Extension Service
FY 2016 Executive Budget Summary
(In Thousands)



	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016		FY15 Budget to FY16 Budget	
					Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 41,047	\$ 43,741	\$ 44,416	\$ 43,494	\$ 41,575		\$ (1,919)	-4%
<i>Restatement: (prior year correction)</i>	<i>0</i>	<i>0</i>	<i>0</i>					
REVENUES								
State Appropriations	\$ 6,763	\$ 8,339	\$ 7,871	\$ 8,505	\$ 8,929	10%	\$ 424	5%
Tuition and Fees (Gross)	33,591	33,330	38,945	38,178	40,365	44%	2,188	6%
Contracts and Grants	23,813	27,580	27,227	28,907	36,313	39%	7,406	26%
Gifts	112	301	410	125	125	0%	(0)	0%
Sales and Services	12,546	6,511	6,716	6,479	4,523	5%	(1,956)	-30%
Investment Income	2,052	2,718	5,335	2,103	2,252	2%	149	7%
Other Income	48	70	80	60	81	0%	21	35%
TOTAL REVENUES	\$ 78,925	\$ 78,848	\$ 86,584	\$ 84,356	\$ 92,587		\$ 8,231	10%
EXPENDITURES								
Salaries - Faculty	\$ -	\$ -	\$ -	\$ -	\$ -	0%	\$ -	n/a
Salaries - Non-Faculty	26,310	25,308	27,234	27,434	30,140	36%	2,706	10%
Wages	7,841	7,997	8,637	7,791	7,706	9%	(85)	-1%
Benefits	7,231	7,103	8,433	8,052	9,187	11%	1,135	14%
Personnel Costs	41,382	40,409	44,305	43,277	47,032	57%	3,755	9%
Utilities	1,182	1,203	1,228	1,217	1,274	2%	57	5%
Scholarships	0	17	9	25	0	0%	(25)	-100%
Equipment (Capitalized)	3,313	3,359	4,222	347	1,051	1%	704	203%
Operations and Maintenance (Net)	31,052	34,011	29,785	32,423	33,782	41%	1,358	4%
TOTAL EXPENDITURES	\$ 76,930	\$ 78,998	\$ 79,549	\$ 77,289	\$ 83,138		\$ 5,849	8%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (596)	\$ (1,285)	\$ (2,604)	\$ (2,714)	\$ (2,032)		\$ 682	-25%
Other	1,295	2,109	(5,354)	(6,420)	(6,261)		159	-2%
NET TRANSFERS	\$ 699	\$ 825	\$ (7,958)	\$ (9,134)	\$ (8,293)		\$ 841	-9%
NET INCREASE (DECREASE)	2,695	675	(922)	(2,067)	1,156		3,223	156%
ENDING CURRENT NET POSITION	\$ 43,741	\$ 44,416	\$ 43,494	\$ 41,427	\$ 42,731		\$ 1,304	3%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Engineering Extension Service
FY 2016 Executive Budget Summary
(In Thousands)



EXPENDITURES Fund Group - NACUBO Function	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016		FY15 Budget to FY16 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
E&G and Designated:								
Instruction	\$ 64,432	\$ 64,861	\$ 67,072	\$ 62,589	\$ 50,770	61%	\$ (11,819)	-19%
Institutional Support	12,479	14,082	12,466	13,169	12,603	15%	(566)	-4%
Public Service	0	0	0	1,506	1,506	2%	0	0%
E&G and Designated Subtotal:	\$ 76,911	\$ 78,943	\$ 79,538	\$ 77,264	\$ 64,879	78%	\$ (12,385)	-16%
Restricted:								
Instruction	\$ 19	\$ 55	\$ 11	\$ 25	\$ 18,259	22%	\$ 18,234	>500%
Restricted Subtotal:	\$ 19	\$ 55	\$ 11	\$ 25	\$ 18,259	22%	\$ 18,234	>500%
TOTAL:								
Instruction	\$ 64,451	\$ 64,916	\$ 67,084	\$ 62,614	\$ 69,029	83%	\$ 6,415	10%
Institutional Support	12,479	14,082	12,466	13,169	12,603	15%	(566)	-4%
Public Service	0	0	0	1,506	1,506	2%	0	0%
TOTAL:	\$ 76,930	\$ 78,998	\$ 79,549	\$ 77,289	\$ 83,138	100%	\$ 5,849	8%



Texas A&M Engineering Extension Service
Change in Net Position
Current Funds
Fiscal Year 2016 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 15,730	\$ 17,871	\$ 2,141
Designated	25,565	21,875	(3,690)
Restricted	279	2,985	2,705
Change in Net Position	\$ 41,575	\$ 42,731	\$ 1,156

Explanation for Net Decrease*

Designated	\$ (3,690)	One-time transfer to plant funds for capital plan & renewals and replacements.
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* if applicable



BUDGET NARRATIVE

Revenues

Total Revenues are budgeted at \$67.4 million. TTI continues to experience growth in non-traditional sponsored research activities. For FY 2016, TTI will receive \$1.65 million in state appropriations for the Transportation Policy Research Center, reduced from \$3 million in FY 2015. As a result of on-going litigation, TTI expects a decrease in royalty revenue.

State Appropriations are budgeted to decrease by \$1 million (8%) compared to FY 2015 budget. Although it includes \$1.65 million for the Transportation Policy Research Center, \$1 million for the Transportation Safety Center and \$850,000 for the Center for International Intelligent Transportation Research, reduction in funding for the Transportation Policy Research Center caused the overall decrease. TTI will no longer receive state appropriations through Fund 6 (State Highway Fund).

Contracts and Grants are budgeted to increase \$3 million based on continued aggressive efforts to secure sponsored activities. Sales and Services are budgeted to decrease \$2.1 million as a result of expected reduction in royalty revenue.

Investment Income is budgeted conservatively at \$556,000.

Expenditures

Total Expenditures are budgeted at \$65.6 million and remain relatively flat compared to FY 2015 budget. Personnel Costs and Operations and Maintenance expenditures are budgeted to increase as a result of growth in sponsored research activities. As a result of on-going litigation, TTI expects a decrease in royalty distribution expenses.

Personnel Costs are budgeted to increase \$1.2 million (3%), compared to the FY 2015 budget. The increase is the result of a proposed 3% merit pool. In addition, TTI allocates \$25,000 per year for merit bonuses to award the top-performing researchers who are most successful in achieving diversification in sponsored research activities.

Operations and Maintenance expenses are budgeted to decrease by \$971,000 (5%) despite increased sponsored activity. The decrease in royalty distribution expenses is expected to cause the overall decrease.

BUDGET NARRATIVE CONTINUED

Transfers

RFS Debt Service includes \$442,000 for the TTI State Headquarters and Research Building and \$36,000 for the TTI Research Building (Gibb Gilchrist Building).



Texas A&M Transportation Institute

FY 2016 Highlighted Budget Components

(In Thousands)

FY 2015 Board Approved Expense Budget	\$	65,338
FY 2016 Proposed Expense Budget		65,613
Difference	\$	275
% Change		0.4%

			<u>Method of Finance</u>
Personnel Costs	\$	1,241	90% Contract Revenue, 10% General Revenue
Royalty Distribution Expense		(990)	100% Royalty Revenue
Other		24	100% Contract Revenue
TOTAL:	\$	275	

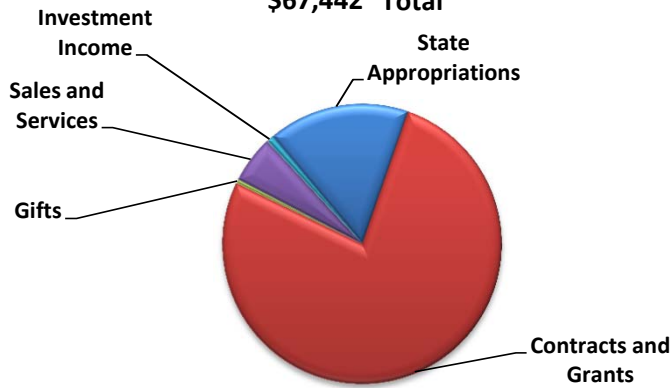


THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Transportation Institute

FY 2016 Budget Graphs
(In Thousands)

