

THE TEXAS A&M UNIVERSITY SYSTEM

FY 2019 EXECUTIVE SUMMARY

FISCAL YEAR ENDING AUGUST 31, 2019

System Members

Universities

Prairie View A&M University

President: Ruth Simmons

Established: 1876

Tarleton State University

President: F. Dominic Dottavio

Established: 1899

Joined A&M System: 1917

Texas A&M International University

President: Pablo Arenaz

Established: 1970

Joined A&M System: 1989

Texas A&M University

President: Michael K. Young

Established: 1876

Texas A&M University at Galveston

CEO: Col. Michael E. Fossum

Texas A&M Health Science Center

Senior VP and CEO: Carrie Byington

Established: 1999

Texas A&M University – Central Texas

President: Marc A. Nigliazzo

Established: 2009

Texas A&M University – Commerce

President: Ray M. Keck, III

Established: 1889

Joined A&M System: 1996

Texas A&M University – Corpus Christi

President: Kelly Quintanilla

Established: 1947

Joined A&M System: 1989

Texas A&M University – San Antonio

President: Cynthia Teniente-Matson

Established: 2009

Texas A&M University – Kingsville

President: Steven Tallant

Established: 1925

Joined A&M System: 1989

Texas A&M University – Texarkana

President: Emily Cutrer

Established: 1971

Joined A&M System: 1996

West Texas A&M University

President: Walter Wendler

Established: 1910

Joined A&M System: 1990

Agencies

Texas A&M AgriLife

VC and Dean: Patrick Stover

Texas A&M AgriLife Research

Director: Craig L. Nessler

Established: 1887

Texas A&M AgriLife Extension Service

Director: Doug Steele

Established: 1915

Texas A&M Forest Service

Director: Thomas G. Boggus

Established: 1915

Texas A&M Veterinary Medical Diagnostic Laboratory

Director: Bruce L. Akey

Established: 1967

Texas A&M Engineering Experiment Station

VC and Dean: M. Katherine Banks

Established: 1914

Texas A&M Engineering Extension Service

Director: Gary F. Sera

Established: 1948

Texas A&M Transportation Institute

Director: Gregory D. Winfree

Established: 1950

System Offices

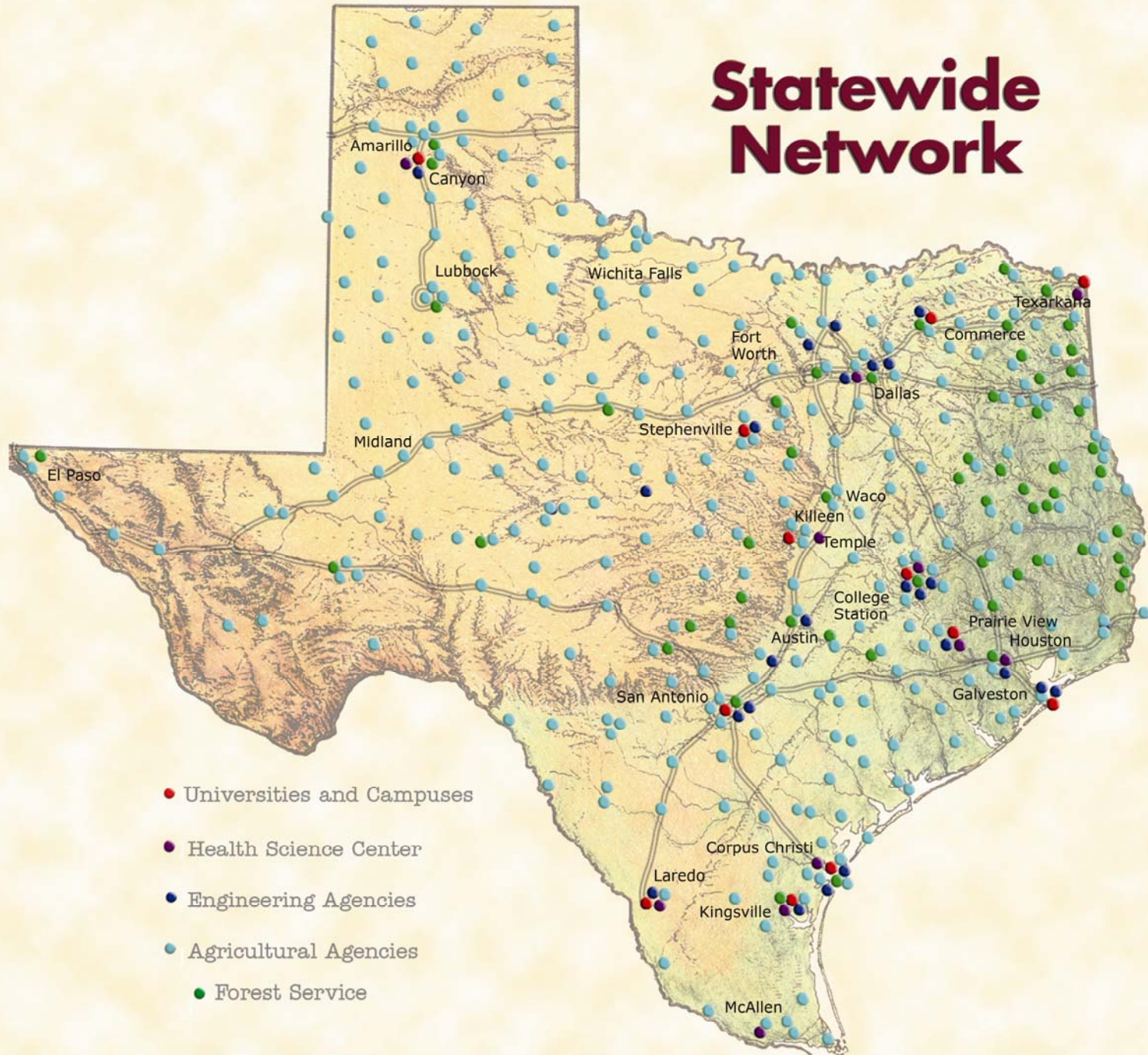
Texas A&M University System Offices

Chancellor: John Sharp

www.tamus.edu

Established: 1948

Statewide Network





TEXAS A&M UNIVERSITY SYSTEM

BUDGET NARRATIVE

Introduction

The Texas A&M University System is committed to serving the citizens of the State of Texas and understands that the valuable, but limited, resources provided to us must be utilized in the most efficient and effective manner and, as always, with the benefit of the State taxpayers foremost on our minds. The A&M System will continue to act as good stewards of the State of Texas' limited resources and will ensure the benefit to the State taxpayer is considered in every academic, research and service activity performed.

The A&M System remains focused on advancing its core mission of teaching and research. In doing so, it is important that we continue to focus on keeping the cost of attending our universities affordable, expanding student access, improving existing programs, developing new programs to meet new demands, expanding research and commercialization capabilities, and implementing operational efficiencies through shared services, strategic outsourcing, public/private partnerships, and other opportunities. The imperative of excellence in all we do and the reality of resource limitations in the State of Texas increase the difficulty of meeting these challenges and dictate that we devote our collective skills to ensuring that the productivity of all System resources is optimized.

Revenues

FY 2019 marks the second year of the biennium. Overall, State Appropriations are budgeted to decrease slightly by \$2.6 million compared to FY 2018. This decrease is primarily associated with a one-time \$10 million appropriation to Tarleton State University to be used to repair tornado damage to their Agriculture Education Center, offset by some slight increases in "state paid benefits".

FY 2019 Total Revenues are budgeted to increase by \$85.2 million (2%), when compared to the FY 2018 original budget.

Tuition and Fees are budgeted to increase by \$76.4 million (5%), when compared to the FY 2018 original budget. FY 2019 will mark the fifth year of guaranteed tuition and fee rates for all students. This increase is associated with a true-up based on FY 2018 actuals and projected increased enrollment (\$46.0 million), a 3.7% inflation adjusted increase (\$20.0 million), and increases in graduate fees and other student services fees (\$10.0 million).



TEXAS A&M UNIVERSITY SYSTEM

BUDGET NARRATIVE CONTINUED

Higher Education Fund (HEF) is budgeted to remain level with FY 2018. New allocation will be made beginning with FY 2021. *In general, HEF can be used to acquire land; construct, repair, and rehabilitate buildings; and purchase capital equipment and library books.*

Available University Fund (AUF) revenue as shown for TAMU, PVAMU, and System Offices is budgeted at \$312.4 million, or \$5.9 million (-2%) less than the FY 2018 original budget. AUF revenue is budgeted to decrease based on a 4.75% payout as compared to a 5% payout budgeted for FY 2018. The overall anticipated reduction is offset by the increased market value of the Permanent University Fund (PUF). The System Offices AUF excellence allocation will be \$22.3 million. TAMU and PVAMU will receive \$135.7 million and \$25.0 million per year, respectively. In addition, the following AUF allocations have also been proposed: 1) Debt Service - \$124.2 million, 2) TAMU Law School Support - \$4.0 million, 3) TAMHSC Support - \$3.0 million, 4) RELLIS Campus Infrastructure Support - \$2.0 million, and 5) One-time excellence initiatives of up to \$38 million. The one-time excellence funds will be used to support the Chancellor's Research Initiative, Renowned Faculty Program, and National Academy Scholars Program.

Contracts and Grants are projected to decrease slightly by \$2.5 million compared to FY 2018 original budget. Gifts were budgeted conservatively and therefore reflect a \$14.7 million (8%) increase when compared to FY 2018 original budget.

In addition, Investment Income has been budgeted conservatively at \$92 million for FY 2019. The FY 2019 budget estimate is based primarily on the Cash Concentration Pool estimated returns of 2.25% and the System Endowment Fund return of \$0.295815 cents per unit per year.



TEXAS A&M UNIVERSITY SYSTEM

BUDGET NARRATIVE CONTINUED

Expenditures

FY 2019 Total Expenditures are budgeted at \$4.69 billion. This is a net increase of \$142.0 million (3%) when compared to the FY 2018 budget.

Total FY 2019 Personnel Costs (faculty and staff salaries, wages, and benefits) of \$2.5 billion are budgeted to increase 5% as compared to FY 2018 budget. System-wide total personnel costs account for 58% of total expenditures (excluding debt service expenditures). *Please see "Supplemental Information - Tab #1" for individual salary plans by member.*

Utilities are budgeted at \$119.5 million, which is 2% higher than what was budgeted for FY 2018. The increase is primarily attributable to new facilities coming online around the System. The A&M System continues to make every effort to improve ongoing conservation efforts and better management of purchased utilities.

Scholarships are projected to increase by \$28.8 million (5%) over FY 2018 budget, primarily due to increases in the state mandated financial aid set-asides associated with designated tuition, Pell, and state grant funding.

Equipment (Capitalized) is projected to stay level with FY 2018 at \$108 million, while Operations and Maintenance expenditures are expected to increase slightly by \$15 million due to inflation adjusted increases for outsourced activities, ongoing repair & rehabilitation of athletic facilities, and classroom, laboratory and building renovations completed as part of our ongoing deferred maintenance programs.

Debt Service expenditures are budgeted to increase by \$29.5 million. Of the total debt service amount of \$469.4 million, \$123.6 million (26%) and \$345.8 million (74%) will be financed through the A&M System PUF and RFS debt financing programs, respectively.

Expenditures by Function

- Instruction, Academic Support, & Student Services are up \$86.2 million or 4%
- Institutional Support is up \$17.2 million or 7%
- Scholarships & Fellowships are down \$21.2 million or -8%
- Auxiliary Operations are up \$30.8 million or 8%
- System-wide Debt Service is up \$29.5 million or 7%
- Research is level with FY 2018 at \$735 million
- O&M and Public Service is level with FY 2018 at \$508 million



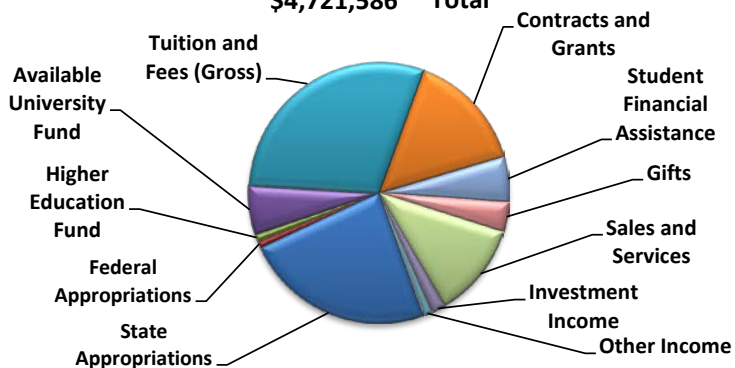
THE TEXAS A&M UNIVERSITY SYSTEM

FY 2019 Budget Graphs
(In Thousands)



FY 2019 BUDGET REVENUES

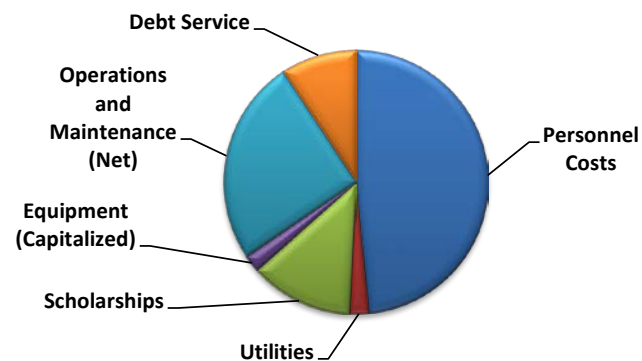
\$4,721,586 Total



See Executive Budget Summary for amounts and percentages

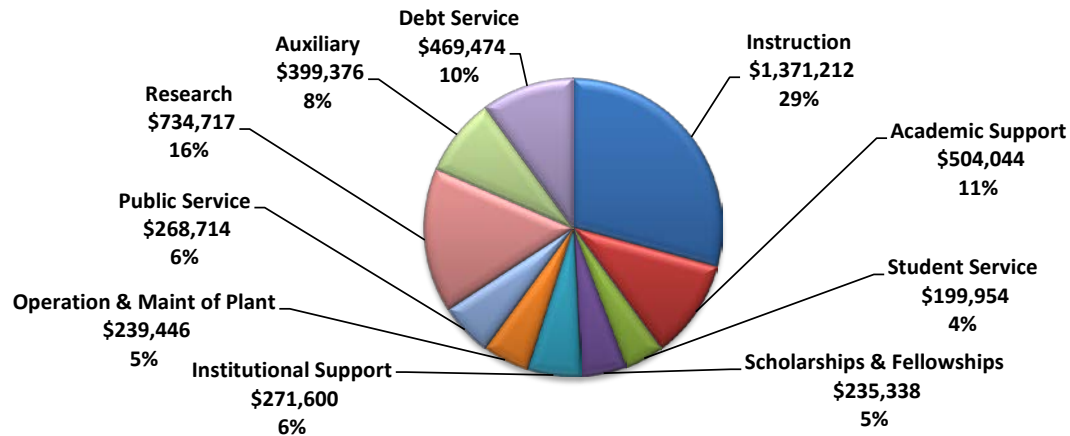
FY 2019 BUDGET EXPENDITURES

\$4,693,876 Total



See Executive Budget Summary for amounts and percentages

FY 2019 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
FY 2019 EXECUTIVE BUDGET SUMMARY
(In Thousands)



	FY 2015*	FY 2016	FY 2017	FY 2018	FY 2019		FY1 Budget to FY19 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 3,994,335	\$ 3,831,039	\$3,977,407	\$ 4,128,577	\$4,195,626		\$ 67,049	2%
Restatement: (prior year correction)	(401,239)	33,534	0					
REVENUES								
State Appropriations	\$ 1,038,852	\$ 1,169,886	\$ 1,245,438	\$ 1,215,653	\$1,213,072	26%	\$ (2,581)	0%
Federal Appropriations	36,227	37,497	35,567	39,987	40,053	1%	66	0%
Higher Education Fund	27,137	31,058	46,587	46,587	46,587	1%	0	n/a
Available University Fund	398,740	237,169	271,247	318,292	312,407	7%	(5,885)	-2%
Tuition and Fees (Gross)	1,275,257	1,332,346	1,420,125	1,440,098	1,516,489	32%	76,391	5%
Contracts and Grants	768,664	724,791	692,817	764,084	761,593	16%	(2,492)	0%
Student Financial Assistance	260,614	275,051	294,675	288,338	287,865	6%	(473)	0%
Gifts	133,449	178,716	136,971	175,121	189,829	4%	14,707	8%
Sales and Services	621,386	629,301	647,593	558,445	601,056	13%	42,611	8%
Investment Income	11,369	145,760	309,721	88,008	92,034	2%	4,026	5%
Other Income	97,734	92,165	102,148	55,049	55,172	1%	122	0%
Discounts	(329,819)	(343,910)	(396,671)	(353,238)	(394,570)	-8%	(41,333)	12%
TOTAL REVENUES	\$ 4,339,609	\$ 4,509,829	\$4,806,218	\$ 4,636,425	\$4,721,586	100%	\$ 85,161	2%
EXPENDITURES								
Salaries - Faculty	\$ 670,029	\$ 709,493	\$ 753,002	\$ 785,998	\$ 823,892	18%	\$ 37,893	5%
Salaries - Non-Faculty	843,365	892,026	936,810	960,653	1,008,743	21%	48,089	5%
Wages	163,908	162,105	178,582	149,378	152,988	3%	3,610	2%
Benefits	416,575	453,119	488,674	463,066	480,339	10%	17,273	4%
Personnel Costs	2,093,877	2,216,743	2,357,068	2,359,096	2,465,961	53%	\$ 106,866	5%
Utilities	103,242	104,958	104,384	116,732	119,467	3%	2,735	2%
Scholarships	544,596	580,321	643,153	611,690	640,481	14%	28,791	5%
Discounts	(329,819)	(343,910)	(396,671)	(353,238)	(394,570)	-8%	(41,333)	12%
Equipment (Capitalized)	184,677	153,027	117,568	107,481	107,895	2%	415	0%
Operations and Maintenance (Net)	1,164,096	1,222,073	1,228,177	1,270,177	1,285,169	27%	14,991	1%
Debt Service	285,605	324,481	400,306	439,960	469,474	10%	29,514	7%
TOTAL EXPENDITURES	\$ 4,046,275	\$ 4,257,692	\$4,453,985	\$ 4,551,897	\$4,693,876	100%	\$ 141,978	3%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (0)	\$ 0	\$ (0)	\$ -	\$ (0)	0%	\$ (0)	n/a
Other	(55,391)	(139,303)	(201,063)	55	21,925	0%	21,870	>500%
NET TRANSFERS	\$ (55,391)	\$ (139,303)	\$ (201,063)	\$ 55	\$ 21,925	0%	\$ 21,870	>500%
NET INCREASE (DECREASE)	237,942	112,834	151,169	84,583	49,635		(34,948)	-41%
ENDING CURRENT NET POSITION	\$ 3,831,039	\$ 3,977,407	\$4,128,577	\$ 4,213,160	\$4,245,262		\$ 32,102	1%

* Excludes estimated expense associated with Other Post-Employment Benefits ("OPEB") and TRS Pension.

TAMUS amount for FY 2013 is \$115 million, FY 2014 is \$140 million, FY 2015 is \$124 million, FY 2016 is \$134 million, FY 2017 is \$167.6 million..

The cumulative impact of OPEB excluded in the Net Position is \$1.3 billion.



THE TEXAS A&M UNIVERSITY SYSTEM
FY 2019 EXECUTIVE BUDGET SUMMARY
(In Thousands)



EXPENDITURES	FY 2015	FY 2016	FY 2017	FY 2018		FY 2019		FY18 Budget to FY19 Budget	
	Actuals	Actuals	Actuals	Budget	% of Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
Fund Group - NACUBO Function									
E&G and Designated:									
Instruction	\$ 1,003,846	\$ 1,024,752	\$ 1,107,913	\$ 1,200,871	26%	\$1,262,257	27%	\$ 61,385	5%
Academic Support	311,019	352,158	346,139	354,039	8%	364,028	8%	9,988	3%
Student Services	149,737	168,990	179,340	180,453	4%	183,880	4%	3,428	2%
Scholarships and Fellowships	95,872	112,855	118,691	138,473	3%	115,579	2%	(22,894)	-17%
Institutional Support	255,345	294,807	329,170	251,430	6%	269,173	6%	17,742	7%
O&M of Plant	210,694	208,202	220,272	234,780	5%	236,605	5%	1,825	1%
Public Service	201,516	230,221	230,412	222,021	5%	217,791	5%	(4,230)	-2%
Research	337,256	376,607	374,023	329,362	7%	340,680	7%	11,318	3%
E&G and Designated Subtotal:	\$ 2,565,284	\$ 2,768,593	\$ 2,905,960	\$ 2,911,047	64%	\$2,989,992	64%	\$ 78,945	3%
Auxiliary:									
Auxiliary	\$ 357,042	\$ 378,793	\$ 384,498	\$ 368,597	8%	\$ 399,376	9%	\$ 30,779	8%
Auxiliary Subtotal:	\$ 357,042	\$ 378,793	\$ 384,498	\$ 368,597	8%	\$ 399,376	9%	\$ 30,779	8%
Restricted:									
Instruction	\$ 92,391	\$ 110,966	\$ 101,225	\$ 108,078	2%	\$ 108,956	2%	\$ 878	1%
Academic Support	48,404	51,870	49,594	130,152	3%	140,017	3%	9,865	8%
Student Services	9,761	9,184	11,798	15,452	0%	16,074	0%	622	4%
Scholarships and Fellowships	97,929	98,149	101,710	118,101	3%	119,786	3%	1,685	1%
Institutional Support	3,724	2,541	2,719	2,539	0%	2,016	0%	(523)	-21%
O&M of Plant	3,463	5,124	3,833	1,725	0%	2,841	0%	1,116	65%
Public Service	56,095	53,886	61,313	51,344	1%	50,923	1%	(421)	-1%
Research	526,738	454,178	431,084	404,519	9%	394,037	8%	(10,482)	-3%
Restricted Subtotal:	\$ 838,505	\$ 785,897	\$ 763,276	\$ 831,910	18%	\$ 834,650	18%	\$ 2,740	0%
Debt Service	\$ 285,445	\$ 324,409	\$ 400,251	\$ 439,960	10%	\$ 469,474	10%	\$ 29,514	7%
TOTAL:									
Instruction	\$ 1,096,237	\$ 1,135,718	\$ 1,209,138	\$ 1,308,950	29%	\$1,371,212	29%	\$ 62,263	5%
Academic Support	359,423	404,028	395,732	484,191	11%	504,044	11%	19,853	4%
Student Services	159,498	178,174	191,137	195,904	4%	199,954	4%	4,050	2%
Scholarships and Fellowships	193,801	211,004	220,402	256,574	6%	235,365	5%	(21,209)	-8%
Institutional Support	259,068	297,348	331,889	253,969	6%	271,189	6%	17,220	7%
O&M of Plant	214,157	213,327	224,106	236,505	5%	239,446	5%	2,941	1%
Public Service	257,611	284,107	291,725	273,366	6%	268,714	6%	(4,652)	-2%
Auxiliary	357,042	378,793	384,498	368,597	8%	399,376	9%	30,779	8%
Research	863,994	830,785	805,106	733,881	16%	734,717	16%	836	0%
Debt Service	285,445	324,409	400,251	439,960	10%	469,474	10%	29,514	7%
TOTAL:	\$ 4,046,275	\$ 4,257,692	\$ 4,453,984	\$ 4,551,897	100%	\$4,693,876	100%	\$ 141,979	3%



The Texas A&M University System
Change in Net Position
Current Funds
Fiscal Year 2019 Budget
(In Thousands)

	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
<hr/>			
Fund Group (Current Funds Only)			
Functional and General	\$ 507,019	\$ 497,866	\$ (9,152)
Designated	2,913,875	2,948,195	34,369
Auxiliary	322,738	333,832	11,094
Restricted	453,469	466,792	13,324
Total Change in Net Position	<u>\$ 4,197,099</u>	<u>\$ 4,246,685</u>	<u>\$ 49,635</u>

For detailed explanations, please see member schedules.

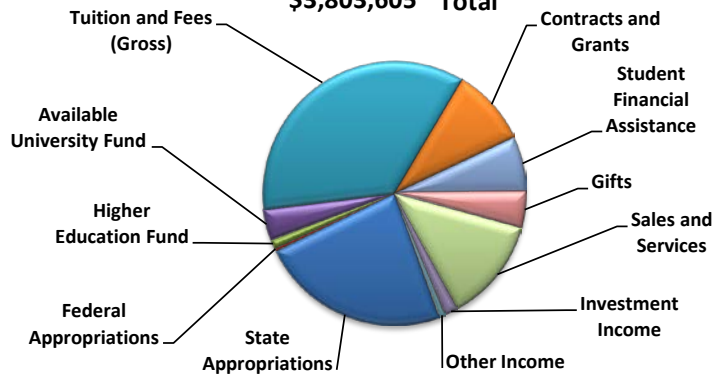


THE TEXAS A&M UNIVERSITY SYSTEM
ACADEMICS
FY 2019 Budget Graphs
(In Thousands)



FY 2019 BUDGET REVENUES

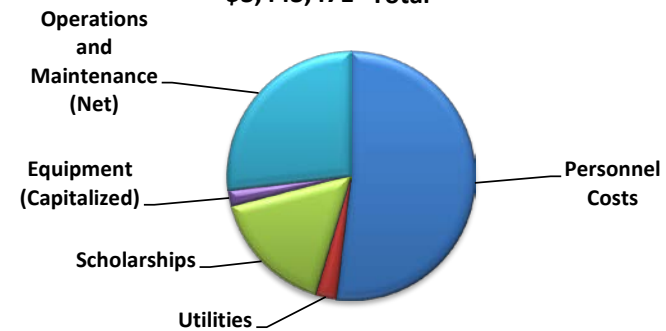
\$3,803,605 Total



See Executive Budget Summary for amounts and percentages

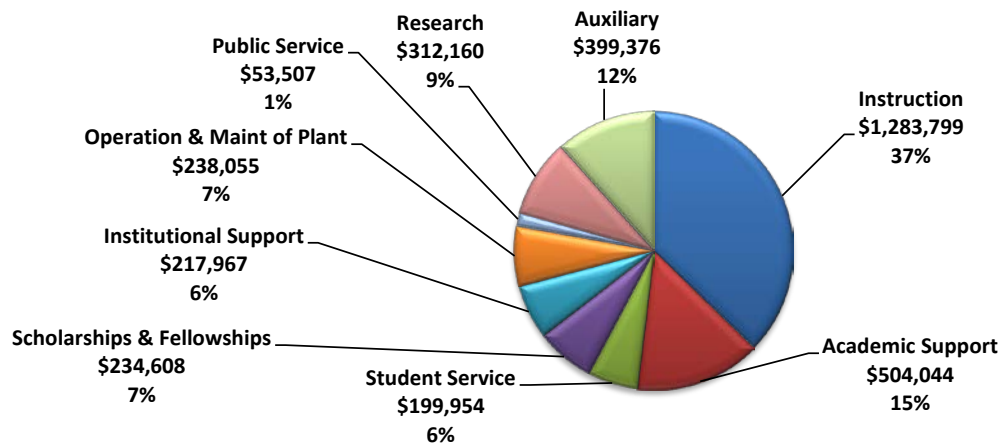
FY 2019 BUDGET EXPENDITURES

\$3,443,471 Total



See Executive Budget Summary for amounts and percentages

FY 2019 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
ACADEMICS
FY 2019 EXECUTIVE BUDGET SUMMARY
(In Thousands)



	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY18 Budget to FY19 Budget		
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 2,477,879	\$ 2,526,166	\$ 2,621,726	\$ 2,792,201	\$ 2,851,685		\$ 59,483	2%
Restatement: (prior year correction)	(2,037)	0	0					
REVENUES								
State Appropriations	\$ 817,100	\$ 944,021	\$ 1,004,924	\$ 985,407	\$ 981,145	26%	\$ (4,262)	0%
Federal Appropriations	9,224	10,215	8,044	13,055	13,062	0%	8	0%
Higher Education Fund	27,137	31,058	46,587	46,587	46,587	1%	0	n/a
Available University Fund	110,999	142,939	134,922	159,083	160,661	4%	1,578	1%
Tuition and Fees (Gross)	1,237,921	1,308,073	1,395,786	1,413,704	1,489,256	39%	75,552	5%
Contracts and Grants	399,206	370,816	345,894	409,277	397,293	10%	(11,984)	-3%
Student Financial Assistance	260,614	275,051	294,675	288,338	287,865	8%	(473)	0%
Gifts	128,211	171,988	130,857	169,505	184,252	5%	14,747	9%
Sales and Services	552,120	556,496	566,930	497,042	538,072	14%	41,030	8%
Investment Income	(741)	113,294	247,850	66,076	70,125	2%	4,049	6%
Other Income	73,555	48,994	53,395	29,731	29,855	1%	124	0%
Discounts	(329,819)	(343,910)	(396,671)	(353,238)	(394,570)	-10%	(41,333)	12%
TOTAL REVENUES	\$ 3,285,526	\$ 3,629,035	\$ 3,833,194	\$ 3,724,569	\$ 3,803,605	100%	\$ 79,037	2%
EXPENDITURES								
Salaries - Faculty	\$ 594,909	\$ 636,790	\$ 679,152	\$ 713,338	\$ 750,067	22%	\$ 36,728	5%
Salaries - Non-Faculty	607,036	649,078	685,176	699,649	738,352	21%	38,703	6%
Wages	134,640	134,091	151,510	125,941	129,590	4%	3,649	3%
Benefits	318,819	352,224	381,122	360,084	373,710	11%	13,625	4%
Personnel Costs	1,655,405	1,772,182	1,896,961	1,899,013	1,991,718	58%	92,706	5%
Utilities	93,763	92,425	93,304	103,682	106,113	3%	2,430	2%
Scholarships	532,838	566,749	630,509	599,269	627,847	18%	28,579	5%
Discounts	(329,819)	(343,910)	(396,671)	(353,238)	(394,570)	-11%	(41,333)	12%
Equipment (Capitalized)	148,881	96,529	73,898	85,737	83,037	2%	(2,700)	-3%
Operations and Maintenance (Net)	873,764	936,522	946,639	1,016,033	1,029,326	30%	13,293	1%
Debt Service	161	65	37	0	0	0%	0	n/a
TOTAL EXPENDITURES	\$ 2,974,992	\$ 3,120,561	\$ 3,244,677	\$ 3,350,497	\$ 3,443,471	100%	\$ 92,974	3%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (198,776)	\$ (230,926)	\$ (291,537)	\$ (304,512)	\$ (327,368)	-10%	\$ (22,857)	8%
Other	(61,434)	(181,989)	(126,504)	(1,904)	5,233	0%	7,137	375%
NET TRANSFERS	\$ (260,210)	\$ (412,914)	\$ (418,041)	\$ (306,416)	\$ (322,135)	-9%	\$ (15,720)	5%
NET INCREASE (DECREASE)	50,324	95,560	170,476	67,656	37,999		(29,657)	-44%
ENDING CURRENT NET POSITION	\$ 2,526,166	\$ 2,621,726	\$ 2,792,201	\$ 2,859,858	\$ 2,889,684		\$ 29,827	1%



THE TEXAS A&M UNIVERSITY SYSTEM
Academics
FY 2019 EXECUTIVE BUDGET SUMMARY
(In Thousands)



EXPENDITURES	FY 2015	FY 2016	FY 2017	FY 2018		FY 2019		FY18 Budget to FY19 Budget	
	Actuals	Actuals	Actuals	Budget	% of Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
Fund Group - NACUBO Function									
E&G and Designated:									
Instruction	\$ 933,389	\$ 970,835	\$ 1,055,996	\$ 1,140,449	34%	\$ 1,196,679	35%	\$ 56,230	5%
Academic Support	311,019	352,158	346,139	354,039	11%	364,028	11%	9,988	3%
Student Services	149,737	168,990	179,340	180,453	5%	183,880	5%	3,428	2%
Scholarships and Fellowships	95,108	112,091	117,928	137,743	4%	114,849	3%	(22,894)	-17%
Institutional Support	196,011	220,853	254,008	197,994	6%	216,116	6%	18,122	9%
O&M of Plant	209,263	205,707	218,663	233,417	7%	235,215	7%	1,798	1%
Public Service	41,935	47,790	46,347	46,327	1%	38,896	1%	(7,432)	-16%
Research	120,590	149,733	149,086	130,236	4%	136,982	4%	6,746	5%
E&G and Designated Subtotal:	\$ 2,057,053	\$ 2,228,159	\$ 2,367,506	\$ 2,420,659	72%	\$ 2,486,645	72%	\$ 65,986	3%
Auxiliary:									
Auxiliary	\$ 357,042	\$ 378,177	\$ 383,929	\$ 368,597	11%	\$ 399,376	12%	\$ 30,779	8%
Auxiliary Subtotal:	\$ 357,042	\$ 378,177	\$ 383,929	\$ 368,597	11%	\$ 399,376	12%	\$ 30,779	8%
Restricted:									
Instruction	\$ 92,275	\$ 92,028	\$ 79,081	\$ 86,926	3%	\$ 87,120	3%	\$ 194	0%
Academic Support	48,404	51,870	49,594	130,152	4%	140,017	4%	9,865	8%
Student Services	9,761	9,184	11,798	15,452	0%	16,074	0%	622	4%
Scholarships and Fellowships	97,927	98,145	101,707	118,101	4%	119,786	3%	1,685	1%
Institutional Support	3,247	2,494	1,710	2,346	0%	1,823	0%	(523)	-22%
O&M of Plant	3,460	5,122	3,833	1,725	0%	2,841	0%	1,116	65%
Public Service	20,790	18,437	19,041	14,736	0%	14,612	0%	(125)	-1%
Research	285,032	236,945	226,479	191,804	6%	175,178	5%	(16,626)	-9%
Restricted Subtotal:	\$ 560,897	\$ 514,225	\$ 493,242	\$ 561,241	17%	\$ 557,450	16%	\$ (3,791)	-1%
TOTAL:									
Instruction	\$ 1,025,664	\$ 1,062,863	\$ 1,135,077	\$ 1,227,375	37%	\$ 1,283,799	37%	\$ 56,424	5%
Academic Support	359,423	404,028	395,732	484,191	14%	504,044	15%	19,853	4%
Student Services	159,498	178,174	191,137	195,904	6%	199,954	6%	4,050	2%
Discounts	193,035	210,236	219,634	255,844	8%	234,635	7%	(21,209)	-8%
Institutional Support	199,258	223,347	255,718	200,340	6%	217,940	6%	17,599	9%
O&M of Plant	212,723	210,829	222,496	235,141	7%	238,055	7%	2,914	1%
Public Service	62,725	66,228	65,388	61,064	2%	53,507	2%	(7,556)	-12%
Auxiliary	357,042	378,177	383,929	368,597	11%	399,376	12%	30,779	8%
Research	405,622	386,679	375,565	322,040	10%	312,160	9%	(9,880)	-3%
TOTAL:	\$ 2,974,992	\$ 3,120,561	\$ 3,244,676	\$ 3,350,497	100%	\$ 3,443,471	100%	\$ 92,974	3%



The Texas A&M University System

ACADEMICS

Change in Net Position

Fiscal Year 2019 Budget

(In Thousands)

	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 396,012	\$ 390,494	\$ (5,518)
Designated	1,718,940	1,741,369	22,430
Auxiliary	322,738	333,832	11,094
Restricted	413,996	423,990	9,993
Total Change in Net Position	\$ 2,851,685	\$ 2,889,685	\$ 37,999

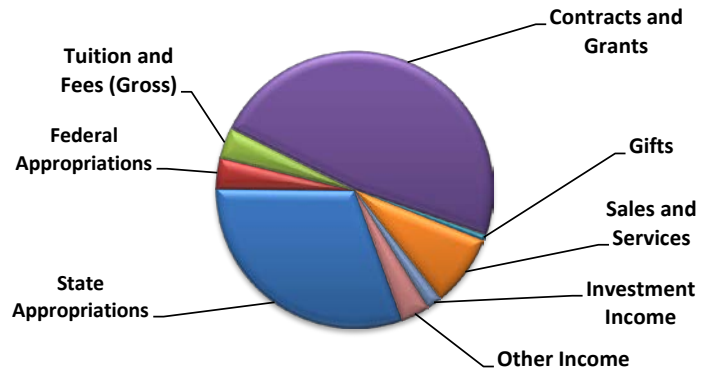
For detailed explanations, please see member schedules.

THE TEXAS A&M UNIVERSITY SYSTEM AGENCIES

FY 2019 Budget Graphs (In Thousands)

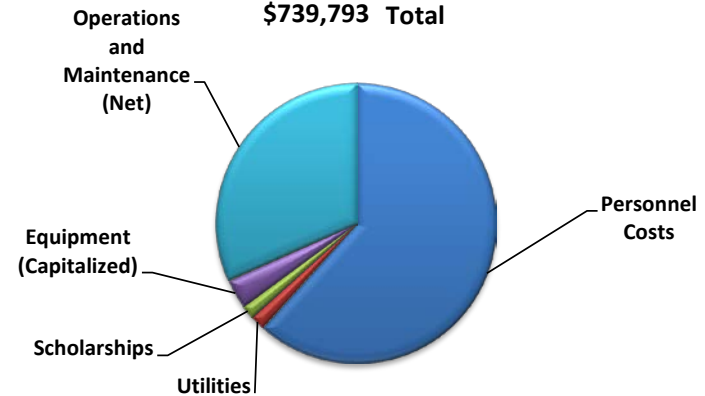


FY 2019 BUDGET REVENUES \$752,570 Total



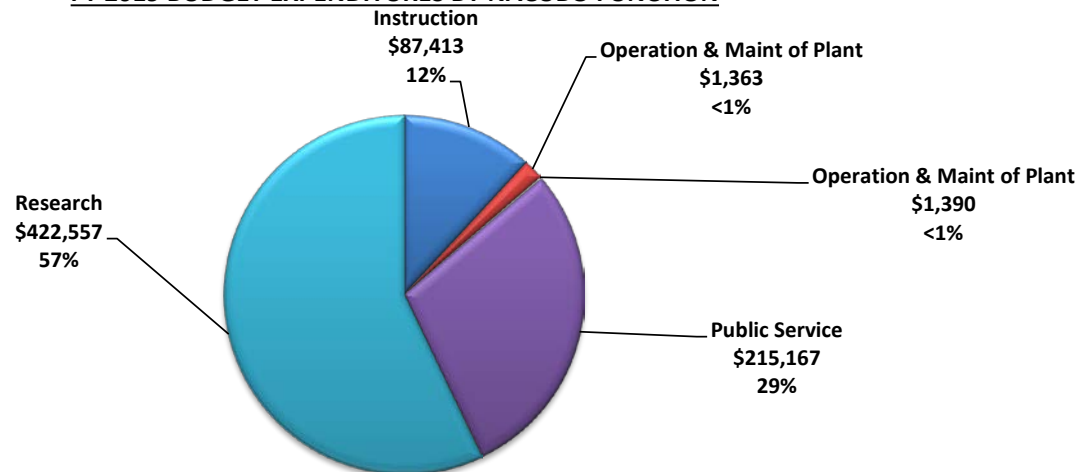
See Executive Budget Summary for amounts and percentages

FY 2019 BUDGET EXPENDITURES \$739,793 Total



See Executive Budget Summary for amounts and percentages

FY 2019 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
AGENCIES
FY 2019 EXECUTIVE BUDGET SUMMARY
(In Thousands)



	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		FY18 Budget to FY19 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 423,737	\$ 409,291	\$ 379,297	\$ 363,495	\$ 351,092		\$ (12,403)	-3%
<i>Restatement: (prior year correction)</i>	0	0						
REVENUES								
State Appropriations	\$ 219,363	\$ 225,010	\$ 239,658	\$ 229,476	\$ 231,157	31%	\$ 1,681	1%
Federal Appropriations	27,003	27,282	27,523	26,932	26,990	4%	58	0%
Tuition and Fees (Gross)	37,336	24,273	24,338	26,394	27,232	4%	839	3%
Contracts and Grants	314,795	329,710	331,675	350,806	360,298	48%	9,493	3%
Gifts	4,990	6,815	5,335	5,423	5,384	1%	(40)	-1%
Sales and Services	68,124	69,592	73,835	61,403	62,983	8%	1,580	3%
Investment Income	(2,234)	13,122	29,502	13,031	13,209	2%	177	1%
Other Income	22,556	20,672	22,476	25,318	25,317	3%	(2)	0%
TOTAL REVENUES	\$ 691,922	\$ 716,475	\$ 754,015	\$ 738,783	\$ 752,570	100%	\$ 13,787	2%
EXPENDITURES								
Salaries - Faculty	\$ 74,707	\$ 72,370	\$ 73,626	\$ 72,660	\$ 73,825	10%	\$ 1,165	2%
Salaries - Non-Faculty	223,709	229,514	236,927	246,985	256,126	35%	9,141	4%
Wages	29,045	27,800	26,969	23,363	23,312	3%	(52)	0%
Benefits	93,992	97,111	103,406	99,110	102,947	14%	3,837	4%
Personnel Costs	421,453	426,795	440,928	442,119	456,210	62%	14,091	3%
Utilities	9,184	12,021	10,729	12,324	12,579	2%	255	2%
Scholarships	11,754	13,568	12,641	11,691	11,904	2%	212	2%
Equipment (Capitalized)	27,366	37,787	32,731	21,718	24,838	3%	3,120	14%
Operations and Maintenance (Net)	226,366	244,918	247,008	233,534	234,294	32%	759	0%
TOTAL EXPENDITURES	\$ 696,123	\$ 735,097	\$ 744,054	\$ 721,386	\$ 739,793	100%	\$ 18,406	3%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (8,507)	\$ (7,244)	\$ (12,159)	\$ (13,371)	\$ (13,439)	-2%	\$ (68)	1%
Other	(1,740)	(4,127)	(13,604)	(7,117)	(1,321)	0%	5,796	-81%
NET TRANSFERS	\$ (10,247)	\$ (11,371)	\$ (25,763)	\$ (20,488)	\$ (14,760)	-2%	\$ 5,728	-28%
NET INCREASE (DECREASE)	(14,448)	(29,994)	(15,802)	(3,091)	(1,983)		1,108	-36%
ENDING CURRENT NET POSITION	\$ 409,290	\$ 379,297	\$ 363,495	\$ 363,248	\$ 351,904		\$ (11,344)	-3%



THE TEXAS A&M UNIVERSITY SYSTEM
Agencies
FY 2019 EXECUTIVE BUDGET SUMMARY
(In Thousands)



EXPENDITURES	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		FY18 Budget to FY19 Budget	
					Budget	% of Budget	Dollar Variance	Percentage Variance
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Budget	Budget			
E&G and Designated:								
Instruction	\$ 70,457	\$ 53,916	\$ 51,917	\$ 60,422	\$ 65,578	9%	\$ 5,155	9%
Institutional Support	25,853	24,969	25,569	14,345	13,265	2%	(1,080)	-8%
O&M of Plant	1,430	1,531	1,609	1,363	1,390	0%	27	2%
Public Service	159,489	182,339	183,965	175,654	178,855	24%	3,201	2%
Research	211,495	220,971	222,131	199,126	203,698	28%	4,571	2%
E&G and Designated Subtotal:	\$ 468,724	\$ 483,726	\$ 485,191	\$ 450,528	\$ 462,402	63%	\$ 11,874	3%
Restricted:								
Instruction	\$ 116	\$ 18,938	\$ 22,144	\$ 21,152	\$ 21,836	3%	\$ 683	3%
Institutional Support	127	0	0	0	0	0%	0	n/a
O&M of Plant	4	2	1	0	0	0%	0	n/a
Public Service	35,305	34,841	40,281	36,608	36,311	5%	(297)	-1%
Research	191,848	197,590	196,437	212,715	218,860	30%	6,144	3%
Restricted Subtotal:	\$ 227,399	\$ 251,371	\$ 258,863	\$ 270,476	\$ 277,007	37%	\$ 6,531	2%
TOTAL:								
Instruction	\$ 70,573	\$ 72,854	\$ 74,061	\$ 81,575	\$ 87,413	12%	\$ 5,839	7%
Institutional Support	25,980	24,970	25,569	14,345	13,265	2%	(1,080)	-8%
O&M of Plant	1,434	1,533	1,610	1,363	1,390	0%	27	2%
Public Service	194,794	217,180	224,246	212,262	215,167	29%	2,905	1%
Research	403,342	418,561	418,568	411,842	422,557	57%	10,716	3%
TOTAL:	\$ 696,123	\$ 735,097	\$ 744,054	\$ 721,387	\$ 739,793	100%	\$ 18,406	3%



The Texas A&M University System

AGENCIES

Change in Net Position

Fiscal Year 2019 Budget

(In Thousands)

	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
<hr/>			
Fund Group (Current Funds Only)			
Functional and General	\$ 111,007	\$ 107,373	\$ (3,634)
Designated	208,362.431	202,234	(1,679)
Restricted	35,991	39,321	3,330
Total Change in Net Position	<u>\$ 355,360</u>	<u>\$ 348,927</u>	<u>\$ (1,983)</u>

For detailed explanations, please see member schedules.

BUDGET NARRATIVE

Revenues

Total Revenues are budgeted to increase \$6.5 million (3%), compared to FY 2018 budget.

