



# THE TEXAS A&M UNIVERSITY SYSTEM

## ***FY 2018 EXECUTIVE SUMMARY***

**FISCAL YEAR ENDING AUGUST 31, 2018**

**1<sup>ST</sup> QUARTER UPDATE WITH 2017 ACTUALS**



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**FY 2018 EXECUTIVE BUDGET SUMMARY**  
(In Thousands)



	FY 2015*	FY 2016	FY 2017	FY 2018		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>PERCENT OF FISCAL YEAR 2018</b>				<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 3,994,335	\$ 3,831,039	\$ 3,977,407	\$ 4,128,577	\$ 4,036,101	
<i>Restatement: (prior year correction)</i>	(401,239)	33,534	0			
<b>REVENUES</b>						
State Appropriations	\$ 1,038,852	\$ 1,169,886	\$ 1,245,438	\$ 1,082,228	\$ 1,215,653	26%
Federal Appropriations	36,227	37,497	35,567	5,620	39,987	1%
Higher Education Fund	27,137	31,058	46,587	46,587	46,587	1%
Available University Fund	398,740	237,169	271,247	(78,209)	340,709	7%
Tuition and Fees (Gross)	1,275,257	1,332,346	1,420,125	786,149	1,440,098	31%
Contracts and Grants	768,664	724,791	692,817	219,948	764,084	16%
Student Financial Assistance	260,614	275,051	294,675	61,630	288,338	6%
Gifts	133,449	178,716	136,971	11,727	175,121	4%
Sales and Services	621,386	629,301	647,593	229,946	558,445	12%
Investment Income	11,369	145,760	309,721	13,955	88,008	2%
Other Income	97,734	92,165	102,148	8,074	55,049	1%
Discounts	(329,819)	(343,910)	(396,671)	(88,309)	(353,238)	-8%
<b>TOTAL REVENUES</b>	<b>\$ 4,339,609</b>	<b>\$ 4,509,829</b>	<b>\$ 4,806,218</b>	<b>\$ 2,299,347</b>	<b>\$ 4,658,842</b>	<b>100%</b>
Percent of Budget				<b>49%</b>		
<b>EXPENDITURES</b>						
Salaries - Faculty	\$ 670,029	\$ 709,493	\$ 753,002	\$ 215,003	\$ 785,998	17%
Salaries - Non-Faculty	843,365	892,026	936,810	234,799	960,653	21%
Wages	163,908	162,105	178,582	41,716	149,378	3%
Benefits	416,575	453,119	488,674	107,267	463,066	10%
<b>Personnel Costs</b>	<b>2,093,877</b>	<b>2,216,743</b>	<b>2,357,068</b>	<b>598,785</b>	<b>2,359,096</b>	<b>52%</b>
Utilities	103,242	104,958	104,384	26,311	116,732	3%
Scholarships	544,596	580,321	643,153	245,128	611,690	13%
Discounts	(329,819)	(343,910)	(396,671)	(88,309)	(353,238)	-8%
Equipment (Capitalized)	184,677	153,027	117,568	14,973	107,481	2%
Operations and Maintenance (Net)	1,164,096	1,222,073	1,228,177	278,112	1,270,177	28%
Debt Service	285,605	324,481	400,306	64,455	439,960	10%
<b>TOTAL EXPENDITURES</b>	<b>\$ 4,046,275</b>	<b>\$ 4,257,692</b>	<b>\$ 4,453,985</b>	<b>\$ 1,139,455</b>	<b>\$ 4,551,897</b>	<b>100%</b>
Percent of Budget				<b>25%</b>		
<b>TRANSFERS</b>						
RFS Debt Service (To System Office)	\$ (0)	\$ 0	\$ (0)	\$ (0)	\$ -	0%
Other	(55,391)	(139,303)	(201,063)	(74,662)	(22,362)	0%
<b>NET TRANSFERS</b>	<b>\$ (55,391)</b>	<b>\$ (139,303)</b>	<b>\$ (201,063)</b>	<b>\$ (74,662)</b>	<b>\$ (22,362)</b>	<b>0%</b>
<b>NET INCREASE (DECREASE)</b>	<b>237,942</b>	<b>112,834</b>	<b>151,169</b>	<b>1,085,230</b>	<b>84,583</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 3,831,039</b>	<b>\$ 3,977,407</b>	<b>\$ 4,128,577</b>	<b>\$ 5,213,807</b>	<b>\$ 4,120,685</b>	

\* Excludes estimated expense associated with Other Post-Employment Benefits ("OPEB") and TRS Pension.  
TAMUS amount for FY 2013 is \$115 million, FY 2014 is \$140 million, FY 2015 is \$124 million, FY 2016 is \$134 million, FY 2017 is \$167.6 million.  
The cumulative impact of OPEB excluded in the Net Position is \$1.3 billion.



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**FY 2018 EXECUTIVE BUDGET SUMMARY**  
(In Thousands)



EXPENDITURES	FY 2015	FY 2016	FY 2017	FY 2018		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>Fund Group - NACUBO Function</b>						
<b>E&amp;G and Designated:</b>						
Instruction	\$ 1,003,846	\$ 1,024,752	\$ 1,107,913	\$ 280,284	\$ 1,200,871	26%
Academic Support	311,019	352,158	346,139	83,015	354,039	8%
Student Services	149,737	168,990	179,340	39,260	180,453	4%
Scholarships and Fellowships	95,872	112,855	118,691	94,445	138,473	3%
Hospitals and Clinics	0	0	0	0	0	0%
Institutional Support	255,345	294,807	329,170	103,057	251,430	6%
O&M of Plant	210,694	208,202	220,272	44,338	234,780	5%
Public Service	201,516	230,221	230,412	50,589	222,021	5%
Research	337,256	376,607	374,023	78,342	329,362	7%
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 2,565,284</b>	<b>\$ 2,768,593</b>	<b>\$ 2,905,960</b>	<b>\$ 773,330</b>	<b>\$ 2,911,047</b>	<b>64%</b>
<b>Auxiliary:</b>						
Auxiliary	\$ 357,042	\$ 378,793	\$ 384,498	\$ 117,471	\$ 368,597	8%
<b>Auxiliary Subtotal:</b>	<b>\$ 357,042</b>	<b>\$ 378,793</b>	<b>\$ 384,498</b>	<b>\$ 117,471</b>	<b>\$ 368,597</b>	<b>8%</b>
<b>Restricted:</b>						
Instruction	\$ 92,391	\$ 110,966	\$ 101,225	\$ 24,648	\$ 108,078	2%
Academic Support	48,404	51,870	49,594	10,343	130,152	3%
Student Services	9,761	9,184	11,798	3,481	15,452	0%
Scholarships and Fellowships	97,929	98,149	101,710	43,333	118,101	3%
Institutional Support	3,724	2,541	2,719	531	2,539	0%
O&M of Plant	3,463	5,124	3,833	1,068	1,725	0%
Public Service	56,095	53,886	61,313	13,064	51,344	1%
Research	526,738	454,178	431,084	87,731	404,519	9%
<b>Restricted Subtotal:</b>	<b>\$ 838,505</b>	<b>\$ 785,897</b>	<b>\$ 763,276</b>	<b>\$ 184,195</b>	<b>\$ 831,910</b>	<b>18%</b>
<b>Debt Service</b>	<b>\$ 285,445</b>	<b>\$ 324,409</b>	<b>\$ 400,251</b>	<b>\$ 64,454</b>	<b>\$ 439,960</b>	<b>10%</b>
<b>TOTAL:</b>						
Instruction	\$ 1,096,237	\$ 1,135,718	\$ 1,209,138	\$ 304,932	\$ 1,308,950	29%
Academic Support	359,423	404,028	395,732	93,359	484,191	11%
Student Services	159,498	178,174	191,137	42,741	195,904	4%
Scholarships and Fellowships	193,801	211,004	220,402	137,777	256,574	6%
Hospitals and Clinics	0	0	0	0	0	0%
Institutional Support	259,068	297,348	331,889	103,589	253,969	6%
O&M of Plant	214,157	213,327	224,106	45,406	236,505	5%
Public Service	257,611	284,107	291,725	63,653	273,366	6%
Auxiliary	357,042	378,793	384,498	117,471	368,597	8%
Research	863,994	830,785	805,106	166,073	733,881	16%
Debt Service	285,445	324,409	400,251	64,454	439,960	10%
<b>TOTAL:</b>	<b>\$ 4,046,275</b>	<b>\$ 4,257,692</b>	<b>\$ 4,453,984</b>	<b>\$ 1,139,455</b>	<b>\$ 4,551,897</b>	<b>100%</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**ACADEMICS**  
**FY 2018 EXECUTIVE BUDGET SUMMARY**  
(In Thousands)



	FY 2015	FY 2016	FY 2017	FY 2018		% of Budget
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	
<b>PERCENT OF FISCAL YEAR 2018</b>				<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 2,477,879	\$ 2,526,166	\$ 2,621,726	\$ 2,792,201	\$ 2,675,915	
<i>Restatement: (prior year correction)</i>	<i>(2,037)</i>	<i>0</i>	<i>0</i>			
<b>REVENUES</b>						
State Appropriations	\$ 817,100	\$ 944,021	\$ 1,004,924	\$ 879,094	\$ 985,407	26%
Federal Appropriations	9,224	10,215	8,044	2,531	13,055	0%
Higher Education Fund	27,137	31,058	46,587	46,587	46,587	1%
Available University Fund	110,999	142,939	134,922	39,771	159,083	4%
Tuition and Fees (Gross)	1,237,921	1,308,073	1,395,786	777,935	1,413,704	38%
Contracts and Grants	399,206	370,816	345,894	122,612	409,277	11%
Student Financial Assistance	260,614	275,051	294,675	61,630	288,338	8%
Gifts	128,211	171,988	130,857	10,947	169,505	5%
Sales and Services	552,120	556,496	566,930	221,128	497,042	13%
Investment Income	(741)	113,294	247,850	10,352	66,076	2%
Other Income	73,555	48,994	53,395	7,376	29,731	1%
Discounts	(329,819)	(343,910)	(396,671)	(88,309)	(353,238)	-9%
<b>TOTAL REVENUES</b>	<b>\$ 3,285,526</b>	<b>\$ 3,629,035</b>	<b>\$ 3,833,194</b>	<b>\$ 2,091,654</b>	<b>\$ 3,724,569</b>	<b>100%</b>
<b>Percent of Budget</b>				<b>56%</b>		
<b>EXPENDITURES</b>						
Salaries - Faculty	\$ 594,909	\$ 636,790	\$ 679,152	\$ 199,602	\$ 713,338	21%
Salaries - Non-Faculty	607,036	649,078	685,176	171,142	699,649	21%
Wages	134,640	134,091	151,510	34,473	125,941	4%
Benefits	318,819	352,224	381,122	83,492	360,084	11%
<b>Personnel Costs</b>	<b>1,655,405</b>	<b>1,772,182</b>	<b>1,896,961</b>	<b>488,710</b>	<b>1,899,013</b>	<b>57%</b>
Utilities	93,763	92,425	93,304	23,898	103,682	3%
Scholarships	532,838	566,749	630,509	240,517	599,269	18%
Discounts	(329,819)	(343,910)	(396,671)	(88,309)	(353,238)	-11%
Equipment (Capitalized)	148,881	96,529	73,898	10,085	85,737	3%
Operations and Maintenance (Net)	873,764	936,522	946,639	222,798	1,016,033	30%
Debt Service	161	65	37	1	0	0%
<b>TOTAL EXPENDITURES</b>	<b>\$ 2,974,992</b>	<b>\$ 3,120,561</b>	<b>\$ 3,244,677</b>	<b>\$ 897,700</b>	<b>\$ 3,350,497</b>	<b>100%</b>
<b>Percent of Budget</b>				<b>27%</b>		
<b>TRANSFERS</b>						
RFS Debt Service (To System Office)	\$ (198,776)	\$ (230,926)	\$ (291,537)	\$ (172,559)	\$ (304,512)	-9%
Other	(61,434)	(181,989)	(126,504)	39,211	(1,904)	0%
<b>NET TRANSFERS</b>	<b>\$ (260,210)</b>	<b>\$ (412,914)</b>	<b>\$ (418,041)</b>	<b>\$ (133,348)</b>	<b>\$ (306,416)</b>	<b>-9%</b>
<b>NET INCREASE (DECREASE)</b>	<b>50,324</b>	<b>95,560</b>	<b>170,476</b>	<b>1,060,606</b>	<b>67,656</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 2,526,166</b>	<b>\$ 2,621,726</b>	<b>\$ 2,792,201</b>	<b>\$ 3,852,807</b>	<b>\$ 2,743,571</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Academics**  
**FY 2018 EXECUTIVE BUDGET SUMMARY**  
(In Thousands)



EXPENDITURES	FY 2015	FY 2016	FY 2017	FY 2018		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>Fund Group - NACUBO Function</b>						
<b>E&amp;G and Designated:</b>						
Instruction	\$ 933,389	\$ 970,835	\$ 1,055,996	\$ 266,430	\$ 1,140,449	34%
Academic Support	311,019	352,158	346,139	83,015	354,039	11%
Student Services	149,737	168,990	179,340	39,260	180,453	5%
Scholarships and Fellowships	95,108	112,091	117,928	93,715	137,743	4%
Hospitals and Clinics	0	0	0	0	0	0%
Institutional Support	196,011	220,853	254,008	82,696	197,994	6%
O&M of Plant	209,263	205,707	218,663	44,026	233,417	7%
Public Service	41,935	47,790	46,347	10,289	46,327	1%
Research	120,590	149,733	149,086	30,035	130,236	4%
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 2,057,053</b>	<b>\$ 2,228,159</b>	<b>\$ 2,367,506</b>	<b>\$ 649,467</b>	<b>\$ 2,420,659</b>	<b>72%</b>
<b>Auxiliary:</b>						
Auxiliary	\$ 357,042	\$ 378,177	\$ 383,929	\$ 117,277	\$ 368,597	11%
<b>Auxiliary Subtotal:</b>	<b>\$ 357,042</b>	<b>\$ 378,177</b>	<b>\$ 383,929</b>	<b>\$ 117,277</b>	<b>\$ 368,597</b>	<b>11%</b>
<b>Restricted:</b>						
Instruction	\$ 92,275	\$ 92,028	\$ 79,081	\$ 20,083	\$ 86,926	3%
Academic Support	48,404	51,870	49,594	10,338	130,152	4%
Student Services	9,761	9,184	11,798	3,481	15,452	0%
Scholarships and Fellowships	97,927	98,145	101,707	43,333	118,101	4%
Institutional Support	3,247	2,494	1,710	446	2,346	0%
O&M of Plant	3,460	5,122	3,833	1,067	1,725	0%
Public Service	20,790	18,437	19,041	4,010	14,736	0%
Research	285,032	236,945	226,479	48,197	191,804	6%
<b>Restricted Subtotal:</b>	<b>\$ 560,897</b>	<b>\$ 514,225</b>	<b>\$ 493,242</b>	<b>\$ 130,956</b>	<b>\$ 561,241</b>	<b>17%</b>
<b>TOTAL:</b>						
Instruction	\$ 1,025,664	\$ 1,062,863	\$ 1,135,077	\$ 286,513	\$ 1,227,375	37%
Academic Support	359,423	404,028	395,732	93,354	484,191	14%
Student Services	159,498	178,174	191,137	42,741	195,904	6%
Discounts	193,035	210,236	219,634	137,047	255,844	8%
Hospitals and Clinics	0	0	0	0	0	0%
Institutional Support	199,258	223,347	255,718	83,142	200,340	6%
O&M of Plant	212,723	210,829	222,496	45,093	235,141	7%
Public Service	62,725	66,228	65,388	14,299	61,064	2%
Auxiliary	357,042	378,177	383,929	117,277	368,597	11%
Research	405,622	386,679	375,565	78,232	322,040	10%
<b>TOTAL:</b>	<b>\$ 2,974,992</b>	<b>\$ 3,120,561</b>	<b>\$ 3,244,676</b>	<b>\$ 897,700</b>	<b>\$ 3,350,497</b>	<b>100%</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**AGENCIES**  
**FY 2018 EXECUTIVE BUDGET SUMMARY**  
(In Thousands)



	FY 2015	FY 2016	FY 2017	FY 2018		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>PERCENT OF FISCAL YEAR 2018</b>				<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 423,737	\$ 409,291	\$ 379,297	\$ 363,495	\$ 381,244	
<i>Restatement: (prior year correction)</i>	0	0				
<b>REVENUES</b>						
State Appropriations	\$ 219,363	\$ 225,010	\$ 239,658	\$ 202,364	\$ 229,476	31%
Federal Appropriations	27,003	27,282	27,523	3,090	26,932	4%
Tuition and Fees (Gross)	37,336	24,273	24,338	8,214	26,394	4%
Contracts and Grants	314,795	329,710	331,675	104,359	350,806	47%
Gifts	4,990	6,815	5,335	666	5,423	1%
Sales and Services	68,124	69,592	73,835	11,408	61,403	8%
Investment Income	(2,234)	13,122	29,502	2,415	13,031	2%
Other Income	22,556	20,672	22,476	304	25,318	3%
<b>TOTAL REVENUES</b>	<b>\$ 691,922</b>	<b>\$ 716,475</b>	<b>\$ 754,015</b>	<b>\$ 332,687</b>	<b>\$ 738,783</b>	<b>100%</b>
<b>Percent of Budget</b>				<b>45%</b>		
<b>EXPENDITURES</b>						
Salaries - Faculty	\$ 74,707	\$ 72,370	\$ 73,626	\$ 15,382	\$ 72,660	10%
Salaries - Non-Faculty	223,709	229,514	236,927	59,664	246,985	34%
Wages	29,045	27,800	26,969	6,736	23,363	3%
Benefits	93,992	97,111	103,406	22,829	99,110	14%
<b>Personnel Costs</b>	<b>421,453</b>	<b>426,795</b>	<b>440,928</b>	<b>104,611</b>	<b>442,119</b>	<b>61%</b>
Utilities	9,184	12,021	10,729	2,298	12,324	2%
Scholarships	11,754	13,568	12,641	4,611	11,691	2%
Equipment (Capitalized)	27,366	37,787	32,731	4,039	21,718	3%
Operations and Maintenance (Net)	226,366	244,918	247,008	48,357	233,534	32%
<b>TOTAL EXPENDITURES</b>	<b>\$ 696,123</b>	<b>\$ 735,097</b>	<b>\$ 744,054</b>	<b>\$ 163,917</b>	<b>\$ 721,386</b>	<b>100%</b>
<b>Percent of Budget</b>				<b>23%</b>		
<b>TRANSFERS</b>						
RFS Debt Service (To System Office)	\$ (8,507)	\$ (7,244)	\$ (12,159)	\$ (8,977)	\$ (13,371)	-2%
Other	(1,740)	(4,127)	(13,604)	28,252	(7,117)	-1%
<b>NET TRANSFERS</b>	<b>\$ (10,247)</b>	<b>\$ (11,371)</b>	<b>\$ (25,763)</b>	<b>\$ 19,274</b>	<b>\$ (20,488)</b>	<b>-3%</b>
<b>NET INCREASE (DECREASE)</b>	<b>(14,448)</b>	<b>(29,994)</b>	<b>(15,802)</b>	<b>188,045</b>	<b>(3,091)</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 409,290</b>	<b>\$ 379,297</b>	<b>\$ 363,495</b>	<b>\$ 551,540</b>	<b>\$ 378,152</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Agencies**  
**FY 2018 EXECUTIVE BUDGET SUMMARY**  
(In Thousands)



