

THE TEXAS A&M UNIVERSITY SYSTEM

FY 2020 EXECUTIVE SUMMARY

FISCAL YEAR ENDING AUGUST 31, 2020

System Members

Universities

Prairie View A&M University

President: Ruth Simmons

Established: 1876

Tarleton State University

President: F. Dominic Dottavio

Established: 1899

Joined A&M System: 1917

Texas A&M International University

President: Pablo Arenaz

Established: 1970

Joined A&M System: 1989

Texas A&M University

President: Michael K. Young

Established: 1876

Texas A&M University at Galveston

CEO: Col. Michael E. Fossum

Texas A&M Health Science Center

Senior VP and CEO: Carrie Byington

Established: 1999

Texas A&M University – Central Texas

President: Marc A. Nigliazzo

Established: 2009

Texas A&M University – Commerce

President: Mark Rudin

Established: 1889

Joined A&M System: 1996

Texas A&M University – Corpus Christi

President: Kelly Quintanilla

Established: 1947

Joined A&M System: 1989

Texas A&M University – San Antonio

President: Cynthia Teniente-Matson

Established: 2009

Texas A&M University – Kingsville

President: Mark Hussey

Established: 1925

Joined A&M System: 1989

Texas A&M University – Texarkana

President: Emily Fourmy Cutrer

Established: 1971

Joined A&M System: 1996

West Texas A&M University

President: Walter Wendler

Established: 1910

Joined A&M System: 1990

Agencies

Texas A&M AgriLife

VC and Dean: Patrick Stover

Texas A&M AgriLife Research

Director: Patrick Stover

Established: 1887

Texas A&M AgriLife Extension Service

Interim Director: C. Parr Rosson III

Established: 1915

Texas A&M Forest Service

Director: Thomas G. Boggus

Established: 1915

Texas A&M Veterinary Medical Diagnostic Laboratory

Director: Bruce L. Akey

Established: 1967

Texas A&M Engineering Experiment Station

VC and Dean: M. Katherine Banks

Established: 1914

Texas A&M Engineering Extension Service

Director: David Coatney

Established: 1948

Texas A&M Transportation Institute

Director: Gregory D. Winfree

Established: 1950

Texas Division of Emergency Management

Director: W. Nim Kidd

Joined A&M System: 2019

System Offices

Texas A&M University System Offices

Chancellor: John Sharp

www.tamus.edu

Established: 1948



TEXAS A&M UNIVERSITY SYSTEM



BUDGET NARRATIVE

Introduction

The Texas A&M University System is committed to serving the citizens of the State of Texas and understands that the valuable, but limited, resources provided to us must be utilized in the most efficient and effective manner and, as always, with the benefit of the State taxpayers foremost on our minds. The A&M System will continue to act as good stewards of the State of Texas' limited resources and will ensure the benefit to the State taxpayer is considered in every academic, research and service activity performed. The 86th legislature approved the transfer of the Texas Division of Emergency Management (TDEM) from the Texas Department of Public Safety to the Texas A&M University System effective September 1, 2019. TDEM will be a separate agency within the Texas A&M University System and will continue to provide critical emergency programs to the citizens of the State of Texas.

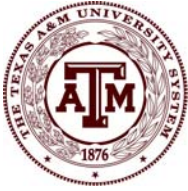
The A&M System remains focused on advancing its core mission of teaching and research. In doing so, it is important that we continue to focus on keeping the cost of attending our universities affordable, expanding student access, improving existing programs, developing new programs to meet new demands, expanding research and commercialization capabilities, and implementing operational efficiencies through shared services, strategic outsourcing, public/private partnerships, and other opportunities. The imperative of excellence in all we do and the reality of resource limitations in the State of Texas increase the difficulty of meeting these challenges and dictate that we devote our collective skills to ensuring that the productivity of all System resources is optimized.

Revenues

FY 2020 marks the first year of the new biennium. Overall, State Appropriations are budgeted to increase by \$97 million (8%) compared to FY 2019. This increase is associated with non-formula special items, research funds, formula funding, and the addition of TDEM. In addition, Texas A&M University received an additional \$27.5 million/year in "equity" funding by the State Legislature.

FY 2020 Total Revenues are budgeted to increase by \$1.8 billion (38%), when compared to the FY 2019 original budget. Of this amount \$1.45 billion is related to the addition of TDEM and the remaining \$364.5 million is primarily from Tuition and Fees, Available University Fund, Investment Income, sponsored research and student support.

Tuition and Fees are budgeted to increase by \$79 million (5%), when compared to the FY 2019 original budget. FY 2020 will mark the sixth year



TEXAS A&M UNIVERSITY SYSTEM



BUDGET NARRATIVE CONTINUED

of guaranteed tuition and fee rates available for all students. This increase is associated with projected increased enrollment, a 2.4% inflation adjusted increase, and fee increases primarily related to graduate programs.

Higher Education Fund (HEF) is budgeted to remain level with FY 2019. New allocation will be made beginning with FY 2021. *In general, HEF can be used to acquire land; construct, repair, and rehabilitate buildings; and purchase capital equipment and library books.*

AUF income is budgeted at \$453 million, or \$140.6 million (45%) more than FY 2019 original budget. The increase is primarily based on a one-time increase of \$83.3 million approved by The University of Texas Board of Regents. In addition, Available University Fund (AUF) revenue is budgeted to increase based on prior year actuals reflecting a \$26 million adjustment over the FY 2019 budget and an additional \$31 million based on new pay out and normal year to year increase. TAMU, TAMHSC, and PVAMU will receive \$106.7 million, \$29 million, and \$24.9 million per year, respectively. In addition, the following AUF allocations have also been proposed: 1) Debt Service - \$143.8 million, 2) One-time excellence initiatives of up to \$51 million. The one-time excellence funds will be used to support the Chancellor's Research Initiative, Regents Grants, Renowned Faculty Program, and National Academy Scholars Program.

Contracts and Grants are projected to increase by \$1.4 billion (190%), over FY 2019 original budget. The increase is primarily the result of the addition of TDEM (\$1.4 billion) with the remaining increase of \$25.7 million coming from the expected growth in research activities across the System. Gifts were budgeted conservatively and therefore reflect a \$9.7 million (5%) decrease when compared to FY 2019 original budget. This decrease is primarily due to a \$25 million reduction in gift revenue at TAMU because the 12th Man Foundation completed the annual transfer of \$25 million in FY 2019 to pay off a commercial paper note related to the Kyle Field project.

In addition, Investment Income has been budgeted conservatively at \$133 million for FY 2020. The FY 2020 budget estimate is based primarily on the Cash Concentration Pool estimated returns of 3% and the System Endowment Fund return of \$0.314716 cents per unit per year.



TEXAS A&M UNIVERSITY SYSTEM

BUDGET NARRATIVE CONTINUED

Expenditures

FY 2020 Total Expenditures are budgeted at \$6.3 billion. This is a net increase of \$1.6 billion (35%) when compared to the FY 2019 budget. This increase is primarily due to the addition of TDEM (\$1.4 billion). The remaining increase of \$196 million is primarily from personnel costs and operations and maintenance.

Total FY 2020 Personnel Costs (faculty and staff salaries, wages, and benefits) of \$2.6 billion are budgeted to increase 5% as compared to FY 2019 budget. TDEM personnel costs account for \$27 million of the \$133 million increase. System-wide total personnel costs account for 58% of total expenditures (excluding debt service and TDEM pass-through expenditures). *Please see "Supplemental Information - Tab #1" for individual salary plans by member.*

Utilities are budgeted at \$126.8 million, which is 6% higher than what was budgeted for FY 2019. Increase is primarily attributable to new facilities coming online around the System. The A&M System continues to make every effort to improve ongoing conservation efforts and better management of purchased utilities.

Scholarships are projected to increase by \$40.6 million (6%) over FY 2019 budget. This is primarily due to Pell awards now authorized to be provided awarded for summer terms, state mandated financial aid set-asides associated with designated tuition from enrollment growth, and the Texas Grant funding.

Equipment (Capitalized) is projected to decrease by \$5 million due to conservative estimates. Operations and Maintenance expenditures are budgeted to increase by \$1.47 billion due to the addition of TDEM and associated pass-through activity of \$1.4 billion. The remaining increase of \$59 million is primarily attributed to inflation adjusted increases for outsourced activities, ongoing repair & rehabilitation of athletic facilities, and classroom, laboratory and building renovations completed as part of our ongoing deferred maintenance programs.

Debt Service expenditures are budgeted to increase by \$4.4 million. Of the total debt service amount of \$473 million, \$143.8 million (30%) and \$330.1 million (70%) will be financed through the A&M System PUF and RFS debt financing programs, respectively.

THE TEXAS A&M UNIVERSITY SYSTEM

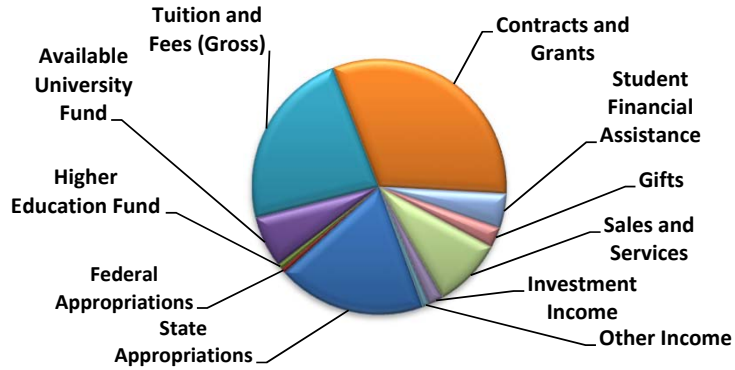
FY 2020 Budget Graphs

(In Thousands)



FY 2020 BUDGET REVENUES

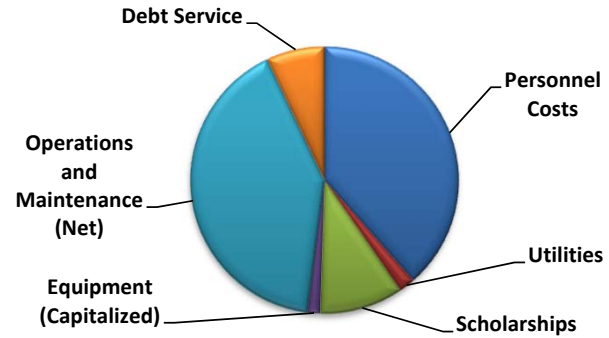
\$6,532,210 Total



See Executive Budget Summary for amounts and percentages

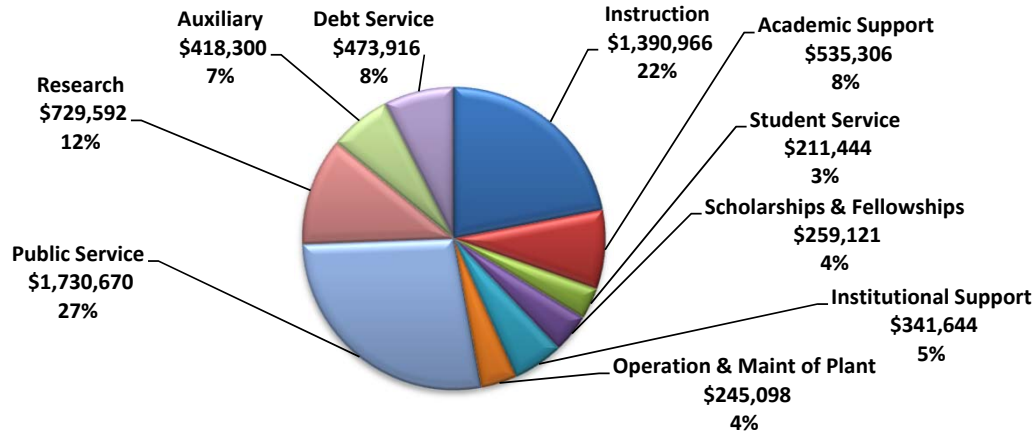
FY 2020 BUDGET EXPENDITURES

\$6,336,056 Total



See Executive Budget Summary for amounts and percentages

FY 2020 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
FY 2020 EXECUTIVE BUDGET SUMMARY
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		FY19 Budget to FY20 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 3,831,038	\$ 3,977,407	\$ 4,128,577	\$ 4,194,107	\$ 4,358,474		\$ 164,367	4%
<i>Restatement: (prior year correction)</i>	<i>33,534</i>	<i>0</i>						
REVENUES								
State Appropriations	\$ 1,169,886	\$ 1,245,438	\$ 1,232,727	\$ 1,213,072	\$ 1,310,060	20%	\$ 96,988	8%
Federal Appropriations	37,497	35,567	36,412	40,053	40,587	1%	534	1%
Higher Education Fund	31,058	46,587	46,587	46,587	46,587	1%	0	n/a
Available University Fund	237,169	271,276	597,415	312,407	453,036	7%	140,629	45%
Tuition and Fees (Gross)	1,332,346	1,420,125	1,485,208	1,516,489	1,595,497	24%	79,009	5%
Contracts and Grants	724,791	692,817	724,103	761,593	2,206,928	34%	1,445,335	190%
Student Financial Assistance	275,051	294,675	317,535	287,865	301,410	5%	13,545	5%
Gifts	178,716	136,971	192,213	189,829	180,120	3%	(9,709)	-5%
Sales and Services	629,301	647,593	659,605	601,056	614,170	9%	13,114	2%
Investment Income	145,760	309,721	257,265	92,034	133,248	2%	41,214	45%
Other Income	92,165	102,148	109,249	55,172	60,153	1%	4,981	9%
Discounts	(343,910)	(396,671)	(406,148)	(394,570)	(409,584)	-6%	(15,014)	4%
TOTAL REVENUES	\$ 4,509,829	\$ 4,806,247	\$ 5,252,172	\$ 4,721,586	\$ 6,532,210	100%	\$ 1,810,625	38%
Percent of Budget								
EXPENDITURES								
Salaries - Faculty	\$ 709,493	\$ 753,002	\$ 762,996	\$ 823,892	\$ 861,194	14%	\$ 37,302	5%
Salaries - Non-Faculty	892,026	936,810	949,848	1,008,743	1,058,801	17%	50,058	5%
Wages	162,105	178,582	181,938	152,988	154,589	2%	1,601	1%
Benefits	453,119	488,674	493,901	480,339	524,589	8%	44,250	9%
Personnel Costs	2,216,743	2,357,068	2,388,683	2,465,961	2,599,173	41%	133,212	5%
Utilities	104,958	104,384	134,191	119,467	126,821	2%	7,355	6%
Scholarships	580,321	643,153	668,553	640,481	681,103	11%	40,622	6%
Discounts	(343,910)	(396,671)	(406,148)	(394,570)	(409,584)	-6%	(15,014)	4%
Equipment (Capitalized)	153,027	117,568	142,496	107,895	102,862	2%	(5,033)	-5%
Operations and Maintenance (Net)	1,222,073	1,228,177	1,272,780	1,285,169	2,761,765	44%	1,476,596	115%
Debt Service	324,481	400,306	410,990	469,474	473,917	7%	4,443	1%
TOTAL EXPENDITURES	\$ 4,257,692	\$ 4,453,985	\$ 4,611,546	\$ 4,693,876	\$ 6,336,056	100%	\$ 1,642,180	35%
Percent of Budget								
TRANSFERS								
RFS Debt Service (To System Office)	\$ 0	\$ (0)	\$ (0)	\$ (0)	\$ (0)		\$ -	n/a
Other	(139,303)	(201,092)	(575,096)	21,925	(4,273)		(26,198)	-119%
NET TRANSFERS	\$ (139,303)	\$ (201,092)	\$ (575,096)	\$ 21,925	\$ (4,273)		\$ (26,198)	-119%
NET INCREASE (DECREASE)	112,834	151,169	65,530	49,635	191,882		142,246	287%
ENDING CURRENT NET POSITION	\$ 3,977,407	\$ 4,128,577	\$ 4,194,107	\$ 4,243,742	\$ 4,550,356		\$ 306,613	7%

* Excludes estimated expense associated with Other Post-Employment Benefits ("OPEB") and TRS Pension.
TAMUS amount for FY 2015 is \$124 million, FY 2016 is \$134 million, FY 2017 is \$167.6 million, FY 2018 is \$145.2 million.
The cumulative impact of OPEB excluded in the Net Position is \$1.3 billion.