Tuition and Fees are budgeted to increase \$6.2 million (7%) due to the growth in enrollment and the CPI increase for Guaranteed Tuition. In addition, the budget increase brings the revenue estimate in line with prior year actuals

Sales and Services are budgeted to increase \$3.7 million (18%) and is primarily due to the enrollment increase, dining program, and other auxiliary activity.

Gifts are budgeted to increase \$978,000 (56%). More focus has been placed on the Development Office including a new VP of Development.

Investment Income is budgeted to increase \$976,000 (14%). The estimated increases include cash concentration pool earnings, as well as earnings from the System Endowment Fund.

Expenditures

Total Expenditures are budgeted to increase \$6.3 million (3%), compared to FY 2018 budget.

Personnel Costs are budgeted to increase \$3.9 million (3%) which is primarily attributable to new hires for faculty (\$1.4 million). In addition, a 3% faculty and staff merit award program and faculty promotion/market adjustment is being proposed (\$2.1 million). Included with this increase is a benefit budget line item to align the budget with actual expenses.

BUDGET NARRATIVE CONTINUED

Scholarships are budgeted to increase \$3.2 million (5%). The change is equally attributable to targeted enrollment growth, tuition set-asides, and Athletic programs.

Equipment (Capitalized) is budgeted to increase \$693,000 (17%) primarily due to research activities.

Operations and Maintenance costs are budgeted to increase \$4.7 million (8%). The increase is primarily attributable to increases in outsourced and shared services. This increase over FY 2018 aligns the Operations and Maintenance budget with prior year actuals.

Transfers

RFS Debt Service transfers are budgeted at \$14 million. The Debt Service is attributable to the TRB project Fabrication Center and Capital Improvement \$2.3 million, the Stadium, Athletic Field House, and Baseball Grandstand \$2.7 million, Student Recreational Center \$1.6 million, other buildings such as the Architecture Building, Juvenile Justice, Electrical Engineering, parking garage at the College of Nursing, student enter, and various rehabilitation projects totaling \$7.4 million.

Prairie View A&M University
FY 2019 Highlighted Budget Components
(In Thousands)

FY 2018 Board Approved Expense Budget	\$	209,966
FY 2019 Proposed Expense Budget		216,302
Difference	\$	6,336
% Change		3.0%

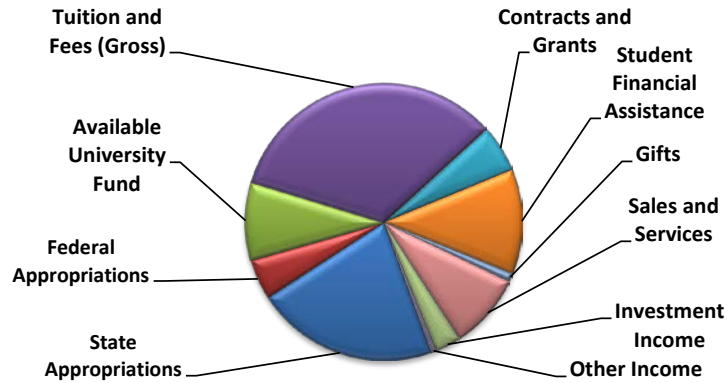
Personnel Costs		<u>Method of Finance</u>
Proposed Merit Plan	\$	2,111 All Funds
New Tenure/Tenure Track Faculty Lines		1,822 Tuition, Fees, AUF
Scholarship Programs		3,200 Tuition and Fees, Gifts (56%)
Faculty Support - Specialized Equipment		1,100 100% AUF
Auxiliary Operations		1,955 100% Sales and Services
Administrative Overhead Cost Recovery		2,378 100% OHCR
Methodology Change		
Discounts		(6,230)

TOTAL:	\$	6,336
---------------	-----------	--------------

THE TEXAS A&M UNIVERSITY SYSTEM
Prairie View A&M University
FY 2019 Budget Graphs
(In Thousands)

FY 2019 BUDGET REVENUES

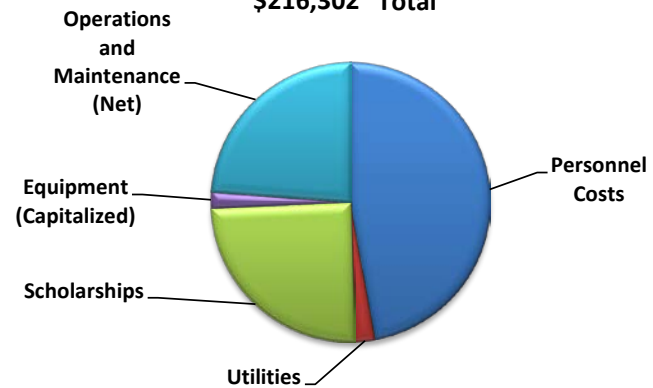
\$229,810 Total



See Executive Budget Summary for amounts and percentages

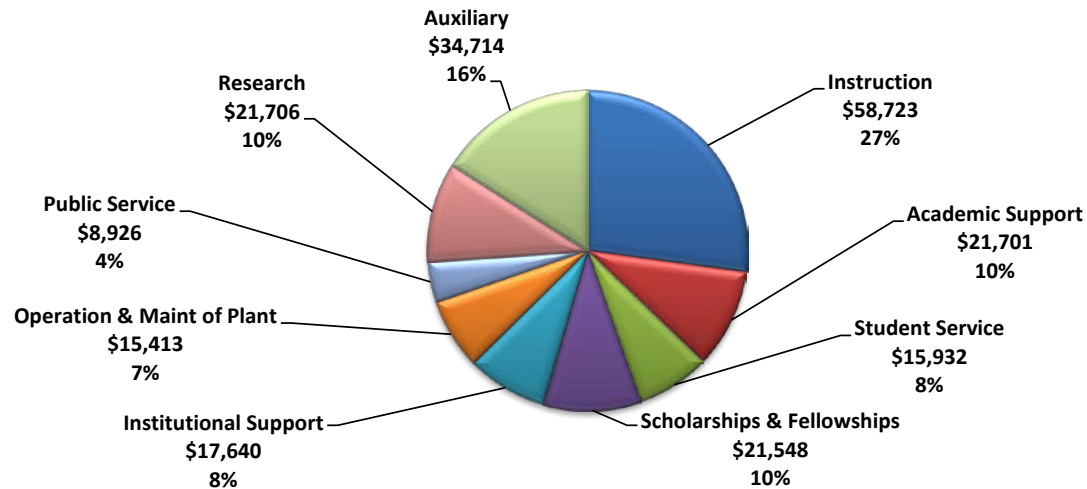
FY 2019 BUDGET EXPENDITURES

\$216,302 Total



See Executive Budget Summary for amounts and percentages

FY 2019 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Prairie View A&M University
FY 2019 Executive Budget Summary
(in Thousands)



	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		FY18 Budget to FY19 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 170,953	\$ 172,452	\$ 171,752	\$ 165,199	\$ 157,000		\$ (8,199)	-5%
<i>Restatement: (prior year correction)</i>	0							
REVENUES								
State Appropriations	\$ 51,287	\$ 57,952	\$ 60,492	\$ 58,552	\$ 58,837	26%	\$ 284	0%
Federal Appropriations	9,187	10,180	8,029	13,055	13,062	6%	8	0%
Available University Fund	15,854	25,280	20,602	24,715	24,956	11%	241	1%
Tuition and Fees (Gross)	79,213	79,641	85,933	86,082	92,320	40%	6,238	7%
Contracts and Grants	11,119	13,497	13,301	14,864	15,212	7%	348	2%
Student Financial Assistance	33,259	35,327	37,381	33,521	33,528	15%	7	0%
Gifts	3,005	2,467	2,224	1,761	2,739	1%	978	56%
Sales and Services	19,799	21,084	25,153	20,632	24,292	11%	3,660	18%
Investment Income	(257)	7,492	15,011	7,210	8,185	4%	976	14%
Other Income	3,858	3,841	5,768	1,638	1,678	1%	40	2%
Discounts	(37,692)	(42,841)	(51,667)	(38,770)	(45,000)	-20%	(6,230)	16%
TOTAL REVENUES	\$ 188,632	\$ 213,921	\$ 222,226	\$ 223,260	\$ 229,810		\$ 6,550	3%
EXPENDITURES								
Salaries - Faculty	\$ 30,246	\$ 30,601	\$ 31,572	\$ 38,652	\$ 40,432	19%	\$ 1,780	5%
Salaries - Non-Faculty	37,677	40,663	43,955	50,835	52,474	24%	1,639	3%
Wages	5,029	5,200	5,469	4,954	5,008	2%	54	1%
Benefits	19,126	20,329	22,002	24,839	25,322	12%	482	2%
Personnel Costs	92,078	96,793	102,998	119,280	123,235	57%	3,955	3%
Utilities	4,705	5,063	5,547	6,217	6,218	3%	1	0%
Scholarships	56,222	59,733	66,599	61,481	64,713	30%	3,233	5%
Discounts	(37,692)	(42,841)	(51,667)	(38,770)	(45,000)	-21%	(6,230)	16%
Equipment (Capitalized)	3,128	6,269	3,805	4,184	4,877	2%	693	17%
Operations and Maintenance (Net)	55,152	59,555	65,908	57,574	62,259	29%	4,685	8%
Debt Service	28	7	2	0	0	0%	0	n/a
TOTAL EXPENDITURES	\$ 173,621	\$ 184,579	\$ 193,192	\$ 209,966	\$ 216,302		\$ 6,336	3%
Percent of Budget								
TRANSFERS								
RFS Debt Service (To System Office)	\$ (9,922)	\$ (13,599)	\$ (15,842)	\$ (14,072)	\$ (14,008)		\$ 65	0%
Other	(3,589)	(16,443)	(19,746)	967	501		(466)	-48%
NET TRANSFERS	\$ (13,511)	\$ (30,042)	\$ (35,588)	\$ (13,105)	\$ (13,507)		\$ (402)	3%
NET INCREASE (DECREASE)	1,499	(700)	(6,553)	189	1		(188)	-99%
ENDING CURRENT NET POSITION	\$ 172,452	\$ 171,752	\$ 165,199	\$ 165,388	\$ 157,001		\$ (8,387)	-5%



THE TEXAS A&M UNIVERSITY SYSTEM
Prairie View A&M University
FY 2019 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		FY18 Budget to FY19 Budget	
					Budget	% of Budget	Dollar Variance	Percentage Variance
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Budget	Budget	% of Budget		
E&G and Designated:								
Instruction	\$ 40,164	\$ 43,325	\$ 44,965	\$ 51,710	\$ 54,577	25%	\$ 2,868	6%
Academic Support	16,729	16,054	16,670	15,640	16,814	8%	1,174	8%
Student Services	11,606	13,908	15,428	14,635	14,721	7%	86	1%
Scholarships and Fellowships	7,695	7,262	7,046	8,761	10,132	5%	1,372	16%
Institutional Support	17,473	16,896	17,646	19,229	17,622	8%	(1,607)	-8%
O&M of Plant	15,277	16,466	20,067	14,505	15,413	7%	908	6%
Public Service	2,715	3,185	2,871	3,817	2,513	1%	(1,304)	-34%
Research	4,964	6,138	6,713	9,716	10,445	5%	728	7%
E&G and Designated Subtotal:	\$ 116,623	\$ 123,233	\$ 131,406	\$ 138,013	\$ 142,238	66%	\$ 4,224	3%
Auxiliary:								
Auxiliary	\$ 23,522	\$ 28,010	\$ 31,332	\$ 31,183	\$ 34,714	16%	\$ 3,531	11%
Auxiliary Subtotal:	\$ 23,522	\$ 28,010	\$ 31,332	\$ 31,183	\$ 34,714	16%	\$ 3,531	11%
Restricted:								
Instruction	\$ 1,608	\$ 1,049	\$ 777	\$ 4,141	\$ 4,146	2%	\$ 4	0%
Academic Support	6,374	7,909	6,540	4,535	4,887	2%	352	8%
Student Services	860	810	1,853	1,211	1,211	1%	0	0%
Scholarships and Fellowships	10,736	9,267	7,435	13,273	11,415	5%	(1,858)	-14%
Institutional Support	519	144	118	18	18	0%	0	0%
O&M of Plant	2	668	117	0	0	0%	0	n/a
Public Service	5,903	6,296	5,647	6,331	6,412	3%	81	1%
Research	7,475	7,192	7,966	11,260	11,262	5%	1	0%
Restricted Subtotal:	\$ 33,476	\$ 33,335	\$ 30,454	\$ 40,770	\$ 39,351	18%	\$ (1,419)	-3%
TOTAL:								
Instruction	\$ 41,771	\$ 44,375	\$ 45,742	\$ 55,851	\$ 58,723	27%	\$ 2,872	5%
Academic Support	23,103	23,963	23,210	20,176	21,701	10%	1,526	8%
Student Services	12,466	14,719	17,281	15,846	15,932	7%	86	1%
Scholarships and Fellowships	18,431	16,529	14,481	22,034	21,548	10%	(486)	-2%
Institutional Support	17,992	17,040	17,764	19,247	17,640	8%	(1,607)	-8%
O&M of Plant	15,279	17,133	20,184	14,505	15,413	7%	908	6%
Public Service	8,619	9,481	8,518	10,148	8,926	4%	(1,223)	-12%
Auxiliary	23,522	28,010	31,332	31,183	34,714	16%	3,531	11%
Research	12,439	13,329	14,679	20,976	21,706	10%	730	3%
TOTAL:	\$ 173,621	\$ 184,579	\$ 193,192	\$ 209,966	\$ 216,302	100%	\$ 6,336	3%



Prairie View A&M University
Change in Net Position
Current Funds
Fiscal Year 2019 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 31,000	\$ 28,134	\$ (2,866)
Designated	94,500	96,280	1,780
Auxiliary	13,000	14,088	1,088
Restricted	18,500	18,500	0
Change in Net Position	\$ 157,000	\$ 157,001	\$ 1

Explanation for Net Decrease*

Functional and General	\$ (2,866)	PVAMU is using fund balances for the following one-time uses: 1). Scholarships and 2). CRI projects. PVAMU is continuing enhancing its recruiting efforts and offering \$1,000,000 in scholarships for FY 2019. In addition, the continued use of previously appropriated AUF funding for CRI projects is reflected in the FY 2019 budget.
-------------------------------	------------	--

* if applicable



TARLETON STATE UNIVERSITY

BUDGET NARRATIVE

Revenues

Total Revenues are budgeted to decrease \$8.6 million (4%) compared to FY 2018 budget. This decrease is primarily from State Appropriations and Tuition and Fees.

State Appropriations are budgeted to decrease \$9.1 million (14%) compared to FY 2018 budget. This decrease is primarily due to disaster recovery funding of \$10 million received in FY 2018 for Tarleton's agricultural center, which sustained damage in a 2015 tornado. State paid benefits are projected to increase \$800,000, while general revenue increases slightly as well.

Tuition and Fee revenues are budgeted to increase \$742,000 (1%) over the FY 2018 budget. The tuition increase is generated from an inflation adjustment for incoming freshmen.

The following increases, when comparing FY 2019 to FY 2018 budget, are clean up of low budget estimates in FY 2018 and more closely align with FY 2017 actuals:

- Contracts and Grants increase \$4 million (91%)
- Student Financial Assistance increase \$209,000 (1%)
- Sales and Services increase \$7.6 million (32%)
- Other Income increase \$352,000 (121%)
- Discounts increase \$12.7 million (52%)

Expenditures

Total Expenditures are budgeted to increase by \$1.6 million (1%) over the FY 2018 budget. This is primarily the result of Personnel Costs, Scholarships, and Equipment, offset by a decrease in Operations and Maintenance and an increase in Discounts.

Personnel costs will increase by \$3 million (3%). This is a result of reclassification and tenure promotions, increased wages, a 1% merit pool and increased benefit costs.



TARLETON STATE UNIVERSITY

BUDGET NARRATIVE CONTINUED

Utility expense will decrease \$307,000 (8%) as a result of energy saving initiatives previously implemented.

Scholarship and Discount budgets are changed to correct low budget estimates in FY 2018 and to align with FY 2017 actuals, plus a small amount of FY 2019 growth.

Equipment expenditure budgets will increase \$767,000 to reflect actual equipment expense in prior years. A comparable decrease in operations and maintenance is also expected.

Transfers

RFS Debt Service transfers of \$18.9 million include payments on the following projects:

- Dairy Center - \$730,000
- Nursing Building - \$1.45 million
- Housing – \$2.9 million
- Trogdon House Rehab - \$40,000
- Science Building - \$460,000
- Central Plant Loop/Utilities - \$450,000
- Math/Science/Library - \$1.1 million
- Parking - \$90,000
- Dining - \$780,000
- Rec Sports - \$1 million
- Applied Sciences (Engineering) - \$4.3 million
- Southwest Metroplex - \$3.2 million
- Memorial Stadium - \$2.4 million

The Other Transfers reflects a change of \$11.5 million because FY 2018 transfers to the capital plant fund for student fees committed to capital projects and state-appropriated disaster recovery funds are not expected to be repeated in FY 2019.

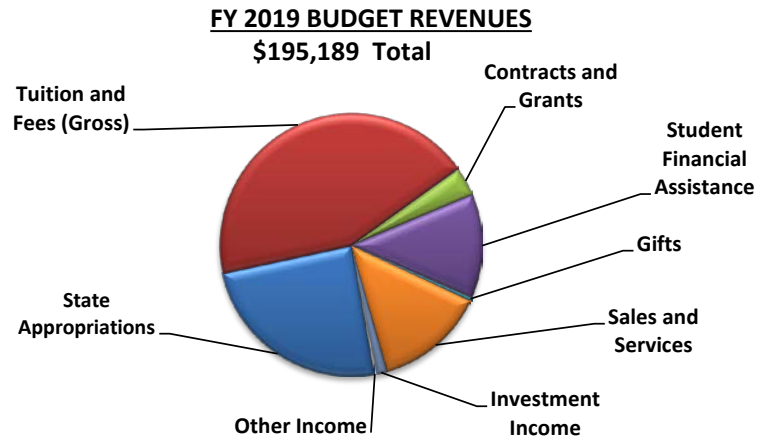


Tarleton State University
FY 2019 Highlighted Budget Components
(In Thousands)

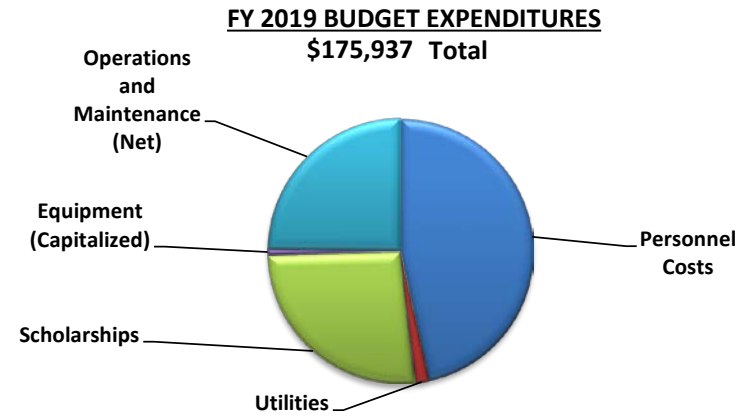
FY 2018 Proposed Expense Budget	\$ 174,386
FY 2019 Proposed Expense Budget	<u>175,937</u>
Difference	\$ 1,551
% Change	0.9%

Personnel Costs		<u>Method of Finance</u>
Proposed Salary Plan	\$ 720	50% Appropriations, 40% Tuition and Fees, 10% Auxiliary Revenue
Increased Benefit Costs	1,619	50% State Appropriations, 40% Tuition and Fees, 10% Auxiliary
Increased Wages	614	100% Tuition and Fees
Utilities Decrease	(307)	100% Tuition and Fees
Scholarships and Discounts Change	(56)	100% Tuition and Fees
O&M Decrease to realign with actuals	(1,806)	100% Tuition and Fees
Equipment (Capitalized) to realign with actuals	767	100% Tuition and Fees
TOTAL:	\$ 1,551	

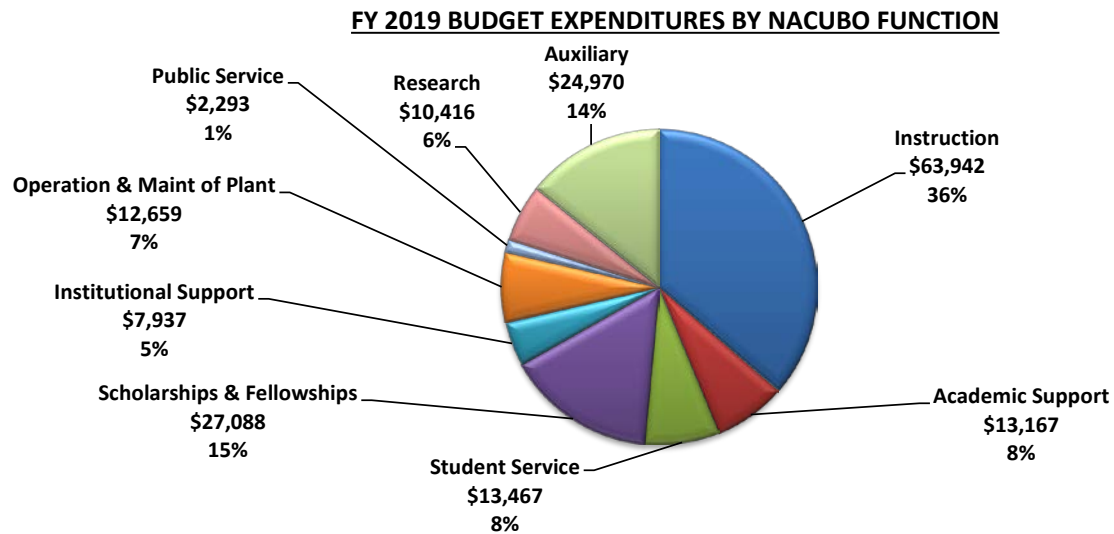
THE TEXAS A&M UNIVERSITY SYSTEM
Tarleton State University
FY 2019 Budget Graphs
(In Thousands)



See Executive Budget Summary for amounts and percentages



See Executive Budget Summary for amounts and percentages



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Tarleton State University
FY 2019 Executive Budget Summary
(In Thousands)



	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		FY18 Budget to FY19 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 81,425	\$ 76,031	\$ 64,133	\$ 73,683	\$ 64,725		\$ (8,958)	-12%
<i>Restatement: (prior year correction)</i>	0							
REVENUES								
State Appropriations	\$ 42,215	\$ 48,002	\$ 55,269	\$ 65,842	\$ 56,700	29%	\$ (9,142)	-14%
Tuition and Fees (Gross)	83,444	89,990	97,727	100,267	101,010	52%	742	1%
Contracts and Grants	11,212	8,322	8,387	4,338	8,290	4%	3,952	91%
Student Financial Assistance	23,344	25,232	27,698	29,500	29,709	15%	209	1%
Gifts	1,443	1,453	3,595	795	1,133	1%	338	43%
Sales and Services	29,463	31,318	32,484	24,065	31,722	16%	7,657	32%
Investment Income	859	4,126	8,953	3,034	3,035	2%	1	0%
Other Income	499	733	863	290	642	0%	352	121%
Discounts	(22,840)	(22,114)	(35,628)	(24,325)	(37,053)	-19%	(12,727)	52%
TOTAL REVENUES	\$ 169,638	\$ 187,062	\$199,348	\$ 203,806	\$ 195,189		\$ (8,618)	-4%
EXPENDITURES								
Salaries - Faculty	\$ 32,420	\$ 34,406	\$ 36,667	\$ 39,311	\$ 38,854	22%	\$ (456)	-1%
Salaries - Non-Faculty	28,203	31,450	33,794	32,781	33,957	19%	1,176	4%
Wages	4,858	4,981	4,840	3,456	4,070	2%	614	18%
Benefits	18,369	20,353	22,298	20,771	22,390	13%	1,619	8%
Personnel Costs	83,851	91,190	97,599	96,318	99,271	56%	2,953	3%
Utilities	3,503	3,293	3,276	3,825	3,518	2%	(307)	-8%
Scholarships	38,367	36,801	54,185	43,378	56,049	32%	12,671	29%
Discounts	(22,840)	(22,114)	(35,628)	(24,325)	(37,053)	-21%	(12,727)	52%
Equipment (Capitalized)	2,184	2,014	3,140	502	1,269	1%	767	153%
Operations and Maintenance (Net)	49,103	52,830	49,186	54,689	52,883	30%	(1,806)	-3%
TOTAL EXPENDITURES	\$ 154,169	\$ 164,014	\$171,759	\$ 174,386	\$ 175,937		\$ 1,551	1%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (10,734)	\$ (10,912)	\$ (18,195)	\$ (17,534)	\$ (18,937)		\$ (1,403)	8%
Other	(10,131)	(24,033)	155	(10,843)	675		11,518	106%
NET TRANSFERS	\$ (20,864)	\$ (34,945)	\$ (18,040)	\$ (28,378)	\$ (18,263)		\$ 10,115	-36%
NET INCREASE (DECREASE)	(5,395)	(11,897)	9,549	1,043	989		(53)	-5%
ENDING CURRENT NET POSITION	\$ 76,031	\$ 64,133	\$ 73,683	\$ 74,725	\$ 65,714		\$ (9,011)	-12%



OU:

THE TEXAS A&M UNIVERSITY SYSTEM
Tarleton State University
FY 2019 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2015		FY 2016		FY 2017		FY 2018		FY 2019		FY18 Budget to FY19 Budget	
	Actuals		Actuals		Actuals		Budget		Budget	% of Budget	Dollar Variance	Percentage Variance
Fund Group - NACUBO Function												
E&G and Designated:												
Instruction	\$ 56,104		\$ 59,050		\$ 62,086		\$ 64,791		\$ 62,293	35%	\$ (2,498)	-4%
Academic Support	11,141		12,087		13,081		13,744		12,744	7%	(1,000)	-7%
Student Services	7,195		9,412		10,843		10,972		10,511	6%	(461)	-4%
Scholarships and Fellowships	6,370		5,373		5,460		7,125		4,101	2%	(3,023)	-42%
Institutional Support	3,533		14,154		14,045		8,326		7,902	4%	(424)	-5%
O&M of Plant	19,261		11,228		12,165		12,168		12,023	7%	(145)	-1%
Public Service	1,362		1,654		1,724		1,471		1,283	1%	(187)	-13%
Research	3,099		3,037		3,998		2,324		2,008	1%	(316)	-14%
E&G and Designated Subtotal:	\$ 108,065		\$ 115,994		\$ 123,401		\$ 120,920		\$ 112,866	64%	\$ (8,054)	-7%
Auxiliary:												
Auxiliary	\$ 29,022		\$ 31,594		\$ 27,040		\$ 18,743		\$ 24,970	14%	\$ 6,226	33%
Auxiliary Subtotal:	\$ 29,022		\$ 31,594		\$ 27,040		\$ 18,743		\$ 24,970	14%	\$ 6,226	33%
Restricted:												
Instruction	\$ 1,111		\$ 919		\$ 858		\$ 1,586		\$ 1,649	1%	\$ 62	4%
Academic Support	190		313		385		115		423	0%	308	268%
Student Services	1,205		988		919		2,956		2,956	2%	(0)	0%
Scholarships and Fellowships	8,000		8,111		12,173		20,013		23,013	13%	3,000	15%
Institutional Support	0		0		8		0		8	0%	8	n/a
O&M of Plant	180		42		185		635		635	0%	0	0%
Public Service	835		686		676		1,009		1,009	1%	0	0%
Research	5,562		5,367		6,114		8,408		8,408	5%	0	0%
Restricted Subtotal:	\$ 17,081		\$ 16,426		\$ 21,317		\$ 34,723		\$ 38,101	22%	\$ 3,379	10%
TOTAL:												
Instruction	\$ 57,214		\$ 59,968		\$ 62,944		\$ 66,377		\$ 63,942	36%	\$ (2,435)	-4%
Academic Support	11,330		12,400		13,466		13,859		13,167	7%	(692)	-5%
Student Services	8,400		10,400		11,762		13,928		13,467	8%	(461)	-3%
Scholarships and Fellowships	14,369		13,483		17,633		27,138		27,115	15%	(23)	0%
Institutional Support	3,533		14,154		14,053		8,326		7,910	4%	(416)	-5%
O&M of Plant	19,441		11,270		12,349		12,803		12,659	7%	(144)	-1%
Public Service	2,198		2,340		2,399		2,480		2,293	1%	(187)	-8%
Auxiliary	29,022		31,594		27,040		18,743		24,970	14%	6,226	33%
Research	8,661		8,404		10,112		10,732		10,416	6%	(316)	-3%
TOTAL:	\$ 154,169		\$ 164,014		\$ 171,759		\$ 174,386		\$ 175,937	100%	\$ 1,551	1%



Tarleton State University
Change in Net Position
Current Funds
Fiscal Year 2019 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 2,000	\$ 2,000	\$ -
Designated	43,000	43,000	0
Auxiliary	10,000	10,000	0
Restricted	9,725	10,714	989
Change in Net Position	\$ 64,725	\$ 65,714	\$ 989

Explanation for Net Decrease*

* if applicable

BUDGET NARRATIVE

Revenues

Total revenue for FY 2019 is budgeted to increase \$2.7 million (2%) compared to the FY 2018 budget. The increase is due to Tuition and Fees, Investment Income, Gifts, and Student Financial Assistance.

- State Appropriations are budgeted to remain relatively flat for the second year of the biennium. The small increase is related to estimated state paid benefits.
- Tuition and Fees are projected to generate an additional \$4.6 million due to enrollment growth and the Board-approved increase.
- Student Financial Assistance, including Texas Grants, is expected to increase by \$1 million.
- Gifts and Investment Income are conservatively projected to increase by \$3.2 million.
- Contracts and Grants are decreasing \$3.6 million due to the end of the Gear Up IV and other, smaller grants.

Expenditures

Total expenditures for FY 2019 are budgeted to increase by \$2.1 million (2%) compared to FY 2018 budgeted expenditures. This growth is a result of increases in Personnel Costs and Scholarships.

- Salaries are expected to increase \$788,000 based on a 1.5% merit pool and \$50,000 for faculty promotions.
- Benefits are projected to increase \$361,000, as a result of the merit increases and other salary changes referenced above.
- Utility expenditures are budgeted to increase by \$184,000 due to new construction.
- Scholarships are projected to increase by \$2.7 million due to an increase enrollment growth.
- An Operations and Maintenance increase of \$269,000 is budgeted to cover costs associated with research expenditures, operational expenses, instructional programs, and student support.

BUDGET NARRATIVE CONTINUED

Transfers

RFS debt service transfers are budgeted at \$10.9 million. This is comprised of TRB debt service and is funded with general revenue (\$8.7 million), fees (\$1.3 million), and auxiliary revenue (\$942,100). This debt includes \$8.7 million for prior construction of the University Success Center, Fine Arts Building and Theater, Science Building, Kinesiology Building, and associated road extensions and parking lots along with the new addition of Instructional and Support Spaces. It also includes \$2.2 million for renovations to the Student Center and Recreational Sports Center, and debt for the Residential Learning Center.

Texas A&M International University

FY 2019 Highlighted Budget Components

(in thousands)

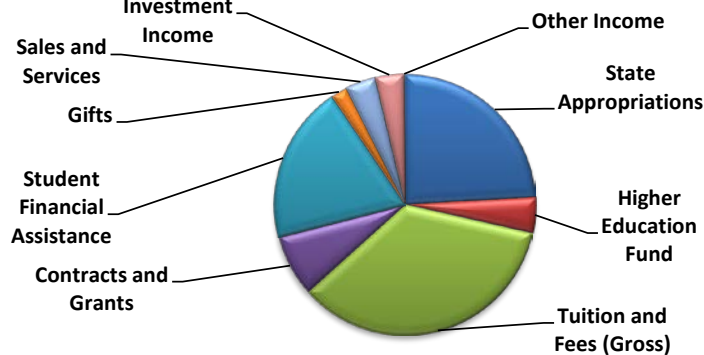
FY 2018 Board Approved Expense Budget	\$	112,145
FY 2019 Proposed Expense Budget		114,255
Difference	\$	2,111
% Change		1.9%

Personnel Costs			<u>Method of Finance</u>
Proposed Merit Plan Faculty & Non-Faculty	\$	738	100% Tuition, Fees & Grants
Faculty Promotions		50	100% Tuition and Fees
Benefits		362	100% Tuition, Fees & Grants
Scholarships (Net)		508	100% Tuition, Fees & Grants
Utilities		184	100% Tuition and Fees
Operations & Maintenance		269	100% Tuition, Fees & Grants
TOTAL:	\$	2,111	

THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M International University
FY 2019 Budget Graphs
(In Thousands)

FY 2019 BUDGET REVENUES

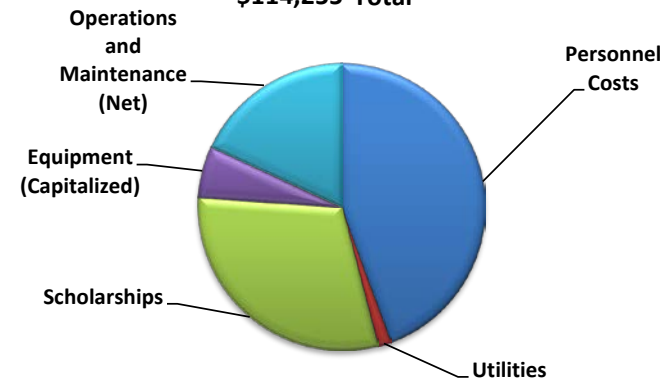
\$125,151 Total



See Executive Budget Summary for amounts and percentages

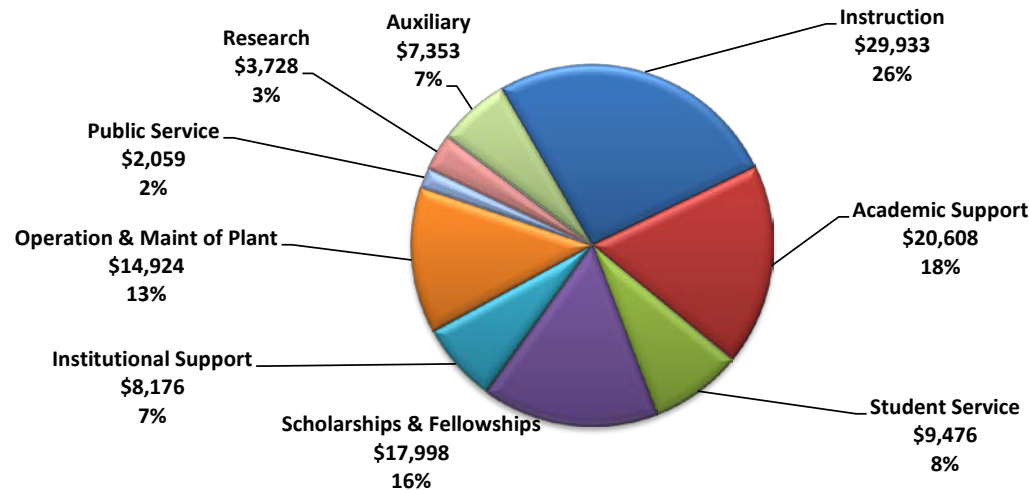
FY 2019 BUDGET EXPENDITURES

\$114,255 Total



See Executive Budget Summary for amounts and percentages

FY 2019 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M International University
FY 2019 Executive Budget Summary
(In Thousands)



	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		FY18 Budget to FY19 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 59,460	\$ 66,386	\$ 67,813	\$ 73,088	\$ 73,088		\$ 0	0%
<i>Restatement: (prior year correction)</i>	0							
REVENUES								
State Appropriations	\$ 33,642	\$ 37,059	\$ 41,830	\$ 36,627	\$ 36,687	29%	\$ 60	0%
Higher Education Fund	3,796	4,473	6,710	6,710	6,710	5%	0	n/a
Tuition and Fees (Gross)	45,516	48,070	50,624	48,493	53,054	42%	4,562	9%
Contracts and Grants	17,985	11,388	11,379	15,175	11,610	9%	(3,564)	-23%
Student Financial Assistance	17,995	27,326	28,264	28,656	29,689	24%	1,033	4%
Gifts	5,636	3,723	5,060	2,110	3,110	2%	1,000	47%
Sales and Services	6,700	4,953	5,271	6,271	5,740	5%	(530)	-8%
Investment Income	(149)	3,140	7,112	3,110	5,290	4%	2,180	70%
Other Income	292	221	1,079	289	290	0%	1	0%
Discounts	(23,785)	(25,606)	(27,022)	(25,000)	(27,030)	-22%	(2,030)	8%
TOTAL REVENUES	\$ 107,629	\$ 114,747	\$ 130,309	\$ 122,440	\$ 125,151		\$ 2,711	2%
EXPENDITURES								
Salaries - Faculty	\$ 17,191	\$ 17,912	\$ 19,635	\$ 21,996	\$ 22,433	20%	\$ 436	2%
Salaries - Non-Faculty	22,138	23,456	23,882	23,377	23,728	21%	352	2%
Wages	4,339	5,082	4,492	3,591	3,463	3%	(128)	-4%
Benefits	10,922	11,999	12,919	12,810	13,171	12%	361	3%
Personnel Costs	54,589	58,449	60,928	61,774	62,795	55%	1,021	2%
Utilities	1,928	1,850	1,813	1,966	2,150	2%	184	9%
Scholarships	33,862	36,066	37,877	39,855	42,521	37%	2,666	7%
Discounts	(23,785)	(25,606)	(27,022)	(25,000)	(27,030)	-24%	(2,030)	8%
Equipment (Capitalized)	1,030	1,391	1,517	8,235	8,235	7%	0	0%
Operations and Maintenance (Net)	24,769	27,820	28,546	25,315	25,584	22%	269	1%
TOTAL EXPENDITURES	\$ 92,393	\$ 99,970	\$ 103,658	\$ 112,145	\$ 114,255		\$ 2,111	2%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (9,594)	\$ (8,323)	\$ (12,680)	\$ (10,496)	\$ (10,895)		\$ (400)	4%
Other	1,285	(5,027)	(8,696)	200	0		(200)	-100%
NET TRANSFERS	\$ (8,309)	\$ (13,350)	\$ (21,376)	\$ (10,296)	\$ (10,895)		\$ (600)	6%
NET INCREASE (DECREASE)	6,926	1,427	5,275	0	0		0	n/a
ENDING CURRENT NET POSITION	\$ 66,386	\$ 67,813	\$ 73,088	\$ 73,088	\$ 73,088		\$ 0	0%

THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M International University
FY 2019 Executive Budget Summary
(In Thousands)

EXPENDITURES	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY18 Budget to FY19 Budget
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Budget	Budget % of Budget	Dollar Variance Percentage Variance
E&G and Designated:						
Instruction	\$ 24,210	\$ 27,627	\$ 29,472	\$ 28,644	\$ 29,038 25%	\$ 394 1%
Academic Support	10,942	12,401	13,401	12,430	13,356 12%	926 7%
Student Services	7,781	7,032	6,895	6,514	6,476 6%	(38) -1%
Scholarships and Fellowships	1,647	1,641	2,120	3,608	4,353 4%	745 21%
Institutional Support	7,863	7,373	7,294	7,472	8,176 7%	704 9%
O&M of Plant	8,257	9,012	9,958	14,335	14,924 13%	589 4%
Public Service	1,650	2,197	2,197	1,781	1,563 1%	(218) -12%
Research	1,271	1,788	1,685	1,214	1,369 1%	154 13%
E&G and Designated Subtotal:	\$ 63,622	\$ 69,070	\$ 73,022	\$ 75,998	\$ 79,254 69%	\$ 3,256 4%
Auxiliary:						
Auxiliary	\$ 7,758	\$ 7,719	\$ 7,244	\$ 7,565	\$ 7,353 6%	\$ (212) -3%
Auxiliary Subtotal:	\$ 7,758	\$ 7,719	\$ 7,244	\$ 7,565	\$ 7,353 6%	\$ (212) -3%
Restricted:						
Instruction	\$ 1,306	\$ 1,725	\$ 2,109	\$ 834	\$ 895 1%	\$ 61 7%
Academic Support	7,613	9,330	7,799	10,255	7,252 6%	(3,003) -29%
Student Services	972	983	735	3,463	3,000 3%	(462) -13%
Scholarships and Fellowships	8,246	8,198	8,619	10,885	13,645 12%	2,760 25%
Institutional Support	21	19	17	0	0 0%	0 n/a
O&M of Plant	0	5	2	0	0 0%	0 n/a
Public Service	1,260	1,106	1,287	479	496 0%	17 4%
Research	1,595	1,817	2,825	2,666	2,360 2%	(306) -11%
Restricted Subtotal:	\$ 21,013	\$ 23,181	\$ 23,392	\$ 28,581	\$ 27,648 24%	\$ (933) -3%
TOTAL:						
Instruction	\$ 25,516	\$ 29,351	\$ 31,581	\$ 29,478	\$ 29,933 26%	\$ 455 2%
Academic Support	18,555	21,731	21,200	22,685	20,608 18%	(2,077) -9%
Student Services	8,753	8,015	7,630	9,977	9,476 8%	(501) -5%
Scholarships and Fellowships	9,893	9,839	10,739	14,493	17,998 16%	3,505 24%
Institutional Support	7,884	7,391	7,311	7,472	8,176 7%	704 9%
O&M of Plant	8,258	9,016	9,960	14,335	14,924 13%	589 4%
Public Service	2,910	3,303	3,484	2,259	2,059 2%	(201) -9%
Auxiliary	7,758	7,719	7,244	7,565	7,353 6%	(212) -3%
Research	2,866	3,605	4,510	3,880	3,728 3%	(152) -4%
TOTAL:	\$ 92,393	\$ 99,970	\$ 103,658	\$ 112,145	\$ 114,255 100%	\$ 2,111 2%



Texas A&M International University
Change in Net Position
Current Funds
Fiscal Year 2019 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 5,800	\$ 5,800	\$ -
Designated	34,786	34,786	-
Auxiliary	12,627	12,627	-
Restricted	19,875	19,875	-
Change in Net Position	<u><u>\$ 73,088</u></u>	<u><u>\$ 73,088</u></u>	<u><u>\$ -</u></u>

Explanation for Net Decrease*

* if applicable

BUDGET NARRATIVE

FY 2019 Strategic Goals for Texas A&M University

- **Goal 1: Elevating Programmatic Excellence**
- **Goal 2: Investing in Faculty Excellence**
- **Goal 3: Managing Enrollment Growth**

Translating Strategic Goals into the FY 2019 Budget

- Elevating innovative, interdisciplinary research efforts
- Investing in targeted academic programs
- Funding faculty recruitment and retention, including facilities renovation
- Supporting key service areas to address increased demand associated with growth, both college and non-college

BUDGET NARRATIVE CONTINUED

Overview

Texas A&M University continues to see increased revenues due to enrollment growth and cohort movement. The University utilized funding available to support a merit program for faculty and staff and to promote the strategic initiatives listed above.

Revenues

Total Revenues are budgeted to increase \$60.5 million (3%) compared to the FY 2018 budget.

Tuition and Fees revenue is budgeted to increase by \$45 million (6%) compared to the FY 2018 budget. Statutory tuition, designated tuition, college level differential tuition and student fee revenue amounts are increasing due to enrollment growth and cohort movement. Designated tuition revenue is also increasing due to an inflationary rate increase, the continued phase-in of guaranteed tuition and an increase to the rate charged to non-resident students.

Student Financial Assistance is budgeted to decrease by \$7.2 million (9%) due to the phase out of the State's Top 10% scholarship program and a decrease in Texas Grant funding.

Sales & Service Income is budgeted to increase by \$17.4 million (5%) due to ticket sales increases (both price and quantity) in Athletics and inflationary rate increases for Resident Life and Transportation Services.

Gift income is budgeted to increase by \$11.3 million (8%) due to increased donations for Athletics (Track & Field and Softball projects).

Investment Income is budgeted to increase by \$1.8 million (6%) over FY 2017 budgeted amounts to more closely align with actual market performance.

Discounting is budgeted to increase \$9.4 million (6%) based on Tuition and Fee and Sales and Services increases.

BUDGET NARRATIVE CONTINUED

Expenditures

The Total Expenditures budget amount is increasing \$53.7 million (3%), compared to the FY 2018 expenditure budget.

Personnel Costs, comprising the largest component of the expense budget, are budgeted to increase by \$57.1 million (6%). A 3% merit program has been proposed pending final approval by the Board of Regents. Departments may choose to supplement this merit program with up to an additional 0.5% in optional merit from departmental funds.

Faculty salaries are increasing by \$22.1 million (6%) as the university continues its investment in the recruitment and retention of faculty. Additional positions will be needed to serve a growing enrollment and for continued support of the College of Engineering's progression toward its 25by25 growth initiative. Additional investments in faculty are being made in the Colleges of Business and Education. Merit accounts for \$9.8 million of the proposed increase.

The university's continuing investment in instruction and research also impacts the increase in Non-Faculty salaries of \$27.2 million (8%), as reflected in the Colleges of Engineering, Liberal Arts, Agriculture, and The School of Innovation. Proposed merit increases of \$10.2 million are included in this total.