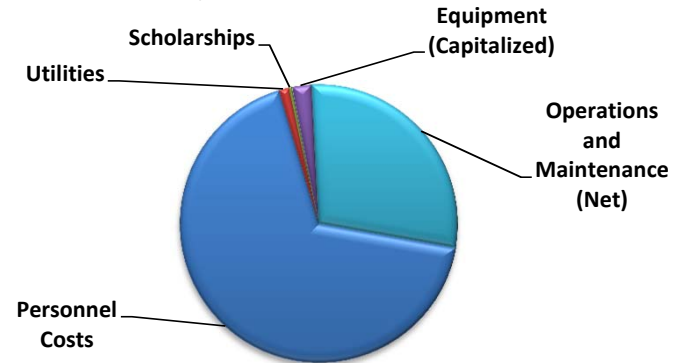


FY 2016 BUDGET REVENUES
\$67,442 Total



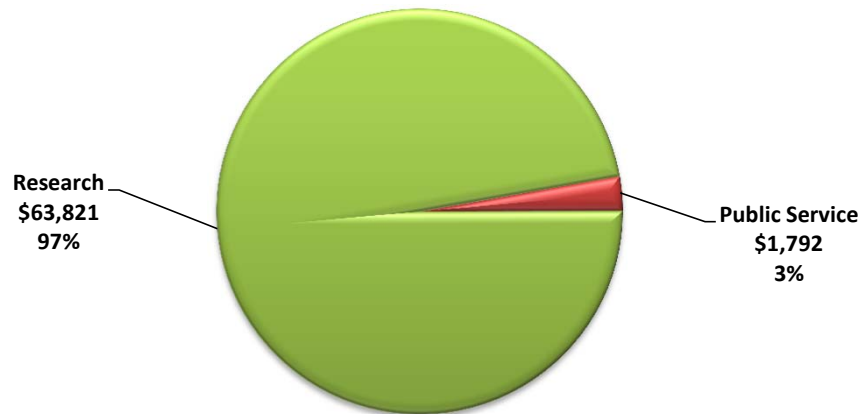
See Executive Budget Summary for amounts and percentages

FY 2016 BUDGET EXPENDITURES
\$65,613 Total



See Executive Budget Summary for amounts and percentages

FY 2016 BUDGET EXPENDITURES BY NACUBO FUNCTION





THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Transportation Institute
FY 2016 Executive Budget Summary
(In Thousands)



	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016		FY15 Budget to FY16 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 19,792	\$ 20,200	\$ 20,296	\$ 22,860	\$ 23,656		\$ 796	3%
<i>Restatement: (prior year correction)</i>	(409)	0	0					
REVENUES								
State Appropriations	\$ 8,183	\$ 8,347	\$ 12,148	\$ 12,083	\$ 11,090	16%	\$ (992)	-8%
Contracts and Grants	44,176	47,686	48,153	48,770	51,805	77%	3,035	6%
Gifts	51	274	656	50	300	0%	250	500%
Sales and Services	5,768	5,566	6,230	5,753	3,691	5%	(2,063)	-36%
Investment Income	656	660	1,376	505	556	1%	51	10%
Other Income	37	10	77	0	0	0%	0	n/a
TOTAL REVENUES	\$ 58,871	\$ 62,542	\$ 68,641	\$ 67,161	\$ 67,442		\$ 281	0%
EXPENDITURES								
Salaries - Faculty	\$ 218	\$ 14,266	\$ 16,834	\$ 17,728	\$ 18,668	28%	\$ 940	5%
Salaries - Non-Faculty	30,170	17,289	15,252	16,602	16,056	24%	(546)	-3%
Wages	1,500	1,623	1,729	1,312	1,407	2%	95	7%
Benefits	6,654	7,145	7,891	7,482	8,233	13%	751	10%
Personnel Costs	38,543	40,323	41,706	43,124	44,365	68%	1,241	3%
Utilities	826	680	692	800	800	1%	0	n/a
Scholarships	323	407	309	220	220	0%	0	n/a
Equipment (Capitalized)	1,158	1,082	2,010	1,460	1,465	2%	5	0%
Operations and Maintenance (Net)	15,589	18,821	20,379	19,734	18,763	29%	(971)	-5%
TOTAL EXPENDITURES	\$ 56,438	\$ 61,313	\$ 65,097	\$ 65,338	\$ 65,613		\$ 275	0%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (1,652)	\$ (1,007)	\$ (1,006)	\$ (1,026)	\$ (478)		\$ 549	-53%
Other	36	(127)	27	0	0		0	n/a
NET TRANSFERS	\$ (1,615)	\$ (1,134)	\$ (979)	\$ (1,026)	\$ (478)		\$ 549	-53%
NET INCREASE (DECREASE)	818	96	2,564	796	1,351		555	70%
ENDING CURRENT NET POSITION	\$ 20,200	\$ 20,296	\$ 22,860	\$ 23,656	\$ 25,007		\$ 1,351	6%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Transportation Institute
FY 2016 Executive Budget Summary
(In Thousands)



EXPENDITURES Fund Group - NACUBO Function	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016		FY15 Budget to FY16 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
E&G and Designated:								
Institutional Support	\$ (22)	\$ 303	\$ (668)	\$ -	\$ -	0%	\$ -	#DIV/0!
Public Service	5	(4)	0	0	90	0%	90	#DIV/0!
Research	21,027	22,573	26,581	26,089	23,982	37%	(2,107)	-8%
E&G and Designated Subtotal:	\$21,010	\$ 22,871	\$ 25,914	\$ 26,089	\$ 24,072	37%	\$ (2,017)	-8%
Restricted:								
Public Service	\$ 1,787	\$ 1,385	\$ 1,661	\$ 1,655	\$ 1,702	3%	\$ 47	3%
Research	33,640	37,057	37,523	37,594	39,839	61%	2,245	6%
Restricted Subtotal:	\$35,427	\$ 38,442	\$ 39,184	\$ 39,249	\$ 41,541	63%	\$ 2,292	6%
TOTAL:								
Institutional Support	\$ (22)	\$ 303	\$ (668)	\$ -	\$ -	0%	\$ -	#DIV/0!
Public Service	1,793	1,381	1,661	1,655	1,792	3%	137	8%
Research	54,667	59,629	64,104	63,683	63,821	97%	138	0%
TOTAL:	\$56,438	\$ 61,313	\$ 65,097	\$ 65,338	\$ 65,613	100%	\$ 275	0%



Texas A&M Transportation Institute
Change in Net Position
Current Funds
Fiscal Year 2016 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 1,719	\$ 1,796	\$ 77
Designated	19,262	20,141	879
Restricted	2,675	3,070	395
Change in Net Position	\$ 23,656	\$ 25,007	\$ 1,351

Explanation for Net Decrease*

* if applicable



SYSTEM OFFICES

BUDGET NARRATIVE

Introduction

The A&M System Offices continues to make positive organizational and operational changes to improve the overall services provided to the Board, System members, and departments within the System Offices. Over the past year, the System Offices has taken the lead in several system-wide initiatives such as overseeing the PwC Administrative Reviews and the standardization of title codes and pay plans. These initiatives have led to the elimination of redundant administrative positions and increased efficiencies.

Revenues

Overall, System Offices revenues are expected to increase by a net \$4.9 million (4%), compared to FY 2015 budget.

In previous years, the State of Texas has provided a small amount of General Revenue in support of the System Offices operations. However, beginning with FY 2016, this appropriation was eliminated (\$1.6 million). In addition to the A&M System, the UT System Offices also had its State Appropriations cut by the same amount.

The 84th Legislature did continue to provide the System Offices with \$764 thousand for need based scholarships. These funds will be proportionally allocated to each academic university based on Pell Grant expenses.

Available University Fund (AUF) revenue is budgeted to increase by \$7.7 million based on the standard calculation of the distribution from the Permanent University Fund. The System Offices AUF excellence allocation will be \$20.0 million, an increase from \$13.85 million in FY 2015. Also, TAMU and PVAMU will receive \$111.7 million and \$20.1 million per year, respectively. In addition, the following AUF allocations have also been proposed: 1) TAMU Law School Support - \$5.9 million, 2) Chancellor's Renowned Faculty Program and National Academy Scholars Program - \$24.5 million, 3) TAMU Classroom and Lab renovations - \$5 million, 4) PVAMU Campus Entrance and Welcome Center renovations - \$5 million, and 5) One-time excellence initiatives of up to \$10 million.

FY 2016 marks the continuation and start of two Chancellor Initiatives: 1) The 4th year of the Chancellor's Research Initiative (CRI). For this fourth year, \$10.3 million has been allocated to provide one-time funds (in the form of excellence funds and debt service) to Texas A&M University and/or Prairie View A&M University for the recruitment and hiring of faculty members who will have a transformative impact upon the academic and research

SYSTEM OFFICES

BUDGET NARRATIVE CONTINUED

missions of their respective university and 2) The start of the new Regional University's CRI initiative which will make available \$10 million over the next three years to recruit star researchers and other outstanding faculty.

Investment Income is budget to decrease by \$1.4 million as a result of an anticipated reduction in AUF interest income.

Expenditures

Overall, System Offices expenditures are budgeted to increase by \$24.7 million (7%), compared to FY 2015 budget. This net change is related to the following:

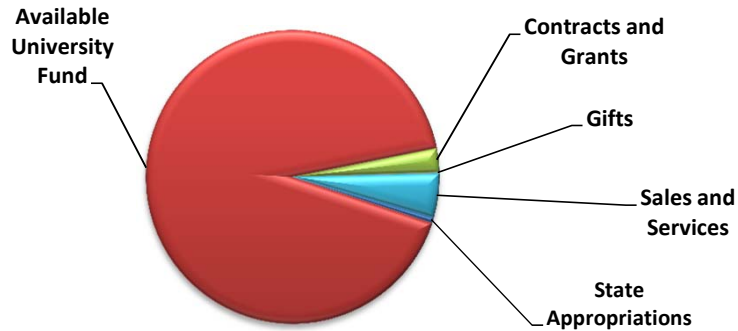
- System-wide debt service payments: \$15.4 million
- The addition of several new positions in key strategic areas such as Internal Audit, Office of General Counsel, Marketing & Communications, Contract Administration, Title IX Compliance, and Information Technology: \$1.4 million
- 3% Merit Pool: \$900,000
- Increased employee and retiree health Insurance costs: \$360,000
- Increased infrastructure support and shared services provided by TAMU: \$289,000
- Utilities: \$146 thousand
- Board/Chancellor - Kyle Field Suites: \$400,000
- External Consulting Contracts: \$280,000
- Remaining difference is due to the strategic use of service department reserves within our self-insured Health/Dental and WCI plans.



