

THE TEXAS A&M UNIVERSITY SYSTEM

FY 2018 EXECUTIVE SUMMARY

FISCAL YEAR ENDING AUGUST 31, 2018

System Members

Universities

Prairie View A&M University

Interim President: Ruth Simmons

Established: 1876

Tarleton State University

President: F. Dominic Dottavio

Established: 1899

Joined A&M System: 1917

Texas A&M International University

President: Pablo Arenaz

Established: 1970

Joined A&M System: 1989

Texas A&M University

President: Michael K. Young

Established: 1876

Texas A&M University at Galveston

CEO: Col. Michael E. Fossum

Texas A&M Health Science Center

Executive VP and CEO: Carrie Byington

Established: 1999

Texas A&M University – Central Texas

President: Marc A. Nigliazzo

Established: 2009

Texas A&M University – Commerce

President: Ray M. Keck, III

Established: 1889

Joined A&M System: 1996

Texas A&M University – Corpus Christi

President: Kelly Quintanilla

Established: 1947

Joined A&M System: 1989

Texas A&M University – San Antonio

President: Cynthia Teniente-Matson

Established: 2009

Texas A&M University – Kingsville

President: Steven Tallant

Established: 1925

Joined A&M System: 1989

Texas A&M University – Texarkana

President: Emily Cutrer

Established: 1971

Joined A&M System: 1996

West Texas A&M University

President: Walter Wendler

Established: 1910

Joined A&M System: 1990

Agencies

Texas A&M AgriLife

VC and Dean: Mark Hussey

Texas A&M AgriLife Research

Director: Craig L. Nessler

Established: 1887

Texas A&M AgriLife Extension Service

Director: Doug Steele

Established: 1915

Texas A&M Forest Service

Director: Thomas G. Boggus

Established: 1915

Texas A&M Veterinary Medical Diagnostic Laboratory

Director: Bruce L. Akey

Established: 1967

Texas A&M Engineering Experiment Station

VC and Dean: M. Katherine Banks

Established: 1914

Texas A&M Engineering Extension Service

Director: Gary F. Sera

Established: 1948

Texas A&M Transportation Institute

Director: Gregory D. Winfree

Established: 1950

System Offices

Texas A&M University System Offices

Chancellor: John Sharp

www.tamus.edu

Established: 1948

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System Offices

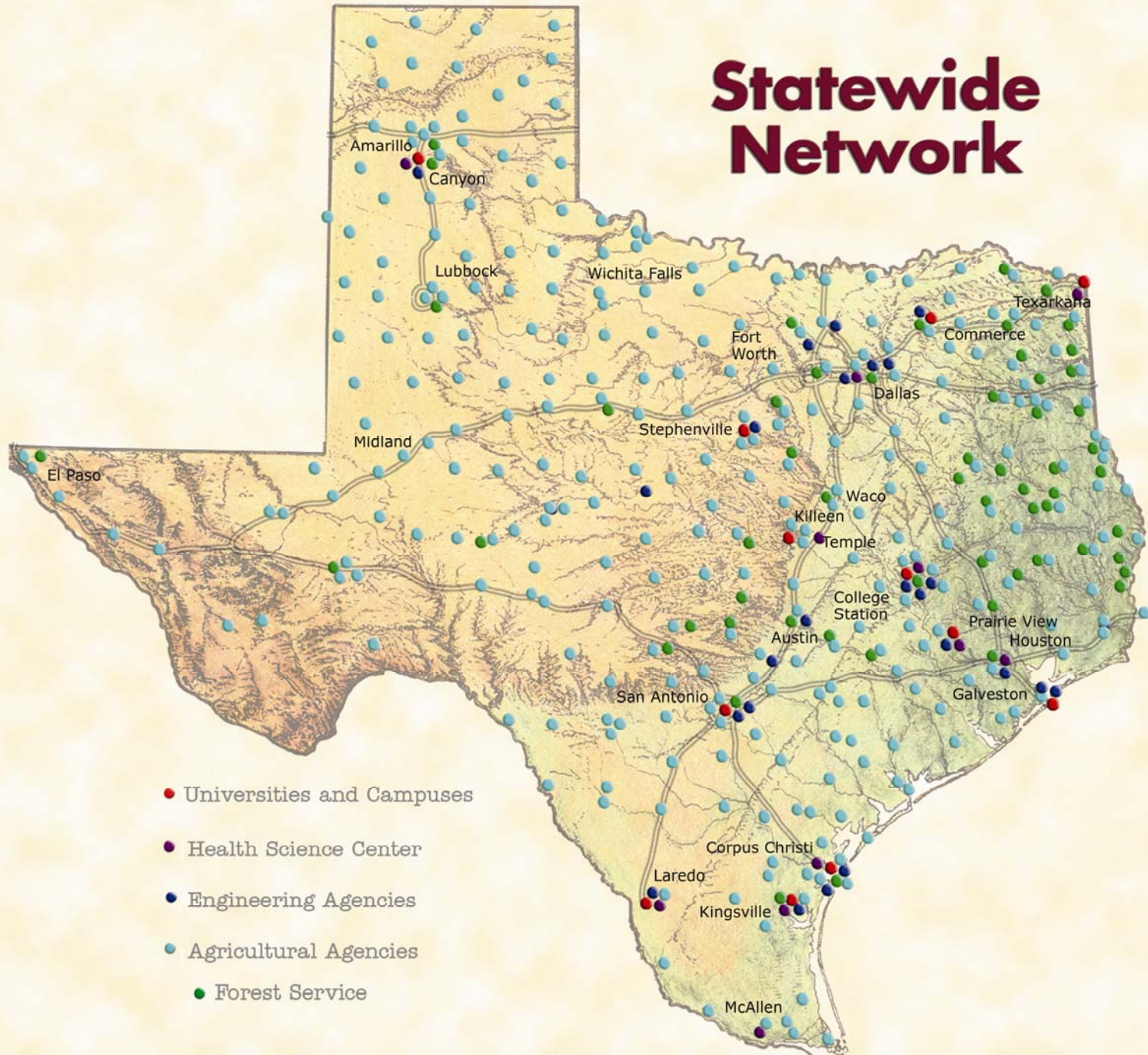
Texas A&M University System Offices

Chancellor: John Sharp

www.tamus.edu

Established: 1948

Statewide Network





TEXAS A&M UNIVERSITY SYSTEM



BUDGET NARRATIVE

Introduction

The Texas A&M University System is committed to serving the citizens of the State of Texas and understands that the valuable, but limited, resources provided to us must be utilized in the most efficient and effective manner and, as always, with the benefit of the State taxpayers foremost on our minds. The A&M System will continue to act as good stewards of the State of Texas' limited resources and will ensure the benefit to the State taxpayer is considered in every academic, research and service activity performed.

The A&M System remains focused on advancing its core mission of teaching and research. In doing so, it is important that we continue to focus on keeping the cost of attending our universities affordable, expanding student access, improving existing programs, developing new programs to meet new demands, expanding research and commercialization capabilities, and implementing operational efficiencies through shared services, strategic outsourcing, public/private partnerships, and other opportunities. The imperative of excellence in all we do and the reality of resource limitations in the State of Texas increase the difficulty of meeting these challenges and dictate that we devote our collective skills to ensuring that the productivity of all System resources is optimized.

Revenues

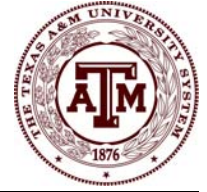
FY 2018 marks the first year of the new biennium. Overall, State Appropriations are budgeted to decrease by \$10.8 million (1%) compared to FY 2017. This decrease is associated with reductions to non-formula special items, research funds, and in formula funding.

FY 2018 Total Revenues are budgeted to increase by \$157.5 million (4%), when compared to the FY 2017 original budget.

Tuition and Fees are budgeted to increase by \$106.4 million (8%), when compared to the FY 2017 original budget. FY 2018 will mark the fourth year of guaranteed tuition and fee rates for all students. This increase is associated with a true-up based on FY 2017 actuals (\$35.6 million), projected increased enrollment (\$49.0 million), a 1.8% inflation adjusted increase (\$8.2 million), increases in non-resident tuition at TAMU, and an increase to the Athletic Fee at TAMU-C.



TEXAS A&M UNIVERSITY SYSTEM



BUDGET NARRATIVE CONTINUED

Higher Education Fund (HEF) is budgeted to remain level with FY 2017. New allocation will be made beginning with FY 2021. *In general, HEF can be used to acquire land; construct, repair, and rehabilitate buildings; and purchase capital equipment and library books.*

AUF income is budgeted at \$340.7 million, or \$52.7 million (20%) more than FY 2017 original budget. Available University Fund (AUF) revenue is budgeted to increase based on the increased market value of the Permanent University Fund (PUF) and the anticipated increase in the payout from 4.75% to 5.0%. The System Offices AUF excellence allocation will be \$21.9 million. TAMU and PVAMU will receive \$133.4 million and \$24.5 million per year, respectively. In addition, the following AUF allocations have also been proposed: 1) Debt Service - \$118.5 million, 2) TAMU Law School Support - \$5.0 million, 3) One-time excellence initiatives of up to \$38 million. The one-time excellence funds will be used to support the Chancellor's Research Initiative, Renowned Faculty Program, and National Academy Scholars Program.

Contracts and Grants are projected to decrease slightly by 12.2 million (2%) over FY 2017 original budget. The decrease is primarily the result of the completion of the BARDA/CIADM project. Gifts were budgeted conservatively and therefore reflect a \$7.5 million (5%) increase when compared to FY 2017 original budget.

In addition, Investment Income has been budgeted conservatively at \$88 million for FY 2018. The FY 2018 budget estimate is based primarily on the Cash Concentration Pool estimated returns of 2.25% and the System Endowment Fund return of \$0.295815 cents per unit per year.



TEXAS A&M UNIVERSITY SYSTEM



BUDGET NARRATIVE CONTINUED

Expenditures

FY 2018 Total Expenditures are budgeted at \$4.55 billion. This is a net increase of \$112.5 million (2.7%) when compared to the FY 2017 budget.

Total FY 2018 Personnel Costs (faculty and staff salaries, wages, and benefits) of \$2.4 billion are budgeted to increase 3.95% as compared to FY 2018 budget. System-wide total personnel costs account for 57% of total expenditures (excluding debt service expenditures). *Please see "Supplemental Information - Tab #1" for individual salary plans by member.*

Utilities are budgeted at \$116.7 million, which is 3% higher than what was budgeted for FY 2017. Increase is primarily attributable to new facilities coming online around the System. The A&M System continues to make every effort to improve ongoing conservation efforts and better management of purchased utilities.

Scholarships are projected to increase by \$29 million (5%) over FY 2017 budget, primarily due to increases in the state mandated financial aid set-asides associated with designated tuition, Pell, and state grant funding.

Equipment (Capitalized) is projected to decrease by \$43 million due to the completion of the BARDA/CIADM project lead by the Health Science Center. Operations and Maintenance expenditures are budgeted to increase by \$70.6 million due to inflation adjusted increases for outsourced activities, ongoing repair & rehabilitation of athletic facilities, and classroom, laboratory and building renovations completed as part of our ongoing deferred maintenance programs.

Debt Service expenditures are budgeted to decrease by \$15.7 million. Of the total debt service amount of \$440 million, \$118.5 million (27%) and \$321.5 million (73%) will be financed through the A&M System PUF and RFS debt financing programs, respectively.

Expenditures by Function

- Instruction, Academic Support, & Student Services are up \$112.7 million or 6%
- Institutional Support is up \$6.5 million or 2%
- Scholarships & Fellowships are up \$18.2 million or 8%
- Auxiliary Operations are up \$7.6 million or 2%
- System-wide Debt Service is down \$15.7 million or 5%
- Research is down slightly by \$11.9 million or 2%
- O&M and Public Service is down \$4.8 million or 1%

THE TEXAS A&M UNIVERSITY SYSTEM

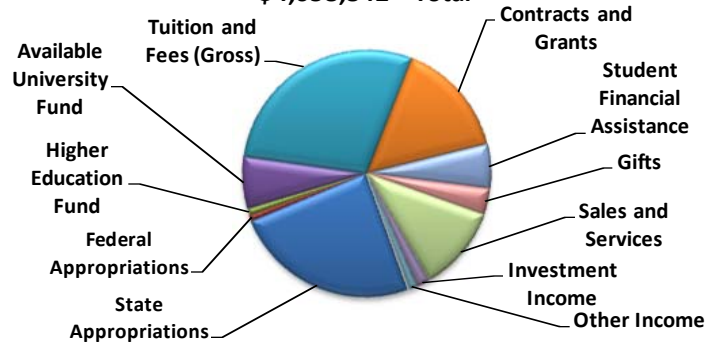
FY 2018 Budget Graphs

(In Thousands)



FY 2018 BUDGET REVENUES

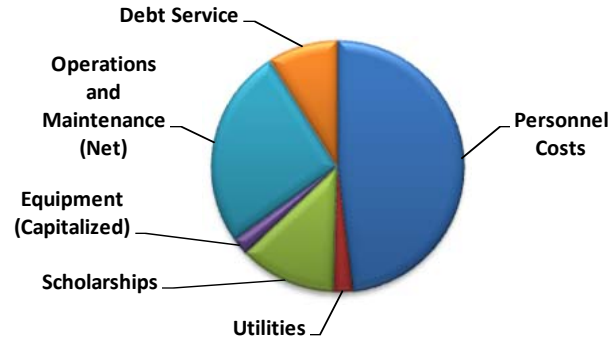
\$4,658,842 Total



See Executive Budget Summary for amounts and percentages

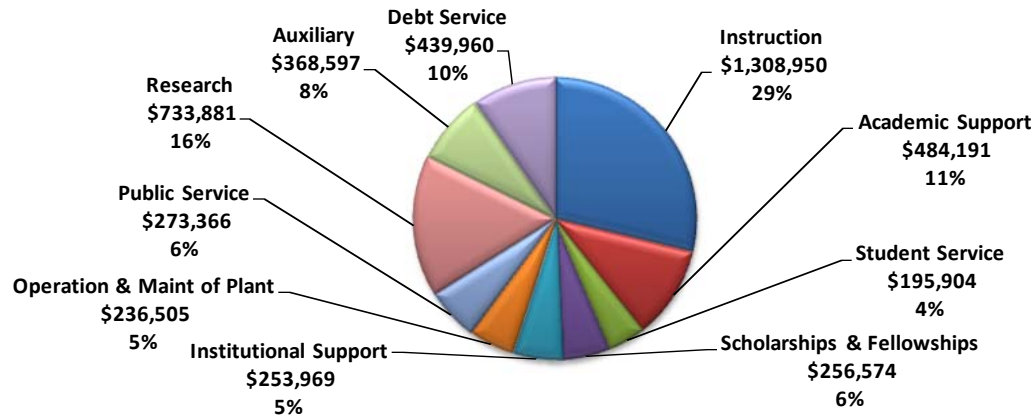
FY 2018 BUDGET EXPENDITURES

\$4,551,897 Total



See Executive Budget Summary for amounts and percentages

FY 2018 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



The Texas A&M University System
Change in Net Position
Current Funds
Fiscal Year 2018 Budget
(In Thousands)

	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 509,862	\$ 505,417	\$ (4,445)
Designated	2,777,962	2,832,561	54,599
Auxiliary	304,788	323,271	18,484
Restricted	453,952	469,897	15,945
Total Change in Net Position	\$ 4,046,562	\$ 4,131,146	\$ 84,583

For detailed explanations, please see member schedules.



THE TEXAS A&M UNIVERSITY SYSTEM
FY 2018 EXECUTIVE BUDGET SUMMARY
(In Thousands)



	FY 2014*	FY 2015*	FY 2016	FY 2017		FY 2018		FY17 Budget to FY18 Budget	
	Actuals	Actuals	Actuals	Budget	% of Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 2,983,299	\$ 3,994,335	\$ 3,831,039	\$ 3,985,627		\$ 4,046,562		\$ 60,935	2%
<i>Restatement: (prior year correction)</i>	0	(401,239)	33,534						
REVENUES									
State Appropriations	\$ 1,025,231	\$ 1,038,852	\$ 1,169,886	\$ 1,226,456	27%	\$ 1,215,653	26%	\$ (10,803)	-1%
Federal Appropriations	36,569	36,227	37,497	39,646	1%	39,987	1%	341	1%
Higher Education Fund	27,137	27,137	31,058	46,587	1%	46,587	1%	0	n/a
Available University Fund	407,107	398,740	237,169	287,986	6%	340,709	7%	52,723	20%
Tuition and Fees (Gross)	1,148,060	1,275,257	1,332,346	1,333,652	30%	1,440,098	31%	106,446	8%
Contracts and Grants	722,362	768,664	724,791	776,278	17%	764,084	16%	(12,194)	-2%
Student Financial Assistance	239,025	260,614	275,051	276,327	6%	288,338	6%	12,010	4%
Gifts	680,037	133,449	178,716	167,614	4%	175,121	4%	7,507	5%
Sales and Services	570,376	621,386	629,301	546,383	12%	558,445	12%	12,062	2%
Investment Income	311,458	11,369	145,760	85,662	2%	88,008	2%	2,346	3%
Other Income	68,423	97,734	92,165	49,487	1%	55,049	1%	5,562	11%
Discounts	(316,846)	(329,819)	(343,910)	(334,766)	-7%	(353,238)	-8%	(18,472)	6%
TOTAL REVENUES	\$ 4,918,939	\$ 4,339,609	\$ 4,509,829	\$ 4,501,313	100%	\$ 4,658,842	100%	\$ 157,529	4%
EXPENDITURES									
Salaries - Faculty	\$ 625,177	\$ 670,029	\$ 709,493	\$ 756,554	17%	\$ 785,998	17%	\$ 29,444	4%
Salaries - Non-Faculty	806,963	843,365	892,026	935,742	21%	960,653	21%	24,911	3%
Wages	146,876	163,908	162,105	143,769	3%	149,378	3%	5,609	4%
Benefits	385,056	416,575	442,658	435,897	10%	463,066	10%	27,169	6%
Personnel Costs	1,964,072	2,093,877	2,206,282	2,271,962	51%	2,359,096	52%	\$ 87,133	4%
Utilities	102,421	103,242	104,958	113,721	3%	116,732	3%	3,011	3%
Scholarships	505,723	544,596	580,321	582,808	13%	611,690	13%	28,882	5%
Discounts	(316,846)	(329,819)	(343,910)	(334,766)	-8%	(353,238)	-8%	(18,471)	6%
Equipment (Capitalized)	116,346	184,677	153,027	150,392	3%	107,481	2%	(42,911)	-24%
Operations and Maintenance (Net)	1,072,638	1,164,096	1,222,073	1,199,570	27%	1,270,177	28%	70,607	6%
Debt Service	303,880	285,605	324,481	455,685	10%	439,960	10%	(15,725)	-5%
TOTAL EXPENDITURES	\$ 3,748,234	\$ 4,046,275	\$ 4,247,232	\$ 4,439,372	100%	\$ 4,551,897	100%	\$ 112,525	3%
TRANSFERS									
RFS Debt Service (To System Office)	\$ 0	\$ (0)	\$ 0	\$ 0	0%	\$ -	0%	\$ (0)	-200%
Other	(159,670)	(55,391)	(139,303)	(12,573)	0%	(22,362)	0%	(9,789)	-240%
NET TRANSFERS	\$ (159,670)	\$ (55,391)	\$ (139,303)	\$ (12,573)	0%	\$ (22,362)	0%	\$ (9,789)	-240%
NET INCREASE (DECREASE)	1,011,036	237,942	123,295	49,368		84,583		35,215	59%
ENDING CURRENT NET POSITION	\$ 3,994,335	\$ 3,831,039	\$ 3,987,868	\$ 4,034,995		\$ 4,131,145		\$ 96,150	2%

* Excludes estimated expense associated with Other Post-Employment Benefits ("OPEB") and TRS Pension.
TAMUS amount for FY 2013 is \$115 million, FY 2014 is \$140 million, FY 2015 is \$124 million, and FY 2016 is \$134 million.
The cumulative impact of OPEB excluded in the Net Position is \$1.1 billion.



THE TEXAS A&M UNIVERSITY SYSTEM
FY 2018 EXECUTIVE BUDGET SUMMARY
(In Thousands)



EXPENDITURES	FY 2014	FY 2015	FY 2016	FY 2017		FY 2018		FY17 Budget to FY18 Budget	
	Actuals	Actuals	Actuals	Budget	% of Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
Fund Group - NACUBO Function									
E&G and Designated:									
Instruction	\$ 918,637	\$ 1,003,846	\$ 1,024,752	\$ 1,133,760	26%	\$ 1,200,871	26%	\$ 67,111	6%
Academic Support	274,549	311,019	352,158	342,246	8%	354,039	8%	11,793	4%
Student Services	144,296	149,737	168,990	168,991	4%	180,453	4%	11,461	7%
Scholarships and Fellowships	76,499	95,872	112,855	132,866	3%	138,473	3%	5,607	5%
Hospitals and Clinics	9,165	0	0	0	0%	0	0%	0	n/a
Institutional Support	243,261	255,345	284,347	245,588	6%	251,430	6%	5,842	2%
O&M of Plant	208,591	210,694	208,202	225,110	5%	234,780	5%	9,670	5%
Public Service	193,596	201,516	230,221	237,138	5%	222,021	5%	(15,116)	-7%
Research	293,658	337,256	376,607	313,381	7%	329,362	7%	15,982	5%
E&G and Designated Subtotal:	\$ 2,362,252	\$ 2,565,284	\$ 2,758,132	\$ 2,799,079	63%	\$ 2,911,047	64%	\$ 111,968	4%
Auxiliary:									
Auxiliary	\$ 326,110	\$ 357,042	\$ 378,793	\$ 361,033	8%	\$ 368,597	8%	\$ 7,564	2%
Auxiliary Subtotal:	\$ 326,110	\$ 357,042	\$ 378,793	\$ 361,033	8%	\$ 368,597	8%	\$ 7,564	2%
Restricted:									
Instruction	\$ 80,447	\$ 92,391	\$ 110,966	\$ 103,992	2%	\$ 108,078	2%	\$ 4,086	4%
Academic Support	41,391	48,404	51,870	114,969	3%	130,152	3%	15,183	15%
Student Services	9,736	9,761	9,184	12,388	0%	15,452	0%	3,064	35%
Scholarships and Fellowships	92,339	97,929	98,149	105,492	2%	118,101	3%	12,609	12%
Institutional Support	7,611	3,724	2,541	1,868	0%	2,539	0%	671	23%
O&M of Plant	2,852	3,463	5,124	1,922	0%	1,725	0%	(198)	-16%
Public Service	54,283	56,095	53,886	50,500	1%	51,344	1%	844	2%
Research	467,983	526,738	454,178	432,444	10%	404,519	9%	(27,924)	-6%
Restricted Subtotal:	\$ 756,643	\$ 838,505	\$ 785,897	\$ 823,575	19%	\$ 831,910	18%	\$ 8,335	1%
Debt Service	\$ 303,229	\$ 285,445	\$ 324,409	\$ 455,685	10%	\$ 439,960	10%	\$ (15,725)	-5%
TOTAL:									
Instruction	\$ 999,084	\$ 1,096,237	\$ 1,135,718	\$ 1,237,752	28%	\$ 1,308,950	29%	\$ 71,198	6%
Academic Support	315,940	359,423	404,028	457,216	10%	484,191	11%	26,976	6%
Student Services	154,032	159,498	178,174	181,379	4%	195,904	4%	14,525	9%
Scholarships and Fellowships	168,838	193,801	211,004	238,358	5%	256,574	6%	18,216	8%
Hospitals and Clinics	9,165	0	0	0	0%	0	0%	0	n/a
Institutional Support	250,872	259,068	286,888	247,455	6%	253,969	6%	6,514	2%
O&M of Plant	211,443	214,157	213,327	227,032	5%	236,505	5%	9,472	4%
Public Service	247,879	257,611	284,107	287,637	6%	273,366	6%	(14,272)	-5%
Auxiliary	326,110	357,042	378,793	361,033	8%	368,597	8%	7,564	2%
Research	761,641	863,994	830,785	745,824	17%	733,881	16%	(11,943)	-2%
Debt Service	303,229	285,445	324,409	455,685	10%	439,960	10%	(15,725)	-5%
TOTAL:	\$ 3,748,234	\$ 4,046,275	\$ 4,247,232	\$ 4,439,372	100%	\$ 4,551,897	100%	\$ 112,525	3%

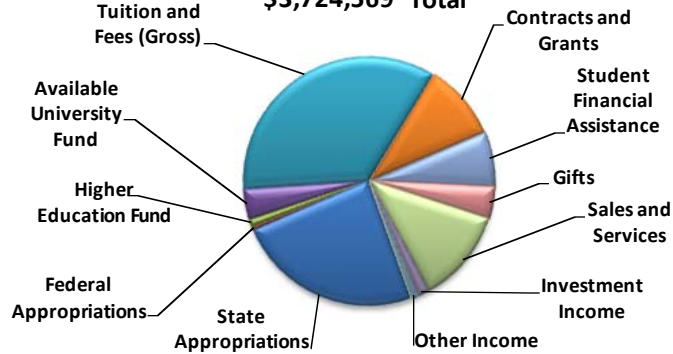
**THE TEXAS A&M UNIVERSITY SYSTEM
ACADEMICS**

**FY 2018 Budget Graphs
(In Thousands)**



FY 2018 BUDGET REVENUES

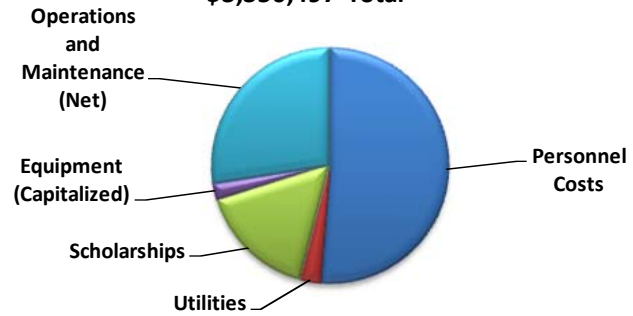
\$3,724,569 Total



See Executive Budget Summary for amounts and percentages

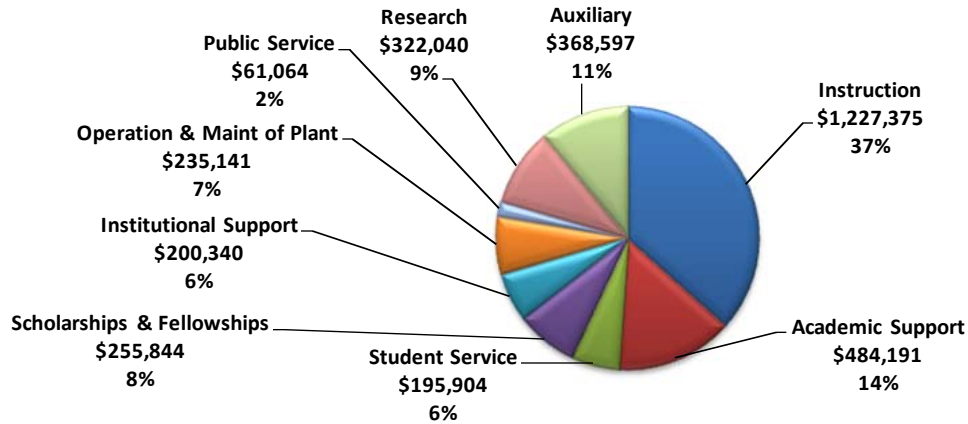
FY 2018 BUDGET EXPENDITURES

\$3,350,497 Total



See Executive Budget Summary for amounts and percentages

FY 2018 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
ACADEMICS
FY 2018 EXECUTIVE BUDGET SUMMARY
(In Thousands)



	FY 2014	FY 2015	FY 2016	FY 2017		FY 2018		FY17 Budget to FY18 Budget	
	Actuals	Actuals	Actuals	Budget	% of Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 1,558,349	\$ 2,477,879	\$ 2,526,166	\$ 2,621,726		\$ 2,675,915		\$ 54,189	2%
<i>Restatement: (prior year correction)</i>	0	(2,037)	0						
REVENUES									
State Appropriations	\$ 807,963	\$ 817,100	\$ 944,021	\$ 990,401	27%	\$ 985,407	26%	\$ (4,993)	-1%
Federal Appropriations	8,775	9,224	10,215	12,658	0%	13,055	0%	396	3%
Higher Education Fund	27,137	27,137	31,058	46,587	1%	46,587	1%	0	n/a
Available University Fund	111,000	110,999	142,939	135,066	4%	159,083	4%	24,017	17%
Tuition and Fees (Gross)	1,109,115	1,237,921	1,308,073	1,302,557	36%	1,413,704	38%	111,147	9%
Contracts and Grants	377,107	399,206	370,816	436,884	12%	409,277	11%	(27,606)	-6%
Student Financial Assistance	239,025	260,614	275,051	276,327	8%	288,338	8%	12,010	4%
Gifts	672,093	128,211	171,988	162,060	4%	169,505	5%	7,445	6%
Sales and Services	491,234	552,120	556,496	486,953	13%	497,042	13%	10,089	2%
Investment Income	261,672	(741)	113,294	65,110	2%	66,076	2%	966	1%
Other Income	41,024	73,555	48,994	28,062	1%	29,731	1%	1,669	6%
Discounts	(316,846)	(329,819)	(343,910)	(334,766)	-9%	(353,238)	-9%	(18,472)	6%
TOTAL REVENUES	\$ 3,829,299	\$ 3,285,526	\$ 3,629,035	\$ 3,607,900	100%	\$ 3,724,569	100%	\$ 116,669	3%
EXPENDITURES									
Salaries - Faculty	\$ 554,272	\$ 594,909	\$ 636,790	\$ 683,563	21%	\$ 713,338	21%	\$ 29,775	5%
Salaries - Non-Faculty	580,957	607,036	649,078	678,006	21%	699,649	21%	21,644	3%
Wages	120,271	134,640	134,091	121,103	4%	125,941	4%	4,838	4%
Benefits	294,201	318,819	352,224	334,587	10%	360,084	11%	25,498	8%
Personnel Costs	1,549,702	1,655,405	1,772,182	1,817,258	56%	1,899,013	57%	81,754	5%
Utilities	92,583	93,763	92,425	100,330	3%	103,682	3%	3,352	3%
Scholarships	494,299	532,838	566,749	570,415	18%	599,269	18%	28,854	5%
Discounts	(316,846)	(329,819)	(343,910)	(334,766)	-10%	(353,238)	-11%	(18,471)	6%
Equipment (Capitalized)	82,197	148,881	96,529	127,786	4%	85,737	3%	(42,049)	-27%
Operations and Maintenance (Net)	806,744	873,764	936,522	949,495	29%	1,016,033	30%	66,538	7%
Debt Service	651	161	65	0	0%	0	0%	0	n/a
TOTAL EXPENDITURES	\$ 2,709,330	\$ 2,974,992	\$ 3,120,561	\$ 3,230,518	100%	\$ 3,350,497	100%	\$ 119,979	4%
TRANSFERS									
RFS Debt Service (To System Office)	\$ (181,484)	\$ (198,776)	\$ (230,926)	\$ (305,971)	-9%	\$ (304,512)	-9%	\$ 1,459	-1%
Other	(130,888)	(61,434)	(181,989)	(15,388)	0%	(1,904)	0%	13,484	>-500%
NET TRANSFERS	\$ (312,372)	\$ (260,210)	\$ (412,914)	\$ (321,359)	-10%	\$ (306,416)	-9%	\$ 14,944	-7%
NET INCREASE (DECREASE)	807,598	50,324	95,560	56,022		67,656		11,634	14%
ENDING CURRENT NET POSITION	\$ 2,477,879	\$ 2,526,166	\$ 2,621,726	\$ 2,677,748		\$ 2,743,571		\$ 65,823	3%



THE TEXAS A&M UNIVERSITY SYSTEM
Academics
FY 2018 EXECUTIVE BUDGET SUMMARY
(In Thousands)



EXPENDITURES	FY 2014	FY 2015	FY 2016	FY 2017		FY 2018		FY17 Budget to FY18 Budget	
	Actuals	Actuals	Actuals	Budget	% of Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
Fund Group - NACUBO Function									
E&G and Designated:									
Instruction	\$ 851,565	\$ 933,389	\$ 970,835	\$ 1,087,745	34%	\$ 1,140,449	34%	\$ 52,704	5%
Academic Support	274,549	311,019	352,158	342,246	11%	354,039	11%	11,793	4%
Student Services	144,296	149,737	168,990	168,991	5%	180,453	5%	11,461	7%
Scholarships and Fellowships	75,735	95,108	112,091	132,102	4%	137,743	4%	5,641	5%
Hospitals and Clinics	9,165	0	0	0	0%	0	0%	0	n/a
Institutional Support	188,354	196,011	220,853	189,930	6%	197,994	6%	8,064	4%
O&M of Plant	207,273	209,263	205,707	223,770	7%	233,417	7%	9,647	5%
Public Service	42,302	41,935	47,790	54,757	2%	46,327	1%	(8,430)	-19%
Research	100,139	120,590	149,733	110,459	3%	130,236	4%	19,777	18%
E&G and Designated Subtotal:	\$ 1,893,379	\$ 2,057,053	\$ 2,228,159	\$ 2,310,001	72%	\$ 2,420,659	72%	\$ 110,657	5%
Auxiliary:									
Auxiliary	\$ 326,110	\$ 357,042	\$ 378,177	\$ 361,033	11%	\$ 368,597	11%	\$ 7,564	2%
Auxiliary Subtotal:	\$ 326,110	\$ 357,042	\$ 378,177	\$ 361,033	11%	\$ 368,597	11%	\$ 7,564	2%
Restricted:									
Instruction	\$ 80,390	\$ 92,275	\$ 92,028	\$ 83,930	3%	\$ 86,926	3%	\$ 2,996	4%
Academic Support	41,391	48,404	51,870	114,969	4%	130,152	4%	15,183	15%
Student Services	9,736	9,761	9,184	12,388	0%	15,452	0%	3,064	35%
Scholarships and Fellowships	92,336	97,927	98,145	105,492	3%	118,101	4%	12,609	12%
Institutional Support	3,907	3,247	2,494	1,680	0%	2,346	0%	666	24%
O&M of Plant	2,848	3,460	5,122	1,922	0%	1,725	0%	(198)	-16%
Public Service	20,140	20,790	18,437	14,313	0%	14,736	0%	423	3%
Research	239,093	285,032	236,945	224,790	7%	191,804	6%	(32,986)	-14%
Restricted Subtotal:	\$ 489,841	\$ 560,897	\$ 514,225	\$ 559,484	17%	\$ 561,241	17%	\$ 1,757	0%
TOTAL:									
Instruction	\$ 931,955	\$ 1,025,664	\$ 1,062,863	\$ 1,171,675	36%	\$ 1,227,375	37%	\$ 55,700	5%
Academic Support	315,940	359,423	404,028	457,216	14%	484,191	14%	26,976	6%
Student Services	154,032	159,498	178,174	181,379	6%	195,904	6%	14,525	9%
Discounts	168,072	193,035	210,236	237,594	7%	255,844	8%	18,250	8%
Hospitals and Clinics	9,165	0	0	0	0%	0	0%	0	n/a
Institutional Support	192,261	199,258	223,347	191,610	6%	200,340	6%	8,730	4%
O&M of Plant	210,121	212,723	210,829	225,692	7%	235,141	7%	9,449	4%
Public Service	62,442	62,725	66,228	69,070	2%	61,064	2%	(8,007)	-14%
Auxiliary	326,110	357,042	378,177	361,033	11%	368,597	11%	7,564	2%
Research	339,232	405,622	386,679	335,249	10%	322,040	10%	(13,209)	-4%
TOTAL:	\$ 2,709,329	\$ 2,974,992	\$ 3,120,561	\$ 3,230,518	100%	\$ 3,350,497	100%	\$ 119,979	4%



The Texas A&M University System

ACADEMICS

Change in Net Position

Fiscal Year 2018 Budget

(In Thousands)

	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 404,588	\$ 399,169	\$ (5,419)
Designated	1,585,809	1,624,794	38,985
Auxiliary	304,788	323,271	18,484
Restricted	380,731	396,337	15,607
Total Change in Net Position	\$ 2,675,915	\$ 2,743,572	\$ 67,656

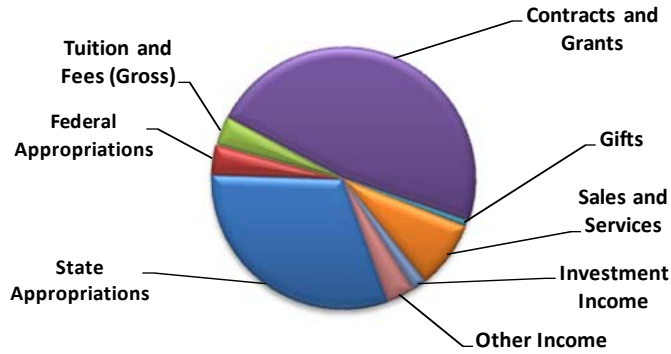
For detailed explanations, please see member schedules.

**THE TEXAS A&M UNIVERSITY SYSTEM
AGENCIES**

**FY 2018 Budget Graphs
(In Thousands)**

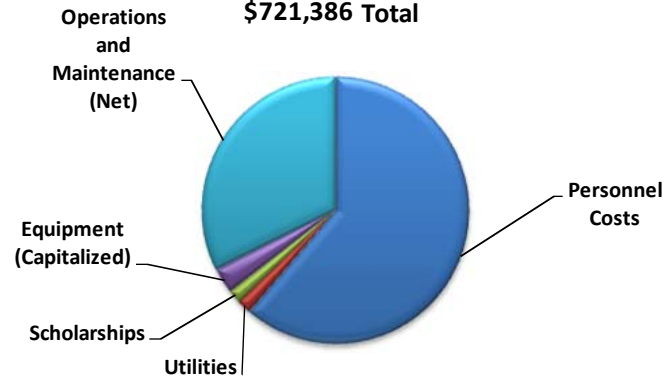


**FY 2018 BUDGET REVENUES
\$738,783 Total**



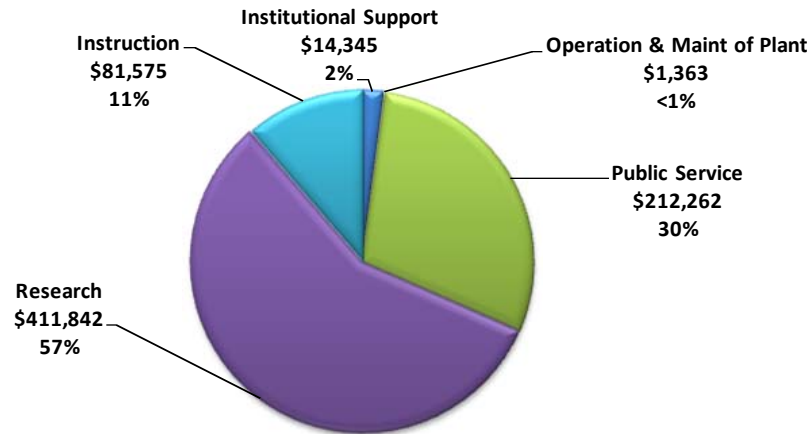
See Executive Budget Summary for amounts and percentages

**FY 2018 BUDGET EXPENDITURES
\$721,386 Total**



See Executive Budget Summary for amounts and percentages

FY 2018 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
AGENCIES
FY 2018 EXECUTIVE BUDGET SUMMARY
(In Thousands)



	FY 2014	FY 2015	FY 2016	FY 2017		FY 2018		FY17 Budget to FY18 Budget	
	Actuals	Actuals	Actuals	Budget	% of Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 387,791	\$ 423,737	\$ 409,291	\$ 379,297		\$ 381,244		\$ 1,947	0%
<i>Restatement: (prior year correction)</i>	0	0	0						
REVENUES									
State Appropriations	\$ 214,865	\$ 219,363	\$ 225,010	\$ 235,200	32%	\$ 229,476	31%	\$ (5,725)	-3%
Federal Appropriations	27,794	27,003	27,282	26,987	4%	26,932	4%	(55)	0%
Tuition and Fees (Gross)	38,945	37,336	24,273	31,095	4%	26,394	4%	(4,702)	-12%
Contracts and Grants	304,410	314,795	329,710	335,894	46%	350,806	47%	14,911	5%
Gifts	7,339	4,990	6,815	5,361	1%	5,423	1%	62	1%
Sales and Services	77,615	68,124	69,592	59,430	8%	61,403	8%	1,973	3%
Investment Income	38,547	(2,234)	13,122	13,545	2%	13,031	2%	(513)	-4%
Other Income	22,009	22,556	20,672	21,425	3%	25,318	3%	3,894	18%
TOTAL REVENUES	\$ 731,524	\$ 691,922	\$ 716,475	\$ 728,938	100%	\$ 738,783	100%	\$ 9,845	1%
EXPENDITURES									
Salaries - Faculty	\$ 70,873	\$ 74,707	\$ 72,370	\$ 72,991	10%	\$ 72,660	10%	\$ (331)	0%
Salaries - Non-Faculty	213,375	223,709	229,514	243,898	34%	246,985	34%	3,086	1%
Wages	26,400	29,045	27,800	22,592	3%	23,363	3%	771	3%
Benefits	87,078	93,992	97,111	97,232	13%	99,110	14%	1,878	2%
Personnel Costs	397,726	421,453	426,795	436,715	61%	442,119	61%	5,404	1%
Utilities	9,114	9,184	12,021	12,666	2%	12,324	2%	(342)	-3%
Scholarships	11,422	11,754	13,568	11,630	2%	11,691	2%	62	1%
Equipment (Capitalized)	31,692	27,366	37,787	22,581	3%	21,718	3%	(863)	-3%
Operations and Maintenance (Net)	217,290	226,366	244,918	238,186	33%	233,534	32%	(4,652)	-2%
TOTAL EXPENDITURES	\$ 667,243	\$ 696,123	\$ 735,097	\$ 721,778	100%	\$ 721,386	100%	\$ (391)	0%
TRANSFERS									
RFS Debt Service (To System Office)	\$ (8,949)	\$ (8,507)	\$ (7,244)	\$ (12,546)	-2%	\$ (13,371)	-2%	\$ (824)	11%
Other	(19,386)	(1,740)	(4,127)	(7,490)	-1%	(7,117)	-1%	373	-10%
NET TRANSFERS	\$ (28,335)	\$ (10,247)	\$ (11,371)	\$ (20,036)	-3%	\$ (20,488)	-3%	\$ (451)	4%
NET INCREASE (DECREASE)	35,946	(14,448)	(29,994)	(12,876)		(3,091)		9,785	-97%
ENDING CURRENT NET POSITION	\$ 423,737	\$ 409,290	\$ 379,297	\$ 366,421		\$ 378,152		\$ 11,731	3%



THE TEXAS A&M UNIVERSITY SYSTEM
Agencies
FY 2018 EXECUTIVE BUDGET SUMMARY
(In Thousands)



EXPENDITURES	FY 2014	FY 2015	FY 2016	FY 2017		FY 2018		FY17 Budget to FY18 Budget	
	Actuals	Actuals	Actuals	Budget	% of Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
Fund Group - NACUBO Function									
E&G and Designated:									
Instruction	\$ 67,072	\$ 70,457	\$ 53,916	\$ 46,015	6%	\$ 60,422	8%	\$14,407	28%
Institutional Support	24,618	25,853	24,969	25,310	4%	14,345	2%	(10,965)	-43%
O&M of Plant	1,318	1,430	1,531	1,340	0%	1,363	0%	23	2%
Public Service	151,202	159,489	182,339	182,288	25%	175,654	24%	(6,634)	-4%
Research	193,533	211,495	220,971	202,922	28%	199,126	28%	(3,796)	-2%
E&G and Designated Subtotal:	\$ 437,743	\$ 468,724	\$ 483,726	\$ 457,875	63%	\$ 450,528	62%	\$ (7,347)	-2%
Restricted:									
Instruction	\$ 11	\$ 116	\$ 18,938	\$ 20,062	3%	\$ 21,152	3%	\$ 1,090	6%
Institutional Support	1	127	0	0	0%	0	0%	0	n/a
O&M of Plant	5	4	2	0	0%	0	0%	0	n/a
Public Service	34,064	35,305	34,841	36,187	5%	36,608	5%	421	1%
Research	196,431	191,848	197,590	207,654	29%	212,715	29%	5,062	2%
Restricted Subtotal:	\$ 230,512	\$ 227,399	\$ 251,371	\$ 263,903	37%	\$ 270,476	37%	\$ 6,573	3%
TOTAL:									
Instruction	\$ 67,084	\$ 70,573	\$ 72,854	\$ 66,077	9%	\$ 81,575	11%	\$15,498	22%
Institutional Support	24,618	25,980	24,970	25,310	4%	14,345	2%	(10,965)	-43%
O&M of Plant	1,322	1,434	1,533	1,340	0%	1,363	0%	23	2%
Public Service	185,267	194,794	217,180	218,475	30%	212,262	29%	(6,213)	-3%
Research	389,964	403,342	418,561	410,575	57%	411,842	57%	1,266	0%
TOTAL:	\$ 668,254	\$ 696,123	\$ 735,097	\$ 721,778	100%	\$ 721,387	100%	\$ (391)	0%



The Texas A&M University System

AGENCIES

Change in Net Position

Fiscal Year 2018 Budget

(In Thousands)

	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 105,273	\$ 106,248	\$ 974
Designated	206,231	201,826	(4,404)
Restricted	69,740	70,078	338
Total Change in Net Position	\$ 381,244	\$ 378,152	\$ (3,091)

For detailed explanations, please see member schedules.



PRAIRIE VIEW A&M UNIVERSITY



BUDGET NARRATIVE

Revenues

Total Revenues are budgeted to increase \$13.8 million (8%), compared to FY 2017 budget. This overall increase is primarily due to increases in Available University Fund (AUF) allocation from TAMUS, Tuition and Fees, Contracts and Grants, and Sales and Services.

The Available University Fund (AUF) allocation is budgeted to increase by \$4.1 million (20%). The AUF allocation includes \$3.5 million one-time funding.

Tuition and Fees are budgeted to increase \$4.9 million (6%). The increase over the prior year budgeted amount is due to increased enrollment and a new enrollment cohort coming in at the higher guaranteed rate. In addition, the budget increase brings the revenue estimate in line with prior year actuals.

Contracts and Grants revenue is budgeted to increase \$6.4 million (76%) primarily as a result of continued success in growing research activities and budgeting closer to historical activity.