EXPENDITURES	FY 2015	FY 2016	FY 2017	FY 2018		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>Fund Group - NACUBO Function</b>						
<b>E&amp;G and Designated:</b>						
Instruction	\$ 70,457	\$ 53,916	\$ 51,917	\$ 13,854	\$ 60,422	8%
Institutional Support	25,853	24,969	25,569	2,457	14,345	2%
O&M of Plant	1,430	1,531	1,609	312	1,363	0%
Public Service	159,489	182,339	183,965	40,111	175,654	24%
Research	211,495	220,971	222,131	47,541	199,126	28%
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 468,724</b>	<b>\$ 483,726</b>	<b>\$ 485,191</b>	<b>\$ 104,275</b>	<b>\$ 450,528</b>	<b>62%</b>
<b>Restricted:</b>						
Instruction	\$ 116	\$ 18,938	\$ 22,144	\$ 4,565	\$ 21,152	3%
Institutional Support	127	0	0	0	0	0%
O&M of Plant	4	2	1	1	0	0%
Public Service	35,305	34,841	40,281	8,688	36,608	5%
Research	191,848	197,590	196,437	46,388	212,715	29%
<b>Restricted Subtotal:</b>	<b>\$ 227,399</b>	<b>\$ 251,371</b>	<b>\$ 258,863</b>	<b>\$ 59,642</b>	<b>\$ 270,476</b>	<b>37%</b>
<b>TOTAL:</b>						
Instruction	\$ 70,573	\$ 72,854	\$ 74,061	\$ 18,418	\$ 81,575	11%
Institutional Support	25,980	24,970	25,569	2,457	14,345	2%
O&M of Plant	1,434	1,533	1,610	313	1,363	0%
Public Service	194,794	217,180	224,246	48,800	212,262	29%
Research	403,342	418,561	418,568	93,929	411,842	57%
<b>TOTAL:</b>	<b>\$ 696,123</b>	<b>\$ 735,097</b>	<b>\$ 744,054</b>	<b>\$ 163,917</b>	<b>\$ 721,387</b>	<b>100%</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Prairie View A&M University**  
**FY 2018 Executive Budget Summary**  
(In Thousands)



	FY 2015	FY 2016	FY 2017	FY 2018		% of Budget
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	
<b>PERCENT OF FISCAL YEAR 2018</b>						<b>25%</b>
<b>BEGINNING CURRENT NET POSITION</b>	\$ 170,953	\$ 172,452	\$ 171,752	\$ 165,199	\$ 157,950	
<i>Restatement: (prior year correction)</i>	0					
<b>REVENUES</b>						
State Appropriations	\$ 51,287	\$ 57,952	\$ 60,492	\$ 54,295	\$ 58,552	26%
Federal Appropriations	9,187	10,180	8,029	2,531	13,055	6%
Available University Fund	15,854	25,280	20,602	6,179	24,715	11%
Tuition and Fees (Gross)	79,213	79,641	85,933	76,698	86,082	39%
Contracts and Grants	11,119	13,497	13,301	619	14,864	7%
Student Financial Assistance	33,259	35,327	37,381	5,810	33,521	15%
Gifts	3,005	2,467	2,224	548	1,761	1%
Sales and Services	19,799	21,084	25,153	7,353	20,632	9%
Investment Income	(257)	7,492	15,011	626	7,210	3%
Other Income	3,858	3,841	5,768	1,051	1,638	1%
Discounts	(37,692)	(42,841)	(51,667)	(9,693)	(38,770)	-17%
<b>TOTAL REVENUES</b>	<b>\$ 188,632</b>	<b>\$ 213,921</b>	<b>\$ 222,226</b>	<b>\$ 146,018</b>	<b>\$ 223,260</b>	
<b>Percent of Budget</b>						<b>65.4%</b>
<b>EXPENDITURES</b>						
Salaries - Faculty	\$ 30,246	\$ 30,601	\$ 31,572	\$ 9,282	\$ 38,652	18%
Salaries - Non-Faculty	37,677	40,663	43,955	11,829	50,835	24%
Wages	5,029	5,200	5,469	1,534	4,954	2%
Benefits	19,126	20,329	22,002	5,429	24,839	12%
<b>Personnel Costs</b>	<b>92,078</b>	<b>96,793</b>	<b>102,998</b>	<b>28,074</b>	<b>119,280</b>	<b>57%</b>
Utilities	4,705	5,063	5,547	468	6,217	3%
Scholarships	56,222	59,733	66,599	12,693	61,481	29%
Discounts	(37,692)	(42,841)	(51,667)	(9,693)	(38,770)	-18%
Equipment (Capitalized)	3,128	6,269	3,805	664	4,184	2%
Operations and Maintenance (Net)	55,152	59,555	65,908	15,723	57,574	27%
Debt Service	28	7	2	1	0	0%
<b>TOTAL EXPENDITURES</b>	<b>\$ 173,621</b>	<b>\$ 184,579</b>	<b>\$ 193,192</b>	<b>\$ 47,930</b>	<b>\$ 209,966</b>	
<b>Percent of Budget</b>						<b>22.8%</b>
<b>TRANSFERS</b>						
RFS Debt Service (To System Office)	\$ (9,922)	\$ (13,599)	\$ (15,842)	\$ (8,322)	\$ (14,072)	
Other	(3,589)	(16,443)	(19,746)	13,908	967	
<b>NET TRANSFERS</b>	<b>\$ (13,511)</b>	<b>\$ (30,042)</b>	<b>\$ (35,588)</b>	<b>\$ 5,587</b>	<b>\$ (13,105)</b>	
<b>NET INCREASE (DECREASE)</b>	<b>1,499</b>	<b>(700)</b>	<b>(6,553)</b>	<b>103,675</b>	<b>189</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 172,452</b>	<b>\$ 171,752</b>	<b>\$ 165,199</b>	<b>\$ 268,873</b>	<b>\$ 158,139</b>	





**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Prairie View A&M University**  
**FY 2018 Executive Budget Summary**  
(In Thousands)



EXPENDITURES  Fund Group - NACUBO Function	FY 2015	FY 2016	FY 2017	FY 2018		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>E&amp;G and Designated:</b>						
Instruction	\$ 40,164	\$ 43,325	\$ 44,965	\$ 13,027	\$ 51,710	25%
Academic Support	16,729	16,054	16,670	3,697	15,640	7%
Student Services	11,606	13,908	15,428	3,543	14,635	7%
Scholarships and Fellowships	7,695	7,262	7,046	243	8,761	4%
Institutional Support	17,473	16,896	17,646	5,173	19,229	9%
O&M of Plant	15,277	16,466	20,067	2,897	14,505	7%
Public Service	2,715	3,185	2,871	854	3,817	2%
Research	4,964	6,138	6,713	1,383	9,716	5%
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 116,623</b>	<b>\$ 123,233</b>	<b>\$ 131,406</b>	<b>\$ 30,817</b>	<b>\$ 138,013</b>	<b>66%</b>
<b>Auxiliary:</b>						
Auxiliary	\$ 23,522	\$ 28,010	\$ 31,332	\$ 10,214	\$ 31,183	15%
<b>Auxiliary Subtotal:</b>	<b>\$ 23,522</b>	<b>\$ 28,010</b>	<b>\$ 31,332</b>	<b>\$ 10,214</b>	<b>\$ 31,183</b>	<b>15%</b>
<b>Restricted:</b>						
Instruction	\$ 1,608	\$ 1,049	\$ 777	\$ 174	\$ 4,141	2%
Academic Support	6,374	7,909	6,540	1,423	4,535	2%
Student Services	860	810	1,853	667	1,211	1%
Scholarships and Fellowships	10,736	9,267	7,435	1,776	13,273	6%
Institutional Support	519	144	118	18	18	0%
O&M of Plant	2	668	117	0	0	0%
Public Service	5,903	6,296	5,647	1,241	6,331	3%
Research	7,475	7,192	7,966	1,601	11,260	5%
<b>Restricted Subtotal:</b>	<b>\$ 33,476</b>	<b>\$ 33,335</b>	<b>\$ 30,454</b>	<b>\$ 6,900</b>	<b>\$ 40,770</b>	<b>19%</b>
<b>TOTAL:</b>						
Instruction	\$ 41,771	\$ 44,375	\$ 45,742	\$ 13,201	\$ 55,851	27%
Academic Support	23,103	23,963	23,210	5,120	20,176	10%
Student Services	12,466	14,719	17,281	4,210	15,846	8%
Scholarships and Fellowships	18,431	16,529	14,481	2,019	22,034	10%
Institutional Support	17,992	17,040	17,764	5,191	19,247	9%
O&M of Plant	15,279	17,133	20,184	2,897	14,505	7%
Public Service	8,619	9,481	8,518	2,095	10,148	5%
Auxiliary	23,522	28,010	31,332	10,214	31,183	15%
Research	12,439	13,329	14,679	2,985	20,976	10%
<b>TOTAL:</b>	<b>\$ 173,621</b>	<b>\$ 184,579</b>	<b>\$ 193,192</b>	<b>\$ 47,930</b>	<b>\$ 209,966</b>	<b>100%</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Tarleton State University**  
**FY 2018 Executive Budget Summary**  
(In Thousands)



	FY 2015	FY 2016	FY 2017	FY 2018		% of Budget
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	
<b>PERCENT OF FISCAL YEAR 2018</b>				<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 81,425	\$ 76,031	\$ 64,133	\$ 73,683	\$ 65,000	
<i>Restatement: (prior year correction)</i>	0					
<b>REVENUES</b>						
State Appropriations	\$ 42,215	\$ 48,002	\$ 55,269	\$ 53,267	\$ 65,842	32%
Tuition and Fees (Gross)	83,444	89,990	97,727	80,284	100,267	49%
Contracts and Grants	11,212	8,322	8,387	2,118	4,338	2%
Student Financial Assistance	23,344	25,232	27,698	1,137	29,500	14%
Gifts	1,443	1,453	3,595	(1,811)	795	0%
Sales and Services	29,463	31,318	32,484	20,933	24,065	12%
Investment Income	859	4,126	8,953	437	3,034	1%
Other Income	499	733	863	(56)	290	0%
Discounts	(22,840)	(22,114)	(35,628)	(6,081)	(24,325)	-12%
<b>TOTAL REVENUES</b>	<b>\$ 169,638</b>	<b>\$ 187,062</b>	<b>\$ 199,348</b>	<b>\$ 150,229</b>	<b>\$ 203,806</b>	
<b>Percent of Budget</b>				<b>73.7%</b>		
<b>EXPENDITURES</b>						
Salaries - Faculty	\$ 32,420	\$ 34,406	\$ 36,667	\$ 10,559	\$ 39,311	23%
Salaries - Non-Faculty	28,203	31,450	33,794	8,600	32,781	19%
Wages	4,858	4,981	4,840	1,392	3,456	2%
Benefits	18,369	20,353	22,298	4,473	20,771	12%
<b>Personnel Costs</b>	<b>83,851</b>	<b>91,190</b>	<b>97,599</b>	<b>25,023</b>	<b>96,318</b>	<b>55%</b>
Utilities	3,503	3,293	3,276	301	3,825	2%
Scholarships	38,367	36,801	54,185	14,391	43,378	25%
Discounts	(22,840)	(22,114)	(35,628)	(6,081)	(24,325)	-14%
Equipment (Capitalized)	2,184	2,014	3,140	452	502	0%
Operations and Maintenance (Net)	49,103	52,830	49,186	11,972	54,689	31%
<b>TOTAL EXPENDITURES</b>	<b>\$ 154,169</b>	<b>\$ 164,014</b>	<b>\$ 171,759</b>	<b>\$ 46,059</b>	<b>\$ 174,386</b>	
<b>Percent of Budget</b>				<b>26.4%</b>		
<b>TRANSFERS</b>						
RFS Debt Service (To System Office)	\$ (10,734)	\$ (10,912)	\$ (18,195)	\$ (12,846)	\$ (17,534)	
Other	(10,131)	(24,033)	155	(7,171)	(10,843)	
<b>NET TRANSFERS</b>	<b>\$ (20,864)</b>	<b>\$ (34,945)</b>	<b>\$ (18,040)</b>	<b>\$ (20,016)</b>	<b>\$ (28,378)</b>	
<b>NET INCREASE (DECREASE)</b>	<b>(5,395)</b>	<b>(11,897)</b>	<b>9,549</b>	<b>84,153</b>	<b>1,043</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 76,031</b>	<b>\$ 64,133</b>	<b>\$ 73,683</b>	<b>\$ 157,836</b>	<b>\$ 66,043</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Tarleton State University**  
**FY 2018 Executive Budget Summary**  
(In Thousands)



EXPENDITURES	FY 2015	FY 2016	FY 2017	FY 2018		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>Fund Group - NACUBO Function</b>						
<b>E&amp;G and Designated:</b>						
Instruction	\$ 56,104	\$ 59,050	\$ 62,086	\$ 15,448	\$ 64,791	37%
Academic Support	11,141	12,087	13,081	3,011	13,744	8%
Student Services	7,195	9,412	10,843	2,630	10,972	6%
Scholarships and Fellowships	6,370	5,373	5,460	4,019	7,125	4%
Institutional Support	3,533	14,154	14,045	5,739	8,326	5%
O&M of Plant	19,261	11,228	12,165	988	12,168	7%
Public Service	1,362	1,654	1,724	184	1,471	1%
Research	3,099	3,037	3,998	508	2,324	1%
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 108,065</b>	<b>\$ 115,994</b>	<b>\$ 123,401</b>	<b>\$ 32,527</b>	<b>\$ 120,920</b>	<b>69%</b>
<b>Auxiliary:</b>						
Auxiliary	\$ 29,022	\$ 31,594	\$ 27,040	\$ 9,038	\$ 18,743	11%
<b>Auxiliary Subtotal:</b>	<b>\$ 29,022</b>	<b>\$ 31,594</b>	<b>\$ 27,040</b>	<b>\$ 9,038</b>	<b>\$ 18,743</b>	<b>11%</b>
<b>Restricted:</b>						
Instruction	\$ 1,111	\$ 919	\$ 858	\$ 176	\$ 1,586	1%
Academic Support	190	313	385	92	115	0%
Student Services	1,205	988	919	221	2,956	2%
Scholarships and Fellowships	8,000	8,111	12,173	2,574	20,013	11%
Institutional Support	0	0	8	1	0	0%
O&M of Plant	180	42	185	42	635	0%
Public Service	835	686	676	143	1,009	1%
Research	5,562	5,367	6,114	1,246	8,408	5%
<b>Restricted Subtotal:</b>	<b>\$ 17,081</b>	<b>\$ 16,426</b>	<b>\$ 21,317</b>	<b>\$ 4,494</b>	<b>\$ 34,723</b>	<b>20%</b>
<b>TOTAL:</b>						
Instruction	\$ 57,214	\$ 59,968	\$ 62,944	\$ 15,624	\$ 66,377	38%
Academic Support	11,330	12,400	13,466	3,103	13,859	8%
Student Services	8,400	10,400	11,762	2,850	13,928	8%
Scholarships and Fellowships	14,369	13,483	17,633	6,593	27,138	16%
Institutional Support	3,533	14,154	14,053	5,740	8,326	5%
O&M of Plant	19,441	11,270	12,349	1,030	12,803	7%
Public Service	2,198	2,340	2,399	327	2,480	1%
Auxiliary	29,022	31,594	27,040	9,038	18,743	11%
Research	8,661	8,404	10,112	1,754	10,732	6%
<b>TOTAL:</b>	<b>\$ 154,169</b>	<b>\$ 164,014</b>	<b>\$ 171,759</b>	<b>\$ 46,059</b>	<b>\$ 174,386</b>	<b>100%</b>



THE TEXAS A&M UNIVERSITY SYSTEM  
 Texas A&M International University  
 FY 2018 Executive Budget Summary  
 (In Thousands)