THE TEXAS A&M UNIVERSITY SYSTEM
System Offices
FY 2016 Budget Graphs
(In Thousands)

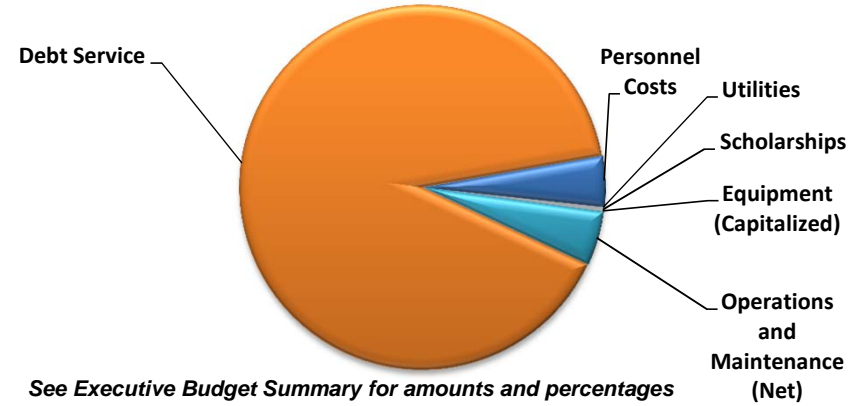


FY 2016 BUDGET REVENUES
\$133,844 Total



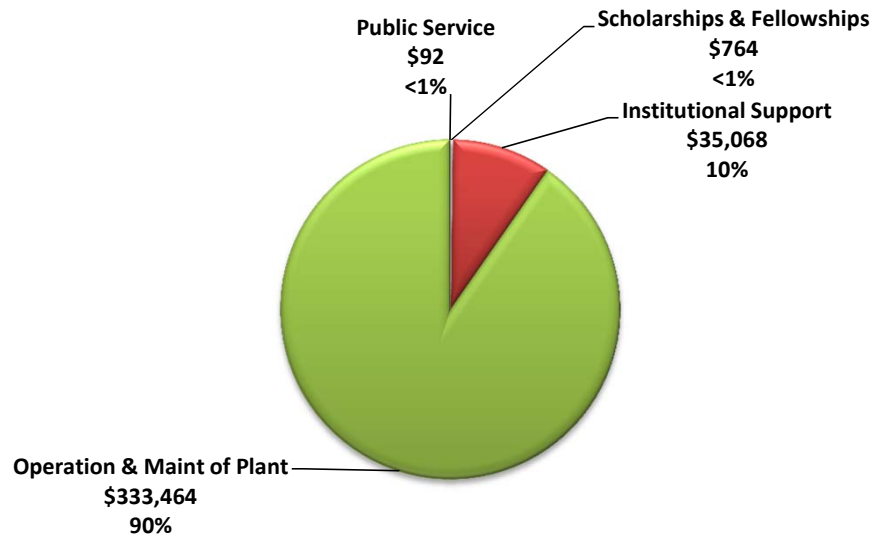
See Executive Budget Summary for amounts and percentages

FY 2016 BUDGET EXPENDITURES
\$369,388 Total



See Executive Budget Summary for amounts and percentages

FY 2016 BUDGET EXPENDITURES BY NACUBO FUNCTION



THE TEXAS A&M UNIVERSITY SYSTEM
System Offices
FY 2016 Executive Budget Summary
(In Thousands)



	FY 2012*	FY 2013*	FY 2014*	FY 2015	FY 2016		FY15 Budget to FY16 Budget	
					Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 816,593	\$ 912,850	\$ 923,765	\$ 1,086,271	\$1,086,746		\$ 476	0%
<i>Restatement: (prior year correction)</i>	0	0						
REVENUES								
State Appropriations	\$ 2,381	\$ 2,415	\$ 2,403	\$ 2,427	\$ 856	1%	\$ (1,571)	-65%
Available University Fund	179,856	113,979	296,107	115,152	122,835	92%	7,683	7%
Contracts and Grants	7,705	17,664	39,735	3,355	3,500	3%	145	4%
Gifts	1,465	262	584	193	193	0%	0	n/a
Sales and Services	73	1,666	1,245	14	0	0%	(14)	-100%
Investment Income	11,259	13,438	12,506	7,812	6,460	5%	(1,352)	-17%
Other Income	6,180	750	5,307	0	0	0%	0	n/a
TOTAL REVENUES	\$ 208,918	\$ 150,175	\$ 357,887	\$ 128,952	\$ 133,844		\$ 4,892	4%
EXPENDITURES								
Salaries - Faculty	\$ 1,282	\$ 128	\$ 32	\$ -	\$ -	0%	\$ -	n/a
Salaries - Non-Faculty	12,291	12,353	11,869	11,714	12,851	3%	1,137	10%
Wages	496	308	200	137	76	0%	(61)	-45%
Benefits	3,182	2,664	3,571	3,203	3,645	1%	442	14%
Personnel Costs	17,250	15,453	15,672	15,054	16,572	4%	1,519	10%
Utilities	496	837	720	579	725	0%	146	25%
Scholarships	256	4	3	764	764	0%	0	n/a
Equipment (Capitalized)	1,750	6,664	2,458	79	25	0%	(54)	-68%
Operations and Maintenance (Net)	9,958	29,625	46,933	10,139	17,837	5%	7,698	76%
Debt Service	244,559	227,383	303,229	318,094	333,464	90%	15,370	5%
TOTAL EXPENDITURES	\$ 274,270	\$ 279,966	\$ 369,014	\$ 344,709	\$ 369,388		\$ 24,679	7%
TRANSFERS								
RFS Debt Service (from System Members)	\$ 169,656	\$ 175,807	\$ 190,433	\$ 191,969	\$ 210,045		\$ 18,076	9%
Other	(8,047)	(35,101)	(16,800)	24,263	10,314		(13,949)	-57%
NET TRANSFERS	\$ 161,609	\$ 140,706	\$ 173,633	\$ 216,232	\$ 220,358		\$ 4,126	2%
NET INCREASE (DECREASE)	96,257	10,915	162,506	476	(15,185)		(15,661)	>-500%
ENDING CURRENT NET POSITION	\$ 912,850	\$ 923,765	\$ 1,086,271	\$ 1,086,746	\$1,071,561		\$ (15,185)	-1%

* Excludes estimated expense associated with Other Post-Employment Benefits (OPEB).
TAMUS amount for FY 2014 is \$140 million.



THE TEXAS A&M UNIVERSITY SYSTEM
System Offices
FY 2015 Executive Budget Summary
(In Thousands)



EXPENDITURES Fund Group - NACUBO Function	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016		FY15 Budget to FY16 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
E&G and Designated:								
Scholarships and Fellowships	\$ 771	\$ 771	\$ 764	\$ 764	764	0%	\$ -	n/a
Institutional Support	24,052	35,504	28,699	25,541	34,880	9%	9,339	37%
O&M of Plant	0	38	0	0	0	0%	0	n/a
Public Service	0	92	92	92	92	0%	0	n/a
Research	149	603	(14)	0	0	0%	0	n/a
E&G and Designated Subtotal:	\$ 24,972	\$ 37,008	\$ 29,541	\$ 26,397	\$ 35,735	10%	\$ 9,339	35%
Restricted:								
Instruction	\$ 416	\$ 52	\$ 46	\$ -	\$ -	0%	\$ -	n/a
Scholarships and Fellowships	4	4	3	0	0	0%	0	n/a
Institutional Support	1,293	1,015	3,658	188	188	0%	0	n/a
Public Service	43	507	79	0	0	0%	0	n/a
Research	2,983	13,998	32,459	30	-	0%	(30)	-100%
Restricted Subtotal:	\$ 4,739	\$ 15,575	\$ 36,244	\$ 218	\$ 188	0%	\$ (30)	-14%
Debt Service	244,559	227,383	303,229	318,094	333,464		15,370	5%
TOTAL:								
Instruction	\$ 416	\$ 52	\$ 46	\$ -	\$ -	0%	\$ -	n/a
Scholarships and Fellowships	774	774	766	764	764	0%	0	n/a
Institutional Support	25,345	36,519	32,357	25,729	35,068	9%	9,339	36%
O&M of Plant	0	38	0	0	0	0%	0	n/a
Public Service	43	599	171	92	92	0%	0	n/a
Research	3,132	14,600	32,445	30	0	0%	(30)	-100%
Debt Service	244,559	227,383	303,229	318,094	333,464	90%	15,370	5%
TOTAL:	\$ 274,270	\$ 279,966	\$ 369,014	\$ 344,709	\$ 369,388	100%	\$ 24,679	7%