Sales and Services are budgeted to increase \$2 million (11%) and are primarily due to the enrollment increase, dining program, and other auxiliary activity.

Other Income is budgeted to decrease \$1.2 million based on most recent expectations and conservative estimates.

Expenditures

Total Expenditures are budgeted to increase \$20.1 million (11%), compared to FY 2017 budget. This increase in the FY 2018 budget is primarily attributable to Personnel Costs, Utilities, Equipment (Capitalized), and Operations and Maintenance.

Personnel Costs are budgeted to increase \$8.9 million (8%) which is primarily attributable to new hires for student academic success, student safety, faculty and researchers, developmental operations and alumni activities, and other personnel matters (\$6.8 million). In addition, a 3% one-time merit plan is being proposed (\$2.1 million). Included with this increase is a benefit budget line item to align the budget with actual expenses.

BUDGET NARRATIVE CONTINUED

Utilities are budgeted to increase \$409,000 (7%) which is attributable to the Sports Complex coming on-line September 2016.

Equipment (Capitalized) is budgeted to increase \$1.3 million (43%) primarily due to research activities.

Operations and Maintenance costs are budgeted to increase \$9.5 million (20%). This increase over FY 2017 aligns the Operations and Maintenance budget with prior year actuals.

Transfers

RFS Debt Service transfers are budgeted at \$14.1 million which represents a decrease of \$2.3 million over FY 2017. The decrease is primarily due to completion of debt service payments on the science building.



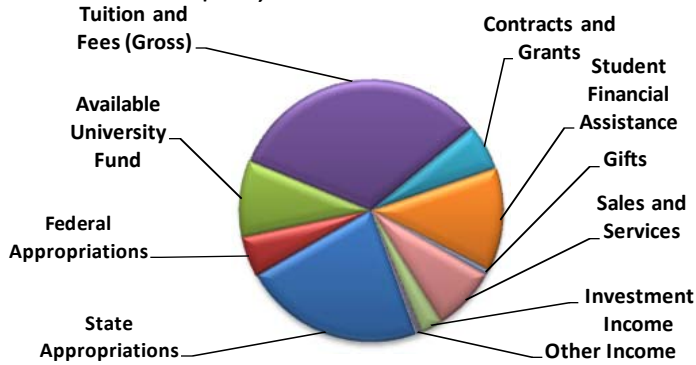
Prairie View A&M University
FY 2018 Highlighted Budget Components
(In Thousands)

FY 2017 Board Approved Expense Budget	\$	189,900
FY 2018 Proposed Expense Budget		<u>209,966</u>
Difference	\$	20,065
% Change		10.6%

		<u>Method of Finance</u>
Personnel Costs		
FY 18 Proposed One-Time Merit Plan	\$ 2,140	All Funds
Enhance Student Academic Success and Student Safety	2,844	General Revenue, Fees
Strengthen Developmental Operations and Alumni Activities	868	Designated Tuition
Faculty/Researchers	1,894	All Funds
Other Personnel/Benefit Changes	915	Tuition
TAMUS Pay Plan Changes	265	All Funds
Academic Scholarship Programs	973	All Funds
Operations and Maintenance based on inflation and contractual increases	1,000	All Funds
Utilities and Utility Expansion	1,951	All Funds
Deferred Maintenance	2,536	Designated Tuition, AUF-One-Time
Facility Enhancement (CRI Matching)	3,000	AUF - One-Time
Targeted Research Activity	1,679	Restricted
TOTAL:	\$ 20,065	

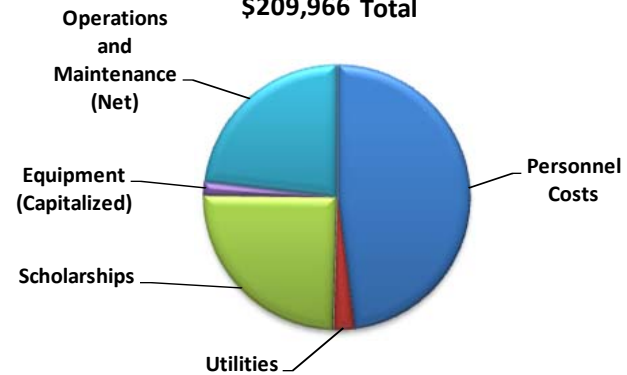
THE TEXAS A&M UNIVERSITY SYSTEM
Prairie View A&M University
FY 2018 Budget Graphs
(In Thousands)

FY 2018 BUDGET REVENUES
\$223,260 Total



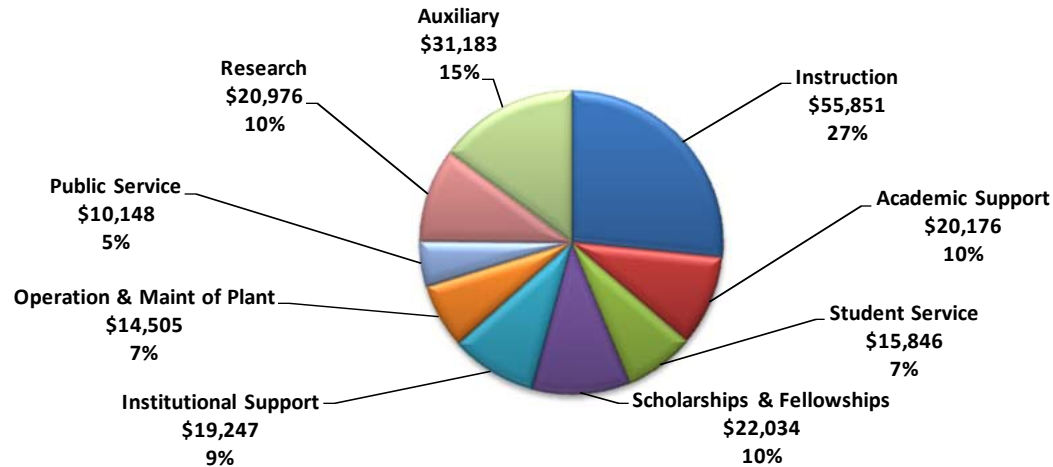
See Executive Budget Summary for amounts and percentages

FY 2018 BUDGET EXPENDITURES
\$209,966 Total



See Executive Budget Summary for amounts and percentages

FY 2018 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Prairie View A&M University
FY 2018 Executive Budget Summary
(In Thousands)



	FY 2014	FY 2015	FY 2016	FY 2017		FY 2018		FY17 Budget to FY18 Budget	
	Actuals	Actuals	Actuals	Budget	% of Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 161,030	\$ 170,953	\$ 172,452	\$ 171,752		\$ 157,950		\$ (13,802)	-8%
<i>Restatement: (prior year correction)</i>	0	0							
REVENUES									
State Appropriations	\$ 50,912	\$ 51,287	\$ 57,952	\$ 60,463	29%	\$ 58,552	26%	\$ (1,911)	-3%
Federal Appropriations	8,740	9,187	10,180	12,658	6%	13,055	6%	396	3%
Available University Fund	15,854	15,854	25,280	20,602	10%	24,715	11%	4,113	20%
Tuition and Fees (Gross)	71,111	79,213	79,641	81,106	39%	86,082	39%	4,976	6%
Contracts and Grants	11,861	11,119	13,497	8,453	4%	14,864	7%	6,411	76%
Student Financial Assistance	30,377	33,259	35,327	33,453	16%	33,521	15%	68	0%
Gifts	3,834	3,005	2,467	1,745	1%	1,761	1%	16	1%
Sales and Services	20,484	19,799	21,084	18,648	9%	20,632	9%	1,984	11%
Investment Income	17,129	(257)	7,492	7,094	3%	7,210	3%	116	2%
Other Income	5,640	3,858	3,841	2,797	1%	1,638	1%	(1,159)	-41%
Discounts	(34,483)	(37,692)	(42,841)	(37,759)	-18%	(38,770)	-17%	(1,011)	3%
TOTAL REVENUES	\$ 201,460	\$ 188,632	\$ 213,921	\$ 209,260		\$ 223,260		\$ 14,001	7%
EXPENDITURES									
Salaries - Faculty	\$ 28,315	\$ 30,246	\$ 30,601	\$ 35,344	19%	\$ 38,652	18%	\$ 3,308	9%
Salaries - Non-Faculty	38,161	37,677	40,663	48,599	26%	50,835	24%	2,236	5%
Wages	4,524	5,029	5,200	4,512	2%	4,954	2%	442	10%
Benefits	18,297	19,126	20,329	21,899	12%	24,839	12%	2,940	13%
Personnel Costs	89,298	92,078	96,793	110,354	58%	119,280	57%	8,926	8%
Utilities	5,616	4,705	5,063	5,808	3%	6,217	3%	409	7%
Scholarships	50,724	56,222	59,733	60,508	32%	61,481	29%	973	2%
Discounts	(34,483)	(37,692)	(42,841)	(37,759)	-20%	(38,770)	-18%	(1,011)	3%
Equipment (Capitalized)	2,037	3,128	6,269	2,924	2%	4,184	2%	1,260	43%
Operations and Maintenance (Net)	48,329	55,152	59,555	48,066	25%	57,574	27%	9,508	20%
Debt Service	25	28	7	0	0%	0	0%	0	n/a
TOTAL EXPENDITURES	\$ 161,546	\$ 173,621	\$ 184,579	\$ 189,900		\$ 209,966		\$ 20,065	11%
TRANSFERS									
RFS Debt Service (To System Office)	\$ (10,565)	\$ (9,922)	\$ (13,599)	\$ (16,364)		\$ (14,072)		\$ 2,291	-14%
Other	(19,426)	(3,589)	(16,443)	(4,246)		967		5,213	123%
NET TRANSFERS	\$ (29,991)	\$ (13,511)	\$ (30,042)	\$ (20,610)		\$ (13,105)		\$ 7,505	-36%
NET INCREASE (DECREASE)	9,923	1,499	(700)	(1,250)		189		1,440	-115%
ENDING CURRENT NET POSITION	\$ 170,953	\$ 172,452	\$ 171,752	\$ 170,502		\$ 158,139		\$ (12,362)	-7%



THE TEXAS A&M UNIVERSITY SYSTEM
Prairie View A&M University
FY 2018 Executive Budget Summary
(In Thousands)



EXPENDITURES Fund Group - NACUBO Function	FY 2014		FY 2015		FY 2016		FY 2017		FY 2018		FY17 Budget to FY18 Budget	
	Actuals	Actuals	Actuals	Budget	% of Budget	Budget	% of Budget	Budget	% of Budget	Dollar Variance	Percentage Variance	
E&G and Designated:												
Instruction	\$ 35,886	\$ 40,164	\$ 43,325	\$ 46,417	24%	\$ 51,710	25%	\$ 5,293	11%	\$ 5,293	11%	
Academic Support	17,832	16,729	16,054	18,275	10%	15,640	7%	(2,635)	-14%	(2,635)	-14%	
Student Services	10,601	11,606	13,908	12,769	7%	14,635	7%	1,866	15%	1,866	15%	
Scholarships and Fellowships	5,976	7,695	7,262	9,807	5%	8,761	4%	(1,046)	-11%	(1,046)	-11%	
Institutional Support	16,031	17,473	16,896	20,330	11%	19,229	9%	(1,101)	-5%	(1,101)	-5%	
O&M of Plant	13,651	15,277	16,466	12,786	7%	14,505	7%	1,719	13%	1,719	13%	
Public Service	2,728	2,715	3,185	3,102	2%	3,817	2%	715	23%	715	23%	
Research	3,779	4,964	6,138	5,809	3%	9,716	5%	3,907	67%	3,907	67%	
E&G and Designated Subtotal:	\$ 106,483	\$ 116,623	\$ 123,233	\$ 129,294	68%	\$ 138,013	66%	\$ 8,719	7%	\$ 8,719	7%	
Auxiliary:												
Auxiliary	\$ 24,973	\$ 23,522	\$ 28,010	\$ 26,824	14%	\$ 31,183	15%	\$ 4,359	16%	\$ 4,359	16%	
Auxiliary Subtotal:	\$ 24,973	\$ 23,522	\$ 28,010	\$ 26,824	14%	\$ 31,183	15%	\$ 4,359	16%	\$ 4,359	16%	
Restricted:												
Instruction	\$ 1,400	\$ 1,608	\$ 1,049	\$ 3,205	2%	\$ 4,141	2%	\$ 936	29%	\$ 936	29%	
Academic Support	5,133	6,374	7,909	2,012	1%	4,535	2%	2,524	125%	2,524	125%	
Student Services	998	860	810	208	0%	1,211	1%	1,003	483%	1,003	483%	
Scholarships and Fellowships	9,678	10,736	9,267	12,157	6%	13,273	6%	1,116	9%	1,116	9%	
Institutional Support	95	519	144	5	0%	18	0%	13	265%	13	265%	
O&M of Plant	0	2	668	0	0%	0	0%	0	n/a	0	n/a	
Public Service	5,275	5,903	6,296	6,126	3%	6,331	3%	204	3%	204	3%	
Research	7,511	7,475	7,192	10,068	5%	11,260	5%	1,192	0	1,192	0	
Restricted Subtotal:	\$ 30,090	\$ 33,476	\$ 33,335	\$ 33,782	18%	\$ 40,770	19%	\$ 6,988	21%	\$ 6,988	21%	
TOTAL:												
Instruction	\$ 37,286	\$ 41,771	\$ 44,375	\$ 49,622	26%	\$ 55,851	27%	\$ 6,229	13%	\$ 6,229	13%	
Academic Support	22,964	23,103	23,963	20,287	11%	20,176	10%	(111)	-1%	(111)	-1%	
Student Services	11,598	12,466	14,719	12,976	7%	15,846	8%	2,870	22%	2,870	22%	
Scholarships and Fellowships	15,654	18,431	16,529	21,964	12%	22,034	10%	70	0%	70	0%	
Institutional Support	16,125	17,992	17,040	20,335	11%	19,247	9%	(1,088)	-5%	(1,088)	-5%	
O&M of Plant	13,651	15,279	17,133	12,786	7%	14,505	7%	1,719	13%	1,719	13%	
Public Service	8,004	8,619	9,481	9,228	5%	10,148	5%	920	10%	920	10%	
Auxiliary	24,973	23,522	28,010	26,824	14%	31,183	15%	4,359	16%	4,359	16%	
Research	11,290	12,439	13,329	15,878	8%	20,976	10%	5,099	32%	5,099	32%	
TOTAL:	\$ 161,546	\$ 173,621	\$ 184,579	\$ 189,900	100%	\$ 209,966	100%	\$ 20,065	11%	\$ 20,065	11%	



Prairie View A&M University
Change in Net Position
Current Funds
Fiscal Year 2018 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 39,950	\$ 38,636	\$ (1,314)
Designated	88,000	88,871	871
Auxiliary	13,500	14,129	629
Restricted	16,500	16,503	3
Change in Net Position	<u>\$ 157,950</u>	<u>\$ 158,139</u>	<u>\$ 189</u>

Explanation for Net Decrease*		
Functional and General	\$ (1,314)	One-time uses of net position is as follows: 1) Scholarships and 2) Chancellor Research Initiative projects. Funds will be used to continue enhancing recruiting efforts and offering \$1,000,000 in scholarships for FY2018. In addition, the continued use of previously appropriated AUF funding for CRI projects is reflected in the FY2018 budget.

* if applicable



TARLETON STATE UNIVERSITY

BUDGET NARRATIVE

Revenues

Total Revenues are budgeted to increase \$14.8 million (8%) compared to FY 2017 budget. This increase is primarily from State Appropriations, Tuition and Fees, and Student Financial Assistance and then offset by reductions in Contracts and Grants and Sales and Services.

State Appropriations are budgeted to increase \$11.3 million (21%) compared to FY 2017 budget. This increase is primarily due to disaster recovery funding of \$10 million for Tarleton's agricultural center, which sustained damage in a 2015 tornado. General revenue grew by \$600,000, which is the net of \$1.7 million in additional formula funding and a \$1.1 million decrease in funding for tuition revenue bond payments. State paid benefits are projected to increase \$700,000.

Tuition and Fee revenues are budgeted to increase \$9.2 million (10%) over the FY 2017 budget. The tuition increase includes \$500,000 generated from an inflation adjustment for incoming freshmen, a \$300,000 increase in application fees, and a \$500,000 increase in tuition differentials due to the revenue neutral collapse of online program fees into college differentials. We also had approximately \$1 million in fee revenue incorrectly classified as sales and services in the FY 2017 budget. The remaining increase is due to enrollment growth.

Student Financial Assistance is budgeted to increase by \$5 million (20%) as a result of budgeting Texas Grants as Student Financial Assistance instead of Contracts and Grants in FY 2017. This also explains the decrease in Contracts and Grants revenue.

Sales and Services are budgeted to decrease \$5.9 million (20%). This decrease is a result of completing the move from Tarleton-managed off-campus housing leases to new housing units owned by Collegiate Housing Foundation, a decrease in ground lease revenue from existing privately-owned facilities, and the reclassification of approximately \$1 million in fee revenue that was formerly budgeted in this category.

Expenditures

Total Expenditures are budgeted to increase by \$4.4 million (3%) over the FY 2017 budget. This is primarily the result of Personnel Costs, Scholarships, and Tuition Discounts offset by a decrease in Operations and Maintenance.

Personnel costs will increase by \$3.4 million (4%). This is a result of the addition of new faculty and academic staff positions, reclassification and tenure promotions, a 2% merit pool and increased benefit costs.

TARLETON STATE UNIVERSITY

BUDGET NARRATIVE CONTINUED

Scholarship expense will increase due to the Department of Education's decision to allow additional PELL grants during the summer, as well as an increase in Hazelwood exemptions coupled with continued enrollment growth.

Operations and Maintenance is budgeted more accurately this year, with a \$3.4 million (6%) decrease compared to FY 2017 budget. The FY 2018 budgeted amount does reflect an increase over projected FY 2017 actuals of approximately \$1.2 million for contractual increases and additional operating funds for academic departments.

Transfers

RFS Debt Service transfers of \$17.5 million include payments on the following projects:

- Nursing Building - \$1.5 million
- Dairy Center - \$750,000
- Consolidation of debt on multiple projects (2005) - \$1.1 million
- Science Building - \$450,000
- Rec Sports Facility - \$1.1 million
- Utility Infrastructure - \$600,000
- Housing Facilities - \$3.0 million
- Dining Hall - \$800,000
- Memorial Stadium Renovation & Expansion - \$600,000
- Applied Sciences Building - \$4.4 million
- Southwest Metroplex Building - \$3.2 million

The Other Transfers reflects a change of \$10.8 million because of transfers to the capital plant fund for student fees committed to capital projects and state-appropriated disaster recovery funds.



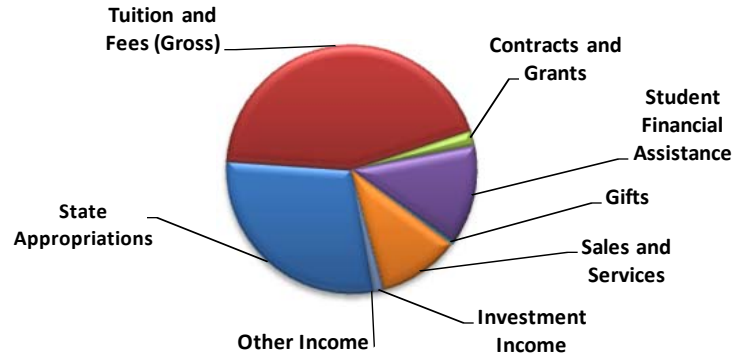
Tarleton State University
FY 2018 Highlighted Budget Components
(In Thousands)

FY 2017 Board Approved Expense Budget	\$	169,992
FY 2018 Proposed Expense Budget		174,386
Difference	\$	4,394
% Change		2.6%

		<u>Method of Finance</u>
Personnel Costs		
Proposed Merit Plan	\$ 1,924	50% Appropriations, 40% Tuition and Fees, 10% Auxiliary Revenue
Increased Benefit Costs (GIP)	232	50% State Appropriations, 40% Tuition and Fees, 10% Auxiliary
New Faculty for Strategic Programs	680	State Appropriations
Increased Staff Support to Support Growth	285	Tuition and Fees
Establish Enrollment Management Division	250	Tuition and Fees
Scholarships and Discounts	4,436	Student Assistance Revenue
O&M Decrease to realign with actuals	(3,415)	Restricted and Auxiliary
Equipment (Capitalized)	2	Miscellaneous
TOTAL:	\$ 4,394	

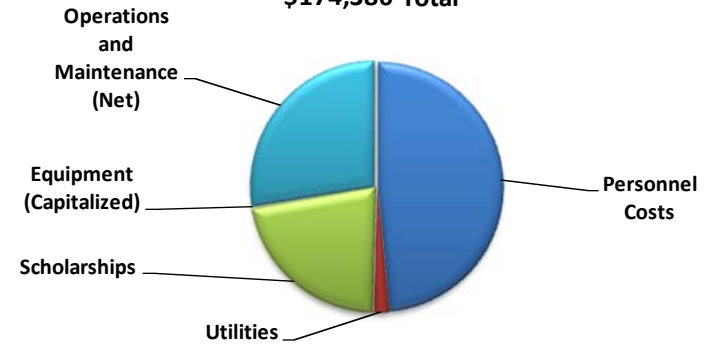
THE TEXAS A&M UNIVERSITY SYSTEM
Tarleton State University
FY 2018 Budget Graphs
(In Thousands)

FY 2018 BUDGET REVENUES
\$203,806 Total



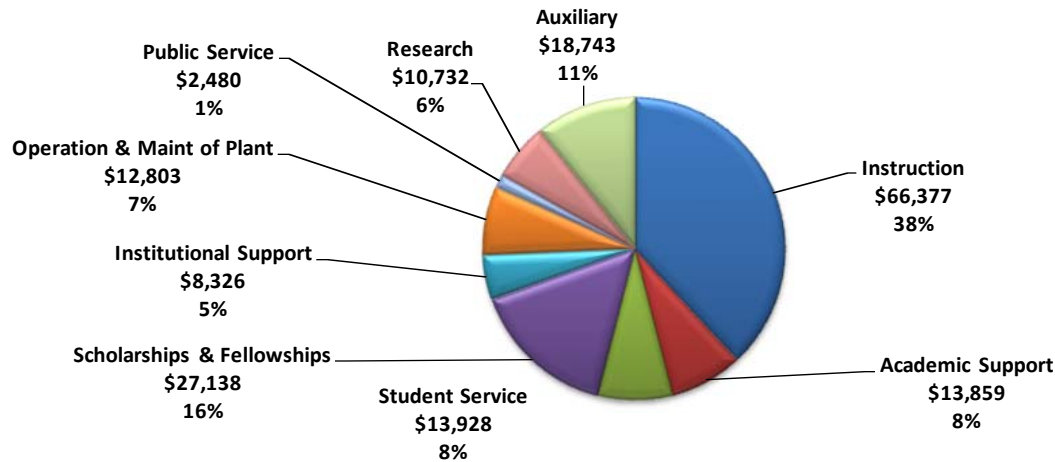
See Executive Budget Summary for amounts and percentages

FY 2018 BUDGET EXPENDITURES
\$174,386 Total



See Executive Budget Summary for amounts and percentages

FY 2018 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Tarleton State University
FY 2018 Executive Budget Summary
(In Thousands)



	FY 2014	FY 2015	FY 2016	FY 2017		FY 2018		FY17 Budget to FY18 Budget	
	Actuals	Actuals	Actuals	Budget	% of Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 80,095	\$ 81,425	\$ 76,031	\$ 64,133		\$ 65,000		\$ 867	1%
<i>Restatement: (prior year correction)</i>	0	0							
REVENUES									
State Appropriations	\$ 41,626	\$ 42,215	\$ 48,002	\$ 54,563	29%	\$ 65,842	32%	\$ 11,278	21%
Tuition and Fees (Gross)	74,225	83,444	89,990	91,105	48%	100,267	49%	9,162	10%
Contracts and Grants	15,044	11,212	8,322	9,340	5%	4,338	2%	(5,002)	-54%
Student Financial Assistance	18,713	23,344	25,232	24,500	13%	29,500	14%	5,000	20%
Gifts	1,058	1,443	1,453	795	0%	795	0%	0	0%
Sales and Services	29,016	29,463	31,318	29,966	16%	24,065	12%	(5,900)	-20%
Investment Income	11,828	859	4,126	3,034	2%	3,034	1%	(0)	0%
Other Income	344	499	733	300	0%	290	0%	(10)	-3%
Discounts	(20,925)	(22,840)	(22,114)	(24,600)	-13%	(24,325)	-12%	275	-1%
TOTAL REVENUES	\$ 170,929	\$ 169,638	\$ 187,062	\$ 189,003		\$ 203,806		\$ 14,804	8%
EXPENDITURES									
Salaries - Faculty	\$ 30,470	\$ 32,420	\$ 34,406	\$ 37,768	22%	\$ 39,311	23%	\$ 1,542	4%
Salaries - Non-Faculty	24,852	28,203	31,450	31,849	19%	32,781	19%	932	3%
Wages	4,919	4,858	4,981	3,427	2%	3,456	2%	29	1%
Benefits	16,935	18,369	20,353	19,902	12%	20,771	12%	869	4%
Personnel Costs	77,175	83,851	91,190	92,946	55%	96,318	55%	3,371	4%
Utilities	3,764	3,503	3,293	3,825	2%	3,825	2%	0	0%
Scholarships	34,735	38,367	36,801	39,217	23%	43,378	25%	4,161	11%
Discounts	(20,925)	(22,840)	(22,114)	(24,600)	-14%	(24,325)	-14%	275	-1%
Equipment (Capitalized)	2,524	2,184	2,014	500	0%	502	0%	2	0%
Operations and Maintenance (Net)	48,821	49,103	52,830	58,104	34%	54,689	31%	(3,415)	-6%
TOTAL EXPENDITURES	\$ 146,095	\$ 154,169	\$ 164,014	\$ 169,992		\$ 174,386		\$ 4,394	3%
TRANSFERS									
RFS Debt Service (To System Office)	\$ (11,805)	\$ (10,734)	\$ (10,912)	\$ (18,619)		\$ (17,534)		\$ 1,085	-6%
Other	(11,698)	(10,131)	(24,033)	0		(10,843)		(10,843)	-100%
NET TRANSFERS	\$ (23,503)	\$ (20,864)	\$ (34,945)	\$ (18,619)		\$ (28,378)		\$ (9,758)	52%
NET INCREASE (DECREASE)	1,330	(5,395)	(11,897)	391		1,043		651	166%
ENDING CURRENT NET POSITION	\$ 81,425	\$ 76,031	\$ 64,133	\$ 64,525		\$ 66,043		\$ 1,518	2%



THE TEXAS A&M UNIVERSITY SYSTEM
Tarleton State University
FY 2018 Executive Budget Summary
(In Thousands)



EXPENDITURES Fund Group - NACUBO Function	FY 2014	FY 2015	FY 2016	FY 2017		FY 2018		FY17 Budget to FY18 Budget	
	Actuals	Actuals	Actuals	Budget	% of Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
E&G and Designated:									
Instruction	\$ 50,093	\$ 56,104	\$ 59,050	\$ 61,743	36%	\$ 64,791	37%	\$ 3,048	5%
Academic Support	9,937	11,141	12,087	12,165	7%	13,744	8%	1,578	13%
Student Services	6,423	7,195	9,412	7,862	5%	10,972	6%	3,110	40%
Scholarships and Fellowships	5,936	6,370	5,373	6,885	4%	7,125	4%	240	3%
Institutional Support	3,546	3,533	14,154	3,601	2%	8,326	5%	4,725	131%
O&M of Plant	18,862	19,261	11,228	19,256	11%	12,168	7%	(7,088)	-37%
Public Service	1,381	1,362	1,654	1,274	1%	1,471	1%	197	15%
Research	3,108	3,099	3,037	2,114	1%	2,324	1%	210	10%
E&G and Designated Subtotal:	\$ 99,287	\$ 108,065	\$ 115,994	\$ 114,899	68%	\$ 120,920	69%	\$ 6,021	5%
Auxiliary:									
Auxiliary	\$ 28,077	\$ 29,022	\$ 31,594	\$ 30,681	18%	\$ 18,743	11%	\$ (11,937)	-39%
Auxiliary Subtotal:	\$ 28,077	\$ 29,022	\$ 31,594	\$ 30,681	18%	\$ 18,743	11%	\$ (11,937)	-39%
Restricted:									
Instruction	\$ 707	\$ 1,111	\$ 919	\$ 1,895	1%	\$ 1,586	1%	\$ (309)	-16%
Academic Support	147	190	313	467	0%	115	0%	(353)	-75%
Student Services	1,431	1,205	988	1,546	1%	2,956	2%	1,410	91%
Scholarships and Fellowships	9,199	8,000	8,111	11,900	7%	20,013	11%	8,113	68%
Institutional Support	0	0	0	91	0%	0	0%	(91)	-100%
O&M of Plant	0	180	42	449	0%	635	0%	186	41%
Public Service	1,393	835	686	1,002	1%	1,009	1%	7	1%
Research	5,854	5,562	5,367	7,061	4%	8,408	5%	1,347	0
Restricted Subtotal:	\$ 18,731	\$ 17,081	\$ 16,426	\$ 24,412	14%	\$ 34,723	20%	\$ 10,310	42%
TOTAL:									
Instruction	\$ 50,800	\$ 57,214	\$ 59,968	\$ 63,639	37%	\$ 66,377	38%	\$ 2,739	4%
Academic Support	10,084	11,330	12,400	12,633	7%	13,859	8%	1,226	10%
Student Services	7,853	8,400	10,400	9,408	6%	13,928	8%	4,520	48%
Scholarships and Fellowships	15,136	14,369	13,483	18,785	11%	27,138	16%	8,353	44%
Institutional Support	3,546	3,533	14,154	3,693	2%	8,326	5%	4,633	125%
O&M of Plant	18,862	19,441	11,270	19,705	12%	12,803	7%	(6,902)	-35%
Public Service	2,774	2,198	2,340	2,275	1%	2,480	1%	204	9%
Auxiliary	28,077	29,022	31,594	30,681	18%	18,743	11%	(11,937)	-39%
Research	8,962	8,661	8,404	9,175	5%	10,732	6%	1,557	17%
TOTAL:	\$ 146,095	\$ 154,169	\$ 164,014	\$ 169,992	100%	\$ 174,386	100%	\$ 4,394	3%



Tarleton State University
 Change in Net Position
 Current Funds
 Fiscal Year 2018 Budget
 (In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 2,000	\$ 2,000	\$ -
Designated	44,000	44,000	0
Auxiliary	13,000	14,043	1,043
Restricted	6,000	6,000	0
Change in Net Position	\$ 65,000	\$ 66,043	\$ 1,043

Explanation for Net Decrease*

* if applicable

BUDGET NARRATIVE

Revenues

Total revenue for FY 2018 is budgeted to decrease \$1.1 million (1%) compared to the FY 2017 budget. The reduction is due primarily to decreases in State Appropriations and Contracts and Grants.

- State Appropriations are decreasing by \$4.6 million.
- Contracts and Grants budgeted to decrease by \$1.4 million (9%).
- Tuition and Fees are projected to generate an additional \$4.6 million due to enrollment growth and the Board-approved increase.
- Gifts, Sales & Services, and Investment Income are conservatively projected to increase by \$266,000.
- Student Financial Assistance, including Texas Grants, is expected to increase by \$1.5 million (6%).

Expenditures

Total expenditures for FY 2018 are budgeted to increase by \$1.3 million (1%) compared to FY 2017 budgeted expenditures. This growth is a result of increases in Personnel Costs and Scholarships.

- Salaries are expected to increase \$580,795 based on a 1.5% merit pool, \$41,205 for faculty promotions, and \$175,000 for wages for grant-funded and camp and summer program employees.
- Benefits are projected to increase \$601,000, as a result of the merit increases and other salary changes referenced above.
- Scholarships are projected to increase by \$1.9 million due to an increase in the Texas Grants program and enrollment growth.

Transfers

RFS Debt Service transfers are budgeted at \$10.5 million. This is comprised of TRB debt service and is funded with general revenue (\$8.7 million), fees (\$889,252), and auxiliary revenue (\$946,348). This debt includes \$8.7 million for prior construction of the University Success Center, Fine Arts Building and Theater, Science Building, Kinesiology Building, and associated road extensions and parking lots along with the new addition of Instructional and Support Spaces. It also includes \$1.8 million for renovations to the Student Center and Recreational Sports Center, and debt for the Residential Learning Center.

Texas A&M International University

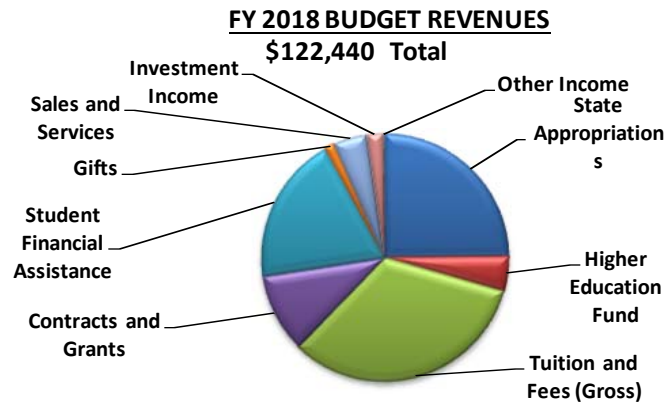
FY 2018 Highlighted Budget Components

(in thousands)

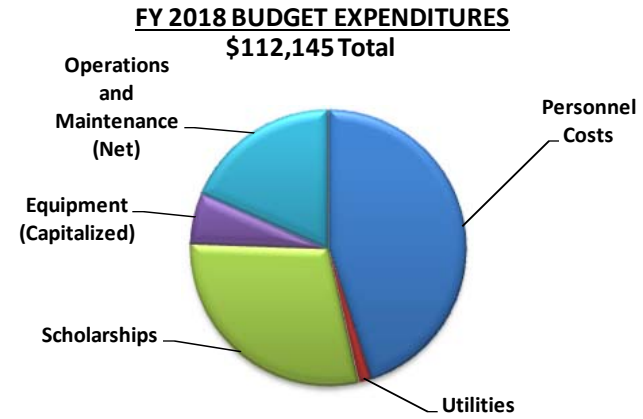
FY 2017 Board Approved Expense Budget	\$	110,810
FY 2018 Proposed Expense Budget		112,145
Difference	\$	1,334
% Change		1.2%

		<u>Method of Finance</u>
Personnel Costs		
Proposed Merit Plan Faculty & Non-Faculty	\$ 581	Tuition, Fees & Grants
Faculty Promotions	41	Tuition and Fees
Benefits	189	Tuition, Fees & Grants
Wages	175	Grants, Sales & Services
Scholarships (Net)	348	Tuition, Fees & Grants
TOTAL:	\$ 1,334	

THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M International University
FY 2018 Budget Graphs
(In Thousands)

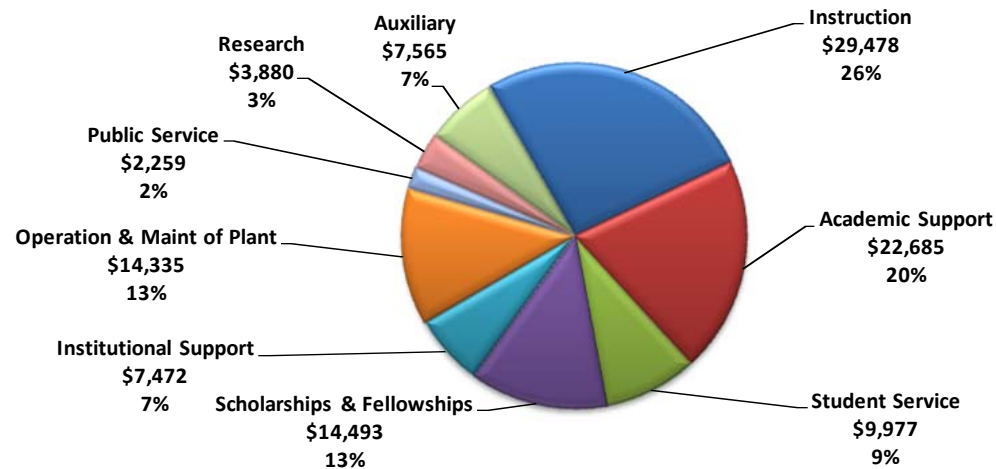


See Executive Budget Summary for amounts and percentages



See Executive Budget Summary for amounts and percentages

FY 2018 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M International University
FY 2018 Executive Budget Summary
(In Thousands)



	FY 2014	FY 2015	FY 2016	FY 2017		FY 2018		FY17 Budget to FY18 Budget	
	Actuals	Actuals	Actuals	Budget	% of Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 50,307	\$ 59,460	\$ 66,386	\$ 67,813		\$ 67,813		\$ 0	0%
<i>Restatement: (prior year correction)</i>	0	0							
REVENUES									
State Appropriations	\$ 34,157	\$ 33,642	\$ 37,059	\$ 41,191	33%	\$ 36,627	30%	\$ (4,564)	-11%
Higher Education Fund	3,796	3,796	4,473	6,710	5%	6,710	5%	0	n/a
Tuition and Fees (Gross)	41,160	45,516	48,070	43,893	36%	48,493	40%	4,599	10%
Contracts and Grants	19,988	17,985	11,388	16,604	13%	15,175	12%	(1,429)	-9%
Student Financial Assistance	17,023	17,995	27,326	27,157	22%	28,656	23%	1,500	6%
Gifts	2,118	5,636	3,723	2,049	2%	2,110	2%	61	3%
Sales and Services	5,084	6,700	4,953	6,100	5%	6,271	5%	170	3%
Investment Income	6,122	(149)	3,140	3,075	2%	3,110	3%	35	1%
Other Income	456	292	221	289	0%	289	0%	0	n/a
Discounts	(22,000)	(23,785)	(25,606)	(23,500)	-19%	(25,000)	-20%	(1,500)	6%
TOTAL REVENUES	\$ 107,905	\$ 107,629	\$ 114,747	\$ 123,568		\$ 122,440		\$ (1,128)	-1%
EXPENDITURES									
Salaries - Faculty	\$ 16,314	\$ 17,191	\$ 17,912	\$ 21,700	20%	\$ 21,996	20%	\$ 296	1%
Salaries - Non-Faculty	21,202	22,138	23,456	23,051	21%	23,377	21%	326	1%
Wages	3,386	4,339	5,082	3,416	3%	3,591	3%	175	5%
Benefits	10,201	10,922	11,999	12,209	11%	12,810	11%	601	5%
Personnel Costs	51,103	54,589	58,449	60,377	54%	61,774	55%	1,397	2%
Utilities	1,698	1,928	1,850	2,166	2%	1,966	2%	(200)	-9%
Scholarships	32,786	33,862	36,066	37,978	34%	39,855	36%	1,878	5%
Discounts	(22,000)	(23,785)	(25,606)	(23,500)	-21%	(25,000)	-22%	(1,500)	6%
Equipment (Capitalized)	2,125	1,030	1,391	8,316	8%	8,235	7%	(81)	-1%
Operations and Maintenance (Net)	23,928	24,769	27,820	25,474	23%	25,315	23%	(159)	-1%
TOTAL EXPENDITURES	\$ 89,641	\$ 92,393	\$ 99,970	\$ 110,810		\$ 112,145		\$ 1,334	1%
TRANSFERS									
RFS Debt Service (To System Office)	\$ (10,245)	\$ (9,594)	\$ (8,323)	\$ (12,758)		\$ (10,496)		\$ 2,263	-18%
Other	1,134	1,285	(5,027)	0		200		200	100%
NET TRANSFERS	\$ (9,111)	\$ (8,309)	\$ (13,350)	\$ (12,758)		\$ (10,296)		\$ 2,463	-19%
NET INCREASE (DECREASE)	9,153	6,926	1,427	(0)		0		0	n/a
ENDING CURRENT NET POSITION	\$ 59,460	\$ 66,386	\$ 67,813	\$ 67,813		\$ 67,813		\$ 0	0%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M International University
FY 2018 Executive Budget Summary
(In Thousands)



EXPENDITURES Fund Group - NACUBO Function	FY 2014	FY 2015	FY 2016	FY 2017		FY 2018		FY17 Budget to FY18 Budget	
	Actuals	Actuals	Actuals	Budget	% of Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
E&G and Designated:									
Instruction	\$ 22,361	\$ 24,210	\$ 27,627	\$ 27,475	25%	\$ 28,644	26%	\$ 1,168	4%
Academic Support	9,832	10,942	12,401	11,603	10%	12,430	11%	827	7%
Student Services	9,041	7,781	7,032	7,136	6%	6,514	6%	(621)	-9%
Scholarships and Fellowships	1,549	1,647	1,641	3,507	3%	3,608	3%	101	3%
Institutional Support	7,097	7,863	7,373	7,389	7%	7,472	7%	82	1%
O&M of Plant	7,279	8,257	9,012	14,273	13%	14,335	13%	62	0%
Public Service	2,003	1,650	2,197	1,708	2%	1,781	2%	73	4%
Research	1,340	1,271	1,788	1,172	1%	1,214	1%	43	4%
E&G and Designated Subtotal:	\$ 60,502	\$ 63,622	\$ 69,070	\$ 74,263	67%	\$ 75,998	68%	\$ 1,735	2%
Auxiliary:									
Auxiliary	\$ 6,252	\$ 7,758	\$ 7,719	\$ 7,005	6%	\$ 7,565	7%	\$ 561	8%
Auxiliary Subtotal:	\$ 6,252	\$ 7,758	\$ 7,719	\$ 7,005	6%	\$ 7,565	7%	\$ 561	8%
Restricted:									
Instruction	\$ 1,646	\$ 1,306	\$ 1,725	\$ 454	0%	\$ 834	1%	\$ 380	84%
Academic Support	9,064	7,613	9,330	12,031	11%	10,255	9%	(1,776)	-15%
Student Services	916	972	983	3,725	3%	3,463	3%	(262)	-7%
Scholarships and Fellowships	8,672	8,246	8,198	10,508	9%	10,885	10%	377	4%
Institutional Support	12	21	19	0	0%	0	0%	0	n/a
O&M of Plant	0	0	5	0	0%	0	0%	0	n/a
Public Service	508	1,260	1,106	419	0%	479	0%	60	14%
Research	2,069	1,595	1,817	2,406	2%	2,666	2%	260	11%
Restricted Subtotal:	\$ 22,887	\$ 21,013	\$ 23,181	\$ 29,543	27%	\$ 28,581	25%	\$ (961)	-3%
TOTAL:									
Instruction	\$ 24,007	\$ 25,516	\$ 29,351	\$ 27,930	25%	\$ 29,478	26%	\$ 1,548	6%
Academic Support	18,896	18,555	21,731	23,634	21%	22,685	20%	(949)	-4%
Student Services	9,957	8,753	8,015	10,861	10%	9,977	9%	(883)	-8%
Scholarships and Fellowships	10,221	9,893	9,839	14,014	13%	14,493	13%	479	3%
Institutional Support	7,110	7,884	7,391	7,389	7%	7,472	7%	82	1%
O&M of Plant	7,279	8,258	9,016	14,273	13%	14,335	13%	62	0%
Public Service	2,511	2,910	3,303	2,127	2%	2,259	2%	133	6%
Auxiliary	6,252	7,758	7,719	7,005	6%	7,565	7%	561	8%
Research	3,409	2,866	3,605	3,578	3%	3,880	3%	302	8%
TOTAL:	\$ 89,641	\$ 92,393	\$ 99,970	\$ 110,810	100%	\$ 112,145	100%	\$ 1,334	1%



Texas A&M International University
Change in Net Position
Current Funds
Fiscal Year 2018 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 7,800	\$ 7,800	\$ -
Designated	31,586	31,586	-
Auxiliary	11,427	11,427	-
Restricted	17,000	17,000	-
Change in Net Position	<u><u>\$ 67,813</u></u>	<u><u>\$ 67,813</u></u>	<u><u>\$ -</u></u>

Explanation for Net Decrease*

* if applicable

BUDGET NARRATIVE

FY 2018 Strategic Goals for Texas A&M University

- **Goal 1: Managing Enrollment Growth**
- **Goal 2: Investing in Faculty Excellence**
- **Goal 3: Investing in Programmatic Excellence**

Translating Strategic Goals into the FY 2018 Budget

- Funding to colleges to manage enrollment growth
- Investments in faculty hiring and development
- Focus on high impact interdisciplinary experiences
- Support for key service areas to address increased demand associated with growth
- Adjustments to ease inflationary and growth pressure

BUDGET NARRATIVE CONTINUED

Overview

Although FY 2018 is the beginning of a new biennium, there is not a huge change in state formula funding due to an offsetting reduction in Texas Research University Funds (TRUF). Texas A&M continues to see increased revenues due to enrollment growth and cohort movement. The University utilized funding available to support the strategic initiatives listed above.

Revenues

Total Revenues are budgeted to increase \$109 million (6%) compared to the FY 2017 budget. State Appropriations are budgeted to increase \$4.2 million (1%) compared to FY 2017, due to enrollment growth in the Instruction & Operations formula.

Funding from the Available University Fund will increase \$19.9 million compared to the FY 2017 budget. This is a base increase to AUF funding allocated by the TAMU System.

Tuition and Fees revenue is budgeted to increase by \$60.8 million (10%) compared to the FY 2017 budget. Statutory tuition, designated tuition, college level differential tuition and student fee revenue amounts are increasing due to enrollment growth. Designated tuition revenue is also increasing due to an inflationary rate increase, the continued phase-in of guaranteed tuition and an increase to the rate charged to non-resident students. Statutory tuition is impacted by an increase to the non-resident rate, set by the Legislative Budget Board.

Contracts & Grants and Investment Income revenues are budgeted to increase by \$10.7 million (4%) over FY 2017 budgeted amounts. Student Financial Assistance is relatively flat, but shows a slight increase over prior year actuals to reflect enrollment growth and to be more in-line with actual trends.

Gift revenue is budgeted to increase \$4.9 million (4%). Sales & Services revenue is budgeted to increase \$15.7 million (5%) compared to the FY 2017 budgeted amount. This increase is primarily driven by budgets in Athletics, Residence Life and Transportation Services.

BUDGET NARRATIVE CONTINUED

Other operating income is budgeted to increase \$3 million (14%) compared to the FY 2017 budget. This is primarily driven by an increase in Compass revenues and emblem licensing. Discounts are budgeted to increase by \$7.3 million (5%) due to the increase in tuition and fees explanation above.