Wages are budgeted to increase by \$2 million (3%), primarily in Athletics, as they anticipate the opening of new facilities.

Benefits are budgeted to increase \$5.7 million (4%), commensurate with new hiring plans across college and non-college units, as well as the proposed merit plan for FY 2019.

Utilities are budgeted to increase \$1.9 million (3%) based on a small rate increase and increased consumption campus-wide.

Scholarships are budgeted to remain flat compared to the FY 2018 budget with Scholarship Discounts being budgeted to increase by \$9.4 million (6%). This is caused by a timing difference in how discounts are calculated. The rate used to calculate discounts is based on the previous year's actuals, whereas the current budget for scholarships is being impacted by the reduction in pass through revenues from Texas Grant and Top 10% scholarships.

BUDGET NARRATIVE CONTINUED

Equipment (Capitalized) is budgeted to decrease \$5.5 million or 13%. Equipment purchase requirements in Athletics were a big portion of the FY 2018 budget and those capital equipment purchases have been completed.

Operations & Maintenance (Net) is budgeted to increase by \$9.6 million (2%) over FY 2018 budgeted. Expenses continue to be impacted by increases for outsourced maintenance, landscaping and custodial services, ongoing repair and rehabilitation of athletic facilities, and classroom, laboratory and building renovations completed through the deferred maintenance program. Also noted are increases in various assessments charged by the System.

Transfers

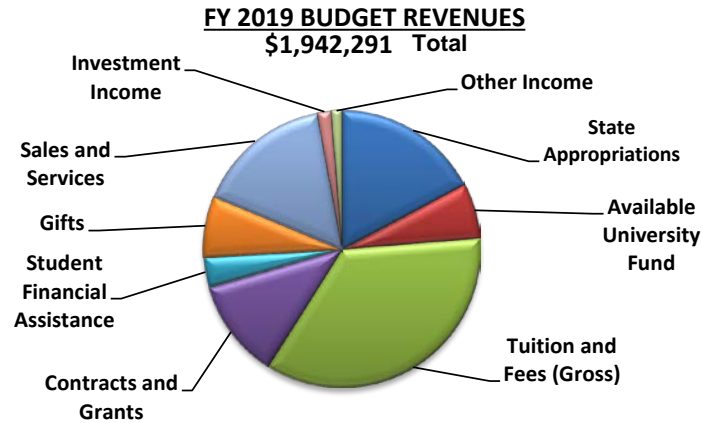
RFS Debt Service will increase \$17.4 million for FY 2019. Bonds will be issued for the Commissary Data Center, West Campus Support Building and a portion of the Engineering Education Complex. The first principal payments for these projects will begin in FY 2019. The budget for commercial paper is increasing with principal payments from gifts for the Engineering Education Complex, Aggie Track & Field Stadium and the Aggie Softball Stadium.

Texas A&M University
FY 2019 Highlighted Budget Components
(In Thousands)

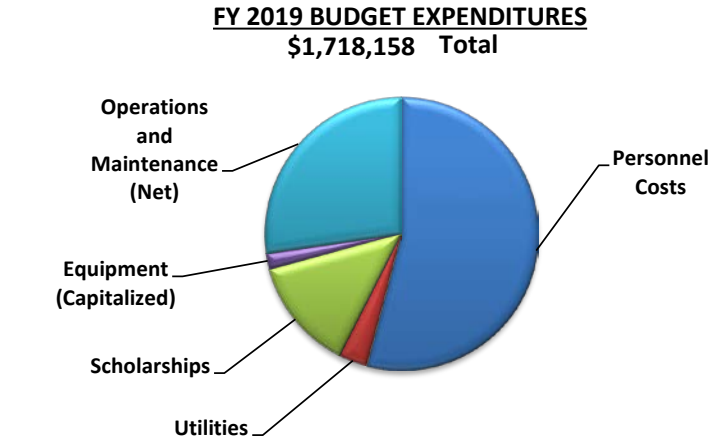
FY 2018 Board Approved Expense Budget	\$	1,664,430
FY 2019 Proposed Expense Budget		1,718,158
Difference	\$	53,728
% Change		3.2%

Personnel Costs		Method of Finance
Faculty hiring & promotions in Engineering, Liberal Arts, Agriculture, Research	\$ 12,968	GR, Statutory Tuition, Other E&G, AUF Designated Tuition
Non-Faculty hiring in Engineering, Athletics, Research (incl benefits)	16,825	Same as above plus Sales & Service
Proposed Merit Plan	23,629	Same as above
Other personnel-related changes	3,696	Various
Subtotal Personnel Costs	57,118	
Operating Costs:		
Net change in Scholarships	(9,382)	Gift Funds, E&G, Designated Tuition
Utilities	1,856	Various
Operations & Maintenance in Athletics, Engineering, Agriculture, Research	9,644	E&G, Designated, Tuition, and Service Dept Activities AUF, Contracts & Grants, IDC
Reduction in Capital Equipment Athletics	(5,508)	Sales & Service
TOTAL:	\$	53,728

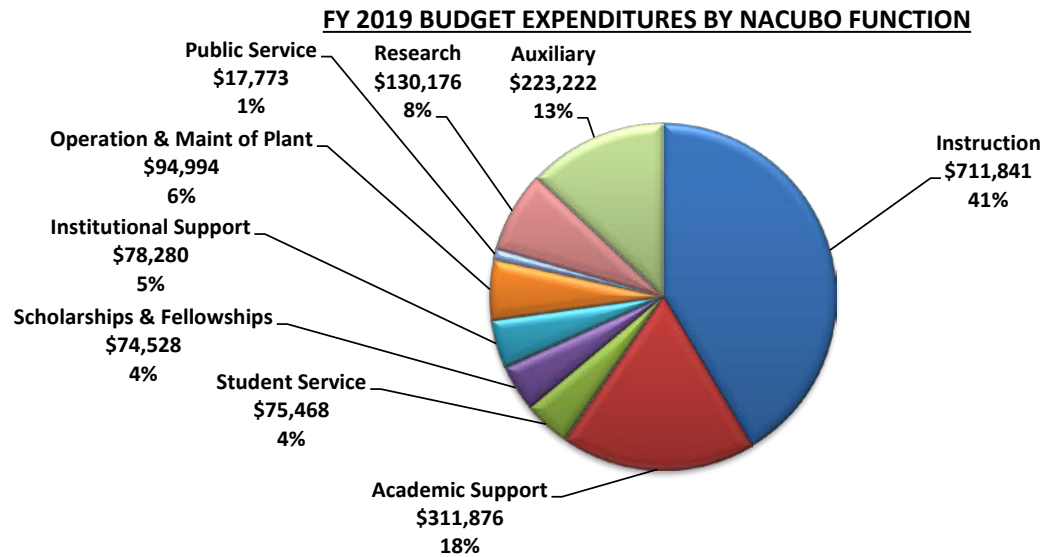
THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University
FY 2019 Budget Graphs
(In Thousands)



See Executive Budget Summary for amounts and percentages



See Executive Budget Summary for amounts and percentages



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)

THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University
FY 2019 Executive Budget Summary
(In Thousands)

	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		FY18 Budget to FY19 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 1,614,895	\$ 1,631,284	\$ 1,690,191	\$ 1,754,358	\$ 1,818,245		\$ 63,887	4%
<i>Restatement: (prior year correction)</i>	0							
REVENUES								
State Appropriations	\$ 312,085	\$ 368,245	\$ 376,313	\$ 362,108	\$ 363,539	19%	\$ 1,432	0%
Available University Fund	95,146	117,659	114,464	134,368	135,705	7%	1,337	1%
Tuition and Fees (Gross)	609,093	642,293	688,308	696,959	741,998	38%	45,039	6%
Contracts and Grants	213,948	209,412	200,849	244,295	243,129	13%	(1,166)	0%
Student Financial Assistance	75,740	81,877	85,085	82,135	74,895	4%	(7,240)	-9%
Gifts	81,243	139,912	89,777	139,652	150,943	8%	11,292	8%
Sales and Services	355,307	356,638	336,833	317,376	334,771	17%	17,395	5%
Investment Income	(5,983)	69,606	151,237	32,849	34,680	2%	1,832	6%
Other Income	31,430	31,287	35,996	24,742	24,754	1%	12	0%
Discounts	(144,149)	(146,137)	(157,440)	(152,712)	(162,125)	-8%	(9,413)	6%
TOTAL REVENUES	\$ 1,623,861	\$ 1,870,791	\$ 1,921,421	\$ 1,881,771	\$ 1,942,291		\$ 60,519	3%
EXPENDITURES								
Salaries - Faculty	\$ 303,456	\$ 333,296	\$ 352,224	\$ 369,286	\$ 391,429	23%	\$ 22,142	6%
Salaries - Non-Faculty	303,972	324,208	343,813	340,596	367,825	21%	27,230	8%
Wages	91,286	88,080	105,972	85,562	87,560	5%	1,998	2%
Benefits	152,507	171,409	186,737	164,022	169,770	10%	5,748	4%
Personnel Costs	851,221	916,993	988,747	959,466	1,016,584	59%	57,118	6%
Utilities	57,052	55,623	56,528	62,125	63,982	4%	1,856	3%
Scholarships	223,915	243,960	258,504	250,473	250,504	15%	31	0%
Discounts	(144,149)	(146,137)	(157,440)	(152,712)	(162,125)	-9%	(9,413)	6%
Equipment (Capitalized)	55,946	45,615	42,251	41,681	36,173	2%	(5,508)	-13%
Operations and Maintenance (Net)	417,857	453,798	451,721	503,396	513,040	30%	9,644	2%
Debt Service	100	46	30	0	0	0%	0	n/a
TOTAL EXPENDITURES	\$ 1,461,943	\$ 1,569,898	\$ 1,640,341	\$ 1,664,430	\$ 1,718,158		\$ 53,728	3%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (97,005)	\$ (129,041)	\$ (129,107)	\$ (147,590)	\$ (165,028)		\$ (17,438)	12%
Other	(48,524)	(112,945)	(87,807)	(4,320)	(56,517)		(52,197)	>500%
NET TRANSFERS	\$ (145,529)	\$ (241,987)	\$ (216,913)	\$ (151,910)	\$ (221,545)		\$ (69,635)	46%
NET INCREASE (DECREASE)	16,389	58,907	64,167	65,432	2,588		(62,843)	-96%
ENDING CURRENT NET POSITION	\$ 1,631,284	\$ 1,690,191	\$ 1,754,358	\$ 1,819,789	\$ 1,820,833		\$ 1,043	0%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University
FY 2019 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		FY18 Budget to FY19 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
Fund Group - NACUBO Function								
E&G and Designated:								
Instruction	\$ 473,069	\$ 489,420	\$ 542,660	\$ 612,939	\$ 640,196	37%	\$ 27,257	4%
Academic Support	172,729	200,841	187,039	186,718	188,718	11%	2,000	1%
Student Services	62,117	69,659	70,165	67,159	69,981	4%	2,822	4%
Scholarships and Fellowships	48,025	60,924	63,255	73,439	58,463	3%	(14,976)	-20%
Institutional Support	78,594	91,864	119,575	59,585	77,877	5%	18,293	31%
O&M of Plant	80,130	80,043	86,805	91,601	94,007	5%	2,406	3%
Public Service	19,681	22,466	19,908	22,046	16,166	1%	(5,880)	-27%
Research	65,061	83,001	75,843	64,678	65,782	4%	1,104	2%
E&G and Designated Subtotal:	\$ 999,406	\$ 1,098,218	\$ 1,165,250	\$ 1,178,164	\$ 1,211,190	70%	\$ 33,026	3%
Auxiliary:								
Auxiliary	\$ 195,243	\$ 202,161	\$ 212,832	\$ 207,434	\$ 223,222	13%	\$ 15,788	8%
Auxiliary Subtotal:	\$ 195,243	\$ 202,161	\$ 212,832	\$ 207,434	\$ 223,222	13%	\$ 15,788	8%
Restricted:								
Instruction	\$ 77,516	\$ 77,367	\$ 64,800	\$ 71,869	\$ 71,646	4%	\$ (224)	0%
Academic Support	27,635	29,023	28,348	111,029	123,158	7%	12,128	11%
Student Services	3,269	3,194	4,218	4,788	5,487	0%	699	15%
Scholarships and Fellowships	24,720	29,944	32,190	17,685	16,065	1%	(1,620)	-9%
Institutional Support	1,008	1,351	744	856	403	0%	(453)	-53%
O&M of Plant	2,049	3,481	2,257	1,090	987	0%	(103)	-9%
Public Service	7,556	4,455	5,387	1,856	1,607	0%	(248)	-13%
Research	123,541	120,705	124,315	69,659	64,394	4%	(5,265)	-8%
Restricted Subtotal:	\$ 267,295	\$ 269,518	\$ 262,259	\$ 278,831	\$ 283,745	17%	\$ 4,914	2%
TOTAL:								
Instruction	\$ 550,585	\$ 566,787	\$ 607,459	\$ 684,809	\$ 711,841	41%	\$ 27,033	4%
Academic Support	200,364	229,864	215,387	297,747	311,876	18%	14,129	5%
Student Services	65,386	72,853	74,383	71,947	75,468	4%	3,521	5%
Scholarships and Fellowships	72,745	90,867	95,445	91,123	74,528	4%	(16,596)	-18%
Institutional Support	79,603	93,215	120,319	60,441	78,280	5%	17,840	30%
O&M of Plant	82,179	83,524	89,063	92,691	94,994	6%	2,303	2%
Public Service	27,237	26,921	25,295	23,902	17,773	1%	(6,129)	-26%
Auxiliary	195,243	202,161	212,832	207,434	223,222	13%	15,788	8%
Research	188,602	203,705	200,157	134,337	130,176	8%	(4,161)	-3%
TOTAL:	\$ 1,461,943	\$ 1,569,898	\$ 1,640,341	\$ 1,664,430	\$ 1,718,158	100%	\$ 53,728	3%



Texas A&M University
Change in Net Position
Current Funds
Fiscal Year 2019 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 248,338	\$ 248,338	\$ -
Designated	1,076,213	1,065,752	(10,461)
Auxiliary	195,095	202,494	7,400
Restricted	298,599	304,249	5,649
Change in Net Position	\$ 1,818,245	\$ 1,820,833	\$ 2,588

Explanation for Net Decrease*

Designated	\$ (10,461)	The use of fund balance is the result of a one-time transfer of \$52 million in AUF to the Health Science Center.
-------------------	-------------	---

* if applicable

BUDGET NARRATIVE

Introduction

Texas A&M University at Galveston (TAMUG) is committed to being the premier university for ocean and coastal studies on the Gulf Coast by providing enriching educational, research and service programs. TAMUG is a branch campus of Texas A&M University (TAMU), a Tier One research institution, and its campus culture is strongly influenced by both research as well as a small college atmosphere. The special purpose designation of the Galveston campus supports the Sea Grant mission of Texas A&M University (designated September 17, 1971). TAMUG is further committed to maintaining a high quality and dynamic learning community, enhancing the campus infrastructure, and fostering a diversity of student experiences. In addition, TAMUG is committed to ensuring that the Texas A&M Maritime Academy is the premier Merchant Marine Academy in the United States.

TAMUG continues to better align itself with the structures and processes of the main campus with the overall goal of greater efficiency and turning our focus to improving current degree programs and developing new ones. By focusing on our specialized programs, which include everything in, on, and about the ocean and its waterways, TAMUG has and will continue to support the overall strategic vision of Texas A&M University to become the best ocean-oriented component of a major University in the U.S.

In FY 2017, TAMUG experienced its first freshman engineering cohort through our partnership with the main campus which totaled more than 240 entering engineers. FY2018 showed a growth to 450 freshmen engineers. Although these students are registered TAMU students, TAMUG serves them by providing core curriculum classes, instructors, vessel operations access, on campus housing, dining services, gym services, career services, recreational opportunities and many other services that all TAMUG students benefit from. It is important to footnote the impact of this partnership from a data standpoint. Thus, TAMUG is serving a student population at Galveston that is greater than the headcount for TAMUG registered students because we are providing services for an additional 450 TAMU registered engineers.

TAMUG also continues to develop new degree programs responding to the demands of industry and basic and fundamental research. New programs include a Ph.D. in Marine and Coastal Management and Science (target start date in Fall 2018) and Bachelors of Science in University Studies with concentrations in Maritime Communication and Public Policy (start date in Fall 2016) and Tourism and Coastal Community Development (start date in Fall 2017). The first two programs are directed at generating professionals who will generate new knowledge (PhD) and operate on such knowledge (B.Sc.) in the area of coastal management and planning. Large-scale events such as Harvey and its response long term are good examples of why such professionals are needed today. The latter program was developed in collaboration with Texas A&M University Department of Recreation, Parks and Tourism Science (RPTS) and will use RPTS' online certificates

BUDGET NARRATIVE CONTINUED

bringing a new dimension of tourism and social science to our campus. It was also developed in collaboration with private and public entity stakeholders who contribute to the growth of the coastal tourism industry in the state. Our graduates will thus be filling a direct need of this industry. Finally, the certificate in Geographical Information Systems will be offered (in collaboration with Texas A&M University Geosciences and Agriculture and Life Sciences) on the Galveston Campus starting in the Fall 2017.

Lastly, TAMUG continues to work diligently with federal liaisons to garner the best possible federal budget for our maritime academy as well as concentrated efforts to secure a new training vessel which is absolutely necessary for the future success of the academy. An example of the challenge facing us for FY2018 Summer Training is our inability to outsource to Cal-Maritime and SUNY Maritime. Any delay in Summer Training for our License Option students results in a delay to graduation. Currently, we are working on a solution to utilize an alternative training ship. If contract requirements can be met and costs are reasonable we may be able to place 300 License Option Cadets on this one vessel for Summer Training.

TAMUG's FY 2019 budget aligns with our stated mission above and with our strategic vision and is described in the sections below.

Revenues

Total Revenues for FY 2019 are budgeted to increase by \$1.7 million (2%), compared to the FY 2018 budget. While our state appropriation remains relatively constant, local tuition and fees are expected to increase by \$1.5 million and attributable to the following: 1) \$1 million increase in training cruise revenue due to anticipated use of an alternative training ship for our License Option Summer Training Program; 2) \$512,000 anticipated net revenue from new or increased fees approved by the Board of regents and; 3) \$200,000 resulting from the net changes in the other categories described in the following sections.

Contracts and Grants are budgeted to decrease by \$1.5 million (-10%), compared to the FY2018 budget. \$815,000 of this is a result of a coding error correction to properly record certain commission revenues in the Sales and Services. The remaining decrease is reflective of a four-year trend comparison to better estimate budgeted expenses.

Student Financial Assistance is budgeted to increase \$686,000 (28%) compared to the FY2018 budget and reflects a four-year trend projected out to better estimate budgets for the future. The new trend is a direct result of more aggressive use of Pell Grants and Federal Education Support.

BUDGET NARRATIVE CONTINUED

Sales and Services revenue is budgeted to increase by \$1.9 million (22%). \$815,000 of this total is a result of a coding error correction described above to move certain commission revenues to this category from Contracts and Grants. \$450,000 is a result of a coding error to properly record certain Sales and Service activity from Other Income. The remaining \$635,000 reflects estimated increases in both income and expense for auxiliaries and outreach programs.

Expenditures

Total Expenditures are budgeted to increase by \$1.1 million (2%), and align with the increases described above coupled with a budgeted increase in auxiliary fund balance.

Faculty Salaries are expected to increase \$587,000 (5%), reflecting additional part time faculty hires to support freshmen engineer core curriculum classes and a 3.5% merit.

Non-Faculty Salaries are expected to increase \$120,000 (1%), reflecting a slight reduction in budgeted staff positions and a 3.5% merit.

Scholarships are budgeted to increase by \$1.2 million (17%,) due to an increase in anticipated scholarship support of \$686,000 from Pell Grants and Federal Education Support noted above in projections for Student Financial Assistance. The remaining \$515,000 increase is due to an increase in general scholarships.

Operations and Maintenance is budgeted to decrease by \$854,000 (-3%), resulting from setting aside merit from the Operations & Maintenance category as well as reduction in current reserves.

BUDGET NARRATIVE CONTINUED

Transfers

RFS Debt Service remains relatively flat for FY 2019. The RFS Debt Service transfers include approximately \$10.8 million to the System Offices to cover the following capital projects:

- Academic Building Phase I & II - \$4,814,556
- Ocean and Coastal Studies Complex - \$2,501,050
- Residence Halls - Construction and Renovation - \$1,526,170
- Powell Engineering Complex - \$383,346
- Marine Terminal Renewal and Shore-Line Erosion - \$725,222
- Sea Aggie Center - \$237,960
- Waterfront Events Pavilion - \$281,539
- Parking lot expansions - \$83,878
- Dining Service expansion - \$129,084
- Flagship Vessel – Trident - \$108,800
- Student Services Building - \$99,024
- Student Life Center - \$36,600

Texas A&M University at Galveston

FY 2019 Highlighted Budget Components

(In Thousands)

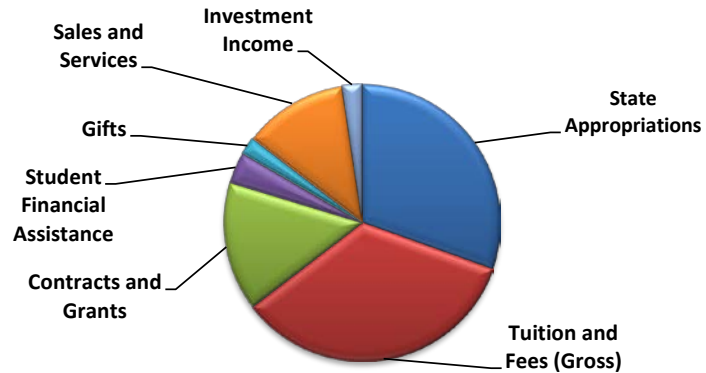
FY 2018 Board Approved Expense Budget	\$	66,884
FY 2019 Proposed Expense Budget		68,005
Difference	\$	1,122
% Change		1.7%

Personnel Costs			<u>Method of Finance</u>
Proposed Merit Plan	\$	555	100% Tuition and Fees
Associated Benefits		183	100% Tuition and Fees
Adjunct Faculty Increase		138	100% Tuition and Fees
Wages		34	100% Tuition and Fees
Operations & Maintenance		(854)	100% Tuition and Fees
Scholarships		1,162	60% T&F 40% Contract/Grant Revenue
Discounts		(375)	
Benefits Budget Correction		279	100% Tuition and Fees
TOTAL:	\$	1,122	

THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University at Galveston
FY 2019 Budget Graphs
(In Thousands)

FY 2019 BUDGET REVENUES

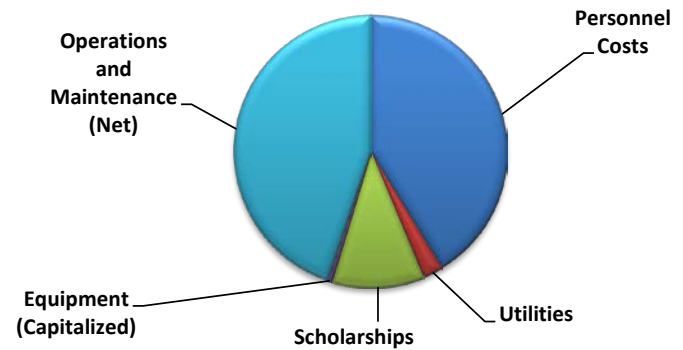
\$79,686 Total



See Executive Budget Summary for amounts and percentages

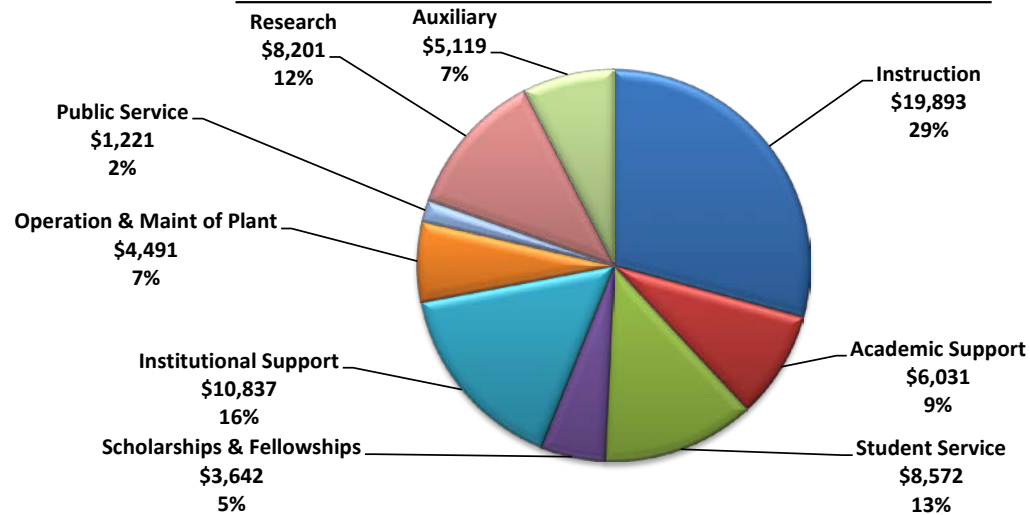
FY 2019 BUDGET EXPENDITURES

\$68,005 Total



See Executive Budget Summary for amounts and percentages

FY 2019 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University at Galveston
FY 2019 Executive Budget Summary
(In Thousands)



	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		FY18 Budget to FY19 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 44,982	\$ 45,011	\$ 50,331	\$ 53,737	\$ 51,106		\$ (2,631)	-5%
<i>Restatement: (prior year correction)</i>	0							
REVENUES								
State Appropriations	\$ 19,178	\$ 21,330	\$ 26,226	\$ 25,644	\$ 25,849	32%	\$ 206	1%
Tuition and Fees (Gross)	24,673	25,771	26,110	27,578	29,046	36%	1,467	5%
Contracts and Grants	6,459	7,030	6,343	14,303	12,803	16%	(1,500)	-10%
Student Financial Assistance	2,908	2,891	2,869	2,437	3,122	4%	686	28%
Gifts	928	599	1,687	1,700	1,750	2%	50	3%
Sales and Services	11,678	11,433	12,236	8,506	10,383	13%	1,877	22%
Investment Income	(277)	2,411	6,088	2,283	2,013	3%	(270)	-12%
Other Income	185	429	232	450	0	0%	(450)	-100%
Discounts	(4,905)	(4,904)	(5,280)	(4,904)	(5,280)	-7%	(375)	8%
TOTAL REVENUES	\$ 60,827	\$ 66,990	\$ 76,397	\$ 77,996	\$ 79,686		\$ 1,689	2%
EXPENDITURES								
Salaries - Faculty	\$ 11,235	\$ 11,052	\$ 11,360	\$ 12,168	\$ 12,755	19%	\$ 587	5%
Salaries - Non-Faculty	9,342	9,880	11,064	10,726	10,846	16%	120	1%
Wages	1,766	1,924	2,357	1,156	1,190	2%	34	3%
Benefits	5,419	5,919	6,458	5,020	5,460	8%	440	9%
Personnel Costs	27,761	28,775	31,239	29,070	30,251	44%	1,181	4%
Utilities	1,638	1,575	1,623	1,778	1,785	3%	7	0%
Scholarships	6,843	6,848	7,706	6,850	8,012	12%	1,162	17%
Discounts	(4,905)	(4,904)	(5,280)	(4,904)	(5,280)	-8%	(375)	8%
Equipment (Capitalized)	1,468	817	2,808	355	355	1%	0	n/a
Operations and Maintenance (Net)	22,213	22,806	22,336	33,735	32,882	48%	(854)	-3%
Debt Service	2	2	1	0	0	0%	0	n/a
TOTAL EXPENDITURES	\$ 55,020	\$ 55,917	\$ 60,433	\$ 66,884	\$ 68,005		\$ 1,122	2%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (5,930)	\$ (5,923)	\$ (10,662)	\$ (10,769)	\$ (10,799)		\$ (30)	0%
Other	152	170	(1,896)	138	0		(138)	-100%
NET TRANSFERS	\$ (5,778)	\$ (5,752)	\$ (12,558)	\$ (10,631)	\$ (10,799)		\$ (168)	2%
NET INCREASE (DECREASE)	29	5,320	3,406	481	881		400	83%
ENDING CURRENT NET POSITION	\$ 45,011	\$ 50,331	\$ 53,737	\$ 54,219	\$ 51,987		\$ (2,231)	-4%

THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University at Galveston
FY 2019 Executive Budget Summary
(In Thousands)

EXPENDITURES	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		FY18 Budget to FY19 Budget	
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
E&G and Designated:								
Instruction	\$ 18,484	\$ 16,601	\$ 18,240	\$ 18,900	\$ 19,173	28%	\$ 273	1%
Academic Support	4,075	4,623	5,163	4,374	6,031	9%	1,657	38%
Student Services	3,328	3,294	4,148	8,757	8,572	13%	(185)	-2%
Scholarships and Fellowships	1,120	1,164	2,615	4,776	744	1%	(4,031)	-84%
Institutional Support	6,416	7,190	8,940	6,632	9,787	14%	3,155	48%
O&M of Plant	5,073	5,461	5,660	4,506	4,491	7%	(16)	0%
Public Service	1,220	1,269	1,399	1,226	1,221	2%	(5)	0%
Research	2,362	2,764	2,775	1,961	2,186	3%	225	11%
E&G and Designated Subtotal:	\$ 42,078	\$ 42,367	\$ 48,942	\$ 51,132	\$ 52,205	77%	\$ 1,073	2%
Auxiliary:								
Auxiliary	\$ 5,425	\$ 6,473	\$ 4,921	\$ 4,918	\$ 5,119	8%	\$ 201	4%
Auxiliary Subtotal:	\$ 5,425	\$ 6,473	\$ 4,921	\$ 4,918	\$ 5,119	8%	\$ 201	4%
Restricted:								
Instruction	\$ 1,020	\$ 594	\$ 636	\$ 600	\$ 720	1%	\$ 120	20%
Academic Support	160	119	26	0	0	0%	0	n/a
Student Services	40	27	43	0	0	0%	0	n/a
Scholarships and Fellowships	716	674	838	2,139	2,897	4%	758	35%
Institutional Support	498	59	107	1,050	1,050	2%	0	0%
O&M of Plant	754	177	1	0	0	0%	0	n/a
Public Service	10	174	107	0	0	0%	0	n/a
Research	4,320	5,253	4,812	7,044	6,014	9%	(1,030)	-15%
Restricted Subtotal:	\$ 7,516	\$ 7,077	\$ 6,570	\$ 10,834	\$ 10,681	16%	\$ (152)	-1%
TOTAL:								
Instruction	\$ 19,504	\$ 17,196	\$ 18,877	\$ 19,500	\$ 19,893	29%	\$ 393	2%
Academic Support	4,234	4,742	5,189	4,374	6,031	9%	1,657	38%
Student Services	3,368	3,321	4,191	8,757	8,572	13%	(185)	-2%
Scholarships and Fellowships	1,835	1,837	3,453	6,915	3,642	5%	(3,273)	-47%
Institutional Support	6,914	7,250	9,048	7,682	10,837	16%	3,155	41%
O&M of Plant	5,827	5,638	5,662	4,506	4,491	7%	(16)	0%
Public Service	1,230	1,442	1,506	1,226	1,221	2%	(5)	0%
Auxiliary	5,425	6,473	4,921	4,918	5,119	8%	201	4%
Research	6,683	8,018	7,587	9,006	8,201	12%	(805)	-9%
TOTAL:	\$ 55,020	\$ 55,917	\$ 60,433	\$ 66,884	\$ 68,005	100%	\$ 1,122	2%



Texas A&M University at Galveston
Change in Net Position
Current Funds
Fiscal Year 2019 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
<hr/>			
Fund Group (Current Funds Only)			
Functional and General	\$ 5,000	\$ 5,000	\$ -
Designated	34,000	34,000	-
Auxiliary	8,406	9,288	881
Restricted	3,700	3,700	-
Change in Net Position	<u>\$ 51,106</u>	<u>\$ 51,988</u>	<u>\$ 881</u>

Explanation for Net Decrease*

* if applicable

BUDGET NARRATIVE

Introduction

The Texas A&M Health Science Center (TAMHSC) is committed to serving the citizens of the State of Texas and understands that the valuable, but limited, financial resources provided must be utilized in an efficient and effective manner. During FY 2019, the College of Medicine will enroll 150 students, a 14% reduction, while continuing to expand enrollment in the colleges of Nursing, Pharmacy, and the School of Public Health in an effort to address the health professions shortage in Texas. Plans are continuing on the real opportunity to build at Texas A&M a 21st Century patient-centered and research-driven enterprise that could serve as a model to transform health care in the United States.

Revenues

Total Revenues are budgeted to increase \$1.4 million (<1%) compared to the FY 2018 budget.

State Appropriations are budgeted for a slight increase of \$1.4 million (1%) compared to the FY2018 budget. This is due to an estimated increase in allowable State Paid Benefits.

Tuition and Fees (Gross) reflect a slight decrease of \$284,000 (1%) due to College of Medicine class size reduction and increases in College of Pharmacy and School of Public Health headcounts. Contracts and Grants revenue is budgeted to decrease \$12.1 million (19%) due to the completion of CIADM contract construction and equipment costs.

Sales and Services revenue budget reflects an increase of \$12.2 million (30%) due to anticipated inter-professional practice plan expansion and new parking revenue from the Holcombe building, and includes the Medicaid 1115 Waiver activity as well as other TAMHSC clinical activities. Since FY 2013, TAMHSC has participated in the Medicaid 1115 Waiver Program and was designated as the anchor entity for two Regional Healthcare Partnerships covering an 18 county area in Central Texas. TAMHSC is seeking Texas A&M University System Board of Regents approval to continue participating in the program during FY 2019.

Investment Income was conservatively budgeted at \$7.4 million, and is consistent with FY 2018 budget.

BUDGET NARRATIVE CONTINUED

Expenditures

Total Expenditures are budgeted to increase by \$20.9 million (7%) compared to the FY 2018 budget.

Total personnel costs represent 56% of the TAMHSC expenditure budget and show a \$15.8 million (9%) increase. Faculty salaries reflect an increase of \$8.9 million (14%) and Non-Faculty salaries are budgeted to increase \$3 million (4%) compared to the FY 2018 budget due to growth in various new programs.

Recruiting and retaining faculty and staff is critical to the mission of the TAMHSC and is a primary focus of the TAMHSC. Contingent on approval from the Board of Regents, Chancellor, and TAMU President, TAMHSC will authorize deans and associate vice-presidents to provide merits up to 1.5% of the unit salary base to be funded centrally, with an optional 2% funded from the unit operating budgets. Funding for merit raises must be sustainable while one-time merit payments may be from one-time sources. The merit plan includes raises, one-time payments, faculty promotions, and market adjustments which could potentially cost \$4.4 million if the full amounts are awarded.

Equipment (Capitalized) is budgeted to increase \$663,000 (6%) and Operations and Maintenance is budgeted to increase \$3.5 million (3%) compared to the FY 2018 budget due to the completion of the CIADM contract construction, equipment, and operating expenditures.

Transfers

The Revenue Financing System (RFS) Debt Service transfer to the System is budgeted to increase \$1.5 million (8%) due to the new MREB2 and Dentistry buildings. Other transfers include \$15 million of Permanent University Funds (PUF) provided by the System for equipment purchases, \$2 million of AUF as part of the Chancellor's Research Initiative, and \$52 million in AUF from Texas A&M University in Startup funds.



Texas A&M Health Science Center
FY 2019 Highlighted Budget Components
(In Thousands)



FY 2018 Board Approved Expense Budget	\$	314,480
FY 2019 Proposed Expense Budget		335,362
Difference	\$	20,882
% Change		6.6%

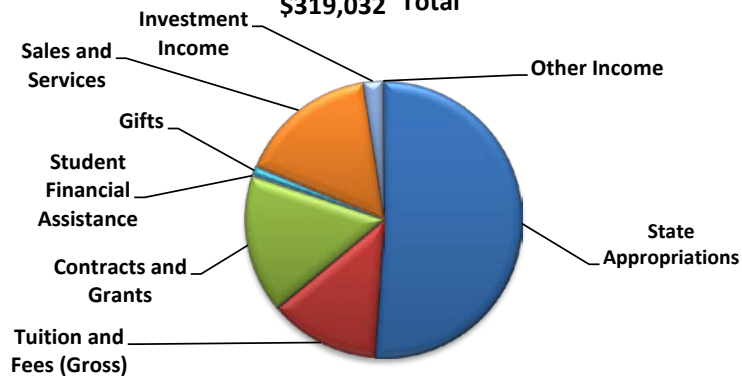
		<u>Method of Finance</u>
Personnel Costs		
Proposed Merit Plan	\$ 4,075	100% Tuition and Fees
Faculty Promotions	350	100% Tuition and Fees
New Initiatives (Practice Plan, EnMed, Psychiatry, & Military Medicine)		
Psychiatry, & Military Medicine)	19,592	100% AUF
Deferred Maintenance	8,200	100% PUF
New Buildings on-line	530	100% Parking Revenue
Sponsored Research		
Barda Contract	(11,865)	100% Contract and Grant Revenue
TOTAL:	\$ 20,882	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Health Science Center
FY 2019 Budget Graphs
(In Thousands)

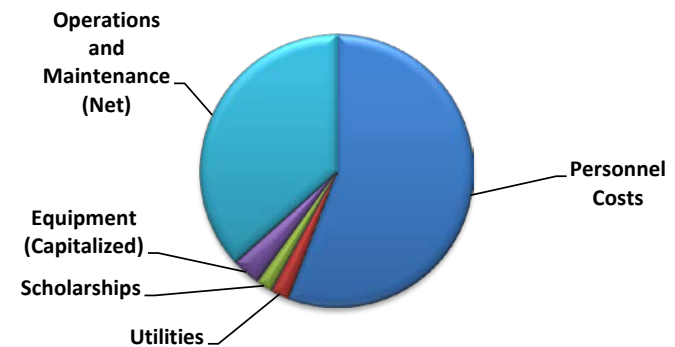


FY 2019 BUDGET REVENUES
\$319,032 Total



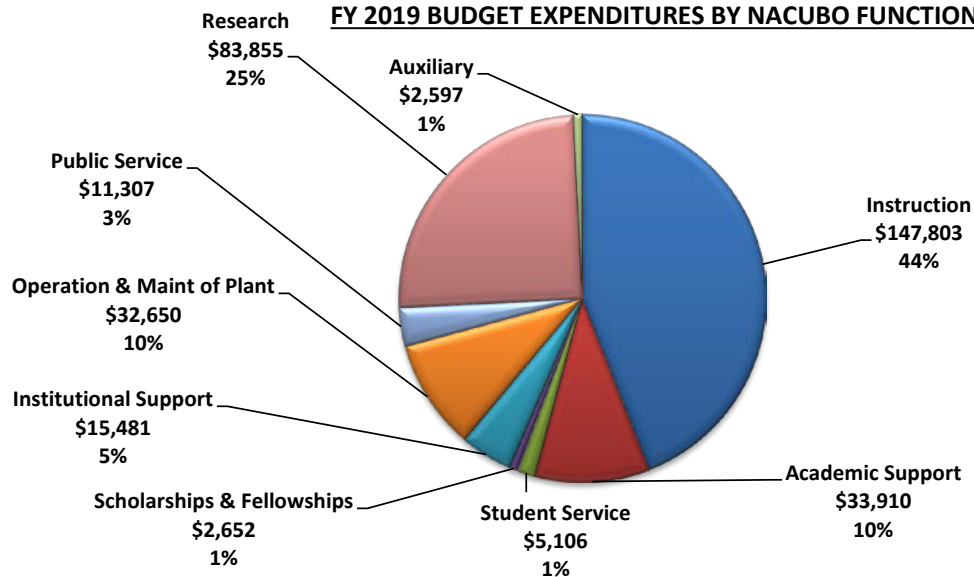
See Executive Budget Summary for amounts and percentages

FY 2019 BUDGET EXPENDITURES
\$335,362 Total



See Executive Budget Summary for amounts and percentages

FY 2019 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Health Science Center
FY 2019 Executive Budget Summary
(In Thousands)



	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		FY18 Budget to FY19 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 140,791	\$ 158,123	\$ 162,316	\$ 195,361	\$ 221,982		\$ 26,622	14%
<i>Restatement: (prior year correction)</i>	0							
REVENUES								
State Appropriations	\$ 133,908	\$ 150,831	\$ 161,928	\$ 162,906	\$ 164,304	52%	\$ 1,398	1%
Tuition and Fees (Gross)	36,709	38,529	41,216	41,958	41,674	13%	(284)	-1%
Contracts and Grants	94,513	71,180	53,730	63,833	51,684	16%	(12,149)	-19%
Student Financial Assistance	922	1,002	539	370	539	0%	169	46%
Gifts	10,338	3,908	4,890	3,500	3,534	1%	35	1%
Sales and Services	41,154	36,710	61,902	40,351	52,542	16%	12,191	30%
Investment Income	4,970	8,326	15,727	7,351	7,370	2%	18	0%
Other Income	33,311	7,129	4,520	400	375	0%	(25)	-6%
Discounts	(2,587)	(3,316)	(3,335)	(3,016)	(2,990)	-1%	26	-1%
TOTAL REVENUES	\$ 353,238	\$ 314,300	\$ 341,087	\$ 317,654	\$ 319,032		\$ 1,378	0%
EXPENDITURES								
Salaries - Faculty	\$ 54,014	\$ 54,809	\$ 61,199	\$ 62,992	\$ 71,923	21%	\$ 8,931	14%
Salaries - Non-Faculty	67,940	69,766	72,002	73,230	76,236	23%	3,006	4%
Wages	2,183	2,274	2,533	2,407	3,230	1%	823	34%
Benefits	29,579	31,474	33,617	34,422	37,451	11%	3,029	9%
Personnel Costs	153,717	158,323	169,351	173,052	188,840	56%	15,789	9%
Utilities	6,634	7,190	5,665	7,009	7,343	2%	334	5%
Scholarships	5,785	7,032	7,017	5,979	6,500	2%	521	9%
Discounts	(2,587)	(3,316)	(3,335)	(3,016)	(2,990)	-1%	25	-1%
Equipment (Capitalized)	72,016	27,656	7,111	10,921	11,584	3%	663	6%
Operations and Maintenance (Net)	105,569	105,231	109,679	120,536	124,085	37%	3,549	3%
Debt Service	28	10	1	0	0	0%	0	n/a
TOTAL EXPENDITURES	\$ 341,162	\$ 302,127	\$ 295,489	\$ 314,480	\$ 335,362		\$ 20,882	7%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (9,475)	\$ (8,909)	\$ (19,758)	\$ (19,347)	\$ (20,813)		\$ (1,466)	8%
Other	14,731	929	7,205	18,557	66,720		48,163	260%
NET TRANSFERS	\$ 5,256	\$ (7,980)	\$ (12,553)	\$ (790)	\$ 45,907		\$ 46,697	>-500%
NET INCREASE (DECREASE)	17,332	4,193	33,045	2,384	29,577		27,193	>500%
ENDING CURRENT NET POSITION	\$ 158,123	\$ 162,316	\$ 195,361	\$ 197,745	\$ 251,559		\$ 53,814	27%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Health Science Center
FY 2019 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		FY18 Budget to FY19 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
Fund Group - NACUBO Function								
E&G and Designated:								
Instruction	\$ 106,005	\$ 109,821	\$ 118,862	\$ 123,408	\$ 145,300	43%	\$ 21,892	18%
Academic Support	29,278	29,745	32,071	29,429	33,305	10%	3,876	13%
Student Services	4,972	4,884	4,417	4,972	5,020	1%	48	1%
Scholarships and Fellowships	1,792	2,201	2,005	2,233	2,122	1%	(111)	-5%
Institutional Support	16,774	12,551	14,221	14,330	15,466	5%	1,136	8%
O&M of Plant	26,315	22,632	22,233	29,445	32,650	10%	3,205	11%
Public Service	7,430	9,115	8,602	10,087	9,555	3%	(532)	-5%
Research	30,103	38,516	40,459	36,230	39,125	12%	2,896	8%
E&G and Designated Subtotal:	\$ 222,670	\$ 229,463	\$ 242,870	\$ 250,133	\$ 282,543	84%	\$ 32,410	13%
Auxiliary:								
Auxiliary	\$ 2,480	\$ 2,492	\$ 2,277	\$ 2,588	\$ 2,597	1%	\$ 9	0%
Auxiliary Subtotal:	\$ 2,480	\$ 2,492	\$ 2,277	\$ 2,588	\$ 2,597	1%	\$ 9	0%
Restricted:								
Instruction	\$ 3,050	\$ 2,637	\$ 2,907	\$ 2,207	\$ 2,504	1%	\$ 297	13%
Academic Support	661	720	520	720	605	0%	(115)	-16%
Student Services	96	85	73	86	86	0%	(0)	0%
Scholarships and Fellowships	604	583	530	358	530	0%	172	48%
Institutional Support	14	35	64	15	15	0%	0	0%
O&M of Plant	0	0	3	0	0	0%	0	n/a
Public Service	1,557	1,702	1,894	1,642	1,752	1%	110	7%
Research	110,028	64,410	44,351	56,730	44,730	13%	(12,000)	-21%
Restricted Subtotal:	\$ 116,012	\$ 70,172	\$ 50,342	\$ 61,759	\$ 50,222	15%	\$ (11,537)	-19%
TOTAL:								
Instruction	\$ 109,056	\$ 112,458	\$ 121,769	\$ 125,615	\$ 147,803	44%	\$ 22,189	18%
Academic Support	29,939	30,464	32,591	30,149	33,910	10%	3,761	12%
Student Services	5,068	4,968	4,490	5,058	5,106	2%	48	1%
Scholarships and Fellowships	2,396	2,784	2,535	2,591	2,652	1%	61	2%
Institutional Support	16,789	12,586	14,285	14,345	15,481	5%	1,136	8%
O&M of Plant	26,315	22,632	22,236	29,445	32,650	10%	3,205	11%
Public Service	8,988	10,817	10,496	11,729	11,307	3%	(422)	-4%
Auxiliary	2,480	2,492	2,277	2,588	2,597	1%	9	0%
Research	140,131	102,925	84,811	92,960	83,855	25%	(9,104)	-10%
TOTAL:	\$ 341,162	\$ 302,127	\$ 295,489	\$ 314,480	\$ 335,362	100%	\$ 20,882	7%



Texas A&M Health Science Center
Change in Net Position
Current Funds
Fiscal Year 2019 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
<hr/>			
Fund Group (Current Funds Only)			
Functional and General	\$ 36,838	\$ 36,897	\$ 59
Designated	165,228	194,746	29,518
Auxiliary	1,330	1,330	-
Restricted	18,586	18,586	-
Change in Net Position	<u>\$ 221,982</u>	<u>\$ 251,559</u>	<u>\$ 29,577</u>

Explanation for Net Decrease*

* if applicable



TEXAS A&M
UNIVERSITY
CENTRAL TEXAS

TEXAS A&M UNIVERSITY - CENTRAL TEXAS

BUDGET NARRATIVE

Revenues

Total Revenue is budgeted to increase slightly by \$137,000 (<1%), compared to FY 2018 budget. The increase is primarily attributed to State Appropriations, Tuition and Fees, and Sales and Services.