System Offices
Change in Net Position
Current Funds
Fiscal Year 2016 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Designated	\$ 1,086,080	\$ 1,070,890	\$ (15,190)
Restricted	191	196	5
Change in Net Position	<u>\$ 1,086,271</u>	<u>\$ 1,071,086</u>	<u>\$ (15,185)</u>

Explanation for Net Decrease*

Designated	\$ (15,190)	Planned use of AUF, SMF, and other System Offices reserves.
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* if applicable





Supplemental Information Table of Contents

- 1. Salary Plans (by Member)**
- 2. Academic Enrollment and Semester Credit Hours**
- 3. Texas A&M Health Science Center**
 - **Student and Program Data**
- 4. Faculty Information**
 - **Average Faculty Salaries**
 - **Full-Time Faculty Equivalents**
- 5. Academic and Financial Analytics**
- 6. Academic Tuition and Fee Summary**





THE TEXAS A&M UNIVERSITY SYSTEM
FY 2016
Salary Plans

MEMBER	DESCRIPTION OF SALARY PLAN	AMOUNT
Prairie View A&M University 	Faculty:	
	3% Merit Pool	\$ 475,880
	Promotions	14,500
	Faculty Market Adjustments	500,000
	<i>Benefits</i>	148,557
	Faculty Subtotal:	\$ 1,138,937
Staff:		
3% Merit Pool	\$ 992,360	
<i>Benefits</i>	148,854	
Staff Subtotal:	\$ 1,141,214	
	Total:	\$ 2,280,151
Tarleton State University 	Faculty:	
	2% Merit Pool	\$ 575,156
	Market Adjustments for Adjunct Faculty	450,000
	Promotions	86,900
	<i>Benefits</i>	120,070
	Faculty Subtotal:	\$ 1,232,126
Staff:		
2% Merit Pool	\$ 489,947	
Market Adjustments	163,126	
Promotions	64,944	
<i>Benefits</i>	43,554	
Staff Subtotal:	\$ 761,571	
	Total:	\$ 1,993,697





THE TEXAS A&M UNIVERSITY SYSTEM
FY 2016
Salary Plans

MEMBER	DESCRIPTION OF SALARY PLAN	AMOUNT
	Faculty:	
	2.5% Merit Pool (contingent on fall enrollment)	\$ 430,000
	Promotions and Market Adjustments	60,000
	<i>Benefits</i>	147,000
	Faculty Subtotal:	\$ 637,000
	Staff:	
2.5% Merit Pool (contingent on fall enrollment)	\$ 570,000	
Market Adjustments and Pay-scale Adjustment (lowest paygrade eliminated)	251,000	
<i>Benefits</i>	246,000	
Staff Subtotal:	\$ 1,067,000	
Total:	\$ 1,704,000	
	Faculty:	
	3% Merit Pool	\$ 5,555,750
	Promotions	573,327
	<i>Benefits</i>	1,103,234
	Faculty Subtotal:	\$ 7,232,311
	Staff:	
3% Merit Pool	\$ 6,201,532	
<i>Benefits</i>	1,426,352	
Staff Subtotal:	\$ 7,627,884	
Total:	\$ 14,860,195	





THE TEXAS A&M UNIVERSITY SYSTEM
FY 2016
Salary Plans

MEMBER	DESCRIPTION OF SALARY PLAN	AMOUNT
<p>Texas A&M University at Galveston</p> 	Faculty: 3% Merit Pool Market Adjustments <i>Benefits</i>	\$ 371,250 75,000 70,000
	Faculty Subtotal:	\$ 516,250
	Staff: 3% Merit Pool Market Adjustments <i>Benefits</i>	\$ 162,135 50,000 55,000
	Staff Subtotal:	\$ 267,135
	Total:	\$ 783,385
	<p>Texas A&M Health Science Center</p> 	Faculty: 3% Merit Pool <i>Benefits</i>
Faculty Subtotal:		\$ 1,971,180
Staff: 3% Merit Pool <i>Benefits</i>		\$ 1,926,487 466,210
Staff Subtotal:		\$ 2,392,697
Total:		\$ 4,363,877





THE TEXAS A&M UNIVERSITY SYSTEM
FY 2016
Salary Plans

MEMBER	DESCRIPTION OF SALARY PLAN	AMOUNT
<p style="text-align: center;">Texas A&M University - Central Texas</p> <div style="display: flex; justify-content: center; align-items: center;">  <div style="text-align: left;"> <p>TEXAS A&M UNIVERSITY CENTRAL TEXAS</p> </div> </div>	<p>Faculty: Market Adjustment <i>Benefits</i></p>	<p>\$ 63,642 12,520</p>
	Faculty Subtotal:	\$ 76,162
	<p>Staff: Market Adjustment <i>Benefits</i></p>	<p>\$ 45,700 6,607</p>
	Staff Subtotal:	\$ 52,307
	Total:	\$ 128,469
	<p style="text-align: center;">Texas A&M University - Commerce</p> <div style="display: flex; justify-content: center; align-items: center;">  </div>	<p>Faculty: 2% Merit Pool Promotions and Market Adjustments <i>Benefits</i></p>
Faculty Subtotal:		\$ 694,600
<p>Staff: 2% Merit Pool Market Adjustments <i>Benefits</i></p>		<p>\$ 481,300 75,000 94,500</p>
Staff Subtotal:		\$ 650,800
Total:		\$ 1,345,400





THE TEXAS A&M UNIVERSITY SYSTEM
FY 2016
Salary Plans

MEMBER	DESCRIPTION OF SALARY PLAN	AMOUNT
Texas A&M University - Corpus Christi 	Faculty:	
	3% Merit Pool and Market Adjustments	\$ 874,234
	<i>Benefits</i>	203,598
	Faculty Subtotal:	\$ 1,077,832
	Staff:	
	3% Merit Pool and Market Adjustments	\$ 1,177,526
<i>Benefits</i>	367,255	
	Staff Subtotal:	\$ 1,544,781
	Total:	\$ 2,622,613
Texas A&M University - Kingsville 	Faculty:	
	0-4% Merit Pool (contingent on enrollment)	\$ 918,783
	Faculty Promotions (18)	66,000
	<i>Benefits</i>	206,804
	Faculty Subtotal:	\$ 1,191,587
	Staff:	
0-4% Merit Pool (contingent on enrollment)	\$ 701,440	
<i>Benefits</i>	147,302	
	Staff Subtotal:	\$ 848,742
	Total:	\$ 2,040,329





THE TEXAS A&M UNIVERSITY SYSTEM
FY 2016
Salary Plans

MEMBER	DESCRIPTION OF SALARY PLAN	AMOUNT
	Faculty:	
	2.5% One-time Merit Pool (contingent on enrollment)	\$ 166,777
	Promotions	33,500
	Benefits	24,382
	<i>(not included in base budget due to contingent on enrollment)</i>	
	Faculty Subtotal:	\$ 224,659
Staff:		
2.5% One-time Merit Pool (contingent on enrollment)	\$ 239,892	
Benefits	23,989	
<i>(not included in base budget due to contingent on enrollment)</i>		
Staff Subtotal:	\$ 263,881	
	Total:	\$ 488,540
	Faculty and Staff:	
	3% Merit Pool (contingent on enrollment)	\$ 360,000
	Market Adjustments (contingent on enrollment)	380,000
	Benefits	185,000
	<i>(not included in base budget due to contingent on enrollment)</i>	
	Faculty and Staff Subtotal:	\$ 925,000
	Total:	\$ 925,000






THE TEXAS A&M UNIVERSITY SYSTEM
FY 2016
Salary Plans

MEMBER	DESCRIPTION OF SALARY PLAN	AMOUNT
	Faculty:	
	3% Merit Pool	\$ 498,491
	Market Adjustments	93,471
	<i>Benefits</i>	92,050
	Faculty Subtotal:	\$ 684,012
	Staff:	
3% Merit Pool	\$ 612,707	
Market Adjustments	93,470	
<i>Benefits</i>	109,811	
Staff Subtotal:	\$ 815,988	
	Total:	\$ 1,500,000
	Faculty:	
	3% Merit Pool	\$ 737,286
	Promotions	130,477
	<i>Benefits</i>	225,618
	Faculty Subtotal:	\$ 1,093,381
	Staff:	
3% Merit Pool	\$ 1,477,307	
<i>Benefits</i>	384,100	
Staff Subtotal:	\$ 1,861,407	
	Total:	\$ 2,954,788






THE TEXAS A&M UNIVERSITY SYSTEM
FY 2016
Salary Plans

MEMBER	DESCRIPTION OF SALARY PLAN	AMOUNT	
	Faculty:		
	2% Merit Pool	\$ 198,726	
	1% One-time Merit Pool	99,363	
	Promotions	45,166	
	<i>Benefits</i>	60,756	
	Faculty Subtotal:	\$ 404,011	
	Staff:		
	2% Merit Pool	\$ 709,265	
	1% One-time Merit Pool	354,632	
	Promotions	116,588	
	<i>Benefits</i>	208,946	
	Staff Subtotal:	\$ 1,389,431	
Total:		\$ 1,793,442	
	Staff:		
	2% Merit Plan	\$ 164,000	
	<i>Benefits</i>	44,280	
	Staff Subtotal:	\$ 208,280	
	Total:		\$ 208,280