Expenditures

The Total Expenditures budget amount is increasing \$79.6 million (5%), over that budgeted for FY 2017.

Personnel Costs, comprising the largest component of the expense budget, are budgeted to increase by \$42.5 million (5%). There is no base merit program authorized for FY 2018.

Faculty salaries are increasing by \$15.4 million (4%) as the university continues its investment in faculty at both the senior and the junior levels. Additional positions are provided to serve a growing enrollment, to prepare for the onboarding of several new Deans, and to support the College of Engineering progression toward its transformational growth initiative (25by25).

The university's investment in instruction & research also impacts the increase in Non-Faculty salaries of \$9.7 million (3%), as reflected in the Colleges of Engineering, Business, and Veterinary Medicine, the Division of Research and in Academic Services.

Benefits are budgeted to increase \$17 million (12%), as the university catches up to the growth in both benefit costs and increases in the number of faculty and staff supporting academic excellence. For several years, the university utilized reserves to cover benefit expenses in excess of budgeted amounts. Beginning in FY 2018, the university is implementing a program to allocate additional funding to the benefit pool to more closely align budgeted benefit costs with actual benefit expenses.

Utilities are budgeted to increase \$4.7 million (8%). This increase is primarily driven by a change in accounting for telecommunication related expenses. These charges will now be paid centrally instead of by individual departments. Beginning in FY 2018, these expenses are budgeted in the Utilities category, whereas in the past they were budgeted in Operations & Maintenance.

BUDGET NARRATIVE CONTINUED

Scholarships are budgeted to increase \$9.8 million (4%) compared to the FY 2017 budget with Scholarship Discounts being budgeted to increase commensurately. Both are related to continued enrollment growth.

Operations & Maintenance (Net) is budgeted to increase by \$29.8 million (6%) over FY 2017 budgeted. Expenses are driven by inflation adjusted increases for outsourced maintenance, landscaping & custodial services, ongoing repair & rehabilitation of athletic facilities, and classroom, laboratory and building renovations completed through the deferred maintenance program.

Transfers

RFS Debt Service remains relatively flat for FY 2018. There is a slight increase to account for commercial paper interest to be incurred for new projects scheduled to begin with planning and design and/or construction in FY 2018. A few of the prominent projects on this list include: Aggie Softball Stadium, Aggie Track and Field Stadium, Student Services Building, several infrastructure improvement projects, as well as HVAC replacement in several Residence Halls.

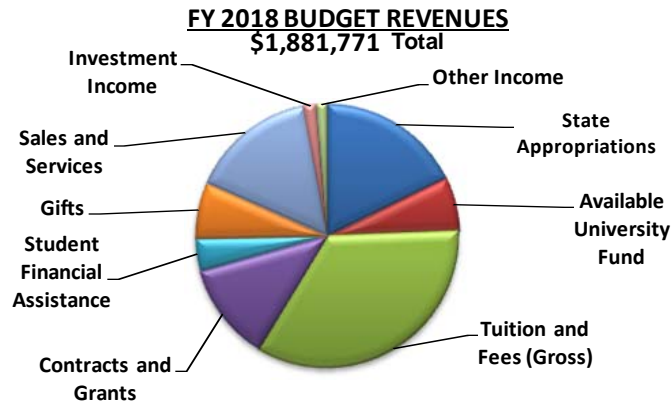
Texas A&M University
FY 2018 Highlighted Budget Components
(In Thousands)

FY 2017 Board Approved Expense Budget	\$	1,584,846
FY 2018 Proposed Expense Budget		1,664,430
Difference	\$	79,584
% Change		5.0%

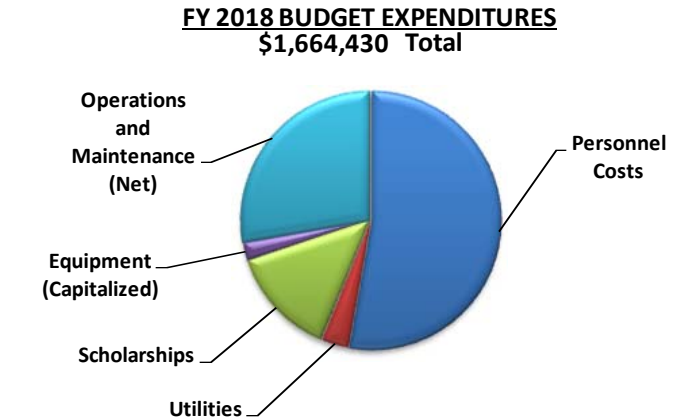
		<u>Method of Finance</u>
Personnel Costs:		
Faculty Hiring	\$15,370	E&G, Tuition & Fees, AUF
Non-Faculty Hiring	9,653	All Funds
Increase funding of Benefits	17,073	E&G, Tuition & Fees, Sales & Services
Other	389	All Funds
Non-Personnel Costs:		
Utility increase & centralizing network costs	4,668	Tuition & Fees, Sales & Service
Other Operations & Maintenance (Athletics, Classroom & Lab renovations, Increased outsourcing costs, CRI)	34,298	E&G, AUF, Tuition & Fees, Investment Earnings, All Funds
Scholarships (Net)	2,502	Tuition & Fees, Gifts
Misc Operating	214	All Funds
Net Service Departments	(4,584)	Sales & Services

TOTAL:	\$	79,584
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THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University
FY 2018 Budget Graphs
(In Thousands)

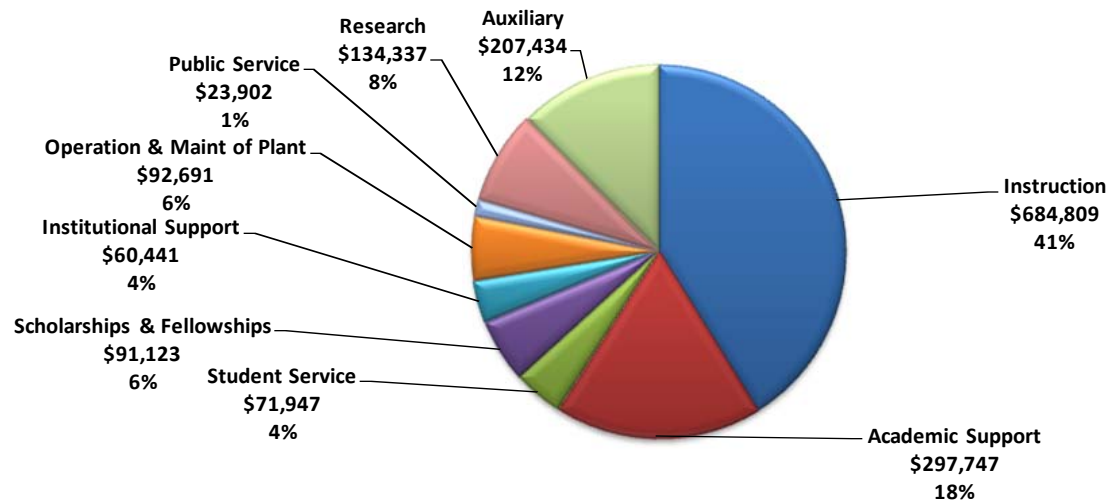


See Executive Budget Summary for amounts and percentages



See Executive Budget Summary for amounts and percentages

FY 2018 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University
FY 2018 Executive Budget Summary
(In Thousands)



	FY 2014	FY 2015	FY 2016	FY 2017		FY 2018		FY17 Budget to FY18 Budget	
	Actuals	Actuals	Actuals	Budget	% of Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 925,570	\$ 1,614,895	\$ 1,631,284	\$ 1,690,191		\$ 1,751,741		\$ 61,550	4%
<i>Restatement: (prior year correction)</i>	0	0							
REVENUES									
State Appropriations	\$ 306,634	\$ 312,085	\$ 368,245	\$ 357,952	20%	\$ 362,108	19%	\$ 4,156	1%
Available University Fund	95,146	95,146	117,659	114,464	6%	134,368	7%	19,904	17%
Tuition and Fees (Gross)	545,654	609,093	642,293	636,113	36%	696,959	37%	60,847	10%
Contracts and Grants	204,308	213,948	209,412	234,806	13%	244,295	13%	9,489	4%
Student Financial Assistance	71,293	75,740	81,877	85,082	5%	82,135	4%	(2,947)	-3%
Gifts	634,518	81,243	139,912	134,776	8%	139,652	7%	4,875	4%
Sales and Services	305,867	355,307	356,638	301,664	17%	317,376	17%	15,712	5%
Investment Income	158,426	(5,983)	69,606	31,569	2%	32,849	2%	1,280	4%
Other Income	30,509	31,430	31,287	21,694	1%	24,742	1%	3,048	14%
Discounts	(147,306)	(144,149)	(146,137)	(145,420)	-8%	(152,712)	-8%	(7,292)	5%
TOTAL REVENUES	\$ 2,205,049	\$ 1,623,861	\$ 1,870,791	\$ 1,772,700		\$ 1,881,771		\$ 109,071	6%
EXPENDITURES									
Salaries - Faculty	\$ 283,348	\$ 303,456	\$ 333,296	\$ 353,917	22%	\$ 369,286	22%	\$ 15,370	4%
Salaries - Non-Faculty	291,628	303,972	324,208	330,942	21%	340,596	20%	9,653	3%
Wages	79,379	91,286	88,080	85,172	5%	85,562	5%	390	0%
Benefits	141,696	152,507	171,409	146,949	9%	164,022	10%	17,073	12%
Personnel Costs	796,051	851,221	916,993	916,981	58%	959,466	58%	42,486	5%
Utilities	56,361	57,052	55,623	57,457	4%	62,125	4%	4,668	8%
Scholarships	206,557	223,915	243,960	240,679	15%	250,473	15%	9,794	4%
Discounts	(147,306)	(144,149)	(146,137)	(145,420)	-9%	(152,712)	-9%	(7,292)	5%
Equipment (Capitalized)	34,014	55,946	45,615	41,512	3%	41,681	3%	169	0%
Operations and Maintenance (Net)	391,863	417,857	453,798	473,638	30%	503,396	30%	29,758	6%
Debt Service	579	100	46	0	0%	0	0%	0	n/a
TOTAL EXPENDITURES	\$ 1,338,119	\$ 1,461,943	\$ 1,569,898	\$ 1,584,846		\$ 1,664,430		\$ 79,584	5%
TRANSFERS									
RFS Debt Service (To System Office)	\$ (79,458)	\$ (97,005)	\$ (129,041)	\$ (143,754)		\$ (147,590)		\$ (3,837)	3%
Other	(98,146)	(48,524)	(112,945)	(7,344)		(4,320)		3,025	-41%
NET TRANSFERS	\$ (177,604)	\$ (145,529)	\$ (241,987)	\$ (151,098)		\$ (151,910)		\$ (812)	1%
NET INCREASE (DECREASE)	689,325	16,389	58,907	36,756		65,432		28,676	78%
ENDING CURRENT NET POSITION	\$ 1,614,895	\$ 1,631,284	\$ 1,690,191	\$ 1,726,947		\$ 1,817,173		\$ 90,226	5%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University
FY 2018 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2014		FY 2015		FY 2016		FY 2017		FY 2018		FY17 Budget to FY18 Budget	
	Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Budget	% of Budget	Budget	% of Budget	Dollar Variance	Percentage Variance		
E&G and Designated:												
Instruction	\$ 448,880	\$ 473,069	\$ 489,420	\$ 582,016	37%	\$ 612,939	37%	\$ 30,923	5%			
Academic Support	146,685	172,729	200,841	182,824	12%	186,718	11%	3,894	2%			
Student Services	59,120	62,117	69,659	64,579	4%	67,159	4%	2,580	4%			
Scholarships and Fellowships	33,644	48,025	60,924	66,255	4%	73,439	4%	7,184	11%			
Institutional Support	72,691	78,594	91,864	55,700	4%	59,585	4%	3,885	7%			
O&M of Plant	92,968	80,130	80,043	89,212	6%	91,601	6%	2,389	3%			
Public Service	20,590	19,681	22,466	29,326	2%	22,046	1%	(7,280)	-25%			
Research	50,313	65,061	83,001	52,232	3%	64,678	4%	12,446	24%			
E&G and Designated Subtotal:	\$ 924,892	\$ 999,406	\$ 1,098,218	\$ 1,122,143	71%	\$ 1,178,164	71%	\$ 56,021	5%			
Auxiliary:												
Auxiliary	\$ 174,298	\$ 195,243	\$ 202,161	\$ 197,874	12%	\$ 207,434	12%	\$ 9,561	5%			
Auxiliary Subtotal:	\$ 174,298	\$ 195,243	\$ 202,161	\$ 197,874	12%	\$ 207,434	12%	\$ 9,561	5%			
Restricted:												
Instruction	\$ 67,922	\$ 77,516	\$ 77,367	\$ 74,034	5%	\$ 71,869	4%	\$ (2,165)	-3%			
Academic Support	21,890	27,635	29,023	97,204	6%	111,029	7%	13,826	14%			
Student Services	2,062	3,269	3,194	4,887	0%	4,788	0%	(99)	-2%			
Scholarships and Fellowships	18,977	24,720	29,944	20,388	1%	17,685	1%	(2,703)	-13%			
Institutional Support	781	1,008	1,351	394	0%	856	0%	461	117%			
O&M of Plant	1,843	2,049	3,481	1,021	0%	1,090	0%	69	7%			
Public Service	6,832	7,556	4,455	2,806	0%	1,856	0%	(951)	-34%			
Research	118,623	123,541	120,705	64,095	4%	69,659	4%	5,563	9%			
Restricted Subtotal:	\$ 238,930	\$ 267,295	\$ 269,518	\$ 264,830	17%	\$ 278,831	17%	\$ 14,001	5%			
TOTAL:												
Instruction	\$ 516,802	\$ 550,585	\$ 566,787	\$ 656,050	41%	\$ 684,809	41%	\$ 28,759	4%			
Academic Support	168,575	200,364	229,864	280,028	18%	297,747	18%	17,719	6%			
Student Services	61,181	65,386	72,853	69,466	4%	71,947	4%	2,481	4%			
Scholarships and Fellowships	52,621	72,745	90,867	86,642	5%	91,123	5%	4,481	5%			
Institutional Support	73,473	79,603	93,215	56,094	4%	60,441	4%	4,346	8%			
O&M of Plant	94,811	82,179	83,524	90,233	6%	92,691	6%	2,458	3%			
Public Service	27,422	27,237	26,921	32,132	2%	23,902	1%	(8,230)	-26%			
Auxiliary	174,298	195,243	202,161	197,874	12%	207,434	12%	9,561	5%			
Research	168,935	188,602	203,705	116,328	7%	134,337	8%	18,009	15%			
TOTAL:	\$ 1,338,119	\$ 1,461,943	\$ 1,569,898	\$ 1,584,846	100%	\$ 1,664,430	100%	\$ 79,584	5%			



Texas A&M University
Change in Net Position
Current Funds
Fiscal Year 2018 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 239,255	\$ 239,255	\$ -
Designated	1,036,850	1,075,468	38,618
Auxiliary	187,959	202,211	14,252
Restricted	287,678	300,239	12,561
Change in Net Position	\$ 1,751,741	\$ 1,817,173	\$ 65,432

Explanation for Net Decrease*

* if applicable



BUDGET NARRATIVE

Introduction

Texas A&M University at Galveston (TAMUG) is committed to being the premier university for ocean and coastal studies on the Gulf Coast by providing enriching educational, research and service programs. TAMUG is a branch campus of Texas A&M University (TAMU), a tier one research institution, and its campus culture is strongly influenced by both research as well as a small college atmosphere. The special purpose designation of the Galveston campus supports the Sea Grant mission of Texas A&M University (designated September 17, 1971). TAMUG is further committed to maintaining a high quality and dynamic learning community, enhancing the campus infrastructure, and fostering a diversity of student experiences. In addition, TAMUG is committed to ensuring that the Texas A&M Maritime Academy is the premier Merchant Marine Academy in the United States.

TAMUG continues to better align itself with the structures and processes of the main campus with the overall goal of greater efficiency and turning our focus to improving current degree programs and developing new ones. By focusing on our specialized programs, which include everything in, on, and about the ocean and its waterways, TAMUG has and will continue to support the overall strategic vision of Texas A&M University to become the best ocean-oriented component of a major University in the U.S.

The biggest and most exciting example of strategic alignments with TAMU is the College of Engineering's recently established Department of Ocean Engineering, a department that combines two existing programs within Texas A&M University — one on the campus in College Station, Texas, and one on the marine-oriented campus in Galveston, Texas. This merger brings together the world-class infrastructure of one of the largest engineering campuses, College Station, and the strategic location on Pelican Island and unique resources at Galveston. Texas A&M's College Station campus has offered undergraduate ocean engineering degrees since 1972 through the Zachry Department of Civil Engineering, and is one of only a few universities in the United States that offers degrees in ocean engineering. It is a top-ranked and ABET-accredited degree program. The Texas A&M Galveston campus has been graduating students in maritime systems engineering for more than 40 years and its offshore and coastal systems engineering program is also an ABET-accredited program. The department of Ocean Engineering will have access to several world-class technology centers at Texas A&M in College Station, including the Aerospace Technology, Research & Operations Center; the Geochemical and Environmental Research Group; the Center for Autonomous Vehicles and Sensor Systems; and the Center for Geospatial Sciences, Application and Technology.



TEXAS A&M UNIVERSITY at GALVESTON



BUDGET NARRATIVE CONTINUED

Additionally, the Texas A&M at Galveston campus will offer direct access to unique field-testing facilities such as a geotechnical lab, naval architecture lab, fluid mechanics lab, materials lab and wave lab, as well as access to the Gulf of Mexico through the use of its fleet of educational and research vessels.

In FY 2017, TAMUG experienced our first freshman engineering cohort through this partnership which totaled more than 240 entering engineers. This year we expect a new freshman engineer cohort of over 440. Although these students are registered TAMU students, TAMUG serves them by providing core curriculum classes, instructors, vessel operations access, on campus housing, dining services, gym services, career services, recreational opportunities and many other services that all TAMUG students benefit from. It is important to footnote the impact of this partnership from a data standpoint. Thus, TAMUG is serving a student population at Galveston that is greater than the headcount for TAMUG registered students because we are providing services for an additional 440 TAMU registered engineers.

TAMUG also continues to develop new degree programs responding to the demands of industry and basic and fundamental research. New programs include a Ph.D. in Marine and Coastal Management and Science (target start date in Fall 2018) and Bachelors of Science in University Studies with concentrations in Maritime Communication and Public Policy (start date in Fall 2016) and Tourism and Coastal Community Development (start date in Fall 2017). The latter program was developed in collaboration with Texas A&M University Department of Recreation, Parks and Tourism Science (RPTS) and will use RPTS' online certificates bringing a new dimension of tourism and social science to our campus. Finally, the certificate in Geographical Information Systems will be offered (in collaboration with Texas A&M University Geosciences and Agriculture and Life Sciences) on the Galveston Campus starting in the Fall 2017.

Lastly, TAMUG continues to work diligently with federal liaisons to garner the best possible federal budget for our maritime academy as well as concentrated efforts to secure a new training vessel which is absolutely necessary for the future success of the academy.

TAMUG's FY 2018 budget aligns with our stated mission above and with our strategic vision and is described in the sections below.

BUDGET NARRATIVE CONTINUED

Revenues

Total Revenues for FY 2018 are budgeted to decrease by \$3.6 million (4%), compared to the FY 2017 budget. A significant portion of this decrease is a result of our State Appropriation reduction of \$1.7 million, Tuition and Fee decreases of \$924,000, and a Sales and Services decrease of \$865,000.

Tuition and Fees are budgeted to decrease \$924,000, despite there being enrollment growth, because tuition was over-budgeted in FY 2017 by approximately \$1.4 million due to two factors: 1) the shift to TAMU enrollment of our engineering students and 2) an error in trending new anticipated revenues due to this change. When compared to actuals collected in FY 2017, TAMUG does expect a nominal increase due to the 1.8% rate increase, but only for incoming freshman. Although tuition revenue is projected to decrease, fee revenue is budgeted to increase for FY 2018. This is mainly due to a new Graduate Program fee, MMAL fee not budgeted last year, an increase in Commercial Cruise fees and an adjustment to Sports Recreation and Student Center Complex fees that were under-budgeted for FY 2017.

Contracts and Grants revenue is budgeted to increase slightly at \$394,000 (3%), which reflects the second year of our research contracts and grants funding, while Gift revenue is adjusted for FY 2018 to better reflect actual gift trends over the past three years.

Sales and Services revenue is budgeted to decrease by \$865,000 (9%) because residence hall revenues were also over-budgeted by approximately \$1.2 million because of the situation explained above concerning tuition.

Expenditures

Total Expenditures are budgeted to decrease by \$2 million (3%) to align with the decreases described in revenues above. The decrease is primarily in Utilities and Operations and Maintenance.

Utilities are budgeted to decrease by \$670,000 (27%) as a direct result of a new System negotiated utility contract, as well as utility efficiencies.

BUDGET NARRATIVE CONTINUED

Scholarships are budgeted to increase by \$780,000 (13%) due to an increase in enrollment and anticipated scholarship support with the growth in contracts and grants.

Operations and Maintenance is budgeted to be reduced by \$2.1 million to mitigate both state budget cuts and reductions in local tuition estimates. The reduction came from operating reserves, special line items, faculty start-up support, and engineering partnership transition budget, which is no longer being budgeted.

Transfers

RFS Debt Service remains relatively flat for FY 2018. The RFS Debt Service transfers include approximately \$10.8 million to the System Offices to cover the following capital projects:

- Academic Building Phase I - \$4,516,054
- Ocean and Coastal Studies Complex - \$2,583,680
- Residence Halls - Construction and Renovation - \$1,564,802
- Powell Engineering Complex - \$741,146
- Marine Terminal Renewal and Shore-Line Erosion - \$358,663
- Academic Building Phase I - \$298,502
- Sea Aggie Center - \$155,674
- Waterfront Events Pavilion - \$86,213
- Parking lot expansions - \$86,190
- Dining Service expansion - \$131,400
- Flagship Vessel – Trident - \$109,472
- Student Services Building - \$99,600
- Student Life Center - \$37,912

Texas A&M University at Galveston

FY 2018 Highlighted Budget Components

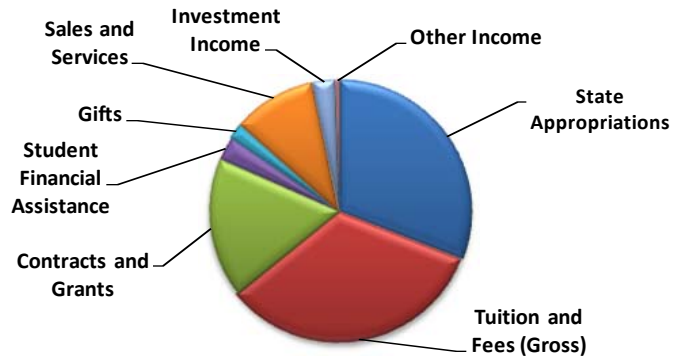
(In Thousands)

FY 2017 Board Approved Expense Budget	\$	68,839
FY 2018 Proposed Expense Budget		66,884
Difference	\$	(1,955)
% Change		-2.8%

			<u>Method of Finance</u>
<i>Increases:</i>			
Increase in Graduate Student Salaries	\$	630	Grant Funding
Increase in wages		304	Tuition and Fees
Increase in Scholarships		780	Tuition and Fees
<i>Decreases:</i>			
Decrease in PT Faculty Salary Budget		(133)	E&G
Decrease in Faculty Salaries from retirements used to support state cut		(400)	E&G
Reduction in Benefits		(373)	E&G
Decrease in Other Operating Expense		(2,093)	20% E&G; 60% T&F 20% Sales & Services
Decrease in Utility Expense		(670)	Tuition and Fees
TOTAL:	\$	(1,955)	

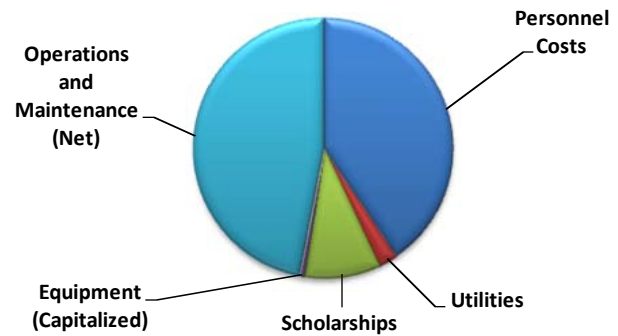
THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University at Galveston
FY 2018 Budget Graphs
(In Thousands)

FY 2018 BUDGET REVENUES
\$77,996 Total



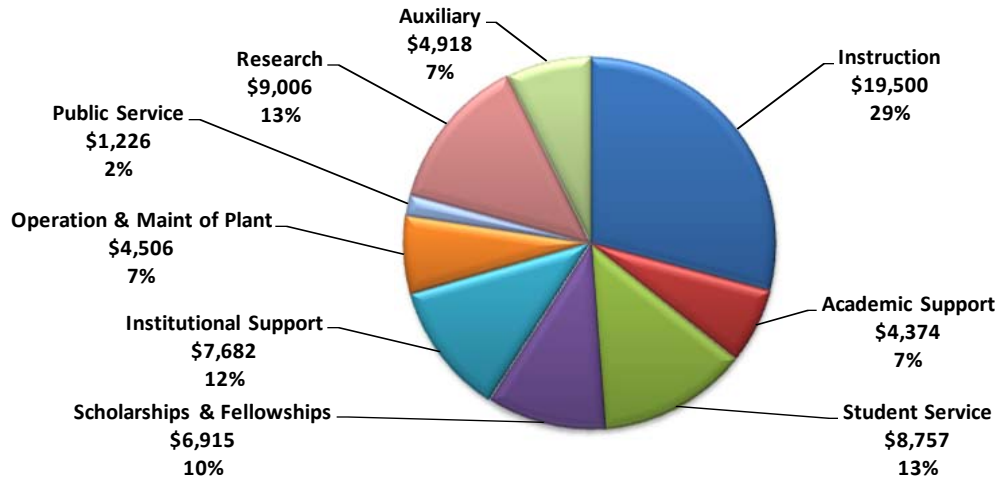
See Executive Budget Summary for amounts and percentages

FY 2018 BUDGET EXPENDITURES
\$66,884 Total



See Executive Budget Summary for amounts and percentages

FY 2018 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University at Galveston
FY 2018 Executive Budget Summary
(In Thousands)



	FY 2014	FY 2015	FY 2016	FY 2017		FY 2018		FY17 Budget to FY18 Budget	
	Actuals	Actuals	Actuals	Budget	% of Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 36,431	\$ 44,982	\$ 45,011	\$ 50,331		\$ 52,006		\$ 1,674	3%
<i>Restatement: (prior year correction)</i>	0	0							
REVENUES									
State Appropriations	\$ 19,260	\$ 19,178	\$ 21,330	\$ 27,357	34%	\$ 25,644	33%	\$ (1,713)	-6%
Tuition and Fees (Gross)	21,139	24,673	25,771	28,502	35%	27,578	35%	(924)	-3%
Contracts and Grants	4,925	6,459	7,030	13,909	17%	14,303	18%	394	3%
Student Financial Assistance	2,812	2,908	2,891	2,530	3%	2,437	3%	(93)	-4%
Gifts	2,069	928	599	1,900	2%	1,700	2%	(200)	-11%
Sales and Services	10,606	11,678	11,433	9,372	11%	8,506	11%	(865)	-9%
Investment Income	5,215	(277)	2,411	2,456	3%	2,283	3%	(173)	-7%
Other Income	222	185	429	450	1%	450	1%	0	n/a
Discounts	(4,281)	(4,905)	(4,904)	(4,905)	-6%	(4,904)	-6%	1	0%
TOTAL REVENUES	\$ 61,968	\$ 60,827	\$ 66,990	\$ 81,570		\$ 77,996		\$ (3,574)	-4%
EXPENDITURES									
Salaries - Faculty	\$ 10,510	\$ 11,235	\$ 11,052	\$ 12,701	18%	\$ 12,168	18%	\$ (533)	-4%
Salaries - Non-Faculty	8,221	9,342	9,880	10,095	15%	10,726	16%	631	6%
Wages	1,613	1,766	1,924	852	1%	1,156	2%	303	36%
Benefits	5,060	5,419	5,919	5,393	8%	5,020	8%	(373)	-7%
Personnel Costs	25,404	27,761	28,775	29,042	42%	29,070	43%	28	0%
Utilities	1,673	1,638	1,575	2,448	4%	1,778	3%	(670)	-27%
Scholarships	6,282	6,843	6,848	6,070	9%	6,850	10%	780	13%
Discounts	(4,281)	(4,905)	(4,904)	(4,905)	-7%	(4,904)	-7%	1	0%
Equipment (Capitalized)	1,181	1,468	817	355	1%	355	1%	0	n/a
Operations and Maintenance (Net)	18,637	22,213	22,806	35,830	52%	33,735	50%	(2,094)	-6%
Debt Service	3	2	2	0	0%	0	0%	0	n/a
TOTAL EXPENDITURES	\$ 48,899	\$ 55,020	\$ 55,917	\$ 68,839		\$ 66,884		\$ (1,955)	-3%
TRANSFERS									
RFS Debt Service (To System Office)	\$ (5,929)	\$ (5,930)	\$ (5,923)	\$ (10,728)		\$ (10,769)		\$ (41)	0%
Other	1,411	152	170	0		138		138	100%
NET TRANSFERS	\$ (4,518)	\$ (5,778)	\$ (5,752)	\$ (10,728)		\$ (10,631)		\$ 96	-1%
NET INCREASE (DECREASE)	8,551	29	5,320	2,003		481		(1,522)	-76%
ENDING CURRENT NET POSITION	\$ 44,982	\$ 45,011	\$ 50,331	\$ 52,335		\$ 52,487		\$ 152	0%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University at Galveston
FY 2018 Executive Budget Summary
(In Thousands)



EXPENDITURES Fund Group - NACUBO Function	FY 2014	FY 2015	FY 2016	FY 2017		FY 2018		FY17 Budget to FY18 Budget	
	Actuals	Actuals	Actuals	Budget	% of Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
E&G and Designated:									
Instruction	\$ 15,613	\$ 18,484	\$ 16,601	\$ 19,824	29%	\$ 18,900	28%	\$ (924)	-5%
Academic Support	3,226	4,075	4,623	4,586	7%	4,374	7%	(212)	-5%
Student Services	3,335	3,328	3,294	8,119	12%	8,757	13%	638	8%
Scholarships and Fellowships	919	1,120	1,164	5,152	7%	4,776	7%	(377)	-7%
Institutional Support	7,379	6,416	7,190	7,700	11%	6,632	10%	(1,069)	-14%
O&M of Plant	4,973	5,073	5,461	5,366	8%	4,506	7%	(859)	-16%
Public Service	1,269	1,220	1,269	1,040	2%	1,226	2%	186	18%
Research	1,787	2,362	2,764	1,685	2%	1,961	3%	277	16%
E&G and Designated Subtotal:	\$ 38,500	\$ 42,078	\$ 42,367	\$ 53,471	78%	\$ 51,132	76%	\$ (2,339)	-4%
Auxiliary:									
Auxiliary	\$ 5,043	\$ 5,425	\$ 6,473	\$ 4,446	6%	\$ 4,918	7%	\$ 471	11%
Auxiliary Subtotal:	\$ 5,043	\$ 5,425	\$ 6,473	\$ 4,446	6%	\$ 4,918	7%	\$ 471	11%
Restricted:									
Instruction	\$ 10	\$ 1,020	\$ 594	\$ 800	1%	\$ 600	1%	\$ (200)	-25%
Academic Support	30	160	119	0	0%	0	0%	0	n/a
Student Services	37	40	27	50	0%	0	0%	(50)	-100%
Scholarships and Fellowships	968	716	674	2,354	3%	2,139	3%	(215)	-9%
Institutional Support	1,199	498	59	1,000	1%	1,050	2%	50	5%
O&M of Plant	3	754	177	0	0%	0	0%	0	n/a
Public Service	8	10	174	0	0%	0	0%	0	n/a
Research	3,101	4,320	5,253	6,717	10%	7,044	11%	328	5%
Restricted Subtotal:	\$ 5,356	\$ 7,516	\$ 7,077	\$ 10,921	16%	\$ 10,834	16%	\$ (87)	-1%
TOTAL:									
Instruction	\$ 15,623	\$ 19,504	\$ 17,196	\$ 20,624	30%	\$ 19,500	29%	\$ (1,124)	-5%
Academic Support	3,255	4,234	4,742	4,586	7%	4,374	7%	(212)	-5%
Student Services	3,373	3,368	3,321	8,169	12%	8,757	13%	588	7%
Scholarships and Fellowships	1,887	1,835	1,837	7,507	11%	6,915	10%	(591)	-8%
Institutional Support	8,578	6,914	7,250	8,700	13%	7,682	11%	(1,019)	-12%
O&M of Plant	4,976	5,827	5,638	5,366	8%	4,506	7%	(859)	-16%
Public Service	1,276	1,230	1,442	1,040	2%	1,226	2%	186	18%
Auxiliary	5,043	5,425	6,473	4,446	6%	4,918	7%	471	11%
Research	4,888	6,683	8,018	8,401	12%	9,006	13%	604	7%
TOTAL:	\$ 48,899	\$ 55,020	\$ 55,917	\$ 68,839	100%	\$ 66,884	100%	\$ (1,955)	-3%



Texas A&M University at Galveston
 Change in Net Position
 Current Funds
 Fiscal Year 2018 Budget
 (In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 5,000	\$ 5,000	\$ -
Designated	34,900	34,900	-
Auxiliary	8,406	8,888	481
Restricted	3,700	3,700	-
Change in Net Position	\$ 52,006	\$ 52,488	\$ 481

Explanation for Net Decrease*

* if applicable

BUDGET NARRATIVE

Introduction

The Texas A&M Health Science Center (TAMHSC) is committed to serving the citizens of the State of Texas and understands that the valuable, but limited, financial resources provided must be utilized in an efficient and effective manner. During FY 2018, the College of Medicine will enroll 175 students, a 12% reduction, while continuing to expand enrollment in the colleges of Nursing, Pharmacy, and the School of Public Health in an effort to address the health professions shortage in Texas. Plans are continuing on the real opportunity to build at Texas A&M a 21st Century patient-centered and research-driven enterprise that could serve as a model to transform health care in the United States.

Revenues

Total Revenues are budgeted to decrease \$38.4 million (11%) compared to the FY 2017 budget.

State Appropriations are budgeted for a slight increase of \$1 million (1%). However, significant changes within state appropriations occurred in the Legislative Session. Special Items decreased \$4.9 million, offset by increased GME Formula Funding of \$2.7 million and I&O Formula Funding of \$3 million. The College of Medicine and College of Pharmacy Special Items were reduced \$4 million (22%), significantly impacting their ability to maintain their growth and expansion.

Tuition and Fees (Gross) reflect an increase of \$3.1 million (8%) due to class size growth in the Colleges of Nursing, Pharmacy, and the School of Public Health. Contracts and Grants revenue is budgeted to decrease \$41.2 million (39%) due to the completion of CIADM grant construction and equipment costs.

Sales and Services revenue budget remains essentially level and includes the Medicaid 1115 Waiver activity as well as TAMHSC clinical activities. Since FY 2013, TAMHSC has participated in the Medicaid 1115 Waiver Program and was designated as the anchor entity for two Regional Healthcare Partnerships covering an 18 county area in Central Texas. TAMHSC is seeking Texas A&M University System Board of Regents approval to continue participating in the program during FY 2018.

Investment Income was conservatively budgeted at \$7.3 million, which is approximately 92% of what was budgeted in FY 2017.

BUDGET NARRATIVE CONTINUED

Expenditures

Total Expenditures are budgeted to decrease by \$24.2 million (7%) compared to the FY 2017 budget.

Total personnel costs represent 55% of the TAMHSC expenditure budget and show a \$7.6 million (5%) increase. Faculty salaries reflect an increase of \$3.6 million (6%) and Non-Faculty salaries are budgeted to increase \$1.5 million (2%) compared to the FY 2017 budget due to growth in the Colleges as well as the Clinical Enterprise.

Recruiting and retaining faculty and staff is critical to the mission of the TAMHSC and is a primary focus of the TAMHSC. Contingent on approval from the Board of Regents, Chancellor, and TAMU President, TAMHSC will authorize faculty promotions to be sourced from the unit operating budgets. The faculty promotions could potentially cost \$187,500.

Equipment (Capitalized) is budgeted to decrease \$36.9 million (77%) and Operations and Maintenance is budgeted to increase \$5.5 million (5%) compared to the FY 2017 budget due to fluctuations in the completion of the CIADM grant construction, equipment, and operating expenditures.

Transfers

The Revenue Financing System (RFS) Debt Service transfer to the System is consistent with FY 2017 budget. Other transfers include \$15 million of Permanent University Funds (PUF) Equipment provided by the System to purchases and support of the EnHealth Facility.



Texas A&M Health Science Center

FY 2018 Highlighted Budget Components

(In Thousands)

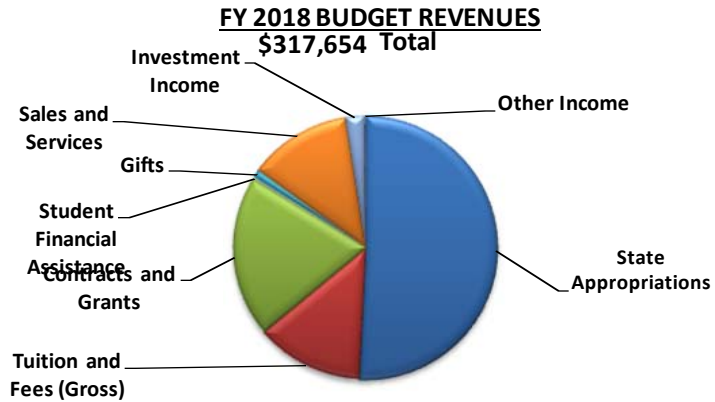


FY 2017 Board Approved Expense Budget	\$	338,715
FY 2018 Proposed Expense Budget		314,480
Difference	\$	(24,235)
% Change		-7.2%

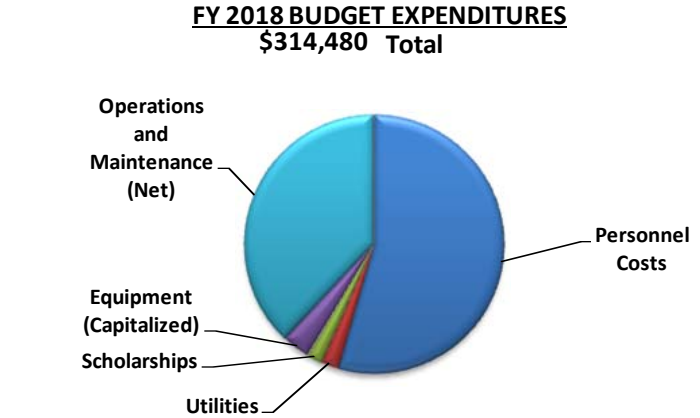
		<u>Method of Finance</u>
Personnel Costs		
Faculty Promotions	\$ 150	Tuition and Fees
Clinical Operations startup	8,000	AUF
EnHealth Program startup	2,000	AUF
Building Renovations	7,100	PUF
Sponsored Research		
Barda Contract	(41,485)	Contract and Grant Revenue
TOTAL:	\$ (24,235)	



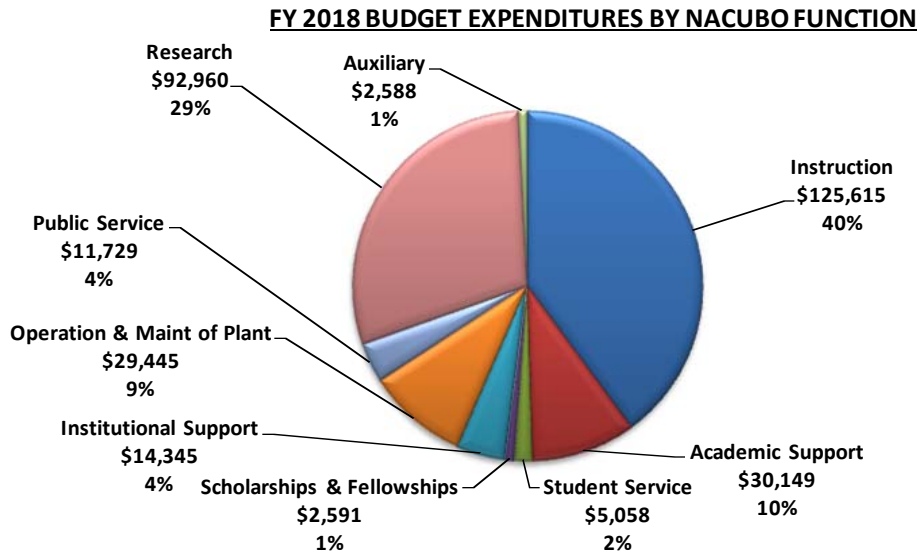
THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Health Science Center
FY 2018 Budget Graphs
(In Thousands)



See Executive Budget Summary for amounts and percentages



See Executive Budget Summary for amounts and percentages



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Health Science Center
FY 2018 Executive Budget Summary
(In Thousands)



	FY 2014	FY 2015	FY 2016	FY 2017		FY 2018		FY17 Budget to FY18 Budget	
	Actuals	Actuals	Actuals	Budget	% of Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 111,933	\$ 140,791	\$ 158,123	\$ 162,316		\$ 161,042		\$ (1,274)	-1%
<i>Restatement: (prior year correction)</i>	0	0							
REVENUES									
State Appropriations	\$ 132,514	\$ 133,908	\$ 150,831	\$ 161,987	45%	\$ 162,906	51%	\$ 919	1%
Tuition and Fees (Gross)	32,203	36,709	38,529	38,861	11%	41,958	13%	3,097	8%
Contracts and Grants	71,272	94,513	71,180	105,021	29%	63,833	20%	(41,188)	-39%
Student Financial Assistance	821	922	1,002	920	0%	370	0%	(550)	-60%
Gifts	6,803	10,338	3,908	3,500	1%	3,500	1%	(1)	0%
Sales and Services	34,501	41,154	36,710	40,000	11%	40,351	13%	351	1%
Investment Income	20,054	4,970	8,326	8,000	2%	7,351	2%	(649)	-8%
Other Income	621	33,311	7,129	350	0%	400	0%	50	14%
Discounts	(2,168)	(2,587)	(3,316)	(2,605)	-1%	(3,016)	-1%	(411)	16%
TOTAL REVENUES	\$ 296,622	\$ 353,238	\$ 314,300	\$ 356,034		\$ 317,654		\$ (38,380)	-11%
EXPENDITURES									
Salaries - Faculty	\$ 49,656	\$ 54,014	\$ 54,809	\$ 59,377	18%	\$ 62,992	20%	\$ 3,614	6%
Salaries - Non-Faculty	65,669	67,940	69,766	71,700	21%	73,230	23%	1,531	2%
Wages	2,447	2,183	2,274	2,300	1%	2,407	1%	107	5%
Benefits	27,471	29,579	31,474	32,114	9%	34,422	11%	2,308	7%
Personnel Costs	145,242	153,717	158,323	165,491	49%	173,052	55%	7,560	5%
Utilities	5,817	6,634	7,190	7,150	2%	7,009	2%	(141)	-2%
Scholarships	5,007	5,785	7,032	5,900	2%	5,979	2%	78	1%
Discounts	(2,168)	(2,587)	(3,316)	(2,605)	-1%	(3,016)	-1%	(411)	16%
Equipment (Capitalized)	27,727	72,016	27,656	47,778	14%	10,921	3%	(36,857)	-77%
Operations and Maintenance (Net)	87,806	105,569	105,231	115,000	34%	120,536	38%	5,536	5%
Debt Service	44	28	10	0	0%	0	0%	0	n/a
TOTAL EXPENDITURES	\$ 269,475	\$ 341,162	\$ 302,127	\$ 338,715		\$ 314,480		\$ (24,235)	-7%
TRANSFERS									
RFS Debt Service (To System Office)	\$ (9,472)	\$ (9,475)	\$ (8,909)	\$ (20,213)		\$ (19,347)		\$ 866	4%
Other	11,183	14,731	929	7,900		18,557		10,657	135%
NET TRANSFERS	\$ 1,710	\$ 5,256	\$ (7,980)	\$ (12,313)		\$ (790)		\$ 11,523	-94%
NET INCREASE (DECREASE)	28,858	17,332	4,193	5,006		2,384		(2,622)	-52%
ENDING CURRENT NET POSITION	\$ 140,791	\$ 158,123	\$ 162,316	\$ 167,322		\$ 163,427		\$ (3,896)	-2%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Health Science Center
FY 2018 Executive Budget Summary
(In Thousands)



EXPENDITURES Fund Group - NACUBO Function	FY 2014	FY 2015	FY 2016	FY 2017		FY 2018		FY17 Budget to FY18 Budget	
	Actuals	Actuals	Actuals	Budget	% of Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
E&G and Designated:									
Instruction	\$ 79,146	\$ 106,005	\$ 109,821	\$ 118,346	35%	\$ 123,408	39%	\$ 5,061	4%
Academic Support	29,139	29,278	29,745	27,300	8%	29,429	9%	2,129	8%
Student Services	4,813	4,972	4,884	4,988	1%	4,972	2%	(16)	0%
Scholarships and Fellowships	1,198	1,792	2,201	2,108	1%	2,233	1%	125	6%
Hospitals and Clinics	9,165	0	0	0	0%	0	0%	0	n/a
Institutional Support	16,073	16,774	12,551	14,575	4%	14,330	5%	(245)	-2%
O&M of Plant	19,376	26,315	22,632	22,478	7%	29,445	9%	6,966	31%
Public Service	7,234	7,430	9,115	11,668	3%	10,087	3%	(1,580)	-14%
Research	27,010	30,103	38,516	32,365	10%	36,230	12%	3,864	12%
E&G and Designated Subtotal:	\$ 193,155	\$ 222,670	\$ 229,463	\$ 233,829	69%	\$ 250,133	80%	\$ 16,305	7%
Auxiliary:									
Auxiliary	\$ 819	\$ 2,480	\$ 2,492	\$ 2,500	1%	\$ 2,588	1%	\$ 88	4%
Auxiliary Subtotal:	\$ 819	\$ 2,480	\$ 2,492	\$ 2,500	1%	\$ 2,588	1%	\$ 88	4%
Restricted:									
Instruction	\$ 1,937	\$ 3,050	\$ 2,637	\$ 1,896	1%	\$ 2,207	1%	\$ 311	16%
Academic Support	584	661	720	695	0%	720	0%	25	4%
Student Services	86	96	85	86	0%	86	0%	0	0%
Scholarships and Fellowships	482	604	583	605	0%	358	0%	(247)	-41%
Institutional Support	8	14	35	9	0%	15	0%	6	67%
Public Service	1,331	1,557	1,702	1,378	0%	1,642	1%	264	19%
Research	71,072	110,028	64,410	97,717	29%	56,730	18%	(40,987)	-42%
Restricted Subtotal:	\$ 75,500	\$ 116,012	\$ 70,172	\$ 102,387	30%	\$ 61,759	20%	\$ (40,628)	-40%
TOTAL:									
Instruction	\$ 81,083	\$ 109,056	\$ 112,458	\$ 120,243	35%	\$ 125,615	40%	\$ 5,372	4%
Academic Support	29,723	29,939	30,464	27,995	8%	30,149	10%	2,154	8%
Student Services	4,899	5,068	4,968	5,074	1%	5,058	2%	(16)	0%
Scholarships and Fellowships	1,681	2,396	2,784	2,713	1%	2,591	1%	(122)	-4%
Hospitals and Clinics	9,165	0	0	0	0%	0	0%	0	n/a
Institutional Support	16,081	16,789	12,586	14,584	0	14,345	0	(239)	-2%
O&M of Plant	19,376	26,315	22,632	22,478	0	29,445	0	6,966	31%
Public Service	8,565	8,988	10,817	13,046	4%	11,729	4%	(1,316)	-10%
Auxiliary	819	2,480	2,492	2,500	1%	2,588	1%	88	4%
Research	98,082	140,131	102,925	130,082	38%	92,960	30%	(37,123)	-29%
TOTAL:	\$ 269,475	\$ 341,162	\$ 302,127	\$ 338,715	100%	\$ 314,480	100%	\$ (24,235)	-7%



Texas A&M Health Science Center
Change in Net Position
Current Funds
Fiscal Year 2018 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 36,609	\$ 36,670	\$ 61
Designated	110,629	112,897	2,268
Auxiliary	1,024	1,024	-
Restricted	12,781	12,836	55
Change in Net Position	\$ 161,042	\$ 163,427	\$ 2,384

Explanation for Net Decrease*

* if applicable



TEXAS A&M
UNIVERSITY
CENTRAL TEXAS

TEXAS A&M UNIVERSITY - CENTRAL TEXAS

BUDGET NARRATIVE

Revenues

Total Revenue is budgeted to increase slightly by \$269,000 (1%), compared to FY 2017 budget. The increase is primarily attributed to Contracts and Grants, and Tuition and Fees offset by a reduction in State Appropriations.