THE TEXAS A&M UNIVERSITY SYSTEM
FY 2020 EXECUTIVE BUDGET SUMMARY
(In Thousands)



EXPENDITURES	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		FY19 Budget to FY20 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
Fund Group - NACUBO Function								
E&G and Designated:								
Instruction	\$ 1,024,752	\$ 1,107,913	\$ 1,110,270	\$ 1,262,257	\$ 1,278,266	20%	\$ 16,009	1%
Academic Support	352,158	346,139	358,772	364,028	386,567	6%	22,539	6%
Student Services	168,990	179,340	176,230	183,880	194,726	3%	10,846	6%
Scholarships and Fellowships	112,855	118,691	126,845	115,579	131,907	2%	16,328	14%
Institutional Support	294,807	329,170	322,106	269,557	339,350	5%	69,793	26%
O&M of Plant	208,202	220,272	241,393	236,605	242,528	4%	5,923	3%
Public Service	230,221	230,412	275,736	217,791	297,494	5%	79,703	37%
Research	376,607	374,023	375,636	340,680	336,335	5%	(4,345)	-1%
E&G and Designated Subtotal:	\$ 2,768,593	\$ 2,905,960	\$ 2,986,988	\$ 2,989,992	\$ 3,207,173	51%	\$ 217,181	7%
Auxiliary:								
Auxiliary	\$ 378,793	\$ 384,498	\$ 417,598	\$ 399,376	\$ 418,300	7%	\$ 18,924	5%
Auxiliary Subtotal:	\$ 378,793	\$ 384,498	\$ 417,598	\$ 399,376	\$ 418,300	7%	\$ 18,924	5%
Restricted:								
Instruction	\$ 110,966	\$ 101,225	\$ 105,053	\$ 108,956	\$ 112,700	2%	\$ 3,744	3%
Academic Support	51,870	49,594	55,964	140,017	148,739	2%	8,722	6%
Student Services	9,184	11,798	14,549	16,074	16,718	0%	644	4%
Scholarships and Fellowships	98,149	101,710	108,122	119,786	127,240	2%	7,455	6%
Institutional Support	2,541	2,719	3,722	2,016	2,267	0%	251	12%
O&M of Plant	5,124	3,833	3,997	2,841	2,569	0%	(271)	-10%
Public Service	53,886	61,313	59,517	50,923	1,433,176	23%	1,382,252	>500%
Research	454,178	431,084	445,157	394,037	393,256	6%	(782)	0%
Restricted Subtotal:	\$ 785,897	\$ 763,276	\$ 796,057	\$ 834,650	\$ 2,236,666	35%	\$ 1,402,016	168%
Debt Service	\$ 324,409	\$ 400,251	\$ 410,878	\$ 469,474	\$ 473,917	7%	\$ 4,443	1%
TOTAL:								
Instruction	\$ 1,135,718	\$ 1,209,138	\$ 1,215,323	\$ 1,371,212	\$ 1,390,966	22%	\$ 19,753	1%
Academic Support	404,028	395,732	414,736	504,044	535,306	8%	31,261	6%
Student Services	178,174	191,137	190,779	199,954	211,444	3%	11,490	6%
Scholarships and Fellowships	211,004	220,402	234,967	235,365	259,148	4%	23,783	10%
Institutional Support	297,348	331,889	325,828	271,573	341,617	5%	70,044	26%
O&M of Plant	213,327	224,106	245,390	239,446	245,098	4%	5,652	2%
Public Service	284,107	291,725	335,253	268,714	1,730,670	27%	1,461,956	>500%
Auxiliary	378,793	384,498	417,598	399,376	418,300	7%	18,924	5%
Research	830,785	805,106	820,794	734,717	729,591	12%	(5,126)	-1%
Debt Service	324,409	400,251	410,878	469,474	473,917	7%	4,443	1%
TOTAL:	\$ 4,257,692	\$ 4,453,984	\$ 4,611,546	\$ 4,693,876	\$ 6,336,056	100%	\$ 1,642,180	35%



The Texas A&M University System
Change in Net Position
Current Funds
Fiscal Year 2020 Budget
(In Thousands)

	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 518,235	\$ 514,341	\$ (3,894)
Designated	3,009,780	3,183,299	173,569
Auxiliary	354,498	359,626	5,128
Restricted	471,480	488,558	17,078
Total Change in Net Position	\$ 4,353,992	\$ 4,545,824	\$ 191,881

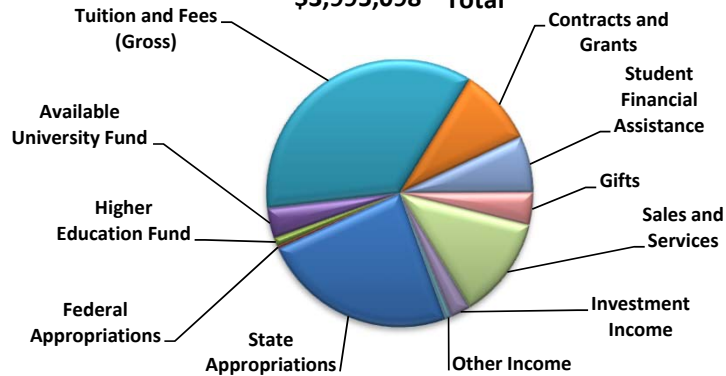
For detailed explanations, please see member schedules.

**THE TEXAS A&M UNIVERSITY SYSTEM
ACADEMICS**

**FY 2020 Budget Graphs
(In Thousands)**

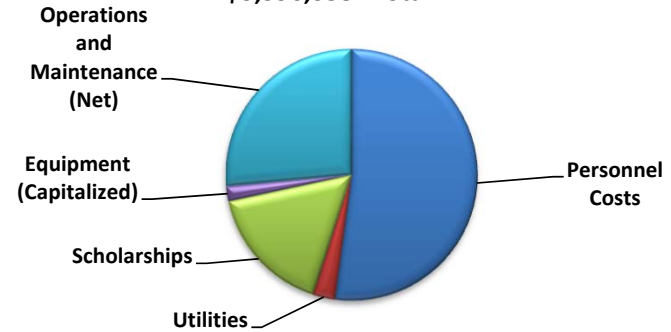


FY 2020 BUDGET REVENUES
\$3,995,098 Total



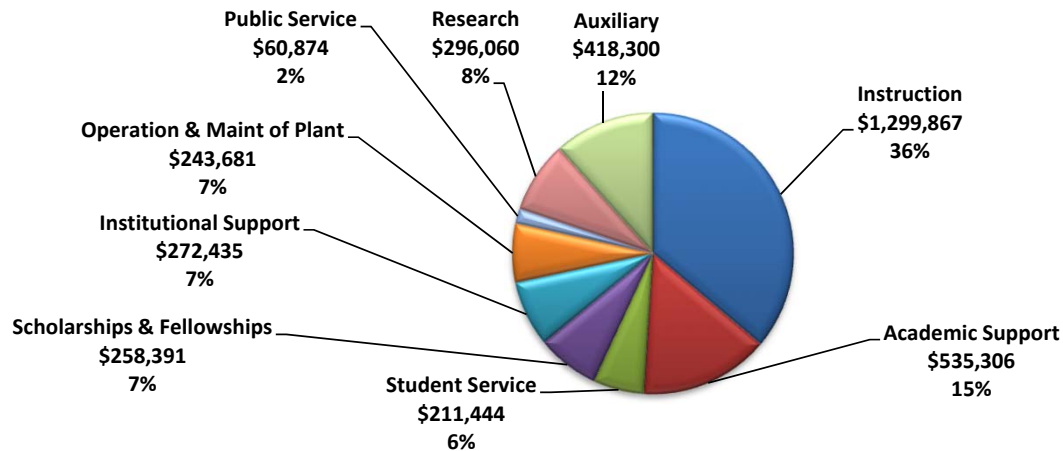
See Executive Budget Summary for amounts and percentages

FY 2020 BUDGET EXPENDITURES
\$3,596,358 Total



See Executive Budget Summary for amounts and percentages

FY 2020 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
ACADEMICS
FY 2020 EXECUTIVE BUDGET SUMMARY
(In Thousands)



	FY 2016	FY 2017	FY 2019	FY 2020		FY19 Budget to FY20 Budget	
	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 2,526,166	\$ 2,621,726	\$ 2,967,038	\$ 3,078,815		\$ 111,778	4%
<i>Restatement: (prior year correction)</i>	0	0					
REVENUES							
State Appropriations	\$ 944,021	\$ 1,004,924	\$ 981,145	\$ 1,046,959	26%	\$ 65,814	7%
Federal Appropriations	10,215	8,044	13,062	13,080	0%	17	0%
Higher Education Fund	31,058	46,587	46,587	46,587	1%	0	n/a
Available University Fund	142,939	134,951	160,661	160,661	4%	0	n/a
Tuition and Fees (Gross)	1,308,073	1,395,786	1,489,256	1,566,936	39%	77,680	5%
Contracts and Grants	370,816	345,894	397,293	408,837	10%	11,544	3%
Student Financial Assistance	275,051	294,675	287,865	301,410	8%	13,545	5%
Gifts	171,988	130,857	184,252	174,172	4%	(10,080)	-5%
Sales and Services	556,496	566,930	538,072	544,797	14%	6,724	1%
Investment Income	113,294	247,850	70,125	106,747	3%	36,622	52%
Other Income	48,994	53,395	29,855	34,496	1%	4,641	16%
Discounts	(343,910)	(396,671)	(394,570)	(409,584)	-10%	(15,014)	4%
TOTAL REVENUES	\$ 3,629,035	\$ 3,833,223	\$ 3,803,605	\$ 3,995,098	100%	\$ 191,493	5%
Percent of Budget							
EXPENDITURES							
Salaries - Faculty	\$ 636,790	\$ 679,152	\$ 750,067	\$ 787,459	22%	\$ 37,393	5%
Salaries - Non-Faculty	649,078	685,176	738,352	761,816	21%	23,463	3%
Wages	134,091	151,510	129,590	131,438	4%	1,849	1%
Benefits	352,224	381,122	373,710	407,729	11%	34,019	9%
Personnel Costs	1,772,182	1,896,961	1,991,718	2,088,442	58%	96,724	5%
Utilities	92,425	93,304	106,113	112,686	3%	6,574	6%
Scholarships	566,749	630,509	627,847	668,024	19%	40,177	6%
Discounts	(343,910)	(396,671)	(394,570)	(409,584)	-11%	(15,014)	4%
Equipment (Capitalized)	96,529	73,898	83,037	76,279	2%	(6,758)	-8%
Operations and Maintenance (Net)	936,522	946,639	1,029,326	1,060,511	29%	31,185	3%
Debt Service	65	37	0	0	0%	0	n/a
TOTAL EXPENDITURES	\$ 3,120,561	\$ 3,244,677	\$ 3,443,471	\$ 3,596,358	100%	\$ 152,887	4%
Percent of Budget							
TRANSFERS							
RFS Debt Service (To System Office)	\$ (230,926)	\$ (291,537)	\$ (327,368)	\$ (310,521)		\$ 16,847	-5%
Other	(181,989)	(126,533)	5,233	7,597		2,364	-45%
NET TRANSFERS	\$ (412,914)	\$ (418,070)	\$ (322,135)	\$ (302,925)		\$ 19,210	-6%
NET INCREASE (DECREASE)	95,560	170,476	37,999	95,816		57,816	152%
ENDING CURRENT NET POSITION	\$ 2,621,726	\$ 2,792,201	\$ 3,005,037	\$ 3,174,631		\$ 169,594	6%



THE TEXAS A&M UNIVERSITY SYSTEM
Academics
FY 2020 EXECUTIVE BUDGET SUMMARY
(In Thousands)



EXPENDITURES	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		FY19 Budget to FY20 Budget	
					Budget	% of Budget	Dollar Variance	Percentage Variance
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Budget	Budget	% of Budget		
E&G and Designated:								
Instruction	\$ 970,835	\$ 1,055,996	\$ 1,043,970	\$ 1,196,679	\$ 1,211,838	34%	\$ 15,159	1%
Academic Support	352,158	346,139	358,772	364,028	386,567	11%	22,539	6%
Student Services	168,990	179,340	176,230	183,880	194,726	5%	10,846	6%
Scholarships and Fellowships	112,091	117,928	126,115	114,849	131,177	4%	16,328	14%
Institutional Support	220,853	254,008	251,967	269,557	339,350	9%	69,793	26%
O&M of Plant	205,707	218,663	239,964	235,215	241,112	7%	5,897	3%
Public Service	47,790	46,347	47,528	38,896	44,995	1%	6,100	16%
Research	149,733	149,086	149,339	136,982	120,369	3%	(16,613)	-12%
E&G and Designated Subtotal:	\$ 2,228,159	\$ 2,367,506	\$ 2,393,885	\$ 2,486,645	\$ 2,601,119	72%	\$ 114,474	5%
Auxiliary:								
Auxiliary	\$ 378,177	\$ 383,929	\$ 416,188	\$ 399,376	\$ 418,300	12%	\$ 18,924	5%
Auxiliary Subtotal:	\$ 378,177	\$ 383,929	\$ 416,188	\$ 399,376	\$ 418,300	12%	\$ 18,924	5%
Restricted:								
Instruction	\$ 92,028	\$ 79,081	\$ 82,201	\$ 87,120	\$ 88,029	2%	\$ 909	1%
Academic Support	51,870	49,594	55,939	140,017	148,739	4%	8,722	6%
Student Services	9,184	11,798	14,549	16,074	16,718	0%	644	4%
Scholarships and Fellowships	98,145	101,707	108,120	119,786	127,240	4%	7,455	6%
Institutional Support	2,494	1,710	3,130	1,823	2,074	0%	251	14%
O&M of Plant	5,122	3,833	3,996	2,841	2,569	0%	(271)	-10%
Public Service	18,437	19,041	18,366	14,612	15,879	0%	1,267	9%
Research	236,945	226,479	230,847	175,178	175,690	5%	512	0%
Restricted Subtotal:	\$ 514,225	\$ 493,242	\$ 517,149	\$ 557,450	\$ 576,939	16%	\$ 19,489	3%
TOTAL:								
Instruction	\$ 1,062,863	\$ 1,135,077	\$ 1,126,171	\$ 1,283,799	\$ 1,299,867	36%	\$ 16,068	1%
Academic Support	404,028	395,732	414,711	504,044	535,306	15%	31,261	6%
Student Services	178,174	191,137	190,779	199,954	211,444	6%	11,490	6%
Discounts	210,236	219,634	234,236	234,635	258,418	7%	23,783	10%
Institutional Support	223,347	255,718	255,097	271,573	341,617	9%	70,044	26%
O&M of Plant	210,829	222,496	243,959	238,055	243,681	7%	5,626	2%
Public Service	66,228	65,388	65,894	53,507	60,874	2%	7,366	14%
Auxiliary	378,177	383,929	416,188	399,376	418,300	12%	18,924	5%
Research	386,679	375,565	380,186	312,160	296,059	8%	(16,101)	-5%
TOTAL:	\$ 3,120,561	\$ 3,244,676	\$ 3,327,222	\$ 3,443,471	\$ 3,596,358	100%	\$ 152,887	4%



The Texas A&M University System

ACADEMICS

Change in Net Position

Fiscal Year 2020 Budget

(In Thousands)

	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 403,874	\$ 400,334	\$ (3,540)
Designated	1,870,637	1,948,279	77,642
Auxiliary	354,498	359,626	5,128
Restricted	443,901	460,487	16,585
Total Change in Net Position	\$ 3,072,910	\$ 3,168,726	\$ 95,816

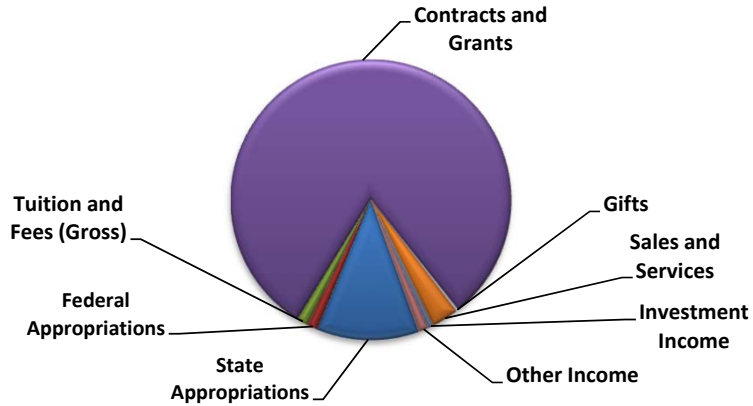
For detailed explanations, please see member schedules.

**THE TEXAS A&M UNIVERSITY SYSTEM
AGENCIES**

**FY 2020 Budget Graphs
(In Thousands)**

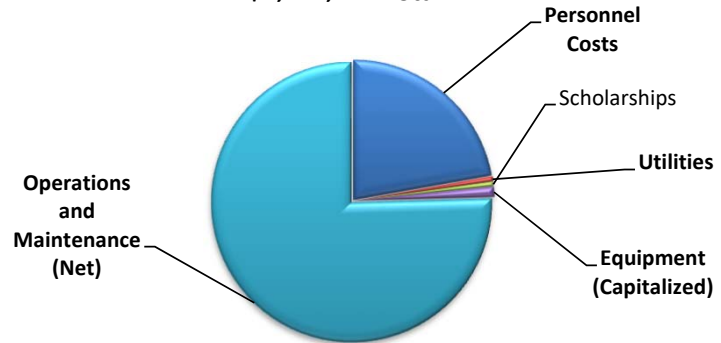


FY 2020 BUDGET REVENUES
\$2,221,579 Total



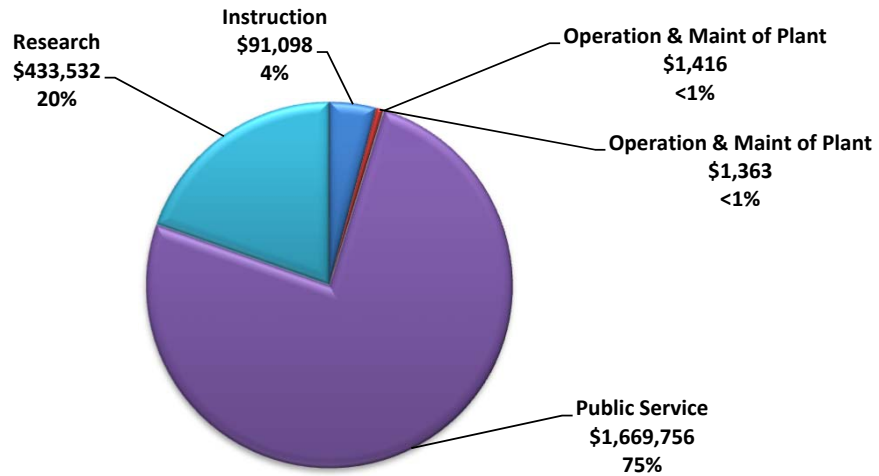
See Executive Budget Summary for amounts and percentages

