

THE TEXAS A&M UNIVERSITY SYSTEM

FY 2017 EXECUTIVE SUMMARY

FISCAL YEAR ENDING AUGUST 31, 2017

System Members

Universities

Prairie View A&M University

President: George C. Wright

Established: 1876

Tarleton State University

President: F. Dominic Dottavio

Established: 1899

Joined A&M System: 1917

Texas A&M International University

President: Ray M. Keck, III

Established: 1970

Joined A&M System: 1989

Texas A&M University

President: Michael K. Young

Established: 1876

Texas A&M University at Galveston

CEO: Robert Smith III

Texas A&M Health Science Center

Interim Sr. VP and COO: Paul E. Ogden

Established: 1999

Texas A&M University – Central Texas

President: Marc A. Nigliazzo

Established: 2009

Texas A&M University – Commerce

President: Dan R. Jones

Established: 1889

Joined A&M System: 1996

Texas A&M University – Corpus Christi

President: Flavius C. Killebrew

Established: 1947

Joined A&M System 1989

Texas A&M University – San Antonio

President: Cynthia Teniente-Matson

Established: 2009

Texas A&M University – Kingsville

President: Steven Tallant

Established: 1925

Joined A&M System 1989

Texas A&M University – Texarkana

President: Emily Cutrer

Established: 1971

Joined A&M System: 1996

West Texas A&M University

President: J. Patrick O'Brien

Established: 1910

Joined A&M System: 1990

Agencies

Texas A&M AgriLife

VC and Dean: Mark Hussey

Texas A&M AgriLife Research

Director: Craig L. Nessler

Established: 1887

Texas A&M AgriLife Extension Service

Director: Doug Steele

Established: 1915

Texas A&M Forest Service

Director: Thomas G. Boggus

Established: 1915

Texas A&M Veterinary Medical Diagnostic Laboratory

Director: Bruce L. Akey

Established: 1967

Texas A&M Engineering Experiment Station

VC and Dean: M. Katherine Banks

Established: 1914

Texas A&M Engineering Extension Service

Director: Gary F. Sera

Established: 1948

Texas A&M Transportation Institute

Director: Dennis L. Christiansen

Established: 1950

System Offices

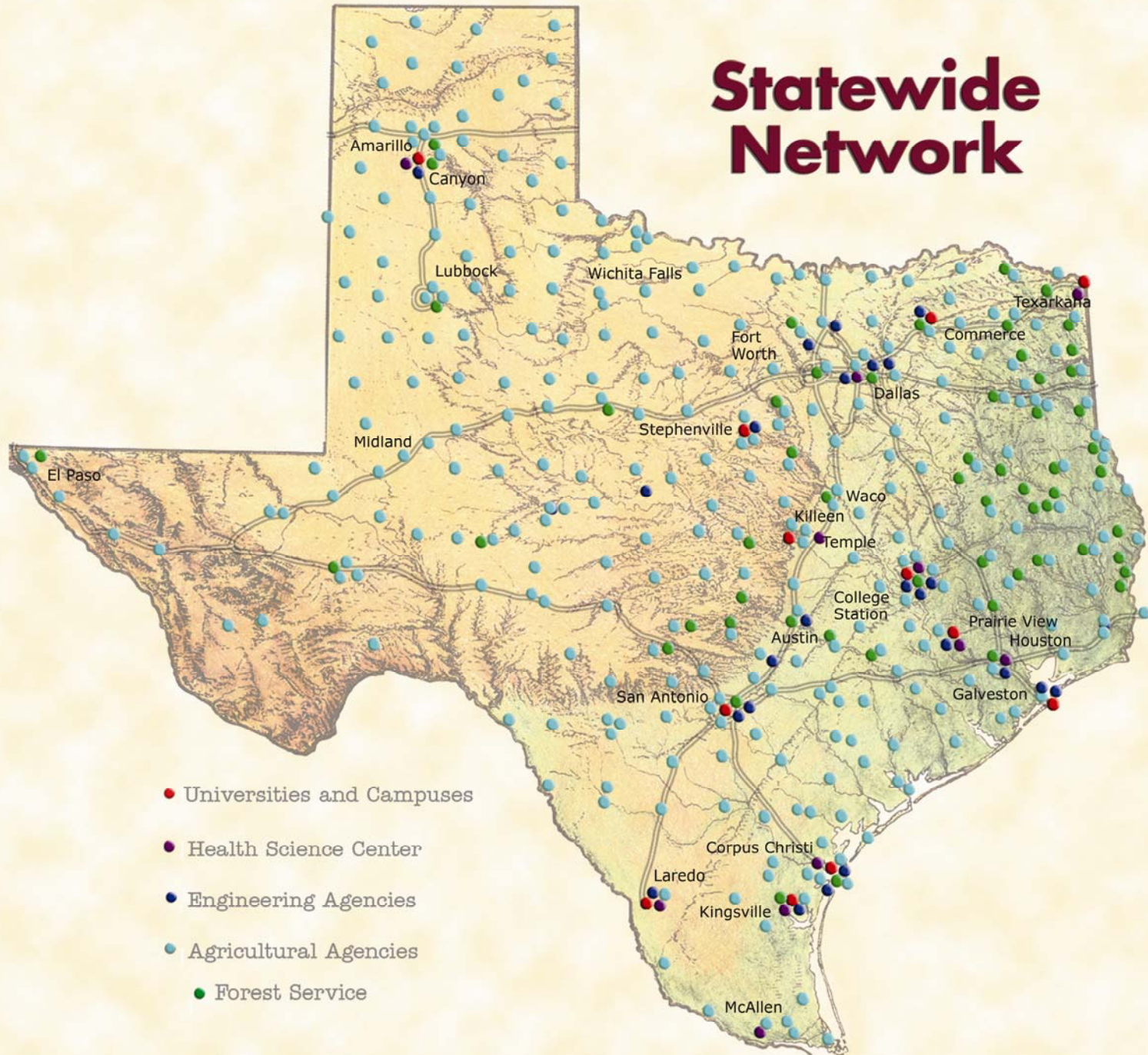
Texas A&M University System Offices

Chancellor: John Sharp

www.tamus.edu

Established: 1948

Statewide Network





TEXAS A&M UNIVERSITY SYSTEM



2017 BUDGET NARRATIVE

Introduction

The Texas A&M University System is committed to serving the citizens of the State of Texas and understands that the valuable, but limited, resources provided to us must be utilized in the most efficient and effective manner and, as always, with the benefit of the State taxpayers foremost on our minds. The A&M System will continue to act as good stewards of the State of Texas' limited resources and will ensure the benefit to the State taxpayer is considered in every academic, research and service activity performed.

The A&M System remains focused on advancing its core mission of teaching and research. In doing so, it is important that we continue to focus on keeping the cost of attending our universities affordable, expanding student access, improving existing programs, developing new programs to meet new demands, expanding research and commercialization capabilities, and implementing operational efficiencies through shared services, strategic outsourcing, public/private partnerships, and other opportunities. The imperative of excellence in all we do and the reality of resource limitations in the State of Texas increase the difficulty of meeting these challenges and dictate that we devote our collective skills to ensuring that the productivity of all System resources is optimized.

Revenues

FY 2017 marks the second year of the biennium. Efforts directed towards maximizing state appropriations for the 2016/2017 biennium were very successful. Overall, State Appropriations are budgeted to increase by \$70.3 million (6%) over FY 2016. This increase is associated with an increase in Tuition Revenue Bond debt service appropriations made in the second year of the biennium. Overall appropriations for operating purposes have remained level with FY 2016.

FY 2017 Total Revenues are budgeted to increase by \$214.5 million (5%), when compared to the FY 2016 original budget. As mentioned above, the FY 2017 budget shows a \$70.3 million (6%) increase in State Appropriations.

Tuition and Fees are budgeted to increase by \$60 million (5%), when compared to the FY 2016 original budget. FY 2017 marks the third year of guaranteed tuition and fee rates for our current freshman, sophomores, and juniors. However, beginning Fall 2016, incoming students will have the option of choosing between a 1 year optional rate or a 4 year guaranteed rate. This increase is associated with increased enrollment and a slight increase in the Fall 2016 tuition and fee rates of 2.2% plus various other student service fee increases and excellence initiatives. *Please see "Supplemental Information - Tab #6" for additional tuition and fee information.*



TEXAS A&M UNIVERSITY SYSTEM



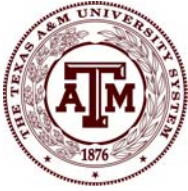
BUDGET NARRATIVE CONTINUED

Overall funding from the Higher Education Fund (HEF) is budgeted to increase by \$15.5 million as a result of new allocations made for the 5 year period (FY 2016 – 2020). Beginning in FY 2017, an additional \$131.25 million was allocated to higher education institutions through this fund. Of this amount, the A&M System will receive an additional \$15.5 million. *In general, HEF can be used to acquire land; construct, repair, and rehabilitate buildings; and purchase capital equipment and library books.*

AUF income is budgeted at \$288 million, or \$22.2 million (8%) more than FY 2016 original budget. Available University Fund (AUF) revenue is budgeted to increase based on the market value of the Permanent University Fund (PUF). The System Offices AUF excellence allocation will be \$20.3 million, a slight increase from \$20 million in FY 2016. Also, TAMU and PVAMU will receive \$113.5 million and \$20.4 million per year, respectively. In addition, the following AUF allocations have also been proposed: 1) TAMU Law School Support - \$5.0 million, 2) Chancellor's Research Initiative, Renowned Faculty Program, and National Academy Scholars Program - \$38.3 million, and 3) One-time excellence initiatives of up to \$10 million.

FY 2017 marks the continuation of two Chancellor Initiatives: 1) The 5th year of the Chancellor's Research Initiative (CRI). For this fifth year, \$10.3 million has been allocated to provide one-time funds (in the form of excellence funds and debt service) to Texas A&M University and/or Prairie View A&M University for the recruitment and hiring of faculty members who will have a transformative impact upon the academic and research missions of their respective university and 2) The 2nd year of the Regional University's CRI initiative which has made available \$10 million over three years to recruit star researchers and other outstanding faculty.

Contracts and Grants are projected to remain level with the FY 2016 original budget. In addition, Investment Income has been budgeted conservatively at \$85.7 million for FY 2017. The FY 2017 budget estimate is based primarily on the Cash Concentration Pool estimated returns of 2.50% and the System Endowment Fund return of \$0.290325 cents per unit per year.



TEXAS A&M UNIVERSITY SYSTEM



BUDGET NARRATIVE CONTINUED

Expenditures

FY 2017 Total Expenditures are budgeted at \$4.4 billion. This is a net increase of \$208.4 million (5%) when compared to the FY 2016 budget. Eight years ago, in FY 2009, the A&M System first crossed the \$3 billion mark.

Total FY 2017 Personnel Costs (faculty and staff salaries, wages, and benefits) of \$2.3 billion are budgeted to increase 3% as compared to FY 2016 budget. System-wide total personnel costs account for 57% of total expenditures (excluding debt service expenditures). *Please see "Supplemental Information - Tab #1" for individual salary plans by member.*

Utilities are budgeted at \$113.7 million, which is a 2% increase from the FY 2016 budget. The A&M System continues to make every effort to improve ongoing conservation efforts and better management of purchased utilities.

Scholarships are projected to increase by \$19.6 million (3%) over FY 2016 budget, primarily due to increases in the state mandated financial aid set-asides associated with designated tuition, Pell, and state grant funding.

Equipment (Capitalized) and Operations and Maintenance expenditures are budgeted to increase by a net \$3.4 million due to the fluctuations in the BARDA grant construction, equipment, and operating expenditures.

Debt Service expenditures are budgeted to increase by \$122.2 million (37%) over FY 2016 budget, due to the new TRB projects that are scheduled to begin construction in FY 2017. Of the total debt service amount of \$455.7 million, \$136.2 million (30%) and \$319.5 million (70%) will be financed through the A&M System PUF and RFS debt financing programs, respectively.

Expenditures by Function

- Instruction, Academic Support, & Student Services are up \$88.8 million or 5%
- Institutional Support is down \$37.9 million or 13%
- Scholarships & Fellowships are up \$17.4 million or 8%
- No change in Auxiliary Operations
- System-wide Debt Service is up \$122.2 million or 37%
- Research is down slightly \$7.2 million or 1%
- O&M and Public Service is up \$25.6 million or 5.2%

THE TEXAS A&M UNIVERSITY SYSTEM

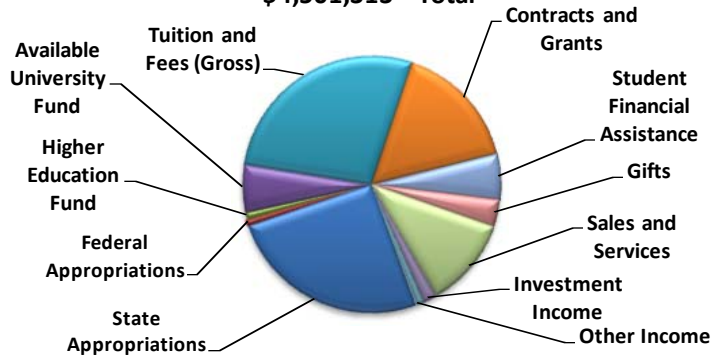
FY 2017 Budget Graphs

(In Thousands)



FY 2017 BUDGET REVENUES

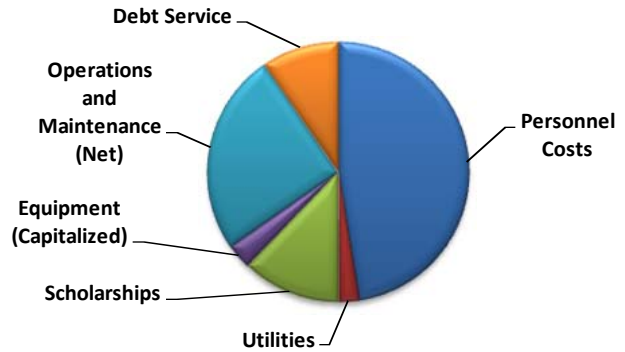
\$4,501,313 Total



See Executive Budget Summary for amounts and percentages

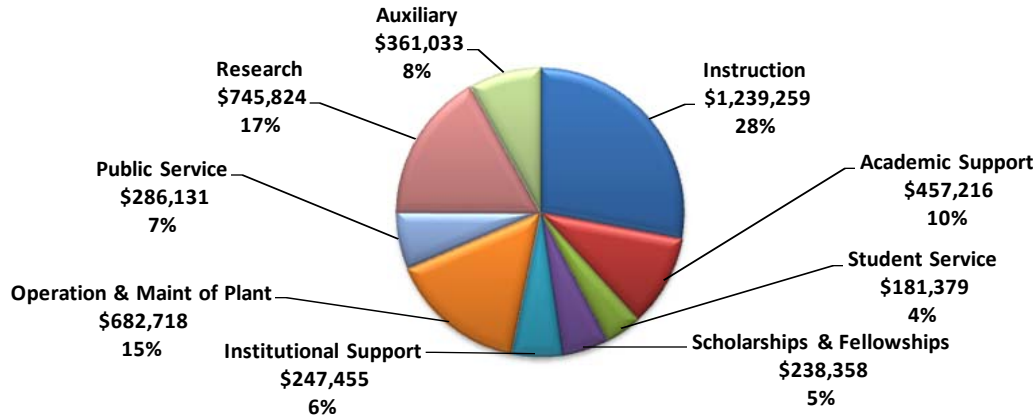
FY 2017 BUDGET EXPENDITURES

\$4,439,372 Total



See Executive Budget Summary for amounts and percentages

FY 2017 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
FY 2017 EXECUTIVE BUDGET SUMMARY
(In Thousands)



	FY 2013*	FY 2014*	FY 2015*	FY 2016	FY 2017		FY16 Budget to FY17 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 2,626,319	\$ 2,983,299	\$ 3,994,335	\$ 4,227,500	\$ 4,244,489		\$ 16,989	0%
<i>Restatement: (prior year correction)</i>	825	0	(2,037)					
REVENUES								
State Appropriations	\$ 1,022,027	\$ 1,025,231	\$ 1,038,852	\$ 1,156,158	\$ 1,226,456	27%	\$ 70,298	6%
Federal Appropriations	35,565	36,569	36,227	39,937	39,646	1%	(291)	-1%
Higher Education Fund	27,137	27,137	27,137	31,058	46,587	1%	15,529	50%
Available University Fund	219,979	407,107	398,740	265,792	287,986	6%	22,194	8%
Tuition and Fees (Gross)	1,058,282	1,148,060	1,275,257	1,273,596	1,333,652	30%	60,056	5%
Contracts and Grants	733,912	722,362	768,664	775,493	776,278	17%	785	0%
Student Financial Assistance	203,075	239,025	260,614	268,805	276,327	6%	7,523	3%
Gifts	117,409	680,037	133,449	139,837	167,614	4%	27,778	20%
Sales and Services	521,588	570,376	621,386	527,360	546,383	12%	19,023	4%
Investment Income	162,764	311,458	11,369	88,095	85,662	2%	(2,433)	-3%
Other Income	69,006	68,423	97,734	49,142	49,487	1%	345	1%
Discounts	(284,199)	(316,846)	(329,819)	(328,464)	(334,766)	-7%	(6,302)	2%
TOTAL REVENUES	\$ 3,886,544	\$ 4,918,939	\$ 4,339,609	\$ 4,286,809	\$ 4,501,313	100%	\$ 214,504	5%
EXPENDITURES								
Salaries - Faculty	\$ 584,377	\$ 625,177	\$ 670,029	\$ 731,917	\$ 756,554	17%	\$ 24,637	3%
Salaries - Non-Faculty	792,303	806,963	843,365	898,228	935,742	21%	37,515	4%
Wages	151,183	146,876	163,908	153,689	143,769	3%	(9,920)	-6%
Benefits	334,404	385,056	414,971	421,356	435,897	10%	14,541	3%
Personnel Costs	1,862,267	1,964,072	2,092,273	2,205,190	2,271,962	51%	\$ 66,773	3%
Utilities	103,218	102,421	103,242	111,003	113,721	3%	2,718	2%
Scholarships	469,753	505,723	544,596	563,206	582,808	13%	19,602	3%
Discounts	(284,199)	(316,846)	(329,819)	(328,464)	(334,766)	-8%	(6,302)	2%
Equipment (Capitalized)	89,714	116,346	184,677	179,334	150,392	3%	(28,941)	-16%
Operations and Maintenance (Net)	954,943	1,072,638	1,164,096	1,167,240	1,199,570	27%	32,330	3%
Debt Service	227,961	303,880	285,605	333,464	455,685	10%	122,221	37%
TOTAL EXPENDITURES	\$ 3,423,658	\$ 3,748,234	\$ 4,044,671	\$ 4,230,972	\$ 4,439,372	100%	\$ 208,400	5%
TRANSFERS								
RFS Debt Service (To System Office)	\$ -	\$ 0	\$ (0)	\$ 0	\$ 0	0%	\$ 0	100%
Other	(106,734)	(159,670)	(55,391)	4,077	(12,573)	0%	(16,650)	-408%
NET TRANSFERS	\$ (106,734)	\$ (159,670)	\$ (55,391)	\$ 4,077	\$ (12,573)	0%	\$ (16,650)	-408%
NET INCREASE (DECREASE)	356,153	1,011,036	239,546	59,913	49,368		(10,546)	-18%
ENDING CURRENT NET POSITION	\$ 2,983,299	\$ 3,994,335	\$ 4,231,844	\$ 4,287,413	\$ 4,293,857		\$ 6,444	0%

* Excludes estimated expense associated with Other Post-Employment Benefits ("OPEB").
TAMUS amount for FY 2013 is \$115 million, FY 2014 is \$140 million, and FY 2015 is \$124 million.
The cumulative impact of OPEB excluded in the Net Position is \$983.8 million.



THE TEXAS A&M UNIVERSITY SYSTEM
FY 2017 EXECUTIVE BUDGET SUMMARY
(In Thousands)



EXPENDITURES	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017		FY16 Budget to FY17 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
Fund Group - NACUBO Function								
E&G and Designated:								
Instruction	\$ 887,124	\$ 918,637	\$ 1,003,846	\$ 1,079,699	\$ 1,133,760	26%	\$ 54,061	5%
Academic Support	265,666	274,549	311,019	333,939	342,246	8%	8,307	2%
Student Services	134,781	144,296	149,737	160,877	168,991	4%	8,114	5%
Scholarships and Fellowships	75,758	76,499	95,872	116,129	132,866	3%	16,737	14%
Hospitals and Clinics	10,308	9,165	0	0	0	0%	0	n/a
Institutional Support	231,672	241,671	253,740	282,375	245,588	6%	(36,788)	-13%
O&M of Plant	209,724	208,591	210,694	212,936	225,110	5%	12,174	6%
Public Service	120,012	193,596	201,516	224,625	237,138	5%	12,513	6%
Research	278,217	293,658	337,256	316,027	313,381	7%	(2,647)	-1%
E&G and Designated Subtotal:	\$ 2,213,263	\$ 2,360,662	\$ 2,563,679	\$ 2,726,607	\$ 2,799,079	63%	\$ 72,472	3%
Auxiliary:								
Auxiliary	\$ 306,195	\$ 326,110	\$ 357,042	\$ 361,554	\$ 361,033	8%	\$ (521)	0%
Auxiliary Subtotal:	\$ 306,195	\$ 326,110	\$ 357,042	\$ 361,554	\$ 361,033	8%	\$ (521)	0%
Restricted:								
Instruction	\$ 78,675	\$ 80,447	\$ 92,391	\$ 101,673	\$ 103,992	2%	\$ 2,320	2%
Academic Support	46,214	41,391	48,404	102,533	114,969	3%	12,437	12%
Student Services	10,458	9,736	9,761	8,841	12,388	0%	3,546	40%
Scholarships and Fellowships	91,951	92,339	97,929	104,856	105,492	2%	635	1%
Institutional Support	6,165	7,565	3,724	2,960	1,868	0%	(1,092)	-37%
O&M of Plant	4,296	2,852	3,463	1,239	1,922	0%	683	55%
Public Service	56,430	54,283	56,095	50,240	50,500	1%	260	1%
Research	382,629	467,983	526,738	437,005	432,444	10%	(4,562)	-1%
Restricted Subtotal:	\$ 676,818	\$ 756,597	\$ 838,505	\$ 809,347	\$ 823,575	19%	\$ 14,228	2%
Debt Service	\$ 227,383	\$ 303,229	\$ 285,445	\$ 333,464	\$ 455,685	10%	\$ 122,221	37%
TOTAL:								
Instruction	\$ 965,799	\$ 999,084	\$ 1,096,237	\$ 1,181,372	\$ 1,237,752	28%	\$ 56,380	5%
Academic Support	311,880	315,940	359,423	436,472	457,216	10%	20,744	5%
Student Services	145,239	154,032	159,498	169,718	181,379	4%	11,661	7%
Scholarships and Fellowships	167,709	168,838	193,801	220,985	238,358	5%	17,373	8%
Hospitals and Clinics	10,308	9,165	0	0	0	0%	0	n/a
Institutional Support	237,837	249,236	257,463	285,335	247,455	6%	(37,880)	-13%
O&M of Plant	214,020	211,443	214,157	214,175	227,032	5%	12,857	6%
Public Service	176,442	247,879	257,611	274,864	287,637	6%	12,773	5%
Auxiliary	306,195	326,110	357,042	361,554	361,033	8%	(521)	0%
Research	660,846	761,641	863,994	753,033	745,824	17%	(7,209)	-1%
Debt Service	227,383	303,229	285,445	333,464	455,685	10%	122,221	37%
TOTAL:	\$ 3,423,659	\$ 3,746,598	\$ 4,044,671	\$ 4,230,972	\$ 4,439,372	100%	\$ 208,400	5%



The Texas A&M University System
Change in Net Position
Current Funds
Fiscal Year 2017 Budget
(In Thousands)

	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 633,112	\$ 617,442	\$ (15,670)
Designated	2,972,959	2,994,766	21,807
Auxiliary	364,170	382,240	18,070
Restricted	274,249	299,409	25,160
Total Change in Net Position	\$ 4,244,489	\$ 4,293,857	\$ 49,368

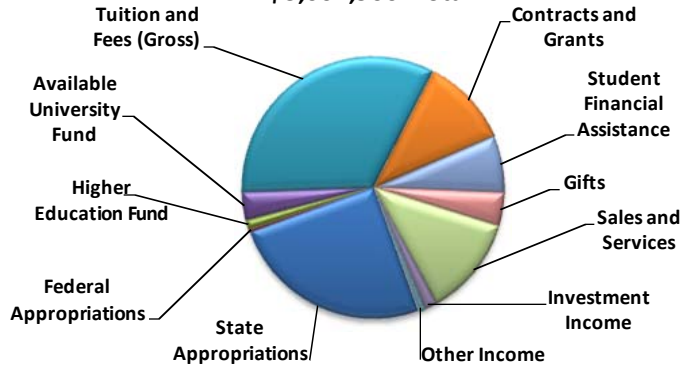
For detailed explanations, please see member schedules.

THE TEXAS A&M UNIVERSITY SYSTEM
ACADEMICS

FY 2017 Budget Graphs
(In Thousands)

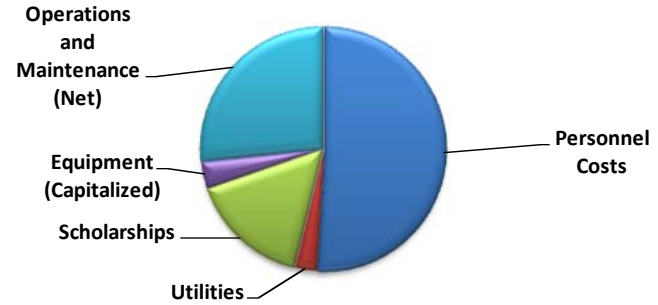


FY 2017 BUDGET REVENUES
\$3,607,900 Total



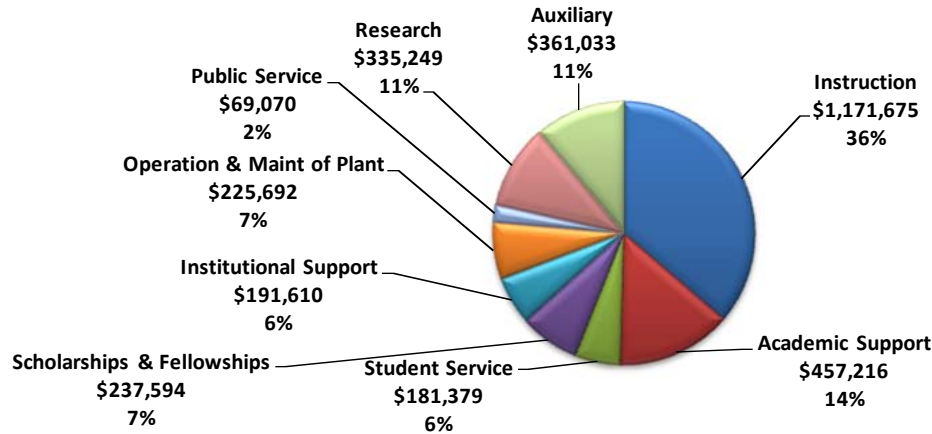
See Executive Budget Summary for amounts and percentages

FY 2017 BUDGET EXPENDITURES
\$3,230,518 Total



See Executive Budget Summary for amounts and percentages

FY 2017 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
ACADEMICS
FY 2017 EXECUTIVE BUDGET SUMMARY
(In Thousands)



	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2016 Budget to FY 2017 Budget		
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 1,441,622	\$ 1,558,349	\$ 2,477,879	\$ 2,526,166	\$ 2,577,602		\$ 51,436	2%
<i>Restatement: (prior year correction)</i>	0	0	(2,037)					
REVENUES								
State Appropriations	\$ 720,576	\$ 807,963	\$ 817,100	\$ 927,697	\$ 990,401	27%	\$ 62,704	7%
Federal Appropriations	9,096	8,775	9,224	12,949	12,658	0%	(290)	-2%
Higher Education Fund	27,137	27,137	27,137	31,058	46,587	1%	15,529	50%
Available University Fund	106,000	111,000	110,999	142,957	135,066	4%	(7,891)	-6%
Tuition and Fees (Gross)	1,024,952	1,109,115	1,237,921	1,233,231	1,302,557	36%	69,326	6%
Contracts and Grants	337,991	377,107	399,206	446,035	436,884	12%	(9,151)	-2%
Student Financial Assistance	203,075	239,025	260,614	268,805	276,327	8%	7,523	3%
Gifts	110,360	672,093	128,211	134,381	162,060	4%	27,679	21%
Sales and Services	453,625	491,234	552,120	468,415	486,953	13%	18,538	4%
Investment Income	130,619	261,672	(741)	67,483	65,110	2%	(2,373)	-4%
Other Income	36,418	41,024	73,555	27,721	28,062	1%	341	1%
Discounts	(284,199)	(316,846)	(329,819)	(328,464)	(334,766)	-9%	(6,302)	2%
TOTAL REVENUES	\$ 2,875,650	\$ 3,829,299	\$ 3,285,526	\$ 3,432,267	\$ 3,607,900	100%	\$ 175,632	5%
EXPENDITURES								
Salaries - Faculty	\$ 516,699	\$ 554,272	\$ 594,909	\$ 661,026	\$ 683,563	21%	\$ 22,537	3%
Salaries - Non-Faculty	570,139	580,957	607,036	647,709	678,006	21%	30,297	5%
Wages	124,000	120,271	134,640	130,475	121,103	4%	(9,372)	-7%
Benefits	256,186	294,201	318,819	323,118	334,587	10%	11,469	4%
Personnel Costs	1,467,024	1,549,702	1,655,405	1,762,328	1,817,258	56%	54,930	3%
Utilities	93,868	92,583	93,763	100,234	100,330	3%	96	0%
Scholarships	457,767	494,299	532,838	550,971	570,415	18%	19,444	4%
Discounts	(284,199)	(316,846)	(329,819)	(328,464)	(334,766)	-10%	(6,302)	2%
Equipment (Capitalized)	60,750	82,197	148,881	154,033	127,786	4%	(26,247)	-17%
Operations and Maintenance (Net)	715,508	806,744	873,764	902,840	949,495	29%	46,655	5%
Debt Service	578	651	161	0	0	0%	0	n/a
TOTAL EXPENDITURES	\$ 2,511,296	\$ 2,709,330	\$ 2,974,992	\$ 3,141,943	\$ 3,230,518	100%	\$ 88,576	3%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (171,174)	\$ (181,484)	\$ (198,776)	\$ (202,752)	\$ (305,971)	-9%	(103,219)	51%
Other	(77,284)	(130,888)	(61,434)	(2,376)	(15,388)	0%	(13,012)	>500%
NET TRANSFERS	\$ (248,457)	\$ (312,372)	\$ (260,210)	\$ (205,128)	\$ (321,359)	-10%	\$ (116,232)	57%
NET INCREASE (DECREASE)	115,896	807,598	50,324	85,197	56,022		(29,175)	-34%
ENDING CURRENT NET POSITION	\$ 1,670,282	\$ 2,477,879	\$ 2,526,166	\$ 2,611,364	\$ 2,633,625		\$ 22,261	1%



THE TEXAS A&M UNIVERSITY SYSTEM
ACADEMICS
FY 2017 EXECUTIVE BUDGET SUMMARY
(In Thousands)



EXPENDITURES	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2016 Budget to FY 2017 Budget		
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
Fund Group - NACUBO Function								
E&G and Designated:								
Instruction	\$ 770,672	\$ 851,565	\$ 933,389	\$ 1,028,929	\$ 1,087,745	34%	\$ 58,816	6%
Academic Support	265,666	274,549	311,019	333,939	342,246	11%	8,307	2%
Student Services	134,781	144,296	149,737	160,877	168,991	5%	8,114	5%
Scholarships and Fellowships	74,988	75,735	95,108	115,365	132,102	4%	16,737	15%
Hospitals and Clinics	10,308	9,165	0	0	0	0%	0	n/a
Institutional Support	170,164	188,354	196,011	222,137	189,930	6%	(32,207)	-14%
O&M of Plant	208,430	207,273	209,263	211,641	223,770	7%	12,129	6%
Public Service	36,454	42,302	41,935	43,758	54,757	2%	10,999	25%
Research	93,175	100,139	120,590	112,971	110,459	3%	(2,512)	-2%
E&G and Designated Subtotal:	\$ 1,764,638	\$ 1,893,379	\$ 2,057,053	\$ 2,229,617	\$ 2,310,001	72%	\$ 80,384	4%
Auxiliary:								
Auxiliary	\$ 306,195	\$ 326,110	\$ 357,042	\$ 361,554	\$ 361,033	11%	\$ (521)	0%
Auxiliary Subtotal:	\$ 306,195	\$ 326,110	\$ 357,042	\$ 361,554	\$ 361,033	11%	\$ (521)	0%
Restricted:								
Instruction	\$ 78,567	\$ 80,390	\$ 92,275	\$ 83,413	\$ 83,930	3%	\$ 517	1%
Academic Support	46,214	41,391	48,404	102,533	114,969	4%	12,437	12%
Student Services	10,458	9,736	9,761	8,841	12,388	0%	3,546	40%
Scholarships and Fellowships	91,947	92,336	97,927	104,856	105,492	3%	635	1%
Institutional Support	5,149	3,907	3,247	2,772	1,680	0%	(1,092)	-39%
O&M of Plant	4,295	2,848	3,460	1,239	1,922	0%	683	55%
Public Service	21,466	20,140	20,790	15,474	14,313	0%	(1,161)	-8%
Research	182,366	239,093	285,032	231,643	224,790	7%	(6,853)	-3%
Restricted Subtotal:	\$ 440,463	\$ 489,841	\$ 560,897	\$ 550,772	\$ 559,484	17%	\$ 8,712	2%
TOTAL:								
Instruction	\$ 849,239	\$ 931,955	\$ 1,025,664	\$ 1,112,342	\$ 1,171,675	36%	\$ 59,333	5%
Academic Support	311,880	315,940	359,423	436,472	457,216	14%	20,744	5%
Student Services	145,239	154,032	159,498	169,718	181,379	6%	11,661	7%
Discounts	166,935	168,072	193,035	220,221	237,594	7%	17,373	8%
Hospitals and Clinics	10,308	9,165	0	0	0	0%	0	n/a
Institutional Support	175,314	192,261	199,258	224,909	191,610	6%	(33,299)	-15%
O&M of Plant	212,725	210,121	212,723	212,880	225,692	7%	12,812	6%
Public Service	57,920	62,442	62,725	59,232	69,070	2%	9,838	17%
Auxiliary	306,195	326,110	357,042	361,554	361,033	11%	(521)	0%
Research	275,541	339,232	405,622	344,614	335,249	10%	(9,366)	-3%
TOTAL:	\$ 2,511,296	\$ 2,709,329	\$ 2,974,992	\$ 3,141,943	\$ 3,230,518	100%	\$ 88,576	3%



The Texas A&M University System

ACADEMICS

Change in Net Position

Fiscal Year 2017 Budget

(In Thousands)

	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 511,365	\$ 506,924	\$ (4,441)
Designated	1,469,115	1,486,611	17,495
Auxiliary	364,170	382,240	18,070
Restricted	232,953	257,851	24,898
Total Change in Net Position	\$ 2,577,602	\$ 2,633,625	\$ 56,022

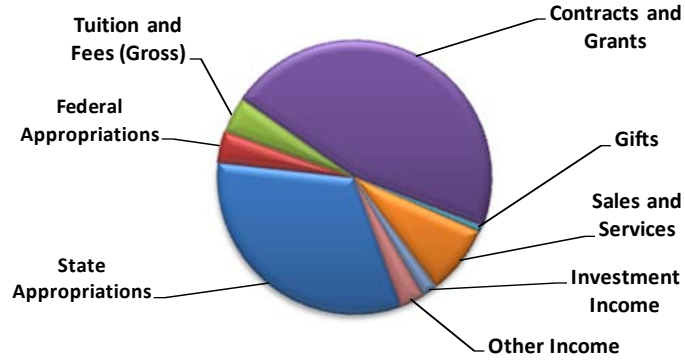
For detailed explanations, please see member schedules.

THE TEXAS A&M UNIVERSITY SYSTEM
AGENCIES

FY 2017 Budget Graphs
(In Thousands)

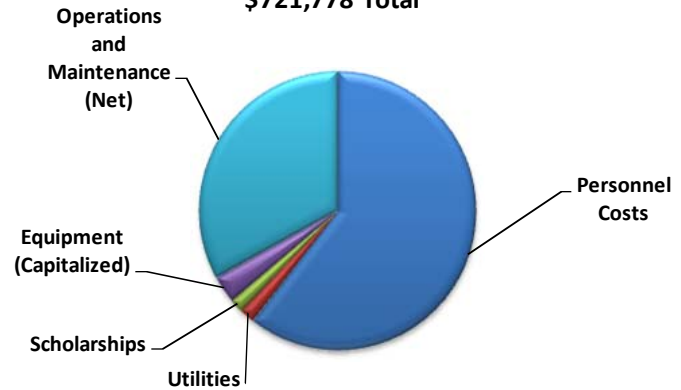


FY 2017 BUDGET REVENUES
\$728,938 Total



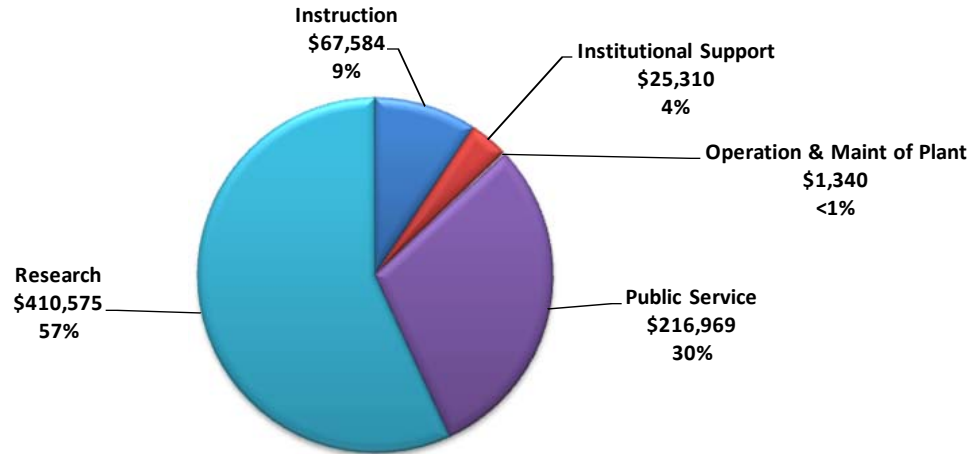
See Executive Budget Summary for amounts and percentages

FY 2017 BUDGET EXPENDITURES
\$721,778 Total



See Executive Budget Summary for amounts and percentages

FY 2017 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
AGENCIES
FY 2017 EXECUTIVE BUDGET SUMMARY
(In Thousands)



	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2016 Budget to FY 2017 Budget		
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 159,085	\$ 387,791	\$ 423,737	\$ 409,289	\$ 390,028		\$ (19,261)	-5%
<i>Restatement: (prior year correction)</i>	825	0	0					
REVENUES								
State Appropriations	\$ 299,035	\$ 214,865	\$ 219,363	\$ 227,606	\$ 235,200	32%	\$ 7,594	3%
Federal Appropriations	26,469	27,794	27,003	26,988	26,987	4%	(0)	0%
Tuition and Fees (Gross)	33,330	38,945	37,336	40,365	31,095	4%	(9,270)	-23%
Contracts and Grants	378,257	304,410	314,795	325,958	335,894	46%	9,936	3%
Gifts	6,787	7,339	4,990	5,262	5,361	1%	99	2%
Sales and Services	66,297	77,615	68,124	58,945	59,430	8%	485	1%
Investment Income	18,707	38,547	(2,234)	14,151	13,545	2%	(607)	-4%
Other Income	31,838	22,009	22,556	21,421	21,425	3%	4	0%
TOTAL REVENUES	\$ 860,720	\$ 731,524	\$ 691,922	\$ 720,697	\$ 728,938	100%	\$ 8,241	1%
EXPENDITURES								
Salaries - Faculty	\$ 67,549	\$ 70,873	\$ 74,707	\$ 70,891	\$ 72,991	10%	\$ 2,100	3%
Salaries - Non-Faculty	209,811	213,375	223,709	237,668	243,898	34%	6,230	3%
Wages	26,875	26,400	29,045	23,138	22,592	3%	(546)	-2%
Benefits	75,554	87,078	93,992	94,592	97,232	13%	2,640	3%
Personnel Costs	379,790	397,726	421,453	426,290	436,715	61%	10,425	2%
Utilities	8,513	9,114	9,184	10,044	12,666	2%	2,622	26%
Scholarships	11,983	11,422	11,754	11,471	11,630	2%	158	1%
Equipment (Capitalized)	22,300	31,692	27,366	25,275	22,581	3%	(2,694)	-11%
Operations and Maintenance (Net)	209,810	217,290	226,366	246,562	238,186	33%	(8,376)	-3%
TOTAL EXPENDITURES	\$ 632,396	\$ 667,243	\$ 696,123	\$ 719,642	\$ 721,778	100%	\$ 2,136	0%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (4,633)	\$ (8,949)	\$ (8,507)	\$ (7,293)	\$ (12,546)	-2%	\$ (5,253)	72%
Other	5,651	(19,386)	(1,740)	(3,861)	(7,490)	-1%	(3,630)	94%
NET TRANSFERS	\$ (242)	\$ (28,335)	\$ (10,247)	\$ (11,154)	\$ (20,036)	-3%	\$ (8,882)	80%
NET INCREASE (DECREASE)	229,342	35,946	(14,448)	(10,098)	(12,876)		(2,777)	28%
ENDING CURRENT NET POSITION	\$ 389,253	\$ 423,737	\$ 409,289	\$ 399,191	\$ 377,152		\$ (22,039)	-6%



THE TEXAS A&M UNIVERSITY SYSTEM
AGENCIES
FY 2017 EXECUTIVE BUDGET SUMMARY
(In Thousands)



EXPENDITURES	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017		FY 2016 Budget to FY 2017 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
Fund Group - NACUBO Function								
E&G and Designated:								
Instruction	\$ 116,452	\$ 67,072	\$ 70,457	\$ 50,770	\$ 46,015	6%	\$ (4,755)	-9%
Institutional Support	26,004	24,618	25,853	25,359	25,310	4%	(49)	0%
O&M of Plant	1,256	1,318	1,430	1,295	1,340	0%	45	3%
Public Service	83,466	151,202	159,489	180,775	182,288	25%	1,514	1%
Research	184,439	193,533	211,495	203,056	202,922	28%	(134)	0%
E&G and Designated Subtotal:	\$ 411,617	\$ 437,743	\$ 468,724	\$ 461,255	\$ 457,875	63%	\$ (3,380)	-1%
Restricted:								
Instruction	\$ 55	\$ 11	\$ 116	\$ 18,259	\$ 20,062	3%	\$ 1,803	10%
Institutional Support	1	1	127	0	0	0%	0	n/a
O&M of Plant	1	5	4	0	0	0%	0	n/a
Public Service	34,457	34,064	35,305	34,766	36,187	5%	1,421	4%
Research	186,266	196,431	191,848	205,362	207,654	29%	2,291	1%
Restricted Subtotal:	\$ 220,779	\$ 230,512	\$ 227,399	\$ 258,387	\$ 263,903	37%	\$ 5,515	2%
TOTAL:								
Instruction	\$ 116,508	\$ 67,084	\$ 70,573	\$ 69,029	\$ 66,077	9%	\$ (2,952)	-4%
Institutional Support	26,004	24,618	25,980	25,359	25,310	4%	(49)	0%
O&M of Plant	1,257	1,322	1,434	1,295	1,340	0%	45	3%
Public Service	117,923	185,267	194,794	215,541	218,475	30%	2,935	1%
Research	370,705	389,964	403,342	408,418	410,575	57%	2,157	1%
TOTAL:	\$ 632,397	\$ 668,254	\$ 696,123	\$ 719,642	\$ 721,778	100%	\$ 2,136	0%



The Texas A&M University System

AGENCIES

Change in Net Position

Fiscal Year 2017 Budget

(In Thousands)

	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 121,747	\$ 110,518	\$ (11,229)
Designated	227,175	226,694	(1,904)
Restricted	41,106	41,363	257
Total Change in Net Position	\$ 390,028	\$ 378,574	\$ (12,876)

For detailed explanations, please see member schedules.



PRAIRIE VIEW A&M UNIVERSITY



BUDGET NARRATIVE

Revenues

Total Revenues are budgeted to increase \$2.1 million (1%), compared to FY 2016 budget. This overall increase is primarily due to increases in State Appropriations, Tuition and Fees, and Sales and Services.

State Appropriations are budgeted to increase by \$3 million (5%). Most of the increased State Appropriations is for debt service; however, there is also an increase for state paid benefits as well.

Available University Fund is budgeted to decrease \$4.7 million compared to FY 2016 budget. In FY 2016, PVAMU received an increase of \$9.4 million in one-time AUF funding which was allocated primarily for infrastructure projects over the next two years. In FY 2017, PVAMU is scheduled to receive an increase of \$322,000 in continuing AUF funding. In addition, the University is scheduled to receive \$4.4 million in one-time funding which will be utilized for infrastructure. These items help determine the overall decrease of \$4.7 million in AUF.

Tuition and Fees are budgeted to increase \$1.9 million based on the guaranteed tuition plan, Executive MBA program and other fees.

Student Financial Assistance is budgeted to decrease by \$1.1 million (3%). The change is due primarily to a decrease in funding on the Texas Grant Program. This funding is both for initial and renewal student financial awards.

Sales and Services is budgeted to increase \$1.6 million and is primarily due to the Athletic program and the new football stadium. The football program contracted two game guarantees for Fall 2016 games. In addition, Fall 2016 will be the opening of the new football stadium and four home games are scheduled. A significant increase in attendance at the four home games is anticipated.