State Appropriations are budgeted to decrease by \$951,000 (5%). This is attributed to a \$1.33 million (10%) reduction in general revenue for the FY 2018 – 2019 biennium. Included in the reduction was Special Item funding that was used for transitioning to a new institution and for an education initiative at the East Williamson County Higher Education Center in Hutto, TX (EWCHEC). However, funding for state-paid benefits increased \$268,000 (13%) and tuition revenue bond retirement increased \$105,000 (6%).

Tuition and Fees (Gross) are budgeted to increase by \$309,000 (2%) over the FY 2017 budgeted amount. The 2% increase in tuition and fees is based upon a combination of elements which are: 1) a tuition increase of 1.8% which applies to incoming students and 2) modest enrollment growth.

Contracts and Grants revenue is budgeted to grow by \$646,000 (more than 500% over what was budgeted for FY 2017) as the university is awarded more grant funding to expand its research activities. Student Financial Assistance, which includes Pell Grants and other federal assistance, is budgeted at an increase of \$200,000 (5%) for FY 2018.

Gifts to the university are primarily funded by the Texas A&M University-Central Texas Foundation (Foundation) for scholarship purposes at an amount requested by the university. The amount budgeted for FY 2018 has been decreased by \$75,000 (15%) due to utilization of remaining gift funds awarded in FY 2017.

Sales and Services revenue is budgeted to increase \$22,000 (8%) as bookstore and vending sales continue to improve. A new vending contract has also been awarded which should generate higher commissions paid to the university.



TEXAS A&M UNIVERSITY - CENTRAL TEXAS

BUDGET NARRATIVE CONTINUED

Investment Income is budgeted to increase \$81,000 (31%) compared to the FY 2017 budget to reflect expected earnings based on prior year actuals. A \$22,000 (99%) increase is budgeted for Other Income. The university has signed contracts with NRG and Reliant to generate funds through the use of energy curtailment during peak periods.

Expenditures

Total Expenditures are budgeted to increase \$737,000 (2%), compared to the FY 2017 budget. Overall Personnel Costs are budgeted to decrease by \$122,000 (1%) due to the elimination of six vacant positions, in part related to the decrease in appropriation funding for EWCHCEC.

Utility costs are expected to decrease \$29,000 (6%) through energy conservation and installing LED lights and fixtures rather than replacing fluorescent bulbs. Scholarships are anticipated to increase \$454,000 (7%) in the form of federal financial aid through Pell Grants and other aid.

Equipment (Capitalized) expenses are budgeted to increase \$74,000 (35%) as the funding from grants is used to purchase specialized equipment for research projects.

Operations and Maintenance (Net) expenditures are budgeted to increase \$343,000 (5%) based on the need for building maintenance and two months of operations when the construction of Heritage Hall is completed.

Transfers

Transfers are a combination of a \$4.5 million RFS Debt Service transfer out for Founders Hall and Heritage Hall and a \$2 million PUF transfer to the university.



TEXAS A&M
UNIVERSITY
CENTRAL TEXAS

Texas A&M University-Central Texas

FY 2018 Highlighted Budget Components

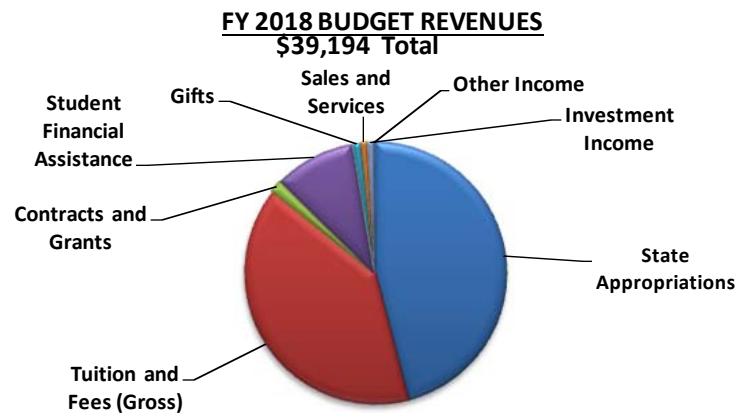
(In Thousands)

FY 2017 Board Approved Expense Budget	\$	34,107
FY 2018 Proposed Expense Budget		34,844
Difference	\$	737
% Change		2.2%

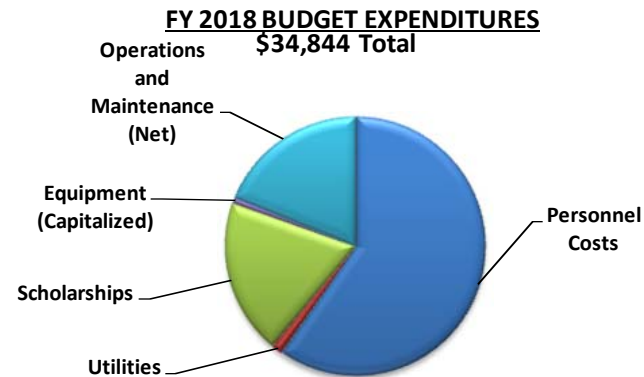
		<u>Method of Finance</u>
Personnel Costs		
FY 2018 PwC Staff Market Adj w/Benefits	\$ 66	State Appropriation, Tuition, and Fees
FY 2018 Faculty Promotions w/Benefits	50	State Appropriation
Wages	134	Tuition, Fees, and Federal Aid
Benefits Increase in State Funding	279	State Appropriation
Scholarships (net)	401	Federal Aid
Operations	343	State Appropriation, Tuition, and Fees
Elimination of 3 Vacant Faculty Positions	(308)	State Appropriation
Elimination of 3 Vacant Staff Positions	(228)	State Appropriation, Tuition, and Fees
TOTAL:	\$ 737	

THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Central Texas

FY 2018 Budget Graphs
(In Thousands)

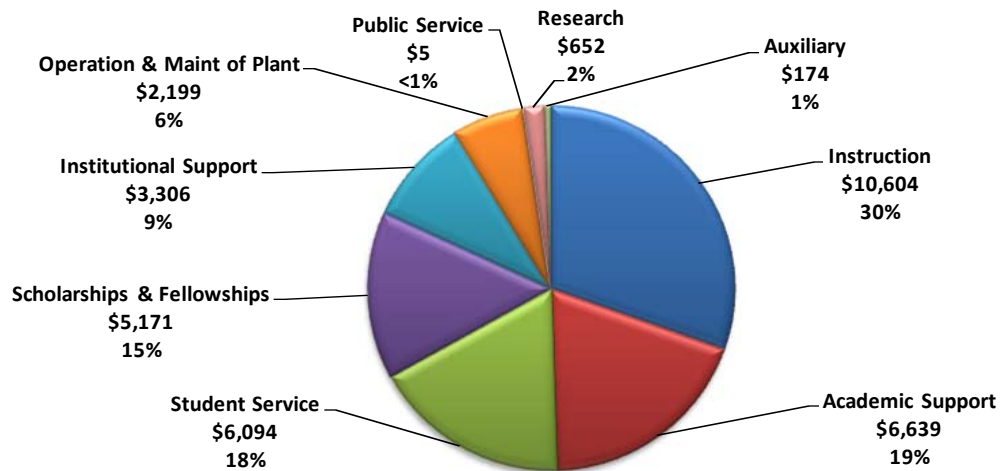


See Executive Budget Summary for amounts and percentages



See Executive Budget Summary for amounts and percentages

FY 2018 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Central Texas
FY 2018 Executive Budget Summary
(In Thousands)



	FY 2014	FY 2015	FY 2016	FY 2017		FY 2018		FY17 Budget to FY18 Budget	
	Actuals	Actuals	Actuals	Budget	% of Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 15,511	\$ 15,394	\$ 15,985	\$ 17,310		\$ 17,940		\$ 630	4%
<i>Restatement: (prior year correction)</i>									
REVENUES									
State Appropriations	\$ 15,498	\$ 15,054	\$ 17,376	\$ 19,905	51%	\$ 18,954	48%	\$ (951)	-5%
Tuition and Fees (Gross)	13,415	14,911	14,080	16,083	41%	16,391	42%	309	2%
Contracts and Grants	2,581	260	303	50	0%	696	2%	646	>500%
Student Financial Assistance	17	6,563	4,573	3,909	10%	4,109	10%	200	5%
Gifts	240	365	381	504	1%	429	1%	(75)	-15%
Sales and Services	368	295	330	268	1%	290	1%	22	8%
Investment Income	1,257	(66)	512	262	1%	343	1%	81	31%
Other Income	38	60	63	22	0%	44	0%	22	99%
Discounts	(1,708)	(4,000)	(3,184)	(2,078)	-5%	(2,062)	-5%	16	-1%
TOTAL REVENUES	\$ 31,706	\$ 33,443	\$ 34,434	\$ 38,925		\$ 39,194		\$ 269	1%
EXPENDITURES									
Salaries - Faculty	\$ 6,742	\$ 7,652	\$ 8,579	\$ 8,936	26%	\$ 8,628	25%	\$ (308)	-3%
Salaries - Non-Faculty	6,377	7,161	7,600	8,497	25%	8,270	24%	(228)	-3%
Wages	514	555	449	357	1%	491	1%	134	38%
Benefits	3,088	3,592	3,777	4,369	13%	4,648	13%	279	6%
Personnel Costs	16,721	18,960	20,405	22,160	65%	22,038	63%	(122)	-1%
Utilities	356	380	439	505	1%	476	1%	(29)	-6%
Scholarships	4,207	8,611	7,299	6,690	20%	7,144	21%	454	7%
Discounts	(1,708)	(4,000)	(3,184)	(2,078)	-6%	(2,062)	-6%	16	-1%
Equipment (Capitalized)	1,232	731	1,233	209	1%	283	1%	74	35%
Operations and Maintenance (Net)	9,869	7,080	6,184	6,621	19%	6,964	20%	343	5%
TOTAL EXPENDITURES	\$ 30,677	\$ 31,761	\$ 32,377	\$ 34,107		\$ 34,844		\$ 737	2%
TRANSFERS									
RFS Debt Service (To System Office)	\$ (1,645)	\$ (1,649)	\$ (1,646)	\$ (4,432)		\$ (4,537)		\$ (105)	2%
Other	499	560	914	964		2,022		1,058	110%
NET TRANSFERS	\$ (1,146)	\$ (1,090)	\$ (733)	\$ (3,468)		\$ (2,515)		\$ 952	-27%
NET INCREASE (DECREASE)	(118)	592	1,325	1,350		1,835		485	36%
ENDING CURRENT NET POSITION	\$ 15,394	\$ 15,985	\$ 17,310	\$ 18,661		\$ 19,775		\$ 1,114	6%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Central Texas
FY 2018 Executive Budget Summary
(In Thousands)



EXPENDITURES Fund Group - NACUBO Function	FY 2014	FY 2015	FY 2016	FY 2017		FY 2018		FY17 Budget to FY18 Budget	
	Actuals	Actuals	Actuals	Budget	% of Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
E&G and Designated:									
Instruction	\$ 8,530	\$ 9,852	\$ 10,863	\$ 11,456	34%	\$ 10,604	30%	\$ (852)	-7%
Academic Support	5,369	5,627	5,661	6,153	18%	6,639	19%	487	8%
Student Services	7,868	5,152	4,914	5,504	16%	5,951	17%	447	8%
Scholarships and Fellowships	1,103	1,495	1,891	1,609	5%	1,703	5%	94	6%
Institutional Support	4,017	3,474	3,757	3,522	10%	3,306	9%	(217)	-6%
O&M of Plant	2,158	2,438	2,343	2,302	7%	2,199	6%	(103)	-4%
Public Service	17	3	2	1	0%	5	0%	4	478%
Research	82	314	330	356	1%	362	1%	6	2%
E&G and Designated Subtotal:	\$ 29,144	\$ 28,355	\$ 29,762	\$ 30,903	91%	\$ 30,770	88%	\$ (133)	0%
Auxiliary:									
Auxiliary	\$ 75	\$ 158	\$ 120	\$ 155	0%	\$ 174	1%	\$ 20	13%
Auxiliary Subtotal:	\$ 75	\$ 158	\$ 120	\$ 155	0%	\$ 174	1%	\$ 20	13%
Restricted:									
Instruction	\$ -	\$ -	\$ -	\$ -	0%	\$ -	0%	\$ -	n/a
Academic Support	14	1	2	0	0%	0	0%	0	n/a
Student Services	27	38	38	6	0%	142	0%	136	>500%
Scholarships and Fellowships	1,396	3,149	2,279	3,035	9%	3,467	10%	432	14%
Institutional Support	3	2	0	0	0%	0	0%	0	n/a
Research	18	59	38	8	0%	290	1%	282	>500%
Restricted Subtotal:	\$ 1,458	\$ 3,249	\$ 2,495	\$ 3,049	9%	\$ 3,899	11%	\$ 850	28%
TOTAL:									
Instruction	\$ 8,530	\$ 9,852	\$ 10,863	\$ 11,456	34%	\$ 10,604	30%	\$ (852)	-7%
Academic Support	5,383	5,628	5,663	6,153	18%	6,639	19%	487	8%
Student Services	7,895	5,190	4,952	5,511	16%	6,094	17%	583	11%
Scholarships and Fellowships	2,500	4,645	4,170	4,644	14%	5,171	15%	526	11%
Institutional Support	4,021	3,475	3,757	3,522	10%	3,306	9%	(217)	-6%
O&M of Plant	2,158	2,438	2,480	2,302	7%	2,199	6%	(103)	-4%
Public Service	17	3	3	1	0%	5	0%	4	478%
Auxiliary	75	158	120	155	0%	174	1%	20	13%
Research	100	373	369	364	1%	652	2%	288	79%
TOTAL:	\$ 30,677	\$ 31,761	\$ 32,377	\$ 34,107	100%	\$ 34,844	100%	\$ 737	2%



Texas A&M University - Central Texas
 Change in Net Position
 Current Funds
 Fiscal Year 2018 Budget
 (In Thousands)



TEXAS A&M
 UNIVERSITY
 CENTRAL TEXAS

	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 4,510	\$ 4,510	\$ -
Designated	12,773	14,071	1,298
Auxiliary	198	159	(40)
Restricted	458	1,035	577
Change in Net Position	<u>\$ 17,940</u>	<u>\$ 19,775</u>	<u>\$ 1,835</u>

Explanation for Net Decrease*

Auxiliary	\$ (40)	One time purchase of items related to the accreditation of Public Safety.
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* if applicable

BUDGET NARRATIVE

Revenues

Total Revenue is budgeted to remain relatively flat, with an increase of \$552,000 (0%) compared to the FY 2017 budget.

State Appropriations are budgeted to decrease \$1.2 million (2%), which is primarily due to the reduction of State paid Benefits. General Revenue and Higher Education Funds are budgeted to remain at the same level as the FY 2017 budget.

Tuition and Fees are budgeted to increase \$7.2 million (8%), which is attributed to enrollment growth (\$3.7 million), the Guaranteed Tuition plan increases (\$2.4 million), and the increase in fee rates for the Athletic Fee (\$866,000).

Contracts and Grants are budgeted to decrease by \$2 million (29%) due to the phase out of the Chancellor's Research Awards and several federal grants. Although the amount is significantly less than the FY 2017 budget, it is still a realistic estimate compared to FY 2016 actuals.

Student Financial Assistance is budgeted to remain flat, due to the uncertainty of federal student assistance programs such as SEOG and Pell Grants.

Sales and Services revenues are budgeted to decrease by \$2.1 million (11%) due to the phasing out of older residential building. TAMUC plans to open a new student housing building, which adopts a P3 financial model. The financial pro forma for the building is not included in the University's operating budget submittal.

Investment Income and Other Income are budgeted to remain flat.

Expenditures

Total Expenditures are budgeted to increase \$2 million (1%) compared to the FY 2017 budget. The requested budget is consistent with the priorities developed to meet the following institutional goals:

- Continuing support toward instructions:
 - Additional faculty lines: \$1,000,000
 - Reallocation of internal funding to faculty salaries: \$375,000
 - A total of 21 faculty positions have been added to the budget since Fall 2016

BUDGET NARRATIVE CONTINUED

- Continuing to support faculty/staff retention
 - Market driven salary adjustments and faculty promotions: \$150,000
 - Increase in Health Insurance costs and other benefits: \$769,000

- Continuing to support program expansion and growth
 - University Police Department: \$100,000
 - Title IX Compliance: \$60,000
 - Veterinarian: \$85,000
 - Case Manager for Student Services: \$50,000
 - FY 2017 additional compensation plan adjustments: \$40,000

Total Personnel Costs are budgeted to increase to assist in achieving the goals outlined above. The increase of \$517,000 in Wages is expected to be funded with Student Services Fee and Auxiliary funds.

Scholarships are expected to remain flat for FY 2018. Discounts are adjusted to reflect the change in the mix of student population.

Operations and Maintenance expenditures are budgeted to remain flat relative to the FY 2017 budget. Equipment (Capitalized) is budgeted to increase by \$218,000 to reflect the funding for classroom technology and equipment.

TAMU-C continues to prioritize funding allocations to support the University's core mission and strategic planning. The NACUBO Function section reflects an increase of \$1.4 million to Instruction, which includes a provision of \$1 million to create new faculty lines, in addition to faculty salary plan and promotions. Academic Support is budgeted to decrease due to the reduction of Special Items budget. Student Services, Institutional Support, and Auxiliary are budgeted to remain flat from the FY 2017 budget. Scholarships and Fellowships are projected to increase due to the tuition discounting adjustments. O&M of Plant is budgeted to increase by \$900,000 (7%) to reflect the support for the University Police Department and to cover the increase of plant maintenance costs. Research is projected to decrease due to the phase out of the Chancellor's Research Initiatives award.



TEXAS A&M UNIVERSITY - COMMERCE

BUDGET NARRATIVE CONTINUED

Transfers

RFS Debt Service transfers include \$13.4 million to be transferred to the System Offices to cover \$5.4 million in Tuition Revenue Bond (TRB) debt service and \$8 million in other Revenue Financing System (RFS) debt service. The debt service transfers are primarily for the student center, music building, science building, and student housing. Other Transfers are attributed to \$2 million of HEF funds reserved to set aside funding for new Nursing and Health Sciences building, \$1 million for planned maintenance projects, \$400,000 for anticipated property purchases, and \$205,000 for TEPG Loans program. The A&M System generously provides a transfer of \$438,000 to help bridge the gap in the State Group Insurance Policy funding for the upcoming fiscal year.



Texas A&M University-Commerce

FY 2018 Highlighted Budget Components

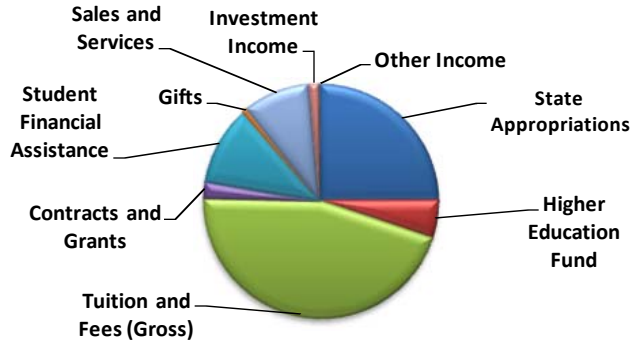
(In Thousands)

FY 2017 Board Approved Expense Budget	\$	167,378
FY 2018 Proposed Expense Budget		169,394
Difference	\$	2,015
% Change		1.2%

		Method of Finance
Personnel Costs		
Additional Faculty Lines to Support Growth	\$ 866	General Revenue
New Program - Electrical Engineering	133	General Revenue
Reallocations of Internal Funding to Support Faculty	375	General Revenue
Increase in Health Insurance costs and other benefits	769	50% A&M System Transfers and 50% Tuition, Fees
Market Driven Salary Adjustments and Faculty Promotions	150	50% General Revenue, 50% Tuition, Fees
University Police Department	100	Sales and Services
Other Non-Faculty Positions (Title IX Coordinator, Veterinarian, Case Manager)	236	50% General Revenue, 50% Tuition, Fees
Student Wages	517	Fees, Sales & Services
Classroom and Technology and Equipment Support	214	Higher Education Fund
Scholarships and Scholarship Discount	(1,345)	Tuition, Fees, Sales & Services
TOTAL:	\$ 2,015	

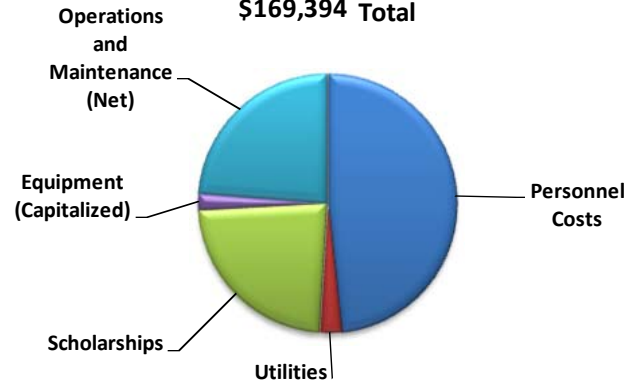
THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Commerce
FY 2018 Budget Graphs
(In Thousands)

FY 2018 BUDGET REVENUES
\$185,982 Total



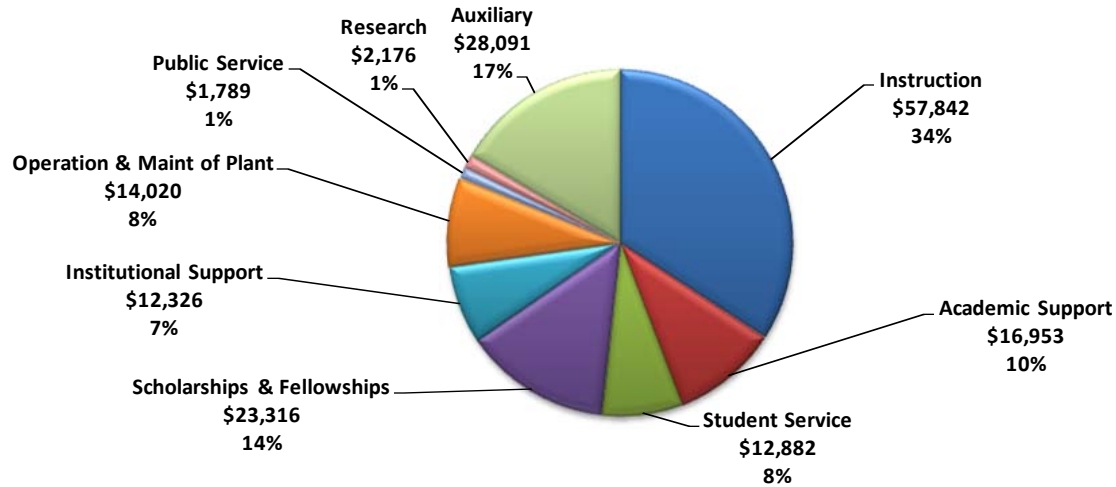
See Executive Budget Summary for amounts and percentages

FY 2018 BUDGET EXPENDITURES
\$169,394 Total



See Executive Budget Summary for amounts and percentages

FY 2018 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Commerce
FY 2018 Executive Budget Summary
(In Thousands)



	FY 2014	FY 2015	FY 2016	FY 2017		FY 2018		FY17 Budget to FY18 Budget	
	Actuals	Actuals	Actuals	Budget	% of Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 89,732	\$ 104,007	\$ 105,881	\$ 113,801		\$ 113,801		\$ 0	0%
<i>Restatement: (prior year correction)</i>	0								
REVENUES									
State Appropriations	\$ 44,748	\$ 45,533	\$ 48,926	\$ 53,699	29%	\$ 52,469	28%	\$ (1,230)	-2%
Federal Appropriations	20	21	21	0	0%	0	0%	0	n/a
Higher Education Fund	5,193	5,193	7,191	10,786	6%	10,786	6%	0	n/a
Tuition and Fees (Gross)	77,464	83,898	90,626	88,029	47%	95,215	51%	7,187	8%
Contracts and Grants	4,509	4,831	4,050	6,841	4%	4,827	3%	(2,014)	-29%
Student Financial Assistance	22,114	23,191	23,369	23,031	12%	23,000	12%	(31)	0%
Gifts	1,665	1,973	1,830	1,550	1%	1,590	1%	40	3%
Sales and Services	21,297	23,013	25,366	21,437	12%	19,304	10%	(2,133)	-10%
Investment Income	13,498	385	5,361	2,922	2%	2,942	2%	20	1%
Other Income	1,026	1,222	1,886	146	0%	225	0%	79	54%
Discounts	(19,602)	(22,029)	(24,267)	(23,011)	-12%	(24,376)	-13%	(1,365)	6%
TOTAL REVENUES	\$ 171,932	\$ 167,231	\$ 184,358	\$ 185,430		\$ 185,982		\$ 552	0%
EXPENDITURES									
Salaries - Faculty	\$ 30,468	\$ 32,854	\$ 33,650	\$ 34,974	21%	\$ 36,424	22%	\$ 1,450	4%
Salaries - Non-Faculty	27,021	27,484	28,891	30,352	18%	30,763	18%	411	1%
Wages	4,523	4,457	5,072	4,615	3%	5,132	3%	517	11%
Benefits	16,671	18,158	19,229	20,644	12%	21,413	13%	769	4%
Personnel Costs	78,683	82,953	86,842	90,585	54%	93,732	55%	3,147	3%
Utilities	3,813	3,861	3,820	5,035	3%	4,980	3%	(55)	-1%
Scholarships	38,708	41,279	44,959	44,909	27%	44,929	27%	20	0%
Discounts	(19,602)	(22,029)	(24,267)	(23,011)	-14%	(24,376)	-14%	(1,365)	6%
Equipment (Capitalized)	2,159	1,730	1,210	3,844	2%	4,062	2%	218	6%
Operations and Maintenance (Net)	40,450	45,331	53,240	46,017	27%	46,067	27%	49	0%
TOTAL EXPENDITURES	\$ 144,212	\$ 153,124	\$ 165,803	\$ 167,378		\$ 169,394		\$ 2,015	1%
TRANSFERS									
RFS Debt Service (To System Office)	\$ (10,111)	\$ (10,056)	\$ (8,280)	\$ (13,702)		\$ (13,421)		\$ 280	-2%
Other	(3,335)	(2,176)	(2,354)	(4,350)		(3,167)		1,183	-27%
NET TRANSFERS	\$ (13,446)	\$ (12,233)	\$ (10,635)	\$ (18,052)		\$ (16,588)		\$ 1,464	-8%
NET INCREASE (DECREASE)	14,275	1,874	7,920	0		0		0	n/a
ENDING CURRENT NET POSITION	\$ 104,007	\$ 105,881	\$ 113,801	\$ 113,801		\$ 113,801		\$ 0	0%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Commerce
FY 2018 Executive Budget Summary
(In Thousands)



EXPENDITURES Fund Group - NACUBO Function	FY 2014	FY 2015	FY 2016	FY 2017		FY 2018		FY17 Budget to FY18 Budget	
	Actuals	Actuals	Actuals	Budget	% of Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
E&G and Designated:									
Instruction	\$ 53,157	\$ 55,806	\$ 56,130	\$ 56,447	34%	\$ 57,834	34%	\$ 1,387	2%
Academic Support	9,983	10,067	11,415	17,149	10%	16,868	10%	(281)	-2%
Student Services	9,516	10,992	11,832	11,574	7%	11,407	7%	(167)	-1%
Scholarships and Fellowships	9,075	9,542	11,336	9,849	6%	9,884	6%	35	0%
Institutional Support	12,965	11,949	14,481	12,205	7%	12,326	7%	120	1%
O&M of Plant	11,754	13,157	14,937	13,118	8%	14,020	8%	902	7%
Public Service	1,861	1,850	2,318	1,436	1%	1,402	1%	(34)	-2%
Research	1,029	1,003	1,116	2,054	1%	1,023	1%	(1,030)	-50%
E&G and Designated Subtotal:	\$ 109,339	\$ 114,367	\$ 123,566	\$ 123,832	74%	\$ 124,764	74%	\$ 931	1%
Auxiliary:									
Auxiliary	\$ 22,555	\$ 25,532	\$ 29,987	\$ 27,939	17%	\$ 28,091	17%	\$ 152	1%
Auxiliary Subtotal:	\$ 22,555	\$ 25,532	\$ 29,987	\$ 27,939	17%	\$ 28,091	17%	\$ 152	1%
Restricted:									
Instruction	\$ (26)	\$ 804	\$ 726	\$ 44	0%	\$ 8	0%	\$ (36)	-82%
Academic Support	74	60	76	0	0%	85	0%	85	100%
Student Services	1,540	1,488	1,332	1,193	1%	1,475	1%	282	24%
Scholarships and Fellowships	8,251	7,699	7,805	12,611	8%	13,432	8%	821	7%
Institutional Support	310	464	345	0	0%	0	0%	0	n/a
O&M of Plant	61	0	18	0	0%	0	0%	0	n/a
Public Service	616	554	522	477	0%	387	0%	(90)	-19%
Research	1,493	2,155	1,425	1,283	1%	1,152	1%	(130)	-10%
Restricted Subtotal:	\$ 12,318	\$ 13,225	\$ 12,250	\$ 15,607	9%	\$ 16,539	10%	\$ 932	6%
TOTAL:									
Instruction	\$ 53,130	\$ 56,610	\$ 56,856	\$ 56,491	34%	\$ 57,842	34%	\$ 1,351	2%
Academic Support	10,057	10,127	11,491	17,149	10%	16,953	10%	(196)	-1%
Student Services	11,055	12,481	13,165	12,767	8%	12,882	8%	115	1%
Scholarships and Fellowships	17,326	17,241	19,142	22,460	13%	23,316	14%	856	4%
Institutional Support	13,275	12,414	14,826	12,205	7%	12,326	7%	120	1%
O&M of Plant	11,814	13,157	14,955	13,118	8%	14,020	8%	902	7%
Public Service	2,477	2,404	2,840	1,913	1%	1,789	1%	(124)	-6%
Auxiliary	22,555	25,532	29,987	27,939	17%	28,091	17%	152	1%
Research	2,522	3,158	2,541	3,337	2%	2,176	1%	(1,161)	-35%
TOTAL:	\$ 144,212	\$ 153,124	\$ 165,803	\$ 167,378	100%	\$ 169,394	100%	\$ 2,015	1%



Texas A&M University - Commerce
Change in Net Position
Current Funds
Fiscal Year 2018 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 10,985	\$ 10,985	\$ -
Designated	76,480	76,480	-
Auxiliary	22,606	22,606	-
Restricted	3,730	3,730	-
Change in Net Position	\$ 113,801	\$ 113,801	\$ -

Explanation for Net Decrease*

* if applicable



TEXAS A&M UNIVERSITY – CORPUS CHRISTI



BUDGET NARRATIVE

Revenues

Total Revenues are budgeted to increase by approximately \$11.5 million (6%) over FY 2017 budgeted amounts. The increase in budgeted revenues is primarily a result of increases in Tuition and Fees (Gross), Contracts and Grants, Student Financial Assistance, and Gifts.

State Appropriations decreased approximately \$2.9 million (5%). Although all TAMU-CC Special Items received a decrease, we were fortunate to receive an additional \$3.5 million to support our Unmanned Aircraft Systems program.

Total Tuition and Fees (Gross) are budgeted to increase \$9.7 million (10%) over FY 2017 budgeted. This increase is primarily based upon conservative budgeting in FY 2017 due to uncertainty as to how many students would opt for the lower one-year optional rate compared to the higher 4-year guaranteed rate. In addition, for FY 2018, there is a 1.8% increase in tuition and fees for new students entering in the fall.

Contracts and Grants are planning an increase of \$3.7 million (15%) primarily due to successful research funding obtained by the Harte Research Institute and the Lone Star Unmanned Aircraft Systems program.

Student Financial Assistance is budgeted to increase \$3.3 million (15%) compared to the FY 2017 budget. This increase is primarily due to an increase in federal program funding and enrollment growth.

Gifts revenue has been adjusted upward by 37% when compared to the FY 2017 budget, to better reflect the actual revenue trend over the past three years.

Other Income is expected to decrease by \$450,000 (31%) due to anticipated lower housing revenues which will be used by our P3 to upgrade the current facilities.

Expenditures

Total Expenditures for FY 2018 are budgeted to increase by \$13.4 million (7%). The increase in budgeted expenditures is primarily a result of an increase in Personnel Costs, Scholarships, and Operations and Maintenance.

BUDGET NARRATIVE CONTINUED

Personnel Costs are budgeted to increase by \$5.9 million (5%) over FY 2017 budgeted amounts. Enrollment growth will allow A&M-Corpus Christi to make market-driven adjustments and add several much needed faculty positions in our programs. Furthermore, an adjustment was made to address under-budgeting related to wages which better reflects actual spending over the past three years.

Scholarships are budgeted to increase \$4.3 million (11%) reflecting increases in federal funding for Pell Grants, state funding for Texas Grants, and set-asides coinciding with increased budgeted tuition.

Equipment (Capitalized) has been adjusted downward \$5.7 million (63%) when compared to the FY 2017 budget and transferred to Operations and Maintenance to better reflect the actual spending of HEF trends over the past three years.

Operations and Maintenance is budgeted to increase by \$12.3 million (34%) compared to FY 2017 budget. Factors contributing to this are the adjustment from Equipment (Capitalized) and increases to the facilities maintenance contract and System Assessments.

Transfers

RFS Debt Service is budgeted at \$17.9 million. Of this amount, \$10 million is being funded from general revenue (Tuition Revenue Bonds) and the remaining \$7.9 million is being funded with HEF and other fees. The debt service is associated primarily with the following projects:

- University Center
- Harte Research Institute Building
- Island Hall
- Michael & Karen O'Connor Building
- Classroom Lab Building
- Performing Arts Center
- Dugan Wellness Center
- Bayside Parking Garage
- Lone Star UAS Project
- Life Sciences Research & Engineering Complex – Phase I
- Momentum Sports Complex
- Dining Hall
- Chapman Field Renovations
- University Center Expansion
- Early Childhood Education Center
- Various Physical Plant Projects and Equipment
- Momentum Rec Sports Field Enhancements
- New Parking Garage

TEXAS A&M UNIVERSITY - CORPUS CHRISTI

FY 2018 Highlighted Budget Components

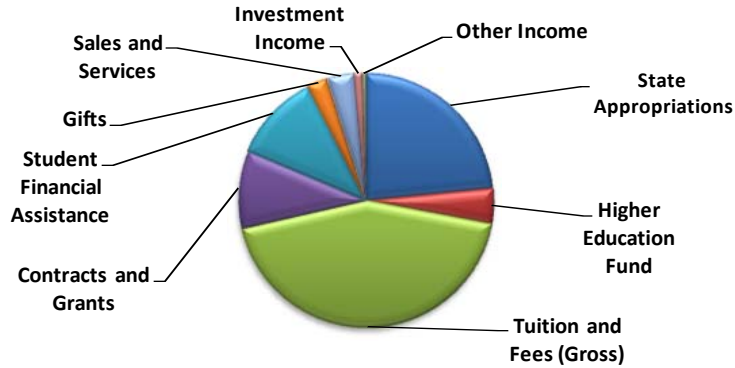
(In Thousands)

FY 2017 Board Approved Expense Budget	\$ 188,233
FY 2018 Proposed Expense Budget	201,584
Difference	\$ 13,351
% Change	7.1%

		<u>Method of Finance</u>
Personnel Costs		
New Faculty & Promotions	\$ 2,686	Tuition & Fees
New Staff Positions	981	Tuition & Fees
Wages for Adjuncts and Student Workers	2,055	Tuition & Fees
Benefits	201	All Revenue Sources
Equipment	(5,734)	Higher Education Fund
Operations and Maintenance, Utilities	12,073	Higher Education Fund, Tuition & Fees, Contracts & Grants
Scholarship Budgets	4,286	Student Financial Assistance, Gifts, Contracts & Grants
Scholarship Discounts	(3,197)	All Revenue Sources
TOTAL:	\$ 13,351	

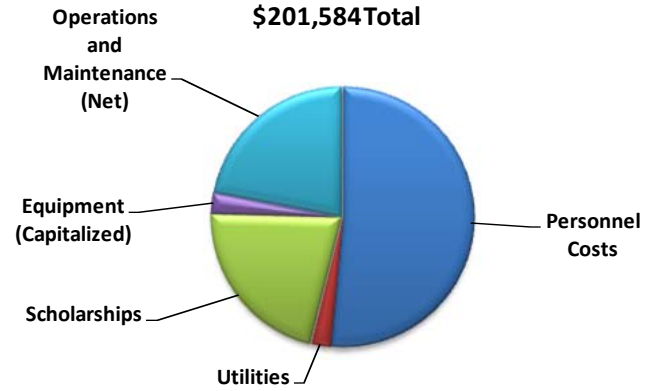
THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Corpus Christi
FY 2018 Budget Graphs
(In Thousands)

FY 2018 BUDGET REVENUES
\$219,805 Total



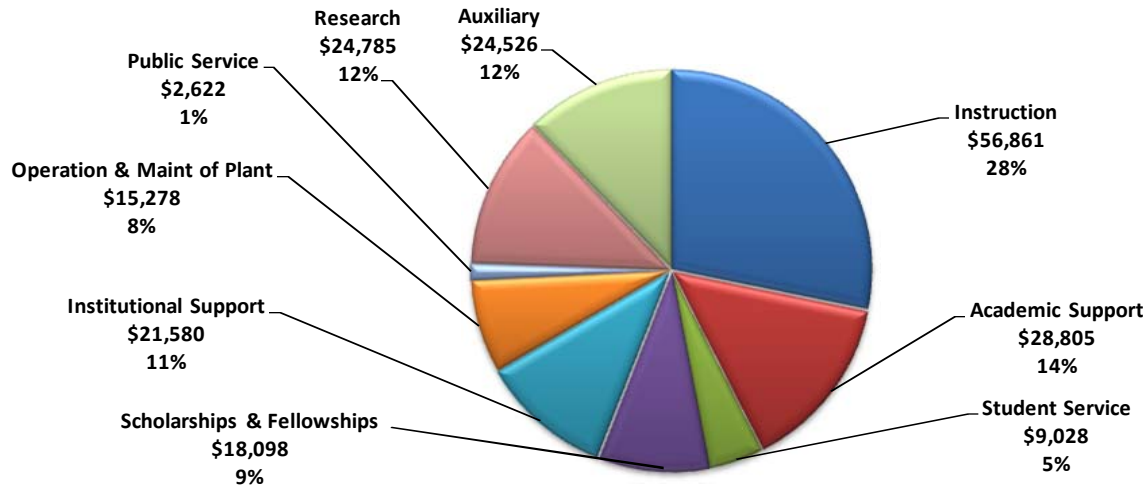
See Executive Budget Summary for amounts and percentages

FY 2018 BUDGET EXPENDITURES
\$201,584 Total



See Executive Budget Summary for amounts and percentages

FY 2018 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Corpus Christi
FY 2018 Executive Budget Summary
(In Thousands)



	FY 2014	FY 2015	FY 2016	FY 2017		FY 2018		FY17 Budget to FY18 Budget	
	Actuals	Actuals	Actuals	Budget	% of Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 64,932	\$ 75,754	\$ 71,238	\$ 77,979		\$ 80,135		\$ 2,156	3%
<i>Restatement: (prior year correction)</i>	0								
REVENUES									
State Appropriations	\$ 51,261	\$ 51,372	\$ 57,334	\$ 61,103	29%	\$ 58,239	26%	\$ (2,863)	-5%
Higher Education Fund	7,139	7,139	7,424	11,136	5%	11,136	5%	0	n/a
Tuition and Fees (Gross)	83,848	91,889	98,383	98,138	47%	107,827	49%	9,689	10%
Contracts and Grants	20,936	19,816	21,032	20,939	10%	24,596	11%	3,656	17%
Student Financial Assistance	21,415	21,923	24,748	24,743	12%	28,076	13%	3,333	13%
Gifts	6,088	6,311	6,493	4,619	2%	6,347	3%	1,729	37%
Sales and Services	10,326	10,422	10,781	8,182	4%	8,399	4%	217	3%
Investment Income	10,873	166	4,058	3,148	2%	2,567	1%	(581)	-18%
Other Income	1,573	1,416	1,742	1,306	1%	856	0%	(450)	-34%
Discounts	(19,680)	(23,758)	(25,763)	(25,041)	-12%	(28,238)	-13%	(3,197)	13%
TOTAL REVENUES	\$ 193,780	\$ 186,697	\$ 206,232	\$ 208,273		\$ 219,805		\$ 11,533	6%
EXPENDITURES									
Salaries - Faculty	\$ 33,869	\$ 36,668	\$ 38,459	\$ 39,849	21%	\$ 42,535	21%	\$ 2,686	7%
Salaries - Non-Faculty	35,341	37,494	40,275	42,938	23%	43,919	22%	980	2%
Wages	7,213	7,698	7,790	5,532	3%	7,586	4%	2,055	37%
Benefits	18,498	20,599	22,173	24,175	13%	24,376	12%	201	1%
Personnel Costs	94,922	102,459	108,698	112,494	60%	118,416	59%	5,922	5%
Utilities	4,477	4,309	4,336	5,752	3%	5,505	3%	(247)	-4%
Scholarships	37,643	41,370	44,875	45,075	24%	49,361	24%	4,286	10%
Discounts	(19,680)	(23,758)	(25,763)	(25,041)	-13%	(28,238)	-14%	(3,197)	13%
Equipment (Capitalized)	3,947	5,635	4,535	11,759	6%	6,025	3%	(5,734)	-49%
Operations and Maintenance (Net)	39,532	39,972	42,815	38,195	20%	50,515	25%	12,320	32%
TOTAL EXPENDITURES	\$ 160,841	\$ 169,986	\$ 179,497	\$ 188,233		\$ 201,584		\$ 13,351	7%
TRANSFERS									
RFS Debt Service (To System Office)	\$ (12,667)	\$ (12,779)	\$ (14,044)	\$ (18,529)		\$ (17,922)		\$ 607	-3%
Other	(9,450)	(8,447)	(5,950)	(500)		362		862	-172%
NET TRANSFERS	\$ (22,117)	\$ (21,226)	\$ (19,993)	\$ (19,029)		\$ (17,560)		\$ 1,469	-8%
NET INCREASE (DECREASE)	10,822	(4,516)	6,741	1,011		662		(349)	-35%
ENDING CURRENT NET POSITION	\$ 75,754	\$ 71,238	\$ 77,979	\$ 78,990		\$ 80,797		\$ 1,807	2%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Corpus Christi
FY 2018 Executive Budget Summary
(In Thousands)



EXPENDITURES Fund Group - NACUBO Function	FY 2014	FY 2015	FY 2016	FY 2017		FY 2018		FY17 Budget to FY18 Budget	
	Actuals	Actuals	Actuals	Budget	% of Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
E&G and Designated:									
Instruction	\$ 45,708	\$ 48,274	\$ 51,709	\$ 48,488	26%	\$ 52,959	26%	\$ 4,471	9%
Academic Support	19,825	23,811	26,077	25,791	14%	27,132	13%	1,341	5%
Student Services	10,561	9,471	8,793	9,334	5%	8,821	4%	(513)	-6%
Scholarships and Fellowships	6,238	7,137	7,924	7,792	4%	8,063	4%	271	3%
Institutional Support	11,764	13,712	14,553	19,505	10%	21,270	11%	1,765	9%
O&M of Plant	10,707	10,621	10,733	14,532	8%	15,278	8%	746	5%
Public Service	2,373	2,482	2,254	2,164	1%	1,869	1%	(295)	-14%
Research	4,541	5,695	5,950	6,452	3%	6,560	3%	108	2%
E&G and Designated Subtotal:	\$ 111,717	\$ 121,204	\$ 127,993	\$ 134,059	71%	\$ 141,952	70%	\$ 7,893	6%
Auxiliary:									
Auxiliary	\$ 18,646	\$ 19,589	\$ 20,848	\$ 23,905	13%	\$ 24,526	12%	\$ 621	3%
Auxiliary Subtotal:	\$ 18,646	\$ 19,589	\$ 20,848	\$ 23,905	13%	\$ 24,526	12%	\$ 621	3%
Restricted:									
Instruction	\$ 2,699	\$ 2,617	\$ 3,844	\$ 418	0%	\$ 3,903	2%	\$ 3,484	>500%
Academic Support	1,194	1,362	1,527	1,084	1%	1,673	1%	589	54%
Student Services	1,176	474	185	29	0%	207	0%	178	612%
Scholarships and Fellowships	9,239	8,246	8,589	8,837	5%	10,035	5%	1,198	14%
Institutional Support	793	549	340	155	0%	310	0%	155	100%
O&M of Plant	366	353	465	452	0%	0	0%	(452)	-100%
Public Service	1,802	624	529	0	0%	753	0%	753	100%
Research	13,211	14,967	15,178	19,293	10%	18,225	9%	(1,068)	-6%
Restricted Subtotal:	\$ 30,479	\$ 29,194	\$ 30,655	\$ 30,269	16%	\$ 35,105	17%	\$ 4,837	16%
TOTAL:									
Instruction	\$ 48,407	\$ 50,892	\$ 55,552	\$ 48,906	26%	\$ 56,861	28%	\$ 7,955	16%
Academic Support	21,019	25,173	27,604	26,875	14%	28,805	14%	1,930	7%
Student Services	11,737	9,945	8,978	9,363	5%	9,028	4%	(335)	-4%
Scholarships and Fellowships	15,477	15,383	16,513	16,629	9%	18,098	9%	1,469	9%
Institutional Support	12,556	14,261	14,893	19,660	10%	21,580	11%	1,920	10%
O&M of Plant	11,073	10,975	11,198	14,984	8%	15,278	8%	294	2%
Public Service	4,174	3,106	2,783	2,164	1%	2,622	1%	458	21%
Auxiliary	18,646	19,589	20,848	23,905	13%	24,526	12%	621	3%
Research	17,752	20,663	21,128	25,746	14%	24,785	12%	(961)	-4%
TOTAL:	\$ 160,841	\$ 169,986	\$ 179,497	\$ 188,233	100%	\$ 201,584	100%	\$ 13,351	7%



Texas A&M University - Corpus Christi
Change in Net Position
Current Funds
Fiscal Year 2018 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 15,192	\$ 15,192	\$ -
Designated	37,988	38,453	465
Auxiliary	18,166	18,166	0
Restricted	8,788	8,985	196
Change in Net Position	\$ 80,135	\$ 80,797	\$ 662

Explanation for Net Decrease*

* if applicable



TEXAS A&M UNIVERSITY - KINGSVILLE



BUDGET NARRATIVE

Revenues

Total Revenues are budgeted at \$169.3 million for FY 2018. This is a decrease of \$8.9 million (5%) as compared to the FY 2017 budget. The primary reasons for the decrease are a State Appropriations reduction of \$4 million (8%), a reduction of \$4.3 million (6%) in Tuition and Fees, a \$2 million (8%) reduction in Student Financial Assistance and a \$1.1 million (5%) reduction in Sales and Services. The reduction of state support includes a decrease in special items of \$2.4 million and a \$1 million reduction in general revenue. The other reductions are driven by an unexpected (as compared to the previous five years) decrease in enrollment. The reduction will be offset, partially, with reserve funding on a one-time basis to backfill the special item cuts and the overall general revenue reduction.

