



# THE TEXAS A&M UNIVERSITY SYSTEM

## ***FY 2016 EXECUTIVE SUMMARY***

**FISCAL YEAR ENDING AUGUST 31, 2016**

**1<sup>ST</sup> QUARTER UPDATE WITH 2015 ACTUALS**



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**FY 2016 EXECUTIVE BUDGET SUMMARY**  
(In Thousands)



|   | FY 2013*            | FY 2014*            | FY 2015*            | FY 2016              |                     |
|---|---------------------|---------------------|---------------------|----------------------|---------------------|
|   | Actuals             | Actuals             | Actuals             | Actuals<br>YTD - Nov | Budget              |
| <b>PERCENT OF FISCAL YEAR 2016</b>          |                     |                     |                     | <b>25%</b>           |                     |
| <b>BEGINNING CURRENT NET POSITION</b>       | \$ 2,626,319        | \$ 2,983,299        | \$ 3,994,335        | \$ 4,107,736         | \$ 3,653,401        |
| <i>Restatement: (prior year correction)</i> | 825                 | 75,735              |                     |                      |                     |
| <b>REVENUES</b>                             |                     |                     |                     |                      |                     |
| State Appropriations                        | \$ 1,022,027        | \$ 1,025,231        | \$ 1,038,852        | \$ 974,697           | \$ 1,156,158        |
| Federal Appropriations                      | 35,565              | 36,569              | 36,227              | 5,474                | 39,937              |
| Higher Education Fund                       | 27,137              | 27,137              | 27,137              | 31,058               | 31,058              |
| Available University Fund                   | 219,979             | 407,107             | 398,740             | (6,672)              | 265,792             |
| Tuition and Fees (Gross)                    | 1,058,282           | 1,148,060           | 1,275,257           | 695,639              | 1,273,596           |
| Contracts and Grants                        | 733,912             | 729,334             | 775,628             | 204,104              | 775,493             |
| Student Financial Assistance                | 203,075             | 232,054             | 253,650             | 46,424               | 268,805             |
| Gifts                                       | 117,409             | 680,037             | 133,449             | 10,205               | 139,837             |
| Sales and Services                          | 521,588             | 570,376             | 621,386             | 211,208              | 527,360             |
| Investment Income                           | 162,764             | 311,458             | 11,369              | (142,131)            | 88,095              |
| Other Income                                | 69,006              | 68,423              | 97,734              | 10,341               | 49,142              |
| Discounts                                   | (284,199)           | (316,846)           | (329,819)           | (82,116)             | (328,464)           |
| <b>TOTAL REVENUES</b>                       | <b>\$ 3,886,544</b> | <b>\$ 4,918,939</b> | <b>\$ 4,339,609</b> | <b>\$ 1,958,231</b>  | <b>\$ 4,286,809</b> |
| Percent of Budget                           |                     |                     |                     | <b>46%</b>           |                     |
| <b>EXPENDITURES</b>                         |                     |                     |                     |                      |                     |
| Salaries - Faculty                          | \$ 584,377          | \$ 625,177          | \$ 670,029          | \$ 196,254           | \$ 731,917          |
| Salaries - Non-Faculty                      | 792,303             | 806,963             | 843,365             | 214,515              | 898,228             |
| Wages                                       | 151,183             | 146,876             | 163,908             | 39,895               | 153,689             |
| Benefits                                    | 334,404             | 385,056             | 539,079             | 99,253               | 421,356             |
| <b>Personnel Costs</b>                      | <b>1,862,267</b>    | <b>1,964,072</b>    | <b>2,216,381</b>    | <b>549,882</b>       | <b>2,205,190</b>    |
| Utilities                                   | 103,218             | 123,536             | 128,731             | 23,013               | 111,003             |
| Scholarships                                | 469,753             | 505,723             | 544,596             | 210,660              | 563,206             |
| Discounts                                   | (284,199)           | (316,846)           | (329,819)           | (82,116)             | (328,464)           |
| Equipment (Capitalized)                     | 89,714              | 116,346             | 184,677             | 29,890               | 179,334             |
| Operations and Maintenance (Net)            | 954,943             | 1,051,523           | 1,138,607           | 203,278              | 1,167,240           |
| Debt Service                                | 227,961             | 303,880             | 285,605             | 47,525               | 333,464             |
| <b>TOTAL EXPENDITURES</b>                   | <b>\$ 3,423,658</b> | <b>\$ 3,748,234</b> | <b>\$ 4,168,779</b> | <b>\$ 982,168</b>    | <b>\$ 4,230,972</b> |
| Percent of Budget                           |                     |                     |                     | <b>23%</b>           |                     |
| <b>TRANSFERS</b>                            |                     |                     |                     |                      |                     |
| RFS Debt Service (To System Office)         | \$ -                | \$ 0                | \$ (0)              | \$ 0                 | \$ 0                |
| Other                                       | (106,734)           | (159,670)           | (55,391)            | (23,981)             | 4,077               |
| <b>NET TRANSFERS</b>                        | <b>\$ (106,734)</b> | <b>\$ (159,670)</b> | <b>\$ (55,391)</b>  | <b>\$ (23,981)</b>   | <b>\$ 4,077</b>     |
| <b>NET INCREASE (DECREASE)</b>              | <b>356,153</b>      | <b>1,011,036</b>    | <b>115,438</b>      | <b>953,500</b>       | <b>59,913</b>       |
| <b>ENDING CURRENT NET POSITION</b>          | <b>\$ 2,983,299</b> | <b>\$ 3,994,335</b> | <b>\$ 4,107,736</b> | <b>\$ 5,056,892</b>  | <b>\$ 3,713,314</b> |

\* Excludes estimated expense associated with Other Post-Employment Benefits ("OPEB").  
TAMUS amount for FY 2013 is \$115 million, FY 2014 is \$140 million, and FY 2015 is \$124 million.  
The cumulative impact of OPEB excluded in the Net Position is \$983.8 million.



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**FY 2016 EXECUTIVE BUDGET SUMMARY**  
(In Thousands)



| EXPENDITURES                            | FY 2013             | FY 2014             | FY 2015             | FY 2016              |                     |
|---|---------------------|---------------------|---------------------|----------------------|---------------------|
|   | Actuals             | Actuals             | Actuals             | Actuals<br>YTD - Nov | Budget              |
| <b>Fund Group - NACUBO Function</b>     |                     |                     |                     |                      |                     |
| <b>E&amp;G and Designated:</b>          |                     |                     |                     |                      |                     |
| Instruction                             | \$ 887,124          | \$ 918,637          | \$ 1,003,846        | \$ 254,598           | \$ 1,086,394        |
| Academic Support                        | 265,666             | 274,549             | 311,019             | 74,190               | 315,547             |
| Student Services                        | 134,781             | 144,296             | 149,737             | 36,591               | 160,877             |
| Scholarships and Fellowships            | 75,758              | 76,499              | 95,872              | 77,866               | 116,129             |
| Hospitals and Clinics                   | 10,308              | 9,165               | 0                   | 0                    | 11,803              |
| Institutional Support                   | 231,672             | 241,671             | 377,848             | 73,037               | 283,957             |
| O&M of Plant                            | 209,724             | 208,591             | 210,694             | 34,169               | 212,756             |
| Public Service                          | 120,012             | 193,596             | 201,516             | 54,974               | 224,640             |
| Research                                | 278,217             | 293,658             | 337,256             | 71,051               | 315,907             |
| <b>E&amp;G and Designated Subtotal:</b> | <b>\$ 2,213,263</b> | <b>\$ 2,360,662</b> | <b>\$ 2,687,788</b> | <b>\$ 676,478</b>    | <b>\$ 2,728,009</b> |
| <b>Auxiliary:</b>                       |                     |                     |                     |                      |                     |
| Auxiliary                               | \$ 306,195          | \$ 326,110          | \$ 357,042          | \$ 109,806           | \$ 361,554          |
| <b>Auxiliary Subtotal:</b>              | <b>\$ 306,195</b>   | <b>\$ 326,110</b>   | <b>\$ 357,042</b>   | <b>\$ 109,806</b>    | <b>\$ 361,554</b>   |
| <b>Restricted:</b>                      |                     |                     |                     |                      |                     |
| Instruction                             | \$ 78,675           | \$ 80,447           | \$ 92,391           | \$ 26,337            | \$ 101,673          |
| Academic Support                        | 46,214              | 41,391              | 48,404              | 9,766                | 102,533             |
| Student Services                        | 10,458              | 9,736               | 9,761               | 1,915                | 8,841               |
| Scholarships and Fellowships            | 91,951              | 92,339              | 97,929              | 34,043               | 104,856             |
| Institutional Support                   | 6,165               | 7,565               | 3,724               | 400                  | 2,960               |
| O&M of Plant                            | 4,296               | 2,852               | 3,463               | 754                  | 1,239               |
| Public Service                          | 56,430              | 54,283              | 56,095              | 11,409               | 50,240              |
| Research                                | 382,629             | 467,983             | 526,738             | 64,009               | 437,022             |
| <b>Restricted Subtotal:</b>             | <b>\$ 676,818</b>   | <b>\$ 756,597</b>   | <b>\$ 838,505</b>   | <b>\$ 148,632</b>    | <b>\$ 809,363</b>   |
| <b>Debt Service</b>                     | <b>\$ 227,383</b>   | <b>\$ 303,229</b>   | <b>\$ 285,445</b>   | <b>\$ 47,253</b>     | <b>\$ 333,464</b>   |
| <b>TOTAL:</b>                           |                     |                     |                     |                      |                     |
| Instruction                             | \$ 965,799          | \$ 999,084          | \$ 1,096,237        | \$ 280,935           | \$ 1,188,066        |
| Academic Support                        | 311,880             | 315,940             | 359,423             | 83,956               | 418,079             |
| Student Services                        | 145,239             | 154,032             | 159,498             | 38,506               | 169,718             |
| Scholarships and Fellowships            | 167,709             | 168,838             | 193,801             | 111,909              | 220,985             |
| Hospitals and Clinics                   | 10,308              | 9,165               | 0                   | 0                    | 11,803              |
| Institutional Support                   | 237,837             | 249,236             | 381,571             | 73,437               | 286,918             |
| O&M of Plant                            | 214,020             | 211,443             | 214,157             | 34,923               | 213,995             |
| Public Service                          | 176,442             | 247,879             | 257,611             | 66,383               | 274,879             |
| Auxiliary                               | 306,195             | 326,110             | 357,042             | 109,806              | 361,554             |
| Research                                | 660,846             | 761,641             | 863,994             | 135,060              | 752,929             |
| Debt Service                            | 227,383             | 303,229             | 285,445             | 47,253               | 333,464             |
| <b>TOTAL:</b>                           | <b>\$ 3,423,659</b> | <b>\$ 3,746,598</b> | <b>\$ 4,168,779</b> | <b>\$ 982,168</b>    | <b>\$ 4,232,391</b> |



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**ACADEMICS**  
**FY 2016 EXECUTIVE BUDGET SUMMARY**  
(In Thousands)



|   | FY 2013             | FY 2014             | FY 2015             | FY 2016              |                     |
|---|---------------------|---------------------|---------------------|----------------------|---------------------|
|   | Actuals             | Actuals             | Actuals             | Actuals<br>YTD - Nov | Budget              |
| <b>PERCENT OF FISCAL YEAR 2016</b>          | <b>25%</b>          |                     |                     |                      |                     |
| <b>BEGINNING CURRENT NET POSITION</b>       | \$ 1,441,622        | \$ 1,558,349        | \$ 2,477,879        | \$ 2,526,166         | \$ 2,143,757        |
| <i>Restatement: (prior year correction)</i> | 0                   | 0                   |                     |                      |                     |
| <b>REVENUES</b>                             |                     |                     |                     |                      |                     |
| State Appropriations                        | \$ 720,576          | \$ 807,963          | \$ 817,100          | \$ 822,149           | \$ 927,697          |
| Federal Appropriations                      | 9,096               | 8,775               | 9,224               | 1,499                | 12,949              |
| Higher Education Fund                       | 27,137              | 27,137              | 27,137              | 31,058               | 31,058              |
| Available University Fund                   | 106,000             | 111,000             | 110,999             | 0                    | 142,957             |
| Tuition and Fees (Gross)                    | 1,024,952           | 1,109,115           | 1,237,921           | 687,809              | 1,233,231           |
| Contracts and Grants                        | 337,991             | 384,078             | 406,169             | 126,760              | 446,035             |
| Student Financial Assistance                | 203,075             | 232,054             | 253,650             | 46,424               | 268,805             |
| Gifts                                       | 110,360             | 672,093             | 128,211             | 7,794                | 134,381             |
| Sales and Services                          | 453,625             | 491,234             | 552,120             | 200,650              | 468,415             |
| Investment Income                           | 130,619             | 261,672             | (741)               | (120,196)            | 67,483              |
| Other Income                                | 36,418              | 41,024              | 73,555              | 10,676               | 27,721              |
| Discounts                                   | (284,199)           | (316,846)           | (329,819)           | (82,116)             | (328,464)           |
| <b>TOTAL REVENUES</b>                       | <b>\$ 2,875,650</b> | <b>\$ 3,829,299</b> | <b>\$ 3,285,526</b> | <b>\$ 1,732,508</b>  | <b>\$ 3,432,267</b> |
| <b>EXPENDITURES</b>                         |                     |                     |                     |                      |                     |
| Salaries - Faculty                          | \$ 516,699          | \$ 554,272          | \$ 594,909          | \$ 180,848           | \$ 661,026          |
| Salaries - Non-Faculty                      | 570,139             | 580,957             | 607,036             | 156,086              | 647,709             |
| Wages                                       | 124,000             | 120,271             | 134,640             | 33,314               | 130,475             |
| Benefits                                    | 256,186             | 294,201             | 318,819             | 78,840               | 323,118             |
| <b>Personnel Costs</b>                      | <b>1,467,024</b>    | <b>1,549,702</b>    | <b>1,655,405</b>    | <b>449,088</b>       | <b>1,762,328</b>    |
| Utilities                                   | 93,868              | 113,698             | 119,252             | 21,877               | 100,234             |
| Scholarships                                | 457,767             | 494,299             | 532,838             | 208,480              | 550,971             |
| Discounts                                   | (284,199)           | (316,846)           | (329,819)           | (82,116)             | (328,464)           |
| Equipment (Capitalized)                     | 60,750              | 82,197              | 148,881             | 18,800               | 154,033             |
| Operations and Maintenance (Net)            | 715,508             | 785,629             | 848,275             | 191,363              | 902,840             |
| Debt Service                                | 578                 | 651                 | 161                 | 49                   | 0                   |
| <b>TOTAL EXPENDITURES</b>                   | <b>\$ 2,511,296</b> | <b>\$ 2,709,330</b> | <b>\$ 2,974,992</b> | <b>\$ 807,541</b>    | <b>\$ 3,141,943</b> |
| <b>TRANSFERS</b>                            |                     |                     |                     |                      |                     |
| RFS Debt Service (To System Office)         | \$ (171,174)        | \$ (181,484)        | \$ (198,776)        | \$ (83,822)          | \$ (202,752)        |
| Other                                       | (77,284)            | (130,888)           | (61,434)            | 80,488               | (2,376)             |
| <b>NET TRANSFERS</b>                        | <b>\$ (248,457)</b> | <b>\$ (312,372)</b> | <b>\$ (260,210)</b> | <b>\$ (3,334)</b>    | <b>\$ (205,128)</b> |
| <b>NET INCREASE (DECREASE)</b>              | <b>115,896</b>      | <b>807,598</b>      | <b>50,324</b>       | <b>921,633</b>       | <b>85,197</b>       |
| <b>ENDING CURRENT NET POSITION</b>          | <b>\$ 1,670,282</b> | <b>\$ 2,477,879</b> | <b>\$ 2,526,166</b> | <b>\$ 3,447,799</b>  | <b>\$ 2,228,955</b> |



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**ACADEMICS**  
**FY 2016 EXECUTIVE BUDGET SUMMARY**  
(In Thousands)



| EXPENDITURES                            | FY 2013             | FY 2014             | FY 2015             | FY 2016              |                     |
|---|---------------------|---------------------|---------------------|----------------------|---------------------|
|   | Actuals             | Actuals             | Actuals             | Actuals<br>YTD - Nov | Budget              |
| <b>Fund Group - NACUBO Function</b>     |                     |                     |                     |                      |                     |
| <b>E&amp;G and Designated:</b>          |                     |                     |                     |                      |                     |
| Instruction                             | \$ 770,672          | \$ 851,565          | \$ 933,389          | \$ 242,005           | \$ 1,035,624        |
| Academic Support                        | 265,666             | 274,549             | 311,019             | 74,190               | 315,547             |
| Student Services                        | 134,781             | 144,296             | 149,737             | 36,591               | 160,877             |
| Scholarships and Fellowships            | 74,988              | 75,735              | 95,108              | 77,866               | 115,365             |
| Hospitals and Clinics                   | 10,308              | 9,165               | 0                   | 0                    | 11,803              |
| Institutional Support                   | 170,164             | 188,354             | 196,011             | 74,499               | 222,317             |
| O&M of Plant                            | 208,430             | 207,273             | 209,263             | 33,443               | 211,461             |
| Public Service                          | 36,454              | 42,302              | 41,935              | 12,009               | 43,773              |
| Research                                | 93,175              | 100,139             | 120,590             | 25,794               | 112,851             |
| <b>E&amp;G and Designated Subtotal:</b> | <b>\$ 1,764,638</b> | <b>\$ 1,893,379</b> | <b>\$ 2,057,053</b> | <b>\$ 576,397</b>    | <b>\$ 2,229,617</b> |
| <b>Auxiliary:</b>                       |                     |                     |                     |                      |                     |
| Auxiliary                               | \$ 306,195          | \$ 326,110          | \$ 357,042          | \$ 109,806           | \$ 361,554          |
| <b>Auxiliary Subtotal:</b>              | <b>\$ 306,195</b>   | <b>\$ 326,110</b>   | <b>\$ 357,042</b>   | <b>\$ 109,806</b>    | <b>\$ 361,554</b>   |
| <b>Restricted:</b>                      |                     |                     |                     |                      |                     |
| Instruction                             | \$ 78,567           | \$ 80,390           | \$ 92,275           | \$ 22,696            | \$ 83,413           |
| Academic Support                        | 46,214              | 41,391              | 48,404              | 9,766                | 102,533             |
| Student Services                        | 10,458              | 9,736               | 9,761               | 1,915                | 8,841               |
| Scholarships and Fellowships            | 91,947              | 92,336              | 97,927              | 34,043               | 104,856             |
| Institutional Support                   | 5,149               | 3,907               | 3,247               | 642                  | 2,772               |
| O&M of Plant                            | 4,295               | 2,848               | 3,460               | 754                  | 1,239               |
| Public Service                          | 21,466              | 20,140              | 20,790              | 4,335                | 15,474              |
| Research                                | 182,366             | 239,093             | 285,032             | 47,188               | 231,643             |
| <b>Restricted Subtotal:</b>             | <b>\$ 440,463</b>   | <b>\$ 489,841</b>   | <b>\$ 560,897</b>   | <b>\$ 121,338</b>    | <b>\$ 550,772</b>   |
| <b>TOTAL:</b>                           |                     |                     |                     |                      |                     |
| Instruction                             | \$ 849,239          | \$ 931,955          | \$ 1,025,664        | \$ 264,701           | \$ 1,119,037        |
| Academic Support                        | 311,880             | 315,940             | 359,423             | 83,956               | 418,079             |
| Student Services                        | 145,239             | 154,032             | 159,498             | 38,506               | 169,718             |
| Discounts                               | 166,935             | 168,072             | 193,035             | 111,909              | 220,221             |
| Hospitals and Clinics                   | 10,308              | 9,165               | 0                   | 0                    | 11,803              |
| Institutional Support                   | 175,314             | 192,261             | 199,258             | 75,141               | 225,089             |
| O&M of Plant                            | 212,725             | 210,121             | 212,723             | 34,197               | 212,700             |
| Public Service                          | 57,920              | 62,442              | 62,725              | 16,343               | 59,247              |
| Auxiliary                               | 306,195             | 326,110             | 357,042             | 109,806              | 361,554             |
| Research                                | 275,541             | 339,232             | 405,622             | 72,982               | 344,494             |
| <b>TOTAL:</b>                           | <b>\$ 2,511,296</b> | <b>\$ 2,709,329</b> | <b>\$ 2,974,992</b> | <b>\$ 807,541</b>    | <b>\$ 3,141,943</b> |



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**AGENCIES**  
**FY 2016 EXECUTIVE BUDGET SUMMARY**  
(In Thousands)



|   | FY 2013           | FY 2014            | FY 2015            | FY 2016              |                    |  |
|---|-------------------|--------------------|--------------------|----------------------|--------------------|--|
|   | Actuals           | Actuals            | Actuals            | Actuals<br>YTD - Nov | Budget             |  |
| <b>PERCENT OF FISCAL YEAR 2016</b>          |                   |                    |                    |                      | <b>25%</b>         |  |
| <b>BEGINNING CURRENT NET POSITION</b>       | \$ 159,085        | \$ 387,791         | \$ 423,737         | \$ 409,289           | \$ 421,474         |  |
| <i>Restatement: (prior year correction)</i> | 825               | 0                  |                    |                      |                    |  |
| <b>REVENUES</b>                             |                   |                    |                    |                      |                    |  |
| State Appropriations                        | \$ 299,035        | \$ 214,865         | \$ 219,363         | \$ 151,693           | \$ 227,606         |  |
| Federal Appropriations                      | 26,469            | 27,794             | 27,003             | 3,975                | 26,988             |  |
| Tuition and Fees (Gross)                    | 33,330            | 38,945             | 37,336             | 7,829                | 40,365             |  |
| Contracts and Grants                        | 378,257           | 304,410            | 314,795            | 105,435              | 325,958            |  |
| Gifts                                       | 6,787             | 7,339              | 4,990              | 2,478                | 5,262              |  |
| Sales and Services                          | 66,297            | 77,615             | 68,124             | 11,951               | 58,945             |  |
| Investment Income                           | 18,707            | 38,547             | (2,234)            | (14,728)             | 14,151             |  |
| Other Income                                | 31,838            | 22,009             | 22,556             | (548)                | 21,421             |  |
| <b>TOTAL REVENUES</b>                       | <b>\$ 860,720</b> | <b>\$ 731,524</b>  | <b>\$ 691,922</b>  | <b>\$ 268,085</b>    | <b>\$ 720,697</b>  |  |
| <b>EXPENDITURES</b>                         |                   |                    |                    |                      |                    |  |
| Salaries - Faculty                          | \$ 67,549         | \$ 70,873          | \$ 74,707          | \$ 15,406            | \$ 70,891          |  |
| Salaries - Non-Faculty                      | 209,811           | 213,375            | 223,709            | 55,020               | 237,668            |  |
| Wages                                       | 26,875            | 26,400             | 29,045             | 6,300                | 23,138             |  |
| Benefits                                    | 75,554            | 87,078             | 93,992             | 19,545               | 94,592             |  |
| <b>Personnel Costs</b>                      | <b>379,790</b>    | <b>397,726</b>     | <b>421,453</b>     | <b>96,272</b>        | <b>426,290</b>     |  |
| Utilities                                   | 8,513             | 9,114              | 9,184              | 1,103                | 10,044             |  |
| Scholarships                                | 11,983            | 11,422             | 11,754             | 2,181                | 11,471             |  |
| Equipment (Capitalized)                     | 22,300            | 31,692             | 27,366             | 9,313                | 25,275             |  |
| Operations and Maintenance (Net)            | 209,810           | 217,290            | 226,366            | 49,894               | 246,562            |  |
| <b>TOTAL EXPENDITURES</b>                   | <b>\$ 632,396</b> | <b>\$ 667,243</b>  | <b>\$ 696,123</b>  | <b>\$ 158,987</b>    | <b>\$ 719,642</b>  |  |
| <b>TRANSFERS</b>                            |                   |                    |                    |                      |                    |  |
| RFS Debt Service (To System Office)         | \$ (4,633)        | \$ (8,949)         | \$ (8,507)         | \$ (3,550)           | \$ (7,293)         |  |
| Other                                       | 5,651             | (19,386)           | (1,740)            | (9,120)              | (3,861)            |  |
| <b>NET TRANSFERS</b>                        | <b>\$ (242)</b>   | <b>\$ (28,335)</b> | <b>\$ (10,247)</b> | <b>\$ (12,670)</b>   | <b>\$ (11,154)</b> |  |
| <b>NET INCREASE (DECREASE)</b>              | <b>229,342</b>    | <b>35,946</b>      | <b>(14,448)</b>    | <b>96,427</b>        | <b>(10,098)</b>    |  |
| <b>ENDING CURRENT NET POSITION</b>          | <b>\$ 389,253</b> | <b>\$ 423,737</b>  | <b>\$ 409,289</b>  | <b>\$ 505,717</b>    | <b>\$ 411,376</b>  |  |