THE TEXAS A&M UNIVERSITY SYSTEM
FY 2016
Salary Plans

MEMBER	DESCRIPTION OF SALARY PLAN	AMOUNT	
Texas A&M Engineering Experiment Station 	Faculty Equivalent and Staff: 3% Merit Pool <i>Benefits</i>	\$ 1,878,577 375,715	
		Staff Subtotal:	\$ 2,254,292
		Total:	\$ 2,254,292
Texas A&M Engineering Extension Service 	Staff: 3% Merit Pool <i>Benefits</i>	\$ 923,683 230,921	
		Staff Subtotal:	\$ 1,154,604
		Total:	\$ 1,154,604
Texas A&M Transportation Institute 	Faculty: 3% Merit Pool <i>Benefits</i>	\$ 537,128 64,455	
		Faculty Subtotal:	\$ 601,583
	Staff: 3% Merit Pool <i>Benefits</i> <u>Other</u> TTI will award a merit bonus of \$2,500 each to the top 10 researchers who have been the most successful in diversifying TTI's research program over the past year. Research diversification is a priority in TTI's Strategic Plan.	\$ 534,936 64,192	
		Staff Subtotal:	\$ 599,128
		Total:	\$ 1,200,711



THE TEXAS A&M UNIVERSITY SYSTEM
FY 2016
Salary Plans

MEMBER	DESCRIPTION OF SALARY PLAN	AMOUNT
Texas A&M Sponsored Research Services 	Staff: 2.5% Merit Pool (from existing departmental resources) <i>Benefits</i>	\$ -
	Staff Subtotal:	\$ -
	Total:	\$ -
Texas A&M Technology Commercialization 	Staff: No Merit Pool planned <i>Benefits</i>	\$ -
	Staff Subtotal:	\$ -
	Total:	\$ -
System Offices 	Staff: 3% Merit Pool <i>Benefits</i>	\$ 760,000 133,000
	Staff Subtotal:	\$ 893,000
	Total:	\$ 893,000



THE TEXAS A&M UNIVERSITY SYSTEM

Student Headcount by Member

	PVAMU	Tarleton	TAMIU	TAMU	TAMUG	TAMU-CT	TAMU-C	TAMU-CC	TAMU-K	TAMU-SA	TAMU-T	WTAMU	TOTAL	% chg
Fall 2005	7,912	7,585	4,298	44,578	1,661	1,555	8,677	8,355	5,779	883	1,549	7,293	100,125	-0.3%
Fall 2006	8,006	7,776	4,917	45,380	1,553	1,688	8,496	8,585	5,791	909	1,625	7,412	102,138	2.0%
Fall 2007	8,382	7,739	5,179	46,542	1,614	1,721	8,879	8,563	5,578	969	1,605	7,502	104,273	2.1%
Fall 2008	8,203	7,756	5,856	48,039	1,612	1,878	8,787	9,007	5,698	1,436	1,625	7,535	107,432	3.0%
Fall 2009	8,608	8,598	6,419	48,702	1,774	2,188	9,075	9,468	5,892	2,343	1,597	7,769	112,433	4.7%
Fall 2010	8,781	9,340	6,853	49,129	1,867	2,317	10,280	10,033	6,586	3,120	1,803	7,839	117,948	4.9%
Fall 2011	8,425	9,893	7,037	49,861	2,035	2,096	10,726	10,162	6,731	3,554	1,907	7,886	120,313	2.0%
Fall 2012	8,336	10,279	7,213	50,227	2,014	2,253	11,187	10,508	7,234	4,116	1,903	7,909	123,179	2.4%
Fall 2013	8,250	10,937	7,431	53,219	2,174	2,404	11,068	10,913	7,730	4,512	1,805	8,381	128,824	4.6%
Fall 2014	8,343	11,681	7,554	56,507	2,305	2,316	11,490	11,234	8,728	4,521	1,812	8,970	135,461	5.2%



THE TEXAS A&M UNIVERSITY SYSTEM
Semester Credit Hours by Member

	PVAMU	Tarleton	TAMIU	TAMU	TAMUG	TAMU-CT	TAMU-C	TAMU-CC	TAMU-K	TAMU-SA	TAMU-T	WTAMU	TOTAL	% chg
FY 2005	223,736	201,363	99,095	1,133,621	46,411	30,197	204,603	209,698	153,319	19,335	30,225	177,802	2,529,405	0.1%
FY 2006	206,046	204,599	105,306	1,183,378	47,601	30,731	202,241	214,076	144,036	17,838	30,319	178,138	2,564,309	1.4%
FY 2007	208,265	207,270	113,090	1,192,656	45,063	31,480	200,814	220,936	147,461	18,482	31,052	178,884	2,595,453	1.2%
FY 2008	216,204	203,039	120,722	1,230,588	46,321	34,585	198,870	215,136	135,688	22,429	32,317	177,514	2,633,413	1.5%
FY 2009	210,047	205,278	130,642	1,249,689	48,021	37,484	197,174	228,913	134,886	34,454	32,810	180,343	2,689,741	2.1%
FY 2010	220,741	216,373	144,110	1,259,364	50,372	43,690	207,525	239,630	151,041	52,981	34,126	186,789	2,806,742	4.3%
FY 2011	222,722	231,999	153,142	1,264,844	54,774	43,867	232,380	255,785	166,133	66,371	38,069	193,304	2,923,390	4.2%
FY 2012	218,106	247,412	151,820	1,280,878	57,306	44,553	246,366	256,889	173,041	74,128	42,582	195,285	2,988,366	2.2%
FY 2013	218,047	261,086	153,003	1,287,916	57,078	47,558	256,054	264,971	177,037	83,626	40,935	199,542	3,046,853	2.0%
FY 2014	219,649	278,806	159,208	1,363,680	62,746	48,416	248,419	273,915	206,897	90,343	40,142	210,430	3,202,651	5.1%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Health Science Center
Fall Student Enrollment by Head Count and FTE



School	Fall 2005	Fall 2006	Fall 2007	Fall 2008	Fall 2009	Fall 2010	Fall 2011	Fall 2012	Fall 2013	Fall 2014	
Baylor College of Dentistry (BCD)											
Head Count	517	533	544	568	565	580	573	580	576	581	
FTEs	502.2	513.6	530.8	550.8	541.8	556.1	556.0	567.0	570.0	571.3	
College of Medicine (COM)											
Head Count	299	324	353	413	481	534	633	706	767	794	
FTEs	299.0	324.0	353.0	413.0	481.0	534.0	633.0	706.0	767.0	794.0	
College of Nursing (CON)											
Head Count				44	89	121	106	145	184	199	
FTEs		First Class enrolled in the Fall 2008		44.0	83.8	116.2	103.1	141.2	159.3	182.8	
College of Pharmacy (COP)											
Head Count		First Class enrolled in the Fall 2006	76	153	235	320	329	345	343	347	377
FTEs		76.0	153.0	235.0	320.0	329.0	345.0	343.0	347.0	377.0	
School of Graduate Studies (SGS) *											
Head Count	108	110	103	105	112	112	127	131	126	125	
FTEs	89.9	95.9	84.7	87.7	94.4	102.1	108.7	117.1	106.7	110.7	
School of Rural Public Health (SRPH)											
Head Count	245	269	279	330	277	282	338	381	417	391	
FTEs	158.0	169.0	184.9	235.4	194.4	209.4	256.2	284.4	223.7	354.6	
Health Science Center (Total)											
Head Count	1,169	1,312	1,432	1,695	1,844	1,958	2,122	2,286	2,417	2,467	
FTEs	1,049.1	1,178.5	1,306.4	1,565.9	1,715.4	1,846.8	2,002.0	2,158.7	2,173.7	2,390.4	

* The numbers for the School of Graduate Studies shown here are only the students in the biomedical sciences program and Public Health Sciences students who are enrolled in the MSPH and Ph.D. programs.