Expenditures

Total Expenditures are budgeted to increase \$3.7 million (2%), compared to FY 2016 budget. This increase in the FY 2017 budget is primarily attributable to Personnel Costs. There are decreases in both the Scholarship and Operations and Maintenance budget line items.

BUDGET NARRATIVE CONTINUED

Personnel Costs are budgeted to increase \$5.6 million (5%) which is primarily attributable to a proposed 2.5% merit plan for FY 2017, faculty market adjustments, staff compensation plan, and an increase in the summer school budget. There are also other personnel changes including the establishment of the PVAMU OSP office and increased personnel in both the Compliance Office and Office of International Affairs. Finally, the increased personnel costs are also attributable to the ongoing Chancellor's Research Initiative (CRI) funding.

Scholarships are budgeted to decrease \$150,000 compared to the FY 2016 budget. This is due primarily to decreased funding for the Texas Grant Program. Exemptions and waivers are budgeted to increase slightly which offsets some of the decrease to the Scholarship line item.

Operations and Maintenance (O&M) is budgeted to decrease \$2.1 million (4%) compared to FY 2016. One million of this total is attributed to the completion of the Athletic Stadium and Fieldhouse that occurred in FY 2016. Funds previously budgeted in O&M are now being transferred to pay debt service. The remaining decrease is related to reallocation of funds to cover the increase in personnel costs and the establishment of the PVAMU OSP office.

Transfers

RFS Debt Service transfers are budgeted at \$16.4 million which represents an increase of \$5.1 million over FY 2016. The increase is due to the following: \$2.2 million for TRB project Fabrication Center and Capital Improvement and \$2.9 million for the Stadium and Athletic Field House. The \$16.3 million debt service transfer includes funds for Student Center, Student Recreation Center, and other buildings such as the Architecture Building, Juvenile Justice, Electrical Engineering, parking garage at the College of Nursing, and various rehabilitation projects.

Prairie View A&M University

FY 2017 Highlighted Budget Components

(In Thousands)

FY 2016 Board Approved Expense Budget	\$	186,153
FY 2017 Proposed Expense Budget		189,900
Difference	\$	3,747
% Change		2.0%

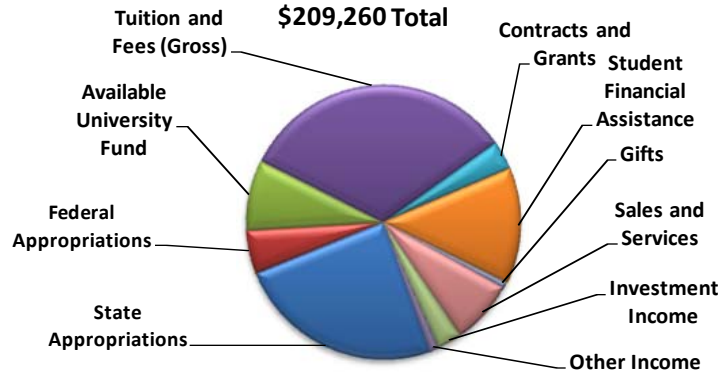
		<u>Method of Finance</u>
Personnel Costs		
Proposed Merit Plan	\$ 2,072	General Revenue, AUF, tuition and fees, auxiliary and restricted funds
Faculty salaries - market adjustment	575	General Revenue, AUF, tuition and fees
Staff compensation plan/title change(s)	345	General Revenue, AUF, tuition and fees
Increase in summer school budget	200	General Revenue
Establishment of PVAMU OSP Office	420	General Revenue, AUF, tuition and fees
Compliance Office staffing	236	General Revenue, AUF
Office of International Affairs	160	General Revenue
Increase in wages	268	General Revenue, AUF, tuition and fees, auxiliary and restricted funds
Net increase in CRI Salary budget	798	AUF
Other personnel changes	525	General Revenue, AUF, tuition and fees, auxiliary and restricted funds
Utilities	313	General Revenue, tuition and fees, auxiliary
Scholarships	(150)	General Revenue, AUF, tuition and fees, auxiliary and restricted funds
Discounts	167	Tuition and fees
Equipment	(20)	General Revenue, AUF, tuition and fees, auxiliary and restricted funds
Operations and Maintenance (net)	(2,162)	General Revenue, AUF, tuition and fees, auxiliary and restricted funds
TOTAL:	\$ 3,747	



THE TEXAS A&M UNIVERSITY SYSTEM
Prairie View A&M University
FY 2017 Budget Graphs
(In Thousands)

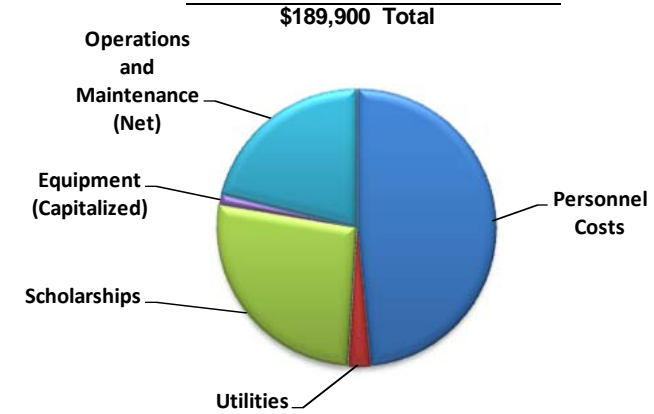


FY 2017 BUDGET REVENUES



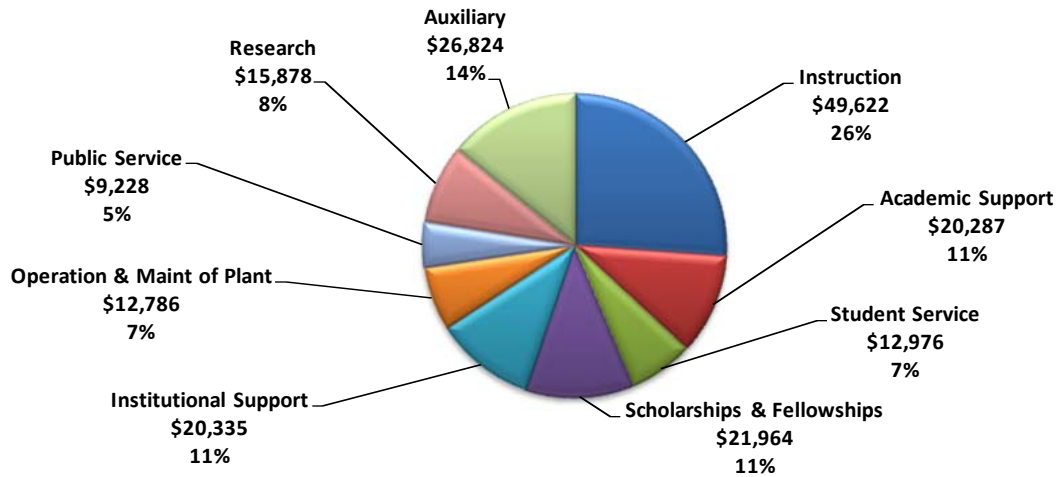
See Executive Budget Summary for amounts and percentages

FY 2017 BUDGET EXPENDITURES



See Executive Budget Summary for amounts and percentages

FY 2017 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Prairie View A&M University
FY 2017 Executive Budget Summary
(In Thousands)



	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017		FY16 Budget to FY17 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 153,261	\$ 161,030	\$ 170,953	\$ 172,452	\$ 167,500		\$ (4,952)	-3%
REVENUES								
State Appropriations	\$ 51,336	\$ 50,912	\$ 51,287	\$ 57,417	\$ 60,463	29%	\$ 3,046	5%
Federal Appropriations	9,063	8,740	9,187	12,949	12,658	6%	(290)	-2%
Available University Fund	14,971	15,854	15,854	25,280	20,602	10%	(4,678)	-19%
Tuition and Fees (Gross)	68,256	71,111	79,213	78,342	81,106	39%	2,764	4%
Contracts and Grants	12,151	11,861	11,119	8,428	8,453	4%	25	0%
Student Financial Assistance	28,164	30,377	33,259	34,586	33,453	16%	(1,133)	-3%
Gifts	1,994	3,834	3,005	1,730	1,745	1%	15	1%
Sales and Services	17,900	20,484	19,799	17,069	18,648	9%	1,579	9%
Investment Income	8,048	17,129	(257)	6,516	7,094	3%	578	9%
Other Income	3,548	5,640	3,858	2,762	2,797	1%	35	1%
Discounts	(32,500)	(34,483)	(37,692)	(37,926)	(37,759)	-18%	167	0%
TOTAL REVENUES	\$ 182,931	\$ 201,460	\$ 188,632	\$ 207,152	\$ 209,260		\$ 2,108	1%
EXPENDITURES								
Salaries - Faculty	\$ 27,526	\$ 28,315	\$ 30,246	\$ 33,757	\$ 35,344	19%	\$ 1,587	5%
Salaries - Non-Faculty	38,740	38,161	37,677	46,139	48,599	26%	2,460	5%
Wages	5,272	4,524	5,029	4,244	4,512	2%	268	6%
Benefits	15,933	18,297	19,126	20,632	21,899	12%	1,267	6%
Personnel Costs	87,472	89,298	92,078	104,773	110,354	58%	5,581	5%
Utilities	5,056	5,616	4,705	5,496	5,808	3%	313	6%
Scholarships	45,209	50,724	56,222	60,657	60,508	32%	(150)	0%
Discounts	(32,500)	(34,483)	(37,692)	(37,926)	(37,759)	-20%	167	0%
Equipment (Capitalized)	1,924	2,037	3,128	2,944	2,924	2%	(20)	-1%
Operations and Maintenance (Net)	49,123	48,329	55,152	50,209	48,066	25%	(2,143)	-4%
Debt Service	109	25	28	0	0	0%	0	n/a
TOTAL EXPENDITURES	\$ 156,393	\$ 161,546	\$ 173,621	\$ 186,153	\$ 189,900		\$ 3,747	2%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (10,420)	\$ (10,565)	\$ (9,922)	\$ (11,300)	\$ (16,364)		\$ (5,064)	45%
Other	(8,350)	(19,426)	(3,589)	(4,246)	(4,246)		0	n/a
NET TRANSFERS	\$ (18,770)	\$ (29,991)	\$ (13,511)	\$ (15,546)	\$ (20,610)		\$ (5,064)	33%
NET INCREASE (DECREASE)	7,768	9,923	1,499	5,453	(1,250)		(6,704)	-123%
ENDING CURRENT NET POSITION	\$ 161,030	\$ 170,953	\$ 172,452	\$ 177,905	\$ 166,250		\$ (11,655)	-7%



THE TEXAS A&M UNIVERSITY SYSTEM
Prairie View A&M University
FY 2017 Executive Budget Summary
(In Thousands)



EXPENDITURES Fund Group - NACUBO Function	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017		FY16 Budget to FY17 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
E&G and Designated:								
Instruction	\$ 34,607	\$ 35,886	\$ 40,164	\$ 45,103	\$ 46,417	24%	\$ 1,314	3%
Academic Support	17,609	17,832	16,729	18,048	18,275	10%	227	1%
Student Services	10,085	10,601	11,606	12,714	12,769	7%	55	0%
Scholarships and Fellowships	3,938	5,976	7,695	8,994	9,807	5%	813	9%
Institutional Support	18,811	16,031	17,473	19,835	20,330	11%	495	2%
O&M of Plant	13,224	13,651	15,277	12,602	12,786	7%	184	1%
Public Service	2,475	2,728	2,715	3,101	3,102	2%	1	0%
Research	3,003	3,779	4,964	4,914	5,809	3%	895	18%
E&G and Designated Subtotal:	\$ 103,753	\$ 106,483	\$ 116,623	\$ 125,309	\$ 129,294	68%	\$ 3,986	3%
Auxiliary:								
Auxiliary	\$ 24,047	\$ 24,973	\$ 23,522	\$ 26,458	\$ 26,824	14%	\$ 366	1%
Auxiliary Subtotal:	\$ 24,047	\$ 24,973	\$ 23,522	\$ 26,458	\$ 26,824	14%	\$ 366	1%
Restricted:								
Instruction	\$ 1,490	\$ 1,400	\$ 1,608	\$ 3,131	\$ 3,205	2%	\$ 75	2%
Academic Support	6,094	5,133	6,374	1,769	2,012	1%	243	14%
Student Services	745	998	860	236	208	0%	(28)	-12%
Scholarships and Fellowships	8,154	9,678	10,736	12,860	12,157	6%	(703)	-5%
Institutional Support	151	95	519	2	5	0%	3	127%
O&M of Plant	0	0	2	0	0	0%	0	n/a
Public Service	5,408	5,275	5,903	6,175	6,126	3%	(48)	-1%
Research	6,550	7,511	7,475	10,213	10,068	5%	(145)	-1%
Restricted Subtotal:	\$ 28,593	\$ 30,090	\$ 33,476	\$ 34,386	\$ 33,782	18%	\$ (604)	-2%
TOTAL:								
Instruction	\$ 36,097	\$ 37,286	\$ 41,771	\$ 48,233	\$ 49,622	26%	\$ 1,389	3%
Academic Support	23,703	22,964	23,103	19,817	20,287	11%	469	2%
Student Services	10,830	11,598	12,466	12,949	12,976	7%	27	0%
Scholarships and Fellowships	12,093	15,654	18,431	21,854	21,964	12%	111	1%
Institutional Support	18,963	16,125	17,992	19,837	20,335	11%	498	3%
O&M of Plant	13,224	13,651	15,279	12,602	12,786	7%	184	1%
Public Service	7,883	8,004	8,619	9,276	9,228	5%	(47)	-1%
Auxiliary	24,047	24,973	23,522	26,458	26,824	14%	366	1%
Research	9,553	11,290	12,439	15,127	15,878	8%	751	5%
TOTAL:	\$ 156,393	\$ 161,546	\$ 173,621	\$ 186,153	\$ 189,900	100%	\$ 3,747	2%



Prairie View A&M University
Change in Net Position
Current Funds
Fiscal Year 2017 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 44,000	\$ 40,650	\$ (3,350)
Designated	94,000	95,275	1,275
Auxiliary	15,000	15,821	821
Restricted	14,500	14,504	4
Change in Net Position	\$ 167,500	\$ 166,250	\$ (1,250)

Explanation for Net Decrease*

Functional and General	\$ (3,350)	PVAMU is using net position for 1). Scholarships and 2). CRI projects. One-time use of scholarships for recruiting efforts of \$2,000,000 for FY2017. In addition, use of previously appropriated AUF funding for CRI projects is reflected in the FY2017 budget.
-------------------------------	------------	---

* if applicable



TARLETON STATE UNIVERSITY

BUDGET NARRATIVE

Revenues

Total Revenues are budgeted to increase \$12.2 million (7%) compared to FY 2016 budget. This increase is primarily from State Appropriations, Tuition and Fees, and Sales and Services.

State Appropriations are budgeted to increase \$6.9 million (14%) compared to FY 2016 budget. This increase is due to funding awarded for tuition revenue bonds in the last legislative session.

Tuition and Fee revenues are budgeted to increase \$3.4 million (4%) over the FY 2016 budget. This increase includes \$500,000 generated from an inflation adjustment for incoming freshmen. The remaining increase is due to enrollment growth.

Sales and Services are budgeted to increase 12% based on increased auxiliary revenue due to growth and increased ground lease revenue from housing projects owned by Collegiate Housing Foundation.

Expenditures

Total Expenditures are budgeted to increase by \$5.6 million (3%) over the FY 2016 budget. This is primarily the result of Personnel Costs, Scholarships, and Operations and Maintenance.

Personnel costs will increase by \$4.3 million (5%). This is a result of the addition of new faculty and academic staff positions, reclassification and tenure promotions, a 2% merit pool, system-wide title code adjustments (PwC project), gender equity adjustments, and EEO and FLSA adjustments for existing faculty and staff.

Utility expenses are budgeted to decrease by \$101,000 (3%) due to prior year investments in energy-efficient upgrades.

TARLETON STATE UNIVERSITY

BUDGET NARRATIVE CONTINUED

Operations and Maintenance is budgeted to increase by \$1.6 million (3%) compared to FY 2016 budget. This is the result of the following:

- System Assessment/Vendor Contract Increases - \$630,000
- Operations for New College of Health Sciences - \$20,000
- Faculty Development - \$100,000
- Centennial Marketing - \$200,000
- Increased Operations to Support Growth - \$675,000

Transfers

RFS debt service transfers of \$18.6 million include payments on the following projects:

- Nursing Building - \$1.5 million
- Dairy Center - \$800,000
- Consolidation of debt on multiple projects (2005) - \$2.6 million
- Science Building - \$450,000
- Rec Sports Facility - \$1.1 million
- Utility Infrastructure - \$700,000
- Housing Facilities - \$3.1 million
- Dining Hall - \$825,000
- Memorial Stadium Renovation & Expansion - \$250,000
- Applied Sciences Building - \$4.2 million
- Southwest Metroplex Building - \$3.1 million

The Other Transfers reflects a change of \$446,000 because of the elimination of the Be-On-Time loan set-aside program.



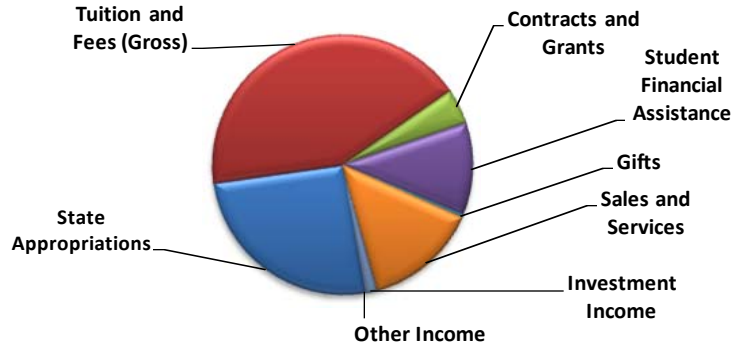
Tarleton State University
FY 2017 Highlighted Budget Components
(In Thousands)

FY 2016 Board Approved Expense Budget	\$	164,405
FY 2017 Proposed Expense Budget		169,992
Difference	\$	5,587
% Change		3.4%

		<u>Method of Finance</u>
Personnel Costs		
Proposed Merit Plan	\$ 1,093	72% State Appropriations, 18% Tuition, 10% Auxiliary Revenue
Proposed Title Code Realignment	347	72% State Appropriations, 18% Tuition, 10% Auxiliary Revenue
Proposed Faculty Promotions	117	100% State Appropriations
Proposed EEO/Gender Equity/FSLA Adjustments	401	72% State Appropriations, 18% Tuition, 10% Auxiliary Revenue
New Faculty/Academic Staff Lines to Support Growth	1,370	90% State Appropriations, 10% Tuition
Academic Advising Staff	42	100% Tuition and Fees
Related Benefits	943	State Appropriations, Tuition, Auxiliary Revenue based on salary source
System Assessment/Vendor Contract Increases	630	100% Tuition and Fees
Operations for New College of Health Sciences	20	100% State Appropriations
Faculty Development	100	100% Tuition and Fees
Scholarship Discounts (net of scholarship growth)	(250)	
Utility Savings	(101)	100% Tuition and Fees
Centennial Marketing	200	100% Tuition and Fees
Increased Operations to Support Growth	675	100% Tuition and Fees

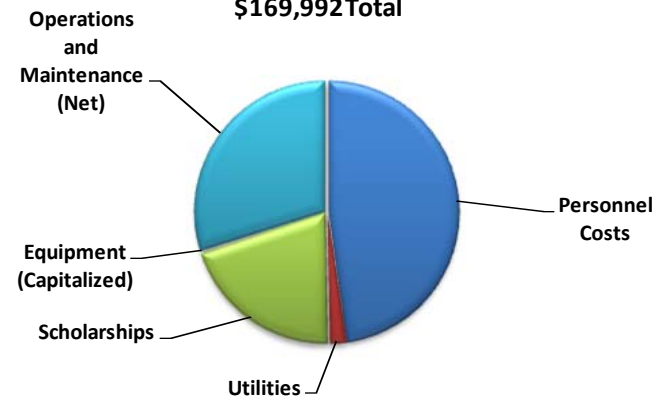
THE TEXAS A&M UNIVERSITY SYSTEM
Tarleton State University
FY 2017 Budget Graphs
(In Thousands)

FY 2017 BUDGET REVENUES
\$189,003 Total



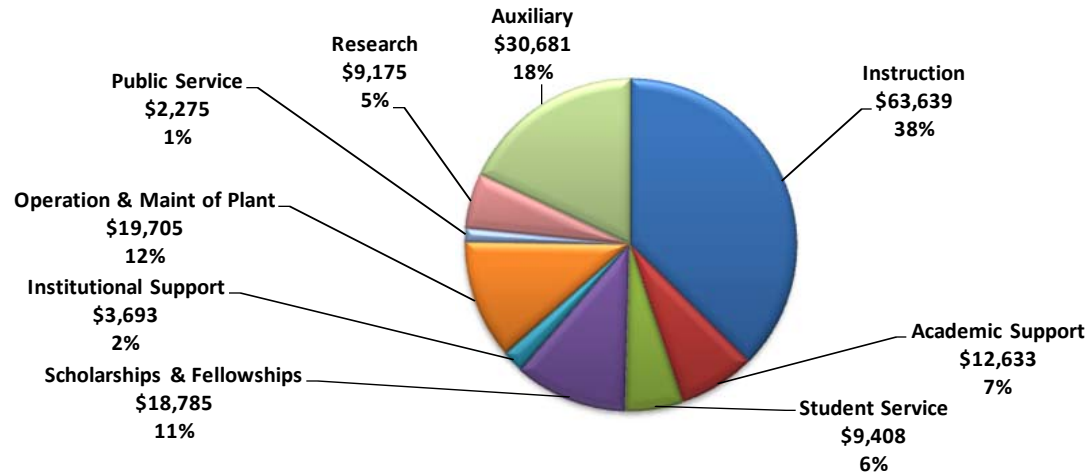
See Executive Budget Summary for amounts and percentages

FY 2017 BUDGET EXPENDITURES
\$169,992 Total



See Executive Budget Summary for amounts and percentages

FY 2017 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Tarleton State University
FY 2017 Executive Budget Summary
(In Thousands)



	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017		FY16 Budget to FY17 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 67,558	\$ 80,095	\$ 81,425	\$ 76,031	\$ 66,500		\$ (9,531)	-13%
REVENUES								
State Appropriations	\$ 35,375	\$ 41,626	\$ 42,215	\$ 47,710	\$ 54,563	29%	\$ 6,853	14%
Tuition and Fees (Gross)	66,487	74,225	83,444	87,744	91,105	48%	3,361	4%
Contracts and Grants	17,074	15,044	11,212	9,280	9,340	5%	60	1%
Student Financial Assistance	19,855	18,713	23,344	24,075	24,500	13%	425	2%
Gifts	996	1,058	1,443	769	795	0%	26	3%
Sales and Services	25,675	29,016	29,463	26,791	29,966	16%	3,175	12%
Investment Income	7,115	11,828	859	3,085	3,034	2%	(51)	-2%
Other Income	375	344	499	300	300	0%	0	n/a
Discounts	(18,292)	(20,925)	(22,840)	(23,000)	(24,600)	-13%	(1,600)	7%
TOTAL REVENUES	\$ 154,660	\$ 170,929	\$ 169,638	\$ 176,754	\$ 189,003		\$ 12,249	7%
EXPENDITURES								
Salaries - Faculty	\$ 27,483	\$ 30,470	\$ 32,420	\$ 36,471	\$ 37,768	22%	\$ 1,297	4%
Salaries - Non-Faculty	24,702	24,852	28,203	30,424	31,849	19%	1,426	5%
Wages	4,382	4,919	4,858	3,384	3,427	2%	43	1%
Benefits	13,672	16,935	18,369	18,355	19,902	12%	1,547	8%
Personnel Costs	70,239	77,175	83,851	88,634	92,946	55%	4,313	5%
Utilities	4,012	3,764	3,503	3,926	3,825	2%	(101)	-3%
Scholarships	32,000	34,735	38,367	37,866	39,217	23%	1,351	4%
Discounts	(18,292)	(20,925)	(22,840)	(23,000)	(24,600)	-14%	(1,600)	7%
Equipment (Capitalized)	3,695	2,524	2,184	505	500	0%	(5)	-1%
Operations and Maintenance (Net)	40,742	48,821	49,103	56,474	58,104	34%	1,629	3%
TOTAL EXPENDITURES	\$ 132,395	\$ 146,095	\$ 154,169	\$ 164,405	\$ 169,992		\$ 5,587	3%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (11,169)	\$ (11,805)	\$ (10,734)	\$ (11,192)	\$ (18,619)		\$ (7,427)	66%
Other	1,441	(11,698)	(10,131)	(446)	0		446	-100%
NET TRANSFERS	\$ (9,728)	\$ (23,503)	\$ (20,864)	\$ (11,638)	\$ (18,619)		\$ (6,981)	60%
NET INCREASE (DECREASE)	12,537	1,330	(5,395)	711	391		(319)	-45%
ENDING CURRENT NET POSITION	\$ 80,095	\$ 81,425	\$ 76,031	\$ 76,741	\$ 66,891		\$ (9,850)	-13%



THE TEXAS A&M UNIVERSITY SYSTEM
Tarleton State University
FY 2017 Executive Budget Summary
(In Thousands)



EXPENDITURES Fund Group - NACUBO Function	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	% of Budget	FY16 Budget to FY17 Budget	
	Actuals	Actuals	Actuals	Budget	Budget		Dollar Variance	Percentage Variance
E&G and Designated:								
Instruction	\$ 41,750	\$ 50,093	\$ 56,104	\$ 54,881	\$ 61,743	36%	\$ 6,862	13%
Academic Support	8,055	9,937	11,141	11,797	12,165	7%	368	3%
Student Services	5,269	6,423	7,195	8,818	7,862	5%	(956)	-11%
Scholarships and Fellowships	6,036	5,936	6,370	4,394	6,885	4%	2,490	57%
Institutional Support	14,528	3,546	3,533	22,927	3,601	2%	(19,326)	-84%
O&M of Plant	9,513	18,862	19,261	11,193	19,256	11%	8,063	72%
Public Service	1,187	1,381	1,362	1,273	1,274	1%	0	0%
Research	2,477	3,108	3,099	3,010	2,114	1%	(896)	-30%
E&G and Designated Subtotal:	\$ 88,814	\$ 99,287	\$ 108,065	\$ 118,294	\$ 114,899	68%	\$ (3,395)	-3%
Auxiliary:								
Auxiliary	\$ 23,067	\$ 28,077	\$ 29,022	\$ 28,141	\$ 30,681	18%	\$ 2,540	9%
Auxiliary Subtotal:	\$ 23,067	\$ 28,077	\$ 29,022	\$ 28,141	\$ 30,681	18%	\$ 2,540	9%
Restricted:								
Instruction	\$ 743	\$ 707	\$ 1,111	\$ 584	\$ 1,895	1%	\$ 1,311	225%
Academic Support	224	147	190	221	467	0%	247	112%
Student Services	1,174	1,431	1,205	699	1,546	1%	847	121%
Scholarships and Fellowships	10,396	9,199	8,000	9,390	11,900	7%	2,509	27%
Institutional Support	0	0	0	0	91	0%	91	n/a
O&M of Plant	13	0	180	0	449	0%	449	n/a
Public Service	2,641	1,393	835	233	1,002	1%	768	329%
Research	5,323	5,854	5,562	6,843	7,061	4%	218	3%
Restricted Subtotal:	\$ 20,514	\$ 18,731	\$ 17,081	\$ 17,970	\$ 24,412	14%	\$ 6,442	36%
TOTAL:								
Instruction	\$ 42,493	\$ 50,800	\$ 57,214	\$ 55,465	\$ 63,639	37%	\$ 8,173	15%
Academic Support	8,279	10,084	11,330	12,018	12,633	7%	615	5%
Student Services	6,443	7,853	8,400	9,517	9,408	6%	(109)	-1%
Scholarships and Fellowships	16,431	15,136	14,369	13,785	18,785	11%	5,000	36%
Institutional Support	14,528	3,546	3,533	22,927	3,693	2%	(19,235)	-84%
O&M of Plant	9,526	18,862	19,441	11,193	19,705	12%	8,512	76%
Public Service	3,828	2,774	2,198	1,507	2,275	1%	769	51%
Auxiliary	23,067	28,077	29,022	28,141	30,681	18%	2,540	9%
Research	7,800	8,962	8,661	9,853	9,175	5%	(678)	-7%
TOTAL:	\$ 132,395	\$ 146,095	\$ 154,169	\$ 164,405	\$ 169,992	100%	\$ 5,587	3%



Tarleton State University
Change in Net Position
Current Funds
Fiscal Year 2017 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 3,500	\$ 3,500	\$ -
Designated	44,000	44,340	340
Auxiliary	13,000	12,513	(487)
Restricted	6,000	6,538	538
Change in Net Position	<u>\$ 66,500</u>	<u>\$ 66,891</u>	<u>\$ 391</u>

	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position	Explanation for Net Decrease*
Auxiliary	\$ (487)			Decrease in net position due to one-time expenditures from residual balances from fees no longer charged.

* if applicable

BUDGET NARRATIVE

Revenues

Total revenue for FY 2017 is budgeted to increase \$8.1 million (7%) compared to the FY 2016 budget. This increase is due primarily to increases in State Appropriations, Higher Education Funds (HEF), Tuition and Fees, Sales and Services, and Student Financial Assistance.

- State Appropriations increased by \$4.3 million (12%).
- HEF funding increased by \$2.2 million (50%).
- Tuition and Fees are projected to generate an additional \$1.7 million due to enrollment growth.
- Contracts and Grants, Gifts, Sales & Services, and Investment Income are conservatively budgeted to increase by \$2 million in total.
- Student Financial Assistance, including Texas Grants, is expected to increase by \$824,000.

Expenditures

Total expenditures for FY 2017 are budgeted to increase by \$3.8 million (4%) compared to FY 2016 budgeted expenditures. The increase results from increases in Personnel Costs, Scholarships, Equipment, and Operations and Maintenance.

- Salaries are expected to increase \$861,000 based on a 2% merit pool, \$50,000 for faculty promotions, and \$45,000 for market adjustments resulting from the PwC compensation study.
- Benefits are projected to increase \$389,000, as a result of the merit increases referenced above.
- Scholarships are projected to increase by \$1.9 million due to an increase in the Texas Grants program and enrollment growth.
- Equipment (Capitalized) expenses are expected to increase by \$2.2 million (37%) due to increases in purchases for faculty start-up research costs and construction from HEF funds.
- Operation and Maintenance expenses are expected to increase by \$1.3 million due to new institutional programs such as the accreditation-required Quality Enhancement Plan.

BUDGET NARRATIVE CONTINUED

Transfers

RFS debt service transfers are budgeted at \$12.8 million. This is comprised of TRB debt service and is funded with general revenue (\$11 million), fees (\$786,666), and auxiliary revenue (\$982,750). This debt includes \$6.6 million for prior construction of the University Success Center, Fine Arts Theater, Science Building, Fine Arts Building, Kinesiology Building, and associated road extensions and parking lots. In addition, \$1.8 million is for renovations to the Student Center and Recreational Sports Center and debt for the Residential Learning Center. This debt also includes \$4.3 million for the addition of Instructional and Support Spaces and Library Renovation TRB awarded last legislative session.

Texas A&M International University

FY 2017 Highlighted Budget Components

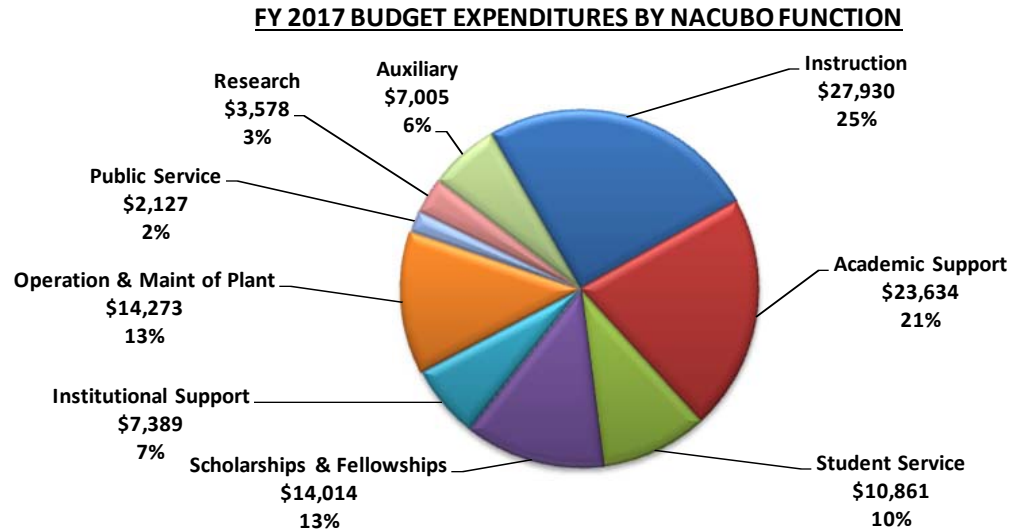
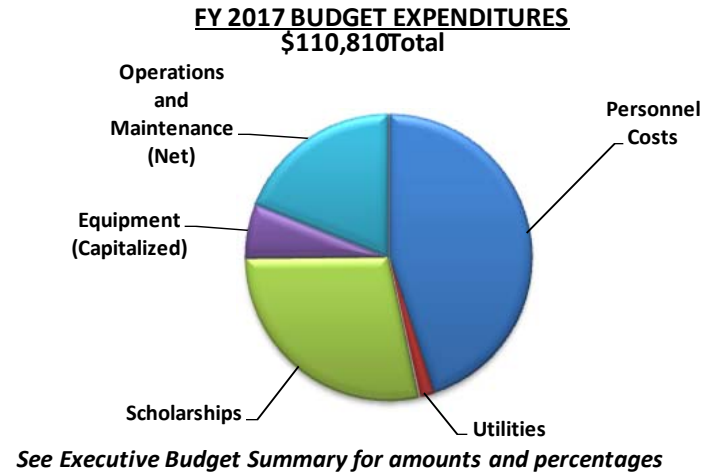
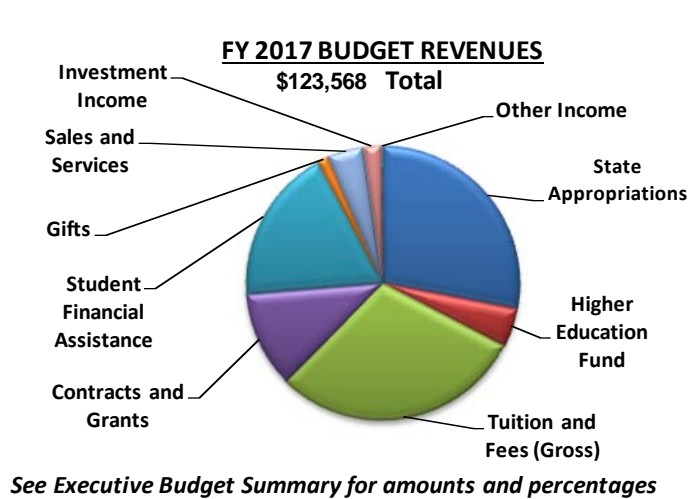
(in thousands)

FY 2016 Board Approved Expense Budget	\$	107,054
FY 2017 Proposed Expense Budget		110,810
Difference	\$	3,756
% Change		3.5%

Personnel Costs:			<u>Method of Finance</u>
Proposed Merit Plan Faculty & Non-Faculty	\$	861	100% Tuition, Fees & Grants
Faculty Promotions		50	100% Tuition & Fees
Market Adjustments (PWC)		45	100% Tuition, Fees & Grants
Benefits		389	100% Tuition, Fees & Grants
Operations and Maintenance		11	100% Fees & Grants
Scholarships (Net)		200	100% Tuition, Fees & Grants
Equipment (HEF) (Faculty start-up Research)		2,200	100% HEF

TOTAL:	\$	3,756
---------------	-----------	--------------

THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M International University
FY 2017 Budget Graphs
(In Thousands)



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M International University
FY 2017 Executive Budget Summary
(In Thousands)



	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017		FY16 Budget to FY17 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 39,538	\$ 50,307	\$ 59,460	\$ 66,386	\$ 66,386		\$ (0)	0%
REVENUES								
State Appropriations	\$ 32,981	\$ 34,157	\$ 33,642	\$ 36,849	\$ 41,191	33%	\$ 4,343	12%
Higher Education Fund	3,796	3,796	3,796	4,473	6,710	5%	2,237	50%
Tuition and Fees (Gross)	37,829	41,160	45,516	42,177	43,893	36%	1,716	4%
Contracts and Grants	15,612	19,988	17,985	16,194	16,604	13%	410	3%
Student Financial Assistance	21,924	17,023	17,995	26,333	27,157	22%	824	3%
Gifts	6,702	2,118	5,636	1,990	2,049	2%	59	3%
Sales and Services	5,107	5,084	6,700	4,634	6,100	5%	1,466	32%
Investment Income	3,072	6,122	(149)	3,025	3,075	2%	50	2%
Other Income	433	456	292	289	289	0%	0	n/a
Discounts	(19,911)	(22,000)	(23,785)	(20,500)	(23,500)	-19%	(3,000)	15%
TOTAL REVENUES	\$ 107,544	\$ 107,905	\$ 107,629	\$ 115,463	\$ 123,568		\$ 8,105	7%
EXPENDITURES								
Salaries - Faculty	\$ 15,895	\$ 16,314	\$ 17,191	\$ 21,250	\$ 21,700	20%	\$ 450	2%
Salaries - Non-Faculty	21,329	21,202	22,138	22,545	23,051	21%	506	2%
Wages	3,289	3,386	4,339	3,416	3,416	3%	1	0%
Benefits	8,861	10,201	10,922	11,821	12,209	11%	389	3%
Personnel Costs	49,374	51,103	54,589	59,032	60,377	54%	1,345	2%
Utilities	2,036	1,698	1,928	2,166	2,166	2%	0	n/a
Scholarships	30,647	32,786	33,862	36,067	37,978	34%	1,910	5%
Discounts	(19,911)	(22,000)	(23,785)	(20,500)	(23,500)	-21%	(3,000)	15%
Equipment (Capitalized)	2,089	2,125	1,030	6,083	8,316	8%	2,232	37%
Operations and Maintenance (Net)	23,261	23,928	24,769	24,206	25,474	23%	1,268	5%
TOTAL EXPENDITURES	\$ 87,496	\$ 89,641	\$ 92,393	\$ 107,054	\$ 110,810		\$ 3,756	4%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (10,436)	\$ (10,245)	\$ (9,594)	\$ (8,409)	\$ (12,758)		\$ (4,349)	52%
Other	1,157	1,134	1,285	0	0		0	n/a
NET TRANSFERS	\$ (9,279)	\$ (9,111)	\$ (8,309)	\$ (8,409)	\$ (12,758)		\$ (4,349)	52%
NET INCREASE (DECREASE)	10,770	9,153	6,926	0	(0)		(0)	n/a
ENDING CURRENT NET POSITION	\$ 50,307	\$ 59,460	\$ 66,386	\$ 66,386	\$ 66,386		\$ (0)	0%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M International University
FY 2017 Executive Budget Summary
(In Thousands)



EXPENDITURES Fund Group - NACUBO Function	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017		FY16 Budget to FY17 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
E&G and Designated:								
Instruction	\$ 20,261	\$ 22,361	\$ 24,210	\$ 27,145	\$ 27,475	25%	\$ 330	1%
Academic Support	9,605	9,832	10,942	11,222	11,603	10%	381	3%
Student Services	8,395	9,041	7,781	7,020	7,136	6%	116	2%
Scholarships and Fellowships	1,395	1,549	1,647	2,772	3,507	3%	734	26%
Institutional Support	6,812	7,097	7,863	7,399	7,389	7%	(9)	0%
O&M of Plant	8,419	7,279	8,257	12,320	14,273	13%	1,953	16%
Public Service	1,673	2,003	1,650	1,661	1,708	2%	47	3%
Research	1,200	1,340	1,271	1,117	1,172	1%	55	5%
E&G and Designated Subtotal:	\$ 57,760	\$ 60,502	\$ 63,622	\$ 70,656	\$ 74,263	67%	\$ 3,607	5%
Auxiliary:								
Auxiliary	\$ 6,052	\$ 6,252	\$ 7,758	\$ 6,951	\$ 7,005	6%	\$ 54	1%
Auxiliary Subtotal:	\$ 6,052	\$ 6,252	\$ 7,758	\$ 6,951	\$ 7,005	6%	\$ 54	1%
Restricted:								
Instruction	\$ 1,602	\$ 1,646	\$ 1,306	\$ 812	\$ 454	0%	\$ (358)	-44%
Academic Support	10,164	9,064	7,613	11,616	12,031	11%	415	4%
Student Services	441	916	972	1,821	3,725	3%	1,904	105%
Scholarships and Fellowships	8,439	8,672	8,246	12,565	10,508	9%	(2,057)	-16%
Institutional Support	30	12	21	0	0	0%	0	n/a
O&M of Plant	2	0	0	0	0	0%	0	n/a
Public Service	572	508	1,260	334	419	0%	85	25%
Research	2,435	2,069	1,595	2,299	2,406	2%	107	5%
Restricted Subtotal:	\$ 23,685	\$ 22,887	\$ 21,013	\$ 29,447	\$ 29,543	27%	\$ 95	0%
TOTAL:								
Instruction	\$ 21,863	\$ 24,007	\$ 25,516	\$ 27,957	\$ 27,930	25%	\$ (27)	0%
Academic Support	19,769	18,896	18,555	22,838	23,634	21%	796	3%
Student Services	8,837	9,957	8,753	8,841	10,861	10%	2,020	23%
Scholarships and Fellowships	9,834	10,221	9,893	15,337	14,014	13%	(1,323)	-9%
Institutional Support	6,842	7,110	7,884	7,399	7,389	7%	(9)	0%
O&M of Plant	8,421	7,279	8,258	12,320	14,273	13%	1,953	16%
Public Service	2,245	2,511	2,910	1,995	2,127	2%	131	7%
Auxiliary	6,052	6,252	7,758	6,951	7,005	6%	54	1%
Research	3,635	3,409	2,866	3,416	3,578	3%	162	5%
TOTAL:	\$ 87,496	\$ 89,641	\$ 92,393	\$ 107,054	\$ 110,810	100%	\$ 3,756	4%



Texas A&M International University
Change in Net Position
Current Funds
Fiscal Year 2017 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 13,800	\$ 13,800	\$ -
Designated	27,586	27,586	-
Auxiliary	10,000	10,000	-
Restricted	15,000	15,000	-
Change in Net Position	<u>\$ 66,386</u>	<u>\$ 66,386</u>	<u>\$ -</u>

Explanation for Net Decrease*

* if applicable

BUDGET NARRATIVE

FY 2017 Strategic Goals for Texas A&M University

- **Goal 1: Managing Enrollment Growth**
- **Goal 2: Investing in Faculty Excellence**
- **Goal 3: Investing in Programmatic Excellence**
- **Goal 4: Enhancing University Compliance**

Translating Strategic Goals into the FY 2017 Budget

- Increased funding to Colleges to manage enrollment growth
- Additional funding to key service areas to address increased demand associated with growth
- Infrastructure investments for new and renovated classrooms
- Salary plan for recognizing and maintaining excellence in existing faculty & staff
- Increased funding for faculty hiring, development and recognition
- Investments in high impact learning programs
- Entrepreneurial incentives
- Advancing the Grand Challenge areas of Democracy and Environment
- Investment opportunities in the state and world
- Additional financial support for both undergraduate and graduate students
- Funding for additional Title IX oversight



BUDGET NARRATIVE CONTINUED

Overview

With FY 2017 being a non-legislative year, there are few new major sources of funding outside of the State's appropriation for Tuition Revenue Bonds and a small increase in Tuition & Fee rates. Both the revenue and expense budgets remain relatively flat compared to FY 2016.

Revenues

Total Revenue budget is budgeted to increase \$80.5 million (5%) compared to the FY 2016 budget.

State Appropriations are budgeted to increase \$3.9 million (1%) compared to FY 2016 due to Tuition Revenue Bond funding provided in year 2 of the biennium.

Funding from the System for the Available University Fund will decrease \$3.2 million compared to FY 2016. A portion of the one-time funding provided in FY 2016 will not be continued in FY 2017.

Tuition and Fee revenue is budgeted to increase by \$28.9 million (5%) compared to the FY 2016 budget. Statutory tuition, designated tuition, college level differential tuition and student fee revenue amounts are increasing due to enrollment growth. A portion of the designated tuition increase is also due to the continued phase-in of guaranteed tuition and an inflationary rate increase of 2.2%. Waivers and Exemptions are budgeted to decrease \$1.5 million (5%) from FY 2016 to better align budgeted and actual amounts.

Contracts & Grants and Investment Income revenues are budgeted to remain relatively flat compared to FY 2016 budgeted amounts.

A budgeted increase of \$2.5 million in Student Financial Assistance is due to an increase in Pell Grants.

The increase in Gift revenue is driven primarily by funds provided by the 12th Man Foundation (\$25 million) for payment of Kyle Field debt.



BUDGET NARRATIVE CONTINUED

Sales & Services revenue is budgeted to increase \$9.4 million (3%) compared to FY 2016. This increase is primarily related to Athletics, Residence Life and Transportation Services.

Discounts are budgeted to decrease by \$9.7 million (6%) to be more reflective of recent actual activity.

Expenditures

The total Expenditure Budget is increasing \$44.7 million, or 3%, over FY 2016. The increase is primarily from Personnel Costs, Scholarships, and Operations and Maintenance.

Personnel Costs are budgeted to increase by \$22.2 million (2%). This increase is attributed to a \$15.6 million increase across both the faculty and non-faculty categories in a 3% merit and 1% optional market adjustment plan aimed at recognizing and retaining excellence in faculty and staff.