FY 2020 BUDGET EXPENDITURES
\$2,209,708 Total



See Executive Budget Summary for amounts and percentages

FY 2020 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
AGENCIES
FY 2020 EXECUTIVE BUDGET SUMMARY
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		FY19 Budget to FY20 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 409,291	\$ 379,297	\$ 363,495	\$ 328,901	\$ 360,842		\$ 31,940	10%
<i>Restatement: (prior year correction)</i>	0							
REVENUES								
State Appropriations	\$ 225,010	\$ 239,658	\$ 233,133	\$ 231,157	\$ 262,331	12%	\$ 31,174	13%
Federal Appropriations	27,282	27,523	26,982	26,990	27,507	1%	516	2%
Tuition and Fees (Gross)	24,273	24,338	25,502	27,232	28,561	1%	1,329	5%
Contracts and Grants	329,710	331,675	353,425	360,298	1,789,090	81%	1,428,792	397%
Gifts	6,815	5,335	7,156	5,384	5,754	0%	371	7%
Sales and Services	69,592	73,835	70,132	62,983	69,220	3%	6,237	10%
Investment Income	13,122	29,502	18,821	13,209	13,461	1%	252	2%
Other Income	20,672	22,476	26,312	25,317	25,656	1%	340	1%
TOTAL REVENUES	\$ 716,475	\$ 754,015	\$ 761,462	\$ 752,570	\$ 2,221,579	100%	\$ 1,469,009	195%
Percent of Budget								
EXPENDITURES								
Salaries - Faculty	\$ 72,370	\$ 73,626	\$ 69,033	\$ 73,825	\$ 73,735	3%	\$ (90)	0%
Salaries - Non-Faculty	229,514	236,927	244,990	256,126	281,488	13%	25,362	10%
Wages	27,800	26,969	30,642	23,312	23,065	1%	(247)	-1%
Benefits	97,111	103,406	104,850	102,947	112,217	5%	9,269	9%
Personnel Costs	426,795	440,928	449,515	456,210	490,504	22%	34,294	8%
Utilities	12,021	10,729	12,093	12,579	13,360	1%	781	6%
Scholarships	13,568	12,641	13,738	11,904	12,349	1%	445	4%
Equipment (Capitalized)	37,787	32,731	23,033	24,838	26,564	1%	1,725	7%
Operations and Maintenance (Net)	244,918	247,008	300,349	234,294	1,666,932	75%	1,432,638	>500%
TOTAL EXPENDITURES	\$ 735,097	\$ 744,054	\$ 798,739	\$ 739,793	\$ 2,209,708	100%	\$ 1,469,915	199%
Percent of Budget								
TRANSFERS								
RFS Debt Service (To System Office)	\$ (7,244)	\$ (12,159)	\$ (11,802)	\$ (13,439)	\$ (14,612)		\$ (1,173)	9%
Other	(4,127)	(13,604)	14,486	(1,321)	5,259		6,580	-498%
NET TRANSFERS	\$ (11,371)	\$ (25,763)	\$ 2,684	\$ (14,760)	\$ (9,353)		\$ 5,407	-37%
NET INCREASE (DECREASE)	(29,994)	(15,802)	(34,593)	(1,983)	2,518		4,501	-227%
ENDING CURRENT NET POSITION	\$ 379,297	\$ 363,495	\$ 328,901	\$ 329,181	\$ 367,177		\$ 37,995	12%



THE TEXAS A&M UNIVERSITY SYSTEM
Agencies
FY 2020 EXECUTIVE BUDGET SUMMARY
(In Thousands)



EXPENDITURES	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		FY19 Budget to FY20 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
Fund Group - NACUBO Function								
E&G and Designated:								
Instruction	\$ 53,916	\$ 51,917	\$ 66,299	\$ 65,578	\$ 66,427	3%	\$ 850	1%
Institutional Support	24,969	25,569	13,072	269,557	339,350	15%	69,793	26%
O&M of Plant	1,531	1,609	1,429	1,390	1,416	0%	26	2%
Public Service	182,339	183,965	226,994	178,855	252,459	11%	73,604	41%
Research	220,971	222,131	222,305	203,698	215,966	10%	12,268	6%
E&G and Designated Subtotal:	\$ 483,726	\$ 485,191	\$ 530,099	\$ 462,402	\$ 548,209	25%	\$ 85,807	19%
Restricted:								
Instruction	\$ 18,938	\$ 22,144	\$ 22,852	\$ 21,836	\$ 24,671	1%	\$ 2,835	13%
Institutional Support	0	0	0	0	0	0%	0	n/a
O&M of Plant	2	1	1	0	0	0%	0	n/a
Public Service	34,841	40,281	39,059	36,311	1,417,297	64%	1,380,986	>500%
Research	197,590	196,437	206,728	218,860	217,566	10%	(1,294)	-1%
Restricted Subtotal:	\$ 251,371	\$ 258,863	\$ 268,641	\$ 277,007	\$ 1,659,534	75%	\$ 1,382,527	499%
TOTAL:								
Instruction	\$ 72,854	\$ 74,061	\$ 89,151	\$ 87,413	\$ 91,098	4%	\$ 3,685	4%
Institutional Support	24,970	25,569	13,072	271,573	341,617	15%	70,044	26%
O&M of Plant	1,533	1,610	1,430	1,390	1,416	0%	26	2%
Public Service	217,180	224,246	266,053	215,167	1,669,756	76%	1,454,589	676%
Research	418,561	418,568	429,033	422,557	433,532	20%	10,975	3%
TOTAL:	\$ 735,097	\$ 744,054	\$ 798,739	\$ 739,793	\$ 2,209,709	100%	\$ 1,469,915	199%



The Texas A&M University System

AGENCIES

Change in Net Position

Fiscal Year 2020 Budget

(In Thousands)

	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 114,360	\$ 114,007	\$ (354)
Designated	224,142.405	221,172	2,379
Restricted	27,579	28,071	492
Total Change in Net Position	\$ 366,082	\$ 363,251	\$ 2,518

For detailed explanations, please see member schedules.



PRAIRIE VIEW A&M UNIVERSITY



BUDGET NARRATIVE

Revenues

Total Revenues are budgeted to increase \$12.1 million (5%) compared to FY 2019 budget. The growth is primarily from Tuition and Fees, Contracts and Grants, Sales and Services, and Student Financial Assistance.

Tuition and Fees are budgeted to increase \$3.8 million (4%) due to the growth in enrollment and the HEPI increase for Guaranteed Tuition. In addition, the budget increase brings the revenue estimate in line with prior year actuals.

Contracts and Grants are expected to increase by \$2.8 million (18%). This increase is primarily due to recently awarded research initiative seed funding.

Student Financial Assistance is expected to increase by \$5.4 million (16%). Beginning in FY 2020, the U.S. Department of Education has given institutions the authority to award for PELL during the summer terms. In previous fiscal years, PELL awards occurred only during fall and spring semesters.

Sales and Services are budgeted to increase \$3.7 million (15%) and are primarily due to the growth in enrollment, dining program, and Athletic programs.

Expenditures

Total Expenditures are budgeted to increase \$10.4 million (5%) compared to the FY 2019 budget. This increase is primarily attributable to Personnel Costs, Scholarships, and Operations and Maintenance.

Personnel Costs are budgeted to increase \$6.9 million (6%) which is primarily attributable to the 3% merit plan (\$2.1 million), new hires for faculty, and other faculty administrative changes. Included with this increase are Benefits budgeted to align the budget with actuals.



PRAIRIE VIEW A&M UNIVERSITY



BUDGET NARRATIVE CONTINUED

Scholarships are budgeted to increase \$6.0 million (9%). The increase is attributable to targeted enrollment growth, tuition set-a-sides, the change in PELL awarding practices (year round PELL), and Texas Grant allocations.

Operations and Maintenance are expected to increase \$4.2 million (7%) due to the growth in research activity.

Transfers

RFS Debt Service transfers are budgeted at \$14 million. This is partially attributed to the new Football Stadium and Fieldhouse, Student Recreation Center, Water System, Fabrication Center, and other campus capital improvements.



Prairie View A&M University
FY 2020 Highlighted Budget Components
(In Thousands)

FY 2019 Board Approved Expense Budget	216,302	
FY 2020 Proposed Expense Budget	226,701	
Difference	\$ 10,399	
% Change	5%	
<hr/>		
Personnel Costs		Method of Finance
New Faculty Lines, Salary adjustments, and Merit	\$ 6,859	All Funds
Scholarship Programs	6,040	Tuition and Fees, Gifts, Contracts and Grants
Auxiliary Operations	2,500	Sales and Services
Discounts	(5,000)	Tuition and Fees, Sales and Services
TOTAL:	\$ 10,399	



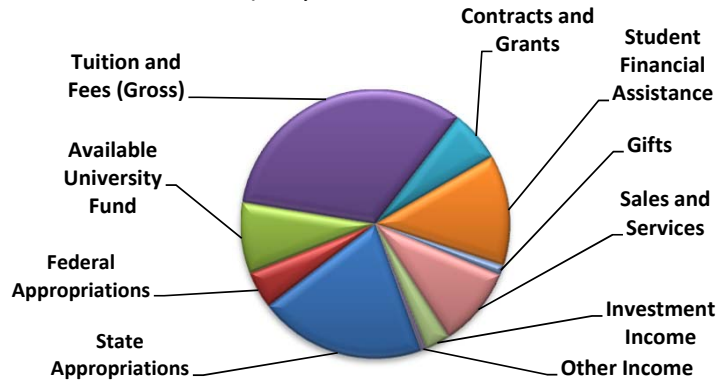
THE TEXAS A&M UNIVERSITY SYSTEM
Prairie View A&M University

FY 2020 Budget Graphs
(In Thousands)



FY 2020 BUDGET REVENUES

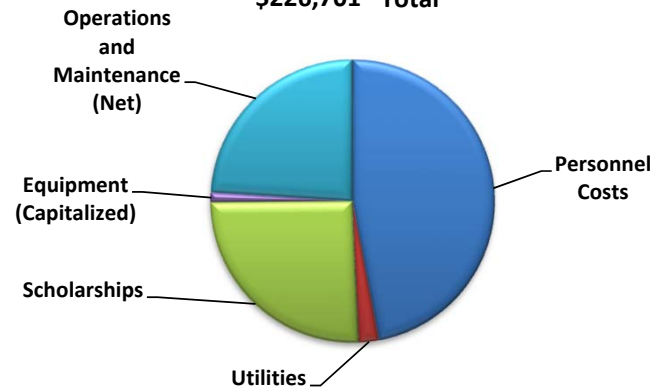
\$241,952 Total



See Executive Budget Summary for amounts and percentages

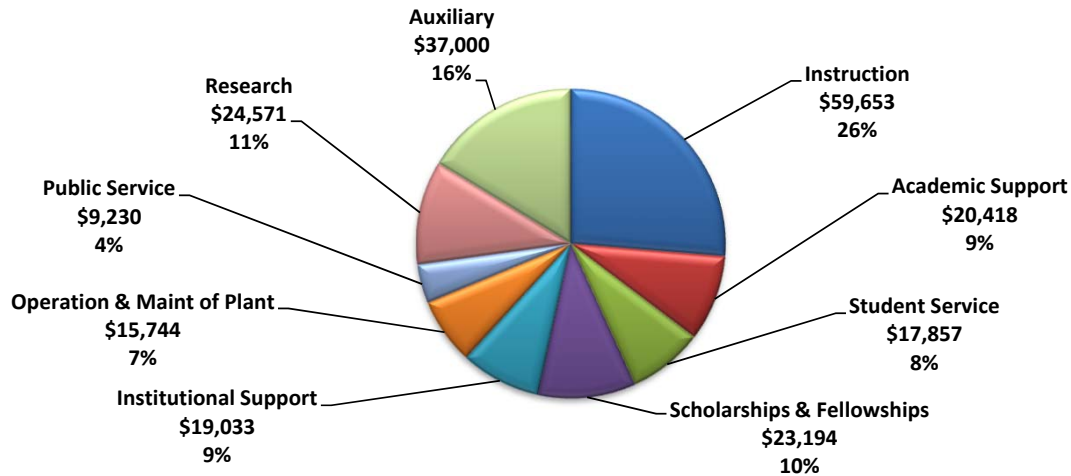
FY 2020 BUDGET EXPENDITURES

\$226,701 Total



See Executive Budget Summary for amounts and percentages

FY 2020 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Prairie View A&M University
FY 2020 Executive Budget Summary
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		FY19 Budget to FY20 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 172,452	\$ 171,752	\$ 165,199	\$ 162,622	\$ 153,000		\$ (9,622)	-6%
<i>Restatement: (prior year correction)</i>								
REVENUES								
State Appropriations	\$ 57,952	\$ 60,492	\$ 58,075	\$ 58,837	\$ 58,732	24%	\$ (105)	0%
Federal Appropriations	10,180	8,029	9,409	13,062	13,080	5%	17	0%
Available University Fund	25,280	20,602	24,793	24,956	24,956	10%	0	n/a
Tuition and Fees (Gross)	79,641	85,933	90,662	92,320	96,085	40%	3,765	4%
Contracts and Grants	13,497	13,301	14,497	15,212	18,000	7%	2,788	18%
Student Financial Assistance	35,327	37,381	39,820	33,528	38,929	16%	5,401	16%
Gifts	2,467	2,224	1,796	2,739	3,500	1%	761	28%
Sales and Services	21,084	25,153	25,140	24,292	28,035	12%	3,742	15%
Investment Income	7,492	15,011	9,619	8,185	8,777	4%	592	7%
Other Income	3,841	5,768	4,675	1,678	1,858	1%	180	11%
Discounts	(42,841)	(51,667)	(50,523)	(45,000)	(50,000)	-21%	(5,000)	11%
TOTAL REVENUES	\$ 213,921	\$ 222,226	\$ 227,963	\$ 229,810	\$ 241,952		\$ 12,142	5%
EXPENDITURES								
Salaries - Faculty	\$ 30,601	\$ 31,572	\$ 33,679	\$ 40,432	\$ 43,550	19%	\$ 3,118	8%
Salaries - Non-Faculty	40,663	43,955	45,556	52,474	54,639	24%	2,165	4%
Wages	5,200	5,469	6,594	5,008	5,027	2%	18	0%
Benefits	20,329	22,002	22,427	25,322	26,879	12%	1,557	6%
Personnel Costs	96,793	102,998	108,256	123,235	130,094	57%	6,859	6%
Utilities	5,063	5,547	6,120	6,218	6,311	3%	94	2%
Scholarships	59,733	66,599	68,764	64,713	70,753	31%	6,039	9%
Discounts	(42,841)	(51,667)	(50,523)	(45,000)	(50,000)	-22%	(5,000)	11%
Equipment (Capitalized)	6,269	3,805	5,755	4,877	3,105	1%	(1,772)	-36%
Operations and Maintenance (Net)	59,555	65,908	68,764	62,259	66,438	29%	4,179	7%
Debt Service	7	2	1	0	0	0%	0	n/a
TOTAL EXPENDITURES	\$ 184,579	\$ 193,192	\$ 207,138	\$ 216,302	\$ 226,701		\$ 10,399	5%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (13,599)	\$ (15,842)	\$ (14,032)	\$ (14,008)	\$ (14,020)		\$ (12)	0%
Other	(16,443)	(19,746)	(9,370)	501	374		(127)	-25%
NET TRANSFERS	\$ (30,042)	\$ (35,588)	\$ (23,402)	\$ (13,507)	\$ (13,646)		\$ (139)	1%
NET INCREASE (DECREASE)	(700)	(6,553)	(2,577)	1	1,605		1,604	>500%
ENDING CURRENT NET POSITION	\$ 171,752	\$ 165,199	\$ 162,622	\$ 162,623	\$ 154,605		\$ (8,018)	-5%



THE TEXAS A&M UNIVERSITY SYSTEM
Prairie View A&M University
FY 2020 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		FY19 Budget to FY20 Budget	
					Budget	% of Budget	Dollar Variance	Percentage Variance
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Budget	Budget	% of Budget		
E&G and Designated:								
Instruction	\$ 43,325	\$ 44,965	\$ 45,408	\$ 54,577	\$ 55,577	25%	\$ 999	2%
Academic Support	16,054	16,670	15,337	16,814	15,346	7%	(1,468)	-9%
Student Services	13,908	15,428	16,858	14,721	16,591	7%	1,870	13%
Scholarships and Fellowships	7,262	7,046	8,290	10,132	10,354	5%	222	2%
Institutional Support	16,896	17,646	20,507	17,622	19,005	8%	1,383	8%
O&M of Plant	16,466	20,067	19,224	15,413	15,744	7%	331	2%
Public Service	3,185	2,871	2,830	2,513	2,215	1%	(298)	-12%
Research	6,138	6,713	9,660	10,445	10,183	4%	(262)	-3%
E&G and Designated Subtotal:	\$ 123,233	\$ 131,406	\$ 138,113	\$ 142,238	\$ 145,014	64%	\$ 2,777	2%
Auxiliary:								
Auxiliary	\$ 28,010	\$ 31,332	\$ 33,603	\$ 34,714	\$ 37,000	16%	\$ 2,286	7%
Auxiliary Subtotal:	\$ 28,010	\$ 31,332	\$ 33,603	\$ 34,714	\$ 37,000	16%	\$ 2,286	7%
Restricted:								
Instruction	\$ 1,049	\$ 777	\$ 847	\$ 4,146	\$ 4,077	2%	\$ (69)	-2%
Academic Support	7,909	6,540	9,151	4,887	5,072	2%	185	4%
Student Services	810	1,853	2,260	1,211	1,266	1%	55	5%
Scholarships and Fellowships	9,267	7,435	9,711	11,415	12,839	6%	1,424	12%
Institutional Support	144	118	154	18	29	0%	11	59%
O&M of Plant	668	117	5	0	0	0%	0	n/a
Public Service	6,296	5,647	5,841	6,412	7,015	3%	602	9%
Research	7,192	7,966	7,451	11,262	14,389	6%	3,127	28%
Restricted Subtotal:	\$ 33,335	\$ 30,454	\$ 35,421	\$ 39,351	\$ 44,687	20%	\$ 5,336	14%
TOTAL:								
Instruction	\$ 44,375	\$ 45,742	\$ 46,255	\$ 58,723	\$ 59,653	26%	\$ 930	2%
Academic Support	23,963	23,210	24,488	21,701	20,418	9%	(1,283)	-6%
Student Services	14,719	17,281	19,118	15,932	17,857	8%	1,925	12%
Scholarships and Fellowships	16,529	14,481	18,001	21,548	23,194	10%	1,646	8%
Institutional Support	17,040	17,764	20,660	17,640	19,033	8%	1,394	8%
O&M of Plant	17,133	20,184	19,229	15,413	15,744	7%	331	2%
Public Service	9,481	8,518	8,671	8,926	9,230	4%	304	3%
Auxiliary	28,010	31,332	33,603	34,714	37,000	16%	2,286	7%
Research	13,329	14,679	17,112	21,706	24,571	11%	2,865	13%
TOTAL:	\$ 184,579	\$ 193,192	\$ 207,138	\$ 216,302	\$ 226,701	100%	\$ 10,399	5%



Prairie View A&M University
Change in Net Position
Current Funds
Fiscal Year 2020 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 31,000	\$ 26,833	\$ (4,167)
Designated	89,000	92,718	3,718
Auxiliary	17,000	19,055	2,055
Restricted	16,000	16,000	0
Change in Net Position	<u>\$ 153,000</u>	<u>\$ 154,605</u>	<u>\$ 1,605</u>

Explanation for Net Decrease*

Functional and General	\$ (4,167)	One-time use of fund balance for 1). Scholarships; to continuing enhancing its recruiting efforts and offering \$1 million and 2). \$2.17 million for CRI projects; continued use of previously appropriated AUF funding for CRI projects is reflected in the FY 2020 budget, and 3). \$1 million related to the operations of the Center for Study and Prevention of Juvenile Delinquency Center.
-------------------------------	------------	--

* if applicable

BUDGET NARRATIVE

Revenues

Total Revenues are budgeted to increase \$7.7 million (4%) compared to the FY 2019 budget. This increase is primarily from Tuition and Fees.