	FY 2015	FY 2016	FY 2017	FY 2018		% of Budget
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	
<b>PERCENT OF FISCAL YEAR 2018</b>				<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 59,460	\$ 66,386	\$ 67,813	\$ 73,088	\$ 67,813	
<i>Restatement: (prior year correction)</i>	0					
<b>REVENUES</b>						
State Appropriations	\$ 33,642	\$ 37,059	\$ 41,830	\$ 34,971	\$ 36,627	30%
Higher Education Fund	3,796	4,473	6,710	6,710	6,710	5%
Tuition and Fees (Gross)	45,516	48,070	50,624	27,396	48,493	40%
Contracts and Grants	17,985	11,388	11,379	3,481	15,175	12%
Student Financial Assistance	17,995	27,326	28,264	15,324	28,656	23%
Gifts	5,636	3,723	5,060	(1,176)	2,110	2%
Sales and Services	6,700	4,953	5,271	1,898	6,271	5%
Investment Income	(149)	3,140	7,112	308	3,110	3%
Other Income	292	221	1,079	225	289	0%
Discounts	(23,785)	(25,606)	(27,022)	(6,250)	(25,000)	-20%
<b>TOTAL REVENUES</b>	<b>\$ 107,629</b>	<b>\$ 114,747</b>	<b>\$ 130,309</b>	<b>\$ 82,887</b>	<b>\$ 122,440</b>	
<b>Percent of Budget</b>				<b>67.7%</b>		
<b>EXPENDITURES</b>						
Salaries - Faculty	\$ 17,191	\$ 17,912	\$ 19,635	\$ 5,995	\$ 21,996	20%
Salaries - Non-Faculty	22,138	23,456	23,882	5,770	23,377	21%
Wages	4,339	5,082	4,492	838	3,591	3%
Benefits	10,922	11,999	12,919	2,873	12,810	11%
<b>Personnel Costs</b>	<b>54,589</b>	<b>58,449</b>	<b>60,928</b>	<b>15,476</b>	<b>61,774</b>	<b>55%</b>
Utilities	1,928	1,850	1,813	530	1,966	2%
Scholarships	33,862	36,066	37,877	20,210	39,855	36%
Discounts	(23,785)	(25,606)	(27,022)	(6,250)	(25,000)	-22%
Equipment (Capitalized)	1,030	1,391	1,517	516	8,235	7%
Operations and Maintenance (Net)	24,769	27,820	28,546	8,690	25,315	23%
<b>TOTAL EXPENDITURES</b>	<b>\$ 92,393</b>	<b>\$ 99,970</b>	<b>\$ 103,658</b>	<b>\$ 39,172</b>	<b>\$ 112,145</b>	
<b>Percent of Budget</b>				<b>34.9%</b>		
<b>TRANSFERS</b>						
RFS Debt Service (To System Office)	\$ (9,594)	\$ (8,323)	\$ (12,680)	\$ (8,976)	\$ (10,496)	
Other	1,285	(5,027)	(8,696)	(7,147)	200	
<b>NET TRANSFERS</b>	<b>\$ (8,309)</b>	<b>\$ (13,350)</b>	<b>\$ (21,376)</b>	<b>\$ (16,123)</b>	<b>\$ (10,296)</b>	
<b>NET INCREASE (DECREASE)</b>	<b>6,926</b>	<b>1,427</b>	<b>5,275</b>	<b>27,592</b>	<b>0</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 66,386</b>	<b>\$ 67,813</b>	<b>\$ 73,088</b>	<b>\$ 100,680</b>	<b>\$ 67,813</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M International University**  
**FY 2018 Executive Budget Summary**  
(In Thousands)



EXPENDITURES	FY 2015	FY 2016	FY 2017	FY 2018		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>Fund Group - NACUBO Function</b>						
<b>E&amp;G and Designated:</b>						
Instruction	\$ 24,210	\$ 27,627	\$ 29,472	\$ 8,032	\$ 28,644	26%
Academic Support	10,942	12,401	13,401	3,872	12,430	11%
Student Services	7,781	7,032	6,895	1,513	6,514	6%
Scholarships and Fellowships	1,647	1,641	2,120	1,666	3,608	3%
Institutional Support	7,863	7,373	7,294	1,851	7,472	7%
O&M of Plant	8,257	9,012	9,958	2,523	14,335	13%
Public Service	1,650	2,197	2,197	443	1,781	2%
Research	1,271	1,788	1,685	338	1,214	1%
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 63,622</b>	<b>\$ 69,070</b>	<b>\$ 73,022</b>	<b>\$ 20,238</b>	<b>\$ 75,998</b>	<b>68%</b>
<b>Auxiliary:</b>						
Auxiliary	\$ 7,758	\$ 7,719	\$ 7,244	\$ 2,443	\$ 7,565	7%
<b>Auxiliary Subtotal:</b>	<b>\$ 7,758</b>	<b>\$ 7,719</b>	<b>\$ 7,244</b>	<b>\$ 2,443</b>	<b>\$ 7,565</b>	<b>7%</b>
<b>Restricted:</b>						
Instruction	\$ 1,306	\$ 1,725	\$ 2,109	\$ 511	\$ 834	1%
Academic Support	7,613	9,330	7,799	2,301	10,255	9%
Student Services	972	983	735	285	3,463	3%
Scholarships and Fellowships	8,246	8,198	8,619	12,247	10,885	10%
Institutional Support	21	19	17	25	0	0%
O&M of Plant	0	5	2	1	0	0%
Public Service	1,260	1,106	1,287	407	479	0%
Research	1,595	1,817	2,825	714	2,666	2%
<b>Restricted Subtotal:</b>	<b>\$ 21,013</b>	<b>\$ 23,181</b>	<b>\$ 23,392</b>	<b>\$ 16,492</b>	<b>\$ 28,581</b>	<b>25%</b>
<b>TOTAL:</b>						
Instruction	\$ 25,516	\$ 29,351	\$ 31,581	\$ 8,543	\$ 29,478	26%
Academic Support	18,555	21,731	21,200	6,173	22,685	20%
Student Services	8,753	8,015	7,630	1,798	9,977	9%
Scholarships and Fellowships	9,893	9,839	10,739	13,913	14,493	13%
Institutional Support	7,884	7,391	7,311	1,876	7,472	7%
O&M of Plant	8,258	9,016	9,960	2,524	14,335	13%
Public Service	2,910	3,303	3,484	851	2,259	2%
Auxiliary	7,758	7,719	7,244	2,443	7,565	7%
Research	2,866	3,605	4,510	1,052	3,880	3%
<b>TOTAL:</b>	<b>\$ 92,393</b>	<b>\$ 99,970</b>	<b>\$ 103,658</b>	<b>\$ 39,172</b>	<b>\$ 112,145</b>	<b>100%</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University**  
**FY 2018 Executive Budget Summary**  
(In Thousands)



	FY 2015	FY 2016	FY 2017	FY 2018		% of Budget
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	
<b>PERCENT OF FISCAL YEAR 2018</b>				<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 1,614,895	\$ 1,631,284	\$ 1,690,191	\$ 1,754,358	\$ 1,751,741	
<i>Restatement: (prior year correction)</i>	0					
<b>REVENUES</b>						
State Appropriations	\$ 312,085	\$ 368,245	\$ 376,313	\$ 310,794	\$ 362,108	19%
Available University Fund	95,146	117,659	114,464	33,592	134,368	7%
Tuition and Fees (Gross)	609,093	642,293	688,308	341,828	696,959	37%
Contracts and Grants	213,948	209,412	200,849	92,195	244,295	13%
Student Financial Assistance	75,740	81,877	85,085	19,149	82,135	4%
Gifts	81,243	139,912	89,777	5,138	139,652	7%
Sales and Services	355,307	356,638	336,833	132,520	317,376	17%
Investment Income	(5,983)	69,606	151,237	6,063	32,849	2%
Other Income	31,430	31,287	35,996	4,064	24,742	1%
Discounts	(144,149)	(146,137)	(157,440)	(38,178)	(152,712)	-8%
<b>TOTAL REVENUES</b>	<b>\$ 1,623,861</b>	<b>\$ 1,870,791</b>	<b>\$ 1,921,421</b>	<b>\$ 907,164</b>	<b>\$ 1,881,771</b>	
<b>Percent of Budget</b>				<b>48.2%</b>		
<b>EXPENDITURES</b>						
Salaries - Faculty	\$ 303,456	\$ 333,296	\$ 352,224	\$ 104,221	\$ 369,286	22%
Salaries - Non-Faculty	303,972	324,208	343,813	85,685	340,596	20%
Wages	91,286	88,080	105,972	23,562	85,562	5%
Benefits	152,507	171,409	186,737	38,658	164,022	10%
<b>Personnel Costs</b>	<b>851,221</b>	<b>916,993</b>	<b>988,747</b>	<b>252,127</b>	<b>959,466</b>	<b>58%</b>
Utilities	57,052	55,623	56,528	16,028	62,125	4%
Scholarships	223,915	243,960	258,504	137,415	250,473	15%
Discounts	(144,149)	(146,137)	(157,440)	(38,178)	(152,712)	-9%
Equipment (Capitalized)	55,946	45,615	42,251	5,725	41,681	3%
Operations and Maintenance (Net)	417,857	453,798	451,721	105,563	503,396	30%
Debt Service	100	46	30	0	0	0%
<b>TOTAL EXPENDITURES</b>	<b>\$ 1,461,943</b>	<b>\$ 1,569,898</b>	<b>\$ 1,640,341</b>	<b>\$ 478,678</b>	<b>\$ 1,664,430</b>	
<b>Percent of Budget</b>				<b>28.8%</b>		
<b>TRANSFERS</b>						
RFS Debt Service (To System Office)	\$ (97,005)	\$ (129,041)	\$ (129,107)	\$ (52,567)	\$ (147,590)	
Other	(48,524)	(112,945)	(87,807)	38,584	(4,320)	
<b>NET TRANSFERS</b>	<b>\$ (145,529)</b>	<b>\$ (241,987)</b>	<b>\$ (216,913)</b>	<b>\$ (13,983)</b>	<b>\$ (151,910)</b>	
<b>NET INCREASE (DECREASE)</b>	<b>16,389</b>	<b>58,907</b>	<b>64,167</b>	<b>414,502</b>	<b>65,432</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 1,631,284</b>	<b>\$ 1,690,191</b>	<b>\$ 1,754,358</b>	<b>\$ 2,168,860</b>	<b>\$ 1,817,173</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University**  
**FY 2018 Executive Budget Summary**  
(In Thousands)



EXPENDITURES	FY 2015	FY 2016	FY 2017	FY 2018		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>Fund Group - NACUBO Function</b>						
<b>E&amp;G and Designated:</b>						
Instruction	\$ 473,069	\$ 489,420	\$ 542,660	\$ 130,958	\$ 612,939	37%
Academic Support	172,729	200,841	187,039	45,032	186,718	11%
Student Services	62,117	69,659	70,165	14,099	67,159	4%
Scholarships and Fellowships	48,025	60,924	63,255	75,877	73,439	4%
Institutional Support	78,594	91,864	119,575	39,725	59,585	4%
O&M of Plant	80,130	80,043	86,805	18,069	91,601	6%
Public Service	19,681	22,466	19,908	4,988	22,046	1%
Research	65,061	83,001	75,843	16,981	64,678	4%
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 999,406</b>	<b>\$ 1,098,218</b>	<b>\$ 1,165,250</b>	<b>\$ 345,729</b>	<b>\$ 1,178,164</b>	<b>71%</b>
<b>Auxiliary:</b>						
Auxiliary	\$ 195,243	\$ 202,161	\$ 212,832	\$ 61,904	\$ 207,434	12%
<b>Auxiliary Subtotal:</b>	<b>\$ 195,243</b>	<b>\$ 202,161</b>	<b>\$ 212,832</b>	<b>\$ 61,904</b>	<b>\$ 207,434</b>	<b>12%</b>
<b>Restricted:</b>						
Instruction	\$ 77,516	\$ 77,367	\$ 64,800	\$ 17,257	\$ 71,869	4%
Academic Support	27,635	29,023	28,348	5,753	111,029	7%
Student Services	3,269	3,194	4,218	1,532	4,788	0%
Scholarships and Fellowships	24,720	29,944	32,190	16,866	17,685	1%
Institutional Support	1,008	1,351	744	156	856	0%
O&M of Plant	2,049	3,481	2,257	403	1,090	0%
Public Service	7,556	4,455	5,387	1,001	1,856	0%
Research	123,541	120,705	124,315	28,078	69,659	4%
<b>Restricted Subtotal:</b>	<b>\$ 267,295</b>	<b>\$ 269,518</b>	<b>\$ 262,259</b>	<b>\$ 71,046</b>	<b>\$ 278,831</b>	<b>17%</b>
<b>TOTAL:</b>						
Instruction	\$ 550,585	\$ 566,787	\$ 607,459	\$ 148,215	\$ 684,809	41%
Academic Support	200,364	229,864	215,387	50,785	297,747	18%
Student Services	65,386	72,853	74,383	15,632	71,947	4%
Scholarships and Fellowships	72,745	90,867	95,445	92,743	91,123	5%
Institutional Support	79,603	93,215	120,319	39,881	60,441	4%
O&M of Plant	82,179	83,524	89,063	18,472	92,691	6%
Public Service	27,237	26,921	25,295	5,989	23,902	1%
Auxiliary	195,243	202,161	212,832	61,904	207,434	12%
Research	188,602	203,705	200,157	45,059	134,337	8%
<b>TOTAL:</b>	<b>\$ 1,461,943</b>	<b>\$ 1,569,898</b>	<b>\$ 1,640,341</b>	<b>\$ 478,678</b>	<b>\$ 1,664,430</b>	<b>100%</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University at Galveston**  
**FY 2018 Executive Budget Summary**  
(In Thousands)



	FY 2015	FY 2016	FY 2017	FY 2018		% of Budget
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	
<b>PERCENT OF FISCAL YEAR 2018</b>				<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 44,982	\$ 45,011	\$ 50,331	\$ 53,737	\$ 52,006	
<i>Restatement: (prior year correction)</i>	0					
<b>REVENUES</b>						
State Appropriations	\$ 19,178	\$ 21,330	\$ 26,226	\$ 22,493	\$ 25,644	33%
Tuition and Fees (Gross)	24,673	25,771	26,110	11,033	27,578	35%
Contracts and Grants	6,459	7,030	6,343	4,355	14,303	18%
Student Financial Assistance	2,908	2,891	2,869	490	2,437	3%
Gifts	928	599	1,687	248	1,700	2%
Sales and Services	11,678	11,433	12,236	5,688	8,506	11%
Investment Income	(277)	2,411	6,088	535	2,283	3%
Other Income	185	429	232	92	450	1%
Discounts	(4,905)	(4,904)	(5,280)	(1,226)	(4,904)	-6%
<b>TOTAL REVENUES</b>	<b>\$ 60,827</b>	<b>\$ 66,990</b>	<b>\$ 76,397</b>	<b>\$ 43,708</b>	<b>\$ 77,996</b>	
<b>Percent of Budget</b>				<b>56.0%</b>		
<b>EXPENDITURES</b>						
Salaries - Faculty	\$ 11,235	\$ 11,052	\$ 11,360	\$ 3,452	\$ 12,168	18%
Salaries - Non-Faculty	9,342	9,880	11,064	2,834	10,726	16%
Wages	1,766	1,924	2,357	421	1,156	2%
Benefits	5,419	5,919	6,458	1,345	5,020	8%
<b>Personnel Costs</b>	<b>27,761</b>	<b>28,775</b>	<b>31,239</b>	<b>8,052</b>	<b>29,070</b>	<b>43%</b>
Utilities	1,638	1,575	1,623	418	1,778	3%
Scholarships	6,843	6,848	7,706	2,933	6,850	10%
Discounts	(4,905)	(4,904)	(5,280)	(1,226)	(4,904)	-7%
Equipment (Capitalized)	1,468	817	2,808	85	355	1%
Operations and Maintenance (Net)	22,213	22,806	22,336	5,149	33,735	50%
Debt Service	2	2	1	0	0	0%
<b>TOTAL EXPENDITURES</b>	<b>\$ 55,020</b>	<b>\$ 55,917</b>	<b>\$ 60,433</b>	<b>\$ 15,412</b>	<b>\$ 66,884</b>	
<b>Percent of Budget</b>				<b>23.0%</b>		
<b>TRANSFERS</b>						
RFS Debt Service (To System Office)	\$ (5,930)	\$ (5,923)	\$ (10,662)	\$ (9,170)	\$ (10,769)	
Other	152	170	(1,896)	1,364	138	
<b>NET TRANSFERS</b>	<b>\$ (5,778)</b>	<b>\$ (5,752)</b>	<b>\$ (12,558)</b>	<b>\$ (7,807)</b>	<b>\$ (10,631)</b>	
<b>NET INCREASE (DECREASE)</b>	<b>29</b>	<b>5,320</b>	<b>3,406</b>	<b>20,490</b>	<b>481</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 45,011</b>	<b>\$ 50,331</b>	<b>\$ 53,737</b>	<b>\$ 74,227</b>	<b>\$ 52,487</b>	





**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University at Galveston**  
**FY 2018 Executive Budget Summary**  
(In Thousands)



EXPENDITURES	FY 2015	FY 2016	FY 2017	FY 2018		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>Fund Group - NACUBO Function</b>						
<b>E&amp;G and Designated:</b>						
Instruction	\$ 18,484	\$ 16,601	\$ 18,240	\$ 4,397	\$ 18,900	28%
Academic Support	4,075	4,623	5,163	1,014	4,374	7%
Student Services	3,328	3,294	4,148	2,189	8,757	13%
Scholarships and Fellowships	1,120	1,164	2,615	1,554	4,776	7%
Institutional Support	6,416	7,190	8,940	1,324	6,632	10%
O&M of Plant	5,073	5,461	5,660	1,676	4,506	7%
Public Service	1,220	1,269	1,399	175	1,226	2%
Research	2,362	2,764	2,775	485	1,961	3%
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 42,078</b>	<b>\$ 42,367</b>	<b>\$ 48,942</b>	<b>\$ 12,815</b>	<b>\$ 51,132</b>	<b>76%</b>
<b>Auxiliary:</b>						
Auxiliary	\$ 5,425	\$ 6,473	\$ 4,921	\$ 1,237	\$ 4,918	7%
<b>Auxiliary Subtotal:</b>	<b>\$ 5,425</b>	<b>\$ 6,473</b>	<b>\$ 4,921</b>	<b>\$ 1,237</b>	<b>\$ 4,918</b>	<b>7%</b>
<b>Restricted:</b>						
Instruction	\$ 1,020	\$ 594	\$ 636	\$ 91	\$ 600	1%
Academic Support	160	119	26	1	0	0%
Student Services	40	27	43	1	0	0%
Scholarships and Fellowships	716	674	838	403	2,139	3%
Institutional Support	498	59	107	36	1,050	2%
O&M of Plant	754	177	1	1	0	0%
Public Service	10	174	107	4	0	0%
Research	4,320	5,253	4,812	824	7,044	11%
<b>Restricted Subtotal:</b>	<b>\$ 7,516</b>	<b>\$ 7,077</b>	<b>\$ 6,570</b>	<b>\$ 1,360</b>	<b>\$ 10,834</b>	<b>16%</b>
<b>TOTAL:</b>						
Instruction	\$ 19,504	\$ 17,196	\$ 18,877	\$ 4,488	\$ 19,500	29%
Academic Support	4,234	4,742	5,189	1,015	4,374	7%
Student Services	3,368	3,321	4,191	2,190	8,757	13%
Scholarships and Fellowships	1,835	1,837	3,453	1,958	6,915	10%
Institutional Support	6,914	7,250	9,048	1,360	7,682	11%
O&M of Plant	5,827	5,638	5,662	1,677	4,506	7%
Public Service	1,230	1,442	1,506	179	1,226	2%
Auxiliary	5,425	6,473	4,921	1,237	4,918	7%
Research	6,683	8,018	7,587	1,309	9,006	13%
<b>TOTAL:</b>	<b>\$ 55,020</b>	<b>\$ 55,917</b>	<b>\$ 60,433</b>	<b>\$ 15,412</b>	<b>\$ 66,884</b>	<b>100%</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M Health Science Center**  
**FY 2018 Executive Budget Summary**  
(In Thousands)