Faculty salaries are increasing due to a number of prestigious Presidential hires, at both the senior and junior level, that are expected within the coming year. Also, additional faculty positions are budgeted to serve growing enrollment, and College of Engineering progress towards its transformational growth initiative (25by25).

The increase in non-faculty salaries is primarily driven by the merit program, as well as targeted hiring of additional advisors and instructional support staff across all colleges, and enrollment growth support in Student Counseling, Disability Services, Veteran Services, the Writing Center, the Office of the Registrar and Transportation Services. Additional Title IX support across campus and Safety & Security positions are also being provided. The University budgeted \$871,000 centrally in anticipation of non-faculty salary adjustments related to the System-Wide Title Code Standardization Project (PwC). These adjustments will bring targeted positions into newly defined system-wide salary ranges.

Wages are budgeted to decrease, and these funds are being re-invested into budgeted faculty positions.



TEXAS A&M UNIVERSITY



BUDGET NARRATIVE CONTINUED

Scholarships are budgeted to increase \$5.6 million (2%) compared to the FY 2016 budget whereas Scholarship Discounts are budgeted to decrease by \$9.7 million. Actual Scholarship Discount expenses decreased in the FY 2015 Annual Financial Report compared to the previous year.

Equipment (Capitalized) is budgeted to decrease \$8.5 million (17%). The largest contributor to this decrease is Athletics, as a recreational field replacement project was budgeted as a one-time expense in FY 2016.

Other

RFS Debt Service is budgeted to increase \$44.8 million, driven primarily by Kyle Field debt payments being budgeted for the first time in FY 2017.

While several bonds were paid off in FY 2016, a new bond issue will increase the debt in FY 2017. This bond issue will include the Corp Dorm Renovation, several utility projects, transit bus purchase, Academic Building at TAMUG, and four major HVAC projects for Residence Life. In addition, the budget includes a \$25 million commercial paper payment from gifts supporting Kyle Field which was not budgeted in FY 2016. An increase to the Engineering Education Complex project budget will also increase the FY 2017 debt service budget by \$8.9 million.

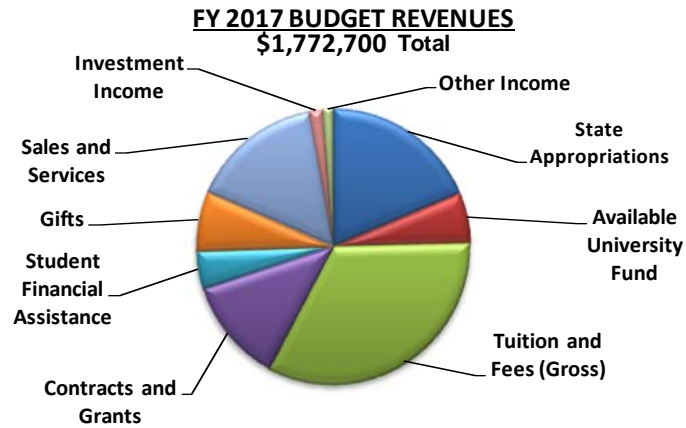


Texas A&M University
FY 2017 Highlighted Budget Components
(In Thousands)

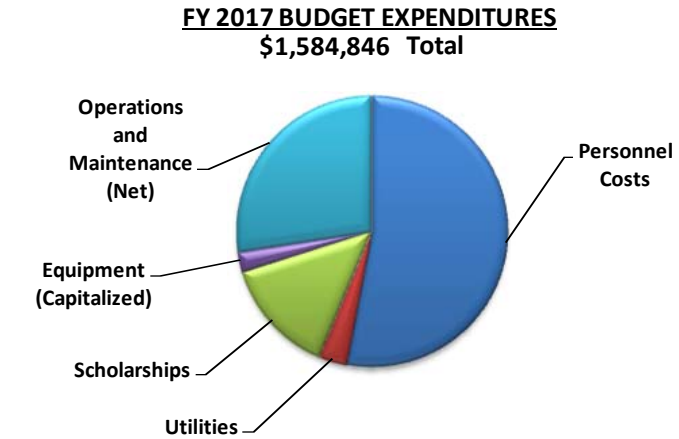
FY 2016 Board Approved Expense Budget	\$	1,540,144
FY 2017 Proposed Expense Budget		1,584,846
Difference	\$	44,703
% Change		2.9%

		<u>Method of Finance</u>
<i>Personnel Costs:</i>	\$ 22,173	State Appropriations, Statutory Tuition, Available University Funds, Designated Tuition and Fees
- Increased funding to Colleges to manage enrollment growth		
- Salary plan for recognizing and maintaining excellence in existing faculty & staff		
- Funding for Title IX oversight		
- Additional funding to key service areas to address increased demand associated with growth		
- Increased funding for faculty hiring		
- Decreased wage costs re-directed into budgeted faculty positions		
<i>Scholarships (Net of Discounts):</i>	15,244	Designated Tuition, Institutional Funds, Auxiliary Funds
- Additional financial support for both undergraduate and graduate students		
<i>Operations & Maintenance:</i>	18,383	State Appropriations, Statutory Tuition, Available University Funds, Designated Tuition and Fees
- Infrastructure investments for new and renovated classrooms		
- Investments in high impact learning programs		
- Increased funding for faculty development and recognition		
<i>Capital Equipment:</i>	(8,457)	All funds
- Decreased capital equipment budgets re-directed into personnel costs		
<i>Increase in Net Service Departments</i>	(2,407)	Designated Funds
<i>Decrease in Utilities and Other Non-Operating</i>	(234)	All Funds
TOTAL:	\$ 44,703	

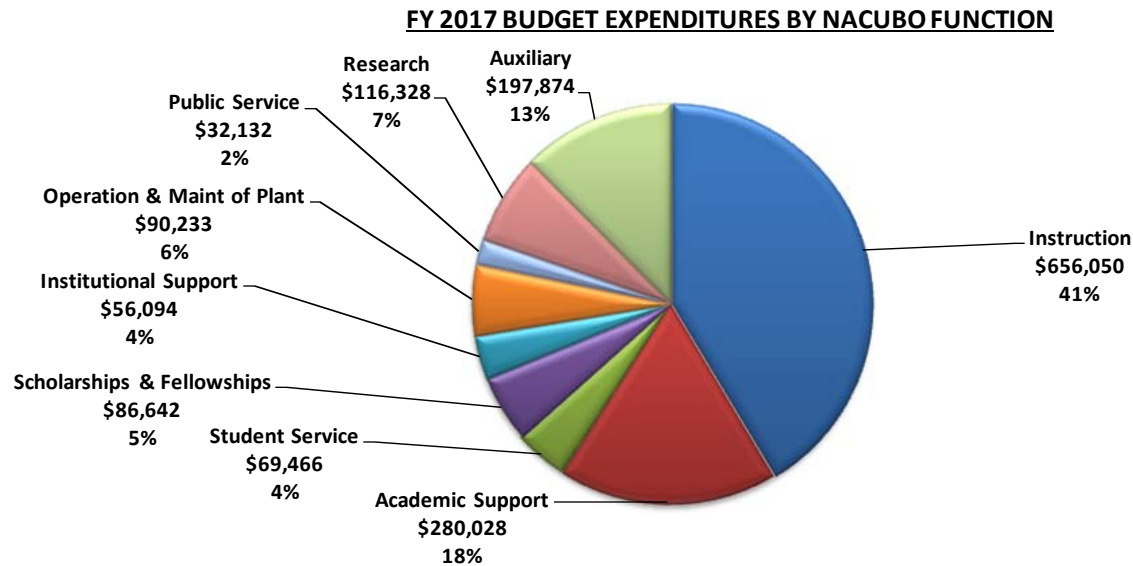
THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University
FY 2017 Budget Graphs
(In Thousands)



See Executive Budget Summary for amounts and percentages



See Executive Budget Summary for amounts and percentages



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University
FY 2017 Executive Budget Summary
(In Thousands)



	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017		FY16 Budget to FY17 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 877,357	\$ 925,570	\$ 1,614,895	\$ 1,631,284	\$ 1,686,444		\$ 55,160	3%
REVENUES								
State Appropriations	\$ 282,103	\$ 306,634	\$ 312,085	\$ 354,048	\$ 357,952	20%	\$ 3,903	1%
Available University Fund	91,029	95,146	95,146	117,677	114,464	6%	(3,213)	-3%
Tuition and Fees (Gross)	490,505	545,654	609,093	607,232	636,113	36%	28,881	5%
Contracts and Grants	207,450	204,308	213,948	234,062	234,806	13%	744	0%
Student Financial Assistance	39,924	71,293	75,740	82,531	85,082	5%	2,551	3%
Gifts	74,802	634,518	81,243	106,826	134,776	8%	27,950	26%
Sales and Services	288,883	305,867	355,307	292,260	301,664	17%	9,404	3%
Investment Income	75,136	158,426	(5,983)	31,532	31,569	2%	37	0%
Other Income	28,715	30,509	31,430	21,123	21,694	1%	571	3%
Discounts	(126,772)	(147,306)	(144,149)	(155,080)	(145,420)	-8%	9,660	-6%
TOTAL REVENUES	\$ 1,451,774	\$ 2,205,049	\$ 1,623,861	\$ 1,692,212	\$ 1,772,700		\$ 80,488	5%
EXPENDITURES								
Salaries - Faculty	\$ 262,599	\$ 283,348	\$ 303,456	\$ 342,486	\$ 353,917	22%	\$ 11,430	3%
Salaries - Non-Faculty	280,330	291,628	303,972	311,274	330,942	21%	19,669	6%
Wages	81,496	79,379	91,286	93,787	85,172	5%	(8,615)	-9%
Benefits	124,571	141,696	152,507	147,261	146,949	9%	(311)	0%
Personnel Costs	748,996	796,051	851,221	894,808	916,981	58%	22,173	2%
Utilities	56,268	56,361	57,052	57,540	57,457	4%	(83)	0%
Scholarships	187,578	206,557	223,915	235,094	240,679	15%	5,584	2%
Discounts	(126,772)	(147,306)	(144,149)	(155,080)	(145,420)	-9%	9,660	-6%
Equipment (Capitalized)	37,106	34,014	55,946	49,969	41,512	3%	(8,457)	-17%
Operations and Maintenance (Net)	362,825	391,863	417,857	457,812	473,638	30%	15,826	3%
Debt Service	417	579	100	0	0	0%	0	n/a
TOTAL EXPENDITURES	\$ 1,266,418	\$ 1,338,119	\$ 1,461,943	\$ 1,540,144	\$ 1,584,846		\$ 44,703	3%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (76,753)	\$ (79,458)	\$ (97,005)	\$ (98,981)	\$ (143,754)		\$ (44,773)	45%
Other	(60,390)	(98,146)	(48,524)	2,073	(7,344)		(9,417)	-454%
NET TRANSFERS	\$ (137,143)	\$ (177,604)	\$ (145,529)	\$ (96,908)	\$ (151,098)		\$ (54,190)	56%
NET INCREASE (DECREASE)	48,213	689,325	16,389	55,160	36,756		(18,404)	-33%
ENDING CURRENT NET POSITION	\$ 925,570	\$ 1,614,895	\$ 1,631,284	\$ 1,686,444	\$ 1,723,200		\$ 36,756	2%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University
FY 2017 Executive Budget Summary
(In Thousands)



EXPENDITURES Fund Group - NACUBO Function	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY16 Budget to FY17 Budget		
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
E&G and Designated:								
Instruction	\$ 411,687	\$ 448,880	\$ 473,069	\$ 552,865	\$ 582,016	37%	\$ 29,151	5%
Academic Support	138,698	146,685	172,729	185,207	182,824	12%	(2,383)	-1%
Student Services	61,117	59,120	62,117	64,123	64,579	4%	456	1%
Scholarships and Fellowships	34,494	33,644	48,025	63,545	66,255	4%	2,710	4%
Institutional Support	46,259	72,691	78,594	64,920	55,700	4%	(9,220)	-14%
O&M of Plant	100,704	92,968	80,130	89,816	89,212	6%	(604)	-1%
Public Service	18,283	20,590	19,681	19,608	29,326	2%	9,718	50%
Research	53,035	50,313	65,061	57,092	52,232	3%	(4,859)	-9%
E&G and Designated Subtotal:	\$ 864,277	\$ 924,892	\$ 999,406	\$ 1,097,175	\$ 1,122,143	71%	\$ 24,968	2%
Auxiliary:								
Auxiliary	\$ 163,050	\$ 174,298	\$ 195,243	\$ 197,907	\$ 197,874	12%	\$ (33)	0%
Auxiliary Subtotal:	\$ 163,050	\$ 174,298	\$ 195,243	\$ 197,907	\$ 197,874	12%	\$ (33)	0%
Restricted:								
Instruction	66,266	\$ 67,922	\$ 77,516	\$ 74,429	\$ 74,034	5%	\$ (394)	-1%
Academic Support	23,152	21,890	27,635	85,336	97,204	6%	11,868	14%
Student Services	3,992	2,062	3,269	4,878	4,887	0%	9	0%
Scholarships and Fellowships	20,733	18,977	24,720	14,724	20,388	1%	5,663	38%
Institutional Support	2,547	781	1,008	368	394	0%	27	7%
O&M of Plant	3,039	1,843	2,049	787	1,021	0%	234	30%
Public Service	7,638	6,832	7,556	4,335	2,806	0%	(1,529)	-35%
Research	111,723	118,623	123,541	60,205	64,095	4%	3,891	6%
Restricted Subtotal:	\$ 239,091	\$ 238,930	\$ 267,295	\$ 245,062	\$ 264,830	17%	\$ 19,768	8%
TOTAL:								
Instruction	\$ 477,954	\$ 516,802	\$ 550,585	\$ 627,294	\$ 656,050	41%	\$ 28,756	5%
Academic Support	161,850	168,575	200,364	270,543	280,028	18%	9,485	4%
Student Services	65,109	61,181	65,386	69,002	69,466	4%	464	1%
Scholarships and Fellowships	55,227	52,621	72,745	78,269	86,642	5%	8,373	11%
Institutional Support	48,806	73,473	79,603	65,288	56,094	4%	(9,194)	-14%
O&M of Plant	103,743	94,811	82,179	90,603	90,233	6%	(370)	0%
Public Service	25,921	27,422	27,237	23,943	32,132	2%	8,189	34%
Auxiliary	163,050	174,298	195,243	197,907	197,874	12%	(33)	0%
Research	164,758	168,935	188,602	117,296	116,328	7%	(968)	-1%
TOTAL:	\$ 1,266,418	\$ 1,338,119	\$ 1,461,943	\$ 1,540,144	\$ 1,584,846	100%	\$ 44,703	3%



Texas A&M University
Change in Net Position
Current Funds
Fiscal Year 2017 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 354,775	\$ 354,775	\$ -
Designated	939,043	943,833	4,789
Auxiliary	249,784	263,125	13,341
Restricted	0	18,626	18,626
Change in Net Position	\$ 1,543,602	\$ 1,580,358	\$ 36,756

Explanation for Net Decrease*

* if applicable



TEXAS A&M UNIVERSITY at GALVESTON



BUDGET NARRATIVE

Introduction

Texas A&M University at Galveston (TAMUG) is committed to being the premier university for ocean and coastal studies on the Gulf Coast by providing enriching educational, research and service programs. TAMUG is a branch campus of Texas A&M University (TAMU), a tier one research institution, and its campus culture is strongly influenced by both research as well as a small college atmosphere. The special purpose designation of the Galveston campus supports the Sea Grant mission of Texas A&M University (designated September 17, 1971). TAMUG is further committed to maintaining a high quality and dynamic learning community, enhancing the campus infrastructure, and fostering a diversity of student experiences. In addition, TAMUG is committed to ensuring that the Texas A&M Maritime Academy is the premier Merchant Marine Academy in the United States.

TAMUG continues to better align itself with the structures and processes of the main campus with the overall goal of greater efficiency and turning our focus to improving current degree programs and developing new ones. By focusing on our specialized programs, which include everything in, on, and about the ocean and its waterways, TAMUG has and will continue to support the overall strategic vision of Texas A&M University to become the best ocean-oriented component of a major University in the U.S.

The biggest and most exciting example of strategic alignments with TAMU is the College of Engineering's newly established Department of Ocean Engineering, a department that combines two existing programs within Texas A&M University — one on the campus in College Station, Texas, and one on the marine-oriented campus in Galveston, Texas. This merger brings together the world-class infrastructure of one of the largest engineering campuses, College Station, and the strategic location on Pelican Island and unique resources at Galveston. Texas A&M's College Station campus has offered undergraduate ocean engineering degrees since 1972 through the Zachry Department of Civil Engineering, and is one of only a few universities in the United States that offers degrees in ocean engineering. It is a top-ranked and ABET-accredited degree program. The Texas A&M Galveston campus has been graduating students in maritime systems engineering for more than 40 years and its offshore and coastal systems engineering program is also an ABET-accredited program. The department of Ocean Engineering will have access to several world-class technology centers at Texas A&M in College Station, including the Aerospace Technology, Research & Operations Center; the Geochemical and Environmental Research Group; the Center for Autonomous Vehicles and Sensor Systems; and the Center for Geospatial Sciences, Application and Technology.

BUDGET NARRATIVE CONTINUED

Additionally, the Texas A&M at Galveston campus will offer direct access to unique field-testing facilities such as a geotechnical lab, naval architecture lab, fluid mechanics lab, materials lab and wave lab, as well as access to the Gulf of Mexico through the use of its fleet of educational and research vessels.

“This program offers a unique opportunity for students to learn and conduct research in the areas of ocean and coastal engineering at both campuses,” said Dr. Patrick Louchouart, executive associate vice president for academic affairs at the Galveston Campus and associate provost at Texas A&M University. “Through this unique program, students will be engaged in the large-school spirit and abundant education and student life options that the main campus has to offer, while still taking advantage of the smaller classes, one-on-one educational experiences with professors, and coastal location of the Galveston Campus. We look forward to working with our colleagues at the College Station campus to provide an even greater experience for our students.” TAMUG envisions even more opportunities to partner with the main campus to expand programs and is actively seeking those out.

TAMUG also has degree programs in the development stage, which include a Ph.D. in Ocean and Coastal Management (target start date in Fall 2018) and a Bachelor of Science in University Studies with a concentration in Maritime Communication and Public Policy (target start date in Fall 2016). In addition, TAMUG’s Department of Liberal Studies has recently met with the leadership of the Department of Recreation, Parks and Tourism Science in Galveston and is close to an agreement for the development of a university studies program at TAMUG with a concentration in Tourism and Coastal Community Development. The program will use RPTS’ online certificates and will bring a new dimension of tourism and social science to our campus. We anticipate starting to offer this program on our campus during the Fall 2017 semester.

We continue to work with federal liaisons to garner the best possible federal budget for our maritime academy as well as concentrated efforts to secure a new training vessel for TAMUG.

TAMUG’s FY2017 budget aligns with our strategic plan and vision as described in the sections below.

BUDGET NARRATIVE CONTINUED

Revenues

Total Revenues for FY 2017 are budgeted to increase \$5.7 million (7%), compared to FY 2016 budget. The largest portion of this increase is a result of additional state appropriations for FY 2017. \$4.9 million (22%) in additional state appropriations is expected in FY 2017 as a result of legislative action during the 84th session which provided additional debt service funding. Tuition and Fee Revenues (Gross) are budgeted to increase by \$1.4 million (5%) compared to FY 2016 budget. This increase is a direct result of a 2.2% increase in our Tuition Plans coupled with increases in fees approved by the Board of Regents.

Contracts and Grants revenue is budgeted to increase \$2.9 million (27%) which is a direct reflection of our new faculty's focus on increasing research funding.

Gift budgets are adjusted for FY 2017 to better reflect actual gift trends over the past three years.

Sales and Services revenue is budgeted to decrease by \$1.6 million (15%). This is a result of a general 5% increase in Residence Hall rents and 3% increase in Meal Plan revenue offset by a required correction to Sales and Service budgets for our P-3 Maritime Academy Residence Hall.

Expenditures

Total Expenditures are budgeted to remain relatively static compared to the FY 2016 budget. Personnel Costs and Operations and Maintenance are budgeted to increase, but reduction in Utilities, Scholarships, and the change in Scholarship Discounts offset the increase referenced.

Personnel Costs are budgeted to increase \$1.3 million (5%). This is based on an approximate \$284,000 increase in faculty salaries and is a result of a 3% merit pool coupled with a reduction in total faculty salaries due to the engineering merger. A \$1.2 million increase in staff salaries is attributable to a 3% merit pool, market adjustments relating to the estimated cost of the standardized title code project by PwC, and several graduate student pay increases to adjust and standardize with the TAMU main campus. Benefits are budgeted to decrease a nominal \$176,000 (3%) that more closely reflects prior years actual costs.

BUDGET NARRATIVE CONTINUED

Operation and Maintenance and Utility budgets have been adjusted to reflect same changes on the revenue side for P-3 Maritime Residence Hall expenses.

Scholarships have been adjusted minimally to better reflect actual scholarship expenses over the past three years.

NACUBO function categories show continued efforts to target our teaching mission coupled with additional analysis and change to some NACUBO category codes to more properly report Instruction and Academic Support categories. Overall, Instruction continues to increase along with Scholarships and Research, while most other categories remain relatively static. Included in our budget is funding for the recruitment of “thought leaders” who will help advance knowledge discovery in the Marine Sciences and Engineering Technology fields. The Academic Support function decreased due to a change in NACUBO function code on some accounts that should have been Instruction.

Transfers

RFS Debt Service will increase by more than \$4.7 million mainly due to state funded debt service on approved TRBs funded for FY 2017 (the second year of the biennium). Total FY 2017 budgeted debt service transfers include approximately \$10.7 million to the System Offices to cover the following capital projects:

- Ocean and Coastal Studies Complex - \$2,661,695
- Powell Engineering Complex - \$743,033
- Marine Terminal renewal and Shore-Line erosion - \$360,813
- Residence halls construction and renovation - \$1,566,232
- Parking lot expansions - \$82,452
- Student Life Center - \$36,213
- Dining Services expansion - \$ 134,400
- Sea Aggie Center purchase - \$252,574
- New Boat Basin pavilion - \$25,000
- Student Services Building - \$101,213
- New Marine Terminal Vessel - \$121,000
- Academic Building Phase I - \$201,099
- Academic Building Phase II - \$4,439,643

Texas A&M University at Galveston

FY 2017 Highlighted Budget Components

(In Thousands)

FY 2016 Board Approved Expense Budget	\$	68,659
FY 2017 Proposed Expense Budget		68,839
Difference	\$	180
% Change		0.3%

Personnel Costs

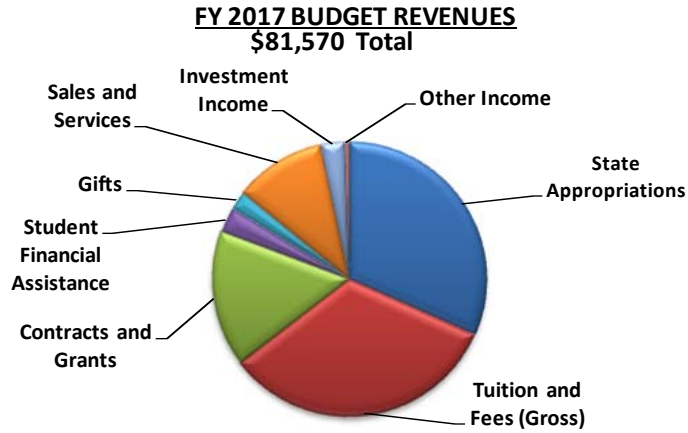
			<u>Method of Finance</u>
Proposed Merit Plan	\$	500	State Appropriation
Market Adjustment		230	State Appropriation
New Faculty Initiatives		643	State Appropriation
Benefits		1,244	State Appropriation

Adjustments to Auxiliary Budgets

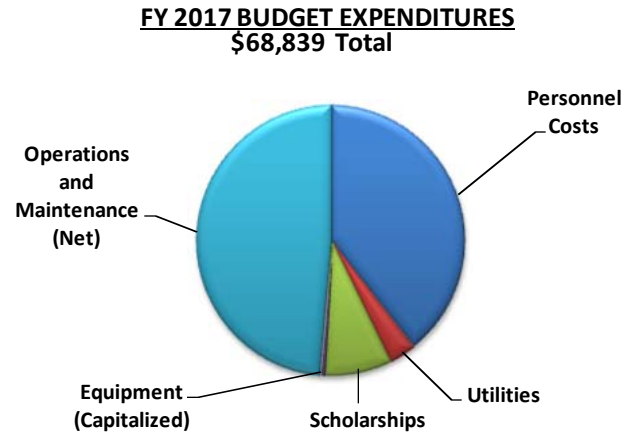
Decreases in O&M mainly for Sales and Service due to change in recording New P-3 Maritime Academy Residence Hall	(1,419)		Auxiliary
Increase in Tuition and Fee Discounts	(1,018)		Tuition and Fees

TOTAL:	\$	180
---------------	-----------	------------

THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University at Galveston
FY 2017 Budget Graphs
(In Thousands)

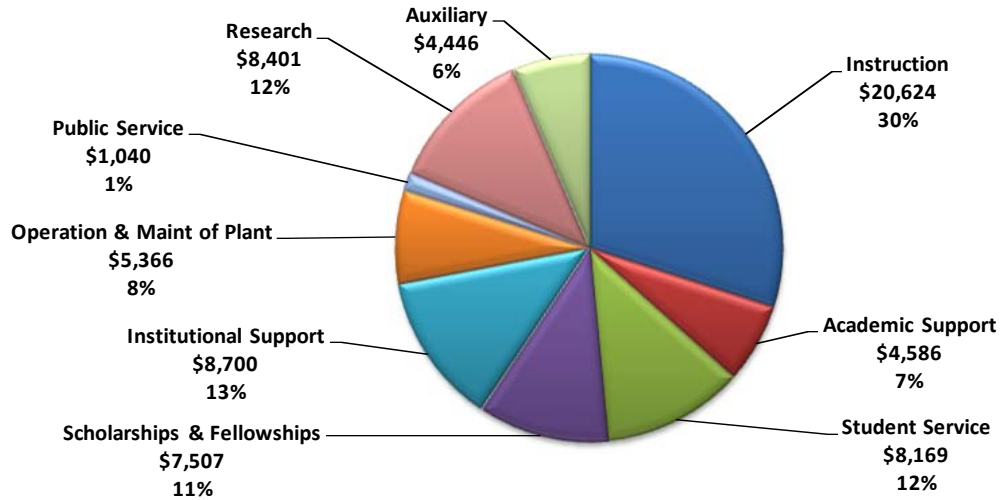


See Executive Budget Summary for amounts and percentages



See Executive Budget Summary for amounts and percentages

FY 2017 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University at Galveston
FY 2017 Executive Budget Summary
(In Thousands)



	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017		FY16 Budget to FY17 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 29,905	\$ 36,431	\$ 44,982	\$ 45,011	\$ 44,940		\$ (71)	0%
REVENUES								
State Appropriations	\$ 17,807	\$ 19,260	\$ 19,178	\$ 22,487	\$ 27,357	34%	\$ 4,870	22%
Tuition and Fees (Gross)	18,623	21,139	24,673	27,098	28,502	35%	1,404	5%
Contracts and Grants	4,653	4,925	6,459	10,975	13,909	17%	2,934	27%
Student Financial Assistance	1,993	2,812	2,908	3,024	2,530	3%	(495)	-16%
Gifts	980	2,069	928	2,700	1,900	2%	(800)	-30%
Sales and Services	12,366	10,606	11,678	11,007	9,372	11%	(1,635)	-15%
Investment Income	2,266	5,215	(277)	2,081	2,456	3%	375	18%
Other Income	612	222	185	410	450	1%	40	10%
Discounts	(3,808)	(4,281)	(4,905)	(3,887)	(4,905)	-6%	(1,018)	26%
TOTAL REVENUES	\$ 55,491	\$ 61,968	\$ 60,827	\$ 75,894	\$ 81,570		\$ 5,676	7%
EXPENDITURES								
Salaries - Faculty	\$ 9,579	\$ 10,510	\$ 11,235	\$ 12,417	\$ 12,701	18%	\$ 284	2%
Salaries - Non-Faculty	9,728	8,221	9,342	8,901	10,095	15%	1,193	13%
Wages	1,972	1,613	1,766	878	852	1%	(25)	-3%
Benefits	4,541	5,060	5,419	5,569	5,393	8%	(176)	-3%
Personnel Costs	25,820	25,404	27,761	27,765	29,042	42%	1,277	5%
Utilities	1,995	1,673	1,638	2,634	2,448	4%	(186)	-7%
Scholarships	5,561	6,282	6,843	6,218	6,070	9%	(148)	-2%
Discounts	(3,808)	(4,281)	(4,905)	(3,887)	(4,905)	-7%	(1,018)	26%
Equipment (Capitalized)	637	1,181	1,468	355	355	1%	0	n/a
Operations and Maintenance (Net)	15,671	18,637	22,213	35,575	35,830	52%	255	1%
Debt Service	3	3	2	0	0	0%	0	n/a
TOTAL EXPENDITURES	\$ 45,879	\$ 48,899	\$ 55,020	\$ 68,659	\$ 68,839		\$ 180	0%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (4,338)	\$ (5,929)	\$ (5,930)	\$ (5,957)	\$ (10,728)		\$ (4,771)	80%
Other	1,252	1,411	152	0	0		0	n/a
NET TRANSFERS	\$ (3,086)	\$ (4,518)	\$ (5,778)	\$ (5,957)	\$ (10,728)		\$ (4,771)	80%
NET INCREASE (DECREASE)	6,525	8,551	29	1,278	2,003		725	57%
ENDING CURRENT NET POSITION	\$ 36,431	\$ 44,982	\$ 45,011	\$ 46,289	\$ 46,944		\$ 654	1%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University at Galveston
FY 2017 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2013						FY 2014		FY 2015		FY 2016		FY 2017		FY16 Budget to FY17 Budget	
	Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance							
E&G and Designated:																
Instruction	\$	12,339	\$	15,613	\$	18,484	\$	18,676	\$	19,824	29%	\$	1,148	6%		
Academic Support		2,499		3,226		4,075		6,113		4,586	7%		(1,527)	-25%		
Student Services		3,278		3,335		3,328		8,693		8,119	12%		(575)	-7%		
Scholarships and Fellowships		1,548		919		1,120		3,944		5,152	7%		1,208	31%		
Institutional Support		6,141		7,379		6,416		7,418		7,700	11%		283	4%		
O&M of Plant		5,854		4,973		5,073		5,293		5,366	8%		73	1%		
Public Service		1,155		1,269		1,220		1,042		1,040	2%		(2)	0%		
Research		1,446		1,787		2,362		1,585		1,685	2%		100	6%		
E&G and Designated Subtotal:	\$	34,259	\$	38,500	\$	42,078	\$	52,764	\$	53,471	78%	\$	707	1%		
Auxiliary:																
Auxiliary	\$	7,263	\$	5,043	\$	5,425	\$	6,766	\$	4,446	6%	\$	(2,320)	-34%		
Auxiliary Subtotal:	\$	7,263	\$	5,043	\$	5,425	\$	6,766	\$	4,446	6%	\$	(2,320)	-34%		
Restricted:																
Instruction	\$	8	\$	10	\$	1,020	\$	800	\$	800	1%	\$	-	0%		
Academic Support		40		30		160		0		0	0%		0	n/a		
Student Services		17		37		40		50		50	0%		0	0%		
Scholarships and Fellowships		783		968		716		3,066		2,354	3%		(711)	-23%		
Institutional Support		815		1,199		498		1,500		1,000	1%		(500)	-33%		
O&M of Plant		3		3		754		0		0	0%		0	n/a		
Public Service		8		8		10		0		0	0%		0	n/a		
Research		2,684		3,101		4,320		3,713		6,717	10%		3,004	81%		
Restricted Subtotal:	\$	4,357	\$	5,356	\$	7,516	\$	9,129	\$	10,921	16%	\$	1,792	20%		
TOTAL:																
Instruction	\$	12,347	\$	15,623	\$	19,504	\$	19,476	\$	20,624	30%	\$	1,148	6%		
Academic Support		2,539		3,255		4,234		6,113		4,586	7%		(1,527)	-25%		
Student Services		3,295		3,373		3,368		8,743		8,169	12%		(575)	-7%		
Scholarships and Fellowships		2,331		1,887		1,835		7,010		7,507	11%		497	7%		
Institutional Support		6,955		8,578		6,914		8,918		8,700	13%		(217)	-2%		
O&M of Plant		5,857		4,976		5,827		5,293		5,366	8%		73	1%		
Public Service		1,163		1,276		1,230		1,042		1,040	2%		(2)	0%		
Auxiliary		7,263		5,043		5,425		6,766		4,446	6%		(2,320)	-34%		
Research		4,130		4,888		6,683		5,298		8,401	12%		3,103	59%		
TOTAL:	\$	45,879	\$	48,899	\$	55,020	\$	68,659	\$	68,839	100%	\$	180	0%		



Texas A&M University at Galveston
 Change in Net Position
 Current Funds
 Fiscal Year 2017 Budget
 (In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 7,305	\$ 7,305	\$ -
Designated	27,712	27,712	-
Auxiliary	8,224	10,227	2,003
Restricted	1,700	1,700	-
Change in Net Position	\$ 44,941	\$ 46,944	\$ 2,003

Explanation for Net Decrease*

* if applicable

BUDGET NARRATIVE

Introduction

The Texas A&M Health Science Center (TAMHSC) is committed to serving the citizens of the State of Texas and understands that the valuable financial resources provided must be utilized in an efficient and effective manner. During FY 2016, TAMHSC attained the targeted College of Medicine enrollment increase enabling the achievement of the State Legislative enrollment growth target of 800 students. The College of Medicine will maintain that level of enrollment in FY 2017. However, hiring and stabilizing faculty and staff to support their aggressive growth continues. Additionally, TAMHSC will continue to expand enrollment in the colleges of Nursing, Pharmacy, and the School of Public Health in an effort to address the health professions shortage in Texas.

Revenues

Total Revenues are budgeted to decrease \$1.6 million (0.4%) compared to FY 2016 budget.

State Appropriations reflect an increase of \$11.4 million (8%) primarily due to Tuition Revenue Bond (TRB) funding from HB100 (\$11.1 million).

Tuition and Fees (Gross) reflect an increase of \$2.4 million (7%) due to class size growth in the Colleges of Medicine, Nursing, Pharmacy, and the School of Public Health, as well as an increase in differential tuition rates for medicine and designated tuition rates for dentistry students approved at the November Board of Regents meeting.

Contracts and Grants revenue is budgeted to decrease \$13 million (11%) due to the decrease in BARDA grant construction and equipment costs.

Sales and Services revenue reflects an increase of \$1 million (3%) due to continued growth in the Medicaid 1115 Waiver activity as well as growth in TAMHSC clinical activities. Since FY 2013, TAMHSC has participated in the Medicaid 1115 Waiver Program and was designated as the anchor entity for two Regional Healthcare Partnerships covering an 18 county area in Central Texas. TAMHSC is seeking Texas A&M University System Board of Regents approval to continue participating in the program during FY 2017.

Investment Income was conservatively budgeted at \$8 million, which is approximately 73% of what was budgeted in FY 2016.

BUDGET NARRATIVE CONTINUED

Expenditures

Total Expenditures are budgeted to decrease by \$8.7 million (2%) compared to FY 2016 budget.

Total personnel costs represent 49% of the TAMHSC expenditure budget and show a \$2.1 million (1%) increase. Faculty salaries reflect an increase of \$1.4 million (2%) and non-faculty salaries are essentially level compared to the FY 2016 budget. This is due to the proposed salary plan and anticipated continuation of a hiring freeze.

Recruiting and retaining faculty and staff is critical to the mission of the TAMHSC and is a primary focus of the TAMHSC. Contingent on approval from the Board of Regents, Chancellor, and TAMU President, TAMHSC will authorize deans and associate vice-presidents to provide merit raises or payments up to 3% of the unit salary base and provide up to 1% market adjustments. The TAMHSC Interim Senior Vice President & Chief Operating Officer will provide funding to support merits, while the market adjustments will come from the unit operating budgets. Funding for merit raises must be sustainable while one-time merit payments may be from one-time sources. The merit plan and market adjustments could potentially cost \$4.9 million. The non-faculty portion of the pool (\$2.7 million) is expected to be offset by the reduction in non-faculty salary costs due to shared service agreements with TAMU. Additionally, due to the required title code standardization adjustments, TAMHSC anticipates adjustments for those non-faculty positions could potentially cost \$214,000.

Equipment (Capitalized) is budgeted to decrease \$28 million (37%) and Operations and Maintenance is budgeted to increase \$16.9 million (17%), as compared to the FY 2016 budget, due to the fluctuations in the BARDA grant construction, equipment, and operating expenditures.

Transfers

The Revenue Financing System (RFS) Debt Service transfer to the System is budgeted to increase \$11.3 million (127%) compared to FY 2016 budget. TRB funding authorized in HB100 reflects an increase of \$11.1 million in support of two projects, Dental Clinic Facility at the Baylor College of Dentistry and Multidisciplinary Research and Education Facility in Bryan. Other transfers include Permanent University Funds (PUF) provided by the System for equipment purchases.



Texas A&M Health Science Center

FY 2017 Highlighted Budget Components

(In Thousands)



FY 2016 Board Approved Expense Budget	\$	347,384
FY 2017 Proposed Expense Budget		338,715
Difference	\$	(8,669)
% Change		-2.5%

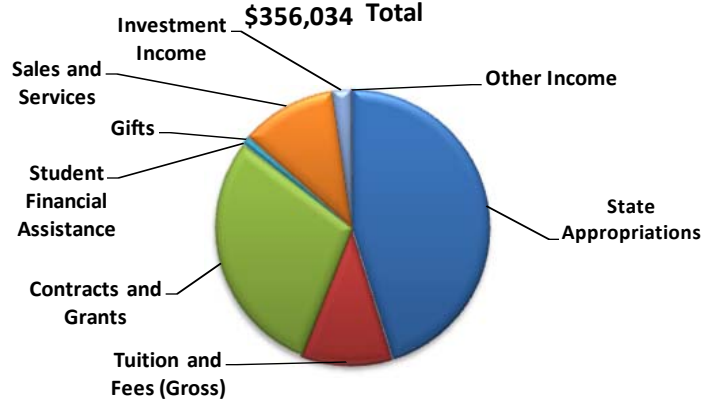
Personnel Costs		<u>Method of Finance</u>
Market Adjustments	\$ 214	85% General Revenue and 15% Tuition and Fees
Proposed Merit Plan	4,653	85% General Revenue and 15% Tuition and Fees
Hiring Freeze Savings, Non-Faculty	(781)	85% General Revenue and 15% Tuition and Fees
Medicine Clinical Teaching	800	100% Tuition
Increase in Scholarship Discounts	(420)	100% Tuition
Sponsored Research - Barda Grant	(12,921)	100% Contract and Grant Revenue
TOTAL:	\$ (8,669)	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Health Science Center
FY 2017 Budget Graphs
(In Thousands)

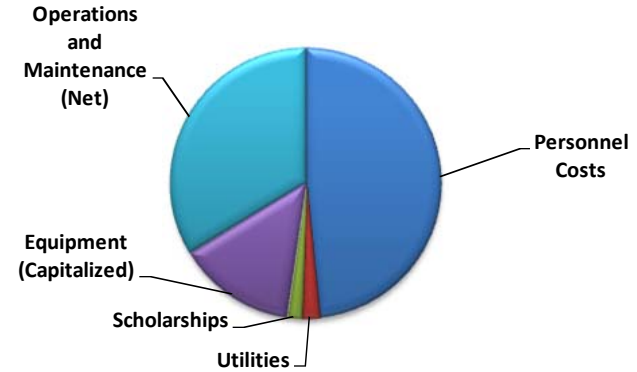


FY 2017 BUDGET REVENUES



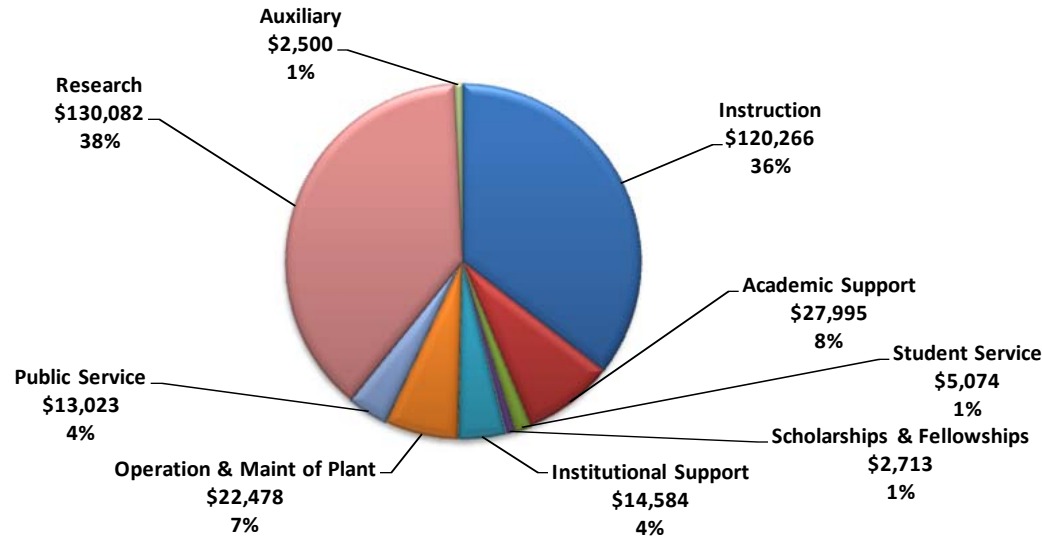
See Executive Budget Summary for amounts and percentages

FY 2017 BUDGET EXPENDITURES



See Executive Budget Summary for amounts and percentages

FY 2017 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Health Science Center
FY 2017 Executive Budget Summary
(In Thousands)



	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017		FY16 Budget to FY17 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 112,762	\$ 111,933	\$ 140,791	\$ 158,123	\$ 161,115		\$ 2,992	2%
REVENUES								
State Appropriations	\$ 100,689	\$ 132,514	\$ 133,908	\$ 150,571	\$ 161,987	45%	\$ 11,416	8%
Tuition and Fees (Gross)	32,176	32,203	36,709	36,472	38,861	11%	2,389	7%
Contracts and Grants	35,829	71,272	94,513	118,025	105,021	29%	(13,004)	-11%
Student Financial Assistance	855	821	922	826	920	0%	94	11%
Gifts	3,518	6,803	10,338	3,500	3,500	1%	1	0%
Sales and Services	30,331	34,501	41,154	39,000	40,000	11%	1,000	3%
Investment Income	12,671	20,054	4,970	11,000	8,000	2%	(3,000)	-27%
Other Income	314	621	33,311	397	350	0%	(47)	-12%
Discounts	(2,206)	(2,168)	(2,587)	(2,185)	(2,605)	-1%	(420)	19%
TOTAL REVENUES	\$ 214,177	\$ 296,622	\$ 353,238	\$ 357,605	\$ 356,034		\$ (1,571)	0%
EXPENDITURES								
Salaries - Faculty	\$ 45,938	\$ 49,656	\$ 54,014	\$ 57,982	\$ 59,377	18%	\$ 1,395	2%
Salaries - Non-Faculty	62,865	65,669	67,940	71,672	71,700	21%	27	0%
Wages	2,317	2,447	2,183	2,300	2,300	1%	(0)	0%
Benefits	23,131	27,471	29,579	31,376	32,114	9%	738	2%
Personnel Costs	134,251	145,242	153,717	163,331	165,491	49%	2,161	1%
Utilities	6,251	5,817	6,634	7,127	7,150	2%	24	0%
Scholarships	5,016	5,007	5,785	5,200	5,900	2%	701	13%
Discounts	(2,206)	(2,168)	(2,587)	(2,185)	(2,605)	-1%	(420)	19%
Equipment (Capitalized)	4,037	27,727	72,016	75,778	47,778	14%	(28,000)	-37%
Operations and Maintenance (Net)	65,172	87,806	105,569	98,134	115,000	34%	16,866	17%
Debt Service	49	44	28	0	0	0%	0	n/a
TOTAL EXPENDITURES	\$ 212,569	\$ 269,475	\$ 341,162	\$ 347,384	\$ 338,715		\$ (8,669)	-2%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (9,500)	\$ (9,472)	\$ (9,475)	\$ (8,909)	\$ (20,213)		\$ (11,304)	127%
Other	7,062	11,183	14,731	7,900	7,900		0	n/a
NET TRANSFERS	\$ (2,438)	\$ 1,710	\$ 5,256	\$ (1,009)	\$ (12,313)		\$ (11,304)	>500%
NET INCREASE (DECREASE)	(829)	28,858	17,332	9,213	5,006		(4,206)	-46%
ENDING CURRENT NET POSITION	\$ 111,933	\$ 140,791	\$ 158,123	\$ 167,336	\$ 166,121		\$ (1,215)	-1%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Health Science Center
FY 2017 Executive Budget Summary
(In Thousands)



EXPENDITURES Fund Group - NACUBO Function	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	% of Budget	FY16 Budget to FY17 Budget	
	Actuals	Actuals	Actuals	Budget	Budget		Dollar Variance	Percentage Variance
E&G and Designated:								
Instruction	\$ 69,380	\$ 79,146	\$ 106,005	\$ 114,448	\$ 118,346	35%	\$ 3,898	3%
Academic Support	30,795	29,139	29,278	28,063	27,300	8%	(763)	-3%
Student Services	6,344	4,813	4,972	5,081	4,988	1%	(92)	-2%
Scholarships and Fellowships	1,227	1,198	1,792	1,950	2,108	1%	158	8%
Hospitals and Clinics	10,308	9,165	0	0	0	0%	0	n/a
Institutional Support	13,728	16,073	16,774	15,607	14,575	4%	(1,032)	-7%
O&M of Plant	21,588	19,376	26,315	22,546	22,478	7%	(68)	0%
Public Service	5,490	7,234	7,430	11,230	11,668	3%	438	4%
Research	20,352	27,010	30,103	32,353	32,365	10%	12	0%
E&G and Designated Subtotal:	\$ 179,213	\$ 193,155	\$ 222,670	\$ 231,277	\$ 233,829	69%	\$ 2,552	1%
Auxiliary:								
Auxiliary	\$ 1,290	\$ 819	\$ 2,480	\$ 800	\$ 2,500	1%	\$ 1,700	212%
Auxiliary Subtotal:	\$ 1,290	\$ 819	\$ 2,480	\$ 800	\$ 2,500	1%	\$ 1,700	212%
Restricted:								
Instruction	\$ 1,115	\$ 1,937	\$ 3,050	\$ 1,700	\$ 1,896	1%	\$ 196	12%
Academic Support	1,408	584	661	748	695	0%	(53)	-7%
Student Services	358	86	96	85	86	0%	1	1%
Scholarships and Fellowships	271	482	604	480	605	0%	125	26%
Institutional Support	43	8	14	9	9	0%	0	0%
Public Service	986	1,331	1,557	1,535	1,378	0%	(156)	-10%
Research	27,884	71,072	110,028	110,750	97,717	29%	(13,033)	-12%
Restricted Subtotal:	\$ 32,066	\$ 75,500	\$ 116,012	\$ 115,307	\$ 102,387	30%	\$ (12,920)	-11%
TOTAL:								
Instruction	\$ 70,496	\$ 81,083	\$ 109,056	\$ 116,149	\$ 120,243	35%	\$ 4,094	4%
Academic Support	32,204	29,723	29,939	28,811	27,995	8%	(815)	-3%
Student Services	6,702	4,899	5,068	5,166	5,074	1%	(91)	-2%
Scholarships and Fellowships	1,498	1,681	2,396	2,430	2,713	1%	283	12%
Hospitals and Clinics	10,308	9,165	0	0	0	0%	0	n/a
Institutional Support	13,772	16,081	16,789	15,616	14,584	0	(1,032)	-7%
O&M of Plant	21,588	19,376	26,315	22,546	22,478	0	(68)	0%
Public Service	6,476	8,565	8,988	12,764	13,046	4%	282	2%
Auxiliary	1,290	819	2,480	800	2,500	1%	1,700	212%
Research	48,236	98,082	140,131	143,103	130,082	38%	(13,021)	-9%
TOTAL:	\$ 212,569	\$ 269,475	\$ 341,162	\$ 347,384	\$ 338,715	100%	\$ (8,669)	-2%



Texas A&M Health Science Center
Change in Net Position
Current Funds
Fiscal Year 2017 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 28,439	\$ 28,536	\$ 98
Designated	112,018	114,021	2,003
Auxiliary	3,335	3,392	57
Restricted	17,323	20,172	2,849
Change in Net Position	\$ 161,115	\$ 166,121	\$ 5,006

Explanation for Net Decrease*

* if applicable



TEXAS A&M
UNIVERSITY
CENTRAL TEXAS

TEXAS A&M UNIVERSITY - CENTRAL TEXAS

BUDGET NARRATIVE

Revenues

Total Revenues for FY 2017 are budgeted to increase \$3.1 million (9%) over the FY 2016 budgeted amount primarily due to an increase in State Appropriations and Tuition and Fees. These increases are somewhat offset by a decrease in Student Financial Assistance, Gifts, and Investment Income.

