



# THE TEXAS A&M UNIVERSITY SYSTEM

## ***FY 2019 EXECUTIVE SUMMARY***

**FISCAL YEAR ENDING AUGUST 31, 2019**

**1<sup>ST</sup> QUARTER UPDATE WITH 2018 ACTUALS**



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**FY 2019 EXECUTIVE BUDGET SUMMARY**  
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>PERCENT OF FISCAL YEAR 2019</b>				<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 3,831,038	\$ 3,977,407	\$ 4,128,577	\$ 4,194,107	\$ 4,195,626	
<i>Restatement: (prior year correction)</i>	33,534	0				
<b>REVENUES</b>						
State Appropriations	\$ 1,169,886	\$ 1,245,438	\$ 1,232,727	\$ 987,451	\$ 1,213,072	26%
Federal Appropriations	37,497	35,567	36,412	(1,812)	40,053	1%
Higher Education Fund	31,058	46,587	46,587	39,423	46,587	1%
Available University Fund	237,169	271,247	597,415	68,903	312,407	7%
Tuition and Fees (Gross)	1,332,346	1,420,125	1,485,208	797,009	1,516,489	32%
Contracts and Grants	724,791	692,817	724,103	220,231	761,593	16%
Student Financial Assistance	275,051	294,675	317,535	57,867	287,865	6%
Gifts	178,716	136,971	192,213	28,459	189,829	4%
Sales and Services	629,301	647,593	659,605	253,178	601,056	13%
Investment Income	145,760	309,721	257,265	42,473	92,034	2%
Other Income	92,165	102,148	109,249	21,793	55,172	1%
Discounts	(343,910)	(396,671)	(406,148)	(98,643)	(394,570)	-8%
<b>TOTAL REVENUES</b>	<u>\$ 4,509,829</u>	<u>\$ 4,806,218</u>	<u>\$ 5,252,172</u>	<u>\$ 2,416,332</u>	<u>\$ 4,721,586</u>	<b>100%</b>
Percent of Budget				51%		
<b>EXPENDITURES</b>						
Salaries - Faculty	\$ 709,493	\$ 753,002	\$ 762,996	\$ 224,729	\$ 823,892	18%
Salaries - Non-Faculty	892,026	936,810	949,848	241,721	1,008,743	21%
Wages	162,105	178,582	181,938	41,951	152,988	3%
Benefits	453,119	488,674	493,901	110,055	480,339	10%
<b>Personnel Costs</b>	<u>2,216,743</u>	<u>2,357,068</u>	<u>2,388,683</u>	<u>618,456</u>	<u>2,465,961</u>	<b>53%</b>
Utilities	104,958	104,384	134,191	24,661	119,467	3%
Scholarships	580,321	643,153	668,553	263,083	640,481	14%
Discounts	(343,910)	(396,671)	(406,148)	(98,643)	(394,570)	-8%
Equipment (Capitalized)	153,027	117,568	142,496	27,252	107,895	2%
Operations and Maintenance (Net)	1,222,073	1,228,177	1,272,780	264,859	1,285,169	27%
Debt Service	324,481	400,306	410,990	92,017	469,474	10%
<b>TOTAL EXPENDITURES</b>	<u>\$ 4,257,692</u>	<u>\$ 4,453,985</u>	<u>\$ 4,611,546</u>	<u>\$ 1,191,685</u>	<u>\$ 4,693,876</u>	<b>100%</b>
Percent of Budget				25%		
<b>TRANSFERS</b>						
RFS Debt Service (To System Office)	\$ 0	\$ (0)	\$ (0)	\$ (0)	\$ (0)	0%
Other	(139,303)	(201,063)	(575,096)	(313,753)	21,925	0%
<b>NET TRANSFERS</b>	<u>\$ (139,303)</u>	<u>\$ (201,063)</u>	<u>\$ (575,096)</u>	<u>\$ (313,753)</u>	<u>\$ 21,925</u>	<b>0%</b>
<b>NET INCREASE (DECREASE)</b>	<b>112,834</b>	<b>151,169</b>	<b>65,530</b>	<b>910,895</b>	<b>49,635</b>	
<b>ENDING CURRENT NET POSITION</b>	<u>\$ 3,977,407</u>	<u>\$ 4,128,577</u>	<u>\$ 4,194,107</u>	<u>\$ 5,105,002</u>	<u>\$ 4,245,262</u>	

\* Excludes estimated expense associated with Other Post-Employment Benefits ("OPEB") and TRS Pension.  
TAMUS amount for FY 2015 is \$124 million, FY 2016 is \$134 million, FY 2017 is \$167.6 million, FY 2018 is \$145.2 million.  
The cumulative impact of OPEB excluded in the Net Position is \$1.3 billion.



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**FY 2019 EXECUTIVE BUDGET SUMMARY**  
(In Thousands)



EXPENDITURES	FY 2016	FY 2017	FY 2018	FY 2019		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>Fund Group - NACUBO Function</b>						
<b>E&amp;G and Designated:</b>						
Instruction	\$ 1,024,752	\$ 1,107,913	\$ 1,110,270	\$ 283,082	\$1,262,257	27%
Academic Support	352,158	346,139	358,772	85,353	364,028	8%
Student Services	168,990	179,340	176,230	41,650	183,880	4%
Scholarships and Fellowships	112,855	118,691	126,845	99,630	115,579	2%
Institutional Support	294,807	329,170	322,106	97,532	#REF!	#REF!
O&M of Plant	208,202	220,272	241,393	40,056	236,605	5%
Public Service	230,221	230,412	275,736	53,074	217,791	5%
Research	376,607	374,023	375,636	81,597	340,680	7%
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 2,768,593</b>	<b>\$ 2,905,960</b>	<b>\$ 2,986,988</b>	<b>\$ 781,974</b>	<b>\$2,989,992</b>	<b>64%</b>
<b>Auxiliary:</b>						
Auxiliary	\$ 378,793	\$ 384,498	\$ 417,598	\$ 122,758	\$ 399,376	9%
<b>Auxiliary Subtotal:</b>	<b>\$ 378,793</b>	<b>\$ 384,498</b>	<b>\$ 417,598</b>	<b>\$ 122,758</b>	<b>\$ 399,376</b>	<b>9%</b>
<b>Restricted:</b>						
Instruction	\$ 110,966	\$ 101,225	\$ 105,053	\$ 25,098	\$ 108,956	2%
Academic Support	51,870	49,594	55,964	11,110	140,017	3%
Student Services	9,184	11,798	14,549	3,184	16,074	0%
Scholarships and Fellowships	98,149	101,710	108,122	48,873	119,786	3%
Institutional Support	2,541	2,719	3,722	979	2,016	0%
O&M of Plant	5,124	3,833	3,997	2,320	2,841	0%
Public Service	53,886	61,313	59,517	12,371	50,923	1%
Research	454,178	431,084	445,157	90,976	394,037	8%
<b>Restricted Subtotal:</b>	<b>\$ 785,897</b>	<b>\$ 763,276</b>	<b>\$ 796,057</b>	<b>\$ 194,911</b>	<b>\$ 834,650</b>	<b>18%</b>
<b>Debt Service</b>	<b>\$ 324,409</b>	<b>\$ 400,251</b>	<b>\$ 410,878</b>	<b>\$ 92,042</b>	<b>\$ 469,474</b>	<b>10%</b>
<b>TOTAL:</b>						
Instruction	\$ 1,135,718	\$ 1,209,138	\$ 1,215,323	\$ 308,180	\$1,371,212	29%
Academic Support	404,028	395,732	414,736	96,462	504,044	11%
Student Services	178,174	191,137	190,779	44,834	199,954	4%
Scholarships and Fellowships	211,004	220,402	234,967	148,503	235,365	5%
Institutional Support	297,348	331,889	325,828	98,511	#REF!	#REF!
O&M of Plant	213,327	224,106	245,390	42,376	239,446	5%
Public Service	284,107	291,725	335,253	65,446	268,714	6%
Auxiliary	378,793	384,498	417,598	122,758	399,376	9%
Research	830,785	805,106	820,794	172,573	734,717	16%
Debt Service	324,409	400,251	410,878	92,042	469,474	10%
<b>TOTAL:</b>	<b>\$ 4,257,692</b>	<b>\$ 4,453,984</b>	<b>\$ 4,611,546</b>	<b>\$ 1,191,685</b>	<b>\$4,693,876</b>	<b>100%</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**ACADEMICS**  
**FY 2019 EXECUTIVE BUDGET SUMMARY**  
(In Thousands)



	FY 2016	FY 2017	FY 2019		
	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>PERCENT OF FISCAL YEAR 2019</b>			<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 2,526,166	\$ 2,621,726	\$ 2,967,038	\$ 2,851,685	
<i>Restatement: (prior year correction)</i>	0	0	0		
<b>REVENUES</b>					
State Appropriations	\$ 944,021	\$ 1,004,924	\$ 837,762	\$ 981,145	26%
Federal Appropriations	10,215	8,044	(4,807)	13,062	0%
Higher Education Fund	31,058	46,587	39,423	46,587	1%
Available University Fund	142,939	134,922	40,163	160,661	4%
Tuition and Fees (Gross)	1,308,073	1,395,786	788,083	1,489,256	39%
Contracts and Grants	370,816	345,894	130,215	397,293	10%
Student Financial Assistance	275,051	294,675	57,867	287,865	8%
Gifts	171,988	130,857	27,346	184,252	5%
Sales and Services	556,496	566,930	236,634	538,072	14%
Investment Income	113,294	247,850	28,393	70,125	2%
Other Income	48,994	53,395	20,782	29,855	1%
Discounts	(343,910)	(396,671)	(98,643)	(394,570)	-10%
<b>TOTAL REVENUES</b>	<b>\$ 3,629,035</b>	<b>\$ 3,833,194</b>	<b>\$ 2,103,219</b>	<b>\$ 3,803,605</b>	<b>100%</b>
<b>Percent of Budget</b>			<b>55%</b>		
<b>EXPENDITURES</b>					
Salaries - Faculty	\$ 636,790	\$ 679,152	\$ 210,607	\$ 750,067	22%
Salaries - Non-Faculty	649,078	685,176	175,225	738,352	21%
Wages	134,091	151,510	35,906	129,590	4%
Benefits	352,224	381,122	86,096	373,710	11%
<b>Personnel Costs</b>	<b>1,772,182</b>	<b>1,896,961</b>	<b>507,836</b>	<b>1,991,718</b>	<b>58%</b>
Utilities	92,425	93,304	22,314	106,113	3%
Scholarships	566,749	630,509	258,349	627,847	18%
Discounts	(343,910)	(396,671)	(98,643)	(394,570)	-11%
Equipment (Capitalized)	96,529	73,898	15,567	83,037	2%
Operations and Maintenance (Net)	936,522	946,639	216,417	1,029,326	30%
Debt Service	65	37	(25)	0	0%
<b>TOTAL EXPENDITURES</b>	<b>\$ 3,120,561</b>	<b>\$ 3,244,677</b>	<b>\$ 921,815</b>	<b>\$ 3,443,471</b>	<b>100%</b>
<b>Percent of Budget</b>			<b>27%</b>		
<b>TRANSFERS</b>					
RFS Debt Service (To System Office)	\$ (230,926)	\$ (291,537)	\$ (183,583)	\$ (327,368)	-10%
Other	(181,989)	(126,504)	8,813	5,233	0%
<b>NET TRANSFERS</b>	<b>\$ (412,914)</b>	<b>\$ (418,041)</b>	<b>\$ (174,771)</b>	<b>\$ (322,135)</b>	<b>-9%</b>
<b>NET INCREASE (DECREASE)</b>	<b>95,560</b>	<b>170,476</b>	<b>1,006,633</b>	<b>37,999</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 2,621,726</b>	<b>\$ 2,792,201</b>	<b>\$ 3,973,670</b>	<b>\$ 2,889,684</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Academics**  
**FY 2019 EXECUTIVE BUDGET SUMMARY**  
(In Thousands)



EXPENDITURES	FY 2016	FY 2017	FY 2018	FY 2019		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>Fund Group - NACUBO Function</b>						
<b>E&amp;G and Designated:</b>						
Instruction	\$ 970,835	\$ 1,055,996	\$ 1,043,970	\$ 268,131	\$ 1,196,679	35%
Academic Support	352,158	346,139	358,772	85,353	364,028	11%
Student Services	168,990	179,340	176,230	41,650	183,880	5%
Scholarships and Fellowships	112,091	117,928	126,115	98,900	114,849	3%
Institutional Support	220,853	254,008	251,967	86,949	216,116	6%
O&M of Plant	205,707	218,663	239,964	39,708	235,215	7%
Public Service	47,790	46,347	47,528	9,343	38,896	1%
Research	149,733	149,086	149,339	28,118	136,982	4%
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 2,228,159</b>	<b>\$ 2,367,506</b>	<b>\$ 2,393,885</b>	<b>\$ 658,151</b>	<b>\$ 2,486,645</b>	<b>72%</b>
<b>Auxiliary:</b>						
Auxiliary	\$ 378,177	\$ 383,929	\$ 416,188	\$ 122,840	\$ 399,376	12%
<b>Auxiliary Subtotal:</b>	<b>\$ 378,177</b>	<b>\$ 383,929</b>	<b>\$ 416,188</b>	<b>\$ 122,840</b>	<b>\$ 399,376</b>	<b>12%</b>
<b>Restricted:</b>						
Instruction	\$ 92,028	\$ 79,081	\$ 82,201	\$ 20,318	\$ 87,120	3%
Academic Support	51,870	49,594	55,939	11,110	140,017	4%
Student Services	9,184	11,798	14,549	3,184	16,074	0%
Scholarships and Fellowships	98,145	101,707	108,120	48,872	119,786	3%
Institutional Support	2,494	1,710	3,130	779	1,823	0%
O&M of Plant	5,122	3,833	3,996	522	2,841	0%
Public Service	18,437	19,041	18,366	4,033	14,612	0%
Research	236,945	226,479	230,847	52,006	175,178	5%
<b>Restricted Subtotal:</b>	<b>\$ 514,225</b>	<b>\$ 493,242</b>	<b>\$ 517,149</b>	<b>\$ 140,824</b>	<b>\$ 557,450</b>	<b>16%</b>
<b>TOTAL:</b>						
Instruction	\$ 1,062,863	\$ 1,135,077	\$ 1,126,171	\$ 288,449	\$ 1,283,799	37%
Academic Support	404,028	395,732	414,711	96,462	504,044	15%
Student Services	178,174	191,137	190,779	44,834	199,954	6%
Discounts	210,236	219,634	234,236	147,773	234,635	7%
Institutional Support	223,347	255,718	255,097	87,728	217,940	6%
O&M of Plant	210,829	222,496	243,959	40,230	238,055	7%
Public Service	66,228	65,388	65,894	13,376	53,507	2%
Auxiliary	378,177	383,929	416,188	122,840	399,376	12%
Research	386,679	375,565	380,186	80,124	312,160	9%
<b>TOTAL:</b>	<b>\$ 3,120,561</b>	<b>\$ 3,244,676</b>	<b>\$ 3,327,222</b>	<b>\$ 921,816</b>	<b>\$ 3,443,471</b>	<b>100%</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**AGENCIES**  
**FY 2019 EXECUTIVE BUDGET SUMMARY**  
(In Thousands)



	FY 2016		FY 2017		FY 2019	
	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget	
<b>PERCENT OF FISCAL YEAR 2019</b>						
<b>BEGINNING CURRENT NET POSITION</b>	\$ 409,291	\$ 379,297	\$ 328,901	\$ 351,092		
<i>Restatement: (prior year correction)</i>		0				
<b>REVENUES</b>						
State Appropriations	\$ 225,010	\$ 239,658	\$ 148,919	\$ 231,157	31%	
Federal Appropriations	27,282	27,523	2,995	26,990	4%	
Tuition and Fees (Gross)	24,273	24,338	8,925	27,232	4%	
Contracts and Grants	329,710	331,675	97,044	360,298	48%	
Gifts	6,815	5,335	1,116	5,384	1%	
Sales and Services	69,592	73,835	16,118	62,983	8%	
Investment Income	13,122	29,502	3,285	13,209	2%	
Other Income	20,672	22,476	957	25,317	3%	
<b>TOTAL REVENUES</b>	<b>\$ 716,475</b>	<b>\$ 754,015</b>	<b>\$ 279,222</b>	<b>\$ 752,570</b>	<b>100%</b>	
Percent of Budget			37%			
<b>EXPENDITURES</b>						
Salaries - Faculty	\$ 72,370	\$ 73,626	\$ 14,121	\$ 73,825	10%	
Salaries - Non-Faculty	229,514	236,927	62,170	256,126	35%	
Wages	27,800	26,969	5,815	23,312	3%	
Benefits	97,111	103,406	22,995	102,947	14%	
<b>Personnel Costs</b>	<b>426,795</b>	<b>440,928</b>	<b>105,101</b>	<b>456,210</b>	<b>62%</b>	
Utilities	12,021	10,729	2,221	12,579	2%	
Scholarships	13,568	12,641	4,343	11,904	2%	
Equipment (Capitalized)	37,787	32,731	8,094	24,838	3%	
Operations and Maintenance (Net)	244,918	247,008	54,501	234,294	32%	
<b>TOTAL EXPENDITURES</b>	<b>\$ 735,097</b>	<b>\$ 744,054</b>	<b>\$ 174,261</b>	<b>\$ 739,793</b>	<b>100%</b>	
Percent of Budget			24%			
<b>TRANSFERS</b>						
RFS Debt Service (To System Office)	\$ (7,244)	\$ (12,159)	\$ (3,876)	\$ (13,439)	-2%	
Other	(4,127)	(13,604)	4,527	(1,321)	0%	
<b>NET TRANSFERS</b>	<b>\$ (11,371)</b>	<b>\$ (25,763)</b>	<b>\$ 651</b>	<b>\$ (14,760)</b>	<b>-2%</b>	
<b>NET INCREASE (DECREASE)</b>	<b>(29,994)</b>	<b>(15,802)</b>	<b>105,612</b>	<b>(1,983)</b>		
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 379,297</b>	<b>\$ 363,495</b>	<b>\$ 434,514</b>	<b>\$ 351,904</b>		