THE TEXAS A&M UNIVERSITY SYSTEM  
AGENCIES  
FY 2016 EXECUTIVE BUDGET SUMMARY  
(In Thousands)



| EXPENDITURES<br><br>Fund Group - NACUBO Function | FY 2013           | FY 2014           | FY 2015           | FY 2016              |                   |
|--|-------------------|-------------------|-------------------|----------------------|-------------------|
|  | Actuals           | Actuals           | Actuals           | Actuals<br>YTD - Nov | Budget            |
| <b>E&amp;G and Designated:</b>                   |                   |                   |                   |                      |                   |
| Instruction                                      | \$ 116,452        | \$ 67,072         | \$ 70,457         | \$ 12,594            | \$ 50,770         |
| Institutional Support                            | 26,004            | 24,618            | 25,853            | 5,729                | 25,739            |
| O&M of Plant                                     | 1,256             | 1,318             | 1,430             | 243                  | 1,295             |
| Public Service                                   | 83,466            | 151,202           | 159,489           | 42,966               | 180,775           |
| Research   | 184,439           | 193,533           | 211,495           | 44,452               | 203,056           |
| <b>E&amp;G and Designated Subtotal:</b>          | <b>\$ 411,617</b> | <b>\$ 437,743</b> | <b>\$ 468,724</b> | <b>\$ 105,984</b>    | <b>\$ 461,635</b> |
| <b>Restricted:</b>                               |                   |                   |                   |                      |                   |
| Instruction                                      | \$ 55             | \$ 11             | \$ 116            | \$ 3,640             | \$ 18,259         |
| Institutional Support                            | 1                 | 1                 | 127               | 0                    | 0                 |
| O&M of Plant                                     | 1                 | 5                 | 4                 | 0                    | 0                 |
| Public Service                                   | 34,457            | 34,064            | 35,305            | 7,074                | 34,766            |
| Research   | 186,266           | 196,431           | 191,848           | 42,289               | 205,379           |
| <b>Restricted Subtotal:</b>                      | <b>\$ 220,779</b> | <b>\$ 230,512</b> | <b>\$ 227,399</b> | <b>\$ 53,003</b>     | <b>\$ 258,404</b> |
| <b>TOTAL:</b>                                    |                   |                   |                   |                      |                   |
| Instruction                                      | \$ 116,508        | \$ 67,084         | \$ 70,573         | \$ 16,234            | \$ 69,029         |
| Institutional Support                            | 26,004            | 24,618            | 25,980            | 5,729                | 25,739            |
| O&M of Plant                                     | 1,257             | 1,322             | 1,434             | 243                  | 1,295             |
| Public Service                                   | 117,923           | 185,267           | 194,794           | 50,040               | 215,541           |
| Research   | 370,705           | 389,964           | 403,342           | 86,741               | 408,435           |
| <b>TOTAL:</b>                                    | <b>\$ 632,397</b> | <b>\$ 668,254</b> | <b>\$ 696,123</b> | <b>\$ 158,987</b>    | <b>\$ 720,038</b> |



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Prairie View A&M University**  
**FY 2016 Executive Budget Summary**  
(In Thousands)



|   | FY 2013            | FY 2014            | FY 2015            | FY 2016              |                    |
|---|--------------------|--------------------|--------------------|----------------------|--------------------|
|   | Actuals            | Actuals            | Actuals            | Actuals<br>YTD - Nov | Budget             |
| <b>PERCENT OF FISCAL YEAR 2016</b>          |                    |                    |                    | <b>25%</b>           |                    |
| <b>BEGINNING CURRENT NET POSITION</b>       | \$ 153,261         | \$ 161,030         | \$ 170,953         | \$ 172,452           | \$ 170,500         |
| <i>Restatement: (prior year correction)</i> | 0                  | 0                  |                    |                      |                    |
| <b>REVENUES</b>                             |                    |                    |                    |                      |                    |
| State Appropriations                        | \$ 51,336          | \$ 50,912          | \$ 51,287          | \$ 52,934            | \$ 57,417          |
| Federal Appropriations                      | 9,063              | 8,740              | 9,187              | 1,499                | 12,949             |
| Available University Fund                   | 14,971             | 15,854             | 15,854             | 0                    | 25,280             |
| Tuition and Fees (Gross)                    | 68,256             | 71,111             | 79,213             | 54,273               | 78,342             |
| Contracts and Grants                        | 12,151             | 11,861             | 11,119             | 2,345                | 8,428              |
| Student Financial Assistance                | 28,164             | 30,377             | 33,259             | 6,024                | 34,586             |
| Gifts                                       | 1,994              | 3,834              | 3,005              | 316                  | 1,730              |
| Sales and Services                          | 17,900             | 20,484             | 19,799             | 6,654                | 17,069             |
| Investment Income                           | 8,048              | 17,129             | (257)              | 821                  | 6,516              |
| Other Income                                | 3,548              | 5,640              | 3,858              | 758                  | 2,762              |
| Discounts                                   | (32,500)           | (34,483)           | (37,692)           | (9,481)              | (37,926)           |
| <b>TOTAL REVENUES</b>                       | <b>\$ 182,931</b>  | <b>\$ 201,460</b>  | <b>\$ 188,632</b>  | <b>\$ 116,144</b>    | <b>\$ 207,152</b>  |
| <b>Percent of Budget</b>                    |                    |                    |                    | <b>56.1%</b>         |                    |
| <b>EXPENDITURES</b>                         |                    |                    |                    |                      |                    |
| Salaries - Faculty                          | \$ 27,526          | \$ 28,315          | \$ 30,246          | \$ 8,499             | \$ 33,757          |
| Salaries - Non-Faculty                      | 38,740             | 38,161             | 37,677             | 9,422                | 46,139             |
| Wages                                       | 5,272              | 4,524              | 5,029              | 1,129                | 4,244              |
| Benefits                                    | 15,933             | 18,297             | 19,126             | 5,038                | 20,632             |
| <b>Personnel Costs</b>                      | <b>87,472</b>      | <b>89,298</b>      | <b>92,078</b>      | <b>24,087</b>        | <b>104,773</b>     |
| Utilities                                   | 5,056              | 5,616              | 4,705              | 869                  | 5,496              |
| Scholarships                                | 45,209             | 50,724             | 56,222             | 13,030               | 60,657             |
| Discounts                                   | (32,500)           | (34,483)           | (37,692)           | (9,481)              | (37,926)           |
| Equipment (Capitalized)                     | 1,924              | 2,037              | 3,128              | 844                  | 2,944              |
| Operations and Maintenance (Net)            | 49,123             | 48,329             | 55,152             | 11,854               | 50,209             |
| Debt Service                                | 109                | 25                 | 28                 | 4                    | 0                  |
| <b>TOTAL EXPENDITURES</b>                   | <b>\$ 156,393</b>  | <b>\$ 161,546</b>  | <b>\$ 173,621</b>  | <b>\$ 41,206</b>     | <b>\$ 186,153</b>  |
| <b>Percent of Budget</b>                    |                    |                    |                    | <b>22.1%</b>         |                    |
| <b>TRANSFERS</b>                            |                    |                    |                    |                      |                    |
| RFS Debt Service (To System Office)         | \$ (10,420)        | \$ (10,565)        | \$ (9,922)         | \$ (6,166)           | \$ (11,300)        |
| Other                                       | (8,350)            | (19,426)           | (3,589)            | 13,544               | (4,246)            |
| <b>NET TRANSFERS</b>                        | <b>\$ (18,770)</b> | <b>\$ (29,991)</b> | <b>\$ (13,511)</b> | <b>\$ 7,378</b>      | <b>\$ (15,546)</b> |
| <b>NET INCREASE (DECREASE)</b>              | <b>7,768</b>       | <b>9,923</b>       | <b>1,499</b>       | <b>82,316</b>        | <b>5,453</b>       |
| <b>ENDING CURRENT NET POSITION</b>          | <b>\$ 161,030</b>  | <b>\$ 170,953</b>  | <b>\$ 172,452</b>  | <b>\$ 254,768</b>    | <b>\$ 175,953</b>  |





**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Prairie View A&M University**  
**FY 2016 Executive Budget Summary**  
(In Thousands)



| EXPENDITURES<br>Fund Group - NACUBO Function | FY 2013           | FY 2014           | FY 2015           | FY 2016              |                   |
|--|-------------------|-------------------|-------------------|----------------------|-------------------|
|  | Actuals           | Actuals           | Actuals           | Actuals<br>YTD - Nov | Budget            |
| <b>E&amp;G and Designated:</b>               |                   |                   |                   |                      |                   |
| Instruction                                  | \$ 34,607         | \$ 35,886         | \$ 40,164         | \$ 11,241            | \$ 45,103         |
| Academic Support                             | 17,609            | 17,832            | 16,729            | 3,467                | 18,048            |
| Student Services                             | 10,085            | 10,601            | 11,606            | 3,191                | 12,714            |
| Scholarships and Fellowships                 | 3,938             | 5,976             | 7,695             | 809                  | 8,994             |
| Institutional Support                        | 18,811            | 16,031            | 17,473            | 3,378                | 19,835            |
| O&M of Plant                                 | 13,224            | 13,651            | 15,277            | 2,480                | 12,602            |
| Public Service                               | 2,475             | 2,728             | 2,715             | 642                  | 3,101             |
| Research                                     | 3,003             | 3,779             | 4,964             | 986                  | 4,914             |
| <b>E&amp;G and Designated Subtotal:</b>      | <b>\$ 103,753</b> | <b>\$ 106,483</b> | <b>\$ 116,623</b> | <b>\$ 26,195</b>     | <b>\$ 125,309</b> |
| <b>Auxiliary:</b>                            |                   |                   |                   |                      |                   |
| Auxiliary                                    | \$ 24,047         | \$ 24,973         | \$ 23,522         | \$ 8,163             | \$ 26,458         |
| <b>Auxiliary Subtotal:</b>                   | <b>\$ 24,047</b>  | <b>\$ 24,973</b>  | <b>\$ 23,522</b>  | <b>\$ 8,163</b>      | <b>\$ 26,458</b>  |
| <b>Restricted:</b>                           |                   |                   |                   |                      |                   |
| Instruction                                  | \$ 1,490          | \$ 1,400          | \$ 1,608          | \$ 213               | \$ 3,131          |
| Academic Support                             | 6,094             | 5,133             | 6,374             | 1,400                | 1,769             |
| Student Services                             | 745               | 998               | 860               | 133                  | 236               |
| Scholarships and Fellowships                 | 8,154             | 9,678             | 10,736            | 1,599                | 12,860            |
| Institutional Support                        | 151               | 95                | 519               | 12                   | 2                 |
| O&M of Plant                                 | 0                 |                   | 2                 | 1                    | 0                 |
| Public Service                               | 5,408             | 5,275             | 5,903             | 1,650                | 6,175             |
| Research                                     | 6,550             | 7,511             | 7,475             | 1,841                | 10,213            |
| <b>Restricted Subtotal:</b>                  | <b>\$ 28,593</b>  | <b>\$ 30,090</b>  | <b>\$ 33,476</b>  | <b>\$ 6,848</b>      | <b>\$ 34,386</b>  |
| <b>TOTAL:</b>                                |                   |                   |                   |                      |                   |
| Instruction                                  | \$ 36,097         | \$ 37,286         | \$ 41,771         | \$ 11,454            | \$ 48,233         |
| Academic Support                             | 23,703            | 22,964            | 23,103            | 4,868                | 19,817            |
| Student Services                             | 10,830            | 11,598            | 12,466            | 3,325                | 12,949            |
| Scholarships and Fellowships                 | 12,093            | 15,654            | 18,431            | 2,408                | 21,854            |
| Institutional Support                        | 18,963            | 16,125            | 17,992            | 3,390                | 19,837            |
| O&M of Plant                                 | 13,224            | 13,651            | 15,279            | 2,480                | 12,602            |
| Public Service                               | 7,883             | 8,004             | 8,619             | 2,292                | 9,276             |
| Auxiliary                                    | 24,047            | 24,973            | 23,522            | 8,163                | 26,458            |
| Research                                     | 9,553             | 11,290            | 12,439            | 2,827                | 15,127            |
| <b>TOTAL:</b>                                | <b>\$ 156,393</b> | <b>\$ 161,546</b> | <b>\$ 173,621</b> | <b>\$ 41,206</b>     | <b>\$ 186,153</b> |



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Tarleton State University**  
**FY 2016 Executive Budget Summary**  
(In Thousands)



|   | FY 2013           | FY 2014            | FY 2015            | FY 2016              |                    |
|---|-------------------|--------------------|--------------------|----------------------|--------------------|
|   | Actuals           | Actuals            | Actuals            | Actuals<br>YTD - Nov | Budget             |
| <b>PERCENT OF FISCAL YEAR 2016</b>          |                   |                    |                    | <b>25%</b>           |                    |
| <b>BEGINNING CURRENT NET POSITION</b>       | \$ 67,558         | \$ 80,095          | \$ 81,425          | \$ 76,031            | \$ 84,500          |
| <i>Restatement: (prior year correction)</i> | 0                 | 0                  |                    |                      |                    |
| <b>REVENUES</b>                             |                   |                    |                    |                      |                    |
| State Appropriations                        | \$ 35,375         | \$ 41,626          | \$ 42,215          | \$ 44,889            | \$ 47,710          |
| Tuition and Fees (Gross)                    | 66,487            | 74,225             | 83,444             | 38,886               | 87,744             |
| Contracts and Grants                        | 17,074            | 15,044             | 11,212             | 2,617                | 9,280              |
| Student Financial Assistance                | 19,855            | 18,713             | 23,344             | 2,660                | 24,075             |
| Gifts                                       | 996               | 1,058              | 1,443              | (31)                 | 769                |
| Sales and Services                          | 25,675            | 29,016             | 29,463             | 14,185               | 26,791             |
| Investment Income                           | 7,115             | 11,828             | 859                | (3,445)              | 3,085              |
| Other Income                                | 375               | 344                | 499                | 138                  | 300                |
| Discounts                                   | (18,292)          | (20,925)           | (22,840)           | (5,750)              | (23,000)           |
| <b>TOTAL REVENUES</b>                       | <b>\$ 154,660</b> | <b>\$ 170,929</b>  | <b>\$ 169,638</b>  | <b>\$ 94,149</b>     | <b>\$ 176,754</b>  |
| <b>Percent of Budget</b>                    |                   |                    |                    | <b>53.3%</b>         |                    |
| <b>EXPENDITURES</b>                         |                   |                    |                    |                      |                    |
| Salaries - Faculty                          | \$ 27,483         | \$ 30,470          | \$ 32,420          | \$ 9,543             | \$ 36,471          |
| Salaries - Non-Faculty                      | 24,702            | 24,852             | 28,203             | 7,716                | 30,424             |
| Wages                                       | 4,382             | 4,919              | 4,858              | 1,250                | 3,384              |
| Benefits                                    | 13,672            | 16,935             | 18,369             | 4,133                | 18,355             |
| <b>Personnel Costs</b>                      | <b>70,239</b>     | <b>77,175</b>      | <b>83,851</b>      | <b>22,641</b>        | <b>88,634</b>      |
| Utilities                                   | 4,012             | 3,764              | 3,503              | 485                  | 3,926              |
| Scholarships                                | 32,000            | 34,735             | 38,367             | 9,645                | 37,866             |
| Discounts                                   | (18,292)          | (20,925)           | (22,840)           | (5,750)              | (23,000)           |
| Equipment (Capitalized)                     | 3,695             | 2,524              | 2,184              | 1,019                | 505                |
| Operations and Maintenance (Net)            | 40,742            | 48,821             | 49,103             | 14,080               | 56,474             |
| <b>TOTAL EXPENDITURES</b>                   | <b>\$ 132,395</b> | <b>\$ 146,095</b>  | <b>\$ 154,169</b>  | <b>\$ 42,120</b>     | <b>\$ 164,405</b>  |
| <b>Percent of Budget</b>                    |                   |                    |                    | <b>25.6%</b>         |                    |
| <b>TRANSFERS</b>                            |                   |                    |                    |                      |                    |
| RFS Debt Service (To System Office)         | \$ (11,169)       | \$ (11,805)        | \$ (10,734)        | \$ (5,485)           | \$ (11,192)        |
| Other                                       | 1,441             | (11,698)           | (10,131)           | (327)                | (446)              |
| <b>NET TRANSFERS</b>                        | <b>\$ (9,728)</b> | <b>\$ (23,503)</b> | <b>\$ (20,864)</b> | <b>\$ (5,812)</b>    | <b>\$ (11,638)</b> |
| <b>NET INCREASE (DECREASE)</b>              | <b>12,537</b>     | <b>1,330</b>       | <b>(5,395)</b>     | <b>46,216</b>        | <b>711</b>         |
| <b>ENDING CURRENT NET POSITION</b>          | <b>\$ 80,095</b>  | <b>\$ 81,425</b>   | <b>\$ 76,031</b>   | <b>\$ 122,247</b>    | <b>\$ 85,211</b>   |



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Tarleton State University**  
**FY 2016 Executive Budget Summary**  
(In Thousands)



| EXPENDITURES                            | FY 2013           | FY 2014           | FY 2015           | FY 2016              |                   |
|---|-------------------|-------------------|-------------------|----------------------|-------------------|
|   | Actuals           | Actuals           | Actuals           | Actuals<br>YTD - Nov | Budget            |
| <b>Fund Group - NACUBO Function</b>     |                   |                   |                   |                      |                   |
| <b>E&amp;G and Designated:</b>          |                   |                   |                   |                      |                   |
| Instruction                             | \$ 41,750         | \$ 50,093         | \$ 56,104         | \$ 14,489            | \$ 54,881         |
| Academic Support                        | 8,055             | 9,937             | 11,141            | 2,919                | 11,797            |
| Student Services                        | 5,269             | 6,423             | 7,195             | 2,204                | 8,818             |
| Scholarships and Fellowships            | 6,036             | 5,936             | 6,370             | 1,735                | 4,394             |
| Institutional Support                   | 14,528            | 3,546             | 3,533             | 5,355                | 22,927            |
| O&M of Plant                            | 9,513             | 18,862            | 19,261            | 2,845                | 11,193            |
| Public Service                          | 1,187             | 1,381             | 1,362             | 270                  | 1,273             |
| Research                                | 2,477             | 3,108             | 3,099             | 754                  | 3,010             |
| <b>E&amp;G and Designated Subtotal:</b> | <b>\$ 88,814</b>  | <b>\$ 99,287</b>  | <b>\$ 108,065</b> | <b>\$ 30,571</b>     | <b>\$ 118,294</b> |
| <b>Auxiliary:</b>                       |                   |                   |                   |                      |                   |
| Auxiliary                               | \$ 23,067         | \$ 28,077         | \$ 29,022         | \$ 9,253             | \$ 28,141         |
| <b>Auxiliary Subtotal:</b>              | <b>\$ 23,067</b>  | <b>\$ 28,077</b>  | <b>\$ 29,022</b>  | <b>\$ 9,253</b>      | <b>\$ 28,141</b>  |
| <b>Restricted:</b>                      |                   |                   |                   |                      |                   |
| Instruction                             | \$ 743            | \$ 707            | \$ 1,111          | \$ 180               | \$ 584            |
| Academic Support                        | 224               | 147               | 190               | 56                   | 221               |
| Student Services                        | 1,174             | 1,431             | 1,205             | 165                  | 699               |
| Scholarships and Fellowships            | 10,396            | 9,199             | 8,000             | 652                  | 9,390             |
| Institutional Support                   | 0                 | 0                 | 0                 | 0                    | 0                 |
| O&M of Plant                            | 13                | 0                 | 180               | 0                    | 0                 |
| Public Service                          | 2,641             | 1,393             | 835               | 205                  | 233               |
| Research                                | 5,323             | 5,854             | 5,562             | 1,039                | 6,843             |
| <b>Restricted Subtotal:</b>             | <b>\$ 20,514</b>  | <b>\$ 18,731</b>  | <b>\$ 17,081</b>  | <b>\$ 2,296</b>      | <b>\$ 17,970</b>  |
| <b>TOTAL:</b>                           |                   |                   |                   |                      |                   |
| Instruction                             | \$ 42,493         | \$ 50,800         | \$ 57,214         | \$ 14,669            | \$ 55,465         |
| Academic Support                        | 8,279             | 10,084            | 11,330            | 2,975                | 12,018            |
| Student Services                        | 6,443             | 7,853             | 8,400             | 2,369                | 9,517             |
| Scholarships and Fellowships            | 16,431            | 15,136            | 14,369            | 2,386                | 13,785            |
| Institutional Support                   | 14,528            | 3,546             | 3,533             | 5,355                | 22,927            |
| O&M of Plant                            | 9,526             | 18,862            | 19,441            | 2,845                | 11,193            |
| Public Service                          | 3,828             | 2,774             | 2,198             | 475                  | 1,507             |
| Auxiliary                               | 23,067            | 28,077            | 29,022            | 9,253                | 28,141            |
| Research                                | 7,800             | 8,962             | 8,661             | 1,793                | 9,853             |
| <b>TOTAL:</b>                           | <b>\$ 132,395</b> | <b>\$ 146,095</b> | <b>\$ 154,169</b> | <b>\$ 42,120</b>     | <b>\$ 164,405</b> |



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M International University**  
**FY 2016 Executive Budget Summary**  
(In Thousands)



|   | FY 2013           | FY 2014           | FY 2015           | FY 2016              |                   |
|---|-------------------|-------------------|-------------------|----------------------|-------------------|
|   | Actuals           | Actuals           | Actuals           | Actuals<br>YTD - Nov | Budget            |
| <b>PERCENT OF FISCAL YEAR 2016</b>          |                   |                   |                   | <b>25%</b>           |                   |
| <b>BEGINNING CURRENT NET POSITION</b>       | \$ 39,538         | \$ 50,307         | \$ 59,460         | \$ 66,386            | \$ 59,460         |
| <i>Restatement: (prior year correction)</i> | 0                 | 0                 |                   |                      |                   |
| <b>REVENUES</b>                             |                   |                   |                   |                      |                   |
| State Appropriations                        | \$ 32,981         | \$ 34,157         | \$ 33,642         | \$ 34,916            | \$ 36,849         |
| Higher Education Fund                       | 3,796             | 3,796             | 3,796             | 4,473                | 4,473             |
| Tuition and Fees (Gross)                    | 37,829            | 41,160            | 45,516            | 20,951               | 42,177            |
| Contracts and Grants                        | 15,612            | 19,988            | 17,985            | 7,345                | 16,194            |
| Student Financial Assistance                | 21,924            | 17,023            | 17,995            | 9,114                | 26,333            |
| Gifts                                       | 6,702             | 2,118             | 5,636             | (2,149)              | 1,990             |
| Sales and Services                          | 5,107             | 5,084             | 6,700             | 1,796                | 4,634             |
| Investment Income                           | 3,072             | 6,122             | (149)             | 298                  | 3,025             |
| Other Income                                | 433               | 456               | 292               | 62                   | 289               |
| Discounts                                   | (19,911)          | (22,000)          | (23,785)          | (5,125)              | (20,500)          |
| <b>TOTAL REVENUES</b>                       | <b>\$ 107,544</b> | <b>\$ 107,905</b> | <b>\$ 107,629</b> | <b>\$ 71,680</b>     | <b>\$ 115,463</b> |
| <b>Percent of Budget</b>                    |                   |                   |                   | <b>62.1%</b>         |                   |
| <b>EXPENDITURES</b>                         |                   |                   |                   |                      |                   |
| Salaries - Faculty                          | \$ 15,895         | \$ 16,314         | \$ 17,191         | \$ 5,430             | \$ 21,250         |
| Salaries - Non-Faculty                      | 21,329            | 21,202            | 22,138            | 5,382                | 22,545            |
| Wages                                       | 3,289             | 3,386             | 4,339             | 948                  | 3,416             |
| Benefits                                    | 8,861             | 10,201            | 10,922            | 2,682                | 11,821            |
| <b>Personnel Costs</b>                      | <b>49,374</b>     | <b>51,103</b>     | <b>54,589</b>     | <b>14,441</b>        | <b>59,032</b>     |
| Utilities                                   | 2,036             | 1,698             | 1,928             | 619                  | 2,166             |
| Scholarships                                | 30,647            | 32,786            | 33,862            | 17,289               | 36,067            |
| Discounts                                   | (19,911)          | (22,000)          | (23,785)          | (5,125)              | (20,500)          |
| Equipment (Capitalized)                     | 2,089             | 2,125             | 1,030             | 521                  | 6,083             |
| Operations and Maintenance (Net)            | 23,261            | 23,928            | 24,769            | 6,973                | 24,206            |
| <b>TOTAL EXPENDITURES</b>                   | <b>\$ 87,496</b>  | <b>\$ 89,641</b>  | <b>\$ 92,393</b>  | <b>\$ 34,718</b>     | <b>\$ 107,054</b> |
| <b>Percent of Budget</b>                    |                   |                   |                   | <b>32.4%</b>         |                   |
| <b>TRANSFERS</b>                            |                   |                   |                   |                      |                   |
| RFS Debt Service (To System Office)         | \$ (10,436)       | \$ (10,245)       | \$ (9,594)        | \$ (6,901)           | \$ (8,409)        |
| Other                                       | 1,157             | 1,134             | 1,285             | 13                   | 0                 |
| <b>NET TRANSFERS</b>                        | <b>\$ (9,279)</b> | <b>\$ (9,111)</b> | <b>\$ (8,309)</b> | <b>\$ (6,888)</b>    | <b>\$ (8,409)</b> |
| <b>NET INCREASE (DECREASE)</b>              | <b>10,770</b>     | <b>9,153</b>      | <b>6,926</b>      | <b>30,074</b>        | <b>0</b>          |
| <b>ENDING CURRENT NET POSITION</b>          | <b>\$ 50,307</b>  | <b>\$ 59,460</b>  | <b>\$ 66,386</b>  | <b>\$ 96,461</b>     | <b>\$ 59,460</b>  |