State Appropriations are budgeted to decrease \$700,000 (1%) compared to FY 2019 budget. This decrease is primarily due to flat enrollment in the base period, while the state grew at 3.5%, as well as a decrease in estimated state paid benefits to align with actuals.

Tuition and Fee revenues are budgeted to increase \$8.2 million (8%) over the FY 2019 budget. The tuition increase is generated from an inflation adjustment for incoming freshmen, enrollment growth, and fee growth due to fees being extended to students on the Fort Worth campus as services were added this fall. Contract and grant increase is primarily due to the Blue Cross Blue Shield contract.

The following revenue categories, when comparing FY 2020 to FY 2019 budget, are clean up of low budget estimates in FY 2019 and more closely align with FY 2018 actuals:

Contracts and Grants increase \$419,000 (5%)

Sales and Services increase \$975,000 (3%)

Other Income decrease \$341,000 (53%)

Expenditures

Total Expenditures are budgeted to increase by \$8.1 million (5%) over the FY 2019 budget. This is primarily the result of Personnel Costs, Scholarships, and Discounts.

Personnel costs will increase by \$2.1 million (2%). This is a result of reclassification and tenure promotions, increased wages, a 1% merit pool and increased benefit costs.

BUDGET NARRATIVE CONTINUED

Utility expense will increase \$98,000 (3%) primarily due to contractual obligations and new facilities coming online.

Scholarship and Discount budgets are changed to align with FY 2019 actuals, plus FY 2020 growth.

Equipment expenditure budgets will increase \$114,000 to reflect a modest increase in required upgrades and repairs. A comparable increase in operations and maintenance is also expected.

Transfers

RFS Debt Service transfers of \$19.2 million include payments on the following projects:

- Dairy Center - \$730,000
- Nursing Building - \$1.4 million
- Housing – \$2.9 million
- Trogdon House Rehab - \$38,000
- Science Building - \$447,000
- Central Plant Loop/Utilities - \$919,000
- Math/Science/Library - \$1.1 million
- Parking - \$83,000
- Dining - \$783,000
- Rec Sports - \$1 million
- Applied Sciences (Engineering) - \$4.3 million
- Southwest Metroplex - \$3.2 million
- Memorial Stadium - \$2.4 million



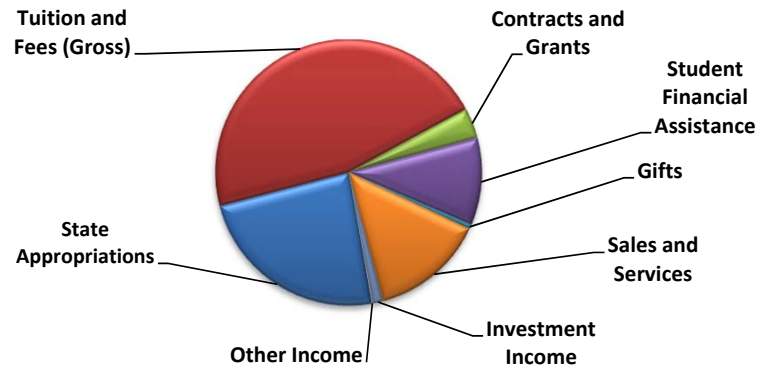
Tarleton State University
FY 2020 Highlighted Budget Components
(In Thousands)

FY 2019 Board Approved Expense Budget	\$	175,937
FY 2020 Proposed Expense Budget		184,038
Difference	\$	8,101
% Change		4.6%

		<u>Method of Finance</u>
Personnel Costs		
Proposed Salary Plan	\$ 1,493	50% Appropriations, 40% Tuition and Fees, 10% Auxiliary Revenue
Increased Benefit Costs	705	50% State Appropriations, 40% Tuition and Fees, 10% Auxiliary
Wages	(93)	
Utilities	98	Tuition and Fees
Scholarships and Discounts Change	4,833	Tuition and Fees
O&M to realign with actuals	(39)	
One-time increase in Non Operating Expense	990	Tuition and Fees
Equipment (Capitalized) to realign with actuals	114	Tuition and Fees
TOTAL:	\$ 8,101	

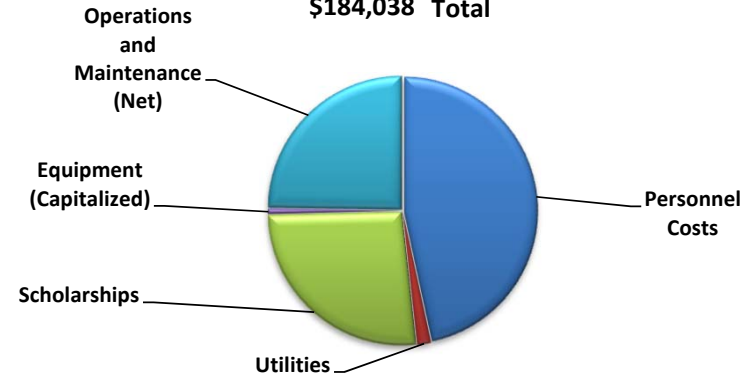
THE TEXAS A&M UNIVERSITY SYSTEM
Tarleton State University
FY 2020 Budget Graphs
(In Thousands)

FY 2020 BUDGET REVENUES
\$202,887 Total



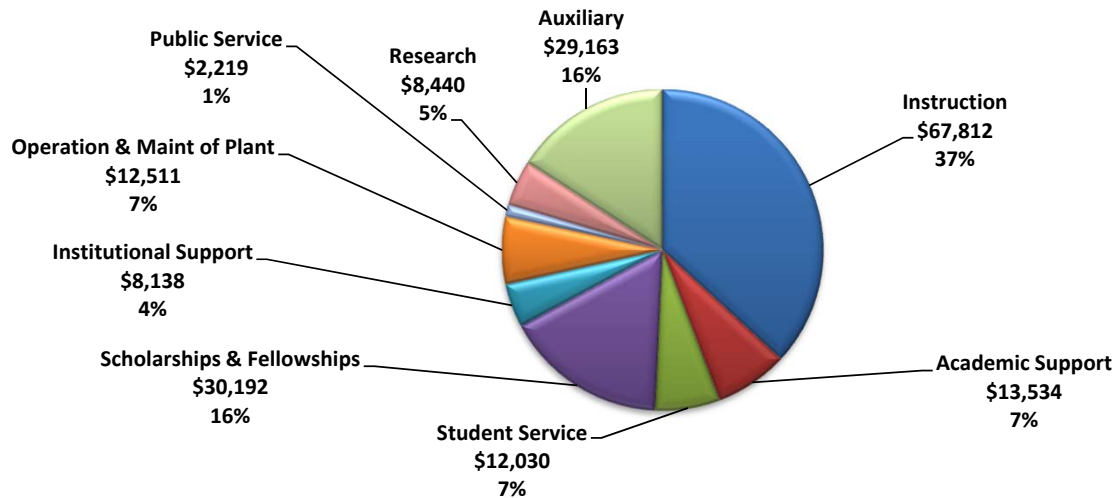
See Executive Budget Summary for amounts and percentages

FY 2020 BUDGET EXPENDITURES
\$184,038 Total



See Executive Budget Summary for amounts and percentages

FY 2020 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Tarleton State University
FY 2020 Executive Budget Summary
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		FY19 Budget to FY20 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 76,031	\$ 64,133	\$ 73,683	\$ 85,003	\$ 85,992		\$ 989	1%
<i>Restatement: (prior year correction)</i>								
REVENUES								
State Appropriations	\$ 48,002	\$ 55,269	\$ 66,315	\$ 56,700	\$ 56,007	28%	\$ (693)	-1%
Tuition and Fees (Gross)	89,990	97,727	100,299	101,010	109,198	54%	8,189	8%
Contracts and Grants	8,322	8,387	8,353	8,290	8,709	4%	419	5%
Student Financial Assistance	25,232	27,698	29,778	29,709	25,029	12%	(4,681)	-16%
Gifts	1,453	3,595	1,883	1,133	1,287	1%	153	14%
Sales and Services	31,318	32,484	30,941	31,722	32,697	16%	975	3%
Investment Income	4,126	8,953	6,903	3,035	3,034	1%	(1)	0%
Other Income	733	863	653	642	301	0%	(341)	-53%
Discounts	(22,114)	(35,628)	(32,091)	(37,053)	(33,375)	-16%	3,678	-10%
TOTAL REVENUES	\$ 187,062	\$ 199,348	\$ 213,034	\$ 195,189	\$ 202,887		\$ 7,699	4%
EXPENDITURES								
Salaries - Faculty	\$ 34,406	\$ 36,667	\$ 35,883	\$ 38,854	\$ 39,681	22%	\$ 827	2%
Salaries - Non-Faculty	31,450	33,794	35,111	33,957	34,623	19%	666	2%
Wages	4,981	4,840	5,408	4,070	3,977	2%	(93)	-2%
Benefits	20,353	22,298	22,936	22,390	23,095	13%	705	3%
Personnel Costs	91,190	97,599	99,338	99,271	101,376	55%	2,105	2%
Utilities	3,293	3,276	2,540	3,518	3,616	2%	98	3%
Scholarships	36,801	54,185	49,732	56,049	57,204	31%	1,155	2%
Discounts	(22,114)	(35,628)	(32,091)	(37,053)	(33,375)	-18%	3,678	-10%
Equipment (Capitalized)	2,014	3,140	1,796	1,269	1,382	1%	114	9%
Operations and Maintenance (Net)	52,830	49,186	50,642	52,883	53,834	29%	952	2%
TOTAL EXPENDITURES	\$ 164,014	\$ 171,759	\$ 171,956	\$ 175,937	\$ 184,038		\$ 8,101	5%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (10,912)	\$ (18,195)	\$ (16,786)	\$ (18,937)	\$ (19,217)		\$ (280)	1%
Other	(24,033)	155	(12,971)	675	368		(307)	45%
NET TRANSFERS	\$ (34,945)	\$ (18,040)	\$ (29,757)	\$ (18,263)	\$ (18,849)		\$ (586)	3%
NET INCREASE (DECREASE)	(11,897)	9,549	11,320	989	0		(989)	-100%
ENDING CURRENT NET POSITION	\$ 64,133	\$ 73,683	\$ 85,003	\$ 85,992	\$ 85,992		\$ (0)	0%



THE TEXAS A&M UNIVERSITY SYSTEM
Tarleton State University
FY 2020 Executive Budget Summary
(In Thousands)



EXPENDITURES						FY 2020		FY 19 Budget to FY 20 Budget	
	FY 2016	FY 2017	FY 2018	FY 2019	Budget	% of Budget	Dollar Variance	Percentage Variance	
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Budget	Budget				
E&G and Designated:									
Instruction	\$ 59,050	\$ 62,086	\$ 62,018	\$ 62,293	\$ 66,840	36%	\$ 4,546	7%	
Academic Support	12,087	13,081	13,826	12,744	13,273	7%	528	4%	
Student Services	9,412	10,843	10,928	10,511	10,750	6%	239	2%	
Scholarships and Fellowships	5,373	5,460	5,577	4,101	3,994	2%	(108)	-3%	
Institutional Support	14,154	14,045	13,946	7,902	8,109	4%	207	3%	
O&M of Plant	11,228	12,165	11,306	12,023	12,497	7%	473	4%	
Public Service	1,654	1,724	1,885	1,283	1,484	1%	201	16%	
Research	3,037	3,998	5,082	2,008	2,119	1%	112	6%	
E&G and Designated Subtotal:	\$ 115,994	\$ 123,401	\$ 124,570	\$ 112,866	\$ 119,065	65%	\$ 6,199	5%	
Auxiliary:									
Auxiliary	\$ 31,594	\$ 27,040	\$ 27,243	\$ 24,970	\$ 29,163	16%	\$ 4,194	17%	
Auxiliary Subtotal:	\$ 31,594	\$ 27,040	\$ 27,243	\$ 24,970	\$ 29,163	16%	\$ 4,194	17%	
Restricted:									
Instruction	\$ 919	\$ 858	\$ 914	\$ 1,649	\$ 972	1%	\$ (677)	-41%	
Academic Support	313	385	393	423	261	0%	(161)	-38%	
Student Services	988	919	1,386	2,956	1,280	1%	(1,676)	-57%	
Scholarships and Fellowships	8,111	12,173	11,008	23,013	26,225	14%	3,212	14%	
Institutional Support	0	8	5	8	2	0%	(6)	-74%	
O&M of Plant	42	185	56	635	14	0%	(621)	-98%	
Public Service	686	676	542	1,009	735	0%	(274)	-27%	
Research	5,367	6,114	5,842	8,408	6,320	3%	(2,088)	-25%	
Restricted Subtotal:	\$ 16,426	\$ 21,317	\$ 20,144	\$ 38,101	\$ 35,810	19%	\$ (2,291)	-6%	
TOTAL:									
Instruction	\$ 59,968	\$ 62,944	\$ 62,932	\$ 63,942	\$ 67,812	37%	\$ 3,870	6%	
Academic Support	12,400	13,466	14,219	13,167	13,534	7%	367	3%	
Student Services	10,400	11,762	12,314	13,467	12,030	7%	(1,437)	-11%	
Scholarships and Fellowships	13,483	17,633	16,585	27,115	30,219	16%	3,104	11%	
Institutional Support	14,154	14,053	13,951	7,910	8,111	4%	201	3%	
O&M of Plant	11,270	12,349	11,362	12,659	12,511	7%	(148)	-1%	
Public Service	2,340	2,399	2,427	2,293	2,219	1%	(73)	-3%	
Auxiliary	31,594	27,040	27,243	24,970	29,163	16%	4,194	17%	
Research	8,404	10,112	10,924	10,416	8,439	5%	(1,976)	-19%	
TOTAL:	\$ 164,014	\$ 171,759	\$ 171,956	\$ 175,937	\$ 184,038	100%	\$ 8,101	5%	



Tarleton State University
 Change in Net Position
 Current Funds
 Fiscal Year 2020 Budget
 (In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ -	\$ -	\$ -
Designated	44,602	44,602	0
Auxiliary	17,996	17,996	0
Restricted	17,489	17,489	0
Change in Net Position	\$ 80,087	\$ 80,087	\$ 0

Explanation for Net Decrease*

* if applicable

BUDGET NARRATIVE

Revenues

Total revenue for FY 2020 is budgeted to increase \$4.1 million (3%) compared to the FY 2019 budget. This results primarily from increases in State Appropriations, Tuition and Fee revenue, Investment Income, and Student Financial Assistance.

- State Appropriations have increased by \$575,000.
- Tuition and Fees are projected to generate an additional \$3.2 million due to enrollment growth and Board-approved increases.
- Student Financial Assistance, including Texas Grant, is expected to increase by \$3.5 million.
- Gifts, Investment Income, and Sales and Services are conservatively projected to increase by \$84,000.
- Contracts and Grants are decreasing by \$1.3 million due to the end of the Gear Up IV and other smaller grants.

Expenditures

Total expenditures for FY 2020 are budgeted to increase by \$4 million (3%) compared to FY 2019 budgeted expenditures. This results primarily from increases in Personnel Costs, Scholarships, and Operations and Maintenance.

- Salaries are expected to increase \$582,000 based on a 1.5% merit pool and \$29,000 for faculty promotions.
- Wages are expected to increase \$158,000 due to work-study program funding increases.
- Benefits are projected to increase \$449,000 as a result of merit increases and other salary changes referenced above.
- Utility expenditures are budgeted to increase by \$41,000 due to new construction coming online.
- Scholarships are projected to increase \$690,000 as a result of increases in Texas Grants and enrollment.
- Operations and Maintenance expenses are budgeted to increase \$2 million for costs associated with research, operations, deferred maintenance, instruction, and student support.
- Equipment expenses are budgeted to increase \$65,000 due to new and existing sponsored research grants and faculty start-up research costs.

BUDGET NARRATIVE CONTINUED

Transfers

RFS Debt Service transfers are budgeted at \$11.2 million for capital projects funded with general revenue (\$8.6 million), fees (\$1.7 million), and auxiliary revenue (\$941,806). The debt includes \$8.6 million for prior construction of the University Success Center and associated road extensions and parking lots, the Fine Arts Building and Theater, Science Building, Kinesiology Building, and the current construction of the Instructional and Support Spaces buildings. It also includes \$2.6 million for renovations to the Student Center and Recreational Sports Center, the ESCO Utility Project, and debt for the Residential Learning Center.