State Appropriations are budgeted to increase \$2.9 million (17%) in new debt service funding and an increase for the cost of group health insurance. State Appropriations account for 51%, or \$19.9 million, of total budgeted revenues. Included in State Appropriations are \$5.7 million in special item funding to support the transition to a stand-alone university, \$2.2 million for state-paid benefits, \$4.4 million for tuition revenue bond retirement, and \$1.7 million for infrastructure support and a small school supplement. An exceptional item award of \$750,000 for the expansion of course offerings into Williamson County at the East Williamson County Higher Education Center (EWCHEC) is also included.

Tuition and Fees are budgeted to increase by \$575,000 (4%) over the FY 2016 budgeted amount. The 4% increase in tuition and fees is based upon a combination of elements that affect only the new students entering the university in Fall 2016. These elements are: 1) a \$1.80/SCH increase in Student Services Fees with a maximum cap at 12 SCHs for new students entering the university in FY 2017; 2) a tuition increase of 2.2% based upon HEPI for the guaranteed tuition plan and the new optional one year rate; 3) modest enrollment growth; and 4) a new Recreational Sports Fee approved by student referendum.

Student Financial Assistance, which includes Pell Grants and other federal assistance, was budgeted at an amount that was not attainable in FY 2016. The budgeted amount for FY 2017 has been decreased by \$473,000 (11%) to reflect a more realistic number for our institution.

Contracts and Grants revenue is anticipated to grow by \$31,000 (169%) as the university is awarded more grant funds to expand its services to the surrounding communities. The growth in these areas, however, is offset by a decrease of \$25,000 (5%) in Gifts as a result of more funding for scholarships being provided by the TAMUCT Foundation than was awarded. The funding will be carried over for scholarships in FY 2017.

Sales and Services revenue is budgeted to increase \$31,000 (13%) as bookstore and vending sales continue to improve.



TEXAS A&M UNIVERSITY - CENTRAL TEXAS

BUDGET NARRATIVE CONTINUED

Investment Income is budgeted to decrease \$204,000 (44%) compared to the FY 2016 budget as interest rates remain low.

Scholarship Discounts are forecasted to decline \$257,000 (11%) based upon the budgeted decrease to Student Financial Assistance as described above.

Expenditures

Total Expenditures are budgeted to decrease \$65,000 (0.2%), compared to FY 2016 budget. Savings from Scholarships and Operations and Maintenance offsets increases in Personnel Costs and Equipment (Capitalized).

Personnel costs are budgeted to increase \$830,000 (4%) compared to FY 2016 budget. Included in the increase are the following:

- FY 2016 personnel changes adding new staff for online course development, recruiting, and reclassifying positions - \$446,000
- One new faculty position - \$58,000
- Three new support staff positions - \$124,000
- Transition librarians to faculty - \$27,000
- Phase one of the market adjustments from the PwC compensation standardization project - \$45,000
- Benefits - \$130,000

Net Scholarships and Scholarship Discounts are anticipated to decrease \$235,000 (5%) to bring the numbers in line with the decrease in Student Financial Assistance.

Equipment (Capitalized) expenses are budgeted to increase \$40,000 (24%) for new technology requirements for online classes and upgraded classroom technology.



TEXAS A&M
UNIVERSITY
CENTRAL TEXAS

TEXAS A&M UNIVERSITY - CENTRAL TEXAS

BUDGET NARRATIVE CONTINUED

Operations and Maintenance expenditures are budgeted to decline by \$701,000 (10%) from the FY 2016 budget based on a reduction in non-capitalized equipment purchases needed in the prior year for the Biology and Chemistry labs.

Transfers

A RFS Debt Service transfer is budgeted at \$4.4 million for Founders Hall and the new Multi-purpose Building which will begin construction during FY 2017. The debt service for the Multi-purpose Building was not included in the Appropriation Bill thus a negative change in fund balance is reflected in the proposed budget. Other Transfers includes the \$1 million in PUF funding.



Texas A&M University-Central Texas

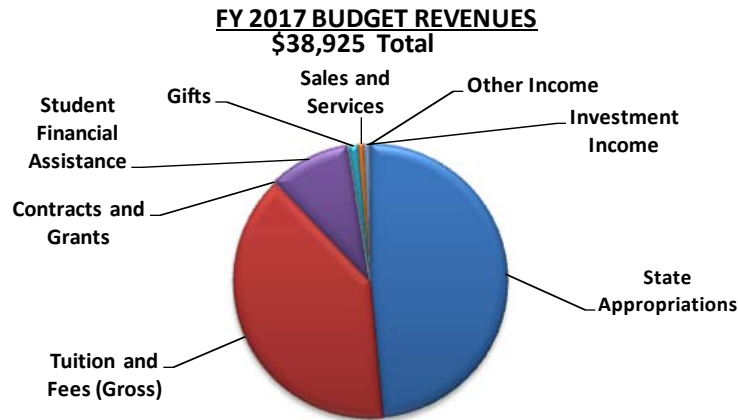
FY 2017 Highlighted Budget Components

(In Thousands)

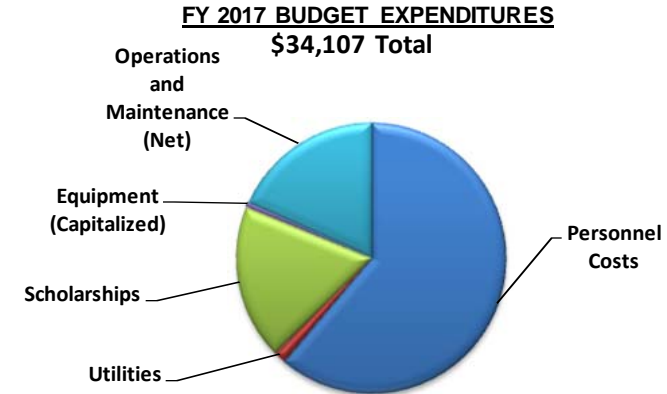
FY 2016 Board Approved Expense Budget	\$	34,172
FY 2017 Proposed Expense Budget		34,107
Difference	\$	(65)
% Change		-0.2%

Personnel Costs		<u>Method of Finance</u>
FY 2017 1 New FTE Faculty Position	\$ 58	100% State Appropriation
FY 2017 3 New Staff Positions	124	State Appropriation, Tuition, and Fees
FY 2016 4 New Staff Positions & Reclassifications	511	State Appropriation, Tuition, and Fees
FY 2017 PwC Staff Market Adjustments	45	State Appropriation, Tuition and Fees
Wages	(39)	100% Tuition and Fees
Benefits due to New Hires & Adjustments	130	State Appropriation, Tuition, and Fees
Scholarships (net)	(233)	Federal Aid
Equipment	40	State Appropriation, Tuition, and Fees
Operations	(567)	State Appropriation, Tuition, and Fees
Service Departments	(134)	Other
TOTAL:	\$ (65)	

THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Central Texas
FY 2017 Budget Graphs
(In Thousands)

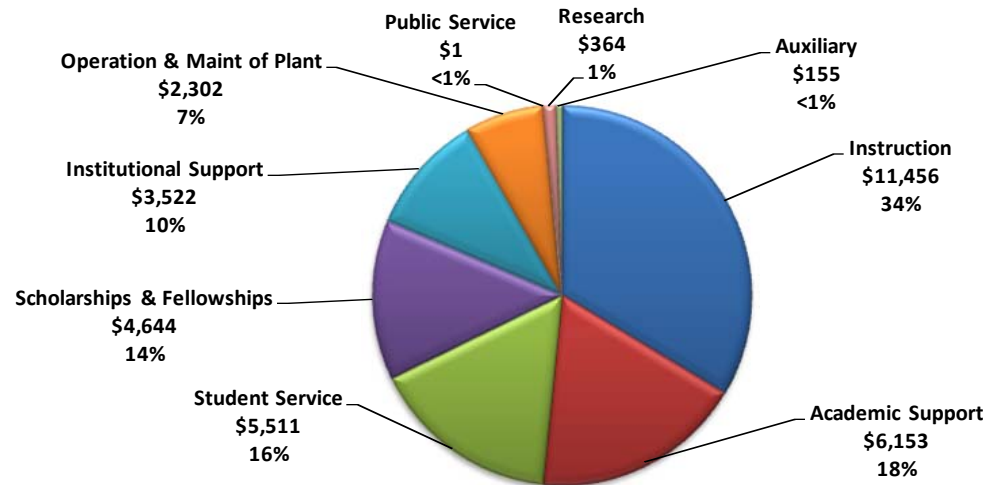


See Executive Budget Summary for amounts and percentages



See Executive Budget Summary for amounts and percentages

FY 2017 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Central Texas
FY 2017 Executive Budget Summary
(In Thousands)



TEXAS A&M
UNIVERSITY
CENTRAL TEXAS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017		FY16 Budget to FY17 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 14,744	\$ 15,511	\$ 15,394	\$ 15,986	\$ 15,997		\$ 12	0%
REVENUES								
State Appropriations	\$ 14,170	\$ 15,498	\$ 15,054	\$ 17,006	\$ 19,905	51%	\$ 2,900	17%
Tuition and Fees (Gross)	12,956	13,415	14,911	15,508	16,083	41%	575	4%
Contracts and Grants	3,988	2,581	260	19	50	0%	31	169%
Student Financial Assistance	16	17	6,563	4,382	3,909	10%	(473)	-11%
Gifts	360	240	365	529	504	1%	(25)	-5%
Sales and Services	358	368	295	237	268	1%	31	13%
Investment Income	539	1,257	(66)	466	262	1%	(204)	-44%
Other Income	38	38	60	20	22	0%	2	9%
Discounts	(2,813)	(1,708)	(4,000)	(2,335)	(2,078)	-5%	257	-11%
TOTAL REVENUES	\$ 29,610	\$ 31,706	\$ 33,443	\$ 35,831	\$ 38,925		\$ 3,094	9%
EXPENDITURES								
Salaries - Faculty	\$ 6,436	\$ 6,742	\$ 7,652	\$ 8,878	\$ 8,936	26%	\$ 58	1%
Salaries - Non-Faculty	6,625	6,377	7,161	7,817	8,497	25%	680	9%
Wages	512	514	555	396	357	1%	(38)	-10%
Benefits	2,833	3,088	3,592	4,239	4,369	13%	130	3%
Personnel Costs	16,406	16,721	18,960	21,330	22,160	65%	830	4%
Utilities	417	356	380	505	505	1%	0	n/a
Scholarships	6,477	4,207	8,611	7,182	6,690	20%	(492)	-7%
Discounts	(2,813)	(1,708)	(4,000)	(2,335)	(2,078)	-6%	257	-11%
Equipment (Capitalized)	1,026	1,232	731	168	209	1%	40	24%
Operations and Maintenance (Net)	6,129	9,869	7,080	7,322	6,621	19%	(701)	-10%
TOTAL EXPENDITURES	\$ 27,641	\$ 30,677	\$ 31,761	\$ 34,172	\$ 34,107		\$ (65)	0%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (1,645)	\$ (1,645)	\$ (1,649)	\$ (1,646)	\$ (4,432)		\$ (2,786)	169%
Other	444	499	560	963	964		2	0%
NET TRANSFERS	\$ (1,202)	\$ (1,146)	\$ (1,090)	\$ (684)	\$ (3,468)		\$ (2,784)	407%
NET INCREASE (DECREASE)	767	(118)	592	975	1,350		375	39%
ENDING CURRENT NET POSITION	\$ 15,511	\$ 15,394	\$ 15,986	\$ 16,961	\$ 17,348		\$ 387	2%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Central Texas
FY 2017 Executive Budget Summary
(In Thousands)



TEXAS A&M
UNIVERSITY
CENTRAL TEXAS

EXPENDITURES	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	% of Budget	FY16 Budget to FY17 Budget	
	Actuals	Actuals	Actuals	Budget	Budget		Dollar Variance	Percentage Variance
Fund Group - NACUBO Function								
E&G and Designated:								
Instruction	\$ 7,819	\$ 8,530	\$ 9,852	\$ 11,154	\$ 11,456	34%	\$ 301	3%
Academic Support	4,539	5,369	5,627	6,099	6,153	18%	53	1%
Student Services	4,683	7,868	5,152	5,307	5,504	16%	198	4%
Scholarships and Fellowships	1,787	1,103	1,495	1,763	1,609	5%	(154)	-9%
Institutional Support	4,773	4,017	3,474	3,561	3,522	10%	(38)	-1%
O&M of Plant	1,970	2,158	2,438	2,614	2,302	7%	(313)	-12%
Public Service	2	17	3	2	1	0%	(1)	-45%
Research	61	82	314	292	356	1%	64	22%
E&G and Designated Subtotal:	\$ 25,634	\$ 29,144	\$ 28,355	\$ 30,792	\$ 30,903	91%	\$ 111	0%
Auxiliary:								
Auxiliary	\$ 80	\$ 75	\$ 158	\$ 134	\$ 155	0%	\$ 21	16%
Auxiliary Subtotal:	\$ 80	\$ 75	\$ 158	\$ 134	\$ 155	0%	\$ 21	16%
Restricted:								
Instruction	\$ 26	\$ -	\$ -	\$ -	\$ -	0%	\$ -	n/a
Academic Support	1	14	1	3	0	0%	(3)	-100%
Student Services	12	27	38	123	6	0%	(117)	-95%
Scholarships and Fellowships	1,876	1,396	3,149	3,111	3,035	9%	(76)	-2%
Institutional Support	0	3	2	0	0	0%	0	n/a
Research	12	18	59	10	8	0%	(2)	-20%
Restricted Subtotal:	\$ 1,927	\$ 1,458	\$ 3,249	\$ 3,247	\$ 3,049	9%	\$ (198)	-6%
TOTAL:								
Instruction	\$ 7,845	\$ 8,530	\$ 9,852	\$ 11,154	\$ 11,456	34%	\$ 301	3%
Academic Support	4,540	5,383	5,628	6,102	6,153	18%	50	1%
Student Services	4,695	7,895	5,190	5,430	5,511	16%	81	1%
Scholarships and Fellowships	3,663	2,500	4,645	4,874	4,644	14%	(229)	-5%
Institutional Support	4,773	4,021	3,475	3,561	3,522	10%	(38)	-1%
O&M of Plant	1,970	2,158	2,438	2,614	2,302	7%	(313)	-12%
Public Service	2	17	3	2	1	0%	(1)	-45%
Auxiliary	80	75	158	134	155	0%	21	16%
Research	73	100	373	302	364	1%	62	21%
TOTAL:	\$ 27,641	\$ 30,677	\$ 31,761	\$ 34,172	\$ 34,107	100%	\$ (65)	0%



Texas A&M University - Central Texas
Change in Net Position
Current Funds
Fiscal Year 2017 Budget
(In Thousands)



TEXAS A&M
UNIVERSITY
CENTRAL TEXAS

	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 3,517	\$ 3,634	\$ 117
Designated	12,182	12,519	338
Auxiliary	167	167	-
Restricted	132	1,027	895
Change in Net Position	\$ 15,997	\$ 17,348	\$ 1,350

Explanation for Net Decrease*

* if applicable

BUDGET NARRATIVE

Revenues

Total Revenue is budgeted to increase \$16.2 million (10%) compared to the FY 2016 budget. This growth is largely due to an increase in State Appropriations, Higher Education Funds, and Tuition and Fees based on positive enrollment projections.

State Appropriations are budgeted to increase by \$5.5 million (11%) because of Tuition Revenue Bonds to support a new Nursing and Health Sciences building. Higher Education Funds increased by \$3.6 million (50%).

Tuition and Fees are budgeted to increase \$5.5 million (7%), which is attributed to enrollment growth (\$4.5 million), the Guaranteed Tuition plan increases, and the increase in fee rates for the University Service Fee (\$230,000). Sales and Services revenues are budgeted to increase by \$1.6 million (8%) due to the growth in residential students.

Student Financial Assistance is budgeted to increase by \$1.6 million due to the aforementioned projected enrollment growth.

Contracts and Grants are budgeted to increase by \$726,000 (12%) due to new funding for Student Support Services (TRIO program) and the Texas Teacher Residency Program. Gifts are budgeted to increase by \$480,000 (45%). Although the amount is significantly higher than the FY 2016 budget, it is still a conservative estimate compared to FY 2015 actuals. Investment Income and Other Income are budgeted to remain flat.

Expenditures

Total Expenditures are budgeted to increase \$11.4 million (7%) compared to the FY 2016 budget. The requested budget is consistent with the priorities developed to meet the following institutional goals:

- Continuing support for innovations
 - Extended Campus Services: \$400,000
 - Technology and Equipment: \$2,000,000

- Continuing to support faculty/staff retention
 - Salary plans: \$1,355,000
 - Increase in Health Insurance costs and other benefits: \$2,600,000
 - Graduate Assistantship: \$200,000

BUDGET NARRATIVE CONTINUED

- Continuing to support program expansion and growth
 - Marketing Initiatives: \$855,000
 - Athletic Operations: \$380,000
 - Campus Housing: \$540,000
 - Food Services: \$1,050,000
 - Scholarships: \$1,900,000

Total Personnel Costs are budgeted to increase to assist in achieving the goals outlined above. Funds have been reserved in the budget for a salary plan targeted to high performing employees in the amount of \$1 million for faculty and staff. Additional funds (\$355,000) have been set aside for faculty and staff promotions and market driven increases.

Scholarships are expected to increase to align with the anticipated Pell and Texas Grants for FY 2017. Discounts are adjusted to reflect the change in the mix of the student population.

Operations and Maintenance expenditures are budgeted to increase by \$3.6 million (8%) from the FY 2016 budget. The increase is primarily attributed to the facilities maintenance contract, enhanced operating budget support, and increased support for technology.

Equipment (capitalized) is budgeted to increase by \$1.8 million to reflect the funding for computer replenishments and classroom technology.

TAMU-C continues to prioritize funding allocations to support the University's core mission and strategic planning. The NACUBO Function section of the Executive Budget reflects an increase of \$1.6 million to Instruction, which includes a provision of \$670,000 to create new faculty lines, in addition to faculty salary plan and promotions. Academic Support is budgeted to increase due to the creation of Extended University Services. Student Services is budgeted to increase as the result of new funding to support counseling, health services, and student transportation services. The University will also receive a new TRIO grant for Student Support Services in the amount of \$482,000. Scholarships and Fellowships are projected to increase due to enrollment growth. Institutional Support is expected to increase to reflect salary plans and funding allocation to support marketing initiatives. Research is projected to increase due to the Chancellor's Research Initiatives award and Texas Teacher Residency Program. In addition, Auxiliary operations are expected to increase due to the growth in residential students as well as food services and athletic operations expenses.



TEXAS A&M UNIVERSITY - COMMERCE



BUDGET NARRATIVE CONTINUED

Transfers

FY 2017 transfers include \$13.7 million to be transferred to the System Offices to cover \$5.7 million in Tuition Revenue Bond (TRB) debt service and \$8 million in other Revenue Financing System (RFS) debt service. The debt service transfers are primarily for the student center, music building, science building, and student housing. Other Transfers are attributed to \$2 million of HEF funds reserved to set aside funding for new Nursing and Health Sciences building, \$2 million for planned maintenance projects, and \$350,000 for anticipated property purchases.



Texas A&M University-Commerce

FY 2017 Highlighted Budget Components

(In Thousands)

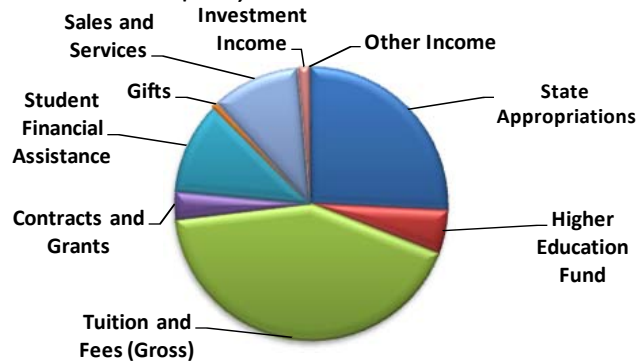
FY 2016 Board Approved Expense Budget	\$	156,007
FY 2017 Proposed Expense Budget		167,378
Difference	\$	11,371
% Change		7.3%

		Method of Finance
Personnel Costs		
Salary plans (less benefits)	\$ 1,355	90% General Revenue, 10% Fees
Increase in Health Insurance costs and other benefits	2,597	50% State Paid Benefits and 50% Tuition, Fees
Additional Graduate Assistant Support	200	50% General Revenue, 50% Fees
Additional Faculty Lines	670	75% General Revenue, 25% Tuition
Extended University Services	400	75% General Revenue, 25% Tuition, Fees
Technology and Equipment	2,007	85% HEF, 15% Fees
Marketing Initiatives	855	30% Tuition, 70% Fees
Athletic Operations	380	60% Athletic Fee and 40% Sales and Services
Campus Housing	540	100% Sales and Services
Food Services	1,050	100% Sales and Services
Other Auxiliaries (Student Center, Rec Center, etc.)	190	100% Fees
TRIO Grant (Student Support Services)	482	100% Grants
Texas Teacher Residency Program	645	100% Grants

TOTAL:	\$	11,371
---------------	-----------	---------------

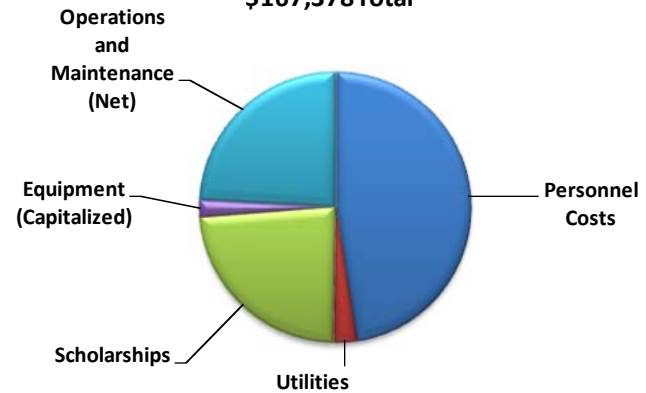
THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Commerce
FY 2017 Budget Graphs
(In Thousands)

FY 2017 BUDGET REVENUES
\$185,430 Total



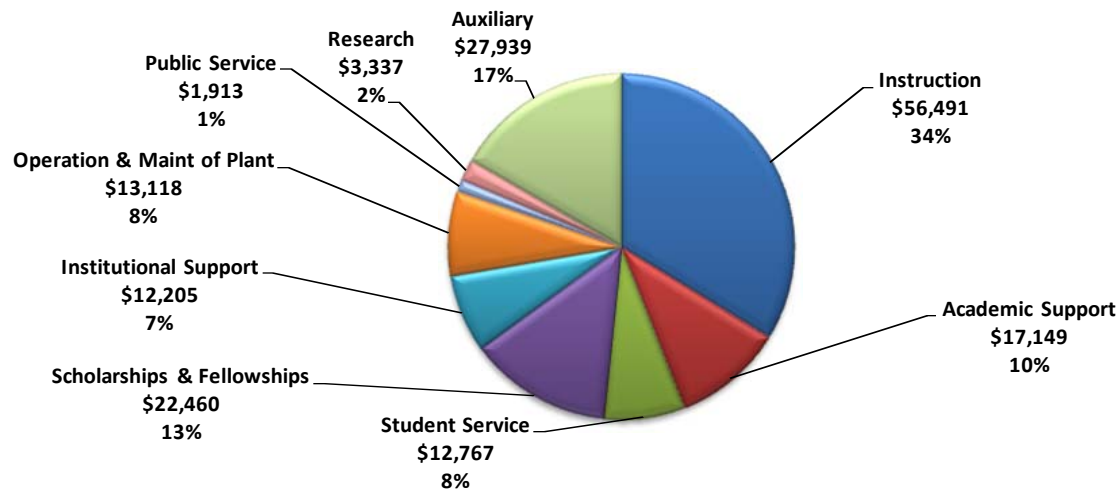
See Executive Budget Summary for amounts and percentages

FY 2017 BUDGET EXPENDITURES
\$167,378 Total



See Executive Budget Summary for amounts and percentages

FY 2017 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Commerce
FY 2017 Executive Budget Summary
(In Thousands)



	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017		FY16 Budget to FY17 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 72,873	\$ 89,732	\$ 104,007	\$ 105,881	\$ 105,881		\$ 0	0%
REVENUES								
State Appropriations	\$ 40,721	\$ 44,748	\$ 45,533	\$ 48,193	\$ 53,699	29%	\$ 5,506	11%
Federal Appropriations	19	20	21	0	0	0%	0	n/a
Higher Education Fund	5,193	5,193	5,193	7,191	10,786	6%	3,595	50%
Tuition and Fees (Gross)	83,318	77,464	83,898	82,493	88,029	47%	5,536	7%
Contracts and Grants	4,614	4,509	4,831	6,115	6,841	4%	726	12%
Student Financial Assistance	20,175	22,114	23,191	21,438	23,031	12%	1,593	7%
Gifts	1,735	1,665	1,973	1,070	1,550	1%	480	45%
Sales and Services	18,235	21,297	23,013	19,832	21,437	12%	1,605	8%
Investment Income	7,535	13,498	385	2,932	2,922	2%	(10)	0%
Other Income	261	1,026	1,222	146	146	0%	0	n/a
Discounts	(16,835)	(19,602)	(22,029)	(20,163)	(23,011)	-12%	(2,848)	14%
TOTAL REVENUES	\$ 164,971	\$ 171,932	\$ 167,231	\$ 169,246	\$ 185,430		\$ 16,183	10%
EXPENDITURES								
Salaries - Faculty	\$ 30,236	\$ 30,468	\$ 32,854	\$ 33,018	\$ 34,974	21%	\$ 1,956	6%
Salaries - Non-Faculty	28,263	27,021	27,484	29,151	30,352	18%	1,201	4%
Wages	4,832	4,523	4,457	4,527	4,615	3%	88	2%
Benefits	15,116	16,671	18,158	18,046	20,644	12%	2,597	14%
Personnel Costs	78,448	78,683	82,953	84,742	90,585	54%	5,842	7%
Utilities	4,042	3,813	3,861	4,932	5,035	3%	103	2%
Scholarships	34,557	38,708	41,279	42,067	44,909	27%	2,841	7%
Discounts	(16,835)	(19,602)	(22,029)	(20,163)	(23,011)	-14%	(2,848)	14%
Equipment (Capitalized)	2,319	2,159	1,730	2,016	3,844	2%	1,828	91%
Operations and Maintenance (Net)	37,178	40,450	45,331	42,413	46,017	27%	3,604	8%
TOTAL EXPENDITURES	\$ 139,709	\$ 144,212	\$ 153,124	\$ 156,007	\$ 167,378		\$ 11,371	7%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (7,682)	\$ (10,111)	\$ (10,056)	\$ (9,989)	\$ (13,702)		\$ (3,712)	37%
Other	(720)	(3,335)	(2,176)	(3,250)	(4,350)		(1,100)	34%
NET TRANSFERS	\$ (8,402)	\$ (13,446)	\$ (12,233)	\$ (13,239)	\$ (18,052)		\$ (4,812)	36%
NET INCREASE (DECREASE)	16,859	14,275	1,874	0	0		0	n/a
ENDING CURRENT NET POSITION	\$ 89,732	\$ 104,007	\$ 105,881	\$ 105,881	\$ 105,881		\$ 0	0%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Commerce
FY 2017 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	% of Budget	FY16 Budget to FY17 Budget	
	Actuals	Actuals	Actuals	Budget	Budget		Dollar Variance	Percentage Variance
Fund Group - NACUBO Function								
E&G and Designated:								
Instruction	\$ 46,359	\$ 53,157	\$ 55,806	\$ 54,300	\$ 56,447	34%	\$ 2,147	4%
Academic Support	15,178	9,983	10,067	16,425	17,149	10%	724	4%
Student Services	8,064	9,516	10,992	10,029	11,574	7%	1,546	15%
Scholarships and Fellowships	8,302	9,075	9,542	8,886	9,849	6%	963	11%
Institutional Support	12,831	12,965	11,949	11,062	12,205	7%	1,143	10%
O&M of Plant	12,909	11,754	13,157	13,410	13,118	8%	(292)	-2%
Public Service	1,399	1,861	1,850	1,385	1,436	1%	51	4%
Research	761	1,029	1,003	739	2,054	1%	1,315	178%
E&G and Designated Subtotal:	\$ 105,802	\$ 109,339	\$ 114,367	\$ 116,234	\$ 123,832	74%	\$ 7,598	7%
Auxiliary:								
Auxiliary	\$ 21,043	\$ 22,555	\$ 25,532	\$ 25,780	\$ 27,939	17%	\$ 2,159	8%
Auxiliary Subtotal:	\$ 21,043	\$ 22,555	\$ 25,532	\$ 25,780	\$ 27,939	17%	\$ 2,159	8%
Restricted:								
Instruction	\$ 597	\$ (26)	\$ 804	\$ 557	\$ 44	0%	\$ (513)	-92%
Academic Support	554	74	60	178	0	0%	(178)	-100%
Student Services	1,066	1,540	1,488	711	1,193	1%	482	68%
Scholarships and Fellowships	7,967	8,251	7,699	11,648	12,611	8%	962	8%
Institutional Support	424	310	464	0	0	0%	0	n/a
O&M of Plant	22	61	0	0	0	0%	0	n/a
Public Service	715	616	554	163	477	0%	314	193%
Research	1,518	1,493	2,155	736	1,283	1%	547	74%
Restricted Subtotal:	\$ 12,864	\$ 12,318	\$ 13,225	\$ 13,993	\$ 15,607	9%	\$ 1,614	12%
TOTAL:								
Instruction	\$ 46,956	\$ 53,130	\$ 56,610	\$ 54,856	\$ 56,491	34%	\$ 1,635	3%
Academic Support	15,732	10,057	10,127	16,603	17,149	10%	546	3%
Student Services	9,129	11,055	12,481	10,740	12,767	8%	2,027	19%
Scholarships and Fellowships	16,269	17,326	17,241	20,534	22,460	13%	1,926	9%
Institutional Support	13,255	13,275	12,414	11,062	12,205	7%	1,143	10%
O&M of Plant	12,931	11,814	13,157	13,410	13,118	8%	(292)	-2%
Public Service	2,114	2,477	2,404	1,548	1,913	1%	365	24%
Auxiliary	21,043	22,555	25,532	25,780	27,939	17%	2,159	8%
Research	2,280	2,522	3,158	1,474	3,337	2%	1,862	126%
TOTAL:	\$ 139,709	\$ 144,212	\$ 153,124	\$ 156,007	\$ 167,378	100%	\$ 11,371	7%



Texas A&M University - Commerce
Change in Net Position
Current Funds
Fiscal Year 2017 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 8,494	\$ 8,494	\$ -
Designated	73,655	73,655	-
Auxiliary	21,636	21,636	-
Restricted	2,096	2,096	-
Change in Net Position	\$ 105,881	\$ 105,881	\$ -

Explanation for Net Decrease*

* if applicable

BUDGET NARRATIVE

Revenues

Total Revenues are budgeted to increase by approximately \$6.9 million (3%) over FY 2016 budgeted amounts. State Appropriations increased approximately \$4.3 million, primarily as a result of an increase in tuition revenue bond funding. In addition, Higher Education Fund (HEF) funding increased \$3.7 million.

Total Tuition and Fees (Gross) are budgeted to increase \$5.1 million (6%) over FY 2016 budget. This increase is based on expected enrollment growth, a 2.2% increase in tuition for new students entering the fall, and an Athletics Fee increase approved at the November 2015 Board meeting.

Contracts and Grants have been adjusted downward 11% when compared to the FY 2016 budget, to better reflect the actual revenue trend over the past three years.

Student Financial Assistance is budgeted to increase \$2.8 million (13%) compared to the FY 2016 budget. This increase is primarily due to an increase in federal programs funding and enrollment growth.

Sales and Services revenues are budgeted to decrease by \$1 million (11%). This decrease is based primarily upon changes in Federal Aviation Administration regulations that impact the expected sales related to the Lone Star Unmanned Aircraft Systems (UAS) Center.

Expenditures

Total Expenditures for FY 2017 are budgeted to increase by \$5.2 million (3%). The increase in budgeted expenditures is primarily a result of an increase in Personnel Costs, Scholarships, Equipment (Capitalized), and Operations and Maintenance.

Total Personnel Costs are budgeted to increase \$651,000 (1%) over FY 2016 budgeted amounts. Enrollment growth will allow A&M-Corpus Christi to implement a 1% merit program and make market-driven adjustments. An increase in group insurance also contributes to the increase in Personnel Costs. Furthermore, an adjustment was made to address over-budgeting related to research to better reflect actual revenue over the past three years and those related positions.

BUDGET NARRATIVE CONTINUED

Scholarships are budgeted to increase \$4.7 million (12%) reflecting an increase in federal funding for Pell Grants and from the state for Texas Grants.

Equipment (Capitalized) is budgeted to increase by \$2.7 million (29%) compared to the FY 2016 budget and is due to additional HEF funding provided.

Operations and Maintenance is budgeted to increase by \$2.3 million (6%) compared to FY 2016 budget. Factors contributing to this increase are a facilities maintenance contract and an increase in System Assessments.

Transfers

RFS Debt Service is budgeted at \$18.5 million. Of this amount, \$10.6 million is being funded from general revenue (Tuition Revenue Bonds) and the remaining \$7.8 million is being funded with HEF and other fees. The debt service is associated primarily with the following projects:

- University Center
- Harte Building
- Island Hall
- Michael & Karen O'Connor Building
- Engineering Building
- Classroom Lab Building
- Performing Arts Center
- Lone Star UAS Project
- Life Sciences Research & Engineering Complex – Phase I
- Dugan Wellness Center
- Bayside Parking Garage
- Momentum Sports Complex
- Dining Hall
- Chapman Field Renovations
- University Center Expansion
- Early Childhood Education Center



TEXAS A&M UNIVERSITY - CORPUS CHRISTI

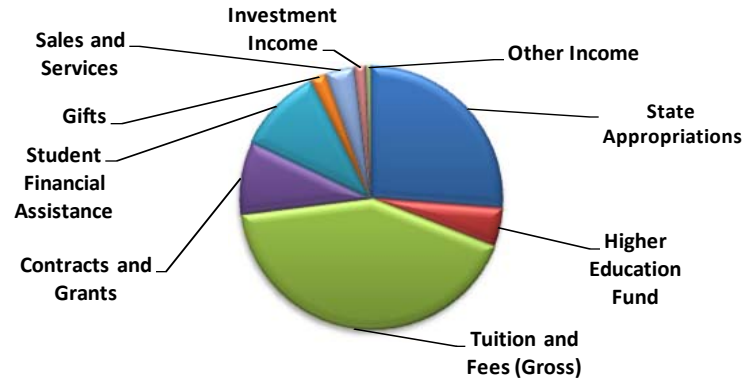
FY 2017 Highlighted Budget Components
(In Thousands)

FY 2016 Board Approved Expense Budget	\$	183,051
FY 2017 Proposed Expense Budget		188,233
Difference	\$	5,182
% Change		2.8%

		<u>Method of Finance</u>
Personnel Costs		
Proposed Merit and Market Adj Plan	\$	910 All Revenue Sources
Benefits		2,014 All Revenue Sources
Personnel Costs Adj on Research		(2,273) Contracts and Grants
Scholarship Budgets		(394) Tuition and Fees, Student Financial Assistance
Operations and Maintenance, Utilities		2,275 Tuition and Fees, Gifts, State Appropriations
Equipment		2,650 Higher Education Fund
TOTAL:	\$	5,182

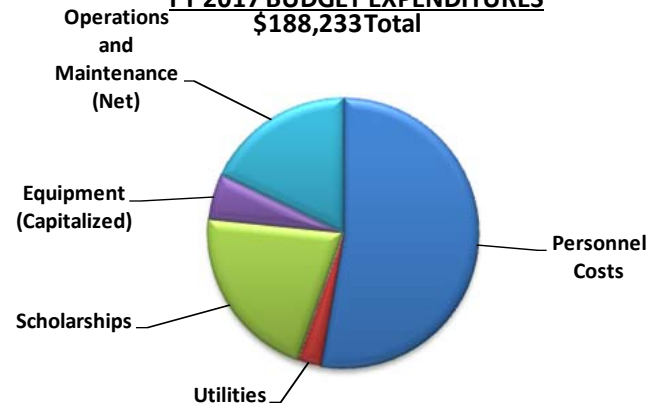
THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Corpus Christi
FY 2017 Budget Graphs
(In Thousands)

FY 2017 BUDGET REVENUES
\$208,273 Total



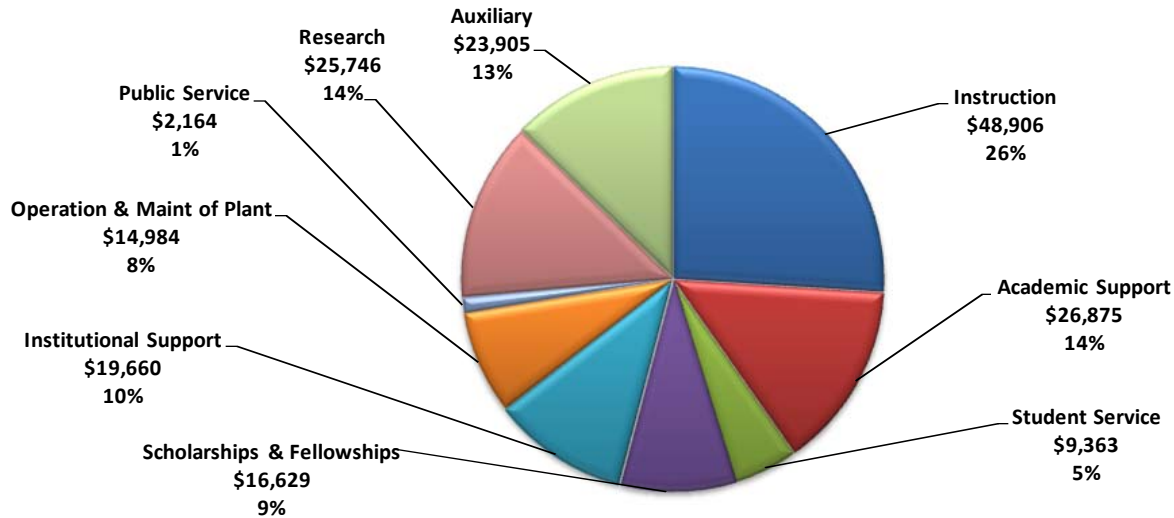
See Executive Budget Summary for amounts and percentages

FY 2017 BUDGET EXPENDITURES
\$188,233 Total



See Executive Budget Summary for amounts and percentages

FY 2017 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Corpus Christi
FY 2017 Executive Budget Summary
(In Thousands)



	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017		FY16 Budget to FY17 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 64,088	\$ 64,932	\$ 75,754	\$ 71,238	\$ 70,960		\$ (278)	0%
REVENUES								
State Appropriations	\$ 46,414	\$ 51,261	\$ 51,372	\$ 56,833	\$ 61,103	29%	\$ 4,270	8%
Higher Education Fund	7,139	7,139	7,139	7,424	11,136	5%	3,712	50%
Tuition and Fees (Gross)	79,735	83,848	91,889	92,981	98,138	47%	5,157	6%
Contracts and Grants	18,080	20,936	19,816	23,608	20,939	10%	(2,668)	-11%
Student Financial Assistance	19,997	21,415	21,923	21,909	24,743	12%	2,834	13%
Gifts	5,860	6,088	6,311	4,687	4,619	2%	(68)	-1%
Sales and Services	8,182	10,326	10,422	9,207	8,182	4%	(1,025)	-11%
Investment Income	5,402	10,873	166	3,148	3,148	2%	(0)	0%
Other Income	984	1,573	1,416	1,429	1,306	1%	(123)	-9%
Discounts	(18,651)	(19,680)	(23,758)	(19,925)	(25,041)	-12%	(5,116)	26%
TOTAL REVENUES	\$ 173,140	\$ 193,780	\$ 186,697	\$ 201,300	\$ 208,273		\$ 6,972	3%
EXPENDITURES								
Salaries - Faculty	\$ 31,109	\$ 33,869	\$ 36,668	\$ 39,757	\$ 39,849	21%	\$ 92	0%
Salaries - Non-Faculty	34,425	35,341	37,494	43,939	42,938	23%	(1,001)	-2%
Wages	7,402	7,213	7,698	5,986	5,532	3%	(454)	-8%
Benefits	15,853	18,498	20,599	22,161	24,175	13%	2,014	9%
Personnel Costs	88,789	94,922	102,459	111,843	112,494	60%	651	1%
Utilities	4,681	4,477	4,309	5,740	5,752	3%	12	0%
Scholarships	35,380	37,643	41,370	40,353	45,075	24%	4,722	12%
Discounts	(18,651)	(19,680)	(23,758)	(19,925)	(25,041)	-13%	(5,116)	26%
Equipment (Capitalized)	4,366	3,947	5,635	9,109	11,759	6%	2,650	29%
Operations and Maintenance (Net)	33,719	39,532	39,972	35,932	38,195	20%	2,263	6%
TOTAL EXPENDITURES	\$ 148,284	\$ 160,841	\$ 169,986	\$ 183,051	\$ 188,233		\$ 5,182	3%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (11,920)	\$ (12,667)	\$ (12,779)	\$ (14,154)	\$ (18,529)		\$ (4,375)	31%
Other	(12,092)	(9,450)	(8,447)	(500)	(500)		0	n/a
NET TRANSFERS	\$ (24,012)	\$ (22,117)	\$ (21,226)	\$ (14,654)	\$ (19,029)		\$ (4,375)	30%
NET INCREASE (DECREASE)	844	10,822	(4,516)	3,595	1,011		(2,584)	-72%
ENDING CURRENT NET POSITION	\$ 64,932	\$ 75,754	\$ 71,238	\$ 74,833	\$ 71,971		\$ (2,862)	-4%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Corpus Christi
FY 2017 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	% of Budget	FY16 Budget to FY17 Budget	
	Actuals	Actuals	Actuals	Budget	Budget		Dollar Variance	Percentage Variance
Fund Group - NACUBO Function								
E&G and Designated:								
Instruction	\$ 40,144	\$ 45,708	\$ 48,274	\$ 47,689	\$ 48,488	26%	\$ 799	2%
Academic Support	19,773	19,825	23,811	24,057	25,791	14%	1,735	7%
Student Services	9,526	10,561	9,471	9,360	9,334	5%	(26)	0%
Scholarships and Fellowships	5,689	6,238	7,137	4,993	7,792	4%	2,800	56%
Institutional Support	12,262	11,764	13,712	17,101	19,505	10%	2,404	14%
O&M of Plant	10,529	10,707	10,621	12,010	14,532	8%	2,522	21%
Public Service	1,943	2,373	2,482	2,078	2,164	1%	86	4%
Research	3,633	4,541	5,695	5,655	6,452	3%	797	14%
E&G and Designated Subtotal:	\$ 103,498	\$ 111,717	\$ 121,204	\$ 122,941	\$ 134,059	71%	\$ 11,118	9%
Auxiliary:								
Auxiliary	\$ 17,037	\$ 18,646	\$ 19,589	\$ 23,216	\$ 23,905	13%	\$ 689	3%
Auxiliary Subtotal:	\$ 17,037	\$ 18,646	\$ 19,589	\$ 23,216	\$ 23,905	13%	\$ 689	3%
Restricted:								
Instruction	\$ 3,804	\$ 2,699	\$ 2,617	\$ 267	\$ 418	0%	\$ 151	57%
Academic Support	1,083	1,194	1,362	1,124	1,084	1%	(40)	-4%
Student Services	1,335	1,176	474	64	29	0%	(34)	-54%
Scholarships and Fellowships	8,310	9,239	8,246	12,499	8,837	5%	(3,662)	-29%
Institutional Support	588	793	549	825	155	0%	(670)	-81%
O&M of Plant	353	366	353	452	452	0%	0	0%
Public Service	1,439	1,802	624	70	0	0%	(70)	-100%
Research	10,839	13,211	14,967	21,594	19,293	10%	(2,300)	-11%
Restricted Subtotal:	\$ 27,750	\$ 30,479	\$ 29,194	\$ 36,894	\$ 30,269	16%	\$ (6,626)	-18%
TOTAL:								
Instruction	\$ 43,947	\$ 48,407	\$ 50,892	\$ 47,956	\$ 48,906	26%	\$ 951	2%
Academic Support	20,855	21,019	25,173	25,180	26,875	14%	1,695	7%
Student Services	10,861	11,737	9,945	9,423	9,363	5%	(60)	-1%
Scholarships and Fellowships	13,999	15,477	15,383	17,492	16,629	9%	(863)	-5%
Institutional Support	12,849	12,556	14,261	17,926	19,660	10%	1,734	10%
O&M of Plant	10,882	11,073	10,975	12,462	14,984	8%	2,522	20%
Public Service	3,382	4,174	3,106	2,148	2,164	1%	16	1%
Auxiliary	17,037	18,646	19,589	23,216	23,905	13%	689	3%
Research	14,472	17,752	20,663	27,249	25,746	14%	(1,503)	-6%
TOTAL:	\$ 148,284	\$ 160,841	\$ 169,986	\$ 183,051	\$ 188,233	100%	\$ 5,182	3%



Texas A&M University - Corpus Christi
 Change in Net Position
 Current Funds
 Fiscal Year 2017 Budget
 (In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 12,049	\$ 12,694	\$ 645
Designated	36,747	37,062	315
Auxiliary	12,995	13,010	14
Restricted	9,169	9,205	36
Change in Net Position	\$ 70,960	\$ 71,971	\$ 1,011

Explanation for Net Decrease*

* if applicable



TEXAS A&M UNIVERSITY - KINGSVILLE



BUDGET NARRATIVE

Revenues

Total Revenues are budgeted at \$178.2 million for FY 2017. This is a net increase of \$10.1 million (6%) as compared to the FY 2016 budget. The primary reasons for the increase are an increase of \$4.2 million (9%) in State Appropriations, \$3 million (50%) in Higher Education Funds, \$2.4 million (11%) in Statutory Tuition, \$2.4 million (13%) in Designated Tuition, \$1.3 million (6%) in Fees, and \$1.7 million (8%) in Sales and Services. TAMU-K continues to experience enrollment growth near 2% per year and has budgeted accordingly. Although general revenue was down slightly in FY 2017, the new \$4.6 million in Tuition Revenue Bonds from HB100 for a new educational building offset the slight general revenue decrease.