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M International University**  
**FY 2016 Executive Budget Summary**  
(In Thousands)



| EXPENDITURES<br>Fund Group - NACUBO Function | FY 2013          | FY 2014          | FY 2015          | FY 2016              |                   |
|--|------------------|------------------|------------------|----------------------|-------------------|
|  | Actuals          | Actuals          | Actuals          | Actuals<br>YTD - Nov | Budget            |
| <b>E&amp;G and Designated:</b>               |                  |                  |                  |                      |                   |
| Instruction                                  | \$ 20,261        | \$ 22,361        | \$ 24,210        | \$ 7,114             | \$ 27,145         |
| Academic Support                             | 9,605            | 9,832            | 10,942           | 3,356                | 11,222            |
| Student Services                             | 8,395            | 9,041            | 7,781            | 1,823                | 7,020             |
| Scholarships and Fellowships                 | 1,395            | 1,549            | 1,647            | 1,146                | 2,772             |
| Institutional Support                        | 6,812            | 7,097            | 7,863            | 2,025                | 7,399             |
| O&M of Plant                                 | 8,419            | 7,279            | 8,257            | 2,123                | 12,320            |
| Public Service                               | 1,673            | 2,003            | 1,650            | 313                  | 1,661             |
| Research                                     | 1,200            | 1,340            | 1,271            | 368                  | 1,117             |
| <b>E&amp;G and Designated Subtotal:</b>      | <b>\$ 57,760</b> | <b>\$ 60,502</b> | <b>\$ 63,622</b> | <b>\$ 18,269</b>     | <b>\$ 70,656</b>  |
| <b>Auxiliary:</b>                            |                  |                  |                  |                      |                   |
| Auxiliary                                    | \$ 6,052         | \$ 6,252         | \$ 7,758         | \$ 2,078             | \$ 6,951          |
| <b>Auxiliary Subtotal:</b>                   | <b>\$ 6,052</b>  | <b>\$ 6,252</b>  | <b>\$ 7,758</b>  | <b>\$ 2,078</b>      | <b>\$ 6,951</b>   |
| <b>Restricted:</b>                           |                  |                  |                  |                      |                   |
| Instruction                                  | 1,602            | \$ 1,646         | \$ 1,306         | \$ 288               | \$ 812            |
| Academic Support                             | 10,164           | 9,064            | 7,613            | 2,392                | 11,616            |
| Student Services                             | 441              | 916              | 972              | 233                  | 1,821             |
| Scholarships and Fellowships                 | 8,439            | 8,672            | 8,246            | 10,736               | 12,565            |
| Institutional Support                        | 30               | 12               | 21               | 7                    | 0                 |
| O&M of Plant                                 | 2                | 0                | 0                | 0                    | 0                 |
| Public Service                               | 572              | 508              | 1,260            | 243                  | 334               |
| Research                                     | 2,435            | 2,069            | 1,595            | 472                  | 2,299             |
| <b>Restricted Subtotal:</b>                  | <b>\$ 23,685</b> | <b>\$ 22,887</b> | <b>\$ 21,013</b> | <b>\$ 14,370</b>     | <b>\$ 29,447</b>  |
| <b>TOTAL:</b>                                |                  |                  |                  |                      |                   |
| Instruction                                  | \$ 21,863        | \$ 24,007        | \$ 25,516        | \$ 7,402             | \$ 27,957         |
| Academic Support                             | 19,769           | 18,896           | 18,555           | 5,749                | 22,838            |
| Student Services                             | 8,837            | 9,957            | 8,753            | 2,057                | 8,841             |
| Scholarships and Fellowships                 | 9,834            | 10,221           | 9,893            | 11,882               | 15,337            |
| Institutional Support                        | 6,842            | 7,110            | 7,884            | 2,031                | 7,399             |
| O&M of Plant                                 | 8,421            | 7,279            | 8,258            | 2,123                | 12,320            |
| Public Service                               | 2,245            | 2,511            | 2,910            | 556                  | 1,995             |
| Auxiliary                                    | 6,052            | 6,252            | 7,758            | 2,078                | 6,951             |
| Research                                     | 3,635            | 3,409            | 2,866            | 839                  | 3,416             |
| <b>TOTAL:</b>                                | <b>\$ 87,496</b> | <b>\$ 89,641</b> | <b>\$ 92,393</b> | <b>\$ 34,718</b>     | <b>\$ 107,054</b> |



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University**  
**FY 2016 Executive Budget Summary**  
(In Thousands)



|   | FY 2013             | FY 2014             | FY 2015             | FY 2016              |                     |
|---|---------------------|---------------------|---------------------|----------------------|---------------------|
|   | Actuals             | Actuals             | Actuals             | Actuals<br>YTD - Nov | Budget              |
| <b>PERCENT OF FISCAL YEAR 2016</b>          |                     |                     |                     | <b>25%</b>           |                     |
| <b>BEGINNING CURRENT NET POSITION</b>       | \$ 877,357          | \$ 925,570          | \$ 1,614,895        | \$ 1,631,284         | \$ 1,278,772        |
| <i>Restatement: (prior year correction)</i> | 0                   | 0                   |                     |                      |                     |
| <b>REVENUES</b>                             |                     |                     |                     |                      |                     |
| State Appropriations                        | \$ 282,103          | \$ 306,634          | \$ 312,085          | \$ 293,806           | \$ 354,048          |
| Available University Fund                   | 91,029              | 95,146              | 95,146              | 0                    | 117,677             |
| Tuition and Fees (Gross)                    | 490,505             | 545,654             | 609,093             | 329,475              | 607,232             |
| Contracts and Grants                        | 207,450             | 204,308             | 213,948             | 94,301               | 234,062             |
| Student Financial Assistance                | 39,924              | 71,293              | 75,740              | 18,458               | 82,531              |
| Gifts                                       | 74,802              | 634,518             | 81,243              | 9,337                | 106,826             |
| Sales and Services                          | 288,883             | 305,867             | 355,307             | 127,423              | 292,260             |
| Investment Income                           | 75,136              | 158,426             | (5,983)             | (98,558)             | 31,532              |
| Other Income                                | 28,715              | 30,509              | 31,430              | 8,200                | 21,123              |
| Discounts                                   | (126,772)           | (147,306)           | (144,149)           | (38,770)             | (155,080)           |
| <b>TOTAL REVENUES</b>                       | <b>\$ 1,451,774</b> | <b>\$ 2,205,049</b> | <b>\$ 1,623,861</b> | <b>\$ 743,672</b>    | <b>\$ 1,692,212</b> |
| <b>Percent of Budget</b>                    |                     |                     |                     | <b>43.9%</b>         |                     |
| <b>EXPENDITURES</b>                         |                     |                     |                     |                      |                     |
| Salaries - Faculty                          | \$ 262,599          | \$ 283,348          | \$ 303,456          | \$ 96,122            | \$ 342,486          |
| Salaries - Non-Faculty                      | 280,330             | 291,628             | 303,972             | 78,149               | 311,274             |
| Wages                                       | 81,496              | 79,379              | 91,286              | 22,943               | 93,787              |
| Benefits                                    | 124,571             | 141,696             | 152,507             | 37,994               | 147,261             |
| <b>Personnel Costs</b>                      | <b>748,996</b>      | <b>796,051</b>      | <b>851,221</b>      | <b>235,208</b>       | <b>894,808</b>      |
| Utilities                                   | 56,268              | 77,476              | 82,541              | 13,797               | 57,540              |
| Scholarships                                | 187,578             | 206,557             | 223,915             | 118,748              | 235,094             |
| Discounts                                   | (126,772)           | (147,306)           | (144,149)           | (38,770)             | (155,080)           |
| Equipment (Capitalized)                     | 37,106              | 34,014              | 55,946              | 9,565                | 49,969              |
| Operations and Maintenance (Net)            | 362,825             | 370,748             | 392,368             | 86,337               | 457,812             |
| Debt Service                                | 417                 | 579                 | 100                 | 44                   | 0                   |
| <b>TOTAL EXPENDITURES</b>                   | <b>\$ 1,266,418</b> | <b>\$ 1,338,119</b> | <b>\$ 1,461,943</b> | <b>\$ 424,929</b>    | <b>\$ 1,540,144</b> |
| <b>Percent of Budget</b>                    |                     |                     |                     | <b>27.6%</b>         |                     |
| <b>TRANSFERS</b>                            |                     |                     |                     |                      |                     |
| RFS Debt Service (To System Office)         | \$ (76,753)         | \$ (79,458)         | \$ (97,005)         | \$ (25,351)          | \$ (98,981)         |
| Other                                       | (60,390)            | (98,146)            | (48,524)            | 57,899               | 2,073               |
| <b>NET TRANSFERS</b>                        | <b>\$ (137,143)</b> | <b>\$ (177,604)</b> | <b>\$ (145,529)</b> | <b>\$ 32,548</b>     | <b>\$ (96,908)</b>  |
| <b>NET INCREASE (DECREASE)</b>              | <b>48,213</b>       | <b>689,325</b>      | <b>16,389</b>       | <b>351,292</b>       | <b>55,160</b>       |
| <b>ENDING CURRENT NET POSITION</b>          | <b>\$ 925,570</b>   | <b>\$ 1,614,895</b> | <b>\$ 1,631,284</b> | <b>\$ 1,982,576</b>  | <b>\$ 1,333,932</b> |



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University**  
**FY 2016 Executive Budget Summary**  
(In Thousands)



| EXPENDITURES<br><br>Fund Group - NACUBO Function | FY 2013            | FY 2014            | FY 2015             | FY 2016              |                     |
|--|--------------------|--------------------|---------------------|----------------------|---------------------|
|  | Actuals            | Actuals            | Actuals             | Actuals<br>YTD - Nov | Budget              |
| <b>E&amp;G and Designated:</b>                   |                    |                    |                     |                      |                     |
| Instruction                                      | \$ 411,687         | \$ 448,880         | \$ 473,069          | \$ 122,069           | \$ 571,363          |
| Academic Support                                 | 138,698            | 146,685            | 172,729             | 40,302               | 166,814             |
| Student Services                                 | 61,117             | 59,120             | 62,117              | 13,825               | 64,123              |
| Scholarships and Fellowships                     | 34,494             | 33,644             | 48,025              | 60,138               | 63,545              |
| Institutional Support                            | 46,259             | 72,691             | 78,594              | 36,623               | 65,100              |
| O&M of Plant                                     | 100,704            | 92,968             | 80,130              | 7,805                | 89,636              |
| Public Service                                   | 18,283             | 20,590             | 19,681              | 4,693                | 19,623              |
| Research   | 53,035             | 50,313             | 65,061              | 14,266               | 56,971              |
| <b>E&amp;G and Designated Subtotal:</b>          | <b>\$ 864,277</b>  | <b>\$ 924,892</b>  | <b>\$ 999,406</b>   | <b>\$ 299,722</b>    | <b>\$ 1,097,175</b> |
| <b>Auxiliary:</b>                                |                    |                    |                     |                      |                     |
| Auxiliary  | \$ 163,050         | \$ 174,298         | \$ 195,243          | \$ 57,158            | \$ 197,907          |
| <b>Auxiliary Subtotal:</b>                       | <b>\$ 163,050</b>  | <b>\$ 174,298</b>  | <b>\$ 195,243</b>   | <b>\$ 57,158</b>     | <b>\$ 197,907</b>   |
| <b>Restricted:</b>                               |                    |                    |                     |                      |                     |
| Instruction                                      | 66,266             | \$ 67,922          | \$ 77,516           | \$ 19,993            | \$ 74,429           |
| Academic Support                                 | 23,152             | 21,890             | 27,635              | 4,961                | 85,336              |
| Student Services                                 | 3,992              | 2,062              | 3,269               | 721                  | 4,878               |
| Scholarships and Fellowships                     | 20,733             | 18,977             | 24,720              | 14,038               | 14,724              |
| Institutional Support                            | 2,547              | 781                | 1,008               | 480                  | 368                 |
| O&M of Plant                                     | 3,039              | 1,843              | 2,049               | 571                  | 787                 |
| Public Service                                   | 7,638              | 6,832              | 7,556               | 1,144                | 4,335               |
| Research   | 111,723            | 118,623            | 123,541             | 26,140               | 60,205              |
| <b>Restricted Subtotal:</b>                      | <b>\$ 239,091</b>  | <b>\$ 238,930</b>  | <b>\$ 267,295</b>   | <b>\$ 68,048</b>     | <b>\$ 245,062</b>   |
| <b>TOTAL:</b>                                    |                    |                    |                     |                      |                     |
| Instruction                                      | \$ 477,954         | \$ 516,802         | \$ 550,585          | \$ 142,063           | \$ 645,792          |
| Academic Support                                 | 161,850            | 168,575            | 200,364             | 45,263               | 252,150             |
| Student Services                                 | 65,109             | 61,181             | 65,386              | 14,546               | 69,002              |
| Scholarships and Fellowships                     | 55,227             | 52,621             | 72,745              | 74,177               | 78,269              |
| Institutional Support                            | 48,806             | 73,473             | 79,603              | 37,103               | 65,468              |
| O&M of Plant                                     | 103,743            | 94,811             | 82,179              | 8,376                | 90,423              |
| Public Service                                   | 25,921             | 27,422             | 27,237              | 5,837                | 23,958              |
| Auxiliary  | 163,050            | 174,298            | 195,243             | 57,158               | 197,907             |
| Research   | 164,758            | 168,935            | 188,602             | 40,406               | 117,176             |
| <b>TOTAL:</b>                                    | <b>\$1,266,418</b> | <b>\$1,338,119</b> | <b>\$ 1,461,943</b> | <b>\$ 424,929</b>    | <b>\$ 1,540,144</b> |

THE TEXAS A&M UNIVERSITY SYSTEM  
Texas A&M University at Galveston  
FY 2016 Executive Budget Summary  
(In Thousands)

|   | FY 2013           | FY 2014           | FY 2015           | FY 2016              |                   |
|---|-------------------|-------------------|-------------------|----------------------|-------------------|
|   | Actuals           | Actuals           | Actuals           | Actuals<br>YTD - Nov | Budget            |
| <b>PERCENT OF FISCAL YEAR 2016</b>          |                   |                   |                   | <b>25%</b>           |                   |
| <b>BEGINNING CURRENT NET POSITION</b>       | \$ 29,905         | \$ 36,431         | \$ 44,982         | \$ 45,011            | \$ 47,540         |
| <i>Restatement: (prior year correction)</i> | 0                 | 0                 |                   |                      |                   |
| <b>REVENUES</b>                             |                   |                   |                   |                      |                   |
| State Appropriations                        | \$ 17,807         | \$ 19,260         | \$ 19,178         | \$ 17,938            | \$ 22,487         |
| Tuition and Fees (Gross)                    | 18,623            | 21,139            | 24,673            | 11,687               | 27,098            |
| Contracts and Grants                        | 4,653             | 4,925             | 6,459             | 3,598                | 10,975            |
| Student Financial Assistance                | 1,993             | 2,812             | 2,908             | 522                  | 3,024             |
| Gifts                                       | 980               | 2,069             | 928               | 26                   | 2,700             |
| Sales and Services                          | 12,366            | 10,606            | 11,678            | 4,981                | 11,007            |
| Investment Income                           | 2,266             | 5,215             | (277)             | (1,799)              | 2,081             |
| Other Income                                | 612               | 222               | 185               | 28                   | 410               |
| Discounts                                   | (3,808)           | (4,281)           | (4,905)           | (972)                | (3,887)           |
| <b>TOTAL REVENUES</b>                       | <b>\$ 55,491</b>  | <b>\$ 61,968</b>  | <b>\$ 60,827</b>  | <b>\$ 36,010</b>     | <b>\$ 75,894</b>  |
| <b>Percent of Budget</b>                    |                   |                   |                   | <b>47.4%</b>         |                   |
| <b>EXPENDITURES</b>                         |                   |                   |                   |                      |                   |
| Salaries - Faculty                          | \$ 9,579          | \$ 10,510         | \$ 11,235         | \$ 3,185             | \$ 12,417         |
| Salaries - Non-Faculty                      | 9,728             | 8,221             | 9,342             | 2,392                | 8,901             |
| Wages                                       | 1,972             | 1,613             | 1,766             | 475                  | 878               |
| Benefits                                    | 4,541             | 5,060             | 5,419             | 1,229                | 5,569             |
| <b>Personnel Costs</b>                      | <b>25,820</b>     | <b>25,404</b>     | <b>27,761</b>     | <b>7,280</b>         | <b>27,765</b>     |
| Utilities                                   | 1,995             | 1,673             | 1,638             | 338                  | 2,634             |
| Scholarships                                | 5,561             | 6,282             | 6,843             | 2,824                | 6,218             |
| Discounts                                   | (3,808)           | (4,281)           | (4,905)           | (972)                | (3,887)           |
| Equipment (Capitalized)                     | 637               | 1,181             | 1,468             | 166                  | 355               |
| Operations and Maintenance (Net)            | 15,671            | 18,637            | 22,213            | 2,710                | 35,575            |
| Debt Service                                | 3                 | 3                 | 2                 | 0                    | 0                 |
| <b>TOTAL EXPENDITURES</b>                   | <b>\$ 45,879</b>  | <b>\$ 48,899</b>  | <b>\$ 55,020</b>  | <b>\$ 12,346</b>     | <b>\$ 68,659</b>  |
| <b>Percent of Budget</b>                    |                   |                   |                   | <b>18.0%</b>         |                   |
| <b>TRANSFERS</b>                            |                   |                   |                   |                      |                   |
| RFS Debt Service (To System Office)         | \$ (4,338)        | \$ (5,929)        | \$ (5,930)        | \$ (4,492)           | \$ (5,957)        |
| Other                                       | 1,252             | 1,411             | 152               | 508                  | 0                 |
| <b>NET TRANSFERS</b>                        | <b>\$ (3,086)</b> | <b>\$ (4,518)</b> | <b>\$ (5,778)</b> | <b>\$ (3,984)</b>    | <b>\$ (5,957)</b> |
| <b>NET INCREASE (DECREASE)</b>              | <b>6,525</b>      | <b>8,551</b>      | <b>29</b>         | <b>19,681</b>        | <b>1,278</b>      |
| <b>ENDING CURRENT NET POSITION</b>          | <b>\$ 36,431</b>  | <b>\$ 44,982</b>  | <b>\$ 45,011</b>  | <b>\$ 64,691</b>     | <b>\$ 48,818</b>  |





**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University at Galveston**  
**FY 2016 Executive Budget Summary**  
(In Thousands)



| EXPENDITURES<br><br>Fund Group - NACUBO Function | FY 2013          | FY 2014          | FY 2015          | FY 2016              |                  |
|--|------------------|------------------|------------------|----------------------|------------------|
|  | Actuals          | Actuals          | Actuals          | Actuals<br>YTD - Nov | Budget           |
| <b>E&amp;G and Designated:</b>                   |                  |                  |                  |                      |                  |
| Instruction                                      | \$ 12,339        | \$ 15,613        | \$ 18,484        | \$ 3,647             | \$ 18,676        |
| Academic Support                                 | 2,499            | 3,226            | 4,075            | 836                  | 6,113            |
| Student Services                                 | 3,278            | 3,335            | 3,328            | 624                  | 8,693            |
| Scholarships and Fellowships                     | 1,548            | 919              | 1,120            | 1,394                | 3,944            |
| Institutional Support                            | 6,141            | 7,379            | 6,416            | 1,262                | 7,418            |
| O&M of Plant                                     | 5,854            | 4,973            | 5,073            | 1,122                | 5,293            |
| Public Service                                   | 1,155            | 1,269            | 1,220            | 131                  | 1,042            |
| Research   | 1,446            | 1,787            | 2,362            | 528                  | 1,585            |
| <b>E&amp;G and Designated Subtotal:</b>          | <b>\$ 34,259</b> | <b>\$ 38,500</b> | <b>\$ 42,078</b> | <b>\$ 9,545</b>      | <b>\$ 52,764</b> |
| <b>Auxiliary:</b>                                |                  |                  |                  |                      |                  |
| Auxiliary  | \$ 7,263         | \$ 5,043         | \$ 5,425         | \$ 1,463             | \$ 6,766         |
| <b>Auxiliary Subtotal:</b>                       | <b>\$ 7,263</b>  | <b>\$ 5,043</b>  | <b>\$ 5,425</b>  | <b>\$ 1,463</b>      | <b>\$ 6,766</b>  |
| <b>Restricted:</b>                               |                  |                  |                  |                      |                  |
| Instruction                                      | \$ 8             | \$ 10            | \$ 1,020         | \$ 121               | \$ 800           |
| Academic Support                                 | 40               | 30               | 160              | 32                   | 0                |
| Student Services                                 | 17               | 37               | 40               | 9                    | 50               |
| Scholarships and Fellowships                     | 783              | 968              | 716              | 387                  | 3,066            |
| Institutional Support                            | 815              | 1,199            | 498              | 6                    | 1,500            |
| O&M of Plant                                     | 3                | 3                | 754              | 1                    | 0                |
| Public Service                                   | 8                | 8                | 10               | 4                    | 0                |
| Research   | 2,684            | 3,101            | 4,320            | 779                  | 3,713            |
| <b>Restricted Subtotal:</b>                      | <b>\$ 4,357</b>  | <b>\$ 5,356</b>  | <b>\$ 7,516</b>  | <b>\$ 1,338</b>      | <b>\$ 9,129</b>  |
| <b>TOTAL:</b>                                    |                  |                  |                  |                      |                  |
| Instruction                                      | \$ 12,347        | \$ 15,623        | \$ 19,504        | \$ 3,768             | \$ 19,476        |
| Academic Support                                 | 2,539            | 3,255            | 4,234            | 868                  | 6,113            |
| Student Services                                 | 3,295            | 3,373            | 3,368            | 633                  | 8,743            |
| Scholarships and Fellowships                     | 2,331            | 1,887            | 1,835            | 1,780                | 7,010            |
| Institutional Support                            | 6,955            | 8,578            | 6,914            | 1,268                | 8,918            |
| O&M of Plant                                     | 5,857            | 4,976            | 5,827            | 1,123                | 5,293            |
| Public Service                                   | 1,163            | 1,276            | 1,230            | 135                  | 1,042            |
| Auxiliary  | 7,263            | 5,043            | 5,425            | 1,463                | 6,766            |
| Research   | 4,130            | 4,888            | 6,683            | 1,307                | 5,298            |
| <b>TOTAL:</b>                                    | <b>\$ 45,879</b> | <b>\$ 48,899</b> | <b>\$ 55,020</b> | <b>\$ 12,346</b>     | <b>\$ 68,659</b> |