Texas A&M International University

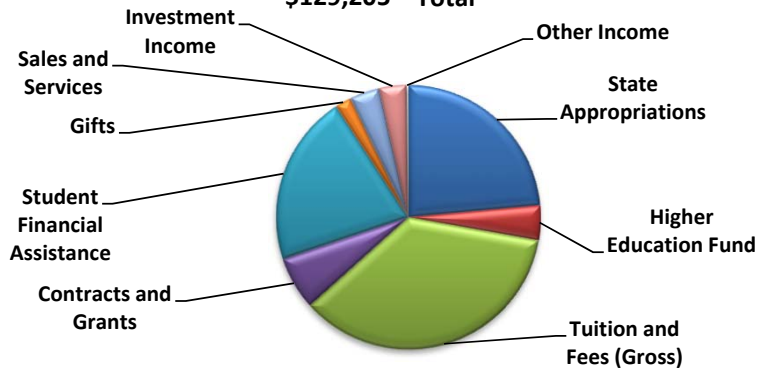
FY 2020 Highlighted Budget Components

(In Thousands)

FY 2019 Board Approved Expense Budget	\$	114,255
FY 2020 Proposed Expense Budget		118,242
Difference	\$	3,986
% Change		3.5%

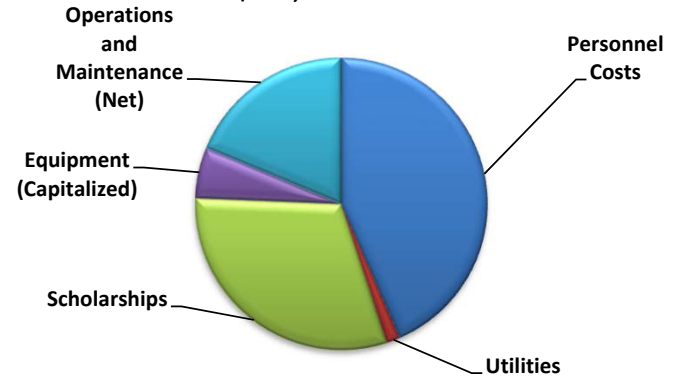
		Method of Finance
Personnel Costs		
Proposed Merit Plan Faculty & Non-Faculty	\$	553 Tuition and Fees, Grants
Faculty Promotions		29 Tuition and Fees
Wages		158 Tuition and Fees, Grants
Benefits		449 Tuition and Fees, Grants
Scholarships (Net)		690 Tuition and Fees, Grants
Utilities		41 Tuition and Fees
Equipment		65 Tuition and Fees, Grants
Operations & Maintenance		2,001 Tuition and Fees, Grants
TOTAL:	\$	3,986

FY 2020 BUDGET REVENUES
\$129,205 Total



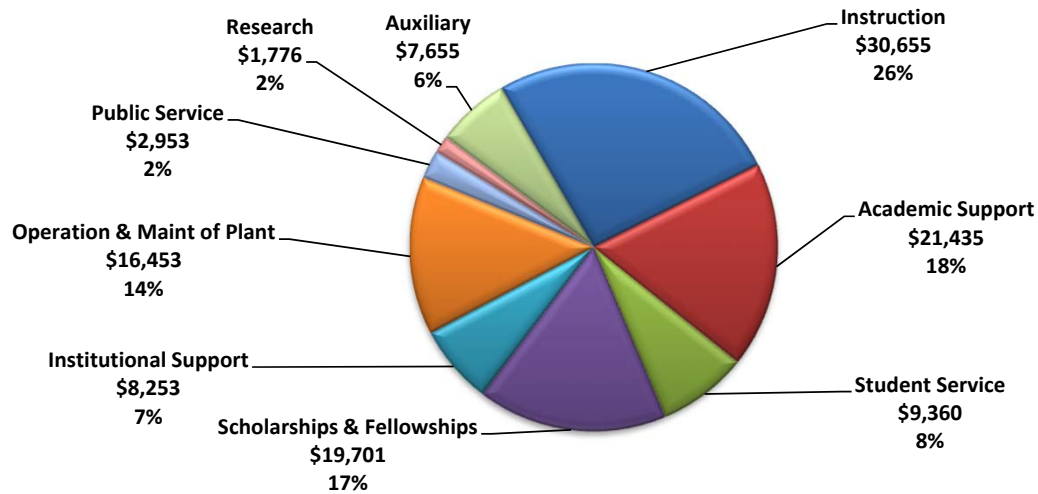
See Executive Budget Summary for amounts and percentages

FY 2020 BUDGET EXPENDITURES
\$118,242 Total



See Executive Budget Summary for amounts and percentages

FY 2020 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M International University
FY 2020 Executive Budget Summary
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		FY19 Budget to FY20 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 66,386	\$ 67,813	\$ 73,088	\$ 79,998	\$ 79,998		\$ (0)	0%
<i>Restatement: (prior year correction)</i>								
REVENUES								
State Appropriations	\$ 37,059	\$ 41,830	\$ 37,375	\$ 36,687	\$ 37,262	29%	\$ 575	2%
Higher Education Fund	4,473	6,710	6,710	6,710	6,710	5%	0	n/a
Tuition and Fees (Gross)	48,070	50,624	54,467	53,054	56,288	44%	3,233	6%
Contracts and Grants	11,388	11,379	9,159	11,610	10,275	8%	(1,336)	-12%
Student Financial Assistance	27,326	28,264	32,196	29,689	33,156	26%	3,467	12%
Gifts	3,723	5,060	3,122	3,110	3,115	2%	5	0%
Sales and Services	4,953	5,271	5,100	5,740	5,763	4%	23	0%
Investment Income	3,140	7,112	5,364	5,290	5,337	4%	47	1%
Other Income	221	1,079	754	290	299	0%	9	3%
Discounts	(25,606)	(27,022)	(29,382)	(27,030)	(29,000)	-22%	(1,970)	7%
TOTAL REVENUES	\$ 114,747	\$ 130,309	\$ 124,865	\$ 125,151	\$ 129,205		\$ 4,054	3%
EXPENDITURES								
Salaries - Faculty	\$ 17,912	\$ 19,635	\$ 19,452	\$ 22,433	\$ 22,702	19%	\$ 269	1%
Salaries - Non-Faculty	23,456	23,882	23,760	23,728	24,041	20%	313	1%
Wages	5,082	4,492	4,094	3,463	3,621	3%	158	5%
Benefits	11,999	12,919	12,833	13,171	13,620	12%	449	3%
Personnel Costs	58,449	60,928	60,140	62,795	63,985	54%	1,189	2%
Utilities	1,850	1,813	1,565	2,150	2,191	2%	41	2%
Scholarships	36,066	37,877	43,159	42,521	45,181	38%	2,660	6%
Discounts	(25,606)	(27,022)	(29,382)	(27,030)	(29,000)	-25%	(1,970)	7%
Equipment (Capitalized)	1,391	1,517	1,055	8,235	8,300	7%	65	1%
Operations and Maintenance (Net)	27,820	28,546	27,272	25,584	27,585	23%	2,001	8%
TOTAL EXPENDITURES	\$ 99,970	\$ 103,658	\$ 103,808	\$ 114,255	\$ 118,242		\$ 3,986	3%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (8,323)	\$ (12,680)	\$ (10,435)	\$ (10,895)	\$ (11,201)		\$ (306)	3%
Other	(5,027)	(8,696)	(3,711)	0	238		238	n/a
NET TRANSFERS	\$ (13,350)	\$ (21,376)	\$ (14,147)	\$ (10,895)	\$ (10,963)		\$ (68)	1%
NET INCREASE (DECREASE)	1,427	5,275	6,911	0	0		0	n/a
ENDING CURRENT NET POSITION	\$ 67,813	\$ 73,088	\$ 79,998	\$ 79,998	\$ 79,998		\$ (0)	0%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M International University
FY 2020 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		FY19 Budget to FY20 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
Fund Group - NACUBO Function								
E&G and Designated:								
Instruction	\$ 27,627	\$ 29,472	\$ 28,761	\$ 29,038	\$ 29,764	25%	\$ 726	3%
Academic Support	12,401	13,401	13,493	13,356	14,070	12%	714	5%
Student Services	7,032	6,895	6,049	6,476	6,628	6%	152	2%
Scholarships and Fellowships	1,641	2,120	2,720	4,353	4,723	4%	370	8%
Institutional Support	7,373	7,294	7,391	8,176	8,253	7%	77	1%
O&M of Plant	9,012	9,958	9,938	14,924	16,453	14%	1,529	10%
Public Service	2,197	2,197	1,970	1,563	1,771	1%	208	13%
Research	1,788	1,685	1,549	1,369	1,438	1%	70	5%
E&G and Designated Subtotal:	\$ 69,070	\$ 73,022	\$ 71,872	\$ 79,254	\$ 83,100	70%	\$ 3,846	5%
Auxiliary:								
Auxiliary	\$ 7,719	\$ 7,244	\$ 8,181	\$ 7,353	\$ 7,655	6%	\$ 302	4%
Auxiliary Subtotal:	\$ 7,719	\$ 7,244	\$ 8,181	\$ 7,353	\$ 7,655	6%	\$ 302	4%
Restricted:								
Instruction	\$ 1,725	\$ 2,109	\$ 1,796	\$ 895	\$ 892	1%	\$ (4)	0%
Academic Support	9,330	7,799	5,824	7,252	7,365	6%	113	2%
Student Services	983	735	517	3,000	2,732	2%	(268)	-9%
Scholarships and Fellowships	8,198	8,619	10,999	13,645	14,978	13%	1,333	10%
Institutional Support	19	17	69	0	0	0%	0	n/a
O&M of Plant	5	2	17	0	0	0%	0	n/a
Public Service	1,106	1,287	1,323	496	1,182	1%	686	138%
Research	1,817	2,825	3,209	2,360	338	0%	(2,022)	-86%
Restricted Subtotal:	\$ 23,181	\$ 23,392	\$ 23,755	\$ 27,648	\$ 27,486	23%	\$ (162)	-1%
TOTAL:								
Instruction	\$ 29,351	\$ 31,581	\$ 30,557	\$ 29,933	\$ 30,655	26%	\$ 722	2%
Academic Support	21,731	21,200	19,317	20,608	21,435	18%	827	4%
Student Services	8,015	7,630	6,566	9,476	9,360	8%	(117)	-1%
Scholarships and Fellowships	9,839	10,739	13,719	17,998	19,701	17%	1,703	9%
Institutional Support	7,391	7,311	7,461	8,176	8,253	7%	77	1%
O&M of Plant	9,016	9,960	9,956	14,924	16,453	14%	1,529	10%
Public Service	3,303	3,484	3,293	2,059	2,953	2%	894	43%
Auxiliary	7,719	7,244	8,181	7,353	7,655	6%	302	4%
Research	3,605	4,510	4,758	3,728	1,776	2%	(1,952)	-52%
TOTAL:	\$ 99,970	\$ 103,658	\$ 103,808	\$ 114,255	\$ 118,242	100%	\$ 3,986	3%



Texas A&M International University
Change in Net Position
Current Funds
Fiscal Year 2020 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 4,910	\$ 4,910	\$ -
Designated	39,116	39,116	-
Auxiliary	13,997	13,997	-
Restricted	21,975	21,975	-
Change in Net Position	<u><u>\$ 79,998</u></u>	<u><u>\$ 79,998</u></u>	<u><u>\$ -</u></u>

Explanation for Net Decrease*

* if applicable

BUDGET NARRATIVE

FY 2020 Strategic Overview

- **Academic Performance**

- Limited, targeted growth of undergraduate program, with strong diversity and first-generation representation, especially in McAllen and Galveston
- High proportion of in-state students compared to Vision 2020 peers

- **Funding**

- Significant increased funding from state appropriations, but per student revenue remains lower compared to Vision 2020 peers
- Modest tuition levels (below V2020 peers on a program-by-program basis); growth in revenue is from increased enrollment, cohort movement, and increased non-resident tuition
- 5-year percentage increase in research funding highest among Vision 2020 peers

- **New Goals & Objectives**

- Faculty recruitment – Clusters, Diversity, Interdisciplinary, Rising Stars
- Increased student success (retention / graduation) – advising, first year, career
- Academic innovation and classroom technology

BUDGET NARRATIVE CONTINUED

Revenues

Total Revenues are budgeted to increase \$104.6 million (5%) compared to the FY 2019 budget.

State Appropriations is budgeted to increase by \$48.8 million (13%) compared to the FY 2019 budget. This is due to previous enrollment growth impacting formula funding, as well as an increase in the Texas Research University Fund (TRUF) fund and the appropriation of Institutional Enhancement during the 86th legislative session.

Available University Funding (AUF) is budgeted to decrease by \$29 million (22%) compared to the FY 2019 budget due to a change in the budget process whereby AUF is allocated directly to the TAMU Health Science Center.

Tuition and Fees revenue is budgeted to increase by \$62.9 million (8%) compared to the FY 2019 budget. Statutory tuition, designated tuition, college level differential tuition and student fee revenue amounts are increasing due to cohort movement and minor enrollment growth. Designated tuition revenue is also increasing due to an inflationary rate increase impacting only new students, graduate students and students on variable rate plans, the continued phase-in of guaranteed tuition and an increase to the non-resident tuition rate charged to non-resident students.

Gift income is budgeted to decrease overall by \$12.9 million (9%). The last commercial paper payment for Kyle Field of \$25 million was made in FY 2019, therefore the amount of gift funds provided by the 12th Man Foundation decreased by a like amount. This decrease was partially offset by other smaller increases across the University.

Investment Income is budgeted to increase by \$30.8 million (89%) over FY 2019 budgeted amounts to more closely align with actual market performance as the market continues to show economic growth. TAMU continues to take a conservative approach to budgeting investment income.

All other revenue categories are budgeted to remain relatively flat compared to the FY 2019 revenue budget.

BUDGET NARRATIVE CONTINUED

Expenditures

The Total Expenditures budget amount is increasing \$103.9 million (6%), compared to the FY 2019 expenditure budget.

Personnel Costs, comprising the largest component of the expense budget, are budgeted to increase by \$58.7 million (6%).

Faculty salaries are increasing by \$17.6 million (5%) due to faculty hiring initiatives: interdisciplinary, diversity, “Rising Stars”, faculty Accountability, Climate, Equity, and Scholarship (ACES) program and faculty clusters. The “ACES” fellows program is a faculty pipeline initiative that connects outstanding early scholars with academic departments.

The university’s continuing investment in instruction, research, and the student experience impacts the increase in Non-Faculty salaries of \$16.1 million (4%). Initiatives related to student success include: “First Year Experience”, academic advising, and a Math Learning Center. There is also operational support for faculty cluster hires in strategic areas (“Big Data”, etc.) and for seeding new programs.

A modest 2% merit program is proposed pending final approval by the Board of Regents.

The university is making an investment in elevating faculty & research through its increased investment in the Graduate Student Program.

Wages are budgeted to increase by \$2.2 million (2%) primarily in Athletics.

Benefits are budgeted to increase \$22.8 million (13%), commensurate with new hiring plans across college and non-college units, as well as the proposed merit plan for FY 2020. The university strategically aligned the benefit budget with actual expenditures.

Utilities are budgeted to increase \$4.5 million (7%) based on a small rate increase and increased square footage campus-wide.

Scholarships (Net) are budgeted to increase \$11.4 million compared to the FY 2019 budget. Increases are related to targeted programs in the College of Engineering and the Law School, as well as requirements for state mandated set-asides.

BUDGET NARRATIVE CONTINUED

Equipment (Capitalized) is budgeted to decrease \$3.1 million (8%). Equipment purchase requirements in Athletics were a big portion of the FY 2019 budget and those capital equipment purchases have been completed.

Operations & Maintenance (Net) is budgeted to increase by \$32.5 million (6%) over FY 2019 budget. This increase is attributed to several areas:

1. The university is targeting a major upgrade of IT infrastructure impacting academic innovation programs and classroom technology.
2. Additional operational costs in strategic areas related to the Student Success Initiative and targeted faculty hiring
3. Increases for maintenance, landscaping and custodial services due to inflation and increased building square footage across campus.
4. Continuing classroom, laboratory and building renovations completed through the deferred maintenance program
5. Increases in various assessments charged by the System including the Workday HCM subscription, property insurance premiums, various reporting & mainframe maintenance programs

Transfers

RFS Debt Service will decrease \$21 million for FY 2020. The last commercial paper payment for Kyle Field of \$25 million was made in FY 2019.

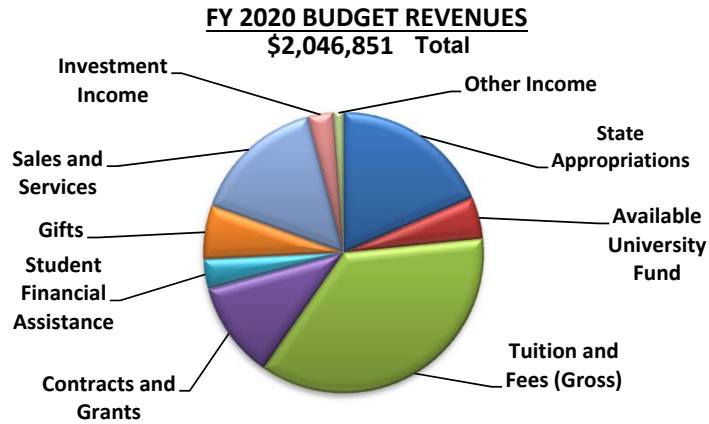
Texas A&M University
FY 2020 Highlighted Budget Components
(In Thousands)

FY 2019 Board Approved Expense Budget	\$ 1,718,158
FY 2020 Proposed Expense Budget	<u>1,822,080</u>
Difference	\$ 103,922
% Change	6.0%

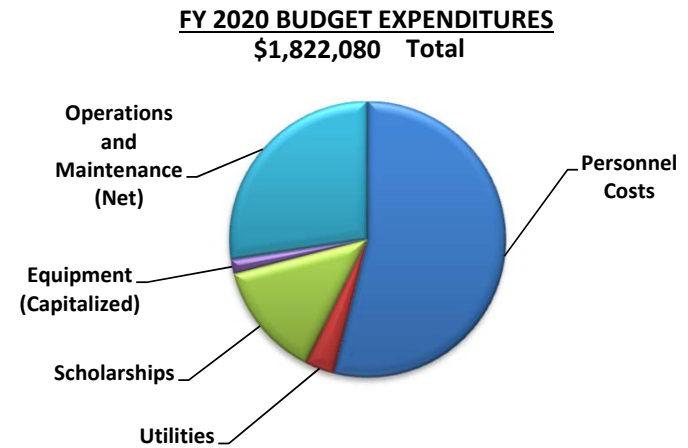
		<u>Method of Finance</u>
Personnel Costs		
Faculty	\$ 17,598	Educational and General
Non-Faculty	16,139	80% Designated Tuition and Fees; 20% Contracts
Wages	2,178	60% Auxiliary; 40% Designated Funds
Benefits	<u>22,752</u>	Educational and General
Subtotal Personnel Costs	58,667	
Operating Costs:		
Net change in Scholarships	11,349	75% Designated; 25% E&G
Utilities	4,484	Designated Funds
Operations & Maintenance	32,480	All Funds
Reduction in Capital Equipment	(3,059)	
TOTAL:	\$ 103,922	

THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University

FY 2020 Budget Graphs
(In Thousands)