Tuition and Fees (Gross) are budgeted to increase \$6.3 million (10%) in FY 2017 compared to the FY 2016 budget. However, when comparing the FY 2017 budget to FY 2015 actuals, reflects a budgeted increase of only 2.8%. The budgeted increase is primarily a result of continued enrollment growth and the approval of a tuition and fee increase of 2.2% at the November Board meeting.

Student Financial Assistance is budgeted to decrease \$5.8 million (19%) as a result of Texas A&M University-San Antonio now processing their own campus' financial aid.

Investment Income, Gifts and Other Income continue to be budgeted conservatively.

Expenditures

Total Expenditures are budgeted at \$146.3 million, an increase of \$6.3 million (4%) as compared to the FY 2016 budget. The increase is primarily from Personnel Costs, Scholarships, and Operations and Maintenance.

Personnel Costs are budgeted to increase \$2.4 (3%), compared to FY 2016 budget. The increase is primarily from non-faculty salaries and benefits. Non-faculty salaries are increasing as a result of positions added in FY 2016, the PwC classification-compensation project, and budgeting with less expected vacancies. Benefits are budgeted to increase as a result of increased rates and additional budgeted salaries.



TEXAS A&M UNIVERSITY - KINGSVILLE



BUDGET NARRATIVE CONTINUED

Scholarships are budgeted to increase \$1.8 million (5%) based on additional Texas Public Education Grants and estimated Pell Grants.

Operations and Maintenance is budgeted to increase \$2.2 million (6%) for FY 2017, primarily based on international student insurance. As a result, the NACUBO Student Service expenses are also budgeted to increase by a similar amount.

TAMU-K is very cognizant of the need to reduce costs, while still providing superior educational programs and excellent service to students. The university has continued to look at options for shared services and other efficiency measures.

Transfers

RFS Debt Service transfers are budgeted at \$14 million to the System Offices to cover RFS debt service obligations reflecting a \$4.4 million increase (46%). Included in this amount is \$4.6 million for the new Education Complex. The remaining debt service is for student housing and renovations, student center, library renovations, athletic and intramural projects, citrus center, and other building and minor projects.

Other transfers are primarily attributed to \$7.2 million of HEF funds reserved to address compliance, deferred maintenance and campus redevelopment projects.

Texas A&M University-Kingsville

FY 2017 Highlighted Budget Components

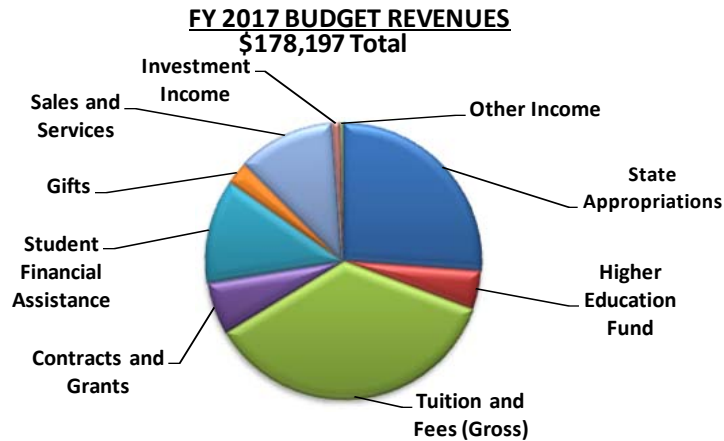
(in thousands)

FY 2016 Board Approved Expense Budget	\$	139,988
FY 2017 Proposed Expense Budget		146,276
Difference	\$	6,288
% Change		4.5%

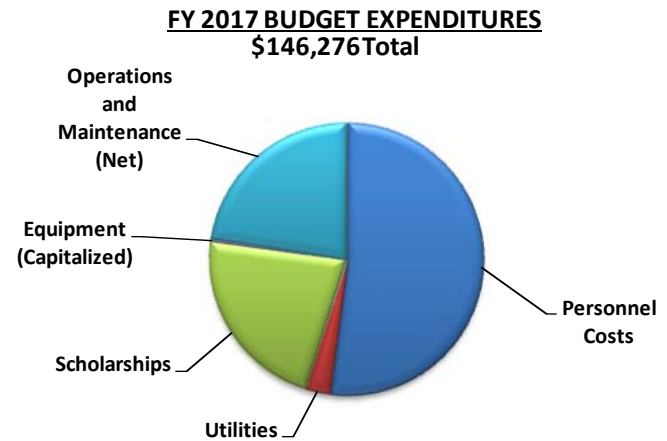
Personnel Costs		<u>Method of Finance</u>
Proposed PwC Adjustments	\$ 322	100% Tuition and Fees
Faculty Dept Chair Restructuring	250	100% Tuition and Fees
Faculty Market Adjustment and Other	554	100% Tuition and Fees
Reduce Adjunct Faculty Salaries	(1,046)	100% Tuition and Fees
New staff and less vacancies	1,446	100% Tuition and Fees
Wages	92	100% Tuition and Fees
Benefits (increase in SGIP & new)	761	100% Tuition and Fees
Scholarships & Discounts	1,976	Tuition and Federal Aid
O&M - International Insurance	1,773	100% Tuition and Fees
O&M - Other (SSC, etc.)	160	100% Tuition and Fees
TOTAL:	\$ 6,288	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Kingsville
FY 2017 Budget Graphs
(In Thousands)

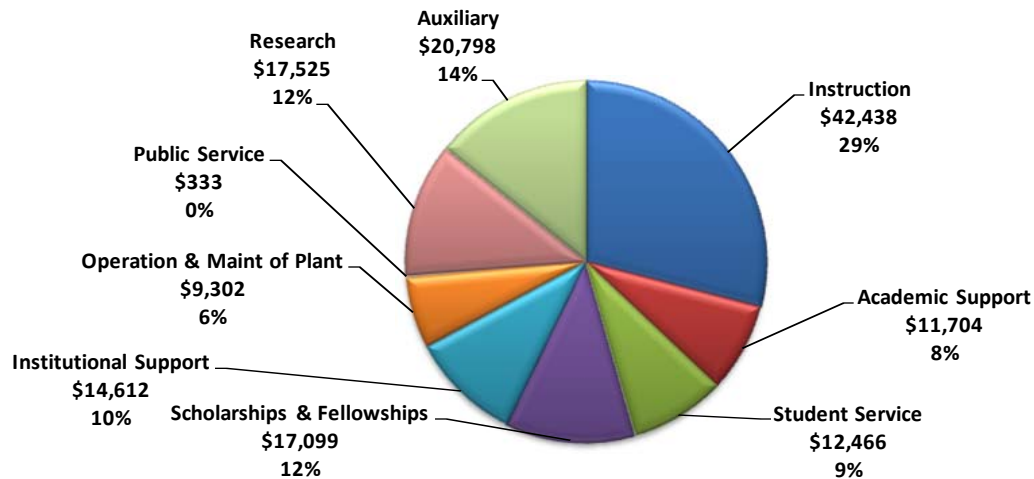


See Executive Budget Summary for amounts and percentages



See Executive Budget Summary for amounts and percentages

FY 2017 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Kingsville
FY 2017 Executive Budget Summary
(In Thousands)



	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017		FY16 Budget to FY17 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 38,170	\$ 40,386	\$ 60,954	\$ 71,480	\$ 78,647		\$ 7,167	10%
REVENUES								
State Appropriations	\$ 33,174	\$ 39,264	\$ 39,373	\$ 47,386	\$ 51,563	29%	\$ 4,176	9%
Higher Education Fund	5,047	5,047	5,047	5,977	8,966	5%	2,989	50%
Tuition and Fees (Gross)	49,103	57,169	68,564	64,175	70,488	40%	6,313	10%
Contracts and Grants	11,398	15,381	13,295	11,316	11,914	7%	598	5%
Student Financial Assistance	26,399	27,970	28,408	30,075	24,257	14%	(5,818)	-19%
Gifts	5,955	5,517	7,044	5,217	5,257	3%	40	1%
Sales and Services	21,357	25,071	23,941	20,732	22,440	13%	1,708	8%
Investment Income	3,545	6,923	(232)	1,668	1,725	1%	57	3%
Other Income	712	931	862	845	707	0%	(137)	-16%
Discounts	(18,426)	(19,220)	(18,452)	(19,289)	(19,120)	-11%	169	-1%
TOTAL REVENUES	\$ 138,264	\$ 164,053	\$ 167,851	\$ 168,102	\$ 178,197		\$ 10,095	6%
EXPENDITURES								
Salaries - Faculty	\$ 23,512	\$ 26,042	\$ 27,989	\$ 31,317	\$ 31,075	21%	\$ (242)	-1%
Salaries - Non-Faculty	26,495	26,295	26,911	28,819	30,587	21%	1,768	6%
Wages	6,429	5,703	6,380	5,575	5,667	4%	92	2%
Benefits	13,132	15,210	16,681	17,957	18,718	13%	761	4%
Personnel Costs	69,568	73,250	77,962	83,668	86,047	59%	2,379	3%
Utilities	5,293	4,217	4,794	4,880	4,682	3%	(199)	-4%
Scholarships	30,563	31,024	31,307	34,923	36,730	25%	1,807	5%
Discounts	(18,426)	(19,220)	(18,452)	(19,289)	(19,120)	-13%	169	-1%
Equipment (Capitalized)	705	2,124	1,101	743	669	0%	(74)	-10%
Operations and Maintenance (Net)	35,379	44,471	47,975	35,062	37,268	25%	2,205	6%
TOTAL EXPENDITURES	\$ 123,083	\$ 135,865	\$ 144,687	\$ 139,988	\$ 146,276		\$ 6,288	4%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (7,996)	\$ (9,130)	\$ (9,179)	\$ (9,615)	\$ (14,044)		\$ (4,429)	46%
Other	(4,970)	1,510	(3,460)	(11,331)	(7,234)		4,097	-36%
NET TRANSFERS	\$ (12,966)	\$ (7,620)	\$ (12,639)	\$ (20,946)	\$ (21,278)		\$ (332)	2%
NET INCREASE (DECREASE)	2,215	20,569	10,526	7,167	10,643		3,475	48%
ENDING CURRENT NET POSITION	\$ 40,386	\$ 60,954	\$ 71,480	\$ 78,647	\$ 89,290		\$ 10,643	14%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Kingsville
FY 2017 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY16 Budget to FY17 Budget		
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
Fund Group - NACUBO Function								
E&G and Designated:								
Instruction	\$ 29,408	\$ 33,485	\$ 35,868	\$ 41,466	\$ 41,864	29%	\$ 398	1%
Academic Support	9,386	9,599	10,687	11,543	11,555	8%	12	0%
Student Services	8,042	10,476	11,939	10,229	12,091	8%	1,862	18%
Scholarships and Fellowships	3,815	3,823	4,565	6,927	7,427	5%	501	7%
Institutional Support	10,461	12,366	14,310	14,032	14,612	10%	580	4%
O&M of Plant	8,341	7,348	8,204	8,525	9,302	6%	777	9%
Public Service	643	507	521	359	294	0%	(64)	-18%
Research	4,150	4,023	4,660	3,796	4,165	3%	369	10%
E&G and Designated Subtotal:	\$ 74,248	\$ 81,627	\$ 90,754	\$ 96,877	\$ 101,311	69%	\$ 4,433	5%
Auxiliary:								
Auxiliary	\$ 20,226	\$ 21,464	\$ 22,202	\$ 20,865	\$ 20,798	14%	\$ (67)	0%
Auxiliary Subtotal:	\$ 20,226	\$ 21,464	\$ 22,202	\$ 20,865	\$ 20,798	14%	\$ (67)	0%
Restricted:								
Instruction	\$ 2,402	\$ 3,295	\$ 2,562	\$ 487	\$ 574	0%	\$ 87	18%
Academic Support	455	526	436	67	148	0%	81	120%
Student Services	958	1,043	1,106	175	375	0%	200	114%
Scholarships and Fellowships	13,246	13,132	14,303	8,365	9,672	7%	1,307	16%
Institutional Support	166	609	108	0	0	0%	0	n/a
Public Service	135	129	128	0	38	0%	38	n/a
Research	11,246	14,041	13,088	13,152	13,360	9%	208	2%
Restricted Subtotal:	\$ 28,608	\$ 32,775	\$ 31,730	\$ 22,246	\$ 24,167	17%	\$ 1,921	9%
TOTAL:								
Instruction	\$ 31,810	\$ 36,780	\$ 38,430	\$ 41,953	\$ 42,438	29%	\$ 484	1%
Academic Support	9,841	10,125	11,123	11,611	11,704	8%	93	1%
Student Services	9,000	11,518	13,045	10,404	12,466	9%	2,062	20%
Scholarships and Fellowships	17,061	16,955	18,868	15,292	17,099	12%	1,808	12%
Institutional Support	10,627	12,975	14,418	14,032	14,612	10%	580	4%
O&M of Plant	8,341	7,348	8,204	8,525	9,302	6%	777	9%
Public Service	779	635	649	359	333	0%	(26)	-7%
Auxiliary	20,226	21,464	22,202	20,865	20,798	14%	(67)	0%
Research	15,397	18,064	17,748	16,948	17,525	12%	577	3%
TOTAL:	\$ 123,083	\$ 135,865	\$ 144,687	\$ 139,988	\$ 146,276	100%	\$ 6,288	4%



Texas A&M University - Kingsville
Change in Net Position
Current Funds
Fiscal Year 2017 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 10,120	\$ 10,120	\$ -
Designated	36,504	42,876	6,372
Auxiliary	13,963	16,283	2,320
Restricted	18,061	20,012	1,951
Change in Net Position	\$ 78,647	\$ 89,290	\$ 10,643

Explanation for Net Decrease*

* if applicable

BUDGET NARRATIVE

Revenues

Texas A&M University-San Antonio (TAMU-SA) is budgeting total revenue to increase by \$17.3 million (34%), compared to FY 2016 budget amounts. This increase is attributed largely to an increase in State Appropriations, positive enrollment projections for downward expansion, and the implementation of federal financial aid on campus.

State Appropriations are budgeted to increase by \$5.2 million (18%), due to the \$4.8 million in additional funding for tuition revenue bonds to fund the construction of a new science and technology building. An increase of approximately \$28,000 in formula funding, and an increase in state-paid benefits of \$328,000.

Tuition and Fees are budgeted to increase \$6.5 million (27%), which is attributable to enrollment growth from downward expansion, guaranteed tuition plan and fee increases of 2.2%, and semester credit hour cap increase from 14 to 15 hours.

Gifts and Investment Income are budgeted conservatively.

Student Financial Assistance is showing a large increase resulting from this activity now being handled and received by our university instead of Texas A&M University-Kingsville.

Expenditures

TAMU-SA is budgeting Total Expenditures to increase \$7.5 million (14%), compared to the FY 2016 budget. The increase is primarily from Personnel Costs and Operation and Maintenance to keep up with the downward expansion growth.

BUDGET NARRATIVE CONTINUED

The requested budget is consistent with the priorities developed to meet the following institutional goals:

- Continuing support for enrollment growth & the National Model for Student and Academic Success
 - Faculty Salaries: \$1.9 million
 - Academic & Administration Support Salaries: \$500,000
 - Academic Programming & Innovations: \$800,000
 - Student Support Salaries: \$1.2 million
 - IT Infrastructure & Software: \$800,000
 - Increased Scholarships: \$998,000

Total Personnel Costs are budgeted to increase to assist in achieving the goals outlined above. Funds have been reserved in the budget for a salary plan targeted to high performing employees in the amount of \$449,545 for faculty and staff. Additional funds of \$557,955 have been set aside for faculty promotions, market adjustments, and the implementation of the staff compensation plan (PwC).

Scholarships are expected to increase to align with the anticipated Pell and Texas Grants for FY 2017. Discounts are adjusted to reflect the change in the mix of the student population (\$5.2 million).

Operations and Maintenance expenditures are budgeted to increase by \$4 million (32%) from the FY 2016 budget. The increase is primarily attributed to facilities maintenance contract costs, enhanced operating budget support due to enrollment growth, increased support for technology, and academic programming and initiatives.

Transfers

FY 2017 transfers include \$7.5 million to be transferred to the System Offices to cover \$7.5 million in Tuition Revenue Bond (TRB) debt service. The debt service transfers are primarily for the science & technology building, and previously constructed facilities.



Texas A&M University San Antonio

FY 2017 Highlighted Budget Components

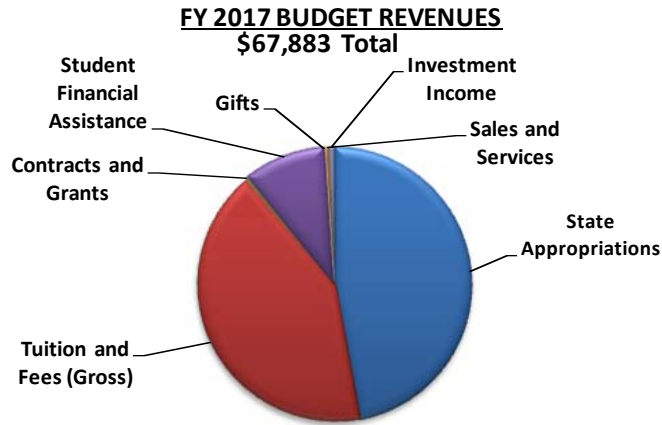
(In Thousands)



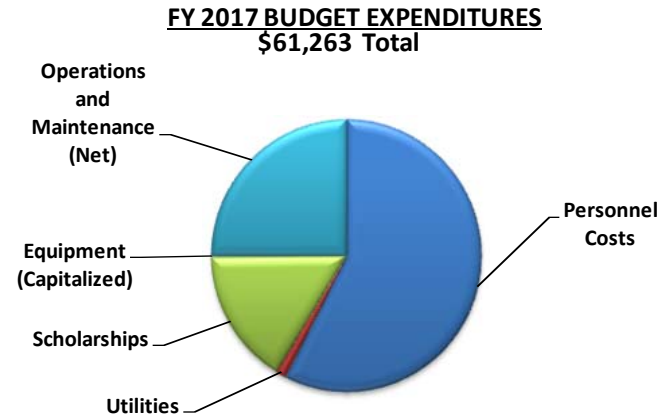
FY 2016 Board Approved Expense Budget	\$ 53,771
FY 2017 Proposed Expense Budget	61,263
Difference	\$ 7,491
% Change	13.9%

		<u>Method of Finance</u>
Personnel Costs	4,094	State Appropriations, Tuition and Fees,
Scholarships and Discounts	(666)	Tuition and Fees, Student Financial Assistance
Operations and Maintenance, Utilities, Equipm	4,063	State Appropriations, Tuition and Fees,
TOTAL:	\$ 7,491	

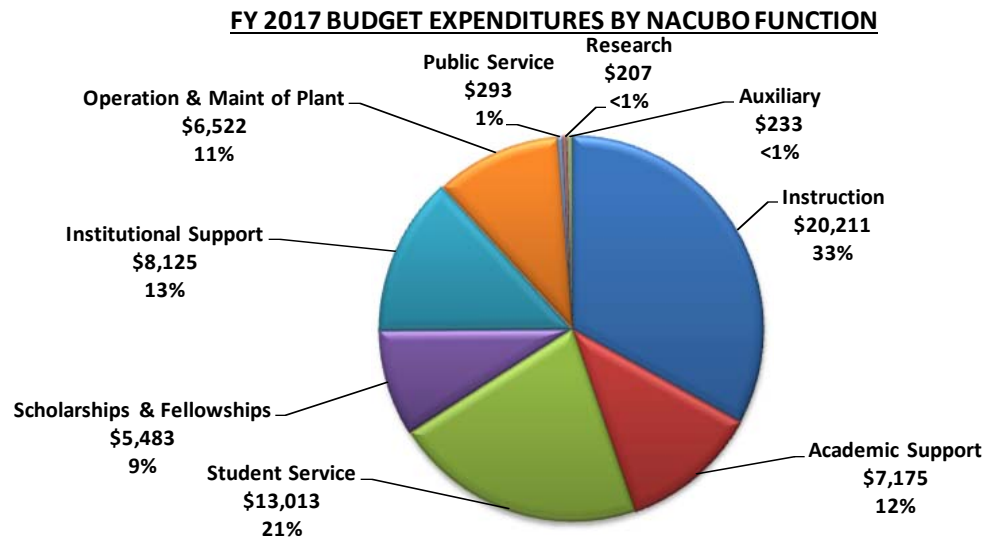
THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - San Antonio
FY 2017 Budget Graphs
(In Thousands)



See Executive Budget Summary for amounts and percentages



See Executive Budget Summary for amounts and percentages



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - San Antonio
FY 2017 Executive Budget Summary
(In Thousands)



	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017		FY16 Budget to FY17 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 10,914	\$ 13,320	\$ 18,079	\$ 20,548	\$ 22,781		\$ 2,233	11%
REVENUES								
State Appropriations	\$ 16,706	\$ 20,516	\$ 20,775	\$ 29,224	\$ 34,449	51%	\$ 5,225	18%
Tuition and Fees (Gross)	22,052	23,984	24,930	24,081	30,571	45%	6,491	27%
Contracts and Grants	200	269	92	0	212	0%	212	100%
Student Financial Assistance	6,310	7,076	7,060	0	7,100	10%	7,100	100%
Gifts	525	688	701	65	25	0%	(40)	-62%
Sales and Services	454	395	504	293	302	0%	9	3%
Investment Income	413	1,106	67	490	447	1%	(43)	-9%
Other Income	89	103	148	0	0	0%	0	n/a
Discounts	(3,958)	(4,710)	(4,301)	(3,559)	(5,223)	-8%	(1,664)	47%
TOTAL REVENUES	\$ 42,790	\$ 49,427	\$ 49,977	\$ 50,594	\$ 67,883		\$ 17,289	34%
EXPENDITURES								
Salaries - Faculty	\$ 8,332	\$ 9,137	\$ 9,908	\$ 12,540	\$ 14,450	24%	\$ 1,910	15%
Salaries - Non-Faculty	9,065	9,635	10,822	14,491	15,428	25%	937	6%
Wages	532	823	1,005	817	1,040	2%	224	27%
Benefits	3,759	4,435	5,013	6,256	7,279	12%	1,023	16%
Personnel Costs	21,688	24,029	26,749	34,104	38,198	62%	4,094	12%
Utilities	421	577	774	762	800	1%	38	5%
Scholarships	9,871	10,507	9,744	9,708	10,707	17%	998	10%
Discounts	(3,958)	(4,710)	(4,301)	(3,559)	(5,223)	-9%	(1,664)	47%
Equipment (Capitalized)	194	216	1,103	167	165	0%	(2)	-1%
Operations and Maintenance (Net)	9,642	11,326	11,566	12,590	16,617	27%	4,027	32%
Debt Service	0	0	3	0	0	0%	0	n/a
TOTAL EXPENDITURES	\$ 37,858	\$ 41,944	\$ 45,638	\$ 53,771	\$ 61,263		\$ 7,491	14%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (2,636)	\$ (2,632)	\$ (2,637)	\$ (2,635)	\$ (7,508)		\$ (4,873)	185%
Other	109	(91)	768	8,045	1,000		(7,045)	-88%
NET TRANSFERS	\$ (2,527)	\$ (2,723)	\$ (1,870)	\$ 5,410	\$ (6,508)		\$ (11,918)	-220%
NET INCREASE (DECREASE)	2,405	4,759	2,469	2,233	112		(2,121)	-95%
ENDING CURRENT NET POSITION	\$ 13,320	\$ 18,079	\$ 20,548	\$ 22,781	\$ 22,893		\$ 113	0%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - San Antonio
FY 2017 Executive Budget Summary
(In Thousands)



EXPENDITURES Fund Group - NACUBO Function	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	% of Budget	FY16 Budget to FY17 Budget	
	Actuals	Actuals	Actuals	Budget	Budget		Dollar Variance	Percentage Variance
E&G and Designated:								
Instruction	\$ 13,491	\$ 14,154	\$ 14,944	\$ 16,842	\$ 20,211	33%	\$ 3,369	20%
Academic Support	2,406	2,899	4,776	5,823	7,165	12%	1,342	23%
Student Services	4,215	5,539	8,226	10,364	13,013	21%	2,649	26%
Scholarships and Fellowships	2,255	2,115	1,804	1,805	3,253	5%	1,449	80%
Institutional Support	8,581	9,110	6,771	8,101	8,125	13%	24	0%
O&M of Plant	2,951	4,008	4,917	6,175	6,522	11%	347	6%
Public Service	38	120	270	65	293	0%	228	351%
Research	0	41	10	0	5	0%	5	n/a
E&G and Designated Subtotal:	\$ 33,937	\$ 37,986	\$ 41,717	\$ 49,174	\$ 58,587	96%	\$ 9,413	19%
Auxiliary:								
Auxiliary	\$ 244	\$ 135	\$ 243	\$ 226	\$ 233	0%	\$ 7	3%
Auxiliary Subtotal:	\$ 244	\$ 135	\$ 243	\$ 226	\$ 233	0%	\$ 7	3%
Restricted:								
Instruction	\$ 21	\$ 19	\$ 20	\$ -	\$ -	0%	\$ -	n/a
Scholarships and Fellowships	3,655	3,641	3,556	4,371	2,230	4%	(2,141)	-49%
Institutional Support	0	1	0	0	0	0%	0	n/a
Public Service	2	0	0	0	0	0%	0	n/a
Research	0	162	93	0	202	0%	202	n/a
Restricted Subtotal:	\$ 3,677	\$ 3,824	\$ 3,678	\$ 4,371	\$ 2,442	4%	\$ (1,929)	-44%
TOTAL:								
Instruction	\$ 13,511	\$ 14,173	\$ 14,964	\$ 16,842	\$ 20,211	33%	\$ 3,369	20%
Academic Support	2,406	2,899	4,785	5,823	7,175	12%	1,352	23%
Student Services	4,215	5,539	8,226	10,364	13,013	21%	2,649	26%
Scholarships and Fellowships	5,910	5,757	5,360	6,175	5,483	9%	(692)	-11%
Institutional Support	8,581	9,111	6,771	8,101	8,125	13%	24	0%
O&M of Plant	2,951	4,008	4,917	6,175	6,522	11%	347	6%
Public Service	40	120	270	65	293	0%	228	351%
Auxiliary	244	135	243	226	233	0%	7	3%
Research	0	203	103	0	207	0%	207	100%
TOTAL:	\$ 37,858	\$ 41,944	\$ 45,638	\$ 53,771	\$ 61,263	100%	\$ 7,491	14%



Texas A&M University - San Antonio
Change in Net Position
Current Funds
Fiscal Year 2017 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 8,175	\$ 8,186	\$ 11
Designated	14,587	14,688	101
Auxiliary	19	19	-
Change in Net Position	\$ 22,781	\$ 22,893	\$ 112

Explanation for Net Decrease*

* if applicable

TEXAS A&M UNIVERSITY – TEXARKANA

BUDGET NARRATIVE

Revenues

Total Revenues are budgeted to increase \$1.5 million (4%) compared to the FY 2016 budget. This figure is the result of increases in State Appropriations, Higher Education Funds (HEF), and Tuition and Fees.

State Appropriations are budgeted to increase by \$2.5 million (12%) compared to FY 2016. These funds have been provided to use for debt service associated with the Academic and Student Services Building capital project approved in the 84th legislative session, which is now in the design phase. HEF is budgeted to increase by 50% based on the increased appropriations in the second year of the biennium.

Tuition and Fees are budgeted to increase slightly, \$108,000 (1%), compared to the FY 2016 budget. The increase can be attributed to the Guaranteed Tuition and Fee adjustment for the incoming cohorts in Fall 2016. In addition, those same cohorts will have increased Athletic and Student Health fees.

Student Financial Assistance is budgeted to decrease \$1.5 million (29%) in FY 2017 as compared to FY 2016. The budget was reduced to be more reflective of prior year actuals.

Gift revenue has decreased \$698,000 (54%) from FY 2016 due primarily to the phase out of the Truman and Anita Arnold Foundation Scholarship Program.

Contracts & Grants revenue is budgeted to slightly decrease by \$23,000 (3%) and Investment Income is also expected to decrease \$183,000 (22%) based on conservative estimates.

Expenditures

Total Expenditures are budgeted to decrease \$1.1 million (3%) compared to the FY 2016 budget. We anticipate this change because decreases in Operations and Maintenance and Scholarships will offset anticipated increases in Personnel Costs and Equipment (Capitalized).

TEXAS A&M UNIVERSITY – TEXARKANA

BUDGET NARRATIVE CONTINUED

Personnel Costs are budgeted to increase \$1.1 million (6%) due to the recruitment of faculty and staff for new degree programs planned for FY 2017. An evaluation of student enrollment in FY 2017 will be made to determine if a \$438,000 (3%) merit salary pool can be implemented.

Equipment (Capitalized) expenses are budgeted to increase \$606,000 (57%) for technology and library expenditures.

Operations and Maintenance is budgeted to decrease \$2 million (25%) due to the need to dedicate these funds towards Personnel Costs and increased principal debt service for the Bringle Lake Village Residence Hall.

Scholarships are budgeted to decrease \$1.6 million (21 %) primarily due to the phase out of the Arnold Scholarship and a reduction to Pell Awards. Scholarship Discounts for tuition and fees are budgeted to decrease \$744,000 (17%) as a result of related financial aid decreases.

Utilities expenses are budgeted to decrease slightly as energy conservation efforts continue on the TAMU-T campus.

TAMU-T continues to identify additional budget modifications and reallocations to maximize available resources. In FY 2017, TAMU-T will continue the service agreement with Texas A&M University – Corpus Christi for Banner student information system support and outsourcing our Banner platform to Columbia Advisory Group. We are also in the process of outsourcing the university's payroll processing to Texas A&M University.

Transfers

A total of \$9.5 million is budgeted to cover debt service. Tuition Revenue Bond debt service obligations are \$8.3 million (\$2.3 million increase) for the Academic and Student Services Building capital project. The balance is for servicing campus buildings and capital projects funded with System Treasury Revenue Financing.



Texas A&M University - Texarkana

FY 2017 Highlighted Budget Components

(In Thousands)

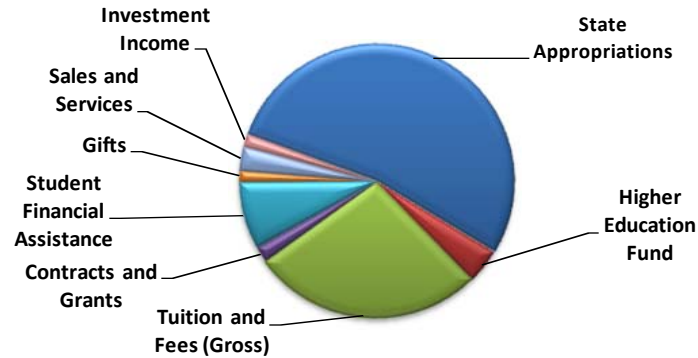
FY 2016 Board Approved Expense Budget	\$	32,769
FY 2017 Proposed Expense Budget		31,690
Difference	\$	(1,079)
% Change		-3.3%

		<u>Method of Finance</u>
Scholarships (net of Discounts)	\$ (842)	-95% Appropriations; -10% Designated; -42% Aux. 247% Restr.
Net Increase in faculty & staff costs	1,125	75% Appropriations; 29% Designated; 4% Aux. -8% Restr.
Equipment (Capitalized)	606	100% Appropriations
Operations, Maintenance, Utilities & Other	(1,968)	38% Appropriations; 18% Designated; 10% Aux. 34% Restr.

TOTAL:	\$	(1,079)
---------------	-----------	----------------

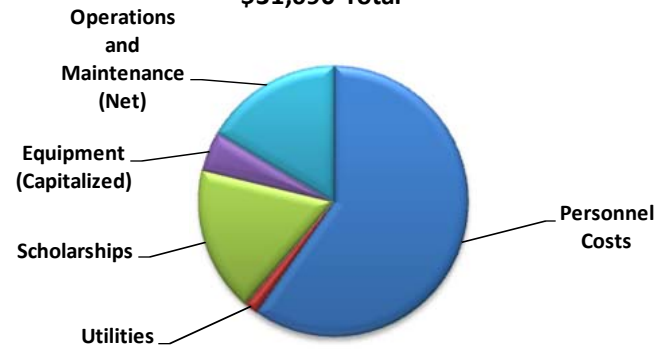
THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Texarkana
FY 2017 Budget Graphs
(In Thousands)

FY 2017 BUDGET REVENUES
\$41,170 Total



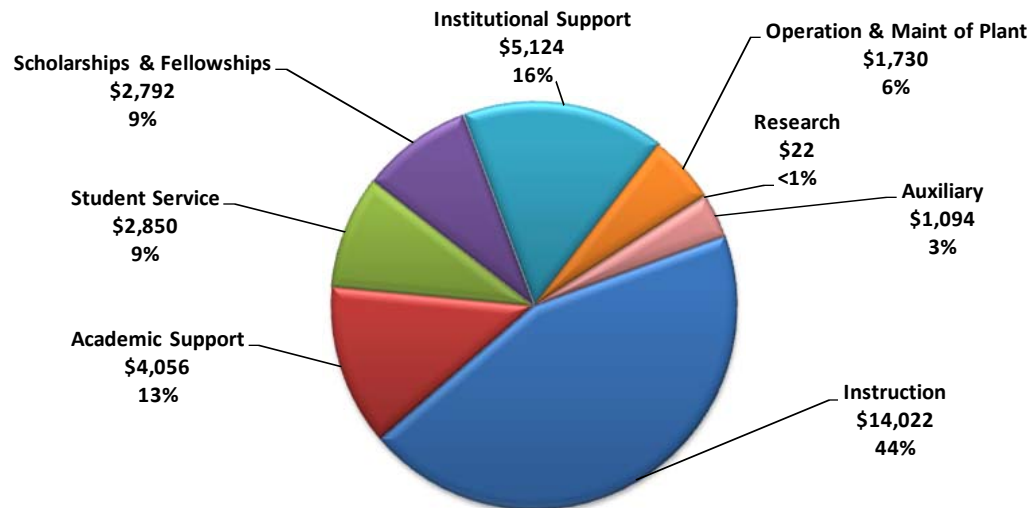
See Executive Budget Summary for amounts and percentages

FY 2017 BUDGET EXPENDITURES
\$31,690 Total



See Executive Budget Summary for amounts and percentages

FY 2017 BUDGET EXPENDITURES BY NACUBO FUNCTION



* Excludes Scholarships & Fellowships

NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Texarkana
FY 2017 Executive Budget Summary
(In Thousands)



	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017		FY16 Budget to FY17 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 27,451	\$ 28,366	\$ 28,479	\$ 27,743	\$ 27,743		\$ (0)	0%
REVENUES								
State Appropriations	\$ 16,774	\$ 18,302	\$ 18,816	\$ 21,215	\$ 23,744	58%	\$ 2,528	12%
Higher Education Fund	1,308	1,308	1,308	1,216	1,824	4%	608	50%
Tuition and Fees (Gross)	10,049	10,181	11,364	12,146	12,254	30%	108	1%
Contracts and Grants	1,036	1,012	741	854	831	2%	(23)	-3%
Student Financial Assistance	2,865	3,910	3,301	5,051	3,575	9%	(1,476)	-29%
Gifts	1,264	1,525	2,068	1,303	605	1%	(698)	-54%
Sales and Services	1,304	2,021	1,431	1,387	1,274	3%	(113)	-8%
Investment Income	1,305	2,120	(166)	838	656	2%	(183)	-22%
Other Income	62	(702)	28	0	0	0%	0	n/a
Discounts	(3,052)	(3,945)	(3,410)	(4,335)	(3,591)	-9%	744	-17%
TOTAL REVENUES	\$ 32,914	\$ 35,730	\$ 35,480	\$ 39,674	\$ 41,170		\$ 1,496	4%
EXPENDITURES								
Salaries - Faculty	\$ 5,997	\$ 6,507	\$ 6,918	\$ 7,525	\$ 8,301	26%	\$ 776	10%
Salaries - Non-Faculty	5,382	5,253	6,677	7,267	7,587	24%	320	4%
Wages	776	675	792	647	328	1%	(319)	-49%
Benefits	2,835	3,292	3,870	4,527	4,875	15%	348	8%
Personnel Costs	14,990	15,726	18,257	19,967	21,091	67%	1,124	6%
Utilities	480	476	510	576	560	2%	(16)	-3%
Scholarships	5,946	7,099	6,088	7,708	6,122	19%	(1,586)	-21%
Discounts	(3,052)	(3,945)	(3,410)	(4,335)	(3,591)	-11%	744	-17%
Equipment (Capitalized)	205	253	169	1,060	1,666	5%	606	57%
Operations and Maintenance (Net)	6,422	6,382	7,603	7,793	5,842	18%	(1,951)	-25%
TOTAL EXPENDITURES	\$ 24,990	\$ 25,991	\$ 29,217	\$ 32,769	\$ 31,690		\$ (1,079)	-3%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (5,868)	\$ (6,710)	\$ (6,725)	\$ (6,906)	\$ (9,480)		\$ (2,574)	37%
Other	(1,143)	(2,916)	(274)	0	0		0	n/a
NET TRANSFERS	\$ (7,010)	\$ (9,626)	\$ (6,999)	\$ (6,906)	\$ (9,480)		\$ (2,574)	37%
NET INCREASE (DECREASE)	914	113	(736)	0	0		0	n/a
ENDING CURRENT NET POSITION	\$ 28,366	\$ 28,479	\$ 27,743	\$ 27,743	\$ 27,743		\$ (0)	0%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Texarkana
FY 2017 Executive Budget Summary
(In Thousands)



EXPENDITURES Fund Group - NACUBO Function	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017		FY16 Budget to FY17 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
E&G and Designated:								
Instruction	\$ 8,842	\$ 8,953	\$ 10,376	\$ 13,035	\$ 13,892	44%	\$ 857	7%
Academic Support	2,000	3,256	3,971	2,736	4,056	13%	1,320	48%
Student Services	1,898	2,764	3,076	4,106	2,850	9%	(1,256)	-31%
Scholarships and Fellowships	859	851	679	447	1,323	4%	876	196%
Institutional Support	5,106	4,022	5,042	5,193	5,124	16%	(69)	-1%
O&M of Plant	1,758	1,689	1,632	1,693	1,730	5%	37	2%
Public Service	24	0	12	0	0	0%	0	n/a
Research	7	129	238	219	22	0%	(197)	-90%
E&G and Designated Subtotal:	\$ 20,494	\$ 21,665	\$ 25,027	\$ 27,429	\$ 28,998	92%	\$ 1,569	6%
Auxiliary:								
Auxiliary	\$ 1,295	\$ 1,483	\$ 1,719	\$ 897	\$ 1,094	3%	\$ 197	22%
Auxiliary Subtotal:	\$ 1,295	\$ 1,483	\$ 1,719	\$ 897	\$ 1,094	3%	\$ 197	22%
Restricted:								
Instruction	\$ 113	\$ 374	\$ 249	\$ 222	\$ 130	0%	\$ (92)	-41%
Academic Support	509	49	73	91	0	0%	(91)	-100%
Student Services	20	93	130	0	0	0%	0	n/a
Scholarships and Fellowships	1,980	2,256	1,956	4,130	1,469	5%	(2,662)	-64%
Institutional Support	299	26	38	0	0	0%	0	n/a
O&M of Plant	1	1	23	0	0	0%	0	n/a
Public Service	0	1	1	0	0	0%	0	n/a
Research	279	42	0	-	-	0%	-	n/a
Restricted Subtotal:	\$ 3,201	\$ 2,843	\$ 2,471	\$ 4,443	\$ 1,599	5%	\$ (2,845)	-64%
TOTAL:								
Instruction	\$ 8,954	\$ 9,327	\$ 10,625	\$ 13,257	\$ 14,022	44%	\$ 765	6%
Academic Support	2,509	3,305	4,044	2,827	4,056	13%	1,229	43%
Student Services	1,919	2,857	3,207	4,106	2,850	9%	(1,256)	-31%
Scholarships and Fellowships	2,840	3,107	2,635	4,578	2,792	9%	(1,786)	-39%
Institutional Support	5,405	4,049	5,081	5,193	5,124	16%	(69)	-1%
O&M of Plant	1,759	1,690	1,655	1,693	1,730	5%	37	2%
Public Service	24	2	13	0	0	0%	0	n/a
Auxiliary	1,295	1,483	1,719	897	1,094	3%	197	22%
Research	286	171	239	219	22	0%	(197)	-90%
TOTAL:	\$ 24,990	\$ 25,991	\$ 29,217	\$ 32,769	\$ 31,690	100%	\$ (1,079)	-3%



Texas A&M University - Texarkana
 Change in Net Position
 Current Funds
 Fiscal Year 2017 Budget
 (In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 7,828	\$ 5,866	\$ (1,962)
Designated	13,947	15,909	1,962
Auxiliary	2,167	2,167	-
Restricted	3,801	3,801	-
Change in Net Position	<u>\$ 27,743</u>	<u>\$ 27,743</u>	<u>\$ -</u>

Explanation for Net Decrease*

Functional and General	\$ (1,962)	One-time use of funds to reduce excess cash in the state treasury and increase corresponding designated balances that offer greater flexibility and to be used for strategically improving services to students and cultivate enrollment.
-------------------------------	------------	---

* if applicable



BUDGET NARRATIVE

Revenues

Total Revenues are budgeted to increase by \$13.4 million (9%), compared to the FY 2016 budget. The increase is primarily attributed to State Appropriations, Higher Education Funds, Tuition and Fees, Sales and Services, and Student Financial Assistance.

State Appropriations reflect an appreciable increase of \$3.7 million (9%) compared to FY 2016 resulting from a general revenue increase of \$3.2 million (10%) and an increase in benefits appropriations of \$483,000 (6%). Additional Higher Education Funds (HEF) result in a budget increase of \$2.4 million (50%).

Tuition and Fees are budgeted to increase by \$4.6 million (7%). This increase is due primarily to enrollment growth, especially at the graduate level, as well as inflationary rate increases. Differential tuition in the Department of Nursing, the College of Business, and the College of Engineering and Computer Science is being budgeted to increase \$261,000 (17%) due to enrollment growth. Waivers and Exemptions are budgeted at \$3.4 million, which is an increase of \$299,000 (10%).