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M Health Science Center**  
**FY 2016 Executive Budget Summary**  
(In Thousands)



|   | FY 2013           | FY 2014           | FY 2015           | FY 2016              |                   |
|---|-------------------|-------------------|-------------------|----------------------|-------------------|
|   | Actuals           | Actuals           | Actuals           | Actuals<br>YTD - Nov | Budget            |
| <b>PERCENT OF FISCAL YEAR 2016</b>          | <b>25%</b>        |                   |                   |                      |                   |
| <b>BEGINNING CURRENT NET POSITION</b>       | \$ 112,762        | \$ 111,933        | \$ 140,791        | \$ 158,123           | \$ 138,989        |
| <i>Restatement: (prior year correction)</i> | 0                 |                   |                   |                      |                   |
| <b>REVENUES</b>                             |                   |                   |                   |                      |                   |
| State Appropriations                        | \$ 100,689        | \$ 132,514        | \$ 133,908        | \$ 142,338           | \$ 150,571        |
| Tuition and Fees (Gross)                    | 32,176            | 32,203            | 36,709            | 25,202               | 36,472            |
| Contracts and Grants                        | 35,829            | 71,272            | 94,513            | (1,413)              | 118,025           |
| Student Financial Assistance                | 855               | 821               | 922               | 339                  | 826               |
| Gifts                                       | 3,518             | 6,803             | 10,338            | (4,440)              | 3,500             |
| Sales and Services                          | 30,331            | 34,501            | 41,154            | 6,928                | 39,000            |
| Investment Income                           | 12,671            | 20,054            | 4,970             | (4,581)              | 11,000            |
| Other Income                                | 314               | 621               | 33,311            | 101                  | 397               |
| Discounts                                   | (2,206)           | (2,168)           | (2,587)           | (546)                | (2,185)           |
| <b>TOTAL REVENUES</b>                       | <b>\$ 214,177</b> | <b>\$ 296,622</b> | <b>\$ 353,238</b> | <b>\$ 163,929</b>    | <b>\$ 357,605</b> |
| <b>Percent of Budget</b>                    |                   |                   |                   | <b>45.8%</b>         |                   |
| <b>EXPENDITURES</b>                         |                   |                   |                   |                      |                   |
| Salaries - Faculty                          | \$ 45,938         | \$ 49,656         | \$ 54,014         | \$ 13,859            | \$ 57,982         |
| Salaries - Non-Faculty                      | 62,865            | 65,669            | 67,940            | 16,906               | 71,672            |
| Wages                                       | 2,317             | 2,447             | 2,183             | 434                  | 2,300             |
| Benefits                                    | 23,131            | 27,471            | 29,579            | 6,832                | 31,376            |
| <b>Personnel Costs</b>                      | <b>134,251</b>    | <b>145,242</b>    | <b>153,717</b>    | <b>38,031</b>        | <b>163,331</b>    |
| Utilities                                   | 6,251             | 5,817             | 6,634             | 1,348                | 7,127             |
| Scholarships                                | 5,016             | 5,007             | 5,785             | 4,268                | 5,200             |
| Discounts                                   | (2,206)           | (2,168)           | (2,587)           | (546)                | (2,185)           |
| Equipment (Capitalized)                     | 4,037             | 27,727            | 72,016            | 4,269                | 75,778            |
| Operations and Maintenance (Net)            | 65,172            | 87,806            | 105,569           | 18,411               | 98,134            |
| Debt Service                                | 49                | 44                | 28                | 2                    | 0                 |
| <b>TOTAL EXPENDITURES</b>                   | <b>\$ 212,569</b> | <b>\$ 269,475</b> | <b>\$ 341,162</b> | <b>\$ 65,782</b>     | <b>\$ 347,384</b> |
| <b>Percent of Budget</b>                    |                   |                   |                   | <b>18.9%</b>         |                   |
| <b>TRANSFERS</b>                            |                   |                   |                   |                      |                   |
| RFS Debt Service (To System Office)         | \$ (9,500)        | \$ (9,472)        | \$ (9,475)        | \$ (8,594)           | \$ (8,909)        |
| Other                                       | 7,062             | 11,183            | 14,731            | 9,401                | 7,900             |
| <b>NET TRANSFERS</b>                        | <b>\$ (2,438)</b> | <b>\$ 1,710</b>   | <b>\$ 5,256</b>   | <b>\$ 807</b>        | <b>\$ (1,009)</b> |
| <b>NET INCREASE (DECREASE)</b>              | <b>(829)</b>      | <b>28,858</b>     | <b>17,332</b>     | <b>98,954</b>        | <b>9,213</b>      |
| <b>ENDING CURRENT NET POSITION</b>          | <b>\$ 111,933</b> | <b>\$ 140,791</b> | <b>\$ 158,123</b> | <b>\$ 257,077</b>    | <b>\$ 148,202</b> |



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M Health Science Center**  
**FY 2016 Executive Budget Summary**  
(In Thousands)



| EXPENDITURES<br><br>Fund Group - NACUBO Function | FY 2013           | FY 2014           | FY 2015           | FY 2016              |                   |
|--|-------------------|-------------------|-------------------|----------------------|-------------------|
|  | Actuals           | Actuals           | Actuals           | Actuals<br>YTD - Nov | Budget            |
| <b>E&amp;G and Designated:</b>                   |                   |                   |                   |                      |                   |
| Instruction                                      | \$ 69,380         | \$ 79,146         | \$ 106,005        | \$ 26,042            | \$ 102,645        |
| Academic Support                                 | 30,795            | 29,139            | 29,278            | 5,330                | 28,063            |
| Student Services                                 | 6,344             | 4,813             | 4,972             | 710                  | 5,081             |
| Scholarships and Fellowships                     | 1,227             | 1,198             | 1,792             | 2,743                | 1,950             |
| Hospitals and Clinics                            | 10,308            | 9,165             | 0                 | 0                    | 11,803            |
| Institutional Support                            | 13,728            | 16,073            | 16,774            | 3,878                | 15,607            |
| O&M of Plant                                     | 21,588            | 19,376            | 26,315            | 5,094                | 22,546            |
| Public Service                                   | 5,490             | 7,234             | 7,430             | 4,513                | 11,230            |
| Research   | 20,352            | 27,010            | 30,103            | 6,308                | 32,353            |
| <b>E&amp;G and Designated Subtotal:</b>          | <b>\$ 179,213</b> | <b>\$ 193,155</b> | <b>\$ 222,670</b> | <b>\$ 54,617</b>     | <b>\$ 231,277</b> |
| <b>Auxiliary:</b>                                |                   |                   |                   |                      |                   |
| Auxiliary  | \$ 1,290          | \$ 819            | \$ 2,480          | \$ 56                | \$ 800            |
| <b>Auxiliary Subtotal:</b>                       | <b>\$ 1,290</b>   | <b>\$ 819</b>     | <b>\$ 2,480</b>   | <b>\$ 56</b>         | <b>\$ 800</b>     |
| <b>Restricted:</b>                               |                   |                   |                   |                      |                   |
| Instruction                                      | \$ 1,115          | \$ 1,937          | \$ 3,050          | \$ 486               | \$ 1,700          |
| Academic Support                                 | 1,408             | 584               | 661               | 107                  | 748               |
| Student Services                                 | 358               | 86                | 96                | 12                   | 85                |
| Scholarships and Fellowships                     | 271               | 482               | 604               | 548                  | 480               |
| Institutional Support                            | 43                | 8                 | 14                | 1                    | 9                 |
| O&M of Plant                                     | 0                 | 0                 | 0                 | 0                    | 0                 |
| Public Service                                   | 986               | 1,331             | 1,557             | 243                  | 1,535             |
| Research   | 27,884            | 71,072            | 110,028           | 9,712                | 110,750           |
| <b>Restricted Subtotal:</b>                      | <b>\$ 32,066</b>  | <b>\$ 75,500</b>  | <b>\$ 116,012</b> | <b>\$ 11,109</b>     | <b>\$ 115,307</b> |
| <b>TOTAL:</b>                                    |                   |                   |                   |                      |                   |
| Instruction                                      | \$ 70,496         | \$ 81,083         | \$ 109,056        | \$ 26,528            | \$ 104,346        |
| Academic Support                                 | 32,204            | 29,723            | 29,939            | 5,437                | 28,811            |
| Student Services                                 | 6,702             | 4,899             | 5,068             | 722                  | 5,166             |
| Scholarships and Fellowships                     | 1,498             | 1,681             | 2,396             | 3,291                | 2,430             |
| Hospitals and Clinics                            | 10,308            | 9,165             | 0                 | 0                    | 11,803            |
| Institutional Support                            | 13,772            | 16,081            | 16,789            | 3,880                | 15,616            |
| O&M of Plant                                     | 21,588            | 19,376            | 26,315            | 5,094                | 22,546            |
| Public Service                                   | 6,476             | 8,565             | 8,988             | 4,756                | 12,764            |
| Auxiliary  | 1,290             | 819               | 2,480             | 56                   | 800               |
| Research   | 48,236            | 98,082            | 140,131           | 16,019               | 143,103           |
| <b>TOTAL:</b>                                    | <b>\$ 212,569</b> | <b>\$ 269,475</b> | <b>\$ 341,162</b> | <b>\$ 65,782</b>     | <b>\$ 347,384</b> |



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University - Central Texas**  
**FY 2016 Executive Budget Summary**  
(In Thousands)



**TEXAS A&M**  
**UNIVERSITY**  
**CENTRAL TEXAS**

|   | FY 2013           | FY 2014           | FY 2015           | FY 2016              |                  |
|---|-------------------|-------------------|-------------------|----------------------|------------------|
|   | Actuals           | Actuals           | Actuals           | Actuals<br>YTD - Nov | Budget           |
| <b>PERCENT OF FISCAL YEAR 2016</b>          |                   |                   |                   | <b>25%</b>           |                  |
| <b>BEGINNING CURRENT NET POSITION</b>       | \$ 14,744         | \$ 15,511         | \$ 15,394         | \$ 15,986            | \$ 15,230        |
| <i>Restatement: (prior year correction)</i> | 0                 |                   |                   |                      |                  |
| <b>REVENUES</b>                             |                   |                   |                   |                      |                  |
| State Appropriations                        | \$ 14,170         | \$ 15,498         | \$ 15,054         | \$ 16,898            | \$ 17,006        |
| Tuition and Fees (Gross)                    | 12,956            | 13,415            | 14,911            | 8,651                | 15,508           |
| Contracts and Grants                        | 3,988             | 2,581             | 260               | 103                  | 19               |
| Student Financial Assistance                | 16                | 17                | 6,563             | 147                  | 4,382            |
| Gifts                                       | 360               | 240               | 365               | 2                    | 529              |
| Sales and Services                          | 358               | 368               | 295               | 178                  | 237              |
| Investment Income                           | 539               | 1,257             | (66)              | 17                   | 466              |
| Other Income                                | 38                | 38                | 60                | 12                   | 20               |
| Discounts                                   | (2,813)           | (1,708)           | (4,000)           | (584)                | (2,335)          |
| <b>TOTAL REVENUES</b>                       | <b>\$ 29,610</b>  | <b>\$ 31,706</b>  | <b>\$ 33,443</b>  | <b>\$ 25,425</b>     | <b>\$ 35,831</b> |
| <b>Percent of Budget</b>                    |                   |                   |                   | <b>71.0%</b>         |                  |
| <b>EXPENDITURES</b>                         |                   |                   |                   |                      |                  |
| Salaries - Faculty                          | \$ 6,436          | \$ 6,742          | \$ 7,652          | \$ 2,235             | \$ 8,878         |
| Salaries - Non-Faculty                      | 6,625             | 6,377             | 7,161             | 1,883                | 7,817            |
| Wages                                       | 512               | 514               | 555               | 148                  | 396              |
| Benefits                                    | 2,833             | 3,088             | 3,592             | 829                  | 4,239            |
| <b>Personnel Costs</b>                      | <b>16,406</b>     | <b>16,721</b>     | <b>18,960</b>     | <b>5,095</b>         | <b>21,330</b>    |
| Utilities                                   | 417               | 356               | 380               | 113                  | 505              |
| Scholarships                                | 6,477             | 4,207             | 8,611             | 1,273                | 7,182            |
| Discounts                                   | (2,813)           | (1,708)           | (4,000)           | (584)                | (2,335)          |
| Equipment (Capitalized)                     | 1,026             | 1,232             | 731               | 392                  | 168              |
| Operations and Maintenance (Net)            | 6,129             | 9,869             | 7,080             | 1,727                | 7,322            |
| <b>TOTAL EXPENDITURES</b>                   | <b>\$ 27,641</b>  | <b>\$ 30,677</b>  | <b>\$ 31,761</b>  | <b>\$ 8,016</b>      | <b>\$ 34,172</b> |
| <b>Percent of Budget</b>                    |                   |                   |                   | <b>23.5%</b>         |                  |
| <b>TRANSFERS</b>                            |                   |                   |                   |                      |                  |
| RFS Debt Service (To System Office)         | \$ (1,645)        | \$ (1,645)        | \$ (1,649)        | \$ (1,646)           | \$ (1,646)       |
| Other                                       | 444               | 499               | 560               | 964                  | 963              |
| <b>NET TRANSFERS</b>                        | <b>\$ (1,202)</b> | <b>\$ (1,146)</b> | <b>\$ (1,090)</b> | <b>\$ (683)</b>      | <b>\$ (684)</b>  |
| <b>NET INCREASE (DECREASE)</b>              | <b>767</b>        | <b>(118)</b>      | <b>592</b>        | <b>16,727</b>        | <b>975</b>       |
| <b>ENDING CURRENT NET POSITION</b>          | <b>\$ 15,511</b>  | <b>\$ 15,394</b>  | <b>\$ 15,986</b>  | <b>\$ 32,712</b>     | <b>\$ 16,205</b> |



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University - Central Texas**  
**FY 2016 Executive Budget Summary**  
(In Thousands)



**TEXAS A&M**  
**UNIVERSITY**  
**CENTRAL TEXAS**

| EXPENDITURES<br><br>Fund Group - NACUBO Function | FY 2013          | FY 2014          | FY 2015          | FY 2016              |                  |
|--|------------------|------------------|------------------|----------------------|------------------|
|  | Actuals          | Actuals          | Actuals          | Actuals<br>YTD - Nov | Budget           |
| <b>E&amp;G and Designated:</b>                   |                  |                  |                  |                      |                  |
| Instruction                                      | \$ 7,819         | \$ 8,530         | \$ 9,852         | \$ 2,759             | \$ 11,154        |
| Academic Support                                 | 4,539            | 5,369            | 5,627            | 1,278                | 6,099            |
| Student Services                                 | 4,683            | 7,868            | 5,152            | 1,239                | 5,307            |
| Scholarships and Fellowships                     | 1,787            | 1,103            | 1,495            | 572                  | 1,763            |
| Institutional Support                            | 4,773            | 4,017            | 3,474            | 1,288                | 3,561            |
| O&M of Plant                                     | 1,970            | 2,158            | 2,438            | 593                  | 2,614            |
| Public Service                                   | 2                | 17               | 3                | 0                    | 2                |
| Research   | 61               | 82               | 314              | 63                   | 292              |
| <b>E&amp;G and Designated Subtotal:</b>          | <b>\$ 25,634</b> | <b>\$ 29,144</b> | <b>\$ 28,355</b> | <b>\$ 7,791</b>      | <b>\$ 30,792</b> |
| <b>Auxiliary:</b>                                |                  |                  |                  |                      |                  |
| Auxiliary  | \$ 80            | \$ 75            | \$ 158           | \$ 23                | \$ 134           |
| <b>Auxiliary Subtotal:</b>                       | <b>\$ 80</b>     | <b>\$ 75</b>     | <b>\$ 158</b>    | <b>\$ 23</b>         | <b>\$ 134</b>    |
| <b>Restricted:</b>                               |                  |                  |                  |                      |                  |
| Instruction                                      | \$ 26            | \$ -             | \$ -             | \$ -                 | \$ -             |
| Academic Support                                 | 1                | 14               | 1                | 0                    | 3                |
| Student Services                                 | 12               | 27               | 38               | 5                    | 123              |
| Scholarships and Fellowships                     | 1,876            | 1,396            | 3,149            | 112                  | 3,111            |
| Institutional Support                            | 0                | 3                | 2                | 0                    | 0                |
| Research   | 12               | 18               | 59               | 8                    | 10               |
| <b>Restricted Subtotal:</b>                      | <b>\$ 1,927</b>  | <b>\$ 1,458</b>  | <b>\$ 3,249</b>  | <b>\$ 201</b>        | <b>\$ 3,247</b>  |
| <b>TOTAL:</b>                                    |                  |                  |                  |                      |                  |
| <b>Instruction</b>                               | <b>\$ 7,845</b>  | <b>\$ 8,530</b>  | <b>\$ 9,852</b>  | <b>\$ 2,759</b>      | <b>\$ 11,154</b> |
| <b>Academic Support</b>                          | <b>4,540</b>     | <b>5,383</b>     | <b>5,628</b>     | <b>1,278</b>         | <b>6,102</b>     |
| <b>Student Services</b>                          | <b>4,695</b>     | <b>7,895</b>     | <b>5,190</b>     | <b>1,244</b>         | <b>5,430</b>     |
| <b>Scholarships and Fellowships</b>              | <b>3,663</b>     | <b>2,500</b>     | <b>4,645</b>     | <b>684</b>           | <b>4,874</b>     |
| <b>Institutional Support</b>                     | <b>4,773</b>     | <b>4,021</b>     | <b>3,475</b>     | <b>1,288</b>         | <b>3,561</b>     |
| <b>O&amp;M of Plant</b>                          | <b>1,970</b>     | <b>2,158</b>     | <b>2,438</b>     | <b>669</b>           | <b>2,614</b>     |
| <b>Public Service</b>                            | <b>2</b>         | <b>17</b>        | <b>3</b>         | <b>0</b>             | <b>2</b>         |
| <b>Auxiliary</b>                                 | <b>80</b>        | <b>75</b>        | <b>158</b>       | <b>23</b>            | <b>134</b>       |
| <b>Research</b>                                  | <b>73</b>        | <b>100</b>       | <b>373</b>       | <b>71</b>            | <b>302</b>       |
| <b>TOTAL:</b>                                    | <b>\$ 27,641</b> | <b>\$ 30,677</b> | <b>\$ 31,761</b> | <b>\$ 8,016</b>      | <b>\$ 34,172</b> |



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University - Commerce**  
**FY 2016 Executive Budget Summary**  
(In Thousands)



|   | FY 2013           | FY 2014            | FY 2015            | FY 2016              |                    |
|---|-------------------|--------------------|--------------------|----------------------|--------------------|
|   | Actuals           | Actuals            | Actuals            | Actuals<br>YTD - Nov | Budget             |
| <b>PERCENT OF FISCAL YEAR 2016</b>          |                   |                    |                    | <b>25%</b>           |                    |
| <b>BEGINNING CURRENT NET POSITION</b>       | \$ 72,873         | \$ 89,732          | \$ 104,007         | \$ 105,881           | \$ 104,007         |
| <i>Restatement: (prior year correction)</i> | 0                 | 0                  |                    |                      |                    |
| <b>REVENUES</b>                             |                   |                    |                    |                      |                    |
| State Appropriations                        | \$ 40,721         | \$ 44,748          | \$ 45,533          | \$ 42,267            | \$ 48,193          |
| Federal Appropriations                      | 19                | 20                 | 21                 | 0                    | 0                  |
| Higher Education Fund                       | 5,193             | 5,193              | 5,193              | 7,191                | 7,191              |
| Tuition and Fees (Gross)                    | 83,318            | 77,464             | 83,898             | 39,319               | 82,493             |
| Contracts and Grants                        | 4,614             | 4,509              | 4,831              | 664                  | 6,115              |
| Student Financial Assistance                | 20,175            | 22,114             | 23,191             | 1,124                | 21,438             |
| Gifts                                       | 1,735             | 1,665              | 1,973              | 710                  | 1,070              |
| Sales and Services                          | 18,235            | 21,297             | 23,013             | 11,050               | 19,832             |
| Investment Income                           | 7,535             | 13,498             | 385                | (6,857)              | 2,932              |
| Other Income                                | 261               | 1,026              | 1,222              | 835                  | 146                |
| Discounts                                   | (16,835)          | (19,602)           | (22,029)           | (5,041)              | (20,163)           |
| <b>TOTAL REVENUES</b>                       | <b>\$ 164,971</b> | <b>\$ 171,932</b>  | <b>\$ 167,231</b>  | <b>\$ 91,262</b>     | <b>\$ 169,246</b>  |
| <b>Percent of Budget</b>                    |                   |                    |                    | <b>53.9%</b>         |                    |
| <b>EXPENDITURES</b>                         |                   |                    |                    |                      |                    |
| Salaries - Faculty                          | \$ 30,236         | \$ 30,468          | \$ 32,854          | \$ 9,657             | \$ 33,018          |
| Salaries - Non-Faculty                      | 28,263            | 27,021             | 27,484             | 7,076                | 29,151             |
| Wages                                       | 4,832             | 4,523              | 4,457              | 1,142                | 4,527              |
| Benefits                                    | 15,116            | 16,671             | 18,158             | 3,996                | 18,046             |
| <b>Personnel Costs</b>                      | <b>78,448</b>     | <b>78,683</b>      | <b>82,953</b>      | <b>21,871</b>        | <b>84,742</b>      |
| Utilities                                   | 4,042             | 3,813              | 3,861              | 881                  | 4,932              |
| Scholarships                                | 34,557            | 38,708             | 41,279             | 11,291               | 42,067             |
| Discounts                                   | (16,835)          | (19,602)           | (22,029)           | (5,041)              | (20,163)           |
| Equipment (Capitalized)                     | 2,319             | 2,159              | 1,730              | 91                   | 2,016              |
| Operations and Maintenance (Net)            | 37,178            | 40,450             | 45,331             | 11,739               | 42,413             |
| <b>TOTAL EXPENDITURES</b>                   | <b>\$ 139,709</b> | <b>\$ 144,212</b>  | <b>\$ 153,124</b>  | <b>\$ 40,833</b>     | <b>\$ 156,007</b>  |
| <b>Percent of Budget</b>                    |                   |                    |                    | <b>26.2%</b>         |                    |
| <b>TRANSFERS</b>                            |                   |                    |                    |                      |                    |
| RFS Debt Service (To System Office)         | \$ (7,682)        | \$ (10,111)        | \$ (10,056)        | \$ -                 | \$ (9,989)         |
| Other                                       | (720)             | (3,335)            | (2,176)            | (686)                | (3,250)            |
| <b>NET TRANSFERS</b>                        | <b>\$ (8,402)</b> | <b>\$ (13,446)</b> | <b>\$ (12,233)</b> | <b>\$ (686)</b>      | <b>\$ (13,239)</b> |
| <b>NET INCREASE (DECREASE)</b>              | <b>16,859</b>     | <b>14,275</b>      | <b>1,874</b>       | <b>49,743</b>        | <b>0</b>           |
| <b>ENDING CURRENT NET POSITION</b>          | <b>\$ 89,732</b>  | <b>\$ 104,007</b>  | <b>\$ 105,881</b>  | <b>\$ 155,623</b>    | <b>\$ 104,007</b>  |



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University - Commerce**  
**FY 2016 Executive Budget Summary**  
(In Thousands)



| EXPENDITURES<br><br>Fund Group - NACUBO Function | FY 2013           | FY 2014           | FY 2015           | FY 2016              |                   |
|--|-------------------|-------------------|-------------------|----------------------|-------------------|
|  | Actuals           | Actuals           | Actuals           | Actuals<br>YTD - Nov | Budget            |
| <b>E&amp;G and Designated:</b>                   |                   |                   |                   |                      |                   |
| Instruction                                      | \$ 46,359         | \$ 53,157         | \$ 55,806         | \$ 14,579            | \$ 54,300         |
| Academic Support                                 | 15,178            | 9,983             | 10,067            | 2,575                | 16,425            |
| Student Services                                 | 8,064             | 9,516             | 10,992            | 2,336                | 10,029            |
| Scholarships and Fellowships                     | 8,302             | 9,075             | 9,542             | 4,073                | 8,886             |
| Institutional Support                            | 12,831            | 12,965            | 11,949            | 2,689                | 11,062            |
| O&M of Plant                                     | 12,909            | 11,754            | 13,157            | 3,291                | 13,410            |
| Public Service                                   | 1,399             | 1,861             | 1,850             | 408                  | 1,385             |
| Research   | 761               | 1,029             | 1,003             | 230                  | 739               |
| <b>E&amp;G and Designated Subtotal:</b>          | <b>\$ 105,802</b> | <b>\$ 109,339</b> | <b>\$ 114,367</b> | <b>\$ 30,182</b>     | <b>\$ 116,234</b> |
| <b>Auxiliary:</b>                                |                   |                   |                   |                      |                   |
| Auxiliary  | \$ 21,043         | \$ 22,555         | \$ 25,532         | \$ 8,992             | \$ 25,780         |
| <b>Auxiliary Subtotal:</b>                       | <b>\$ 21,043</b>  | <b>\$ 22,555</b>  | <b>\$ 25,532</b>  | <b>\$ 8,992</b>      | <b>\$ 25,780</b>  |
| <b>Restricted:</b>                               |                   |                   |                   |                      |                   |
| Instruction                                      | \$ 597            | \$ (26)           | \$ 804            | \$ 181               | \$ 557            |
| Academic Support                                 | 554               | 74                | 60                | 11                   | 178               |
| Student Services                                 | 1,066             | 1,540             | 1,488             | 172                  | 711               |
| Scholarships and Fellowships                     | 7,967             | 8,251             | 7,699             | 913                  | 11,648            |
| Institutional Support                            | 424               | 310               | 464               | 37                   | 0                 |
| O&M of Plant                                     | 22                | 61                | 0                 | 18                   | 0                 |
| Public Service                                   | 715               | 616               | 554               | 106                  | 163               |
| Research   | 1,518             | 1,493             | 2,155             | 222                  | 736               |
| <b>Restricted Subtotal:</b>                      | <b>\$ 12,864</b>  | <b>\$ 12,318</b>  | <b>\$ 13,225</b>  | <b>\$ 1,659</b>      | <b>\$ 13,993</b>  |
| <b>TOTAL:</b>                                    |                   |                   |                   |                      |                   |
| Instruction                                      | \$ 46,956         | \$ 53,130         | \$ 56,610         | \$ 14,760            | \$ 54,856         |
| Academic Support                                 | 15,732            | 10,057            | 10,127            | 2,586                | 16,603            |
| Student Services                                 | 9,129             | 11,055            | 12,481            | 2,507                | 10,740            |
| Scholarships and Fellowships                     | 16,269            | 17,326            | 17,241            | 4,986                | 20,534            |
| Institutional Support                            | 13,255            | 13,275            | 12,414            | 2,726                | 11,062            |
| O&M of Plant                                     | 12,931            | 11,814            | 13,157            | 3,310                | 13,410            |
| Public Service                                   | 2,114             | 2,477             | 2,404             | 514                  | 1,548             |
| Auxiliary  | 21,043            | 22,555            | 25,532            | 8,992                | 25,780            |
| Research   | 2,280             | 2,522             | 3,158             | 452                  | 1,474             |
| <b>TOTAL:</b>                                    | <b>\$ 139,709</b> | <b>\$ 144,212</b> | <b>\$ 153,124</b> | <b>\$ 40,833</b>     | <b>\$ 156,007</b> |