	FY 2015	FY 2016	FY 2017	FY 2018		% of Budget
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	
<b>PERCENT OF FISCAL YEAR 2018</b>				<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 140,791	\$ 158,123	\$ 162,316	\$ 195,361	\$ 161,042	
<i>Restatement: (prior year correction)</i>	0					
<b>REVENUES</b>						
State Appropriations	\$ 133,908	\$ 150,831	\$ 161,928	\$ 154,872	\$ 162,906	51%
Tuition and Fees (Gross)	36,709	38,529	41,216	12,854	41,958	13%
Contracts and Grants	94,513	71,180	53,730	3,447	63,833	20%
Student Financial Assistance	922	1,002	539	45	370	0%
Gifts	10,338	3,908	4,890	2,505	3,500	1%
Sales and Services	41,154	36,710	61,902	8,903	40,351	13%
Investment Income	4,970	8,326	15,727	52	7,351	2%
Other Income	33,311	7,129	4,520	686	400	0%
Discounts	(2,587)	(3,316)	(3,335)	(754)	(3,016)	-1%
<b>TOTAL REVENUES</b>	<b>\$ 353,238</b>	<b>\$ 314,300</b>	<b>\$ 341,087</b>	<b>\$ 182,612</b>	<b>\$ 317,654</b>	
<b>Percent of Budget</b>				<b>57.5%</b>		
<b>EXPENDITURES</b>						
Salaries - Faculty	\$ 54,014	\$ 54,809	\$ 61,199	\$ 16,088	\$ 62,992	20%
Salaries - Non-Faculty	67,940	69,766	72,002	17,721	73,230	23%
Wages	2,183	2,274	2,533	537	2,407	1%
Benefits	29,579	31,474	33,617	7,803	34,422	11%
<b>Personnel Costs</b>	<b>153,717</b>	<b>158,323</b>	<b>169,351</b>	<b>42,148</b>	<b>173,052</b>	<b>55%</b>
Utilities	6,634	7,190	5,665	1,968	7,009	2%
Scholarships	5,785	7,032	7,017	3,013	5,979	2%
Discounts	(2,587)	(3,316)	(3,335)	(754)	(3,016)	-1%
Equipment (Capitalized)	72,016	27,656	7,111	886	10,921	3%
Operations and Maintenance (Net)	105,569	105,231	109,679	19,730	120,536	38%
Debt Service	28	10	1	0	0	0%
<b>TOTAL EXPENDITURES</b>	<b>\$ 341,162</b>	<b>\$ 302,127</b>	<b>\$ 295,489</b>	<b>\$ 66,991</b>	<b>\$ 314,480</b>	
<b>Percent of Budget</b>				<b>21.3%</b>		
<b>TRANSFERS</b>						
RFS Debt Service (To System Office)	\$ (9,475)	\$ (8,909)	\$ (19,758)	\$ (18,732)	\$ (19,347)	
Other	14,731	929	7,205	8,460	18,557	
<b>NET TRANSFERS</b>	<b>\$ 5,256</b>	<b>\$ (7,980)</b>	<b>\$ (12,553)</b>	<b>\$ (10,272)</b>	<b>\$ (790)</b>	
<b>NET INCREASE (DECREASE)</b>	<b>17,332</b>	<b>4,193</b>	<b>33,045</b>	<b>105,349</b>	<b>2,384</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 158,123</b>	<b>\$ 162,316</b>	<b>\$ 195,361</b>	<b>\$ 300,710</b>	<b>\$ 163,427</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M Health Science Center**  
**FY 2018 Executive Budget Summary**  
(In Thousands)



EXPENDITURES  Fund Group - NACUBO Function	FY 2015	FY 2016	FY 2017	FY 2018		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>E&amp;G and Designated:</b>						
Instruction	\$ 106,005	\$ 109,821	\$ 118,862	\$ 29,788	\$ 123,408	39%
Academic Support	29,278	29,745	32,071	7,091	29,429	9%
Student Services	4,972	4,884	4,417	719	4,972	2%
Scholarships and Fellowships	1,792	2,201	2,005	1,600	2,233	1%
Hospitals and Clinics	0	0	0	0	0	0%
Institutional Support	16,774	12,551	14,221	3,614	14,330	5%
O&M of Plant	26,315	22,632	22,233	4,664	29,445	9%
Public Service	7,430	9,115	8,602	2,082	10,087	3%
Research	30,103	38,516	40,459	6,875	36,230	12%
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 222,670</b>	<b>\$ 229,463</b>	<b>\$ 242,870</b>	<b>\$ 56,432</b>	<b>\$ 250,133</b>	<b>80%</b>
<b>Auxiliary:</b>						
Auxiliary	\$ 2,480	\$ 2,492	\$ 2,277	\$ 122	\$ 2,588	1%
<b>Auxiliary Subtotal:</b>	<b>\$ 2,480</b>	<b>\$ 2,492</b>	<b>\$ 2,277</b>	<b>\$ 122</b>	<b>\$ 2,588</b>	<b>1%</b>
<b>Restricted:</b>						
Instruction	\$ 3,050	\$ 2,637	\$ 2,907	\$ 449	\$ 2,207	1%
Academic Support	661	720	520	62	720	0%
Student Services	96	85	73	18	86	0%
Scholarships and Fellowships	604	583	530	237	358	0%
Institutional Support	14	35	64	6	15	0%
Public Service	1,557	1,702	1,894	545	1,642	1%
Research	110,028	64,410	44,351	9,114	56,730	18%
<b>Restricted Subtotal:</b>	<b>\$ 116,012</b>	<b>\$ 70,172</b>	<b>\$ 50,342</b>	<b>\$ 10,436</b>	<b>\$ 61,759</b>	<b>20%</b>
<b>TOTAL:</b>						
Instruction	\$ 109,056	\$ 112,458	\$ 121,769	\$ 30,237	\$ 125,615	40%
Academic Support	29,939	30,464	32,591	7,153	30,149	10%
Student Services	5,068	4,968	4,490	737	5,058	2%
Scholarships and Fellowships	2,396	2,784	2,535	1,836	2,591	1%
Hospitals and Clinics	0	0	0	0	0	0%
Institutional Support	16,789	12,586	14,285	3,620	14,345	0
O&M of Plant	26,315	22,632	22,236	4,670	29,445	0
Public Service	8,988	10,817	10,496	2,627	11,729	4%
Auxiliary	2,480	2,492	2,277	122	2,588	1%
Research	140,131	102,925	84,811	15,989	92,960	30%
<b>TOTAL:</b>	<b>\$ 341,162</b>	<b>\$ 302,127</b>	<b>\$ 295,489</b>	<b>\$ 66,991</b>	<b>\$ 314,480</b>	<b>100%</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University - Central Texas**  
**FY 2018 Executive Budget Summary**  
(In Thousands)



**TEXAS A&M**  
**UNIVERSITY**  
**CENTRAL TEXAS**

	FY 2015	FY 2016	FY 2017	FY 2018		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	% of Budget	
<b>PERCENT OF FISCAL YEAR 2018</b>				<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 15,394	\$ 15,985	\$ 17,310	\$ 18,687	\$ 17,940	
<i>Restatement: (prior year correction)</i>						
<b>REVENUES</b>						
State Appropriations	\$ 15,054	\$ 17,376	\$ 19,444	\$ 16,976	\$ 18,954	48%
Tuition and Fees (Gross)	14,911	14,080	15,886	9,612	16,391	42%
Contracts and Grants	260	303	716	175	696	2%
Student Financial Assistance	6,563	4,573	4,895	163	4,109	10%
Gifts	365	381	457	6	429	1%
Sales and Services	295	330	343	207	290	1%
Investment Income	(66)	512	1,209	69	343	1%
Other Income	60	63	125	7	44	0%
Discounts	(4,000)	(3,184)	(3,392)	(515)	(2,062)	-5%
<b>TOTAL REVENUES</b>	<b>\$ 33,443</b>	<b>\$ 34,434</b>	<b>\$ 39,683</b>	<b>\$ 26,701</b>	<b>\$ 39,194</b>	
<b>Percent of Budget</b>				<b>68.1%</b>		
<b>EXPENDITURES</b>						
Salaries - Faculty	\$ 7,652	\$ 8,579	\$ 9,264	\$ 2,443	\$ 8,628	25%
Salaries - Non-Faculty	7,161	7,600	7,754	1,921	8,270	24%
Wages	555	449	559	180	491	1%
Benefits	3,592	3,777	4,196	914	4,648	13%
<b>Personnel Costs</b>	<b>18,960</b>	<b>20,405</b>	<b>21,773</b>	<b>5,458</b>	<b>22,038</b>	<b>63%</b>
Utilities	380	439	392	88	476	1%
Scholarships	8,611	7,299	7,831	1,473	7,144	21%
Discounts	(4,000)	(3,184)	(3,392)	(515)	(2,062)	-6%
Equipment (Capitalized)	731	1,233	1,507	78	283	1%
Operations and Maintenance (Net)	7,080	6,184	7,661	2,420	6,964	20%
<b>TOTAL EXPENDITURES</b>	<b>\$ 31,761</b>	<b>\$ 32,377</b>	<b>\$ 35,771</b>	<b>\$ 9,001</b>	<b>\$ 34,844</b>	
<b>Percent of Budget</b>				<b>25.8%</b>		
<b>TRANSFERS</b>						
RFS Debt Service (To System Office)	\$ (1,649)	\$ (1,646)	\$ (4,432)	\$ (4,537)	\$ (4,537)	
Other	560	914	1,897	2,605	2,022	
<b>NET TRANSFERS</b>	<b>\$ (1,090)</b>	<b>\$ (733)</b>	<b>\$ (2,536)</b>	<b>\$ (1,933)</b>	<b>\$ (2,515)</b>	
<b>NET INCREASE (DECREASE)</b>	<b>592</b>	<b>1,325</b>	<b>1,376</b>	<b>15,768</b>	<b>1,835</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 15,985</b>	<b>\$ 17,310</b>	<b>\$ 18,687</b>	<b>\$ 34,455</b>	<b>\$ 19,775</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University - Central Texas**  
**FY 2018 Executive Budget Summary**  
(In Thousands)



**TEXAS A&M**  
**UNIVERSITY**  
**CENTRAL TEXAS**

EXPENDITURES	FY 2015	FY 2016	FY 2017	FY 2018		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>Fund Group - NACUBO Function</b>						
<b>E&amp;G and Designated:</b>						
Instruction	\$ 9,852	\$ 10,863	\$ 11,147	\$ 2,679	\$ 10,604	30%
Academic Support	5,627	5,661	6,034	1,564	6,639	19%
Student Services	5,152	4,914	4,868	1,309	5,951	17%
Scholarships and Fellowships	1,495	1,891	2,102	759	1,703	5%
Institutional Support	3,474	3,757	4,387	1,388	3,306	9%
O&M of Plant	2,438	2,343	3,218	829	2,199	6%
Public Service	3	2	6	2	5	0%
Research	314	330	358	143	362	1%
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 28,355</b>	<b>\$ 29,762</b>	<b>\$ 32,119</b>	<b>\$ 8,673</b>	<b>\$ 30,770</b>	<b>88%</b>
<b>Auxiliary:</b>						
Auxiliary	\$ 158	\$ 120	\$ 153	\$ 31	\$ 174	1%
<b>Auxiliary Subtotal:</b>	<b>\$ 158</b>	<b>\$ 120</b>	<b>\$ 153</b>	<b>\$ 31</b>	<b>\$ 174</b>	<b>1%</b>
<b>Restricted:</b>						
Instruction	\$ -	\$ -	\$ -	\$ -	\$ -	0%
Academic Support	1	2	0	0	0	0%
Student Services	38	38	104	32	142	0%
Scholarships and Fellowships	3,149	2,279	2,401	191	3,467	10%
Institutional Support	2	0	4	0	0	0%
Research	59	38	990	73	290	1%
<b>Restricted Subtotal:</b>	<b>\$ 3,249</b>	<b>\$ 2,495</b>	<b>\$ 3,499</b>	<b>\$ 297</b>	<b>\$ 3,899</b>	<b>11%</b>
<b>TOTAL:</b>						
Instruction	\$ 9,852	\$ 10,863	\$ 11,147	\$ 2,679	\$ 10,604	30%
Academic Support	5,628	5,663	6,034	1,564	6,639	19%
Student Services	5,190	4,952	4,971	1,341	6,094	17%
Scholarships and Fellowships	4,645	4,170	4,503	951	5,171	15%
Institutional Support	3,475	3,757	4,391	1,388	3,306	9%
O&M of Plant	2,438	2,480	3,218	829	2,199	6%
Public Service	3	3	6	2	5	0%
Auxiliary	158	120	153	31	174	1%
Research	373	369	1,348	216	652	2%
<b>TOTAL:</b>	<b>\$ 31,761</b>	<b>\$ 32,377</b>	<b>\$ 35,771</b>	<b>\$ 9,001</b>	<b>\$ 34,844</b>	<b>100%</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University - Commerce**  
**FY 2018 Executive Budget Summary**  
(In Thousands)



	FY 2015	FY 2016	FY 2017	FY 2018		% of Budget
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	
<b>PERCENT OF FISCAL YEAR 2018</b>				<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 104,007	\$ 105,881	\$ 113,801	\$ 120,302	\$ 113,801	
<i>Restatement: (prior year correction)</i>						
<b>REVENUES</b>						
State Appropriations	\$ 45,533	\$ 48,926	\$ 53,819	\$ 46,123	\$ 52,469	28%
Federal Appropriations	21	21	0	0	0	0%
Higher Education Fund	5,193	7,191	10,786	10,786	10,786	6%
Tuition and Fees (Gross)	83,898	90,626	92,299	41,994	95,215	51%
Contracts and Grants	4,831	4,050	4,707	819	4,827	3%
Student Financial Assistance	23,191	23,369	25,482	4,511	23,000	12%
Gifts	1,973	1,830	1,642	645	1,590	1%
Sales and Services	23,013	25,366	26,613	17,073	19,304	10%
Investment Income	385	5,361	12,060	188	2,942	2%
Other Income	1,222	1,886	1,946	511	225	0%
Discounts	(22,029)	(24,267)	(27,707)	(6,094)	(24,376)	-13%
<b>TOTAL REVENUES</b>	<b>\$ 167,231</b>	<b>\$ 184,358</b>	<b>\$ 201,648</b>	<b>\$ 116,557</b>	<b>\$ 185,982</b>	
<b>Percent of Budget</b>				<b>62.7%</b>		
<b>EXPENDITURES</b>						
Salaries - Faculty	\$ 32,854	\$ 33,650	\$ 36,056	\$ 10,984	\$ 36,424	22%
Salaries - Non-Faculty	27,484	28,891	30,377	7,700	30,763	18%
Wages	4,457	5,072	5,818	1,270	5,132	3%
Benefits	18,158	19,229	20,949	4,606	21,413	13%
<b>Personnel Costs</b>	<b>82,953</b>	<b>86,842</b>	<b>93,200</b>	<b>24,560</b>	<b>93,732</b>	<b>55%</b>
Utilities	3,861	3,820	4,055	594	4,980	3%
Scholarships	41,279	44,959	46,803	11,688	44,929	27%
Discounts	(22,029)	(24,267)	(27,707)	(6,094)	(24,376)	-14%
Equipment (Capitalized)	1,730	1,210	1,628	727	4,062	2%
Operations and Maintenance (Net)	45,331	53,240	53,260	14,699	46,067	27%
<b>TOTAL EXPENDITURES</b>	<b>\$ 153,124</b>	<b>\$ 165,803</b>	<b>\$ 171,239</b>	<b>\$ 46,174</b>	<b>\$ 169,394</b>	
<b>Percent of Budget</b>				<b>27.3%</b>		
<b>TRANSFERS</b>						
RFS Debt Service (To System Office)	\$ (10,056)	\$ (8,280)	\$ (13,497)	\$ (5,901)	\$ (13,421)	
Other	(2,176)	(2,354)	(10,410)	(4,933)	(3,167)	
<b>NET TRANSFERS</b>	<b>\$ (12,233)</b>	<b>\$ (10,635)</b>	<b>\$ (23,907)</b>	<b>\$ (10,834)</b>	<b>\$ (16,588)</b>	
<b>NET INCREASE (DECREASE)</b>	<b>1,874</b>	<b>7,920</b>	<b>6,501</b>	<b>59,548</b>	<b>0</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 105,881</b>	<b>\$ 113,801</b>	<b>\$ 120,302</b>	<b>\$ 179,850</b>	<b>\$ 113,801</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University - Commerce**  
**FY 2018 Executive Budget Summary**  
(In Thousands)