State Appropriations are budgeted to increase by \$89,000 (<1%). This is attributed to a slight increase in General Revenue, a reduction in Tuition Revenue Bond Retirement, and an increase in State Appropriated Benefits.

Tuition and Fees (Gross) are budgeted to increase by \$278,000 (2%) over the FY 2018 budgeted amount. The 2% increase in tuition and fees is based upon a combination of elements which are: 1) a tuition increase of 3.7% which applies to incoming students and 2) modest enrollment growth.

Contracts and Grants revenue is expected to remain constant in FY 2019 as compared to FY 2018. Student Financial Assistance, which includes Pell Grants and other federal assistance, is budgeted the same for FY 2019 as was budgeted for FY 2018.

Gifts to the university are primarily funded by the Texas A&M University-Central Texas Foundation (Foundation) for scholarship purposes at an amount requested by the university. The amount budgeted for FY 2019 is the same as FY 2018 due to the allocated funds remaining the same.

Sales and Services revenue is budgeted to increase \$6,000 (2%) as bookstore and vending sales continue to improve. A new vending contract was executed at the beginning of FY 2018, which we anticipate will generate higher commissions paid to the university.



TEXAS A&M
UNIVERSITY
CENTRAL TEXAS

TEXAS A&M UNIVERSITY - CENTRAL TEXAS

BUDGET NARRATIVE CONTINUED

Investment Income is budgeted to remain constant, as is Other Income.

Expenditures

Total Expenditures are budgeted to increase \$473,000 (1%), compared to the FY 2018 budget. Overall Personnel Costs are budgeted to increase by \$219,000 (1%) due to the launch of newly approved academic programs (need to hire new faculty and adjuncts), reclassification and reassignment of faculty within academic departments, and staff reclassifications.

Utility costs are expected to increase \$71,000 (15%) due to the opening of Heritage Hall in FY 2019.

Scholarships are anticipated to increase \$37,000 (1%).

Equipment (Capitalized) expenses are budgeted to remain flat in FY 2019.

Operations and Maintenance (Net) expenditures are budgeted to increase \$382,000 (5%) based on the need for building maintenance, custodial, and grounds maintenance when the construction of Heritage Hall is completed.

Transfers

Transfers are a combination of a \$4.5 million RFS Debt Service transfer for Founders Hall and Heritage Hall and a \$2 million PUF transfer to the university.



Texas A&M University-Central Texas

FY 2019 Highlighted Budget Components

(In Thousands)

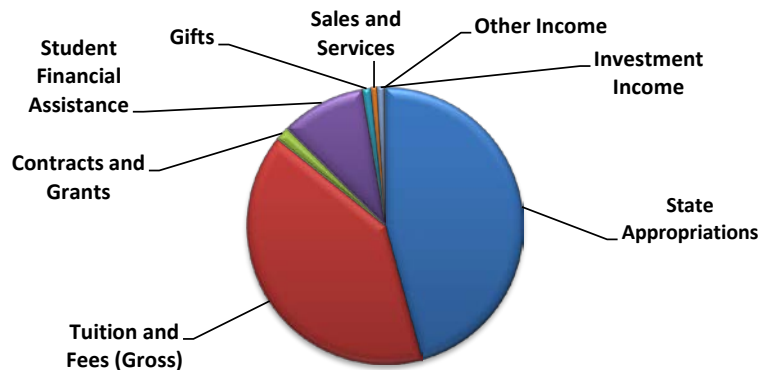
FY 2018 Board Approved Expense Budget	\$	34,844
FY 2019 Proposed Expense Budget		35,317
Difference	\$	473
% Change		1.4%

Method of Finance

Personnel Costs		
Additional Faculty for Academic Program	\$	174
QEP & Academic Enhancements		120
Sponsored Research		44
Operations & Maintenance		372
Scholarship Discounts		-237
TOTAL:	\$	473

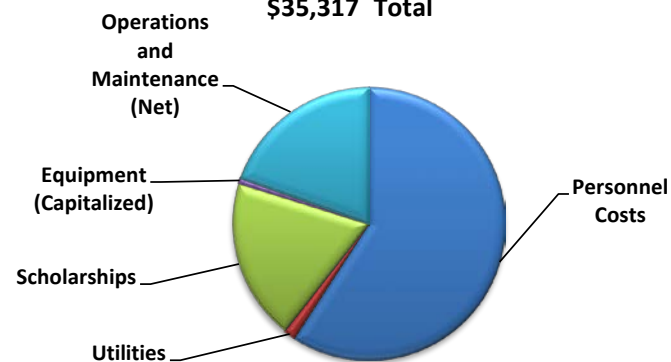
THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Central Texas
FY 2019 Budget Graphs
(In Thousands)

FY 2019 BUDGET REVENUES
\$39,331 Total



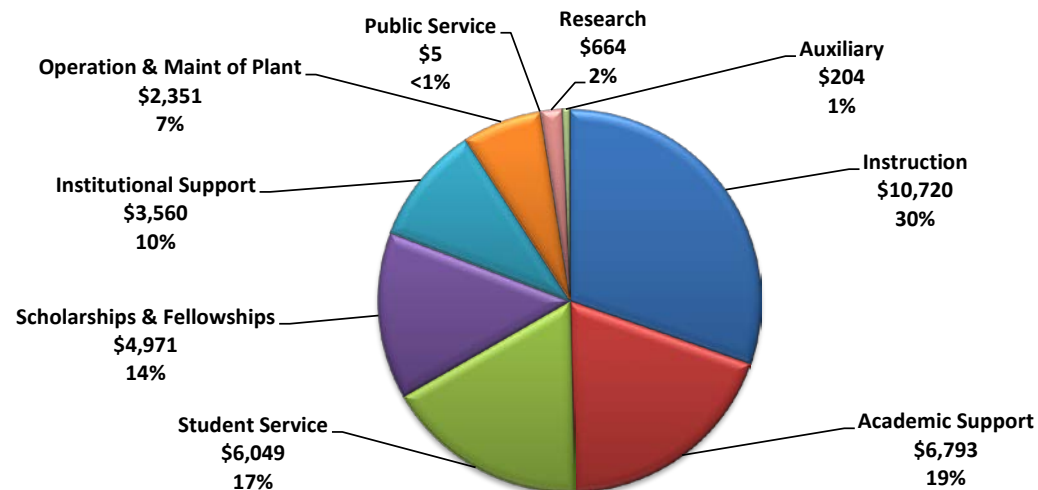
See Executive Budget Summary for amounts and percentages

FY 2019 BUDGET EXPENDITURES
\$35,317 Total



See Executive Budget Summary for amounts and percentages

FY 2019 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Central Texas
FY 2019 Executive Budget Summary
(In Thousands)



	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		FY18 Budget to FY19 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 15,394	\$ 15,985	\$ 17,310	\$ 18,687	\$ 17,760		\$ (926)	-5%
<i>Restatement: (prior year correction)</i>								
REVENUES								
State Appropriations	\$ 15,054	\$ 17,376	\$ 19,444	\$ 18,954	\$ 19,043	48%	\$ 89	0%
Tuition and Fees (Gross)	14,911	14,080	15,886	16,391	16,670	42%	278	2%
Contracts and Grants	260	303	716	696	696	2%	0	n/a
Student Financial Assistance	6,563	4,573	4,895	4,109	4,109	10%	0	n/a
Gifts	365	381	457	429	429	1%	0	n/a
Sales and Services	295	330	343	290	296	1%	6	2%
Investment Income	(66)	512	1,209	343	343	1%	0	n/a
Other Income	60	63	125	44	44	0%	0	n/a
Discounts	(4,000)	(3,184)	(3,392)	(2,062)	(2,298)	-6%	(237)	11%
TOTAL REVENUES	\$ 33,443	\$ 34,434	\$ 39,683	\$ 39,194	\$ 39,331		\$ 137	0%
EXPENDITURES								
Salaries - Faculty	\$ 7,652	\$ 8,579	\$ 9,264	\$ 8,628	\$ 8,805	25%	\$ 177	2%
Salaries - Non-Faculty	7,161	7,600	7,754	8,270	8,330	24%	60	1%
Wages	555	449	559	491	481	1%	(10)	-2%
Benefits	3,592	3,777	4,196	4,648	4,640	13%	(8)	0%
Personnel Costs	18,960	20,405	21,773	22,038	22,257	63%	219	1%
Utilities	380	439	392	476	548	2%	71	15%
Scholarships	8,611	7,299	7,831	7,144	7,181	20%	37	1%
Discounts	(4,000)	(3,184)	(3,392)	(2,062)	(2,298)	-7%	(237)	11%
Equipment (Capitalized)	731	1,233	1,507	283	283	1%	0	n/a
Operations and Maintenance (Net)	7,080	6,184	7,661	6,964	7,347	21%	382	5%
TOTAL EXPENDITURES	\$ 31,761	\$ 32,377	\$ 35,771	\$ 34,844	\$ 35,317		\$ 473	1%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (1,649)	\$ (1,646)	\$ (4,432)	\$ (4,537)	\$ (4,581)		\$ (44)	1%
Other	560	914	1,897	2,022	1,961		(61)	-3%
NET TRANSFERS	\$ (1,090)	\$ (733)	\$ (2,536)	\$ (2,515)	\$ (2,620)		\$ (105)	4%
NET INCREASE (DECREASE)	592	1,325	1,376	1,835	1,394		(441)	-24%
ENDING CURRENT NET POSITION	\$ 15,985	\$ 17,310	\$ 18,687	\$ 20,522	\$ 19,155		\$ (1,367)	-7%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Central Texas
FY 2019 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		FY18 Budget to FY19 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
Fund Group - NACUBO Function								
E&G and Designated:								
Instruction	\$ 9,852	\$ 10,863	\$ 11,147	\$ 10,604	\$ 10,720	30%	\$ 115	1%
Academic Support	5,627	5,661	6,034	6,639	6,793	19%	154	2%
Student Services	5,152	4,914	4,868	5,951	5,906	17%	(45)	-1%
Scholarships and Fellowships	1,495	1,891	2,102	1,703	1,597	5%	(107)	-6%
Institutional Support	3,474	3,757	4,387	3,306	3,560	10%	255	8%
O&M of Plant	2,438	2,343	3,218	2,199	2,351	7%	152	7%
Public Service	3	2	6	5	5	0%	0	0%
Research	314	330	358	362	372	1%	9	3%
E&G and Designated Subtotal:	\$ 28,355	\$ 29,762	\$ 32,119	\$ 30,770	\$ 31,304	89%	\$ 534	2%
Auxiliary:								
Auxiliary	\$ 158	\$ 120	\$ 153	\$ 174	\$ 204	1%	\$ 30	17%
Auxiliary Subtotal:	\$ 158	\$ 120	\$ 153	\$ 174	\$ 204	1%	\$ 30	17%
Restricted:								
Instruction	\$ -	\$ -	\$ -	\$ -	\$ -	0%	\$ -	n/a
Academic Support	1	2	0	0	0	0%	0	n/a
Student Services	38	38	104	142	142	0%	0	0%
Scholarships and Fellowships	3,149	2,279	2,401	3,467	3,374	10%	(93)	-3%
Institutional Support	2	0	4	0	0	0%	0	n/a
O&M of Plant	0	137	0	0	0	0%	0	n/a
Public Service	0	1	0	0	0	0%	0	n/a
Research	59	38	990	290	292	1%	3	1%
Restricted Subtotal:	\$ 3,249	\$ 2,495	\$ 3,499	\$ 3,899	\$ 3,808	11%	\$ (91)	-2%
TOTAL:								
Instruction	\$ 9,852	\$ 10,863	\$ 11,147	\$ 10,604	\$ 10,720	30%	\$ 115	1%
Academic Support	5,628	5,663	6,034	6,639	6,793	19%	154	2%
Student Services	5,190	4,952	4,971	6,094	6,049	17%	(45)	-1%
Scholarships and Fellowships	4,645	4,170	4,503	5,171	4,971	14%	(200)	-4%
Institutional Support	3,475	3,757	4,391	3,306	3,560	10%	255	8%
O&M of Plant	2,438	2,480	3,218	2,199	2,351	7%	152	7%
Public Service	3	3	6	5	5	0%	0	0%
Auxiliary	158	120	153	174	204	1%	30	17%
Research	373	369	1,348	652	664	2%	12	2%
TOTAL:	\$ 31,761	\$ 32,377	\$ 35,771	\$ 34,844	\$ 35,317	100%	\$ 473	1%



Texas A&M University - Central Texas
Change in Net Position
Current Funds
Fiscal Year 2019 Budget
(In Thousands)



TEXAS A&M
UNIVERSITY
CENTRAL TEXAS

	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 4,425	\$ 4,029	\$ (396)
Designated	12,699	13,935	1,236
Auxiliary	198	129	(69)
Restricted	438	1,062	624
Change in Net Position	\$ 17,760	\$ 19,155	\$ 1,394

Explanation for Net Decrease*

Functional and General	\$ (396)	One-time expenses associated with the opening of Heritage Hall
Auxiliary	\$ (69)	One-time expenses associated with the opening of Heritage Hall

* if applicable

TEXAS A&M UNIVERSITY - COMMERCE

BUDGET NARRATIVE

Revenues

Total Revenue is budgeted to remain flat, with an increase of \$920,000 (0%) compared to the FY 2018 budget.

State Appropriations are budgeted to increase by \$585,000 (1%), which is primarily due to the increase of State paid Benefits. General Revenue and Higher Education Funds are budgeted to remain at the same level as the FY 2018 budget.

Tuition and Fees are budgeted to increase \$189,000 (0%), due to level enrollment projections. Sales and Services revenues are budgeted to increase by \$2.1 million (11%) due to the increase of residential students, as well as room and board rate adjustments.

Student Financial Assistance is budgeted to remain flat, due to the uncertainty of federal student assistance programs such as SEOG and Pell Grants. Contracts and Grants, Gifts, Investment Income, and Other Income are budgeted conservatively in FY 2019.

Expenditures

Total Expenditures are budgeted to increase \$1.6 million (1%) compared to the FY 2018 budget. The requested budget is consistent with the priorities developed to meet the following institutional goals:

- Continuing support toward faculty/staff retention
 - Merit raise (2% pool): \$1.1 million
 - Faculty promotions: \$137,000
 - Market driven salary adjustments: \$75,000
 - Increase in Health Insurance costs and other benefits: \$640,000
- Continuing support toward instructions:
 - Additional faculty lines: \$450,000

TEXAS A&M UNIVERSITY - COMMERCE

BUDGET NARRATIVE CONTINUED

Total Personnel Costs are budgeted to increase to assist in achieving the goals outlined above. The increase of \$174,000 in Wages is expected to be funded with Student Services Fee and Auxiliary funds.

Scholarships are expected to remain flat for FY 2019. Discounts are adjusted to reflect the change in the mix of student population.

Operations and Maintenance expenditures are budgeted to increase by \$1.1 million to accommodate the increase in student meal plans (\$900,000), residential housing programming and planned maintenance. Utilities are projected to decrease due to the implementation of energy efficiency measures and the phase out of A&M-Commerce at Rockwall. Equipment (capitalized) is budgeted to remain flat in FY 2019.

TAMU-C continues to prioritize funding allocations to support the University's core mission and strategic planning. The NACUBO Function section of the Executive Budget reflects an increase of \$1 million to Instruction, which includes a provision of \$450,000 to create new faculty lines, in addition to faculty salary plan and promotions. Academic Support, Student Services, O&M of Plant, Public Service, and Research are budgeted to remain flat. Scholarships and Fellowships are projected to decrease due to the tuition discounting adjustments. The decrease in Institutional Support is attributed to the method of financing switch of counseling center to Student Services Fee (Auxiliary funds) and a few departmental reorganizations. Auxiliary Fund Group is projected to increase due to the increase of residential students, room and board rate adjustments, and the second year increase of the Athletic Fee.

Transfers

FY 2019 transfers include \$13.3 million to be transferred to the System Offices to cover \$5.4 million in Tuition Revenue Bond (TRB) debt service and \$8 million in other Revenue Financing System (RFS) debt service. The debt service transfers are primarily for the student center, music building, science building, and student housing. Other Transfers are attributed to \$2 million of HEF funds reserved to set aside funding for new Nursing and Health Sciences building, \$400,000 for anticipated property purchases, and \$200,000 for TPEG Loans program.



Texas A&M University-Commerce

FY 2019 Highlighted Budget Components

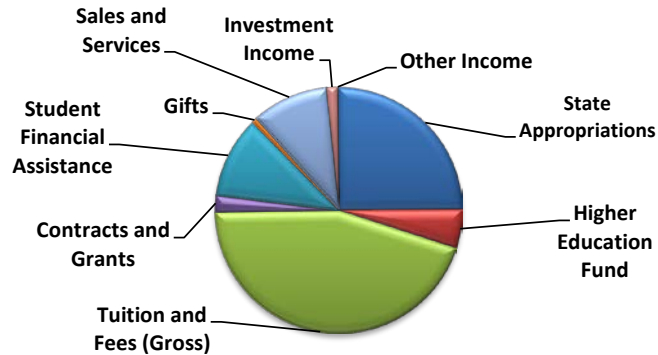
(In Thousands)

FY 2018 Board Approved Expense Budget	\$	169,394
FY 2019 Proposed Expense Budget		171,023
Difference	\$	1,629
% Change		1.0%

		<u>Method of Finance</u>
Personnel Costs		
Proposed Merit Plan (2%)	\$ 1,100	100% Tuition and Fees
Faculty Promotions	137	100% Tuition and Fees
Additional Faculty Lines	450	100% Tuition and Fees
Market Adjustments	75	100% Tuition and Fees
FY18 Salary Adjustments	96	100% Tuition and Fees
Student Wages	174	100% Tuition and Fees
Benefits	641	100% Tuition and Fees
Energy Efficiencies	(351)	100% Tuition and Fees
Room and Board	993	100% Sales and Services
Tuition Discount Adjustments (Net Scholarships)	(1,686)	100% Tuition, Fees, Sales & Services
TOTAL:	\$ 1,629	

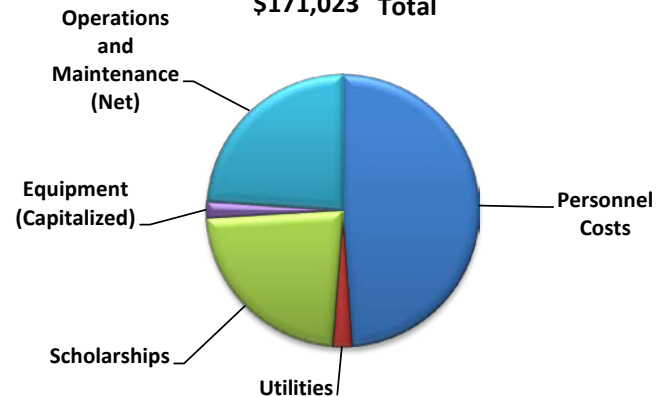
THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Commerce
FY 2019 Budget Graphs
(In Thousands)

FY 2019 BUDGET REVENUES
\$186,901 Total



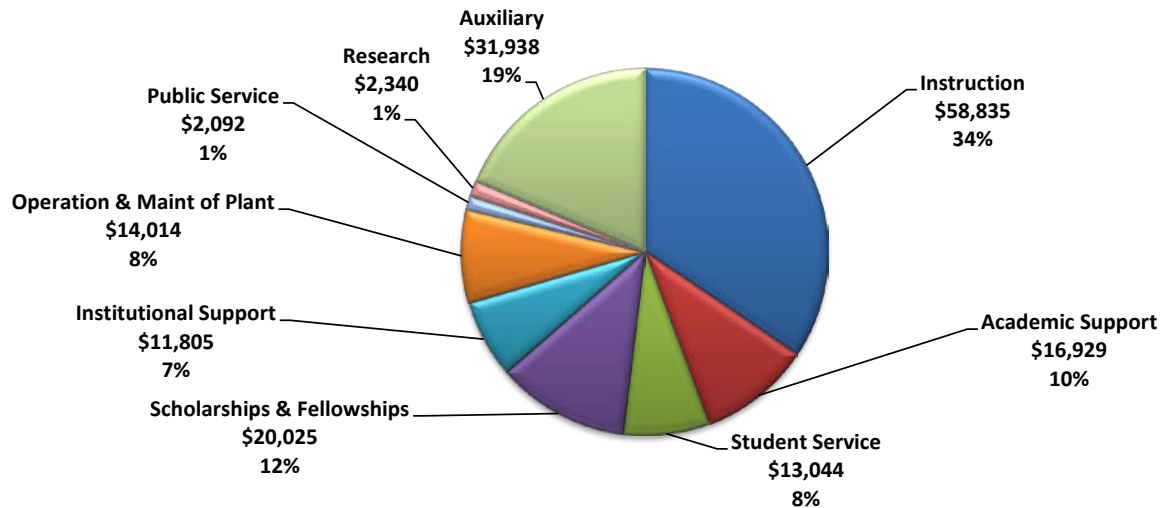
See Executive Budget Summary for amounts and percentages

FY 2019 BUDGET EXPENDITURES
\$171,023 Total



See Executive Budget Summary for amounts and percentages

FY 2019 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Commerce
FY 2019 Executive Budget Summary
(In Thousands)



	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		FY18 Budget to FY19 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 104,007	\$ 105,881	\$ 113,801	\$ 120,302	\$ 120,302		\$ 0	0%
<i>Restatement: (prior year correction)</i>								
REVENUES								
State Appropriations	\$ 45,533	\$ 48,926	\$ 53,819	\$ 52,469	\$ 53,053	28%	\$ 585	1%
Federal Appropriations	21	21	0	0	0	0%	0	n/a
Higher Education Fund	5,193	7,191	10,786	10,786	10,786	6%	0	n/a
Tuition and Fees (Gross)	83,898	90,626	92,299	95,215	95,404	51%	189	0%
Contracts and Grants	4,831	4,050	4,707	4,827	4,638	2%	(190)	-4%
Student Financial Assistance	23,191	23,369	25,482	23,000	22,840	12%	(159)	-1%
Gifts	1,973	1,830	1,642	1,590	1,595	1%	5	0%
Sales and Services	23,013	25,366	26,613	19,304	21,405	11%	2,102	11%
Investment Income	385	5,361	12,060	2,942	2,942	2%	0	n/a
Other Income	1,222	1,886	1,946	225	323	0%	98	44%
Discounts	(22,029)	(24,267)	(27,707)	(24,376)	(26,086)	-14%	(1,709)	7%
TOTAL REVENUES	\$ 167,231	\$ 184,358	\$ 201,648	\$ 185,982	\$ 186,901		\$ 920	0%
EXPENDITURES								
Salaries - Faculty	\$ 32,854	\$ 33,650	\$ 36,056	\$ 36,424	\$ 37,617	22%	\$ 1,193	3%
Salaries - Non-Faculty	27,484	28,891	30,377	30,763	31,429	18%	665	2%
Wages	4,457	5,072	5,818	5,132	5,306	3%	174	3%
Benefits	18,158	19,229	20,949	21,413	22,053	13%	641	3%
Personnel Costs	82,953	86,842	93,200	93,732	96,405	56%	2,673	3%
Utilities	3,861	3,820	4,055	4,980	4,629	3%	(351)	-7%
Scholarships	41,279	44,959	46,803	44,929	44,953	26%	23	0%
Discounts	(22,029)	(24,267)	(27,707)	(24,376)	(26,086)	-15%	(1,709)	7%
Equipment (Capitalized)	1,730	1,210	1,628	4,062	3,962	2%	(100)	-2%
Operations and Maintenance (Net)	45,331	53,240	53,260	46,067	47,160	28%	1,093	2%
TOTAL EXPENDITURES	\$ 153,124	\$ 165,803	\$ 171,239	\$ 169,394	\$ 171,023		\$ 1,629	1%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (10,056)	\$ (8,280)	\$ (13,497)	\$ (13,421)	\$ (13,278)		\$ 143	-1%
Other	(2,176)	(2,354)	(10,410)	(3,167)	(2,600)		567	18%
NET TRANSFERS	\$ (12,233)	\$ (10,635)	\$ (23,907)	\$ (16,588)	\$ (15,878)		\$ 710	-4%
NET INCREASE (DECREASE)	1,874	7,920	6,501	0	0		(0)	-11%
ENDING CURRENT NET POSITION	\$ 105,881	\$ 113,801	\$ 120,302	\$ 120,302	\$ 120,302		\$ 0	0%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Commerce
FY 2019 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		FY18 Budget to FY19 Budget	
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
E&G and Designated:								
Instruction	\$ 55,806	\$ 56,130	\$ 60,293	\$ 57,834	\$ 58,825	34%	\$ 992	2%
Academic Support	10,067	11,415	11,449	16,868	16,929	10%	62	0%
Student Services	10,992	11,832	12,628	11,407	11,411	7%	3	0%
Scholarships and Fellowships	9,542	11,336	8,253	9,884	7,062	4%	(2,822)	-29%
Institutional Support	11,949	14,481	14,658	12,326	11,805	7%	(520)	-4%
O&M of Plant	13,157	14,937	14,076	14,020	14,014	8%	(6)	0%
Public Service	1,850	2,318	2,670	1,402	1,417	1%	15	1%
Research	1,003	1,116	1,874	1,023	1,041	1%	18	2%
E&G and Designated Subtotal:	\$ 114,367	\$ 123,566	\$ 125,901	\$ 124,764	\$ 122,505	72%	\$ (2,258)	-2%
Auxiliary:								
Auxiliary	\$ 25,532	\$ 29,987	\$ 31,111	\$ 28,091	\$ 31,938	19%	\$ 3,847	14%
Auxiliary Subtotal:	\$ 25,532	\$ 29,987	\$ 31,111	\$ 28,091	\$ 31,938	19%	\$ 3,847	14%
Restricted:								
Instruction	\$ 804	\$ 726	\$ 642	\$ 8	\$ 10	0%	\$ 2	25%
Academic Support	60	76	148	85	0	0%	(85)	-100%
Student Services	1,488	1,332	1,273	1,475	1,633	1%	159	11%
Scholarships and Fellowships	7,699	7,805	9,297	13,432	12,962	8%	(470)	-3%
Institutional Support	464	345	279	0	0	0%	0	n/a
O&M of Plant	0	18	0	0	0	0%	0	n/a
Public Service	554	522	595	387	675	0%	288	74%
Research	2,155	1,425	1,991	1,152	1,299	1%	147	13%
Restricted Subtotal:	\$ 13,225	\$ 12,250	\$ 14,227	\$ 16,539	\$ 16,580	10%	\$ 41	0%
TOTAL:								
Instruction	\$ 56,610	\$ 56,856	\$ 60,935	\$ 57,842	\$ 58,835	34%	\$ 994	2%
Academic Support	10,127	11,491	11,598	16,953	16,929	10%	(23)	0%
Student Services	12,481	13,165	13,901	12,882	13,044	8%	162	1%
Scholarships and Fellowships	17,241	19,142	17,550	23,316	20,025	12%	(3,291)	-14%
Institutional Support	12,414	14,826	14,938	12,326	11,805	7%	(520)	-4%
O&M of Plant	13,157	14,955	14,077	14,020	14,014	8%	(6)	0%
Public Service	2,404	2,840	3,265	1,789	2,092	1%	303	17%
Auxiliary	25,532	29,987	31,111	28,091	31,938	19%	3,847	14%
Research	3,158	2,541	3,864	2,176	2,340	1%	165	8%
TOTAL:	\$ 153,124	\$ 165,803	\$ 171,239	\$ 169,394	\$ 171,023	100%	\$ 1,629	1%



Texas A&M University - Commerce
Change in Net Position
Current Funds
Fiscal Year 2019 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 8,670	\$ 8,670	\$ -
Designated	81,853	81,853	-
Auxiliary	25,810	25,810	-
Restricted	3,969	3,969	-
Change in Net Position	\$ 120,302	\$ 120,302	\$ -

Explanation for Net Decrease*

* if applicable



TEXAS A&M UNIVERSITY – CORPUS CHRISTI



BUDGET NARRATIVE

Revenues

Total Revenues are budgeted to increase by approximately \$8.2 million (4%) over FY 2018 budget. The increase in budgeted revenues is primarily a result of increases in Tuition and Fees (Gross), Contracts and Grants, and Student Financial Assistance.

Total Tuition and Fees (Gross) are budgeted to increase \$5.9 million (5%) over FY 2018 budget. This increase is primarily based upon the Board authorized Optional and Guaranteed rate increases for new students entering in the fall. In addition, there has been a slight shift in semester credit hour enrollment for graduate students.

Contracts and Grants are budgeted to increase \$2.3 million (9%) predominantly due to successful research funding obtained by the Harte Research Institute, the Lone Star Unmanned Aircraft Systems program, and TAMU-CC's College of Science and Engineering.

Student Financial Assistance is budgeted to increase \$3 million (11%) compared to the FY 2018 budget. This increase is primarily due to an increase in federal program funding.

Expenditures

Total Expenditures for FY 2019 are budgeted to increase by \$7.3 million (4%). The increase in budgeted expenditures is primarily a result of an increase in Personnel Costs, Scholarships, and Operations and Maintenance.

Personnel Costs are budgeted to increase by \$4.7 million (4%) over FY 2018 budgeted amounts. The increase is primarily attributed to a proposed 2% merit pool for faculty and staff. Promotions and market adjustments for faculty and the addition of several positions needed across campus comprise the remaining.

Scholarships are budgeted to increase \$4.7 million (10%) reflecting increases in federal funding for Pell Grants, state funding for Texas Grants, and set-asides coinciding with increased budgeted tuition.

BUDGET NARRATIVE CONTINUED

Utilities and Operations and Maintenance are budgeted to increase by \$663,000 (1%) compared to FY 2018 budget. Factors contributing to this are the annual increase to the facilities maintenance contract, the opening of the new Tidal Hall building, and System Assessments.

Transfers

RFS Debt Service is budgeted at \$19.1 million. Of this amount, \$10 million is being funded from general revenue (Tuition Revenue Bonds) and the remaining \$9 million is being funded with HEF and other fees. The debt service is associated primarily with the following projects:

- University Center
- Harte Research Institute Building
- Island Hall
- Michael & Karen O'Connor Building
- Classroom Lab Building
- Performing Arts Center
- Dugan Wellness Center
- Bayside Parking Garage
- Lone Star UAS Project
- Life Sciences Research & Engineering Complex – Phase I
- Momentum Sports Complex
- Dining Hall
- Chapman Field Renovations
- University Center Expansion
- Early Childhood Education Center
- Various Physical Plant Projects and Equipment
- Momentum Rec Sports Field Enhancements
- New Parking Garage

TEXAS A&M UNIVERSITY - CORPUS CHRISTI

FY 2019 Highlighted Budget Components

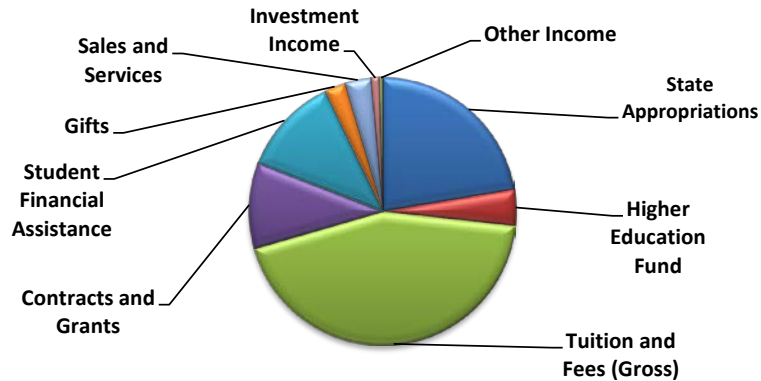
(In Thousands)

FY 2018 Board Approved Expense Budget	\$	201,584
FY 2019 Proposed Expense Budget		208,926
Difference	\$	7,342
% Change		3.6%

Personnel Costs		Method of Finance
Proposed Merit Plan	\$ 1,565	89% Tuition and Fees & 11% Contracts and Grants
Proposed Faculty Promotions & Equity	614	100% Tuition and Fees
Additional Faculty & Staff positions	1,412	100% Tuition and Fees
Benefits	1,115	90% Tuition and Fees & 10% Contracts and Grants
Utilities/SSC - Annual Inc. & New Buildings	663	100% Tuition and Fees
Equipment	281	100% Contracts and Grants
Scholarships and Discounting	1,692	77% Student Financial Assistance & 23% Contracts and Grants
TOTAL:	\$	7,342

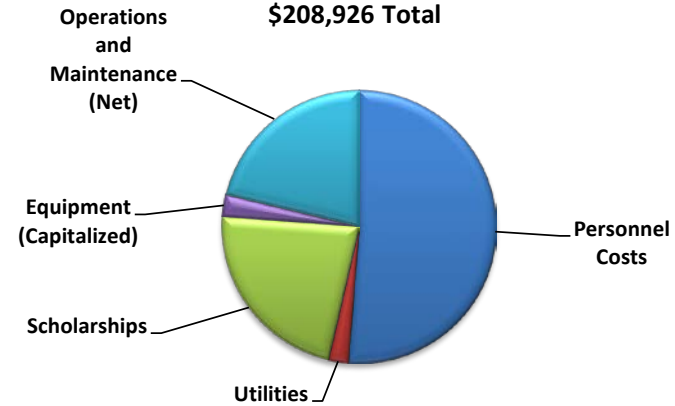
THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Corpus Christi
FY 2019 Budget Graphs
(In Thousands)

FY 2019 BUDGET REVENUES
\$228,022 Total



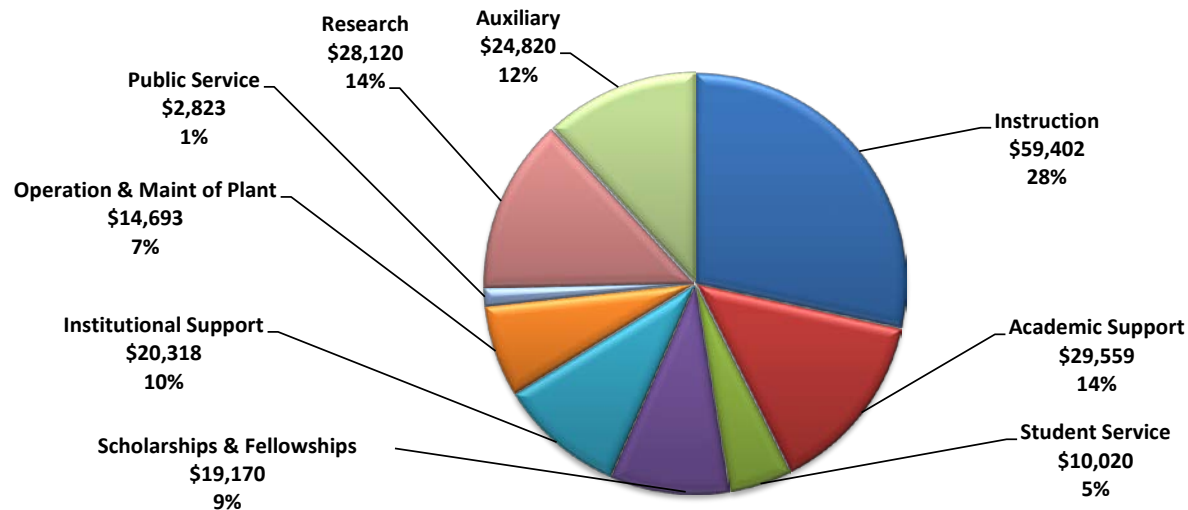
See Executive Budget Summary for amounts and percentages

FY 2019 BUDGET EXPENDITURES
\$208,926 Total



See Executive Budget Summary for amounts and percentages

FY 2019 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Corpus Christi
FY 2019 Executive Budget Summary
(In Thousands)



	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		FY18 Budget to FY19 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 75,754	\$ 71,238	\$ 77,979	\$ 104,373	\$ 104,373		\$ (0)	0%
<i>Restatement: (prior year correction)</i>								
REVENUES								
State Appropriations	\$ 51,372	\$ 57,334	\$ 61,733	\$ 58,239	\$ 58,148	26%	\$ (92)	0%
Higher Education Fund	7,139	7,424	11,136	11,136	11,136	5%	0	n/a
Tuition and Fees (Gross)	91,889	98,383	106,328	107,827	113,685	50%	5,858	5%
Contracts and Grants	19,816	21,032	26,323	24,596	26,852	12%	2,257	9%
Student Financial Assistance	21,923	24,748	26,919	28,076	31,076	14%	3,000	11%
Gifts	6,311	6,493	6,569	6,347	6,648	3%	301	5%
Sales and Services	10,422	10,781	11,019	8,399	8,342	4%	(57)	-1%
Investment Income	166	4,058	9,785	2,567	2,589	1%	22	1%
Other Income	1,416	1,742	1,280	856	857	0%	1	0%
Discounts	(23,758)	(25,763)	(29,338)	(28,238)	(31,312)	-14%	(3,073)	11%
TOTAL REVENUES	\$ 186,697	\$ 206,232	\$ 231,755	\$ 219,805	\$ 228,022		\$ 8,217	4%
EXPENDITURES								
Salaries - Faculty	\$ 36,668	\$ 38,459	\$ 39,024	\$ 42,535	\$ 43,786	21%	\$ 1,250	3%
Salaries - Non-Faculty	37,494	40,275	42,055	43,919	46,178	22%	2,260	5%
Wages	7,698	7,790	7,895	7,586	7,667	4%	81	1%
Benefits	20,599	22,173	23,797	24,376	25,491	12%	1,115	5%
Personnel Costs	102,459	108,698	112,770	118,416	123,122	59%	4,706	4%
Utilities	4,309	4,336	4,788	5,505	5,668	3%	162	3%
Scholarships	41,370	44,875	48,795	49,361	54,126	26%	4,765	10%
Discounts	(23,758)	(25,763)	(29,338)	(28,238)	(31,312)	-15%	(3,073)	11%
Equipment (Capitalized)	5,635	4,535	4,665	6,025	6,306	3%	281	5%
Operations and Maintenance (Net)	39,972	42,815	44,827	50,515	51,016	24%	501	1%
TOTAL EXPENDITURES	\$ 169,986	\$ 179,497	\$ 186,506	\$ 201,584	\$ 208,926		\$ 7,342	4%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (12,779)	\$ (14,044)	\$ (18,070)	\$ (17,922)	\$ (19,097)		\$ (1,174)	7%
Other	(8,447)	(5,950)	(786)	362	0		(362)	100%
NET TRANSFERS	\$ (21,226)	\$ (19,993)	\$ (18,856)	\$ (17,560)	\$ (19,097)		\$ (1,537)	9%
NET INCREASE (DECREASE)	(4,516)	6,741	26,393	662	0		(662)	-100%
ENDING CURRENT NET POSITION	\$ 71,238	\$ 77,979	\$ 104,373	\$ 105,034	\$ 104,373		\$ (662)	-1%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Corpus Christi
FY 2019 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		FY18 Budget to FY19 Budget	
					Budget	% of Budget	Dollar Variance	Percentage Variance
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Budget	Budget	% of Budget		
E&G and Designated:								
Instruction	\$ 48,274	\$ 51,709	\$ 52,503	\$ 52,959	\$ 55,202	26%	\$ 2,244	4%
Academic Support	23,811	26,077	24,909	27,132	27,792	13%	660	2%
Student Services	9,471	8,793	9,483	8,821	9,769	5%	949	11%
Scholarships and Fellowships	7,137	7,924	9,257	8,063	8,886	4%	823	10%
Institutional Support	13,712	14,553	15,437	21,270	20,009	10%	(1,260)	-6%
O&M of Plant	10,621	10,733	11,007	15,278	14,693	7%	(586)	-4%
Public Service	2,482	2,254	2,468	1,869	1,987	1%	117	6%
Research	5,695	5,950	6,343	6,560	8,099	4%	1,539	23%
E&G and Designated Subtotal:	\$ 121,204	\$ 127,993	\$ 131,406	\$ 141,952	\$ 146,438	70%	\$ 4,486	3%
Auxiliary:								
Auxiliary	\$ 19,589	\$ 20,848	\$ 21,484	\$ 24,526	\$ 24,820	12%	\$ 294	1%
Auxiliary Subtotal:	\$ 19,589	\$ 20,848	\$ 21,484	\$ 24,526	\$ 24,820	12%	\$ 294	1%
Restricted:								
Instruction	\$ 2,617	\$ 3,844	\$ 4,057	\$ 3,903	\$ 4,200	2%	\$ 297	8%
Academic Support	1,362	1,527	2,183	1,673	1,768	1%	95	6%
Student Services	474	185	236	207	251	0%	44	21%
Scholarships and Fellowships	8,246	8,589	7,628	10,035	10,284	5%	249	2%
Institutional Support	549	340	235	310	309	0%	(1)	0%
O&M of Plant	353	465	439	0	0	0%	0	n/a
Public Service	624	529	1,128	753	836	0%	83	11%
Research	14,967	15,178	17,710	18,225	20,021	10%	1,796	10%
Restricted Subtotal:	\$ 29,194	\$ 30,655	\$ 33,616	\$ 35,105	\$ 37,668	18%	\$ 2,563	7%
TOTAL:								
Instruction	\$ 50,892	\$ 55,552	\$ 56,560	\$ 56,861	\$ 59,402	28%	\$ 2,541	4%
Academic Support	25,173	27,604	27,091	28,805	29,559	14%	755	3%
Student Services	9,945	8,978	9,719	9,028	10,020	5%	993	11%
Scholarships and Fellowships	15,383	16,513	16,885	18,098	19,170	9%	1,072	6%
Institutional Support	14,261	14,893	15,672	21,580	20,318	10%	(1,261)	-6%
O&M of Plant	10,975	11,198	11,446	15,278	14,693	7%	(586)	-4%
Public Service	3,106	2,783	3,596	2,622	2,823	1%	200	8%
Auxiliary	19,589	20,848	21,484	24,526	24,820	12%	294	1%
Research	20,663	21,128	24,053	24,785	28,120	13%	3,335	13%
TOTAL:	\$ 169,986	\$ 179,497	\$ 186,505	\$ 201,584	\$ 208,926	100%	\$ 7,342	4%



Texas A&M University - Corpus Christi
Change in Net Position
Current Funds
Fiscal Year 2019 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 12,237	\$ 12,237	\$ -
Designated	59,315	59,315	0
Auxiliary	22,747	22,747	0
Restricted	10,074	10,074	0
Change in Net Position	\$ 104,373	\$ 104,373	\$ -

Explanation for Net Decrease*

* if applicable



TEXAS A&M UNIVERSITY - KINGSVILLE



BUDGET NARRATIVE

Revenues

Total Revenues are budgeted at \$167.1 million for FY 2019. This is a net decrease of \$2.1 million (-1%) as compared to the FY 2018 budget. The primary impacts come from a decrease of \$1.1 million (5%) in Sales and Services and additional Discounts of \$1.5 million.

Tuition and Fee revenue is budgeted to remain flat for FY 2019. This is based on a continued decline in non-resident enrollment primarily at the graduate level. These declines are offset, partially, by a projected increase in resident enrollment for FY 2019, a direct result of specific strategies being implemented to increase the incoming freshman class and transfer admissions. An increase of \$839,000 in Designated Tuition captures the anticipated increase in enrollment and the Guaranteed Tuition rate increase for the incoming freshman class. In addition, an increase of \$1.8 million in Fees reflects the slight increase in headcount in students.