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University - Corpus Christi**  
**FY 2016 Executive Budget Summary**  
(In Thousands)



|   | FY 2013            | FY 2014            | FY 2015            | FY 2016              |                    |
|---|--------------------|--------------------|--------------------|----------------------|--------------------|
|   | Actuals            | Actuals            | Actuals            | Actuals<br>YTD - Nov | Budget             |
| <b>PERCENT OF FISCAL YEAR 2016</b>          |                    |                    |                    | <b>25%</b>           |                    |
| <b>BEGINNING CURRENT NET POSITION</b>       | \$ 64,088          | \$ 64,932          | \$ 75,754          | \$ 71,238            | \$ 69,398          |
| <i>Restatement: (prior year correction)</i> | 0                  | 0                  |                    |                      |                    |
| <b>REVENUES</b>                             |                    |                    |                    |                      |                    |
| State Appropriations                        | \$ 46,414          | \$ 51,261          | \$ 51,372          | \$ 52,041            | \$ 56,833          |
| Higher Education Fund                       | 7,139              | 7,139              | 7,139              | 7,424                | 7,424              |
| Tuition and Fees (Gross)                    | 79,735             | 83,848             | 91,889             | 79,165               | 92,981             |
| Contracts and Grants                        | 18,080             | 20,936             | 19,816             | 5,253                | 23,608             |
| Student Financial Assistance                | 19,997             | 21,415             | 21,923             | 2,097                | 21,909             |
| Gifts                                       | 5,860              | 6,088              | 6,311              | 2,507                | 4,687              |
| Sales and Services                          | 8,182              | 10,326             | 10,422             | 3,207                | 9,207              |
| Investment Income                           | 5,402              | 10,873             | 166                | (2,968)              | 3,148              |
| Other Income                                | 984                | 1,573              | 1,416              | 148                  | 1,429              |
| Discounts                                   | (18,651)           | (19,680)           | (23,758)           | (4,981)              | (19,925)           |
| <b>TOTAL REVENUES</b>                       | <b>\$ 173,140</b>  | <b>\$ 193,780</b>  | <b>\$ 186,697</b>  | <b>\$ 143,893</b>    | <b>\$ 201,300</b>  |
| Percent of Budget                           |                    |                    |                    | <b>71.5%</b>         |                    |
| <b>EXPENDITURES</b>                         |                    |                    |                    |                      |                    |
| Salaries - Faculty                          | \$ 31,109          | \$ 33,869          | \$ 36,668          | \$ 10,988            | \$ 39,757          |
| Salaries - Non-Faculty                      | 34,425             | 35,341             | 37,494             | 9,857                | 43,939             |
| Wages                                       | 7,402              | 7,213              | 7,698              | 1,933                | 5,986              |
| Benefits                                    | 15,853             | 18,498             | 20,599             | 5,238                | 22,161             |
| <b>Personnel Costs</b>                      | <b>88,789</b>      | <b>94,922</b>      | <b>102,459</b>     | <b>28,016</b>        | <b>111,843</b>     |
| Utilities                                   | 4,681              | 4,477              | 4,309              | 896                  | 5,740              |
| Scholarships                                | 35,380             | 37,643             | 41,370             | 12,863               | 40,353             |
| Discounts                                   | (18,651)           | (19,680)           | (23,758)           | (4,981)              | (19,925)           |
| Equipment (Capitalized)                     | 4,366              | 3,947              | 5,635              | 983                  | 9,109              |
| Operations and Maintenance (Net)            | 33,719             | 39,532             | 39,972             | 10,150               | 35,932             |
| <b>TOTAL EXPENDITURES</b>                   | <b>\$ 148,284</b>  | <b>\$ 160,841</b>  | <b>\$ 169,986</b>  | <b>\$ 47,926</b>     | <b>\$ 183,051</b>  |
| Percent of Budget                           |                    |                    |                    | <b>26.2%</b>         |                    |
| <b>TRANSFERS</b>                            |                    |                    |                    |                      |                    |
| RFS Debt Service (To System Office)         | \$ (11,920)        | \$ (12,667)        | \$ (12,779)        | \$ (10,516)          | \$ (14,154)        |
| Other                                       | (12,092)           | (9,450)            | (8,447)            | (774)                | (500)              |
| <b>NET TRANSFERS</b>                        | <b>\$ (24,012)</b> | <b>\$ (22,117)</b> | <b>\$ (21,226)</b> | <b>\$ (11,290)</b>   | <b>\$ (14,654)</b> |
| <b>NET INCREASE (DECREASE)</b>              | <b>844</b>         | <b>10,822</b>      | <b>(4,516)</b>     | <b>84,677</b>        | <b>3,595</b>       |
| <b>ENDING CURRENT NET POSITION</b>          | <b>\$ 64,932</b>   | <b>\$ 75,754</b>   | <b>\$ 71,238</b>   | <b>\$ 155,915</b>    | <b>\$ 72,993</b>   |





**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University - Corpus Christi**  
**FY 2016 Executive Budget Summary**  
(In Thousands)



| EXPENDITURES<br><br>Fund Group - NACUBO Function | FY 2013           | FY 2014           | FY 2015           | FY 2016              |                   |
|--|-------------------|-------------------|-------------------|----------------------|-------------------|
|  | Actuals           | Actuals           | Actuals           | Actuals<br>YTD - Nov | Budget            |
| <b>E&amp;G and Designated:</b>                   |                   |                   |                   |                      |                   |
| Instruction                                      | \$ 40,144         | \$ 45,708         | \$ 48,274         | \$ 13,601            | \$ 47,689         |
| Academic Support                                 | 19,773            | 19,825            | 23,811            | 7,102                | 24,057            |
| Student Services                                 | 9,526             | 10,561            | 9,471             | 2,684                | 9,360             |
| Scholarships and Fellowships                     | 5,689             | 6,238             | 7,137             | 2,942                | 4,993             |
| Institutional Support                            | 12,262            | 11,764            | 13,712            | 4,141                | 17,101            |
| O&M of Plant                                     | 10,529            | 10,707            | 10,621            | 2,096                | 12,010            |
| Public Service                                   | 1,943             | 2,373             | 2,482             | 489                  | 2,078             |
| Research   | 3,633             | 4,541             | 5,695             | 1,127                | 5,655             |
| <b>E&amp;G and Designated Subtotal:</b>          | <b>\$ 103,498</b> | <b>\$ 111,717</b> | <b>\$ 121,204</b> | <b>\$ 34,183</b>     | <b>\$ 122,941</b> |
| <b>Auxiliary:</b>                                |                   |                   |                   |                      |                   |
| Auxiliary  | \$ 17,037         | \$ 18,646         | \$ 19,589         | \$ 6,672             | \$ 23,216         |
| <b>Auxiliary Subtotal:</b>                       | <b>\$ 17,037</b>  | <b>\$ 18,646</b>  | <b>\$ 19,589</b>  | <b>\$ 6,672</b>      | <b>\$ 23,216</b>  |
| <b>Restricted:</b>                               |                   |                   |                   |                      |                   |
| Instruction                                      | \$ 3,804          | \$ 2,699          | \$ 2,617          | \$ 777               | \$ 267            |
| Academic Support                                 | 1,083             | 1,194             | 1,362             | 277                  | 1,124             |
| Student Services                                 | 1,335             | 1,176             | 474               | 27                   | 64                |
| Scholarships and Fellowships                     | 8,310             | 9,239             | 8,246             | 2,586                | 12,499            |
| Institutional Support                            | 588               | 793               | 549               | 57                   | 825               |
| O&M of Plant                                     | 353               | 366               | 353               | 71                   | 452               |
| Public Service                                   | 1,439             | 1,802             | 624               | 92                   | 70                |
| Research   | 10,839            | 13,211            | 14,967            | 3,184                | 21,594            |
| <b>Restricted Subtotal:</b>                      | <b>\$ 27,750</b>  | <b>\$ 30,479</b>  | <b>\$ 29,194</b>  | <b>\$ 7,073</b>      | <b>\$ 36,894</b>  |
| <b>TOTAL:</b>                                    |                   |                   |                   |                      |                   |
| Instruction                                      | \$ 43,947         | \$ 48,407         | \$ 50,892         | \$ 14,378            | \$ 47,956         |
| Academic Support                                 | 20,855            | 21,019            | 25,173            | 7,379                | 25,180            |
| Student Services                                 | 10,861            | 11,737            | 9,945             | 2,712                | 9,423             |
| Scholarships and Fellowships                     | 13,999            | 15,477            | 15,383            | 5,529                | 17,492            |
| Institutional Support                            | 12,849            | 12,556            | 14,261            | 4,198                | 17,926            |
| O&M of Plant                                     | 10,882            | 11,073            | 10,975            | 2,167                | 12,462            |
| Public Service                                   | 3,382             | 4,174             | 3,106             | 581                  | 2,148             |
| Auxiliary  | 17,037            | 18,646            | 19,589            | 6,672                | 23,216            |
| Research   | 14,472            | 17,752            | 20,663            | 4,311                | 27,249            |
| <b>TOTAL:</b>                                    | <b>\$ 148,284</b> | <b>\$ 160,841</b> | <b>\$ 169,986</b> | <b>\$ 47,926</b>     | <b>\$ 183,051</b> |



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University - Kingsville**  
**FY 2016 Executive Budget Summary**  
(In Thousands)



|   | FY 2013       | FY 2014       | FY 2015       | FY 2016              |               |
|---|---------------|---------------|---------------|----------------------|---------------|
|   | Actuals       | Actuals       | Actuals       | Actuals<br>YTD - Nov | Budget        |
| <b>PERCENT OF FISCAL YEAR 2016</b>          |               |               |               | <b>25%</b>           |               |
| <b>BEGINNING CURRENT NET POSITION</b>       | \$ 38,170     | \$ 40,386     | \$ 60,954     | \$ 71,480            | \$ 65,816     |
| <i>Restatement: (prior year correction)</i> | 0             | 0             |               |                      |               |
| <b>REVENUES</b>                             |               |               |               |                      |               |
| State Appropriations                        | \$ 33,174     | \$ 39,264     | \$ 39,373     | \$ 42,623            | \$ 47,386     |
| Higher Education Fund                       | 5,047         | 5,047         | 5,047         | 5,977                | 5,977         |
| Tuition and Fees (Gross)                    | 49,103        | 57,169        | 68,564        | 32,464               | 64,175        |
| Contracts and Grants                        | 11,398        | 15,381        | 13,295        | 3,400                | 11,316        |
| Student Financial Assistance                | 26,399        | 27,970        | 28,408        | 2,261                | 30,075        |
| Gifts                                       | 5,955         | 5,517         | 7,044         | 540                  | 5,217         |
| Sales and Services                          | 21,357        | 25,071        | 23,941        | 10,339               | 20,732        |
| Investment Income                           | 3,545         | 6,923         | (232)         | (2,621)              | 1,668         |
| Other Income                                | 712           | 931           | 862           | 77                   | 845           |
| Discounts                                   | (18,426)      | (19,220)      | (18,452)      | (4,822)              | (19,289)      |
| <b>TOTAL REVENUES</b>                       | \$ 138,264    | \$ 164,053    | \$ 167,851    | \$ 90,239            | \$ 168,102    |
| <b>Percent of Budget</b>                    |               |               |               | <b>53.7%</b>         |               |
| <b>EXPENDITURES</b>                         |               |               |               |                      |               |
| Salaries - Faculty                          | \$ 23,512     | \$ 26,042     | \$ 27,989     | \$ 8,973             | \$ 31,317     |
| Salaries - Non-Faculty                      | 26,495        | 26,295        | 26,911        | 7,204                | 28,819        |
| Wages                                       | 6,429         | 5,703         | 6,380         | 1,431                | 5,575         |
| Benefits                                    | 13,132        | 15,210        | 16,681        | 4,449                | 17,957        |
| <b>Personnel Costs</b>                      | <b>69,568</b> | <b>73,250</b> | <b>77,962</b> | <b>22,057</b>        | <b>83,668</b> |
| Utilities                                   | 5,293         | 4,217         | 4,794         | 1,284                | 4,880         |
| Scholarships                                | 30,563        | 31,024        | 31,307        | 10,153               | 34,923        |
| Discounts                                   | (18,426)      | (19,220)      | (18,452)      | (4,822)              | (19,289)      |
| Equipment (Capitalized)                     | 705           | 2,124         | 1,101         | 826                  | 743           |
| Operations and Maintenance (Net)            | 35,379        | 44,471        | 47,975        | 11,003               | 35,062        |
| <b>TOTAL EXPENDITURES</b>                   | \$ 123,083    | \$ 135,865    | \$ 144,687    | \$ 40,501            | \$ 139,988    |
| <b>Percent of Budget</b>                    |               |               |               | <b>28.9%</b>         |               |
| <b>TRANSFERS</b>                            |               |               |               |                      |               |
| RFS Debt Service (To System Office)         | \$ (7,996)    | \$ (9,130)    | \$ (9,179)    | \$ (4,442)           | \$ (9,615)    |
| Other                                       | (4,970)       | 1,510         | (3,460)       | (4,083)              | (11,331)      |
| <b>NET TRANSFERS</b>                        | \$ (12,966)   | \$ (7,620)    | \$ (12,639)   | \$ (8,525)           | \$ (20,946)   |
| <b>NET INCREASE (DECREASE)</b>              | <b>2,215</b>  | <b>20,569</b> | <b>10,526</b> | <b>41,213</b>        | <b>7,167</b>  |
| <b>ENDING CURRENT NET POSITION</b>          | \$ 40,386     | \$ 60,954     | \$ 71,480     | \$ 112,693           | \$ 72,983     |



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University - Kingsville**  
**FY 2016 Executive Budget Summary**  
(In Thousands)



| EXPENDITURES                            | FY 2013           | FY 2014           | FY 2015           | FY 2016              |                   |
|---|-------------------|-------------------|-------------------|----------------------|-------------------|
|   | Actuals           | Actuals           | Actuals           | Actuals<br>YTD - Nov | Budget            |
| <b>Fund Group - NACUBO Function</b>     |                   |                   |                   |                      |                   |
| <b>E&amp;G and Designated:</b>          |                   |                   |                   |                      |                   |
| Instruction                             | \$ 29,408         | \$ 33,485         | \$ 35,868         | \$ 11,337            | \$ 41,466         |
| Academic Support                        | 9,386             | 9,599             | 10,687            | 2,922                | 11,543            |
| Student Services                        | 8,042             | 10,476            | 11,939            | 3,106                | 10,229            |
| Scholarships and Fellowships            | 3,815             | 3,823             | 4,565             | 2,030                | 6,927             |
| Institutional Support                   | 10,461            | 12,366            | 14,310            | 3,816                | 14,032            |
| O&M of Plant                            | 8,341             | 7,348             | 8,204             | 1,444                | 8,525             |
| Public Service                          | 643               | 507               | 521               | 75                   | 359               |
| Research                                | 4,150             | 4,023             | 4,660             | 825                  | 3,796             |
| <b>E&amp;G and Designated Subtotal:</b> | <b>\$ 74,248</b>  | <b>\$ 81,627</b>  | <b>\$ 90,754</b>  | <b>\$ 25,556</b>     | <b>\$ 96,877</b>  |
| <b>Auxiliary:</b>                       |                   |                   |                   |                      |                   |
| Auxiliary                               | \$ 20,226         | \$ 21,464         | \$ 22,202         | \$ 7,622             | \$ 20,865         |
| <b>Auxiliary Subtotal:</b>              | <b>\$ 20,226</b>  | <b>\$ 21,464</b>  | <b>\$ 22,202</b>  | <b>\$ 7,622</b>      | <b>\$ 20,865</b>  |
| <b>Restricted:</b>                      |                   |                   |                   |                      |                   |
| Instruction                             | \$ 2,402          | \$ 3,295          | \$ 2,562          | \$ 347               | \$ 487            |
| Academic Support                        | 455               | 526               | 436               | 180                  | 67                |
| Student Services                        | 958               | 1,043             | 1,106             | 371                  | 175               |
| Scholarships and Fellowships            | 13,246            | 13,132            | 14,303            | 2,850                | 8,365             |
| Institutional Support                   | 166               | 609               | 108               | 24                   | 0                 |
| Public Service                          | 135               | 129               | 128               | 119                  | 0                 |
| Research                                | 11,246            | 14,041            | 13,088            | 3,433                | 13,152            |
| <b>Restricted Subtotal:</b>             | <b>\$ 28,608</b>  | <b>\$ 32,775</b>  | <b>\$ 31,730</b>  | <b>\$ 7,323</b>      | <b>\$ 22,246</b>  |
| <b>TOTAL:</b>                           |                   |                   |                   |                      |                   |
| Instruction                             | \$ 31,810         | \$ 36,780         | \$ 38,430         | \$ 11,684            | \$ 41,953         |
| Academic Support                        | 9,841             | 10,125            | 11,123            | 3,102                | 11,611            |
| Student Services                        | 9,000             | 11,518            | 13,045            | 3,476                | 10,404            |
| Scholarships and Fellowships            | 17,061            | 16,955            | 18,868            | 4,881                | 15,292            |
| Institutional Support                   | 10,627            | 12,975            | 14,418            | 3,840                | 14,032            |
| O&M of Plant                            | 8,341             | 7,348             | 8,204             | 1,444                | 8,525             |
| Public Service                          | 779               | 635               | 649               | 194                  | 359               |
| Auxiliary                               | 20,226            | 21,464            | 22,202            | 7,622                | 20,865            |
| Research                                | 15,397            | 18,064            | 17,748            | 4,258                | 16,948            |
| <b>TOTAL:</b>                           | <b>\$ 123,083</b> | <b>\$ 135,865</b> | <b>\$ 144,687</b> | <b>\$ 40,501</b>     | <b>\$ 139,988</b> |



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University - San Antonio**  
**FY 2016 Executive Budget Summary**  
(In Thousands)



|   | FY 2013           | FY 2014           | FY 2015           | FY 2016              |                  |
|---|-------------------|-------------------|-------------------|----------------------|------------------|
|   | Actuals           | Actuals           | Actuals           | Actuals<br>YTD - Nov | Budget           |
| <b>PERCENT OF FISCAL YEAR 2016</b>          |                   |                   |                   | <b>25%</b>           |                  |
| <b>BEGINNING CURRENT NET POSITION</b>       | \$ 10,914         | \$ 13,320         | \$ 18,079         | \$ 20,548            | \$ 18,359        |
| <i>Restatement: (prior year correction)</i> | 0                 | 0                 |                   |                      |                  |
| <b>REVENUES</b>                             |                   |                   |                   |                      |                  |
| State Appropriations                        | \$ 16,706         | \$ 20,516         | \$ 20,775         | \$ 26,916            | \$ 29,224        |
| Tuition and Fees (Gross)                    | 22,052            | 23,984            | 24,930            | 11,346               | 24,081           |
| Contracts and Grants                        | 200               | 7,240             | 7,055             | 3                    | 0                |
| Student Financial Assistance                | 6,310             | 105               | 97                | 0                    | 0                |
| Gifts                                       | 525               | 688               | 701               | 115                  | 65               |
| Sales and Services                          | 454               | 395               | 504               | 253                  | 293              |
| Investment Income                           | 413               | 1,106             | 67                | 137                  | 490              |
| Other Income                                | 89                | 103               | 148               | 28                   | 0                |
| Discounts                                   | (3,958)           | (4,710)           | (4,301)           | (890)                | (3,559)          |
| <b>TOTAL REVENUES</b>                       | <b>\$ 42,790</b>  | <b>\$ 49,427</b>  | <b>\$ 49,977</b>  | <b>\$ 37,908</b>     | <b>\$ 50,594</b> |
| <b>Percent of Budget</b>                    |                   |                   |                   | <b>74.9%</b>         |                  |
| <b>EXPENDITURES</b>                         |                   |                   |                   |                      |                  |
| Salaries - Faculty                          | \$ 8,332          | \$ 9,137          | \$ 9,908          | \$ 2,842             | \$ 12,540        |
| Salaries - Non-Faculty                      | 9,065             | 9,635             | 10,822            | 2,597                | 14,491           |
| Wages                                       | 532               | 823               | 1,005             | 251                  | 817              |
| Benefits                                    | 3,759             | 4,435             | 5,013             | 1,093                | 6,256            |
| <b>Personnel Costs</b>                      | <b>21,688</b>     | <b>24,029</b>     | <b># 26,749</b>   | <b>6,784</b>         | <b>34,104</b>    |
| Utilities                                   | 421               | 577               | 774               | 140                  | 762              |
| Scholarships                                | 9,871             | 10,507            | 9,744             | 1,094                | 9,708            |
| Discounts                                   | (3,958)           | (4,710)           | (4,301)           | (890)                | (3,559)          |
| Equipment (Capitalized)                     | 194               | 216               | 1,103             | 12                   | 167              |
| Operations and Maintenance (Net)            | 9,642             | 11,326            | 11,566            | 2,929                | 12,590           |
| Debt Service                                | 0                 | 0                 | 3                 | 0                    | 0                |
| <b>TOTAL EXPENDITURES</b>                   | <b>\$ 37,858</b>  | <b>\$ 41,944</b>  | <b>\$ 45,638</b>  | <b>\$ 10,069</b>     | <b>\$ 53,771</b> |
| <b>Percent of Budget</b>                    |                   |                   |                   | <b>18.7%</b>         |                  |
| <b>TRANSFERS</b>                            |                   |                   |                   |                      |                  |
| RFS Debt Service (To System Office)         | \$ (2,636)        | \$ (2,632)        | \$ (2,637)        | \$ (2,635)           | \$ (2,635)       |
| Other                                       | 109               | (91)              | 768               | 6,399                | 8,045            |
| <b>NET TRANSFERS</b>                        | <b>\$ (2,527)</b> | <b>\$ (2,723)</b> | <b>\$ (1,870)</b> | <b>\$ 3,764</b>      | <b>\$ 5,410</b>  |
| <b>NET INCREASE (DECREASE)</b>              | <b>2,405</b>      | <b>4,759</b>      | <b>2,469</b>      | <b>31,603</b>        | <b>2,233</b>     |
| <b>ENDING CURRENT NET POSITION</b>          | <b>\$ 13,320</b>  | <b>\$ 18,079</b>  | <b>\$ 20,548</b>  | <b>\$ 52,151</b>     | <b>\$ 20,591</b> |