EXPENDITURES	FY 2015	FY 2016	FY 2017	FY 2018		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>Fund Group - NACUBO Function</b>						
<b>E&amp;G and Designated:</b>						
Instruction	\$ 55,806	\$ 56,130	\$ 60,293	\$ 15,966	\$ 57,834	34%
Academic Support	10,067	11,415	11,449	2,645	16,868	10%
Student Services	10,992	11,832	12,628	2,240	11,407	7%
Scholarships and Fellowships	9,542	11,336	8,253	2,075	9,884	6%
Institutional Support	11,949	14,481	14,658	6,261	12,326	7%
O&M of Plant	13,157	14,937	14,076	3,135	14,020	8%
Public Service	1,850	2,318	2,670	333	1,402	1%
Research	1,003	1,116	1,874	284	1,023	1%
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 114,367</b>	<b>\$ 123,566</b>	<b>\$ 125,901</b>	<b>\$ 32,938</b>	<b>\$ 124,764</b>	<b>74%</b>
<b>Auxiliary:</b>						
Auxiliary	\$ 25,532	\$ 29,987	\$ 31,111	\$ 10,234	\$ 28,091	17%
<b>Auxiliary Subtotal:</b>	<b>\$ 25,532</b>	<b>\$ 29,987</b>	<b>\$ 31,111</b>	<b>\$ 10,234</b>	<b>\$ 28,091</b>	<b>17%</b>
<b>Restricted:</b>						
Instruction	\$ 804	\$ 726	\$ 642	\$ 111	\$ 8	0%
Academic Support	60	76	148	17	85	0%
Student Services	1,488	1,332	1,273	205	1,475	1%
Scholarships and Fellowships	7,699	7,805	9,297	2,130	13,432	8%
Institutional Support	464	345	279	101	0	0%
O&M of Plant	0	18	0	0	0	0%
Public Service	554	522	595	139	387	0%
Research	2,155	1,425	1,991	299	1,152	1%
<b>Restricted Subtotal:</b>	<b>\$ 13,225</b>	<b>\$ 12,250</b>	<b>\$ 14,227</b>	<b>\$ 3,002</b>	<b>\$ 16,539</b>	<b>10%</b>
<b>TOTAL:</b>						
Instruction	\$ 56,610	\$ 56,856	\$ 60,935	\$ 16,076	\$ 57,842	34%
Academic Support	10,127	11,491	11,598	2,662	16,953	10%
Student Services	12,481	13,165	13,901	2,445	12,882	8%
Scholarships and Fellowships	17,241	19,142	17,550	4,205	23,316	14%
Institutional Support	12,414	14,826	14,938	6,362	12,326	7%
O&M of Plant	13,157	14,955	14,077	3,135	14,020	8%
Public Service	2,404	2,840	3,265	472	1,789	1%
Auxiliary	25,532	29,987	31,111	10,234	28,091	17%
Research	3,158	2,541	3,864	583	2,176	1%
<b>TOTAL:</b>	<b>\$ 153,124</b>	<b>\$ 165,803</b>	<b>\$ 171,239</b>	<b>\$ 46,174</b>	<b>\$ 169,394</b>	<b>100%</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University - Corpus Christi**  
**FY 2018 Executive Budget Summary**  
(In Thousands)



	FY 2015	FY 2016	FY 2017	FY 2018		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>PERCENT OF FISCAL YEAR 2018</b>				<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 75,754	\$ 71,238	\$ 77,979	\$ 104,373	\$ 80,135	
<i>Restatement: (prior year correction)</i>						
<b>REVENUES</b>						
State Appropriations	\$ 51,372	\$ 57,334	\$ 61,733	\$ 53,188	\$ 58,239	26%
Higher Education Fund	7,139	7,424	11,136	11,136	11,136	5%
Tuition and Fees (Gross)	91,889	98,383	106,328	85,469	107,827	49%
Contracts and Grants	19,816	21,032	26,323	6,332	24,596	11%
Student Financial Assistance	21,923	24,748	26,919	4,815	28,076	13%
Gifts	6,311	6,493	6,569	2,010	6,347	3%
Sales and Services	10,422	10,781	11,019	3,519	8,399	4%
Investment Income	166	4,058	9,785	464	2,567	1%
Other Income	1,416	1,742	1,280	329	856	0%
Discounts	(23,758)	(25,763)	(29,338)	(7,060)	(28,238)	-13%
<b>TOTAL REVENUES</b>	<b>\$ 186,697</b>	<b>\$ 206,232</b>	<b>\$ 231,755</b>	<b>\$ 160,201</b>	<b>\$ 219,805</b>	
<b>Percent of Budget</b>				<b>72.9%</b>		
<b>EXPENDITURES</b>						
Salaries - Faculty	\$ 36,668	\$ 38,459	\$ 39,024	\$ 11,508	\$ 42,535	21%
Salaries - Non-Faculty	37,494	40,275	42,055	10,251	43,919	22%
Wages	7,698	7,790	7,895	2,040	7,586	4%
Benefits	20,599	22,173	23,797	5,846	24,376	12%
<b>Personnel Costs</b>	<b>102,459</b>	<b>108,698</b>	<b>112,770</b>	<b>29,645</b>	<b>118,416</b>	<b>59%</b>
Utilities	4,309	4,336	4,788	1,082	5,505	3%
Scholarships	41,370	44,875	48,795	15,137	49,361	24%
Discounts	(23,758)	(25,763)	(29,338)	(7,060)	(28,238)	-14%
Equipment (Capitalized)	5,635	4,535	4,665	657	6,025	3%
Operations and Maintenance (Net)	39,972	42,815	44,827	9,399	50,515	25%
<b>TOTAL EXPENDITURES</b>	<b>\$ 169,986</b>	<b>\$ 179,497</b>	<b>\$ 186,506</b>	<b>\$ 48,860</b>	<b>\$ 201,584</b>	
<b>Percent of Budget</b>				<b>24.2%</b>		
<b>TRANSFERS</b>						
RFS Debt Service (To System Office)	\$ (12,779)	\$ (14,044)	\$ (18,070)	\$ (14,000)	\$ (17,922)	
Other	(8,447)	(5,950)	(786)	(188)	362	
<b>NET TRANSFERS</b>	<b>\$ (21,226)</b>	<b>\$ (19,993)</b>	<b>\$ (18,856)</b>	<b>\$ (14,188)</b>	<b>\$ (17,560)</b>	
<b>NET INCREASE (DECREASE)</b>	<b>(4,516)</b>	<b>6,741</b>	<b>26,393</b>	<b>97,153</b>	<b>662</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 71,238</b>	<b>\$ 77,979</b>	<b>\$ 104,373</b>	<b>\$ 201,526</b>	<b>\$ 80,797</b>	





**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University - Corpus Christi**  
**FY 2018 Executive Budget Summary**  
(In Thousands)



EXPENDITURES	FY 2015	FY 2016	FY 2017	FY 2018		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>Fund Group - NACUBO Function</b>						
<b>E&amp;G and Designated:</b>						
Instruction	\$ 48,274	\$ 51,709	\$ 52,503	\$ 14,958	\$ 52,959	26%
Academic Support	23,811	26,077	24,909	5,575	27,132	13%
Student Services	9,471	8,793	9,483	2,323	8,821	4%
Scholarships and Fellowships	7,137	7,924	9,257	2,493	8,063	4%
Institutional Support	13,712	14,553	15,437	4,297	21,270	11%
O&M of Plant	10,621	10,733	11,007	3,094	15,278	8%
Public Service	2,482	2,254	2,468	473	1,869	1%
Research	5,695	5,950	6,343	1,008	6,560	3%
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 121,204</b>	<b>\$ 127,993</b>	<b>\$ 131,406</b>	<b>\$ 34,222</b>	<b>\$ 141,952</b>	<b>70%</b>
<b>Auxiliary:</b>						
Auxiliary	\$ 19,589	\$ 20,848	\$ 21,484	\$ 6,936	\$ 24,526	12%
<b>Auxiliary Subtotal:</b>	<b>\$ 19,589</b>	<b>\$ 20,848</b>	<b>\$ 21,484</b>	<b>\$ 6,936</b>	<b>\$ 24,526</b>	<b>12%</b>
<b>Restricted:</b>						
Instruction	\$ 2,617	\$ 3,844	\$ 4,057	\$ 698	\$ 3,903	2%
Academic Support	1,362	1,527	2,183	277	1,673	1%
Student Services	474	185	236	53	207	0%
Scholarships and Fellowships	8,246	8,589	7,628	3,042	10,035	5%
Institutional Support	549	340	235	54	310	0%
O&M of Plant	353	465	439	50	0	0%
Public Service	624	529	1,128	172	753	0%
Research	14,967	15,178	17,710	3,354	18,225	9%
<b>Restricted Subtotal:</b>	<b>\$ 29,194</b>	<b>\$ 30,655</b>	<b>\$ 33,616</b>	<b>\$ 7,702</b>	<b>\$ 35,105</b>	<b>17%</b>
<b>TOTAL:</b>						
Instruction	\$ 50,892	\$ 55,552	\$ 56,560	\$ 15,657	\$ 56,861	28%
Academic Support	25,173	27,604	27,091	5,852	28,805	14%
Student Services	9,945	8,978	9,719	2,377	9,028	4%
Scholarships and Fellowships	15,383	16,513	16,885	5,536	18,098	9%
Institutional Support	14,261	14,893	15,672	4,351	21,580	11%
O&M of Plant	10,975	11,198	11,446	3,144	15,278	8%
Public Service	3,106	2,783	3,596	645	2,622	1%
Auxiliary	19,589	20,848	21,484	6,936	24,526	12%
Research	20,663	21,128	24,053	4,362	24,785	12%
<b>TOTAL:</b>	<b>\$ 169,986</b>	<b>\$ 179,497</b>	<b>\$ 186,505</b>	<b>\$ 48,860</b>	<b>\$ 201,584</b>	<b>100%</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University - Kingsville**  
**FY 2018 Executive Budget Summary**  
(In Thousands)



	FY 2015	FY 2016	FY 2017	FY 2018		% of Budget
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	
<b>PERCENT OF FISCAL YEAR 2018</b>				<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 60,954	\$ 71,480	\$ 84,565	\$ 88,487	\$ 85,922	
<i>Restatement: (prior year correction)</i>						
<b>REVENUES</b>						
State Appropriations	\$ 39,373	\$ 46,860	\$ 51,504	\$ 43,286	\$ 47,526	28%
Higher Education Fund	5,047	5,977	8,966	8,966	8,966	5%
Tuition and Fees (Gross)	68,564	73,325	70,384	29,157	66,155	39%
Contracts and Grants	13,295	14,020	13,432	3,161	11,870	7%
Student Financial Assistance	28,408	25,877	22,467	3,856	22,300	13%
Gifts	7,044	5,243	5,489	892	5,767	3%
Sales and Services	23,941	25,218	23,001	8,849	21,363	13%
Investment Income	(232)	3,863	8,145	389	2,520	1%
Other Income	862	758	695	122	697	0%
Discounts	(18,452)	(18,853)	(22,080)	(4,478)	(17,911)	-11%
<b>TOTAL REVENUES</b>	<b>\$ 167,851</b>	<b>\$ 182,288</b>	<b>\$ 182,003</b>	<b>\$ 94,200</b>	<b>\$ 169,253</b>	
<b>Percent of Budget</b>				<b>55.7%</b>		
<b>EXPENDITURES</b>						
Salaries - Faculty	\$ 27,989	\$ 31,207	\$ 32,888	\$ 9,411	\$ 31,483	21%
Salaries - Non-Faculty	26,911	29,601	30,837	7,578	32,512	22%
Wages	6,380	6,483	6,244	1,320	5,532	4%
Benefits	16,681	18,318	19,942	4,633	18,895	13%
<b>Personnel Costs</b>	<b>77,962</b>	<b>85,609</b>	<b>89,910</b>	<b>22,942</b>	<b>88,422</b>	<b>59%</b>
Utilities	4,794	4,797	4,566	1,187	4,147	3%
Scholarships	31,307	31,990	37,049	10,057	35,341	24%
Discounts	(18,452)	(18,853)	(22,080)	(4,478)	(17,911)	-12%
Equipment (Capitalized)	1,101	2,753	1,363	404	843	1%
Operations and Maintenance (Net)	47,975	47,834	46,308	12,002	38,400	26%
<b>TOTAL EXPENDITURES</b>	<b>\$ 144,687</b>	<b>\$ 154,129</b>	<b>\$ 157,116</b>	<b>\$ 42,114</b>	<b>\$ 149,243</b>	
<b>Percent of Budget</b>				<b>28.2%</b>		
<b>TRANSFERS</b>						
RFS Debt Service (To System Office)	\$ (9,179)	\$ (9,585)	\$ (13,558)	\$ (10,513)	\$ (14,422)	
Other	(3,460)	(5,490)	(7,407)	(3,832)	(4,869)	
<b>NET TRANSFERS</b>	<b>\$ (12,639)</b>	<b>\$ (15,075)</b>	<b>\$ (20,965)</b>	<b>\$ (14,345)</b>	<b>\$ (19,291)</b>	
<b>NET INCREASE (DECREASE)</b>	<b>10,526</b>	<b>13,085</b>	<b>3,922</b>	<b>37,741</b>	<b>719</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 71,480</b>	<b>\$ 84,565</b>	<b>\$ 88,487</b>	<b>\$ 126,227</b>	<b>\$ 86,642</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University - Kingsville**  
**FY 2018 Executive Budget Summary**  
(In Thousands)



EXPENDITURES	FY 2015	FY 2016	FY 2017	FY 2018		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>Fund Group - NACUBO Function</b>						
<b>E&amp;G and Designated:</b>						
Instruction	\$ 35,868	\$ 40,594	\$ 43,784	\$ 11,778	\$ 41,039	27%
Academic Support	10,687	12,451	14,843	4,044	15,508	10%
Student Services	11,939	14,513	14,160	3,050	12,735	9%
Scholarships and Fellowships	4,565	5,281	5,999	1,900	5,644	4%
Institutional Support	14,310	12,904	11,823	3,359	13,833	9%
O&M of Plant	8,204	8,873	10,778	2,624	8,919	6%
Public Service	521	827	815	85	321	0%
Research	4,660	4,860	5,734	1,330	4,093	3%
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 90,754</b>	<b>\$ 100,304</b>	<b>\$ 107,936</b>	<b>\$ 28,170</b>	<b>\$ 102,091</b>	<b>68%</b>
<b>Auxiliary:</b>						
Auxiliary	\$ 22,202	\$ 23,408	\$ 24,042	\$ 8,505	\$ 23,065	15%
<b>Auxiliary Subtotal:</b>	<b>\$ 22,202</b>	<b>\$ 23,408</b>	<b>\$ 24,042</b>	<b>\$ 8,505</b>	<b>\$ 23,065</b>	<b>15%</b>
<b>Restricted:</b>						
Instruction	\$ 2,562	\$ 2,669	\$ 1,761	\$ 500	\$ 1,248	1%
Academic Support	436	584	496	92	227	0%
Student Services	1,106	1,271	1,240	204	290	0%
Scholarships and Fellowships	14,303	11,941	7,717	2,011	8,887	6%
Institutional Support	108	106	82	28	0	0%
Public Service	128	411	219	14	4	0%
Research	13,088	13,434	13,529	2,589	13,429	9%
<b>Restricted Subtotal:</b>	<b>\$ 31,730</b>	<b>\$ 30,417</b>	<b>\$ 25,138</b>	<b>\$ 5,439</b>	<b>\$ 24,086</b>	<b>16%</b>
<b>TOTAL:</b>						
Instruction	\$ 38,430	\$ 43,263	\$ 45,545	\$ 12,278	\$ 42,287	28%
Academic Support	11,123	13,035	15,338	4,136	15,736	11%
Student Services	13,045	15,784	15,399	3,254	13,025	9%
Scholarships and Fellowships	18,868	17,223	13,716	3,911	14,530	10%
Institutional Support	14,418	13,010	11,905	3,387	13,833	9%
O&M of Plant	8,204	8,873	10,873	2,624	8,919	6%
Public Service	649	1,238	1,034	98	325	0%
Auxiliary	22,202	23,408	24,042	8,505	23,065	15%
Research	17,748	18,294	19,263	3,919	17,522	12%
<b>TOTAL:</b>	<b>\$ 144,687</b>	<b>\$ 154,129</b>	<b>\$ 157,116</b>	<b>\$ 42,114</b>	<b>\$ 149,243</b>	<b>100%</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University - San Antonio**  
**FY 2018 Executive Budget Summary**  
(In Thousands)



	FY 2015	FY 2016	FY 2017	FY 2018		% of Budget
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	
<b>PERCENT OF FISCAL YEAR 2018</b>				<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 18,079	\$ 20,548	\$ 31,116	\$ 36,198	\$ 32,147	
<i>Restatement: (prior year correction)</i>						
<b>REVENUES</b>						
State Appropriations	\$ 20,775	\$ 28,790	\$ 33,967	\$ 30,293	\$ 32,243	41%
Tuition and Fees (Gross)	24,930	26,740	35,154	18,595	40,519	51%
Contracts and Grants	92	4,681	424	97	345	0%
Student Financial Assistance	7,060	3,572	12,552	1,550	14,005	18%
Gifts	701	388	830	363	77	0%
Sales and Services	504	623	671	315	528	1%
Investment Income	67	774	2,412	269	626	1%
Other Income	148	135	88	33	59	0%
Discounts	(4,301)	(5,168)	(9,011)	(2,380)	(9,519)	-12%
<b>TOTAL REVENUES</b>	<b>\$ 49,977</b>	<b>\$ 60,533</b>	<b>\$ 77,088</b>	<b>\$ 49,134</b>	<b>\$ 78,881</b>	
<b>Percent of Budget</b>				<b>62.3%</b>		
<b>EXPENDITURES</b>						
Salaries - Faculty	\$ 9,908	\$ 10,338	\$ 12,737	\$ 4,466	\$ 16,302	23%
Salaries - Non-Faculty	10,822	12,058	13,080	3,192	17,542	25%
Wages	1,005	1,214	1,803	398	1,593	2%
Benefits	5,013	5,535	6,675	1,541	7,462	10%
<b>Personnel Costs</b>	<b>26,749</b>	<b>29,146</b>	<b>34,295</b>	<b>9,597</b>	<b>42,900</b>	<b>60%</b>
Utilities	774	667	831	94	896	1%
Scholarships	9,744	10,800	17,781	3,976	18,054	25%
Discounts	(4,301)	(5,168)	(9,011)	(2,380)	(9,519)	-13%
Equipment (Capitalized)	1,103	78	2,239	(574)	165	0%
Operations and Maintenance (Net)	11,566	13,731	15,846	3,419	18,685	26%
Debt Service	3	0	3	0	0	0%
<b>TOTAL EXPENDITURES</b>	<b>\$ 45,638</b>	<b>\$ 49,253</b>	<b>\$ 61,984</b>	<b>\$ 14,132</b>	<b>\$ 71,181</b>	
<b>Percent of Budget</b>			<b>101.2%</b>		<b>19.9%</b>	
<b>TRANSFERS</b>						
RFS Debt Service (To System Office)	\$ (2,637)	\$ (2,635)	\$ (7,508)	\$ (7,777)	\$ (7,777)	
Other	768	1,924	(2,514)	87	125	
<b>NET TRANSFERS</b>	<b>\$ (1,870)</b>	<b>\$ (711)</b>	<b>\$ (10,022)</b>	<b>\$ (7,690)</b>	<b>\$ (7,652)</b>	
<b>NET INCREASE (DECREASE)</b>	<b>2,469</b>	<b>10,568</b>	<b>5,081</b>	<b>27,313</b>	<b>48</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 20,548</b>	<b>\$ 31,116</b>	<b>\$ 36,198</b>	<b>\$ 63,510</b>	<b>\$ 32,195</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University - San Antonio**  
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(In Thousands)