Investment Income, Gifts and Other Income continue to be budgeted conservatively.

The following actions will be taken to address the reductions in revenue. The hiring freeze implemented in January 2017, will continue through FY 2018. TAMU-K plans to strategically manage attrition to realize savings in both salaries and benefits expenditure lines. In addition, targeted investments in enrollment management and financial aid are being made in an effort to strategically increase enrollment beginning in Spring 2018. TAMU-K is forced to draw on fee reserves on a one-time basis to make the investments needed for enrollment growth and to maintain faculty lines needed to support current enrollment levels and accreditation expectations.

Expenditures

Total Expenditures are budgeted at \$149.2 million, an increase of \$3 million (2%) as compared to the FY 2017 budget. The increase is primarily from Personnel Costs, Scholarship Discounts, and Operations and Maintenance. Although, tuition discounting has a net effect of zero, the decrease in tuition and fees drops the negative expense side by \$1.2 million, which makes up 24% of the change in the overall expenditure budget.

Personnel Costs are budgeted to increase \$2.4 million (3%), compared to the FY 2017 budget. Non-faculty salaries are increasing as a result of the PwC classification-compensation project and strategic hiring in areas to promote enrollment growth and returning payroll services to campus. Faculty salaries are budgeted to increase by \$408,000 due to hiring positions needed for accreditation and new programs. Benefits are budgeted to increase as a result of increased rates and additional budgeted salaries.



TEXAS A&M UNIVERSITY - KINGSVILLE



BUDGET NARRATIVE CONTINUED

Utilities are budgeted to decrease by \$535,000 (11%) based on a new contract.

TAMU-Kingsville is very cognizant of the need to manage costs, while still providing superior educational programs and excellent service to students. The university has continued to look at options for shared services and other efficiency measures. In addition, TAMU-K is reviewing on-going expenses and strategies to reduce costs as appropriate and warranted.

Transfers

RFS Debt Service transfers are budgeted at \$14.4 million to cover obligations reflecting a \$378,000 thousand increase (3%). Included in this amount is \$4.6 million for the new Education Complex. The remaining debt service is for student housing and renovations, the student center, library renovations, athletic and intramural projects, the citrus center, and other building and minor projects.

Other transfers are primarily attributed to \$5.1 million of HEF funds reserved to address compliance, deferred maintenance and campus redevelopment projects.

Texas A&M University-Kingsville

FY 2018 Highlighted Budget Components

(in thousands)

FY 2017 Board Approved Expense Budget	\$	146,276
FY 2018 Proposed Expense Budget		149,243
Difference	\$	2,966
% Change		2.0%

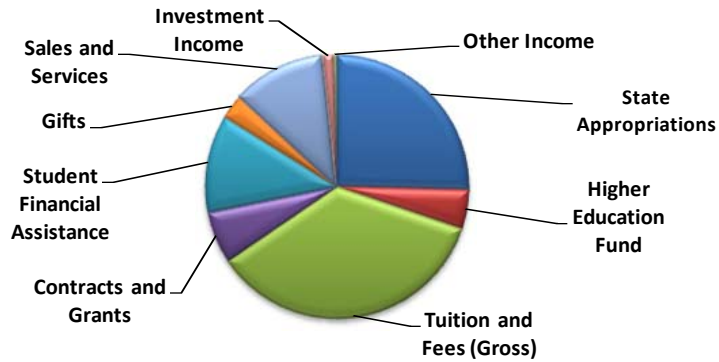
		<u>Method of Finance</u>
Personnel Costs		
Eliminated Salary Savings Budget	\$ 1,320	Tuition and Fees
Faculty Promotions	90	Tuition and Fees
New Faculty Positions	318	80% Tuition and Fees/20% Contract & Grant Revenue
Staff adjustments for PwC	282	85% Tuition and Fees/15% Contract & Grant Revenue
Financial Aid, Payroll & Enrollment Management Staff	323	Tuition and Fees
Benefits for above changes	177	85% Tuition and Fees/15% Contract & Grant Revenue
Decrease in wages	(135)	Tuition and Fees
Utility Savings	(535)	All fund sources
Scholarships decrease	(1,389)	Restricted funding & Interest earnings
Decrease in Tuition Discounting	1,209	All fund sources
Increase in SSC	84	Tuition and Fees
New classroom & technology upgrades	1,154	HEF funding
New academic programs	68	Tuition and Fees
TOTAL:	\$ 2,966	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Kingsville
FY 2018 Budget Graphs
(In Thousands)

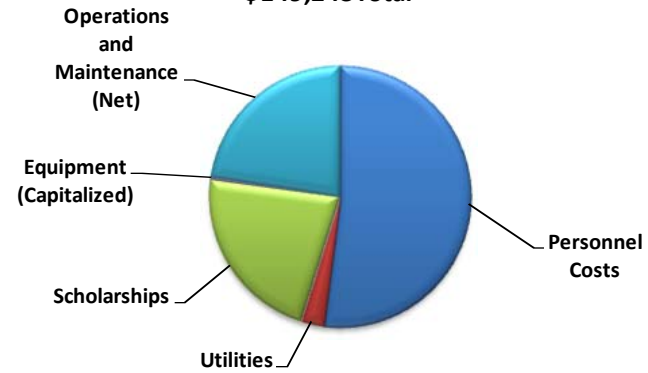


FY 2018 BUDGET REVENUES
\$169,253 Total



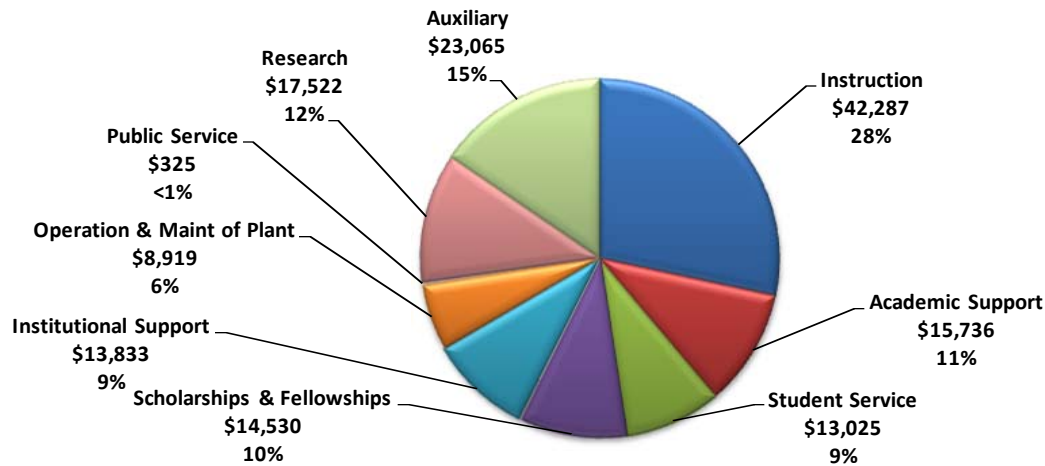
See Executive Budget Summary for amounts and percentages

FY 2018 BUDGET EXPENDITURES
\$149,243 Total



See Executive Budget Summary for amounts and percentages

FY 2018 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Kingsville
FY 2018 Executive Budget Summary
(In Thousands)



	FY 2014	FY 2015	FY 2016	FY 2017		FY 2018		FY17 Budget to FY18 Budget	
	Actuals	Actuals	Actuals	Budget	% of Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 40,386	\$ 60,954	\$ 71,480	\$ 84,565		\$ 85,922		\$ 1,358	2%
<i>Restatement: (prior year correction)</i>	0								
REVENUES									
State Appropriations	\$ 39,264	\$ 39,373	\$ 46,860	\$ 51,563	29%	\$ 47,526	28%	\$ (4,037)	-8%
Higher Education Fund	5,047	5,047	5,977	8,966	5%	8,966	5%	0	n/a
Tuition and Fees (Gross)	57,169	68,564	73,325	70,488	40%	66,155	39%	(4,333)	-6%
Contracts and Grants	15,381	13,295	14,020	11,914	7%	11,870	7%	(44)	0%
Student Financial Assistance	27,970	28,408	25,877	24,257	14%	22,300	13%	(1,957)	-8%
Gifts	5,517	7,044	5,243	5,257	3%	5,767	3%	510	10%
Sales and Services	25,071	23,941	25,218	22,440	13%	21,363	13%	(1,077)	-5%
Investment Income	6,923	(232)	3,863	1,725	1%	2,520	1%	795	46%
Other Income	931	862	758	707	0%	697	0%	(10)	-1%
Discounts	(19,220)	(18,452)	(18,853)	(19,120)	-11%	(17,911)	-11%	1,209	-6%
TOTAL REVENUES	\$ 164,053	\$ 167,851	\$ 182,288	\$ 178,197		\$ 169,253		\$ (8,944)	-5%
EXPENDITURES									
Salaries - Faculty	\$ 26,042	\$ 27,989	\$ 31,207	\$ 31,075	21%	\$ 31,483	21%	\$ 408	1%
Salaries - Non-Faculty	26,295	26,911	29,601	30,587	21%	32,512	22%	1,925	6%
Wages	5,703	6,380	6,483	5,667	4%	5,532	4%	(135)	-2%
Benefits	15,210	16,681	18,318	18,718	13%	18,895	13%	177	1%
Personnel Costs	73,250	77,962	85,609	86,047	59%	88,422	59%	2,375	3%
Utilities	4,217	4,794	4,797	4,682	3%	4,147	3%	(535)	-11%
Scholarships	31,024	31,307	31,990	36,730	25%	35,341	24%	(1,389)	-4%
Discounts	(19,220)	(18,452)	(18,853)	(19,120)	-13%	(17,911)	-12%	1,209	-6%
Equipment (Capitalized)	2,124	1,101	2,753	669	0%	843	1%	174	26%
Operations and Maintenance (Net)	44,471	47,975	47,834	37,268	25%	38,400	26%	1,133	3%
TOTAL EXPENDITURES	\$ 135,865	\$ 144,687	\$ 154,129	\$ 146,276		\$ 149,243		\$ 2,966	2%
TRANSFERS									
RFS Debt Service (To System Office)	\$ (9,130)	\$ (9,179)	\$ (9,585)	\$ (14,044)		\$ (14,422)		\$ (378)	3%
Other	1,510	(3,460)	(5,490)	(7,234)		(4,869)		2,365	-33%
NET TRANSFERS	\$ (7,620)	\$ (12,639)	\$ (15,075)	\$ (21,278)		\$ (19,291)		\$ 1,987	-9%
NET INCREASE (DECREASE)	20,569	10,526	13,085	10,643		719		(9,923)	-93%
ENDING CURRENT NET POSITION	\$ 60,954	\$ 71,480	\$ 84,565	\$ 95,207		\$ 86,642		\$ (8,565)	-9%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Kingsville
FY 2018 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2014		FY 2015		FY 2016		FY 2017		FY 2018		FY17 Budget to FY18 Budget	
	Actuals	Actuals	Actuals	Budget	% of Budget	Budget	% of Budget	Dollar Variance	Percentage Variance			
Fund Group - NACUBO Function												
E&G and Designated:												
Instruction	\$ 33,485	\$ 35,868	\$ 40,594	\$ 41,864	29%	\$ 41,039	27%	\$ (825)	-2%			
Academic Support	9,599	10,687	12,451	11,555	8%	15,508	10%	3,953	34%			
Student Services	10,476	11,939	14,513	12,091	8%	12,735	9%	644	5%			
Scholarships and Fellowships	3,823	4,565	5,281	7,427	5%	5,644	4%	(1,784)	-24%			
Institutional Support	12,366	14,310	12,904	14,612	10%	13,833	9%	(779)	-5%			
O&M of Plant	7,348	8,204	8,873	9,302	6%	8,919	6%	(384)	-4%			
Public Service	507	521	827	294	0%	321	0%	26	9%			
Research	4,023	4,660	4,860	4,165	3%	4,093	3%	(72)	-2%			
E&G and Designated Subtotal:	\$ 81,627	\$ 90,754	\$ 100,304	\$ 101,311	69%	\$ 102,091	68%	\$ 780	1%			
Auxiliary:												
Auxiliary	\$ 21,464	\$ 22,202	\$ 23,408	\$ 20,798	14%	\$ 23,065	15%	\$ 2,267	11%			
Auxiliary Subtotal:	\$ 21,464	\$ 22,202	\$ 23,408	\$ 20,798	14%	\$ 23,065	15%	\$ 2,267	11%			
Restricted:												
Instruction	\$ 3,295	\$ 2,562	\$ 2,669	\$ 574	0%	\$ 1,248	1%	\$ 675	118%			
Academic Support	526	436	584	148	0%	227	0%	79	53%			
Student Services	1,043	1,106	1,271	375	0%	290	0%	(85)	-23%			
Scholarships and Fellowships	13,132	14,303	11,941	9,672	7%	8,887	6%	(785)	-8%			
Institutional Support	609	108	106	0	0%	0	0%	0	n/a			
Public Service	129	128	411	38	0%	4	0%	(34)	-88%			
Research	14,041	13,088	13,434	13,360	9%	13,429	9%	70	1%			
Restricted Subtotal:	\$ 32,775	\$ 31,730	\$ 30,417	\$ 24,167	17%	\$ 24,086	16%	\$ (81)	0%			
TOTAL:												
Instruction	\$ 36,780	\$ 38,430	\$ 43,263	\$ 42,438	29%	\$ 42,287	28%	\$ (150)	0%			
Academic Support	10,125	11,123	13,035	11,704	8%	15,736	11%	4,032	34%			
Student Services	11,518	13,045	15,784	12,466	9%	13,025	9%	559	4%			
Scholarships and Fellowships	16,955	18,868	17,223	17,099	12%	14,530	10%	(2,569)	-15%			
Institutional Support	12,975	14,418	13,010	14,612	10%	13,833	9%	(779)	-5%			
O&M of Plant	7,348	8,204	8,873	9,302	6%	8,919	6%	(384)	-4%			
Public Service	635	649	1,238	333	0%	325	0%	(8)	-2%			
Auxiliary	21,464	22,202	23,408	20,798	14%	23,065	15%	2,267	11%			
Research	18,064	17,748	18,294	17,525	12%	17,522	12%	(3)	0%			
TOTAL:	\$ 135,865	\$ 144,687	\$ 154,129	\$ 146,276	100%	\$ 149,243	100%	\$ 2,966	2%			



Texas A&M University - Kingsville
 Change in Net Position
 Current Funds
 Fiscal Year 2018 Budget
 (In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 15,663	\$ 11,902	\$ (3,761)
Designated	39,641	39,789	148
Auxiliary	11,775	13,894	2,119
Restricted	18,842	21,056	2,214
Change in Net Position	<u>\$ 85,922</u>	<u>\$ 86,642</u>	<u>\$ 719</u>

Explanation for Net Decrease*

Functional and General	\$ (3,761)	The General Revenue reduction was primarily a reduction in special items and we chose to backfill the reduction while reviewing ongoing expenses and strategies to reduce costs as appropriate and warranted.
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* if applicable

BUDGET NARRATIVE

Revenues

Total Revenues are budgeted to increase by \$11 million (16%), compared to FY 2017 budgeted amounts. This increase is attributed largely to positive enrollment projections from downward expansion, and increase of federal financial aid on campus.

State Appropriations are budgeted to decrease by \$2.2 million (6%) from FY 2017 budgeted amounts. This is primarily due to a \$2.25 million reduction in Special Item funding.

Tuition and Fees are budgeted to increase \$9.9 million (33%) over FY 2017, which is attributable to enrollment growth from downward expansion.

Student Financial Assistance is budgeted to increase by \$6.9 million (100%) over FY 2017 budgeted amounts. This is due to additional allocation of Federal Aid from the Department of Education and enrollment growth. Investment Income is budgeted at \$626,000 which is a 40% increase over FY 2017 based on historical earnings.

Expenditures

Total Expenditures are budgeted to increase \$9.9 million (16%) compared to the FY 2017 budget. Of this increase, Personnel Costs are budgeted to increase \$4.7 million (12%), Scholarships (net of Discounts) is budgeted to increase \$3 million, and Operations and Maintenance is budgeted to increase \$2.1 million (12%). The increases are consistent with meeting the following institutional goals:

- Continuing support for enrollment growth & the National Model for Student and Academic Success
 - Faculty Salaries: \$1.9 million
 - Student, Academic, and Administration Support Salaries: \$2.1 million
 - Student Support Operations and Academic Programming & Innovations: \$2 million

BUDGET NARRATIVE CONTINUED

Personnel costs are increasing to assist in achieving the goals outlined above. Funds have been reserved in the budget for a 3% salary plan (contingent on enrollment) targeted to high performing employees in the amount of \$870,000 for faculty and staff. Additional funds of \$50,000 have been set aside for faculty promotions, and faculty market adjustments.

Scholarships are expected to increase by 69% over FY 2017 to align with the anticipated Federal Pell and Texas Grants allocation for FY 2018. Discounts are budgeted to increase 82%, once more reflecting enrollment and financial aid growth.

As mentioned above, operations and maintenance expenditures are budgeted to increase which is primarily attributable to facilities maintenance contract costs and enhanced operating budget support due to increased enrollment associated with downward expansion. This includes increased support for technology, student services, and academic programming and initiatives.

Transfers

RFS Debt Service transfers of \$7.8 million include \$7.6 million in Tuition Revenue Bond (TRB) debt service. The debt service transfers are primarily for the science & technology building and previously constructed facilities. \$87,500 is also being transferred to System Office for RFS debt on a new west parking lot. The System Office transferred \$3 million in PUF equipment funds for FY 2018, a \$2 million increase over FY 2017.



Texas A&M University San Antonio

FY 2018 Highlighted Budget Components

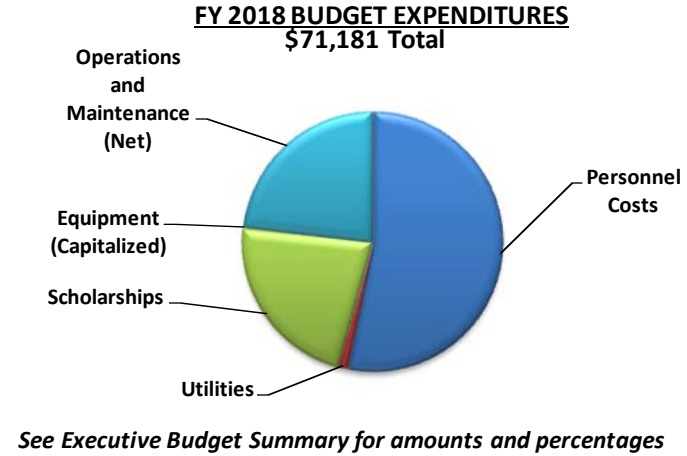
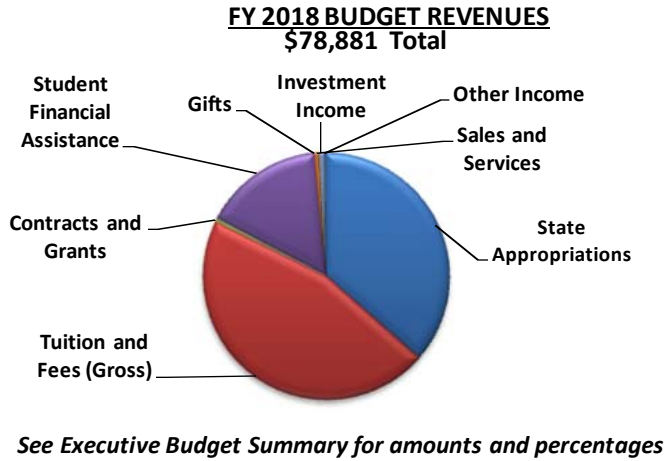
(In Thousands)



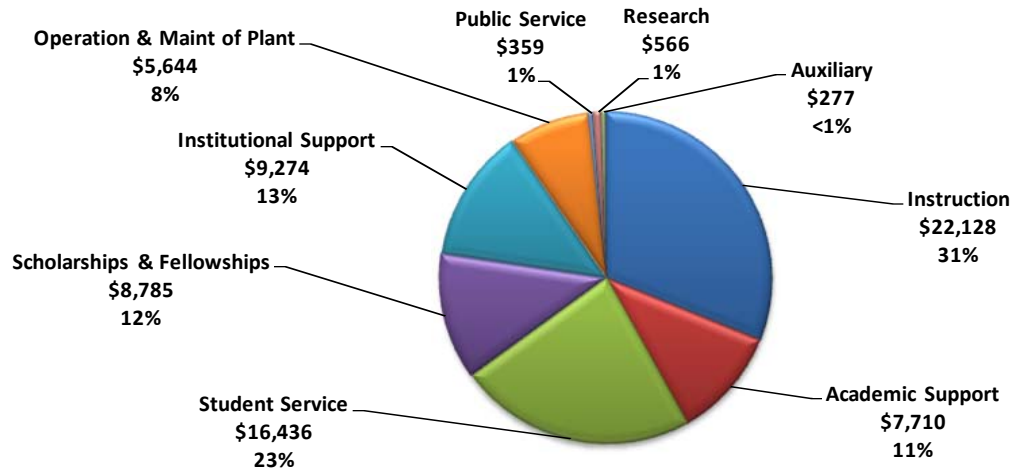
FY 2017 Board Approved Expense Budget	\$	61,263
FY 2018 Proposed Expense Budget		71,181
Difference	\$	9,919
% Change		16.2%

		<u>Method of Finance</u>
Personnel Costs		
Proposed Merit Plan	\$ 920	Tuition and Fees
New Faculty and Staff Positions	1,596	Tuition and Fees
New Student Worker and Wage Increases	303	Tuition and Fees
Salary Pay Plan - UPD & Student Affairs	237	Tuition and Fees
Merit/Equity/Pay Plan from FY 2017	974	Tuition and Fees
Increase in Benefits	183	Tuition and Fees
Academic Programming & Innovations		Tuition and Fees
Research Initiatives	200	Tuition and Fees
Increased Licensing Fees	40	Tuition and Fees
Scholarships	7,348	90% Restricted Revenue 10% Tuition and Fees
Scholarship Discounts	(4,296)	96% Restricted Revenue 4% Tuition & Fees
New Federal Work Study Allocation	250	Restricted Revenue
Utilities	96	Tuition and Fees
Operations & Maintenance	2,068	Tuition and Fees
TOTAL:	\$ 9,919	

THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - San Antonio
FY 2018 Budget Graphs
(In Thousands)



FY 2018 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - San Antonio
FY 2018 Executive Budget Summary
(In Thousands)



	FY 2014	FY 2015	FY 2016	FY 2017		FY 2018		FY17 Budget to FY18 Budget	
	Actuals	Actuals	Actuals	Budget	% of Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 13,320	\$ 18,079	\$ 20,548	\$ 31,116		\$ 32,147		\$ 1,031	3%
<i>Restatement: (prior year correction)</i>	0								
REVENUES									
State Appropriations	\$ 20,516	\$ 20,775	\$ 28,790	\$ 34,449	51%	\$ 32,243	41%	\$ (2,206)	-6%
Tuition and Fees (Gross)	23,984	24,930	26,740	30,571	45%	40,519	51%	9,947	33%
Contracts and Grants	269	92	4,681	212	0%	345	0%	133	63%
Student Financial Assistance	7,076	7,060	3,572	7,100	10%	14,005	18%	6,905	97%
Gifts	688	701	388	25	0%	77	0%	52	208%
Sales and Services	395	504	623	302	0%	528	1%	226	75%
Investment Income	1,106	67	774	447	1%	626	1%	179	40%
Other Income	103	148	135	0	0%	59	0%	59	100%
Discounts	(4,710)	(4,301)	(5,168)	(5,223)	-8%	(9,519)	-12%	(4,296)	82%
TOTAL REVENUES	\$ 49,427	\$ 49,977	\$ 60,533	\$ 67,883		\$ 78,881		\$ 10,998	16%
EXPENDITURES									
Salaries - Faculty	\$ 9,137	\$ 9,908	\$ 10,338	\$ 14,450	24%	\$ 16,302	23%	\$ 1,852	13%
Salaries - Non-Faculty	9,635	10,822	12,058	15,428	25%	17,542	25%	2,114	14%
Wages	823	1,005	1,214	1,040	2%	1,593	2%	553	53%
Benefits	4,435	5,013	5,535	7,279	12%	7,462	10%	183	3%
Personnel Costs	24,029	26,749	29,146	38,198	62%	42,900	60%	4,702	12%
Utilities	577	774	667	800	1%	896	1%	96	12%
Scholarships	10,507	9,744	10,800	10,707	17%	18,054	25%	7,348	69%
Discounts	(4,710)	(4,301)	(5,168)	(5,223)	-9%	(9,519)	-13%	(4,296)	82%
Equipment (Capitalized)	216	1,103	78	165	0%	165	0%	0	n/a
Operations and Maintenance (Net)	11,326	11,566	13,731	16,617	27%	18,685	26%	2,068	12%
TOTAL EXPENDITURES	\$ 41,944	\$ 45,638	\$ 49,253	\$ 61,263		\$ 71,181		\$ 9,919	16%
TRANSFERS									
RFS Debt Service (To System Office)	\$ (2,632)	\$ (2,637)	\$ (2,635)	\$ (7,508)		\$ (7,777)		\$ (269)	4%
Other	(91)	768	1,924	1,000		125		(875)	-87%
NET TRANSFERS	\$ (2,723)	\$ (1,870)	\$ (711)	\$ (6,508)		\$ (7,652)		\$ (1,144)	18%
NET INCREASE (DECREASE)	4,759	2,469	10,568	112		48		(64)	-57%
ENDING CURRENT NET POSITION	\$ 18,079	\$ 20,548	\$ 31,116	\$ 31,228		\$ 32,195		\$ 967	3%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - San Antonio
FY 2018 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2014	FY 2015	FY 2016	FY 2017		FY 2018		FY17 Budget to FY18 Budget	
	Actuals	Actuals	Actuals	Budget	% of Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
Fund Group - NACUBO Function									
E&G and Designated:									
Instruction	\$ 14,154	\$ 14,944	\$ 15,600	\$ 20,211	33%	\$ 22,128	31%	\$ 1,916	9%
Academic Support	2,899	4,776	5,206	7,165	12%	7,710	11%	545	8%
Student Services	5,539	8,226	9,559	13,013	21%	16,406	23%	3,394	26%
Scholarships and Fellowships	2,115	1,804	2,081	3,253	5%	3,955	6%	702	22%
Institutional Support	9,110	6,771	7,248	8,125	13%	9,274	13%	1,149	14%
O&M of Plant	4,008	4,917	4,962	6,522	11%	5,644	8%	(878)	-13%
Public Service	120	270	401	293	0%	359	1%	66	23%
Research	41	10	193	5	0%	251	0%	246	>500%
E&G and Designated Subtotal:	\$ 37,986	\$ 41,717	\$ 45,250	\$ 58,587	96%	\$ 65,729	92%	\$ 7,142	12%
Auxiliary:									
Auxiliary	\$ 135	\$ 243	\$ 196	\$ 233	0%	\$ 277	0%	\$ 44	19%
Auxiliary Subtotal:	\$ 135	\$ 243	\$ 196	\$ 233	0%	\$ 277	0%	\$ 44	19%
Restricted:									
Instruction	\$ 19	\$ 20	\$ 12	\$ -	0%	\$ -	0%	\$ -	n/a
Academic Support	0	10	10	10	0%	0	0%	(10)	-100%
Student Services	0	0	5	0	0%	30	0%	30	n/a
Scholarships and Fellowships	3,641	3,556	3,548	2,230	4%	4,830	7%	2,600	117%
Institutional Support	1	0	5	0	0%	0	0%	0	n/a
Public Service	0	0	3	0	0%	0	0%	0	n/a
Research	162	93	226	202	0%	315	0%	113	56%
Restricted Subtotal:	\$ 3,824	\$ 3,678	\$ 3,808	\$ 2,442	4%	\$ 5,175	7%	\$ 2,734	112%
TOTAL:									
Instruction	\$ 14,173	\$ 14,964	\$ 15,611	\$ 20,211	33%	\$ 22,128	31%	\$ 1,916	9%
Academic Support	2,899	4,785	5,215	7,175	12%	7,710	11%	536	7%
Student Services	5,539	8,226	9,564	13,013	21%	16,436	23%	3,424	26%
Scholarships and Fellowships	5,757	5,360	5,629	5,483	9%	8,785	12%	3,302	60%
Institutional Support	9,111	6,771	7,252	8,125	13%	9,274	13%	1,149	14%
O&M of Plant	4,008	4,917	4,962	6,522	11%	5,644	8%	(878)	-13%
Public Service	120	270	404	293	0%	359	1%	66	23%
Auxiliary	135	243	196	233	0%	277	0%	44	19%
Research	203	103	419	207	0%	566	1%	359	174%
TOTAL:	\$ 41,944	\$ 45,638	\$ 49,253	\$ 61,263	100%	\$ 71,181	100%	\$ 9,919	16%



Texas A&M University - San Antonio
Change in Net Position
Current Funds
Fiscal Year 2018 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 8,416	\$ 8,416	\$ -
Designated	23,178	23,226	48
Auxiliary	40	40	-
Change in Net Position	\$ 32,147	\$ 32,195	\$ 48

Explanation for Net Decrease*

* if applicable

TEXAS A&M UNIVERSITY – TEXARKANA

BUDGET NARRATIVE

Revenues

Total Revenues are budgeted to increase \$1.7 million (4%) compared to the FY 2017 budget. A slight decrease is projected in State Appropriations; however, increases in Tuition and Fees due to projected enrollment growth and donations received from the A&M-Texarkana Foundation will offset the decrease in appropriations.

State Appropriations decreased by \$522,000 (2%) compared to FY 2017.

Tuition and Fees (Gross) revenue is budgeted to increase \$1.6 million (13%), compared to the FY 2017 budget. The increase can be attributed to enrollment growth and the Guaranteed Tuition and Fees for the projected incoming cohorts in Fall 2017.

Student Financial Assistance is budgeted to increase \$81,000 (2%) in FY 2018 as a result of expected enrollment growth.

Contracts and Grants revenue is budgeted to increase by \$164,000 (20%) based on recent trends and Investment Income is expected to decrease slightly by \$57,000 (9%).

Gift revenue is budgeted to increase \$954,000 (158%) from FY 2017 primarily due to a \$1.3 million donation from the foundation for the Recreation Center that is projected to be completed in December 2017. The offsetting decrease in Gift revenue is predominantly due to the phase out of the Truman and Anita Arnold Foundation Scholarship Program.

Expenditures

Total Expenditures are budgeted to increase \$7.1 million (22%) compared to the FY 2017 budget. The additional costs associated with the opening of the Recreation Center accounts for a substantial amount of this increase.

Personnel Costs are budgeted to decrease \$388,000 (2%) due to the restructure and consolidation of three colleges into two colleges. An evaluation of student enrollment in FY 2018 will be made to determine if a \$416,000 (3%) merit salary pool can be implemented.

TEXAS A&M UNIVERSITY – TEXARKANA

BUDGET NARRATIVE CONTINUED

Utility expenses are budgeted to increase \$91,000 (16%) due to the addition of the Multipurpose Library and Central Plant – Phase II project and the Recreation Center.

Scholarships are budgeted to increase \$312,000 (5%) from Texas Public Education Grants, Texas Grants, Waivers and Exemptions and designated set-asides.

Equipment (Capitalized) expenditures are expected to decrease by \$718,000 (43%) due to a one-time transfer of Higher Education Fund appropriations for payment of RFS debt service toward the Multipurpose Library and Central Plant – Phase II project that will be completed in late FY 2017.

Operations and Maintenance is budgeted to increase \$8.3 million (143%) primarily due to the completion of the Recreation Center. Increases of \$6.3 million are funded in FY 2018 from reserves that include \$750,000 of Higher Education Funds, \$4.25 million of designated tuition, and \$1.3 million in Gifts. An additional \$482,000 of designated tuition reserves will be used to fund athletic operations. \$750,000 is dedicated to TAMUT's efforts to strategically reinvest to serve our growing student population and larger campus community.

TAMU-T continues to identify additional budget modifications and reallocations to maximize available resources. In FY 2018, TAMU-T will continue the service agreement with Texas A&M University – Corpus Christi for Banner student information system support and outsourcing our Banner platform to Columbia Advisory Group and the university's payroll processing to Texas A&M University.

Transfers

RFS Debt Services budget of \$9.7 million includes payments of \$7.8 million for the Academic and Student Services Building. The balance is for servicing campus buildings and capital projects funded with System Treasury Revenue Financing.



Texas A&M University - Texarkana

FY 2018 Highlighted Budget Components

(In Thousands)

FY 2017 Board Approved Expense Budget	\$	31,690
FY 2018 Proposed Expense Budget		38,759
Difference	\$	7,069
% Change		22.3%

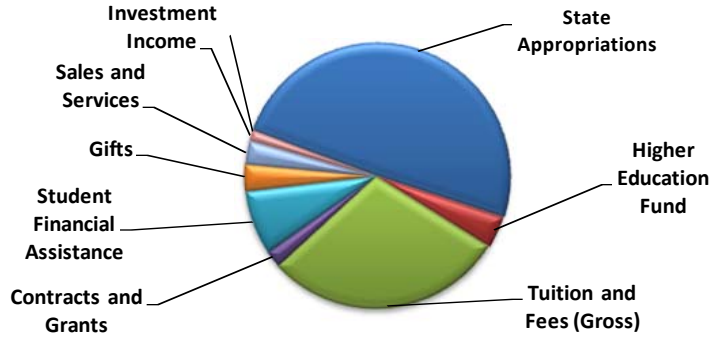
			<u>Method of Finance</u>
Recreational Center-Operation, Maintenance & Utilities	\$	6,379	HEAF, Designated Tuition and Fees, Gifts
Athletic Operations		482	Designated Tuition
Scholarships (net of discounts)		(250)	State Appropriations, Designated Tuition & Fees, Auxiliary, Restricted funds
Equipment (Capitalized)		(718)	Higher Education Funds
Operation, Maintenance & Utilities - Other than Rec Center		1,564	State Appropriations, Designated Tuition & Fees, Auxiliary, Restricted funds
Personnel costs		(388)	State Appropriations, Designated Tuition & Fees, Auxiliary, Restricted funds
TOTAL:	\$	7,069	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Texarkana
FY 2018 Budget Graphs
(In Thousands)

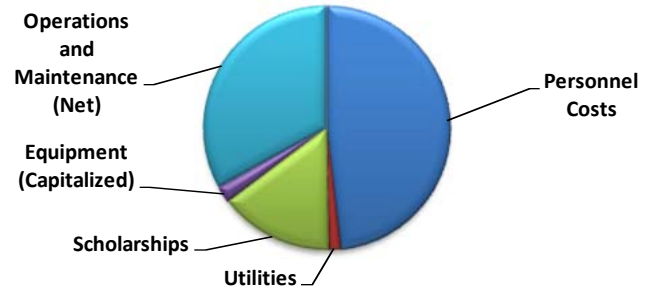


FY 2018 BUDGET REVENUES
\$42,840 Total



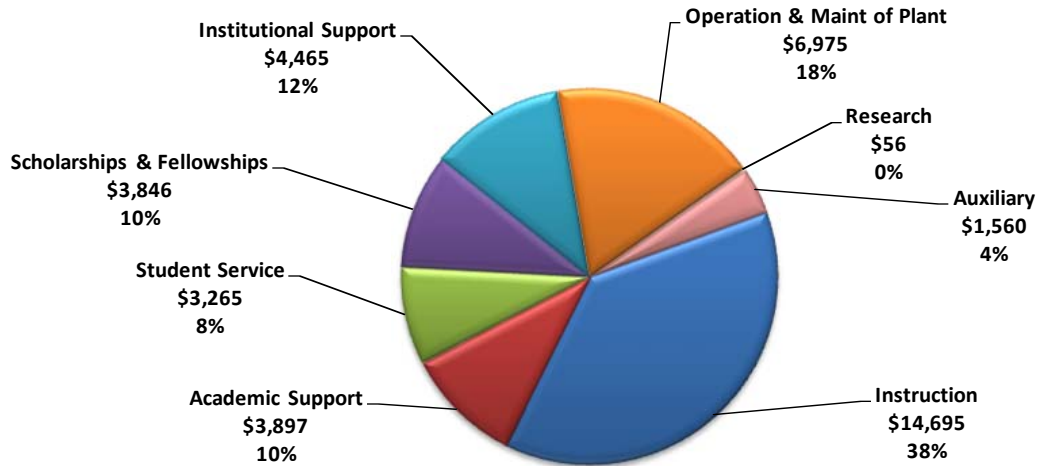
See Executive Budget Summary for amounts and percentages

FY 2018 BUDGET EXPENDITURES
\$38,759 Total



See Executive Budget Summary for amounts and percentages

FY 2018 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Texarkana
FY 2018 Executive Budget Summary
(In Thousands)



	FY 2014	FY 2015	FY 2016	FY 2017		FY 2018		FY17 Budget to FY18 Budget	
	Actuals	Actuals	Actuals	Budget	% of Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 28,366	\$ 28,479	\$ 27,743	\$ 24,634		\$ 24,634		\$ (0)	0%
<i>Restatement: (prior year correction)</i>									
REVENUES									
State Appropriations	\$ 18,302	\$ 18,816	\$ 21,634	\$ 23,744	58%	\$ 23,221	54%	\$ (522)	-2%
Higher Education Fund	1,308	1,308	1,216	1,824	4%	1,824	4%	0	n/a
Tuition and Fees (Gross)	10,181	11,364	11,255	12,254	30%	13,815	32%	1,561	13%
Contracts and Grants	1,012	741	1,224	831	2%	995	2%	164	20%
Student Financial Assistance	3,910	3,301	3,519	3,575	9%	3,656	9%	81	2%
Gifts	1,525	2,068	636	605	1%	1,559	4%	954	158%
Sales and Services	2,021	1,431	1,528	1,274	3%	1,326	3%	52	4%
Investment Income	2,120	(166)	587	656	2%	599	1%	(57)	-9%
Other Income	(702)	28	22	0	0%	0	0%	0	n/a
Discounts	(3,945)	(3,410)	(3,507)	(3,591)	-9%	(4,153)	-10%	(562)	16%
TOTAL REVENUES	\$ 35,730	\$ 35,480	\$ 38,113	\$ 41,170		\$ 42,840		\$ 1,670	4%
EXPENDITURES									
Salaries - Faculty	\$ 6,507	\$ 6,918	\$ 7,067	\$ 8,301	26%	\$ 7,271	19%	\$ (1,031)	-12%
Salaries - Non-Faculty	5,253	6,677	7,087	7,587	24%	8,126	21%	539	7%
Wages	675	792	821	328	1%	390	1%	62	19%
Benefits	3,292	3,870	4,586	4,875	15%	4,917	13%	42	1%
Personnel Costs	15,726	18,257	19,561	21,091	67%	20,703	53%	(387)	-2%
Utilities	476	510	503	560	2%	651	2%	91	16%
Scholarships	7,099	6,088	6,127	6,122	19%	6,435	17%	312	5%
Discounts	(3,945)	(3,410)	(3,507)	(3,591)	-11%	(4,153)	-11%	(562)	16%
Equipment (Capitalized)	253	169	410	1,666	5%	948	2%	(718)	-43%
Operations and Maintenance (Net)	6,382	7,603	8,124	5,842	18%	14,175	37%	8,333	143%
TOTAL EXPENDITURES	\$ 25,991	\$ 29,217	\$ 31,218	\$ 31,690		\$ 38,759		\$ 7,069	22%
TRANSFERS									
RFS Debt Service (To System Office)	\$ (6,710)	\$ (6,725)	\$ (6,903)	\$ (9,480)		\$ (9,683)		\$ (203)	2%
Other	(2,916)	(274)	(3,101)	0		120		120	100%
NET TRANSFERS	\$ (9,626)	\$ (6,999)	\$ (10,004)	\$ (9,480)		\$ (9,563)		\$ (83)	1%
NET INCREASE (DECREASE)	113	(736)	(3,109)	0		(5,482)		(5,482)	100%
ENDING CURRENT NET POSITION	\$ 28,479	\$ 27,743	\$ 24,634	\$ 24,634		\$ 19,152		\$ (5,482)	-22%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Texarkana
FY 2018 Executive Budget Summary
(In Thousands)



EXPENDITURES Fund Group - NACUBO Function	FY 2014	FY 2015	FY 2016	FY 2017		FY 2018		FY17 Budget to FY18 Budget	
	Actuals	Actuals	Actuals	Budget	% of Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
E&G and Designated:									
Instruction	\$ 8,953	\$ 10,376	\$ 11,511	\$ 13,892	44%	\$ 14,695	38%	\$ 803	6%
Academic Support	3,256	3,971	4,819	4,056	13%	3,897	10%	(159)	-4%
Student Services	2,764	3,076	3,114	2,850	9%	3,265	8%	415	15%
Scholarships and Fellowships	851	679	918	1,323	4%	1,033	3%	(291)	-22%
Institutional Support	4,022	5,042	5,039	5,124	16%	4,465	12%	(659)	-13%
O&M of Plant	1,689	1,632	1,735	1,730	5%	6,975	18%	5,244	303%
Public Service	0	12	40	0	0%	0	0%	0	n/a
Research	129	238	108	22	0%	56	0%	34	153%
E&G and Designated Subtotal:	\$ 21,665	\$ 25,027	\$ 27,283	\$ 28,998	92%	\$ 34,385	89%	\$ 5,388	19%
Auxiliary:									
Auxiliary	\$ 1,483	\$ 1,719	\$ 1,542	\$ 1,094	3%	\$ 1,560	4%	\$ 467	43%
Auxiliary Subtotal:	\$ 1,483	\$ 1,719	\$ 1,542	\$ 1,094	3%	\$ 1,560	4%	\$ 467	43%
Restricted:									
Instruction	\$ 374	\$ 249	\$ 61	\$ 130	0%	\$ -	0%	\$ (130)	-100%
Academic Support	49	73	277	0	0%	0	0%	0	n/a
Student Services	93	130	155	0	0%	0	0%	0	n/a
Scholarships and Fellowships	2,256	1,956	1,628	1,469	5%	2,814	7%	1,345	92%
Institutional Support	26	38	62	0	0%	0	0%	0	n/a
O&M of Plant	1	23	0	0	0%	0	0%	0	n/a
Public Service	1	1	196	0	0%	0	0%	0	n/a
Research	42	0	13	-	0%	-	0%	-	n/a
Restricted Subtotal:	\$ 2,843	\$ 2,471	\$ 2,394	\$ 1,599	5%	\$ 2,814	7%	\$ 1,215	76%
TOTAL:									
Instruction	\$ 9,327	\$ 10,625	\$ 11,572	\$ 14,022	44%	\$ 14,695	38%	\$ 673	5%
Academic Support	3,305	4,044	5,096	4,056	13%	3,897	10%	(159)	-4%
Student Services	2,857	3,207	3,269	2,850	9%	3,265	8%	415	15%
Scholarships and Fellowships	3,107	2,635	2,547	2,792	9%	3,846	10%	1,054	38%
Institutional Support	4,049	5,081	5,101	5,124	16%	4,465	12%	(659)	-13%
O&M of Plant	1,690	1,655	1,735	1,730	5%	6,975	18%	5,244	303%
Public Service	2	13	236	0	0%	0	0%	0	n/a
Auxiliary	1,483	1,719	1,542	1,094	3%	1,560	4%	467	43%
Research	171	239	121	22	0%	56	0%	34	153%
TOTAL:	\$ 25,991	\$ 29,217	\$ 31,218	\$ 31,690	100%	\$ 38,759	100%	\$ 7,069	22%



Texas A&M University - Texarkana
 Change in Net Position
 Current Funds
 Fiscal Year 2018 Budget
 (In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 9,405	\$ 8,655	\$ (750)
Designated	10,774	6,043	(4,732)
Auxiliary	2,148	2,148	-
Restricted	2,307	2,307	-
Change in Net Position	<u>\$ 24,634</u>	<u>\$ 19,152</u>	<u>\$ (5,482)</u>

Explanation for Net Decrease*		
Functional and General	\$ (750)	One-time use of HEAF Reserves for the initial lease payment for Recreation Center projected to be completed in December 2017.
Designated	\$ (4,732)	One-time use of Designated Tuition Reserves for the initial lease payment for Recreation Center projected to be completed in December 2017. FY 2018 additional funding from Designated Tuition Reserves for Athletics Operations until sufficient fee revenue and designated tuition increase from enrollment growth is adequate to operate Athletic Operations from revenues rather than reserves.