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Agencies**  
**FY 2019 EXECUTIVE BUDGET SUMMARY**  
(In Thousands)



EXPENDITURES	FY 2016	FY 2017	FY 2018	FY 2019		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>Fund Group - NACUBO Function</b>						
<b>E&amp;G and Designated:</b>						
Instruction	\$ 53,916	\$ 51,917	\$ 66,299	\$ 14,951	\$ 65,578	9%
Institutional Support	24,969	25,569	13,072	3,075	13,265	2%
O&M of Plant	1,531	1,609	1,429	347	1,390	0%
Public Service	182,339	183,965	226,994	43,509	178,855	24%
Research	220,971	222,131	222,305	53,480	203,698	28%
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 483,726</b>	<b>\$ 485,191</b>	<b>\$ 530,099</b>	<b>\$ 115,363</b>	<b>\$ 462,402</b>	<b>63%</b>
<b>Restricted:</b>						
Instruction	\$ 18,938	\$ 22,144	\$ 22,852	\$ 4,780	\$ 21,836	3%
Institutional Support	0	0	0	0	0	0%
O&M of Plant	2	1	1	0	0	0%
Public Service	34,841	40,281	39,059	8,340	36,311	5%
Research	197,590	196,437	206,728	45,778	218,860	30%
<b>Restricted Subtotal:</b>	<b>\$ 251,371</b>	<b>\$ 258,863</b>	<b>\$ 268,641</b>	<b>\$ 58,898</b>	<b>\$ 277,007</b>	<b>37%</b>
<b>TOTAL:</b>						
Instruction	\$ 72,854	\$ 74,061	\$ 89,151	\$ 19,732	\$ 87,413	12%
Institutional Support	24,970	25,569	13,072	3,076	13,265	2%
O&M of Plant	1,533	1,610	1,430	347	1,390	0%
Public Service	217,180	224,246	266,053	51,849	215,167	29%
Research	418,561	418,568	429,033	99,257	422,557	57%
<b>TOTAL:</b>	<b>\$ 735,097</b>	<b>\$ 744,054</b>	<b>\$ 798,739</b>	<b>\$ 174,261</b>	<b>\$ 739,793</b>	<b>100%</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Prairie View A&M University**  
**FY 2019 Executive Budget Summary**  
(in Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>PERCENT OF FISCAL YEAR 2018</b>				<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 172,452	\$ 171,752	\$ 165,199	\$ 162,622	\$ 157,000	
<i>Restatement: (prior year correction)</i>						
<b>REVENUES</b>						
State Appropriations	\$ 57,952	\$ 60,492	\$ 58,075	\$ 50,022	\$ 58,837	26%
Federal Appropriations	10,180	8,029	9,409	(4,807)	13,062	6%
Available University Fund	25,280	20,602	24,793	6,239	24,956	11%
Tuition and Fees (Gross)	79,641	85,933	90,662	81,933	92,320	40%
Contracts and Grants	13,497	13,301	14,497	(1,682)	15,212	7%
Student Financial Assistance	35,327	37,381	39,820	7,220	33,528	15%
Gifts	2,467	2,224	1,796	764	2,739	1%
Sales and Services	21,084	25,153	25,140	12,231	24,292	11%
Investment Income	7,492	15,011	9,619	286	8,185	4%
Other Income	3,841	5,768	4,675	854	1,678	1%
Discounts	(42,841)	(51,667)	(50,523)	(11,250)	(45,000)	-20%
<b>TOTAL REVENUES</b>	<b>\$ 213,921</b>	<b>\$ 222,226</b>	<b>\$ 227,963</b>	<b>\$ 141,810</b>	<b>\$ 229,810</b>	
<b>Percent of Budget</b>				<b>61.7%</b>		
<b>EXPENDITURES</b>						
Salaries - Faculty	\$ 30,601	\$ 31,572	\$ 33,679	\$ 10,245	\$ 40,432	19%
Salaries - Non-Faculty	40,663	43,955	45,556	11,137	52,474	24%
Wages	5,200	5,469	6,594	1,768	5,008	2%
Benefits	20,329	22,002	22,427	5,039	25,322	12%
<b>Personnel Costs</b>	<b>96,793</b>	<b>102,998</b>	<b>108,256</b>	<b>28,189</b>	<b>123,235</b>	<b>57%</b>
Utilities	5,063	5,547	6,120	913	6,218	3%
Scholarships	59,733	66,599	68,764	17,415	64,713	30%
Discounts	(42,841)	(51,667)	(50,523)	(11,250)	(45,000)	-21%
Equipment (Capitalized)	6,269	3,805	5,755	2,444	4,877	2%
Operations and Maintenance (Net)	59,555	65,908	68,764	17,042	62,259	29%
Debt Service	7	2	1	0	0	0%
<b>TOTAL EXPENDITURES</b>	<b>\$ 184,579</b>	<b>\$ 193,192</b>	<b>\$ 207,138</b>	<b>\$ 54,754</b>	<b>\$ 216,302</b>	
<b>Percent of Budget</b>				<b>25.3%</b>		
<b>TRANSFERS</b>						
RFS Debt Service (To System Office)	\$ (13,599)	\$ (15,842)	\$ (14,032)	\$ (6,669)	\$ (14,008)	
Other	(16,443)	(19,746)	(9,370)	19,659	501	
<b>NET TRANSFERS</b>	<b>\$ (30,042)</b>	<b>\$ (35,588)</b>	<b>\$ (23,402)</b>	<b>\$ 12,990</b>	<b>\$ (13,507)</b>	
<b>NET INCREASE (DECREASE)</b>	<b>(700)</b>	<b>(6,553)</b>	<b>(2,577)</b>	<b>100,046</b>	<b>1</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 171,752</b>	<b>\$ 165,199</b>	<b>\$ 162,622</b>	<b>\$ 262,668</b>	<b>\$ 157,001</b>	





**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Prairie View A&M University**  
**FY 2019 Executive Budget Summary**  
**(In Thousands)**



EXPENDITURES	FY 2016	FY 2017	FY 2018	FY 2019		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>Fund Group - NACUBO Function</b>						
<b>E&amp;G and Designated:</b>						
Instruction	\$ 43,325	\$ 44,965	\$ 45,408	\$ 12,640	\$ 54,577	25%
Academic Support	16,054	16,670	15,337	3,605	16,814	8%
Student Services	13,908	15,428	16,858	4,541	14,721	7%
Scholarships and Fellowships	7,262	7,046	8,290	3,366	10,132	5%
Institutional Support	16,896	17,646	20,507	2,171	17,622	8%
O&M of Plant	16,466	20,067	19,224	4,273	15,413	7%
Public Service	3,185	2,871	2,830	707	2,513	1%
Research	6,138	6,713	9,660	1,714	10,445	5%
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 123,233</b>	<b>\$ 131,406</b>	<b>\$ 138,113</b>	<b>\$ 33,018</b>	<b>\$ 142,238</b>	<b>66%</b>
<b>Auxiliary:</b>						
Auxiliary	\$ 28,010	\$ 31,332	\$ 33,603	\$ 10,256	\$ 34,714	16%
<b>Auxiliary Subtotal:</b>	<b>\$ 28,010</b>	<b>\$ 31,332</b>	<b>\$ 33,603</b>	<b>\$ 10,256</b>	<b>\$ 34,714</b>	<b>16%</b>
<b>Restricted:</b>						
Instruction	\$ 1,049	\$ 777	\$ 847	\$ 246	\$ 4,146	2%
Academic Support	7,909	6,540	9,151	2,930	4,887	2%
Student Services	810	1,853	2,260	201	1,211	1%
Scholarships and Fellowships	9,267	7,435	9,711	4,400	11,415	5%
Institutional Support	144	118	154	36	18	0%
O&M of Plant	668	117	5	(2)	0	0%
Public Service	6,296	5,647	5,841	1,568	6,412	3%
Research	7,192	7,966	7,451	2,102	11,262	5%
<b>Restricted Subtotal:</b>	<b>\$ 33,335</b>	<b>\$ 30,454</b>	<b>\$ 35,421</b>	<b>\$ 11,480</b>	<b>\$ 39,351</b>	<b>18%</b>
<b>TOTAL:</b>						
Instruction	\$ 44,375	\$ 45,742	\$ 46,255	\$ 12,885	\$ 58,723	27%
Academic Support	23,963	23,210	24,488	6,535	21,701	10%
Student Services	14,719	17,281	19,118	4,742	15,932	7%
Scholarships and Fellowships	16,529	14,481	18,001	7,766	21,548	10%
Institutional Support	17,040	17,764	20,660	2,208	17,640	8%
O&M of Plant	17,133	20,184	19,229	4,271	15,413	7%
Public Service	9,481	8,518	8,671	2,275	8,926	4%
Auxiliary	28,010	31,332	33,603	10,256	34,714	16%
Research	13,329	14,679	17,112	3,816	21,706	10%
<b>TOTAL:</b>	<b>\$ 184,579</b>	<b>\$ 193,192</b>	<b>\$ 207,138</b>	<b>\$ 54,754</b>	<b>\$ 216,302</b>	<b>100%</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Tarleton State University**  
**FY 2019 Executive Budget Summary**  
**(In Thousands)**



	FY 2016	FY 2017	FY 2018	FY 2019		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>PERCENT OF FISCAL YEAR 2019</b>				<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 76,031	\$ 64,133	\$ 73,683	\$ 85,003	\$ 64,725	
<i>Restatement: (prior year correction)</i>						
<b>REVENUES</b>						
State Appropriations	\$ 48,002	\$ 55,269	\$ 66,315	\$ 54,573	\$ 56,700	29%
Tuition and Fees (Gross)	89,990	97,727	100,299	46,552	101,010	52%
Contracts and Grants	8,322	8,387	8,353	2,277	8,290	4%
Student Financial Assistance	25,232	27,698	29,778	1,351	29,709	15%
Gifts	1,453	3,595	1,883	268	1,133	1%
Sales and Services	31,318	32,484	30,941	24,042	31,722	16%
Investment Income	4,126	8,953	6,903	1,209	3,035	2%
Other Income	733	863	653	155	642	0%
Discounts	(22,114)	(35,628)	(32,091)	(9,263)	(37,053)	-19%
<b>TOTAL REVENUES</b>	<b>\$ 187,062</b>	<b>\$ 199,348</b>	<b>\$ 213,034</b>	<b>\$ 121,163</b>	<b>\$ 195,189</b>	
<b>Percent of Budget</b>				<b>62.1%</b>		
<b>EXPENDITURES</b>						
Salaries - Faculty	\$ 34,406	\$ 36,667	\$ 35,883	\$ 10,659	\$ 38,854	22%
Salaries - Non-Faculty	31,450	33,794	35,111	8,741	33,957	19%
Wages	4,981	4,840	5,408	1,347	4,070	2%
Benefits	20,353	22,298	22,936	4,553	22,390	13%
<b>Personnel Costs</b>	<b>91,190</b>	<b>97,599</b>	<b>99,338</b>	<b>25,299</b>	<b>99,271</b>	<b>56%</b>
Utilities	3,293	3,276	2,540	275	3,518	2%
Scholarships	36,801	54,185	49,732	12,839	56,049	32%
Discounts	(22,114)	(35,628)	(32,091)	(9,263)	(37,053)	-21%
Equipment (Capitalized)	2,014	3,140	1,796	497	1,269	1%
Operations and Maintenance (Net)	52,830	49,186	50,642	14,392	52,883	30%
<b>TOTAL EXPENDITURES</b>	<b>\$ 164,014</b>	<b>\$ 171,759</b>	<b>\$ 171,956</b>	<b>\$ 44,038</b>	<b>\$ 175,937</b>	
<b>Percent of Budget</b>				<b>25.0%</b>		
<b>TRANSFERS</b>						
RFS Debt Service (To System Office)	\$ (10,912)	\$ (18,195)	\$ (16,786)	\$ (14,613)	\$ (18,937)	
Other	(24,033)	155	(12,971)	451	675	
<b>NET TRANSFERS</b>	<b>\$ (34,945)</b>	<b>\$ (18,040)</b>	<b>\$ (29,757)</b>	<b>\$ (14,162)</b>	<b>\$ (18,263)</b>	
<b>NET INCREASE (DECREASE)</b>	<b>(11,897)</b>	<b>9,549</b>	<b>11,320</b>	<b>62,964</b>	<b>989</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 64,133</b>	<b>\$ 73,683</b>	<b>\$ 85,003</b>	<b>\$ 147,967</b>	<b>\$ 65,714</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Tarleton State University**  
**FY 2019 Executive Budget Summary**  
(In Thousands)



OU:

EXPENDITURES	FY 2016	FY 2017	FY 2018	FY 2019		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>Fund Group - NACUBO Function</b>						
<b>E&amp;G and Designated:</b>						
Instruction	\$ 59,050	\$ 62,086	\$ 62,018	\$ 15,594	\$ 62,293	35%
Academic Support	12,087	13,081	13,826	3,182	12,744	7%
Student Services	9,412	10,843	10,928	2,577	10,511	6%
Scholarships and Fellowships	5,373	5,460	5,577	1,062	4,101	2%
Institutional Support	14,154	14,045	13,946	6,543	7,902	4%
O&M of Plant	11,228	12,165	11,306	1,705	12,023	7%
Public Service	1,654	1,724	1,885	335	1,283	1%
Research	3,037	3,998	5,082	201	2,008	1%
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 115,994</b>	<b>\$ 123,401</b>	<b>\$ 124,570</b>	<b>\$ 31,199</b>	<b>\$ 112,866</b>	<b>64%</b>
<b>Auxiliary:</b>						
Auxiliary	\$ 31,594	\$ 27,040	\$ 27,243	\$ 10,342	\$ 24,970	14%
<b>Auxiliary Subtotal:</b>	<b>\$ 31,594</b>	<b>\$ 27,040</b>	<b>\$ 27,243</b>	<b>\$ 10,342</b>	<b>\$ 24,970</b>	<b>14%</b>
<b>Restricted:</b>						
Instruction	\$ 919	\$ 858	\$ 914	\$ 223	\$ 1,649	1%
Academic Support	313	385	393	38	423	0%
Student Services	988	919	1,386	272	2,956	2%
Scholarships and Fellowships	8,111	12,173	11,008	790	23,013	13%
Institutional Support	0	8	5	0	8	0%
O&M of Plant	42	185	56	0	635	0%
Public Service	686	676	542	173	1,009	1%
Research	5,367	6,114	5,842	1,002	8,408	5%
<b>Restricted Subtotal:</b>	<b>\$ 16,426</b>	<b>\$ 21,317</b>	<b>\$ 20,144</b>	<b>\$ 2,498</b>	<b>\$ 38,101</b>	<b>22%</b>
<b>TOTAL:</b>						
Instruction	\$ 59,968	\$ 62,944	\$ 62,932	\$ 15,816	\$ 63,942	36%
Academic Support	12,400	13,466	14,219	3,219	13,167	7%
Student Services	10,400	11,762	12,314	2,849	13,467	8%
Scholarships and Fellowships	13,483	17,633	16,585	1,852	27,115	15%
Institutional Support	14,154	14,053	13,951	6,543	7,910	4%
O&M of Plant	11,270	12,349	11,362	1,705	12,659	7%
Public Service	2,340	2,399	2,427	508	2,293	1%
Auxiliary	31,594	27,040	27,243	10,342	24,970	14%
Research	8,404	10,112	10,924	1,203	10,416	6%
<b>TOTAL:</b>	<b>\$ 164,014</b>	<b>\$ 171,759</b>	<b>\$ 171,956</b>	<b>\$ 44,038</b>	<b>\$ 175,937</b>	<b>100%</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M International University**  
**FY 2019 Executive Budget Summary**  
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>PERCENT OF FISCAL YEAR 2019</b>				<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 66,386	\$ 67,813	\$ 73,088	\$ 79,998	\$ 73,088	
<i>Restatement: (prior year correction)</i>						
<b>REVENUES</b>						
State Appropriations	\$ 37,059	\$ 41,830	\$ 37,375	\$ 34,985	\$ 36,687	29%
Federal Appropriations	0	0	0	0	0	0%
Higher Education Fund	4,473	6,710	6,710	6,710	6,710	5%
Available University Fund	0	0	0	0	0	0%
Tuition and Fees (Gross)	48,070	50,624	54,467	30,467	53,054	42%
Contracts and Grants	11,388	11,379	9,159	1,745	11,610	9%
Student Financial Assistance	27,326	28,264	32,196	16,970	29,689	24%
Gifts	3,723	5,060	3,122	307	3,110	2%
Sales and Services	4,953	5,271	5,100	2,155	5,740	5%
Investment Income	3,140	7,112	5,364	876	5,290	4%
Other Income	221	1,079	754	291	290	0%
Discounts	(25,606)	(27,022)	(29,382)	(6,758)	(27,030)	-22%
<b>TOTAL REVENUES</b>	<b>\$ 114,747</b>	<b>\$ 130,309</b>	<b>\$124,865</b>	<b>\$ 87,747</b>	<b>\$ 125,151</b>	
<b>Percent of Budget</b>				<b>70.1%</b>		
<b>EXPENDITURES</b>						
Salaries - Faculty	\$ 17,912	\$ 19,635	\$ 19,452	\$ 6,111	\$ 22,433	20%
Salaries - Non-Faculty	23,456	23,882	23,760	5,722	23,728	21%
Wages	5,082	4,492	4,094	735	3,463	3%
Benefits	11,999	12,919	12,833	2,806	13,171	12%
<b>Personnel Costs</b>	<b>58,449</b>	<b>60,928</b>	<b>60,140</b>	<b>15,374</b>	<b>62,795</b>	<b>55%</b>
Utilities	1,850	1,813	1,565	511	2,150	2%
Scholarships	36,066	37,877	43,159	22,472	42,521	37%
Discounts	(25,606)	(27,022)	(29,382)	(6,758)	(27,030)	-24%
Equipment (Capitalized)	1,391	1,517	1,055	394	8,235	7%
Operations and Maintenance (Net)	27,820	28,546	27,272	8,289	25,584	22%
<b>TOTAL EXPENDITURES</b>	<b>\$ 99,970</b>	<b>\$ 103,658</b>	<b>\$103,808</b>	<b>\$ 40,283</b>	<b>\$ 114,255</b>	
<b>Percent of Budget</b>				<b>35.3%</b>		
<b>TRANSFERS</b>						
RFS Debt Service (To System Office)	\$ (8,323)	\$ (12,680)	\$ (10,435)	\$ (8,964)	\$ (10,895)	
Other	(5,027)	(8,696)	(3,711)	(32)	0	
<b>NET TRANSFERS</b>	<b>\$ (13,350)</b>	<b>\$ (21,376)</b>	<b>\$ (14,147)</b>	<b>\$ (8,996)</b>	<b>\$ (10,895)</b>	
<b>NET INCREASE (DECREASE)</b>	<b>1,427</b>	<b>5,275</b>	<b>6,911</b>	<b>38,469</b>	<b>0</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 67,813</b>	<b>\$ 73,088</b>	<b>\$ 79,998</b>	<b>\$ 118,467</b>	<b>\$ 73,088</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M International University**  
 FY 2019 Executive Budget Summary  
 (In Thousands)