Student Financial Assistance is budgeted to increase by \$1.5 million (10%) due to growth in Texas Grants. Contracts and Grants and Gifts are also expected to increase by \$1.5 million (14%) due to increased grant activity and the reclassification of revenues identified during a comprehensive review of account mapping.

Sales and Services are budgeted to increase by \$1.3 million (5%). This increase is attributable to increased housing occupancy and room rate increases of two to three percent per hall. Improved occupancy rates result in increased food service revenue and an anticipated increase in meal plan rates of two percent will also contribute to Sales and Services revenues.



WEST TEXAS A&M UNIVERSITY



BUDGET NARRATIVE CONTINUED

Expenditures

Total Expenditures are budgeted to increase by \$10.1 million (8%) compared to the FY 2016 budget.

Personnel Costs are budgeted to increase \$3.2 million (5%) compared to FY 2016 budget. Faculty salaries are budgeted to increase by \$1.5 million (7%) and Non-faculty salaries are budgeted to increase by \$1.1 million (4%). These increases are due to budgeted merit and market driven pay increases for FY 2017, budgeted pay plan adjustments (PwC standardization project) for FY 2017, and an increase in the summer budget for faculty. In addition, due to enrollment growth, new positions were added during FY 2016 and new positions are also budgeted for FY 2017. Corresponding benefits are budgeted to increase by \$1.1 million (8%).

Utilities are budgeted to increase by \$192,000 (5%) due to rate increases in electricity, natural gas and water.

Scholarship expenses are budgeted to increase by \$1.9 million (7%) due to an increase in Texas Grants and increases to mandatory set asides and institutional scholarships due to enrollment growth. Discounts are increasing by \$1.6 million (10%), due primarily to enrollment growth.

Equipment (Capitalized) is budgeted to increase by \$3 million (58%) due primarily to an increase from the Higher Education Fund (HEF) which will be used for deferred maintenance needs and yet to be determined capital items.

Operations and Maintenance is budgeted to increase by \$3.5 million (9%) when compared to FY 2016 budget. The increase is based on \$2 million for alignment of the budget to reflect recent actuals. The remaining increase of \$1.5 million (3.6%) consists of general increases awarded during budget hearings, increases in waivers and exemptions, increases in some reserve/contingency accounts and a small increase in TAMUS assessments.



WEST TEXAS A&M UNIVERSITY



BUDGET NARRATIVE CONTINUED

The NACUBO budget reflects significant changes when compared to the FY 2016 budget. An internal evaluation was done on the chart of accounts prior to the FY 2017 budget and 200 accounts were identified and corrected with the appropriate NACUBO function as well as a greater effort was made to allocate expenses at lower levels to the correct function area.

Transfers

The RFS Debt Service increased by \$2.8 million (21%) due to TRB's that were approved by the legislature consisting of an Agricultural Education Complex and a stand-alone Amarillo Center.



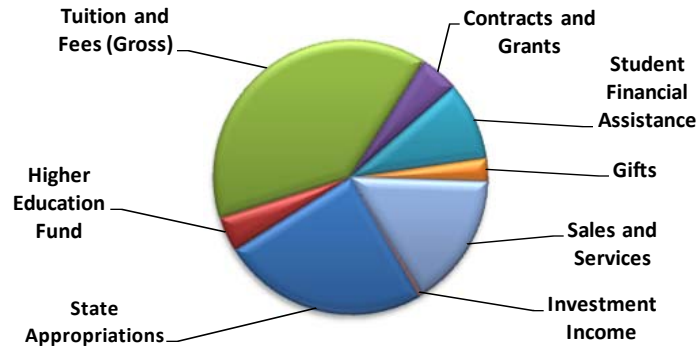
West Texas A&M University
FY 2017 Highlighted Budget Components
(In Thousands)

FY 2016 Board Approved Expense Budget	\$	128,385
FY 2017 Proposed Expense Budget		138,469
Difference	\$	10,084
% Change		7.9%

		<u>Method of Finance</u>
Personnel Costs		
Salaries and Wages	\$ 2,020	34% State Appropriations/66% Tuition and Fee:
Benefits	1,141	75% State Appropriations/25% Tuition and Fee:
Operations and Maintenance, Utilities & Discounts	2,065	30% State Appropriations/70% Tuition and Fee:
Scholarships	1,904	100% Tuition and Fees
Capitalized Equipment	2,954	85% State Appropriations/15% Tuition and Fee:
TOTAL:	\$ 10,084	

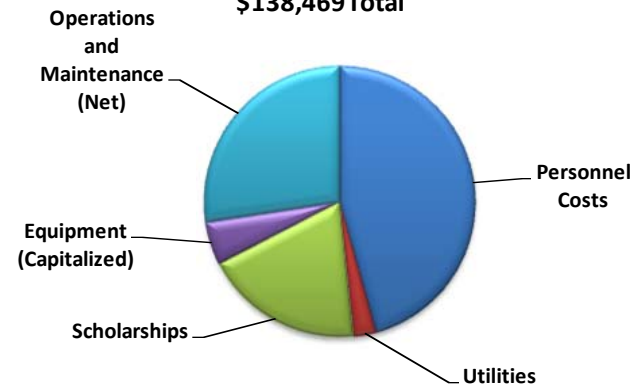
THE TEXAS A&M UNIVERSITY SYSTEM
West Texas A&M University
FY 2017 Budget Graphs
(In Thousands)

FY 2017 BUDGET REVENUES
\$155,887 Total



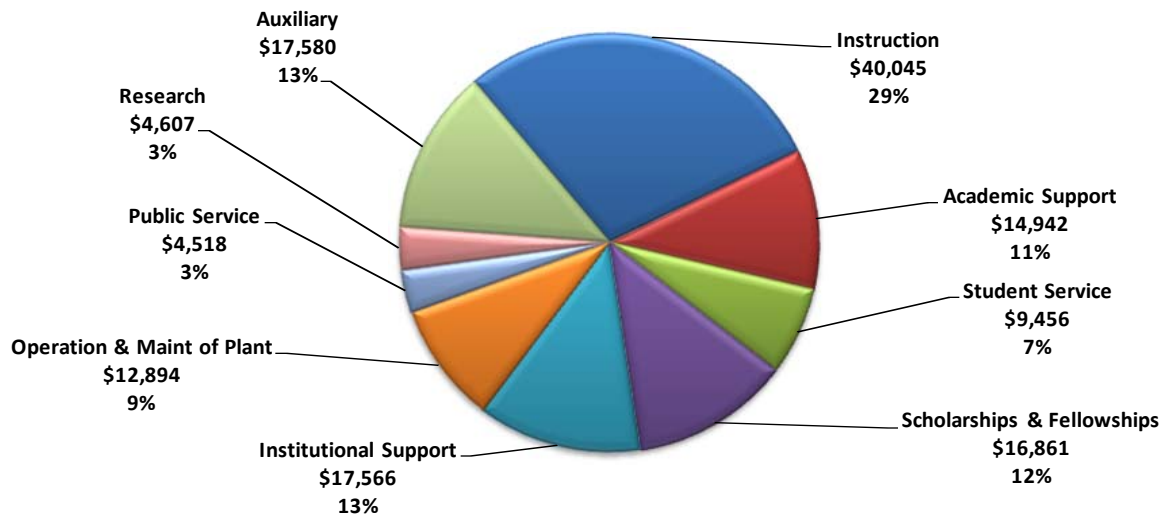
See Executive Budget Summary for amounts and percentages

FY 2017 BUDGET EXPENDITURES
\$138,469 Total



See Executive Budget Summary for amounts and percentages

FY 2017 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
West Texas A&M University
FY 2017 Executive Budget Summary
(In Thousands)



	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017		FY16 Budget to FY17 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 45,762	\$ 52,670	\$ 62,708	\$ 64,005	\$ 62,708		\$ (1,297)	-2%
<i>Restatement: (prior year correction)</i>	0	0	(2,037)					
REVENUES								
State Appropriations	\$ 32,325	\$ 33,271	\$ 33,861	\$ 38,759	\$ 42,426	27%	\$ 3,667	9%
Federal Appropriations	15	15	15	0	0	0%	0	n/a
Higher Education Fund	4,653	4,653	4,653	4,776	7,164	5%	2,388	50%
Tuition and Fees (Gross)	53,865	57,561	63,715	62,783	67,415	43%	4,632	7%
Contracts and Grants	5,906	5,020	4,936	7,162	7,964	5%	801	11%
Student Financial Assistance	14,600	15,485	15,999	14,575	16,071	10%	1,497	10%
Gifts	5,671	5,971	7,157	3,995	4,734	3%	739	19%
Sales and Services	23,473	26,197	28,412	25,966	27,301	18%	1,335	5%
Investment Income	3,572	7,121	(57)	703	724	0%	21	3%
Other Income	275	262	244	0	0	0%	0	n/a
Discounts	(16,973)	(16,818)	(17,912)	(16,280)	(17,912)	-11%	(1,632)	10%
TOTAL REVENUES	\$ 127,382	\$ 138,739	\$ 141,023	\$ 142,439	\$ 155,887		\$ 13,448	9%
EXPENDITURES								
Salaries - Faculty	\$ 22,057	\$ 22,896	\$ 24,359	\$ 23,626	\$ 25,169	18%	\$ 1,543	7%
Salaries - Non-Faculty	22,189	21,302	21,213	25,269	26,381	19%	1,111	4%
Wages	4,788	4,552	4,292	4,518	3,884	3%	(634)	-14%
Benefits	11,950	13,347	14,984	14,919	16,060	12%	1,141	8%
Personnel Costs	60,984	62,097	64,848	68,332	71,494	52%	3,162	5%
Utilities	2,916	3,739	3,675	3,951	4,143	3%	192	5%
Scholarships	28,963	29,019	29,445	27,927	29,831	22%	1,904	7%
Discounts	(16,973)	(16,818)	(17,912)	(16,280)	(17,912)	-13%	(1,632)	10%
Equipment (Capitalized)	2,446	2,657	2,640	5,135	8,088	6%	2,954	58%
Operations and Maintenance (Net)	30,243	35,331	39,574	39,320	42,825	31%	3,505	9%
TOTAL EXPENDITURES	\$ 108,580	\$ 116,024	\$ 122,269	\$ 128,385	\$ 138,469		\$ 10,084	8%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (10,810)	\$ (11,114)	\$ (13,092)	\$ (13,059)	\$ (15,840)		\$ (2,782)	21%
Other	(1,084)	(1,564)	(2,327)	(1,584)	(1,578)		5	0%
NET TRANSFERS	\$ (11,894)	\$ (12,677)	\$ (15,419)	\$ (14,642)	\$ (17,419)		\$ (2,777)	19%
NET INCREASE (DECREASE)	6,907	10,038	3,334	(588)	(0)		588	-100%
ENDING CURRENT NET POSITION	\$ 52,670	\$ 62,708	\$ 64,005	\$ 63,417	\$ 62,708		\$ (709)	-1%



THE TEXAS A&M UNIVERSITY SYSTEM
West Texas A&M University
FY 2017 Executive Budget Summary
(In Thousands)



EXPENDITURES Fund Group - NACUBO Function	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017		FY16 Budget to FY17 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
E&G and Designated:								
Instruction	\$ 34,586	\$ 35,598	\$ 40,232	\$ 31,325	\$ 39,566	29%	\$ 8,241	26%
Academic Support	5,123	6,968	7,187	6,806	13,624	10%	6,817	100%
Student Services	3,865	4,239	3,881	5,034	9,173	7%	4,139	82%
Scholarships and Fellowships	3,642	3,307	3,237	4,946	7,134	5%	2,188	44%
Institutional Support	9,871	11,294	10,100	24,982	17,541	13%	(7,441)	-30%
O&M of Plant	10,672	12,499	13,980	13,445	12,894	9%	(551)	-4%
Public Service	2,142	2,220	2,738	1,955	2,452	2%	497	25%
Research	3,049	2,958	1,809	2,201	2,028	1%	(173)	-8%
E&G and Designated Subtotal:	\$ 72,949	\$ 79,082	\$ 83,164	\$ 90,694	\$ 104,411	75%	\$ 13,717	15%
Auxiliary:								
Auxiliary	\$ 21,502	\$ 22,291	\$ 24,148	\$ 23,414	\$ 17,580	13%	\$ (5,834)	-25%
Auxiliary Subtotal:	\$ 21,502	\$ 22,291	\$ 24,148	\$ 23,414	\$ 17,580	13%	\$ (5,834)	-25%
Restricted:								
Instruction	\$ 379	\$ 408	\$ 413	\$ 425	\$ 479	0%	\$ 53	13%
Academic Support	2,531	2,686	3,831	1,380	1,318	1%	(62)	-4%
Student Services	340	329	83	0	283	0%	283	n/a
Scholarships and Fellowships	6,137	6,444	5,997	7,646	9,727	7%	2,081	27%
Institutional Support	87	68	25	68	25	0%	(43)	-63%
O&M of Plant	861	574	100	0	0	0%	0	n/a
Public Service	1,921	2,245	2,360	2,629	2,066	1%	(562)	-21%
Research	1,873	1,897	2,148	2,128	2,579	2%	451	21%
Restricted Subtotal:	\$ 14,130	\$ 14,651	\$ 14,957	\$ 14,276	\$ 16,477	12%	\$ 2,201	15%
TOTAL:								
Instruction	\$ 34,965	\$ 36,006	\$ 40,645	\$ 31,750	\$ 40,045	29%	\$ 8,294	26%
Academic Support	7,654	9,654	11,018	8,186	14,942	11%	6,755	83%
Student Services	4,206	4,568	3,964	5,034	9,456	7%	4,422	88%
Scholarships and Fellowships	9,779	9,751	9,234	12,593	16,861	12%	4,268	34%
Institutional Support	9,958	11,362	10,125	25,050	17,566	13%	(7,484)	-30%
O&M of Plant	11,533	13,073	14,080	13,445	12,894	9%	(551)	-4%
Public Service	4,063	4,465	5,099	4,583	4,518	3%	(65)	-1%
Auxiliary	21,502	22,291	24,148	23,414	17,580	13%	(5,834)	-25%
Research	4,922	4,855	3,957	4,329	4,607	3%	278	6%
TOTAL:	\$ 108,580	\$ 116,024	\$ 122,269	\$ 128,385	\$ 138,469	100%	\$ 10,084	8%



West Texas A&M University
Change in Net Position
Current Funds
Fiscal Year 2017 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 9,364	\$ 9,364	\$ (0)
Designated	37,133	37,133	(0)
Auxiliary	13,881	13,881	0
Restricted	2,330	2,330	0
Change in Net Position	\$ 62,708	\$ 62,708	\$ (0)

Explanation for Net Decrease*

* if applicable



TEXAS A&M AGRILIFE RESEARCH

BUDGET NARRATIVE

Revenues

Texas A&M AgriLife Research is budgeting a slight increase in Total Revenues of \$1.5 million (1%) compared to the FY 2016 budget. The small increase is primarily from State Benefits Appropriations, Sales and Services, and Contracts and Grants.

Total State Appropriations are budgeted to increase approximately \$651,000 (1%) over the FY 2016 budget due to an increase in the State GIP allocation.

Contracts and Grants revenue is budgeted at \$87 million, which is 44% of total budgeted revenues. AgriLife Research continues to be successful in obtaining these types of funds from both federal and corporate sponsors, and is projecting a slight increase for FY 2017.

Sales and Services revenues are projected to increase by 1%. Units continue to maximize their sales and services potential to generate funds for operating. Investment Income and Gift revenue is projected to increase slightly from FY 2016.

Expenditures

Total FY 2017 budgeted expenditures are expected to increase by approximately \$1.5 million (1%), compared to the FY 2016 budget. The increase is primarily from Personnel Costs, which are due to a proposed 3% merit plan, pay plan market adjustments, and increased benefit costs. Budgeted personnel costs could fluctuate depending on the impact of the Fair Labor Standard Act proposed changes.

Utility costs and Operations and Maintenance costs are budgeted to decrease based on current projections and are more reflective of prior year actuals.



TEXAS A&M AGRILIFE RESEARCH

BUDGET NARRATIVE CONTINUED

Texas A&M AgriLife Research, Texas A&M AgriLife Extension Service, and Texas A&M Veterinary Medical Diagnostic Lab share fiscal, human resources, communications, Concur/Travel, purchasing/HUB, and information technology services within Texas A&M AgriLife to maximize administrative cost efficiencies. Joint offices are located both on-campus and off-campus. In addition, the agency is collaborating with other system members to gain efficiencies in contract and grant administration through Sponsored Research Services.

Transfers

The RFS Debt Service transfer of \$1.39 million is for the Centeq Building loan and the Ag Headquarters, Fiscal Services Building and Visitor's Center loan. Other transfers include a total of \$1 million to Texas A&M Engineering Experiment Station and Texas A&M AgriLife Extension Service for the Advancements in Water Resource Management exceptional item funding.



Texas A&M AgriLife Research
FY 2017 Highlighted Budget Components
(In Thousands)

FY 2016 Board Approved Expense Budget	\$	194,403
FY 2017 Proposed Expense Budget		195,868
Difference	\$	1,465
% Change		0.8%

Personnel Costs

Method of Finance

Proposed Merit Plan

\$ 2,112

49% R&G, 13% Local, 33% Contracts & Grants, 5% Regulatory

Transfer of Water Initiative to TEES, AgriLife Extension

(1,000)

R&G as noted in Rider

Other Agency Programs - Net

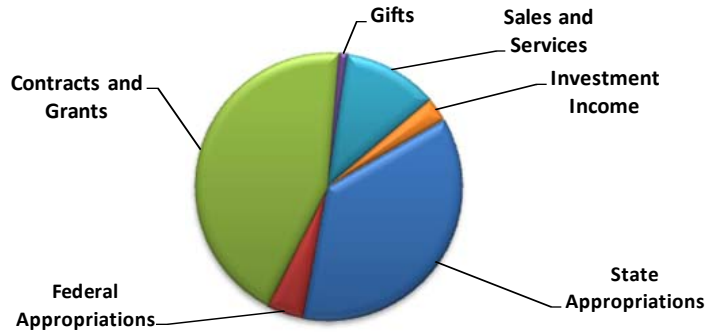
353

R&G Increase in benefits due to GIP rate, reduction in Utilities, Pay Plan adjustments

TOTAL:	\$	1,465
---------------	-----------	--------------

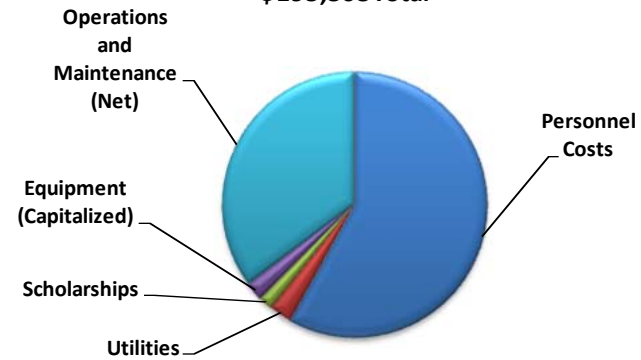
THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M AgriLife Research
FY 2017 Budget Graphs
(In Thousands)

FY 2017 BUDGET REVENUES
\$198,911 Total



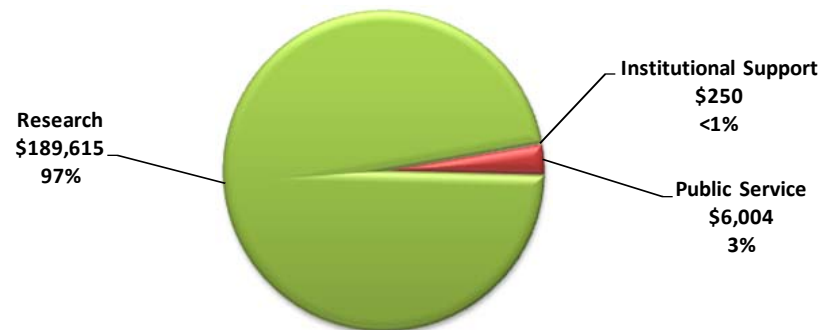
See Executive Budget Summary for amounts and percentages

FY 2017 BUDGET EXPENDITURES
\$195,868 Total



See Executive Budget Summary for amounts and percentages

FY 2017 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M AgriLife Research
FY 2017 Executive Budget Summary
(In Thousands)



	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017		FY16 Budget to FY17 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 73,462	\$ 81,074	\$ 103,502	\$ 107,086	\$ 101,251		\$ (5,834)	-5%
REVENUES								
State Appropriations	\$ 62,453	\$ 65,503	\$ 66,895	\$ 71,370	\$ 72,021	36%	\$ 651	1%
Federal Appropriations	8,105	9,245	9,202	9,202	9,202	5%	0	n/a
Contracts and Grants	78,707	82,441	81,136	86,596	87,098	44%	502	1%
Gifts	2,423	3,168	1,348	2,098	2,136	1%	38	2%
Sales and Services	22,769	36,307	27,772	22,465	22,719	11%	255	1%
Investment Income	5,653	11,842	(343)	5,644	5,734	3%	90	2%
Other Income	203	474	716	0	0	0%	0	n/a
TOTAL REVENUES	\$ 180,313	\$ 208,979	\$ 186,727	\$ 197,376	\$ 198,911		\$ 1,535	1%
EXPENDITURES								
Salaries - Faculty	\$ 25,167	\$ 25,204	\$ 26,392	\$ 21,804	\$ 22,565	12%	\$ 761	3%
Salaries - Non-Faculty	51,672	52,363	54,312	58,632	60,458	31%	1,826	3%
Wages	8,077	7,265	7,433	7,512	7,440	4%	(72)	-1%
Benefits	20,703	23,092	25,145	22,488	23,375	12%	887	4%
Personnel Costs	105,620	107,924	113,282	110,435	113,838	58%	3,403	3%
Utilities	4,685	5,167	5,043	5,716	5,431	3%	(285)	-5%
Scholarships	3,025	2,598	3,018	3,229	3,351	2%	122	4%
Equipment (Capitalized)	5,392	4,917	5,290	4,247	4,289	2%	42	1%
Operations and Maintenance (Net)	54,168	58,713	59,706	70,776	68,960	35%	(1,816)	-3%
TOTAL EXPENDITURES	\$ 172,890	\$ 179,319	\$ 186,339	\$ 194,403	\$ 195,868		\$ 1,465	1%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (1,982)	\$ (1,978)	\$ (1,981)	\$ (1,386)	\$ (1,386)		\$ 0	0%
Other	2,171	(5,255)	5,178	(1,000)	(1,000)		(0)	0%
NET TRANSFERS	\$ 189	\$ (7,233)	\$ 3,197	\$ (2,386)	\$ (2,386)		\$ 0	0%
NET INCREASE (DECREASE)	7,612	22,427	3,584	586	656		70	12%
ENDING CURRENT NET POSITION	\$ 81,074	\$ 103,502	\$ 107,086	\$ 107,672	\$ 101,908		\$ (5,764)	-5%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M AgriLife Research
FY 2017 Executive Budget Summary
(In Thousands)



EXPENDITURES Fund Group - NACUBO Function	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017		FY16 Budget to FY17 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
E&G and Designated:								
Institutional Support	\$ 181	\$ 276	\$ 463	\$ 250	\$ 250	0%	\$ -	0%
Public Service	5,205	5,202	5,147	6,001	6,004	3%	3	0%
Research	103,337	106,278	115,622	116,667	117,381	60%	714	1%
E&G and Designated Subtotal:	\$ 108,722	\$ 111,756	\$ 121,232	\$ 122,918	\$ 123,635	63%	\$ 717	1%
Restricted:								
Public Service	\$ 30	\$ -	\$ 32	\$ -	\$ -	0%	\$ -	n/a
Research	64,138	67,563	65,075	71,485	72,233	37%	749	1%
Restricted Subtotal:	\$ 64,168	\$ 67,563	\$ 65,107	\$ 71,485	\$ 72,233	37%	\$ 749	1%
TOTAL:								
Institutional Support	\$ 181	\$ 276	\$ 463	\$ 250	\$ 250	0%	\$ -	0%
Public Service	5,235	5,202	5,179	6,001	6,004	3%	3	0%
Research	167,474	173,841	180,697	188,152	189,615	97%	1,462	1%
TOTAL:	\$ 172,890	\$ 179,319	\$ 186,339	\$ 194,403	\$ 195,868	100%	\$ 1,465	1%



Texas A&M AgriLife Research
Change in Net Position
Current Funds
Fiscal Year 2017 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 6,807	\$ 7,074	\$ 266
Designated	80,329	80,525	196
Restricted	14,115	14,309	194
Change in Net Position	\$ 101,251	\$ 101,908	\$ 656

Explanation for Net Decrease*

* if applicable

TEXAS A&M AGRILIFE EXTENSION SERVICE

BUDGET NARRATIVE

Revenues

Total Revenues are budgeted to increase \$3.8 million (3%) primarily due to increases in State Appropriations, Contracts & Grants, and Sales & Services.

State Appropriations are budgeted to increase \$1.2 million (2%) due to additional state paid benefits to offset rising costs of health insurance and retirement benefits.

Contracts and Grants are budgeted to increase \$2 million (7%). \$1 million is due to an increase in the collaboration with Texas A&M Health Science Center supporting the Healthy South Texas initiative. Based on an analysis of trends and year to date activity, other contracts and grants, including multiple community focused projects are budgeted to increase an additional \$1 million.

Sales and Services are budgeted to increase \$636,000 (10%) primarily due to projected growth in programs and events offered through 4-H and the V.G. Young Institute of County Government.

Expenditures

Total Expenditures are budgeted to increase \$3.2 million (3%), compared to FY 2016. Total Personnel Costs, which represent 82% of total expenditures, are estimated to increase 4%. Salaries are budgeted to increase \$2.6 million (4%) due primarily to a budgeted 3% merit pool comprised of both add-to-base and one-time merit. The merit plan is contingent on implementation of proposed changes to the Federal Labor Standards Act. The remaining increase is based on salaries budgeted in support of programming efforts in health, viticulture and strengthening communities. Benefits are budgeted to increase \$1.5 million (5%), reflecting increases in group insurance and retirement costs.

Operating expenses are budgeted to decrease \$817,000 (4%) due primarily to the redirection of funds to support salaries.

The agency continues to strategically allocate net position resources for initiatives including a pilot county extension assistant program to enhance agent success and retention, graduate assistantships to broaden capacity in core mission areas, and expansion of a health program delivery model.

TEXAS A&M AGRILIFE EXTENSION SERVICE

BUDGET NARRATIVE CONTINUED

Equipment (Capitalized) expenditures are budgeted to decrease \$25,000 (3%) reflecting a reduction in PUF.

Transfers

In FY 2017, the agency will allocate \$616,000 transferred from the Texas A&M University System and Texas A&M AgriLife Research which includes PUF and will support planned renovations and programs related to water resource management.



Texas A&M AgriLife Extension Service

FY 2017 Highlighted Budget Components

(In Thousands)

FY 2016 Board Approved Expense Budget	\$	123,469
FY 2017 Proposed Expense Budget		126,643
Difference	\$	3,174
% Change		2.6%

			<u>Method of Finance</u>
Increase in State paid benefits	\$	1,201	100% E&G
Increase in Healthy South Texas subcontract		1,000	100% Contract & Grant revenue
Increase in other sponsored activities		973	100% Contract & Grant revenue

TOTAL:	\$	3,174
---------------	-----------	--------------

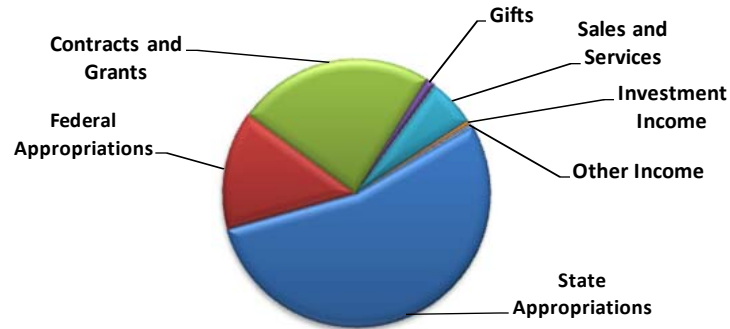


THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M AgriLife Extension Service
FY 2017 Budget Graphs
(In Thousands)



FY 2017 BUDGET REVENUES

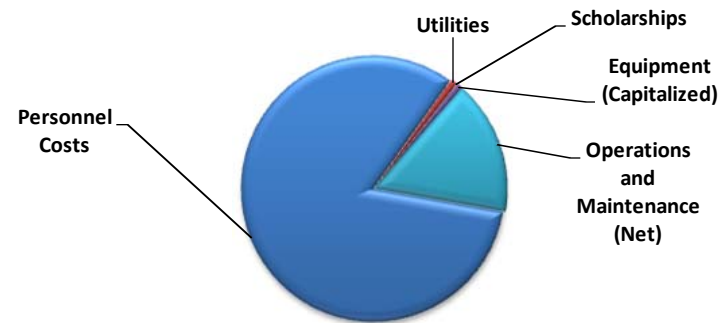
\$124,476 Total



See Executive Budget Summary for amounts and percentages

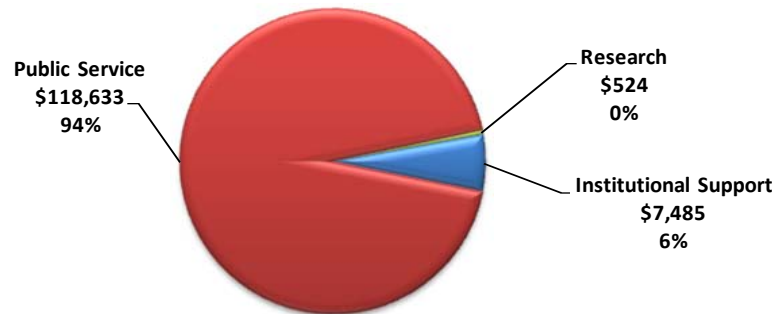
FY 2017 BUDGET EXPENDITURES

\$126,643 Total



See Executive Budget Summary for amounts and percentages

FY 2017 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M AgriLife Extension Service
 FY 2017 Executive Budget Summary
 (In Thousands)



	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017		FY16 Budget to FY17 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 28,667	\$ 35,280	\$ 41,096	\$ 39,433	\$ 37,618		\$ (1,815)	-5%
<i>Restatement: (prior year correction)</i>	825	0	0					
REVENUES								
State Appropriations	\$ 57,726	\$ 61,236	\$ 63,193	\$ 66,054	\$ 67,255	54%	\$ 1,201	2%
Federal Appropriations	18,364	18,549	17,801	17,786	17,785	14%	(0)	0%
Contracts and Grants	24,791	25,813	29,498	27,836	29,833	24%	1,998	7%
Gifts	1,504	1,439	1,646	1,400	1,461	1%	61	4%
Sales and Services	6,625	6,439	6,413	6,581	7,217	6%	636	10%
Investment Income	1,008	2,216	(184)	650	575	0%	(75)	-12%
Other Income	316	744	639	347	349	0%	2	1%
TOTAL REVENUES	\$ 110,333	\$ 116,434	\$ 119,005	\$ 120,654	\$ 124,476		\$ 3,822	3%
EXPENDITURES								
Salaries - Faculty	\$ 10,399	\$ 10,693	\$ 12,817	\$ 11,484	\$ 11,707	9%	\$ 223	2%
Salaries - Non-Faculty	49,446	51,309	54,672	56,738	59,064	47%	2,327	4%
Wages	3,055	2,764	2,762	1,989	1,999	2%	10	0%
Benefits	22,117	26,311	28,535	29,794	31,266	25%	1,471	5%
Personnel Costs	85,016	91,078	98,786	100,004	104,036	82%	4,031	4%
Utilities	817	937	827	952	931	1%	(21)	-2%
Scholarships	202	110	109	82	89	0%	7	8%
Equipment (Capitalized)	775	809	1,170	870	845	1%	(25)	-3%
Operations and Maintenance (Net)	18,115	18,505	20,323	21,560	20,743	16%	(817)	-4%
TOTAL EXPENDITURES	\$ 104,926	\$ 111,439	\$ 121,215	\$ 123,469	\$ 126,643		\$ 3,174	3%
TRANSFERS								
RFS Debt Service (To System Office)	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	n/a
Other	380	821	547	1,000	616		(384)	-38%
NET TRANSFERS	\$ 380	\$ 821	\$ 547	\$ 1,000	\$ 616		\$ (384)	-38%
NET INCREASE (DECREASE)	5,788	5,816	(1,662)	(1,815)	(1,550)		264	-15%
ENDING CURRENT NET POSITION	\$ 35,280	\$ 41,096	\$ 39,433	\$ 37,619	\$ 36,068		\$ (1,551)	-4%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M AgriLife Extension Service
FY 2017 Executive Budget Summary
(In Thousands)



EXPENDITURES Fund Group - NACUBO Function	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	% of Budget	FY16 Budget to FY17 Budget	
	Actuals	Actuals	Actuals	Budget	Budget		Dollar Variance	Percentage Variance
E&G and Designated:								
Instruction	\$ 51,591	\$ -	\$ -	\$ -	\$ -	0%	\$ -	n/a
Institutional Support	7,043	7,247	7,375	7,133	7,485	6%	352	5%
Public Service	17,852	77,163	82,577	87,025	87,643	69%	618	1%
Research	377	134	276	0	98	0%	98	n/a
E&G and Designated Subtotal:	\$ 76,864	\$ 84,544	\$ 90,228	\$ 94,158	\$ 95,227	75%	\$ 1,069	1%
Restricted:								
Instruction	\$ -	\$ -	\$ -	\$ -	\$ -	0%	\$ -	n/a
Public Service	28,061	26,895	30,553	28,811	30,990	24%	2,179	8%
Research	0	0	434	500	426	0%	(74)	-15%
Restricted Subtotal:	\$ 28,061	\$ 26,895	\$ 30,987	\$ 29,311	\$ 31,416	25%	\$ 2,105	7%
TOTAL:								
Instruction	\$ 51,591	\$ -	\$ -	\$ -	\$ -	0%	\$ -	n/a
Institutional Support	7,043	7,247	7,375	7,133	7,485	6%	352	5%
Public Service	45,914	104,059	113,130	115,835	118,633	94%	2,798	2%
Research	377	134	710	500	524	0%	24	5%
TOTAL:	\$ 104,926	\$ 111,439	\$ 121,215	\$ 123,469	\$ 126,643	100%	\$ 3,174	3%



Texas A&M AgriLife Extension Service
 Change in Net Position
 Current Funds
 Fiscal Year 2017 Budget
 (In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 9,338	\$ 7,696	\$ (1,641)
Designated	27,112	27,693	580
Restricted	1,168	679	(489)
Change in Net Position	<u>\$ 37,618</u>	<u>\$ 36,068</u>	<u>\$ (1,550)</u>

Explanation for Net Decrease*

Functional and General	\$ (1,641)	One-time strategic allocation of net position supporting priority programs. Strategic programs include initiatives for agriculture, health model, youth, and urban.
Restricted	\$ (489)	Federal funding of CSRS retirees ended with the FY 2015 appropriation. Carryforward balances can be used for up to five years, so benefit expenses will continue to be recorded without offsetting revenue. The Expanded Food & Nutrition Education Program has carryforward balances that can be used for up to five years; one-time expenditures supporting the program, are budgeted in FY 2017 .

* if applicable

BUDGET NARRATIVE

Revenues

The Texas A&M Forest Service is budgeting a slight decrease of \$445,000 (1%) in Total Revenues, compared to the FY 2016 budget. The change is primarily the result of decreased Contract and Grant revenue offset by State Appropriations.

State Appropriations increased by \$278,000 due primarily to an increase in group insurance premium funding.

Contracts and Grants are budgeted to decrease \$722,000 due to fewer private grants and competitive awards than in the previous year.

No Gift revenues are budgeted due to the fact that no recurring gifts are received annually upon which to base an estimate.

Expenditures

The Texas A&M Forest Service is budgeting a corresponding decrease in Total Expenditures of \$484,000 (1%), compared to the FY 2016 budget. Total expenditures include the appropriation of \$11,500,000 for grants from the unexpended balance of the Rural Volunteer Fire Department Assistance Fund.

Personnel Costs are budgeted to increase \$603,000 primarily due to the salary plan. Included in the salary plan is a 2% merit pool for both permanent and one-time increases, promotions, and market adjustments.

Equipment (Capitalized) is budgeted to decrease \$495,000 primarily due to shifting of funds to cover other operating expenses and the merit raise pool.

Operations and Maintenance is budgeted to decrease \$561,000 primarily to the decrease in private grants and competitive awards.

TEXAS A&M FOREST SERVICE
 FY 2017 Highlighted Budget Components
(in thousands)

FY 2016 Board Approved Expense Budget	\$	82,400
FY 2017 Proposed Expense Budget		81,916
Difference	\$	(484)
% Change		-0.6%

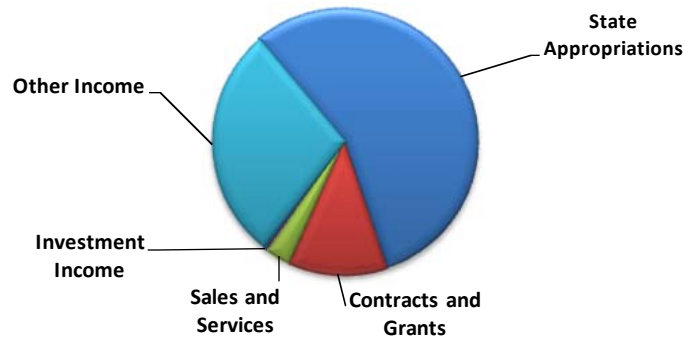
			<u>Method of Finance</u>
Personnel Costs	\$	603	State Appropriations
Utilities		(31)	State Appropriations
Equipment		(495)	State Appropriations
Operations and Maintenance (Net)		(561)	Designated/Restricted
TOTAL:	\$	(484)	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Forest Service
FY 2017 Budget Graphs
(In Thousands)

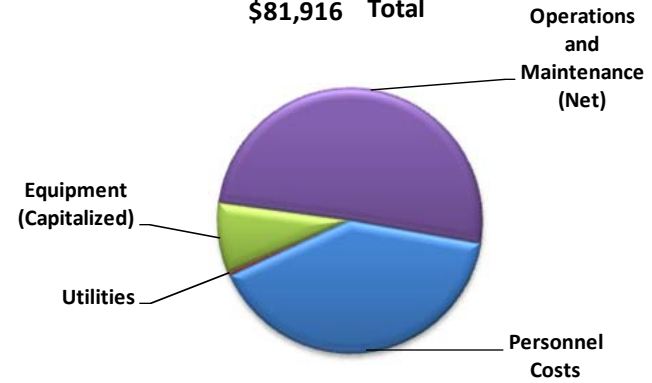


FY 2017 BUDGET REVENUES
\$70,444 Total



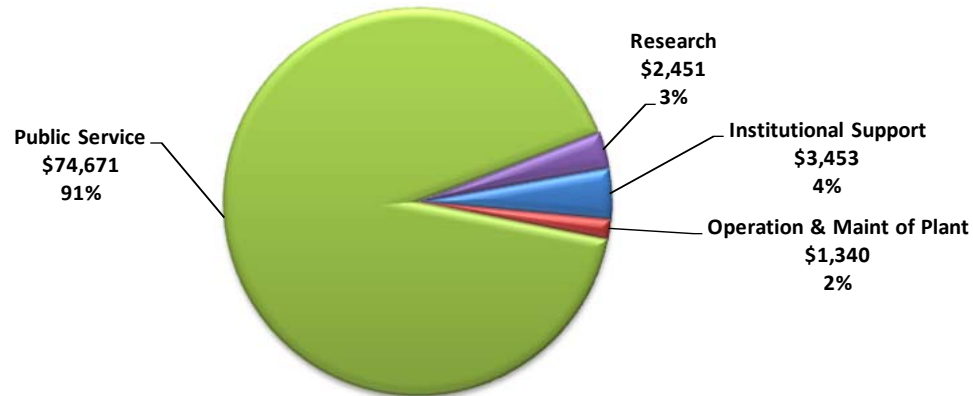
See Executive Budget Summary for amounts and percentages

FY 2017 BUDGET EXPENDITURES
\$81,916 Total



See Executive Budget Summary for amounts and percentages

FY 2017 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Forest Service
FY 2017 Executive Budget Summary
(In Thousands)



	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017		FY16 Budget to FY17 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ (109,372)	\$ 103,181	\$ 109,829	\$ 112,804	\$ 101,294		\$ (11,510)	-10%
REVENUES								
State Appropriations	\$ 139,199	\$ 36,918	\$ 36,151	\$ 39,106	\$ 39,384	56%	\$ 278	1%
Contracts and Grants	93,977	9,150	9,267	9,157	8,435	12%	(722)	-8%
Gifts	70	21	143	0	0	0%	0	n/a
Sales and Services	3,338	2,413	3,164	2,229	2,182	3%	(47)	-2%
Investment Income	1,067	1,971	(93)	355	401	1%	46	13%
Other Income	31,165	20,471	20,659	20,043	20,043	28%	0	n/a
TOTAL REVENUES	\$ 268,817	\$ 70,944	\$ 69,291	\$ 70,890	\$ 70,444		\$ (445)	-1%
EXPENDITURES								
Salaries - Faculty	\$ -	\$ -	\$ 131	\$ -	\$ -	0%	\$ -	n/a
Salaries - Non-Faculty	16,293	18,018	20,260	23,150	23,511	29%	361	2%
Wages	1,426	1,321	1,560	948	958	1%	10	1%
Benefits	5,761	7,205	8,324	8,421	8,654	11%	233	3%
Personnel Costs	23,480	26,544	30,275	32,520	33,123	40%	603	2%
Utilities	240	281	274	370	339	0%	(32)	-9%
Scholarships	2	0	0	0	0	0%	0	n/a
Equipment (Capitalized)	3,451	9,940	8,335	7,468	6,973	9%	(495)	-7%
Operations and Maintenance (Net)	29,082	27,650	27,461	42,041	41,481	51%	(561)	-1%
TOTAL EXPENDITURES	\$ 56,255	\$ 64,415	\$ 66,345	\$ 82,400	\$ 81,916		\$ (484)	-1%
TRANSFERS								
RFS Debt Service (To System Office)	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	n/a
Other	(9)	119	28	0	0		0	n/a
NET TRANSFERS	\$ (9)	\$ 119	\$ 28	\$ -	\$ -		\$ -	n/a
NET INCREASE (DECREASE)	212,553	6,648	2,975	(11,510)	(11,471)		39	0%
ENDING CURRENT NET POSITION	\$ 103,181	\$ 109,829	\$ 112,804	\$ 101,294	\$ 89,823		\$ (11,471)	-11%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Forest Service
FY 2017 Executive Budget Summary
(In Thousands)



EXPENDITURES Fund Group - NACUBO Function	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017		FY16 Budget to FY17 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
E&G and Designated:								
Institutional Support	\$ 2,856	\$ 3,435	\$ 3,462	\$ 3,429	\$ 3,453	4%	\$ 24	1%
O&M of Plant	1,256	1,318	1,430	1,295	1,340	2%	45	3%
Public Service	45,539	52,176	56,005	71,054	71,230	87%	177	0%
Research	1,272	1,577	1,707	1,853	2,048	3%	195	11%
E&G and Designated Subtotal:	\$ 50,923	\$ 58,506	\$ 62,603	\$ 77,631	\$ 78,072	95%	\$ 441	1%
Restricted:								
Institutional Support	\$ 1	\$ 1	\$ 127	\$ -	\$ -	0%	\$ -	n/a
O&M of Plant	1	5	4	0	0	0%	0	n/a
Public Service	4,928	5,490	3,157	4,253	3,441	4%	(812)	-19%
Research	402	414	454	515	403	0%	(112)	-22%
Restricted Subtotal:	\$ 5,332	\$ 5,909	\$ 3,741	\$ 4,769	\$ 3,844	5%	\$ (925)	-19%
TOTAL:								
Institutional Support	\$ 2,856	\$ 3,436	\$ 3,589	\$ 3,429	\$ 3,453	4%	\$ 24	1%
O&M of Plant	1,257	1,322	1,434	1,295	1,340	2%	45	3%
Public Service	50,467	57,665	59,162	75,307	74,671	91%	(636)	-1%
Research	1,674	1,991	2,161	2,369	2,451	3%	82	3%
TOTAL:	\$ 56,255	\$ 64,415	\$ 66,345	\$ 82,400	\$ 81,916	100%	\$ (484)	-1%



Texas A&M Forest Service
 Change in Net Position
 Current Funds
 Fiscal Year 2017 Budget
 (In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 89,720	\$ 78,248	\$ (11,471)
Designated	10,912	10,912	0
Restricted	662	662	-
Change in Net Position	\$ 101,294	\$ 89,823	\$ (11,471)

Explanation for Net Decrease*

Functional and General	\$ (11,471)	The 84th Legislature appropriated \$11.5 million/year for the 2016-2017 biennium from the unexpended balance in the Volunteer Fire Department Assistance Fund 5064 for VFD grants. This is part of the Legislature's efforts to spend down GR-Dedicated balances.
-------------------------------	-------------	---

* if applicable

BUDGET NARRATIVE

Revenues

Total Revenues are budgeted to increase \$686,000 (3%) when compared to the FY 2016 budget. Overall, State Appropriations will remain relatively flat for FY 2017.

Contracts and Grants are budgeted conservatively at \$202,000, which is the same as was budgeted for FY 2016. The agency continues to seek opportunities to increase contract and grant activities.

Sales and Services revenue from TVMDL diagnostic testing fees is budgeted to increase by \$693,000 (7%), compared to the FY 2016 budget. Sales and Services total \$10.8 million and represents 51% of the total FY 2017 revenue budget. TVMDL implemented a fee increase in FY 2016 which has increased the agency's revenue.

Expenditures

Total expenditures are budgeted to increase by \$812,000 (5%) over the FY 2016 budget.