* if applicable



BUDGET NARRATIVE

Revenues

Total Revenues are budgeted to increase by \$5.8 million (4%), compared to the FY 2017 budget. The increase is due to projected increases in Tuition and Fees, Contracts and Grants, and Sales and Services.

State Appropriations reflect a decrease of \$1.3 million (3%) compared to FY 2017 resulting from a general revenue decrease of \$1.4 million (4%) and a minor increase in benefits appropriations of \$47,000. Higher Education Funds (HEF) remained flat.

Tuition and Fees are budgeted to increase by \$5 million (7%). This increase is due primarily to enrollment growth, especially at the graduate level, as well as Board approved tuition rate increases based on inflation. Differential tuition in the Department of Nursing, the College of Business, and the College of Engineering and Computer Science is budgeted to increase \$255,000 (14%) due to enrollment growth. In addition, a Board approved rate increase in the Athletic Fee, implemented in FY 2017 but not budgeted until FY 2018, resulted in an increase of \$1.7 million.

Student Financial Assistance is budgeted to increase \$502,000 (3%) due to growth in Texas Grants. Contracts and Grants are also expected to increase by \$1.2 million (16%) due to new funding from a Title III grant, an increase in the College Assistance Migrant Program, as well as other increased grant activity.

Sales and Services are budgeted to increase by \$1.3 million (5%). This increase is attributable to increased food service revenue and general increases in ancillary items such as the University Feedlot and the Meat Lab.



BUDGET NARRATIVE CONTINUED

Expenditures

Total Expenditures are budgeted to increase by \$4.7 million (3%) compared to the FY 2017 budget and is comprised of the following items.

Personnel Costs are budgeted to increase \$2.3 million (3%) compared to FY 2017 budget. Faculty salaries are budgeted to increase by \$1.1 million (4%) and Non-Faculty salaries are budgeted to increase by \$593,000 (2%). These increases are due to budgeted merit and market driven pay increases for FY 2018 as well as an increase in the summer budget for faculty. In addition, due to enrollment growth, seven new faculty positions are also budgeted for FY 2018. Corresponding benefits are budgeted to increase by \$430,000 (3%).

Utilities are budgeted to decrease by \$37,000 (1%) due to active energy management programs. Scholarship expenses are budgeted to increase by \$159,000 (1%) due to increases to mandatory set asides and institutional scholarships due to enrollment growth. Discounts are increasing by \$338,000 (2%), due primarily to enrollment growth.

Equipment (Capitalized) is budgeted to decrease by \$556,000 (7%) due to one-time equipment needs for new Engineering programs in FY 2017 that do not exist in FY 2018. Special Item appropriation reductions have also resulted in decreased capital expenditures.

Operations and Maintenance is budgeted to increase by \$3.2 million (7%) when compared to FY 2017 budget. The increase is attributed to several new Deferred Maintenance accounts being established, the facilities maintenance contract, waivers and exemptions, reserve/contingency accounts and a small increase in TAMUS assessments.



WEST TEXAS A&M UNIVERSITY



BUDGET NARRATIVE CONTINUED

NACUBO Functions

West Texas A&M University continues to direct funding in a manner that is supportive of the core mission of the university. Instruction is increasing by \$1.3 million due to the addition of seven new faculty lines and increased budgets for Part-Time Instructors and Graduate Assistants needed to support continued enrollment growth. Faculty salary increases and promotions also contribute to this rise. Scholarships and Fellowships is increasing by \$942,000 due to Texas Grants and enrollment growth resulting in greater mandatory set asides. Auxiliary operations are anticipated to increase by \$891,000 due primarily to food service and athletic operation expenses. O&M of Plant is budgeted to increase by \$929,000 resulting from deferred maintenance needs. Academic Support, Student Services and Institutional Support will reflect modest increases with Institutional Support increasing by the smallest percentage of any NACUBO Function that are rising. Public Service and Research are both decreasing due to reduced Special Item appropriations that directly impact these functions.

Transfers

The RFS Debt Service increased by \$1.1 million (7%) due to new debt service for an on-campus Football/Soccer/Track Stadium and increases in debt service for the Agriculture Education Complex, the Amarillo Center and the Utility Tunnel.



West Texas A&M University
FY 2018 Highlighted Budget Components
(In Thousands)

FY 2017 Board Approved Expense Budget	\$	138,469
FY 2018 Proposed Expense Budget		143,203
Difference	\$	4,734
% Change		3.4%

Personnel Costs		<u>Method of Finance</u>
Salary Plans (less benefits)	\$ 1,136	78% Tuition and Fees, 22% General Revenue
Additional Faculty Lines	553	79% Tuition and Fees, 21% General Revenue
Additional Part-Time Instructor & Graduate Assistant Support	272	Tuition and Fees
Additional Staff Lines	78	Fees
Increase in Benefits	430	52% Tuition and Fees, 48% State Paid Benefits
Texas Grants Increase	572	Grants
Title III Grant	400	Grants
Athletic Operations	476	Fees
Student Center Operations	244	Fees
General University Services	573	Tuition and Fees

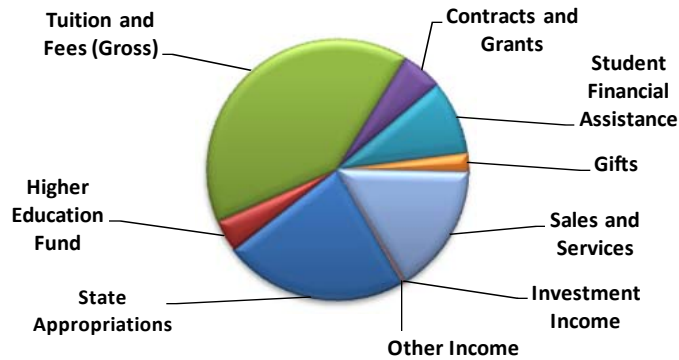
TOTAL:	\$	4,734
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THE TEXAS A&M UNIVERSITY SYSTEM
West Texas A&M University
FY 2018 Budget Graphs
(In Thousands)

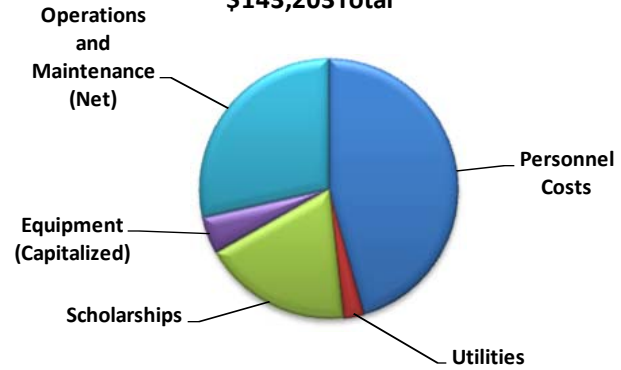


FY 2018 BUDGET REVENUES
\$161,684 Total



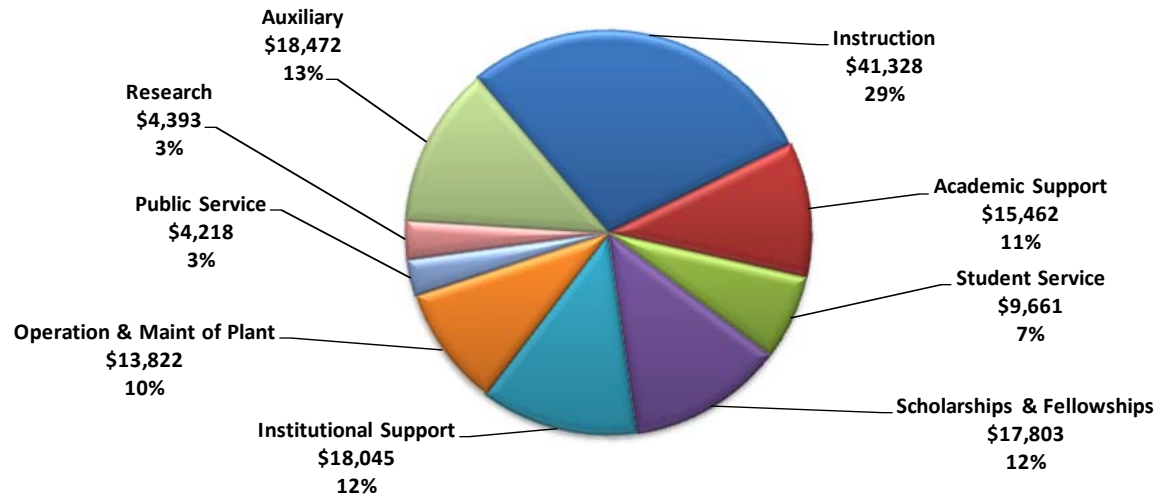
See Executive Budget Summary for amounts and percentages

FY 2018 BUDGET EXPENDITURES
\$143,203 Total



See Executive Budget Summary for amounts and percentages

FY 2018 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
West Texas A&M University
FY 2018 Executive Budget Summary
(In Thousands)



	FY 2014	FY 2015	FY 2016	FY 2017		FY 2018		FY17 Budget to FY18 Budget	
	Actuals	Actuals	Actuals	Budget	% of Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 52,670	\$ 62,708	\$ 64,005	\$ 65,784		\$ 65,784		\$ (0)	0%
<i>Restatement: (prior year correction)</i>	0	(2,037)							
REVENUES									
State Appropriations	\$ 33,271	\$ 33,861	\$ 39,683	\$ 42,426	27%	\$ 41,076	25%	\$ (1,349)	-3%
Federal Appropriations	15	15	14	0	0%	0	0%	0	n/a
Higher Education Fund	4,653	4,653	4,776	7,164	5%	7,164	4%	0	n/a
Tuition and Fees (Gross)	57,561	63,715	69,369	67,415	43%	72,445	45%	5,030	7%
Contracts and Grants	5,020	4,936	4,676	7,964	5%	9,140	6%	1,177	15%
Student Financial Assistance	15,485	15,999	15,737	16,071	10%	16,573	10%	502	3%
Gifts	5,971	7,157	4,957	4,734	3%	4,219	3%	(516)	-11%
Sales and Services	26,197	28,412	30,514	27,301	18%	28,632	18%	1,331	5%
Investment Income	7,121	(57)	3,041	724	0%	645	0%	(79)	-11%
Other Income	262	244	749	0	0%	40	0%	40	100%
Discounts	(16,818)	(17,912)	(18,250)	(17,912)	-11%	(18,250)	-11%	(338)	2%
TOTAL REVENUES	\$ 138,739	\$ 141,023	\$ 155,266	\$ 155,887		\$ 161,684		\$ 5,797	4%
EXPENDITURES									
Salaries - Faculty	\$ 22,896	\$ 24,359	\$ 25,413	\$ 25,169	18%	\$ 26,290	18%	\$ 1,121	4%
Salaries - Non-Faculty	21,302	21,213	24,143	26,381	19%	26,973	19%	593	2%
Wages	4,552	4,292	4,720	3,884	3%	4,090	3%	205	5%
Benefits	13,347	14,984	17,122	16,060	12%	16,490	12%	430	3%
Personnel Costs	62,097	64,848	71,398	71,494	52%	73,843	52%	2,349	3%
Utilities	3,739	3,675	3,269	4,143	3%	4,106	3%	(37)	-1%
Scholarships	29,019	29,445	30,260	29,831	22%	29,990	21%	159	1%
Discounts	(16,818)	(17,912)	(18,250)	(17,912)	-13%	(18,250)	-13%	(338)	2%
Equipment (Capitalized)	2,657	2,640	2,549	8,088	6%	7,533	5%	(556)	-7%
Operations and Maintenance (Net)	35,331	39,574	42,553	42,825	31%	45,982	32%	3,157	7%
TOTAL EXPENDITURES	\$ 116,024	\$ 122,269	\$ 131,779	\$ 138,469		\$ 143,203		\$ 4,734	3%
TRANSFERS									
RFS Debt Service (To System Office)	\$ (11,114)	\$ (13,092)	\$ (11,125)	\$ (15,840)		\$ (16,939)		\$ (1,099)	7%
Other	(1,564)	(2,327)	(10,583)	(1,578)		(1,198)		381	-24%
NET TRANSFERS	\$ (12,677)	\$ (15,419)	\$ (21,707)	\$ (17,419)		\$ (18,137)		\$ (718)	4%
NET INCREASE (DECREASE)	10,038	3,334	1,780	(0)		344		344	>-500%
ENDING CURRENT NET POSITION	\$ 62,708	\$ 64,005	\$ 65,784	\$ 65,784		\$ 66,128		\$ 344	1%



THE TEXAS A&M UNIVERSITY SYSTEM
West Texas A&M University
FY 2018 Executive Budget Summary
(In Thousands)



EXPENDITURES Fund Group - NACUBO Function	FY 2014	FY 2015	FY 2016	FY 2017		FY 2018		FY17 Budget to FY18 Budget	
	Actuals	Actuals	Actuals	Budget	% of Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
E&G and Designated:									
Instruction	\$ 35,598	\$ 40,232	\$ 38,586	\$ 39,566	29%	\$ 40,800	28%	\$ 1,233	3%
Academic Support	6,968	7,187	10,779	13,624	10%	13,949	10%	326	2%
Student Services	4,239	3,881	8,077	9,173	7%	8,857	6%	(316)	-3%
Scholarships and Fellowships	3,307	3,237	4,095	7,134	5%	7,521	5%	387	5%
Institutional Support	11,294	10,100	12,843	17,541	13%	17,948	13%	407	2%
O&M of Plant	12,499	13,980	17,281	12,894	9%	13,822	10%	929	7%
Public Service	2,220	2,738	2,062	2,452	2%	1,942	1%	(510)	-21%
Research	2,958	1,809	1,931	2,028	1%	1,767	1%	(260)	-13%
E&G and Designated Subtotal:	\$ 79,082	\$ 83,164	\$ 95,654	\$ 104,411	75%	\$ 106,606	74%	\$ 2,195	2%
Auxiliary:									
Auxiliary	\$ 22,291	\$ 24,148	\$ 23,629	\$ 17,580	13%	\$ 18,472	13%	\$ 891	5%
Auxiliary Subtotal:	\$ 22,291	\$ 24,148	\$ 23,629	\$ 17,580	13%	\$ 18,472	13%	\$ 891	5%
Restricted:									
Instruction	\$ 408	\$ 413	\$ 425	\$ 479	0%	\$ 528	0%	\$ 50	10%
Academic Support	2,686	3,831	1,981	1,318	1%	1,513	1%	195	15%
Student Services	329	83	110	283	0%	804	1%	521	184%
Scholarships and Fellowships	6,444	5,997	5,578	9,727	7%	10,282	7%	555	6%
Institutional Support	68	25	28	25	0%	97	0%	72	289%
O&M of Plant	574	100	129	0	0%	0	0%	0	n/a
Public Service	2,245	2,360	2,358	2,066	1%	2,276	2%	210	10%
Research	1,897	2,148	1,887	2,579	2%	2,625	2%	46	2%
Restricted Subtotal:	\$ 14,651	\$ 14,957	\$ 12,496	\$ 16,477	12%	\$ 18,125	13%	\$ 1,648	10%
TOTAL:									
Instruction	\$ 36,006	\$ 40,645	\$ 39,010	\$ 40,045	29%	\$ 41,328	29%	\$ 1,283	3%
Academic Support	9,654	11,018	12,760	14,942	11%	15,462	11%	520	3%
Student Services	4,568	3,964	8,187	9,456	7%	9,661	7%	205	2%
Scholarships and Fellowships	9,751	9,234	9,674	16,861	12%	17,803	12%	942	6%
Institutional Support	11,362	10,125	12,870	17,566	13%	18,045	13%	479	3%
O&M of Plant	13,073	14,080	17,410	12,894	9%	13,822	10%	929	7%
Public Service	4,465	5,099	4,420	4,518	3%	4,218	3%	(300)	-7%
Auxiliary	22,291	24,148	23,629	17,580	13%	18,472	13%	891	5%
Research	4,855	3,957	3,819	4,607	3%	4,393	3%	(215)	-5%
TOTAL:	\$ 116,024	\$ 122,269	\$ 131,779	\$ 138,469	100%	\$ 143,203	100%	\$ 4,734	3%



West Texas A&M University
Change in Net Position
Current Funds
Fiscal Year 2018 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 9,802	\$ 10,146	\$ 344
Designated	39,010	39,010	(0)
Auxiliary	14,538	14,538	0
Restricted	2,434	2,434	-
Change in Net Position	\$ 65,784	\$ 66,128	\$ 344

Explanation for Net Decrease*

* if applicable



TEXAS A&M AGRILIFE RESEARCH

BUDGET NARRATIVE

Revenues

Texas A&M AgriLife Research is budgeting a decrease in Total Revenues of \$1.68 million (1%) compared to the FY 2017 budget. The decrease is primarily from State Appropriations, of which approximately 3% is offset by anticipated increases in Contracts and Grants and Sales and Services.

Total State Appropriations are budgeted to decrease approximately \$2.5 million (3%) from the FY 2017 budget due to legislatively mandated budget cuts to General Revenue and State Group Insurance Premium allocations.

Contracts and Grants revenue is budgeted at \$87 million, which is 44% of total budgeted revenues. AgriLife Research continues to be successful in obtaining these types of funds from both federal and corporate sponsors, and is projecting a slight increase for FY 2018.

Sales and Services revenues are projected to increase by 3%. Units continue to maximize their sales and services potential to generate funds for operating. Investment Income and Gift revenue, which account for 4% of total revenues, are projected to decrease slightly from FY 2017.

Expenditures

Total FY 2018 budgeted expenditures are expected to decrease by approximately \$1.1 million (1%), compared to the FY 2017 budget. The decrease is primarily from anticipated reductions in Operations and Maintenance expenditures, offset by a slight increase in Personnel costs.

Personnel Costs are budgeted to increase based on a salary plan combination of one-time merits on non-appropriated funds and add to base merits on restricted funds, not to exceed a 2% pool.

Utility, Scholarships and Equipment (Capitalized) expenditures are budgeted to increase slightly compared to FY 2017 budget.

Operations and Maintenance expenditures are budgeted to decrease based on current projections and prior year actuals.



TEXAS A&M AGRILIFE RESEARCH

BUDGET NARRATIVE CONTINUED

Texas A&M AgriLife Research, Texas A&M AgriLife Extension Service, and Texas A&M Veterinary Medical Diagnostic Lab share fiscal, human resources, communications, Concur/Travel, purchasing/HUB, and information technology services within Texas A&M AgriLife to maximize administrative cost efficiencies. Joint offices are located both on-campus and off-campus. In addition, the agency is collaborating with other system members to gain efficiencies in contract and grant administration through Sponsored Research Services.

Transfers

The RFS Debt Service transfer of \$1.55 million is for loans on the Centeq Building, Agriculture Headquarters, the Fiscal Services Building and Visitor's Center, as well as the Agriculture and Life Sciences building #5. Other transfers include a total of approximately \$1 million to Texas A&M Engineering Experiment Station and Texas A&M AgriLife Extension Service for the Advancements in Water Resource Management exceptional item funding.



Texas A&M AgriLife Research
FY 2018 Highlighted Budget Components
(In Thousands)

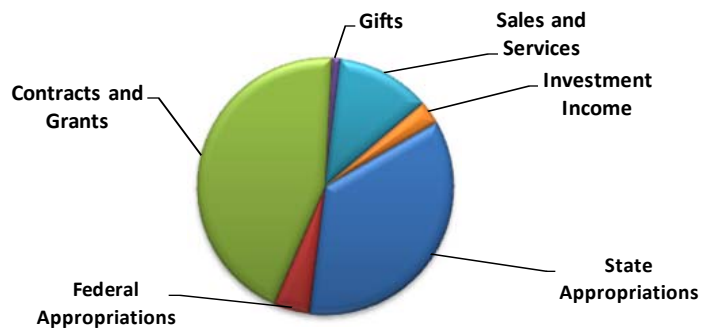
FY 2017 Board Approved Expense Budget	\$	195,868
FY 2018 Proposed Expense Budget		194,793
Difference	\$	(1,075)
% Change		-0.5%

Method of Finance

Transfer of Water Initiative to TEES, AgriLife Extension	\$	(960)	R&G as noted in Rider
Other Agency Programs - Net		(115)	R&G decrease in benefits due to GIP rate, increase in utilities, decrease in operations and maintenance.
TOTAL:	\$	(1,075)	

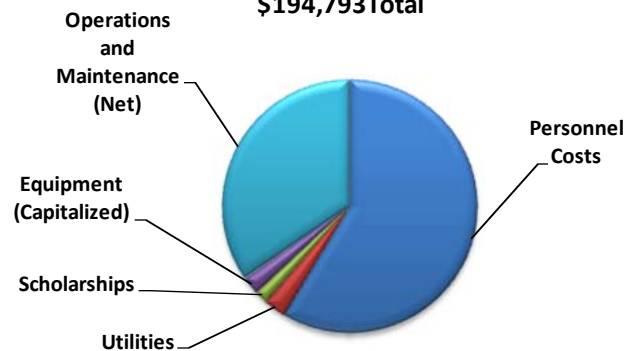
THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M AgriLife Research
FY 2018 Budget Graphs
(In Thousands)

FY 2018 BUDGET REVENUES
\$197,230 Total



See Executive Budget Summary for amounts and percentages

FY 2018 BUDGET EXPENDITURES
\$194,793 Total



See Executive Budget Summary for amounts and percentages

FY 2018 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M AgriLife Research
FY 2018 Executive Budget Summary
(In Thousands)



	FY 2014	FY 2015	FY 2016	FY 2017		FY 2018		FY17 Budget to FY18 Budget	
	Actuals	Actuals	Actuals	Budget	% of Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 81,074	\$ 103,502	\$ 107,086	\$ 104,140		\$ 118,913		\$ 14,772	14%
<i>Restatement: (prior year correction)</i>	0								
REVENUES									
State Appropriations	\$ 65,503	\$ 66,895	\$ 69,674	\$ 72,021	36%	\$ 69,506	35%	\$ (2,515)	-3%
Federal Appropriations	9,245	9,202	9,157	9,202	5%	9,157	5%	(46)	0%
Contracts and Grants	82,441	81,136	84,466	87,098	44%	87,282	44%	183	0%
Gifts	3,168	1,348	2,134	2,136	1%	2,085	1%	(51)	-2%
Sales and Services	36,307	27,772	27,128	22,719	11%	23,508	12%	788	3%
Investment Income	11,842	(343)	5,620	5,734	3%	5,693	3%	(41)	-1%
Other Income	474	716	802	0	0%	0	0%	0	n/a
TOTAL REVENUES	\$ 208,979	\$ 186,727	\$ 198,980	\$ 198,911		\$ 197,230		\$ (1,681)	-1%
EXPENDITURES									
Salaries - Faculty	\$ 25,204	\$ 26,392	\$ 21,805	\$ 22,565	12%	\$ 22,597	12%	\$ 32	0%
Salaries - Non-Faculty	52,363	54,312	57,222	60,458	31%	60,523	31%	65	0%
Wages	7,265	7,433	7,582	7,440	4%	7,443	4%	3	0%
Benefits	23,092	25,145	24,753	23,375	12%	23,741	12%	366	2%
Personnel Costs	107,924	113,282	111,362	113,838	58%	114,304	59%	466	0%
Utilities	5,167	5,043	4,885	5,431	3%	5,483	3%	52	1%
Scholarships	2,598	3,018	4,382	3,351	2%	3,361	2%	10	0%
Equipment (Capitalized)	4,917	5,290	11,771	4,289	2%	4,295	2%	7	0%
Operations and Maintenance (Net)	58,713	59,706	65,255	68,960	35%	67,350	35%	(1,610)	-2%
Debt Service	(0)	0	7	0	0%	0	0%	0	n/a
TOTAL EXPENDITURES	\$ 179,319	\$ 186,339	\$ 197,663	\$ 195,868		\$ 194,793		\$ (1,075)	-1%
TRANSFERS									
RFS Debt Service (To System Office)	\$ (1,978)	\$ (1,981)	\$ (1,378)	\$ (1,386)		\$ (1,549)		\$ (163)	12%
Other	(5,255)	5,178	(2,885)	(1,000)		(311)		689	-69%
NET TRANSFERS	\$ (7,233)	\$ 3,197	\$ (4,263)	\$ (2,386)		\$ (1,860)		\$ 526	-22%
NET INCREASE (DECREASE)	22,427	3,584	(2,945)	656		577		(79)	-12%
ENDING CURRENT NET POSITION	\$ 103,502	\$ 107,086	\$ 104,140	\$ 104,797		\$ 119,490		\$ 14,693	14%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M AgriLife Research
FY 2018 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2014		FY 2015		FY 2016		FY 2017		FY 2018		FY17 Budget to FY18 Budget	
	Actuals	Actuals	Actuals	Budget	% of Budget	Budget	% of Budget	Dollar Variance	Percentage Variance			
Fund Group - NACUBO Function												
E&G and Designated:												
Institutional Support	\$ 276	\$ 463	\$ (463)	\$ 250	0%	\$ -	0%	\$ (250)	-100%			
Public Service	5,202	5,147	5,917	6,004	3%	6,001	3%	(3)	0%			
Research	106,278	115,622	121,839	117,381	60%	117,100	60%	(281)	0%			
E&G and Designated Subtotal:	\$ 111,756	\$ 121,232	\$ 127,293	\$ 123,635	63%	\$ 123,100	63%	\$ (534)	0%			
Restricted:												
Public Service	\$ -	\$ 32	\$ -	\$ -	0%	\$ -	0%	\$ -	n/a			
Research	67,563	65,075	70,370	72,233	37%	71,693	37%	(541)	-1%			
Restricted Subtotal:	\$ 67,563	\$ 65,107	\$ 70,370	\$ 72,233	37%	\$ 71,693	37%	\$ (541)	-1%			
TOTAL:												
Institutional Support	\$ 276	\$ 463	\$ (463)	\$ 250	0%	\$ -	0%	\$ (250)	-100%			
Public Service	5,202	5,179	5,917	6,004	3%	6,001	3%	(3)	0%			
Research	173,841	180,697	192,209	189,615	97%	188,792	97%	(822)	0%			
TOTAL:	\$ 179,319	\$ 186,339	\$ 197,663	\$ 195,868	100%	\$ 194,793	100%	\$ (1,075)	-1%			



Texas A&M AgriLife Research
Change in Net Position
Current Funds
Fiscal Year 2018 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 6,312	\$ 6,355	\$ 43
Designated	76,576	76,927	350
Restricted	36,024	36,208	184
Change in Net Position	\$ 118,913	\$ 119,490	\$ 577

Explanation for Net Decrease*

* if applicable

TEXAS A&M AGRILIFE EXTENSION SERVICE

BUDGET NARRATIVE

Revenues

Total Revenues are budgeted to increase \$883,000 (1%) compared to the FY 2017 budget, due mainly to increases in Contracts and Grants and Sales and Services activity. State Appropriations are budgeted to decrease \$1.3 million (2%) from FY 2017 budgeted amounts, reflecting a realignment of resources in targeted program areas.

Contracts and Grants are budgeted to increase \$1.5 million (5%) compared to FY 2017, reflecting expanding collaborations with Texas Health and Human Services Commission. Sales and Services is budgeted to increase \$650,000 (9%), principally due to increased Extension 4-H and health-related initiatives.

Expenditures

Total Expenditures are budgeted to increase \$2.7 million (2%), compared to FY 2017. This is primarily a result of targeted increases in Operations and Maintenance expenses and Personnel costs.

Total Personnel Costs, which represent 81% of total expenditures, are budgeted to increase less than 1%.

Operations and Maintenance are budgeted to increase \$2.1 million (10%), mainly for targeted strategic initiatives including a new collaboration on surplus agricultural products serving low income families, a distance learning platform to extend Extension programming, implementation of feral hog abatement technologies and increased sales and service activity.

The agency is strategically allocating net position resources for initiatives such as a distance learning platform, the county extension assistant program to enhance agent success and retention, the Path to the Plate program to increase agriculture literacy and the continued expansion of the health program delivery model to meet the evolving needs of Texas communities .

Equipment (Capitalized) expenditures are budgeted to increase \$106,000 (13%), reflecting vehicle replacements deferred in FY 2017.

TEXAS A&M AGRILIFE EXTENSION SERVICE

BUDGET NARRATIVE CONTINUED

Transfers

The RFS Debt Service transfer (\$279,000) is for the TEES building purchased to accommodate units moved from Riverside Campus. The Other Transfers amount, totaling approximately \$1.3 million, includes transfers from the Texas A&M University System and Texas A&M AgriLife Research and to TEES. The transfers to the agency are funds to support group insurance premiums (\$976,000), funds for programs related to water resource management provided by the 85th legislature (\$480,000), and PUF funds for planned renovations (\$367,000). The agency will transfer out \$500,000 to TEES as principle payment.



Texas A&M AgriLife Extension Service

FY 2018 Highlighted Budget Components

(In Thousands)

FY 2017 Board Approved Expense Budget	\$	126,643	
FY 2018 Proposed Expense Budget		129,375	
Difference	\$	2,732	
% Change		2.2%	
<hr/>			
Personnel Costs			Method of Finance
Proposed Merit Plan	\$	1,027	100% Non Appropriated
New programs/initiatives			
Collaboration on Surplus Ag Products		593	100% Appropriated
Distance learning platform		500	100% Designated
Expanded efforts			
Feral Hog Abatement		450	100% Appropriated
4-H and health programming		162	Sales & Services
TOTAL:	\$	2,732	

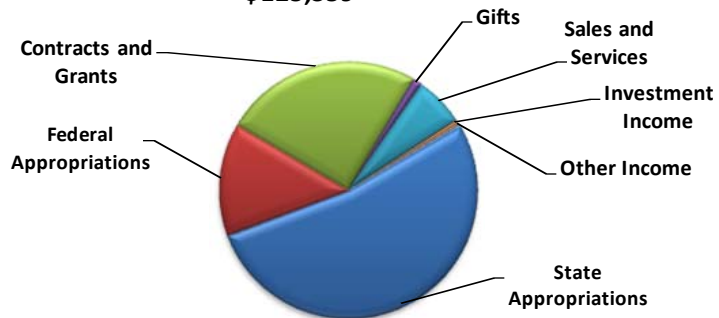


THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M AgriLife Extension Service

FY 2018 Budget Graphs
(In Thousands)

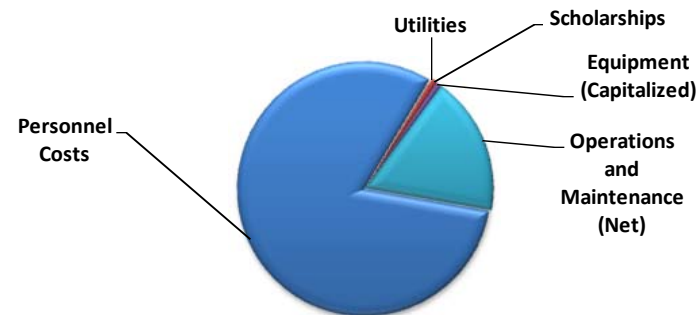


FY 2018 BUDGET REVENUES
\$125,359 Total



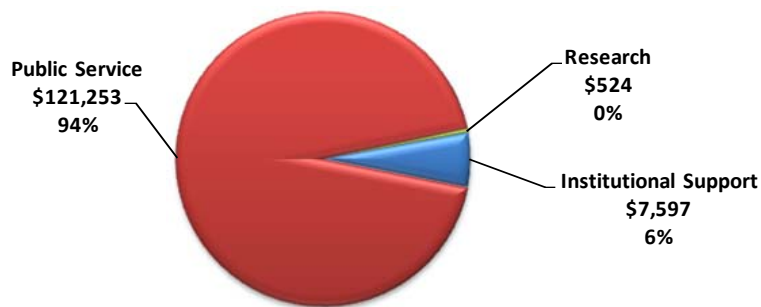
See Executive Budget Summary for amounts and percentages

FY 2018 BUDGET EXPENDITURES
\$129,375 Total



See Executive Budget Summary for amounts and percentages

FY 2018 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M AgriLife Extension Service
FY 2018 Executive Budget Summary
(In Thousands)



	FY 2014	FY 2015	FY 2016	FY 2017		FY 2018		FY17 Budget to FY18 Budget	
	Actuals	Actuals	Actuals	Budget	% of Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 35,280	\$ 41,096	\$ 39,434	\$ 41,915		\$ 39,193		\$ (2,723)	-6%
<i>Restatement: (prior year correction)</i>	0	0							
REVENUES									
State Appropriations	\$ 61,236	\$ 63,193	\$ 65,356	\$ 67,255	54%	\$ 65,972	53%	\$ (1,283)	-2%
Federal Appropriations	18,549	17,801	18,125	17,785	14%	17,776	14%	(9)	0%
Contracts and Grants	25,813	29,498	31,329	29,833	24%	31,325	25%	1,492	5%
Gifts	1,439	1,646	2,516	1,461	1%	1,479	1%	17	1%
Sales and Services	6,439	6,413	8,595	7,217	6%	7,867	6%	650	9%
Investment Income	2,216	(184)	1,115	575	0%	575	0%	0	n/a
Other Income	744	639	517	349	0%	366	0%	17	5%
TOTAL REVENUES	\$ 116,434	\$ 119,005	\$ 127,554	\$ 124,476		\$ 125,359		\$ 883	1%
EXPENDITURES									
Salaries - Faculty	\$ 10,693	\$ 12,817	\$ 12,395	\$ 11,707	9%	\$ 11,399	9%	\$ (308)	-3%
Salaries - Non-Faculty	51,309	54,672	56,204	59,064	47%	59,412	46%	348	1%
Wages	2,764	2,762	2,605	1,999	2%	2,115	2%	116	6%
Benefits	26,311	28,535	29,939	31,266	25%	31,626	24%	361	1%
Personnel Costs	91,078	98,786	101,143	104,036	82%	104,552	81%	516	0%
Utilities	937	827	806	931	1%	928	1%	(2)	0%
Scholarships	110	109	110	89	0%	86	0%	(3)	-3%
Equipment (Capitalized)	809	1,170	1,444	845	1%	951	1%	106	13%
Operations and Maintenance (Net)	18,505	20,323	22,188	20,743	16%	22,858	18%	2,115	10%
TOTAL EXPENDITURES	\$ 111,439	\$ 121,215	\$ 125,691	\$ 126,643		\$ 129,375		\$ 2,732	2%
TRANSFERS									
RFS Debt Service (To System Office)	\$ -	\$ -	\$ -	\$ -		\$ (279)		\$ (279)	-100%
Other	821	547	618	616		1,323		707	115%
NET TRANSFERS	\$ 821	\$ 547	\$ 618	\$ 616		\$ 1,044		\$ 428	69%
NET INCREASE (DECREASE)	5,816	(1,662)	2,482	(1,550)		(2,972)		(1,421)	92%
ENDING CURRENT NET POSITION	\$ 41,096	\$ 39,434	\$ 41,915	\$ 40,365		\$ 36,221		\$ (4,144)	-10%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M AgriLife Extension Service
FY 2018 Executive Budget Summary
(In Thousands)



EXPENDITURES Fund Group - NACUBO Function	FY 2014	FY 2015	FY 2016	FY 2017		FY 2018		FY17 Budget to FY18 Budget	
	Actuals	Actuals	Actuals	Budget	% of Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
E&G and Designated:									
Instruction	\$ -	\$ -	\$ -	\$ -	0%	\$ -	0%	\$ -	n/a
Institutional Support	7,247	7,375	8,145	7,485	6%	7,597	6%	112	1%
Public Service	77,163	82,577	86,638	87,643	69%	89,421	69%	1,778	2%
Research	134	276	202	98	0%	67	0%	(31)	-31%
E&G and Designated Subtotal:	\$ 84,544	\$ 90,228	\$ 94,985	\$ 95,227	75%	\$ 97,086	75%	\$ 1,859	2%
Restricted:									
Instruction	\$ -	\$ -	\$ -	\$ -	0%	\$ -	0%	\$ -	n/a
Public Service	26,895	30,553	30,558	30,990	24%	31,832	25%	842	3%
Research	0	434	147	426	0%	457	0%	31	7%
Restricted Subtotal:	\$ 26,895	\$ 30,987	\$ 30,706	\$ 31,416	25%	\$ 32,289	25%	\$ 873	3%
TOTAL:									
Instruction	\$ -	\$ -	\$ -	\$ -	0%	\$ -	0%	\$ -	n/a
Institutional Support	7,247	7,375	8,145	7,485	6%	7,597	6%	112	1%
Public Service	104,059	113,130	117,197	118,633	94%	121,253	94%	2,620	2%
Research	134	710	350	524	0%	524	0%	0	0%
TOTAL:	\$ 111,439	\$ 121,215	\$ 125,691	\$ 126,643	100%	\$ 129,375	100%	\$ 2,732	2%



Texas A&M AgriLife Extension Service
 Change in Net Position
 Current Funds
 Fiscal Year 2018 Budget
 (In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 9,625	\$ 8,081	\$ (1,544)
Designated	27,677	26,657	(1,020)
Restricted	1,890	1,483	(407)
Change in Net Position	\$ 39,193	\$ 36,221	\$ (2,972)

Explanation for Net Decrease*

Functional and General	\$ (1,544)	Strategic one-time allocation of fund balances supporting priority programs, including purchase of distance learning platform to maximize use of technology to expand agency outreach across Texas and the nation.
Designated	\$ (1,020)	Strategic one-time allocation of fund balance to support purchase and repairs of building due to move of several units from Riverside campus location.
Restricted	\$ (407)	The Expanded Food & Nutrition Education Program has carryforward balances that can be used for up to five years; one time expenditures supporting the program, are budgeted in FY 2018 . Federal funding of CSRS retirees ended with the FY 2015 appropriation. Carryforward balances can be used for up to five years, so benefit expenses will continue to be recorded without offsetting revenue.

* if applicable

BUDGET NARRATIVE

Revenues

The Texas A&M Forest Service is budgeting an increase of \$3.2 million (5%) in Total Revenues, compared to the FY 2017 budget. Reductions in State Appropriations, Contracts and Grants, and Sales and Services, are offset by an increase in Other Income.

State Appropriations are budgeted to decrease \$682,000 (2%), due to a \$412,000 (4%) reduction to general revenue and a \$270,000 (9%) reduction in group insurance premium funding. The reduction comes from both general revenue and the Insurance Companies Maintenance Tax and Insurance Department Fees.

Contracts and Grants are budgeted to decrease \$357,000 (4%) due to reductions in restricted private grants and competitive awards.

Sales and Services are budgeted to decrease \$230,000 (11%) mostly due to a \$108,000 reduction in incident management training services, an \$80,000 reduction in membership dues based on the closing of the Forest Pest Management Cooperative, and a \$20,000 reduction in Risk Pool vehicle insurance premium sales.

Other Income is budgeted to increase \$4.5 million (22%) based on additional revenue collected by the State Comptroller's office to provide additional grant funding for the Rural Volunteer Fire Department Assistance Fund.

No Gift revenues are budgeted due to the fact that no recurring gifts are received annually upon which to base an estimate.

Expenditures

The Texas A&M Forest Service is budgeting a decrease in Total Expenditures of \$8.2 million (10%), compared to the FY 2017 budget. Personnel costs increased slightly, while Utilities, Equipment (Capitalized), and Operations and Maintenance expenses decreased.

Personnel costs increased \$183,000 (1%) primarily due to Wages. Salary increases of \$395,000 were mostly offset by a \$294,000 decrease in restricted private grants and competitive awards. Included in the salary plan are 2% merit pools for permanent and one-time increases, promotions, and market adjustments.

BUDGET NARRATIVE CONTINUED

Equipment (Capitalized) is budgeted to decrease \$1.3 million (18%) due to the 4% reduction to general revenue and the shifting of funds to cover other operating expenses and the merit raise pool. Operations and Maintenance is expected to decrease \$7 million (17%) due to the net reduction in funding for grant expenses in the Rural Volunteer Fire Department Assistance Fund.

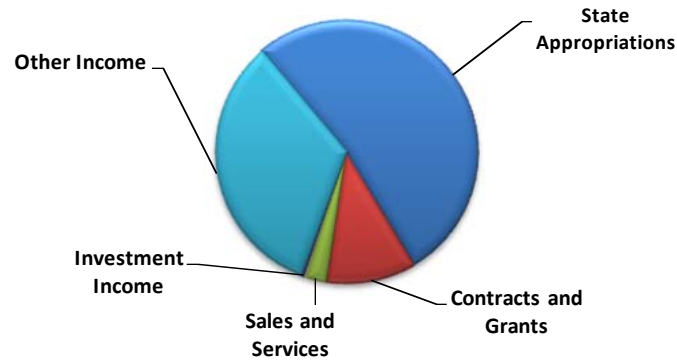
TEXAS A&M FOREST SERVICE
 FY 2018 Highlighted Budget Components
(in thousands)

FY 2017 Board Approved Expense Budget	\$	81,916
FY 2018 Proposed Expense Budget		73,747
Difference	\$	(8,169)
% Change		-10.0%

		<u>Method of Finance</u>
Personnel Costs	\$	183 State Appropriations
Utilities		(14) State Appropriations
Equipment		(1,347) State Appropriations
Operations and Maintenance (Net)		(6,991) Other Income
TOTAL:	\$	(8,169)

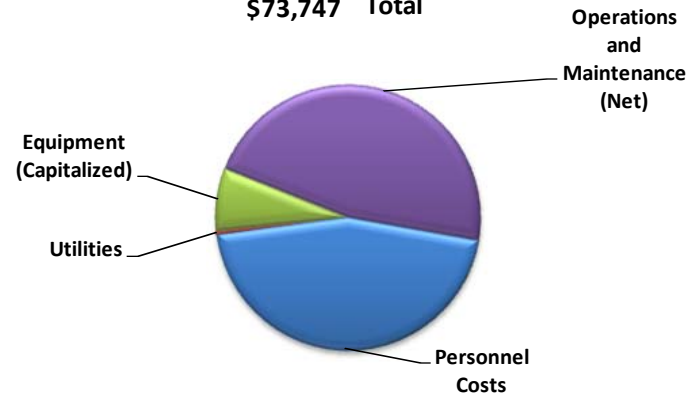
THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Forest Service
FY 2018 Budget Graphs
(In Thousands)

FY 2018 BUDGET REVENUES
\$73,672 Total



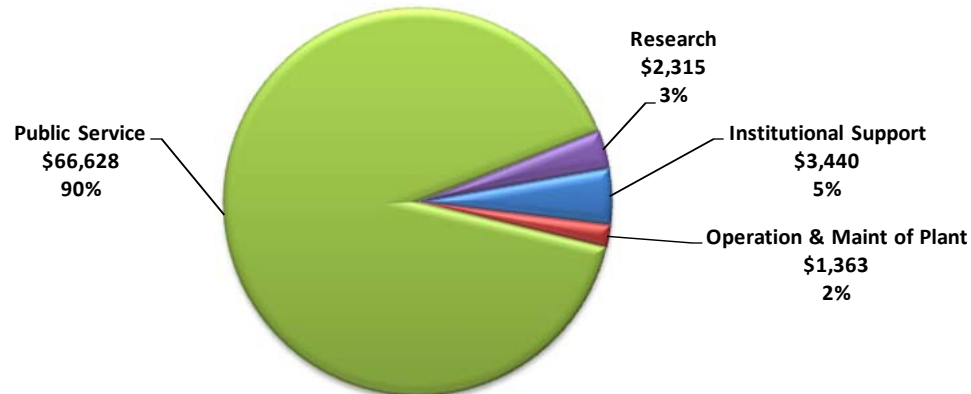
See Executive Budget Summary for amounts and percentages

FY 2018 BUDGET EXPENDITURES
\$73,747 Total



See Executive Budget Summary for amounts and percentages

FY 2018 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Forest Service
FY 2018 Executive Budget Summary
(In Thousands)



	FY 2014	FY 2015	FY 2016	FY 2017		FY 2018		FY17 Budget to FY18 Budget	
	Actuals	Actuals	Actuals	Budget	% of Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 103,181	\$ 109,829	\$ 112,804	\$ 100,319		\$ 88,847		\$ (11,471)	-11%
<i>Restatement: (prior year correction)</i>	0	0							
REVENUES									
State Appropriations	\$ 36,918	\$ 36,151	\$ 38,518	\$ 39,384	56%	\$ 38,702	53%	\$ (682)	-2%
Contracts and Grants	9,150	9,267	10,040	8,435	12%	8,078	11%	(357)	-4%
Gifts	21	143	10	0	0%	0	0%	0	n/a
Sales and Services	2,413	3,164	3,272	2,182	3%	1,953	3%	(230)	-11%
Investment Income	1,971	(93)	666	401	1%	409	1%	8	2%
Other Income	20,471	20,659	18,908	20,043	28%	24,532	33%	4,489	22%
TOTAL REVENUES	\$ 70,944	\$ 69,291	\$ 71,414	\$ 70,444		\$ 73,672		\$ 3,228	5%
EXPENDITURES									
Salaries - Faculty	\$ -	\$ 131	\$ 161	\$ -	0%	\$ -	0%	\$ -	n/a
Salaries - Non-Faculty	18,018	20,260	21,105	23,511	29%	23,554	32%	43	0%
Wages	1,321	1,560	2,857	958	1%	1,129	2%	171	18%
Benefits	7,205	8,324	9,059	8,654	11%	8,624	12%	(30)	0%
Personnel Costs	26,544	30,275	33,182	33,123	40%	33,306	45%	183	1%
Utilities	281	274	280	339	0%	325	0%	(14)	-4%
Equipment (Capitalized)	9,940	8,335	6,649	6,973	9%	5,625	8%	(1,347)	-19%
Operations and Maintenance (Net)	27,650	27,461	43,465	41,481	51%	34,490	47%	(6,991)	-17%
TOTAL EXPENDITURES	\$ 64,415	\$ 66,345	\$ 83,576	\$ 81,916		\$ 73,747		\$ (8,169)	-10%
TRANSFERS									
RFS Debt Service (To System Office)	\$ -	\$ -	\$ -	\$ -		\$ -		\$ -	n/a
Other	119	28	(323)	0		95		95	100%
NET TRANSFERS	\$ 119	\$ 28	\$ (323)	\$ -		\$ 95		\$ 95	100%
NET INCREASE (DECREASE)	6,648	2,975	(12,485)	(11,471)		21		11,492	-100%
ENDING CURRENT NET POSITION	\$ 109,829	\$ 112,804	\$ 100,319	\$ 88,847		\$ 88,868		\$ 21	0%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Forest Service
FY 2018 Executive Budget Summary
(In Thousands)



EXPENDITURES Fund Group - NACUBO Function	FY 2014	FY 2015	FY 2016	FY 2017		FY 2018		FY17 Budget to FY18 Budget	
	Actuals	Actuals	Actuals	Budget	% of Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
E&G and Designated:									
Institutional Support	\$ 3,435	\$ 3,462	\$ 3,498	\$ 3,453	4%	\$ 3,440	5%	\$ (13)	0%
O&M of Plant	1,318	1,430	1,531	1,340	2%	1,363	2%	23	2%
Public Service	52,176	56,005	73,743	71,230	87%	63,586	86%	(7,644)	-11%
Research	1,577	1,707	1,736	2,048	3%	2,015	3%	(33)	-2%
E&G and Designated Subtotal:	\$ 58,506	\$ 62,603	\$ 80,508	\$ 78,072	95%	\$ 70,405	95%	\$ (7,667)	-10%
Restricted:									
Institutional Support	\$ 1	\$ 127	\$ 0	\$ -	0%	\$ -	0%	\$ -	n/a
O&M of Plant	5	4	2	0	0%	0	0%	0	n/a
Public Service	5,490	3,157	2,541	3,441	4%	3,042	4%	(399)	-12%
Research	414	454	524	403	0%	300	0%	(103)	-26%
Restricted Subtotal:	\$ 5,909	\$ 3,741	\$ 3,068	\$ 3,844	5%	\$ 3,342	5%	\$ (502)	-13%
TOTAL:									
Institutional Support	\$ 3,436	\$ 3,589	\$ 3,498	\$ 3,453	4%	\$ 3,440	5%	\$ (13)	0%
O&M of Plant	1,322	1,434	1,533	1,340	2%	1,363	2%	23	2%
Public Service	57,665	59,162	76,284	74,671	91%	66,628	90%	(8,043)	-11%
Research	1,991	2,161	2,261	2,451	3%	2,315	3%	(136)	-6%
TOTAL:	\$ 64,415	\$ 66,345	\$ 83,576	\$ 81,916	100%	\$ 73,747	100%	\$ (8,169)	-10%



Texas A&M Forest Service
 Change in Net Position
 Current Funds
 Fiscal Year 2018 Budget
 (In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 77,008	\$ 77,029	\$ 21
Designated	11,153	11,153	0
Restricted	687	687	-
Change in Net Position	\$ 88,847	\$ 88,868	\$ 21

Explanation for Net Decrease*

* if applicable



TEXAS A&M VETERINARY MEDICAL DIAGNOSTIC LABORATORY



BUDGET NARRATIVE

Revenues

Total Revenues are budgeted to increase \$890,000 (4%) when compared to the FY 2017 budget. State Appropriations, which includes state paid benefits, will decrease \$390,000 (4%) due to the recently approved budget cuts at the state level.