EXPENDITURES	FY 2016	FY 2017	FY 2018	FY 2019		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>Fund Group - NACUBO Function</b>						
<b>E&amp;G and Designated:</b>						
Instruction	\$ 27,627	\$ 29,472	\$ 28,761	\$ 8,266	\$ 29,038	25%
Academic Support	12,401	13,401	13,493	3,421	13,356	12%
Student Services	7,032	6,895	6,049	1,607	6,476	6%
Scholarships and Fellowships	1,641	2,120	2,720	2,190	4,353	4%
Institutional Support	7,373	7,294	7,391	2,083	8,176	7%
O&M of Plant	9,012	9,958	9,938	3,122	14,924	13%
Public Service	2,197	2,197	1,970	385	1,563	1%
Research	1,788	1,685	1,549	389	1,369	1%
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 69,070</b>	<b>\$ 73,022</b>	<b>\$ 71,872</b>	<b>\$ 21,462</b>	<b>\$ 79,254</b>	<b>69%</b>
<b>Auxiliary:</b>						
Auxiliary	\$ 7,719	\$ 7,244	\$ 8,181	\$ 2,483	\$ 7,353	6%
<b>Auxiliary Subtotal:</b>	<b>\$ 7,719</b>	<b>\$ 7,244</b>	<b>\$ 8,181</b>	<b>\$ 2,483</b>	<b>\$ 7,353</b>	<b>6%</b>
<b>Restricted:</b>						
Instruction	\$ 1,725	\$ 2,109	\$ 1,796	\$ 358	\$ 895	1%
Academic Support	9,330	7,799	5,824	839	7,252	6%
Student Services	983	735	517	472	3,000	3%
Scholarships and Fellowships	8,198	8,619	10,999	13,510	13,645	12%
Institutional Support	19	17	69	4	0	0%
O&M of Plant	5	2	17	1	0	0%
Public Service	1,106	1,287	1,323	169	496	0%
Research	1,817	2,825	3,209	986	2,360	2%
<b>Restricted Subtotal:</b>	<b>\$ 23,181</b>	<b>\$ 23,392</b>	<b>\$ 23,755</b>	<b>\$ 16,338</b>	<b>\$ 27,648</b>	<b>24%</b>
<b>TOTAL:</b>						
Instruction	\$ 29,351	\$ 31,581	\$ 30,557	\$ 8,624	\$ 29,933	26%
Academic Support	21,731	21,200	19,317	4,260	20,608	18%
Student Services	8,015	7,630	6,566	2,079	9,476	8%
Scholarships and Fellowships	9,839	10,739	13,719	15,700	17,998	16%
Institutional Support	7,391	7,311	7,461	2,086	8,176	7%
O&M of Plant	9,016	9,960	9,956	3,123	14,924	13%
Public Service	3,303	3,484	3,293	554	2,059	2%
Auxiliary	7,719	7,244	8,181	2,483	7,353	6%
Research	3,605	4,510	4,758	1,375	3,728	3%
<b>TOTAL:</b>	<b>\$ 99,970</b>	<b>\$ 103,658</b>	<b>\$ 103,808</b>	<b>\$ 40,284</b>	<b>\$ 114,255</b>	<b>100%</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University**  
**FY 2019 Executive Budget Summary**  
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019		% of Budget
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	
<b>PERCENT OF FISCAL YEAR 2019</b>				<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 1,631,284	\$ 1,690,191	\$ 1,754,358	\$ 1,825,333	\$ 1,818,245	
<i>Restatement: (prior year correction)</i>						
<b>REVENUES</b>						
State Appropriations	\$ 368,245	\$ 376,313	\$ 378,032	\$ 311,162	\$ 363,539	19%
Available University Fund	117,659	114,464	140,028	33,926	135,705	7%
Tuition and Fees (Gross)	642,293	688,308	734,558	368,357	741,998	38%
Contracts and Grants	209,412	200,849	210,570	99,741	243,129	13%
Student Financial Assistance	81,877	85,085	87,707	18,852	74,895	4%
Gifts	139,912	89,777	141,334	18,299	150,943	8%
Sales and Services	356,638	336,833	374,422	133,724	334,771	17%
Investment Income	69,606	151,237	106,154	17,798	34,680	2%
Other Income	31,287	35,996	42,656	16,112	24,754	1%
Discounts	(146,137)	(157,440)	(164,182)	(40,531)	(162,125)	-8%
<b>TOTAL REVENUES</b>	<b>\$ 1,870,791</b>	<b>\$ 1,921,421</b>	<b>\$ 2,051,278</b>	<b>\$ 977,440</b>	<b>\$ 1,942,291</b>	
<b>Percent of Budget</b>	<b>50.3%</b>					
<b>EXPENDITURES</b>						
Salaries - Faculty	\$ 333,296	\$ 352,224	\$ 358,504	\$ 110,292	\$ 391,429	23%
Salaries - Non-Faculty	324,208	343,813	345,667	88,706	367,825	21%
Wages	88,080	105,972	104,076	24,906	87,560	5%
Benefits	171,409	186,737	187,534	43,323	169,770	10%
<b>Personnel Costs</b>	<b>916,993</b>	<b>988,747</b>	<b>995,780</b>	<b>267,226</b>	<b>1,016,584</b>	<b>59%</b>
Utilities	55,623	56,528	82,450	16,144	63,982	4%
Scholarships	243,960	258,504	275,158	145,774	250,504	15%
Discounts	(146,137)	(157,440)	(164,182)	(40,531)	(162,125)	-9%
Equipment (Capitalized)	45,615	42,251	50,372	7,189	36,173	2%
Operations and Maintenance (Net)	453,798	451,721	462,810	93,746	513,040	30%
Debt Service	46	30	29	0	0	0%
<b>TOTAL EXPENDITURES</b>	<b>\$ 1,569,898</b>	<b>\$ 1,640,341</b>	<b>\$ 1,702,416</b>	<b>\$ 489,546</b>	<b>\$ 1,718,158</b>	
<b>Percent of Budget</b>	<b>28.5%</b>					
<b>TRANSFERS</b>						
RFS Debt Service (To System Office)	\$ (129,041)	\$ (129,107)	\$ (140,085)	\$ (71,943)	\$ (165,028)	
Other	(112,945)	(87,807)	(137,801)	(9,236)	(56,517)	
<b>NET TRANSFERS</b>	<b>\$ (241,987)</b>	<b>\$ (216,913)</b>	<b>\$ (277,886)</b>	<b>\$ (81,180)</b>	<b>\$ (221,545)</b>	
<b>NET INCREASE (DECREASE)</b>	<b>58,907</b>	<b>64,167</b>	<b>70,975</b>	<b>406,714</b>	<b>2,588</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 1,690,191</b>	<b>\$ 1,754,358</b>	<b>\$ 1,825,333</b>	<b>\$ 2,232,047</b>	<b>\$ 1,820,833</b>	

THE TEXAS A&M UNIVERSITY SYSTEM  
Texas A&M University  
FY 2019 Executive Budget Summary  
(In Thousands)

EXPENDITURES	FY 2016	FY 2017	FY 2018	FY 2019		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>Fund Group - NACUBO Function</b>						
<b>E&amp;G and Designated:</b>						
Instruction	\$ 489,420	\$ 542,660	\$ 527,682	\$ 131,669	\$ 640,196	37%
Academic Support	200,841	187,039	199,024	45,603	188,718	11%
Student Services	69,659	70,165	69,526	14,841	69,981	4%
Scholarships and Fellowships	60,924	63,255	71,613	79,347	58,463	3%
Institutional Support	91,864	119,575	115,977	41,879	77,877	5%
O&M of Plant	80,043	86,805	97,692	13,909	94,007	5%
Public Service	22,466	19,908	21,727	4,353	16,166	1%
Research	83,001	75,843	84,301	15,456	65,782	4%
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 1,098,218</b>	<b>\$ 1,165,250</b>	<b>\$ 1,187,543</b>	<b>\$ 347,055</b>	<b>\$ 1,211,190</b>	<b>70%</b>
<b>Auxiliary:</b>						
Auxiliary	\$ 202,161	\$ 212,832	\$ 239,910	\$ 67,125	\$ 223,222	13%
<b>Auxiliary Subtotal:</b>	<b>\$ 202,161</b>	<b>\$ 212,832</b>	<b>\$ 239,910</b>	<b>\$ 67,125</b>	<b>\$ 223,222</b>	<b>13%</b>
<b>Restricted:</b>						
Instruction	\$ 77,367	\$ 64,800	\$ 68,427	\$ 17,127	\$ 71,646	4%
Academic Support	29,023	28,348	29,055	6,011	123,158	7%
Student Services	3,194	4,218	5,509	1,138	5,487	0%
Scholarships and Fellowships	29,944	32,190	34,161	20,368	16,065	1%
Institutional Support	1,351	744	885	380	403	0%
O&M of Plant	3,481	2,257	2,100	473	987	0%
Public Service	4,455	5,387	4,741	1,043	1,607	0%
Research	120,705	124,315	130,085	28,825	64,394	4%
<b>Restricted Subtotal:</b>	<b>\$ 269,518</b>	<b>\$ 262,259</b>	<b>\$ 274,964</b>	<b>\$ 75,366</b>	<b>\$ 283,745</b>	<b>17%</b>
<b>TOTAL:</b>						
Instruction	\$ 566,787	\$ 607,459	\$ 596,108	\$ 148,796	\$ 711,841	41%
Academic Support	229,864	215,387	228,079	51,614	311,876	18%
Student Services	72,853	74,383	75,036	15,979	75,468	4%
Scholarships and Fellowships	90,867	95,445	105,775	99,715	74,528	4%
Institutional Support	93,215	120,319	116,862	42,259	78,280	5%
O&M of Plant	83,524	89,063	99,792	14,382	94,994	6%
Public Service	26,921	25,295	26,468	5,396	17,773	1%
Auxiliary	202,161	212,832	239,910	67,125	223,222	13%
Research	203,705	200,157	214,387	44,281	130,176	8%
<b>TOTAL:</b>	<b>\$ 1,569,898</b>	<b>\$ 1,640,341</b>	<b>\$ 1,702,416</b>	<b>\$ 489,546</b>	<b>\$ 1,718,158</b>	<b>100%</b>

THE TEXAS A&M UNIVERSITY SYSTEM  
Texas A&M University at Galveston  
FY 2019 Executive Budget Summary  
(In Thousands)

	FY 2016	FY 2017	FY 2018	FY 2019		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>PERCENT OF FISCAL YEAR 2019</b>				<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 45,011	\$ 50,331	\$ 53,737	\$ 58,144	\$ 51,106	
<i>Restatement: (prior year correction)</i>						
<b>REVENUES</b>						
State Appropriations	\$ 21,330	\$ 26,226	\$ 25,264	\$ 22,609	\$ 25,849	32%
Tuition and Fees (Gross)	25,771	26,110	25,258	10,963	29,046	36%
Contracts and Grants	7,030	6,343	7,927	5,195	12,803	16%
Student Financial Assistance	2,891	2,869	2,637	478	3,122	4%
Gifts	599	1,687	911	174	1,750	2%
Sales and Services	11,433	12,236	11,540	4,152	10,383	13%
Investment Income	2,411	6,088	4,698	733	2,013	3%
Other Income	429	232	874	(518)	0	0%
Discounts	(4,904)	(5,280)	(4,960)	(1,320)	(5,280)	-7%
<b>TOTAL REVENUES</b>	<b>\$ 66,990</b>	<b>\$ 76,397</b>	<b>\$ 74,147</b>	<b>\$ 42,466</b>	<b>\$ 79,686</b>	
<b>Percent of Budget</b>			<b>95.1%</b>	<b>53.3%</b>		
<b>EXPENDITURES</b>						
Salaries - Faculty	\$ 11,052	\$ 11,360	\$ 12,002	\$ 3,563	\$ 12,755	19%
Salaries - Non-Faculty	9,880	11,064	10,839	2,797	10,846	16%
Wages	1,924	2,357	2,121	443	1,190	2%
Benefits	5,919	6,458	6,205	1,251	5,460	8%
<b>Personnel Costs</b>	<b>28,775</b>	<b>31,239</b>	<b>31,168</b>	<b>8,054</b>	<b>30,251</b>	<b>44%</b>
Utilities	1,575	1,623	1,632	445	1,785	3%
Scholarships	6,848	7,706	7,268	3,350	8,012	12%
Discounts	(4,904)	(5,280)	(4,960)	(1,320)	(5,280)	-8%
Equipment (Capitalized)	817	2,808	471	42	355	1%
Operations and Maintenance (Net)	22,806	22,336	25,748	4,329	32,882	48%
Debt Service	2	1	0	0	0	0%
<b>TOTAL EXPENDITURES</b>	<b>\$ 55,917</b>	<b>\$ 60,433</b>	<b>\$ 61,327</b>	<b>\$ 14,901</b>	<b>\$ 68,005</b>	
<b>TRANSFERS</b>						
RFS Debt Service (To System Office)	\$ (5,923)	\$ (10,662)	\$ (10,683)	\$ (9,351)	\$ (10,799)	
Other	170	(1,896)	2,270	1,413	0	
<b>NET TRANSFERS</b>	<b>\$ (5,752)</b>	<b>\$ (12,558)</b>	<b>\$ (8,414)</b>	<b>\$ (7,939)</b>	<b>\$ (10,799)</b>	
<b>NET INCREASE (DECREASE)</b>	<b>5,320</b>	<b>3,406</b>	<b>4,407</b>	<b>19,627</b>	<b>881</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 50,331</b>	<b>\$ 53,737</b>	<b>\$ 58,144</b>	<b>\$ 77,770</b>	<b>\$ 51,987</b>	





**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University at Galveston**  
**FY 2019 Executive Budget Summary**  
(In Thousands)



EXPENDITURES	FY 2016	FY 2017	FY 2018	FY 2019		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>Fund Group - NACUBO Function</b>						
<b>E&amp;G and Designated:</b>						
Instruction	\$ 16,601	\$ 18,240	\$ 19,803	\$ 4,487	\$ 19,173	28%
Academic Support	4,623	5,163	5,189	1,196	6,031	9%
Student Services	3,294	4,148	3,508	848	8,572	13%
Scholarships and Fellowships	1,164	2,615	2,379	1,757	744	1%
Institutional Support	7,190	8,940	7,784	1,839	9,787	14%
O&M of Plant	5,461	5,660	5,917	1,361	4,491	7%
Public Service	1,269	1,399	1,459	141	1,221	2%
Research	2,764	2,775	2,774	280	2,186	3%
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 42,367</b>	<b>\$ 48,942</b>	<b>\$ 48,815</b>	<b>\$ 11,912</b>	<b>\$ 52,205</b>	<b>77%</b>
<b>Auxiliary:</b>						
Auxiliary	\$ 6,473	\$ 4,921	\$ 4,816	\$ 1,332	\$ 5,119	8%
<b>Auxiliary Subtotal:</b>	<b>\$ 6,473</b>	<b>\$ 4,921</b>	<b>\$ 4,816</b>	<b>\$ 1,332</b>	<b>\$ 5,119</b>	<b>8%</b>
<b>Restricted:</b>						
Instruction	\$ 594	\$ 636	\$ 524	\$ 113	\$ 720	1%
Academic Support	119	26	17	4	0	0%
Student Services	27	43	13	1	0	0%
Scholarships and Fellowships	674	838	739	469	2,897	4%
Institutional Support	59	107	161	6	1,050	2%
O&M of Plant	177	1	60	0	0	0%
Public Service	174	107	49	0	0	0%
Research	5,253	4,812	6,133	1,064	6,014	9%
<b>Restricted Subtotal:</b>	<b>\$ 7,077</b>	<b>\$ 6,570</b>	<b>\$ 7,696</b>	<b>\$ 1,657</b>	<b>\$ 10,681</b>	<b>16%</b>
<b>TOTAL:</b>						
Instruction	\$ 17,196	\$ 18,877	\$ 20,327	\$ 4,600	\$ 19,893	29%
Academic Support	4,742	5,189	5,206	1,201	6,031	9%
Student Services	3,321	4,191	3,522	849	8,572	13%
Scholarships and Fellowships	1,837	3,453	3,118	2,226	3,642	5%
Institutional Support	7,250	9,048	7,946	1,846	10,837	16%
O&M of Plant	5,638	5,662	5,977	1,362	4,491	7%
Public Service	1,442	1,506	1,508	141	1,221	2%
Auxiliary	6,473	4,921	4,816	1,332	5,119	8%
Research	8,018	7,587	8,907	1,344	8,201	12%
<b>TOTAL:</b>	<b>\$ 55,917</b>	<b>\$ 60,433</b>	<b>\$ 61,327</b>	<b>\$ 14,901</b>	<b>\$ 68,005</b>	<b>100%</b>