Total Personnel Costs, which are 69% of the agency's expenditures, are budgeted to increase over FY 2016 by \$586,000. TVMDL proposes to implement a 2% merit program (\$168,036) and a 1% one-time merit program (\$84,018) in FY 2017. Corresponding benefits costs are expected to increase by 4%.

Utilities are expected to increase 38% based on projections for the new College Station facility provided by TAMU Utilities Management.

Equipment (Capitalized) expenses are budgeted to decrease 62% in FY 2017. TVMDL is preparing to move into its new facility this fiscal year (FY 2016) and will make larger than normal new equipment purchases during this time.

Operations and Maintenance costs total \$4.6 million and will increase 1% over FY 2016 budget as the agency moves into the new facility and expects certain operational costs to increase.



TEXAS A&M VETERINARY MEDICAL DIAGNOSTIC LABORATORY



BUDGET NARRATIVE CONTINUED

TVMDL continues to share several administrative functions (e.g., human resources, payroll, disbursements, procurement, Concur/travel and HUB) with Texas A&M AgriLife Research and Texas A&M AgriLife Extension. This has helped the agency to maximize cost efficiencies in administrative functions.

Transfers

RFS Transfer of \$3 million is budgeted for the new College Station laboratory and related equipment.



Texas A&M Veterinary Medical Diagnostic Laboratory

FY 2017 Highlighted Budget Components

(In Thousands)

FY 2016 Board Approved Expense Budget	\$	17,233
FY 2017 Proposed Expense Budget		18,045
Difference	\$	812
% Change		4.7%

		<u>Method of Finance</u>
Personnel Costs	\$ 486	Sales and Service
Benefits	100	State Appropriations, Sales and Services
Utilities, O&M, and Equipment	226	State Appropriations, Sales and Services
TOTAL:	\$ 812	

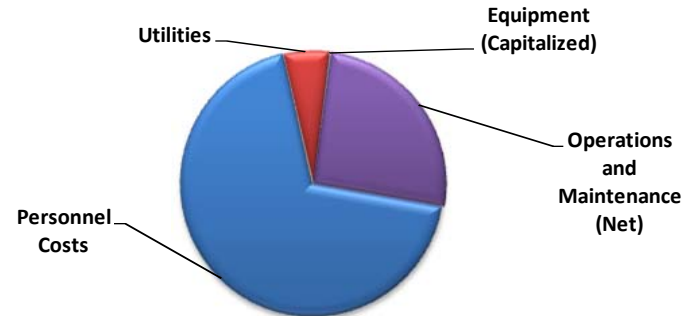
THE TEXAS A&M UNIVERSITY SYSTEM
 Texas A&M Veterinary Medical Diagnostic Laboratory
 FY 2017 Budget Graphs
 (In Thousands)

FY 2017 BUDGET REVENUES
 \$21,051 Total



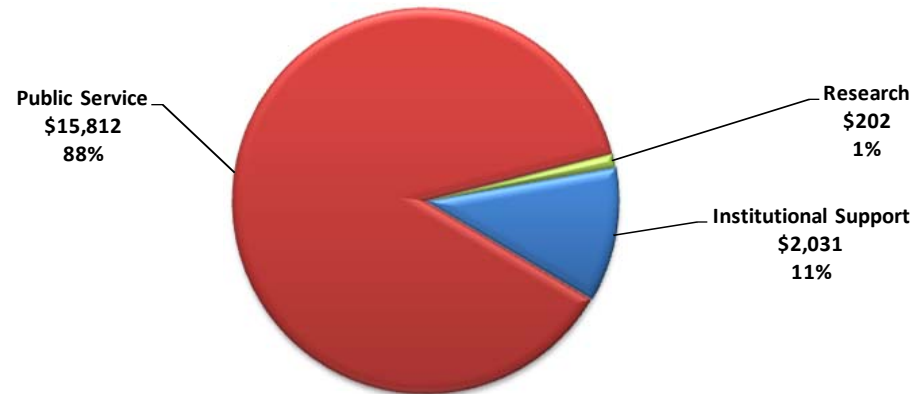
See Executive Budget Summary for amounts and percentages

FY 2017 BUDGET EXPENDITURES
 \$18,045 Total



See Executive Budget Summary for amounts and percentages

FY 2017 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Veterinary Medical Diagnostic Lab
FY 2017 Executive Budget Summary
(In Thousands)



	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017		FY16 Budget to FY17 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 5,160	\$ 4,392	\$ 1,703	\$ 635	\$ 1,841		\$ 1,206	190%
REVENUES								
State Appropriations	\$ 6,413	\$ 9,773	\$ 9,851	\$ 10,024	\$ 10,017	48%	\$ (7)	0%
Contracts and Grants	678	561	448	202	202	1%	0	n/a
Sales and Services	9,251	8,989	9,503	10,132	10,825	51%	693	7%
Investment Income	10	4	3	8	8	0%	0	n/a
Other Income	1	9	62	0	0	0%	0	n/a
TOTAL REVENUES	\$ 16,353	\$ 19,336	\$ 19,868	\$ 20,366	\$ 21,051		\$ 686	3%
EXPENDITURES								
Salaries - Faculty	\$ 29	\$ 28	\$ 54	\$ -	\$ -	0%	\$ -	n/a
Salaries - Non-Faculty	8,404	8,495	8,514	8,926	9,439	52%	513	6%
Wages	351	474	292	186	159	1%	(28)	-15%
Benefits	2,132	2,459	2,707	2,691	2,792	15%	100	4%
Personnel Costs	10,917	11,456	11,567	11,803	12,389	69%	586	5%
Utilities	644	548	774	712	982	5%	270	38%
Scholarships	8	5	7	0	0	0%	0	n/a
Equipment (Capitalized)	674	1,610	181	133	50	0%	(83)	-62%
Operations and Maintenance (Net)	4,880	5,412	5,410	4,585	4,624	26%	39	1%
TOTAL EXPENDITURES	\$ 17,124	\$ 19,029	\$ 17,939	\$ 17,233	\$ 18,045		\$ 812	5%
TRANSFERS								
RFS Debt Service (To System Office)	\$ -	\$ (3,000)	\$ (3,000)	\$ (3,000)	\$ (3,000)		\$ -	n/a
Other	4	4	2	0	0		0	n/a
NET TRANSFERS	\$ 4	\$ (2,996)	\$ (2,997)	\$ (3,000)	\$ (3,000)		\$ -	n/a
NET INCREASE (DECREASE)	(768)	(2,689)	(1,068)	133	6		(126)	-95%
ENDING CURRENT NET POSITION	\$ 4,392	\$ 1,703	\$ 635	\$ 767	\$ 1,847		\$ 1,080	141%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Veterinary Medical Diagnostic Lab
FY 2017 Executive Budget Summary
(In Thousands)



EXPENDITURES Fund Group - NACUBO Function	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017		FY16 Budget to FY17 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
E&G and Designated:								
Institutional Support	\$ 1,697	\$ 1,824	\$ 1,912	\$ 1,943	\$ 2,031	11%	\$ 88	5%
Public Service	14,875	16,661	15,675	15,099	15,812	88%	713	5%
Research	11	111	13	7	18	0%	11	166%
E&G and Designated Subtotal:	\$ 16,582	\$ 18,596	\$ 17,600	\$ 17,049	\$ 17,861	99%	\$ 812	5%
Restricted:								
Public Service	\$ 53	\$ 19	\$ 11	\$ -	\$ -	0%	\$ -	n/a
Research	489	415	328	184	184	1%	-	0%
Restricted Subtotal:	\$ 542	\$ 434	\$ 339	\$ 184	\$ 184	1%	\$ -	0%
TOTAL:								
Institutional Support	\$ 1,697	\$ 1,824	\$ 1,912	\$ 1,943	\$ 2,031	11%	\$ 88	5%
Public Service	14,927	16,679	15,686	15,099	15,812	88%	713	5%
Research	500	526	341	191	202	1%	11	6%
TOTAL:	\$ 17,124	\$ 19,029	\$ 17,939	\$ 17,233	\$ 18,045	100%	\$ 812	5%



Texas A&M Veterinary Medical Diagnostic Laboratory
Change in Net Position
Current Funds
Fiscal Year 2017 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 1,841	\$ 1,847	\$ 6
Designated	-	-	-
Change in Net Position	<u>\$ 1,841</u>	<u>\$ 1,847</u>	<u>\$ 6</u>

Explanation for Net Decrease*

* if applicable



TEXAS A&M ENGINEERING EXPERIMENT STATION



BUDGET NARRATIVE

Revenues

Total Revenues are budgeted to increase by \$5.5 million (4%), compared to the FY 2016 budget, with a majority of the increase (\$5.3 million) due to additional State Appropriations funds received for the Center for Infrastructure Renewal Debt Service. TEES continues to see increases in both industry and foreign grants and contracts, while federal funds continue to decrease. TEES is estimating a slight decrease in investment income earnings based on current trends and was calculated at two and a half percent earnings on the agency's funds as recommended by System guidelines.

Sales and Services are budgeted to increase by \$630,000 (7%) compared to the FY 2016 budget due to an overhead charge being passed on to TEES Divisions for workforce development programs. TEES divisions will adjust rates to cover this cost.

Expenditures

Total Expenditures are budgeted to decrease by \$1.6 million (1%), compared to the FY 2016 budget. This is primarily a result of decreases in Operations and Maintenance and Equipment (Capitalized) expenses.

Personnel Costs are budgeted to increase \$2.2 million (3%) compared to the FY 2016 budget. This is based on a planned 3% merit pool, market adjustments, and other personnel changes. Benefits show a slight decrease due to less funds budgeted for wages and changes in personnel.

Operations and Maintenance is budgeted to decrease by \$4.5 million (8%), compared to the FY 2016 budget. The decrease is based primarily on a shift in Utility expenses that had previously been budgeted in O&M and now are in the Utility category (\$2.7 million). In addition, a reallocation of funds for merit (\$1.8 million), with a majority of the decrease to cover the merit pool coming from grants and contracts accounts.

Equipment (Capitalized) is budgeted at a decrease of \$2 million (20%) due to changes in PUF allocations.

Transfers

The RFS Debt Service transfer is for the Center for Infrastructure Renewal (\$5 million), Good Laboratory Practices Facility and the TEES State Headquarters Building. Other transfers into TEES include a \$583,735 transfer from AgriLife Research for water seed funding initiatives as provided by the 84th Legislature.



Texas A&M Engineering Experiment Station

FY 2017 Highlighted Budget Components

(in thousands)

FY 2016 Board Approved Expense Budget	\$	153,386
FY 2017 Proposed Expense Budget		151,801
Difference	\$	(1,585)
% Change		-1.0%

Personnel Costs

Changes in Personnel \$ 1,820

Method of Finance

Increase is due to planned merit and equity. Other changes in personnel costs include wages, benefits, funds budgeted for the changes to title codes and system-wide compensation plan.

O&M Increases

Utilities 2,684 This is due to a change in budgeting. Previously, utilities have been budgeted in the O&M category. TEES moved the budgets to the correct category to more accurately reflect actuals and planned expenditures.

Operations & Maintenance (4,924) This decrease is due to the move of Utilities out of this category and reducing O&M in Sponsored research accounts to fund planned merit.

Equipment (1,165) This decrease is due to reducing Equipment in Sponsored research accounts to fund planned merit.

TOTAL: \$ (1,585)

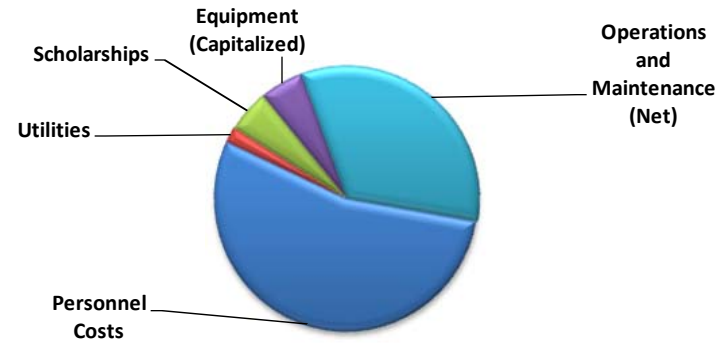
THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Engineering Experiment Station
FY 2017 Budget Graphs
(In Thousands)

FY 2017 BUDGET REVENUES
\$156,859 Total



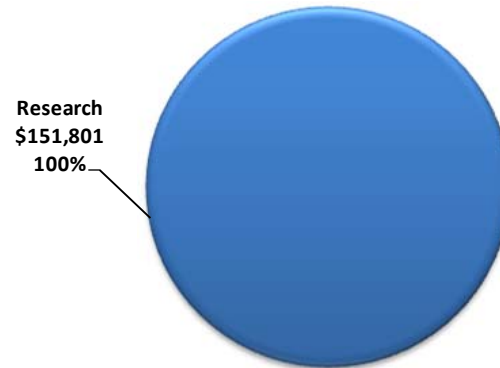
See Executive Budget Summary for amounts and percentages

FY 2017 BUDGET EXPENDITURES
\$151,801 Total



See Executive Budget Summary for amounts and percentages

FY 2017 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Engineering Experiment Station
FY 2017 Executive Budget Summary
(In Thousands)



	FY 2013		FY 2014		FY 2015		FY 2016		FY 2017		FY16 Budget to FY17 Budget	
	Actuals	Actuals	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance		
BEGINNING CURRENT NET POSITION	\$ 97,226	\$ 99,151	\$ 101,254	\$ 84,099	\$ 86,500	\$ 2,401	3%					
REVENUES												
State Appropriations	\$ 16,559	\$ 21,417	\$ 22,146	\$ 21,033	\$ 26,329	17%	\$ 5,296	25%				
Contracts and Grants	103,979	111,064	108,201	114,050	114,000	73%	(50)	0%				
Gifts	2,215	1,645	809	1,339	1,339	1%	0	n/a				
Sales and Services	12,238	10,521	11,225	9,325	9,954	6%	630	7%				
Investment Income	7,585	15,804	(593)	4,687	4,287	3%	(400)	-9%				
Other Income	34	155	263	950	950	1%	0	n/a				
TOTAL REVENUES	\$ 142,611	\$ 160,606	\$ 142,041	\$ 151,383	\$ 156,859	\$ 5,476	4%					
EXPENDITURES												
Salaries - Faculty (Equivalent)	\$ 17,688	\$ 18,115	\$ 16,431	\$ 18,935	\$ 19,587	13%	\$ 652	3%				
Salaries - Non-Faculty	40,727	40,703	42,174	44,026	45,441	30%	1,414	3%				
Wages	4,319	4,210	6,628	3,390	3,474	2%	83	2%				
Benefits	10,431	11,686	11,435	13,778	13,778	9%	0	n/a				
Personnel Costs	73,165	74,713	76,668	80,130	82,280	54%	2,150	3%				
Utilities	243	261	269	220	2,904	2%	2,684	>500%				
Scholarships	8,321	8,390	8,344	7,940	7,940	5%	0	n/a				
Equipment (Capitalized)	7,498	8,183	8,584	10,041	8,076	5%	(1,965)	-20%				
Operations and Maintenance (Net)	50,962	56,847	58,162	55,055	50,602	33%	(4,453)	-8%				
TOTAL EXPENDITURES	\$ 140,189	\$ 148,394	\$ 152,027	\$ 153,386	\$ 151,801	\$ (1,585)	-1%					
TRANSFERS												
RFS Debt Service (To System Office)	\$ (359)	\$ (361)	\$ (357)	\$ (397)	\$ (5,641)	\$ (5,244)	>500%					
Other	(138)	(9,748)	(6,813)	2,400	584	(1,816)	-76%					
NET TRANSFERS	\$ (497)	\$ (10,109)	\$ (7,170)	\$ 2,003	\$ (5,057)	\$ (7,060)	-353%					
NET INCREASE (DECREASE)	1,924	2,103	(17,155)	(0)	(0)	0	-33%					
ENDING CURRENT NET POSITION	\$ 99,151	\$ 101,254	\$ 84,099	\$ 84,099	\$ 86,500	\$ 2,401	3%					



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Engineering Experiment Station
FY 2017 Executive Budget Summary
(In Thousands)



EXPENDITURES Fund Group - NACUBO Function	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY16 Budget to FY17 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	Dollar Variance	Percentage Variance
E&G and Designated:							
Research	\$ 56,870	\$ 58,851	\$ 66,635	\$ 60,547	\$ 58,962	39%	\$ (1,585) -3%
E&G and Designated Subtotal:	\$ 56,870	\$ 58,851	\$ 66,635	\$ 60,547	\$ 58,962	39%	\$ (1,585) -3%
Restricted:							
Research	\$ 83,320	\$ 89,543	\$ 85,392	\$ 92,839	\$ 92,839	61%	\$ - 0%
Restricted Subtotal:	\$ 83,320	\$ 89,543	\$ 85,392	\$ 92,839	\$ 92,839	61%	\$ - 0%
TOTAL:							
Research	\$ 140,190	\$ 148,394	\$ 152,027	\$ 153,386	\$ 151,801	100%	\$ (1,585) -1%
TOTAL:	\$ 140,190	\$ 148,394	\$ 152,027	\$ 153,386	\$ 151,801	100%	\$ (1,585) -1%



Texas A&M Engineering Experiment Station
Change in Net Position
Current Funds
Fiscal Year 2017 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 500	\$ 500	\$ -
Designated	63,500	63,500	-
Restricted	22,500	22,500	-
Change in Net Position	\$ 86,500	\$ 86,500	\$ -

Explanation for Net Decrease*

* if applicable

BUDGET NARRATIVE

Revenues

Total Revenues in FY 2017 are budgeted to decrease by \$5 million (5%), compared to FY 2016 budget.

- State Appropriations for Benefits Paid by State are increasing \$91,000 primarily due to an increase in the appropriation for GIP.
- Tuition and Fees (Gross) are decreasing \$9.3 million due to the economic impact lower oil prices have had on our customer base and also the reclassification of some tuition and fees revenue to contracts and grants.
- Contracts and Grants are increasing \$6 million due to TEEX reclassifying some deliverables from Tuition and Fees to Contracts and Grants. The overall impact of the decrease to Tuition and Fees and the increase to Contracts and Grants is a decrease of \$3.3 million.
- As with Tuition and Fees, Sales and Service is decreasing \$1.6 million due to the economic impact the decrease in oil prices has had on our customer base.
- Investment Income is decreasing \$250,000 due to anticipated market conditions.

Expenditures

Total Expenditures in FY 2017 are budgeted to decrease \$3.5 million (4%), compared to the FY 2016 budget.

- Personnel Costs are decreasing \$1.7 million primarily due to budgeted decreases in training deliveries and contracts.
- Equipment (Capitalized) is decreasing \$228,000 mainly due to large purchases that were budgeted in FY 2016.
- The Operations and Maintenance (Net) decrease of \$1.6 million is associated with the decrease in training deliveries and contracts.

Transfers

- RFS Debt Service transfer of \$2 million is for the Wastewater System Upgrade at the Brayton Fire Field and the purchase of the Gateway facility for Texas Task Force 1.
- Other transfers out of \$7.7 million are for funds transferred to plant funds for the capital plan and equipment renewals and replacements.



Texas A&M Engineering Extension Service

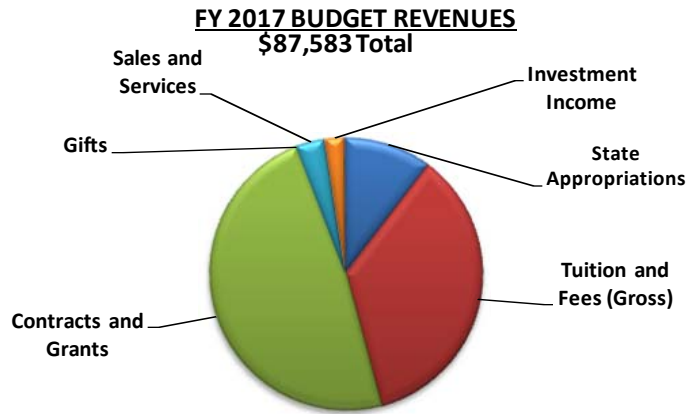
FY 2017 Highlighted Budget Components

(In Thousands)

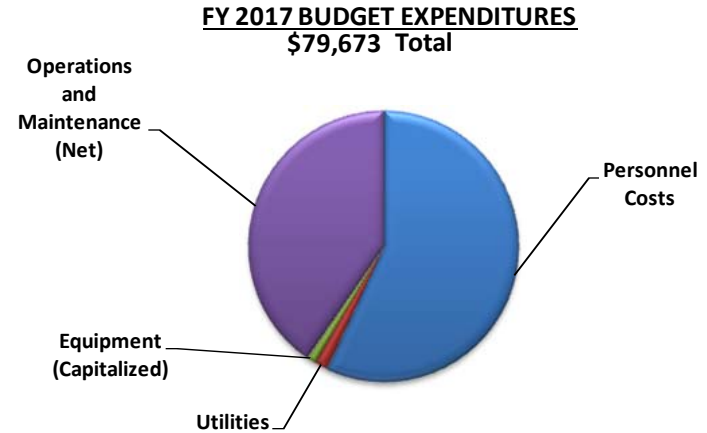
FY 2016 Board Approved Expense Budget	\$	83,138
FY 2017 Proposed Expense Budget		79,673
Difference	\$	(3,465)
% Change		-4.2%

		<u>Method of Finance</u>
Personnel Costs	\$ (1,650)	100% Tuition and Fees and Contracts and Grants Revenue
Equipment (Capitalized)	(228)	100% Tuition and Fees
Other Expenses	(1,587)	100% Tuition and Fees and Contracts and Grants Revenue
TOTAL:	\$ (3,465)	

THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Engineering Extension Service
FY 2017 Budget Graphs
(In Thousands)

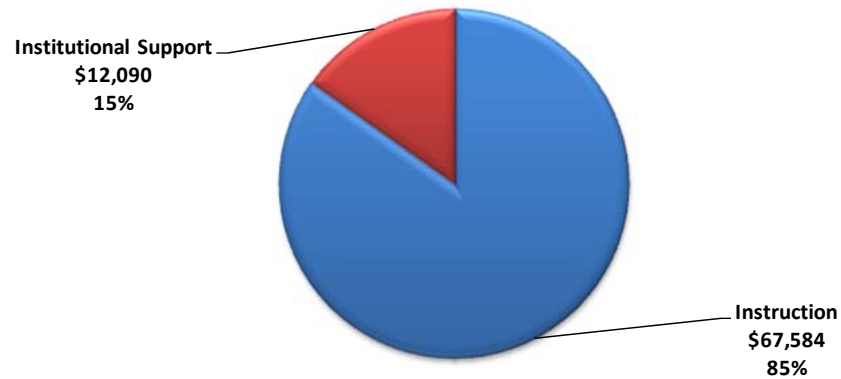


See Executive Budget Summary for amounts and percentages



See Executive Budget Summary for amounts and percentages

FY 2017 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Engineering Extension Service
FY 2017 Executive Budget Summary
(In Thousands)



	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017		FY16 Budget to FY17 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 43,741	\$ 44,416	\$ 43,494	\$ 43,576	\$ 38,516		\$ (5,060)	-12%
REVENUES								
State Appropriations	\$ 8,339	\$ 7,871	\$ 8,899	\$ 8,929	\$ 9,020	10%	\$ 91	1%
Tuition and Fees (Gross)	33,330	38,945	37,336	40,365	31,095	36%	(9,270)	-23%
Contracts and Grants	27,580	27,227	35,031	36,313	42,296	48%	5,982	16%
Gifts	301	410	733	125	125	0%	0	n/a
Sales and Services	6,511	6,716	5,509	4,523	2,962	3%	(1,561)	-35%
Investment Income	2,718	5,335	(999)	2,252	2,002	2%	(250)	-11%
Other Income	70	80	86	81	83	0%	2	2%
TOTAL REVENUES	\$ 78,848	\$ 86,584	\$ 86,593	\$ 92,587	\$ 87,583		\$ (5,005)	-5%
EXPENDITURES								
Salaries - Faculty	\$ -	\$ -	\$ 30	\$ -	\$ -	0%	\$ -	n/a
Salaries - Non-Faculty	25,308	27,234	28,052	30,140	29,189	37%	(950)	-3%
Wages	7,997	8,637	8,350	7,706	7,123	9%	(583)	-8%
Benefits	7,103	8,433	9,033	9,187	9,070	11%	(117)	-1%
Personnel Costs	40,409	44,305	45,465	47,032	45,382	57%	(1,650)	-4%
Utilities	1,203	1,228	1,265	1,274	1,280	2%	7	1%
Scholarships	17	9	0	0	0	0%	0	n/a
Equipment (Capitalized)	3,359	4,222	2,741	1,051	824	1%	(228)	-22%
Operations and Maintenance (Net)	34,011	29,785	34,400	33,782	32,188	40%	(1,594)	-5%
TOTAL EXPENDITURES	\$ 78,998	\$ 79,549	\$ 83,871	\$ 83,138	\$ 79,673		\$ (3,465)	-4%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (1,285)	\$ (2,604)	\$ (2,686)	\$ (2,032)	\$ (2,034)		\$ (2)	0%
Other	2,109	(5,354)	47	(6,261)	(7,690)		(1,430)	23%
NET TRANSFERS	\$ 825	\$ (7,958)	\$ (2,639)	\$ (8,293)	\$ (9,724)		\$ (1,431)	17%
NET INCREASE (DECREASE)	675	(922)	82	1,156	(1,815)		(2,971)	-257%
ENDING CURRENT NET POSITION	\$ 44,416	\$ 43,494	\$ 43,576	\$ 44,732	\$ 36,701		\$ (8,031)	-18%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Engineering Extension Service
FY 2017 Executive Budget Summary
(In Thousands)



EXPENDITURES Fund Group - NACUBO Function	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	% of Budget	FY16 Budget to FY17 Budget	
	Actuals	Actuals	Actuals	Budget	Budget		Dollar Variance	Percentage Variance
E&G and Designated:								
Instruction	\$ 64,861	\$ 67,072	\$ 70,457	\$ 50,770	\$ 46,015	58%	\$ (4,755)	-9%
Institutional Support	14,082	12,466	13,299	12,603	12,090	15%	(513)	-4%
Public Service	0	0	0	1,506	1,506	2%	0	0%
E&G and Designated Subtotal:	\$ 78,943	\$ 79,538	\$ 83,756	\$ 64,879	\$ 59,612	75%	\$ (5,268)	-8%
Restricted:								
Instruction	\$ 55	\$ 11	\$ 116	\$ 18,259	\$ 20,062	25%	\$ 1,803	10%
Restricted Subtotal:	\$ 55	\$ 11	\$ 116	\$ 18,259	\$ 20,062	25%	\$ 1,803	10%
TOTAL:								
Instruction	\$ 64,916	\$ 67,084	\$ 70,573	\$ 69,029	\$ 66,077	83%	\$ (2,952)	-4%
Institutional Support	14,082	12,466	13,299	12,603	12,090	15%	(513)	-4%
Public Service	0	0	0	1,506	1,506	2%	0	0%
TOTAL:	\$ 78,998	\$ 79,549	\$ 83,871	\$ 83,138	\$ 79,673	100%	\$ (3,465)	-4%



Texas A&M Engineering Extension Service
Change in Net Position
Current Funds
Fiscal Year 2017 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 11,918	\$ 13,499	\$ 1,581
Designated	26,247	22,833	(3,413)
Restricted	351	368	17
Change in Net Position	<u>\$ 38,516</u>	<u>\$ 36,700</u>	<u>\$ (1,815)</u>

Explanation for Net Decrease*

Designated	\$ (3,413)	One-time transfer to plant funds for capital plan & renewals and replacements.
-------------------	------------	--

* if applicable



BUDGET NARRATIVE

Revenues

Total Revenues are budgeted at \$69.6 million. TTI continues to experience growth in non-traditional sponsored research activities. Sponsored research contracts represent 78% of total revenue, and are sourced to federal, state, local, private and foreign sponsors.

State Appropriations are budgeted to increase slightly in FY 2017. State appropriations include \$1.65 million for the Transportation Policy Research Center, \$1 million for the Transportation Safety Center and \$850,000 for the Center for International Intelligent Transportation Research.

Investment Income is budgeted conservatively at \$539,000.

Expenditures

Total Expenditures are budgeted to increase \$2.2 million (3%) compared to FY 2016. The increase is primarily from personnel costs and operations and maintenance as a result of growth in sponsored research activities.

Personnel Costs are budgeted to increase \$1.3 million (3%), compared to the FY 2016 budget. The increase is the result of a proposed 3% merit pool. In addition, TTI allocates \$25,000 per year for merit bonuses to award the top-performing researchers who are most successful in achieving diversification in sponsored research activities.

Other budgeted increases include a 14% increase in tuition support for TTI graduate student employees.

Transfers

RFS Debt Service includes \$444,000 for the TTI State Headquarters and Research Building and \$41,000 for the TTI Research Building (Gibb Gilchrist Building).



Texas A&M Transportation Institute

FY 2017 Highlighted Budget Components

(In Thousands)

FY 2015 Board Approved Expense Budget	\$	65,613
FY 2016 Proposed Expense Budget		67,831
Difference	\$	2,218
% Change		3.4%

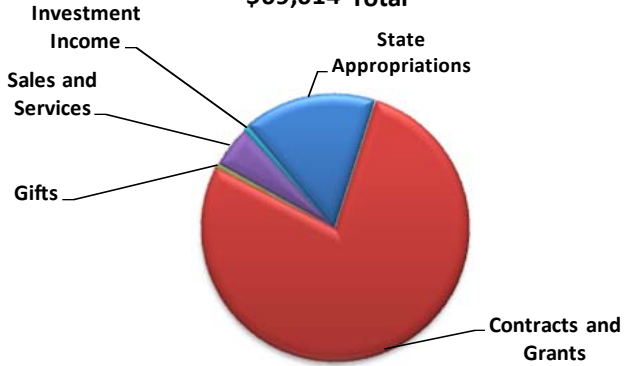
		Method of Finance
Personnel Costs	\$ 1,302	89% Sponsored Contract Revenue, 11% General Revenue
Operations and Maintenance (Net)	826	100% Sponsored Contract Revenue
Capital Equipment and Tuition Support for Graduate Students	90	100% Sponsored Contract Revenue
TOTAL:	\$ 2,218	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Transportation Institute
FY 2017 Budget Graphs
(In Thousands)

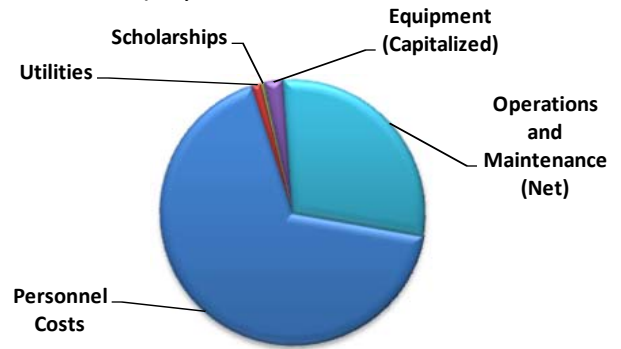


FY 2017 BUDGET REVENUES
\$69,614 Total



See Executive Budget Summary for amounts and percentages

FY 2017 BUDGET EXPENDITURES
\$67,831 Total



See Executive Budget Summary for amounts and percentages

FY 2017 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Transportation Institute
FY 2017 Executive Budget Summary
(In Thousands)



	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017		FY16 Budget to FY17 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 20,200	\$ 20,296	\$ 22,860	\$ 21,657	\$ 23,008		\$ 1,351	6%
REVENUES								
State Appropriations	\$ 8,347	\$ 12,148	\$ 12,228	\$ 11,090	\$ 11,175	16%	\$ 84	1%
Contracts and Grants	47,686	48,153	51,213	51,805	54,030	78%	2,225	4%
Gifts	274	656	311	300	300	0%	0	n/a
Sales and Services	5,566	6,230	4,538	3,691	3,570	5%	(121)	-3%
Investment Income	660	1,376	(25)	556	539	1%	(17)	-3%
Other Income	10	77	130	0	0	0%	0	n/a
TOTAL REVENUES	\$ 62,542	\$ 68,641	\$ 68,397	\$ 67,442	\$ 69,614		\$ 2,172	3%
EXPENDITURES								
Salaries - Faculty	\$ 14,266	\$ 16,834	\$ 18,852	\$ 18,668	\$ 19,132	28%	\$ 464	2%
Salaries - Non-Faculty	17,289	15,252	15,724	16,056	16,795	25%	739	5%
Wages	1,623	1,729	2,021	1,407	1,441	2%	34	2%
Benefits	7,145	7,891	8,813	8,233	8,298	12%	65	1%
Personnel Costs	40,323	41,706	45,410	44,365	45,667	67%	1,302	3%
Utilities	680	692	733	800	800	1%	0	n/a
Scholarships	407	309	276	220	250	0%	30	14%
Equipment (Capitalized)	1,082	2,010	1,065	1,465	1,525	2%	60	4%
Operations and Maintenance (Net)	18,821	20,379	20,904	18,763	19,589	29%	826	4%
TOTAL EXPENDITURES	\$ 61,313	\$ 65,097	\$ 68,387	\$ 65,613	\$ 67,831		\$ 2,218	3%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (1,007)	\$ (1,006)	\$ (483)	\$ (478)	\$ (485)		\$ (7)	2%
Other	(127)	27	(730)	0	0		0	n/a
NET TRANSFERS	\$ (1,134)	\$ (979)	\$ (1,213)	\$ (478)	\$ (485)		\$ (7)	2%
NET INCREASE (DECREASE)	96	2,564	(1,203)	1,351	1,298		(53)	-4%
ENDING CURRENT NET POSITION	\$ 20,296	\$ 22,860	\$ 21,657	\$ 23,008	\$ 24,306		\$ 1,297	6%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Transportation Institute
FY 2017 Executive Budget Summary
 (In Thousands)



EXPENDITURES Fund Group - NACUBO Function	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY16 Budget to FY17 Budget		
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
E&G and Designated:								
Institutional Support	\$ 303	\$ (668)	\$ (658)	\$ -	\$ -	0%	\$ -	n/a
Public Service	(4)	0	85	90	93	0%	3	3%
Research	22,573	26,581	27,242	23,982	24,414	36%	432	2%
E&G and Designated Subtotal:	\$ 22,871	\$ 25,914	\$ 26,670	\$ 24,072	\$ 24,507	36%	\$ 435	2%
Restricted:								
Public Service	\$ 1,385	\$ 1,661	\$ 1,552	\$ 1,702	\$ 1,756	3%	\$ 54	3%
Research	37,057	37,523	40,165	39,839	41,568	61%	1,729	4%
Restricted Subtotal:	\$ 38,442	\$ 39,184	\$ 41,718	\$ 41,541	\$ 43,324	64%	\$ 1,783	4%
TOTAL:								
Institutional Support	\$ 303	\$ (668)	\$ (658)	\$ -	\$ -	0%	\$ -	n/a
Public Service	1,381	1,661	1,638	1,792	1,849	3%	57	3%
Research	59,629	64,104	67,407	63,821	65,982	97%	2,161	3%
TOTAL:	\$ 61,313	\$ 65,097	\$ 68,387	\$ 65,613	\$ 67,831	100%	\$ 2,218	3%



Texas A&M Transportation Institute
Change in Net Position
Current Funds
Fiscal Year 2017 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 1,623	\$ 1,653	\$ 30
Designated	19,075	19,808	733
Restricted	2,310	2,845	535
Change in Net Position	\$ 23,008	\$ 24,306	\$ 1,298

Explanation for Net Decrease*

* if applicable



SYSTEM OFFICES

BUDGET NARRATIVE

Introduction

The A&M System Offices continues to make positive organizational and operational changes to improve the overall services provided to the Board, System members, and departments within the System Offices. Over the past couple of years, the System Offices has taken the lead in several system-wide initiatives such as overseeing the PwC Administrative Reviews, implementation of various IT recommendations, and the standardization of title codes and pay plans across the A&M System. These initiatives have led to the elimination of redundant administrative positions and increased efficiencies.

Revenues

Overall, System Offices revenues are expected to increase by a net \$30.6 million (23%), compared to FY 2016 budget.

In previous years, the State of Texas has provided a small amount of General Revenue in support of the System Offices operations. However, beginning with FY 2016, this appropriation was eliminated (\$1.6 million).

The 84th Legislature did continue to provide the System Offices with \$764 thousand for need based scholarships. These funds will be proportionally allocated to each academic university based on Pell Grant expenses.

Available University Fund (AUF) revenue is budgeted to increase by \$30 million based on the standard calculation of the distribution from the Permanent University Fund. The System Offices AUF excellence allocation will be \$20.3 million, a slight increase from \$20 million in FY 2016. Also, TAMU and PVAMU will receive \$113.5 million and \$20.4 million per year, respectively. In addition, the following AUF allocations have also been proposed: 1) TAMU Law School Support - \$5.0 million, 2) Chancellor's Research Initiative, Renowned Faculty Program, and National Academy Scholars Program - \$38.3 million, and 3) One-time excellence initiatives of up to \$10 million.

FY 2017 marks the continuation of two Chancellor Initiatives: 1) The 5th year of the Chancellor's Research Initiative (CRI). For this fifth year, \$10.3 million has been allocated to provide one-time funds (in the form of excellence funds and debt service) to Texas A&M University and/or Prairie View A&M University for the recruitment and hiring of faculty members who will have a transformative impact upon the academic and research

SYSTEM OFFICES

BUDGET NARRATIVE CONTINUED

missions of their respective university and 2) The 2nd year of the Regional University's CRI initiative which has made available \$10 million over three years to recruit star researchers and other outstanding faculty.

Investment Income is budget to remain steady at \$7 million.

Expenditures

Overall, System Offices expenditures are budgeted to increase by \$117.7 million (32%), compared to FY 2016 budget. This net change is related to the following:

- System-wide debt service payments: \$122.2 million
- 3% Merit Pool: \$980,000
- Increased employee and retiree health Insurance costs: \$100,000
- Remaining difference is due to the strategic use of service department reserves within our self-insured Health/Dental and WCI plans.



System Offices

FY 2017 Highlighted Budget Components

(In Thousands)

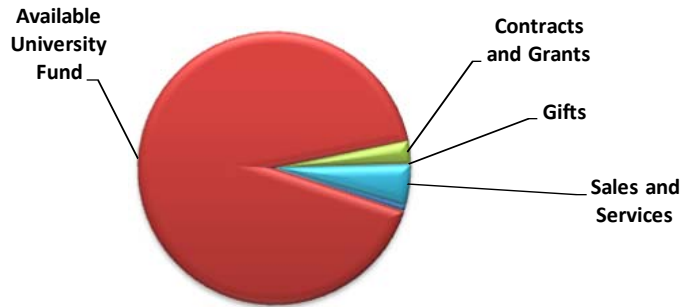
FY 2016 Board Approved Expense Budget	\$	369,388
FY 2017 Proposed Expense Budget		487,076
Difference	\$	117,689
% Change		31.9%
<hr/>		
Personnel Costs		
Proposed Merit Plan	\$	1,417
Operations and Maintenance		(5,950)
Debt Service		122,221
TOTAL:	\$	117,688



THE TEXAS A&M UNIVERSITY SYSTEM
System Offices
FY 2017 Budget Graphs
(In Thousands)

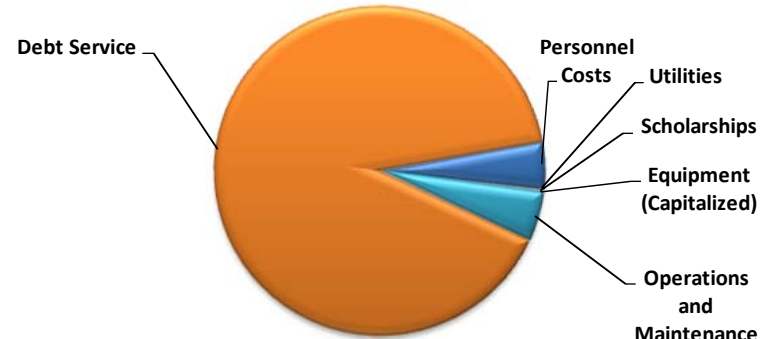


FY 2017 BUDGET REVENUES
\$164,475 Total



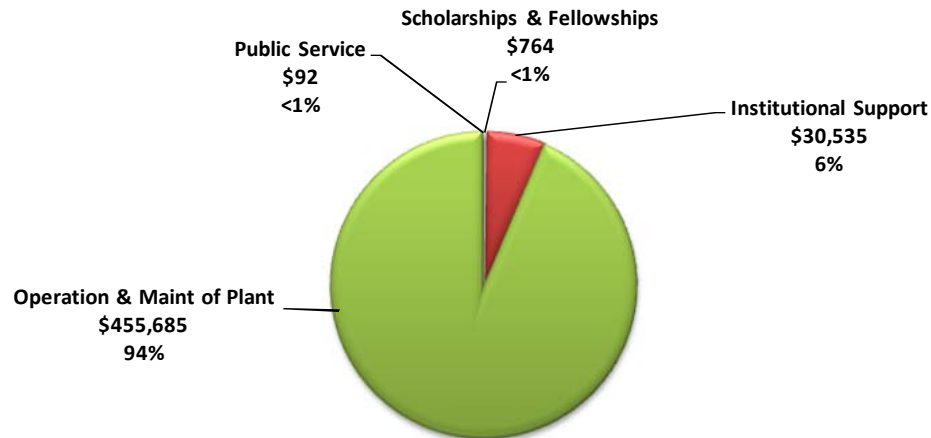
See Executive Budget Summary for amounts and

FY 2017 BUDGET EXPENDITURES
\$487,076 Total



See Executive Budget Summary for amounts and percentages (Net)

FY 2017 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
System Offices
FY 2017 Executive Budget Summary
(In Thousands)



	FY 2013*	FY 2014*	FY 2015*	FY 2016	FY 2017		FY16 Budget to FY17 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 912,850	\$ 923,765	\$ 1,086,271	\$ 1,290,621	\$ 1,275,436		\$ (15,185)	-1%
REVENUES								
State Appropriations	\$ 2,415	\$ 2,403	\$ 2,390	\$ 856	\$ 856	1%	\$ -	n/a
Available University Fund	113,979	296,107	287,750	122,835	152,920	93%	30,085	24%
Contracts and Grants	17,664	39,735	54,322	3,500	3,500	2%	0	n/a
Gifts	262	584	226	193	193	0%	0	n/a
Sales and Services	1,666	1,245	1,029	0	0	0%	0	n/a
Investment Income	13,438	12,506	13,900	6,460	7,007	4%	547	8%
Other Income	750	5,307	1,470	0	0	0%	0	n/a
TOTAL REVENUES	\$ 150,175	\$ 357,887	\$ 361,087	\$ 133,844	\$ 164,475		\$ 30,631	23%
EXPENDITURES								
Salaries - Faculty	\$ 128	\$ 32	\$ 413	\$ -	\$ -	0%	\$ -	n/a
Salaries - Non-Faculty	12,353	11,869	12,328	12,851	13,838	3%	987	8%
Wages	308	200	221	76	73	0%	(3)	-3%
Benefits	2,664	3,571	2,083	3,645	4,078	1%	432	12%
Personnel Costs	15,453	15,672	15,044	16,572	17,989	4%	1,417	9%
Utilities	837	720	294	725	725	0%	0	n/a
Scholarships	4	3	4	764	764	0%	0	n/a
Equipment (Capitalized)	6,664	2,458	8,117	25	25	0%	0	n/a
Operations and Maintenance (Net)	29,625	46,933	63,625	17,837	11,888	2%	(5,950)	-33%
Debt Service	227,383	303,229	285,445	333,464	455,685	94%	122,221	37%
TOTAL EXPENDITURES	\$ 279,966	\$ 369,014	\$ 372,529	\$ 369,388	\$ 487,076		\$ 117,689	32%
TRANSFERS								
RFS Debt Service (from System Members)	\$ 175,807	\$ 190,433	\$ 207,283	\$ 210,045	\$ 318,517		\$ 108,472	52%
Other	(35,101)	(16,800)	8,510	10,314	10,306		(8)	0%
NET TRANSFERS	\$ 140,706	\$ 173,633	\$ 215,793	\$ 220,358	\$ 328,823		\$ 108,464	49%
NET INCREASE (DECREASE)	10,915	162,506	204,351	(15,185)	6,221		21,407	141%
ENDING CURRENT NET POSITION	\$ 923,765	\$ 1,086,271	\$ 1,290,621	\$ 1,275,436	\$ 1,281,657		\$ 6,221	0%

* Excludes estimated expense associated with Other Post-Employment Benefits (OPEB).
TAMUS amount for FY 2015 is \$124 million.