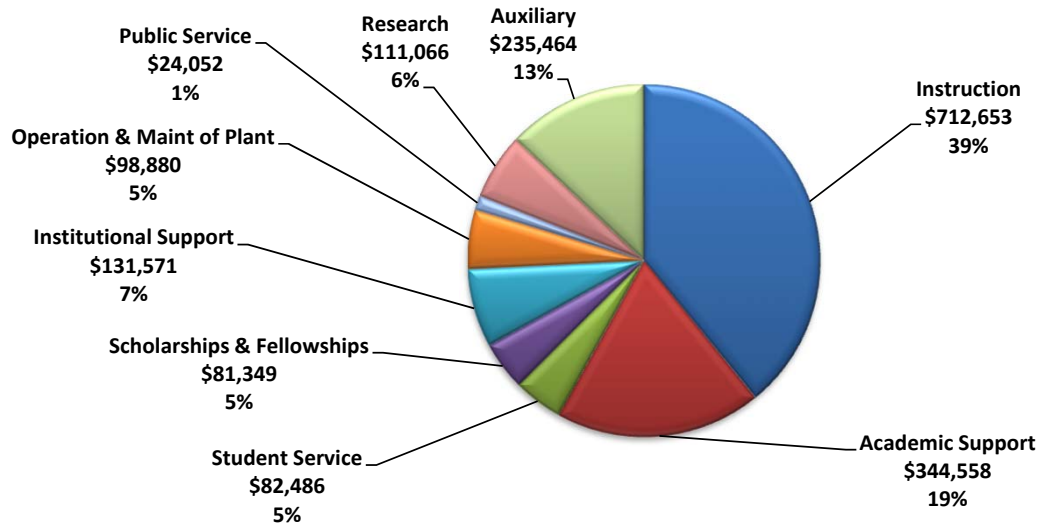


See Executive Budget Summary for amounts and percentages



See Executive Budget Summary for amounts and percentages

FY 2020 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University
FY 2020 Executive Budget Summary
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		FY19 Budget to FY20 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 1,631,284	\$ 1,690,191	\$ 1,754,358	\$ 1,825,333	\$ 1,899,179		\$ 73,846	4%
<i>Restatement: (prior year correction)</i>								
REVENUES								
State Appropriations	\$ 368,245	\$ 376,313	\$ 378,032	\$ 363,539	\$ 412,304	20%	\$ 48,764	13%
Available University Fund	117,659	114,464	140,028	135,705	106,705	5%	(29,000)	-21%
Tuition and Fees (Gross)	642,293	688,308	734,558	741,998	804,869	39%	62,871	8%
Contracts and Grants	209,412	200,849	210,570	243,129	246,719	12%	3,590	1%
Student Financial Assistance	81,877	85,085	87,707	74,895	76,020	4%	1,125	2%
Gifts	139,912	89,777	141,334	150,943	137,979	7%	(12,964)	-9%
Sales and Services	356,638	336,833	374,422	334,771	342,440	17%	7,668	2%
Investment Income	69,606	151,237	106,154	34,680	65,479	3%	30,799	89%
Other Income	31,287	35,996	42,656	24,754	25,560	1%	806	3%
Discounts	(146,137)	(157,440)	(164,182)	(162,125)	(171,223)	-8%	(9,098)	6%
TOTAL REVENUES	\$ 1,870,791	\$ 1,921,421	\$ 2,051,278	\$ 1,942,291	\$ 2,046,851		\$ 104,561	5%
EXPENDITURES								
Salaries - Faculty	\$ 333,296	\$ 352,224	\$ 358,504	\$ 391,429	\$ 409,027	22%	\$ 17,598	4%
Salaries - Non-Faculty	324,208	343,813	345,667	367,825	383,964	21%	16,139	4%
Wages	88,080	105,972	104,076	87,560	89,738	5%	2,178	2%
Benefits	171,409	186,737	187,534	169,770	192,522	11%	22,752	13%
Personnel Costs	916,993	988,747	995,780	1,016,584	1,075,251	59%	58,667	6%
Utilities	55,623	56,528	82,450	63,982	68,466	4%	4,484	7%
Scholarships	243,960	258,504	275,158	250,504	270,952	15%	20,448	8%
Discounts	(146,137)	(157,440)	(164,182)	(162,125)	(171,223)	-9%	(9,098)	6%
Equipment (Capitalized)	45,615	42,251	50,372	36,173	33,114	2%	(3,060)	-8%
Operations and Maintenance (Net)	453,798	451,721	462,810	513,040	545,521	30%	32,480	6%
Debt Service	46	30	29	0	0	0%	0	n/a
TOTAL EXPENDITURES	\$ 1,569,898	\$ 1,640,341	\$ 1,702,416	\$ 1,718,158	\$ 1,822,080		\$ 103,922	6%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (129,041)	\$ (129,107)	\$ (140,085)	\$ (165,028)	\$ (144,033)		\$ 20,995	-13%
Other	(112,945)	(87,807)	(137,801)	(56,517)	(4,029)		52,488	>500%
NET TRANSFERS	\$ (241,987)	\$ (216,913)	\$ (277,886)	\$ (221,545)	\$ (148,062)		\$ 73,482	-33%
NET INCREASE (DECREASE)	58,907	64,167	70,975	2,588	76,710		74,121	>500%
ENDING CURRENT NET POSITION	\$ 1,690,191	\$ 1,754,358	\$ 1,825,333	\$ 1,827,921	\$ 1,975,889		\$ 147,968	8%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University
FY 2020 Executive Budget Summary
(In Thousands)



EXPENDITURES Fund Group - NACUBO Function	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		FY19 Budget to FY20 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
E&G and Designated:								
Instruction	\$ 489,420	\$ 542,660	\$ 527,682	\$ 640,196	\$ 640,946	35%	\$ 751	0%
Academic Support	200,841	187,039	199,024	188,718	212,776	12%	24,058	13%
Student Services	69,659	70,165	69,526	69,981	74,798	4%	4,817	7%
Scholarships and Fellowships	60,924	63,255	71,613	58,463	67,821	4%	9,358	16%
Institutional Support	91,864	119,575	115,977	77,877	130,700	7%	52,823	68%
O&M of Plant	80,043	86,805	97,692	94,007	97,823	5%	3,816	4%
Public Service	22,466	19,908	21,727	16,166	22,941	1%	6,776	42%
Research	83,001	75,843	84,301	65,782	49,835	3%	(15,948)	-24%
E&G and Designated Subtotal:	\$ 1,098,218	\$ 1,165,250	\$ 1,187,543	\$ 1,211,190	\$ 1,297,641	71%	\$ 86,451	7%
Auxiliary:								
Auxiliary	\$ 202,161	\$ 212,832	\$ 239,910	\$ 223,222	\$ 235,464	13%	\$ 12,242	5%
Auxiliary Subtotal:	\$ 202,161	\$ 212,832	\$ 239,910	\$ 223,222	\$ 235,464	13%	\$ 12,242	5%
Restricted:								
Instruction	\$ 77,367	\$ 64,800	\$ 68,427	\$ 71,646	\$ 71,707	4%	\$ 62	0%
Academic Support	29,023	28,348	29,055	123,158	131,781	7%	8,624	7%
Student Services	3,194	4,218	5,509	5,487	7,688	0%	2,201	40%
Scholarships and Fellowships	29,944	32,190	34,161	16,065	13,528	1%	(2,537)	-16%
Institutional Support	1,351	744	885	403	871	0%	468	116%
O&M of Plant	3,481	2,257	2,100	987	1,057	0%	70	7%
Public Service	4,455	5,387	4,741	1,607	1,111	0%	(497)	-31%
Research	120,705	124,315	130,085	64,394	61,232	3%	(3,162)	-5%
Restricted Subtotal:	\$ 269,518	\$ 262,259	\$ 274,964	\$ 283,745	\$ 288,975	16%	\$ 5,229	2%
TOTAL:								
Instruction	\$ 566,787	\$ 607,459	\$ 596,108	\$ 711,841	\$ 712,653	39%	\$ 812	0%
Academic Support	229,864	215,387	228,079	311,876	344,558	19%	32,682	10%
Student Services	72,853	74,383	75,036	75,468	82,486	5%	7,018	9%
Scholarships and Fellowships	90,867	95,445	105,775	74,528	81,349	4%	6,821	9%
Institutional Support	93,215	120,319	116,862	78,280	131,571	7%	53,291	68%
O&M of Plant	83,524	89,063	99,792	94,994	98,880	5%	3,886	4%
Public Service	26,921	25,295	26,468	17,773	24,052	1%	6,279	35%
Auxiliary	202,161	212,832	239,910	223,222	235,464	13%	12,242	5%
Research	203,705	200,157	214,387	130,176	111,066	6%	(19,109)	-15%
TOTAL:	\$ 1,569,898	\$ 1,640,341	\$ 1,702,416	\$ 1,718,158	\$ 1,822,080	100%	\$ 103,922	6%



Texas A&M University
Change in Net Position
Current Funds
Fiscal Year 2020 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 259,392	\$ 259,443	\$ 51
Designated	1,124,118	1,189,011	64,893
Auxiliary	203,779	205,514	1,735
Restricted	311,891	321,921	10,031
Change in Net Position	\$ 1,899,179	\$ 1,975,889	\$ 76,710

Explanation for Net Decrease*

* if applicable



TEXAS A&M UNIVERSITY at GALVESTON



BUDGET NARRATIVE

Introduction

Texas A&M University at Galveston (TAMUG) is committed to being the premier university for ocean and coastal studies on the Gulf Coast by providing enriching educational, research and service programs. TAMUG is a branch campus of Texas A&M University (TAMU), a Tier One research institution, and its campus culture is strongly influenced by both research as well as a small college atmosphere. The special purpose designation of the Galveston campus supports the Sea Grant mission of Texas A&M University (designated September 17, 1971). TAMUG is further committed to maintaining a high quality and dynamic learning community, enhancing the campus infrastructure, and fostering a diversity of student experiences. In addition, TAMUG is committed to ensuring that the Texas A&M Maritime Academy is the premier Merchant Marine Academy in the United States.

TAMUG continues to better align itself with the structures and processes of the main campus with the overall goal of greater efficiency and turning our focus to improving current degree programs and developing new ones. By focusing on our specialized programs, which include everything in, on, and about the ocean and its waterways, TAMUG has and will continue to support the overall strategic vision of Texas A&M University to become the best ocean-oriented component of the top public research universities in the U.S.

In FY 2017, TAMUG experienced its first freshman engineering cohort through our partnership with the main campus which totaled more than 240 entering engineers. FY 2018 showed a growth to 450 freshmen engineers however, FY 2019 showed a slight decline to 420. Although these students are registered TAMU students, TAMUG serves them by providing core curriculum classes, instructors, vessel operations access, on campus housing, dining services, gym services, career services, recreational opportunities and many other services that all TAMUG students benefit from. It is important to footnote the impact of this partnership from a data standpoint. Thus, TAMUG is serving a student population at Galveston that is greater than the official headcount for TAMUG registered students because we are providing services for an additional 420 TAMU registered engineers. We are currently in discussion with TAMU to remedy some of the financial impacts of this partnership on this campus.

During the last Legislative session, TAMUG suffered an overall reduction in formula funding of approximately \$1.2 million per year of the biennium. Some of this was a result of an overall reduction in the WSCH's assigned to this campus and some due to legislative action. In essence, we have traded out higher weighted upper division classes for lower weighted freshmen classes in Engineering. Since we teach these Engineers we must fund these costs however, a negative impact has occurred in our Operations formula. Additionally, our partnership has certain Engineers registered on TAMU's term code resulting in another impact to the space support formula.

BUDGET NARRATIVE CONTINUED

These are not the only variables affecting our revenue stream. We continue to have the challenge of retaining our students and our recruiting effort does not compensate for this loss each year. Some decline in Non-Resident and foreign students has occurred as well.

Large-scale events such as Harvey have affected some students' ability to return to school. All of these variables combine to create overall decreased revenue streams.

We also have good news. Our students continue to be successful in specific areas such as increased degrees awarded and increased graduation rates. Overall, students continue to report through surveys, high levels of satisfaction with TAMUG and respondents have very positive perceptions about their student experience.

Finally, TAMUG continues to work diligently with federal liaisons to garner the best possible federal budget for our maritime academy as well as concentrated efforts to secure a new training vessel, which is necessary for the future success of the academy. We have succeeded in garnering additional funding to assist schools that will need to share training vessels for the next 5-6 years. This year we are sharing a federal ship with California Maritime Academy. They will bring their ship here for their leg of the required Summer Sea Term and we will return it to Vallejo, California as part of our Summer Sea Term. This stopgap measure goes a long way in training up to 300 per year in this fashion. Under this new agreement, Sea Term expenses outside normal Sea Term costs are reimbursable by MARAD. Examples are costs of travel to and from final destinations for faculty and staff, some excessive fuel costs, and cadet travel to and from destinations.

Revenues

Total Revenues for FY 2020 are budgeted to decrease by \$3.5 million (4%), compared to the FY 2019 budget. While our State Appropriation remains relatively static, Tuition and Fees will decrease by \$2.8 million. Another decrease is a \$1 million reduction in Sales and Services due to termination of our lease for two residence halls no longer needed.

Student Financial Assistance is budgeted to decrease \$1 million (32%) compared to the FY 2019 budget and reflects an amount more reflective of prior year actuals and expected activity.

BUDGET NARRATIVE CONTINUED

Expenditures

Total Expenditures are budgeted to decrease by \$3.2 million (5%), and align with the decreases described in revenues above coupled with a budgeted decrease in auxiliary fund balance.

Faculty and Non-Faculty salaries are budgeted to increase moderately reflecting a 2% merit pool and slight reduction in our part-time faculty pool. Benefits are budgeted to increase by \$1 million to be more accurately reflective of prior year actuals and reflects the required TRS contribution rate.

Operations and Maintenance is budgeted to decrease by \$4.8 million (15%), resulting from a reallocation of expenses for merit pool as well as general reductions across the board which correlate to our reduced revenue budget.

TAMUG has budgeted some fixed costs over to the investment earnings account in hopes that the realized returns will be sufficient to cover these expenses, otherwise investment reserves may be used.

Transfers

RFS Debt Service remains relatively flat for FY 2019. The RFS Debt Service transfers include approximately \$10.7 million to the System Offices to cover the following capital projects:

- Academic Building Phase I & II - \$4,823,944
- Ocean and Coastal Studies Complex - \$2,576,900
- Residence Halls -Construction and Renovation - \$1,532,202
- Powell Engineering Complex - \$381,885
- Marine Terminal Renewal Shore-Line Erosion - \$723,007
- Dining Service expansion - \$130,794
- Flagship Vessel – Trident - \$108,004
- Student Services Building - \$96,492
- Student Life Center - \$36,166
- Waterfront Events Pavilion - \$201,488
- Parking lot expansions - \$81,660

Texas A&M University at Galveston

FY 2020 Highlighted Budget Components

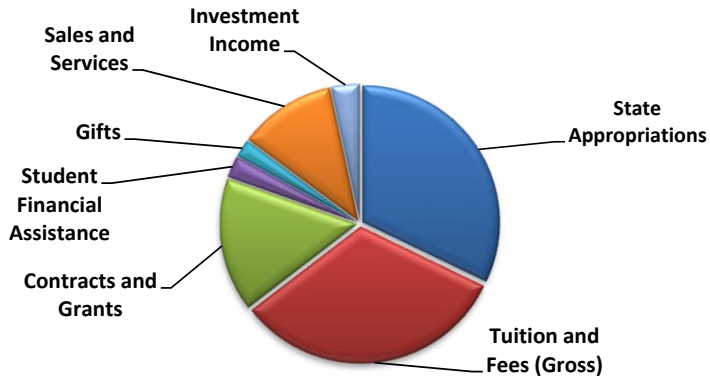
(In Thousands)

FY 2019 Board Approved Expense Budget	\$	68,005
FY 2020 Proposed Expense Budget		64,840
Difference	\$	(3,165)
% Change		-4.7%

		<u>Method of Finance</u>
Personnel Costs		
Proposed Merit Plan	\$ 343	Tuition and Fees
Associated Benefits	97	Tuition and Fees
Benefits Budget Correction	1,000	Tuition and Fees
Scholarships and Discounts	581	Student Financial Assistance
Utilities	(162)	
Equipment (capitalized)	(161)	
Operations & Maintenance	(4,863)	
TOTAL:	\$ (3,165)	