EXPENDITURES  Fund Group - NACUBO Function	FY 2015	FY 2016	FY 2017	FY 2018		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>E&amp;G and Designated:</b>						
Instruction	\$ 14,944	\$ 15,600	\$ 19,133	\$ 6,323	\$ 22,128	31%
Academic Support	4,776	5,206	5,937	1,736	7,710	11%
Student Services	8,226	9,559	11,982	2,464	16,406	23%
Scholarships and Fellowships	1,804	2,081	3,737	790	3,955	6%
Institutional Support	6,771	7,248	8,242	1,477	9,274	13%
O&M of Plant	4,917	4,962	6,306	278	5,644	8%
Public Service	270	401	453	80	359	1%
Research	10	193	259	62	251	0%
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 41,717</b>	<b>\$ 45,250</b>	<b>\$ 56,049</b>	<b>\$ 13,210</b>	<b>\$ 65,729</b>	<b>92%</b>
<b>Auxiliary:</b>						
Auxiliary	\$ 243	\$ 196	\$ 567	\$ 55	\$ 277	0%
<b>Auxiliary Subtotal:</b>	<b>\$ 243</b>	<b>\$ 196</b>	<b>\$ 567</b>	<b>\$ 55</b>	<b>\$ 277</b>	<b>0%</b>
<b>Restricted:</b>						
Instruction	\$ 20	\$ 12	\$ -	\$ -	\$ -	0%
Academic Support	10	10	0	8	0	0%
Student Services	0	5	29	1	30	0%
Scholarships and Fellowships	3,556	3,548	5,033	835	4,830	7%
Institutional Support	0	5	6	2	0	0%
Public Service	0	3	115	0	0	0%
Research	93	226	185	20	315	0%
<b>Restricted Subtotal:</b>	<b>\$ 3,678</b>	<b>\$ 3,808</b>	<b>\$ 5,368</b>	<b>\$ 866</b>	<b>\$ 5,175</b>	<b>7%</b>
<b>TOTAL:</b>						
Instruction	\$ 14,964	\$ 15,611	\$ 19,133	\$ 6,323	\$ 22,128	31%
Academic Support	4,785	5,215	5,937	1,744	7,710	11%
Student Services	8,226	9,564	12,011	2,465	16,436	23%
Scholarships and Fellowships	5,360	5,629	8,770	1,625	8,785	12%
Institutional Support	6,771	7,252	8,248	1,479	9,274	13%
O&M of Plant	4,917	4,962	6,306	278	5,644	8%
Public Service	270	404	568	80	359	1%
Auxiliary	243	196	567	55	277	0%
Research	103	419	444	82	566	1%
<b>TOTAL:</b>	<b>\$ 45,638</b>	<b>\$ 49,253</b>	<b>\$ 61,984</b>	<b>\$ 14,132</b>	<b>\$ 71,181</b>	<b>100%</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University - Texarkana**  
**FY 2018 Executive Budget Summary**  
(In Thousands)



	FY 2015	FY 2016	FY 2017	FY 2018		% of Budget
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	
<b>PERCENT OF FISCAL YEAR 2018</b>				<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 28,479	\$ 27,743	\$ 24,634	\$ 30,972	\$ 24,634	
<i>Restatement: (prior year correction)</i>						
<b>REVENUES</b>						
State Appropriations	\$ 18,816	\$ 21,634	\$ 23,148	\$ 21,450	\$ 23,221	54%
Higher Education Fund	1,308	1,216	1,824	1,824	1,824	4%
Tuition and Fees (Gross)	11,364	11,255	13,041	8,558	13,815	32%
Contracts and Grants	741	1,224	1,335	535	995	2%
Student Financial Assistance	3,301	3,519	3,734	181	3,656	9%
Gifts	2,068	636	833	714	1,559	4%
Sales and Services	1,431	1,528	1,782	970	1,326	3%
Investment Income	(166)	587	2,699	602	599	1%
Other Income	28	22	15	28	0	0%
Discounts	(3,410)	(3,507)	(3,462)	(1,038)	(4,153)	-10%
<b>TOTAL REVENUES</b>	<b>\$ 35,480</b>	<b>\$ 38,113</b>	<b>\$ 44,949</b>	<b>\$ 33,825</b>	<b>\$ 42,840</b>	
<b>Percent of Budget</b>				<b>79.0%</b>		
<b>EXPENDITURES</b>						
Salaries - Faculty	\$ 6,918	\$ 7,067	\$ 7,250	\$ 2,196	\$ 7,271	19%
Salaries - Non-Faculty	6,677	7,087	7,676	1,926	8,126	21%
Wages	792	821	1,302	356	390	1%
Benefits	3,870	4,586	4,722	1,032	4,917	13%
<b>Personnel Costs</b>	<b>18,257</b>	<b>19,561</b>	<b>20,950</b>	<b>5,510</b>	<b>20,703</b>	<b>53%</b>
Utilities	510	503	486	112	651	2%
Scholarships	6,088	6,127	6,291	1,568	6,435	17%
Discounts	(3,410)	(3,507)	(3,462)	(1,038)	(4,153)	-11%
Equipment (Capitalized)	169	410	178	150	948	2%
Operations and Maintenance (Net)	7,603	8,124	8,235	2,299	14,175	37%
<b>TOTAL EXPENDITURES</b>	<b>\$ 29,217</b>	<b>\$ 31,218</b>	<b>\$ 32,678</b>	<b>\$ 8,601</b>	<b>\$ 38,759</b>	
<b>Percent of Budget</b>				<b>22.2%</b>		
<b>TRANSFERS</b>						
RFS Debt Service (To System Office)	\$ (6,725)	\$ (6,903)	\$ (9,479)	\$ (9,088)	\$ (9,683)	
Other	(274)	(3,101)	3,547	29	120	
<b>NET TRANSFERS</b>	<b>\$ (6,999)</b>	<b>\$ (10,004)</b>	<b>\$ (5,932)</b>	<b>\$ (9,060)</b>	<b>\$ (9,563)</b>	
<b>NET INCREASE (DECREASE)</b>	<b>(736)</b>	<b>(3,109)</b>	<b>6,338</b>	<b>16,165</b>	<b>(5,482)</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 27,743</b>	<b>\$ 24,634</b>	<b>\$ 30,972</b>	<b>\$ 47,137</b>	<b>\$ 19,152</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University - Texarkana**  
**FY 2018 Executive Budget Summary**  
(In Thousands)



EXPENDITURES  Fund Group - NACUBO Function	FY 2015	FY 2016	FY 2017	FY 2018		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>E&amp;G and Designated:</b>						
Instruction	\$ 10,376	\$ 11,511	\$ 12,051	\$ 3,566	\$ 14,695	38%
Academic Support	3,971	4,819	4,859	1,046	3,897	10%
Student Services	3,076	3,114	3,507	1,047	3,265	8%
Scholarships and Fellowships	679	918	1,084	297	1,033	3%
Institutional Support	5,042	5,039	5,037	1,421	4,465	12%
O&M of Plant	1,632	1,735	1,784	334	6,975	18%
Public Service	12	40	4	0	0	0%
Research	238	108	58	6	56	0%
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 25,027</b>	<b>\$ 27,283</b>	<b>\$ 28,384</b>	<b>\$ 7,718</b>	<b>\$ 34,385</b>	<b>89%</b>
<b>Auxiliary:</b>						
Auxiliary	\$ 1,719	\$ 1,542	\$ 1,807	\$ 597	\$ 1,560	4%
<b>Auxiliary Subtotal:</b>	<b>\$ 1,719</b>	<b>\$ 1,542</b>	<b>\$ 1,807</b>	<b>\$ 597</b>	<b>\$ 1,560</b>	<b>4%</b>
<b>Restricted:</b>						
Instruction	\$ 249	\$ 61	\$ 69	\$ 1	\$ -	0%
Academic Support	73	277	331	122	0	0%
Student Services	130	155	46	12	0	0%
Scholarships and Fellowships	1,956	1,628	1,734	129	2,814	7%
Institutional Support	38	62	29	18	0	0%
O&M of Plant	23	0	0	0	0	0%
Public Service	1	196	261	4	0	0%
Research	0	13	18	-	-	0%
<b>Restricted Subtotal:</b>	<b>\$ 2,471</b>	<b>\$ 2,394</b>	<b>\$ 2,487</b>	<b>\$ 286</b>	<b>\$ 2,814</b>	<b>7%</b>
<b>TOTAL:</b>						
Instruction	\$ 10,625	\$ 11,572	\$ 12,120	\$ 3,567	\$ 14,695	38%
Academic Support	4,044	5,096	5,189	1,168	3,897	10%
Student Services	3,207	3,269	3,553	1,060	3,265	8%
Scholarships and Fellowships	2,635	2,547	2,818	426	3,846	10%
Institutional Support	5,081	5,101	5,067	1,439	4,465	12%
O&M of Plant	1,655	1,735	1,784	334	6,975	18%
Public Service	13	236	265	4	0	0%
Auxiliary	1,719	1,542	1,807	597	1,560	4%
Research	239	121	75	6	56	0%
<b>TOTAL:</b>	<b>\$ 29,217</b>	<b>\$ 31,218</b>	<b>\$ 32,678</b>	<b>\$ 8,601</b>	<b>\$ 38,759</b>	<b>100%</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**West Texas A&M University**  
**FY 2018 Executive Budget Summary**  
(In Thousands)



	FY 2015	FY 2016	FY 2017	FY 2018		% of Budget
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	
<b>PERCENT OF FISCAL YEAR 2018</b>				<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 62,708	\$ 64,005	\$ 65,784	\$ 77,760	\$ 65,784	
<i>Restatement: (prior year correction)</i>	(2,037)					
<b>REVENUES</b>						
State Appropriations	\$ 33,861	\$ 39,683	\$ 39,249	\$ 37,087	\$ 41,076	25%
Federal Appropriations	15	14	15	0	0	0%
Higher Education Fund	4,653	4,776	7,164	7,164	7,164	4%
Tuition and Fees (Gross)	63,715	69,369	72,776	34,459	72,445	45%
Contracts and Grants	4,936	4,676	4,970	5,276	9,140	6%
Student Financial Assistance	15,999	15,737	16,791	4,598	16,573	10%
Gifts	7,157	4,957	7,805	867	4,219	3%
Sales and Services	28,412	30,514	29,623	12,900	28,632	18%
Investment Income	(57)	3,041	7,412	349	645	0%
Other Income	244	749	786	283	40	0%
Discounts	(17,912)	(18,250)	(21,311)	(4,563)	(18,250)	-11%
<b>TOTAL REVENUES</b>	<b>\$ 141,023</b>	<b>\$ 155,266</b>	<b>\$ 165,281</b>	<b>\$ 98,419</b>	<b>\$ 161,684</b>	
Percent of Budget				<b>60.9%</b>		
<b>EXPENDITURES</b>						
Salaries - Faculty	\$ 24,359	\$ 25,413	\$ 29,276	\$ 8,997	\$ 26,290	18%
Salaries - Non-Faculty	21,213	24,143	24,888	6,136	26,973	19%
Wages	4,292	4,720	2,226	624	4,090	3%
Benefits	14,984	17,122	16,811	4,339	16,490	12%
<b>Personnel Costs</b>	<b>64,848</b>	<b>71,398</b>	<b>73,200</b>	<b>20,097</b>	<b>73,843</b>	<b>52%</b>
Utilities	3,675	3,269	3,735	1,028	4,106	3%
Scholarships	29,445	30,260	34,072	5,964	29,990	21%
Discounts	(17,912)	(18,250)	(21,311)	(4,563)	(18,250)	-13%
Equipment (Capitalized)	2,640	2,549	1,687	316	7,533	5%
Operations and Maintenance (Net)	39,574	42,553	43,127	11,735	45,982	32%
<b>TOTAL EXPENDITURES</b>	<b>\$ 122,269</b>	<b>\$ 131,779</b>	<b>\$ 134,511</b>	<b>\$ 34,577</b>	<b>\$ 143,203</b>	
Percent of Budget				<b>24.1%</b>		
<b>TRANSFERS</b>						
RFS Debt Service (To System Office)	\$ (13,092)	\$ (11,125)	\$ (18,750)	\$ (10,129)	\$ (16,939)	
Other	(2,327)	(10,583)	(45)	(2,555)	(1,198)	
<b>NET TRANSFERS</b>	<b>\$ (15,419)</b>	<b>\$ (21,707)</b>	<b>\$ (18,795)</b>	<b>\$ (12,684)</b>	<b>\$ (18,137)</b>	
<b>NET INCREASE (DECREASE)</b>	<b>3,334</b>	<b>1,780</b>	<b>11,975</b>	<b>51,157</b>	<b>344</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 64,005</b>	<b>\$ 65,784</b>	<b>\$ 77,760</b>	<b>\$ 128,917</b>	<b>\$ 66,128</b>	





**THE TEXAS A&M UNIVERSITY SYSTEM**  
**West Texas A&M University**  
**FY 2018 Executive Budget Summary**  
(In Thousands)



EXPENDITURES	FY 2015	FY 2016	FY 2017	FY 2018		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>Fund Group - NACUBO Function</b>						
<b>E&amp;G and Designated:</b>						
Instruction	\$ 40,232	\$ 38,586	\$ 40,801	\$ 9,511	\$ 40,800	28%
Academic Support	7,187	10,779	10,682	2,688	13,949	10%
Student Services	3,881	8,077	10,817	2,132	8,857	6%
Scholarships and Fellowships	3,237	4,095	4,995	440	7,521	5%
Institutional Support	10,100	12,843	12,702	7,068	17,948	13%
O&M of Plant	13,980	17,281	14,606	2,915	13,822	10%
Public Service	2,738	2,062	3,230	591	1,942	1%
Research	1,809	1,931	2,988	632	1,767	1%
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 83,164</b>	<b>\$ 95,654</b>	<b>\$ 100,820</b>	<b>\$ 25,979</b>	<b>\$ 106,606</b>	<b>74%</b>
<b>Auxiliary:</b>						
Auxiliary	\$ 24,148	\$ 23,629	\$ 19,118	\$ 5,962	\$ 18,472	13%
<b>Auxiliary Subtotal:</b>	<b>\$ 24,148</b>	<b>\$ 23,629</b>	<b>\$ 19,118</b>	<b>\$ 5,962</b>	<b>\$ 18,472</b>	<b>13%</b>
<b>Restricted:</b>						
Instruction	\$ 413	\$ 425	\$ 465	\$ 115	\$ 528	0%
Academic Support	3,831	1,981	2,820	191	1,513	1%
Student Services	83	110	1,028	250	804	1%
Scholarships and Fellowships	5,997	5,578	6,111	890	10,282	7%
Institutional Support	25	28	16	0	97	0%
O&M of Plant	100	129	733	566	0	0%
Public Service	2,360	2,358	1,726	340	2,276	2%
Research	2,148	1,887	1,673	284	2,625	2%
<b>Restricted Subtotal:</b>	<b>\$ 14,957</b>	<b>\$ 12,496</b>	<b>\$ 14,572</b>	<b>\$ 2,637</b>	<b>\$ 18,125</b>	<b>13%</b>
<b>TOTAL:</b>						
Instruction	\$ 40,645	\$ 39,010	\$ 41,266	\$ 9,626	\$ 41,328	29%
Academic Support	11,018	12,760	13,502	2,880	15,462	11%
Student Services	3,964	8,187	11,846	2,383	9,661	7%
Scholarships and Fellowships	9,234	9,674	11,106	1,331	17,803	12%
Institutional Support	10,125	12,870	12,718	7,068	18,045	13%
O&M of Plant	14,080	17,410	15,339	3,481	13,822	10%
Public Service	5,099	4,420	4,955	931	4,218	3%
Auxiliary	24,148	23,629	19,118	5,962	18,472	13%
Research	3,957	3,819	4,661	916	4,393	3%
<b>TOTAL:</b>	<b>\$ 122,269</b>	<b>\$ 131,779</b>	<b>\$ 134,511</b>	<b>\$ 34,577</b>	<b>\$ 143,203</b>	<b>100%</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M AgriLife Research**  
**FY 2018 Executive Budget Summary**  
(In Thousands)



	FY 2015	FY 2016	FY 2017	FY 2018		% of Budget
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	
<b>PERCENT OF FISCAL YEAR 2018</b>				<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 103,502	\$ 107,086	\$ 104,140	\$ 102,874	\$ 118,913	
<i>Restatement: (prior year correction)</i>						
<b>REVENUES</b>						
State Appropriations	\$ 66,895	\$ 69,674	\$ 70,442	\$ 68,798	\$ 69,506	35%
Federal Appropriations	9,202	9,157	9,082	0	9,157	5%
Contracts and Grants	81,136	84,466	87,682	28,789	87,282	44%
Gifts	1,348	2,134	873	309	2,085	1%
Sales and Services	27,772	27,128	27,539	5,910	23,508	12%
Investment Income	(343)	5,620	13,884	541	5,693	3%
Other Income	716	802	1,938	77	0	0%
<b>TOTAL REVENUES</b>	<b>\$ 186,727</b>	<b>\$ 198,980</b>	<b>\$ 211,260</b>	<b>\$ 104,293</b>	<b>\$ 197,230</b>	
<b>Percent of Budget</b>				<b>52.9%</b>		
<b>EXPENDITURES</b>						
Salaries - Faculty	\$ 26,392	\$ 21,805	\$ 23,423	\$ 4,673	\$ 22,597	12%
Salaries - Non-Faculty	54,312	57,222	61,790	15,375	60,523	31%
Wages	7,433	7,582	7,355	1,358	7,443	4%
Benefits	25,145	24,753	27,360	5,596	23,741	12%
<b>Personnel Costs</b>	<b>113,282</b>	<b>111,362</b>	<b>119,929</b>	<b>27,001</b>	<b>114,304</b>	<b>59%</b>
Utilities	5,043	4,885	4,098	981	5,483	3%
Scholarships	3,018	4,382	3,078	1,464	3,361	2%
Equipment (Capitalized)	5,290	11,771	9,302	1,009	4,295	2%
Operations and Maintenance (Net)	59,706	65,255	66,568	13,240	67,350	35%
Debt Service	0	7	17	0	0	0%
<b>TOTAL EXPENDITURES</b>	<b>\$ 186,339</b>	<b>\$ 197,663</b>	<b>\$ 202,992</b>	<b>\$ 43,696</b>	<b>\$ 194,793</b>	
<b>Percent of Budget</b>				<b>22.4%</b>		
<b>TRANSFERS</b>						
RFS Debt Service (To System Office)	\$ (1,981)	\$ (1,378)	\$ (1,367)	\$ (475)	\$ (1,549)	
Other	5,178	(2,885)	(8,167)	28,499	(311)	
<b>NET TRANSFERS</b>	<b>\$ 3,197</b>	<b>\$ (4,263)</b>	<b>\$ (9,534)</b>	<b>\$ 28,025</b>	<b>\$ (1,860)</b>	
<b>NET INCREASE (DECREASE)</b>	<b>3,584</b>	<b>(2,945)</b>	<b>(1,266)</b>	<b>88,622</b>	<b>577</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 107,086</b>	<b>\$ 104,140</b>	<b>\$ 102,874</b>	<b>\$ 191,497</b>	<b>\$ 119,490</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M AgriLife Research**  
**FY 2018 Executive Budget Summary**  
 (In Thousands)