The university is actively working to implement various strategic revenue generation ideas to remedy the decline in revenue, specifically graduate non-resident tuition and related fee losses. While we are confident that these strategies will pay dividends, we are concurrently implementing actions to reduce personnel and operating costs. The university has instituted a strategic hiring freeze effective April 1, 2018 and expects that this will continue into FY 2019. We will continue to strategically manage attrition to realize savings in both salaries and benefits expenditure lines.

Investment Income, Gifts and Other Income continue to be budgeted conservatively.

Expenditures

Total Expenditures are budgeted at \$143.3 million, a decrease of \$5.9 million (4%) as compared to the FY 2018 budget. The decrease is primarily from strategically managing overall Personnel Costs by instituting specific actions and managing attrition to capture salary savings.



TEXAS A&M UNIVERSITY - KINGSVILLE



BUDGET NARRATIVE CONTINUED

Personnel Costs overall are budgeted to decrease \$3.8 million (4%), compared to FY 2018 budget. Non-faculty salaries are increasing as a result of strategic hiring in areas that promote enrollment growth. Faculty salaries are budgeted to decrease by \$2.9 million as a result of actions taken to respond to the downturn in enrollment for this fiscal year. The overall decrease reflected could shift between non-faculty and faculty lines, and will be detailed further along in our Workday salary load. Benefits are budgeted to decrease slightly as a result of managing our overall reduction in base salary costs.

The university is very cognizant of the need to manage costs, while still providing superior educational programs and excellent service to students. The university has continued to look at options for shared services and other efficiency measures. In addition the university will be reviewing on-going expenses and strategies to reduce costs as appropriate and warranted.

Transfers

Debt Service transfers are budgeted at \$14.6 million to the System Offices to cover debt service obligations reflecting an \$185,000 increase (1%). Of the \$14.6 million, \$2.2 million is the HEF related debt service for campus improvement efforts.

Other transfers are primarily attributed to \$4.2 million in HEF funds reserved to address compliance, deferred maintenance and campus redevelopment projects.

Texas A&M University-Kingsville

FY 2019 Highlighted Budget Components

(in thousands)

FY 2018 Board Approved Expense Budget	\$	149,243
FY 2019 Proposed Expense Budget		143,275
Difference	\$	(5,968)
% Change		-4.0%

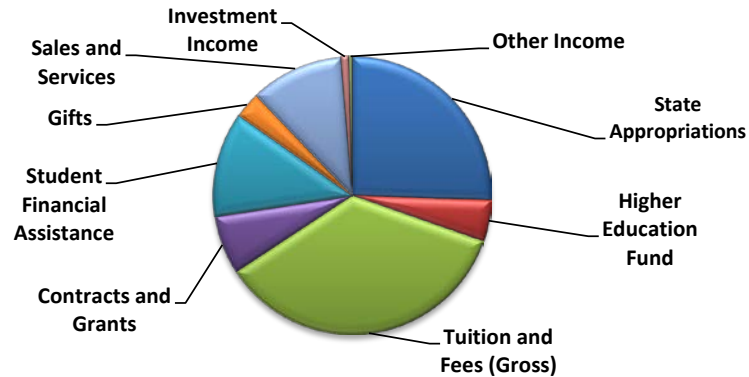
Personnel Costs		Method of Finance
Decrease in Personnel Costs (net of strategic hires)	\$ (3,836)	90% Tuition & Fees/10% Contract & Grant Revenue
Reductions in O&M (net of SSC increases)	(5)	100% Tuition and Fees
Reallocation in Capital Expenditures	(230)	HEF funding
Utility Savings due to new contract	(334)	100% Tuition and Fees
Scholarships & Discounts	(1,563)	All Fund Sources
TOTAL:	\$ (5,968)	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Kingsville
FY 2019 Budget Graphs
(In Thousands)

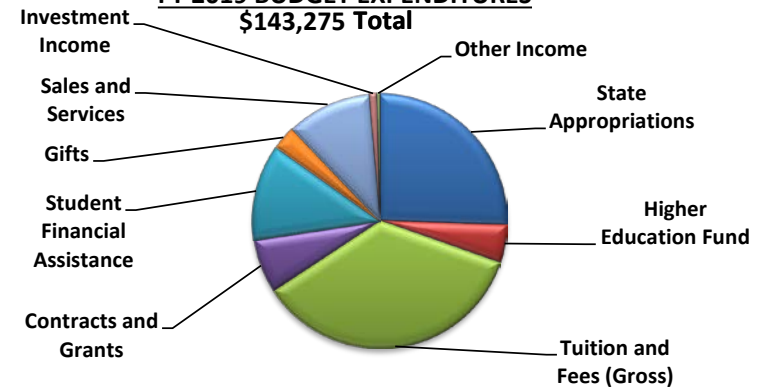


FY 2019 BUDGET REVENUES
\$167,100 Total



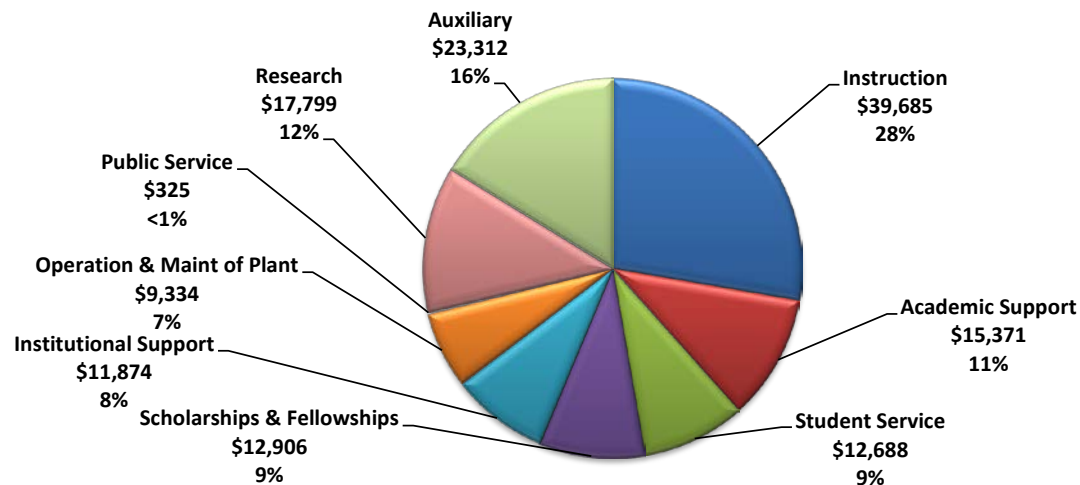
See Executive Budget Summary for amounts and percentages

FY 2019 BUDGET EXPENDITURES
\$143,275 Total



See Executive Budget Summary for amounts and percentages

FY 2019 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Kingsville
FY 2019 Executive Budget Summary
(In Thousands)



	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		FY18 Budget to FY19 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 60,954	\$ 71,480	\$ 84,565	\$ 88,487	\$ 83,265		\$ (5,222)	-6%
<i>Restatement: (prior year correction)</i>								
REVENUES								
State Appropriations	\$ 39,373	\$ 46,860	\$ 51,504	\$ 47,526	\$ 47,596	28%	\$ 70	0%
Higher Education Fund	5,047	5,977	8,966	8,966	8,966	5%	0	n/a
Tuition and Fees (Gross)	68,564	73,325	70,384	66,155	66,120	40%	(35)	0%
Contracts and Grants	13,295	14,020	13,432	11,870	12,728	8%	858	7%
Student Financial Assistance	28,408	25,877	22,467	22,300	22,695	14%	394	2%
Gifts	7,044	5,243	5,489	5,767	5,696	3%	(71)	-1%
Sales and Services	23,941	25,218	23,001	21,363	20,265	12%	(1,097)	-5%
Investment Income	(232)	3,863	8,145	2,520	1,712	1%	(808)	-32%
Other Income	862	758	695	697	705	0%	8	1%
Discounts	(18,452)	(18,853)	(22,080)	(17,911)	(19,383)	-12%	(1,473)	8%
TOTAL REVENUES	\$ 167,851	\$ 182,288	\$ 182,003	\$ 169,253	\$ 167,100		\$ (2,153)	-1%
EXPENDITURES								
Salaries - Faculty	\$ 27,989	\$ 31,207	\$ 32,888	\$ 31,483	\$ 28,603	20%	\$ (2,880)	-9%
Salaries - Non-Faculty	26,911	29,601	30,837	32,512	33,370	23%	858	3%
Wages	6,380	6,483	6,244	5,532	5,065	4%	(468)	-8%
Benefits	16,681	18,318	19,942	18,895	17,548	12%	(1,347)	-7%
Personnel Costs	77,962	85,609	89,910	88,422	84,586	59%	(3,836)	-4%
Utilities	4,794	4,797	4,566	4,147	3,813	3%	(334)	-8%
Scholarships	31,307	31,990	37,049	35,341	35,251	25%	(90)	0%
Discounts	(18,452)	(18,853)	(22,080)	(17,911)	(19,383)	-14%	(1,473)	8%
Equipment (Capitalized)	1,101	2,753	1,363	843	613	0%	(230)	-27%
Operations and Maintenance (Net)	47,975	47,834	46,308	38,400	38,396	27%	(5)	0%
TOTAL EXPENDITURES	\$ 144,687	\$ 154,129	\$ 157,116	\$ 149,243	\$ 143,275		\$ (5,968)	-4%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (9,179)	\$ (9,585)	\$ (13,558)	\$ (14,422)	\$ (14,607)		\$ (185)	1%
Other	(3,460)	(5,490)	(7,407)	(4,869)	(4,239)		630	13%
NET TRANSFERS	\$ (12,639)	\$ (15,075)	\$ (20,965)	\$ (19,291)	\$ (18,846)		\$ 445	-2%
NET INCREASE (DECREASE)	10,526	13,085	3,922	719	4,979		4,260	>500%
ENDING CURRENT NET POSITION	\$ 71,480	\$ 84,565	\$ 88,487	\$ 89,206	\$ 88,244		\$ (962)	-1%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Kingsville
FY 2019 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		FY18 Budget to FY19 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
Fund Group - NACUBO Function								
E&G and Designated:								
Instruction	\$ 35,868	\$ 40,594	\$ 43,784	\$ 41,039	\$ 38,891	27%	\$ (2,148)	-5%
Academic Support	10,687	12,451	14,843	15,508	15,160	11%	(349)	-2%
Student Services	11,939	14,513	14,160	12,735	12,513	9%	(222)	-2%
Scholarships and Fellowships	4,565	5,281	5,999	5,644	3,554	2%	(2,090)	-37%
Institutional Support	14,310	12,904	11,823	13,833	11,874	8%	(1,959)	-14%
O&M of Plant	8,204	8,873	10,778	8,919	9,334	7%	416	5%
Public Service	521	827	815	321	306	0%	(14)	-5%
Research	4,660	4,860	5,734	4,093	3,937	3%	(156)	-4%
E&G and Designated Subtotal:	\$ 90,754	\$ 100,304	\$ 107,936	\$ 102,091	\$ 95,569	67%	\$ (6,522)	-6%
Auxiliary:								
Auxiliary	\$ 22,202	\$ 23,408	\$ 24,042	\$ 23,065	\$ 23,312	16%	\$ 246	1%
Auxiliary Subtotal:	\$ 22,202	\$ 23,408	\$ 24,042	\$ 23,065	\$ 23,312	16%	\$ 246	1%
Restricted:								
Instruction	\$ 2,562	\$ 2,669	\$ 1,761	\$ 1,248	\$ 794	1%	\$ (454)	-36%
Academic Support	436	584	496	227	211	0%	(16)	-7%
Student Services	1,106	1,271	1,240	290	174	0%	(116)	-40%
Scholarships and Fellowships	14,303	11,941	7,717	8,887	9,353	7%	466	5%
Institutional Support	108	106	82	0	0	0%	0	n/a
O&M of Plant	0	0	95	0	0	0%	0	n/a
Public Service	128	411	219	4	0	0%	(4)	-100%
Research	13,088	13,434	13,529	13,429	13,862	10%	433	3%
Restricted Subtotal:	\$ 31,730	\$ 30,417	\$ 25,138	\$ 24,086	\$ 24,395	17%	\$ 308	1%
TOTAL:								
Instruction	\$ 38,430	\$ 43,263	\$ 45,545	\$ 42,287	\$ 39,685	28%	\$ (2,602)	-6%
Academic Support	11,123	13,035	15,338	15,736	15,371	11%	(365)	-2%
Student Services	13,045	15,784	15,399	13,025	12,688	9%	(338)	-3%
Scholarships and Fellowships	18,868	17,223	13,716	14,530	12,906	9%	(1,624)	-11%
Institutional Support	14,418	13,010	11,905	13,833	11,874	8%	(1,959)	-14%
O&M of Plant	8,204	8,873	10,873	8,919	9,334	7%	416	5%
Public Service	649	1,238	1,034	325	306	0%	(19)	-6%
Auxiliary	22,202	23,408	24,042	23,065	23,312	16%	246	1%
Research	17,748	18,294	19,263	17,522	17,799	12%	277	2%
TOTAL:	\$ 144,687	\$ 154,129	\$ 157,116	\$ 149,243	\$ 143,275	100%	\$ (5,968)	-4%



Texas A&M University - Kingsville
Change in Net Position
Current Funds
Fiscal Year 2019 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 11,604	\$ 9,473	\$ (2,131)
Designated	34,168	36,752	2,584
Auxiliary	14,228	16,023	1,795
Restricted	23,265	25,996	2,731
Change in Net Position	\$ 83,265	\$ 88,244	\$ 4,979

Explanation for Net Decrease*

Functional and General	\$ (2,131)	The non-resident student population continues to decline, which impacts the E&G tuition at roughly three times a resident student rate. While we are projecting an increase in resident undergraduate enrollment, the E&G revenue has not fully caught up to the previous reductions.
-------------------------------	------------	---

* if applicable

BUDGET NARRATIVE

Revenues

Total Revenues are budgeted to increase by \$6.7 million (8%), compared to FY 2018 budgeted amounts. This increase is attributed largely to positive enrollment projections from continued comprehensive expansion into a four-year comprehensive university and approved tuition rate increases.

State Appropriations are budgeted to remain largely unchanged, only increasing 1% due to fiscal year 2019 being the second year of the legislative biennium.

Tuition and Fees are budgeted to increase \$6.4 million (16%) over fiscal year 2018, which is attributable to continued enrollment growth from comprehensive expansion.

Student Financial Assistance is budgeted level to the fiscal year 2018 budgeted amounts (\$14 million).

Gifts are budgeted to increase \$573,000 over fiscal year 2018 due to estimated actual gifts received for fiscal year 2018 being larger than what was budgeted for that same year.

Investment Income is budgeted at \$658,000, which is a 5% increase over fiscal year 2018 based on historical earnings.

Expenditures

Total Expenditures are budgeted to increase \$8.7 million (12%) compared to the FY 2018 budget. The increase is primarily attributed to Personnel Costs and Operations and Maintenance related to supporting enrollment growth and the National Model for Student and Academic Success.

Personnel costs are increasing to assist in achieving the goals outlined above. Additional funds of \$50,000 have been set aside for faculty promotions and faculty market adjustments. Additional funds of \$185,000 have been set aside for staff market adjustments in support of strategic goal number one of the Strategic Plan 2016 – 2021. There is an increase of \$2.9 million for Faculty salaries while student services, academic, and administration support salaries are budgeted to increase \$322,000.

BUDGET NARRATIVE CONTINUED

Scholarships are expected to increase by \$1.7 million (9%) over fiscal year 2018 to align with the anticipated increase in need-based scholarships for fiscal year 2019. Discounts are budgeted to increase 14%, once more reflecting enrollment and financial aid growth.

Operations and Maintenance is budgeted to increase \$3.6 million (19%) over fiscal year 2018. The increases are consistent with meeting the following institutional goals of improving student support operations, academic programming, and innovations. This increase is primarily attributable to facilities maintenance contract costs and enhanced operating budget support due to increased enrollment. This includes increased support for technology and student services.

Transfers

RFS Debt Service transfers of \$7.9 million include \$7.6 million in Tuition Revenue Bond (TRB) debt service. The debt service transfers are primarily for the science and technology building and previously constructed facilities. \$282,000 is also being transferred to System Office for RFS debt on the new west parking lot. The System Office transferred \$3 million in PUF equipment funds for fiscal year 2019.

Texas A&M University San Antonio

FY 2019 Highlighted Budget Components

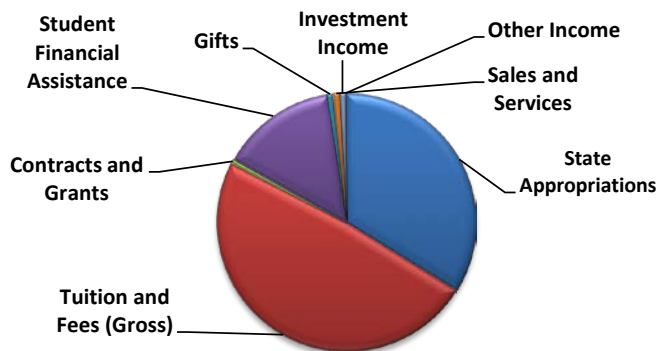
(In Thousands)

FY 2018 Board Approved Expense Budget	\$ 71,181
FY 2019 Proposed Expense Budget	79,863
Difference	\$ 8,682
% Change	12.2%

Personnel Costs		<u>Method of Finance</u>
22 New Faculty FTEs	\$ 1,416	100% Tuition and Fees
Faculty Equity Adjustments	50	100% Tuition and Fees
10 Academic Administrative Positions	516	100% Tuition and Fees
FY2018 Faculty Base Salary Adjustments	871	100% Tuition and Fees
FY 2018 Staff Base Salary Adjustments	73	100% Tuition and Fees
1 New Staff Position	76	100% Tuition and Fees
Staff Equity Adjustments	185	100% Tuition and Fees
New Wage Positions (Student Workers/GA's)	624	100% Tuition and Fees
Associated Benefits	668	100% Tuition and Fees
Other Operating Expenditures		
Increase in Utilities	203	100% Tuition and Fees
Increase in Facilities & Other Contracts	613	100% Tuition and Fees
Increase in Academic Affairs Dept. Needs	117	100% Tuition and Fees
Increase in Business Affairs Dept. Needs	96	100% Tuition and Fees
Increase in Student Affairs Dept. Needs	308	100% Tuition and Fees
Office of the President Dept Needs.	202	100% Tuition and Fees
Increase in University Advancement Dept Net	147	100% Tuition and Fees
Increase in Professional Development (Travel	364	100% Tuition and Fees
Increase in Need Based Scholarships	1,664	100% Tuition and Fees
Increase in Scholarship Discounts	(1,336)	100% Tuition and Fees
EcoPark Project	425	100% Tuition and Fees
Strategic IT Investments	1,083	100% Tuition and Fees
Capitalized Equipment for Library & UPD	82	100% Tuition and Fees
Research Initiative Seed Funds	100	100% Tuition and Fees
Strategic Planning Initiatives	135	100% Contract and Grant Revenue
TOTAL:	\$ 8,682	

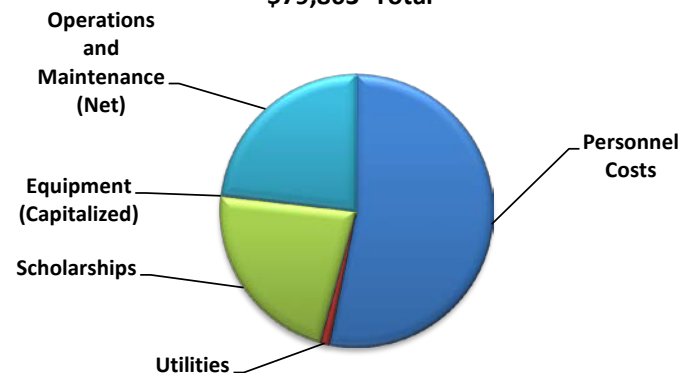
THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - San Antonio
FY 2019 Budget Graphs
(In Thousands)

FY 2019 BUDGET REVENUES
\$85,581 Total



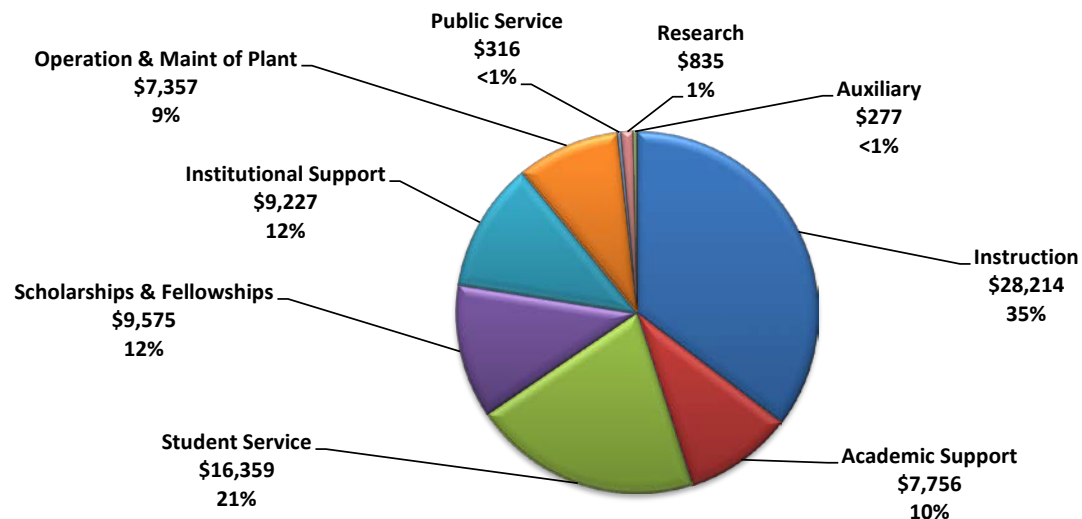
See Executive Budget Summary for amounts and percentages

FY 2019 BUDGET EXPENDITURES
\$79,863 Total



See Executive Budget Summary for amounts and percentages

FY 2019 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - San Antonio
FY 2019 Executive Budget Summary
(In Thousands)



	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		FY18 Budget to FY19 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 18,079	\$ 20,548	\$ 31,116	\$ 36,198	\$ 36,245		\$ 47	0%
<i>Restatement: (prior year correction)</i>								
REVENUES								
State Appropriations	\$ 20,775	\$ 28,790	\$ 33,967	\$ 32,243	\$ 32,620	38%	\$ 377	1%
Tuition and Fees (Gross)	24,930	26,740	35,154	40,519	46,955	55%	6,436	16%
Contracts and Grants	92	4,681	424	345	581	1%	236	68%
Student Financial Assistance	7,060	3,572	12,552	14,005	14,005	16%	0	n/a
Gifts	701	388	830	77	650	1%	573	>500%
Sales and Services	504	623	671	528	813	1%	285	54%
Investment Income	67	774	2,412	626	658	1%	32	5%
Other Income	148	135	88	59	154	0%	96	163%
Discounts	(4,301)	(5,168)	(9,011)	(9,519)	(10,855)	-13%	(1,336)	14%
TOTAL REVENUES	\$ 49,977	\$ 60,533	\$ 77,088	\$ 78,881	\$ 85,581		\$ 6,700	8%
EXPENDITURES								
Salaries - Faculty	\$ 9,908	\$ 10,338	\$ 12,737	\$ 16,302	\$ 19,167	24%	\$ 2,865	18%
Salaries - Non-Faculty	10,822	12,058	13,080	17,542	17,864	22%	322	2%
Wages	1,005	1,214	1,803	1,593	2,218	3%	624	39%
Benefits	5,013	5,535	6,675	7,462	8,130	10%	668	9%
Personnel Costs	26,749	29,146	34,295	42,900	47,379	59%	4,479	10%
Utilities	774	667	831	896	1,099	1%	203	23%
Scholarships	9,744	10,800	17,781	18,054	19,718	25%	1,664	9%
Discounts	(4,301)	(5,168)	(9,011)	(9,519)	(10,855)	-14%	(1,336)	14%
Equipment (Capitalized)	1,103	78	2,239	165	247	0%	82	50%
Operations and Maintenance (Net)	11,566	13,731	15,846	18,685	22,275	28%	3,590	19%
Debt Service	3	0	3	0	0	0%	0	n/a
TOTAL EXPENDITURES	\$ 45,638	\$ 49,253	\$ 61,984	\$ 71,181	\$ 79,863		\$ 8,682	12%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (2,637)	\$ (2,635)	\$ (7,508)	\$ (7,777)	\$ (7,973)		\$ (195)	3%
Other	768	1,924	(2,514)	125	0		(125)	100%
NET TRANSFERS	\$ (1,870)	\$ (711)	\$ (10,022)	\$ (7,652)	\$ (7,973)		\$ (320)	4%
NET INCREASE (DECREASE)	2,469	10,568	5,081	48	(2,254)		(2,302)	>-500%
ENDING CURRENT NET POSITION	\$ 20,548	\$ 31,116	\$ 36,198	\$ 36,245	\$ 33,991		\$ (2,255)	-6%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - San Antonio
FY 2019 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		FY18 Budget to FY19 Budget	
					Budget	% of Budget	Dollar Variance	Percentage Variance
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Budget	Budget	% of Budget		
E&G and Designated:								
Instruction	\$ 14,944	\$ 15,600	\$ 19,133	\$ 22,128	\$ 28,214	35%	\$ 6,086	28%
Academic Support	4,776	5,206	5,937	7,710	7,714	10%	3	0%
Student Services	8,226	9,559	11,982	16,406	16,329	20%	(77)	0%
Scholarships and Fellowships	1,804	2,081	3,737	3,955	4,672	6%	717	18%
Institutional Support	6,771	7,248	8,242	9,274	9,227	12%	(47)	-1%
O&M of Plant	4,917	4,962	6,306	5,644	7,357	9%	1,712	30%
Public Service	270	401	453	359	316	0%	(43)	-12%
Research	10	193	259	251	429	1%	177	70%
E&G and Designated Subtotal:	\$ 41,717	\$ 45,250	\$ 56,049	\$ 65,729	\$ 74,258	93%	\$ 8,529	13%
Auxiliary:								
Auxiliary	\$ 243	\$ 196	\$ 567	\$ 277	\$ 223	0%	\$ (54)	-20%
Auxiliary Subtotal:	\$ 243	\$ 196	\$ 567	\$ 277	\$ 223	0%	\$ (54)	-20%
Restricted:								
Instruction	\$ 20	\$ 12	\$ -	\$ -	\$ -	0%	\$ -	n/a
Academic Support	10	10	0	0	42	0%	42	100%
Student Services	0	5	29	30	30	0%	0	0%
Scholarships and Fellowships	3,556	3,548	5,033	4,830	4,903	6%	73	2%
Institutional Support	0	5	6	0	0	0%	0	100%
O&M of Plant	0	0	0	0	0	0%	0	n/a
Public Service	0	3	115	0	0	0%	0	n/a
Research	93	226	185	315	407	1%	92	0
Restricted Subtotal:	\$ 3,678	\$ 3,808	\$ 5,368	\$ 5,175	\$ 5,382	7%	\$ 207	4%
TOTAL:								
Instruction	\$ 14,964	\$ 15,611	\$ 19,133	\$ 22,128	\$ 28,214	35%	\$ 6,086	28%
Academic Support	4,785	5,215	5,937	7,710	7,756	10%	46	1%
Student Services	8,226	9,564	12,011	16,436	16,359	20%	(77)	0%
Scholarships and Fellowships	5,360	5,629	8,770	8,785	9,575	12%	790	9%
Institutional Support	6,771	7,252	8,248	9,274	9,227	12%	(47)	-1%
O&M of Plant	4,917	4,962	6,306	5,644	7,357	9%	1,712	30%
Public Service	270	404	568	359	316	0%	(43)	-12%
Auxiliary	243	196	567	277	223	0%	(54)	-20%
Research	103	419	444	566	835	1%	269	47%
TOTAL:	\$ 45,638	\$ 49,253	\$ 61,984	\$ 71,181	\$ 79,863	100%	\$ 8,682	12%



Texas A&M University - San Antonio
Change in Net Position
Current Funds
Fiscal Year 2019 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 9,790	\$ 9,606	\$ (184)
Designated	26,291	24,220	(2,070)
Auxiliary	164	164	-
Change in Net Position	\$ 36,245	\$ 33,991	\$ (2,254)

Explanation for Net Decrease*

Functional and General	\$ (184)	Planned one-time use of fund balance to cover expenditures that align with the University's Strategic Plan 2016 - 2021.
Designated	\$ (2,070)	Planned one-time use of fund balance to cover expenditures that align with the University's Strategic Plan 2016 - 2021.

* if applicable

TEXAS A&M UNIVERSITY – TEXARKANA

BUDGET NARRATIVE

Revenues

TAMU-T expects FY 2019 Total Revenues to increase \$2.6 million (6%) compared to the FY 2018 budget.

Tuition and Fees (Gross) revenue is budgeted to increase \$1.8 million (13%), compared to the FY 2018 budget. The increase can be attributed to enrollment growth and the Guaranteed Tuition and Fees HEPI increase for the projected incoming cohorts in Fall 2018.

Enrollment growth will account for the majority of the expected increase in Student Financial Assistance that is budgeted to increase \$1.5 million (41%) in FY 2019 as compared to FY 2018. Part of the increase is attributed to proper account of revenues and moving them from Contracts and Grants category to Student Financial Assistance.

FY 2019 Gift revenue is projected to decrease \$814,000 due to the donations that were made from the foundation in FY 2018 for the initial and monthly lease payment toward the new Recreation Center. An offsetting increase in Gift revenue is from an expected \$203,000 in various restricted gifts for scholarships. Overall, FY 2019 Gift revenue will decrease approximately \$611,000 (39%) from FY 2018.

Contracts & Grants revenue is budgeted to decrease by \$492,000 (-49%) in FY 2019 due to proper accounting of revenue as Student Financial Assistance. However, the remaining activity is expected to increase based on the Title V Grant Program award.

Gifts and Investment Income are budgeted conservatively and reflect small decreases. FY 2019 Sales and Services Revenues are expected to increase \$187,000 (14%) from full occupancy in residential housing.

Expenditures

Total Expenditures are budgeted to increase \$2 million (5%) compared to the FY 2018 budget.

Personnel Costs are budgeted to increase \$1.2 million (6%) in FY 2019 primarily due to a 3% faculty and staff merit of \$445,600, newly created positions, grant activity, and \$71,300 in benefits related to the merit plan. An evaluation of student enrollment in FY 2019 will be made to determine if the 3% merit salary pool can be implemented.



TEXAS A&M UNIVERSITY – TEXARKANA

BUDGET NARRATIVE CONTINUED

Utility expenses are budgeted to increase \$194,000 (30%) due to the addition of the Recreation Center and the substantial completion of the Building for Academic and Student Success project in November 2018. The university's electrical service provider has also implemented a substantial retroactive rate increase to take effect in February 2018.

Scholarships are budgeted to increase \$1 million (16%) in FY 2019 from enrollment growth and Texas Public Education Grants, Pell Grants, Waivers and Exemptions, and designated set-asides.

Equipment (Capitalized) expenditures available from Higher Education Fund (HEF) appropriations will increase by \$718,000 (76%) due to a one-time transfer of HEF appropriations used for the Multipurpose Library and Central Plant – Phase II project that was completed in late FY 2017.

Operations and Maintenance is budgeted to decrease \$5.4 million (38%) in FY 2019 primarily due to the completion of the Recreation Center and the payment of the required \$6 million initial lease payment made in FY 2018. University System assessments and contracts are expected to increase \$262,000 and an additional \$157,000 of designated tuition reserves will be used to fund athletic operations.

TAMU-T continues to identify additional budget modifications and reallocations to maximize available resources. In FY 2019, TAMU-T will continue the service agreement with Texas A&M University – Corpus Christi for Banner student information system support and outsourcing our Banner platform to Columbia Advisory Group and the university's payroll processing to Texas A&M University.

Transfers

A total of \$8.8 million is budgeted to cover debt service in FY 2019. Tuition Revenue Bond debt service obligations for campus buildings are \$7.8 million and includes the Academic and Student Services Building capital project. The balance is debt service for campus buildings and capital projects funded with System Treasury Revenue Financing.



Texas A&M University - Texarkana

FY 2019 Highlighted Budget Components

(In Thousands)

FY 2018 Board Approved Expense Budget	\$	38,759
FY 2019 Proposed Expense Budget		36,785
Difference	\$	(1,974)
% Change		-5.1%

Method of Finance

Personnel Costs	\$	1,173	24% E&G, 39% Designated, 1% Aux; 36% Restricted
Recreational Center-Operation, Maintenance & Utilities		(5,827)	12% HEF; 65% Desg Tuition; 23% Restricted
Operation, Maintenance & Utilities - Net other than Rec Center		331	15% E&G, 97% Designated, -12% Aux
Scholarships (Net of Discounts)		1,326	10% E&G, 30% Designated, 1% Aux; 59% Restricted
Athletic Operations		305	100% Designated Tuition
Equipment (Capitalized)		718	100% HEF

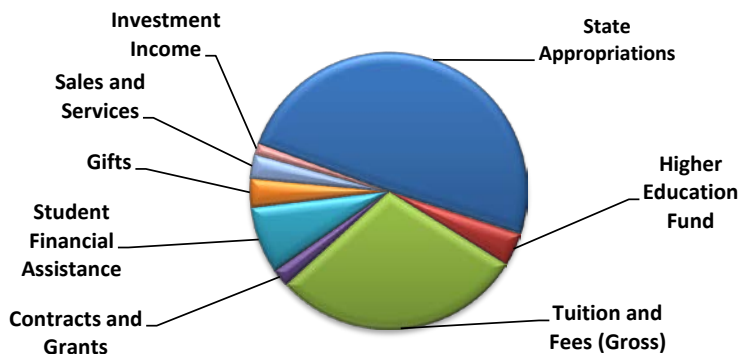
TOTAL:	\$	(1,974)
---------------	-----------	----------------



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Texarkana
FY 2019 Budget Graphs
(In Thousands)

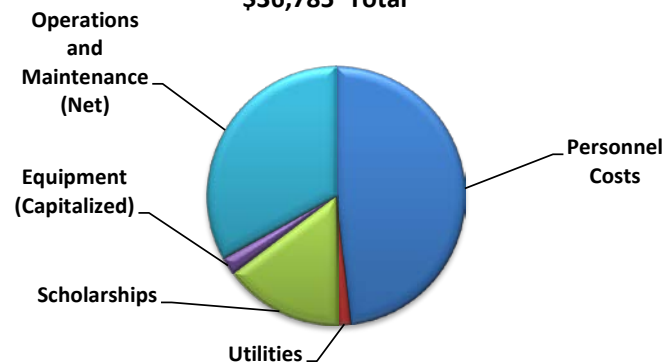


FY 2019 BUDGET REVENUES
\$45,436 Total



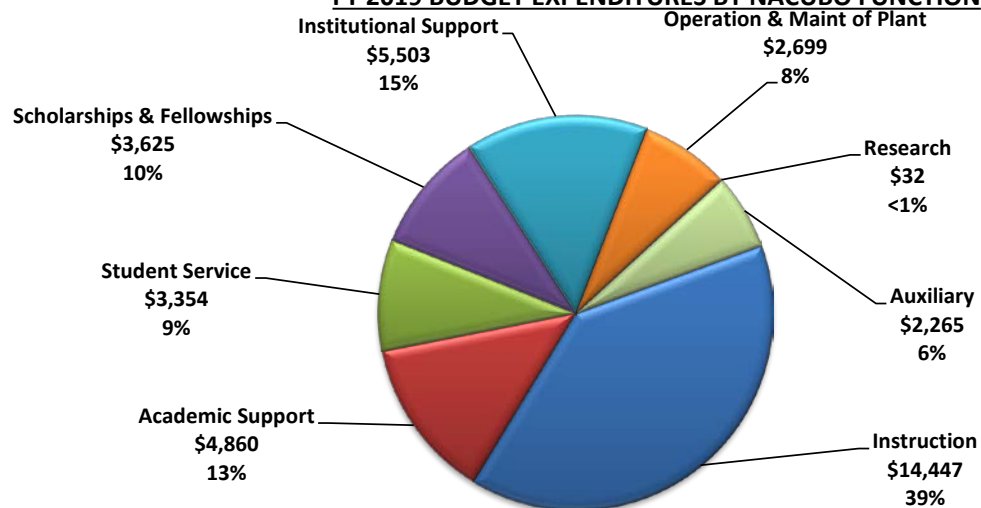
See Executive Budget Summary for amounts and percentages

FY 2019 BUDGET EXPENDITURES
\$36,785 Total



See Executive Budget Summary for amounts and percentages

FY 2019 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Texarkana
FY 2019 Executive Budget Summary
(In Thousands)



	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		FY18 Budget to FY19 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 28,479	\$ 27,743	\$ 24,634	\$ 30,972	\$ 25,490		\$ (5,482)	-18%
<i>Restatement: (prior year correction)</i>								
REVENUES								
State Appropriations	\$ 18,816	\$ 21,634	\$ 23,148	\$ 23,221	\$ 23,294	51%	\$ 72	0%
Higher Education Fund	1,308	1,216	1,824	1,824	1,824	4%	0	n/a
Tuition and Fees (Gross)	11,364	11,255	13,041	13,815	15,599	34%	1,784	13%
Contracts and Grants	741	1,224	1,335	995	503	1%	(492)	-49%
Student Financial Assistance	3,301	3,519	3,734	3,656	5,146	11%	1,490	41%
Gifts	2,068	636	833	1,559	948	2%	(611)	-39%
Sales and Services	1,431	1,528	1,782	1,326	1,513	3%	187	14%
Investment Income	(166)	587	2,699	599	457	1%	(142)	-24%
Other Income	28	22	15	0	0	0%	0	n/a
Discounts	(3,410)	(3,507)	(3,462)	(4,153)	(3,847)	-8%	306	-7%
TOTAL REVENUES	\$ 35,480	\$ 38,113	\$ 44,949	\$ 42,840	\$ 45,436		\$ 2,596	6%
EXPENDITURES								
Salaries - Faculty	\$ 6,918	\$ 7,067	\$ 7,250	\$ 7,271	\$ 7,501	20%	\$ 230	3%
Salaries - Non-Faculty	6,677	7,087	7,676	8,126	8,834	24%	709	9%
Wages	792	821	1,302	390	446	1%	56	14%
Benefits	3,870	4,586	4,722	4,917	5,096	14%	179	4%
Personnel Costs	18,257	19,561	20,950	20,703	21,876	59%	1,173	6%
Utilities	510	503	486	651	845	2%	194	30%
Scholarships	6,088	6,127	6,291	6,435	7,455	20%	1,020	16%
Discounts	(3,410)	(3,507)	(3,462)	(4,153)	(3,847)	-10%	306	-7%
Equipment (Capitalized)	169	410	178	948	1,667	5%	718	76%
Operations and Maintenance (Net)	7,603	8,124	8,235	14,175	8,789	24%	(5,386)	-38%
TOTAL EXPENDITURES	\$ 29,217	\$ 31,218	\$ 32,678	\$ 38,759	\$ 36,785		\$ (1,974)	-5%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (6,725)	\$ (6,903)	\$ (9,479)	\$ (9,683)	\$ (8,808)		\$ 876	-9%
Other	(274)	(3,101)	3,547	120	0		(120)	100%
NET TRANSFERS	\$ (6,999)	\$ (10,004)	\$ (5,932)	\$ (9,563)	\$ (8,808)		\$ 755	-8%
NET INCREASE (DECREASE)	(736)	(3,109)	6,338	(5,482)	(157)		5,325	-97%
ENDING CURRENT NET POSITION	\$ 27,743	\$ 24,634	\$ 30,972	\$ 25,490	\$ 25,333		\$ (157)	-1%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Texarkana
FY 2019 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		FY18 Budget to FY19 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
Fund Group - NACUBO Function								
E&G and Designated:								
Instruction	\$ 10,376	\$ 11,511	\$ 12,051	\$ 14,695	\$ 14,447	39%	\$ (248)	-2%
Academic Support	3,971	4,819	4,859	3,897	4,616	13%	718	18%
Student Services	3,076	3,114	3,507	3,265	3,097	8%	(168)	-5%
Scholarships and Fellowships	679	918	1,084	1,033	1,564	4%	531	51%
Institutional Support	5,042	5,039	5,037	4,465	5,503	15%	1,037	23%
O&M of Plant	1,632	1,735	1,784	6,975	2,219	6%	(4,755)	-68%
Public Service	12	40	4	0	0	0%	0	n/a
Research	238	108	58	56	32	0%	(24)	-43%
E&G and Designated Subtotal:	\$ 25,027	\$ 27,283	\$ 28,384	\$ 34,385	\$ 31,478	86%	\$ (2,907)	-8%
Auxiliary:								
Auxiliary	\$ 1,719	\$ 1,542	\$ 1,807	\$ 1,560	\$ 2,265	6%	\$ 705	45%
Auxiliary Subtotal:	\$ 1,719	\$ 1,542	\$ 1,807	\$ 1,560	\$ 2,265	6%	\$ 705	45%
Restricted:								
Instruction	\$ 249	\$ 61	\$ 69	\$ -	\$ -	0%	\$ -	n/a
Academic Support	73	277	331	0	245	1%	245	n/a
Student Services	130	155	46	0	256	1%	256	n/a
Scholarships and Fellowships	1,956	1,628	1,734	2,814	2,061	6%	(752)	-27%
Institutional Support	38	62	29	0	0	0%	0	n/a
O&M of Plant	23	0	0	0	480	1%	480	n/a
Public Service	1	196	261	0	0	0%	0	n/a
Research	0	13	18	-	-	0%	-	n/a
Restricted Subtotal:	\$ 2,471	\$ 2,394	\$ 2,487	\$ 2,814	\$ 3,042	8%	\$ 229	8%
TOTAL:								
Instruction	\$ 10,625	\$ 11,572	\$ 12,120	\$ 14,695	\$ 14,447	39%	\$ (248)	-2%
Academic Support	4,044	5,096	5,189	3,897	4,860	13%	963	25%
Student Services	3,207	3,269	3,553	3,265	3,354	9%	89	3%
Scholarships and Fellowships	2,635	2,547	2,818	3,846	3,625	10%	(221)	-6%
Institutional Support	5,081	5,101	5,067	4,465	5,503	15%	1,037	23%
O&M of Plant	1,655	1,735	1,784	6,975	2,699	7%	(4,275)	-61%
Public Service	13	236	265	0	0	0%	0	n/a
Auxiliary	1,719	1,542	1,807	1,560	2,265	6%	705	45%
Research	239	121	75	56	32	0%	(24)	-43%
TOTAL:	\$ 29,217	\$ 31,218	\$ 32,678	\$ 38,759	\$ 36,785	100%	\$ (1,974)	-5%



Texas A&M University - Texarkana
Change in Net Position
Current Funds
Fiscal Year 2019 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 8,673	\$ 8,673	\$ -
Designated	10,571	10,414	(157)
Auxiliary	1,871	1,871	-
Restricted	4,375	4,375	-
Change in Net Position	\$ 25,490	\$ 25,333	\$ (157)

Explanation for Net Decrease*

Designated	\$ (157)	One-time use of designated tuition for Athletics operations until sufficient fee revenue meets current operating needs.
-------------------	----------	---

* if applicable

BUDGET NARRATIVE

Revenues

Total Revenues are budgeted to decrease by \$1.6 million (-1%), compared to the FY 2018 budget. The decrease is due primarily to budgeted increases in Discounts and reductions in Sales and Services.

State Appropriations reflect a slight increase of \$399,000 (1%) compared to FY 2018 resulting from a minor general revenue increase of \$30,000 and an increase in benefits appropriations of \$369,000 (5%). Higher Education Funds (HEF) remained flat.

Tuition and Fees are budgeted to increase by \$3.3 million (5%). This increase is due primarily to enrollment growth, especially at the graduate level, as well as Board approved tuition rate increases based on inflation. Differential tuition in the Department of Nursing, the College of Business, and the School of Engineering and Computer Science is budgeted to increase \$200,000 (10%) due to enrollment growth. In addition, a Board approved rate increase in the Athletic Fee, implemented in FY 2017, is expected to increase by \$463,000 (7%) due to students with guaranteed tuition and fees separating and being replaced with students to which the increased fee applies. Discounts are budgeted to increase by \$3.1 million (17%) due to enrollment growth.

Contracts and Grants are budgeted to decrease by \$573,000 (-6%) due primarily to a local grant that was providing leased space support that will no longer be needed due to the opening of the new university owned Amarillo Center. Gifts are budgeted to increase by \$857,000 (20%).

Sales and Services are budgeted to decrease by \$2.6 million (-9%). This decrease is attributable to reduced Auxiliary revenue in Residential Living and Food Service, due to occupancy declines, and Bookstore Operations, due to an increase in the demand for textbook rentals as opposed to textbook purchases. General decreases in ancillary operations including feedlot operations, summer camp activities, print shop services and space rentals to external entities make up the remaining decrease.

BUDGET NARRATIVE CONTINUED

Expenditures

Total Expenditures are budgeted to decrease by \$2.9 million (-2%) compared to the FY 2018 budget. The decrease is primarily from discounts, operating and maintenance, offset by increases in personnel costs, utilities, and scholarships.