The agency will increase Contracts and Grants revenue by \$183,000 (91%) over FY 2017. This is due to an increase in funding by USDA, National Institute of Food and Agriculture in support of the National Animal Health Laboratory Network. The agency continues to seek opportunities to increase contracts and grants activities.

Sales and Services revenue from TVMDL diagnostic testing fees is budgeted to increase by \$1.1 million (10%), compared to the FY 2017 budget. Sales and Services total \$11.9 million and represents 54% of the total FY 2018 revenue budget. TVMDL fee revenue continues to outperform budgeted amounts in FY 2017 due to an increase in testing volume. TVMDL also plans to implement a fee increase in FY 2018.

Expenditures

Total FY 2018 budgeted Expenditures are budgeted to increase by \$829,000 (5%) over the FY 2017 budget.

Total Personnel Costs, which comprises 66% of the agency's expenditures, are budgeted to increase over FY 2017 by \$111,000 (1%). Salary expenses will actually decrease 2%, however employee and retiree benefit costs are expected to increase by 10%.

Utilities are budgeted to decrease \$425,000 (43%) based on projections for the newly constructed College Station facility provided by TAMU Utilities Management.

Equipment (Capitalized) expenses will increase \$364,000 in FY 2018 as the agency prepares to procure a new laboratory information management system.



TEXAS A&M VETERINARY MEDICAL DIAGNOSTIC LABORATORY



BUDGET NARRATIVE CONTINUED

Operations and Maintenance costs total \$5.4 million and will increase 17% over FY 2017 budget. As diagnostic fee revenue continues to increase, so do supply and operational costs that are directly used in testing. Certain infrastructure and maintenance costs will also increase in the new College Station facility.

TVMDL continues to share several administrative functions (e.g., human resources, payroll, disbursements, procurement, Concur/travel and HUB) with Texas A&M AgriLife Research and Texas A&M AgriLife Extension. This has helped the agency to maximize cost efficiencies in administrative functions.

Transfers

RFS Transfer of \$2.9 million is budgeted to service debt on the College Station laboratory.



Texas A&M Veterinary Medical Diagnostic Laboratory

FY 2018 Highlighted Budget Components

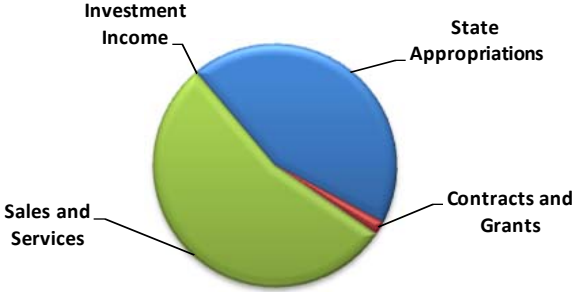
(In Thousands)

FY 2017 Board Approved Expense Budget	\$	18,045
FY 2018 Proposed Expense Budget		18,874
Difference	\$	829
% Change		4.6%

			<u>Method of Finance</u>
Personnel Costs	\$	111	Sales and Services
Capital Equipment		364	Sales and Services
Utilities, Operations & Maintenance		354	Sales and Services
TOTAL:	\$	829	

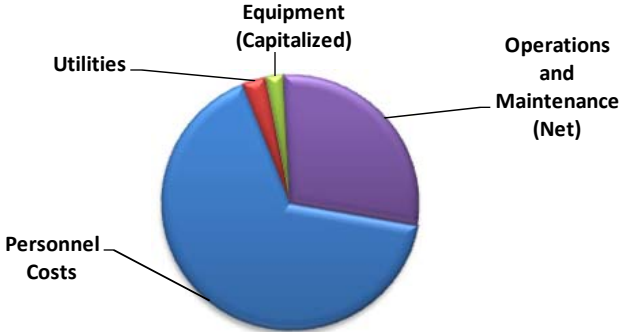
THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Veterinary Medical Diagnostic Laboratory
FY 2018 Budget Graphs
(In Thousands)

FY 2018 BUDGET REVENUES
\$21,942 Total



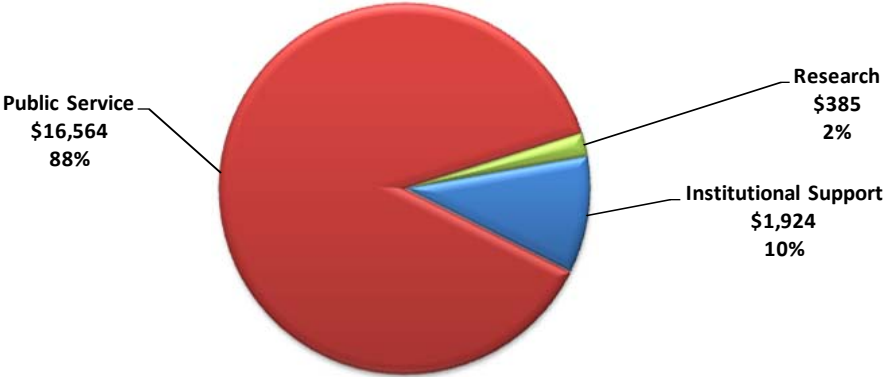
See Executive Budget Summary for amounts and percentages

FY 2018 BUDGET EXPENDITURES
\$18,874 Total



See Executive Budget Summary for amounts and percentages

FY 2018 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Veterinary Medical Diagnostic Laboratory
FY 2018 Executive Budget Summary
(In Thousands)



	FY 2014	FY 2015	FY 2016	FY 2017		FY 2018		FY17 Budget to FY18 Budget	
	Actuals	Actuals	Actuals	Budget	% of Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 4,392	\$ 1,703	\$ 635	\$ 790		\$ 1,255		\$ 465	59%
<i>Restatement: (prior year correction)</i>	0	0							
REVENUES									
State Appropriations	\$ 9,773	\$ 9,851	\$ 9,895	\$ 10,017	48%	\$ 9,627	44%	\$ (390)	-4%
Contracts and Grants	561	448	286	202	1%	385	2%	183	91%
Sales and Services	8,989	9,503	11,093	10,825	51%	11,920	54%	1,095	10%
Investment Income	4	3	7	8	0%	10	0%	3	33%
Other Income	9	62	0	0	0%	0	0%	0	n/a
TOTAL REVENUES	\$ 19,336	\$ 19,868	\$ 21,282	\$ 21,051		\$ 21,942		\$ 890	4%
EXPENDITURES									
Salaries - Faculty	\$ 28	\$ 54	\$ 27	\$ -	0%	\$ -	0%	\$ -	n/a
Salaries - Non-Faculty	8,495	8,514	8,643	9,439	52%	9,243	49%	(196)	-2%
Wages	474	292	330	159	1%	196	1%	38	24%
Benefits	2,459	2,707	2,775	2,792	15%	3,061	16%	269	10%
Personnel Costs	11,456	11,567	11,775	12,389	69%	12,500	66%	111	1%
Utilities	548	774	828	982	5%	557	3%	(425)	-43%
Scholarships	5	7	9	0	0%	0	0%	0	n/a
Equipment (Capitalized)	1,610	181	179	50	0%	414	2%	364	>500%
Operations and Maintenance (Net)	5,412	5,410	5,338	4,624	26%	5,402	29%	778	17%
TOTAL EXPENDITURES	\$ 19,029	\$ 17,939	\$ 18,129	\$ 18,045		\$ 18,874		\$ 829	5%
TRANSFERS									
RFS Debt Service (To System Office)	\$ (3,000)	\$ (3,000)	\$ (3,000)	\$ (3,000)		\$ (2,928)		\$ 72	-2%
Other	4	2	1	0		35		35	100%
NET TRANSFERS	\$ (2,996)	\$ (2,997)	\$ (2,998)	\$ (3,000)		\$ (2,893)		\$ 107	-4%
NET INCREASE (DECREASE)	(2,689)	(1,068)	155	6		175		169	>500%
ENDING CURRENT NET POSITION	\$ 1,703	\$ 635	\$ 790	\$ 796		\$ 1,430		\$ 634	80%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Veterinary Medical Diagnostic Laboratory
FY 2018 Executive Budget Summary
(In Thousands)



EXPENDITURES Fund Group - NACUBO Function	FY 2014	FY 2015	FY 2016	FY 2017		FY 2018		FY17 Budget to FY18 Budget	
	Actuals	Actuals	Actuals	Budget	% of Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
E&G and Designated:									
Institutional Support	\$ 1,824	\$ 1,912	\$ 1,921	\$ 2,031	11%	\$ 1,924	10%	\$ (107)	-5%
Public Service	16,661	15,675	15,945	15,812	88%	16,564	88%	752	5%
Research	111	13	9	18	0%	35	0%	17	91%
E&G and Designated Subtotal:	\$ 18,596	\$ 17,600	\$ 17,874	\$ 17,861	99%	\$ 18,523	98%	\$ 662	4%
Restricted:									
Public Service	\$ 19	\$ 11	\$ 22	\$ -	0%	\$ -	0%	\$ -	n/a
Research	415	328	233	184	1%	350	2%	167	91%
Restricted Subtotal:	\$ 434	\$ 339	\$ 255	\$ 184	1%	\$ 350	2%	\$ 167	91%
TOTAL:									
Institutional Support	\$ 1,824	\$ 1,912	\$ 1,921	\$ 2,031	11%	\$ 1,924	10%	\$ (107)	-5%
Public Service	16,679	15,686	15,967	15,812	88%	16,564	88%	752	5%
Research	526	341	241	202	1%	385	2%	183	91%
TOTAL:	\$ 19,029	\$ 17,939	\$ 18,129	\$ 18,045	100%	\$ 18,874	100%	\$ 829	5%



Texas A&M Veterinary Medical Diagnostic Laboratory
Change in Net Position
Current Funds
Fiscal Year 2018 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 1,255	\$ 1,430	\$ 175
Designated	-	-	-
Change in Net Position	\$ 1,255	\$ 1,430	\$ 175

Explanation for Net Decrease*

* if applicable



TEXAS A&M ENGINEERING EXPERIMENT STATION



BUDGET NARRATIVE

Revenues

Total Revenues are budgeted to increase by \$1 million (1%), compared to the FY 2017 budget, with a majority of the increase (\$2 million) due to Contracts and Grants.

Contracts and Grants are budgeted to increase based on projected growth in industry and federal grants and contracts, while foreign funds have declined slightly due to restrictions in the Qatar awards processes.

Investment Income is budgeted conservatively based on current trends and was calculated at 2.25% earnings on the agency's funds as recommended by System guidelines.

Gifts and Other Income revenues are budgeted with decreases that reflect conservative estimates and FY 2017 year-to-date actuals.

Expenditures

Total Expenditures are budgeted to increase by \$1.3 million (1%), compared to the FY 2017 budget. This is primarily a result of increases in expenses on contracts and grants activities.

Personnel Costs are budgeted to increase \$1.2 million (2%) including an increase in benefits of \$210,000 (2%) compared to the FY 2017 budget. This is based on an estimated increase in payroll charged to contracts and grants and other personnel changes.

Utilities, Scholarships, and Equipment (Capitalized) all show a slight increase. Utilities reflect an increase of \$18,000 (1%) that is associated with changes in space and rates. Scholarships charged to contracts and grants show a slight increase of \$45,000 (1%). Equipment (Capitalized) is budgeted at an increase of \$32,000 to reflect increases associated with contracts and grants activities.

Operations and Maintenance is budgeted to decrease by \$86,000, compared to the FY 2017 budget, primarily in projected contracts and grants activities.



TEXAS A&M ENGINEERING EXPERIMENT STATION



BUDGET NARRATIVE CONTINUED

Transfers

The RFS Debt Service transfer of \$5.5 million is for the Center for Infrastructure Renewal (\$4.8 million), Engineering Education Complex (\$50,000), the Agriculture Bldg #5 (\$125,000), the Haynes Coastal Engineering Lab (\$162,500), the TEES State Headquarters Building (\$300,000), and the AGN Nuclear Reactor Building (\$45,000). Other transfers into TEES include a \$480,000 transfer from AgriLife Research for water research funding initiatives as provided by the 85th Legislature.

Texas A&M Engineering Experiment Station

FY 2018 Highlighted Budget Components

(in thousands)

FY 2017 Board Approved Expense Budget	\$	151,801
FY 2018 Proposed Expense Budget		153,176
Difference	\$	1,374
% Change		0.9%

Personnel Costs

Changes in Personnel \$ 1,245

Method of Finance

Contracts and Grants

Operations & Maintenance

Utilities 18 Designated funds

Scholarships 45 Contracts and Grants

Equipment, Operations & Maintenance 66 Contracts and Grants

TOTAL:	\$	1,374
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THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Engineering Experiment Station
FY 2018 Budget Graphs
(In Thousands)

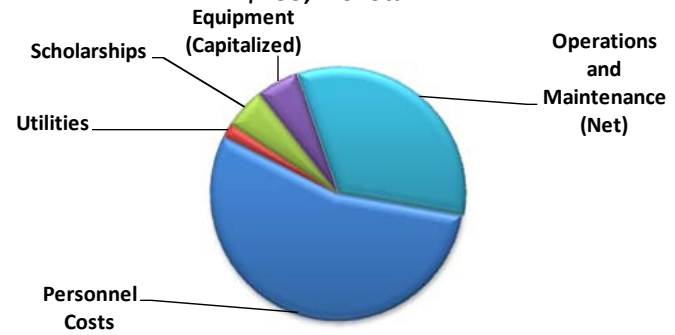


FY 2018 BUDGET REVENUES
\$158,013 Total



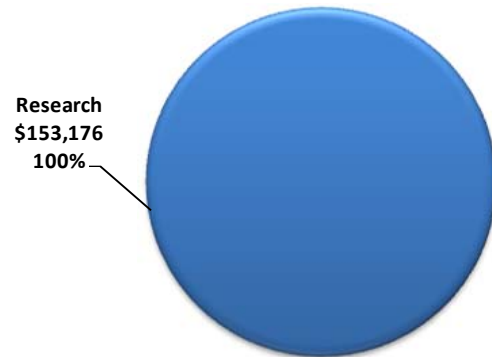
See Executive Budget Summary for amounts and percentages

FY 2018 BUDGET EXPENDITURES
\$153,176 Total



See Executive Budget Summary for amounts and percentages

FY 2018 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Engineering Experiment Station
FY 2018 Executive Budget Summary
(In Thousands)



	FY 2014		FY 2015		FY 2016		FY 2017		FY 2018		FY17 Budget to FY18 Budget	
	Actuals	Actuals	Actuals	Budget	% of Budget	Budget	% of Budget	Dollar Variance	Percentage Variance			
BEGINNING CURRENT NET POSITION	\$ 99,151	\$ 101,254	\$ 84,099	\$ 64,968		\$ 68,891		\$ 3,924	6%			
<i>Restatement: (prior year correction)</i>	0	0										
REVENUES												
State Appropriations	\$ 21,417	\$ 22,146	\$ 21,564	\$ 26,329	17%	\$ 26,326	17%	\$ (3)	0%			
Contracts and Grants	111,064	108,201	95,350	114,000	73%	116,000	73%	2,000	2%			
Gifts	1,645	809	1,398	1,339	1%	1,350	1%	11	1%			
Sales and Services	10,521	11,225	9,003	9,954	6%	10,000	6%	46	0%			
Investment Income	15,804	(593)	3,551	4,287	3%	4,037	3%	(250)	-6%			
Other Income	155	263	129	950	1%	300	0%	(650)	-68%			
TOTAL REVENUES	\$ 160,606	\$ 142,041	\$ 130,994	\$ 156,859		\$ 158,013		\$ 1,154	1%			
EXPENDITURES												
Salaries - Faculty (Equivalent)	\$ 18,115	\$ 16,431	\$ 18,971	\$ 19,587	13%	\$ 19,891	13%	\$ 303	2%			
Salaries - Non-Faculty	40,703	42,174	41,695	45,441	30%	46,130	30%	690	2%			
Wages	4,210	6,628	3,786	3,474	2%	3,515	2%	41	1%			
Benefits	11,686	11,435	11,817	13,778	9%	13,988	9%	210	2%			
Personnel Costs	74,713	76,668	76,269	82,280	54%	83,524	55%	1,245	2%			
Utilities	261	269	3,237	2,904	2%	2,921	2%	18	1%			
Scholarships	8,390	8,344	8,660	7,940	5%	7,985	5%	45	1%			
Equipment (Capitalized)	8,183	8,584	8,232	8,076	5%	8,108	5%	32	0%			
Operations and Maintenance (Net)	56,847	58,162	51,452	50,602	33%	50,637	33%	35	0%			
TOTAL EXPENDITURES	\$ 148,394	\$ 152,027	\$ 147,849	\$ 151,801		\$ 153,176		\$ 1,374	1%			
TRANSFERS												
RFS Debt Service (To System Office)	\$ (361)	\$ (357)	\$ (357)	\$ (5,641)		\$ (5,482)		\$ 159	-3%			
Other	(9,748)	(6,813)	(1,919)	584		645		61	10%			
NET TRANSFERS	\$ (10,109)	\$ (7,170)	\$ (2,276)	\$ (5,057)		\$ (4,838)		\$ 220	-4%			
NET INCREASE (DECREASE)	2,103	(17,155)	(19,131)	(0)		(0)		(0)	120%			
ENDING CURRENT NET POSITION	\$ 101,254	\$ 84,099	\$ 64,968	\$ 64,968		\$ 68,891		\$ 3,924	6%			



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Engineering Experiment Station
FY 2018 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2014		FY 2015		FY 2016		FY 2017		FY 2018		FY17 Budget to FY18 Budget	
	Actuals	Actuals	Actuals	Budget	% of Budget	Budget	% of Budget	Dollar Variance	Percentage Variance			
Fund Group - NACUBO Function												
E&G and Designated:												
Research	\$ 58,851	\$ 66,635	\$ 71,574	\$ 58,962	39%	\$ 57,325	37%	\$ (1,637)	-3%			
E&G and Designated Subtotal:	\$ 58,851	\$ 66,635	\$ 70,442	\$ 58,962	39%	\$ 57,325	37%	\$ (1,637)	-3%			
Restricted:												
Research	\$ 89,543	\$ 85,392	\$ 77,407	\$ 92,839	61%	\$ 95,850	63%	\$ 3,011	3%			
Restricted Subtotal:	\$ 89,543	\$ 85,392	\$ 77,407	\$ 92,839	61%	\$ 95,850	63%	\$ 3,011	3%			
TOTAL:												
Research	\$ 148,394	\$ 152,027	\$ 148,980	\$ 151,801	100%	\$ 153,176	100%	\$ 1,374	1%			
TOTAL:	\$ 148,394	\$ 152,027	\$ 147,849	\$ 151,801	100%	\$ 153,176	100%	\$ 1,374	1%			



Texas A&M Engineering Experiment Station
Change in Net Position
Current Funds
Fiscal Year 2018 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 500	\$ 500	\$ -
Designated	43,866	43,866	-
Restricted	24,525	24,525	-
Change in Net Position	\$ 68,891	\$ 68,891	\$ -

Explanation for Net Decrease*

* if applicable

BUDGET NARRATIVE

Revenues

Total Revenues in FY 2018 are budgeted to increase by \$4.6 million (5%), compared to FY 2017 budget.

- State Appropriations for General Revenue are increasing \$896,000 due to an increase of \$1 million for Texas Task Force 2 and a decrease of \$104,000 from FY 2017 appropriation.
- State Appropriations for Benefits Paid by State are increasing \$178,000 primarily due to an increase in the appropriation for GIP.
- Tuition and Fees (Gross) are decreasing \$4.7 million due to the reclassification of some Tuition and Fees revenue to Contracts and Grants.
- Contracts and Grants are increasing \$8.5 million (20%) due to new grant funding and reclassifying some deliverables from Tuition and Fees to Contracts and Grants. The overall impact of the decrease to Tuition and Fees and the increase to Contracts and Grants is an increase of \$3.8 million in total revenue.
- Gifts are budgeted for an increase of \$84,000 to be in line with historical actuals.
- Other Income is budgeted for an increase of \$38,000 due to royalties from a renegotiated contract with a vendor and increased activity.

Expenditures

Total Expenditures in FY 2018 are budgeted to increase \$2.9 million (4%), compared to the FY 2017 budget.

- Personnel Costs are increasing \$3.1 million (7%) due to additional positions to meet mission requirements and to provide for one-time merit payments to deserving employees.
- The increase in personnel costs are slightly offset by reductions in Equipment (capitalized) purchased and reductions to Operations and Maintenance.

BUDGET NARRATIVE CONTINUED

Transfers

- RFS Debt Service transfer of \$2.7 million is for the Wastewater System Upgrade at the Brayton Fire Field, the purchase of the Gateway facility for Texas Task Force 1 and the initial planning of a replacement building at the H.B. Zachary Training Center in San Antonio.
- Other transfers of \$9.3 million are funds transferred to plant related to the capital plan, equipment renewals and equipment replacements. This amount includes the \$500,000 PUF equipment.



Texas A&M Engineering Extension Service

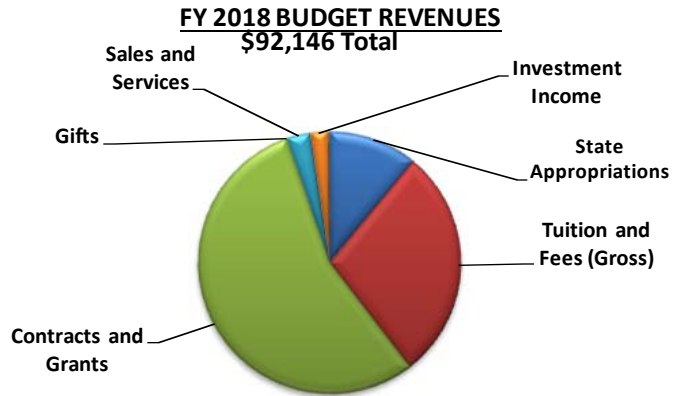
FY 2018 Highlighted Budget Components

(In Thousands)

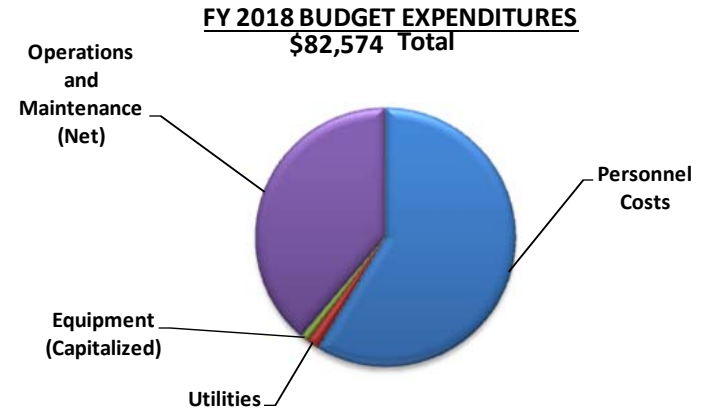
FY 2017 Board Approved Expense Budget	\$ 79,673	
FY 2018 Proposed Expense Budget	82,574	
Difference	\$ 2,901	
% Change	3.6%	
<hr/>		
Personnel Costs		<u>Method of Finance</u>
Proposed Merit Plan and Personnel Changes	\$ 3,097	Tuition and Fees
Equipment (Capitalized)	(64)	Tuition and Fees
Other Expenses	(132)	Tuition and Fees and Contracts and Grants Revenue
TOTAL:	\$ 2,901	

THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Engineering Extension Service

FY 2018 Budget Graphs
(In Thousands)

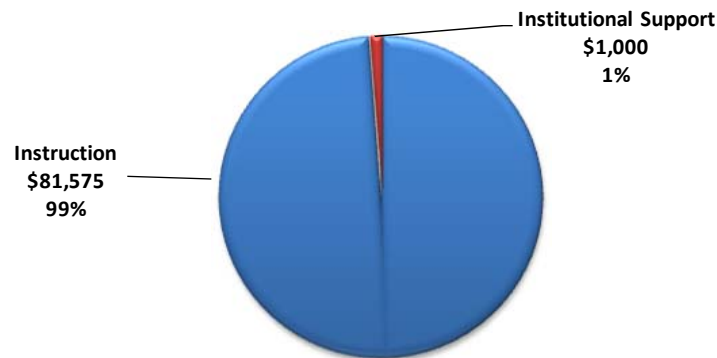


See Executive Budget Summary for amounts and percentages



See Executive Budget Summary for amounts and percentages

FY 2018 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Engineering Extension Service
FY 2018 Executive Budget Summary
(In Thousands)



	FY 2014	FY 2015	FY 2016	FY 2017		FY 2018		FY17 Budget to FY18 Budget	
	Actuals	Actuals	Actuals	Budget	% of Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 44,416	\$ 43,494	\$ 43,577	\$ 46,406		\$ 40,664		\$ (5,741)	-12%
<i>Restatement: (prior year correction)</i>	0	0							
REVENUES									
State Appropriations	\$ 7,871	\$ 8,899	\$ 8,934	\$ 9,020	10%	\$ 10,094	11%	\$ 1,074	12%
Tuition and Fees (Gross)	38,945	37,336	24,277	31,095	36%	26,394	29%	(4,702)	-15%
Contracts and Grants	27,227	35,031	48,626	42,296	48%	50,766	55%	8,470	20%
Gifts	410	733	416	125	0%	209	0%	84	67%
Sales and Services	6,716	5,509	6,912	2,962	3%	2,560	3%	(402)	-14%
Investment Income	5,335	(999)	1,708	2,002	2%	2,003	2%	2	0%
Other Income	80	86	167	83	0%	121	0%	38	46%
TOTAL REVENUES	\$ 86,584	\$ 86,593	\$ 91,041	\$ 87,583		\$ 92,146		\$ 4,563	5%
EXPENDITURES									
Salaries - Faculty	\$ -	\$ 30	\$ 71	\$ -	0%	\$ -	0%	\$ -	n/a
Salaries - Non-Faculty	27,234	28,052	28,539	29,189	37%	31,402	38%	2,212	8%
Wages	8,637	8,350	8,549	7,123	9%	7,558	9%	435	6%
Benefits	8,433	9,033	9,794	9,070	11%	9,519	12%	449	5%
Personnel Costs	44,305	45,465	46,953	45,382	57%	48,479	59%	3,097	7%
Utilities	1,228	1,265	1,313	1,280	2%	1,309	2%	29	2%
Scholarships	9	0	0	0	0%	0	0%	0	n/a
Equipment (Capitalized)	4,222	2,741	4,519	824	1%	760	1%	(64)	-8%
Operations and Maintenance (Net)	29,785	34,400	33,861	32,188	40%	32,027	39%	(161)	0%
TOTAL EXPENDITURES	\$ 79,549	\$ 83,871	\$ 86,646	\$ 79,673		\$ 82,574		\$ 2,901	4%
TRANSFERS									
RFS Debt Service (To System Office)	\$ (2,604)	\$ (2,686)	\$ (2,032)	\$ (2,034)		\$ (2,684)		\$ (650)	32%
Other	(5,354)	47	466	(7,690)		(9,322)		(1,631)	21%
NET TRANSFERS	\$ (7,958)	\$ (2,639)	\$ (1,566)	\$ (9,724)		\$ (12,006)		\$ (2,282)	23%
NET INCREASE (DECREASE)	(922)	82	2,829	(1,815)		(2,434)		(619)	34%
ENDING CURRENT NET POSITION	\$ 43,494	\$ 43,577	\$ 46,406	\$ 44,591		\$ 38,231		\$ (6,360)	-14%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Engineering Extension Service
FY 2018 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2014	FY 2015	FY 2016	FY 2017		FY 2018		FY17 Budget to FY18 Budget	
	Actuals	Actuals	Actuals	Budget	% of Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
Fund Group - NACUBO Function									
E&G and Designated:									
Instruction	\$ 67,072	\$ 70,457	\$ 53,916	\$ 46,015	58%	\$ 60,422	73%	\$ 14,407	31%
Institutional Support	12,466	13,299	13,792	12,090	15%	1,000	1%	(11,090)	-92%
Public Service	0	0	0	1,506	2%	0	0%	(1,506)	-100%
E&G and Designated Subtotal:	\$ 79,538	\$ 83,756	\$ 67,708	\$ 59,612	75%	\$ 61,422	74%	\$ 1,811	3%
Restricted:									
Instruction	\$ 11	\$ 116	\$ 18,938	\$ 20,062	25%	\$ 21,152	26%	\$ 1,090	5%
Restricted Subtotal:	\$ 11	\$ 116	\$ 18,938	\$ 20,062	25%	\$ 21,152	26%	\$ 1,090	5%
TOTAL:									
Instruction	\$ 67,084	\$ 70,573	\$ 72,854	\$ 66,077	83%	\$ 81,575	99%	\$ 15,498	23%
Institutional Support	12,466	13,299	13,792	12,090	15%	1,000	1%	(11,090)	-92%
Public Service	0	0	0	1,506	2%	0	0%	(1,506)	-100%
TOTAL:	\$ 79,549	\$ 83,871	\$ 86,646	\$ 79,673	100%	\$ 82,575	100%	\$ 2,901	4%



Texas A&M Engineering Extension Service
Change in Net Position
Current Funds
Fiscal Year 2018 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 9,486	\$ 11,744	\$ 2,258
Designated	26,738	21,703	(5,035)
Restricted	440	783	342
Change in Net Position	\$ 36,664	\$ 34,230	\$ (2,434)

Explanation for Net Decrease*

Designated	\$ (5,035)	One-time transfer to plant funds for capital plan, renewals and replacements.
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* if applicable



BUDGET NARRATIVE

Revenues

Total Revenues are budgeted at \$70.4 million. TTI continues to experience growth in non-traditional sponsored research activities. Sponsored research contracts represent 81% of total revenue and are sourced to federal, state, local, private and foreign sponsors.

State Appropriations are budgeted to decrease \$1.9 million (17%) in FY 2018. The decrease is primarily based on the Legislature mandating a 4% general revenue reduction and eliminating an additional \$1.65 million per year of general revenue for the Transportation Policy Research Center. State appropriations include \$960,000 for the Transportation Safety Center and \$816,000 for the Center for International Intelligent Transportation Research.

Investment Income is budgeted conservatively at \$305,000.

Expenditures

Total Expenditures are budgeted to increase \$634,000 (1%) compared to FY 2017. The increase is the result of growth from operations and maintenance and investments in capital equipment due to growth in sponsored research activities.

Personnel Costs are budgeted to decrease \$597,000 (1%) compared to FY 2017. A merit pool is not requested for FY 2018.

Scholarships are budgeted to increase by 4% for the TTI graduate student employees and there is a 3% increase in Equipment (Capitalized) due to investments for sponsored research.

Transfers

RFS Debt Service of \$448,000 includes \$409,000 for the TTI State Headquarters and Research Building and \$39,000 for the TTI Research Building (Gibb Gilchrist Building).



Texas A&M Transportation Institute

FY 2018 Highlighted Budget Components

(In Thousands)

FY 2017 Board Approved Expense Budget	\$	67,831
FY 2018 Proposed Expense Budget		68,465
Difference	\$	634
% Change		0.9%

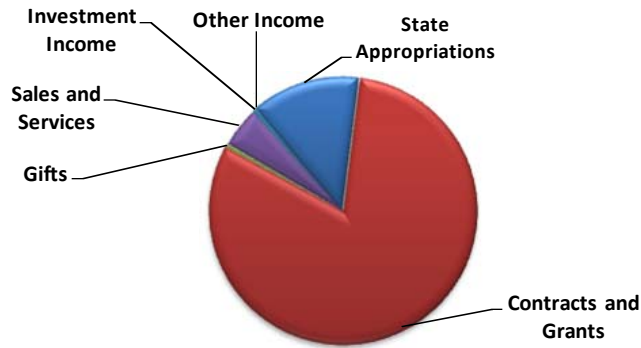
			<u>Method of Finance</u>
Personnel Costs	\$	(597)	100% Sponsored Contract Revenue
Operations and Maintenance (Net)		1,181	100% Sponsored Contract Revenue
Capital Equipment and Tuition Support for Graduate Students		50	100% Sponsored Contract Revenue
TOTAL:	\$	634	



THE TEXAS A&M UNIVERSITY SYSTEM
 Texas A&M Transportation Institute
 FY 2018 Budget Graphs
 (In Thousands)

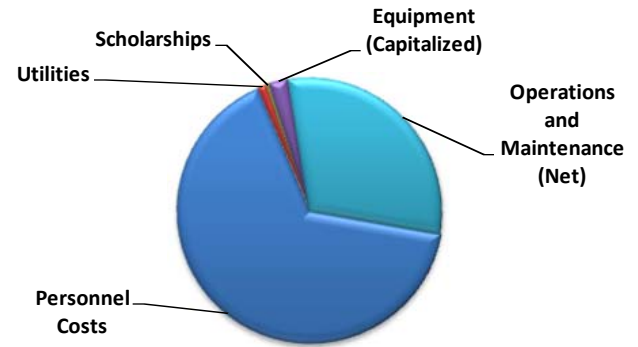


FY 2018 BUDGET REVENUES
\$70,421 Total



See Executive Budget Summary for amounts and percentages

FY 2018 BUDGET EXPENDITURES
\$68,465 Total



See Executive Budget Summary for amounts and percentages

FY 2018 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Transportation Institute
FY 2018 Executive Budget Summary
(In Thousands)



	FY 2014	FY 2015	FY 2016	FY 2017		FY 2018		FY17 Budget to FY18 Budget	
	Actuals	Actuals	Actuals	Budget	% of Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 20,296	\$ 22,860	\$ 21,657	\$ 20,759		\$ 22,057		\$ 1,298	6%
<i>Restatement: (prior year correction)</i>	0	0							
REVENUES									
State Appropriations	\$ 12,148	\$ 12,228	\$ 11,068	\$ 11,175	16%	\$ 9,250	13%	\$ (1,925)	-17%
Contracts and Grants	48,153	51,213	59,613	54,030	78%	56,970	81%	2,940	5%
Gifts	656	311	340	300	0%	300	0%	0	n/a
Sales and Services	6,230	4,538	3,588	3,570	5%	3,596	5%	26	1%
Investment Income	1,376	(25)	455	539	1%	305	0%	(234)	-43%
Other Income	77	130	149	0	0%	0	0%	0	n/a
TOTAL REVENUES	\$ 68,641	\$ 68,397	\$ 75,210	\$ 69,614		\$ 70,421		\$ 807	1%
EXPENDITURES									
Salaries - Faculty	\$ 16,834	\$ 18,852	\$ 18,940	\$ 19,132	28%	\$ 18,774	27%	\$ (358)	-2%
Salaries - Non-Faculty	15,252	15,724	16,107	16,795	25%	16,386	24%	(409)	-2%
Wages	1,729	2,021	2,091	1,441	2%	1,408	2%	(33)	-2%
Benefits	7,891	8,813	8,974	8,298	12%	8,501	12%	203	2%
Personnel Costs	41,706	45,410	46,112	45,667	67%	45,070	66%	(597)	-1%
Utilities	692	733	671	800	1%	800	1%	0	n/a
Scholarships	309	276	407	250	0%	260	0%	10	4%
Equipment (Capitalized)	2,010	1,065	4,993	1,525	2%	1,565	2%	40	3%
Operations and Maintenance (Net)	20,379	20,904	23,360	19,589	29%	20,770	30%	1,181	6%
TOTAL EXPENDITURES	\$ 65,097	\$ 68,387	\$ 75,543	\$ 67,831		\$ 68,465		\$ 634	1%
TRANSFERS									
RFS Debt Service (To System Office)	\$ (1,006)	\$ (483)	\$ (478)	\$ (485)		\$ (448)		\$ 37	-8%
Other	27	(730)	(86)	0		84		84	n/a
Other (Per Budget) - HIDE				2,400		2,484		#REF!	#REF!
Excluding Change in Plant - HIDE				2,400		2,400		#REF!	#REF!
NET TRANSFERS	\$ (979)	\$ (1,213)	\$ (564)	\$ (485)		\$ (364)		\$ 121	-25%
NET INCREASE (DECREASE)	2,564	(1,203)	(898)	1,298		1,592		294	23%
ENDING CURRENT NET POSITION	\$ 22,860	\$ 21,657	\$ 20,759	\$ 22,057		\$ 23,649		\$ 1,592	7%

THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Transportation Institute
FY 2018 Executive Budget Summary
(In Thousands)

EXPENDITURES Fund Group - NACUBO Function	FY 2014	FY 2015	FY 2016	FY 2017		FY 2018		FY17 Budget to FY18 Budget	
	Actuals	Actuals	Actuals	Budget	% of Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
E&G and Designated:									
Institutional Support	\$ (668)	\$ (658)	\$ (792)	\$ -	0%	\$ -	0%	\$ -	n/a
Public Service	0	85	95	93	0%	82	0%	(11)	-12%
Research	26,581	27,242	25,611	24,414	36%	22,584	33%	(1,830)	-7%
E&G and Designated Subtotal:	\$ 25,914	\$ 26,670	\$ 24,915	\$ 24,507	36%	\$ 22,666	33%	\$ (1,841)	-8%
Restricted:									
Public Service	\$ 1,661	\$ 1,552	\$ 1,720	\$ 1,756	3%	\$ 1,734	3%	\$ (22)	-1%
Research	37,523	40,165	48,909	41,568	61%	44,065	64%	2,497	6%
Restricted Subtotal:	\$ 39,184	\$ 41,718	\$ 50,628	\$ 43,324	64%	\$ 45,799	67%	\$ 2,475	6%
TOTAL:									
Institutional Support	\$ (668)	\$ (658)	\$ (792)	\$ -	0%	\$ -	0%	\$ -	n/a
Public Service	1,661	1,638	1,815	1,849	3%	1,816	3%	(33)	-2%
Research	64,104	67,407	74,520	65,982	97%	66,649	97%	667	1%
TOTAL:	\$ 65,097	\$ 68,387	\$ 75,543	\$ 67,831	100%	\$ 68,465	100%	\$ 634	1%



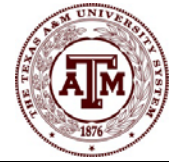
Texas A&M Transportation Institute
Change in Net Position
Current Funds
Fiscal Year 2018 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 1,087	\$ 1,109	\$ 22
Designated	18,797	20,147	1,350
Restricted	2,173	2,392	219
Change in Net Position	\$ 22,057	\$ 23,649	\$ 1,592

Explanation for Net Decrease*

* if applicable



SYSTEM OFFICES

BUDGET NARRATIVE

Introduction

The A&M System Offices continues to make positive organizational and operational changes to improve the overall services provided to the Board, System members, and departments within the System Offices. Over the past several years, the System Offices has taken the lead in several system-wide initiatives such as overseeing the PwC Administrative Reviews, implementation of various IT recommendations, and the standardization of title codes and pay plans across the A&M System. These initiatives have led to the elimination of redundant administrative positions and increased efficiencies.

Revenues

Overall, System Offices revenues are expected to increase by a net \$31 million (19%), compared to FY 2017 budget.

Prior to the 2016/2017 biennium, the State of Texas had provided a small amount of General Revenue in support of the System Offices operations. However, beginning with FY 2016, this appropriation was eliminated (\$1.6 million).

The 85th Legislature did continue to provide the System Offices with \$530 thousand for need based scholarships and \$200 thousand in hold harmless funding. The total of these amounts (\$730 thousand) will be used to fund need based scholarships around the A&M System. These funds will be proportionally allocated to each academic university based on Pell Grant expenses.

Available University Fund (AUF) revenue as shown for TAMU, PVAMU, and System Offices is budgeted at \$340.7 million, or \$52.7 million (20%) more than FY 2017 original budget. Available University Fund (AUF) revenue is budgeted to increase based on the increased market value of the Permanent University Fund (PUF) and the anticipated increase in the payout from 4.75% to 5.0%. The System Offices AUF excellence allocation will be \$21.9 million. TAMU and PVAMU will receive \$133.4 million and \$24.5 million per year, respectively. In addition, the following AUF allocations have also been proposed: 1) Debt Service - \$118.5 million, 2) TAMU Law School Support - \$5.0 million, 3) One-time excellence initiatives of up to \$38 million. The one-time excellence funds will be used to support the Chancellor's Research Initiative, Renowned Faculty Program, and National Academy Scholars Program.

Investment Income has been budgeted conservatively at \$8.9 million.

SYSTEM OFFICES

BUDGET NARRATIVE CONTINUED

Expenditures

Many of the operations of the System Offices are considered service department activities and are “netted” out of the Executive Budget Summary. As shown, overall, System Offices expenditures are budgeted to decrease by \$7 million (1%), compared to FY 2017 budget.