EXPENDITURES	FY 2015	FY 2016	FY 2017	FY 2018		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>Fund Group - NACUBO Function</b>						
<b>E&amp;G and Designated:</b>						
Institutional Support	\$ 463	\$ (463)	\$ 222	\$ -	\$ -	0%
Public Service	5,147	5,917	5,330	1,234	6,001	3%
Research	115,622	121,839	124,336	26,045	117,100	60%
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 121,232</b>	<b>\$ 127,293</b>	<b>\$ 129,888</b>	<b>\$ 27,280</b>	<b>\$ 123,100</b>	<b>63%</b>
<b>Restricted:</b>						
Public Service	\$ 32	\$ -	\$ 7.80	\$ 4.47	\$ -	0%
Research	65,075	70,370	73,097	16,412	71,693	37%
<b>Restricted Subtotal:</b>	<b>\$ 65,107</b>	<b>\$ 70,370</b>	<b>\$ 73,104</b>	<b>\$ 16,416</b>	<b>\$ 71,693</b>	<b>37%</b>
<b>TOTAL:</b>						
Institutional Support	\$ 463	\$ (463)	\$ 222	\$ -	\$ -	0%
Public Service	5,179	5,917	5,338	1,239	6,001	3%
Research	180,697	192,209	197,432	42,457	188,792	97%
<b>TOTAL:</b>	<b>\$ 186,339</b>	<b>\$ 197,663</b>	<b>\$ 202,992</b>	<b>\$ 43,696</b>	<b>\$ 194,793</b>	<b>100%</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M AgriLife Extension Service**  
**FY 2018 Executive Budget Summary**  
(In Thousands)



	FY 2015	FY 2016	FY 2017	FY 2018		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>PERCENT OF FISCAL YEAR 2018</b>				<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 41,096	\$ 39,434	\$ 41,915	\$ 43,089	\$ 39,193	
<i>Restatement: (prior year correction)</i>	0					
<b>REVENUES</b>						
State Appropriations	\$ 63,193	\$ 65,356	\$ 66,214	\$ 46,335	\$ 65,972	53%
Federal Appropriations	17,801	18,125	18,441	3,090	17,776	14%
Contracts and Grants	29,498	31,329	32,665	10,656	31,325	25%
Gifts	1,646	2,516	1,985	292	1,479	1%
Sales and Services	6,413	8,595	8,379	2,323	7,867	6%
Investment Income	(184)	1,115	2,653	287	575	0%
Other Income	639	517	749	109	366	0%
<b>TOTAL REVENUES</b>	<b>\$ 119,005</b>	<b>\$ 127,554</b>	<b>\$ 131,087</b>	<b>\$ 63,090</b>	<b>\$ 125,359</b>	
<b>Percent of Budget</b>				<b>50.3%</b>		
<b>EXPENDITURES</b>						
Salaries - Faculty	\$ 12,817	\$ 12,395	\$ 11,226	\$ 2,784	\$ 11,399	9%
Salaries - Non-Faculty	54,672	56,204	57,687	14,061	59,412	46%
Wages	2,762	2,605	2,411	534	2,115	2%
Benefits	28,535	29,939	31,083	7,210	31,626	24%
<b>Personnel Costs</b>	<b>98,786</b>	<b>101,143</b>	<b>102,408</b>	<b>24,590</b>	<b>104,552</b>	<b>81%</b>
Utilities	827	806	1,018	51	928	1%
Scholarships	109	110	178	50	86	0%
Equipment (Capitalized)	1,170	1,444	1,454	286	951	1%
Operations and Maintenance (Net)	20,323	22,188	22,813	4,994	22,858	18%
<b>TOTAL EXPENDITURES</b>	<b>\$ 121,215</b>	<b>\$ 125,691</b>	<b>\$ 127,871</b>	<b>\$ 29,970</b>	<b>\$ 129,375</b>	
<b>Percent of Budget</b>				<b>23.2%</b>		
<b>TRANSFERS</b>						
RFS Debt Service (To System Office)	\$ -	\$ -	\$ (261)	\$ -	\$ (279)	
Other	547	618	(1,781)	367	1,323	
<b>NET TRANSFERS</b>	<b>\$ 547</b>	<b>\$ 618</b>	<b>\$ (2,042)</b>	<b>\$ 367</b>	<b>\$ 1,044</b>	
<b>NET INCREASE (DECREASE)</b>	<b>(1,662)</b>	<b>2,482</b>	<b>1,173</b>	<b>33,487</b>	<b>(2,972)</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 39,434</b>	<b>\$ 41,915</b>	<b>\$ 43,089</b>	<b>\$ 76,575</b>	<b>\$ 36,221</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M AgriLife Extension Service**  
**FY 2018 Executive Budget Summary**  
(In Thousands)



EXPENDITURES	FY 2015	FY 2016	FY 2017	FY 2018		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>Fund Group - NACUBO Function</b>						
<b>E&amp;G and Designated:</b>						
Instruction	\$ -	\$ -	\$ -	\$ -	\$ -	0%
Institutional Support	7,375	8,145	8,265	1,287	7,597	6%
Public Service	82,577	86,638	85,597	20,869	89,421	69%
Research	276	202	184	23	67	0%
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 90,228</b>	<b>\$ 94,985</b>	<b>\$ 94,046</b>	<b>\$ 22,180</b>	<b>\$ 97,086</b>	<b>75%</b>
<b>Restricted:</b>						
Instruction	\$ -	\$ -	\$ -	\$ -	\$ -	0%
Public Service	30,553	30,558	32,902	7,621	31,832	25%
Research	434	147	923	170	457	0%
<b>Restricted Subtotal:</b>	<b>\$ 30,987</b>	<b>\$ 30,706</b>	<b>\$ 33,825</b>	<b>\$ 7,791</b>	<b>\$ 32,289</b>	<b>25%</b>
<b>TOTAL:</b>						
Instruction	\$ -	\$ -	\$ -	\$ -	\$ -	0%
Institutional Support	7,375	8,145	8,265	1,287	7,597	6%
Public Service	113,130	117,197	118,499	28,489	121,253	94%
Research	710	350	1,107	193	524	0%
<b>TOTAL:</b>	<b>\$ 121,215</b>	<b>\$ 125,691</b>	<b>\$ 127,871</b>	<b>\$ 29,970</b>	<b>\$ 129,375</b>	<b>100%</b>



THE TEXAS A&M UNIVERSITY SYSTEM  
 Texas A&M Forest Service  
 FY 2018 Executive Budget Summary  
 (In Thousands)



	FY 2015	FY 2016	FY 2017	FY 2018		% of Budget
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	
<b>PERCENT OF FISCAL YEAR 2018</b>				<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 109,829	\$ 112,804	\$ 100,319	\$ 95,477	\$ 88,847	
<i>Restatement: (prior year correction)</i>	0					
<b>REVENUES</b>						
State Appropriations	\$ 36,151	\$ 38,518	\$ 46,372	\$ 36,571	\$ 38,702	53%
Contracts and Grants	9,267	10,040	12,269	1,418	8,078	11%
Gifts	143	10	12	1	0	0%
Sales and Services	3,164	3,272	5,809	(2,181)	1,953	3%
Investment Income	(93)	666	1,303	69	409	1%
Other Income	20,659	18,908	18,743	62	24,532	33%
<b>TOTAL REVENUES</b>	<b>\$ 69,291</b>	<b>\$ 71,414</b>	<b>\$ 84,508</b>	<b>\$ 35,939</b>	<b>\$ 73,672</b>	
<b>Percent of Budget</b>				<b>48.8%</b>		
<b>EXPENDITURES</b>						
Salaries - Faculty	\$ 131	\$ 161	\$ 45	\$ -	\$ -	0%
Salaries - Non-Faculty	20,260	21,105	21,798	5,484	23,554	32%
Wages	1,560	2,857	3,200	1,378	1,129	2%
Benefits	8,324	9,059	9,704	2,342	8,624	12%
<b>Personnel Costs</b>	<b>30,275</b>	<b>33,182</b>	<b>34,747</b>	<b>9,204</b>	<b>33,306</b>	<b>45%</b>
Utilities	274	280	295	61	325	0%
Equipment (Capitalized)	8,335	6,649	8,409	355	5,625	8%
Operations and Maintenance (Net)	27,461	43,465	45,342	6,848	34,490	47%
<b>TOTAL EXPENDITURES</b>	<b>\$ 66,345</b>	<b>\$ 83,576</b>	<b>\$ 88,793</b>	<b>\$ 16,468</b>	<b>\$ 73,747</b>	
<b>Percent of Budget</b>				<b>22.3%</b>		
<b>TRANSFERS</b>						
RFS Debt Service (To System Office)	\$ -	\$ -	\$ -	\$ -	\$ -	
Other	28	(323)	(557)	(547)	95	
<b>NET TRANSFERS</b>	<b>\$ 28</b>	<b>\$ (323)</b>	<b>\$ (557)</b>	<b>\$ (547)</b>	<b>\$ 95</b>	
<b>NET INCREASE (DECREASE)</b>	<b>2,975</b>	<b>(12,485)</b>	<b>(4,842)</b>	<b>18,925</b>	<b>21</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 112,804</b>	<b>\$ 100,319</b>	<b>\$ 95,477</b>	<b>\$ 114,402</b>	<b>\$ 88,868</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M Forest Service**  
**FY 2018 Executive Budget Summary**  
(In Thousands)



EXPENDITURES	FY 2015	FY 2016	FY 2017	FY 2018		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>Fund Group - NACUBO Function</b>						
<b>E&amp;G and Designated:</b>						
Institutional Support	\$ 3,462	\$ 3,498	\$ 3,441	\$ 826	\$ 3,440	5%
O&M of Plant	1,430	1,531	1,609	312	1,363	2%
Public Service	56,005	73,743	75,768	14,253	63,586	86%
Research	1,707	1,736	1,843	442	2,015	3%
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 62,603</b>	<b>\$ 80,508</b>	<b>\$ 82,660</b>	<b>\$ 15,833</b>	<b>\$ 70,405</b>	<b>95%</b>
<b>Restricted:</b>						
Institutional Support	\$ 127	\$ 0	\$ 0	\$ 0	\$ -	0%
O&M of Plant	4	2	1	1	0	0%
Public Service	3,157	2,541	5,630	595	3,042	4%
Research	454	524	501	40	300	0%
<b>Restricted Subtotal:</b>	<b>\$ 3,741</b>	<b>\$ 3,068</b>	<b>\$ 6,132</b>	<b>\$ 635</b>	<b>\$ 3,342</b>	<b>5%</b>
<b>TOTAL:</b>						
Institutional Support	\$ 3,589	\$ 3,498	\$ 3,441	\$ 826	\$ 3,440	5%
O&M of Plant	1,434	1,533	1,610	313	1,363	2%
Public Service	59,162	76,284	81,398	14,847	66,628	90%
Research	2,161	2,261	2,344	481	2,315	3%
<b>TOTAL:</b>	<b>\$ 66,345</b>	<b>\$ 83,576</b>	<b>\$ 88,793</b>	<b>\$ 16,468</b>	<b>\$ 73,747</b>	<b>100%</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M Veterinary Medical Diagnostic Laboratory**  
**FY 2018 Executive Budget Summary**  
(In Thousands)



	FY 2015	FY 2016	FY 2017	FY 2018		% of Budget
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	
<b>PERCENT OF FISCAL YEAR 2018</b>				<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 1,703	\$ 635	\$ 790	\$ 1,013	\$ 1,255	
<i>Restatement: (prior year correction)</i>	0					
<b>REVENUES</b>						
State Appropriations	\$ 9,851	\$ 9,895	\$ 9,928	\$ 9,221	\$ 9,627	44%
Contracts and Grants	448	286	328	(1)	385	2%
Sales and Services	9,503	11,093	11,879	1,572	11,920	54%
Investment Income	3	7	23	2	10	0%
Other Income	62	0	5	0	0	0%
<b>TOTAL REVENUES</b>	<b>\$ 19,868</b>	<b>\$ 21,282</b>	<b>\$ 22,163</b>	<b>\$ 10,795</b>	<b>\$ 21,942</b>	
<b>Percent of Budget</b>				<b>49.2%</b>		
<b>EXPENDITURES</b>						
Salaries - Faculty	\$ 54	\$ 27	\$ 13	\$ -	\$ -	0%
Salaries - Non-Faculty	8,514	8,643	9,021	2,181	9,243	49%
Wages	292	330	259	33	196	1%
Benefits	2,707	2,775	3,057	603	3,061	16%
<b>Personnel Costs</b>	<b>11,567</b>	<b>11,775</b>	<b>12,350</b>	<b>2,816</b>	<b>12,500</b>	<b>66%</b>
Utilities	774	828	727	27	557	3%
Scholarships	7	9	4	0	0	0%
Equipment (Capitalized)	181	179	52	17	414	2%
Operations and Maintenance (Net)	5,410	5,338	5,807	1,297	5,402	29%
<b>TOTAL EXPENDITURES</b>	<b>\$ 17,939</b>	<b>\$ 18,129</b>	<b>\$ 18,940</b>	<b>\$ 4,157</b>	<b>\$ 18,874</b>	
<b>Percent of Budget</b>				<b>22.0%</b>		
<b>TRANSFERS</b>						
RFS Debt Service (To System Office)	\$ (3,000)	\$ (3,000)	\$ (3,000)	\$ (2,928)	\$ (2,928)	
Other	2	1	0	0	35	
<b>NET TRANSFERS</b>	<b>\$ (2,997)</b>	<b>\$ (2,998)</b>	<b>\$ (3,000)</b>	<b>\$ (2,928)</b>	<b>\$ (2,893)</b>	
<b>NET INCREASE (DECREASE)</b>	<b>(1,068)</b>	<b>155</b>	<b>223</b>	<b>3,710</b>	<b>175</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 635</b>	<b>\$ 790</b>	<b>\$ 1,013</b>	<b>\$ 4,722</b>	<b>\$ 1,430</b>	





**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M Veterinary Medical Diagnostic Laboratory**  
**FY 2018 Executive Budget Summary**  
(In Thousands)



EXPENDITURES	FY 2015	FY 2016	FY 2017	FY 2018		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>Fund Group - NACUBO Function</b>						
<b>E&amp;G and Designated:</b>						
Institutional Support	\$ 1,912	\$ 1,921	\$ 1,377	\$ 343	\$ 1,924	10%
Public Service	15,675	15,945	17,189	3,745	16,564	88%
Research	13	9	76	1	35	0%
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 17,600</b>	<b>\$ 17,874</b>	<b>\$ 18,642</b>	<b>\$ 4,089</b>	<b>\$ 18,523</b>	<b>98%</b>
<b>Restricted:</b>						
Public Service	\$ 11	\$ 22	\$ -	\$ -	\$ -	0%
Research	328	233	298	67	350	2%
<b>Restricted Subtotal:</b>	<b>\$ 339</b>	<b>\$ 255</b>	<b>\$ 298</b>	<b>\$ 67</b>	<b>\$ 350</b>	<b>2%</b>
<b>TOTAL:</b>						
Institutional Support	\$ 1,912	\$ 1,921	\$ 1,377	\$ 343	\$ 1,924	10%
Public Service	15,686	15,967	17,189	3,745	16,564	88%
Research	341	241	374	68	385	2%
<b>TOTAL:</b>	<b>\$ 17,939</b>	<b>\$ 18,129</b>	<b>\$ 18,940</b>	<b>\$ 4,157</b>	<b>\$ 18,874</b>	<b>100%</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M Engineering Experiment Station**  
**FY 2018 Executive Budget Summary**  
(In Thousands)



	FY 2015	FY 2016	FY 2017	FY 2018		% of Budget
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	
<b>PERCENT OF FISCAL YEAR 2018</b>				<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 101,254	\$ 84,099	\$ 64,968	\$ 51,511	\$ 68,891	
<i>Restatement: (prior year correction)</i>	0					
<b>REVENUES</b>						
State Appropriations	\$ 22,146	\$ 21,564	\$ 26,661	\$ 23,845	\$ 26,326	17%
Contracts and Grants	108,201	95,350	93,464	37,926	116,000	73%
Gifts	809	1,398	1,885	63	1,350	1%
Sales and Services	11,225	9,003	9,265	2,869	10,000	6%
Investment Income	(593)	3,551	6,681	1,186	4,037	3%
Other Income	263	129	361	13	300	0%
<b>TOTAL REVENUES</b>	<b>\$ 142,041</b>	<b>\$ 130,994</b>	<b>\$ 138,318</b>	<b>\$ 65,902</b>	<b>\$ 158,013</b>	
Percent of Budget				<b>41.7%</b>		
<b>EXPENDITURES</b>						
Salaries - Faculty (Equivalent)	\$ 16,431	\$ 18,971	\$ 19,431	\$ 3,187	\$ 19,891	13%
Salaries - Non-Faculty	42,174	41,695	41,023	10,673	46,130	30%
Wages	6,628	3,786	3,766	907	3,515	2%
Benefits	11,435	11,817	12,554	2,591	13,988	9%
<b>Personnel Costs</b>	<b>76,668</b>	<b>76,269</b>	<b>76,774</b>	<b>17,358</b>	<b>83,524</b>	<b>55%</b>
Utilities	269	3,237	2,603	828	2,921	2%
Scholarships	8,344	8,660	8,972	3,038	7,985	5%
Equipment (Capitalized)	8,584	8,232	6,751	1,004	8,108	5%
Operations and Maintenance (Net)	58,162	51,452	48,094	10,568	50,637	33%
<b>TOTAL EXPENDITURES</b>	<b>\$ 152,027</b>	<b>\$ 147,849</b>	<b>\$ 143,194</b>	<b>\$ 32,797</b>	<b>\$ 153,176</b>	
Percent of Budget				<b>21.4%</b>		
<b>TRANSFERS</b>						
RFS Debt Service (To System Office)	\$ (357)	\$ (357)	\$ (5,058)	\$ (5,482)	\$ (5,482)	
Other	(6,813)	(1,919)	(3,523)	(32)	645	
<b>NET TRANSFERS</b>	<b>\$ (7,170)</b>	<b>\$ (2,276)</b>	<b>\$ (8,581)</b>	<b>\$ (5,514)</b>	<b>\$ (4,838)</b>	
<b>NET INCREASE (DECREASE)</b>	<b>(17,155)</b>	<b>(19,131)</b>	<b>(13,457)</b>	<b>27,591</b>	<b>(0)</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 84,099</b>	<b>\$ 64,968</b>	<b>\$ 51,511</b>	<b>\$ 79,102</b>	<b>\$ 68,891</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M Engineering Experiment Station**  
**FY 2018 Executive Budget Summary**  
(In Thousands)