Full-time equivalent (FTE) enrollment calculated using the Texas Higher Education Coordinating Board contact-hour conversion parameters. Professional students are considered full time and included as head count (each student=1 FTE). Undergraduate and graduate students are converted to FTEs as follows: semester credit hours for the fall semester of each academic year and divided by 15 hours for undergraduates, 12 hours for master's students, and 9 hours for doctoral students. Table only includes State funded contact hours



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Health Science Center
Total Faculty Employment by Head Count and FTE



School	Fall 2005	Fall 2006	Fall 2007	Fall 2008	Fall 2009	Fall 2010	Fall 2011	Fall 2012	Fall 2013	Fall 2014
Baylor College of Dentistry (BCD)										
Head Count	228	238	248	244	235	244	246	254	245	251
FTEs	136.6	147.4	152.8	154.0	152.2	150.2	147.5	153.1	151.8	157.1
College of Medicine (COM)										
Head Count	106	114	114	102	110	125	125	134	129	153
FTEs	93.4	104.0	106.0	97.9	104.4	118.7	117.1	124.9	120.5	142.2
College of Nursing (CON)										
Head Count	First Class enrolled in the Fall			11	19	24	22	29	35	37
FTEs	2008			9.3	18.9	19.2	20.9	27.2	31.2	34.0
College of Pharmacy (COP)										
Head Count	First Class	9	14	23	37	37	42	41	37	45
FTEs	enrolled in the Fall 2006	9.0	14.0	22.3	35.4	35.4	40.8	40.2	36.4	44.9
Institute of Bioscience & Technology (IBT)										
Head Count	14	15	17	19	21	16	13	15	19	22
FTEs	13.8	14.0	17.6	18.2	20.2	18.8	13.0	14.6	17.7	20.7
School of Rural Public Health (SRPH)										
Head Count	41	41	45	48	47	49	44	44	47	51
FTEs	37.6	39.2	37.8	42.0	42.4	41.9	41.2	42.0	44.0	46.8
Health Science Center (Total)										
Head Count	389	417	438	447	469	495	492	517	512	559
FTEs	281.4	313.6	328.2	343.7	373.4	380.8	380.6	402.0	401.6	445.7

Head count and full-time equivalent (FTE) faculty members calculated using only budgeted employees. The College of Medicine has an additional 1259 faculty through a Scott & White clinical contract.



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Health Science Center
Student-to-Faculty Ratio



School	Fall 2005	Fall 2006	Fall 2007	Fall 2008	Fall 2009	Fall 2010	Fall 2011	Fall 2012	Fall 2013	Fall 2014	
Baylor College of Dentistry (BCD)											
Student-to-Faculty Ratio	3.68	3.48	3.47	3.58	3.56	3.70	3.77	3.70	3.75	3.64	
College of Medicine (COM)											
Student-to-Faculty Ratio	3.20	3.12	3.33	4.22	4.61	4.50	5.41	5.65	6.37	5.58	
College of Nursing (CON)											
Student-to-Faculty Ratio	First Class enrolled in the Fall 2008			4.73	4.43	6.05	4.93	5.19	5.11	5.38	
College of Pharmacy (COP)											
Student-to-Faculty Ratio	First Class enrolled in the Fall 2006		8.44	10.93	10.54	9.04	9.29	8.46	8.53	9.53	8.40
School of Rural Public Health (SRPH)											
Student-to-Faculty Ratio	4.20	4.31	4.89	5.60	4.58	5.00	6.22	6.77	5.08	7.58	
Health Science Center (Total)											
Student-to-Faculty Ratio	3.73	3.76	3.98	4.56	4.59	4.85	5.26	5.37	5.41	5.36	

Student Full-time equivalent (FTE) enrollment calculated using the Texas Higher Education Coordinating Board contact-hour conversion parameters. Professional students are considered full time and included as head count (each student=1 FTE). Undergraduate and graduate students are converted to FTEs as follows: semester credit hours for the fall semester of each academic year and divided by 15 hours for undergraduates, 12 hours for master's students, and 9 hours for doctoral students.

Faculty full-time equivalent (FTE) calculated using only budgeted employees. The College of Medicine has an additional 595 faculty through a Scott & White clinic.

TAMHSC does not have faculty headcounts for GSBS, consequently, there is no student-to-faculty ratio for GSBS.

THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Health Science Center
Degrees Awarded by Academic Discipline

School	2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14
Baylor College of Dentistry (BCD)	154	173	165	156	171	170	175	172	183
BS	28	27	30	30	30	28	25	28	29
Clinical Specialty ¹	39	48	34	20	35	27	35	35	41
DDS	78	79	88	87	84	101	97	97	99
MS	9	19	13	19	22	14	18	12	14
College of Medicine (COM)	59	78	76	79	76	100	117	134	157
BS	-	2	-	-	-	-	-	-	-
MD	59	78	76	79	76	100	117	134	157
College of Nursing (CON)					39	80	71	88	124
BS	First Class enrolled in the Fall 2008				39	80	71	88	124
College of Pharmacy (COP)	-	-	-	-	74	69	88	78	86
PharmD	First Class enrolled in the Fall 2006				74	69	88	78	86
School of Graduate Studies (SGS)	59	37	23	29	31	28	23	32	25
MS	2	2	6	1	-	4	6	1	4
PhD	13	25	12	23	22	18	12	31	21
MSPH	44	10	5	5	9	6	5	-	-
School of Rural Public Health (SRPH)	21	104	78	106	117	91	91	122	164
MHA	-	15	17	20	22	14	24	22	28
MPH	21	89	61	86	95	77	65	95	120
MSPH	-	-	-	-	-	-	-	1	2
PhD	-	-	-	-	-	-	2	3	4
DrPH	-	-	-	-	-	-	-	1	10
Health Science Center (Total)	293	392	342	370	508	538	565	626	739
BS	28	27	30	30	30	28	25	28	29
BSN	-	-	-	-	39	80	71	88	124
Clinical Specialty	39	48	34	20	35	27	35	35	41
DDS (Professional)	78	79	88	87	84	101	97	97	99
MD (Professional)	59	78	76	79	76	100	117	134	157
MHA	-	15	17	20	22	14	24	22	28
MPH	21	89	61	86	95	77	65	95	120
MSPH	44	10	5	5	9	6	5	-	2
MS	11	21	19	20	22	18	24	14	18
PharmD	-	-	-	-	74	69	88	78	86
PhD	13	25	12	23	22	18	14	34	25
DrPH	-	-	-	-	-	-	-	1	10

¹ Some Clinical Specialty Students concurrently receive a graduate degree
Degrees listed with (GSBS) are considered GSBS degrees, but the degrees are awarded by each of the colleges



THE TEXAS A&M UNIVERSITY SYSTEM

Texas A&M Health Science Center

Degrees Offered



Baylor College of Dentistry

Doctor of Dental Surgery (DDS)
Master of Science (MS) (Dental Graduate Specialty Programs)
Advanced Dental Education Programs (Certificate of Completion)
Bachelor of Science, Dental Hygiene (BS)

College of Medicine

Doctor of Medicine (MD)
Doctor of Philosophy, Biomedical Science (PhD)
Doctor of Philosophy, Medical Science (PhD)
Doctor of Philosophy, Neuroscience (PhD)
Master of Science, Biomedical Science (MS)
Master of Science, Education of Healthcare Professionals (MS)
Master of Science, Medical Science (MS)

College of Nursing

Master of Science in Nursing, Family Nurse Practitioner (MSN)
Master of Science in Nursing, Nursing Education (MSN)
Bachelor of Science, Nursing (BSN)

Irma Lerma Rangel College of Pharmacy

Doctor of Pharmacy (PharmD)

School of Rural Public Health

Doctor of Philosophy, Health Services Research (PhD)
Doctor of Public Health (DrPH)
Master of Public Health (MPH)
Master of Science in Public Health (MSPH)
Master of Health Administration (MHA)

Note : The Institute for Biosciences and Technology does not grant degrees. Instead, the students trained at that facility are included in the programs offered by the College of Medicine.