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University - San Antonio**  
**FY 2016 Executive Budget Summary**  
(In Thousands)



| EXPENDITURES<br><br>Fund Group - NACUBO Function | FY 2013          | FY 2014          | FY 2015          | FY 2016              |                  |
|--|------------------|------------------|------------------|----------------------|------------------|
|  | Actuals          | Actuals          | Actuals          | Actuals<br>YTD - Nov | Budget           |
| <b>E&amp;G and Designated:</b>                   |                  |                  |                  |                      |                  |
| Instruction                                      | \$ 13,491        | \$ 14,154        | \$ 14,944        | \$ 3,819             | \$ 16,842        |
| Academic Support                                 | 2,406            | 2,899            | 4,776            | 1,229                | 5,823            |
| Student Services                                 | 4,215            | 5,539            | 8,226            | 2,019                | 10,364           |
| Scholarships and Fellowships                     | 2,255            | 2,115            | 1,804            | 174                  | 1,805            |
| Institutional Support                            | 8,581            | 9,110            | 6,771            | 1,691                | 8,101            |
| O&M of Plant                                     | 2,951            | 4,008            | 4,917            | 932                  | 6,175            |
| Public Service                                   | 38               | 120              | 270              | 40                   | 65               |
| Research   | 0                | 41               | 10               | 0                    | 0                |
| <b>E&amp;G and Designated Subtotal:</b>          | <b>\$ 33,937</b> | <b>\$ 37,986</b> | <b>\$ 41,717</b> | <b>\$ 9,904</b>      | <b>\$ 49,174</b> |
| <b>Auxiliary:</b>                                |                  |                  |                  |                      |                  |
| Auxiliary  | \$ 244           | \$ 135           | \$ 243           | \$ 63                | \$ 226           |
| <b>Auxiliary Subtotal:</b>                       | <b>\$ 244</b>    | <b>\$ 135</b>    | <b>\$ 243</b>    | <b>\$ 63</b>         | <b>\$ 226</b>    |
| <b>Restricted:</b>                               |                  |                  |                  |                      |                  |
| Instruction                                      | \$ 21            | \$ 19            | \$ 20            | \$ 0                 | \$ -             |
| Scholarships and Fellowships                     | 3,655            | 3,641            | 3,556            | 27                   | 4,371            |
| Institutional Support                            | 0                | 1                | 0                | 0                    | 0                |
| Public Service                                   | 2                | 0                | 0                | 2                    | 0                |
| Research   | 0                | 162              | 93               | 71                   | 0                |
| <b>Restricted Subtotal:</b>                      | <b>\$ 3,677</b>  | <b>\$ 3,824</b>  | <b>\$ 3,678</b>  | <b>\$ 102</b>        | <b>\$ 4,371</b>  |
| <b>TOTAL:</b>                                    |                  |                  |                  |                      |                  |
| Instruction                                      | \$ 13,511        | \$ 14,173        | \$ 14,964        | \$ 3,819             | \$ 16,842        |
| Academic Support                                 | 2,406            | 2,899            | 4,785            | 1,231                | 5,823            |
| Student Services                                 | 4,215            | 5,539            | 8,226            | 2,019                | 10,364           |
| Scholarships and Fellowships                     | 5,910            | 5,757            | 5,360            | 201                  | 6,175            |
| Institutional Support                            | 8,581            | 9,111            | 6,771            | 1,691                | 8,101            |
| O&M of Plant                                     | 2,951            | 4,008            | 4,917            | 932                  | 6,175            |
| Public Service                                   | 40               | 120              | 270              | 42                   | 65               |
| Auxiliary  | 244              | 135              | 243              | 63                   | 226              |
| Research   | 0                | 203              | 103              | 72                   | 0                |
| <b>TOTAL:</b>                                    | <b>\$ 37,858</b> | <b>\$ 41,944</b> | <b>\$ 45,638</b> | <b>\$ 10,069</b>     | <b>\$ 53,771</b> |



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University - Texarkana**  
**FY 2016 Executive Budget Summary**  
(In Thousands)



|   | FY 2013           | FY 2014           | FY 2015           | FY 2016              |                   |
|---|-------------------|-------------------|-------------------|----------------------|-------------------|
|   | Actuals           | Actuals           | Actuals           | Actuals<br>YTD - Nov | Budget            |
| <b>PERCENT OF FISCAL YEAR 2016</b>          |                   |                   |                   | <b>25%</b>           |                   |
| <b>BEGINNING CURRENT NET POSITION</b>       | \$ 27,451         | \$ 28,366         | \$ 28,479         | \$ 27,743            | \$ 28,479         |
| <i>Restatement: (prior year correction)</i> | 0                 |                   |                   |                      |                   |
| <b>REVENUES</b>                             |                   |                   |                   |                      |                   |
| State Appropriations                        | \$ 16,774         | \$ 18,302         | \$ 18,816         | \$ 19,552            | \$ 21,215         |
| Higher Education Fund                       | 1,308             | 1,308             | 1,308             | 1,216                | 1,216             |
| Tuition and Fees (Gross)                    | 10,049            | 10,181            | 11,364            | 6,799                | 12,146            |
| Contracts and Grants                        | 1,036             | 1,012             | 741               | 567                  | 854               |
| Student Financial Assistance                | 2,865             | 3,910             | 3,301             | 196                  | 5,051             |
| Gifts                                       | 1,264             | 1,525             | 2,068             | 119                  | 1,303             |
| Sales and Services                          | 1,304             | 2,021             | 1,431             | 693                  | 1,387             |
| Investment Income                           | 1,305             | 2,120             | (166)             | (975)                | 838               |
| Other Income                                | 62                | (702)             | 28                | 1                    | 0                 |
| Discounts                                   | (3,052)           | (3,945)           | (3,410)           | (1,084)              | (4,335)           |
| <b>TOTAL REVENUES</b>                       | <b>\$ 32,914</b>  | <b>\$ 35,730</b>  | <b>\$ 35,480</b>  | <b>\$ 27,086</b>     | <b>\$ 39,674</b>  |
| Percent of Budget                           |                   |                   |                   | 68.3%                |                   |
| <b>EXPENDITURES</b>                         |                   |                   |                   |                      |                   |
| Salaries - Faculty                          | \$ 5,997          | \$ 6,507          | \$ 6,918          | \$ 2,032             | \$ 7,525          |
| Salaries - Non-Faculty                      | 5,382             | 5,253             | 6,677             | 1,741                | 7,267             |
| Wages                                       | 776               | 675               | 792               | 189                  | 647               |
| Benefits                                    | 2,835             | 3,292             | 3,870             | 1,261                | 4,527             |
| <b>Personnel Costs</b>                      | <b>14,990</b>     | <b>15,726</b>     | <b>18,257</b>     | <b>5,223</b>         | <b>19,967</b>     |
| Utilities                                   | 480               | 476               | 510               | 91                   | 576               |
| Scholarships                                | 5,946             | 7,099             | 6,088             | 1,333                | 7,708             |
| Discounts                                   | (3,052)           | (3,945)           | (3,410)           | (1,084)              | (4,335)           |
| Equipment (Capitalized)                     | 205               | 253               | 169               | 17                   | 1,060             |
| Operations and Maintenance (Net)            | 6,422             | 6,382             | 7,603             | 1,784                | 7,793             |
| <b>TOTAL EXPENDITURES</b>                   | <b>\$ 24,990</b>  | <b>\$ 25,991</b>  | <b>\$ 29,217</b>  | <b>\$ 7,363</b>      | <b>\$ 32,769</b>  |
| Percent of Budget                           |                   |                   |                   | 22.5%                |                   |
| <b>TRANSFERS</b>                            |                   |                   |                   |                      |                   |
| RFS Debt Service (To System Office)         | \$ (5,868)        | \$ (6,710)        | \$ (6,725)        | \$ (380)             | \$ (6,906)        |
| Other                                       | (1,143)           | (2,916)           | (274)             | (47)                 | 0                 |
| <b>NET TRANSFERS</b>                        | <b>\$ (7,010)</b> | <b>\$ (9,626)</b> | <b>\$ (6,999)</b> | <b>\$ (427)</b>      | <b>\$ (6,906)</b> |
| <b>NET INCREASE (DECREASE)</b>              | <b>914</b>        | <b>113</b>        | <b>(736)</b>      | <b>19,295</b>        | <b>0</b>          |
| <b>ENDING CURRENT NET POSITION</b>          | <b>\$ 28,366</b>  | <b>\$ 28,479</b>  | <b>\$ 27,743</b>  | <b>\$ 47,038</b>     | <b>\$ 28,479</b>  |



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University - Texarkana**  
**FY 2016 Executive Budget Summary**  
(In Thousands)



| EXPENDITURES<br><br>Fund Group - NACUBO Function | FY 2013          | FY 2014          | FY 2015          | FY 2016              |                  |
|--|------------------|------------------|------------------|----------------------|------------------|
|  | Actuals          | Actuals          | Actuals          | Actuals YTD<br>- Nov | Budget           |
| <b>E&amp;G and Designated:</b>                   |                  |                  |                  |                      |                  |
| Instruction                                      | \$ 8,842         | \$ 8,953         | \$ 10,376        | \$ 2,923             | \$ 13,035        |
| Academic Support                                 | 2,000            | 3,256            | 3,971            | 849                  | 2,736            |
| Student Services                                 | 1,898            | 2,764            | 3,076            | 1,087                | 4,106            |
| Scholarships and Fellowships                     | 859              | 851              | 679              | 142                  | 447              |
| Institutional Support                            | 5,106            | 4,022            | 5,042            | 1,385                | 5,193            |
| O&M of Plant                                     | 1,758            | 1,689            | 1,632            | 355                  | 1,693            |
| Public Service                                   | 24               | 0                | 12               | 5                    | 0                |
| Research   | 7                | 129              | 238              | 61                   | 219              |
| <b>E&amp;G and Designated Subtotal:</b>          | <b>\$ 20,494</b> | <b>\$ 21,665</b> | <b>\$ 25,027</b> | <b>\$ 6,807</b>      | <b>\$ 27,429</b> |
| <b>Auxiliary:</b>                                |                  |                  |                  |                      |                  |
| Auxiliary  | \$ 1,295         | \$ 1,483         | \$ 1,719         | \$ 341               | \$ 897           |
| <b>Auxiliary Subtotal:</b>                       | <b>\$ 1,295</b>  | <b>\$ 1,483</b>  | <b>\$ 1,719</b>  | <b>\$ 341</b>        | <b>\$ 897</b>    |
| <b>Restricted:</b>                               |                  |                  |                  |                      |                  |
| Instruction                                      | \$ 113           | \$ 374           | \$ 249           | \$ 3                 | \$ 222           |
| Academic Support                                 | 509              | 49               | 73               | 64                   | 91               |
| Student Services                                 | 20               | 93               | 130              | 48                   | 0                |
| Scholarships and Fellowships                     | 1,980            | 2,256            | 1,956            | 88                   | 4,130            |
| Institutional Support                            | 299              | 26               | 38               | 9                    | 0                |
| O&M of Plant                                     | 1                | 1                | 23               | 0                    | 0                |
| Public Service                                   | 0                | 1                | 1                | 0                    | 0                |
| Research   | 279              | 42               | 0                | 2                    | -                |
| <b>Restricted Subtotal:</b>                      | <b>\$ 3,201</b>  | <b>\$ 2,843</b>  | <b>\$ 2,471</b>  | <b>\$ 216</b>        | <b>\$ 4,443</b>  |
| <b>TOTAL:</b>                                    |                  |                  |                  |                      |                  |
| Instruction                                      | \$ 8,954         | \$ 9,327         | \$ 10,625        | \$ 2,926             | \$ 13,257        |
| Academic Support                                 | 2,509            | 3,305            | 4,044            | 913                  | 2,827            |
| Student Services                                 | 1,919            | 2,857            | 3,207            | 1,136                | 4,106            |
| Scholarships and Fellowships                     | 2,840            | 3,107            | 2,635            | 230                  | 4,578            |
| Institutional Support                            | 5,405            | 4,049            | 5,081            | 1,394                | 5,193            |
| O&M of Plant                                     | 1,759            | 1,690            | 1,655            | 355                  | 1,693            |
| Public Service                                   | 24               | 2                | 13               | 5                    | 0                |
| Auxiliary  | 1,295            | 1,483            | 1,719            | 341                  | 897              |
| Research   | 286              | 171              | 239              | 64                   | 219              |
| <b>TOTAL:</b>                                    | <b>\$ 24,990</b> | <b>\$ 25,991</b> | <b>\$ 29,217</b> | <b>\$ 7,363</b>      | <b>\$ 32,769</b> |



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**West Texas A&M University**  
**FY 2016 Executive Budget Summary**  
(In Thousands)



|   | FY 2013            | FY 2014            | FY 2015            | FY 2016              |                    |
|---|--------------------|--------------------|--------------------|----------------------|--------------------|
|   | Actuals            | Actuals            | Actuals            | Actuals<br>YTD - Nov | Budget             |
| <b>PERCENT OF FISCAL YEAR 2016</b>          |                    |                    |                    | <b>25%</b>           |                    |
| <b>BEGINNING CURRENT NET POSITION</b>       | \$ 45,762          | \$ 52,670          | \$ 62,708          | \$ 64,005            | \$ 62,708          |
| <i>Restatement: (prior year correction)</i> | 0                  | 0                  | (2,037)            |                      |                    |
| <b>REVENUES</b>                             |                    |                    |                    |                      |                    |
| State Appropriations                        | \$ 32,325          | \$ 33,271          | \$ 33,861          | \$ 35,030            | \$ 38,759          |
| Federal Appropriations                      | 15                 | 15                 | 15                 | 0                    | 0                  |
| Higher Education Fund                       | 4,653              | 4,653              | 4,653              | 4,776                | 4,776              |
| Tuition and Fees (Gross)                    | 53,865             | 57,561             | 63,715             | 29,590               | 62,783             |
| Contracts and Grants                        | 5,906              | 5,020              | 4,936              | 7,978                | 7,162              |
| Student Financial Assistance                | 14,600             | 15,485             | 15,999             | 3,482                | 14,575             |
| Gifts                                       | 5,671              | 5,971              | 7,157              | 740                  | 3,995              |
| Sales and Services                          | 23,473             | 26,197             | 28,412             | 12,964               | 25,966             |
| Investment Income                           | 3,572              | 7,121              | (57)               | 334                  | 703                |
| Other Income                                | 275                | 262                | 244                | 286                  | 0                  |
| Discounts                                   | (16,973)           | (16,818)           | (17,912)           | (4,070)              | (16,280)           |
| <b>TOTAL REVENUES</b>                       | <b>\$ 127,382</b>  | <b>\$ 138,739</b>  | <b>\$ 141,023</b>  | <b>\$ 91,111</b>     | <b>\$ 142,439</b>  |
| <b>Percent of Budget</b>                    |                    |                    |                    | <b>64.0%</b>         |                    |
| <b>EXPENDITURES</b>                         |                    |                    |                    |                      |                    |
| Salaries - Faculty                          | \$ 22,057          | \$ 22,896          | \$ 24,359          | \$ 7,484             | \$ 23,626          |
| Salaries - Non-Faculty                      | 22,189             | 21,302             | 21,213             | 5,763                | 25,269             |
| Wages                                       | 4,788              | 4,552              | 4,292              | 1,041                | 4,518              |
| Benefits                                    | 11,950             | 13,347             | 14,984             | 4,067                | 14,919             |
| <b>Personnel Costs</b>                      | <b>60,984</b>      | <b>62,097</b>      | <b>64,848</b>      | <b>18,355</b>        | <b>68,332</b>      |
| Utilities                                   | 2,916              | 3,739              | 3,675              | 1,017                | 3,951              |
| Scholarships                                | 28,963             | 29,019             | 29,445             | 4,669                | 27,927             |
| Discounts                                   | (16,973)           | (16,818)           | (17,912)           | (4,070)              | (16,280)           |
| Equipment (Capitalized)                     | 2,446              | 2,657              | 2,640              | 95                   | 5,135              |
| Operations and Maintenance (Net)            | 30,243             | 35,331             | 39,574             | 11,666               | 39,320             |
| <b>TOTAL EXPENDITURES</b>                   | <b>\$ 108,580</b>  | <b>\$ 116,024</b>  | <b>\$ 122,269</b>  | <b>\$ 31,733</b>     | <b>\$ 128,385</b>  |
| <b>Percent of Budget</b>                    |                    |                    |                    | <b>24.7%</b>         |                    |
| <b>TRANSFERS</b>                            |                    |                    |                    |                      |                    |
| RFS Debt Service (To System Office)         | \$ (10,810)        | \$ (11,114)        | \$ (13,092)        | \$ (7,213)           | \$ (13,059)        |
| Other                                       | (1,084)            | (1,564)            | (2,327)            | (2,323)              | (1,584)            |
| <b>NET TRANSFERS</b>                        | <b>\$ (11,894)</b> | <b>\$ (12,677)</b> | <b>\$ (15,419)</b> | <b>\$ (9,536)</b>    | <b>\$ (14,642)</b> |
| <b>NET INCREASE (DECREASE)</b>              | <b>6,907</b>       | <b>10,038</b>      | <b>3,334</b>       | <b>49,842</b>        | <b>(588)</b>       |
| <b>ENDING CURRENT NET POSITION</b>          | <b>\$ 52,670</b>   | <b>\$ 62,708</b>   | <b>\$ 64,005</b>   | <b>\$ 113,847</b>    | <b>\$ 62,120</b>   |





**THE TEXAS A&M UNIVERSITY SYSTEM**  
**West Texas A&M University**  
**FY 2016 Executive Budget Summary**  
(In Thousands)



| EXPENDITURES<br><br>Fund Group - NACUBO Function | FY 2013           | FY 2014           | FY 2015           | FY 2016              |                   |
|--|-------------------|-------------------|-------------------|----------------------|-------------------|
|  | Actuals           | Actuals           | Actuals           | Actuals<br>YTD - Nov | Budget            |
| <b>E&amp;G and Designated:</b>                   |                   |                   |                   |                      |                   |
| Instruction                                      | \$ 34,586         | \$ 35,598         | \$ 40,232         | \$ 8,384             | \$ 31,325         |
| Academic Support                                 | 5,123             | 6,968             | 7,187             | 2,024                | 6,806             |
| Student Services                                 | 3,865             | 4,239             | 3,881             | 1,744                | 5,034             |
| Scholarships and Fellowships                     | 3,642             | 3,307             | 3,237             | (34)                 | 4,946             |
| Institutional Support                            | 9,871             | 11,294            | 10,100            | 6,967                | 24,982            |
| O&M of Plant                                     | 10,672            | 12,499            | 13,980            | 3,263                | 13,445            |
| Public Service                                   | 2,142             | 2,220             | 2,738             | 429                  | 1,955             |
| Research   | 3,049             | 2,958             | 1,809             | 279                  | 2,201             |
| <b>E&amp;G and Designated Subtotal:</b>          | <b>\$ 72,949</b>  | <b>\$ 79,082</b>  | <b>\$ 83,164</b>  | <b>\$ 23,056</b>     | <b>\$ 90,694</b>  |
| <b>Auxiliary:</b>                                |                   |                   |                   |                      |                   |
| Auxiliary  | \$ 21,502         | \$ 22,291         | \$ 24,148         | \$ 7,922             | \$ 23,414         |
| <b>Auxiliary Subtotal:</b>                       | <b>\$ 21,502</b>  | <b>\$ 22,291</b>  | <b>\$ 24,148</b>  | <b>\$ 7,922</b>      | <b>\$ 23,414</b>  |
| <b>Restricted:</b>                               |                   |                   |                   |                      |                   |
| Instruction                                      | \$ 379            | \$ 408            | \$ 413            | \$ 108               | \$ 425            |
| Academic Support                                 | 2,531             | 2,686             | 3,831             | 283                  | 1,380             |
| Student Services                                 | 340               | 329               | 83                | 17                   | 0                 |
| Scholarships and Fellowships                     | 6,137             | 6,444             | 5,997             | (492)                | 7,646             |
| Institutional Support                            | 87                | 68                | 25                | 10                   | 68                |
| O&M of Plant                                     | 861               | 574               | 100               | 16                   | 0                 |
| Public Service                                   | 1,921             | 2,245             | 2,360             | 528                  | 2,629             |
| Research   | 1,873             | 1,897             | 2,148             | 285                  | 2,128             |
| <b>Restricted Subtotal:</b>                      | <b>\$ 14,130</b>  | <b>\$ 14,651</b>  | <b>\$ 14,957</b>  | <b>\$ 755</b>        | <b>\$ 14,276</b>  |
| <b>TOTAL:</b>                                    |                   |                   |                   |                      |                   |
| Instruction                                      | \$ 34,965         | \$ 36,006         | \$ 40,645         | \$ 8,492             | \$ 31,750         |
| Academic Support                                 | 7,654             | 9,654             | 11,018            | 2,307                | 8,186             |
| Student Services                                 | 4,206             | 4,568             | 3,964             | 1,761                | 5,034             |
| Scholarships and Fellowships                     | 9,779             | 9,751             | 9,234             | (526)                | 12,593            |
| Institutional Support                            | 9,958             | 11,362            | 10,125            | 6,977                | 25,050            |
| O&M of Plant                                     | 11,533            | 13,073            | 14,080            | 3,279                | 13,445            |
| Public Service                                   | 4,063             | 4,465             | 5,099             | 957                  | 4,583             |
| Auxiliary  | 21,502            | 22,291            | 24,148            | 7,922                | 23,414            |
| Research   | 4,922             | 4,855             | 3,957             | 564                  | 4,329             |
| <b>TOTAL:</b>                                    | <b>\$ 108,580</b> | <b>\$ 116,024</b> | <b>\$ 122,269</b> | <b>\$ 31,733</b>     | <b>\$ 128,385</b> |



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M AgriLife Research**  
**FY 2016 Executive Budget Summary**  
(In Thousands)



|   | FY 2013           | FY 2014           | FY 2015           | FY 2016              |                   |
|---|-------------------|-------------------|-------------------|----------------------|-------------------|
|   | Actuals           | Actuals           | Actuals           | Actuals<br>YTD - Nov | Budget            |
| <b>PERCENT OF FISCAL YEAR 2016</b>          |                   |                   |                   | <b>25%</b>           |                   |
| <b>BEGINNING CURRENT NET POSITION</b>       | \$ 73,462         | \$ 81,074         | \$ 103,502        | \$ 107,086           | \$ 101,751        |
| <i>Restatement: (prior year correction)</i> | 0                 | 0                 |                   |                      |                   |
| <b>REVENUES</b>                             |                   |                   |                   |                      |                   |
| State Appropriations                        | \$ 62,453         | \$ 65,503         | \$ 66,895         | \$ 69,426            | \$ 71,370         |
| Federal Appropriations                      | 8,105             | 9,245             | 9,202             | 0                    | 9,202             |
| Contracts and Grants                        | 78,707            | 82,441            | 81,136            | 27,105               | 86,596            |
| Gifts                                       | 2,423             | 3,168             | 1,348             | 932                  | 2,098             |
| Sales and Services                          | 22,769            | 36,307            | 27,772            | 5,251                | 22,465            |
| Investment Income                           | 5,653             | 11,842            | (343)             | (5,314)              | 5,644             |
| Other Income                                | 203               | 474               | 716               | (42)                 | 0                 |
| <b>TOTAL REVENUES</b>                       | <b>\$ 180,313</b> | <b>\$ 208,979</b> | <b>\$ 186,727</b> | <b>\$ 97,359</b>     | <b>\$ 197,376</b> |
| <b>Percent of Budget</b>                    |                   |                   |                   | <b>49.3%</b>         |                   |
| <b>EXPENDITURES</b>                         |                   |                   |                   |                      |                   |
| Salaries - Faculty                          | \$ 25,167         | \$ 25,204         | \$ 26,392         | \$ 4,568             | \$ 21,804         |
| Salaries - Non-Faculty                      | 51,672            | 52,363            | 54,312            | 13,580               | 58,632            |
| Wages                                       | 8,077             | 7,265             | 7,433             | 1,436                | 7,512             |
| Benefits                                    | 20,703            | 23,092            | 25,145            | 4,967                | 22,488            |
| <b>Personnel Costs</b>                      | <b>105,620</b>    | <b>107,924</b>    | <b>113,282</b>    | <b>24,551</b>        | <b>110,435</b>    |
| Utilities                                   | 4,685             | 5,167             | 5,043             | 358                  | 5,716             |
| Scholarships                                | 3,025             | 2,598             | 3,018             | 802                  | 3,229             |
| Discounts                                   | 0                 | 0                 | 0                 | 0                    | 0                 |
| Equipment (Capitalized)                     | 5,392             | 4,917             | 5,290             | 2,305                | 4,247             |
| Operations and Maintenance (Net)            | 54,168            | 58,713            | 59,706            | 12,167               | 70,776            |
| <b>TOTAL EXPENDITURES</b>                   | <b>\$ 172,890</b> | <b>\$ 179,319</b> | <b>\$ 186,339</b> | <b>\$ 40,182</b>     | <b>\$ 194,403</b> |
| <b>Percent of Budget</b>                    |                   |                   |                   | <b>20.7%</b>         |                   |
| <b>TRANSFERS</b>                            |                   |                   |                   |                      |                   |
| RFS Debt Service (To System Office)         | \$ (1,982)        | \$ (1,978)        | \$ (1,981)        | \$ (363)             | \$ (1,386)        |
| Other                                       | 2,171             | (5,255)           | 5,178             | (2,859)              | (1,000)           |
| <b>NET TRANSFERS</b>                        | <b>\$ 189</b>     | <b>\$ (7,233)</b> | <b>\$ 3,197</b>   | <b>\$ (3,223)</b>    | <b>\$ (2,386)</b> |
| <b>NET INCREASE (DECREASE)</b>              | <b>7,612</b>      | <b>22,427</b>     | <b>3,584</b>      | <b>53,954</b>        | <b>586</b>        |
| <b>ENDING CURRENT NET POSITION</b>          | <b>\$ 81,074</b>  | <b>\$ 103,502</b> | <b>\$ 107,086</b> | <b>\$ 161,039</b>    | <b>\$ 102,338</b> |