Strategically, two incremental initiatives are being proposed:

- 0% to 3% Merit Pool: \$970,000
- Temporary supplement costs for TRB project management to be used by our Facilities Planning & Construction department: \$5,800,000



System Offices

FY 2018 Highlighted Budget Components

(In Thousands)

FY 2017 Board Approved Expense Budget	\$	487,076
FY 2018 Proposed Expense Budget		480,014
Difference	\$	(7,063)
% Change		-1.4%
<hr/>		
Personnel Costs	\$	(25)
Scholarships		(34)
Operations and Maintenance		8,722
Debt Service		(15,725)
TOTAL:	\$	(7,063)

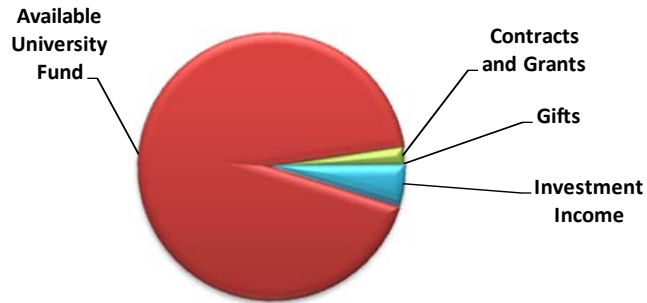


THE TEXAS A&M UNIVERSITY SYSTEM System Offices

FY 2018 Budget Graphs (In Thousands)

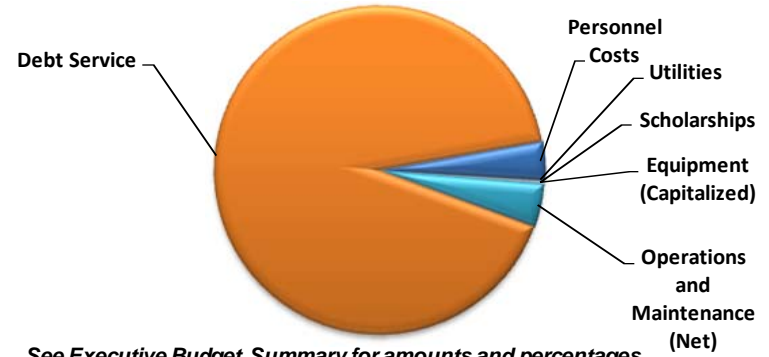


FY 2018 BUDGET REVENUES \$195,490 Total



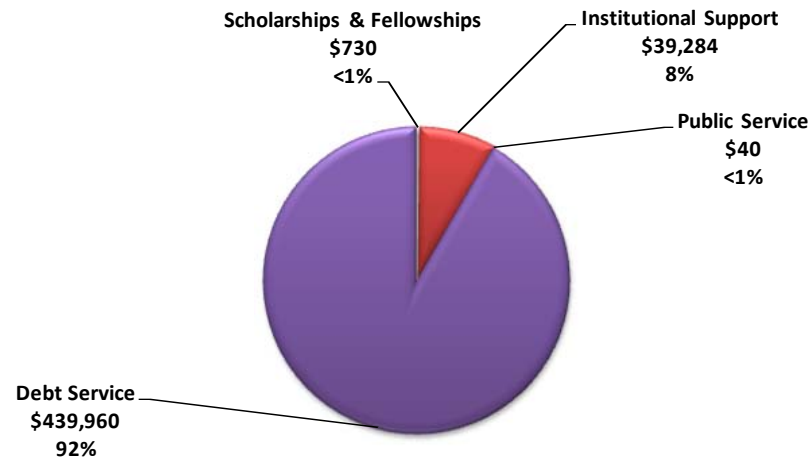
See Executive Budget Summary for amounts and percentages

FY 2018 BUDGET EXPENDITURES \$480,014 Total



See Executive Budget Summary for amounts and percentages

FY 2018 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
System Offices
FY 2018 Executive Budget Summary
(In Thousands)



	FY 2014*	FY 2015*	FY 2016*	FY 2017		FY 2018		FY17 Budget to FY18 Budget	
	Actuals	Actuals	Actuals	Budget	% of Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 923,765	\$1,086,271	\$ 889,815	\$ 983,182		\$ 989,403		\$ 6,221	1%
<i>Restatement: (prior year correction)</i>	0	(399,202)	19,047						
REVENUES									
State Appropriations	\$ 2,403	\$ 2,390	\$ 856	\$ 856	1%	\$ 770	0%	\$ (86)	-10%
Available University Fund	296,107	287,750	94,231	152,920	93%	181,626	93%	28,706	19%
Contracts and Grants	39,735	54,322	24,264	3,500	2%	4,002	2%	502	14%
Gifts	584	226	(87)	193	0%	193	0%	0	n/a
Sales and Services	1,245	1,029	1,395	0	0%	0	0%	0	n/a
Investment Income	12,506	13,900	19,344	7,007	4%	8,900	5%	1,894	27%
Other Income	5,307	1,470	22,483	0	0%	0	0%	0	n/a
TOTAL REVENUES	\$ 357,887	\$ 361,087	\$ 162,486	\$ 164,475		\$ 195,490		\$ 31,015	19%
EXPENDITURES									
Salaries - Faculty	\$ 32	\$ 413	\$ 333	\$ -	0%	\$ -	0%	\$ -	n/a
Salaries - Non-Faculty	11,869	12,328	13,431	13,838	3%	14,019	3%	181	1%
Wages	200	221	215	73	0%	73	0%	0	n/a
Benefits	3,571	3,687	(6,678)	4,078	1%	3,871	1%	(206)	-5%
Personnel Costs	15,672	16,649	7,301	17,989	4%	17,964	4%	(25)	0%
Utilities	720	294	512	725	0%	725	0%	0	n/a
Scholarships	3	4	4	764	0%	730	0%	(34)	-4%
Equipment (Capitalized)	2,458	8,117	14,639	25	0%	25	0%	0	n/a
Operations and Maintenance (Net)	46,933	63,625	40,633	11,888	2%	20,610	4%	8,722	73%
Debt Service	303,229	285,445	324,409	455,685	94%	439,960	92%	(15,725)	-3%
TOTAL EXPENDITURES	\$ 369,014	\$ 374,134	\$ 387,497	\$ 487,076		\$ 480,014		\$ (7,063)	-1%
TRANSFERS									
RFS Debt Service (from System Members)	\$ 190,433	\$ 207,283	\$ 238,170	\$ 318,517		\$ 317,882		\$ (635)	0%
Other	(16,800)	8,510	61,161	10,306		(13,340)		(23,646)	-229%
NET TRANSFERS	\$ 173,633	\$ 215,793	\$ 299,331	\$ 328,823		\$ 304,542		\$ (24,281)	-7%
NET INCREASE (DECREASE)	162,506	202,746	74,319	6,221		20,018		13,797	-222%
ENDING CURRENT NET POSITION	\$ 1,086,271	\$ 889,815	\$ 983,182	\$ 989,403		\$ 1,009,422		\$ 20,018	2%

* Excludes estimated expense associated with Other Post-Employment Benefits (OPEB) and TRS Pension Liability beginning in FY15. TAMUS OPEB amount for FY 2016 is \$134 million and TRS Pension is \$5 million.

THE TEXAS A&M UNIVERSITY SYSTEM
System Offices
FY 2018 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2014		FY 2015		FY 2016		FY 2017		FY 2018		FY17 Budget to FY18 Budget	
	Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Budget	% of Budget	Budget	% of Budget	Dollar Variance	Percentage Variance		
E&G and Designated:												
Scholarships and Fellowships	\$ 764	\$ 764	\$ 764	764	0%	730	0%	(34)	-4%			
Institutional Support	28,699	32,864	34,448	30,347	6%	39,091	8%	8,743	29%			
O&M of Plant	0	0	965	0	0%	0	0%	0	n/a			
Public Service	92	92	92	92	0%	40	0%	(52)	-56%			
Research	(14)	5,172	5,902	0	0%	0	0%	0	n/a			
E&G and Designated Subtotal:	\$ 29,541	\$ 38,892	\$ 42,171	\$ 31,203	6%	\$ 39,861	8%	\$ 8,658	28%			
Auxiliary:												
Auxiliary	\$ -	\$ -	\$ 616	-	0%	-	0%	-	n/a			
Auxiliary Subtotal:	\$ -	\$ -	\$ 616	\$ -	0%	\$ -	0%	\$ -	n/a			
Restricted:												
Instruction	\$ 46	\$ -	\$ -	-	0%	-	0%	-	n/a			
Scholarships and Fellowships	3	2	4	0	0%	0	0%	0	n/a			
Institutional Support	3,658	162	47	188	0%	193	0%	5	3%			
Public Service	79	0	607	0	0%	0	0%	0	n/a			
Research	32,459	49,635	19,643	-	0%	-	0%	-	n/a			
Restricted Subtotal:	\$ 36,244	\$ 49,798	\$ 20,301	\$ 188	0%	\$ 193	0%	\$ 5	3%			
Debt Service	303,229	285,445	324,409	455,685	94%	439,960	92%	(15,725)	-3%			
TOTAL:												
Instruction	\$ 46	\$ -	\$ -	-	0%	-	0%	-	n/a			
Scholarships and Fellowships	766	766	768	764	0%	730	0%	(34)	-4%			
Institutional Support	32,357	33,026	34,495	30,535	6%	39,284	8%	8,748	29%			
O&M of Plant	0	0	965	0	0%	0	0%	0	n/a			
Public Service	171	92	699	92	0%	40	0%	(52)	-56%			
Auxiliary	0	0	616	0	0%	0	0%	0	n/a			
Research	32,445	54,806	25,545	0	0%	0	0%	0	n/a			
Debt Service	303,229	285,445	324,409	455,685	94%	439,960	92%	(15,725)	-3%			
TOTAL:	\$ 369,014	\$ 374,134	\$ 387,497	\$ 487,076	100%	\$ 480,014	100%	\$ (7,063)	-1%			



System Offices
Change in Net Position
Current Funds
Fiscal Year 2018 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Designated	\$ 985,922	\$ 1,005,941	\$ 20,019
Restricted	3,481	3,481	0
Change in Net Position	\$ 989,403	\$ 1,009,422	\$ 20,019

Explanation for Net Decrease*

* if applicable





Supplemental Information Table of Contents

1. Salary Plans (by Member)
2. Academic Enrollment and Semester Credit Hours
3. Texas A&M Health Science Center
 - Student and Program Data
4. Faculty Information
5. Academic and Financial Analytics





THE TEXAS A&M UNIVERSITY SYSTEM
FY 2018
Salary Plans

MEMBER	DESCRIPTION OF SALARY PLAN	AMOUNT
Prairie View A&M University 	Faculty: 3% One-time Merit Pool <i>Benefits</i>	\$ 749,000 112,000
	Faculty Subtotal:	\$ 861,000
	Staff: 3% One-time Merit Pool <i>Benefits</i>	\$ 1,112,000 167,000
	Staff Subtotal:	\$ 1,279,000
	Total:	\$ 2,140,000
Tarleton State University 	Faculty: 2% Merit Pool Promotions <i>Benefits</i>	\$ 762,000 156,000 275,000
	Faculty Subtotal:	\$ 1,193,000
	Staff: 2% Merit Pool <i>Benefits</i>	\$ 562,000 169,000
	Staff Subtotal:	\$ 731,000
	Total:	\$ 1,924,000





THE TEXAS A&M UNIVERSITY SYSTEM
FY 2018
Salary Plans

MEMBER	DESCRIPTION OF SALARY PLAN	AMOUNT
	Faculty:	
	1.5% Merit Pool (contingent on fall enrollment)	\$ 255,000
	Promotions	41,000
	<i>Benefits</i>	89,000
	Faculty Subtotal:	\$ 385,000
	Staff:	
1.5% Merit Pool (contingent on fall enrollment)	\$ 326,000	
<i>Benefits</i>	100,000	
Staff Subtotal:	\$ 426,000	
	Total:	\$ 811,000
	Faculty:	
	One-time Merit (from departmental resources)	\$ 2,400,000
	Promotions	538,000
	<i>Benefits</i>	97,000
	Faculty Subtotal:	\$ 3,035,000
	Staff:	
One-time Merit (from departmental resources)	\$ 2,300,000	
<i>Benefits</i>	-	
Staff Subtotal:	\$ 2,300,000	
	Total:	\$ 5,335,000





THE TEXAS A&M UNIVERSITY SYSTEM
FY 2018
Salary Plans

MEMBER	DESCRIPTION OF SALARY PLAN	AMOUNT
<p>Texas A&M University at Galveston</p> 	Faculty:	
	One-time Merit (from departmental resources)	\$ 147,000
	<i>Benefits</i>	-
	Faculty Subtotal:	\$ 147,000
	Staff:	
	One-time Merit (from departmental resources)	\$ 103,000
<i>Benefits</i>	-	
	Staff Subtotal:	\$ 103,000
	Total:	\$ 250,000
<p>Texas A&M Health Science Center</p> 	Faculty:	
	One-time Merit (from departmental resources)	\$ 625,000
	Promotions	150,000
	<i>Benefits</i>	38,000
	Faculty Subtotal:	\$ 813,000
	Staff:	
	One-time Merit (from departmental resources)	\$ 725,000
	Market Adjustments	-
<i>Benefits</i>	-	
	Staff Subtotal:	\$ 725,000
	Total:	\$ 1,538,000





THE TEXAS A&M UNIVERSITY SYSTEM
FY 2018
Salary Plans

MEMBER	DESCRIPTION OF SALARY PLAN	AMOUNT
<p>Texas A&M University - Central Texas</p> 	Faculty: Promotions <i>Benefits</i>	\$ 44,000 6,000
	Faculty Subtotal:	\$ 50,000
	Staff: Market Adjustments <i>Benefits</i>	\$ 57,000 8,000
	Staff Subtotal:	\$ 65,000
	Total:	\$ 115,000
	<p>Texas A&M University - Commerce</p> 	Faculty: 2% Merit Pool (contingent on fall enrollment) Promotions and Market Adjustments <i>Benefits</i>
Faculty Subtotal:		\$ 784,000
Staff: 2% Merit Pool (contingent on fall enrollment) Market Adjustments <i>Benefits</i>		\$ 435,000 75,000 115,000
Staff Subtotal:		\$ 625,000
Total:		\$ 1,409,000





THE TEXAS A&M UNIVERSITY SYSTEM
FY 2018
Salary Plans

MEMBER	DESCRIPTION OF SALARY PLAN	AMOUNT
<p>Texas A&M University - Corpus Christi</p> 	Faculty:	
	Promotions and Market Adjustments	\$ 259,000
	<i>Benefits</i>	65,000
	Faculty Subtotal:	\$ 324,000
	Staff:	
	Promotions and Market Adjustments	\$ 54,000
<i>Benefits</i>	16,000	
	Staff Subtotal:	\$ 70,000
	Total:	\$ 394,000
<p>Texas A&M University - Kingsville</p> 	Faculty:	
	No Merit Pool Planned	\$ -
	Promotions	70,000
	<i>Benefits</i>	20,000
	Faculty Subtotal:	\$ 90,000
	Staff:	
No Merit Pool Planned	-	
<i>Benefits</i>	-	
	Staff Subtotal:	\$ -
	Total:	\$ 90,000





THE TEXAS A&M UNIVERSITY SYSTEM
FY 2018
Salary Plans

MEMBER	DESCRIPTION OF SALARY PLAN	AMOUNT
 TEXAS A&M UNIVERSITY SAN ANTONIO	Faculty:	
	3% Merit Pool (contingent on fall enrollment)	\$ 420,000
	Promotions and Market Adjustments	50,000
	<i>Benefits</i>	97,000
	Faculty Subtotal:	\$ 567,000
	Staff:	
3% Merit Pool (contingent on fall enrollment)	\$ 450,000	
<i>Benefits</i>	103,000	
	Staff Subtotal:	\$ 553,000
	Total:	\$ 1,120,000
 TEXAS A&M UNIVERSITY TEXARKANA	Faculty:	
	3% Merit Pool (contingent on fall enrollment)	\$ 180,000
	<i>Benefits</i>	3,000
	Faculty Subtotal:	\$ 183,000
	Staff:	
	3% Merit Pool (contingent on fall enrollment)	\$ 224,000
<i>Benefits</i>	9,000	
	Staff Subtotal:	\$ 233,000
	Total:	\$ 416,000






THE TEXAS A&M UNIVERSITY SYSTEM
FY 2018
Salary Plans

MEMBER	DESCRIPTION OF SALARY PLAN	AMOUNT	
	Faculty: 2% Merit Pool Market Adjustments and Promotions <i>Benefits</i>	\$ 528,000	
		59,000	
		92,000	
		Faculty Subtotal: \$ 679,000	
		Staff: 2% Merit Pool <i>Benefits</i>	\$ 550,000
			86,000
Staff Subtotal: \$ 636,000			
Total: \$ 1,315,000			
	Faculty: 2% Merit on Contract and Grant accounts and One-time Merit on non-appropriated funds. Promotions <i>Benefits</i>	\$ 316,000	
		26,000	
		108,000	
		Faculty Subtotal: \$ 450,000	
		Staff: 2% Merit on Contract and Grant accounts and One-time Merit on non-appropriated funds. <i>Benefits</i>	\$ 988,000
			257,000
Staff Subtotal: \$ 1,245,000			
Total: \$ 1,695,000			






THE TEXAS A&M UNIVERSITY SYSTEM
FY 2018
Salary Plans

MEMBER	DESCRIPTION OF SALARY PLAN	AMOUNT
	Faculty: 2% Merit on Contract and Grant accounts and One-time Merit on non-appropriated funds. Promotions <i>Benefits</i>	\$ 174,000
		51,000
		63,000
		Faculty Subtotal: \$ 288,000
		Staff: 2% Merit on Contract and Grant accounts and One-time Merit on non-appropriated funds. Promotions <i>Benefits</i>
185,000		
263,000		
Staff Subtotal: \$ 1,204,000		
Total: \$ 1,492,000		
	Staff: 2% Merit Pool (permanent and one-time) Promotions and Market Adjustments <i>Benefits</i>	\$ 880,000
		220,000
		154,000
		Staff Subtotal: \$ 1,254,000
		Total: \$ 1,254,000
	Staff: No Merit Pool Planned <i>Benefits</i>	\$ -
		-
		Staff Subtotal: \$ -
		Total: \$ -
		-




THE TEXAS A&M UNIVERSITY SYSTEM
FY 2018
Salary Plans

MEMBER	DESCRIPTION OF SALARY PLAN	AMOUNT
<p>Texas A&M Engineering Experiment Station</p> 	<p>Faculty Equivalent and Staff: One-Time Merit Pool (50% funded from departmental budget) <i>Benefits</i></p>	\$ 166,000
		41,000
		Staff Subtotal: \$ 207,000
		Total: \$ 207,000
<p>Texas A&M Engineering Extension Service</p> 	<p>Staff: 3% One-time Merit Pool <i>Benefits</i></p>	\$ 915,000
		73,000
		Staff Subtotal: \$ 988,000
		Total: \$ 988,000
<p>Texas A&M Transportation Institute</p> 	<p>Faculty: 1.5% Merit Pool (contingent on FY 2017 sponsored research performance) <i>Benefits</i></p>	\$ 282,000
		34,000
		Faculty Subtotal: \$ 316,000
	<p>Staff: 1.5% Merit Pool (contingent on FY 2017 sponsored research performance) <i>Benefits</i></p>	\$ 278,000
		33,000
		-
Staff Subtotal: \$ 311,000		
Total: \$ 627,000		



THE TEXAS A&M UNIVERSITY SYSTEM
FY 2018
Salary Plans

MEMBER	DESCRIPTION OF SALARY PLAN	AMOUNT
System Offices 	Staff: 0% to 3% Merit Pool <i>Benefits</i>	\$ 845,000 126,000
	Staff Subtotal:	\$ 971,000
	Total:	\$ 971,000



THE TEXAS A&M UNIVERSITY SYSTEM

Student Metrics by Member

Student Headcount by Member

	PVAMU		Tarleton		TAMU		TAMUG		TAMU-CT		TAMU-C		TAMU-CC		TAMU-K		TAMU-SA		TAMU-T		WTAMU		SYSTEM TOTAL			
	Inc.	%	Inc.	%	Inc.	%	Inc.	%	Inc.	%	Inc.	%	Inc.	%	Inc.	%	Inc.	%	Inc.	%	Inc.	%	Inc.	%		
Fall 2005	7,912	-5%	7,585	3%	4,298	1%	44,578	0%	1,661	3%	1,555	-8%	8,677	2%	8,355	2%	5,779	-6%	883	-8%	1,549	1%	7,293	0%	100,125	0%
Fall 2006	8,006	1%	7,776	3%	4,917	14%	45,380	2%	1,553	-7%	1,688	9%	8,496	-2%	8,585	3%	5,791	0%	909	3%	1,625	5%	7,412	2%	102,138	2%
Fall 2007	8,382	5%	7,739	0%	5,179	5%	46,542	3%	1,614	4%	1,721	2%	8,879	5%	8,563	0%	5,578	-4%	969	7%	1,605	-1%	7,502	1%	104,273	2%
Fall 2008	8,203	-2%	7,756	0%	5,856	13%	48,039	3%	1,612	0%	1,878	9%	8,787	-1%	9,007	5%	5,698	2%	1,436	48%	1,625	1%	7,535	0%	107,432	3%
Fall 2009	8,608	5%	8,598	11%	6,419	10%	48,702	1%	1,774	10%	2,188	17%	9,075	3%	9,468	5%	5,892	3%	2,343	63%	1,597	-2%	7,769	3%	112,433	5%
Fall 2010	8,781	2%	9,340	9%	6,853	7%	49,129	1%	1,867	5%	2,317	6%	10,280	13%	10,033	6%	6,586	12%	3,120	33%	1,803	13%	7,839	1%	117,948	5%
Fall 2011	8,425	-4%	9,893	6%	7,037	3%	49,861	1%	2,035	9%	2,096	-10%	10,726	4%	10,162	1%	6,731	2%	3,554	14%	1,907	6%	7,886	1%	120,313	2%
Fall 2012	8,336	-1%	10,279	4%	7,213	3%	50,227	1%	2,014	-1%	2,253	7%	11,187	4%	10,508	3%	7,234	7%	4,116	16%	1,903	0%	7,909	0%	123,179	2%
Fall 2013	8,250	-1%	10,937	6%	7,431	3%	53,219	6%	2,174	8%	2,404	7%	11,068	-1%	10,913	4%	7,730	7%	4,512	10%	1,805	-5%	8,381	6%	128,824	5%
Fall 2014	8,343	1%	11,681	7%	7,554	2%	56,507	6%	2,305	6%	2,316	-4%	11,490	4%	11,234	3%	8,728	13%	4,521	0%	1,812	0%	8,970	7%	135,461	5%
Fall 2015	8,268	-1%	12,333	6%	7,192	-5%	58,515	4%	2,324	1%	2,466	6%	12,302	7%	11,661	4%	9,207	5%	4,564	1%	1,839	1%	9,482	6%	140,153	3%
Fall 2016	8,762	6%	13,052	6%	7,390	3%	60,435	3%	2,178	-6%	2,619	6%	12,385	1%	12,202	5%	9,278	1%	5,474	20%	1,993	8%	9,901	4%	145,669	4%

Semester Credit Hours by Member

	PVAMU		Tarleton		TAMU		TAMUG		TAMU-CT		TAMU-C		TAMU-CC		TAMU-K		TAMU-SA		TAMU-T		WTAMU		SYSTEM TOTAL			
	Inc.	%	Inc.	%	Inc.	%	Inc.	%	Inc.	%	Inc.	%	Inc.	%	Inc.	%	Inc.	%	Inc.	%	Inc.	%	Inc.	%		
FY 2005	223,736	5%	201,363	2%	99,095	4%	1,133,621	-2%	46,411	0%	30,197	-7%	204,603	2%	209,698	4%	153,319	-5%	19,335	40%	30,225	2%	177,802	2%	2,529,405	0%
FY 2006	206,046	-8%	204,599	2%	105,306	6%	1,183,378	4%	47,601	3%	30,731	2%	202,241	-1%	214,076	2%	144,036	-6%	17,838	-8%	30,319	0%	178,138	0%	2,564,309	1%
FY 2007	208,265	1%	207,270	1%	113,090	7%	1,192,656	1%	45,063	-5%	31,480	2%	200,814	-1%	220,936	3%	147,461	2%	18,482	4%	31,052	2%	178,884	0%	2,595,453	1%
FY 2008	216,204	4%	203,039	-2%	120,722	7%	1,230,588	3%	46,321	3%	34,585	10%	198,870	-1%	215,136	-3%	135,688	-8%	22,429	21%	32,317	4%	177,514	-1%	2,633,413	1%
FY 2009	210,047	-3%	205,278	1%	130,642	8%	1,249,689	2%	48,021	4%	37,484	8%	197,174	-1%	228,913	6%	134,886	-1%	34,454	54%	32,810	2%	180,343	2%	2,689,741	2%
FY 2010	220,741	5%	216,373	5%	144,110	10%	1,259,364	1%	50,372	5%	43,690	17%	207,525	5%	239,630	5%	151,041	12%	52,981	54%	34,126	4%	186,789	4%	2,806,742	4%
FY 2011	222,722	1%	231,999	7%	153,142	6%	1,264,844	0%	54,774	9%	43,867	0%	232,380	12%	255,785	7%	166,133	10%	66,371	25%	38,069	12%	193,304	3%	2,923,390	4%
FY 2012	218,106	-2%	247,412	7%	151,820	-1%	1,280,878	1%	57,306	5%	44,553	2%	246,366	6%	256,889	0%	173,041	4%	74,128	12%	42,582	12%	195,285	1%	2,988,366	2%
FY 2013	218,047	0%	261,086	6%	153,003	1%	1,287,916	1%	57,078	0%	47,558	7%	256,054	4%	264,971	3%	177,037	2%	83,626	13%	40,935	-4%	199,542	2%	3,046,853	2%
FY 2014	219,649	1%	278,806	7%	159,208	4%	1,363,680	6%	62,746	10%	48,416	2%	248,419	-3%	273,915	3%	206,897	17%	90,343	8%	40,142	-2%	210,430	5%	3,202,651	5%
FY 2015	221,410	1%	295,579	6%	166,481	5%	1,445,220	6%	66,143	5%	49,907	3%	266,868	7%	277,718	1%	213,923	3%	89,188	-1%	41,064	2%	218,668	4%	3,352,169	5%
FY 2016	-	####	-	###	-	#####	-	###	-	#####	-	-100%	-	####	-	####	-	####	-	-100%	-	-100%	-	###	-	###

* Projected

** Not certified

Note: The percentage increase listed next to each number is the percentage increase from the previous fiscal year.



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Health Science Center
Fall Student Enrollment by Head Count and FTE



School	Fall 2007	Fall 2008	Fall 2009	Fall 2010	Fall 2011	Fall 2012	Fall 2013	Fall 2014	Fall 2015	Fall 2016
College of Dentistry (COD)										
Head Count	544	568	565	580	573	580	576	581	586	599
FTEs	530.8	550.8	541.8	556.1	556.0	567.0	570.0	571.3	581.4	532.1
College of Medicine (COM)										
Head Count	353	413	481	534	633	706	767	794	920	925
FTEs	353.0	413.0	481.0	534.0	633.0	706.0	767.0	794.0	905.8	884.7
College of Nursing (CON)										
Head Count	First Class	44	89	121	106	145	184	199	275	306
FTEs	enrolled in	44.0	83.8	116.2	103.1	141.2	159.3	182.8	252.6	244.4
College of Pharmacy (COP)										
Head Count	153	235	320	329	345	343	347	377	407	439
FTEs	153.0	235.0	320.0	329.0	345.0	343.0	347.0	377.0	407.0	439.0
School of Graduate Studies (SGS) *										
Head Count	103	105	112	112	127	131	126	125	N/A	N/A
FTEs	84.7	87.7	94.4	102.1	108.7	117.1	106.7	110.7	N/A	N/A
School of Public Health (SPH)										
Head Count	279	330	277	282	338	381	417	391	402	748
FTEs	184.9	235.4	194.4	209.4	256.2	284.4	223.7	354.6	367.8	393.0
Health Science Center (Total)										
Head Count	1,432	1,695	1,844	1,958	2,122	2,286	2,417	2,467	2,590	3,017
FTEs	1,306.4	1,565.9	1,715.4	1,846.8	2,002.0	2,158.7	2,173.7	2,390.4	2,514.5	2,493.2

* The numbers for the School of Graduate Studies shown here are only the students in the biomedical sciences program and Public Health Sciences students who are enrolled in the MSPH and Ph.D. program

Full-time equivalent (FTE) enrollment calculated using the Texas Higher Education Coordinating Board contact-hour conversion parameters. Professional students are considered full time and included as head count (each student=1 FTE). Undergraduate and graduate students are converted to FTEs as follows: semester credit hours for the fall semester of each academic year and divided by 15 hours for undergraduates, 12 hours for master's students, and 9 hours for doctoral students. Table only includes State funded contact hours



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Health Science Center
Total Faculty Employment by Head Count and FTE



School	Fall 2007	Fall 2008	Fall 2009	Fall 2010	Fall 2011	Fall 2012	Fall 2013	Fall 2014	Fall 2015	Fall 2016
College of Dentistry (COD)										
Head Count	248	244	235	244	246	254	245	251	286	324
FTEs	152.8	154.0	152.2	150.2	147.5	153.1	151.8	157.1	165.1	192.7
College of Medicine (COM)										
Head Count	114	102	110	125	125	134	129	153	113	281
FTEs	106.0	97.9	104.4	118.7	117.1	124.9	120.5	142.2	100.8	208.4
College of Nursing (CON)										
Head Count	First Class	11	19	24	22	29	35	37	47	54
FTEs	enrolled	9.3	18.9	19.2	20.9	27.2	31.2	34.0	37.7	46.1
College of Pharmacy (COP)										
Head Count	14	23	37	37	42	41	37	45	46	48
FTEs	14.0	22.3	35.4	35.4	40.8	40.2	36.4	44.9	41.9	47.9
Institute of Bioscience & Technology (IBT)										
Head Count	17	19	21	16	13	15	19	22	24	48
FTEs	17.6	18.2	20.2	18.8	13.0	14.6	17.7	20.7	18.8	35.4
School of Public Health (SPH)										
Head Count	45	48	47	49	44	44	47	51	68	108
FTEs	37.8	42.0	42.4	41.9	41.2	42.0	44.0	46.8	58.5	83.4
Health Science Center (Total)										
Head Count	438	447	469	495	492	517	512	559	584	863
FTEs	328.2	343.7	373.4	380.8	380.6	402.0	401.6	445.7	422.9	613.9

Head count and full-time equivalent (FTE) faculty members calculated using only budgeted employees. The College of Medicine has an additional 1259 faculty through a Scott & White clinical contract.



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Health Science Center
Student-to-Faculty Ratio



School	Fall 2007	Fall 2008	Fall 2009	Fall 2010	Fall 2011	Fall 2012	Fall 2013	Fall 2014	Fall 2015	Fall 2016
College of Dentistry (COD)										
Student-to-Faculty Ratio	3.47	3.58	3.56	3.70	3.77	3.70	3.75	3.64	3.52	2.76
College of Medicine (COM)										
Student-to-Faculty Ratio	3.33	4.22	4.61	4.50	5.41	5.65	6.37	5.58	8.98	4.25
College of Nursing (CON)										
Student-to-Faculty Ratio	First Class enrolled in	4.73	4.43	6.05	4.93	5.19	5.11	5.38	6.70	5.30
College of Pharmacy (COP)										
Student-to-Faculty Ratio	10.93	10.54	9.04	9.29	8.46	8.53	9.53	8.40	9.72	9.16
School of Public Health (SPH)										
Student-to-Faculty Ratio	4.89	5.60	4.58	5.00	6.22	6.77	5.08	7.58	6.28	4.71
Health Science Center (Total)										
Student-to-Faculty Ratio	3.98	4.56	4.59	4.85	5.26	5.37	5.41	5.36	5.95	4.06

Student Full-time equivalent (FTE) enrollment calculated using the Texas Higher Education Coordinating Board contact-hour conversion parameters. Professional students are considered full time and included as head count (each student=1 FTE). Undergraduate and graduate students are converted to FTEs as follows: semester credit hours for the fall semester of each academic year and divided by 15 hours for undergraduates, 12 hours for master's students, and 9 hours for doctoral students.

Faculty full-time equivalent (FTE) calculated using only budgeted employees. The College of Medicine has an additional 595 faculty through a Scott & White clinic.

TAMHSC does not have faculty headcounts for GSBS, consequently, there is no student-to-faculty ratio for GSBS.

THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Health Science Center
Degrees Awarded by Academic Discipline

School	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16
College of Dentistry (COD)	173	165	156	171	170	175	172	183	200	180
BS	27	30	30	30	28	25	28	29	30	25
Clinical Specialty ¹	48	34	20	35	27	35	35	41	39	38
DDS	79	88	87	84	101	97	97	99	106	104
MS	19	13	19	22	14	18	12	14	22	13
PHD									3	
College of Medicine (COM)	78	76	79	76	100	117	134	157	212	
BS	2	-	-	-	-	-	-	-	-	-
MD	78	76	79	76	100	117	134	157	189	194
MS									4	12
PHD									19	6
College of Nursing (CON)				39	80	71	88	124	114	151
BSN		First Class enrolled in the Fall 2008		39	80	71	88	124	114	132
MSN										19
College of Pharmacy (COP)	-	-	-	74	69	88	78	86	86	78
PharmD		First Class enrolled in		74	69	88	78	86	86	78
School of Graduate Studies (SGS)	37	23	29	31	28	23	32	25	-	-
MS	2	6	1	-	4	6	1	4		
PhD	25	12	23	22	18	12	31	21		
MSPH	10	5	5	9	6	5	-	-	-	-
School of Public Health (SPH)	104	78	106	117	91	91	122	164	144	172
MHA	15	17	20	22	14	24	22	28	35	21
MPH	89	61	86	95	77	65	95	120	99	137
MSPH	-	-	-	-	-	-	1	2	5	2
PhD	-	-	-	-	-	2	3	4	3	7
DrPH	-	-	-	-	-	-	1	10	2	5
Health Science Center (Total)	392	342	370	508	538	565	626	739	756	793
BS	27	30	30	30	28	25	28	29	30	25
BSN	-	-	-	-	-	-	-	-	-	132
Clinical Specialty	48	34	20	35	27	35	35	41	39	38
DDS (Professional)	79	88	87	84	101	97	97	99	106	104
MD (Professional)	78	76	79	76	100	117	134	157	189	194
MHA	15	17	20	22	14	24	22	28	35	21
MPH	89	61	86	95	77	65	95	120	99	137
MSPH	10	5	5	9	6	5	-	2	5	2
MS	21	19	20	22	18	24	14	18	26	25
MSN										19
PharmD	-	-	-	74	69	88	78	86	86	78
PhD	25	12	23	22	18	14	34	25	25	13
DrPH	-	-	-	-	-	-	1	10	2	5

¹ Some Clinical Specialty Students concurrently receive a graduate degree
Degrees listed with (GSBS) are considered GSBS degrees, but the degrees are awarded by each of the colleges



THE TEXAS A&M UNIVERSITY SYSTEM

Texas A&M Health Science Center

Degrees Offered



Baylor College of Dentistry

Doctor of Dental Surgery (DDS)

Master of Science (MS) (Dental Graduate Specialty Programs)

Advanced Dental Education Programs (Certificate of Completion)

Bachelor of Science, Dental Hygiene (BS)

College of Medicine

Doctor of Medicine (MD)

Doctor of Philosophy, Biomedical Science (PhD)

Doctor of Philosophy, Medical Science (PhD)

Doctor of Philosophy, Neuroscience (PhD)

Master of Science, Biomedical Science (MS)

Master of Science, Education of Healthcare Professionals (MS)

Master of Science, Medical Science (MS)

College of Nursing

Master of Science in Nursing, Family Nurse Practitioner (MSN)

Master of Science in Nursing, Nursing Education (MSN)

Bachelor of Science, Nursing (BSN)

Irma Lerma Rangel College of Pharmacy

Doctor of Pharmacy (PharmD)

School of Rural Public Health

Doctor of Philosophy, Health Services Research (PhD)

Doctor of Public Health (DrPH)

Master of Public Health (MPH)

Master of Science in Public Health (MSPH)

Master of Health Administration (MHA)

Note : The Institute for Biosciences and Technology does not grant degrees. Instead, the students trained at that facility are included in the programs offered by the College of Medicine.



THE TEXAS A&M UNIVERSITY SYSTEM

Full-Time Faculty Equivalents

Institution	Fall 2007	Fall 2008	Fall 2009	Fall 2010	Fall 2011	Fall 2012	Fall 2013	Fall 2014	Fall 2015
Prairie View A&M University	375	384	386	390	357	370	369	381	389
Tarleton State University	397	414	351	360	389	410	429	490	500
Texas A&M International University	183	197	202	216	193	210	224	234	244
Texas A&M University	1,979	2,079	2,078	2,074	1,942	1,938	2,016	2,114	2,206
Texas A&M University at Galveston	97	99	106	108	109	109	104	107	112
Texas A&M University - Central Texas	N/A	N/A	69	79	80	87	84	91	103
Texas A&M University - Commerce	346	346	356	344	346	366	397	412	426
Texas A&M University - Corpus Christi	340	343	326	365	352	364	371	380	385
Texas A&M University - Kingsville	314	334	288	309	307	317	339	354	348
Texas A&M University - San Antonio	N/A	N/A	91	112	128	138	139	145	137
Texas A&M University - Texarkana	62	66	63	64	71	76	77	83	85
West Texas A&M University	274	286	302	311	309	300	311	331	346

Full-Time Faculty Equivalents (FTE) for Texas A&M University - Central Texas and Texas A&M University - San Antonio before Fall 2009 are not available.

Source: Texas Higher Education Coordinating Board - Accountability System

Definition: FTE (full-time equivalent) faculty are instructional faculty with rank codes 1-5 and appointment codes 01 and 02. Faculty must be teaching a course reported on the CBM004. Only the percent time in ap



<http://analytics.tamus.edu/>

Student Success

Graduation and Persistence – Rates
First Year Persistence Rates
Second Year Persistence Rates
Third Year Persistence Rates
Four Year Graduation Rates
Six Year Graduation Rates
Student Success by Peers
Student Success – TAMUS Persistence and Graduation Rates
Student Success – TAMUS First Year Persistence Rates
Student Success – TAMUS Second Year Persistence Rates
Student Success – TAMUS Third Year Persistence Rates
Student Success – TAMUS Four Year Graduation Rates
Student Success – TAMUS Six Year Graduation Rates
Persistence and Graduation Rates for Total Cohort
Transfer Cohort – Persistence Rates
Transfer Cohort – First Year Persistence Rates
Transfer Cohort – Second Year Persistence Rates
Transfer Cohort – Four Year Graduation Rates
Transfer Cohort – Six Year Graduation Rates
Transfer Cohort – SCH Metrics

Enrollment

Fall Semester Enrollment (by Year)
Most Recent Fall Enrollment by Ethnicity
Enrollment Rate of Change
Incoming Student Characteristics – Enrollment Trend
Enrollment – Peer Institution Comparison

Degrees Conferred

Degrees Conferred
Degrees Conferred by Level – STEM Degrees
Degrees Conferred by Major
Peer Institution Comparison

Financial

UAF Summary
Financial Metrics - Operating Expense per FTSE
Financial Metrics - Research Expenditures
Financial Metrics - Research Expenditure per FTFE
Financial Metrics – State Support per FTSE
Financial Metrics - Total Endowment
Financial Metrics - Average Tuition and Fees
Financial Comparison of Financial Metrics
Financial by Department – NACUBO Function
Financial Expense by College - NACUBO Function
Financial Selected Departments – NACUBO Function

Governance

Financial Stretch Goals
First Year Persistence Rates w/Stretch Goals
Four Year Graduation Rates w/Stretch Goals
Six Year Graduation Rates w/Stretch Goals
Degrees Conferred w/Stretch Goals
Critical Workforce - Degrees Awarded to STEM Majors
Degrees Conferred to At Risk Students w/Stretch Goals
Student Success in Selected Ethnicities
Six Year Graduation Rate by Ethnicity per Peer Institutions
Student Success Analysis
Student Success Time to Degree
Total Undergraduate Degrees Conferred

Definitions



**THE TEXAS A&M UNIVERSITY SYSTEM
GLOSSARY OF TERMS
FY 2018 BUDGET**

Fund Groups:

Education and General Funds (E&G Funds)	Primarily includes State Appropriations and Statutory Tuition supporting the core mission of the institution. Examples include Education, Research, Extension, Administrative, Regulatory, and Forestry.
Designated Funds	Primarily includes Designated Tuition and Student Fees. Representing unrestricted funds that have been internally designated to support the core mission of the institution.
Auxiliary Funds	An auxiliary enterprise is an entity that exists primarily to furnish goods or services to students, faculty, or staff, and charges a fee directly related to, although not necessarily equal to, the cost of the goods or services. Auxiliary enterprises are essentially managed as self-supporting units. Examples include Athletics, Dining Services, and Student Housing.
Restricted Funds	Funds available for current purposes, the use of which has been restricted by others (e.g., outside agencies or donors) for specific purposes or to a specific time. Examples include contracts and grants, financial aid, gifts, etc.
Unrestricted Net Position	Net assets that are available for any lawful purpose; these funds are not subject to externally imposed restrictions.

NACUBO FUNCTION:

Instruction	Expenses for all activities that are part of the institution's instruction program including expenses for credit and noncredit courses; academic, vocational and technical instruction; remedial and tutorial instruction; and regular, special and extension sessions.
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**THE TEXAS A&M UNIVERSITY SYSTEM
GLOSSARY OF TERMS
FY 2018 BUDGET**

Academic Support	Expenses incurred to provide support services for the institution's primary missions: instruction, research and public service. Examples include Dean's offices, libraries, course and curriculum development, etc.
Institutional Support	Expenses for central, executive-level activities concerned with management and long-range planning for the entire institution (e.g., the governing board, planning and programming, legal services, fiscal operations, administrative data processing, space management, employee personnel and records, etc.).
Operations and Maintenance of Plant	Expenses for the administration, supervision, operation, maintenance, preservation and protection of the university's physical plant. Includes expenses normally incurred for such items as janitorial and utility services; repairs and ordinary or normal alterations of buildings, furniture and equipment; care of grounds; maintenance and operation of buildings and other plant facilities, etc.
Student Services	Includes expenses for activities such as Offices of Admissions, Financial Aid, Registrar, Student Centers, etc. This also includes expenses for activities with the primary purpose of contributing to student's emotional and physical well-being and intellectual, cultural and social development outside the context of the formal instruction program.
Scholarships and Fellowships	Payments made for scholarship grants to students as authorized by law.
Auxiliary	Expenses relating to the operation of auxiliary enterprises, including expenses for operation and maintenance of plant and institutional support.



**THE TEXAS A&M UNIVERSITY SYSTEM
GLOSSARY OF TERMS
FY 2018 BUDGET**

Public Service	Expenses for activities established primarily to provide non-instructional services beneficial to individuals and groups external to the institution (e.g., conferences, institutes, general advisory services, reference bureaus, radio and television)
Research	Expenses for activities specifically organized to produce research, whether commissioned by an agency external to the institution or separately budgeted by an organizational unit within the university.
REVENUES:	
State Appropriations	Appropriations from the State General Revenue Fund which supplement member institutional revenue in meeting operating expenses such as faculty salaries, employee benefits, utilities, and institutional support.
Federal Appropriations	Revenues from federal governmental agencies that are for training programs, research, or public service activities.
Higher Education Fund	State appropriated general revenue which is used for construction, library and equipment expenses for Texas public universities that do not benefit from AUF Excellence funding or Permanent University Fund (PUF) bond proceeds.
Available University Fund	Income from the Permanent University Fund (PUF) endowment derived from dividends, interest and other income resulting from PUF investments.
Tuition and Fees	The amount of money assessed to students for instructional services. Tuition and fees may be charged per term, per course, or per semester credit hour. Includes the statutory tuition rate set by the State legislature, designated tuition set by the Board of Regents, and various student fees.



**THE TEXAS A&M UNIVERSITY SYSTEM
GLOSSARY OF TERMS
FY 2018 BUDGET**

Exemptions	The reductions of tuition and fees that are required by statute. Examples are Hazlewood or border state students.
Contracts, Grants and Gifts	Total contract and grant revenue from all sources (Federal, State, Private, and Local) less Indirect Costs recovered. Revenues received from gift or contribution non-exchange transactions (bequests, pledges, etc.)
Student Financial Assistance	Revenue collected for the benefit of providing student financial aid. For example, Pell Grants.
Sales and Services	Revenues from the sale of goods or services that are incidental to the conduct of instruction, research or public service. Examples include sales of scientific and literary publications, testing services, veterinary services, university presses, dairy products, data processing services, cosmetology services, auxiliary services, etc.
Discounts	Elimination entry related to grant revenue received for payment of tuition and fees. Entry is needed to prevent the overstatement of tuition and fees revenue and grant revenue. For example, Pell grants.
Investment Income	Revenues derived from the institution's investments. Such income may take the form of interest income, dividend income, rental income or royalty income.
Other Income	Other revenues provided to meet current fiscal year operating expenses such as fines, penalties, interest on late payments, etc.



**THE TEXAS A&M UNIVERSITY SYSTEM
GLOSSARY OF TERMS
FY 2018 BUDGET**

EXPENDITURES:	
Salaries - Faculty	Funds expended as compensation for services to faculty (including lecturers and graduate students - teaching).
Salaries - Non-Faculty	Funds expended as compensation for services to non-faculty (includes administrators, professionals, support staff, and graduate students non-teaching).
Wages	Funds expended as compensation for services to non-budgeted employees (including student workers) on an hourly basis. This includes regular or periodic payment to a person for the regular or periodic performance of work or a service and payment to a person for more sporadic performance of work or a service (overtime, extra compensation, summer compensation, bonuses, sick or annual leave, lump sum termination payments, death benefits, etc.).
Benefits	Payments made to, or on behalf of, an individual over and above that received in the form of a salary or wage. Examples include health insurance, retirement plans, social security and Medicare matching, etc.
Utilities	Total funds expended for utilities including electricity, water, natural gas, sewage, etc.
Scholarships	Grants-in-aid, tuition and fee waivers, or other forms of financial aid awarded to a student for the purpose of attending college.
Discounts	Elimination entry related to total scholarship expenditures funded by grant revenue received for payment of tuition and fees. Entry is needed to prevent the overstatement of tuition and fees revenue and scholarship and grant expenses. For example, Pell grants.



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Operations and Maintenance	Total funds expended for operations and maintenance including all expenditures for operations established to provide services and maintenance related to grounds and facilities. Also includes net service departments as total service department revenue less expenditures (may be a deduction or an addition); claims and losses as decreases in net assets from incidental transactions or other events affecting the organization not resulting from expenses; and movable tangible property such as research equipment, vehicles, machinery and other office equipment that meet the institution's capitalization policy for capital assets.
Equipment (Capitalized)	Moveable tangible property such as research equipment, vehicles, machinery, and office equipment that meet the institution's capitalization policy for capital assets.
Debt Service	Funds transferred to the System Offices by the members to pay the interest and charges due on debt held at the System for the benefit of the members, including principal payments.



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ACADEMIC:

Semester credit hours	Semester credit hours (SCH), state-funded and total (both non-state funded and state-funded) generated by undergraduate and graduate level courses and students. Post baccalaureate students are included in the graduate level SCH.
4 and 6-Year Graduation Rate (Same Institution)	First-time entering degree-seeking students who enrolled at an institution in a minimum of 12 SCH their first fall semester who graduated from that same institution after four (six) academic years.
4 and 6-Year Graduation Rate (Total)	First-time entering degree-seeking students who enrolled at an institution in a minimum of 12 SCH their first fall semester who graduated from that same institution or another Texas public or independent institution after four (six) academic years.
1-Year Persistence Rate (Same Institution)	Percentage of first-time entering degree-seeking undergraduates enrolled in at least 12 SCH their first semester who are still enrolled at the same institution one year later.
1-Year Persistence Rate (Total)	Percentage of first-time entering degree-seeking undergraduates enrolled in at least 12 SCH their first semester who are still enrolled at the same or another institution one year later.
6-Year Graduation and Persistence Rate	First-time full-time, degree-seeking students who enrolled in a minimum of 12 SCH their first fall semester and have graduated from the same or another Texas public independent university or are still enrolled at the same institution or another Texas public institution after six academic years.