**FY 2014 Average Budgeted Faculty Salaries for State Universities
(Based on Fall 2013)**

INSTITUTION	Professor				Associate Professor				Assistant Professor			
	Number	FTE Fac	Average FTE Sal	Rank (highest to lowest)	Number	FTE Fac	Average FTE Sal	Rank (highest to lowest)	Number	FTE Fac	Average FTE Sal	Rank (highest to lowest)
The University of Texas at Austin	971	923	\$147,540	1	513	500	\$94,791	2	387	376	\$88,874	3
The University of Texas at Dallas	217	188	147,460	2	138	129	109,746	1	110	100	94,371	1
University of Houston	393	386	137,961	3	308	306	92,721	3	225	225	89,214	2
Texas A&M University	874	733	130,637	4	564	495	89,141	4	284	246	81,067	4
The University of Texas at San Antonio	200	190	122,323	5	230	223	84,821	7	164	161	73,175	6
Texas Tech University	355	332	115,489	6	410	398	78,106	10	273	270	72,194	7
University of North Texas	304	300	109,362	7	315	313	82,051	9	170	167	66,159	16
The University of Texas at Arlington	188	175	106,962	8	223	216	82,945	8	167	164	68,753	10
Texas A&M University at Galveston	23	18	106,018	9	18	16	68,868	31	18	18	71,271	8
The University of Texas at El Paso	159	154	105,273	10	198	192	75,560	14	128	127	71,062	9
University of Houston-Clear Lake	58	58	99,144	11	95	95	76,230	11	66	66	65,243	18
Texas Southern University	109	100	98,658	12	113	106	74,164	18	58	56	56,358	36
University of Houston-Victoria	21	18	96,617	13	33	32	88,003	5	36	35	73,707	5
Texas State University	279	192	95,540	14	247	174	75,108	16	216	139	66,676	15
Texas A&M International University	24	20	94,830	15	51	49	74,730	17	55	55	68,392	11
The University of Texas at Tyler	47	40	94,420	16	65	61	73,131	20	75	72	67,706	14
Sam Houston State University	134	105	94,401	17	158	125	73,158	19	192	144	62,248	23
The University of Texas-Pan American	123	88	93,473	18	202	144	71,677	22	161	110	68,260	12
University of North Texas at Dallas	6	6	92,954	19	4	4	87,209	6	30	30	64,115	19
Lamar University	91	92	92,807	20	105	104	75,780	13	86	86	62,323	22
Texas A&M University-San Antonio	5	4	92,151	21	20	20	75,884	12	44	44	65,943	17
Texas A&M University-Commerce	58	55	91,572	22	67	65	69,358	28	108	102	67,863	13
Texas A&M University-Corpus Christi	86	66	91,039	23	87	72	70,031	24	126	99	57,792	33
University of Houston-Downtown	63	57	89,481	24	107	102	69,041	30	70	68	61,941	25
West Texas A&M University	58	55	88,494	25	55	54	68,808	32	68	68	63,925	20
The University of Texas of the Permian Basin	19	18	87,603	26	36	36	75,222	15	26	26	62,237	24
The University of Texas at Brownsville	42	40	87,291	27	91	85	69,359	27	53	52	59,967	30
Texas Woman's University	100	98	85,765	28	109	107	66,813	34	98	97	56,668	35
Texas A&M University-Texarkana	20	20	85,655	29	19	18	69,335	29	21	19	59,407	31
Texas A&M University-Kingsville	91	79	85,543	30	59	55	70,816	23	95	92	60,511	28
Tarleton State University	65	60	85,331	31	78	73	72,883	21	85	84	60,843	27
Midwestern State University	47	45	84,586	32	63	61	69,842	25	58	57	59,151	32
Prairie View A&M University	57	52	83,683	33	79	76	69,752	26	60	57	63,255	21
Texas A&M University-Central Texas	5	4	82,416	34	15	14	67,410	33	36	35	61,492	26
Stephen F. Austin State University	107	104	81,178	35	120	119	66,371	35	144	142	57,039	34
Angelo State University	75	73	77,029	36	43	41	65,659	36	79	75	60,391	29
Sul Ross State University	28	23	73,891	37	21	18	53,453	38	19	19	47,446	38
Sul Ross State University Rio Grande College	8	7	66,617	38	12	12	56,845	37	6	6	54,511	37
Statewide	5,510	4,976	\$117,286		5,071	4,708	\$ 80,673		4,097	3,786	\$ 70,478	



THE TEXAS A&M UNIVERSITY SYSTEM

Full-Time Faculty Equivalents

Institution	Fall 2005	Fall 2006	Fall 2007	Fall 2008	Fall 2009	Fall 2010	Fall 2011	Fall 2012	Fall 2013	Fall 2014
Prairie View A&M University	384	383	375	384	386	390	357	370	369	382
Tarleton State University	373	376	397	414	351	360	389	410	429	490
Texas A&M International University	187	194	183	197	202	216	193	210	224	247
Texas A&M University	1,829	1,938	1,979	2,079	2,078	2,074	1,942	1,938	2,016	3,013
Texas A&M University at Galveston	94	94	97	99	106	108	109	109	104	138
Texas A&M University - Central Texas	N/A	N/A	N/A	N/A	69	79	80	87	84	76
Texas A&M University - Commerce	329	338	346	346	356	344	346	366	397	452
Texas A&M University - Corpus Christi	303	323	340	343	326	365	352	364	371	420
Texas A&M University - Kingsville	306	315	314	334	288	309	307	317	339	363
Texas A&M University - San Antonio	N/A	N/A	N/A	N/A	91	112	128	138	139	445
Texas A&M University - Texarkana	58	62	62	66	63	64	71	76	77	85
West Texas A&M University	263	269	274	286	302	311	309	300	311	337

Full-Time Faculty Equivalents (FTFE) for Texas A&M University - Central Texas and Texas A&M University - San Antonio before Fall 2009 are not available.

Fall 2014 data is preliminary data only.

Source: Texas Higher Education Coordinating Board - Accountability System



<http://analytics.tamus.edu/>

Student Success

- Persistence – Rates
- First Year Persistence Rates
- Four Year Graduation Rates
- Six Year Graduation Rates
- Student Success by Peers
- Transfer Cohort – Persistence Rates
- Transfer Cohort – First Year Persistence Rates
- Transfer Cohort – Four Year Graduation Rates
- Transfer Cohort – Six Year Graduation Rates
- Transfer Cohort – SCH Metrics

Degrees Conferred

- Degrees Conferred
- Degrees Conferred by Level – STEM Degrees
- Degrees Conferred by Major
- Peer Institution Comparison

Governance

- Financial Stretch Goals
- First Year Persistence Rates w/Stretch Goals
- Four Year Graduation Rates w/Stretch Goals
- Six Year Graduation Rates w/Stretch Goals
- Degrees Conferred w/Stretch Goals
- Critical Workforce - Degrees Awarded to STEM Majors
- Degrees Conferred to At Risk Students w/Stretch Goals
- Student Success in Selected Ethnicities
- Six Year Graduation Rate by Ethnicity per Peer Institutions
- Student Success Analysis
- Student Success Time to Degree
- Total Undergraduate Degrees Conferred
- Cost to Degree
- Math and Science Teaching Certificate

Enrollment

- Fall Semester Enrollment (by Year)
- Most Recent Fall Enrollment by Ethnicity
- Enrollment Rate of Change
- Incoming Student Characteristics – Enrollment Trend
- Enrollment – Peer Institution Comparison

Financial

- UAF Summary
- Financial Metrics - Operating Expense per FTSE
- Financial Metrics - Research Expenditures
- Financial Metrics - Research Expenditure per FTFE
- Financial Metrics – State Support per FTSE
- Financial Metrics - Total Endowment
- Financial Metrics - Average Tuition and Fees
- Financial Comparison of Financial Metrics
- Financial by Department – NACUBO Function
- Financial Expense by College - NACUBO Function
- Financial Selected Departments – NACUBO Function

Definitions



TUITION & FEES
Resident Undergraduate Student Enrolled in 15 SCH's

Total Tuition & Fees:							Average T&F Incr. Before Dereg.	Average T&F Incr. After Dereg.	Average T&F Incr. Last 10 Years	Average T&F Incr. Last 5 Years
Institution	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16				
	Fall 2010	Fall 2011	Fall 2012	Fall 2013	Fall 2014	Fall 2015				
TAMU	4,451	4,479	4,542	4,568	4,590	4,714				
<i>Gen. Studies</i>	2.5%	0.6%	1.4%	0.6%	0.5%	2.7%	13.28%	5.34%	3.41%	1.15%
Semester Increase: 123.80										
PVAMU	3,648	4,002	4,158	4,258	4,731	4,822				
	1.1%	9.7%	3.9%	2.4%	11.1%	1.9%	8.88%	9.17%	6.67%	5.74%
Semester Increase: 91.30										
Tarleton	3,146	3,252	3,429	3,502	3,698	3,770				
	4.5%	3.4%	5.4%	2.1%	5.6%	1.9%	9.05%	6.96%	5.92%	3.68%
Semester Increase: 71.86										
TAMIU	3,067	3,342	3,499	3,618	3,885	3,995				
	5.2%	9.0%	4.7%	3.4%	7.4%	2.8%	10.41%	8.20%	6.60%	5.43%
Semester Increase: 109.95										
TAMUG	3,764	3,918	4,072	4,243	4,784	5,004				
	3.7%	4.1%	4.0%	4.2%	12.7%	4.6%	10.82%	8.50%	6.80%	5.86%
Semester Increase: 220.00										
TAMU-CT	3,029	3,083	3,240	3,240	2,827	2,939				
	2.1%	1.8%	5.1%	0.0%	-12.8%	4.0%				-0.60%
Semester Increase: 112.00										
TAMU-C	3,021	3,210	3,360	3,360	3,548	3,716				
	8.7%	6.2%	4.7%	0.0%	5.6%	4.7%	6.37%	6.64%	5.96%	4.23%
Semester Increase: 168.24										
TAMU-CC	3,304	3,599	3,839	3,909	4,144	4,310				
	7.7%	8.9%	6.7%	1.8%	6.0%	4.0%	9.99%	7.50%	6.53%	5.46%
Semester Increase: 166.20										
TAMU-K	3,207	3,407	3,557	3,557	3,777	3,850				
	4.5%	6.2%	4.4%	0.0%	6.2%	1.9%	10.37%	6.68%	5.87%	3.72%
Semester Increase: 72.90										
TAMU-SA	2,935	3,408	3,570	3,607	3,656	3,727				
	3.8%	16.1%	4.7%	1.0%	1.4%	1.9%				4.89%
Semester Increase: 70.57										
TAMU-T	2,543	2,602	3,160	3,336	3,366	3,518				
	9.4%	2.3%	21.5%	5.6%	0.9%	4.5%	5.36%	7.49%	8.22%	6.71%
Semester Increase: 152.42										
WTAMU	3,171	3,253	3,402	3,515	3,686	3,757				
	9.4%	2.6%	4.6%	3.3%	4.9%	1.9%	7.82%	7.68%	6.63%	3.45%
Semester Increase: 71.14										
TAMUS Avg.	3,274	3,463	3,652	3,726	3,891	4,010				
<i>(including T&F)</i>	4.9%	5.8%	5.5%	2.0%	4.4%	3.1%	9.93%	7.10%	5.79%	4.14%



**THE TEXAS A&M UNIVERSITY SYSTEM
GLOSSARY OF TERMS
FY 2016 BUDGET**

Fund Groups:

Education and General Funds (E&G Funds)	Primarily includes State Appropriations and Statutory Tuition supporting the core mission of the institution. Examples include Education, Research, Extension, Administrative, Regulatory, and Forestry.
Designated Funds	Primarily includes Designated Tuition and Student Fees. Representing unrestricted funds that have been internally designated to support the core mission of the institution.
Auxiliary Funds	An auxiliary enterprise is an entity that exists primarily to furnish goods or services to students, faculty, or staff, and charges a fee directly related to, although not necessarily equal to, the cost of the goods or services. Auxiliary enterprises are essentially managed as self-supporting units. Examples include Athletics, Dining Services, and Student Housing.
Restricted Funds	Funds available for current purposes, the use of which has been restricted by others (e.g., outside agencies or donors) for specific purposes or to a specific time. Examples include contracts and grants, financial aid, gifts, etc.
Unrestricted Net Position	Net assets that are available for any lawful purpose; these funds are not subject to externally imposed restrictions.