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M AgriLife Research**  
**FY 2016 Executive Budget Summary**  
 (In Thousands)



| EXPENDITURES                            | FY 2013           | FY 2014           | FY 2015           | FY 2016              |                   |
|---|-------------------|-------------------|-------------------|----------------------|-------------------|
|   | Actuals           | Actuals           | Actuals           | Actuals<br>YTD - Nov | Budget            |
| <b>Fund Group - NACUBO Function</b>     |                   |                   |                   |                      |                   |
| <b>E&amp;G and Designated:</b>          |                   |                   |                   |                      |                   |
| Institutional Support                   | \$ 181            | \$ 276            | 463               | (200)                | 250               |
| Public Service                          | 5,205             | 5,202             | 5,147             | 1,316                | 6,001             |
| Research                                | 103,337           | 106,278           | 115,622           | 24,525               | 116,667           |
| <b>E&amp;G and Designated Subtotal:</b> | <b>\$ 108,722</b> | <b>\$ 111,756</b> | <b>\$ 121,232</b> | <b>\$ 25,641</b>     | <b>\$ 122,918</b> |
| <b>Restricted:</b>                      |                   |                   |                   |                      |                   |
| Public Service                          | \$ 30             | \$ -              | 32                | 0                    | 0                 |
| Research                                | 64,138            | 67,563            | 65,075            | 14,541               | 71,485            |
| <b>Restricted Subtotal:</b>             | <b>\$ 64,168</b>  | <b>\$ 67,563</b>  | <b>\$ 65,107</b>  | <b>\$ 14,541</b>     | <b>\$ 71,485</b>  |
| <b>TOTAL:</b>                           |                   |                   |                   |                      |                   |
| Institutional Support                   | \$ 181            | \$ 276            | \$ 463            | (200)                | \$ 250            |
| Public Service                          | 5,235             | 5,202             | 5,179             | 1,316                | 6,001             |
| Research                                | 167,474           | 173,841           | 180,697           | 39,066               | 188,152           |
| <b>TOTAL:</b>                           | <b>\$ 172,890</b> | <b>\$ 179,319</b> | <b>\$ 186,339</b> | <b>\$ 40,182</b>     | <b>\$ 194,403</b> |



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M AgriLife Extension Service**  
 FY 2016 Executive Budget Summary  
 (In Thousands)



|   | FY 2013           | FY 2014           | FY 2015           | FY 2016              |                   |
|---|-------------------|-------------------|-------------------|----------------------|-------------------|
|   | Actuals           | Actuals           | Actuals           | Actuals<br>YTD - Nov | Budget            |
| <b>PERCENT OF FISCAL YEAR 2016</b>          |                   |                   |                   | <b>25%</b>           |                   |
| <b>BEGINNING CURRENT NET POSITION</b>       | \$ 28,667         | \$ 35,280         | \$ 41,096         | \$ 39,433            | \$ 40,617         |
| <i>Restatement: (prior year correction)</i> | 825               | 0                 |                   |                      |                   |
| <b>REVENUES</b>                             |                   |                   |                   |                      |                   |
| State Appropriations                        | \$ 57,726         | \$ 61,236         | \$ 63,193         | \$ 425               | \$ 66,054         |
| Federal Appropriations                      | 18,364            | 18,549            | 17,801            | 3,975                | 17,786            |
| Contracts and Grants                        | 24,791            | 25,813            | 29,498            | 9,839                | 27,836            |
| Gifts                                       | 1,504             | 1,439             | 1,646             | 963                  | 1,400             |
| Sales and Services                          | 6,625             | 6,439             | 6,413             | 1,758                | 6,581             |
| Investment Income                           | 1,008             | 2,216             | (184)             | (641)                | 650               |
| Other Income                                | 316               | 744               | 639               | 52                   | 347               |
| <b>TOTAL REVENUES</b>                       | <b>\$ 110,333</b> | <b>\$ 116,434</b> | <b>\$ 119,005</b> | <b>\$ 16,372</b>     | <b>\$ 120,654</b> |
| Percent of Budget                           |                   |                   |                   | <b>13.6%</b>         |                   |
| <b>EXPENDITURES</b>                         |                   |                   |                   |                      |                   |
| Salaries - Faculty                          | \$ 10,399         | \$ 10,693         | \$ 12,817         | \$ 3,085             | \$ 11,484         |
| Salaries - Non-Faculty                      | 49,446            | 51,309            | 54,672            | 13,804               | 56,738            |
| Wages                                       | 3,055             | 2,764             | 2,762             | 490                  | 1,989             |
| Benefits                                    | 22,117            | 26,311            | 28,535            | 6,023                | 29,794            |
| <b>Personnel Costs</b>                      | <b>85,016</b>     | <b>91,078</b>     | <b>98,786</b>     | <b>23,403</b>        | <b>100,004</b>    |
| Utilities                                   | 817               | 937               | 827               | 79                   | 952               |
| Scholarships                                | 202               | 110               | 109               | 44                   | 82                |
| Equipment (Capitalized)                     | 775               | 809               | 1,170             | 593                  | 870               |
| Operations and Maintenance (Net)            | 18,115            | 18,505            | 20,323            | 3,923                | 21,560            |
| <b>TOTAL EXPENDITURES</b>                   | <b>\$ 104,926</b> | <b>\$ 111,439</b> | <b>\$ 121,215</b> | <b>\$ 28,042</b>     | <b>\$ 123,469</b> |
| Percent of Budget                           |                   |                   |                   | <b>22.7%</b>         |                   |
| <b>TRANSFERS</b>                            |                   |                   |                   |                      |                   |
| RFS Debt Service (To System Office)         | \$ -              | \$ -              | \$ -              | \$ -                 | \$ -              |
| Other                                       | 380               | 821               | 547               | 500                  | 1,000             |
| <b>NET TRANSFERS</b>                        | <b>\$ 380</b>     | <b>\$ 821</b>     | <b>\$ 547</b>     | <b>\$ 500</b>        | <b>\$ 1,000</b>   |
| <b>NET INCREASE (DECREASE)</b>              | <b>5,788</b>      | <b>5,816</b>      | <b>(1,662)</b>    | <b>(11,170)</b>      | <b>(1,815)</b>    |
| <b>ENDING CURRENT NET POSITION</b>          | <b>\$ 35,280</b>  | <b>\$ 41,096</b>  | <b>\$ 39,433</b>  | <b>\$ 28,264</b>     | <b>\$ 38,802</b>  |



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M AgriLife Extension Service**  
**FY 2016 Executive Budget Summary**  
(In Thousands)



| EXPENDITURES<br><br>Fund Group - NACUBO Function | FY 2013           | FY 2014           | FY 2015           | FY 2016              |                   |
|--|-------------------|-------------------|-------------------|----------------------|-------------------|
|  | Actuals           | Actuals           | Actuals           | Actuals<br>YTD - Nov | Budget            |
| <b>E&amp;G and Designated:</b>                   |                   |                   |                   |                      |                   |
| Instruction                                      | \$ 51,591         | \$ -              | \$ -              | \$ -                 | \$ -              |
| Institutional Support                            | 7,043             | 7,247             | 7,375             | 1,577                | 7,133             |
| O&M of Plant                                     | 0                 | 0                 | 0                 | 0                    | 0                 |
| Public Service                                   | 17,852            | 77,163            | 82,577            | 20,108               | 87,025            |
| Research   | 377               | 134               | 276               | 19                   | 0                 |
| <b>E&amp;G and Designated Subtotal:</b>          | <b>\$ 76,864</b>  | <b>\$ 84,544</b>  | <b>\$ 90,228</b>  | <b>\$ 21,705</b>     | <b>\$ 94,158</b>  |
| <b>Restricted:</b>                               |                   |                   |                   |                      |                   |
| Instruction                                      | \$ -              | \$ -              | \$ -              | \$ -                 | \$ -              |
| Public Service                                   | 28,061            | 26,895            | 30,553            | 6,190                | 28,811            |
| Research   | 0                 | 0                 | 434               | 147                  | 500               |
| <b>Restricted Subtotal:</b>                      | <b>\$ 28,061</b>  | <b>\$ 26,895</b>  | <b>\$ 30,987</b>  | <b>\$ 6,337</b>      | <b>\$ 29,311</b>  |
| <b>TOTAL:</b>                                    |                   |                   |                   |                      |                   |
| Instruction                                      | \$ 51,591         | \$ -              | \$ -              | \$ -                 | \$ -              |
| Institutional Support                            | 7,043             | 7,247             | 7,375             | 1,577                | 7,133             |
| O&M of Plant                                     | 0                 | 0                 | 0                 | 0                    | 0                 |
| Public Service                                   | 45,914            | 104,059           | 113,130           | 26,298               | 115,835           |
| Research   | 377               | 134               | 710               | 167                  | 500               |
| <b>TOTAL:</b>                                    | <b>\$ 104,926</b> | <b>\$ 111,439</b> | <b>\$ 121,215</b> | <b>\$ 28,042</b>     | <b>\$ 123,469</b> |



THE TEXAS A&M UNIVERSITY SYSTEM  
 Texas A&M Forest Service  
 FY 2016 Executive Budget Summary  
 (In Thousands)



|   | FY 2013           | FY 2014           | FY 2015           | FY 2016              |                  |
|---|-------------------|-------------------|-------------------|----------------------|------------------|
|   | Actuals           | Actuals           | Actuals           | Actuals<br>YTD - Nov | Budget           |
| <b>PERCENT OF FISCAL YEAR 2016</b>          |                   |                   |                   | <b>25%</b>           |                  |
| <b>BEGINNING CURRENT NET POSITION</b>       | \$ (109,372)      | \$ 103,181        | \$ 109,829        | \$ 112,804           | \$ 109,895       |
| <i>Restatement: (prior year correction)</i> | 0                 | 0                 |                   |                      |                  |
| <b>REVENUES</b>                             |                   |                   |                   |                      |                  |
| State Appropriations                        | \$ 139,199        | \$ 36,918         | \$ 36,151         | \$ 37,521            | \$ 39,106        |
| Contracts and Grants                        | 93,977            | 9,150             | 9,267             | 1,343                | 9,157            |
| Gifts                                       | 70                | 21                | 143               | 1                    | 0                |
| Sales and Services                          | 3,338             | 2,413             | 3,164             | 52                   | 2,229            |
| Investment Income                           | 1,067             | 1,971             | (93)              | 89                   | 355              |
| Other Income                                | 31,165            | 20,471            | 20,659            | 406                  | 20,043           |
| <b>TOTAL REVENUES</b>                       | <b>\$ 268,817</b> | <b>\$ 70,944</b>  | <b>\$ 69,291</b>  | <b>\$ 39,411</b>     | <b>\$ 70,890</b> |
| <b>Percent of Budget</b>                    |                   |                   |                   | <b>55.6%</b>         |                  |
| <b>EXPENDITURES</b>                         |                   |                   |                   |                      |                  |
| Salaries - Faculty                          | \$ -              | \$ -              | \$ 131            | \$ -                 | \$ -             |
| Salaries - Non-Faculty                      | 16,293            | 18,018            | 20,260            | 5,020                | 23,150           |
| Wages                                       | 1,426             | 1,321             | 1,560             | 1,343                | 948              |
| Benefits                                    | 5,761             | 7,205             | 8,324             | 2,285                | 8,421            |
| <b>Personnel Costs</b>                      | <b>23,480</b>     | <b>26,544</b>     | <b>30,275</b>     | <b>8,649</b>         | <b>32,520</b>    |
| Utilities                                   | 240               | 281               | 274               | 47                   | 370              |
| Scholarships                                | 2                 | 0                 | 0                 | 0                    | 0                |
| Equipment (Capitalized)                     | 3,451             | 9,940             | 8,335             | 2,506                | 7,468            |
| Operations and Maintenance (Net)            | 29,082            | 27,650            | 27,461            | 8,763                | 42,041           |
| <b>TOTAL EXPENDITURES</b>                   | <b>\$ 56,255</b>  | <b>\$ 64,415</b>  | <b>\$ 66,345</b>  | <b>\$ 19,966</b>     | <b>\$ 82,400</b> |
| <b>Percent of Budget</b>                    |                   |                   |                   | <b>24.2%</b>         |                  |
| <b>TRANSFERS</b>                            |                   |                   |                   |                      |                  |
| RFS Debt Service (To System Office)         | \$ -              | \$ -              | \$ -              | \$ -                 | \$ -             |
| Other                                       | (9)               | 119               | 28                | 27                   | 0                |
| <b>NET TRANSFERS</b>                        | <b>\$ (9)</b>     | <b>\$ 119</b>     | <b>\$ 28</b>      | <b>\$ 27</b>         | <b>\$ -</b>      |
| <b>NET INCREASE (DECREASE)</b>              | <b>212,553</b>    | <b>6,648</b>      | <b>2,975</b>      | <b>19,472</b>        | <b>(11,510)</b>  |
| <b>ENDING CURRENT NET POSITION</b>          | <b>\$ 103,181</b> | <b>\$ 109,829</b> | <b>\$ 112,804</b> | <b>\$ 132,276</b>    | <b>\$ 98,385</b> |



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M Forest Service**  
**FY 2016 Executive Budget Summary**  
(In Thousands)



| EXPENDITURES<br><br>Fund Group - NACUBO Function | FY 2013          | FY 2014          | FY 2015          | FY 2016              |                  |
|--|------------------|------------------|------------------|----------------------|------------------|
|  | Actuals          | Actuals          | Actuals          | Actuals<br>YTD - Nov | Budget           |
| <b>E&amp;G and Designated:</b>                   |                  |                  |                  |                      |                  |
| Institutional Support                            | \$ 2,856         | \$ 3,435         | \$ 3,462         | \$ 994               | \$ 3,429         |
| O&M of Plant                                     | 1,256            | 1,318            | 1,430            | 243                  | 1,295            |
| Public Service                                   | 45,539           | 52,176           | 56,005           | 17,679               | 71,054           |
| Research   | 1,272            | 1,577            | 1,707            | 382                  | 1,853            |
| <b>E&amp;G and Designated Subtotal:</b>          | <b>\$ 50,923</b> | <b>\$ 58,506</b> | <b>\$ 62,603</b> | <b>\$ 19,298</b>     | <b>\$ 77,631</b> |
| <b>Restricted:</b>                               |                  |                  |                  |                      |                  |
| Institutional Support                            | \$ 1             | \$ 1             | \$ 127           | \$ 0                 | \$ -             |
| O&M of Plant                                     | 1                | 5                | 4                | 0                    | 0                |
| Public Service                                   | 4,928            | 5,490            | 3,157            | 554                  | 4,253            |
| Research   | 402              | 414              | 454              | 114                  | 515              |
| <b>Restricted Subtotal:</b>                      | <b>\$ 5,332</b>  | <b>\$ 5,909</b>  | <b>\$ 3,741</b>  | <b>\$ 668</b>        | <b>\$ 4,769</b>  |
| <b>TOTAL:</b>                                    |                  |                  |                  |                      |                  |
| <b>Institutional Support</b>                     | \$ 2,856         | \$ 3,436         | \$ 3,589         | \$ 994               | \$ 3,429         |
| <b>O&amp;M of Plant</b>                          | 1,257            | 1,322            | 1,434            | 243                  | 1,295            |
| <b>Public Service</b>                            | 50,467           | 57,665           | 59,162           | 18,233               | 75,307           |
| <b>Research</b>                                  | 1,674            | 1,991            | 2,161            | 496                  | 2,369            |
| <b>TOTAL:</b>                                    | <b>\$ 56,255</b> | <b>\$ 64,415</b> | <b>\$ 66,345</b> | <b>\$ 19,966</b>     | <b>\$ 82,400</b> |



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M Veterinary Medical Diagnostic Lab**  
**FY 2016 Executive Budget Summary**  
(In Thousands)



|   | FY 2013          | FY 2014           | FY 2015           | FY 2016              |                   |
|---|------------------|-------------------|-------------------|----------------------|-------------------|
|   | Actuals          | Actuals           | Actuals           | Actuals<br>YTD - Nov | Budget            |
| <b>PERCENT OF FISCAL YEAR 2016</b>          |                  |                   |                   | <b>25%</b>           |                   |
| <b>BEGINNING CURRENT NET POSITION</b>       | \$ 5,160         | \$ 4,392          | \$ 1,703          | \$ 635               | \$ 1,479          |
| <i>Restatement: (prior year correction)</i> | 0                | 0                 |                   |                      |                   |
| <b>REVENUES</b>                             |                  |                   |                   |                      |                   |
| State Appropriations                        | \$ 6,413         | \$ 9,773          | \$ 9,851          | \$ 9,437             | \$ 10,024         |
| Contracts and Grants                        | 678              | 561               | 448               | 88                   | 202               |
| Sales and Services                          | 9,251            | 8,989             | 9,503             | 1,426                | 10,132            |
| Investment Income                           | 10               | 4                 | 3                 | 0                    | 8                 |
| Other Income                                | 1                | 9                 | 62                | 0                    | 0                 |
| <b>TOTAL REVENUES</b>                       | <b>\$ 16,353</b> | <b>\$ 19,336</b>  | <b>\$ 19,868</b>  | <b>\$ 10,951</b>     | <b>\$ 20,366</b>  |
| <b>Percent of Budget</b>                    |                  |                   |                   | <b>53.8%</b>         |                   |
| <b>EXPENDITURES</b>                         |                  |                   |                   |                      |                   |
| Salaries - Faculty                          | \$ 29            | \$ 28             | \$ 54             | \$ 9                 | \$ -              |
| Salaries - Non-Faculty                      | 8,404            | 8,495             | 8,514             | 2,009                | 8,926             |
| Wages                                       | 351              | 474               | 292               | 67                   | 186               |
| Benefits                                    | 2,132            | 2,459             | 2,707             | 515                  | 2,691             |
| <b>Personnel Costs</b>                      | <b>10,917</b>    | <b>11,456</b>     | <b>11,567</b>     | <b>2,599</b>         | <b>11,803</b>     |
| Utilities                                   | 644              | 548               | 774               | 244                  | 712               |
| Scholarships                                | 8                | 5                 | 7                 | 1                    | 0                 |
| Equipment (Capitalized)                     | 674              | 1,610             | 181               | 56                   | 133               |
| Operations and Maintenance (Net)            | 4,880            | 5,412             | 5,410             | 1,364                | 4,585             |
| <b>TOTAL EXPENDITURES</b>                   | <b>\$ 17,124</b> | <b>\$ 19,029</b>  | <b>\$ 17,939</b>  | <b>\$ 4,265</b>      | <b>\$ 17,233</b>  |
| <b>Percent of Budget</b>                    |                  |                   |                   | <b>24.7%</b>         |                   |
| <b>TRANSFERS</b>                            |                  |                   |                   |                      |                   |
| RFS Debt Service (To System Office)         | \$ -             | \$ (3,000)        | \$ (3,000)        | \$ (3,000)           | \$ (3,000)        |
| Other                                       | 4                | 4                 | 2                 | 0                    | 0                 |
| <b>NET TRANSFERS</b>                        | <b>\$ 4</b>      | <b>\$ (2,996)</b> | <b>\$ (2,997)</b> | <b>\$ (3,000)</b>    | <b>\$ (3,000)</b> |
| <b>NET INCREASE (DECREASE)</b>              | <b>(768)</b>     | <b>(2,689)</b>    | <b>(1,068)</b>    | <b>3,686</b>         | <b>133</b>        |
| <b>ENDING CURRENT NET POSITION</b>          | <b>\$ 4,392</b>  | <b>\$ 1,703</b>   | <b>\$ 635</b>     | <b>\$ 4,321</b>      | <b>\$ 1,612</b>   |





**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M Veterinary Medical Diagnostic Lab**  
**FY 2016 Executive Budget Summary**  
 (In Thousands)



| EXPENDITURES                            | FY 2013          | FY 2014          | FY 2015          | FY 2016              |                  |
|---|------------------|------------------|------------------|----------------------|------------------|
|   | Actuals          | Actuals          | Actuals          | Actuals<br>YTD - Nov | Budget           |
| <b>Fund Group - NACUBO Function</b>     |                  |                  |                  |                      |                  |
| <b>E&amp;G and Designated:</b>          |                  |                  |                  |                      |                  |
| Institutional Support                   | \$ 1,697         | \$ 1,824         | \$ 1,912         | \$ 398               | \$ 1,943         |
| Public Service                          | 14,875           | 16,661           | 15,675           | 3,831                | 15,099           |
| Research                                | 11               | 111              | 13               | 2                    | 7                |
| <b>E&amp;G and Designated Subtotal:</b> | <b>\$ 16,582</b> | <b>\$ 18,596</b> | <b>\$ 17,600</b> | <b>\$ 4,231</b>      | <b>\$ 17,049</b> |
| <b>Restricted:</b>                      |                  |                  |                  |                      |                  |
| Public Service                          | \$ 53            | 19               | 11               | 3                    | \$ -             |
| Research                                | 489              | 415              | 328              | 31                   | 184              |
| <b>Restricted Subtotal:</b>             | <b>\$ 542</b>    | <b>\$ 434</b>    | <b>\$ 339</b>    | <b>\$ 34</b>         | <b>\$ 184</b>    |
| <b>TOTAL:</b>                           |                  |                  |                  |                      |                  |
| Institutional Support                   | \$ 1,697         | \$ 1,824         | \$ 1,912         | 398                  | \$ 1,943         |
| Public Service                          | 14,927           | 16,679           | 15,686           | 3,834                | 15,099           |
| Research                                | 500              | 526              | 341              | 33                   | 191              |
| <b>TOTAL:</b>                           | <b>\$ 17,124</b> | <b>\$ 19,029</b> | <b>\$ 17,939</b> | <b>\$ 4,265</b>      | <b>\$ 17,233</b> |



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M Engineering Experiment Station**  
**FY 2016 Executive Budget Summary**  
(In Thousands)



|   | FY 2013           | FY 2014            | FY 2015           | FY 2016              |                   |  |
|---|-------------------|--------------------|-------------------|----------------------|-------------------|--|
|   | Actuals           | Actuals            | Actuals           | Actuals<br>YTD - Nov | Budget            |  |
| <b>PERCENT OF FISCAL YEAR 2016</b>          |                   |                    |                   |                      | <b>25%</b>        |  |
| <b>BEGINNING CURRENT NET POSITION</b>       | \$ 97,226         | \$ 99,151          | \$ 101,254        | \$ 84,099            | \$ 102,501        |  |
| <i>Restatement: (prior year correction)</i> | 0                 | 0                  |                   |                      |                   |  |
| <b>REVENUES</b>                             |                   |                    |                   |                      |                   |  |
| State Appropriations                        | \$ 16,559         | \$ 21,417          | \$ 22,146         | \$ 17,134            | \$ 21,033         |  |
| Contracts and Grants                        | 103,979           | 111,064            | 108,201           | 42,421               | 114,050           |  |
| Gifts                                       | 2,215             | 1,645              | 809               | 431                  | 1,339             |  |
| Sales and Services                          | 12,238            | 10,521             | 11,225            | 2,026                | 9,325             |  |
| Investment Income                           | 7,585             | 15,804             | (593)             | (8,503)              | 4,687             |  |
| Other Income                                | 34                | 155                | 263               | (996)                | 950               |  |
| <b>TOTAL REVENUES</b>                       | <b>\$ 142,611</b> | <b>\$ 160,606</b>  | <b>\$ 142,041</b> | <b>\$ 52,514</b>     | <b>\$ 151,383</b> |  |
| <b>Percent of Budget</b>                    |                   |                    |                   |                      | <b>34.7%</b>      |  |
| <b>EXPENDITURES</b>                         |                   |                    |                   |                      |                   |  |
| Salaries - Faculty (Equivalent)             | \$ 17,688         | \$ 18,115          | \$ 16,431         | \$ 3,065             | \$ 18,935         |  |
| Salaries - Non-Faculty                      | 40,727            | 40,703             | 42,174            | 9,824                | 44,026            |  |
| Wages                                       | 4,319             | 4,210              | 6,628             | 751                  | 3,390             |  |
| Benefits                                    | 10,431            | 11,686             | 11,435            | 2,044                | 13,778            |  |
| <b>Personnel Costs</b>                      | <b>73,165</b>     | <b>74,713</b>      | <b>76,668</b>     | <b>15,684</b>        | <b>80,130</b>     |  |
| Utilities                                   | 243               | 261                | 269               | 51                   | 220               |  |
| Scholarships                                | 8,321             | 8,390              | 8,344             | 1,270                | 7,940             |  |
| Equipment (Capitalized)                     | 7,498             | 8,183              | 8,584             | 1,785                | 10,041            |  |
| Operations and Maintenance (Net)            | 50,962            | 56,847             | 58,162            | 10,838               | 55,055            |  |
| <b>TOTAL EXPENDITURES</b>                   | <b>\$ 140,189</b> | <b>\$ 148,394</b>  | <b>\$ 152,027</b> | <b>\$ 29,852</b>     | <b>\$ 153,386</b> |  |
| <b>Percent of Budget</b>                    |                   |                    |                   |                      | <b>19.5%</b>      |  |
| <b>TRANSFERS</b>                            |                   |                    |                   |                      |                   |  |
| RFS Debt Service (To System Office)         | \$ (359)          | \$ (361)           | \$ (357)          | \$ (68)              | \$ (397)          |  |
| Other                                       | (138)             | (9,748)            | (6,813)           | (6,686)              | 2,400             |  |
| <b>NET TRANSFERS</b>                        | <b>\$ (497)</b>   | <b>\$ (10,109)</b> | <b>\$ (7,170)</b> | <b>\$ (6,754)</b>    | <b>\$ 2,003</b>   |  |
| <b>NET INCREASE (DECREASE)</b>              | <b>1,924</b>      | <b>2,103</b>       | <b>(17,155)</b>   | <b>15,908</b>        | <b>(0)</b>        |  |
| <b>ENDING CURRENT NET POSITION</b>          | <b>\$ 99,151</b>  | <b>\$ 101,254</b>  | <b>\$ 84,099</b>  | <b>\$ 100,007</b>    | <b>\$ 102,501</b> |  |