EXPENDITURES	FY 2015	FY 2016	FY 2017	FY 2018		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>Fund Group - NACUBO Function</b>						
<b>E&amp;G and Designated:</b>						
Research	\$ 66,635	\$ 71,574	\$ 66,603	\$ 14,492	\$ 57,325	37%
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 66,635</b>	<b>\$ 70,442</b>	<b>\$ 66,798</b>	<b>\$ 14,492</b>	<b>\$ 57,325</b>	<b>37%</b>
<b>Restricted:</b>						
Research	\$ 85,392	\$ 77,407	\$ 76,395	\$ 18,304	\$ 95,850	63%
<b>Restricted Subtotal:</b>	<b>\$ 85,392</b>	<b>\$ 77,407</b>	<b>\$ 76,395</b>	<b>\$ 18,304</b>	<b>\$ 95,850</b>	<b>63%</b>
<b>TOTAL:</b>						
Research	\$ 152,027	\$ 148,980	\$ 142,999	\$ 32,797	\$ 153,176	100%
<b>TOTAL:</b>	<b>\$ 152,027</b>	<b>\$ 147,849</b>	<b>\$ 143,194</b>	<b>\$ 32,797</b>	<b>\$ 153,176</b>	<b>100%</b>

THE TEXAS A&M UNIVERSITY SYSTEM  
Texas A&M Transportation Institute  
FY 2018 Executive Budget Summary  
(In Thousands)

	FY 2015	FY 2016	FY 2017	FY 2018		% of Budget
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	
<b>PERCENT OF FISCAL YEAR 2018</b>				<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 22,860	\$ 21,657	\$ 20,759	\$ 18,316	\$ 22,057	
<i>Restatement: (prior year correction)</i>	0					
<b>REVENUES</b>						
State Appropriations	\$ 12,228	\$ 11,068	\$ 11,228	\$ 8,431	\$ 9,250	13%
Contracts and Grants	51,213	59,613	56,366	16,859	56,970	81%
Gifts	311	340	224	2	300	0%
Sales and Services	4,538	3,588	3,393	309	3,596	5%
Investment Income	(25)	455	1,062	42	305	0%
Other Income	130	149	557	5	0	0%
<b>TOTAL REVENUES</b>	<b>\$ 68,397</b>	<b>\$ 75,210</b>	<b>\$ 72,680</b>	<b>\$ 25,647</b>	<b>\$ 70,421</b>	
<b>Percent of Budget</b>				<b>36.4%</b>		
<b>EXPENDITURES</b>						
Salaries - Faculty	\$ 18,852	\$ 18,940	\$ 19,384	\$ 4,739	\$ 18,774	27%
Salaries - Non-Faculty	15,724	16,107	16,880	4,236	16,386	24%
Wages	2,021	2,091	1,816	343	1,408	2%
Benefits	8,813	8,974	9,540	2,075	8,501	12%
<b>Personnel Costs</b>	<b>45,410</b>	<b>46,112</b>	<b>47,621</b>	<b>11,393</b>	<b>45,070</b>	<b>66%</b>
Utilities	733	671	664	190	800	1%
Scholarships	276	407	391	59	260	0%
Equipment (Capitalized)	1,065	4,993	2,365	691	1,565	2%
Operations and Maintenance (Net)	20,904	23,360	23,554	6,079	20,770	30%
<b>TOTAL EXPENDITURES</b>	<b>\$ 68,387</b>	<b>\$ 75,543</b>	<b>\$ 74,595</b>	<b>\$ 18,411</b>	<b>\$ 68,465</b>	
<b>Percent of Budget</b>				<b>26.9%</b>		
<b>TRANSFERS</b>						
RFS Debt Service (To System Office)	\$ (483)	\$ (478)	\$ (440)	\$ (92)	\$ (448)	
Other	(730)	(86)	(88)	(36)	84	
<b>NET TRANSFERS</b>	<b>\$ (1,213)</b>	<b>\$ (564)</b>	<b>\$ (528)</b>	<b>\$ (128)</b>	<b>\$ (364)</b>	
<b>NET INCREASE (DECREASE)</b>	<b>(1,203)</b>	<b>(898)</b>	<b>(2,443)</b>	<b>7,107</b>	<b>1,592</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 21,657</b>	<b>\$ 20,759</b>	<b>\$ 18,316</b>	<b>\$ 25,424</b>	<b>\$ 23,649</b>	

THE TEXAS A&M UNIVERSITY SYSTEM  
Texas A&M Transportation Institute  
FY 2018 Executive Budget Summary  
(In Thousands)

EXPENDITURES	FY 2015	FY 2016	FY 2017	FY 2018		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>Fund Group - NACUBO Function</b>						
<b>E&amp;G and Designated:</b>						
Institutional Support	\$ (658)	\$ (792)	\$ (1,538)	\$ -	\$ -	0%
Public Service	85	95	81	10	82	0%
Research	27,242	25,611	29,089	6,538	22,584	33%
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 26,670</b>	<b>\$ 24,915</b>	<b>\$ 27,632</b>	<b>\$ 6,547</b>	<b>\$ 22,666</b>	<b>33%</b>
<b>Restricted:</b>						
Public Service	\$ 1,552	\$ 1,720	\$ 1,741	\$ 469	\$ 1,734	3%
Research	40,165	48,909	45,223	11,395	44,065	64%
<b>Restricted Subtotal:</b>	<b>\$ 41,718</b>	<b>\$ 50,628</b>	<b>\$ 46,963</b>	<b>\$ 11,864</b>	<b>\$ 45,799</b>	<b>67%</b>
<b>TOTAL:</b>						
Institutional Support	\$ (658)	\$ (792)	\$ (1,538)	\$ -	\$ -	0%
Public Service	1,638	1,815	1,821	479	1,816	3%
Research	67,407	74,520	74,312	17,933	66,649	97%
<b>TOTAL:</b>	<b>\$ 68,387</b>	<b>\$ 75,543</b>	<b>\$ 74,595</b>	<b>\$ 18,411</b>	<b>\$ 68,465</b>	<b>100%</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M Engineering Extension Service**  
**FY 2018 Executive Budget Summary**  
(In Thousands)



	FY 2015	FY 2016	FY 2017	FY 2018		% of Budget	
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget		
<b>PERCENT OF FISCAL YEAR 2018</b>	<b>25%</b>						
<b>BEGINNING CURRENT NET POSITION</b>	\$ 43,494	\$ 43,577	\$ 46,406	\$ 51,216	\$ 40,664		
<i>Restatement: (prior year correction)</i>	0						
<b>REVENUES</b>							
State Appropriations	\$ 8,899	\$ 8,934	\$ 8,813	\$ 9,162	\$ 10,094	11%	
Tuition and Fees (Gross)	37,336	24,277	24,342	8,214	26,394	29%	
Contracts and Grants	35,031	48,626	48,901	8,712	50,766	55%	
Gifts	733	416	356	0	209	0%	
Sales and Services	5,509	6,912	7,571	606	2,560	3%	
Investment Income	(999)	1,708	3,895	288	2,003	2%	
Other Income	86	167	122	38	121	0%	
<b>TOTAL REVENUES</b>	<b>\$ 86,593</b>	<b>\$ 91,041</b>	<b>\$ 93,999</b>	<b>\$ 27,021</b>	<b>\$ 92,146</b>		
<b>Percent of Budget</b>	<b>29.3%</b>						
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 30	\$ 71	\$ 104	\$ -	\$ -	0%	
Salaries - Non-Faculty	28,052	28,539	28,728	7,654	31,402	38%	
Wages	8,350	8,549	8,161	2,183	7,558	9%	
Benefits	9,033	9,794	10,107	2,412	9,519	12%	
<b>Personnel Costs</b>	<b>45,465</b>	<b>46,953</b>	<b>47,100</b>	<b>12,249</b>	<b>48,479</b>	<b>59%</b>	
Utilities	1,265	1,313	1,324	160	1,309	2%	
Scholarships	0	0	17	1	0	0%	
Equipment (Capitalized)	2,741	4,519	4,397	677	760	1%	
Operations and Maintenance (Net)	34,400	33,861	34,830	5,331	32,027	39%	
<b>TOTAL EXPENDITURES</b>	<b>\$ 83,871</b>	<b>\$ 86,646</b>	<b>\$ 87,669</b>	<b>\$ 18,418</b>	<b>\$ 82,574</b>		
<b>Percent of Budget</b>	<b>22.3%</b>						
<b>TRANSFERS</b>							
RFS Debt Service (To System Office)	\$ (2,686)	\$ (2,032)	\$ (2,034)	\$ -	\$ (2,684)		
Other	47	466	513	0	(9,322)		
<b>NET TRANSFERS</b>	<b>\$ (2,639)</b>	<b>\$ (1,566)</b>	<b>\$ (1,521)</b>	<b>\$ -</b>	<b>\$ (12,006)</b>		
<b>NET INCREASE (DECREASE)</b>	<b>82</b>	<b>2,829</b>	<b>4,810</b>	<b>8,603</b>	<b>(2,434)</b>		
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 43,577</b>	<b>\$ 46,406</b>	<b>\$ 51,216</b>	<b>\$ 59,818</b>	<b>\$ 38,231</b>		



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M Engineering Extension Service**  
**FY 2018 Executive Budget Summary**  
(In Thousands)



EXPENDITURES	FY 2015	FY 2016	FY 2017	FY 2018		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>Fund Group - NACUBO Function</b>						
<b>E&amp;G and Designated:</b>						
Instruction	\$ 70,457	\$ 53,916	\$ 51,917	\$ 13,854	\$ 60,422	73%
Institutional Support	13,299	13,792	13,607	0	1,000	1%
Public Service	0	0	0	0	0	0%
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 83,756</b>	<b>\$ 67,708</b>	<b>\$ 65,524</b>	<b>\$ 13,854</b>	<b>\$ 61,422</b>	<b>74%</b>
<b>Restricted:</b>						
Instruction	\$ 116	\$ 18,938	\$ 22,144	\$ 4,565	\$ 21,152	26%
<b>Restricted Subtotal:</b>	<b>\$ 116</b>	<b>\$ 18,938</b>	<b>\$ 22,144</b>	<b>\$ 4,565</b>	<b>\$ 21,152</b>	<b>26%</b>
<b>TOTAL:</b>						
Instruction	\$ 70,573	\$ 72,854	\$ 74,061	\$ 18,418	\$ 81,575	99%
Institutional Support	13,299	13,792	13,607	0	1,000	1%
Public Service	0	0	0	0	0	0%
<b>TOTAL:</b>	<b>\$ 83,871</b>	<b>\$ 86,646</b>	<b>\$ 87,669</b>	<b>\$ 18,418</b>	<b>\$ 82,575</b>	<b>100%</b>

THE TEXAS A&M UNIVERSITY SYSTEM  
System Offices  
FY 2018 Executive Budget Summary  
(In Thousands)



	FY 2015*	FY 2016*	FY 2017*	FY 2018		% of Budget
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	
<b>PERCENT OF FISCAL YEAR 2018</b>				<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	<b>\$ 1,086,271</b>	<b>\$ 889,815</b>	<b>\$ 972,721</b>	<b>\$ 970,036</b>	<b>\$ 978,943</b>	
<i>Restatement: (prior year correction)</i>	<i>(399,202)</i>	<i>19,047</i>	<i>0</i>			
<b>REVENUES</b>						
State Appropriations	\$ 2,390	\$ 856	\$ 856	\$ 770	\$ 770	0%
Available University Fund	287,750	94,231	136,653	(117,849)	181,626	93%
Contracts and Grants	54,322	24,264	15,229	(7,041)	4,002	2%
Gifts	226	(87)	778	114	193	0%
Sales and Services	1,029	1,395	3,477	(2,590)	0	0%
Investment Income	13,900	19,344	32,369	1,189	8,900	5%
Other Income	1,470	22,483	26,010	230	0	0%
<b>TOTAL REVENUES</b>	<b>\$ 361,087</b>	<b>\$ 162,486</b>	<b>\$ 215,373</b>	<b>\$ (125,178)</b>	<b>\$ 195,490</b>	
<b>Percent of Budget</b>				<b>-64.0%</b>		
<b>EXPENDITURES</b>						
Salaries - Faculty	\$ 413	\$ 333	\$ 223	\$ -	\$ -	0%
Salaries - Non-Faculty	12,328	13,431	14,432	3,868	14,019	3%
Wages	221	215	102	479	73	0%
Benefits	3,687	3,783	4,101	922	3,871	1%
<b>Personnel Costs</b>	<b>16,649</b>	<b>17,761</b>	<b>18,859</b>	<b>5,269</b>	<b>17,964</b>	<b>4%</b>
Utilities	294	512	344	110	725	0%
Scholarships	4	4	4	0	730	0%
Equipment (Capitalized)	8,117	14,639	6,014	848	25	0%
Operations and Maintenance (Net)	63,625	40,633	34,308	6,392	20,610	4%
Debt Service	285,445	324,409	400,251	64,454	439,960	92%
<b>TOTAL EXPENDITURES</b>	<b>\$ 374,134</b>	<b>\$ 397,957</b>	<b>\$ 459,779</b>	<b>\$ 77,074</b>	<b>\$ 480,014</b>	
<b>Percent of Budget</b>				<b>16.1%</b>		
<b>TRANSFERS</b>						
RFS Debt Service (from System Members)	\$ 207,283	\$ 238,170	\$ 303,697	\$ 181,536	\$ 317,882	
Other	8,510	61,161	(61,975)	(142,157)	(13,340)	
<b>NET TRANSFERS</b>	<b>\$ 215,793</b>	<b>\$ 299,331</b>	<b>\$ 241,721</b>	<b>\$ 39,379</b>	<b>\$ 304,542</b>	
<b>NET INCREASE (DECREASE)</b>	<b>202,746</b>	<b>63,859</b>	<b>(2,686)</b>	<b>(162,873)</b>	<b>20,018</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 889,815</b>	<b>\$ 972,721</b>	<b>\$ 970,036</b>	<b>\$ 807,163</b>	<b>\$ 998,961</b>	

\* Excludes estimated expense associated with Other Post-Employment Benefits (OPEB) and TRS Pension Liability beginning in FY15. TAMUS OPEB amount for FY 2017 is \$167.6 million and TRS Pension is \$12.3 million.



THE TEXAS A&M UNIVERSITY SYSTEM  
System Offices  
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(In Thousands)



EXPENDITURES	FY 2015	FY 2016	FY 2017	FY 2018		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>Fund Group - NACUBO Function</b>						
<b>E&amp;G and Designated:</b>						
Scholarships and Fellowships	\$ 764	\$ 764	764	730	730	0%
Institutional Support	32,864	44,909	44,120	17,145	39,091	8%
O&M of Plant	0	965	0	0	0	0%
Public Service	92	92	101	188	40	0%
Research	5,172	5,902	2,806	765	0	0%
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 38,892</b>	<b>\$ 52,632</b>	<b>\$ 47,789</b>	<b>\$ 18,829</b>	<b>\$ 39,861</b>	<b>8%</b>
<b>Auxiliary:</b>						
Auxiliary	\$ -	\$ 616	569	194	-	0%
<b>Auxiliary Subtotal:</b>	<b>\$ -</b>	<b>\$ 616</b>	<b>\$ 569</b>	<b>\$ 194</b>	<b>\$ -</b>	<b>0%</b>
<b>Restricted:</b>						
Instruction	\$ -	\$ -	\$ -	\$ -	\$ -	0%
Scholarships and Fellowships	2	4	4	0	0	0%
Institutional Support	162	47	1,009	85	193	0%
Public Service	0	607	1,990	365	0	0%
Research	49,635	19,643	8,168	(6,854)	-	0%
<b>Restricted Subtotal:</b>	<b>\$ 49,798</b>	<b>\$ 20,301</b>	<b>\$ 11,171</b>	<b>\$ (6,403)</b>	<b>\$ 193</b>	<b>0%</b>
<b>Debt Service</b>	<b>285,445</b>	<b>324,409</b>	<b>400,251</b>	<b>64,454</b>	<b>439,960</b>	<b>92%</b>
<b>TOTAL:</b>						
Instruction	\$ -	\$ -	\$ -	\$ -	\$ -	0%
Scholarships and Fellowships	766	768	768	730	730	0%
<b>Institutional Support</b>	<b>33,026</b>	<b>44,956</b>	<b>45,128</b>	<b>17,230</b>	<b>39,284</b>	<b>8%</b>
O&M of Plant	0	965	0	0	0	0%
Public Service	92	699	2,091	554	40	0%
Auxiliary	0	616	569	194	0	0%
Research	54,806	25,545	10,974	(6,089)	0	0%
Debt Service	285,445	324,409	400,251	64,454	439,960	92%
<b>TOTAL:</b>	<b>\$ 374,134</b>	<b>\$ 397,957</b>	<b>\$ 459,781</b>	<b>\$ 77,074</b>	<b>\$ 480,014</b>	<b>100%</b>