**THE TEXAS A&M UNIVERSITY SYSTEM
GLOSSARY OF TERMS
FY 2016 BUDGET**

NACUBO FUNCTION:

Instruction	Expenses for all activities that are part of the institution's instruction program including expenses for credit and noncredit courses; academic, vocational and technical instruction; remedial and tutorial instruction; and regular, special and extension sessions.
Academic Support	Expenses incurred to provide support services for the institution's primary missions: instruction, research and public service. Examples include Dean's offices, libraries, course and curriculum development, etc.
Institutional Support	Expenses for central, executive-level activities concerned with management and long-range planning for the entire institution (e.g., the governing board, planning and programming, legal services, fiscal operations, administrative data processing, space management, employee personnel and records, etc.).
Operations and Maintenance of Plant	Expenses for the administration, supervision, operation, maintenance, preservation and protection of the university's physical plant. Includes expenses normally incurred for such items as janitorial and utility services; repairs and ordinary or normal alterations of buildings, furniture and equipment; care of grounds; maintenance and operation of buildings and other plant facilities, etc.
Student Services	Expenses incurred for the Offices of Admissions and the Registrar. This also includes expenses for activities with the primary purpose of contributing to student's emotional and physical well-being and intellectual, cultural and social development outside the context of the formal instruction program.



**THE TEXAS A&M UNIVERSITY SYSTEM
GLOSSARY OF TERMS
FY 2016 BUDGET**

Scholarships and Fellowships	Payments made for scholarship grants to students as authorized by law.
Auxiliary	Expenses relating to the operation of auxiliary enterprises, including expenses for operation and maintenance of plant and institutional support.
Public Service	Expenses for activities established primarily to provide non-instructional services beneficial to individuals and groups external to the institution (e.g., conferences, institutes, general advisory services, reference bureaus, radio and television)
Research	Expenses for activities specifically organized to produce research, whether commissioned by an agency external to the institution or separately budgeted by an organizational unit within the university.



**THE TEXAS A&M UNIVERSITY SYSTEM
GLOSSARY OF TERMS
FY 2016 BUDGET**

REVENUES:

State Appropriations	Appropriations from the State General Revenue Fund which supplement member institutional revenue in meeting operating expenses such as faculty salaries, employee benefits, utilities, and institutional support.
Federal Appropriations	Revenues from federal governmental agencies that are for training programs, research, or public service activities.
Higher Education Fund	State appropriated general revenue which is used for construction, library and equipment expenses for Texas public universities that do not benefit from AUF Excellence funding or Permanent University Fund (PUF) bond proceeds.
Available University Fund	Income from the Permanent University Fund (PUF) endowment derived from dividends, interest and other income resulting from PUF investments.
Tuition and Fees	The amount of money assessed to students for instructional services. Tuition and fees may be charged per term, per course, or per semester credit hour. Includes the statutory tuition rate set by the State legislature, designated tuition set by the Board of Regents, and various student fees.
Exemptions	The reductions of tuition and fees that are required by statute. Examples are Hazlewood or border state students.
Contracts, Grants and Gifts	Total contract and grant revenue from all sources (Federal, State, Private, and Local) less Indirect Costs recovered. Revenues received from gift or contribution non-exchange transactions (bequests, pledges, etc.)
Student Financial Assistance	Revenue collected for the benefit of providing student financial aid. For example, Pell Grants.



**THE TEXAS A&M UNIVERSITY SYSTEM
GLOSSARY OF TERMS
FY 2016 BUDGET**

Sales and Services	Revenues from the sale of goods or services that are incidental to the conduct of instruction, research or public service. Examples include sales of scientific and literary publications, testing services, veterinary services, university presses, dairy products, data processing services, cosmetology services, auxiliary services, etc.
Discounts	Elimination entry related to grant revenue received for payment of tuition and fees. Entry is needed to prevent the overstatement of tuition and fees revenue and grant revenue. For example, Pell grants.
Investment Income	Revenues derived from the institution's investments. Such income may take the form of interest income, dividend income, rental income or royalty income.
Other Income	Other revenues provided to meet current fiscal year operating expenses such as fines, penalties, interest on late payments, etc.



**THE TEXAS A&M UNIVERSITY SYSTEM
GLOSSARY OF TERMS
FY 2016 BUDGET**

EXPENDITURES:

Salaries - Faculty	Funds expended as compensation for services to faculty (including lecturers and graduate students - teaching).
Salaries - Non-Faculty	Funds expended as compensation for services to non-faculty (includes administrators, professionals, support staff, and graduate students non-teaching).
Wages	Funds expended as compensation for services to non-budgeted employees (including student workers) on an hourly basis. This includes regular or periodic payment to a person for the regular or periodic performance of work or a service and payment to a person for more sporadic performance of work or a service (overtime, extra compensation, summer compensation, bonuses, sick or annual leave, lump sum termination payments, death benefits, etc.).
Benefits	Payments made to, or on behalf of, an individual over and above that received in the form of a salary or wage. Examples include health insurance, retirement plans, social security and Medicare matching, etc.
Utilities	Total funds expended for utilities including electricity, water, natural gas, sewage, etc.
Scholarships	Grants-in-aid, tuition and fee waivers, or other forms of financial aid awarded to a student for the purpose of attending college.
Discounts	Elimination entry related to total scholarship expenditures funded by grant revenue received for payment of tuition and fees. Entry is needed to prevent the overstatement of tuition and fees revenue and scholarship and grant expenses. For example, Pell grants.



**THE TEXAS A&M UNIVERSITY SYSTEM
GLOSSARY OF TERMS
FY 2016 BUDGET**

Operations and Maintenance	Total funds expended for operations and maintenance including all expenditures for operations established to provide services and maintenance related to grounds and facilities. Also includes net service departments as total service department revenue less expenditures (may be a deduction or an addition); claims and losses as decreases in net assets from incidental transactions or other events affecting the organization not resulting from expenses; and movable tangible property such as research equipment, vehicles, machinery and other office equipment that meet the institution's capitalization policy for capital assets.
Equipment (Capitalized)	Moveable tangible property such as research equipment, vehicles, machinery, and office equipment that meet the institution's capitalization policy for capital assets.
Debt Service	Funds transferred to the System Offices by the members to pay the interest and charges due on debt held at the System for the benefit of the members, including principal payments.



**THE TEXAS A&M UNIVERSITY SYSTEM
GLOSSARY OF TERMS
FY 2016 BUDGET**

ACADEMIC:

Semester credit hours	Semester credit hours (SCH), state-funded and total (both non-state funded and state-funded) generated by undergraduate and graduate level courses and students. Post baccalaureate students are included in the graduate level SCH.
4 and 6-Year Graduation Rate (Same Institution)	First-time entering degree-seeking students who enrolled at an institution in a minimum of 12 SCH their first fall semester who graduated from that same institution after four (six) academic years.
4 and 6-Year Graduation Rate (Total)	First-time entering degree-seeking students who enrolled at an institution in a minimum of 12 SCH their first fall semester who graduated from that same institution or another Texas public or independent institution after four (six) academic years.
1-Year Persistence Rate (Same Institution)	Percentage of first-time entering degree-seeking undergraduates enrolled in at least 12 SCH their first semester who are still enrolled at the same institution one year later. Students who are not enrolled after the first academic year, but re-enroll the second academic year are included in the two-year persistence.
1-Year Persistence Rate (Total)	Percentage of first-time entering degree-seeking undergraduates enrolled in at least 12 SCH their first semester who are still enrolled at the same or another institution one year later. Students who are not enrolled after the first academic year, but re-enroll the second academic year are included in the two-year persistence.



**THE TEXAS A&M UNIVERSITY SYSTEM
GLOSSARY OF TERMS
FY 2016 BUDGET**

6-Year Graduation and Persistence Rate	First-time full-time, degree-seeking students who enrolled in a minimum of 12 SCH their first fall semester and have graduated from the same or another Texas public independent university or are still enrolled at the same institution or another Texas public institution after six academic years.
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