THE TEXAS A&M UNIVERSITY SYSTEM  
 Texas A&M Health Science Center  
 FY 2019 Executive Budget Summary  
 (In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>PERCENT OF FISCAL YEAR 2019</b>				<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 158,123	\$ 162,316	\$ 195,361	\$ 224,034	\$ 221,982	
<i>Restatement: (prior year correction)</i>						
<b>REVENUES</b>						
State Appropriations	\$ 150,831	\$ 161,928	\$ 159,494	\$ 152,457	\$ 164,304	52%
Tuition and Fees (Gross)	38,529	41,216	41,912	16,622	41,674	13%
Contracts and Grants	71,180	53,730	55,010	1,773	51,684	16%
Student Financial Assistance	1,002	539	847	81	539	0%
Gifts	3,908	4,890	4,478	2,565	3,534	1%
Sales and Services	36,710	61,902	42,971	13,869	52,542	16%
Investment Income	8,326	15,727	12,750	1,906	7,370	2%
Other Income	7,129	4,520	8,108	2,607	375	0%
Discounts	(3,316)	(3,335)	(3,769)	(748)	(2,990)	-1%
<b>TOTAL REVENUES</b>	<b>\$ 314,300</b>	<b>\$ 341,087</b>	<b>\$ 321,801</b>	<b>\$ 191,130</b>	<b>\$ 319,032</b>	
<b>Percent of Budget</b>				<b>59.9%</b>		
<b>EXPENDITURES</b>						
Salaries - Faculty	\$ 54,809	\$ 61,199	\$ 63,265	\$ 18,211	\$ 71,923	21%
Salaries - Non-Faculty	69,766	72,002	68,147	17,611	76,236	23%
Wages	2,274	2,533	3,198	689	3,230	1%
Benefits	31,474	33,617	33,303	6,535	37,451	11%
<b>Personnel Costs</b>	<b>158,323</b>	<b>169,351</b>	<b>167,914</b>	<b>43,046</b>	<b>188,840</b>	<b>56%</b>
Utilities	7,190	5,665	8,699	85	7,343	2%
Scholarships	7,032	7,017	7,607	3,707	6,500	2%
Discounts	(3,316)	(3,335)	(3,769)	(748)	(2,990)	-1%
Equipment (Capitalized)	27,656	7,111	3,916	1,443	11,584	3%
Operations and Maintenance (Net)	105,231	109,679	97,749	23,164	124,085	37%
Debt Service	10	1	7	3	0	0%
<b>TOTAL EXPENDITURES</b>	<b>\$ 302,127</b>	<b>\$ 295,489</b>	<b>\$ 282,123</b>	<b>\$ 70,699</b>	<b>\$ 335,362</b>	
<b>Percent of Budget</b>				<b>21.1%</b>		
<b>TRANSFERS</b>						
RFS Debt Service (To System Office)	\$ (8,909)	\$ (19,758)	\$ (19,333)	\$ (19,934)	\$ (20,813)	
Other	929	7,205	8,328	3,873	66,720	
<b>NET TRANSFERS</b>	<b>\$ (7,980)</b>	<b>\$ (12,553)</b>	<b>\$ (11,005)</b>	<b>\$ (16,061)</b>	<b>\$ 45,907</b>	
<b>NET INCREASE (DECREASE)</b>	<b>4,193</b>	<b>33,045</b>	<b>28,673</b>	<b>104,370</b>	<b>29,577</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 162,316</b>	<b>\$ 195,361</b>	<b>\$ 224,034</b>	<b>\$ 328,404</b>	<b>\$ 251,559</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M Health Science Center**  
**FY 2019 Executive Budget Summary**  
**(In Thousands)**



EXPENDITURES  Fund Group - NACUBO Function	FY 2016	FY 2017	FY 2018	FY 2019		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>E&amp;G and Designated:</b>						
Instruction	\$ 109,821	\$ 118,862	\$ 113,675	\$ 30,361	\$ 145,300	43%
Academic Support	29,745	32,071	33,317	7,706	33,305	10%
Student Services	4,884	4,417	5,369	874	5,020	1%
Scholarships and Fellowships	2,201	2,005	1,638	2,130	2,122	1%
Institutional Support	12,551	14,221	14,993	6,724	15,466	5%
O&M of Plant	22,632	22,233	23,607	1,937	32,650	10%
Public Service	9,115	8,602	9,315	1,886	9,555	3%
Research	38,516	40,459	30,011	6,154	39,125	12%
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 229,463</b>	<b>\$ 242,870</b>	<b>\$ 231,925</b>	<b>\$ 57,773</b>	<b>\$ 282,543</b>	<b>84%</b>
<b>Auxiliary:</b>						
Auxiliary	\$ 2,492	\$ 2,277	\$ 2,893	\$ 15	\$ 2,597	1%
<b>Auxiliary Subtotal:</b>	<b>\$ 2,492</b>	<b>\$ 2,277</b>	<b>\$ 2,893</b>	<b>\$ 15</b>	<b>\$ 2,597</b>	<b>1%</b>
<b>Restricted:</b>						
Instruction	\$ 2,637	\$ 2,907	\$ 2,394	\$ 708	\$ 2,504	1%
Academic Support	720	520	368	342	605	0%
Student Services	85	73	71	7	86	0%
Scholarships and Fellowships	583	530	415	357	530	0%
Institutional Support	35	64	90	17	15	0%
O&M of Plant	0	3	2	(1)	0	0%
Public Service	1,702	1,894	2,270	394	1,752	1%
Research	64,410	44,351	41,696	11,088	44,730	13%
<b>Restricted Subtotal:</b>	<b>\$ 70,172</b>	<b>\$ 50,342</b>	<b>\$ 47,306</b>	<b>\$ 12,911</b>	<b>\$ 50,222</b>	<b>15%</b>
<b>TOTAL:</b>						
Instruction	\$ 112,458	\$ 121,769	\$ 116,069	\$ 31,069	\$ 147,803	44%
Academic Support	30,464	32,591	33,685	8,048	33,910	10%
Student Services	4,968	4,490	5,440	880	5,106	2%
Scholarships and Fellowships	2,784	2,535	2,053	2,487	2,652	1%
Institutional Support	12,586	14,285	15,083	6,741	15,481	5%
O&M of Plant	22,632	22,236	23,609	1,936	32,650	10%
Public Service	10,817	10,496	11,586	2,281	11,307	3%
Auxiliary	2,492	2,277	2,893	15	2,597	1%
Research	102,925	84,811	71,707	17,242	83,855	25%
<b>TOTAL:</b>	<b>\$ 302,127</b>	<b>\$ 295,489</b>	<b>\$ 282,123</b>	<b>\$ 70,699</b>	<b>\$ 335,362</b>	<b>100%</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University - Central Texas**  
**FY 2019 Executive Budget Summary**  
**(In Thousands)**



	FY 2016	FY 2017	FY 2018	FY 2019		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>PERCENT OF FISCAL YEAR 2019</b>				<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 15,985	\$ 17,310	\$ 18,687	\$ 19,649	\$ 17,760	
<i>Restatement: (prior year correction)</i>						
<b>REVENUES</b>						
State Appropriations	\$ 17,376	\$ 19,444	\$ 18,121	\$ 17,520	\$ 19,043	48%
Tuition and Fees (Gross)	14,080	15,886	14,303	10,980	16,670	42%
Contracts and Grants	303	716	609	10	696	2%
Student Financial Assistance	4,573	4,895	5,141	218	4,109	10%
Gifts	381	457	441	19	429	1%
Sales and Services	330	343	477	147	296	1%
Investment Income	512	1,209	968	176	343	1%
Other Income	63	125	35	8	44	0%
Discounts	(3,184)	(3,392)	(3,727)	(575)	(2,298)	-6%
<b>TOTAL REVENUES</b>	<b>\$ 34,434</b>	<b>\$ 39,683</b>	<b>\$ 36,374</b>	<b>\$ 28,504</b>	<b>\$ 39,331</b>	
<b>Percent of Budget</b>				<b>72.5%</b>		
<b>EXPENDITURES</b>						
Salaries - Faculty	\$ 8,579	\$ 9,264	\$ 8,691	\$ 2,322	\$ 8,805	25%
Salaries - Non-Faculty	7,600	7,754	7,674	2,017	8,330	24%
Wages	449	559	849	223	481	1%
Benefits	3,777	4,196	4,201	935	4,640	13%
<b>Personnel Costs</b>	<b>20,405</b>	<b>21,773</b>	<b>21,415</b>	<b>5,496</b>	<b>22,257</b>	<b>63%</b>
Utilities	439	392	348	110	548	2%
Scholarships	7,299	7,831	8,186	1,496	7,181	20%
Discounts	(3,184)	(3,392)	(3,727)	(575)	(2,298)	-7%
Equipment (Capitalized)	1,233	1,507	724	24	283	1%
Operations and Maintenance (Net)	6,184	7,661	6,602	2,205	7,347	21%
Debt Service	0	0	0	0	0	0%
<b>TOTAL EXPENDITURES</b>	<b>\$ 32,377</b>	<b>\$ 35,771</b>	<b>\$ 33,548</b>	<b>\$ 8,756</b>	<b>\$ 35,317</b>	
<b>Percent of Budget</b>				<b>24.8%</b>		
<b>TRANSFERS</b>						
RFS Debt Service (To System Office)	\$ (1,646)	\$ (4,432)	\$ (4,537)	\$ (4,536)	\$ (4,581)	
Other	914	1,897	2,673	2,016	1,961	
<b>NET TRANSFERS</b>	<b>\$ (733)</b>	<b>\$ (2,536)</b>	<b>\$ (1,865)</b>	<b>\$ (2,521)</b>	<b>\$ (2,620)</b>	
<b>NET INCREASE (DECREASE)</b>	<b>1,325</b>	<b>1,376</b>	<b>962</b>	<b>17,228</b>	<b>1,394</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 17,310</b>	<b>\$ 18,687</b>	<b>\$ 19,649</b>	<b>\$ 36,876</b>	<b>\$ 19,155</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University - Central Texas**  
**FY 2019 Executive Budget Summary**  
(In Thousands)



EXPENDITURES	FY 2016	FY 2017	FY 2018	FY 2019		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>Fund Group - NACUBO Function</b>						
<b>E&amp;G and Designated:</b>						
Instruction	\$ 10,863	\$ 11,147	\$ 10,300	\$ 2,598	\$ 10,720	30%
Academic Support	5,661	6,034	5,781	1,872	6,793	19%
Student Services	4,914	4,868	5,065	1,360	5,906	17%
Scholarships and Fellowships	1,891	2,102	2,146	751	1,597	5%
Institutional Support	3,757	4,387	4,147	1,267	3,560	10%
O&M of Plant	2,343	3,218	2,392	484	2,351	7%
Public Service	2	6	2	15	5	0%
Research	330	358	552	112	372	1%
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 29,762</b>	<b>\$ 32,119</b>	<b>\$ 30,385</b>	<b>\$ 8,460</b>	<b>\$ 31,304</b>	<b>89%</b>
<b>Auxiliary:</b>						
Auxiliary	\$ 120	\$ 153	\$ 186	\$ 44	\$ 204	1%
<b>Auxiliary Subtotal:</b>	<b>\$ 120</b>	<b>\$ 153</b>	<b>\$ 186</b>	<b>\$ 44</b>	<b>\$ 204</b>	<b>1%</b>
<b>Restricted:</b>						
Instruction	\$ -	\$ -	\$ -	\$ -	\$ -	0%
Academic Support	2	0	10	1	0	0%
Student Services	38	104	129	37	142	0%
Scholarships and Fellowships	2,279	2,401	2,356	167	3,374	10%
Institutional Support	0	4	0	10	0	0%
O&M of Plant	137	0	0	0	0	0%
Public Service	1	0	1	0	0	0%
Research	38	990	483	38	292	1%
<b>Restricted Subtotal:</b>	<b>\$ 2,495</b>	<b>\$ 3,499</b>	<b>\$ 2,977</b>	<b>\$ 252</b>	<b>\$ 3,808</b>	<b>11%</b>
<b>TOTAL:</b>						
Instruction	\$ 10,863	\$ 11,147	\$ 10,300	\$ 2,598	\$ 10,720	30%
Academic Support	5,663	6,034	5,791	1,873	6,793	19%
Student Services	4,952	4,971	5,194	1,396	6,049	17%
Scholarships and Fellowships	4,170	4,503	4,501	918	4,971	14%
Institutional Support	3,757	4,391	4,147	1,277	3,560	10%
O&M of Plant	2,480	3,218	2,392	484	2,351	7%
Public Service	3	6	3	15	5	0%
Auxiliary	120	153	186	44	204	1%
Research	369	1,348	1,034	150	664	2%
<b>TOTAL:</b>	<b>\$ 32,377</b>	<b>\$ 35,771</b>	<b>\$ 33,548</b>	<b>\$ 8,756</b>	<b>\$ 35,317</b>	<b>100%</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University - Commerce**  
**FY 2019 Executive Budget Summary**  
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	
<b>PERCENT OF FISCAL YEAR 2019</b>				<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 105,881	\$ 113,801	\$ 120,302	\$ 127,145	\$ 120,302	
<i>Restatement: (prior year correction)</i>						
<b>REVENUES</b>						
State Appropriations	\$ 48,926	\$ 53,819	\$ 52,614	\$ 45,719	\$ 53,053	28%
Federal Appropriations	21	0	0	0	0	0%
Higher Education Fund	7,191	10,786	10,786	10,786	10,786	6%
Tuition and Fees (Gross)	90,626	92,299	90,598	41,270	95,404	51%
Contracts and Grants	4,050	4,707	3,414	968	4,638	2%
Student Financial Assistance	23,369	25,482	26,309	1,605	22,840	12%
Gifts	1,830	1,642	1,837	827	1,595	1%
Sales and Services	25,366	26,613	25,573	18,524	21,405	11%
Investment Income	5,361	12,060	8,288	1,170	2,942	2%
Other Income	1,886	1,946	1,570	449	323	0%
Discounts	(24,267)	(27,707)	(26,452)	(6,521)	(26,086)	-14%
<b>TOTAL REVENUES</b>	<b>\$ 184,358</b>	<b>\$ 201,648</b>	<b>\$ 194,538</b>	<b>\$ 114,796</b>	<b>\$ 186,901</b>	
<b>Percent of Budget</b>				<b>61.4%</b>		
<b>EXPENDITURES</b>						
Salaries - Faculty	\$ 33,650	\$ 36,056	\$ 36,200	\$ 10,736	\$ 37,617	22%
Salaries - Non-Faculty	28,891	30,377	30,018	7,446	31,429	18%
Wages	5,072	5,818	5,333	1,072	5,306	3%
Benefits	19,229	20,949	21,077	4,434	22,053	13%
<b>Personnel Costs</b>	<b>86,842</b>	<b>93,200</b>	<b>92,629</b>	<b>23,688</b>	<b>96,405</b>	<b>56%</b>
Utilities	3,820	4,055	3,396	501	4,629	3%
Scholarships	44,959	46,803	41,785	11,558	44,953	26%
Discounts	(24,267)	(27,707)	(26,452)	(6,521)	(26,086)	-15%
Equipment (Capitalized)	1,210	1,628	1,586	111	3,962	2%
Operations and Maintenance (Net)	53,240	53,260	53,089	13,778	47,160	28%
<b>TOTAL EXPENDITURES</b>	<b>\$ 165,803</b>	<b>\$ 171,239</b>	<b>\$ 166,033</b>	<b>\$ 43,114</b>	<b>\$ 171,023</b>	
<b>Percent of Budget</b>				<b>25.2%</b>		
<b>TRANSFERS</b>						
RFS Debt Service (To System Office)	\$ (8,280)	\$ (13,497)	\$ (13,059)	\$ (5,898)	\$ (13,278)	
Other	(2,354)	(10,410)	(8,604)	(4,508)	(2,600)	
<b>NET TRANSFERS</b>	<b>\$ (10,635)</b>	<b>\$ (23,907)</b>	<b>\$ (21,662)</b>	<b>\$ (10,407)</b>	<b>\$ (15,878)</b>	
<b>NET INCREASE (DECREASE)</b>	<b>7,920</b>	<b>6,501</b>	<b>6,843</b>	<b>61,275</b>	<b>0</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 113,801</b>	<b>\$ 120,302</b>	<b>\$ 127,145</b>	<b>\$ 188,420</b>	<b>\$ 120,302</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University - Commerce**  
**FY 2019 Executive Budget Summary**  
**(In Thousands)**