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M Engineering Experiment Station**  
**FY 2015 Executive Budget Summary**  
 (In Thousands)



| EXPENDITURES<br><br>Fund Group - NACUBO Function | FY 2013           | FY 2014           | FY 2015           | FY 2016              |                   |
|--|-------------------|-------------------|-------------------|----------------------|-------------------|
|  | Actuals           | Actuals           | Actuals           | Actuals<br>YTD - Nov | Budget            |
| <b>E&amp;G and Designated:</b>                   |                   |                   |                   |                      |                   |
| Research   | \$ 56,870         | \$ 58,851         | \$ 66,635         | \$ 14,107            | \$ 60,547         |
| <b>E&amp;G and Designated Subtotal:</b>          | <b>\$ 56,870</b>  | <b>\$ 58,851</b>  | <b>\$ 66,635</b>  | <b>\$ 14,107</b>     | <b>\$ 60,547</b>  |
| <b>Restricted:</b>                               |                   |                   |                   |                      |                   |
| Research   | \$ 83,320         | \$ 89,543         | \$ 85,392         | \$ 15,745            | \$ 92,839         |
| <b>Restricted Subtotal:</b>                      | <b>\$ 83,320</b>  | <b>\$ 89,543</b>  | <b>\$ 85,392</b>  | <b>\$ 15,745</b>     | <b>\$ 92,839</b>  |
| <b>TOTAL:</b>                                    |                   |                   |                   |                      |                   |
| Research   | \$ 140,190        | \$ 148,394        | \$ 152,027        | \$ 29,852            | \$ 153,386        |
| <b>TOTAL:</b>                                    | <b>\$ 140,190</b> | <b>\$ 148,394</b> | <b>\$ 152,027</b> | <b>\$ 29,852</b>     | <b>\$ 153,386</b> |



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M Engineering Extension Service**  
**FY 2016 Executive Budget Summary**  
(In Thousands)



|   | FY 2013          | FY 2014           | FY 2015           | FY 2016              |                   |  |
|---|------------------|-------------------|-------------------|----------------------|-------------------|--|
|   | Actuals          | Actuals           | Actuals           | Actuals<br>YTD - Nov | Budget            |  |
| <b>PERCENT OF FISCAL YEAR 2016</b>          |                  |                   |                   |                      | <b>25%</b>        |  |
| <b>BEGINNING CURRENT NET POSITION</b>       | \$ 43,741        | \$ 44,416         | \$ 43,494         | \$ 43,576            | \$ 41,575         |  |
| <i>Restatement: (prior year correction)</i> | 0                | 0                 |                   |                      |                   |  |
| <b>REVENUES</b>                             |                  |                   |                   |                      |                   |  |
| State Appropriations                        | \$ 8,339         | \$ 7,871          | \$ 8,899          | \$ 8,134             | \$ 8,929          |  |
| Tuition and Fees (Gross)                    | 33,330           | 38,945            | 37,336            | 7,829                | 40,365            |  |
| Contracts and Grants                        | 27,580           | 27,227            | 35,031            | 9,481                | 36,313            |  |
| Gifts                                       | 301              | 410               | 733               | 1                    | 125               |  |
| Sales and Services                          | 6,511            | 6,716             | 5,509             | 388                  | 4,523             |  |
| Investment Income                           | 2,718            | 5,335             | (999)             | 164                  | 2,252             |  |
| Other Income                                | 70               | 80                | 86                | 27                   | 81                |  |
| <b>TOTAL REVENUES</b>                       | <b>\$ 78,848</b> | <b>\$ 86,584</b>  | <b>\$ 86,593</b>  | <b>\$ 26,024</b>     | <b>\$ 92,587</b>  |  |
| <b>Percent of Budget</b>                    |                  |                   |                   |                      | <b>28.1%</b>      |  |
| <b>EXPENDITURES</b>                         |                  |                   |                   |                      |                   |  |
| Salaries - Faculty                          | \$ -             | \$ -              | \$ 30             | \$ -                 | \$ -              |  |
| Salaries - Non-Faculty                      | 25,308           | 27,234            | 28,052            | 6,779                | 30,140            |  |
| Wages                                       | 7,997            | 8,637             | 8,350             | 1,762                | 7,706             |  |
| Benefits                                    | 7,103            | 8,433             | 9,033             | 1,982                | 9,187             |  |
| <b>Personnel Costs</b>                      | <b>40,409</b>    | <b>44,305</b>     | <b>45,465</b>     | <b>10,524</b>        | <b>47,032</b>     |  |
| Utilities                                   | 1,203            | 1,228             | 1,265             | 173                  | 1,274             |  |
| Scholarships                                | 17               | 9                 | 0                 | 0                    | 0                 |  |
| Equipment (Capitalized)                     | 3,359            | 4,222             | 2,741             | 667                  | 1,051             |  |
| Operations and Maintenance (Net)            | 34,011           | 29,785            | 34,400            | 7,830                | 33,782            |  |
| <b>TOTAL EXPENDITURES</b>                   | <b>\$ 78,998</b> | <b>\$ 79,549</b>  | <b>\$ 83,871</b>  | <b>\$ 19,194</b>     | <b>\$ 83,138</b>  |  |
| <b>Percent of Budget</b>                    |                  |                   |                   |                      | <b>23.1%</b>      |  |
| <b>TRANSFERS</b>                            |                  |                   |                   |                      |                   |  |
| RFS Debt Service (To System Office)         | \$ (1,285)       | \$ (2,604)        | \$ (2,686)        | \$ -                 | \$ (2,032)        |  |
| Other                                       | 2,109            | (5,354)           | 47                | 0                    | (6,261)           |  |
| <b>NET TRANSFERS</b>                        | <b>\$ 825</b>    | <b>\$ (7,958)</b> | <b>\$ (2,639)</b> | <b>\$ -</b>          | <b>\$ (8,293)</b> |  |
| <b>NET INCREASE (DECREASE)</b>              | <b>675</b>       | <b>(922)</b>      | <b>82</b>         | <b>6,830</b>         | <b>1,156</b>      |  |
| <b>ENDING CURRENT NET POSITION</b>          | <b>\$ 44,416</b> | <b>\$ 43,494</b>  | <b>\$ 43,576</b>  | <b>\$ 50,406</b>     | <b>\$ 42,731</b>  |  |



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M Engineering Extension Service**  
**FY 2016 Executive Budget Summary**  
(In Thousands)



| EXPENDITURES<br><br>Fund Group - NACUBO Function | FY 2012          | FY 2013          | FY 2014          | FY 2015          | FY 2016              |                  |
|--|------------------|------------------|------------------|------------------|----------------------|------------------|
|  | Actuals          | Actuals          | Actuals          | Actuals          | Actuals<br>YTD - Nov | Budget           |
| <b>E&amp;G and Designated:</b>                   |                  |                  |                  |                  |                      |                  |
| Instruction                                      | \$ 64,432        | \$ 64,861        | \$ 67,072        | \$ 70,457        | \$ 12,594            | \$ 50,770        |
| Institutional Support                            | 12,479           | 14,082           | 12,466           | 13,299           | 2,960                | 12,603           |
| Public Service                                   | 0                | 0                | 0                | 0                | 0                    | 1,506            |
| <b>E&amp;G and Designated Subtotal:</b>          | <b>\$ 76,911</b> | <b>\$ 78,943</b> | <b>\$ 79,538</b> | <b>\$ 83,756</b> | <b>\$ 15,554</b>     | <b>\$ 64,879</b> |
| <b>Restricted:</b>                               |                  |                  |                  |                  |                      |                  |
| Instruction                                      | \$ 19            | \$ 55            | \$ 11            | \$ 116           | \$ 3,640             | \$ 18,259        |
| <b>Restricted Subtotal:</b>                      | <b>\$ 19</b>     | <b>\$ 55</b>     | <b>\$ 11</b>     | <b>\$ 116</b>    | <b>\$ 3,640</b>      | <b>\$ 18,259</b> |
| <b>TOTAL:</b>                                    |                  |                  |                  |                  |                      |                  |
| Instruction                                      | \$ 64,451        | \$ 64,916        | \$ 67,084        | \$ 70,573        | \$ 16,234            | \$ 69,029        |
| Institutional Support                            | 12,479           | 14,082           | 12,466           | 13,299           | 2,960                | 12,603           |
| Public Service                                   | 0                | 0                | 0                | 0                | 0                    | 1,506            |
| <b>TOTAL:</b>                                    | <b>\$ 76,930</b> | <b>\$ 78,998</b> | <b>\$ 79,549</b> | <b>\$ 83,871</b> | <b>\$ 19,194</b>     | <b>\$ 83,138</b> |

THE TEXAS A&M UNIVERSITY SYSTEM  
Texas A&M Transportation Institute  
FY 2016 Executive Budget Summary  
(In Thousands)

|   | FY 2013           | FY 2014          | FY 2015           | FY 2016              |                  |  |
|---|-------------------|------------------|-------------------|----------------------|------------------|--|
|   | Actuals           | Actuals          | Actuals           | Actuals<br>YTD - Nov | Budget           |  |
| <b>PERCENT OF FISCAL YEAR 2016</b>          |                   |                  |                   |                      | <b>25%</b>       |  |
| <b>BEGINNING CURRENT NET POSITION</b>       | \$ 20,200         | \$ 20,296        | \$ 22,860         | \$ 21,657            | \$ 23,656        |  |
| <i>Restatement: (prior year correction)</i> | 0                 | 0                |                   |                      |                  |  |
| <b>REVENUES</b>                             |                   |                  |                   |                      |                  |  |
| State Appropriations                        | \$ 8,347          | \$ 12,148        | \$ 12,228         | \$ 9,615             | \$ 11,090        |  |
| Contracts and Grants                        | 47,686            | 48,153           | 51,213            | 15,158               | 51,805           |  |
| Gifts                                       | 274               | 656              | 311               | 150                  | 300              |  |
| Sales and Services                          | 5,566             | 6,230            | 4,538             | 1,050                | 3,691            |  |
| Investment Income                           | 660               | 1,376            | (25)              | (523)                | 556              |  |
| Other Income                                | 10                | 77               | 130               | 4                    | 0                |  |
| <b>TOTAL REVENUES</b>                       | <b>\$ 62,542</b>  | <b>\$ 68,641</b> | <b>\$ 68,397</b>  | <b>\$ 25,454</b>     | <b>\$ 67,442</b> |  |
| <b>Percent of Budget</b>                    |                   |                  |                   |                      | <b>37.7%</b>     |  |
| <b>EXPENDITURES</b>                         |                   |                  |                   |                      |                  |  |
| Salaries - Faculty                          | \$ 14,266         | \$ 16,834        | \$ 18,852         | \$ 4,679             | \$ 18,668        |  |
| Salaries - Non-Faculty                      | 17,289            | 15,252           | 15,724            | 4,004                | 16,056           |  |
| Wages                                       | 1,623             | 1,729            | 2,021             | 451                  | 1,407            |  |
| Benefits                                    | 7,145             | 7,891            | 8,813             | 1,728                | 8,233            |  |
| <b>Personnel Costs</b>                      | <b>40,323</b>     | <b>41,706</b>    | <b>45,410</b>     | <b>10,863</b>        | <b>44,365</b>    |  |
| Utilities                                   | 680               | 692              | 733               | 151                  | 800              |  |
| Scholarships                                | 407               | 309              | 276               | 62                   | 220              |  |
| Equipment (Capitalized)                     | 1,082             | 2,010            | 1,065             | 1,401                | 1,465            |  |
| Operations and Maintenance (Net)            | 18,821            | 20,379           | 20,904            | 5,009                | 18,763           |  |
| <b>TOTAL EXPENDITURES</b>                   | <b>\$ 61,313</b>  | <b>\$ 65,097</b> | <b>\$ 68,387</b>  | <b>\$ 17,486</b>     | <b>\$ 65,613</b> |  |
| <b>Percent of Budget</b>                    |                   |                  |                   |                      | <b>26.7%</b>     |  |
| <b>TRANSFERS</b>                            |                   |                  |                   |                      |                  |  |
| RFS Debt Service (To System Office)         | \$ (1,007)        | \$ (1,006)       | \$ (483)          | \$ (119)             | \$ (478)         |  |
| Other                                       | (127)             | 27               | (730)             | (102)                | 0                |  |
| <b>NET TRANSFERS</b>                        | <b>\$ (1,134)</b> | <b>\$ (979)</b>  | <b>\$ (1,213)</b> | <b>\$ (221)</b>      | <b>\$ (478)</b>  |  |
| <b>NET INCREASE (DECREASE)</b>              | <b>96</b>         | <b>2,564</b>     | <b>(1,203)</b>    | <b>7,747</b>         | <b>1,351</b>     |  |
| <b>ENDING CURRENT NET POSITION</b>          | <b>\$ 20,296</b>  | <b>\$ 22,860</b> | <b>\$ 21,657</b>  | <b>\$ 29,404</b>     | <b>\$ 25,007</b> |  |

THE TEXAS A&M UNIVERSITY SYSTEM  
**Texas A&M Transportation Institute**  
 FY 2016 Executive Budget Summary  
 (In Thousands)

| EXPENDITURES<br><br>Fund Group - NACUBO Function | FY 2013          | FY 2014          | FY 2015          | FY 2016              |                  |
|--|------------------|------------------|------------------|----------------------|------------------|
|  | Actuals          | Actuals          | Actuals          | Actuals<br>YTD - Nov | Budget           |
| <b>E&amp;G and Designated:</b>                   |                  |                  |                  |                      |                  |
| Institutional Support                            | \$ 303           | \$ (668)         | \$ (658)         | \$ -                 | \$ -             |
| Public Service                                   | (4)              | 0                | 85               | 32                   | 90               |
| Research   | 22,573           | 26,581           | 27,242           | 5,417                | 23,982           |
| <b>E&amp;G and Designated Subtotal:</b>          | <b>\$ 22,871</b> | <b>\$ 25,914</b> | <b>\$ 26,670</b> | <b>\$ 5,449</b>      | <b>\$ 24,072</b> |
| <b>Restricted:</b>                               |                  |                  |                  |                      |                  |
| Public Service                                   | \$ 1,385         | \$ 1,661         | \$ 1,552         | \$ 328               | \$ 1,702         |
| Research   | 37,057           | 37,523           | 40,165           | 11,710               | 39,839           |
| <b>Restricted Subtotal:</b>                      | <b>\$ 38,442</b> | <b>\$ 39,184</b> | <b>\$ 41,718</b> | <b>\$ 12,038</b>     | <b>\$ 41,541</b> |
| <b>TOTAL:</b>                                    |                  |                  |                  |                      |                  |
| Institutional Support                            | \$ 303           | \$ (668)         | \$ (658)         | \$ -                 | \$ -             |
| Public Service                                   | 1,381            | 1,661            | 1,638            | 359                  | 1,792            |
| Research   | 59,629           | 64,104           | 67,407           | 17,127               | 63,821           |
| <b>TOTAL:</b>                                    | <b>\$ 61,313</b> | <b>\$ 65,097</b> | <b>\$ 68,387</b> | <b>\$ 17,486</b>     | <b>\$ 65,613</b> |

THE TEXAS A&M UNIVERSITY SYSTEM  
System Offices  
FY 2016 Executive Budget Summary  
(In Thousands)



|   | FY 2013*          | FY 2014*            | FY 2015             | FY 2016              |                    |
|---|-------------------|---------------------|---------------------|----------------------|--------------------|
|   | Actuals           | Actuals             | Actuals             | Actuals<br>YTD - Nov | Budget             |
| <b>PERCENT OF FISCAL YEAR 2016</b>          |                   |                     |                     | <b>25%</b>           |                    |
| <b>BEGINNING CURRENT NET POSITION</b>       | \$ 912,850        | \$ 923,765          | \$ 1,086,271        | \$ 1,166,513         | \$1,086,746        |
| <i>Restatement: (prior year correction)</i> | 0                 |                     |                     |                      |                    |
| <b>REVENUES</b>                             |                   |                     |                     |                      |                    |
| State Appropriations                        | \$ 2,415          | \$ 2,403            | \$ 2,390            | \$ 856               | \$ 856             |
| Available University Fund                   | 113,979           | 296,107             | 287,750             | (6,672)              | 122,835            |
| Contracts and Grants                        | 17,664            | 39,735              | 54,322              | (28,092)             | 3,500              |
| Gifts                                       | 262               | 584                 | 226                 | (66)                 | 193                |
| Sales and Services                          | 1,666             | 1,245               | 1,029               | (1,393)              | 0                  |
| Investment Income                           | 13,438            | 12,506              | 13,900              | (7,208)              | 6,460              |
| Other Income                                | 750               | 5,307               | 1,470               | 213                  | 0                  |
| <b>TOTAL REVENUES</b>                       | <b>\$ 150,175</b> | <b>\$ 357,887</b>   | <b>\$ 361,087</b>   | <b>\$ (42,362)</b>   | <b>\$ 133,844</b>  |
| Percent of Budget                           |                   |                     |                     | -31.7%               |                    |
| <b>EXPENDITURES</b>                         |                   |                     |                     |                      |                    |
| Salaries - Faculty                          | \$ 128            | \$ 32               | \$ 413              | \$ -                 | \$ -               |
| Salaries - Non-Faculty                      | 12,353            | 11,869              | 12,328              | 3,380                | 12,851             |
| Wages                                       | 308               | 200                 | 221                 | 281                  | 76                 |
| Benefits                                    | 2,664             | 3,571               | 126,191             | 861                  | 3,645              |
| <b>Personnel Costs</b>                      | <b>15,453</b>     | <b>15,672</b>       | <b>139,153</b>      | <b>4,523</b>         | <b>16,572</b>      |
| Utilities                                   | 837               | 720                 | 294                 | 33                   | 725                |
| Scholarships                                | 4                 | 3                   | 4                   | 0                    | 764                |
| Equipment (Capitalized)                     | 6,664             | 2,458               | 8,117               | 810                  | 25                 |
| Operations and Maintenance (Net)            | 29,625            | 46,933              | 63,625              | (38,397)             | 17,837             |
| Debt Service                                | 227,383           | 303,229             | 285,445             | 47,253               | 333,464            |
| <b>TOTAL EXPENDITURES</b>                   | <b>\$ 279,966</b> | <b>\$ 369,014</b>   | <b>\$ 496,637</b>   | <b>\$ 14,221</b>     | <b>\$ 369,388</b>  |
| Percent of Budget                           |                   |                     |                     | 3.8%                 |                    |
| <b>TRANSFERS</b>                            |                   |                     |                     |                      |                    |
| RFS Debt Service (from System Members)      | \$ 175,807        | \$ 190,433          | \$ 207,283          | \$ 87,372            | \$ 210,045         |
| Other                                       | (35,101)          | (16,800)            | 8,510               | (95,350)             | 10,314             |
| <b>NET TRANSFERS</b>                        | <b>\$ 140,706</b> | <b>\$ 173,633</b>   | <b>\$ 215,793</b>   | <b>\$ (7,977)</b>    | <b>\$ 220,358</b>  |
| <b>NET INCREASE (DECREASE)</b>              | <b>10,915</b>     | <b>162,506</b>      | <b>80,243</b>       | <b>(64,560)</b>      | <b>(15,185)</b>    |
| <b>ENDING CURRENT NET POSITION</b>          | <b>\$ 923,765</b> | <b>\$ 1,086,271</b> | <b>\$ 1,166,513</b> | <b>\$ 1,101,953</b>  | <b>\$1,071,561</b> |

\* Excludes estimated expense associated with Other Post-Employment Benefits (OPEB).  
TAMUS amount for FY 2014 is \$140 million.



THE TEXAS A&M UNIVERSITY SYSTEM  
System Offices  
FY 2015 Executive Budget Summary  
(In Thousands)



| EXPENDITURES<br><br>Fund Group - NACUBO Function | FY 2013           | FY 2014           | FY 2015           | FY 2016              |                   |
|--|-------------------|-------------------|-------------------|----------------------|-------------------|
|  | Actuals           | Actuals           | Actuals           | Actuals<br>YTD - Nov | Budget            |
| <b>E&amp;G and Designated:</b>                   |                   |                   |                   |                      |                   |
| Scholarships and Fellowships                     | \$ 771            | \$ 764            | \$ 764            | \$ -                 | 764               |
| Institutional Support                            | 35,504            | 28,699            | 155,368           | (8,593)              | 34,880            |
| O&M of Plant                                     | 38                | 0                 | 0                 | 483                  | 0                 |
| Public Service                                   | 92                | 92                | 92                | 0                    | 92                |
| Research   | 603               | (14)              | 5,172             | 805                  | 0                 |
| <b>E&amp;G and Designated Subtotal:</b>          | <b>\$ 37,008</b>  | <b>\$ 29,541</b>  | <b>\$ 161,395</b> | <b>\$ (7,306)</b>    | <b>\$ 35,735</b>  |
| <b>Restricted:</b>                               |                   |                   |                   |                      |                   |
| Instruction                                      | \$ 52             | \$ 46             | \$ -              | \$ -                 | \$ -              |
| Scholarships and Fellowships                     | 4                 | 3                 | 2                 | 0                    | 0                 |
| Institutional Support                            | 1,015             | 3,658             | 162               | (242)                | 188               |
| Public Service                                   | 507               | 79                | 0                 | 0                    | 0                 |
| Research   | 13,998            | 32,459            | 49,635            | (25,484)             | -                 |
| <b>Restricted Subtotal:</b>                      | <b>\$ 15,575</b>  | <b>\$ 36,244</b>  | <b>\$ 49,798</b>  | <b>\$ (25,726)</b>   | <b>\$ 188</b>     |
| <b>Debt Service</b>                              | <b>227,383</b>    | <b>303,229</b>    | <b>285,445</b>    | <b>47,253</b>        | <b>333,464</b>    |
| <b>TOTAL:</b>                                    |                   |                   |                   |                      |                   |
| Instruction                                      | \$ 52             | \$ 46             | \$ -              | \$ -                 | \$ -              |
| Scholarships and Fellowships                     | 774               | 766               | 766               | 0                    | 764               |
| Institutional Support                            | 36,519            | 32,357            | 155,529           | (8,835)              | 35,068            |
| O&M of Plant                                     | 38                | 0                 | 0                 | 483                  | 0                 |
| Public Service                                   | 599               | 171               | 92                | 0                    | 92                |
| Research   | 14,600            | 32,445            | 54,806            | (24,679)             | 0                 |
| Debt Service                                     | 227,383           | 303,229           | 285,445           | 47,253               | 333,464           |
| <b>TOTAL:</b>                                    | <b>\$ 279,966</b> | <b>\$ 369,014</b> | <b>\$ 496,637</b> | <b>\$ 14,221</b>     | <b>\$ 369,388</b> |