Personnel Costs are budgeted to increase \$1.3 million (2%) compared to FY 2018 budget. Faculty salaries are budgeted to increase by \$473,000 (2%) and Non-Faculty salaries are budgeted to increase by \$306,000 (1%). These increases are due to budgeted market driven pay increases for FY 2019 as well as an increase in the summer budget for faculty. In addition, due to enrollment growth, two new faculty positions are also budgeted for FY 2019. Corresponding benefits are budgeted to increase by \$698,000 (4%).

Utilities are budgeted to increase by \$410,000 (10%) due to the addition of the new Agriculture Complex and Amarillo Center as well as general rate increases.

Scholarship expenses are budgeted to increase by \$876,000 (3%) due to increases to mandatory set asides and institutional scholarships due to enrollment growth.

Discounts are projected in increase by \$3.1 million (17%) due to enrollment growth.

Operations and Maintenance is budgeted to decrease by \$2.4 million (-5%) when compared to FY 2018 budget. The decrease is attributed to campus wide travel reductions, the expiration of property lease payments, a consolidation of Enrollment Management and Student Affairs into a single division, and reductions in both deferred maintenance and reserve/contingency needs.

BUDGET NARRATIVE CONTINUED

NACUBO Functions

A comprehensive review of all university accounts and their respective NACUBO function classifications have been conducted. As a result of this review, a number of changes were made to more accurately represent the manner in which West Texas A&M University directs funding in a manner supportive of the core mission of the university. Instruction shows a decrease of \$968,000 most all of which is due to a fluctuation in feedlot/feedmill operations and livestock expenditures, a reclassification of community based activities to the Public Service function, which results in an increase of \$169,000, and a distance education expense that has been eliminated. Student Services shows an increase of \$759,000 resulting from the consolidation of the Enrollment Management Function (Institutional Support) into Student Affairs (Student Services) and an increase in student recruitment activities. Both Institutional Support and O&M of Plant are reflecting decreases due to a reduction in both deferred maintenance and reserve/contingency needs for FY 2019.

Transfers

The RFS Debt Service increased by \$1.6 million (9%) due to new debt service for both a residence hall renovation and an Energy Consumption Reduction Project. Increases in debt service payments on various existing projects are also noted.

West Texas A&M University

FY 2019 Highlighted Budget Components

(In Thousands)

FY 2018 Board Approved Expense Budget	\$	143,203
FY 2019 Proposed Expense Budget		140,263
Difference	\$	(2,940)
% Change		-2.1%

Method of Finance

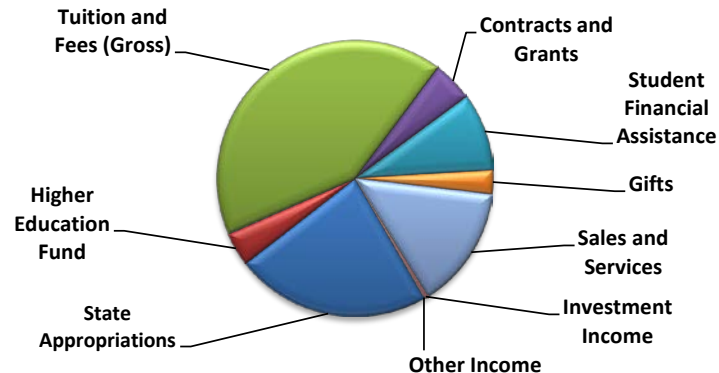
Personnel Costs:

Salary Plans (less benefits)	\$	983	20% General Revenue; 80% Tuition and Fees
Additional/Increased Faculty Lines		216	100% Tuition and Fees
Additional/ Increased Part-Time Instructor & Graduate Assistant Support		129	28% General Revenue; 72% Tuition and Fees
Benefits		698	49% State Paid Benefits; 51% Tuition and Fees
Scholarships		876	100% Tuition
Discounts	(3,061)		83% Tuition and Fees; 17% Sales and Services
Operations and Maintenance	(2,720)		
TAMUS Assessments		213	100% Tuition and Fees
Student Recruitment Operations		150	100% Fees
Amarillo Center Lease Payments	(424)		100% Grants

TOTAL:	\$	(2,940)
---------------	-----------	----------------

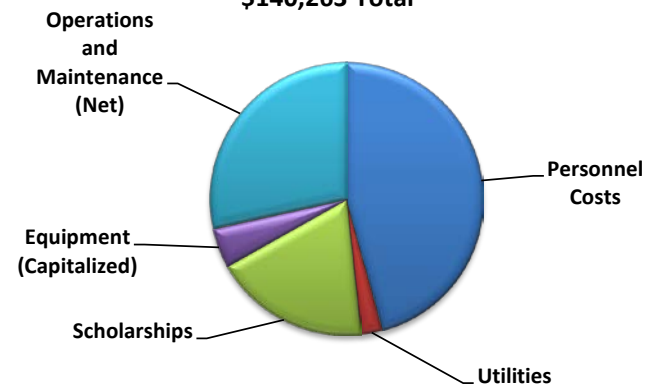
THE TEXAS A&M UNIVERSITY SYSTEM
West Texas A&M University
FY 2019 Budget Graphs
(In Thousands)

FY 2019 BUDGET REVENUES
\$160,075 Total



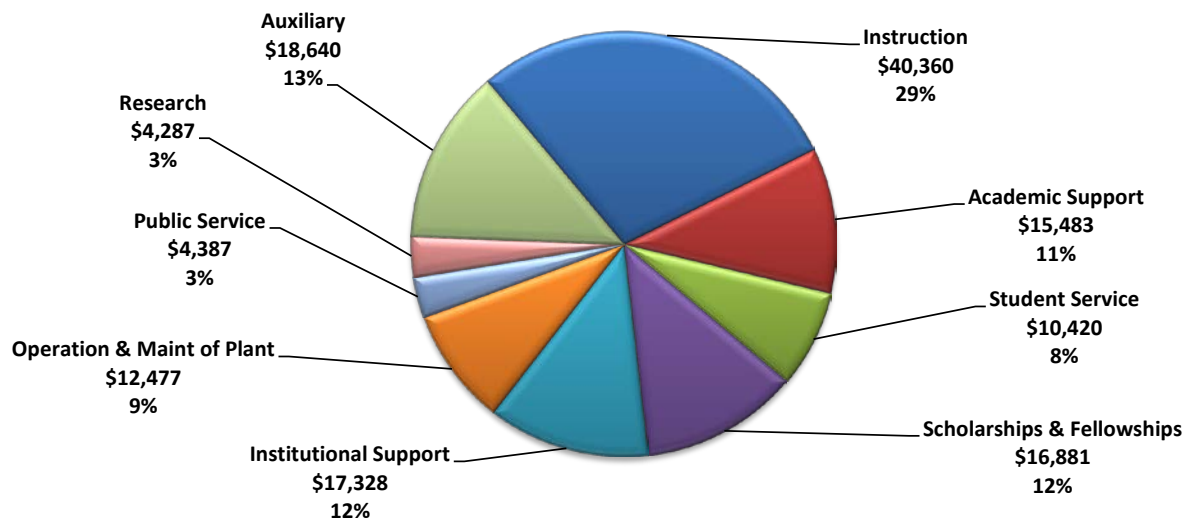
See Executive Budget Summary for amounts and percentages

FY 2019 BUDGET EXPENDITURES
\$140,263 Total



See Executive Budget Summary for amounts and percentages

FY 2019 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
West Texas A&M University
FY 2019 Executive Budget Summary
(In Thousands)



	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		FY18 Budget to FY19 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 62,708	\$ 64,005	\$ 65,784	\$ 77,760	\$ 78,104		\$ 344	0%
<i>Restatement: (prior year correction)</i>	(2,037)							
REVENUES								
State Appropriations	\$ 33,861	\$ 39,683	\$ 39,249	\$ 41,076	\$ 41,475	26%	\$ 399	1%
Federal Appropriations	15	14	15	0	0	0%	0	n/a
Higher Education Fund	4,653	4,776	7,164	7,164	7,164	4%	0	n/a
Tuition and Fees (Gross)	63,715	69,369	72,776	72,445	75,721	47%	3,276	5%
Contracts and Grants	4,936	4,676	4,970	9,140	8,567	5%	(573)	-6%
Student Financial Assistance	15,999	15,737	16,791	16,573	16,511	10%	(62)	0%
Gifts	7,157	4,957	7,805	4,219	5,075	3%	857	20%
Sales and Services	28,412	30,514	29,623	28,632	25,988	16%	(2,644)	-9%
Investment Income	(57)	3,041	7,412	645	852	1%	207	32%
Other Income	244	749	786	40	33	0%	(8)	-19%
Discounts	(17,912)	(18,250)	(21,311)	(18,250)	(21,311)	-13%	(3,061)	17%
TOTAL REVENUES	\$ 141,023	\$ 155,266	\$ 165,281	\$ 161,684	\$ 160,075		\$ (1,609)	-1%
EXPENDITURES								
Salaries - Faculty	\$ 24,359	\$ 25,413	\$ 29,276	\$ 26,290	\$ 26,763	19%	\$ 473	2%
Salaries - Non-Faculty	21,213	24,143	24,888	26,973	27,280	19%	306	1%
Wages	4,292	4,720	2,226	4,090	3,887	3%	(203)	-5%
Benefits	14,984	17,122	16,811	16,490	17,188	12%	698	4%
Personnel Costs	64,848	71,398	73,200	73,843	75,117	54%	1,274	2%
Utilities	3,675	3,269	3,735	4,106	4,515	3%	410	10%
Scholarships	29,445	30,260	34,072	29,990	30,865	22%	876	3%
Discounts	(17,912)	(18,250)	(21,311)	(18,250)	(21,311)	-15%	(3,061)	17%
Equipment (Capitalized)	2,640	2,549	1,687	7,533	7,466	5%	(67)	-1%
Operations and Maintenance (Net)	39,574	42,553	43,127	45,982	43,610	31%	(2,372)	-5%
TOTAL EXPENDITURES	\$ 122,269	\$ 131,779	\$ 134,511	\$ 143,203	\$ 140,263		\$ (2,940)	-2%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (13,092)	\$ (11,125)	\$ (18,750)	\$ (16,939)	\$ (18,545)		\$ (1,606)	9%
Other	(2,327)	(10,583)	(45)	(1,198)	(1,268)		(70)	-6%
NET TRANSFERS	\$ (15,419)	\$ (21,707)	\$ (18,795)	\$ (18,137)	\$ (19,813)		\$ (1,676)	9%
NET INCREASE (DECREASE)	3,334	1,780	11,975	344	(0)		(344)	-100%
ENDING CURRENT NET POSITION	\$ 64,005	\$ 65,784	\$ 77,760	\$ 78,104	\$ 78,104		\$ 0	0%



THE TEXAS A&M UNIVERSITY SYSTEM
West Texas A&M University
FY 2019 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		FY18 Budget to FY19 Budget	
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
E&G and Designated:								
Instruction	\$ 40,232	\$ 38,586	\$ 40,801	\$ 40,800	\$ 39,802	28%	\$ (997)	-2%
Academic Support	7,187	10,779	10,682	13,949	14,055	10%	106	1%
Student Services	3,881	8,077	10,817	8,857	9,573	7%	716	8%
Scholarships and Fellowships	3,237	4,095	4,995	7,521	7,598	5%	77	1%
Institutional Support	10,100	12,843	12,702	17,948	17,308	12%	(640)	-4%
O&M of Plant	13,980	17,281	14,606	13,822	11,739	8%	(2,084)	-15%
Public Service	2,738	2,062	3,230	1,942	2,563	2%	621	32%
Research	1,809	1,931	2,988	1,767	2,158	2%	391	22%
E&G and Designated Subtotal:	\$ 83,164	\$ 95,654	\$ 100,820	\$ 106,606	\$ 104,796	75%	\$ (1,810)	-2%
Auxiliary:								
Auxiliary	\$ 24,148	\$ 23,629	\$ 19,118	\$ 18,472	\$ 18,640	13%	\$ 168	1%
Auxiliary Subtotal:	\$ 24,148	\$ 23,629	\$ 19,118	\$ 18,472	\$ 18,640	13%	\$ 168	1%
Restricted:								
Instruction	\$ 413	\$ 425	\$ 465	\$ 528	\$ 557	0%	\$ 29	5%
Academic Support	3,831	1,981	2,820	1,513	1,427	1%	(85)	-6%
Student Services	83	110	1,028	804	847	1%	43	5%
Scholarships and Fellowships	5,997	5,578	6,111	10,282	9,283	7%	(999)	-10%
Institutional Support	25	28	16	97	20	0%	(77)	-79%
O&M of Plant	100	129	733	0	738	1%	738	n/a
Public Service	2,360	2,358	1,726	2,276	1,824	1%	(452)	-20%
Research	2,148	1,887	1,673	2,625	2,129	2%	(496)	(0)
Restricted Subtotal:	\$ 14,957	\$ 12,496	\$ 14,572	\$ 18,125	\$ 16,826	12%	\$ (1,299)	-7%
TOTAL:								
Instruction	\$ 40,645	\$ 39,010	\$ 41,266	\$ 41,328	\$ 40,360	29%	\$ (968)	-2%
Academic Support	11,018	12,760	13,502	15,462	15,483	11%	21	0%
Student Services	3,964	8,187	11,846	9,661	10,420	7%	759	8%
Scholarships and Fellowships	9,234	9,674	11,106	17,803	16,881	12%	(922)	-5%
Institutional Support	10,125	12,870	12,718	18,045	17,328	12%	(717)	-4%
O&M of Plant	14,080	17,410	15,339	13,822	12,477	9%	(1,345)	-10%
Public Service	5,099	4,420	4,955	4,218	4,387	3%	169	4%
Auxiliary	24,148	23,629	19,118	18,472	18,640	13%	168	1%
Research	3,957	3,819	4,661	4,393	4,287	3%	(105)	-2%
TOTAL:	\$ 122,269	\$ 131,779	\$ 134,511	\$ 143,203	\$ 140,263	100%	\$ (2,940)	-2%



West Texas A&M University
Change in Net Position
Current Funds
Fiscal Year 2019 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 11,637	\$ 11,637	\$ (0)
Designated	46,316	46,316	(0)
Auxiliary	17,261	17,261	0
Restricted	2,890	2,890	0
Change in Net Position	\$ 78,104	\$ 78,104	\$ (0)

Explanation for Net Decrease*

* if applicable

TEXAS A&M AGRILIFE RESEARCH

BUDGET NARRATIVE

Revenues

Texas A&M AgriLife Research is budgeting an increase in total revenues of \$2.4 million (1%) compared to the FY 2018 budget. The increase is due to State GIP allocation increases and an anticipated increase in Contracts and Grants and Sales and Services revenue.

State Appropriations are budgeted to increase approximately \$404,000 (0.5%) above the FY 2018 budget appropriations as the result of an increase in State Group Insurance Premium allocations.

Contracts and Grants revenue is budgeted at \$88.5 million, which is 44% of total budgeted revenues. AgriLife Research continues to be successful in obtaining these types of funds from both federal, state, and corporate sponsors and is projecting a 1.4% increase for FY 2019.

Sales and Services revenues are projected to increase by 3.5%. Units continue to maximize their sales and services potential to generate funds for operating. Investment Income and Gift revenue, which account for 4% of total revenues, are projected to remain flat for FY 2019.

Expenditures

Expenditures are budgeted to increase by approximately \$1.7 million (1%), compared to the FY 2018 budget. The increase is primarily due to higher personnel and benefit costs. Personnel Costs are budgeted to increase based on a salary plan combination of add-to-base and possible one-time merits, not to exceed a 2% pool.

Utilities, Scholarships and Equipment (Capitalized) expenditures are budgeted to remain relatively flat as compared to FY 2018 budget. Operations and Maintenance expenditures are budgeted to decrease based on current projections and prior year actuals.

Texas A&M AgriLife Research, Texas A&M AgriLife Extension Service, and Texas A&M Veterinary Medical Diagnostic Lab share fiscal, human resources, communications, Concur/Travel, purchasing/HUB, and information technology services within Texas A&M AgriLife to maximize



TEXAS A&M AGRILIFE RESEARCH

BUDGET NARRATIVE CONTINUED

administrative cost efficiencies. Joint offices are located both on-campus and off-campus. In addition, the agency is collaborating with other system members to gain efficiencies in contract and grant administration through Sponsored Research Services.

Transfers

The RFS Debt Service transfer of \$1.77 million is for loans on the Centeq Building, Agriculture Headquarters, the Fiscal Services Building and Visitor's Center, as well as the Agriculture and Life Sciences building #5. Other transfers include a total of approximately \$1 million to Texas A&M Engineering Experiment Station and Texas A&M AgriLife Extension Service for the Advancements in Water Resource Management exceptional item funding.



Texas A&M AgriLife Research

FY 2019 Highlighted Budget Components

(In Thousands)

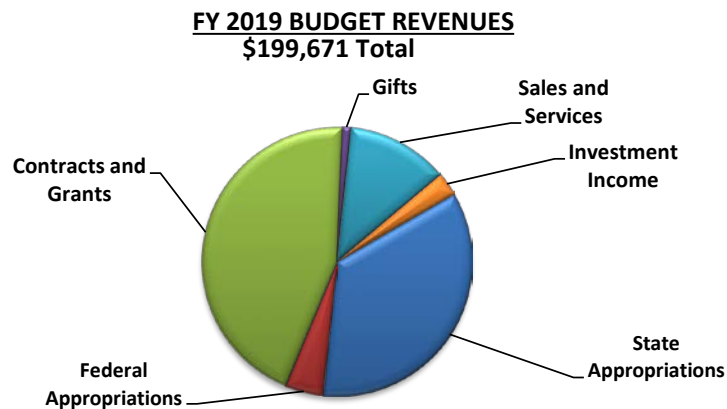
FY 2018 Board Approved Expense Budget	\$	194,793
FY 2019 Proposed Expense Budget		196,517
Difference	\$	1,724
% Change		0.9%

Personnel Costs			<u>Method of Finance</u>
Proposed Merit Plan	\$	1,747	56% R&G, 25% Local, 14% Contracts & Grants, 4% Regulatory
Transfer of Water Initiative to TEES, AgriLife Extension		(986)	R&G as noted in Rider
Other Agency Programs - Net		963	R&G increase in Benefits due to GIP rate offset by reduction in utilities and operations and maintenance.

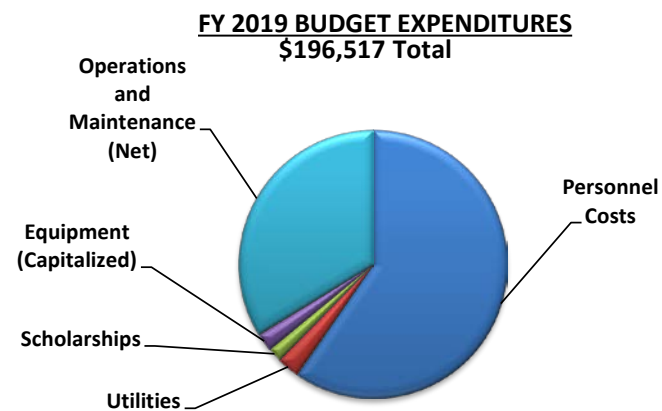
TOTAL:	\$	1,724
---------------	-----------	--------------



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M AgriLife Research
FY 2019 Budget Graphs
(In Thousands)

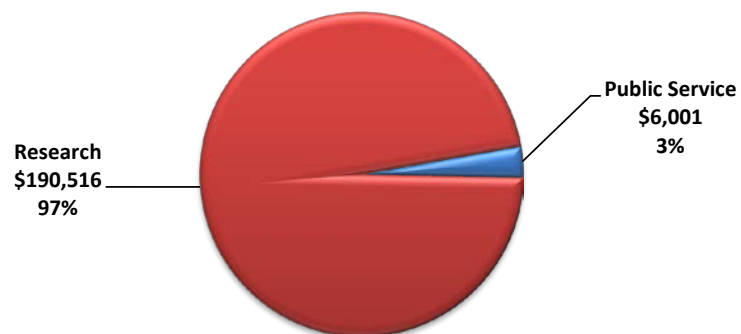


See Executive Budget Summary for amounts and percentages



See Executive Budget Summary for amounts and percentages

FY 2019 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M AgriLife Research
FY 2019 Executive Budget Summary
(In Thousands)



	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		FY18 Budget to FY19 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 103,502	\$ 107,086	\$ 104,140	\$ 102,874	\$ 102,009		\$ (866)	-1%
<i>Restatement: (prior year correction)</i>								
REVENUES								
State Appropriations	\$ 66,895	\$ 69,674	\$ 70,442	\$ 69,506	\$ 69,910	35%	\$ 404	1%
Federal Appropriations	9,202	9,157	9,082	9,157	9,157	5%	0	n/a
Contracts and Grants	81,136	84,466	87,682	87,282	88,554	44%	1,272	1%
Gifts	1,348	2,134	873	2,085	2,110	1%	25	1%
Sales and Services	27,772	27,128	27,539	23,508	24,337	12%	829	4%
Investment Income	(343)	5,620	13,884	5,693	5,605	3%	(88)	-2%
Other Income	716	802	1,938	0	0	0%	0	n/a
TOTAL REVENUES	\$ 186,727	\$ 198,980	\$ 211,260	\$ 197,230	\$ 199,671		\$ 2,442	1%
EXPENDITURES								
Salaries - Faculty	\$ 26,392	\$ 21,805	\$ 23,423	\$ 22,597	\$ 23,063	12%	\$ 467	2%
Salaries - Non-Faculty	54,312	57,222	61,790	60,523	61,741	31%	1,218	2%
Wages	7,433	7,582	7,355	7,443	7,420	4%	(23)	0%
Benefits	25,145	24,753	27,360	23,741	24,945	13%	1,204	5%
Personnel Costs	113,282	111,362	119,929	114,304	117,169	60%	2,865	3%
Utilities	5,043	4,885	4,098	5,483	5,409	3%	(74)	-1%
Scholarships	3,018	4,382	3,078	3,361	3,379	2%	18	1%
Equipment (Capitalized)	5,290	11,771	9,302	4,295	4,296	2%	1	0%
Operations and Maintenance (Net)	59,706	65,255	66,568	67,350	66,264	34%	(1,086)	-2%
Debt Service	0	7	17	0	0	0%	0	n/a
TOTAL EXPENDITURES	\$ 186,339	\$ 197,663	\$ 202,992	\$ 194,793	\$ 196,517		\$ 1,724	1%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (1,981)	\$ (1,378)	\$ (1,367)	\$ (1,549)	\$ (1,769)		\$ (219)	14%
Other	5,178	(2,885)	(8,167)	(311)	(986)		(675)	-217%
NET TRANSFERS	\$ 3,197	\$ (4,263)	\$ (9,534)	\$ (1,860)	\$ (2,755)		\$ (895)	48%
NET INCREASE (DECREASE)	3,584	(2,945)	(1,266)	577	400		(177)	-31%
ENDING CURRENT NET POSITION	\$ 107,086	\$ 104,140	\$ 102,874	\$ 103,451	\$ 102,408		\$ (1,043)	-1%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M AgriLife Research
FY 2019 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		FY18 Budget to FY19 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
Fund Group - NACUBO Function								
E&G and Designated:								
Institutional Support	\$ 463	\$ (463)	\$ 222	\$ -	\$ -	0%	\$ -	n/a
Public Service	5,147	5,917	5,330	6,001	6,001	3%	0	0%
Research	115,622	121,839	124,336	117,100	117,877	60%	778	1%
E&G and Designated Subtotal:	\$ 121,232	\$ 127,293	\$ 129,888	\$ 123,100	\$ 123,878	63%	\$ 778	1%
Restricted:								
Public Service	\$ 32	\$ -	\$ 7.80	\$ -	\$ -	0%	\$ -	n/a
Research	65,075	70,370	73,097	71,693	72,639	37%	947	0
Restricted Subtotal:	\$ 65,107	\$ 70,370	\$ 73,104	\$ 71,693	\$ 72,639	37%	\$ 947	1%
TOTAL:								
Institutional Support	\$ 463	\$ (463)	\$ 222	\$ -	\$ -	0%	\$ -	n/a
Public Service	5,179	5,917	5,338	6,001	6,001	3%	0	0%
Research	180,697	192,209	197,432	188,792	190,516	97%	1,724	1%
TOTAL:	\$ 186,339	\$ 197,663	\$ 202,992	\$ 194,793	\$ 196,517	100%	\$ 1,724	1%



Texas A&M AgriLife Research
Change in Net Position
Current Funds
Fiscal Year 2019 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 5,672	\$ 5,788	\$ 116
Designated	87,366	87,508	143
Restricted	8,971	9,112	141
Change in Net Position	\$ 102,009	\$ 102,408	\$ 400

Explanation for Net Decrease*

* if applicable

TEXAS A&M AGRILIFE EXTENSION SERVICE

BUDGET NARRATIVE

Revenues

Total Revenues are budgeted to increase \$1.3 million (1%) from the FY 2018 budget. State Appropriations are budgeted to increase \$1 million (1%) because of the state paid benefits.

Sales and Service revenue is budgeted \$262,000 (3%) over FY 2018, based on growth in Extension health, 4-H and agriculture programming initiatives. Contracts and Grants are conservatively budgeted at FY 2018 levels, pending results of the federal Farm Bill and related legislation.

Expenditures

Total Expenditures are budgeted to increase \$2.9 million (2%), compared to FY 2018 because of strategic initiatives targeting Extension priorities to advance agency goals and a 2% merit salary plan.

Total Personnel Costs, which represent 81% of total expenditures, are budgeted to increase \$3.1 million (3%) due to the salary adjustments and the merit plan and expected benefit cost increases.

Operations and Maintenance is budgeted to decrease \$265,000 (1%) as resources are shifted to fund merit increases. Equipment (Capitalized) expenditures are budgeted comparable to FY 2018.

The agency continues to strategically allocate net position resources for initiatives including community recovery and resilience, an online distance learning platform, programs to enhance agent success and retention, and programs such as Path to the Plate, which links production agriculture and healthy food systems with the expanding Healthy Texas initiative.

Transfers

The RFS Debt Service transfer (\$279,400) is for the TEES building purchased to accommodate units moved from the RELLIS campus in 2017. Transfers totaling approximately \$3.2 million from the Texas A&M Health Science Center and Texas A&M AgriLife Research include funds supporting collaboration on Healthy Texas (\$2.2 million), programs related to water resource management provided by the 85th Texas Legislature (\$341,000), and PUF funds for planned renovations (\$600,000).



Texas A&M AgriLife Extension Service

FY 2019 Highlighted Budget Components

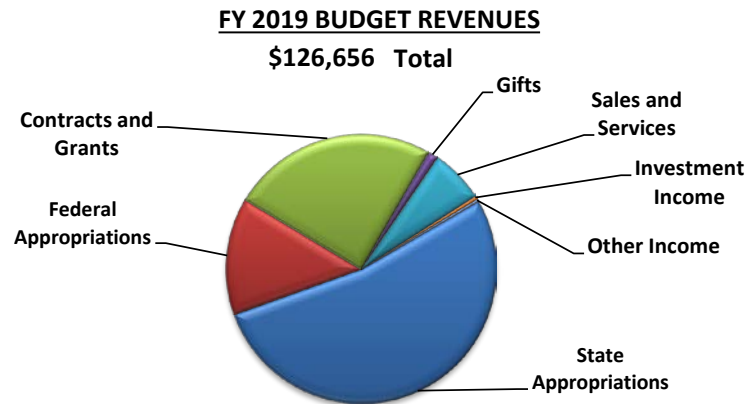
(In Thousands)

FY 2018 Board Approved Expense Budget	\$	129,375
FY 2019 Proposed Expense Budget		132,253
Difference	\$	2,878
% Change		2.2%

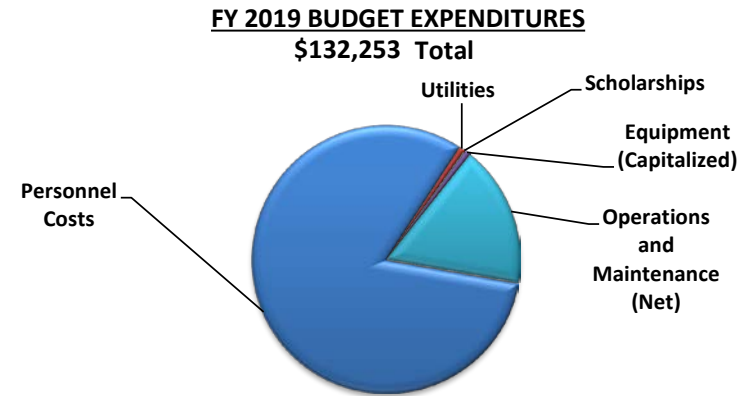
Personnel Costs		<u>Method of Finance</u>
Proposed Merit Plan	\$	1,964 All funds
County Extension agent salary adjustments		550 100% Appropriated
Community Recovery & Resilience		296 100% Designated
4-H, health and agriculture programming		68 100% Sales & Services
TOTAL:	\$	2,878



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M AgriLife Extension Service
FY 2019 Budget Graphs
(In Thousands)

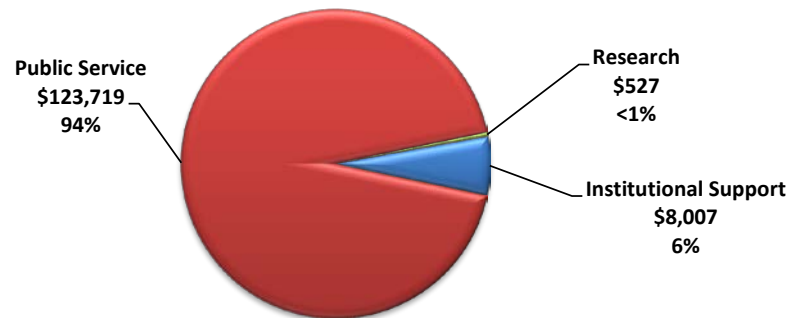


See Executive Budget Summary for amounts and percentages



See Executive Budget Summary for amounts and percentages

FY 2019 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M AgriLife Extension Service
FY 2019 Executive Budget Summary
(In Thousands)



	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		FY18 Budget to FY19 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 41,096	\$ 39,434	\$ 41,915	\$ 43,089	\$ 39,950		\$ (3,139)	-7%
<i>Restatement: (prior year correction)</i>	0							
REVENUES								
State Appropriations	\$ 63,193	\$ 65,356	\$ 66,214	\$ 65,972	\$ 66,929	53%	\$ 958	1%
Federal Appropriations	17,801	18,125	18,441	17,776	17,834	14%	58	0%
Contracts and Grants	29,498	31,329	32,665	31,325	31,327	25%	1	0%
Gifts	1,646	2,516	1,985	1,479	1,486	1%	8	1%
Sales and Services	6,413	8,595	8,379	7,867	8,129	6%	262	3%
Investment Income	(184)	1,115	2,653	575	587	0%	12	2%
Other Income	639	517	749	366	364	0%	(2)	0%
TOTAL REVENUES	\$ 119,005	\$ 127,554	\$ 131,087	\$ 125,359	\$ 126,656		\$ 1,297	1%
EXPENDITURES								
Salaries - Faculty	\$ 12,817	\$ 12,395	\$ 11,226	\$ 11,399	\$ 10,854	8%	\$ (545)	-5%
Salaries - Non-Faculty	54,672	56,204	57,687	59,412	61,971	47%	2,558	4%
Wages	2,762	2,605	2,411	2,115	2,090	2%	(25)	-1%
Benefits	28,535	29,939	31,083	31,626	32,781	25%	1,155	4%
Personnel Costs	98,786	101,143	102,408	104,552	107,696	81%	3,144	3%
Utilities	827	806	1,018	928	928	1%	(0)	0%
Scholarships	109	110	178	86	86	0%	0	0%
Equipment (Capitalized)	1,170	1,444	1,454	951	951	1%	0	n/a
Operations and Maintenance (Net)	20,323	22,188	22,813	22,858	22,592	17%	(265)	-1%
TOTAL EXPENDITURES	\$ 121,215	\$ 125,691	\$ 127,871	\$ 129,375	\$ 132,253		\$ 2,878	2%
TRANSFERS								
RFS Debt Service (To System Office)	\$ -	\$ -	\$ (261)	\$ (279)	\$ (279)		\$ (1)	0%
Other	547	618	(1,781)	1,323	3,221		1,898	-144%
NET TRANSFERS	\$ 547	\$ 618	\$ (2,042)	\$ 1,044	\$ 2,942		\$ 1,898	182%
NET INCREASE (DECREASE)	(1,662)	2,482	1,173	(2,972)	(2,655)		317	-11%
ENDING CURRENT NET POSITION	\$ 39,434	\$ 41,915	\$ 43,089	\$ 40,117	\$ 37,295		\$ (2,822)	-7%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M AgriLife Extension Service
FY 2019 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		FY18 Budget to FY19 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
Fund Group - NACUBO Function								
E&G and Designated:								
Instruction	\$ -	\$ -	\$ -	\$ -	\$ -	0%	\$ -	n/a
Institutional Support	7,375	8,145	8,265	7,597	8,007	6%	409	5%
Public Service	82,577	86,638	85,597	89,421	92,170	70%	2,748	3%
Research	276	202	184	67	70	0%	3	4%
E&G and Designated Subtotal:	\$ 90,228	\$ 94,985	\$ 94,046	\$ 97,086	\$ 100,247	76%	\$ 3,160	3%
Restricted:								
Public Service	30,553	30,558	32,902	31,832	31,549	24%	(282)	-1%
Research	434	147	923	457	457	0%	-	0%
Restricted Subtotal:	\$ 30,987	\$ 30,706	\$ 33,825	\$ 32,289	\$ 32,006	24%	\$ (282)	-1%
TOTAL:								
Instruction	\$ -	\$ -	\$ -	\$ -	\$ -	0%	\$ -	n/a
Institutional Support	7,375	8,145	8,265	7,597	8,007	6%	409	5%
Public Service	113,130	117,197	118,499	121,253	123,719	94%	2,466	2%
Research	710	350	1,107	524	527	0%	3	1%
TOTAL:	\$ 121,215	\$ 125,691	\$ 127,871	\$ 129,375	\$ 132,253	100%	\$ 2,878	2%



Texas A&M AgriLife Extension Service
Change in Net Position
Current Funds
Fiscal Year 2019 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 12,934	\$ 10,871	\$ (2,064)
Designated	26,716	26,547	(168)
Restricted	300	(124)	(424)
Change in Net Position	\$ 39,950	\$ 37,295	\$ (2,655)

Explanation for Net Decrease*

Functional and General	\$ (2,064)	One-time use of federal carryover funds. These funds can be used for up to five years; strategic allocation of these resources supporting priority programs, including purchase of distance learning platform to maximize use of technology to expand agency outreach across Texas and the nation. .
Designated	\$ (168)	One-time use of FY 2018 carryover balance of System funded GIP.
Restricted	\$ (424)	One-time use of the Expanded Food & Nutrition Education Program carryforward balances that can be used for up to five years; one time expenditures supporting the program, are budgeted in FY 2019 . Federal funding of CSRS retirees ended with the FY 2015 appropriation. Carryforward balances can be used for up to five years, so benefit expenses will continue to be recorded without offsetting revenue.

* if applicable

BUDGET NARRATIVE

Revenues

The Texas A&M Forest Service revenue budget is flat for FY 2019, with only an increase of \$205,000 (<1%), compared to the FY 2018 budget. The slight increase is in GIP appropriations.

Expenditures

The Texas A&M Forest Service expense budget is also flat, with an increase of \$177,000 (<1%), compared to the FY 2018 budget.

Personnel Costs are budgeted to increase by \$630,000 (2%) primarily due to the increase in Salaries to cover a 3% merit pool, promotions and market adjustments, and associated Benefits. The salary increase will partially be funded by allocating \$451,000 expense from Equipment (Capitalized).

Included in Personnel Costs is the agency's plan for \$345,000 in promotions and market adjustments. The agency's Salary Plan also includes a 3% Merit Pool for permanent and one-time payments.

TEXAS A&M FOREST SERVICE

FY 2019 Highlighted Budget Components

(in thousands)

FY 2018 Board Approved Expense Budget	\$	73,747
FY 2019 Proposed Expense Budget		73,924
Difference	\$	177
% Change		0.2%

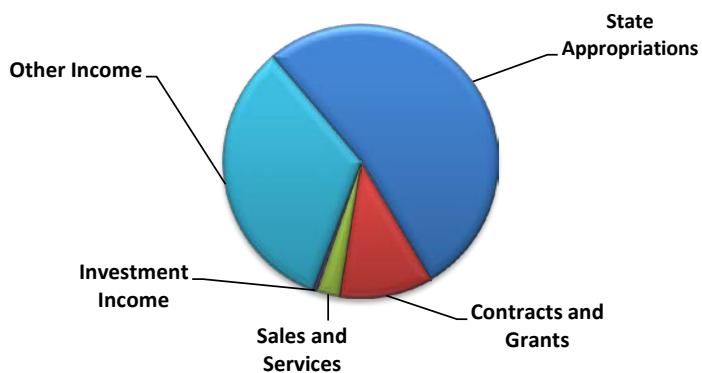
			<u>Method of Finance</u>
Personnel Costs	\$	631	State Appropriations
Equipment		(451)	State Appropriations
Operations and Maintenance (Net)		(3)	State Appropriations
TOTAL:	\$	177	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Forest Service
FY 2019 Budget Graphs
(In Thousands)

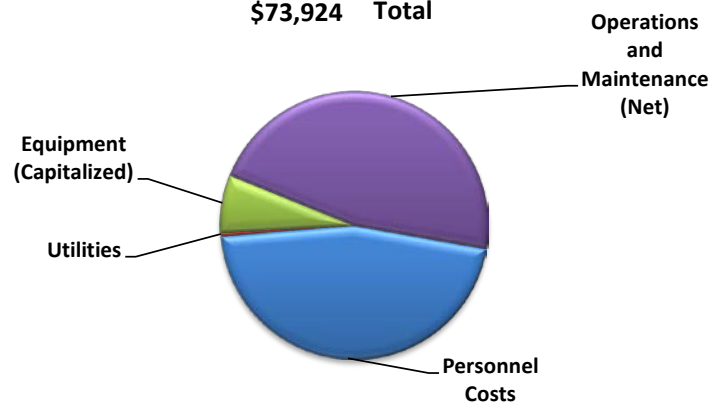


FY 2019 BUDGET REVENUES
\$73,877 Total



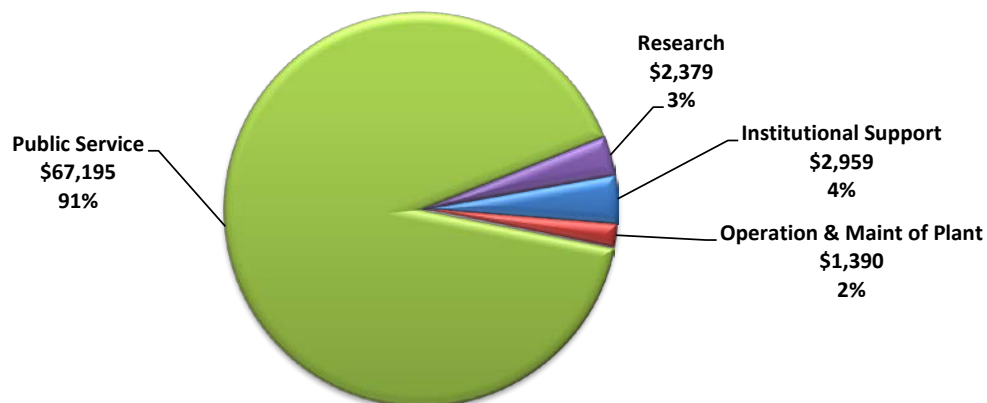
See Executive Budget Summary for amounts and percentages

FY 2019 BUDGET EXPENDITURES
\$73,924 Total



See Executive Budget Summary for amounts and percentages

FY 2019 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Forest Service
FY 2019 Executive Budget Summary
(In Thousands)



	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		FY18 Budget to FY19 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 109,829	\$ 112,804	\$ 100,319	\$ 95,477	\$ 95,497		\$ 21	0%
<i>Restatement: (prior year correction)</i>	0							
REVENUES								
State Appropriations	\$ 36,151	\$ 38,518	\$ 46,372	\$ 38,702	\$ 38,879	53%	\$ 177	0%
Contracts and Grants	9,267	10,040	12,269	8,078	8,101	11%	23	0%
Gifts	143	10	12	0	0	0%	0	n/a
Sales and Services	3,164	3,272	5,809	1,953	1,957	3%	5	0%
Investment Income	(93)	666	1,303	409	409	1%	0	n/a
Other Income	20,659	18,908	18,743	24,532	24,532	33%	0	0%
TOTAL REVENUES	\$ 69,291	\$ 71,414	\$ 84,508	\$ 73,672	\$ 73,877		\$ 205	0%
EXPENDITURES								
Salaries - Faculty	\$ 131	\$ 161	\$ 45	\$ -	\$ -	0%	\$ -	n/a
Salaries - Non-Faculty	20,260	21,105	21,798	23,554	23,988	32%	435	2%
Wages	1,560	2,857	3,200	1,129	1,162	2%	34	3%
Benefits	8,324	9,059	9,704	8,624	8,786	12%	162	2%
Personnel Costs	30,275	33,182	34,747	33,306	33,937	46%	630	2%
Utilities	274	280	295	325	326	0%	0	0%
Equipment (Capitalized)	8,335	6,649	8,409	5,625	5,174	7%	(451)	-8%
Operations and Maintenance (Net)	27,461	43,465	45,342	34,490	34,487	47%	(3)	0%
TOTAL EXPENDITURES	\$ 66,345	\$ 83,576	\$ 88,793	\$ 73,747	\$ 73,924		\$ 177	0%
TRANSFERS								
RFS Debt Service (To System Office)	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	n/a
Other	28	(323)	(557)	95	0		(95)	100%
NET TRANSFERS	\$ 28	\$ (323)	\$ (557)	\$ 95	\$ -		\$ (95)	-100%
NET INCREASE (DECREASE)	2,975	(12,485)	(4,842)	21	(46)		(67)	-323%
ENDING CURRENT NET POSITION	\$ 112,804	\$ 100,319	\$ 95,477	\$ 95,497	\$ 95,451		\$ (46)	0%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Forest Service
FY 2019 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		FY18 Budget to FY19 Budget	
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
E&G and Designated:								
Institutional Support	\$ 3,462	\$ 3,498	\$ 3,441	\$ 3,440	\$ 2,959	4%	\$ (481)	-14%
O&M of Plant	1,430	1,531	1,609	1,363	1,390	2%	27	2%
Public Service	56,005	73,743	75,768	63,586	64,171	87%	585	1%
Research	1,707	1,736	1,843	2,015	2,089	3%	74	4%
E&G and Designated Subtotal:	\$ 62,603	\$ 80,508	\$ 82,660	\$ 70,405	\$ 70,610	96%	\$ 205	0%
Restricted:								
Institutional Support	\$ 127	\$ 0	\$ 0	\$ -	\$ -	0%	\$ -	n/a
O&M of Plant	4	2	1	0	0	0%	0	n/a
Public Service	3,157	2,541	5,630	3,042	3,024	4%	(18)	-1%
Research	454	524	501	300	290	0%	(10)	-3%
Restricted Subtotal:	\$ 3,741	\$ 3,068	\$ 6,132	\$ 3,342	\$ 3,314	4%	\$ (28)	-1%
TOTAL:								
Institutional Support	\$ 3,589	\$ 3,498	\$ 3,441	\$ 3,440	\$ 2,959	4%	\$ (481)	-14%
O&M of Plant	1,434	1,533	1,610	1,363	1,390	2%	27	2%
Public Service	59,162	76,284	81,398	66,628	67,195	91%	567	1%
Research	2,161	2,261	2,344	2,315	2,379	3%	64	3%
TOTAL:	\$ 66,345	\$ 83,576	\$ 88,793	\$ 73,747	\$ 73,924	100%	\$ 177	0%



Texas A&M Forest Service
Change in Net Position
Current Funds
Fiscal Year 2019 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 83,722	\$ 83,675	\$ (46)
Designated	10,998	10,998	0
Restricted	778	778	-
Change in Net Position	\$ 95,497	\$ 95,451	\$ (46)

Explanation for Net Decrease*

Functional and General	\$ (46)	One-time use of Timber Management Program reserves used project expenditures.
-------------------------------	---------	---

* if applicable



TEXAS A&M VETERINARY MEDICAL DIAGNOSTIC LABORATORY



BUDGET NARRATIVE

Revenues

Total Revenues are budgeted to decrease \$58,000 when compared to the FY 2018 budget. State Appropriations, which includes state paid benefits, will decrease \$10,000 due to budget cuts at the state level last biennium.

Contracts and Grants revenue is budgeted to remain level in FY 2019. Funding is provided by the USDA National Institute of Food and Agriculture in support of the National Animal Health Laboratory Network (NAHLN.) TVMDL is a Level 1 NAHLN member. The agency continues to seek opportunities to increase these contracts and grants activities.