EXPENDITURES	FY 2016	FY 2017	FY 2018	FY 2019		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>Fund Group - NACUBO Function</b>						
<b>E&amp;G and Designated:</b>						
Instruction	\$ 56,130	\$ 60,293	\$ 61,064	\$ 14,972	\$ 58,825	34%
Academic Support	11,415	11,449	11,439	2,334	16,929	10%
Student Services	11,832	12,628	10,573	2,906	11,411	7%
Scholarships and Fellowships	11,336	8,253	5,870	1,574	7,062	4%
Institutional Support	14,481	14,658	14,845	4,743	11,805	7%
O&M of Plant	14,937	14,076	14,969	3,984	14,014	8%
Public Service	2,318	2,670	2,025	576	1,417	1%
Research	1,116	1,874	1,488	254	1,041	1%
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 123,566</b>	<b>\$ 125,901</b>	<b>\$ 122,274</b>	<b>\$ 31,342</b>	<b>\$ 122,505</b>	<b>72%</b>
<b>Auxiliary:</b>						
Auxiliary	\$ 29,987	\$ 31,111	\$ 31,365	\$ 9,130	\$ 31,938	19%
<b>Auxiliary Subtotal:</b>	<b>\$ 29,987</b>	<b>\$ 31,111</b>	<b>\$ 31,365</b>	<b>\$ 9,130</b>	<b>\$ 31,938</b>	<b>19%</b>
<b>Restricted:</b>						
Instruction	\$ 726	\$ 642	\$ 377	\$ 41	\$ 10	0%
Academic Support	76	148	243	76	0	0%
Student Services	1,332	1,273	1,453	254	1,633	1%
Scholarships and Fellowships	7,805	9,297	8,121	1,882	12,962	8%
Institutional Support	345	279	265	86	0	0%
O&M of Plant	18	0	9	1	0	0%
Public Service	522	595	512	141	675	0%
Research	1,425	1,991	1,415	160	1,299	1%
<b>Restricted Subtotal:</b>	<b>\$ 12,250</b>	<b>\$ 14,227</b>	<b>\$ 12,394</b>	<b>\$ 2,642</b>	<b>\$ 16,580</b>	<b>10%</b>
<b>TOTAL:</b>						
Instruction	\$ 56,856	\$ 60,935	\$ 61,440	\$ 15,013	\$ 58,835	34%
Academic Support	11,491	11,598	11,682	2,411	16,929	10%
Student Services	13,165	13,901	12,027	3,160	13,044	8%
Scholarships and Fellowships	19,142	17,550	13,991	3,456	20,025	12%
Institutional Support	14,826	14,938	15,110	4,829	11,805	7%
O&M of Plant	14,955	14,077	14,978	3,985	14,014	8%
Public Service	2,840	3,265	2,537	717	2,092	1%
Auxiliary	29,987	31,111	31,365	9,130	31,938	19%
Research	2,541	3,864	2,904	414	2,340	1%
<b>TOTAL:</b>	<b>\$ 165,803</b>	<b>\$ 171,239</b>	<b>\$ 166,033</b>	<b>\$ 43,114</b>	<b>\$ 171,023</b>	<b>100%</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University - Corpus Christi**  
 FY 2019 Executive Budget Summary  
 (In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>PERCENT OF FISCAL YEAR 2019</b>				<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 71,238	\$ 77,979	\$ 104,373	\$ 128,581	\$ 104,373	
<i>Restatement: (prior year correction)</i>						
<b>REVENUES</b>						
State Appropriations	\$ 57,334	\$ 61,733	\$ 58,179	\$ 53,059	\$ 58,148	26%
Higher Education Fund	7,424	11,136	11,136	11,136	11,136	5%
Tuition and Fees (Gross)	98,383	106,328	111,595	86,482	113,685	50%
Contracts and Grants	21,032	26,323	28,681	10,912	26,852	12%
Student Financial Assistance	24,748	26,919	30,042	643	31,076	14%
Gifts	6,493	6,569	6,822	2,375	6,648	3%
Sales and Services	10,781	11,019	10,065	3,209	8,342	4%
Investment Income	4,058	9,785	7,897	1,491	2,589	1%
Other Income	1,742	1,280	1,137	423	857	0%
Discounts	(25,763)	(29,338)	(30,398)	(7,828)	(31,312)	-14%
<b>TOTAL REVENUES</b>	<b>\$ 206,232</b>	<b>\$ 231,755</b>	<b>\$ 235,157</b>	<b>\$ 161,903</b>	<b>\$ 228,022</b>	
<b>Percent of Budget</b>				<b>71.0%</b>		
<b>EXPENDITURES</b>						
Salaries - Faculty	\$ 38,459	\$ 39,024	\$ 39,967	\$ 12,393	\$ 43,786	21%
Salaries - Non-Faculty	40,275	42,055	43,247	11,033	46,178	22%
Wages	7,790	7,895	8,020	1,831	7,667	4%
Benefits	22,173	23,797	24,519	5,988	25,491	12%
<b>Personnel Costs</b>	<b>108,698</b>	<b>112,770</b>	<b>115,753</b>	<b>31,245</b>	<b>123,122</b>	<b>59%</b>
Utilities	4,336	4,788	4,651	816	5,668	3%
Scholarships	44,875	48,795	51,672	17,441	54,126	26%
Discounts	(25,763)	(29,338)	(30,398)	(7,828)	(31,312)	-15%
Equipment (Capitalized)	4,535	4,665	4,208	1,960	6,306	3%
Operations and Maintenance (Net)	42,815	44,827	45,700	10,371	51,016	24%
Debt Service	0	0	63	(28)	0	0%
<b>TOTAL EXPENDITURES</b>	<b>\$ 179,497</b>	<b>\$ 186,506</b>	<b>\$ 191,649</b>	<b>\$ 53,976</b>	<b>\$ 208,926</b>	
<b>Percent of Budget</b>				<b>25.8%</b>		
<b>TRANSFERS</b>						
RFS Debt Service (To System Office)	\$ (14,044)	\$ (18,070)	\$ (17,095)	\$ (15,362)	\$ (19,097)	
Other	(5,950)	(786)	(2,205)	(1,786)	0	
<b>NET TRANSFERS</b>	<b>\$ (19,993)</b>	<b>\$ (18,856)</b>	<b>\$ (19,300)</b>	<b>\$ (17,148)</b>	<b>\$ (19,097)</b>	
<b>NET INCREASE (DECREASE)</b>	<b>6,741</b>	<b>26,393</b>	<b>24,208</b>	<b>90,779</b>	<b>0</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 77,979</b>	<b>\$ 104,373</b>	<b>\$ 128,581</b>	<b>\$ 219,360</b>	<b>\$ 104,373</b>	





**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University - Corpus Christi**  
**FY 2019 Executive Budget Summary**  
**(In Thousands)**



EXPENDITURES  Fund Group - NACUBO Function	FY 2016	FY 2017	FY 2018	FY 2019		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>E&amp;G and Designated:</b>						
Instruction	\$ 51,709	\$ 52,503	\$ 54,069	\$ 15,694	\$ 55,202	26%
Academic Support	26,077	24,909	24,109	7,141	27,792	13%
Student Services	8,793	9,483	9,266	2,705	9,769	5%
Scholarships and Fellowships	7,924	9,257	9,736	3,287	8,886	4%
Institutional Support	14,553	15,437	15,708	4,482	20,009	10%
O&M of Plant	10,733	11,007	11,597	2,332	14,693	7%
Public Service	2,254	2,468	2,280	456	1,987	1%
Research	5,950	6,343	6,065	2,178	8,099	4%
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 127,993</b>	<b>\$ 131,406</b>	<b>\$ 132,830</b>	<b>\$ 38,274</b>	<b>\$ 146,438</b>	<b>70%</b>
<b>Auxiliary:</b>						
Auxiliary	\$ 20,848	\$ 21,484	\$ 22,304	\$ 7,198	\$ 24,820	12%
<b>Auxiliary Subtotal:</b>	<b>\$ 20,848</b>	<b>\$ 21,484</b>	<b>\$ 22,304</b>	<b>\$ 7,198</b>	<b>\$ 24,820</b>	<b>12%</b>
<b>Restricted:</b>						
Instruction	\$ 3,844	\$ 4,057	\$ 3,990	\$ 954	\$ 4,200	2%
Academic Support	1,527	2,183	1,638	284	1,768	1%
Student Services	185	236	266	67	251	0%
Scholarships and Fellowships	8,589	7,628	8,774	3,623	10,284	5%
Institutional Support	340	235	293	128	309	0%
O&M of Plant	465	439	816	20	0	0%
Public Service	529	1,128	1,076	141	836	0%
Research	15,178	17,710	19,663	3,287	20,021	10%
<b>Restricted Subtotal:</b>	<b>\$ 30,655</b>	<b>\$ 33,616</b>	<b>\$ 36,515</b>	<b>\$ 8,504</b>	<b>\$ 37,668</b>	<b>18%</b>
<b>TOTAL:</b>						
Instruction	\$ 55,552	\$ 56,560	\$ 58,058	\$ 16,648	\$ 59,402	28%
Academic Support	27,604	27,091	25,747	7,425	29,559	14%
Student Services	8,978	9,719	9,532	2,772	10,020	5%
Scholarships and Fellowships	16,513	16,885	18,510	6,910	19,170	9%
Institutional Support	14,893	15,672	16,001	4,610	20,318	10%
O&M of Plant	11,198	11,446	12,413	2,352	14,693	7%
Public Service	2,783	3,596	3,356	597	2,823	1%
Auxiliary	20,848	21,484	22,304	7,198	24,820	12%
Research	21,128	24,053	25,728	5,465	28,120	13%
<b>TOTAL:</b>	<b>\$ 179,497</b>	<b>\$ 186,505</b>	<b>\$ 191,649</b>	<b>\$ 53,976</b>	<b>\$ 208,926</b>	<b>100%</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University - Kingsville**  
**FY 2019 Executive Budget Summary**  
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019		% of Budget
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	
<b>PERCENT OF FISCAL YEAR 2019</b>				<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 71,480	\$ 84,564	\$ 88,486	\$ 88,886	\$ 83,265	
<i>Restatement: (prior year correction)</i>						
<b>REVENUES</b>						
State Appropriations	\$ 46,860	\$ 51,504	\$ 48,283	\$ 43,047	\$ 47,596	28%
Higher Education Fund	5,977	8,966	8,966	8,966	8,966	5%
Tuition and Fees (Gross)	73,325	70,384	63,844	29,820	66,120	40%
Contracts and Grants	14,020	13,432	12,987	3,901	12,728	8%
Student Financial Assistance	25,877	22,467	23,883	3,874	22,695	14%
Gifts	5,243	5,489	7,186	631	5,696	3%
Sales and Services	25,218	23,001	21,473	10,380	20,265	12%
Investment Income	3,863	8,145	5,697	993	1,712	1%
Other Income	758	695	773	109	705	0%
Discounts	(18,853)	(22,080)	(22,954)	(4,846)	(19,383)	-12%
<b>TOTAL REVENUES</b>	<b>\$ 182,288</b>	<b>\$ 182,003</b>	<b>\$ 170,138</b>	<b>\$ 96,873</b>	<b>\$ 167,100</b>	
<b>Percent of Budget</b>				<b>58.0%</b>		
<b>EXPENDITURES</b>						
Salaries - Faculty	\$ 31,207	\$ 32,888	\$ 32,357	\$ 9,333	\$ 28,603	20%
Salaries - Non-Faculty	29,601	30,837	31,449	7,652	33,370	23%
Wages	6,483	6,244	5,471	1,478	5,065	4%
Benefits	18,318	19,942	19,793	4,468	17,548	12%
<b>Personnel Costs</b>	<b>85,609</b>	<b>89,910</b>	<b>89,071</b>	<b>22,931</b>	<b>84,586</b>	<b>59%</b>
Utilities	4,797	4,566	4,147	1,074	3,813	3%
Scholarships	31,990	37,049	37,311	9,783	35,251	25%
Discounts	(18,853)	(22,080)	(22,954)	(4,846)	(19,383)	-14%
Equipment (Capitalized)	2,753	1,363	1,994	453	613	0%
Operations and Maintenance (Net)	47,834	46,308	42,490	9,599	38,396	27%
<b>TOTAL EXPENDITURES</b>	<b>\$ 154,129</b>	<b>\$ 157,116</b>	<b>\$ 152,059</b>	<b>\$ 38,993</b>	<b>\$ 143,275</b>	
<b>Percent of Budget</b>				<b>27.2%</b>		
<b>TRANSFERS</b>						
RFS Debt Service (To System Office)	\$ (9,585)	\$ (13,558)	\$ (13,677)	\$ (10,394)	\$ (14,607)	
Other	(5,490)	(7,407)	(4,002)	(1,507)	(4,239)	
<b>NET TRANSFERS</b>	<b>\$ (15,075)</b>	<b>\$ (20,965)</b>	<b>\$ (17,679)</b>	<b>\$ (11,901)</b>	<b>\$ (18,846)</b>	
<b>NET INCREASE (DECREASE)</b>	<b>13,085</b>	<b>3,922</b>	<b>400</b>	<b>45,979</b>	<b>4,979</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 84,564</b>	<b>\$ 88,486</b>	<b>\$ 88,886</b>	<b>\$ 134,865</b>	<b>\$ 88,244</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University - Kingsville**  
**FY 2019 Executive Budget Summary**  
(In Thousands)



EXPENDITURES	FY 2016	FY 2017	FY 2018	FY 2019		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>Fund Group - NACUBO Function</b>						
<b>E&amp;G and Designated:</b>						
Instruction	\$ 40,594	\$ 43,784	\$ 42,731	\$ 11,848	\$ 38,891	27%
Academic Support	12,451	14,843	14,585	3,636	15,160	11%
Student Services	14,513	14,160	13,112	2,967	12,513	9%
Scholarships and Fellowships	5,281	5,999	5,176	1,307	3,554	2%
Institutional Support	12,904	11,823	11,403	3,071	11,874	8%
O&M of Plant	8,873	10,778	9,771	1,256	9,334	7%
Public Service	827	815	863	44	306	0%
Research	4,860	5,734	4,978	854	3,937	3%
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 100,304</b>	<b>\$ 107,936</b>	<b>\$ 102,619</b>	<b>\$ 24,982</b>	<b>\$ 95,569</b>	<b>67%</b>
<b>Auxiliary:</b>						
Auxiliary	\$ 23,408	\$ 24,042	\$ 24,597	\$ 8,340	\$ 23,312	16%
<b>Auxiliary Subtotal:</b>	<b>\$ 23,408</b>	<b>\$ 24,042</b>	<b>\$ 24,597</b>	<b>\$ 8,340</b>	<b>\$ 23,312</b>	<b>16%</b>
<b>Restricted:</b>						
Instruction	\$ 2,669	\$ 1,761	\$ 2,336	\$ 347	\$ 794	1%
Academic Support	584	496	439	169	211	0%
Student Services	1,271	1,240	1,482	326	174	0%
Scholarships and Fellowships	11,941	7,717	7,153	1,922	9,353	7%
Institutional Support	106	82	163	31	0	0%
O&M of Plant	0	95	60	0	0	0%
Public Service	411	219	113	21	0	0%
Research	13,434	13,529	13,098	2,854	13,862	10%
<b>Restricted Subtotal:</b>	<b>\$ 30,417</b>	<b>\$ 25,138</b>	<b>\$ 24,843</b>	<b>\$ 5,672</b>	<b>\$ 24,395</b>	<b>17%</b>
<b>TOTAL:</b>						
Instruction	\$ 43,263	\$ 45,545	\$ 45,067	\$ 12,195	\$ 39,685	28%
Academic Support	13,035	15,338	15,024	3,805	15,371	11%
Student Services	15,784	15,399	14,594	3,293	12,688	9%
Scholarships and Fellowships	17,223	13,716	12,329	3,229	12,906	9%
Institutional Support	13,010	11,905	11,566	3,102	11,874	8%
O&M of Plant	8,873	10,873	9,830	1,256	9,334	7%
Public Service	1,238	1,034	976	65	306	0%
Auxiliary	23,408	24,042	24,597	8,340	23,312	16%
Research	18,294	19,263	18,076	3,708	17,799	12%
<b>TOTAL:</b>	<b>\$ 154,129</b>	<b>\$ 157,116</b>	<b>\$ 152,059</b>	<b>\$ 38,993</b>	<b>\$ 143,275</b>	<b>100%</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University - Texarkana**  
**FY 2019 Executive Budget Summary**  
**(In Thousands)**



	FY 2016	FY 2017	FY 2018	FY 2019		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	
<b>PERCENT OF FISCAL YEAR 2019</b>				<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 27,743	\$ 24,634	\$ 30,972	\$ 20,929	\$ 25,490	
<i>Restatement: (prior year correction)</i>						
<b>REVENUES</b>						
State Appropriations	\$ 21,634	\$ 23,148	\$ 23,205	\$ 21,485	\$ 23,294	51%
Higher Education Fund	1,216	1,824	1,824	1,824	1,824	4%
Tuition and Fees (Gross)	11,255	13,041	14,100	9,203	15,599	34%
Contracts and Grants	1,224	1,335	491	156	503	1%
Student Financial Assistance	3,519	3,734	5,366	744	5,146	11%
Gifts	636	833	562	35	948	2%
Sales and Services	1,528	1,782	1,993	1,068	1,513	3%
Investment Income	587	2,699	2,417	258	457	1%
Other Income	22	15	384	41	0	0%
Discounts	(3,507)	(3,462)	(4,110)	(962)	(3,847)	-8%
<b>TOTAL REVENUES</b>	<b>\$ 38,113</b>	<b>\$ 44,949</b>	<b>\$ 46,232</b>	<b>\$ 33,851</b>	<b>\$ 45,436</b>	
<b>Percent of Budget</b>				<b>74.5%</b>		
<b>EXPENDITURES</b>						
Salaries - Faculty	\$ 7,067	\$ 7,250	\$ 7,470	\$ 2,431	\$ 7,501	20%
Salaries - Non-Faculty	7,087	7,676	8,158	2,144	8,834	24%
Wages	821	1,302	1,430	247	446	1%
Benefits	4,586	4,722	4,807	1,101	5,096	14%
<b>Personnel Costs</b>	<b>19,561</b>	<b>20,950</b>	<b>21,865</b>	<b>5,923</b>	<b>21,876</b>	<b>59%</b>
Utilities	503	486	549	172	845	2%
Scholarships	6,127	6,291	7,276	1,757	7,455	20%
Discounts	(3,507)	(3,462)	(4,110)	(962)	(3,847)	-10%
Equipment (Capitalized)	410	178	13,319	710	1,667	5%
Operations and Maintenance (Net)	8,124	8,235	7,992	2,343	8,789	24%
<b>TOTAL EXPENDITURES</b>	<b>\$ 31,218</b>	<b>\$ 32,678</b>	<b>\$ 46,891</b>	<b>\$ 9,943</b>	<b>\$ 36,785</b>	
<b>Percent of Budget</b>				<b>27.0%</b>		
<b>TRANSFERS</b>						
RFS Debt Service (To System Office)	\$ (6,903)	\$ (9,479)	\$ (9,575)	\$ (8,228)	\$ (8,808)	
Other	(3,101)	3,547	191	19	0	
<b>NET TRANSFERS</b>	<b>\$ (10,004)</b>	<b>\$ (5,932)</b>	<b>\$ (9,385)</b>	<b>\$ (8,210)</b>	<b>\$ (8,808)</b>	
<b>NET INCREASE (DECREASE)</b>	<b>(3,109)</b>	<b>6,338</b>	<b>(10,043)</b>	<b>15,698</b>	<b>(157)</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 24,634</b>	<b>\$ 30,972</b>	<b>\$ 20,929</b>	<b>\$ 36,627</b>	<b>\$ 25,333</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University - Texarkana**  
**FY 2019 Executive Budget Summary**  
(In Thousands)