THE TEXAS A&M UNIVERSITY SYSTEM
System Offices
FY 2017 Executive Budget Summary
(In Thousands)



EXPENDITURES Fund Group - NACUBO Function	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017		FY16 Budget to FY17 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
E&G and Designated:								
Scholarships and Fellowships	\$ 771	\$ 764	\$ 764	764	764	0%	0	0%
Institutional Support	35,504	28,699	31,259	34,880	30,347	6%	(4,532)	-13%
O&M of Plant	38	0	0	0	0	0%	0	n/a
Public Service	92	92	92	92	92	0%	0	0%
Research	603	(14)	5,172	0	0	0%	0	n/a
E&G and Designated Subtotal:	\$ 37,008	\$ 29,541	\$ 37,287	\$ 35,735	\$ 31,203	6%	\$ (4,532)	-13%
Restricted:								
Instruction	\$ 52	\$ 46	\$ -	\$ -	\$ -	0%	\$ -	n/a
Scholarships and Fellowships	4	3	2	0	0	0%	0	n/a
Institutional Support	1,015	3,658	162	188	188	0%	0	0%
Public Service	507	79	0	0	0	0%	0	n/a
Research	13,998	32,459	49,635	-	-	0%	-	n/a
Restricted Subtotal:	\$ 15,575	\$ 36,244	\$ 49,798	\$ 188	\$ 188	0%	\$ -	0%
Debt Service	227,383	303,229	285,445	333,464	455,685	94%	122,221	37%
TOTAL:								
Instruction	\$ 52	\$ 46	\$ -	\$ -	\$ -	0%	\$ -	n/a
Scholarships and Fellowships	774	766	766	764	764	0%	0	0%
Institutional Support	36,519	32,357	31,421	35,068	30,535	6%	(4,532)	-13%
O&M of Plant	38	0	0	0	0	0%	0	n/a
Public Service	599	171	92	92	92	0%	0	0%
Research	14,600	32,445	54,806	0	0	0%	0	n/a
Debt Service	227,383	303,229	285,445	333,464	455,685	94%	122,221	37%
TOTAL:	\$ 279,966	\$ 369,014	\$ 372,529	\$ 369,388	\$ 487,076	100%	\$ 117,689	32%



System Offices
Change in Net Position
Current Funds
Fiscal Year 2017 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Designated	\$ 1,275,246	\$ 1,281,462	\$ 6,216
Restricted	190	195	5
Change in Net Position	\$ 1,275,436	\$ 1,281,657	\$ 6,221

Explanation for Net Decrease*

* if applicable





Supplemental Information Table of Contents

1. Salary Plans (by Member)
2. Academic Enrollment and Semester Credit Hours
3. Texas A&M Health Science Center
 - Student and Program Data
4. Faculty Information
5. Academic and Financial Analytics
6. Academic Tuition and Fee Summary





THE TEXAS A&M UNIVERSITY SYSTEM
FY 2017
Salary Plans

MEMBER	DESCRIPTION OF SALARY PLAN	AMOUNT
Prairie View A&M University 	Faculty:	
	2.5% Merit Pool	\$ 727,192
	Market Adjustments	500,000
	<i>Benefits</i>	184,079
	Faculty Subtotal:	\$ 1,411,271
	Staff:	
	2.5% Merit Pool	\$ 1,074,512
Market Adjustments	300,000	
<i>Benefits</i>	206,177	
Staff Subtotal:	\$ 1,580,689	
	Total:	\$ 2,991,960
Tarleton State University 	Faculty:	
	2% Merit Pool	\$ 557,572
	Market Adjustments	200,000
	Promotions	116,636
	<i>Benefits</i>	58,459
	Faculty Subtotal:	\$ 932,667
	Staff:	
2% Merit Pool	\$ 535,707	
Market Adjustments	548,088	
<i>Benefits</i>	88,710	
Staff Subtotal:	\$ 1,172,505	
	Total:	\$ 2,105,172





THE TEXAS A&M UNIVERSITY SYSTEM
FY 2017
Salary Plans

MEMBER	DESCRIPTION OF SALARY PLAN	AMOUNT
	Faculty:	
	2% Merit Pool (contingent on fall enrollment)	\$ 400,000
	Faculty Promotions	50,000
	<i>Benefits</i>	175,000
	Faculty Subtotal:	\$ 625,000
	Staff:	
	2% Merit Pool (contingent on fall enrollment)	\$ 461,000
Market Adjustments	45,000	
<i>Benefits</i>	214,000	
	-	
Staff Subtotal:	\$ 720,000	
	Total: \$ 1,345,000	
	Faculty:	
	3% Merit Pool	\$ 6,046,981
	Market Adjustments	2,015,660
	Promotions	500,000
	<i>Benefits</i>	1,455,649
	Faculty Subtotal:	\$ 10,018,290
	Staff:	
3% Merit Pool	\$ 5,680,665	
Market Adjustments	2,865,250	
<i>Benefits</i>	1,452,806	
Staff Subtotal:	\$ 9,998,721	
	Total: \$ 20,017,011	





THE TEXAS A&M UNIVERSITY SYSTEM
FY 2017
Salary Plans

MEMBER	DESCRIPTION OF SALARY PLAN	AMOUNT
<p>Texas A&M University at Galveston</p> 	Faculty: 3% Merit Pool Market Adjustments <i>Benefits</i>	\$ 235,095 75,000 93,000
	Faculty Subtotal:	\$ 403,095
	Staff: 3% Merit Pool Market Adjustments <i>Benefits</i>	\$ 264,905 230,000 150,000
	Staff Subtotal:	\$ 644,905
	Total:	\$ 1,048,000
	<p>Texas A&M Health Science Center</p> 	Faculty: 3% Merit Pool Market Adjustments <i>Benefits</i>
Faculty Subtotal:		\$ 2,123,247
Staff: 3% Merit Pool Market Adjustments <i>Benefits</i>		\$ 1,787,695 427,959 528,211
Staff Subtotal:		\$ 2,743,865
Total:		\$ 4,867,112





THE TEXAS A&M UNIVERSITY SYSTEM
FY 2017
Salary Plans

MEMBER	DESCRIPTION OF SALARY PLAN	AMOUNT
<p>Texas A&M University - Central Texas</p> 	Faculty: Promotions <i>Benefits</i>	\$ 46,833 6,767
	Faculty Subtotal:	\$ 53,600
	Staff: Market Adjustments <i>Benefits</i>	\$ 44,806 6,474
	Staff Subtotal:	\$ 51,280
	Total:	\$ 104,880
<p>Texas A&M University - Commerce</p> 	Faculty: 2% Merit Pool Promotions and Market Adjustments <i>Benefits</i>	\$ 550,000 75,000 132,000
	Faculty Subtotal:	\$ 757,000
	Staff: 2% Merit Pool Market Adjustments <i>Benefits</i>	\$ 450,000 280,000 146,000
	Staff Subtotal:	\$ 876,000
	Total:	\$ 1,633,000




THE TEXAS A&M UNIVERSITY SYSTEM
FY 2017
Salary Plans

MEMBER	DESCRIPTION OF SALARY PLAN	AMOUNT
<p>Texas A&M University - Corpus Christi</p> 	Faculty:	
	1% Merit Pool and Market Adjustments	\$ 309,742
	<i>Benefits</i>	74,338
	Faculty Subtotal:	\$ 384,080
	Staff:	
	1% Merit Pool	\$ 399,893
Market Adjustments	200,002	
<i>Benefits</i>	179,969	
	Staff Subtotal:	\$ 779,864
	Total:	\$ 1,163,944
<p>Texas A&M University - Kingsville</p> 	Faculty:	
	Faculty Departmental Chairs Restructuring	\$ 250,000
	Market Adjustments (contingent on FLSA ruling)	600,000
	<i>Benefits</i>	82,000
	Faculty Subtotal:	\$ 932,000
	Staff:	
Market Adjustments	322,200	
<i>Benefits</i>	32,220	
	Staff Subtotal:	\$ 354,420
	Total:	\$ 1,286,420





THE TEXAS A&M UNIVERSITY SYSTEM
FY 2017
Salary Plans

MEMBER	DESCRIPTION OF SALARY PLAN	AMOUNT
	Faculty:	
	2% Merit Pool (contingent on enrollment)	\$ 205,000
	Promotions and Market Adjustments	300,000
	<i>Benefits</i>	134,330
	Faculty Subtotal:	\$ 639,330
	Staff:	
	2% Merit Pool (contingent on enrollment)	\$ 244,545
Market Adjustments	257,955	
<i>Benefits</i>	133,730	
Staff Subtotal:	\$ 636,230	
	Total:	\$ 1,275,560
	Faculty and Staff:	
	3% Merit Pool (contingent on enrollment)	\$ 198,646
	<i>Benefits</i>	4,214
	Faculty Subtotal:	\$ 202,860
	Staff:	
	3% Merit Pool (contingent on enrollment)	\$ 224,564
	Market Adjustments	150,741
Benefits	16,985	
<i>(not included in base budget due to contingent on enrollment)</i>		
Staff Subtotal:	\$ 392,290	
	Total:	\$ 595,150






THE TEXAS A&M UNIVERSITY SYSTEM
FY 2017
Salary Plans

MEMBER	DESCRIPTION OF SALARY PLAN	AMOUNT
 West Texas A&M UNIVERSITY	Faculty:	
	1.5% Merit Pool	\$ 400,000
	Market Adjustments and Promotions	35,000
	<i>Benefits</i>	67,642
	Faculty Subtotal:	\$ 502,642
	Staff:	
1.5% Merit Pool	\$ 400,000	
Market Adjustments	325,000	
<i>Benefits</i>	112,737	
Staff Subtotal:	\$ 837,737	
	Total:	\$ 1,340,379
 TEXAS A&M AGRI LIFE RESEARCH	Faculty:	
	3% Merit Pool	\$ 661,991
	Promotions	119,194
	<i>Benefits</i>	203,108
	Faculty Subtotal:	\$ 984,293
	Staff:	
3% Merit Pool	\$ 1,449,897	
Market Adjustments	73,867	
<i>Benefits</i>	376,973	
Staff Subtotal:	\$ 1,900,737	
	Total:	\$ 2,885,030






THE TEXAS A&M UNIVERSITY SYSTEM
FY 2017
Salary Plans

MEMBER	DESCRIPTION OF SALARY PLAN	AMOUNT
	Faculty: 3% Merit pool Promotions <i>Benefits</i> Staff: 3% Merit pool Promotions Market Adjustments <i>Benefits</i>	\$ 318,825
		45,611
		64,505
		-
		Faculty Subtotal: \$ 428,941
		Staff Subtotal: \$ 2,079,920
Total: \$ 2,508,861		
	Staff: 2% Merit Pool (permanent and one-time) Promotions and Market Adjustments <i>Benefits</i>	\$ 880,000
		220,000
		154,000
		Staff Subtotal: \$ 1,254,000
Total: \$ 1,254,000		
	Staff: 2% Merit Pool 1% One-time Merit Pool Market Adjustments <i>Benefits</i>	\$ 168,036
		84,018
		24,000
		68,054
Staff Subtotal: \$ 344,108		
Total: \$ 344,108		




THE TEXAS A&M UNIVERSITY SYSTEM
FY 2017
Salary Plans

MEMBER	DESCRIPTION OF SALARY PLAN	AMOUNT
Texas A&M Engineering Experiment Station 	Faculty Equivalent and Staff: 3% Merit Pool Market Adjustments <i>Benefits</i>	\$ 1,450,000
		350,000
		290,000
		Staff Subtotal: \$ 2,090,000
		Total: \$ 2,090,000
Texas A&M Engineering Extension Service 	Staff: 3% Merit Pool <i>Benefits</i>	\$ 870,584
		217,646
		Staff Subtotal: \$ 1,088,230
		Total: \$ 1,088,230
Texas A&M Transportation Institute 	Faculty: 3% Merit Pool Other* <i>Benefits</i>	\$ 569,509
		25,000
		68,740
	Faculty Subtotal: \$ 663,249	
	Staff: 3% Merit Pool <i>Benefits</i> <u>*Other</u> TTI will award a merit bonus of \$2,500 each to the top 10 researchers who have been the most successful in diversifying TTI's research program over the past year. Research diversification is a priority in TTI's Strategic Plan.	\$ 569,768
		68,771
-		
Staff Subtotal: \$ 638,539		
Total: \$ 1,301,788		



THE TEXAS A&M UNIVERSITY SYSTEM
FY 2017
Salary Plans

MEMBER	DESCRIPTION OF SALARY PLAN	AMOUNT
System Offices 	Staff:	
	3% Merit Pool	\$ 800,000
	<i>Benefits</i>	180,000
	Staff Subtotal:	\$ 980,000
	Total:	\$ 980,000



THE TEXAS A&M UNIVERSITY SYSTEM

Student Metrics by Member

Student Headcount by Member

	PVAMU		Tarleton		TAMU		TAMUG		TAMU-CT		TAMU-C		TAMU-CC		TAMU-K		TAMU-SA		TAMU-T		WTAMU		SYSTEM TOTAL			
	Headcount	% Inc.	Headcount	% Inc.	Headcount	% Inc.	Headcount	% Inc.	Headcount	% Inc.	Headcount	% Inc.	Headcount	% Inc.	Headcount	% Inc.	Headcount	% Inc.	Headcount	% Inc.	Headcount	% Inc.	Headcount	% Inc.	Headcount	% Inc.
Fall 2005	7,912	-5%	7,585	3%	4,298	1%	44,578	0%	1,661	3%	1,555	-8%	8,677	2%	8,355	2%	5,779	-6%	883	-8%	1,549	1%	7,293	0%	100,125	0%
Fall 2006	8,006	1%	7,776	3%	4,917	14%	45,380	2%	1,553	-7%	1,688	9%	8,496	-2%	8,585	3%	5,791	0%	909	3%	1,625	5%	7,412	2%	102,138	2%
Fall 2007	8,382	5%	7,739	0%	5,179	5%	46,542	3%	1,614	4%	1,721	2%	8,879	5%	8,563	0%	5,578	-4%	969	7%	1,605	-1%	7,502	1%	104,273	2%
Fall 2008	8,203	-2%	7,756	0%	5,856	13%	48,039	3%	1,612	0%	1,878	9%	8,787	-1%	9,007	5%	5,698	2%	1,436	48%	1,625	1%	7,535	0%	107,432	3%
Fall 2009	8,608	5%	8,598	11%	6,419	10%	48,702	1%	1,774	10%	2,188	17%	9,075	3%	9,468	5%	5,892	3%	2,343	63%	1,597	-2%	7,769	3%	112,433	5%
Fall 2010	8,781	2%	9,340	9%	6,853	7%	49,129	1%	1,867	5%	2,317	6%	10,280	13%	10,033	6%	6,586	12%	3,120	33%	1,803	13%	7,839	1%	117,948	5%
Fall 2011	8,425	-4%	9,893	6%	7,037	3%	49,861	1%	2,035	9%	2,096	-10%	10,726	4%	10,162	1%	6,731	2%	3,554	14%	1,907	6%	7,886	1%	120,313	2%
Fall 2012	8,336	-1%	10,279	4%	7,213	3%	50,227	1%	2,014	-1%	2,253	7%	11,187	4%	10,508	3%	7,234	7%	4,116	16%	1,903	0%	7,909	0%	123,179	2%
Fall 2013	8,250	-1%	10,937	6%	7,431	3%	53,219	6%	2,174	8%	2,404	7%	11,068	-1%	10,913	4%	7,730	7%	4,512	10%	1,805	-5%	8,381	6%	128,824	5%
Fall 2014	8,343	1%	11,681	7%	7,554	2%	56,507	6%	2,305	6%	2,316	-4%	11,490	4%	11,234	3%	8,728	13%	4,521	0%	1,812	0%	8,970	7%	135,461	5%
Fall 2015	8,268	-1%	12,333	6%	7,192	-5%	58,515	4%	2,324	1%	2,466	6%	12,302	7%	11,661	4%	9,207	5%	4,564	1%	1,839	1%	9,482	6%	140,153	3%

Semester Credit Hours by Member

	PVAMU		Tarleton		TAMU		TAMUG		TAMU-CT		TAMU-C		TAMU-CC		TAMU-K		TAMU-SA		TAMU-T		WTAMU		SYSTEM TOTAL			
	Hours	% Inc.	Hours	% Inc.	Hours	% Inc.	Hours	% Inc.	Hours	% Inc.	Hours	% Inc.	Hours	% Inc.	Hours	% Inc.	Hours	% Inc.	Hours	% Inc.	Hours	% Inc.	Hours	% Inc.	Hours	% Inc.
FY 2005	223,736	5%	201,363	2%	99,095	4%	1,133,621	-2%	46,411	0%	30,197	-7%	204,603	2%	209,698	4%	153,319	-5%	19,335	40%	30,225	2%	177,802	2%	2,529,405	0%
FY 2006	206,046	-8%	204,599	2%	105,306	6%	1,183,378	4%	47,601	3%	30,731	2%	202,241	-1%	214,076	2%	144,036	-6%	17,838	-8%	30,319	0%	178,138	0%	2,564,309	1%
FY 2007	208,265	1%	207,270	1%	113,090	7%	1,192,656	1%	45,063	-5%	31,480	2%	200,814	-1%	220,936	3%	147,461	2%	18,482	4%	31,052	2%	178,884	0%	2,595,453	1%
FY 2008	216,204	4%	203,039	-2%	120,722	7%	1,230,588	3%	46,321	3%	34,585	10%	198,870	-1%	215,136	-3%	135,688	-8%	22,429	21%	32,317	4%	177,514	-1%	2,633,413	1%
FY 2009	210,047	-3%	205,278	1%	130,642	8%	1,249,689	2%	48,021	4%	37,484	8%	197,174	-1%	228,913	6%	134,886	-1%	34,454	54%	32,810	2%	180,343	2%	2,689,741	2%
FY 2010	220,741	5%	216,373	5%	144,110	10%	1,259,364	1%	50,372	5%	43,690	17%	207,525	5%	239,630	5%	151,041	12%	52,981	54%	34,126	4%	186,789	4%	2,806,742	4%
FY 2011	222,722	1%	231,999	7%	153,142	6%	1,264,844	0%	54,774	9%	43,867	0%	232,380	12%	255,785	7%	166,133	10%	66,371	25%	38,069	12%	193,304	3%	2,923,390	4%
FY 2012	218,106	-2%	247,412	7%	151,820	-1%	1,280,878	1%	57,306	5%	44,553	2%	246,366	6%	256,889	0%	173,041	4%	74,128	12%	42,582	12%	195,285	1%	2,988,366	2%
FY 2013	218,047	0%	261,086	6%	153,003	1%	1,287,916	1%	57,078	0%	47,558	7%	256,054	4%	264,971	3%	177,037	2%	83,626	13%	40,935	-4%	199,542	2%	3,046,853	2%
FY 2014	219,649	1%	278,806	7%	159,208	4%	1,363,680	6%	62,746	10%	48,416	2%	248,419	-3%	273,915	3%	206,897	17%	90,343	8%	40,142	-2%	210,430	5%	3,202,651	5%
FY 2015	221,410	1%	295,579	6%	166,481	5%	1,445,220	6%	66,143	5%	49,907	3%	266,868	7%	277,718	1%	213,923	3%	89,188	-1%	41,064	2%	218,668	4%	3,352,169	5%

Note: The percentage increase listed next to each number is the percentage increase from the previous fiscal year.



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Health Science Center
Fall Student Enrollment by Head Count and FTE



School	Fall 2006	Fall 2007	Fall 2008	Fall 2009	Fall 2010	Fall 2011	Fall 2012	Fall 2013	Fall 2014	Fall 2015
Baylor College of Dentistry (BCD)										
Head Count	533	544	568	565	580	573	580	576	581	586
FTEs	513.6	530.8	550.8	541.8	556.1	556.0	567.0	570.0	571.3	581.4
College of Medicine (COM)										
Head Count	324	353	413	481	534	633	706	767	794	920
FTEs	324.0	353.0	413.0	481.0	534.0	633.0	706.0	767.0	794.0	905.8
College of Nursing (CON)										
Head Count	First Class enrolled in		44	89	121	106	145	184	199	275
FTEs	the Fall 2008		44.0	83.8	116.2	103.1	141.2	159.3	182.8	252.6
College of Pharmacy (COP)										
Head Count	76	153	235	320	329	345	343	347	377	407
FTEs	76.0	153.0	235.0	320.0	329.0	345.0	343.0	347.0	377.0	407.0
School of Graduate Studies (SGS) *										
Head Count	110	103	105	112	112	127	131	126	125	N/A
FTEs	95.9	84.7	87.7	94.4	102.1	108.7	117.1	106.7	110.7	N/A
School of Rural Public Health (SRPH)										
Head Count	269	279	330	277	282	338	381	417	391	402
FTEs	169.0	184.9	235.4	194.4	209.4	256.2	284.4	223.7	354.6	367.8
Health Science Center (Total)										
Head Count	1,312	1,432	1,695	1,844	1,958	2,122	2,286	2,417	2,467	2,590
FTEs	1,178.5	1,306.4	1,565.9	1,715.4	1,846.8	2,002.0	2,158.7	2,173.7	2,390.4	2,514.5

* The numbers for the School of Graduate Studies shown here are only the students in the biomedical sciences program and Public Health Sciences students who are enrolled in the MSPH and Ph.D. programs

Full-time equivalent (FTE) enrollment calculated using the Texas Higher Education Coordinating Board contact-hour conversion parameters. Professional students are considered full time and included as head count (each student=1 FTE). Undergraduate and graduate students are converted to FTEs as follows: semester credit hours for the fall semester of each academic year and divided by 15 hours for undergraduates, 12 hours for master's students, and 9 hours for doctoral students. Table only includes State funded contact hours



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Health Science Center
Total Faculty Employment by Head Count and FTE



School	Fall 2006	Fall 2007	Fall 2008	Fall 2009	Fall 2010	Fall 2011	Fall 2012	Fall 2013	Fall 2014	Fall 2015
Baylor College of Dentistry (BCD)										
Head Count	238	248	244	235	244	246	254	245	251	286
FTEs	147.4	152.8	154.0	152.2	150.2	147.5	153.1	151.8	157.1	165.1
College of Medicine (COM)										
Head Count	114	114	102	110	125	125	134	129	153	113
FTEs	104.0	106.0	97.9	104.4	118.7	117.1	124.9	120.5	142.2	100.8
College of Nursing (CON)										
Head Count	First Class enrolled in		11	19	24	22	29	35	37	47
FTEs	the Fall 2008		9.3	18.9	19.2	20.9	27.2	31.2	34.0	37.7
College of Pharmacy (COP)										
Head Count	9	14	23	37	37	42	41	37	45	46
FTEs	9.0	14.0	22.3	35.4	35.4	40.8	40.2	36.4	44.9	41.9
Institute of Bioscience & Technology (IBT)										
Head Count	15	17	19	21	16	13	15	19	22	24
FTEs	14.0	17.6	18.2	20.2	18.8	13.0	14.6	17.7	20.7	18.8
School of Rural Public Health (SRPH)										
Head Count	41	45	48	47	49	44	44	47	51	68
FTEs	39.2	37.8	42.0	42.4	41.9	41.2	42.0	44.0	46.8	58.5
Health Science Center (Total)										
Head Count	417	438	447	469	495	492	517	512	559	584
FTEs	313.6	328.2	343.7	373.4	380.8	380.6	402.0	401.6	445.7	422.9

Head count and full-time equivalent (FTE) faculty members calculated using only budgeted employees. The College of Medicine has an additional 1259 faculty through a Scott & White clinical contract.



THE TEXAS A&M UNIVERSITY SYSTEM
 Texas A&M Health Science Center
 Student-to-Faculty Ratio



School	Fall 2006	Fall 2007	Fall 2008	Fall 2009	Fall 2010	Fall 2011	Fall 2012	Fall 2013	Fall 2014	Fall 2015
Baylor College of Dentistry (BCD)										
Student-to-Faculty Ratio	3.48	3.47	3.58	3.56	3.70	3.77	3.70	3.75	3.64	3.52
College of Medicine (COM)										
Student-to-Faculty Ratio	3.12	3.33	4.22	4.61	4.50	5.41	5.65	6.37	5.58	8.98
College of Nursing (CON)										
Student-to-Faculty Ratio	First Class enrolled in the Fall 2008		4.73	4.43	6.05	4.93	5.19	5.11	5.38	6.70
College of Pharmacy (COP)										
Student-to-Faculty Ratio	8.44	10.93	10.54	9.04	9.29	8.46	8.53	9.53	8.40	9.72
School of Rural Public Health (SRPH)										
Student-to-Faculty Ratio	4.31	4.89	5.60	4.58	5.00	6.22	6.77	5.08	7.58	6.28
Health Science Center (Total)										
Student-to-Faculty Ratio	3.76	3.98	4.56	4.59	4.85	5.26	5.37	5.41	5.36	5.95

Student Full-time equivalent (FTE) enrollment calculated using the Texas Higher Education Coordinating Board contact-hour conversion parameters. Professional students are considered full time and included as head count (each student=1 FTE). Undergraduate and graduate students are converted to FTEs as follows: semester credit hours for the fall semester of each academic year and divided by 15 hours for undergraduates, 12 hours for master students, and 9 hours for doctoral students.

Faculty full-time equivalent (FTE) calculated using only budgeted employees. The College of Medicine has an additional 595 faculty through a Scott & White clinic.

TAMHSC does not have faculty headcounts for GSBS, consequently, there is no student-to-faculty ratio for GSBS.

THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Health Science Center
Degrees Awarded by Academic Discipline

School	2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15
Baylor College of Dentistry (BCD)	154	173	165	156	171	170	175	172	183	200
BS	28	27	30	30	30	28	25	28	29	30
Clinical Specialty ¹	39	48	34	20	35	27	35	35	41	39
DDS	78	79	88	87	84	101	97	97	99	106
MS	9	19	13	19	22	14	18	12	14	22
PHD										3
College of Medicine (COM)	59	78	76	79	76	100	117	134	157	212
BS	-	2	-	-	-	-	-	-	-	-
MD	59	78	76	79	76	100	117	134	157	189
MS										4
PHD										19
College of Nursing (CON)					39	80	71	88	124	114
BSN	First Class enrolled in the Fall 2008				39	80	71	88	124	114
College of Pharmacy (COP)	-	-	-	-	74	69	88	78	86	86
PharmD	First Class enrolled in the Fall 2006				74	69	88	78	86	86
School of Graduate Studies (SGS)	59	37	23	29	31	28	23	32	25	-
MS	2	2	6	1	-	4	6	1	4	
PhD	13	25	12	23	22	18	12	31	21	
MSPH	44	10	5	5	9	6	5	-	-	-
School of Rural Public Health (SRPH)	21	104	78	106	117	91	91	122	164	144
MHA	-	15	17	20	22	14	24	22	28	35
MPH	21	89	61	86	95	77	65	95	120	99
MSPH	-	-	-	-	-	-	-	1	2	5
PhD	-	-	-	-	-	-	2	3	4	3
DrPH	-	-	-	-	-	-	-	1	10	2
Health Science Center (Total)	293	392	342	370	508	538	565	626	739	756
BS	28	27	30	30	30	28	25	28	29	30
BSN	-	-	-	-	39	80	71	88	124	114
Clinical Specialty	39	48	34	20	35	27	35	35	41	39
DDS (Professional)	78	79	88	87	84	101	97	97	99	106
MD (Professional)	59	78	76	79	76	100	117	134	157	189
MHA	-	15	17	20	22	14	24	22	28	35
MPH	21	89	61	86	95	77	65	95	120	99
MSPH	44	10	5	5	9	6	5	-	2	5
MS	11	21	19	20	22	18	24	14	18	26
PharmD	-	-	-	-	74	69	88	78	86	86
PhD	13	25	12	23	22	18	14	34	25	25
DrPH	-	-	-	-	-	-	-	1	10	2

¹ Some Clinical Specialty Students concurrently receive a graduate degree
Degrees listed with (GSBS) are considered GSBS degrees, but the degrees are awarded by each of the colleges:



THE TEXAS A&M UNIVERSITY SYSTEM

Texas A&M Health Science Center

Degrees Offered



Baylor College of Dentistry

Doctor of Dental Surgery (DDS)

Master of Science (MS) (Dental Graduate Specialty Programs)

Advanced Dental Education Programs (Certificate of Completion)

Bachelor of Science, Dental Hygiene (BS)

College of Medicine

Doctor of Medicine (MD)

Doctor of Philosophy, Biomedical Science (PhD)

Doctor of Philosophy, Medical Science (PhD)

Doctor of Philosophy, Neuroscience (PhD)

Master of Science, Biomedical Science (MS)

Master of Science, Education of Healthcare Professionals (MS)

Master of Science, Medical Science (MS)

College of Nursing

Master of Science in Nursing, Family Nurse Practitioner (MSN)

Master of Science in Nursing, Nursing Education (MSN)

Bachelor of Science, Nursing (BSN)

Irma Lerma Rangel College of Pharmacy

Doctor of Pharmacy (PharmD)

School of Rural Public Health

Doctor of Philosophy, Health Services Research (PhD)

Doctor of Public Health (DrPH)

Master of Public Health (MPH)

Master of Science in Public Health (MSPH)

Master of Health Administration (MHA)

Note : The Institute for Biosciences and Technology does not grant degrees. Instead, the students trained at that facility are included in the programs offered by the College of Medicine.



THE TEXAS A&M UNIVERSITY SYSTEM

Full-Time Faculty Equivalents

Institution	Fall 2005	Fall 2006	Fall 2007	Fall 2008	Fall 2009	Fall 2010	Fall 2011	Fall 2012	Fall 2013	Fall 2014
Prairie View A&M University	384	383	375	384	386	390	357	370	369	381
Tarleton State University	373	376	397	414	351	360	389	410	429	490
Texas A&M International University	187	194	183	197	202	216	193	210	224	234
Texas A&M University	1,829	1,938	1,979	2,079	2,078	2,074	1,942	1,938	2,016	2,114
Texas A&M University at Galveston	94	94	97	99	106	108	109	109	104	107
Texas A&M University - Central Texas	N/A	N/A	N/A	N/A	69	79	80	87	84	91
Texas A&M University - Commerce	329	338	346	346	356	344	346	366	397	412
Texas A&M University - Corpus Christi	303	323	340	343	326	365	352	364	371	380
Texas A&M University - Kingsville	306	315	314	334	288	309	307	317	339	354
Texas A&M University - San Antonio	N/A	N/A	N/A	N/A	91	112	128	138	139	145
Texas A&M University - Texarkana	58	62	62	66	63	64	71	76	77	83
West Texas A&M University	263	269	274	286	302	311	309	300	311	331

Full-Time Faculty Equivalents (FTE) for Texas A&M University - Central Texas and Texas A&M University - San Antonio before Fall 2009 are not available.

Source: Texas Higher Education Coordinating Board - Accountability System



<http://analytics.tamus.edu/>

Student Success

- Persistence – Rates
- First Year Persistence Rates
- Four Year Graduation Rates
- Six Year Graduation Rates
- Student Success by Peers
- Transfer Cohort – Persistence Rates
- Transfer Cohort – First Year Persistence Rates
- Transfer Cohort – Four Year Graduation Rates
- Transfer Cohort – Six Year Graduation Rates
- Transfer Cohort – SCH Metrics

Degrees Conferred

- Degrees Conferred
- Degrees Conferred by Level – STEM Degrees
- Degrees Conferred by Major
- Peer Institution Comparison

Governance

- Financial Stretch Goals
- First Year Persistence Rates w/Stretch Goals
- Four Year Graduation Rates w/Stretch Goals
- Six Year Graduation Rates w/Stretch Goals
- Degrees Conferred w/Stretch Goals
- Critical Workforce - Degrees Awarded to STEM Majors
- Degrees Conferred to At Risk Students w/Stretch Goals
- Student Success in Selected Ethnicities
- Six Year Graduation Rate by Ethnicity per Peer Institutions
- Student Success Analysis
- Student Success Time to Degree
- Total Undergraduate Degrees Conferred

Enrollment

- Fall Semester Enrollment (by Year)
- Most Recent Fall Enrollment by Ethnicity
- Enrollment Rate of Change
- Incoming Student Characteristics – Enrollment Trend
- Enrollment – Peer Institution Comparison

Financial

- UAF Summary
- Financial Metrics - Operating Expense per FTSE
- Financial Metrics - Research Expenditures
- Financial Metrics - Research Expenditure per FTFE
- Financial Metrics – State Support per FTSE
- Financial Metrics - Total Endowment
- Financial Metrics - Average Tuition and Fees
- Financial Comparison of Financial Metrics
- Financial by Department – NACUBO Function
- Financial Expense by College - NACUBO Function
- Financial Selected Departments – NACUBO Function

Definitions



THE TEXAS A&M UNIVERSITY SYSTEM
TUITION & FEES
Resident Undergraduate Student Enrolled in 15 SCH's

Total Tuition & Fees:	Dereg. Yr.		4-Year											1-Year Optional Rate	4-Year Guaranteed Rate	Based on 1-Year Optional Rate for Fall 2016						
	FY 03 Fall 02	FY 04 Fall 03	Guaranteed Rates		FY 05 Fall 04	FY 06 Fall 05	FY 07 Fall 06	FY 08 Fall 07	FY 09 Fall 08	FY 10 Fall 09	FY 11 Fall 10	FY 12 Fall 11	FY 13 Fall 12			FY 14 Fall 13	FY 15 Fall 14	FY 16 Fall 15	FY 17 Fall 16	FY 17 Fall 16	Average T&F Incr. Before Dereg.	Average T&F Incr. After Dereg.
TAMU	2,398	2,625	3,084	3,370	3,703	3,895	4,163	4,343	4,451	4,479	4,542	4,568	4,590	4,714	4,854	5,015						
General Studies ¹		9.5%	17.5%	9.3%	9.9%	5.2%	6.9%	4.3%	2.5%	0.6%	1.4%	0.6%	0.5%	2.7%	2.97%			13.28%	5.17%	2.74%	1.62%	
PVAMU	1,541	1,854	2,176	2,529	2,878	3,220	3,411	3,609	3,648	4,002	4,158	4,258	4,731	4,822	4,979	4,979						
		20.3%	17.4%	16.2%	13.8%	11.9%	5.9%	5.8%	1.1%	9.7%	3.9%	2.4%	11.1%	1.9%	3.26%			8.88%	8.74%	5.63%	4.47%	
Tarleton	1,572	1,787	1,948	2,120	2,346	2,621	2,820	3,011	3,146	3,252	3,429	3,502	3,698	3,770	3,644	3,772						
		13.7%	9.0%	8.8%	10.7%	11.7%	7.6%	6.8%	4.5%	3.4%	5.4%	2.1%	5.6%	1.9%	-3.34%			9.05%	6.19%	4.50%	2.30%	
TAMIU	1,435	1,661	1,917	2,109	2,339	2,570	2,699	2,916	3,067	3,342	3,499	3,618	3,885	3,995	4,086	4,223						
		15.8%	15.4%	10.0%	10.9%	9.9%	5.0%	8.1%	5.2%	9.0%	4.7%	3.4%	7.4%	2.8%	2.27%			10.41%	7.76%	5.74%	4.10%	
TAMUG	1,732	1,868	2,368	2,591	2,826	3,202	3,435	3,629	3,764	3,918	4,072	4,243	4,784	4,994	5,183	5,344						
		7.9%	26.8%	9.4%	9.1%	13.3%	7.3%	5.6%	3.7%	4.1%	4.0%	4.2%	12.8%	4.4%	3.78%			10.82%	8.14%	6.25%	5.76%	
TAMU-CT	<i>Established as a stand alone university in 2009</i>							2,966	3,029	3,083	3,240	3,240	2,827	2,939	3,104	3,204						
								2.1%	1.8%	5.1%	0.0%	-12.8%	4.0%	5.61%			n/a	n/a	n/a	0.14%		
TAMU-C	1,612	1,821	1,928	2,084	2,330	2,585	2,585	2,779	3,021	3,210	3,360	3,360	3,548	3,716	3,874	4,004						
		13.0%	5.9%	8.1%	11.8%	10.9%	0.0%	7.5%	8.7%	6.2%	4.7%	0.0%	5.6%	4.7%	4.24%			n/a	6.46%	5.22%	3.83%	
TAMU-CC	1,684	1,975	2,182	2,290	2,508	2,759	2,926	3,067	3,304	3,599	3,839	3,909	4,144	4,310	4,405	4,553						
		17.3%	10.5%	4.9%	9.5%	10.0%	6.0%	4.8%	7.7%	8.9%	6.7%	1.8%	6.0%	4.0%	2.21%			9.99%	7.11%	5.79%	4.12%	
TAMU-K	1,661	1,928	2,058	2,177	2,327	2,452	2,745	3,070	3,207	3,407	3,557	3,557	3,777	3,850	4,025	4,025						
		16.1%	6.7%	5.8%	6.9%	5.4%	11.9%	11.8%	4.5%	6.2%	4.4%	0.0%	6.2%	1.9%	4.54%			10.37%	6.53%	5.63%	3.39%	
TAMU-SA	<i>Established as a stand alone university in 2009</i>							2,828	2,935	3,408	3,570	3,607	3,656	3,727	3,904	4,035						
								3.8%	16.1%	4.7%	1.0%	1.4%	1.9%	4.77%			n/a	n/a	n/a	2.76%		
TAMU-T	1,376	1,435	1,465	1,597	1,654	1,863	2,121	2,324	2,543	2,602	3,160	3,336	3,366	3,518	3,628	3,750						
		4.3%	2.1%	9.0%	3.6%	12.7%	13.8%	9.6%	9.4%	2.3%	21.5%	5.6%	0.9%	4.5%	3.13%			n/a	7.17%	8.17%	6.88%	
WTAMU	1,436	1,621	1,836	1,978	2,257	2,496	2,691	2,898	3,171	3,253	3,402	3,515	3,630	3,757	3,992	4,120						
		12.9%	13.3%	7.7%	14.1%	10.6%	7.8%	7.7%	9.4%	2.6%	4.6%	3.3%	3.3%	3.5%	6.25%			7.82%	7.58%	5.87%	4.18%	
A&M System Avg.	1,645	1,857	2,096	2,285	2,517	2,766	2,959	3,120	3,274	3,463	3,652	3,726	3,886	4,009	4,140	4,252						
		12.9%	12.9%	9.0%	10.2%	9.9%	7.0%	5.4%	4.9%	5.8%	5.5%	2.0%	4.3%	3.2%	3.3%			9.93%	6.82%	5.10%	3.64%	

¹ Other fields of study within the university (e.g., Engineering, Business, Agriculture, etc.) charge similar rates, although totals will differ due to differential tuition.



**THE TEXAS A&M UNIVERSITY SYSTEM
GLOSSARY OF TERMS
FY 2017 BUDGET**

Fund Groups:

Education and General Funds (E&G Funds)	Primarily includes State Appropriations and Statutory Tuition supporting the core mission of the institution. Examples include Education, Research, Extension, Administrative, Regulatory, and Forestry.
Designated Funds	Primarily includes Designated Tuition and Student Fees. Representing unrestricted funds that have been internally designated to support the core mission of the institution.
Auxiliary Funds	An auxiliary enterprise is an entity that exists primarily to furnish goods or services to students, faculty, or staff, and charges a fee directly related to, although not necessarily equal to, the cost of the goods or services. Auxiliary enterprises are essentially managed as self-supporting units. Examples include Athletics, Dining Services, and Student Housing.
Restricted Funds	Funds available for current purposes, the use of which has been restricted by others (e.g., outside agencies or donors) for specific purposes or to a specific time. Examples include contracts and grants, financial aid, gifts, etc.
Unrestricted Net Position	Net assets that are available for any lawful purpose; these funds are not subject to externally imposed restrictions.



**THE TEXAS A&M UNIVERSITY SYSTEM
GLOSSARY OF TERMS
FY 2017 BUDGET**

NACUBO FUNCTION:

Instruction	Expenses for all activities that are part of the institution's instruction program including expenses for credit and noncredit courses; academic, vocational and technical instruction; remedial and tutorial instruction; and regular, special and extension sessions.
Academic Support	Expenses incurred to provide support services for the institution's primary missions: instruction, research and public service. Examples include Dean's offices, libraries, course and curriculum development, etc.
Institutional Support	Expenses for central, executive-level activities concerned with management and long-range planning for the entire institution (e.g., the governing board, planning and programming, legal services, fiscal operations, administrative data processing, space management, employee personnel and records, etc.).
Operations and Maintenance of Plant	Expenses for the administration, supervision, operation, maintenance, preservation and protection of the university's physical plant. Includes expenses normally incurred for such items as janitorial and utility services; repairs and ordinary or normal alterations of buildings, furniture and equipment; care of grounds; maintenance and operation of buildings and other plant facilities, etc.
Student Services	Expenses incurred for the Offices of Admissions and the Registrar. This also includes expenses for activities with the primary purpose of contributing to student's emotional and physical well-being and intellectual, cultural and social development outside the context of the formal instruction program.



**THE TEXAS A&M UNIVERSITY SYSTEM
GLOSSARY OF TERMS
FY 2017 BUDGET**

Scholarships and Fellowships	Payments made for scholarship grants to students as authorized by law.
Auxiliary	Expenses relating to the operation of auxiliary enterprises, including expenses for operation and maintenance of plant and institutional support.
Public Service	Expenses for activities established primarily to provide non-instructional services beneficial to individuals and groups external to the institution (e.g., conferences, institutes, general advisory services, reference bureaus, radio and television)
Research	Expenses for activities specifically organized to produce research, whether commissioned by an agency external to the institution or separately budgeted by an organizational unit within the university.



**THE TEXAS A&M UNIVERSITY SYSTEM
GLOSSARY OF TERMS
FY 2017 BUDGET**

REVENUES:

State Appropriations	Appropriations from the State General Revenue Fund which supplement member institutional revenue in meeting operating expenses such as faculty salaries, employee benefits, utilities, and institutional support.
Federal Appropriations	Revenues from federal governmental agencies that are for training programs, research, or public service activities.
Higher Education Fund	State appropriated general revenue which is used for construction, library and equipment expenses for Texas public universities that do not benefit from AUF Excellence funding or Permanent University Fund (PUF) bond proceeds.
Available University Fund	Income from the Permanent University Fund (PUF) endowment derived from dividends, interest and other income resulting from PUF investments.
Tuition and Fees	The amount of money assessed to students for instructional services. Tuition and fees may be charged per term, per course, or per semester credit hour. Includes the statutory tuition rate set by the State legislature, designated tuition set by the Board of Regents, and various student fees.
Exemptions	The reductions of tuition and fees that are required by statute. Examples are Hazlewood or border state students.
Contracts, Grants and Gifts	Total contract and grant revenue from all sources (Federal, State, Private, and Local) less Indirect Costs recovered. Revenues received from gift or contribution non-exchange transactions (bequests, pledges, etc.)
Student Financial Assistance	Revenue collected for the benefit of providing student financial aid. For example, Pell Grants.



**THE TEXAS A&M UNIVERSITY SYSTEM
GLOSSARY OF TERMS
FY 2017 BUDGET**

Sales and Services	Revenues from the sale of goods or services that are incidental to the conduct of instruction, research or public service. Examples include sales of scientific and literary publications, testing services, veterinary services, university presses, dairy products, data processing services, cosmetology services, auxiliary services, etc.
Discounts	Elimination entry related to grant revenue received for payment of tuition and fees. Entry is needed to prevent the overstatement of tuition and fees revenue and grant revenue. For example, Pell grants.
Investment Income	Revenues derived from the institution's investments. Such income may take the form of interest income, dividend income, rental income or royalty income.
Other Income	Other revenues provided to meet current fiscal year operating expenses such as fines, penalties, interest on late payments, etc.



**THE TEXAS A&M UNIVERSITY SYSTEM
GLOSSARY OF TERMS
FY 2017 BUDGET**

EXPENDITURES:

Salaries - Faculty	Funds expended as compensation for services to faculty (including lecturers and graduate students - teaching).
Salaries - Non-Faculty	Funds expended as compensation for services to non-faculty (includes administrators, professionals, support staff, and graduate students non-teaching).
Wages	Funds expended as compensation for services to non-budgeted employees (including student workers) on an hourly basis. This includes regular or periodic payment to a person for the regular or periodic performance of work or a service and payment to a person for more sporadic performance of work or a service (overtime, extra compensation, summer compensation, bonuses, sick or annual leave, lump sum termination payments, death benefits, etc.).
Benefits	Payments made to, or on behalf of, an individual over and above that received in the form of a salary or wage. Examples include health insurance, retirement plans, social security and Medicare matching, etc.
Utilities	Total funds expended for utilities including electricity, water, natural gas, sewage, etc.
Scholarships	Grants-in-aid, tuition and fee waivers, or other forms of financial aid awarded to a student for the purpose of attending college.
Discounts	Elimination entry related to total scholarship expenditures funded by grant revenue received for payment of tuition and fees. Entry is needed to prevent the overstatement of tuition and fees revenue and scholarship and grant expenses. For example, Pell grants.



**THE TEXAS A&M UNIVERSITY SYSTEM
GLOSSARY OF TERMS
FY 2017 BUDGET**

Operations and Maintenance	Total funds expended for operations and maintenance including all expenditures for operations established to provide services and maintenance related to grounds and facilities. Also includes net service departments as total service department revenue less expenditures (may be a deduction or an addition); claims and losses as decreases in net assets from incidental transactions or other events affecting the organization not resulting from expenses; and movable tangible property such as research equipment, vehicles, machinery and other office equipment that meet the institution's capitalization policy for capital assets.
Equipment (Capitalized)	Moveable tangible property such as research equipment, vehicles, machinery, and office equipment that meet the institution's capitalization policy for capital assets.
Debt Service	Funds transferred to the System Offices by the members to pay the interest and charges due on debt held at the System for the benefit of the members, including principal payments.



**THE TEXAS A&M UNIVERSITY SYSTEM
GLOSSARY OF TERMS
FY 2017 BUDGET**

ACADEMIC:

Semester credit hours	Semester credit hours (SCH), state-funded and total (both non-state funded and state-funded) generated by undergraduate and graduate level courses and students. Post baccalaureate students are included in the graduate level SCH.
4 and 6-Year Graduation Rate (Same Institution)	First-time entering degree-seeking students who enrolled at an institution in a minimum of 12 SCH their first fall semester who graduated from that same institution after four (six) academic years.
4 and 6-Year Graduation Rate (Total)	First-time entering degree-seeking students who enrolled at an institution in a minimum of 12 SCH their first fall semester who graduated from that same institution or another Texas public or independent institution after four (six) academic years.
1-Year Persistence Rate (Same Institution)	Percentage of first-time entering degree-seeking undergraduates enrolled in at least 12 SCH their first semester who are still enrolled at the same institution one year later. Students who are not enrolled after the first academic year, but re-enroll the second academic year are included in the two-year persistence.
1-Year Persistence Rate (Total)	Percentage of first-time entering degree-seeking undergraduates enrolled in at least 12 SCH their first semester who are still enrolled at the same or another institution one year later. Students who are not enrolled after the first academic year, but re-enroll the second academic year are included in the two-year persistence.



**THE TEXAS A&M UNIVERSITY SYSTEM
GLOSSARY OF TERMS
FY 2017 BUDGET**

6-Year Graduation and Persistence Rate	First-time full-time, degree-seeking students who enrolled in a minimum of 12 SCH their first fall semester and have graduated from the same or another Texas public independent university or are still enrolled at the same institution or another Texas public institution after six academic years.
--	---