Sales and Services revenue from diagnostic testing fees are forecasted to decrease by \$53,000, compared to the FY 2018 budget. Sales and Services total \$11.8 million and represent 54% of the total FY 2019 revenue budget. TVMDL plans to implement a fee increase in FY 2019.

Expenditures

Total FY 2019 expenditures are budgeted to decrease by \$143,000 (1%) over the FY 2018 budget.

Total Personnel Costs, which comprise 68% of the agency's expenditures, are budgeted to increase over FY 2018 by \$266,000 (2%). Employee and retiree benefit costs are expected to increase to \$3.1 million (a 2% increase) and represents 17% of the agency's total budget. Compared to FY 2015, this category totaled \$2.7 million.

Utilities are budgeted to increase \$279,000 (50%) based on new projections for the College Station facility provided by TAMU Utilities and Energy Services.

Equipment (Capitalized) expenses of \$135,000 are budgeted in FY 2019 as the agency prepares to procure and finance a new laboratory information management system.

TEXAS A&M VETERINARY MEDICAL DIAGNOSTIC LABORATORY

BUDGET NARRATIVE CONTINUED

Operations and Maintenance costs total \$5 million, which is an 8% decrease from the FY 2018 budget. The decrease is primarily the result of recently outsourced shipping and courier services to a third party.

TVMDL continues to share several administrative functions (e.g., human resources, payroll, disbursements, procurement, Concur/travel and HUB) with Texas A&M AgriLife Research and Texas A&M AgriLife Extension. This has helped the agency to maximize cost efficiencies in administrative functions.

Transfers

RFS Transfer of \$2.9 million is budgeted to service debt on the College Station and Canyon laboratories.

Texas A&M Veterinary Medical Diagnostic Laboratory

FY 2019 Highlighted Budget Components

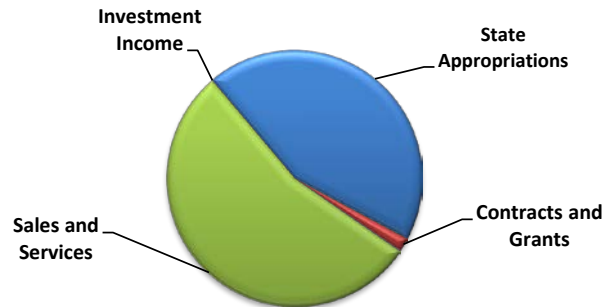
(In Thousands)

FY 2018 Board Approved Expense Budget	\$	18,874
FY 2019 Proposed Expense Budget		18,730
Difference	\$	(143)
% Change		-0.8%

		<u>Method of Finance</u>
Personnel Costs	\$ 266	Sales and Services
Equipment (Capitalized)	(279)	Sales and Services
Utilities, Operations & Maintenance	(130)	Sales and Services
TOTAL:	\$ (143)	

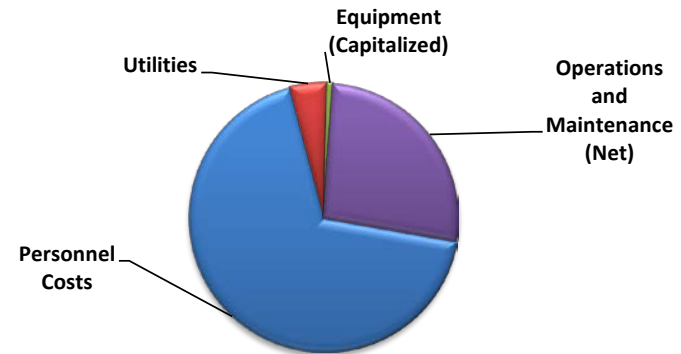
THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Veterinary Medical Diagnostic Laboratory
FY 2019 Budget Graphs
(In Thousands)

FY 2019 BUDGET REVENUES
\$21,884 Total



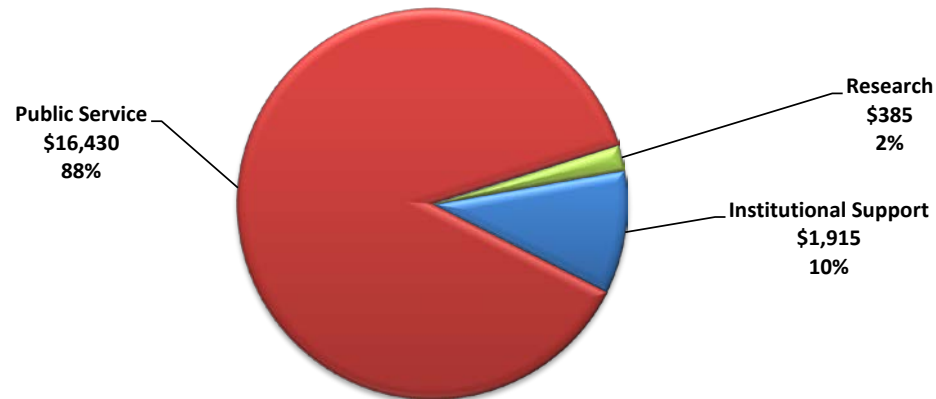
See Executive Budget Summary for amounts and percentages

FY 2019 BUDGET EXPENDITURES
\$18,730 Total



See Executive Budget Summary for amounts and percentages

FY 2019 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Veterinary Medical Diagnostic Laboratory
FY 2019 Executive Budget Summary
(In Thousands)



	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		FY18 Budget to FY19 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 1,703	\$ 635	\$ 790	\$ 1,013	\$ 1,013		\$ 0	0%
<i>Restatement: (prior year correction)</i>	0							
REVENUES								
State Appropriations	\$ 9,851	\$ 9,895	\$ 9,928	\$ 9,627	\$ 9,616	44%	\$ (10)	0%
Contracts and Grants	448	286	328	385	385	2%	0	n/a
Sales and Services	9,503	11,093	11,879	11,920	11,867	54%	(53)	0%
Investment Income	3	7	23	10	15	0%	5	50%
Other Income	62	0	5	0	0	0%	0	n/a
TOTAL REVENUES	\$ 19,868	\$ 21,282	\$ 22,163	\$ 21,942	\$ 21,884		\$ (58)	0%
EXPENDITURES								
Salaries - Faculty	\$ 54	\$ 27	\$ 13	\$ -	\$ -	0%	\$ -	n/a
Salaries - Non-Faculty	8,514	8,643	9,021	9,243	9,425	50%	182	2%
Wages	292	330	259	196	212	1%	16	8%
Benefits	2,707	2,775	3,057	3,061	3,129	17%	68	2%
Personnel Costs	11,567	11,775	12,350	12,500	12,766	68%	266	2%
Utilities	774	828	727	557	836	4%	279	50%
Scholarships	7	9	4	0	0	0%	0	n/a
Equipment (Capitalized)	181	179	52	414	135	1%	(279)	-67%
Operations and Maintenance (Net)	5,410	5,338	5,807	5,402	4,993	27%	(409)	-8%
TOTAL EXPENDITURES	\$ 17,939	\$ 18,129	\$ 18,940	\$ 18,874	\$ 18,730		\$ (143)	-1%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (3,000)	\$ (3,000)	\$ (3,000)	\$ (2,928)	\$ (2,924)		\$ 5	0%
Other	2	1	0	35	0		(35)	100%
NET TRANSFERS	\$ (2,997)	\$ (2,998)	\$ (3,000)	\$ (2,893)	\$ (2,924)		\$ (30)	1%
NET INCREASE (DECREASE)	(1,068)	155	223	175	230		55	31%
ENDING CURRENT NET POSITION	\$ 635	\$ 790	\$ 1,013	\$ 1,188	\$ 1,243		\$ 55	5%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Veterinary Medical Diagnostic Laboratory
FY 2019 Executive Budget Summary
((In Thousands))



EXPENDITURES	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		FY18 Budget to FY19 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
Fund Group - NACUBO Function								
E&G and Designated:								
Institutional Support	\$ 1,912	\$ 1,921	\$ 1,377	\$ 1,924	\$ 1,915	10%	\$ (9)	0%
Public Service	15,675	15,945	17,189	16,564	16,430	88%	(134)	-1%
Research	13	9	76	35	35	0%	0	0%
E&G and Designated Subtotal:	\$ 17,600	\$ 17,874	\$ 18,642	\$ 18,523	\$ 18,380	98%	\$ (143)	-1%
Restricted:								
Public Service	\$ 11	\$ 22	\$ -	\$ -	\$ -	0%	\$ -	n/a
Research	328	233	298	350	350	2%	-	0%
Restricted Subtotal:	\$ 339	\$ 255	\$ 298	\$ 350	\$ 350	2%	\$ -	0%
TOTAL:								
Institutional Support	\$ 1,912	\$ 1,921	\$ 1,377	\$ 1,924	\$ 1,915	10%	\$ (9)	0%
Public Service	15,686	15,967	17,189	16,564	16,430	88%	(134)	-1%
Research	341	241	374	385	385	2%	0	0%
TOTAL:	\$ 17,939	\$ 18,129	\$ 18,940	\$ 18,874	\$ 18,730	100%	\$ (143)	-1%



Texas A&M Veterinary Medical Diagnostic Laboratory
Change in Net Position
Current Funds
Fiscal Year 2019 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
<hr/>			
Fund Group (Current Funds Only)			
Functional and General	\$ 1,013	\$ 1,243	\$ 230
Designated	-	-	-
Auxiliary	-	-	-
Restricted	-	-	-
Change in Net Position	<u>\$ 1,013</u>	<u>\$ 1,243</u>	<u>\$ 230</u>

Explanation for Net Decrease*

* if applicable



TEXAS A&M ENGINEERING EXPERIMENT STATION



BUDGET NARRATIVE

Revenues

Total Revenues are budgeted to increase by \$4.7 million (3%), compared to the FY 2018 budget, with a majority of the increase (\$4.6 million) due to additional Contracts and Grants revenue.

State Appropriations are budgeted to remain flat in the second year of the biennium, with only a slight increase in state paid benefits funding.

Contracts and Grants are budgeted to increase based on projected growth in industry and federal grants and contracts, while foreign funds have declined slightly due to restrictions in the Qatar awards processes.

Investment Income is budgeted conservatively based on current trends and was calculated at 2.25% earnings on the agency's funds as recommended by System guidelines.

Gifts and Other Income are budgeted at the same levels as the FY 2018 budget and reflect conservative estimates and FY 2018 year-to-date actuals.

Expenditures

Total Expenditures are budgeted to increase by \$6.9 million (4%), compared to the FY 2018 budget. This is primarily a result of PUF funds and increases in expenses on contracts and grants activities.

Personnel Costs are budgeted to increase \$3 million (4%) including an increase in benefits of \$414,000 (3%) compared to the FY 2018 budget. This is based on a 3% merit pool and an estimated increase in payroll charged to contracts and grants and other personnel changes.

Utilities, Scholarships, and Equipment (Capitalized) all show increases. Utilities are budgeted with a slight increase of \$42,000 (1%) that is associated with changes in space and rates. Scholarships charged to contracts and grants show an increase of \$184,000 (2%). Equipment (Capitalized) is budgeted at an overall increase of \$3.4 million (42%) to reflect the PUF funds of \$3.1 million and slight increases associated with overall agency activities.



TEXAS A&M ENGINEERING EXPERIMENT STATION



BUDGET NARRATIVE CONTINUED

Operations and Maintenance is budgeted to increase by \$216,000, compared to the FY 2018 budget based primarily on projected contracts and grants activities.

Transfers

The RFS Debt Service transfer of \$6.5 million is for the Center for Infrastructure Renewal (\$4.8 million), Engineering Education Complex and the Agriculture Building #5 (\$308,000), the Health Technologies Building Renovation (\$195,000), the TEES State Headquarters Building (\$360,000), and the AGN Nuclear Reactor Building (\$54,000), the Rowlett Industrial Building (\$285,000), the TTI Headquarters Building (\$352,000) and the TEES Industry Lab Building (\$120,000). Other transfers into TEES include a \$645,000 transfer from AgriLife Research for water research funding initiatives as provided by the 85th Legislature and \$3.1 million in PUF equipment allocation.

Texas A&M Engineering Experiment Station

FY 2019 Highlighted Budget Components

(in thousands)

FY 2018 Board Approved Expense Budget	\$ 153,176
FY 2019 Proposed Expense Budget	160,028
Difference	\$ 6,852
% Change	4.5%

Personnel Costs

Changes in Personnel

\$ 1,594

Method of Finance

20% State Appropriations
19% Indirect Cost Recovery & Workforce Development
61% Sponsored Research Funds
Increase is primarily due to estimated growth in Contracts & Grants activity.

Proposed Merit Plan (includes Benefits)

1,210

20% State Appropriations
19% Indirect Cost Recovery & Workforce Development
61% Sponsored Research Funds

Benefits

212

Same MOF as above; primarily corresponds to increases noted in contracts and grants activities.
MOF = IDC, Sales & Svcs, Contracts & Grants, State Paid Benefits

O&M Increases

Utilities

42

This is due to increased building and space utilization estimates planned for FY2019. All MOF-State, IDC, Designated, and Restricted.

Scholarships

184

Reflects an appropriate increase in response to the increase in Grants & Contracts and Short Courses activities which generate these expenses and activities.

Equipment & O&M

3,610

The increase in these expenditures reflects appropriate investments and increases in relation to the increases shown primarily in Grants & Contracts, and to support new initiatives in these and other areas.
MOF = PUF, IDC, Sales & Svcs, Contracts & Grants

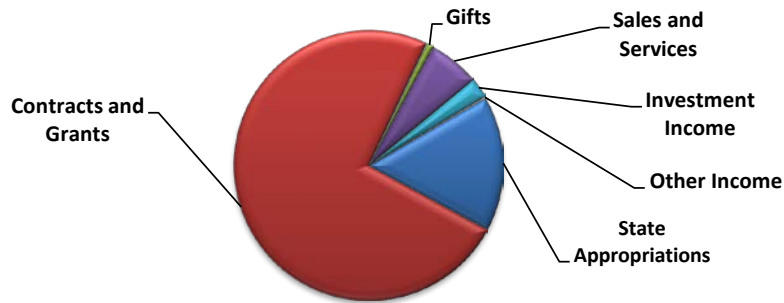
TOTAL:	\$ 6,852
---------------	-----------------



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Engineering Experiment Station
FY 2019 Budget Graphs
(In Thousands)

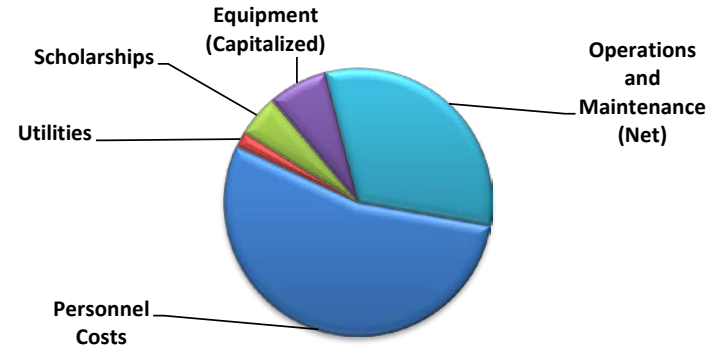


FY 2019 BUDGET REVENUES
\$162,755 Total



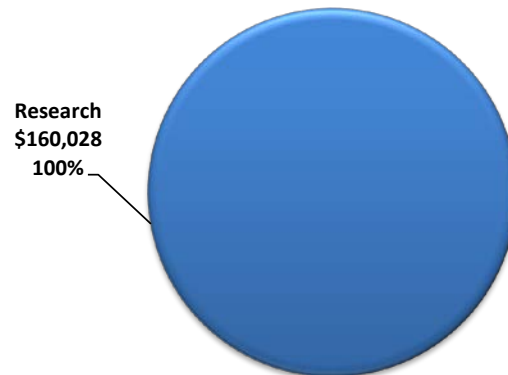
See Executive Budget Summary for amounts and percentages

FY 2019 BUDGET EXPENDITURES
\$160,028 Total



See Executive Budget Summary for amounts and percentages

FY 2019 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Engineering Experiment Station
FY 2019 Executive Budget Summary
(In Thousands)



	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		FY18 Budget to FY19 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 101,254	\$ 84,099	\$ 64,968	\$ 51,511	\$ 51,598		\$ 88	0%
<i>Restatement: (prior year correction)</i>	0							
REVENUES								
State Appropriations	\$ 22,146	\$ 21,564	\$ 26,661	\$ 26,326	\$ 26,427	16%	\$ 101	0%
Contracts and Grants	108,201	95,350	93,464	116,000	120,641	74%	4,641	4%
Gifts	809	1,398	1,885	1,350	1,350	1%	0	n/a
Sales and Services	11,225	9,003	9,265	10,000	10,000	6%	0	n/a
Investment Income	(593)	3,551	6,681	4,037	4,037	2%	0	n/a
Other Income	263	129	361	300	300	0%	0	n/a
TOTAL REVENUES	\$ 142,041	\$ 130,994	\$ 138,318	\$ 158,013	\$ 162,755		\$ 4,742	3%
EXPENDITURES								
Salaries - Faculty (Equivalent)	\$ 16,431	\$ 18,971	\$ 19,431	\$ 19,891	\$ 20,983	13%	\$ 1,092	5%
Salaries - Non-Faculty	42,174	41,695	41,023	46,130	47,600	30%	1,470	3%
Wages	6,628	3,786	3,766	3,515	3,555	2%	40	1%
Benefits	11,435	11,817	12,554	13,988	14,402	9%	414	3%
Personnel Costs	76,668	76,269	76,774	83,524	86,541	54%	3,017	4%
Utilities	269	3,237	2,603	2,921	2,963	2%	42	1%
Scholarships	8,344	8,660	8,972	7,985	8,169	5%	184	2%
Equipment (Capitalized)	8,584	8,232	6,751	8,108	11,503	7%	3,394	42%
Operations and Maintenance (Net)	58,162	51,452	48,094	50,637	50,853	32%	216	0%
TOTAL EXPENDITURES	\$ 152,027	\$ 147,849	\$ 143,194	\$ 153,176	\$ 160,028		\$ 6,852	4%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (357)	\$ (357)	\$ (5,058)	\$ (5,482)	\$ (6,472)		\$ (990)	18%
Other	(6,813)	(1,919)	(3,523)	645	3,745		3,100	-481%
NET TRANSFERS	\$ (7,170)	\$ (2,276)	\$ (8,581)	\$ (4,838)	\$ (2,727)		\$ 2,110	-44%
NET INCREASE (DECREASE)	(17,155)	(19,131)	(13,457)	(0)	0		0	-100%
ENDING CURRENT NET POSITION	\$ 84,099	\$ 64,968	\$ 51,511	\$ 51,511	\$ 51,598		\$ 88	0%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Engineering Experiment Station
FY 2019 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		FY18 Budget to FY19 Budget	
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
E&G and Designated:								
Research	\$ 66,635	\$ 71,574	\$ 66,603	\$ 57,325	\$ 60,396	38%	\$ 3,071	5%
E&G and Designated Subtotal:	\$ 66,635	\$ 70,442	\$ 66,798	\$ 57,325	\$ 60,396	38%	\$ 3,071	5%
Restricted:								
Research	\$ 85,392	\$ 77,407	\$ 76,395	\$ 95,850	\$ 99,631	62%	\$ 3,781	4%
Restricted Subtotal:	\$ 85,392	\$ 77,407	\$ 76,395	\$ 95,850	\$ 99,631	62%	\$ 3,781	4%
TOTAL:								
Research	\$ 152,027	\$ 148,980	\$ 142,999	\$ 153,176	\$ 160,028	100%	\$ 6,852	4%
TOTAL:	\$ 152,027	\$ 147,849	\$ 143,194	\$ 153,176	\$ 160,028	100%	\$ 6,852	4%



Texas A&M Engineering Experiment Station
Change in Net Position
Current Funds
Fiscal Year 2019 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 350	\$ 350	\$ -
Designated	32,418	32,418	-
Restricted	18,830	18,830	-
Change in Net Position	\$ 51,598	\$ 51,598	\$ -

Explanation for Net Decrease*

* if applicable

BUDGET NARRATIVE

Revenues

Total Revenues in FY 2019 are budgeted to increase by \$2.6 million (3%), compared to FY 2018 budget. The principal drivers are:

- Tuition and Fees: The increase in oil prices provides more available training dollars for many of our industrial customers, as well as increased public revenue. The increased budgeted amount of \$839,000 accounts for this increase.
- Contracts and Grants is budgeted to increase \$1.5 million. The increase is primarily from an expected \$1.3 million additional funding through the US Department of Homeland Security Cooperative Training Agreement.
- Sales and Services are budgeted to increase \$229,000 for the TEEX Product Development Center.

Expenditures

Total Expenditures in FY 2019 are budgeted to increase \$4.8 million (6%), compared to the FY 2018 budget.

- Personnel Costs are budgeted to increase \$2.6 million due to additional positions to meet mission requirements and to provide for a 3% merit pool.
- Equipment (capitalized) is budgeted to increase \$445,000 from the FY 2018 budget due to planned purchases of replacement trucks and vans for Texas Task Force 1 (TX-TF1) and Texas Task Force 2 (TX-TF2), along with upgrades to Agency Information Technology (IT) hardware for network operations.
- Operations and Maintenance is budgeted to increase \$1.8 million due to increased costs of fuel and other supplies, and for the budgeted purchase of suite A of the Gateway building from TEES. TX-TF1 currently occupies suite B of the Gateway building and the warehouse area. The purchase will allow TEEX to utilize the entire building.

Transfers

- Budgeted RFS Debt Service transfer of \$1.4 million is for the Wastewater System Upgrade at the Brayton Fire Field, improvements to the H.B. Zachery Training Center in San Antonio, initial work on a new Fire Station/Office building at Brayton Fire Field, Wastewater System repair at Brayton Fire Field, and expansion of the Wastewater System.
- \$9.2 million is budgeted for transfer to plant to support the capital plan, equipment renewals and equipment replacements.



Texas A&M Engineering Extension Service

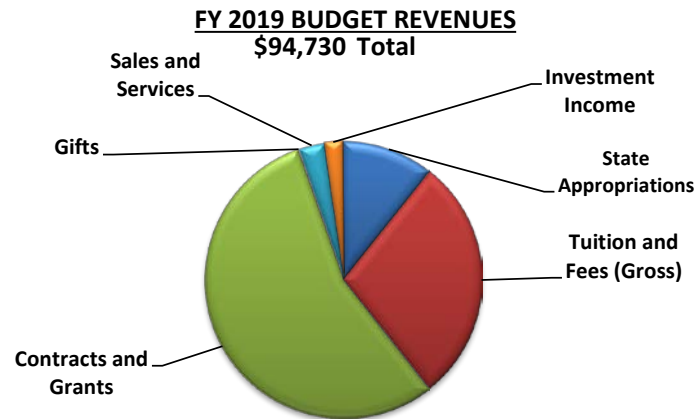
FY 2019 Highlighted Budget Components

(In Thousands)

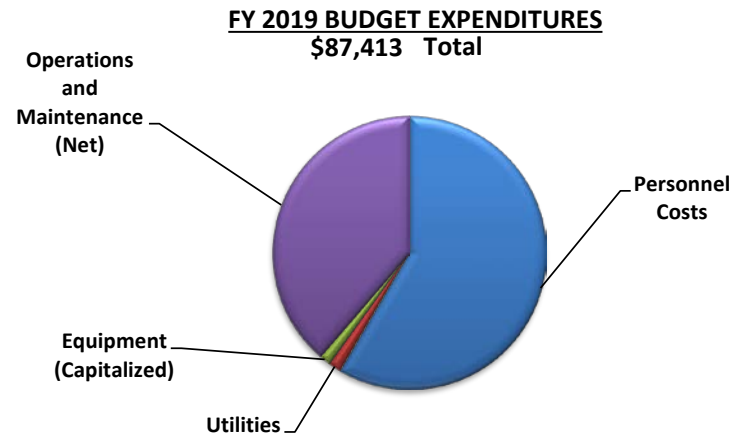
FY 2018 Board Approved Expense Budget	\$	82,574	
FY 2019 Proposed Expense Budget		87,413	
Difference	\$	4,839	
% Change		5.9%	
<hr/>			
Personnel Costs			<u>Method of Finance</u>
Proposed Merit Plan and personnel changes	\$	2,596	100% Tuition and Fees
Equipment (Capitalized)		445	100% Tuition and Fees
			100% Tuition and Fees and Contracts
Other Expenses		1,798	and Grants Revenue
		-	
TOTAL:	\$	4,839	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Engineering Extension Service
FY 2019 Budget Graphs
(In Thousands)

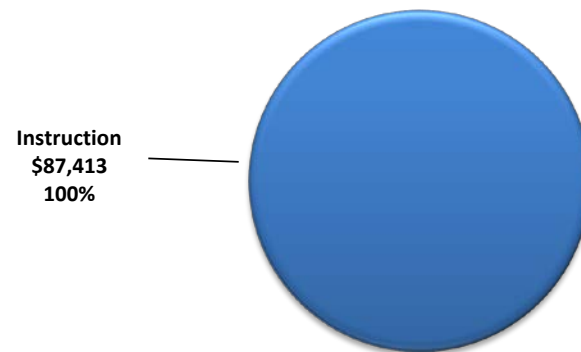


See Executive Budget Summary for amounts and percentages



See Executive Budget Summary for amounts and percentages

FY 2019 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Engineering Extension Service
FY 2019 Executive Budget Summary
(In Thousands)



	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		FY18 Budget to FY19 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 43,494	\$ 43,577	\$ 46,406	\$ 51,216	\$ 41,117		\$ (10,099)	-20%
<i>Restatement: (prior year correction)</i>	0							
REVENUES								
State Appropriations	\$ 8,899	\$ 8,934	\$ 8,813	\$ 10,094	\$ 10,094	11%	\$ 0	0%
Tuition and Fees (Gross)	37,336	24,277	24,342	26,394	27,232	29%	839	3%
Contracts and Grants	35,031	48,626	48,901	50,766	52,306	55%	1,540	3%
Gifts	733	416	356	209	187	0%	(22)	-11%
Sales and Services	5,509	6,912	7,571	2,560	2,788	3%	229	9%
Investment Income	(999)	1,708	3,895	2,003	2,002	2%	(1)	0%
Other Income	86	167	122	121	121	0%	0	n/a
TOTAL REVENUES	\$ 86,593	\$ 91,041	\$ 93,999	\$ 92,146	\$ 94,730		\$ 2,584	3%
EXPENDITURES								
Salaries - Faculty	\$ 30	\$ 71	\$ 104	\$ -	\$ -	0%	\$ -	n/a
Salaries - Non-Faculty	28,052	28,539	28,728	31,402	33,477	38%	2,075	7%
Wages	8,350	8,549	8,161	7,558	7,528	9%	(30)	0%
Benefits	9,033	9,794	10,107	9,519	10,071	12%	551	6%
Personnel Costs	45,465	46,953	47,100	48,479	51,075	58%	2,596	5%
Utilities	1,265	1,313	1,324	1,309	1,318	2%	9	1%
Scholarships	0	0	17	0	0	0%	0	n/a
Equipment (Capitalized)	2,741	4,519	4,397	760	1,204	1%	445	59%
Operations and Maintenance (Net)	34,400	33,861	34,830	32,027	33,816	39%	1,789	6%
TOTAL EXPENDITURES	\$ 83,871	\$ 86,646	\$ 87,669	\$ 82,574	\$ 87,413		\$ 4,839	6%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (2,686)	\$ (2,032)	\$ (2,034)	\$ (2,684)	\$ (1,375)		\$ 1,309	-49%
Other	47	466	513	(9,322)	(9,240)		82	1%
NET TRANSFERS	\$ (2,639)	\$ (1,566)	\$ (1,521)	\$ (12,006)	\$ (10,615)		\$ 1,391	-12%
NET INCREASE (DECREASE)	82	2,829	4,810	(2,434)	(3,298)		(864)	35%
ENDING CURRENT NET POSITION	\$ 43,577	\$ 46,406	\$ 51,216	\$ 48,782	\$ 37,819		\$ (10,963)	-22%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Engineering Extension Service
FY 2019 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		FY18 Budget to FY19 Budget	
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
E&G and Designated:								
Instruction	\$ 70,457	\$ 53,916	\$ 51,917	\$ 60,422	\$ 65,578	75%	\$ 5,155	9%
Institutional Support	13,299	13,792	13,607	1,000	0	0%	(1,000)	-100%
E&G and Designated Subtotal:	\$ 83,756	\$ 67,708	\$ 65,524	\$ 61,422	\$ 65,578	75%	\$ 4,155	7%
Restricted:								
Instruction	\$ 116	\$ 18,938	\$ 22,144	\$ 21,152	\$ 21,836	25%	\$ 683	3%
Restricted Subtotal:	\$ 116	\$ 18,938	\$ 22,144	\$ 21,152	\$ 21,836	25%	\$ 683	3%
TOTAL:								
Instruction	\$ 70,573	\$ 72,854	\$ 74,061	\$ 81,575	\$ 87,413	100%	\$ 5,839	7%
Institutional Support	13,299	13,792	13,607	1,000	0	0%	(1,000)	-100%
TOTAL:	\$ 83,871	\$ 86,646	\$ 87,669	\$ 82,575	\$ 87,413	100%	\$ 4,839	6%



Texas A&M Engineering Extension Service
Change in Net Position
Current Funds
Fiscal Year 2019 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 6,528	\$ 4,647	\$ (1,880)
Designated	29,315	24,534	(4,782)
Restricted	5,274	8,638	3,364
Change in Net Position	\$ 41,117	\$ 37,819	\$ (3,298)

Explanation for Net Decrease*		
Functional and General	\$ (1,880)	One-time information technology network equipment upgrades
Designated	\$ (4,782)	One-time RFS Debt Service transfer and transfer to Plant Funds for capital plan and equipment renewals and replacement. Includes amount for purchase of Suite A in the Gateway building from TEES.

* if applicable



TEXAS A&M TRANSPORTATION INSTITUTE



BUDGET NARRATIVE

Revenues

Total Revenues are budgeted at \$72.9 million, which is a \$2.6 Million (4%) increase compared to FY 2018 budget. TTI continues to experience growth in non-traditional sponsored research activities. Sponsored research contracts represent 81% of total revenue and are sourced to federal, state, local, private and foreign sponsors.

TTI will receive its state appropriations through general revenue, which includes \$960,000 for the Transportation Safety Center and \$816,000 for the Center for International Intelligent Transportation Research.

Gifts, Sales and Services, and Investment Income are all budgeted conservatively.

Expenditures

Total Expenditures are budgeted at \$70.5 million, which is a \$2.1 million (3%) increase compared to FY 2018 budget. Personnel Costs and Operations and Maintenance expenditures are budgeted to increase as a result of growth in sponsored research activities.

Personnel Costs are budgeted to increase \$1.5 million (3%) compared to FY 2018. The increase includes a proposed 3% merit pool.

Other budgeted increases include a 4% increase in Scholarships for TTI graduate student employees and a 1% increase in Equipment (capitalized) investment for sponsored research.

Transfers

RFS Debt Service includes \$412,000 for the TTI State Headquarters and Research Building, \$40,000 for the TTI Research Building (Gibb Gilchrist Building) and \$168,000 for the TTI Headquarters Building that is under construction at RELIS.



Texas A&M Transportation Institute

FY 2019 Highlighted Budget Components

(In Thousands)

FY 2018 Board Approved Expense Budget	\$	68,465
FY 2019 Proposed Expense Budget		70,544
Difference	\$	2,079
% Change		3.0%

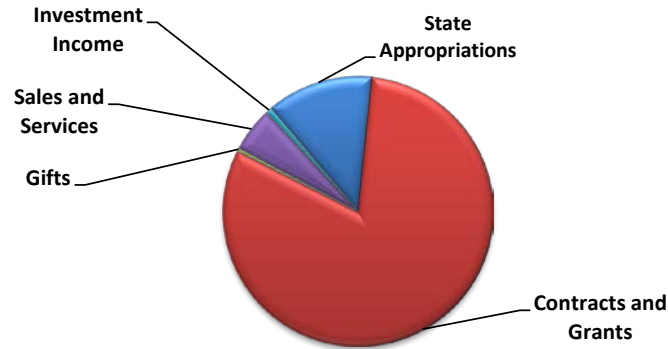
<u>Method of Finance</u>		
Personnel Costs	\$	1,541
Operations and Maintenance (Net)		518
Capital Equipment and Tuition Support for Graduate Students		20
TOTAL:	\$	2,079



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Transportation Institute
FY 2019 Budget Graphs
(In Thousands)

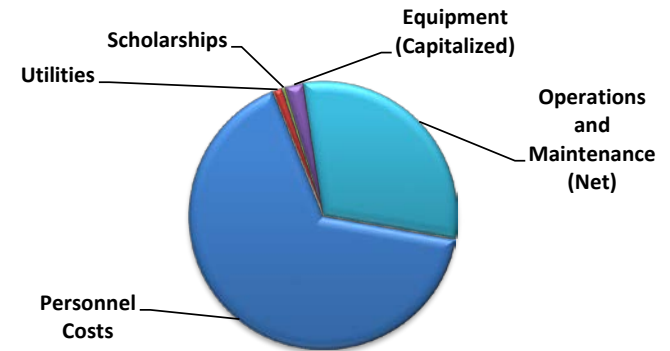


FY 2019 BUDGET REVENUES
\$72,996 Total



See Executive Budget Summary for amounts and percentages

FY 2019 BUDGET EXPENDITURES
\$70,544 Total



See Executive Budget Summary for amounts and percentages

FY 2019 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Transportation Institute
FY 2019 Executive Budget Summary
(In Thousands)



	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		FY18 Budget to FY19 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 22,860	\$ 21,657	\$ 20,759	\$ 18,316	\$ 19,908		\$ 1,592	9%
<i>Restatement: (prior year correction)</i>	0							
REVENUES								
State Appropriations	\$ 12,228	\$ 11,068	\$ 11,228	\$ 9,250	\$ 9,301	13%	\$ 52	1%
Contracts and Grants	51,213	59,613	56,366	56,970	58,985	81%	2,015	4%
Gifts	311	340	224	300	250	0%	(50)	-17%
Sales and Services	4,538	3,588	3,393	3,596	3,905	5%	309	9%
Investment Income	(25)	455	1,062	305	554	1%	250	82%
Other Income	130	149	557	0	0	0%	0	n/a
TOTAL REVENUES	\$ 68,397	\$ 75,210	\$ 72,680	\$ 70,421	\$ 72,996		\$ 2,575	4%
EXPENDITURES								
Salaries - Faculty	\$ 18,852	\$ 18,940	\$ 19,384	\$ 18,774	\$ 18,925	27%	\$ 151	1%
Salaries - Non-Faculty	15,724	16,107	16,880	16,386	17,580	25%	1,193	7%
Wages	2,021	2,091	1,816	1,408	1,345	2%	(63)	-4%
Benefits	8,813	8,974	9,540	8,501	8,761	12%	260	3%
Personnel Costs	45,410	46,112	47,621	45,070	46,611	66%	1,541	3%
Utilities	733	671	664	800	800	1%	0	n/a
Scholarships	276	407	391	260	270	0%	10	4%
Equipment (Capitalized)	1,065	4,993	2,365	1,565	1,575	2%	10	1%
Operations and Maintenance (Net)	20,904	23,360	23,554	20,770	21,288	30%	518	2%
TOTAL EXPENDITURES	\$ 68,387	\$ 75,543	\$ 74,595	\$ 68,465	\$ 70,544		\$ 2,079	3%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (483)	\$ (478)	\$ (440)	\$ (448)	\$ (620)		\$ (172)	38%
Other	(730)	(86)	(88)	84	0		(84)	100%
NET TRANSFERS	\$ (1,213)	\$ (564)	\$ (528)	\$ (364)	\$ (620)		\$ (256)	70%
NET INCREASE (DECREASE)	(1,203)	(898)	(2,443)	1,592	1,832		241	15%
ENDING CURRENT NET POSITION	\$ 21,657	\$ 20,759	\$ 18,316	\$ 19,908	\$ 21,740		\$ 1,832	9%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Transportation Institute
FY 2019 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		FY18 Budget to FY19 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
Fund Group - NACUBO Function								
E&G and Designated:								
Institutional Support	\$ (658)	\$ (792)	\$ (1,538)	\$ -	\$ -	0%	\$ -	n/a
Public Service	85	95	81	82	84	0%	2	2%
Research	27,242	25,611	29,089	22,584	23,230	33%	646	3%
E&G and Designated Subtotal:	\$ 26,670	\$ 24,915	\$ 27,632	\$ 22,666	\$ 23,314	33%	\$ 648	3%
Restricted:								
Public Service	\$ 1,552	\$ 1,720	\$ 1,741	\$ 1,734	1,738	2%	4	0%
Research	40,165	48,909	45,223	44,065	45,492	64%	1,427	3%
Restricted Subtotal:	\$ 41,718	\$ 50,628	\$ 46,963	\$ 45,799	\$ 47,230	67%	\$ 1,431	3%
TOTAL:								
Institutional Support	\$ (658)	\$ (792)	\$ (1,538)	\$ -	\$ -	0%	0	n/a
Public Service	1,638	1,815	1,821	1,816	1,822	3%	6	0%
Research	67,407	74,520	74,312	66,649	68,722	97%	2,073	3%
TOTAL:	\$ 68,387	\$ 75,543	\$ 74,595	\$ 68,465	\$ 70,544	100%	\$ 2,079	3%



Texas A&M Transportation Institute
Change in Net Position
Current Funds
Fiscal Year 2019 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 788	\$ 798	\$ 10
Designated	17,281	18,855	1,574
Restricted	1,839	2,088	249
Change in Net Position	\$ 19,908	\$ 21,740	\$ 1,832

Explanation for Net Decrease*

* if applicable



SYSTEM OFFICES

BUDGET NARRATIVE

Introduction

The A&M System Offices continues to make positive organizational and operational changes to improve the overall services provided to the Board, System members, and departments within the System Offices. Over the past several years, the System Offices has taken the lead in several system-wide initiatives such as overseeing the implementation of Workday project (including various other IT recommendations) and the standardization of title codes and pay plans across the A&M System. These initiatives have led to the elimination of redundant administrative positions and increased efficiencies.

Prior to the 2016/2017 biennium, the State of Texas had provided a small amount of General Revenue in support of the System Offices operations. However, beginning with FY 2016, this appropriation was eliminated (\$1.6 million).

The 85th Legislature did continue to provide the System Offices with \$530 thousand for need based scholarships and \$200 thousand in hold harmless funding. The total of these amounts (\$730 thousand) will be used to fund need based scholarships around the A&M System. These funds will be proportionally allocated to each academic university based on Pell Grant expenses.

Revenues

Overall, System Offices revenues are expected to decrease by a net \$7.7 million (-4%), compared to FY 2018 budget.

Available University Fund (AUF) revenue as shown for TAMU, PVAMU, and System Offices is budgeted at \$312.4 million, or \$5.9 million (-2%) less than the FY 2018 original budget. AUF revenue is budgeted to decrease based on a 4.75% payout as compared to a 5% payout budgeted for FY 2018. The overall anticipated reduction is offset by the increased market value of the Permanent University Fund (PUF). The System Offices AUF excellence allocation will be \$22.3 million. TAMU and PVAMU will receive \$135.7 million and \$25.0 million per year, respectively. In addition, the following AUF allocations have also been proposed: 1) Debt Service - \$124.2 million, 2) TAMU Law School Support - \$4.0 million, 3) TAMHSC Support - \$3.0 million, 4) RELLIS Campus Infrastructure Support - \$2.0 million, and 5) One-time excellence initiatives of up to \$38 million. The one-time excellence funds will be used to support the Chancellor's Research Initiative, Renowned Faculty Program, and National Academy Scholars Program.

Investment Income has been budgeted conservatively at \$8.7 million.

SYSTEM OFFICES

BUDGET NARRATIVE CONTINUED

Expenditures

Many of the operations of the System Offices are considered service department activities and are “netted” out of the Executive Budget Summary. As shown, overall, System Offices expenditures are budgeted to increase by \$30.6 million (6%), compared to FY 2018 budget.

Strategically, the following incremental initiatives are being proposed:

- 0% to 3% Merit Pool: \$1.0 million
- Reduction in temporary supplement costs for TRB project management to be used by our Facilities Planning & Construction department of \$4.1 million
- Increase in debt service of \$29.5 million as a result of our ongoing capital construction plan

System Offices

FY 2019 Highlighted Budget Components

(In Thousands)

FY 2018 Board Approved Expense Budget	\$	480,014
FY 2019 Proposed Expense Budget		510,612
Difference	\$	30,598
% Change		6.4%

Personnel Costs	\$	69
Utilities		50
Equipment (Capitalized)		(5)
Operations and Maintenance		971
Debt Service		29,514

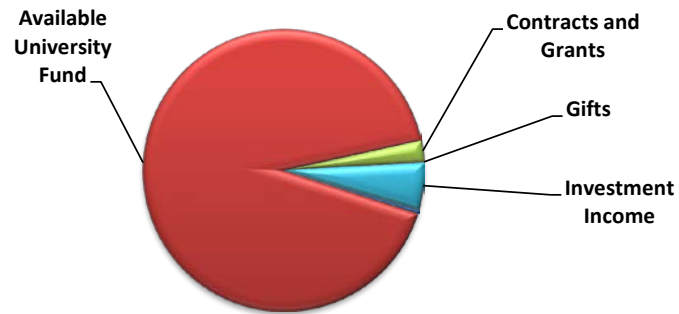
TOTAL:	\$	30,598
---------------	-----------	---------------



THE TEXAS A&M UNIVERSITY SYSTEM
System Offices
FY 2019 Budget Graphs
(In Thousands)

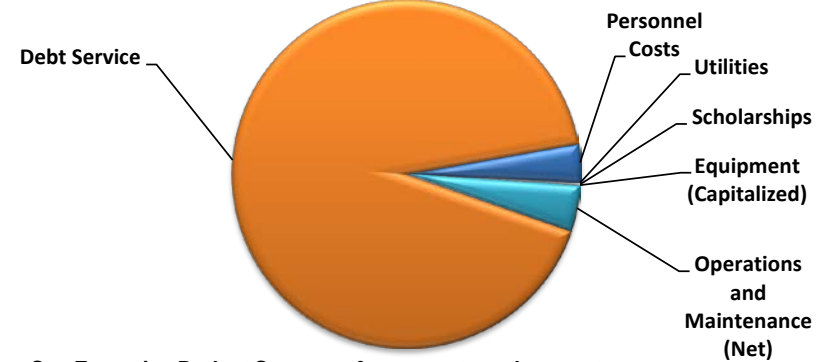


FY 2019 BUDGET REVENUES
\$165,411 Total



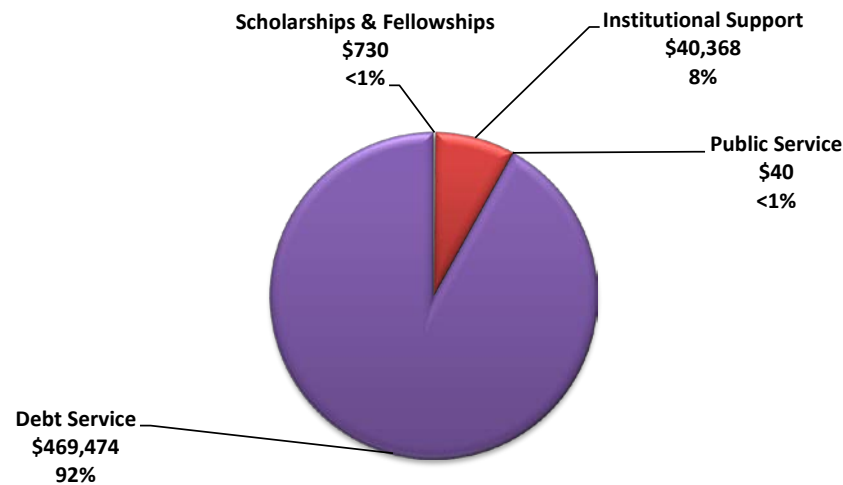
See Executive Budget Summary for amounts and percentages

FY 2019 BUDGET EXPENDITURES
\$510,612 Total



See Executive Budget Summary for amounts and percentages

FY 2019 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
System Offices
FY 2019 Executive Budget Summary
(In Thousands)



	FY 2015*	FY 2016*	FY 2017*	FY 2018	FY 2019		FY18 Budget to FY19 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 1,086,271	\$ 889,815	\$ 972,721	\$ 970,036	\$ 990,054		\$ 20,018	2%
<i>Restatement: (prior year correction)</i>	<i>(399,202)</i>	<i>19,047</i>	<i>0</i>					
REVENUES								
State Appropriations	\$ 2,390	\$ 856	\$ 856	\$ 770	\$ 770	0%	\$ -	n/a
Available University Fund	287,750	94,231	136,653	159,209	151,746	92%	(7,463)	-5%
Contracts and Grants	54,322	24,264	15,229	4,002	4,002	2%	0	n/a
Gifts	226	(87)	778	193	193	0%	0	n/a
Sales and Services	1,029	1,395	3,477	0	0	0%	0	n/a
Investment Income	13,900	19,344	32,369	8,900	8,700	5%	(200)	-2%
Other Income	1,470	22,483	26,010	0	0	0%	0	n/a
TOTAL REVENUES	\$ 361,087	\$ 162,486	\$ 215,373	\$ 173,073	\$ 165,411		\$ (7,663)	-4%
EXPENDITURES								
Salaries - Faculty	\$ 413	\$ 333	\$ 223	\$ -	\$ -	0%	\$ -	n/a
Salaries - Non-Faculty	12,328	13,431	14,432	14,019	14,265	3%	245	2%
Wages	221	215	102	73	86	0%	13	18%
Benefits	3,687	3,783	4,101	3,871	3,682	1%	(190)	-5%
Personnel Costs	16,649	17,761	18,859	17,964	18,033	4%	69	0%
Utilities	294	512	344	725	775	0%	50	7%
Scholarships	4	4	4	730	730	0%	0	n/a
Equipment (Capitalized)	8,117	14,639	6,014	25	20	0%	(5)	-20%
Operations and Maintenance (Net)	63,625	40,633	34,308	20,610	21,581	4%	971	5%
Debt Service	285,445	324,409	400,251	439,960	469,474	92%	29,514	7%
TOTAL EXPENDITURES	\$ 374,134	\$ 397,957	\$ 459,779	\$ 480,014	\$ 510,612		\$ 30,598	6%
TRANSFERS								
RFS Debt Service (from System Members)	\$ 207,283	\$ 238,170	\$ 303,697	\$ 317,882	\$ 340,807		\$ 22,925	7%
Other	8,510	61,161	(61,975)	9,077	18,013		8,937	-98%
NET TRANSFERS	\$ 215,793	\$ 299,331	\$ 241,721	\$ 326,959	\$ 358,821		\$ 31,862	10%
NET INCREASE (DECREASE)	202,746	63,859	(2,686)	20,018	13,619		(6,399)	-32%
ENDING CURRENT NET POSITION	\$ 889,815	\$ 972,721	\$ 970,036	\$ 990,054	\$ 1,003,673		\$ 13,619	1%

* Excludes estimated expense associated with Other Post-Employment Benefits (OPEB) and TRS Pension Liability beginning in FY15.
TAMUS OPEB amount for FY 2017 is \$167.6 million and TRS Pension is \$12.3 million.