EXPENDITURES	FY 2016	FY 2017	FY 2018	FY 2019		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>Fund Group - NACUBO Function</b>						
<b>E&amp;G and Designated:</b>						
Instruction	\$ 11,511	\$ 12,051	\$ 13,216	\$ 3,742	\$ 14,447	39%
Academic Support	4,819	4,859	4,911	1,181	4,616	13%
Student Services	3,114	3,507	3,706	1,209	3,097	8%
Scholarships and Fellowships	918	1,084	1,259	551	1,564	4%
Institutional Support	5,039	5,037	5,079	1,748	5,503	15%
O&M of Plant	1,735	1,784	12,908	396	2,219	6%
Public Service	40	4	0	0	0	0%
Research	108	58	35	1	32	0%
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 27,283</b>	<b>\$ 28,384</b>	<b>\$ 41,113</b>	<b>\$ 8,828</b>	<b>\$ 31,478</b>	<b>86%</b>
<b>Auxiliary:</b>						
Auxiliary	\$ 1,542	\$ 1,807	\$ 2,278	\$ 592	\$ 2,265	6%
<b>Auxiliary Subtotal:</b>	<b>\$ 1,542</b>	<b>\$ 1,807</b>	<b>\$ 2,278</b>	<b>\$ 592</b>	<b>\$ 2,265</b>	<b>6%</b>
<b>Restricted:</b>						
Instruction	\$ 61	\$ 69	\$ 27	\$ 29	\$ -	0%
Academic Support	277	331	345	113	245	1%
Student Services	155	46	159	109	256	1%
Scholarships and Fellowships	1,628	1,734	1,867	193	2,061	6%
Institutional Support	62	29	1,021	78	0	0%
O&M of Plant	0	0	20	0	480	1%
Public Service	196	261	61	0	0	0%
Research	13	18	-	-	-	0%
<b>Restricted Subtotal:</b>	<b>\$ 2,394</b>	<b>\$ 2,487</b>	<b>\$ 3,501</b>	<b>\$ 522</b>	<b>\$ 3,042</b>	<b>8%</b>
<b>TOTAL:</b>						
Instruction	\$ 11,572	\$ 12,120	\$ 13,243	\$ 3,771	\$ 14,447	39%
Academic Support	5,096	5,189	5,256	1,294	4,860	13%
Student Services	3,269	3,553	3,865	1,318	3,354	9%
Scholarships and Fellowships	2,547	2,818	3,126	745	3,625	10%
Institutional Support	5,101	5,067	6,100	1,826	5,503	15%
O&M of Plant	1,735	1,784	12,928	396	2,699	7%
Public Service	236	265	61	0	0	0%
Auxiliary	1,542	1,807	2,278	592	2,265	6%
Research	121	75	35	1	32	0%
<b>TOTAL:</b>	<b>\$ 31,218</b>	<b>\$ 32,678</b>	<b>\$ 46,891</b>	<b>\$ 9,943</b>	<b>\$ 36,785</b>	<b>100%</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University - San Antonio**  
**FY 2019 Executive Budget Summary**  
**(In Thousands)**



	FY 2016	FY 2017	FY 2018	FY 2019		% of Budget
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	
<b>PERCENT OF FISCAL YEAR 2019</b>				<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 20,548	\$ 31,116	\$ 36,197	\$ 45,617	\$ 36,245	
<i>Restatement: (prior year correction)</i>						
<b>REVENUES</b>						
State Appropriations	\$ 28,790	\$ 33,967	\$ 32,418	\$ 30,496	\$ 32,620	38%
Tuition and Fees (Gross)	26,740	35,154	42,907	19,914	46,955	55%
Contracts and Grants	4,681	424	514	21	581	1%
Student Financial Assistance	3,572	12,552	15,528	1,716	14,005	16%
Gifts	388	830	1,749	156	650	1%
Sales and Services	623	671	903	356	813	1%
Investment Income	774	2,412	2,211	506	658	1%
Other Income	135	88	133	62	154	0%
Discounts	(5,168)	(9,011)	(11,006)	(2,714)	(10,855)	-13%
<b>TOTAL REVENUES</b>	<b>\$ 60,533</b>	<b>\$ 77,088</b>	<b>\$ 85,358</b>	<b>\$ 50,514</b>	<b>\$ 85,581</b>	
<b>Percent of Budget</b>				<b>59.0%</b>		
<b>EXPENDITURES</b>						
Salaries - Faculty	\$ 10,338	\$ 12,737	\$ 15,332	\$ 5,158	\$ 19,167	24%
Salaries - Non-Faculty	12,058	13,080	14,677	3,927	17,864	22%
Wages	1,214	1,803	2,113	706	2,218	3%
Benefits	5,535	6,675	7,479	1,885	8,130	10%
<b>Personnel Costs</b>	<b>29,146</b>	<b>34,295</b>	<b>39,600</b>	<b>11,675</b>	<b>47,379</b>	<b>59%</b>
Utilities	667	831	894	213	1,099	1%
Scholarships	10,800	17,781	20,849	4,912	19,718	25%
Discounts	(5,168)	(9,011)	(11,006)	(2,714)	(10,855)	-14%
Equipment (Capitalized)	78	2,239	185	32	247	0%
Operations and Maintenance (Net)	13,731	15,846	17,775	3,359	22,275	28%
Debt Service	0	3	0	0	0	0%
<b>TOTAL EXPENDITURES</b>	<b>\$ 49,253</b>	<b>\$ 61,984</b>	<b>\$ 68,296</b>	<b>\$ 17,477</b>	<b>\$ 79,863</b>	
<b>Percent of Budget</b>				<b>21.9%</b>		
<b>TRANSFERS</b>						
RFS Debt Service (To System Office)	\$ (2,635)	\$ (7,508)	\$ (7,701)	\$ (7,691)	\$ (7,973)	
Other	1,924	(2,514)	60	33	0	
<b>NET TRANSFERS</b>	<b>\$ (711)</b>	<b>\$ (10,022)</b>	<b>\$ (7,641)</b>	<b>\$ (7,657)</b>	<b>\$ (7,973)</b>	
<b>NET INCREASE (DECREASE)</b>	<b>10,568</b>	<b>5,081</b>	<b>9,420</b>	<b>25,379</b>	<b>(2,254)</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 31,116</b>	<b>\$ 36,197</b>	<b>\$ 45,617</b>	<b>\$ 70,997</b>	<b>\$ 33,991</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University - San Antonio**  
**FY 2019 Executive Budget Summary**  
**(In Thousands)**



EXPENDITURES	FY 2016	FY 2017	FY 2018	FY 2019		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>Fund Group - NACUBO Function</b>						
<b>E&amp;G and Designated:</b>						
Instruction	\$ 15,600	\$ 19,133	\$ 23,773	\$ 6,545	\$ 28,214	35%
Academic Support	5,206	5,937	7,477	2,044	7,714	10%
Student Services	9,559	11,982	11,327	2,772	16,329	20%
Scholarships and Fellowships	2,081	3,737	4,040	1,423	4,672	6%
Institutional Support	7,248	8,242	8,511	2,037	9,227	12%
O&M of Plant	4,962	6,306	5,111	1,547	7,357	9%
Public Service	401	453	342	22	316	0%
Research	193	259	220	27	429	1%
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 45,250</b>	<b>\$ 56,049</b>	<b>\$ 60,801</b>	<b>\$ 16,418</b>	<b>\$ 74,258</b>	<b>93%</b>
<b>Auxiliary:</b>						
Auxiliary	\$ 196	\$ 567	\$ 349	\$ 54	\$ 223	0%
<b>Auxiliary Subtotal:</b>	<b>\$ 196</b>	<b>\$ 567</b>	<b>\$ 349</b>	<b>\$ 54</b>	<b>\$ 223</b>	<b>0%</b>
<b>Restricted:</b>						
Instruction	\$ 12	\$ -	\$ 29	\$ 2	\$ -	0%
Academic Support	10	0	896	98	42	0%
Student Services	5	29	147	25	30	0%
Scholarships and Fellowships	3,548	5,033	5,918	847	4,903	6%
Institutional Support	5	6	10	2	0	0%
O&M of Plant	0	0	0	0	0	0%
Public Service	3	115	20	2	0	0%
Research	226	185	125	28	407	1%
<b>Restricted Subtotal:</b>	<b>\$ 3,808</b>	<b>\$ 5,368</b>	<b>\$ 7,146</b>	<b>\$ 1,005</b>	<b>\$ 5,382</b>	<b>7%</b>
<b>TOTAL:</b>						
Instruction	\$ 15,611	\$ 19,133	\$ 23,802	\$ 6,547	\$ 28,214	35%
Academic Support	5,215	5,937	8,373	2,143	7,756	10%
Student Services	9,564	12,011	11,474	2,798	16,359	20%
Scholarships and Fellowships	5,629	8,770	9,959	2,270	9,575	12%
Institutional Support	7,252	8,248	8,521	2,039	9,227	12%
O&M of Plant	4,962	6,306	5,111	1,547	7,357	9%
Public Service	404	568	362	24	316	0%
Auxiliary	196	567	349	54	223	0%
Research	419	444	345	56	835	1%
<b>TOTAL:</b>	<b>\$ 49,253</b>	<b>\$ 61,984</b>	<b>\$ 68,296</b>	<b>\$ 17,477</b>	<b>\$ 79,863</b>	<b>100%</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**West Texas A&M University**  
**FY 2019 Executive Budget Summary**  
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019		% of Budget
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	
<b>PERCENT OF FISCAL YEAR 2019</b>				<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 64,005	\$ 65,784	\$ 77,760	\$ 101,097	\$ 78,104	
<i>Restatement: (prior year correction)</i>						
<b>REVENUES</b>						
State Appropriations	\$ 39,683	\$ 39,249	\$ 41,449	\$ 628	\$ 41,475	26%
Federal Appropriations	14	15	15	0	0	0%
Higher Education Fund	4,776	7,164	7,164	0	7,164	4%
Tuition and Fees (Gross)	69,369	72,776	75,204	35,522	75,721	47%
Contracts and Grants	4,676	4,970	4,987	5,197	8,567	5%
Student Financial Assistance	15,737	16,791	18,280	4,115	16,511	10%
Gifts	4,957	7,805	12,157	927	5,075	3%
Sales and Services	30,514	29,623	28,208	12,777	25,988	16%
Investment Income	3,041	7,412	6,722	991	852	1%
Other Income	749	786	5,973	190	33	0%
Discounts	(18,250)	(21,311)	(22,594)	(5,328)	(21,311)	-13%
<b>TOTAL REVENUES</b>	<b>\$ 155,266</b>	<b>\$ 165,281</b>	<b>\$ 177,567</b>	<b>\$ 55,020</b>	<b>\$ 160,075</b>	
<b>Percent of Budget</b>				<b>34.4%</b>		
<b>EXPENDITURES</b>						
Salaries - Faculty	\$ 25,413	\$ 29,276	\$ 31,029	\$ 9,155	\$ 26,763	19%
Salaries - Non-Faculty	24,143	24,888	25,124	6,293	27,280	19%
Wages	4,720	2,226	1,918	463	3,887	3%
Benefits	17,122	16,811	17,728	3,779	17,188	12%
<b>Personnel Costs</b>	<b>71,398</b>	<b>73,200</b>	<b>75,798</b>	<b>19,691</b>	<b>75,117</b>	<b>54%</b>
Utilities	3,269	3,735	3,927	1,056	4,515	3%
Scholarships	30,260	34,072	36,047	5,845	30,865	22%
Discounts	(18,250)	(21,311)	(22,594)	(5,328)	(21,311)	-15%
Equipment (Capitalized)	2,549	1,687	1,683	269	7,466	5%
Operations and Maintenance (Net)	42,553	43,127	45,117	13,803	43,610	31%
Debt Service	0	0	0	0	0	0%
<b>TOTAL EXPENDITURES</b>	<b>\$ 131,779</b>	<b>\$ 134,511</b>	<b>\$ 139,978</b>	<b>\$ 35,335</b>	<b>\$ 140,263</b>	
<b>Percent of Budget</b>				<b>25.2%</b>		
<b>TRANSFERS</b>						
RFS Debt Service (To System Office)	\$ (11,125)	\$ (18,750)	\$ (14,997)	\$ -	\$ (18,545)	
Other	(10,583)	(45)	746	(1,581)	(1,268)	
<b>NET TRANSFERS</b>	<b>\$ (21,707)</b>	<b>\$ (18,795)</b>	<b>\$ (14,252)</b>	<b>\$ (1,581)</b>	<b>\$ (19,813)</b>	
<b>NET INCREASE (DECREASE)</b>	<b>1,780</b>	<b>11,975</b>	<b>23,337</b>	<b>18,104</b>	<b>(0)</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 65,784</b>	<b>\$ 77,760</b>	<b>\$ 101,097</b>	<b>\$ 119,201</b>	<b>\$ 78,104</b>	





**THE TEXAS A&M UNIVERSITY SYSTEM**  
**West Texas A&M University**  
**FY 2019 Executive Budget Summary**  
(In Thousands)



EXPENDITURES	FY 2016	FY 2017	FY 2018	FY 2019		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>Fund Group - NACUBO Function</b>						
<b>E&amp;G and Designated:</b>						
Instruction	\$ 38,586	\$ 40,801	\$ 41,471	\$ 9,715	\$ 39,802	28%
Academic Support	10,779	10,682	10,283	2,432	14,055	10%
Student Services	8,077	10,817	10,942	2,442	9,573	7%
Scholarships and Fellowships	4,095	4,995	5,671	155	7,598	5%
Institutional Support	12,843	12,702	11,676	8,363	17,308	12%
O&M of Plant	17,281	14,606	15,532	3,402	11,739	8%
Public Service	2,062	3,230	2,829	423	2,563	2%
Research	1,931	2,988	2,624	498	2,158	2%
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 95,654</b>	<b>\$ 100,820</b>	<b>\$ 101,028</b>	<b>\$ 27,428</b>	<b>\$ 104,796</b>	<b>75%</b>
<b>Auxiliary:</b>						
Auxiliary	\$ 23,629	\$ 19,118	\$ 18,463	\$ 5,931	\$ 18,640	13%
<b>Auxiliary Subtotal:</b>	<b>\$ 23,629</b>	<b>\$ 19,118</b>	<b>\$ 18,463</b>	<b>\$ 5,931</b>	<b>\$ 18,640</b>	<b>13%</b>
<b>Restricted:</b>						
Instruction	\$ 425	\$ 465	\$ 542	\$ 169	\$ 557	0%
Academic Support	1,981	2,820	7,562	205	1,427	1%
Student Services	110	1,028	1,157	276	847	1%
Scholarships and Fellowships	5,578	6,111	6,900	343	9,283	7%
Institutional Support	28	16	14	0	20	0%
O&M of Plant	129	733	850	29	738	1%
Public Service	2,358	1,726	1,817	381	1,824	1%
Research	1,887	1,673	1,645	572	2,129	2%
<b>Restricted Subtotal:</b>	<b>\$ 12,496</b>	<b>\$ 14,572</b>	<b>\$ 20,487</b>	<b>\$ 1,976</b>	<b>\$ 16,826</b>	<b>12%</b>
<b>TOTAL:</b>						
Instruction	\$ 39,010	\$ 41,266	\$ 42,013	\$ 9,884	\$ 40,360	29%
Academic Support	12,760	13,502	17,845	2,637	15,483	11%
Student Services	8,187	11,846	12,099	2,718	10,420	7%
Scholarships and Fellowships	9,674	11,106	12,571	498	16,881	12%
Institutional Support	12,870	12,718	11,690	8,363	17,328	12%
O&M of Plant	17,410	15,339	16,382	3,431	12,477	9%
Public Service	4,420	4,955	4,646	803	4,387	3%
Auxiliary	23,629	19,118	18,463	5,931	18,640	13%
Research	3,819	4,661	4,269	1,070	4,287	3%
<b>TOTAL:</b>	<b>\$ 131,779</b>	<b>\$ 134,511</b>	<b>\$ 139,978</b>	<b>\$ 35,335</b>	<b>\$ 140,263</b>	<b>100%</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M AgriLife Research**  
**FY 2019 Executive Budget Summary**  
**(In Thousands)**



	FY 2016	FY 2017	FY 2018	FY 2019		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>PERCENT OF FISCAL YEAR 2019</b>				<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 107,086	\$ 104,140	\$ 102,874	\$ 123,032	\$ 102,009	
<i>Restatement: (prior year correction)</i>						
<b>REVENUES</b>						
State Appropriations	\$ 69,674	\$ 70,442	\$ 68,550	\$ (49)	\$ 69,910	35%
Federal Appropriations	9,157	9,082	9,074	0	9,157	5%
Contracts and Grants	84,466	87,682	89,088	28,295	88,554	44%
Gifts	2,134	873	1,674	185	2,110	1%
Sales and Services	27,128	27,539	27,033	6,420	24,337	12%
Investment Income	5,620	13,884	9,142	1,277	5,605	3%
Other Income	802	1,938	1,535	693	0	0%
<b>TOTAL REVENUES</b>	<b>\$ 198,980</b>	<b>\$ 211,260</b>	<b>\$ 206,095</b>	<b>\$ 36,691</b>	<b>\$ 199,671</b>	
<b>Percent of Budget</b>				<b>18.4%</b>		
<b>EXPENDITURES</b>						
Salaries - Faculty	\$ 21,805	\$ 23,423	\$ 22,760	\$ 4,619	\$ 23,063	12%
Salaries - Non-Faculty	57,222	61,790	60,620	14,999	61,741	31%
Wages	7,582	7,355	7,211	1,547	7,420	4%
Benefits	24,753	27,360	26,737	5,779	24,945	13%
<b>Personnel Costs</b>	<b>111,362</b>	<b>119,929</b>	<b>117,328</b>	<b>26,943</b>	<b>117,169</b>	<b>60%</b>
Utilities	4,885	4,098	5,270	805	5,409	3%
Scholarships	4,382	3,078	4,016	1,053	3,379	2%
Equipment (Capitalized)	11,771	9,302	10,606	2,881	4,296	2%
Operations and Maintenance (Net)	65,255	66,568	66,633	16,100	66,264	34%
Debt Service	7	17	12	0	0	0%
<b>TOTAL EXPENDITURES</b>	<b>\$ 197,663</b>	<b>\$ 202,992</b>	<b>\$ 203,864</b>	<b>\$ 47,782</b>	<b>\$ 196,517</b>	
<b>Percent of Budget</b>				<b>24.3%</b>		
<b>TRANSFERS</b>						
RFS Debt Service (To System Office)	\$ (1,378)	\$ (1,367)	\$ (1,313)	\$ (698)	\$ (1,769)	
Other	(2,885)	(8,167)	19,240	(3,371)	(986)	
<b>NET TRANSFERS</b>	<b>\$ (4,263)</b>	<b>\$ (9,534)</b>	<b>\$ 17,927</b>	<b>\$ (4,069)</b>	<b>\$ (2,755)</b>	
<b>NET INCREASE (DECREASE)</b>	<b>(2,945)</b>	<b>(1,266)</b>	<b>20,157</b>	<b>(15,161)</b>	<b>400</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 104,140</b>	<b>\$ 102,874</b>	<b>\$ 123,032</b>	<b>\$ 107,871</b>	<b>\$ 102,408</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M AgriLife Research**  
**FY 2019 Executive Budget Summary**  
(In Thousands)