FY 2020 BUDGET REVENUES

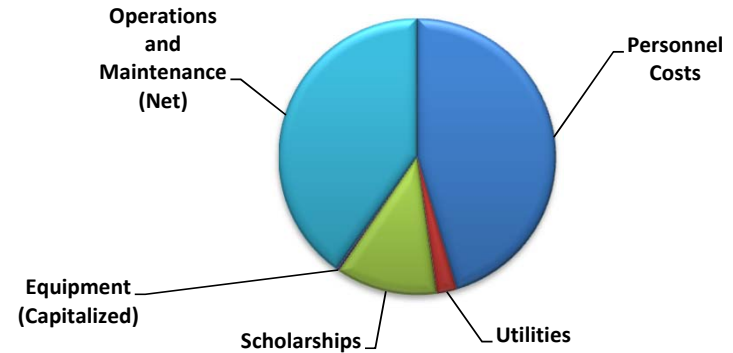
\$76,155 Total



See Executive Budget Summary for amounts and percentages

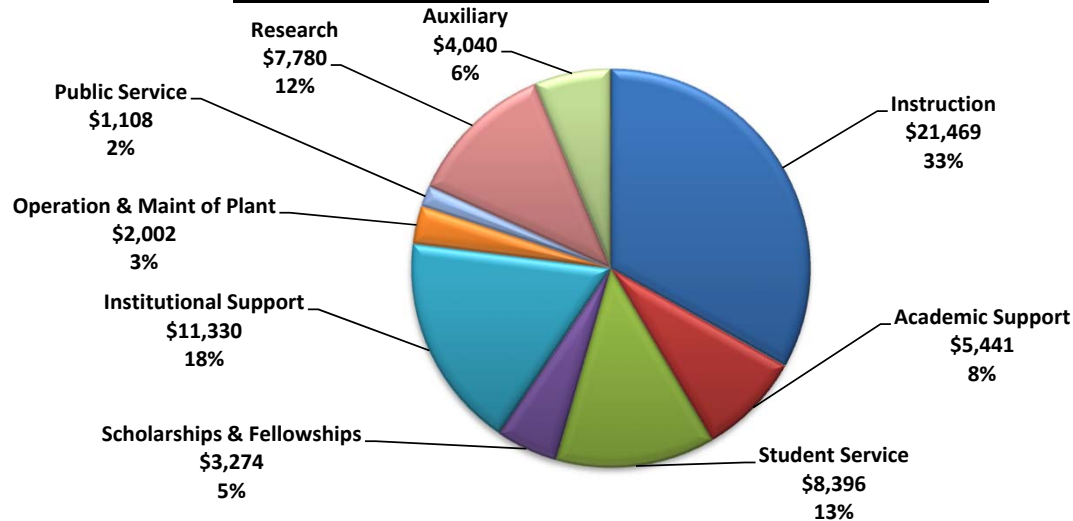
FY 2020 BUDGET EXPENDITURES

\$64,840 Total



See Executive Budget Summary for amounts and percentages

FY 2020 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University at Galveston
FY 2020 Executive Budget Summary
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		FY19 Budget to FY20 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 45,011	\$ 50,331	\$ 53,737	\$ 58,144	\$ 56,400		\$ (1,744)	-3%
<i>Restatement: (prior year correction)</i>								
REVENUES								
State Appropriations	\$ 21,330	\$ 26,226	\$ 25,264	\$ 25,849	\$ 26,078	34%	\$ 229	1%
Tuition and Fees (Gross)	25,771	26,110	25,258	29,046	26,276	35%	(2,769)	-10%
Contracts and Grants	7,030	6,343	7,927	12,803	12,862	17%	59	0%
Student Financial Assistance	2,891	2,869	2,637	3,122	2,111	3%	(1,011)	-32%
Gifts	599	1,687	911	1,750	1,750	2%	0	n/a
Sales and Services	11,433	12,236	11,540	10,383	9,302	12%	(1,081)	-10%
Investment Income	2,411	6,088	4,698	2,013	2,735	4%	722	36%
Other Income	429	232	874	0	0	0%	0	n/a
Discounts	(4,904)	(5,280)	(4,960)	(5,280)	(4,960)	-7%	320	-6%
TOTAL REVENUES	\$ 66,990	\$ 76,397	\$ 74,147	\$ 79,686	\$ 76,155		\$ (3,531)	-4%
EXPENDITURES								
Salaries - Faculty	\$ 11,052	\$ 11,360	\$ 12,002	\$ 12,755	\$ 13,060	20%	\$ 305	2%
Salaries - Non-Faculty	9,880	11,064	10,839	10,846	10,956	17%	110	1%
Wages	1,924	2,357	2,121	1,190	1,118	2%	(72)	-6%
Benefits	5,919	6,458	6,205	5,460	6,557	10%	1,097	20%
Personnel Costs	28,775	31,239	31,168	30,251	31,691	49%	1,439	5%
Utilities	1,575	1,623	1,632	1,785	1,623	3%	(162)	-9%
Scholarships	6,848	7,706	7,268	8,012	8,273	13%	261	3%
Discounts	(4,904)	(5,280)	(4,960)	(5,280)	(4,960)	-8%	320	-6%
Equipment (Capitalized)	817	2,808	471	355	194	0%	(161)	-45%
Operations and Maintenance (Net)	22,806	22,336	25,748	32,882	28,019	43%	(4,863)	-15%
TOTAL EXPENDITURES	\$ 55,917	\$ 60,433	\$ 61,327	\$ 68,005	\$ 64,840		\$ (3,165)	-5%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (5,923)	\$ (10,662)	\$ (10,683)	\$ (10,799)	\$ (10,693)		\$ 107	-1%
Other	170	(1,896)	2,270	0	111		111	n/a
NET TRANSFERS	\$ (5,752)	\$ (12,558)	\$ (8,414)	\$ (10,799)	\$ (10,582)		\$ 218	-2%
NET INCREASE (DECREASE)	5,320	3,406	4,407	881	734		(148)	-17%
ENDING CURRENT NET POSITION	\$ 50,331	\$ 53,737	\$ 58,144	\$ 59,026	\$ 57,134		\$ (1,892)	-3%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University at Galveston
FY 2020 Executive Budget Summary
(In Thousands)



EXPENDITURES						FY 2020		FY 19 Budget to FY20 Budget	
	FY 2016	FY 2017	FY 2018	FY 2019	Budget	% of Budget	Dollar Variance	Percentage Variance	
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Budget	Budget				
E&G and Designated:									
Instruction	\$ 16,601	\$ 18,240	\$ 19,803	\$ 19,173	\$ 20,169	31%	\$ 997	5%	
Academic Support	4,623	5,163	5,189	6,031	5,441	8%	(590)	-10%	
Student Services	3,294	4,148	3,508	8,572	8,396	13%	(176)	-2%	
Scholarships and Fellowships	1,164	2,615	2,379	744	1,097	2%	352	47%	
Institutional Support	7,190	8,940	7,784	9,787	10,580	16%	793	8%	
O&M of Plant	5,461	5,660	5,917	4,491	2,002	3%	(2,489)	-55%	
Public Service	1,269	1,399	1,459	1,221	1,108	2%	(113)	-9%	
Research	2,764	2,775	2,774	2,186	2,272	4%	86	4%	
E&G and Designated Subtotal:	\$ 42,367	\$ 48,942	\$ 48,815	\$ 52,205	\$ 51,064	79%	\$ (1,141)	-2%	
Auxiliary:									
Auxiliary	\$ 6,473	\$ 4,921	\$ 4,816	\$ 5,119	\$ 4,040	6%	\$ (1,079)	-21%	
Auxiliary Subtotal:	\$ 6,473	\$ 4,921	\$ 4,816	\$ 5,119	\$ 4,040	6%	\$ (1,079)	-21%	
Restricted:									
Instruction	\$ 594	\$ 636	\$ 524	\$ 720	\$ 1,300	2%	\$ 580	81%	
Academic Support	119	26	17	0	0	0%	0	n/a	
Student Services	27	43	13	0	0	0%	0	n/a	
Scholarships and Fellowships	674	838	739	2,897	2,178	3%	(720)	-25%	
Institutional Support	59	107	161	1,050	750	1%	(300)	-29%	
O&M of Plant	177	1	60	0	0	0%	0	n/a	
Public Service	174	107	49	0	0	0%	0	n/a	
Research	5,253	4,812	6,133	6,014	5,508	8%	(506)	-8%	
Restricted Subtotal:	\$ 7,077	\$ 6,570	\$ 7,696	\$ 10,681	\$ 9,736	15%	\$ (945)	-9%	
TOTAL:									
Instruction	\$ 17,196	\$ 18,877	\$ 20,327	\$ 19,893	\$ 21,469	33%	\$ 1,577	8%	
Academic Support	4,742	5,189	5,206	6,031	5,441	8%	(590)	-10%	
Student Services	3,321	4,191	3,522	8,572	8,396	13%	(176)	-2%	
Scholarships and Fellowships	1,837	3,453	3,118	3,642	3,274	5%	(367)	-10%	
Institutional Support	7,250	9,048	7,946	10,837	11,330	17%	493	5%	
O&M of Plant	5,638	5,662	5,977	4,491	2,002	3%	(2,489)	-55%	
Public Service	1,442	1,506	1,508	1,221	1,108	2%	(113)	-9%	
Auxiliary	6,473	4,921	4,816	5,119	4,040	6%	(1,079)	-21%	
Research	8,018	7,587	8,907	8,201	7,780	12%	(420)	-5%	
TOTAL:	\$ 55,917	\$ 60,433	\$ 61,327	\$ 68,005	\$ 64,840	100%	\$ (3,165)	-5%	



Texas A&M University at Galveston
Change in Net Position
Current Funds
Fiscal Year 2020 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 2,000	\$ 2,000	\$ -
Designated	36,000	35,967	(33)
Auxiliary	12,200	12,967	767
Restricted	6,200	6,200	-
Change in Net Position	<u>\$ 56,400</u>	<u>\$ 57,134</u>	<u>\$ 734</u>

Explanation for Net Decrease*

Designated	\$ (33)	One-time use of reserves to support small vessel operations.
-------------------	---------	--

* if applicable

BUDGET NARRATIVE

Introduction

Texas A&M University Health Science Center is committed to serving the citizens of the State of Texas and understands the valuable, but limited, financial resources provided must be utilized in an efficient and effective manner. During FY 2020, the College of Medicine will enroll 125 first year students, down from 134 in FY 2019. 26 of these students will be the inaugural class for the new Engineering Medicine (EnMed) program. The colleges of Nursing, Pharmacy, and the School of Public Health continue to expand enrollment to address the health professions shortage in Texas. Plans are continuing on the real opportunity to build at Texas A&M a 21st Century patient-centered and research-driven enterprise that could serve as a model to transform health care in the United States.

Revenues

Total Revenues are budgeted at \$348 million, an increase of \$29 million (9%), compared to the FY 2019 budget.

State Appropriations are budgeted for a slight increase of \$1.6 million (1%), compared to the FY 2019 budget. This is due to an estimated increase in formula funding and allowable State Paid Benefits.

Available University Funds are budgeted for the first time at \$29 million to reflect support from Texas A&M University for operating expenses related to Engineering Medicine, Rural Population Health, accreditation, and bridging a decrease in medical student enrollment as clinical education and partnerships are stabilized.

Student Financial Assistance is budgeted to increase \$456,000 (85%) due to increased undergraduate students compared to the FY 2019 budget.

Sales and Services revenue budget reflects a decrease of \$5.4 million (10%) due to slower than anticipated creation of the inter-professional clinical practice plan and reductions of federal Medicaid 1115 Waiver Uncompensated Care and Delivery System Reform Incentive Payments estimates, offset by additional parking revenue and other clinical activities. Since FY 2013, the Health Science Center has participated in the Medicaid 1115 Waiver Program and was designated as the anchor entity for two Regional Healthcare Partnerships covering an 18 county area in Central Texas. The Health Science Center has received Texas A&M University System Board of Regents approval to continue participating in the program during FY 2020.

BUDGET NARRATIVE CONTINUED

Investment Income was conservatively budgeted at \$7.5 million, and is consistent with FY 2019 budget.

Other Income is budgeted to increase \$2.9 million for licensing income from the St. Joseph Hospital relationship and lease income.

Expenditures

Total Expenditures are budgeted to decrease by \$4.3 million (1%), compared to the FY 2019 budget.

Total personnel costs represent 59% of the Health Science Center expenditure budget and show a \$5.4 million (3%) increase. Faculty salaries reflect an increase of \$7.7 million (11%) and Non-Faculty salaries are budgeted to decrease \$3.5 million (5%) compared to the FY 2019 budget due to requested merit plan, growth in EnMed and Psychology programs, and reclassifications between staff and faculty.

Recruiting and retaining faculty and staff is critical to the mission of the Health Science Center and is a primary focus of the institution. Contingent on approval from the Board of Regents, Chancellor, and Texas A&M President, the Health Science Center will authorize deans and associate vice-presidents to provide merits up to 2% of the unit salary base to be funded centrally. Funding for merit raises must be sustainable while one-time merit payments may be from one-time sources. The salary plan includes merit raises, one-time merit payments, faculty promotions, and market adjustments which could potentially cost \$2.8 million if the full amounts are awarded.

Utilities is budgeted to increase \$1.2 million (17%) due to new building operations in Bryan, Dallas, and Houston.

Scholarships is budgeted to increase \$967,000 (15%) due to increased undergraduates in the School of Public Health and Nursing. Scholarship Discounts is budgeted to increase \$510,000 (17%) due to anticipated increases in Pell and undergraduates.

Equipment (Capitalized) is budgeted to decrease \$1.4 million (12%) and Operations and Maintenance is budgeted to decrease \$10 million (8%) compared to the FY 2019 budget due to slower than anticipated creation of the inter-professional practice plan and lower than anticipated expenditures of EnMed and Psychiatry startup funds.

Transfers

Other transfers include \$15 million of Permanent University Funds (PUF) provided by the System for equipment and renovations.



Texas A&M Health Science Center
FY 2020 Highlighted Budget Components
(In Thousands)



FY 2019 Board Approved Expense Budget	\$	335,362
FY 2020 Proposed Expense Budget		331,041
Difference	\$	(4,321)
% Change		-1.3%

Personnel Costs		<u>Method of Finance</u>
Proposed Merit Plan	\$ 2,638	Tuition and Fees
Faculty Promotions	201	Tuition and Fees
Staffing in New Initiatives (Practice Plan, EnMed, Psychiatry, & Military Medicine)	2,569	Available University Fund
Scholarships for Undergraduates	457	50% Tuition and Fees, 50% Grants
	(2,887)	
Equipment for New Initiatives, delayed startup expenses		100% Permanent University Fund
Deferred Maintenance	1,500	Equipment Funds
Operations for New Initiatives delayed	(15,899)	
New Buildings on-line-Bryan, Dallas, Houston	7,100	85% Available University Fund, 15% Parking Revenue
TOTAL:	\$ (4,321)	

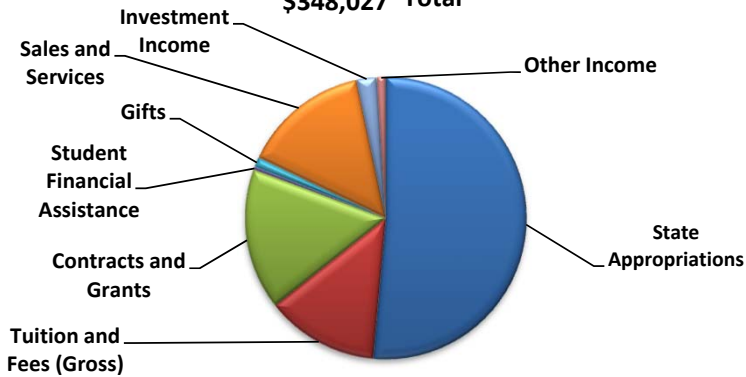


THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Health Science Center

FY 2020 Budget Graphs
(In Thousands)

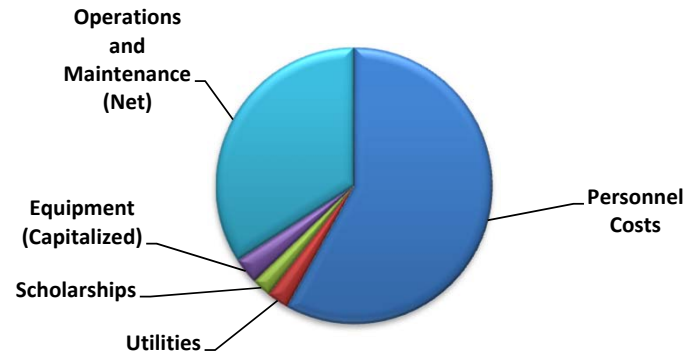


FY 2020 BUDGET REVENUES
\$348,027 Total



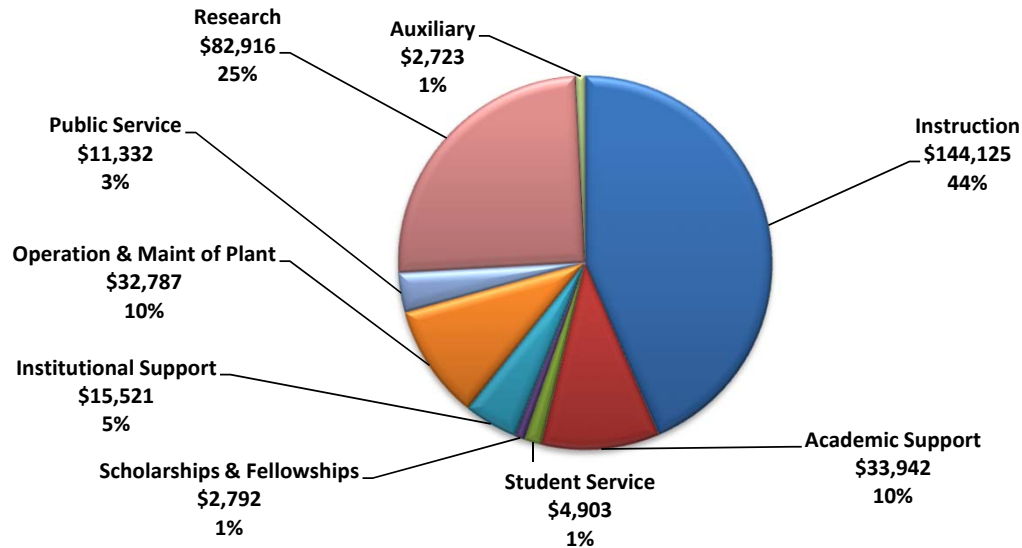
See Executive Budget Summary for amounts and percentages