THE TEXAS A&M UNIVERSITY SYSTEM
System Offices
FY 2019 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		FY18 Budget to FY19 Budget	
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
E&G and Designated:								
Scholarships and Fellowships	\$ 764	\$ 764	\$ 764	\$ 730	\$ 730	0%	\$ -	0%
Institutional Support	32,864	44,909	44,120	39,091	40,175	8%	1,085	3%
O&M of Plant	0	965	0	0	0	0%	0	n/a
Public Service	92	92	101	40	40	0%	0	0%
Research	5,172	5,902	2,806	0	0	0%	0	n/a
E&G and Designated Subtotal:	\$ 38,892	\$ 52,632	\$ 47,789	\$ 39,861	\$ 40,945	8%	\$ 1,085	3%
Auxiliary:								
Auxiliary	\$ -	\$ 616	569	-	\$ -	0%	\$ -	n/a
Auxiliary Subtotal:	\$ -	\$ 616	\$ 569	\$ -	\$ -	0%	\$ -	n/a
Restricted:								
Scholarships and Fellowships	\$ 2	\$ 4	\$ 4	\$ -	\$ -	0%	\$ -	n/a
Institutional Support	162	47	1,009	193	193	0%	0	0%
O&M of Plant	0	0	0	0	0	0%	0	n/a
Public Service	0	607	1,990	0	0	0%	0	n/a
Research	49,635	19,643	8,168	-	-	0%	-	n/a
Restricted Subtotal:	\$ 49,798	\$ 20,301	\$ 11,171	\$ 193	\$ 193	0%	\$ -	0%
Debt Service	\$ 285,445	\$ 324,409	\$ 400,251	\$ 439,960	\$ 469,474	92%	\$ 29,514	7%
TOTAL:								
Scholarships and Fellowships	\$ 766	\$ 768	\$ 768	\$ 730	\$ 730	0%	\$ -	0%
Institutional Support	33,026	44,956	45,128	39,284	40,368	8%	1,085	3%
O&M of Plant	0	965	0	0	0	0%	0	n/a
Public Service	92	699	2,091	40	40	0%	0	0%
Auxiliary	0	616	569	-	-	0%	-	n/a
Research	54,806	25,545	10,974	-	-	0%	-	n/a
Debt Service	285,445	324,409	400,251	439,960	469,474	92%	29,514	7%
TOTAL:	\$ 374,134	\$ 397,957	\$ 459,781	\$ 480,014	\$ 510,612	100%	\$ 30,598	6%



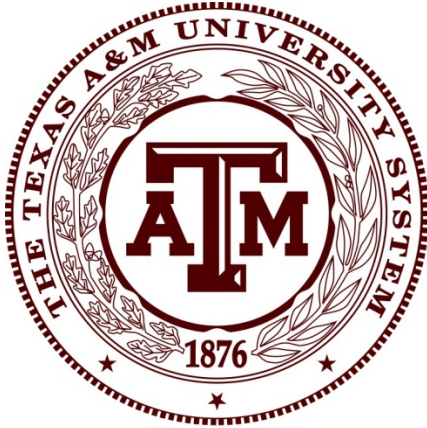
System Offices
Change in Net Position
Current Funds
Fiscal Year 2019 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Designated	\$ 986,573	\$ 1,000,192	\$ 13,619
Restricted	3,481	3,481	0
Change in Net Position	\$ 990,054	\$ 1,003,673	\$ 13,619

Explanation for Net Decrease*

* if applicable





Supplemental Information

Table of Contents

1. Salary Plans (by Member)
2. Academic Enrollment and Semester Credit Hours
3. Texas A&M Health Science Center
 - Student and Program Data
4. Faculty Information
5. Academic and Financial Analytics





THE TEXAS A&M UNIVERSITY SYSTEM
FY 2019
Salary Plans

MEMBER	DESCRIPTION OF SALARY PLAN	AMOUNT
Prairie View A&M University 	Faculty:	
	3% Merit Pool	\$ 644,000
	Promotions and Market Adjustments	400,000
	<i>Benefits</i>	156,600
	Faculty Subtotal:	\$ 1,200,600
	Staff:	
	3% Merit Pool	\$ 994,000
	Minimum Wage Increase (\$10 to \$12/hr)	30,000
	<i>Benefits</i>	154,000
	Staff Subtotal:	\$ 1,178,000
	Total:	\$ 2,378,600
Tarleton State University 	Faculty:	
	1% Merit Pool (contingent on enrollment)	\$ 357,600
	Promotions	180,000
	<i>Benefits</i>	64,400
	Faculty Subtotal:	\$ 602,000
	Staff:	
	1% Merit Pool (contingent on enrollment)	\$ 348,300
	<i>Benefits</i>	62,700
	Staff Subtotal:	\$ 411,000
	Total:	\$ 1,013,000





THE TEXAS A&M UNIVERSITY SYSTEM
FY 2019
Salary Plans

MEMBER	DESCRIPTION OF SALARY PLAN	AMOUNT
Texas A&M International University 	Faculty:	
	1.5% Merit Pool (contingent on enrollment)	\$ 386,000
	Promotions	50,000
	<i>Benefits</i>	198,600
	Faculty Subtotal:	\$ 634,600
	Staff:	
	1.5% Merit Pool (contingent on enrollment)	\$ 352,000
	<i>Benefits</i>	162,500
	Staff Subtotal:	\$ 514,500
	Total:	\$ 1,149,100
Texas A&M University 	Faculty:	
	3% Merit Pool	\$ 9,774,400
	Promotions	600,000
	<i>Benefits</i>	1,867,400
	Faculty Subtotal:	\$ 12,241,800
	Staff:	
	3% Merit Pool	\$ 10,158,400
	<i>Benefits</i>	1,828,500
	Staff Subtotal:	\$ 11,986,900
	Total:	\$ 24,228,700





THE TEXAS A&M UNIVERSITY SYSTEM
FY 2019
Salary Plans

MEMBER	DESCRIPTION OF SALARY PLAN	AMOUNT
<p>Texas A&M University at Galveston</p> 	Faculty:	3.5% Merit Pool \$ 294,000
		Market Adjustments and Promotions 75,000
		<i>Benefits</i> 121,800
	Faculty Subtotal:	\$ 490,800
	Staff:	3.5% Merit Pool \$ 261,000
		Market Adjustment 50,000
		<i>Benefits</i> 86,100
	Staff Subtotal:	\$ 397,100
	Total:	\$ 887,900
<p>Texas A&M Health Science Center</p> 	Faculty:	3% Merit Pool \$ 1,250,000
		Promotions 350,000
		<i>Benefits</i> 375,000
	Faculty Subtotal:	\$ 1,975,000
	Staff:	3% Merit Pool \$ 1,400,000
		<i>Benefits</i> 325,000
	Staff Subtotal:	\$ 1,725,000
	Total:	\$ 3,700,000





THE TEXAS A&M UNIVERSITY SYSTEM
FY 2019
Salary Plans

MEMBER	DESCRIPTION OF SALARY PLAN	AMOUNT
<p>Texas A&M University - Central Texas</p> 	Faculty:	
	No Merit Pool	\$ -
	<i>Benefits</i>	-
	Faculty Subtotal:	\$ -
	Staff:	
	No Merit Pool	\$ -
	<i>Benefits</i>	-
	Staff Subtotal:	\$ -
	Total:	\$ -
<p>Texas A&M University - Commerce</p> 	Faculty:	
	2% Merit Pool	\$ 610,000
	Promotions and Market Adjustments	137,000
	<i>Benefits</i>	210,000
	Faculty Subtotal:	\$ 957,000
	Staff:	
	2% Merit Pool	\$ 490,000
	Market Adjustments	75,000
	<i>Benefits</i>	158,000
	Staff Subtotal:	\$ 723,000
	Total:	\$ 1,680,000






THE TEXAS A&M UNIVERSITY SYSTEM
FY 2019
Salary Plans

MEMBER	DESCRIPTION OF SALARY PLAN	AMOUNT
Texas A&M University - Corpus Christi 	Faculty:	
	2% Merit Pool	\$ 678,500
	Promotions and Market Adjustments	614,200
	<i>Benefits</i>	310,300
	Faculty Subtotal:	\$ 1,603,000
	Staff:	
	2% Merit Pool	\$ 887,100
	<i>Benefits</i>	266,100
	Staff Subtotal:	\$ 1,153,200
	Total:	\$ 2,756,200
Texas A&M University - Kingsville 	Faculty:	
	No Merit Pool Planned	\$ -
	Promotions	67,000
	<i>Benefits</i>	5,600
	Faculty Subtotal:	\$ 72,600
	Staff:	
	No Merit Pool Planned	-
	<i>Benefits</i>	-
	Staff Subtotal:	\$ -
	Total:	\$ 72,600





THE TEXAS A&M UNIVERSITY SYSTEM
FY 2019
Salary Plans

MEMBER	DESCRIPTION OF SALARY PLAN	AMOUNT
<p>Texas A&M University - San Antonio</p> 	Faculty:	
	No Merit Pool	\$ -
	Promotions and Market Adjustments	50,000
	Benefits	11,500
	Faculty Subtotal:	\$ 61,500
	Staff:	
<p>Texas A&M University - Texarkana</p> 	No Merit Pool	\$ -
	Market Adjustments	185,000
	Benefits	42,300
	Staff Subtotal:	\$ 227,300
	Total:	\$ 288,800
	Faculty:	
<p>Texas A&M University - Texarkana</p> 	3% Merit Pool (contingent on fall enrollment)	\$ 194,800
	Benefits	31,200
	Faculty Subtotal:	\$ 226,000
	Staff:	
	3% Merit Pool (contingent on fall enrollment)	\$ 250,800
	Benefits	40,100
	Staff Subtotal:	\$ 290,900
	Total:	\$ 516,900






THE TEXAS A&M UNIVERSITY SYSTEM
FY 2019
Salary Plans

MEMBER	DESCRIPTION OF SALARY PLAN	AMOUNT
West Texas A&M University 	Faculty:	
	1% Merit Pool (contingent on fall enrollment)	\$ 268,000
	Market Adjustments and Promotions	258,000
	<i>Benefits</i>	82,200
	Faculty Subtotal:	\$ 608,200
	Staff:	
	1% Merit Pool (contingent on fall enrollment)	\$ 279,800
	Market Adjustments and Promotions	177,700
	<i>Benefits</i>	71,500
	Staff Subtotal:	\$ 529,000
	Total:	\$ 1,137,200
Texas A&M AgriLife Research 	Faculty:	
	2% Merit Pool	\$ 372,000
	Promotions	30,000
	<i>Benefits</i>	100,400
	Faculty Subtotal:	\$ 502,400
	Staff:	
	2% Merit Pool	\$ 1,003,700
	<i>Benefits</i>	271,000
	Staff Subtotal:	\$ 1,274,700
	Total:	\$ 1,777,100






THE TEXAS A&M UNIVERSITY SYSTEM
FY 2019
Salary Plans

MEMBER	DESCRIPTION OF SALARY PLAN	AMOUNT
Texas A&M AgriLife Extension Service 	Faculty: 2% Merit Pool Promotions <i>Benefits</i>	\$ 212,100
		90,000
		46,000
	Faculty Subtotal:	\$ 348,100
	Staff: 2% Merit Pool Promotions <i>Benefits</i>	\$ 1,256,400
		122,400
		237,400
	Staff Subtotal:	\$ 1,616,200
	Total:	\$ 1,964,300
Texas A&M Forest Service 	Staff: 3% Merit Pool Promotions and Market Adjustments <i>Benefits</i>	\$ 690,000
		345,000
		155,000
	Staff Subtotal:	\$ 1,190,000
	Total:	\$ 1,190,000
Texas A&M Veterinary Medical Diagnostic Lab 	Staff: 2% One-Time Merit Pool <i>Benefits</i>	\$ 172,800
		24,800
	Staff Subtotal:	\$ 197,600
	Total:	\$ 197,600




THE TEXAS A&M UNIVERSITY SYSTEM
FY 2019
Salary Plans

MEMBER	DESCRIPTION OF SALARY PLAN	AMOUNT
Texas A&M Engineering Experiment Station 	Faculty Equivalent and Staff: 3% Merit Pool <i>Benefits</i>	\$ 1,008,100
		201,600
		Staff Subtotal: \$ 1,209,700
		Total: \$ 1,209,700
Texas A&M Engineering Extension Service 	Staff: 3% Merit Pool <i>Benefits</i>	\$ 965,300
		173,800
		Staff Subtotal: \$ 1,139,100
		Total: \$ 1,139,100
Texas A&M Transportation Institute 	Faculty: 3% Merit Pool <i>Benefits</i>	\$ 594,000
		71,300
		Faculty Subtotal: \$ 665,300
	Staff: 3% Merit Pool <i>Benefits</i>	\$ 556,300
		66,800
		-
		Staff Subtotal: \$ 623,100
		Total: \$ 1,288,400



THE TEXAS A&M UNIVERSITY SYSTEM
FY 2019
Salary Plans

MEMBER	DESCRIPTION OF SALARY PLAN	AMOUNT
System Offices 	Staff:	
	3% Merit Pool	\$ 866,000
	Benefits	145,100
	Staff Subtotal:	\$ 1,011,100
	Total:	\$ 1,011,100



THE TEXAS A&M UNIVERSITY SYSTEM

Student Metrics by Member

Student Headcount by Member

	PVAMU	% Inc.	Tarleton	% Inc.	TAMIU	% Inc.	TAMU	% Inc.	TAMUG	% Inc.	TAMU-CT	% Inc.	TAMU-C	% Inc.	TAMU-CC	% Inc.	TAMU-K	% Inc.	TAMU-SA	% Inc.	TAMU-T	% Inc.	WTAMU	% Inc.	SYSTEM TOTAL	% Inc.
Fall 2005	7,912	-5%	7,585	3%	4,298	1%	44,578	0%	1,661	3%	1,555	-8%	8,677	2%	8,355	2%	5,779	-6%	883	-8%	1,549	1%	7,293	0%	100,125	0%
Fall 2006	8,006	1%	7,776	3%	4,917	14%	45,380	2%	1,553	-7%	1,688	9%	8,496	-2%	8,585	3%	5,791	0%	909	3%	1,625	5%	7,412	2%	102,138	2%
Fall 2007	8,382	5%	7,739	0%	5,179	5%	46,542	3%	1,614	4%	1,721	2%	8,879	5%	8,563	0%	5,578	-4%	969	7%	1,605	-1%	7,502	1%	104,273	2%
Fall 2008	8,203	-2%	7,756	0%	5,856	13%	48,039	3%	1,612	0%	1,878	9%	8,787	-1%	9,007	5%	5,698	2%	1,436	48%	1,625	1%	7,535	0%	107,432	3%
Fall 2009	8,608	5%	8,598	11%	6,419	10%	48,702	1%	1,774	10%	2,188	17%	9,075	3%	9,468	5%	5,892	3%	2,343	63%	1,597	-2%	7,769	3%	112,433	5%
Fall 2010	8,781	2%	9,340	9%	6,853	7%	49,129	1%	1,867	5%	2,317	6%	10,280	13%	10,033	6%	6,586	12%	3,120	33%	1,803	13%	7,839	1%	117,948	5%
Fall 2011	8,425	-4%	9,893	6%	7,037	3%	49,861	1%	2,035	9%	2,096	-10%	10,726	4%	10,162	1%	6,731	2%	3,554	14%	1,907	6%	7,886	1%	120,313	2%
Fall 2012	8,336	-1%	10,279	4%	7,213	3%	50,227	1%	2,014	-1%	2,253	7%	11,187	4%	10,508	3%	7,234	7%	4,116	16%	1,903	0%	7,909	0%	123,179	2%
Fall 2013	8,250	-1%	10,937	6%	7,431	3%	53,219	6%	2,174	8%	2,404	7%	11,068	-1%	10,913	4%	7,730	7%	4,512	10%	1,805	-5%	8,381	6%	128,824	5%
Fall 2014	8,343	1%	11,681	7%	7,554	2%	56,507	6%	2,305	6%	2,316	-4%	11,490	4%	11,234	3%	8,728	13%	4,521	0%	1,812	0%	8,970	7%	135,461	5%
Fall 2015	8,268	-1%	12,333	6%	7,192	-5%	58,515	4%	2,324	1%	2,466	6%	12,302	7%	11,661	4%	9,207	5%	4,564	1%	1,839	1%	9,482	6%	140,153	3%
Fall 2016	8,762	6%	13,052	6%	7,390	3%	60,435	3%	2,178	-6%	2,619	6%	12,385	1%	12,202	5%	9,278	1%	5,474	20%	1,993	8%	9,901	4%	145,669	4%
Fall 2017	9,125	4%	13,019	0%	7,640	3%	62,802	4%	1,998	-8%	2,575	-2%	12,490	1%	12,236	0%	8,674	-7%	6,460	18%	2,038	2%	10,060	2%	149,117	2%

Semester Credit Hours by Member

	PVAMU	% Inc.	Tarleton	% Inc.	TAMIU	% Inc.	TAMU	% Inc.	TAMUG	% Inc.	TAMU-CT	% Inc.	TAMU-C	% Inc.	TAMU-CC	% Inc.	TAMU-K	% Inc.	TAMU-SA	% Inc.	TAMU-T	% Inc.	WTAMU	% Inc.	SYSTEM TOTAL	% Inc.
FY 2005	223,736	5%	201,363	2%	99,095	4%	1,133,621	-2%	46,411	0%	30,197	-7%	204,603	2%	209,698	4%	153,319	-5%	19,335	40%	30,225	2%	177,802	2%	2,529,405	0%
FY 2006	206,046	-8%	204,599	2%	105,306	6%	1,183,378	4%	47,601	3%	30,731	2%	202,241	-1%	214,076	2%	144,036	-6%	17,838	-8%	30,319	0%	178,138	0%	2,564,309	1%
FY 2007	208,265	1%	207,270	1%	113,090	7%	1,192,656	1%	45,063	-5%	31,480	2%	200,814	-1%	220,936	3%	147,461	2%	18,482	4%	31,052	2%	178,884	0%	2,595,453	1%
FY 2008	216,204	4%	203,039	-2%	120,722	7%	1,230,588	3%	46,321	3%	34,585	10%	198,870	-1%	215,136	-3%	135,688	-8%	22,429	21%	32,317	4%	177,514	-1%	2,633,413	1%
FY 2009	210,047	-3%	205,278	1%	130,642	8%	1,249,689	2%	48,021	4%	37,484	8%	197,174	-1%	228,913	6%	134,886	-1%	34,454	54%	32,810	2%	180,343	2%	2,689,741	2%
FY 2010	220,741	5%	216,373	5%	144,110	10%	1,259,364	1%	50,372	5%	43,690	17%	207,525	5%	239,630	5%	151,041	12%	52,981	54%	34,126	4%	186,789	4%	2,806,742	4%
FY 2011	222,722	1%	231,999	7%	153,142	6%	1,264,844	0%	54,774	9%	43,867	0%	232,380	12%	255,785	7%	166,133	10%	66,371	25%	38,069	12%	193,304	3%	2,923,390	4%
FY 2012	218,106	-2%	247,412	7%	151,820	-1%	1,280,878	1%	57,306	5%	44,553	2%	246,366	6%	256,889	0%	173,041	4%	74,128	12%	42,582	12%	195,285	1%	2,988,366	2%
FY 2013	218,047	0%	261,086	6%	153,003	1%	1,287,916	1%	57,078	0%	47,558	7%	256,054	4%	264,971	3%	177,037	2%	83,626	13%	40,935	-4%	199,542	2%	3,046,853	2%
FY 2014	219,649	1%	278,806	7%	159,208	4%	1,363,680	6%	62,746	10%	48,416	2%	248,419	-3%	273,915	3%	206,897	17%	90,343	8%	40,142	-2%	210,430	5%	3,202,651	5%
FY 2015	221,410	1%	295,579	6%	166,481	5%	1,445,220	6%	66,143	5%	49,907	3%	266,868	7%	277,718	1%	213,923	3%	89,188	-1%	41,064	2%	218,668	4%	3,352,169	5%
FY 2016	224,647	1%	310,777	5%	172,933	4%	1,503,029	4%	65,864	-0.4%	53,036	6%	283,834	6%	287,569	4%	223,642	5%	92,624	4%	42,889	4%	228,301	4%	3,489,145	4%
FY 2017	237,360	6%	327,582	5%	178,616	3%	1,546,438	3%	66,948	2%	53,760	1%	284,412	0%	308,738	7%	216,180	-3%	121,785	31%	45,218	5%	229,856	1%	3,616,893	4%

Not certified

* Projected

** Not certified

Note: The percentage increase listed next to each number is the percentage increase from the previous fiscal year.



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Health Science Center
Fall Student Enrollment by Head Count and FTE



School	Fall 2008	Fall 2009	Fall 2010	Fall 2011	Fall 2012	Fall 2013	Fall 2014	Fall 2015	Fall 2016	Fall 2017
College of Dentistry (COD)										
Head Count	568	565	580	573	580	576	581	586	599	598
FTEs	550.8	541.8	556.1	556.0	567.0	570.0	571.3	581.4	532.1	592.3
College of Medicine (COM)										
Head Count	413	481	534	633	706	767	794	920	925	884
FTEs	413.0	481.0	534.0	633.0	706.0	767.0	794.0	905.8	884.7	846.1
College of Nursing (CON)										
Head Count	44	89	121	106	145	184	199	275	306	321
FTEs	44.0	83.8	116.2	103.1	141.2	159.3	182.8	252.6	244.4	247.4
College of Pharmacy (COP)										
Head Count	235	320	329	345	343	347	377	407	439	455
FTEs	235.0	320.0	329.0	345.0	343.0	347.0	377.0	407.0	439.0	455.0
School of Graduate Studies (SGS) *										
Head Count	105	112	112	127	131	126	125	N/A	N/A	N/A
FTEs	87.7	94.4	102.1	108.7	117.1	106.7	110.7	N/A	N/A	N/A
School of Public Health (SPH)										
Head Count	330	277	282	338	381	417	391	402	748	943
FTEs	235.4	194.4	209.4	256.2	284.4	223.7	354.6	367.8	393.0	512.4
Health Science Center (Total)										
Head Count	1,695	1,844	1,958	2,122	2,286	2,417	2,467	2,590	3,017	3,201
FTEs	1,565.9	1,715.4	1,846.8	2,002.0	2,158.7	2,173.7	2,390.4	2,514.5	2,493.2	2,653.2

* The numbers for the School of Graduate Studies shown here are only the students in the biomedical sciences program and Public Health Sciences students who are enrolled in the MSPH and Ph.D. program

Full-time equivalent (FTE) enrollment calculated using the Texas Higher Education Coordinating Board contact-hour conversion parameters. Professional students are considered full time and included as head count (each student=1 FTE). Undergraduate and graduate students are converted to FTEs as follows: semester credit hours for the fall semester of each academic year and divided by 15 hours for undergraduates, 12 hours for master's students, and 9 hours for doctoral students. Table only includes State funded contact hours



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Health Science Center
Total Faculty Employment by Head Count and FTE



School	Fall 2008	Fall 2009	Fall 2010	Fall 2011	Fall 2012	Fall 2013	Fall 2014	Fall 2015	Fall 2016	Fall 2017
College of Dentistry (COD)										
Head Count	244	235	244	246	254	245	251	286	324	216
FTEs	154.0	152.2	150.2	147.5	153.1	151.8	157.1	165.1	192.7	147.2
College of Medicine (COM)										
Head Count	102	110	125	125	134	129	153	113	281	168
FTEs	97.9	104.4	118.7	117.1	124.9	120.5	142.2	100.8	208.4	156.7
College of Nursing (CON)										
Head Count	11	19	24	22	29	35	37	47	54	54
FTEs	9.3	18.9	19.2	20.9	27.2	31.2	34.0	37.7	46.1	42.8
College of Pharmacy (COP)										
Head Count	23	37	37	42	41	37	45	46	48	53
FTEs	22.3	35.4	35.4	40.8	40.2	36.4	44.9	41.9	47.9	51.3
Institute of Bioscience & Technology (IBT)										
Head Count	19	21	16	13	15	19	22	24	48	20
FTEs	18.2	20.2	18.8	13.0	14.6	17.7	20.7	18.8	35.4	18.0
School of Public Health (SPH)										
Head Count	48	47	49	44	44	47	51	68	108	77
FTEs	42.0	42.4	41.9	41.2	42.0	44.0	46.8	58.5	83.4	72.8
Health Science Center (Total)										
Head Count	447	469	495	492	517	512	559	584	863	588
FTEs	343.7	373.4	380.8	380.6	402.0	401.6	445.7	422.9	613.9	488.8

Head count and full-time equivalent (FTE) faculty members calculated using only budgeted employees. The College of Medicine has an additional 1259 faculty through a Scott & White clinical contract.



THE TEXAS A&M UNIVERSITY SYSTEM

Texas A&M Health Science Center

Student-to-Faculty Ratio



School	Fall 2008	Fall 2009	Fall 2010	Fall 2011	Fall 2012	Fall 2013	Fall 2014	Fall 2015	Fall 2016	Fall 2017
College of Dentistry (COD)										
Student-to-Faculty Ratio	3.58	3.56	3.70	3.77	3.70	3.75	3.64	3.52	2.76	4.02
College of Medicine (COM)										
Student-to-Faculty Ratio	4.22	4.61	4.50	5.41	5.65	6.37	5.58	8.98	4.25	5.40
College of Nursing (CON)										
Student-to-Faculty Ratio	4.73	4.43	6.05	4.93	5.19	5.11	5.38	6.70	5.30	5.78
College of Pharmacy (COP)										
Student-to-Faculty Ratio	10.54	9.04	9.29	8.46	8.53	9.53	8.40	9.72	9.16	8.87
School of Public Health (SPH)										
Student-to-Faculty Ratio	5.60	4.58	5.00	6.22	6.77	5.08	7.58	6.28	4.71	7.04
Health Science Center (Total)										
Student-to-Faculty Ratio	4.56	4.59	4.85	5.26	5.37	5.41	5.36	5.95	4.06	5.43

Student Full-time equivalent (FTE) enrollment calculated using the Texas Higher Education Coordinating Board contact-hour conversion parameters. Professional students are considered full time and included as head count (each student=1 FTE). Undergraduate and graduate students are converted to FTEs as follows: semester credit hours for the fall semester of each academic year and divided by 15 hours for undergraduates, 12 hours for master's students, and 9 hours for doctoral students.

Faculty full-time equivalent (FTE) calculated using only budgeted employees. The College of Medicine has an additional 595 faculty through a Scott & White clinic.

TAMHSC does not have faculty headcounts for GSBS, consequently, there is no student-to-faculty ratio for GSBS.

THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Health Science Center
Degrees Awarded by Academic Discipline

School	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17
College of Dentistry (COD)	165	156	171	170	175	172	183	200	180	193
BS	30	30	30	28	25	28	29	30	25	29
Clinical Specialty ¹	34	20	35	27	35	35	41	39	38	43
DDS	88	87	84	101	97	97	99	106	104	101
MS	13	19	22	14	18	12	14	22	13	18
PHD								3		2
College of Medicine (COM)	76	79	76	100	117	134	157	212	212	193
BS	-	-	-	-	-	-	-	-	-	-
MD	76	79	76	100	117	134	157	189	194	178
MS								4	12	4
PHD								19	6	11
College of Nursing (CON)			39	80	71	88	124	114	151	207
BSN			39	80	71	88	124	114	132	180
MSN									19	27
College of Pharmacy (COP)	-	-	74	69	88	78	86	86	78	88
PharmD	-	-	74	69	88	78	86	86	78	88
School of Graduate Studies (SGS)	23	29	31	28	23	32	25	-	-	-
MS	6	1	-	4	6	1	4			
PhD	12	23	22	18	12	31	21			
MSPH	5	5	9	6	5	-	-			
School of Public Health (SPH)	78	106	117	91	91	122	164	144	172	147
BS										15
MHA	17	20	22	14	24	22	28	35	21	24
MPH	61	86	95	77	65	95	120	99	137	99
MSPH	-	-	-	-	-	1	2	5	2	1
PhD	-	-	-	-	2	3	4	3	7	3
DrPH	-	-	-	-	-	1	10	2	5	5
Health Science Center (Total)	342	370	508	538	565	626	739	756	793	828
BS	30	30	30	28	25	28	29	30	25	44
BSN	-	-	-	-	-	-	-	-	132	180
Clinical Specialty	34	20	35	27	35	35	41	39	38	43
DDS (Professional)	88	87	84	101	97	97	99	106	104	101
MD (Professional)	76	79	76	100	117	134	157	189	194	178
MHA	17	20	22	14	24	22	28	35	21	24
MPH	61	86	95	77	65	95	120	99	137	99
MSPH	5	5	9	6	5	-	2	5	2	1
MS	19	20	22	18	24	14	18	26	25	22
MSN									19	27
PharmD	-	-	74	69	88	78	86	86	78	88
PhD	12	23	22	18	14	34	25	25	13	16
DrPH	-	-	-	-	-	1	10	2	5	5

¹ Some Clinical Specialty Students concurrently receive a graduate

Degrees listed with (GSBS) are considered GSBS degrees, but the degrees are awarded by each of the colleges



THE TEXAS A&M UNIVERSITY SYSTEM

Texas A&M Health Science Center

Degrees Offered



Baylor College of Dentistry

Doctor of Dental Surgery (DDS)
Master of Science (MS) (Dental Graduate Specialty Programs)
Advanced Dental Education Programs (Certificate of Completion)
Bachelor of Science, Dental Hygiene (BS)

College of Medicine

Doctor of Medicine (MD)
Doctor of Philosophy, Biomedical Science (PhD)
Doctor of Philosophy, Medical Science (PhD)
Doctor of Philosophy, Neuroscience (PhD)
Master of Science, Biomedical Science (MS)
Master of Science, Education of Healthcare Professionals (MS)
Master of Science, Medical Science (MS)

College of Nursing

Master of Science in Nursing, Family Nurse Practitioner (MSN)
Master of Science in Nursing, Nursing Education (MSN)
Bachelor of Science, Nursing (BSN)

Irma Lerma Rangel College of Pharmacy

Doctor of Pharmacy (PharmD)

School of Rural Public Health

Doctor of Philosophy, Health Services Research (PhD)
Doctor of Public Health (DrPH)
Master of Public Health (MPH)
Master of Science in Public Health (MSPH)
Master of Health Administration (MHA)
Bachelor of Science

Note : The Institute for Biosciences and Technology does not grant degrees. Instead, the students trained at that facility are included in the programs offered by the College of Medicine.



THE TEXAS A&M UNIVERSITY SYSTEM

Full-Time Faculty Equivalents

Institution	Fall 2007	Fall 2008	Fall 2009	Fall 2010	Fall 2011	Fall 2012	Fall 2013	Fall 2014	Fall 2015	Fall 2016
Prairie View A&M University	375	384	386	390	357	370	369	381	389	385
Tarleton State University	397	414	351	360	389	410	429	490	500	517
Texas A&M International University	183	197	202	216	193	210	224	234	244	256
Texas A&M University	1,979	2,079	2,078	2,074	1,942	1,938	2,016	2,114	2,206	2,247
Texas A&M University at Galveston	97	99	106	108	109	109	104	107	112	112
Texas A&M University - Central Texas	N/A	N/A	69	79	80	87	84	91	103	107
Texas A&M University - Commerce	346	346	356	344	346	366	397	412	426	414
Texas A&M University - Corpus Christi	340	343	326	365	352	364	371	380	385	300
Texas A&M University - Kingsville	314	334	288	309	307	317	339	354	348	379
Texas A&M University - San Antonio	N/A	N/A	91	112	128	138	139	145	137	203
Texas A&M University - Texarkana	62	66	63	64	71	76	77	83	85	92
West Texas A&M University	274	286	302	311	309	300	311	331	346	365

Full-Time Faculty Equivalents (FTFE) for Texas A&M University - Central Texas and Texas A&M University - San Antonio before Fall 2009 are not available.

Source: Texas Higher Education Coordinating Board - Accountability System

Definition: FTE (full-time equivalent) faculty are instructional faculty with rank codes 1-5 and appointment codes

01 and 02. Faculty must be teaching a course reported on the CBM004. Only the percent time in appointment codes 01 and 02 are counted. Faculty members without a salary are included.

Teaching assistants are not included to match LBB measure.



THE TEXAS A&M
UNIVERSITY SYSTEM

ANALYTICS INFORMATION

<http://analytics.tam.us.edu/>

Student Success

Graduation and Persistence – Rates
First Year Persistence Rates
Second Year Persistence Rates
Third Year Persistence Rates
Four Year Graduation Rates
Six Year Graduation Rates
Student Success by Peers
Student Success – TAMUS Persistence and Graduation Rates
Student Success – TAMUS First Year Persistence Rates
Student Success – TAMUS Second Year Persistence Rates
Student Success – TAMUS Third Year Persistence Rates
Student Success – TAMUS Four Year Graduation Rates
Student Success – TAMUS Six Year Graduation Rates
Persistence and Graduation Rates for Total Cohort
Transfer Cohort – Persistence Rates
Transfer Cohort – First Year Persistence Rates
Transfer Cohort – Second Year Persistence Rates
Transfer Cohort – Four Year Graduation Rates
Transfer Cohort – Six Year Graduation Rates
Transfer Cohort – SCH Metrics

Enrollment

Fall Semester Enrollment (by Year)
Most Recent Fall Enrollment by Ethnicity
Enrollment Rate of Change
Incoming Student Characteristics – Enrollment Trend
Enrollment – Peer Institution Comparison

Degrees Conferred

Degrees Conferred
Degrees Conferred by Level – STEM Degrees
Degrees Conferred by Major
Peer Institution Comparison

Financial

UAF Summary
Financial Metrics - Operating Expense per FTSE
Financial Metrics - Research Expenditures
Financial Metrics - Research Expenditure per FTEE
Financial Metrics – State Support per FTSE
Financial Metrics - Total Endowment
Financial Metrics - Average Tuition and Fees
Financial Comparison of Financial Metrics
Financial by Department – NACUBO Function
Financial Expense by College - NACUBO Function
Financial Selected Departments – NACUBO Function

Governance

Financial Stretch Goals
First Year Persistence Rates w/Stretch Goals
Four Year Graduation Rates w/Stretch Goals
Six Year Graduation Rates w/Stretch Goals
Degrees Conferred w/Stretch Goals
Critical Workforce - Degrees Awarded to STEM Majors
Degrees Conferred to At Risk Students w/Stretch Goals
Student Success in Selected Ethnicities
Six Year Graduation Rate by Ethnicity per Peer Institutions
Student Success Analysis
Student Success Time to Degree
Total Undergraduate Degrees Conferred

Definitions



**THE TEXAS A&M UNIVERSITY SYSTEM
GLOSSARY OF TERMS
FY 2019 BUDGET**

Fund Groups:

Education and General Funds (E&G Funds)	Primarily includes State Appropriations and Statutory Tuition supporting the core mission of the institution. Examples include Education, Research, Extension, Administrative, Regulatory, and Forestry.
Designated Funds	Primarily includes Designated Tuition and Student Fees. Representing unrestricted funds that have been internally designated to support the core mission of the institution.
Auxiliary Funds	An auxiliary enterprise is an entity that exists primarily to furnish goods or services to students, faculty, or staff, and charges a fee directly related to, although not necessarily equal to, the cost of the goods or services. Auxiliary enterprises are essentially managed as self-supporting units. Examples include Athletics, Dining Services, and Student Housing.
Restricted Funds	Funds available for current purposes, the use of which has been restricted by others (e.g., outside agencies or donors) for specific purposes or to a specific time. Examples include contracts and grants, financial aid, gifts, etc.
Unrestricted Net Position	Net assets that are available for any lawful purpose; these funds are not subject to externally imposed restrictions.

NACUBO FUNCTION:

Instruction	Expenses for all activities that are part of the institution's instruction program including expenses for credit and noncredit courses; academic, vocational and technical instruction; remedial and tutorial instruction; and regular, special and extension sessions.
-------------	---



**THE TEXAS A&M UNIVERSITY SYSTEM
GLOSSARY OF TERMS
FY 2019 BUDGET**

Academic Support	Expenses incurred to provide support services for the institution's primary missions: instruction, research and public service. Examples include Dean's offices, libraries, course and curriculum development, etc.
Institutional Support	Expenses for central, executive-level activities concerned with management and long-range planning for the entire institution (e.g., the governing board, planning and programming, legal services, fiscal operations, administrative data processing, space management, employee personnel and records, etc.).
Operations and Maintenance of Plant	Expenses for the administration, supervision, operation, maintenance, preservation and protection of the university's physical plant. Includes expenses normally incurred for such items as janitorial and utility services; repairs and ordinary or normal alterations of buildings, furniture and equipment; care of grounds; maintenance and operation of buildings and other plant facilities, etc.
Student Services	Includes expenses for activities such as Offices of Admissions, Financial Aid, Registrar, Student Centers, etc. This also includes expenses for activities with the primary purpose of contributing to student's emotional and physical well-being and intellectual, cultural and social development outside the context of the formal instruction program.
Scholarships and Fellowships	Payments made for scholarship grants to students as authorized by law.
Auxiliary	Expenses relating to the operation of auxiliary enterprises, including expenses for operation and maintenance of plant and institutional support.



**THE TEXAS A&M UNIVERSITY SYSTEM
GLOSSARY OF TERMS
FY 2019 BUDGET**

Public Service	Expenses for activities established primarily to provide non-instructional services beneficial to individuals and groups external to the institution (e.g., conferences, institutes, general advisory services, reference bureaus, radio and television)
Research	Expenses for activities specifically organized to produce research, whether commissioned by an agency external to the institution or separately budgeted by an organizational unit within the university.
REVENUES:	
State Appropriations	Appropriations from the State General Revenue Fund which supplement member institutional revenue in meeting operating expenses such as faculty salaries, employee benefits, utilities, and institutional support.
Federal Appropriations	Revenues from federal governmental agencies that are for training programs, research, or public service activities.
Higher Education Fund	State appropriated general revenue which is used for construction, library and equipment expenses for Texas public universities that do not benefit from AUF Excellence funding or Permanent University Fund (PUF) bond proceeds.
Available University Fund	Income from the Permanent University Fund (PUF) endowment derived from dividends, interest and other income resulting from PUF investments.
Tuition and Fees	The amount of money assessed to students for instructional services. Tuition and fees may be charged per term, per course, or per semester credit hour. Includes the statutory tuition rate set by the State legislature, designated tuition set by the Board of Regents, and various student fees.



**THE TEXAS A&M UNIVERSITY SYSTEM
GLOSSARY OF TERMS
FY 2019 BUDGET**

Exemptions	The reductions of tuition and fees that are required by statute. Examples are Hazlewood or border state students.
Contracts, Grants and Gifts	Total contract and grant revenue from all sources (Federal, State, Private, and Local) less Indirect Costs recovered. Revenues received from gift or contribution non-exchange transactions (bequests, pledges, etc.)
Student Financial Assistance	Revenue collected for the benefit of providing student financial aid. For example, Pell Grants.
Sales and Services	Revenues from the sale of goods or services that are incidental to the conduct of instruction, research or public service. Examples include sales of scientific and literary publications, testing services, veterinary services, university presses, dairy products, data processing services, cosmetology services, auxiliary services, etc.
Discounts	Elimination entry related to grant revenue received for payment of tuition and fees. Entry is needed to prevent the overstatement of tuition and fees revenue and grant revenue. For example, Pell grants.
Investment Income	Revenues derived from the institution's investments. Such income may take the form of interest income, dividend income, rental income or royalty income.
Other Income	Other revenues provided to meet current fiscal year operating expenses such as fines, penalties, interest on late payments, etc.



**THE TEXAS A&M UNIVERSITY SYSTEM
GLOSSARY OF TERMS
FY 2019 BUDGET**

EXPENDITURES:

Salaries - Faculty	Funds expended as compensation for services to faculty (including lecturers and graduate students - teaching).
Salaries - Non-Faculty	Funds expended as compensation for services to non-faculty (includes administrators, professionals, support staff, and graduate students non-teaching).
Wages	Funds expended as compensation for services to non-budgeted employees (including student workers) on an hourly basis. This includes regular or periodic payment to a person for the regular or periodic performance of work or a service and payment to a person for more sporadic performance of work or a service (overtime, extra compensation, summer compensation, bonuses, sick or annual leave, lump sum termination payments, death benefits, etc.).
Benefits	Payments made to, or on behalf of, an individual over and above that received in the form of a salary or wage. Examples include health insurance, retirement plans, social security and Medicare matching, etc.
Utilities	Total funds expended for utilities including electricity, water, natural gas, sewage, etc.
Scholarships	Grants-in-aid, tuition and fee waivers, or other forms of financial aid awarded to a student for the purpose of attending college.



**THE TEXAS A&M UNIVERSITY SYSTEM
GLOSSARY OF TERMS
FY 2019 BUDGET**

Discounts	Elimination entry related to total scholarship expenditures funded by grant revenue received for payment of tuition and fees. Entry is needed to prevent the overstatement of tuition and fees revenue and scholarship and grant expenses. For example, Pell grants.
Operations and Maintenance	Total funds expended for operations and maintenance including all expenditures for operations established to provide services and maintenance related to grounds and facilities. Also includes net service departments as total service department revenue less expenditures (may be a deduction or an addition); claims and losses as decreases in net assets from incidental transactions or other events affecting the organization not resulting from expenses; and movable tangible property such as research equipment, vehicles, machinery and other office equipment that meet the institution's capitalization policy for capital assets.
Equipment (Capitalized)	Moveable tangible property such as research equipment, vehicles, machinery, and office equipment that meet the institution's capitalization policy for capital assets.
Debt Service	Funds transferred to the System Offices by the members to pay the interest and charges due on debt held at the System for the benefit of the members, including principal payments.



**THE TEXAS A&M UNIVERSITY SYSTEM
GLOSSARY OF TERMS
FY 2019 BUDGET**

ACADEMIC:

Semester credit hours	Semester credit hours (SCH), state-funded and total (both non-state funded and state-funded) generated by undergraduate and graduate level courses and students. Post baccalaureate students are included in the graduate level SCH.
4 and 6-Year Graduation Rate (Same Institution)	First-time entering degree-seeking students who enrolled at an institution in a minimum of 12 SCH their first fall semester who graduated from that same institution after four (six) academic years.
4 and 6-Year Graduation Rate (Total)	First-time entering degree-seeking students who enrolled at an institution in a minimum of 12 SCH their first fall semester who graduated from that same institution or another Texas public or independent institution after four (six) academic years.
1-Year Persistence Rate (Same Institution)	Percentage of first-time entering degree-seeking undergraduates enrolled in at least 12 SCH their first semester who are still enrolled at the same institution one year later.
1-Year Persistence Rate (Total)	Percentage of first-time entering degree-seeking undergraduates enrolled in at least 12 SCH their first semester who are still enrolled at the same or another institution one year later.



**THE TEXAS A&M UNIVERSITY SYSTEM
GLOSSARY OF TERMS
FY 2019 BUDGET**

6-Year Graduation and Persistence Rate	First-time full-time, degree-seeking students who enrolled in a minimum of 12 SCH their first fall semester and have graduated from the same or another Texas public independent university or are still enrolled at the same institution or another Texas public institution after six academic years.
--	---