EXPENDITURES	FY 2016	FY 2017	FY 2018	FY 2019		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>Fund Group - NACUBO Function</b>						
<b>E&amp;G and Designated:</b>						
Institutional Support	\$ (463)	\$ 222	\$ 92	\$ -	\$ -	0%
Public Service	5,917	5,330	5,442	1,283	6,001	3%
Research	121,839	124,336	124,395	28,668	117,877	60%
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 127,293</b>	<b>\$ 129,888</b>	<b>\$ 129,930</b>	<b>\$ 29,996</b>	<b>\$ 123,878</b>	<b>63%</b>
<b>Restricted:</b>						
Public Service	\$ -	\$ 7.80	\$ -	\$ -	\$ -	0%
Research	70,370	73,097	73,935	17,787	72,639	37%
<b>Restricted Subtotal:</b>	<b>\$ 70,370</b>	<b>\$ 73,104</b>	<b>\$ 73,935</b>	<b>\$ 17,787</b>	<b>\$ 72,639</b>	<b>37%</b>
<b>TOTAL:</b>						
Institutional Support	\$ (463)	\$ 222	\$ 92	\$ -	\$ -	0%
Public Service	5,917	5,338	5,442	1,283	6,001	3%
Research	192,209	197,432	198,330	46,455	190,516	97%
<b>TOTAL:</b>	<b>\$ 197,663</b>	<b>\$ 202,992</b>	<b>\$ 203,864</b>	<b>\$ 47,782</b>	<b>\$ 196,517</b>	<b>100%</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M AgriLife Extension Service**  
 FY 2019 Executive Budget Summary  
 (In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>PERCENT OF FISCAL YEAR 2019</b>				<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 39,434	\$ 41,915	\$ 43,089	\$ 51,406	\$ 39,950	
<i>Restatement: (prior year correction)</i>						
<b>REVENUES</b>						
State Appropriations	\$ 65,356	\$ 66,214	\$ 67,654	\$ 62,308	\$ 66,929	53%
Federal Appropriations	18,125	18,441	17,908	2,995	17,834	14%
Contracts and Grants	31,329	32,665	33,486	7,557	31,327	25%
Gifts	2,516	1,985	2,091	593	1,486	1%
Sales and Services	8,595	8,379	10,017	2,569	8,129	6%
Investment Income	1,115	2,653	1,762	312	587	0%
Other Income	517	749	753	64	364	0%
<b>TOTAL REVENUES</b>	<b>\$ 127,554</b>	<b>\$ 131,087</b>	<b>\$133,671</b>	<b>\$ 76,397</b>	<b>\$ 126,656</b>	
<b>Percent of Budget</b>				<b>60.3%</b>		
<b>EXPENDITURES</b>						
Salaries - Faculty	\$ 12,395	\$ 11,226	\$ 9,987	\$ 2,690	\$ 10,854	8%
Salaries - Non-Faculty	56,204	57,687	57,219	14,448	61,971	47%
Wages	2,605	2,411	2,668	596	2,090	2%
Benefits	29,939	31,083	30,832	7,093	32,781	25%
<b>Personnel Costs</b>	<b>101,143</b>	<b>102,408</b>	<b>100,705</b>	<b>24,827</b>	<b>107,696</b>	<b>81%</b>
Utilities	806	1,018	974	172	928	1%
Scholarships	110	178	258	71	86	0%
Equipment (Capitalized)	1,444	1,454	1,448	756	951	1%
Operations and Maintenance (Net)	22,188	22,813	23,116	4,939	22,592	17%
<b>TOTAL EXPENDITURES</b>	<b>\$ 125,691</b>	<b>\$ 127,871</b>	<b>\$126,502</b>	<b>\$ 30,765</b>	<b>\$ 132,253</b>	
<b>Percent of Budget</b>				<b>23.3%</b>		
<b>TRANSFERS</b>						
RFS Debt Service (To System Office)	\$ -	\$ (261)	\$ (279)	\$ -	\$ (279)	
Other	618	(1,781)	1,427	2,100	3,221	
<b>NET TRANSFERS</b>	<b>\$ 618</b>	<b>\$ (2,042)</b>	<b>\$ 1,148</b>	<b>\$ 2,100</b>	<b>\$ 2,942</b>	
<b>NET INCREASE (DECREASE)</b>	<b>2,482</b>	<b>1,173</b>	<b>8,317</b>	<b>47,733</b>	<b>(2,655)</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 41,915</b>	<b>\$ 43,089</b>	<b>\$ 51,406</b>	<b>\$ 99,139</b>	<b>\$ 37,295</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M AgriLife Extension Service**  
**FY 2019 Executive Budget Summary**  
(In Thousands)



EXPENDITURES	FY 2016	FY 2017	FY 2018	FY 2019		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>Fund Group - NACUBO Function</b>						
<b>E&amp;G and Designated:</b>						
Instruction	\$ -	\$ -	\$ -	\$ -	\$ -	0%
Institutional Support	8,145	8,265	9,398	1,447	8,007	6%
Public Service	86,638	85,597	84,719	22,264	92,170	70%
Research	202	184	29	19	70	0%
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 94,985</b>	<b>\$ 94,046</b>	<b>\$ 94,146</b>	<b>\$ 23,730</b>	<b>\$ 100,247</b>	<b>76%</b>
<b>Restricted:</b>						
Public Service	30,558	32,902	31,816	6,916	31,549	24%
Research	147	923	540	118	457	0%
<b>Restricted Subtotal:</b>	<b>\$ 30,706</b>	<b>\$ 33,825</b>	<b>\$ 32,356</b>	<b>\$ 7,035</b>	<b>\$ 32,006</b>	<b>24%</b>
<b>TOTAL:</b>						
Instruction	\$ -	\$ -	\$ -	\$ -	\$ -	0%
Institutional Support	8,145	8,265	9,398	1,447	8,007	6%
Public Service	117,197	118,499	116,535	29,180	123,719	94%
Research	350	1,107	569	138	527	0%
<b>TOTAL:</b>	<b>\$ 125,691</b>	<b>\$ 127,871</b>	<b>\$ 126,502</b>	<b>\$ 30,765</b>	<b>\$ 132,253</b>	<b>100%</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M Forest Service**  
**FY 2019 Executive Budget Summary**  
**(In Thousands)**



	FY 2016	FY 2017	FY 2018	FY 2019		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	
<b>PERCENT OF FISCAL YEAR 2019</b>				<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 112,804	\$ 100,319	\$ 95,477	\$ 39,503	\$ 95,497	
<i>Restatement: (prior year correction)</i>						
<b>REVENUES</b>						
State Appropriations	\$ 38,518	\$ 46,372	\$ 41,161	\$ 35,501	\$ 38,879	53%
Contracts and Grants	10,040	12,269	9,546	1,806	8,101	11%
Gifts	10	12	23	3	0	0%
Sales and Services	3,272	5,809	3,597	377	1,957	3%
Investment Income	666	1,303	874	86	409	1%
Other Income	18,908	18,743	23,168	30	24,532	33%
<b>TOTAL REVENUES</b>	<b>\$ 71,414</b>	<b>\$ 84,508</b>	<b>\$ 78,369</b>	<b>\$ 37,802</b>	<b>\$ 73,877</b>	
<b>Percent of Budget</b>			<b>106.4%</b>	<b>51.2%</b>		
<b>EXPENDITURES</b>						
Salaries - Faculty	\$ 161	\$ 45	\$ 30	\$ 18	\$ -	0%
Salaries - Non-Faculty	21,105	21,798	22,047	5,405	23,988	32%
Wages	2,857	3,200	5,629	555	1,162	2%
Benefits	9,059	9,704	10,190	2,145	8,786	12%
<b>Personnel Costs</b>	<b>33,182</b>	<b>34,747</b>	<b>37,896</b>	<b>8,123</b>	<b>33,937</b>	<b>46%</b>
Utilities	280	295	335	66	326	0%
Equipment (Capitalized)	6,649	8,409	2,520	1,531	5,174	7%
Operations and Maintenance (Net)	43,465	45,342	91,925	8,581	34,487	47%
<b>TOTAL EXPENDITURES</b>	<b>\$ 83,576</b>	<b>\$ 88,793</b>	<b>\$ 132,676</b>	<b>\$ 18,302</b>	<b>\$ 73,924</b>	
<b>Percent of Budget</b>				<b>24.8%</b>		
<b>TRANSFERS</b>						
RFS Debt Service (To System Office)	\$ -	\$ -	\$ -	\$ -	\$ -	
Other	(323)	(557)	(1,667)	254	0	
<b>NET TRANSFERS</b>	<b>\$ (323)</b>	<b>\$ (557)</b>	<b>\$ (1,667)</b>	<b>\$ 254</b>	<b>\$ -</b>	
<b>NET INCREASE (DECREASE)</b>	<b>(12,485)</b>	<b>(4,842)</b>	<b>(55,974)</b>	<b>19,754</b>	<b>(46)</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 100,319</b>	<b>\$ 95,477</b>	<b>\$ 39,503</b>	<b>\$ 59,257</b>	<b>\$ 95,451</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M Forest Service**  
**FY 2019 Executive Budget Summary**  
**(In Thousands)**



EXPENDITURES	FY 2016	FY 2017	FY 2018	FY 2019		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>Fund Group - NACUBO Function</b>						
<b>E&amp;G and Designated:</b>						
Institutional Support	\$ 3,498	\$ 3,441	\$ 3,447	\$ 1,272	\$ 2,959	4%
O&M of Plant	1,531	1,609	1,429	347	1,390	2%
Public Service	73,743	75,768	119,872	15,386	64,171	87%
Research	1,736	1,843	1,965	423	2,089	3%
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 80,508</b>	<b>\$ 82,660</b>	<b>\$ 126,713</b>	<b>\$ 17,429</b>	<b>\$ 70,610</b>	<b>96%</b>
<b>Restricted:</b>						
Institutional Support	\$ 0	\$ 0	\$ 0	\$ 0	\$ -	0%
O&M of Plant	2	1	1	0	0	0%
Public Service	2,541	5,630	5,696	770	3,024	4%
Research	524	501	265	102	290	0%
<b>Restricted Subtotal:</b>	<b>\$ 3,068</b>	<b>\$ 6,132</b>	<b>\$ 5,963</b>	<b>\$ 873</b>	<b>\$ 3,314</b>	<b>4%</b>
<b>TOTAL:</b>						
Institutional Support	\$ 3,498	\$ 3,441	\$ 3,447	\$ 1,272	\$ 2,959	4%
O&M of Plant	1,533	1,610	1,430	347	1,390	2%
Public Service	76,284	81,398	125,568	16,157	67,195	91%
Research	2,261	2,344	2,230	525	2,379	3%
<b>TOTAL:</b>	<b>\$ 83,576</b>	<b>\$ 88,793</b>	<b>\$ 132,676</b>	<b>\$ 18,302</b>	<b>\$ 73,924</b>	<b>100%</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M Veterinary Medical Diagnostic Laboratory**  
**FY 2019 Executive Budget Summary**  
**(In Thousands)**



	<u>FY 2016</u>	<u>FY 2017</u>	<u>FY 2018</u>	<u>FY 2019</u>		
	<u>Actuals</u>	<u>Actuals</u>	<u>Actuals</u>	<u>Actuals</u>	<u>Budget</u>	<u>% of</u>
				<u>YTD - Nov</u>		<u>Budget</u>
<b>PERCENT OF FISCAL YEAR 2019</b>				<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 635	\$ 790	\$ 1,013	\$ 1,546	\$ 1,013	
<i>Restatement: (prior year correction)</i>						
<b>REVENUES</b>						
State Appropriations	\$ 9,895	\$ 9,928	\$ 9,581	\$ 8,840	\$ 9,616	44%
Contracts and Grants	286	328	391	120	385	2%
Gifts	0	0	0	0	0	0%
Sales and Services	11,093	11,879	11,919	1,871	11,867	54%
Investment Income	7	23	38	7	15	0%
Other Income	0	5	0	1	0	0%
<b>TOTAL REVENUES</b>	<b>\$ 21,282</b>	<b>\$ 22,163</b>	<b>\$ 21,929</b>	<b>\$ 10,839</b>	<b>\$ 21,884</b>	
<b>Percent of Budget</b>			<b>99.9%</b>	<b>49.5%</b>		
<b>EXPENDITURES</b>						
Salaries - Faculty	\$ 27	\$ 13	\$ 19	\$ -	\$ -	0%
Salaries - Non-Faculty	8,643	9,021	8,925	2,157	9,425	50%
Wages	330	259	168	37	212	1%
Benefits	2,775	3,057	3,077	662	3,129	17%
<b>Personnel Costs</b>	<b>11,775</b>	<b>12,350</b>	<b>12,189</b>	<b>2,855</b>	<b>12,766</b>	<b>68%</b>
Utilities	828	727	758	290	836	4%
Scholarships	9	4	3	0	0	0%
Equipment (Capitalized)	179	52	222	63	135	1%
Operations and Maintenance (Net)	5,338	5,807	5,432	1,800	4,993	27%
<b>TOTAL EXPENDITURES</b>	<b>\$ 18,129</b>	<b>\$ 18,940</b>	<b>\$ 18,604</b>	<b>\$ 5,008</b>	<b>\$ 18,730</b>	
<b>TRANSFERS</b>						
RFS Debt Service (To System Office)	\$ (3,000)	\$ (3,000)	\$ (2,926)	\$ (2,924)	\$ (2,924)	
Other	1	0	135	300	0	
<b>NET TRANSFERS</b>	<b>\$ (2,998)</b>	<b>\$ (3,000)</b>	<b>\$ (2,792)</b>	<b>\$ (2,624)</b>	<b>\$ (2,924)</b>	
<b>NET INCREASE (DECREASE)</b>	<b>155</b>	<b>223</b>	<b>534</b>	<b>3,207</b>	<b>230</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 790</b>	<b>\$ 1,013</b>	<b>\$ 1,546</b>	<b>\$ 4,754</b>	<b>\$ 1,243</b>	





**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M Veterinary Medical Diagnostic Laboratory**  
**FY 2019 Executive Budget Summary**  
 ((n Thousands))



EXPENDITURES	FY 2016	FY 2017	FY 2018	FY 2019		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>Fund Group - NACUBO Function</b>						
<b>E&amp;G and Designated:</b>						
Institutional Support	\$ 1,921	\$ 1,377	\$ 1,360	\$ 357	\$ 1,915	10%
Public Service	15,945	17,189	16,883	4,541	16,430	88%
Research	9	76	12	0	35	0%
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 17,874</b>	<b>\$ 18,642</b>	<b>\$ 18,256</b>	<b>\$ 4,898</b>	<b>\$ 18,380</b>	<b>98%</b>
<b>Restricted:</b>						
Public Service	\$ 22	\$ -	\$ 0	\$ 8	\$ -	0%
Research	233	298	348	102	350	2%
<b>Restricted Subtotal:</b>	<b>\$ 255</b>	<b>\$ 298</b>	<b>\$ 348</b>	<b>\$ 110</b>	<b>\$ 350</b>	<b>2%</b>
<b>TOTAL:</b>						
Institutional Support	\$ 1,921	\$ 1,377	\$ 1,360	\$ 357	\$ 1,915	10%
Public Service	15,967	17,189	16,883	4,549	16,430	88%
Research	241	374	360	102	385	2%
<b>TOTAL:</b>	<b>\$ 18,129</b>	<b>\$ 18,940</b>	<b>\$ 18,604</b>	<b>\$ 5,008</b>	<b>\$ 18,730</b>	<b>100%</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M Engineering Experiment Station**  
**FY 2019 Executive Budget Summary**  
**(In Thousands)**



	FY 2016		FY 2017		FY 2018		FY 2019		
	Actuals	Actuals	Actuals	Actuals	Actuals	Actuals	YTD - Nov	Budget	% of Budget
<b>PERCENT OF FISCAL YEAR 2019</b>						<b>25%</b>			
<b>BEGINNING CURRENT NET POSITION</b>	\$ 84,099	\$ 64,968	\$ 51,511	\$ 39,158	\$ 51,598				
<i>Restatement: (prior year correction)</i>									
<b>REVENUES</b>									
State Appropriations	\$ 21,564	\$ 26,661	\$ 27,177	\$ 24,625	\$ 26,427			16%	
Contracts and Grants	95,350	93,464	105,102	35,236	120,641			74%	
Gifts	1,398	1,885	1,992	325	1,350			1%	
Sales and Services	9,003	9,265	11,307	2,914	10,000			6%	
Investment Income	3,551	6,681	3,717	1,044	4,037			2%	
Other Income	129	361	604	131	300			0%	
<b>TOTAL REVENUES</b>	<b>\$ 130,994</b>	<b>\$ 138,318</b>	<b>\$149,899</b>	<b>\$ 64,274</b>	<b>\$ 162,755</b>				
<b>Percent of Budget</b>							<b>39.5%</b>		
<b>EXPENDITURES</b>									
Salaries - Faculty (Equivalent)	\$ 18,971	\$ 19,431	\$ 18,343	\$ 2,401	\$ 20,983			13%	
Salaries - Non-Faculty	41,695	41,023	47,323	13,140	47,600			30%	
Wages	3,786	3,766	4,185	884	3,555			2%	
Benefits	11,817	12,554	13,724	2,661	14,402			9%	
<b>Personnel Costs</b>	<b>76,269</b>	<b>76,774</b>	<b>83,576</b>	<b>19,087</b>	<b>86,541</b>			<b>54%</b>	
Utilities	3,237	2,603	2,892	607	2,963			2%	
Scholarships	8,660	8,972	9,246	3,210	8,169			5%	
Equipment (Capitalized)	8,232	6,751	5,006	2,205	11,503			7%	
Operations and Maintenance (Net)	51,452	48,094	51,541	10,498	50,853			32%	
<b>TOTAL EXPENDITURES</b>	<b>\$ 147,849</b>	<b>\$ 143,194</b>	<b>\$152,260</b>	<b>\$ 35,607</b>	<b>\$ 160,028</b>				
<b>Percent of Budget</b>							<b>22.3%</b>		
<b>TRANSFERS</b>									
RFS Debt Service (To System Office)	\$ (357)	\$ (5,058)	\$ (4,800)	\$ -	\$ (6,472)				
Other	(1,919)	(3,523)	(5,191)	5,193	3,745				
<b>NET TRANSFERS</b>	<b>\$ (2,276)</b>	<b>\$ (8,581)</b>	<b>\$ (9,991)</b>	<b>\$ 5,193</b>	<b>\$ (2,727)</b>				
<b>NET INCREASE (DECREASE)</b>	<b>(19,131)</b>	<b>(13,457)</b>	<b>(12,352)</b>	<b>33,860</b>	<b>0</b>				
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 64,968</b>	<b>\$ 51,511</b>	<b>\$ 39,158</b>	<b>\$ 73,018</b>	<b>\$ 51,598</b>				



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M Engineering Experiment Station**  
 FY 2019 Executive Budget Summary  
 (In Thousands)



EXPENDITURES	FY 2016	FY 2017	FY 2018	FY 2019		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>Fund Group - NACUBO Function</b>						
<b>E&amp;G and Designated:</b>						
Research	\$ 71,574	\$ 66,603	\$ 67,896	\$ 17,711	\$ 60,396	38%
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 70,442</b>	<b>\$ 66,798</b>	<b>\$ 68,134</b>	<b>\$ 17,711</b>	<b>\$ 60,396</b>	<b>38%</b>
<b>Restricted:</b>						
Research	\$ 77,407	\$ 76,395	\$ 84,126	\$ 17,896	\$ 99,631	62%
<b>Restricted Subtotal:</b>	<b>\$ 77,407</b>	<b>\$ 76,395</b>	<b>\$ 84,126</b>	<b>\$ 17,896</b>	<b>\$ 99,631</b>	<b>62%</b>
<b>TOTAL:</b>						
Research	\$ 148,980	\$ 142,999	\$ 152,022	\$ 35,607	\$ 160,028	100%
<b>TOTAL:</b>	<b>\$ 147,849</b>	<b>\$ 143,194</b>	<b>\$ 152,260</b>	<b>\$ 35,607</b>	<b>\$ 160,028</b>	<b>100%</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M Transportation Institute**  
**FY 2019 Executive Budget Summary**  
**(In Thousands)**



	FY 2016	FY 2017	FY 2018	FY 2019		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>PERCENT OF FISCAL YEAR 2019</b>				<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 21,657	\$ 20,759	\$ 18,316	\$ 16,022	\$ 19,908	
<i>Restatement: (prior year correction)</i>						
<b>REVENUES</b>						
State Appropriations	\$ 11,068	\$ 11,228	\$ 9,244	\$ 8,509	\$ 9,301	13%
Contracts and Grants	59,613	56,366	60,321	14,684	58,985	81%
Gifts	340	224	168	0	250	0%
Sales and Services	3,588	3,393	3,385	1,541	3,905	5%
Investment Income	455	1,062	616	89	554	1%
Other Income	149	557	135	(2)	0	0%
Discounts	0	0	0	0	0	0%
<b>TOTAL REVENUES</b>	<b>\$ 75,210</b>	<b>\$ 72,680</b>	<b>\$ 73,853</b>	<b>\$ 24,815</b>	<b>\$ 72,996</b>	
<b>Percent of Budget</b>				<b>34.0%</b>		
<b>EXPENDITURES</b>						
Salaries - Faculty	\$ 18,940	\$ 19,384	\$ 18,259	\$ 4,393	\$ 18,925	27%
Salaries - Non-Faculty	16,107	16,880	18,195	4,582	17,580	25%
Wages	2,091	1,816	1,815	307	1,345	2%
Benefits	8,974	9,540	9,612	2,098	8,761	12%
<b>Personnel Costs</b>	<b>46,112</b>	<b>47,621</b>	<b>47,880</b>	<b>11,381</b>	<b>46,611</b>	<b>66%</b>
Utilities	671	664	648	227	800	1%
Scholarships	407	391	214	9	270	0%
Equipment (Capitalized)	4,993	2,365	949	93	1,575	2%
Operations and Maintenance (Net)	23,360	23,554	25,991	5,398	21,288	30%
<b>TOTAL EXPENDITURES</b>	<b>\$ 75,543</b>	<b>\$ 74,595</b>	<b>\$ 75,682</b>	<b>\$ 17,109</b>	<b>\$ 70,544</b>	
<b>Percent of Budget</b>				<b>24.3%</b>		
<b>TRANSFERS</b>						
RFS Debt Service (To System Office)	\$ (478)	\$ (440)	\$ (448)	\$ (254)	\$ (620)	
Other	(86)	(88)	(17)	51	0	
<b>NET TRANSFERS</b>	<b>\$ (564)</b>	<b>\$ (528)</b>	<b>\$ (465)</b>	<b>\$ (203)</b>	<b>\$ (620)</b>	
<b>NET INCREASE (DECREASE)</b>	<b>(898)</b>	<b>(2,443)</b>	<b>(2,294)</b>	<b>7,503</b>	<b>1,832</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 20,759</b>	<b>\$ 18,316</b>	<b>\$ 16,022</b>	<b>\$ 23,525</b>	<b>\$ 21,740</b>	

THE TEXAS A&M UNIVERSITY SYSTEM  
 Texas A&M Transportation Institute  
 FY 2019 Executive Budget Summary  
 (In Thousands)

EXPENDITURES  Fund Group - NACUBO Function	FY 2016	FY 2017	FY 2018	FY 2019		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>E&amp;G and Designated:</b>						
Institutional Support	\$ (792)	\$ (1,538)	\$ (1,464)	\$ -	\$ -	0%
Public Service	95	81	78	34	84	0%
Research	25,611	29,089	28,008	6,657	23,230	33%
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 24,915</b>	<b>\$ 27,632</b>	<b>\$ 26,621</b>	<b>\$ 6,691</b>	<b>\$ 23,314</b>	<b>33%</b>
<b>Restricted:</b>						
Public Service	\$ 1,720	\$ 1,741	\$ 1,547	\$ 645	1,738	2%
Research	48,909	45,223	47,514	9,772	45,492	64%
<b>Restricted Subtotal:</b>	<b>\$ 50,628</b>	<b>\$ 46,963</b>	<b>\$ 49,061</b>	<b>\$ 10,418</b>	<b>\$ 47,230</b>	<b>67%</b>
<b>TOTAL:</b>						
Institutional Support	\$ (792)	\$ (1,538)	\$ (1,464)	\$ -	\$ -	0%
Public Service	1,815	1,821	1,625	680	1,822	3%
Research	74,520	74,312	75,522	16,429	68,722	97%
<b>TOTAL:</b>	<b>\$ 75,543</b>	<b>\$ 74,595</b>	<b>\$ 75,682</b>	<b>\$ 17,109</b>	<b>\$ 70,544</b>	<b>100%</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M Engineering Extension Service**  
**FY 2019 Executive Budget Summary**  
**(In Thousands)**



	FY 2016	FY 2017	FY 2018	FY 2019		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>PERCENT OF FISCAL YEAR 2019</b>				<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 43,577	\$ 46,406	\$ 51,216	\$ 58,234	\$ 41,117	
<i>Restatement: (prior year correction)</i>						
<b>REVENUES</b>						
State Appropriations	\$ 8,934	\$ 8,813	\$ 9,767	\$ 9,186	\$ 10,094	11%
Tuition and Fees (Gross)	24,277	24,342	25,517	8,925	27,232	29%
Contracts and Grants	48,626	48,901	55,491	9,345	52,306	55%
Gifts	416	356	1,207	11	187	0%
Sales and Services	6,912	7,571	2,873	426	2,788	3%
Investment Income	1,708	3,895	2,673	470	2,002	2%
Other Income	167	122	119	41	121	0%
Discounts	0	0	0	0	0	0%
<b>TOTAL REVENUES</b>	<b>\$ 91,041</b>	<b>\$ 93,999</b>	<b>\$ 97,647</b>	<b>\$ 28,404</b>	<b>\$ 94,730</b>	
<b>Percent of Budget</b>				<b>30.0%</b>		
<b>EXPENDITURES</b>						
Salaries - Faculty	\$ 71	\$ 104	\$ (365)	\$ -	\$ -	0%
Salaries - Non-Faculty	28,539	28,728	30,661	7,440	33,477	38%
Wages	8,549	8,161	8,967	1,888	7,528	9%
Benefits	9,794	10,107	10,678	2,557	10,071	12%
<b>Personnel Costs</b>	<b>46,953</b>	<b>47,100</b>	<b>49,940</b>	<b>11,885</b>	<b>51,075</b>	<b>58%</b>
Utilities	1,313	1,324	1,216	55	1,318	2%
Scholarships	0	17	2	0	0	0%
Equipment (Capitalized)	4,519	4,397	2,282	564	1,204	1%
Operations and Maintenance (Net)	33,861	34,830	35,711	7,183	33,816	39%
<b>TOTAL EXPENDITURES</b>	<b>\$ 86,646</b>	<b>\$ 87,669</b>	<b>\$ 89,151</b>	<b>\$ 19,688</b>	<b>\$ 87,413</b>	
<b>Percent of Budget</b>				<b>22.5%</b>		
<b>TRANSFERS</b>						
RFS Debt Service (To System Office)	\$ (2,032)	\$ (2,034)	\$ (2,035)	\$ -	\$ (1,375)	
Other	466	513	558	0	(9,240)	
<b>NET TRANSFERS</b>	<b>\$ (1,566)</b>	<b>\$ (1,521)</b>	<b>\$ (1,477)</b>	<b>\$ -</b>	<b>\$ (10,615)</b>	
<b>NET INCREASE (DECREASE)</b>	<b>2,829</b>	<b>4,810</b>	<b>7,018</b>	<b>8,717</b>	<b>(3,298)</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 46,406</b>	<b>\$ 51,216</b>	<b>\$ 58,234</b>	<b>\$ 66,950</b>	<b>\$ 37,819</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M Engineering Extension Service**  
**FY 2019 Executive Budget Summary**  
**(In Thousands)**



EXPENDITURES	FY 2016	FY 2017	FY 2018	FY 2019		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>Fund Group - NACUBO Function</b>						
<b>E&amp;G and Designated:</b>						
Instruction	\$ 53,916	\$ 51,917	\$ 66,299	\$ 14,908	\$ 65,578	75%
Institutional Support	13,792	13,607	0	0	0	0%
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 67,708</b>	<b>\$ 65,524</b>	<b>\$ 66,299</b>	<b>\$ 14,908</b>	<b>\$ 65,578</b>	<b>75%</b>
<b>Restricted:</b>						
Instruction	\$ 18,938	\$ 22,144	\$ 22,852	\$ 4,780	\$ 21,836	25%
<b>Restricted Subtotal:</b>	<b>\$ 18,938</b>	<b>\$ 22,144</b>	<b>\$ 22,852</b>	<b>\$ 4,780</b>	<b>\$ 21,836</b>	<b>25%</b>
<b>TOTAL:</b>						
Instruction	\$ 72,854	\$ 74,061	\$ 89,151	\$ 19,688	\$ 87,413	100%
Institutional Support	13,792	13,607	0	0	0	0%
<b>TOTAL:</b>	<b>\$ 86,646</b>	<b>\$ 87,669</b>	<b>\$ 89,151</b>	<b>\$ 19,688</b>	<b>\$ 87,413</b>	<b>100%</b>

THE TEXAS A&M UNIVERSITY SYSTEM  
System Offices  
FY 2019 Executive Budget Summary  
(In Thousands)



	FY 2016*	FY 2017*	FY 2018*	FY 2019		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>PERCENT OF FISCAL YEAR 2019</b>				25%		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 889,815	\$ 972,721	\$ 970,036	\$ 895,905	\$ 990,054	
<i>Restatement: (prior year correction)</i>	19,047	0				
<b>REVENUES</b>						
State Appropriations	\$ 856	\$ 856	\$ 770	\$ 770	\$ 770	0%
Available University Fund	94,231	136,653	432,594	28,877	151,746	92%
Contracts and Grants	24,264	15,229	13,430	(7,028)	4,002	2%
Gifts	(87)	778	780	(3)	193	0%
Sales and Services	1,395	3,477	7,773	426	0	0%
Investment Income	19,344	32,369	58,755	10,795	8,700	5%
Other Income	22,483	26,010	14,795	34	0	0%
<b>TOTAL REVENUES</b>	<b>\$ 162,486</b>	<b>\$ 215,373</b>	<b>\$ 528,896</b>	<b>\$ 33,872</b>	<b>\$ 165,411</b>	
<b>Percent of Budget</b>				<b>20.5%</b>		
<b>EXPENDITURES</b>						
Salaries - Faculty	\$ 333	\$ 223	\$ 94	\$ -	\$ -	0%
Salaries - Non-Faculty	13,431	14,432	14,750	4,140	14,265	3%
Wages	215	102	627	227	86	0%
Benefits	3,783	4,101	4,056	922	3,682	1%
<b>Personnel Costs</b>	<b>17,761</b>	<b>18,859</b>	<b>19,527</b>	<b>5,289</b>	<b>18,033</b>	<b>4%</b>
Utilities	512	344	1,167	122	775	0%
Scholarships	4	4	2	390	730	0%
Equipment (Capitalized)	14,639	6,014	28,010	3,296	20	0%
Operations and Maintenance (Net)	40,633	34,308	19,952	(2,599)	21,581	4%
Debt Service	324,409	400,251	410,878	92,042	469,474	92%
<b>TOTAL EXPENDITURES</b>	<b>\$ 397,957</b>	<b>\$ 459,779</b>	<b>\$ 479,535</b>	<b>\$ 98,539</b>	<b>\$ 510,612</b>	
<b>Percent of Budget</b>				<b>19.3%</b>		
<b>TRANSFERS</b>						
RFS Debt Service (from System Members)	\$ 238,170	\$ 303,697	\$ 303,799	\$ 187,459	\$ 340,807	
Other	61,161	(61,975)	(427,291)	(328,999)	18,013	
<b>NET TRANSFERS</b>	<b>\$ 299,331</b>	<b>\$ 241,721</b>	<b>\$ (123,492)</b>	<b>\$ (141,540)</b>	<b>\$ 358,821</b>	
<b>NET INCREASE (DECREASE)</b>	<b>63,859</b>	<b>(2,686)</b>	<b>(74,131)</b>	<b>(206,208)</b>	<b>13,619</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 972,721</b>	<b>\$ 970,036</b>	<b>\$ 895,905</b>	<b>\$ 689,697</b>	<b>\$ 1,003,673</b>	

\* Excludes estimated expense associated with Other Post-Employment Benefits (OPEB) and TRS Pension Liability beginning in FY15.  
TAMUS OPEB amount for FY 2018 is \$145.2 million and TRS Pension is \$7.4 million.



THE TEXAS A&M UNIVERSITY SYSTEM  
System Offices  
FY 2019 Executive Budget Summary  
(In Thousands)



EXPENDITURES	FY 2016	FY 2017	FY 2018	FY 2019		
	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>Fund Group - NACUBO Function</b>						
<b>E&amp;G and Designated:</b>						
Scholarships and Fellowships	\$ 764	\$ 764	\$ 730	730	\$ 730	0%
Institutional Support	44,909	44,120	51,042	10,438	40,175	8%
O&M of Plant	965	0	0	0	0	0%
Public Service	92	101	1,215	223	40	0%
Research	5,902	2,806	3,993	0	0	0%
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 52,632</b>	<b>\$ 47,789</b>	<b>\$ 56,980</b>	<b>\$ 11,391</b>	<b>\$ 40,945</b>	<b>8%</b>
<b>Auxiliary:</b>						
Auxiliary	\$ 616	569	1,410	(82)	\$ -	0%
<b>Auxiliary Subtotal:</b>	<b>\$ 616</b>	<b>\$ 569</b>	<b>\$ 1,410</b>	<b>\$ (82)</b>	<b>\$ -</b>	<b>0%</b>
<b>Restricted:</b>						
Scholarships and Fellowships	\$ 4	\$ 4	\$ 2	1	\$ -	0%
Institutional Support	47	1,009	592	200	193	0%
O&M of Plant	0	0	0	1,798	0	0%
Public Service	607	1,990	2,091	(2)	0	0%
Research	19,643	8,168	7,582	(6,808)	-	0%
<b>Restricted Subtotal:</b>	<b>\$ 20,301</b>	<b>\$ 11,171</b>	<b>\$ 10,268</b>	<b>\$ (4,812)</b>	<b>\$ 193</b>	<b>0%</b>
<b>Debt Service</b>	<b>\$ 324,409</b>	<b>\$ 400,251</b>	<b>\$ 410,878</b>	<b>\$ 92,042</b>	<b>\$ 469,474</b>	<b>92%</b>
<b>TOTAL:</b>						
Scholarships and Fellowships	\$ 768	\$ 768	\$ 732	731	\$ 730	0%
Institutional Support	44,956	45,128	51,634	10,638	40,368	8%
O&M of Plant	965	0	0	1,798	0	0%
Public Service	699	2,091	3,306	221	40	0%
Auxiliary	616	569	1,410	(82)	-	0%
Research	25,545	10,974	11,575	(6,808)	-	0%
Debt Service	324,409	400,251	410,878	92,042	469,474	92%
<b>TOTAL:</b>	<b>\$ 397,957</b>	<b>\$ 459,781</b>	<b>\$ 479,535</b>	<b>\$ 98,539</b>	<b>\$ 510,612</b>	<b>100%</b>