FY 2020 BUDGET EXPENDITURES
\$331,041 Total



See Executive Budget Summary for amounts and percentages

FY 2020 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University Health Science Center
FY 2020 Executive Budget Summary
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		FY19 Budget to FY20 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 158,123	\$ 162,316	\$ 195,361	\$ 224,034	\$ 280,332		\$ 56,299	25%
<i>Restatement: (prior year correction)</i>								
REVENUES								
State Appropriations	\$ 150,831	\$ 161,928	\$ 159,494	\$ 164,304	\$ 165,903	48%	1,599	1%
Available University Fund	0	0	0	0	29,000	8%	29,000	100%
Tuition and Fees (Gross)	38,529	41,216	41,912	41,674	41,769	12%	95	0%
Contracts and Grants	71,180	53,730	55,010	51,684	52,313	15%	629	1%
Student Financial Assistance	1,002	539	847	539	995	0%	456	85%
Gifts	3,908	4,890	4,478	3,534	3,672	1%	138	4%
Sales and Services	36,710	61,902	42,971	52,542	47,113	14%	(5,429)	-10%
Investment Income	8,326	15,727	12,750	7,370	7,450	2%	80	1%
Other Income	7,129	4,520	8,108	375	3,311	1%	2,937	>500%
Discounts	(3,316)	(3,335)	(3,769)	(2,990)	(3,500)	-1%	(510)	17%
TOTAL REVENUES	\$ 314,300	\$ 341,116	\$ 321,801	\$ 319,032	\$ 348,027		\$ 28,995	9%
EXPENDITURES								
Salaries - Faculty	\$ 54,809	\$ 61,199	\$ 63,265	\$ 71,923	\$ 79,595	24%	\$ 7,671	11%
Salaries - Non-Faculty	69,766	72,002	68,147	76,236	72,638	22%	(3,598)	-5%
Wages	2,274	2,533	3,198	3,230	3,436	1%	206	6%
Benefits	31,474	33,617	33,303	37,451	38,580	12%	1,129	3%
Personnel Costs	158,323	169,351	167,914	188,840	194,248	59%	5,408	3%
Utilities	7,190	5,665	8,699	7,343	8,579	3%	1,236	17%
Scholarships	7,032	7,017	7,607	6,500	7,467	2%	967	15%
Discounts	(3,316)	(3,335)	(3,769)	(2,990)	(3,500)	-1%	(510)	17%
Equipment (Capitalized)	27,656	7,111	3,916	11,584	10,197	3%	(1,388)	-12%
Operations and Maintenance (Net)	105,231	109,679	97,749	124,085	114,050	34%	(10,035)	-8%
Debt Service	10	1	7	0	0	0%	0	n/a
TOTAL EXPENDITURES	\$ 302,127	\$ 295,489	\$ 282,123	\$ 335,362	\$ 331,041		\$ (4,321)	-1%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (8,909)	\$ (19,758)	\$ (19,333)	\$ (20,813)	\$ (20,372)		\$ 440	-2%
Other	929	7,176	8,328	66,720	13,188		(53,532)	-80%
NET TRANSFERS	\$ (7,980)	\$ (12,582)	\$ (11,005)	\$ 45,907	\$ (7,184)		\$ (53,092)	-116%
NET INCREASE (DECREASE)	4,193	33,045	28,673	29,577	9,802		(19,775)	-67%
ENDING CURRENT NET POSITION	\$ 162,316	\$ 195,361	\$ 224,034	\$ 253,611	\$ 290,134		\$ 36,523	14%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University Health Science Center
FY 2020 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		FY19 Budget to FY20 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
Fund Group - NACUBO Function								
E&G and Designated:								
Instruction	\$ 109,821	\$ 118,862	\$ 113,675	\$ 145,300	\$ 141,734	43%	\$ (3,566)	-2%
Academic Support	29,745	32,071	33,317	33,305	33,225	10%	(80)	0%
Student Services	4,884	4,417	5,369	5,020	4,840	1%	(180)	-4%
Scholarships and Fellowships	2,201	2,005	1,638	2,122	2,189	1%	67	3%
Institutional Support	12,551	14,221	14,993	15,466	15,456	5%	(10)	0%
O&M of Plant	22,632	22,233	23,607	32,650	32,787	10%	137	0%
Public Service	9,115	8,602	9,315	9,555	9,469	3%	(86)	-1%
Research	38,516	40,459	30,011	39,125	37,599	11%	(1,526)	-4%
E&G and Designated Subtotal:	\$ 229,463	\$ 242,870	\$ 231,925	\$ 282,543	\$ 277,300	84%	\$ (5,243)	-2%
Auxiliary:								
Auxiliary	\$ 2,492	\$ 2,277	\$ 2,893	\$ 2,597	\$ 2,723	1%	\$ 126	5%
Auxiliary Subtotal:	\$ 2,492	\$ 2,277	\$ 2,893	\$ 2,597	\$ 2,723	1%	\$ 126	5%
Restricted:								
Instruction	\$ 2,637	\$ 2,907	\$ 2,394	\$ 2,504	\$ 2,392	1%	\$ (112)	-4%
Academic Support	720	520	368	605	717	0%	112	19%
Student Services	85	73	71	86	63	0%	(23)	-27%
Scholarships and Fellowships	583	530	415	530	603	0%	73	14%
Institutional Support	35	64	90	15	65	0%	50	333%
O&M of Plant	0	3	2	0	0	0%	0	n/a
Public Service	1,702	1,894	2,270	1,752	1,863	1%	111	6%
Research	64,410	44,351	41,696	44,730	45,316	14%	586	1%
Restricted Subtotal:	\$ 70,172	\$ 50,342	\$ 47,306	\$ 50,222	\$ 51,018	15%	\$ 796	2%
TOTAL:								
Instruction	\$ 112,458	\$ 121,769	\$ 116,069	\$ 147,803	\$ 144,125	44%	\$ (3,678)	-2%
Academic Support	30,464	32,591	33,685	33,910	33,942	10%	32	0%
Student Services	4,968	4,490	5,440	5,106	4,903	1%	(203)	-4%
Scholarships and Fellowships	2,784	2,535	2,053	2,652	2,792	1%	140	5%
Institutional Support	12,586	14,285	15,083	15,481	15,521	5%	40	0%
O&M of Plant	22,632	22,236	23,609	32,650	32,787	10%	137	0%
Public Service	10,817	10,496	11,586	11,307	11,332	3%	25	0%
Auxiliary	2,492	2,277	2,893	2,597	2,723	1%	126	5%
Research	102,925	84,811	71,707	83,855	82,916	25%	(940)	-1%
TOTAL:	\$ 302,127	\$ 295,489	\$ 282,123	\$ 335,362	\$ 331,041	100%	\$ (4,321)	-1%



Texas A&M Health Science Center
Change in Net Position
Current Funds
Fiscal Year 2020 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 45,245	\$ 45,845	\$ 600
Designated	213,299	220,712	7,414
Auxiliary	1,611	1,611	-
Restricted	20,178	21,966	1,788
Change in Net Position	\$ 280,332	\$ 290,134	\$ 9,802

Explanation for Net Decrease*

* if applicable



TEXAS A&M
UNIVERSITY
CENTRAL TEXAS

TEXAS A&M UNIVERSITY - CENTRAL TEXAS

BUDGET NARRATIVE

Revenues

Total Revenue is budgeted to increase by \$1 million (3%), compared to FY 2019 budget. The increase is primarily attributed to State Appropriations and Tuition and Fees.

State Appropriations are budgeted to increase by \$477,000 (3%). This is attributed to a 7% increase in General Revenue, a reduction in State Appropriated Benefits, and an increase in Tuition Revenue Bond Retirement.

Tuition and Fees (Gross) are budgeted to increase by \$431,000 (2%) over the FY 2019 budgeted amount. The 2% increase in tuition and fees is based upon the increased HEPI.

Contracts and Grants revenue is expected to decrease in FY 2020 as compared to FY 2019. Student Financial Assistance, which includes Pell Grants, other federal assistance, and designated scholarship support from the Texas A&M University-Central Texas Foundation (Foundation) is budgeted 19% higher in FY 2020 than FY 2019, due largely to Pell Grants being a year-round program now.

Gifts to the university primarily come from the Foundation for scholarship purposes, but some have been moved from Designated accounts to Restricted accounts in FY 2020 to better reflect the nature of the accounts. The decline in Gift revenue from FY 2019 to FY 2020 represents a modest estimate of unrestricted financial support.

Sales and Services revenue is budgeted to decrease \$15,000 (5%) as bookstore, vending sales, and commissions have been slightly less in FY 2019. A new bookstore contract was executed at the beginning of FY 2019 which provided a one-time signing bonus, but sales are not quite yet at forecasted levels due to familiarity with the new vendor and product offerings.

Investment Income is budgeted at a modest increase, while Other Income is budgeted to remain constant.



TEXAS A&M
UNIVERSITY
CENTRAL TEXAS

TEXAS A&M UNIVERSITY - CENTRAL TEXAS

BUDGET NARRATIVE CONTINUED

Expenditures

Total Expenditures are budgeted to increase \$774,000 (2%), compared to the FY 2019 budget. The increase is primarily from Personnel Costs, Scholarships, and Operations and Maintenance.

Utility costs are expected to increase \$20,000 (4%) due to the addition of Beck Family Heritage Hall which opened in November 2018.

Scholarships are anticipated to increase \$363,000 (5%) as referenced above.

Equipment (Capitalized) expenses are budgeted to remain flat in FY 2020.

Operations and Maintenance (Net) expenditures are budgeted to increase \$420,000 (6%) due to increased System assessments, building maintenance, and grounds maintenance.

Transfers

RFS Debt Service transfers of \$4.5 million is for Founders Hall, Heritage Hall. Other transfers are primarily attributed to the \$2 million PUF equipment transfer to the university.



Texas A&M University-Central Texas

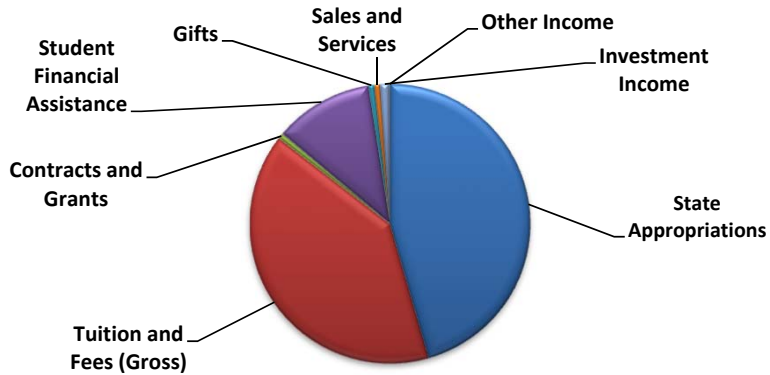
FY 2020 Highlighted Budget Components

(In Thousands)

FY 2019 Board Approved Expense Budget	\$	35,317
FY 2020 Proposed Expense Budget		36,090
Difference	\$	774
% Change		2.2%

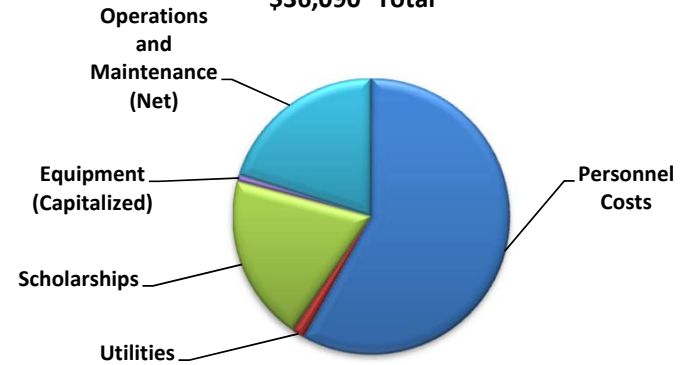
		<u>Method of Finance</u>
Personnel Costs	\$ 154	State Appropriations, Tuition and Fees
Utilities	20	State Appropriations, Tuition and Fees
Operations & Maintenance	420	State Appropriations, Tuition and Fees
Scholarships	363	Student Financial Assistance
Scholarship Discounts	(184)	
TOTAL:	\$ 774	

FY 2020 BUDGET REVENUES
\$40,367 Total



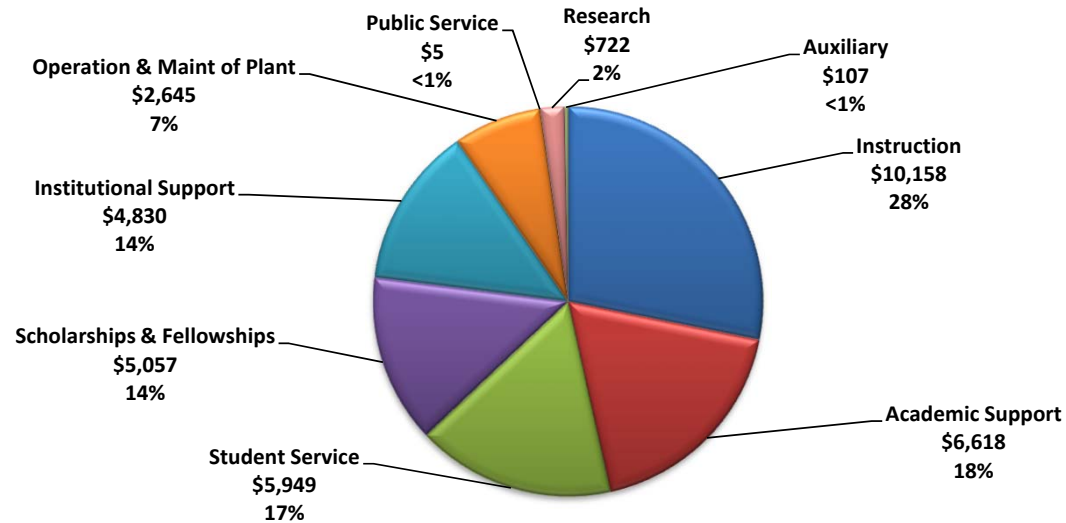
See Executive Budget Summary for amounts and percentages

FY 2020 BUDGET EXPENDITURES
\$36,090 Total



See Executive Budget Summary for amounts and percentages

FY 2020 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Central Texas
FY 2020 Executive Budget Summary
(In Thousands)



TEXAS A&M
UNIVERSITY
CENTRAL TEXAS

	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		FY19 Budget to FY20 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 15,985	\$ 17,310	\$ 18,687	\$ 19,649	\$ 15,909		\$ (3,739)	-19%
<i>Restatement: (prior year correction)</i>								
REVENUES								
State Appropriations	\$ 17,376	\$ 19,444	\$ 18,121	\$ 19,043	\$ 19,521	48%	\$ 477	3%
Tuition and Fees (Gross)	14,080	15,886	14,303	16,670	17,101	42%	431	3%
Contracts and Grants	303	716	609	696	283	1%	(413)	-59%
Student Financial Assistance	4,573	4,895	5,141	4,109	4,882	12%	773	19%
Gifts	381	457	441	429	292	1%	(137)	-32%
Sales and Services	330	343	477	296	281	1%	(15)	-5%
Investment Income	512	1,209	968	343	464	1%	122	35%
Other Income	63	125	35	44	25	0%	(19)	-43%
Discounts	(3,184)	(3,392)	(3,727)	(2,298)	(2,482)	-6%	(184)	8%
TOTAL REVENUES	\$ 34,434	\$ 39,683	\$ 36,374	\$ 39,331	\$ 40,367		\$ 1,036	3%
EXPENDITURES								
Salaries - Faculty	\$ 8,579	\$ 9,264	\$ 8,691	\$ 8,805	\$ 8,656	24%	\$ (148)	-2%
Salaries - Non-Faculty	7,600	7,754	7,674	8,330	8,798	24%	468	6%
Wages	449	559	849	481	393	1%	(88)	-18%
Benefits	3,777	4,196	4,201	4,640	4,563	13%	(78)	-2%
Personnel Costs	20,405	21,773	21,415	22,257	22,410	62%	154	1%
Utilities	439	392	348	548	568	2%	20	4%
Scholarships	7,299	7,831	8,186	7,181	7,544	21%	363	5%
Discounts	(3,184)	(3,392)	(3,727)	(2,298)	(2,482)	-7%	(184)	8%
Equipment (Capitalized)	1,233	1,507	724	283	283	1%	0	n/a
Operations and Maintenance (Net)	6,184	7,661	6,602	7,347	7,767	22%	420	6%
TOTAL EXPENDITURES	\$ 32,377	\$ 35,771	\$ 33,548	\$ 35,317	\$ 36,090		\$ 774	2%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (1,646)	\$ (4,432)	\$ (4,537)	\$ (4,581)	\$ (4,543)		\$ 38	-1%
Other	914	1,897	2,673	1,961	2,061		100	5%
NET TRANSFERS	\$ (733)	\$ (2,536)	\$ (1,865)	\$ (2,620)	\$ (2,482)		\$ 138	-5%
NET INCREASE (DECREASE)	1,325	1,376	962	1,394	1,794		400	29%
ENDING CURRENT NET POSITION	\$ 17,310	\$ 18,687	\$ 19,649	\$ 21,043	\$ 17,704		\$ (3,339)	-16%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Central Texas
FY 2020 Executive Budget Summary
(In Thousands)



TEXAS A&M
UNIVERSITY
CENTRAL TEXAS

EXPENDITURES	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		FY19 Budget to FY20 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
Fund Group - NACUBO Function								
E&G and Designated:								
Instruction	\$ 10,863	\$ 11,147	\$ 10,300	\$ 10,720	\$ 10,158	28%	\$ (561)	-5%
Academic Support	5,661	6,034	5,781	6,793	6,618	18%	(175)	-3%
Student Services	4,914	4,868	5,065	5,906	5,841	16%	(65)	-1%
Scholarships and Fellowships	1,891	2,102	2,146	1,597	1,328	4%	(268)	-17%
Institutional Support	3,757	4,387	4,147	3,560	4,830	13%	1,269	36%
O&M of Plant	2,343	3,218	2,392	2,351	2,645	7%	293	12%
Public Service	2	6	2	5	4	0%	(1)	-23%
Research	330	358	552	372	332	1%	(40)	-11%
E&G and Designated Subtotal:	\$ 29,762	\$ 32,119	\$ 30,385	\$ 31,304	\$ 31,757	88%	\$ 453	1%
Auxiliary:								
Auxiliary	\$ 120	\$ 153	\$ 186	\$ 204	\$ 107	0%	\$ (97)	-48%
Auxiliary Subtotal:	\$ 120	\$ 153	\$ 186	\$ 204	\$ 107	0%	\$ (97)	-48%
Restricted:								
Instruction	\$ -	\$ -	\$ -	\$ -	\$ -	0%	\$ -	n/a
Academic Support	2	0	10	0	0	0%	0	n/a
Student Services	38	104	129	142	108	0%	(34)	-24%
Scholarships and Fellowships	2,279	2,401	2,356	3,374	3,729	10%	355	11%
Institutional Support	0	4	0	0	0	0%	0	n/a
O&M of Plant	137	0	0	0	0	0%	0	n/a
Public Service	1	0	1	0	0	0%	0	n/a
Research	38	990	483	292	390	1%	98	33%
Restricted Subtotal:	\$ 2,495	\$ 3,499	\$ 2,977	\$ 3,808	\$ 4,227	12%	\$ 418	11%
TOTAL:								
Instruction	\$ 10,863	\$ 11,147	\$ 10,300	\$ 10,720	\$ 10,158	28%	\$ (561)	-5%
Academic Support	5,663	6,034	5,791	6,793	6,618	18%	(175)	-3%
Student Services	4,952	4,971	5,194	6,049	5,949	16%	(99)	-2%
Scholarships and Fellowships	4,170	4,503	4,501	4,971	5,057	14%	86	2%
Institutional Support	3,757	4,391	4,147	3,560	4,830	13%	1,269	36%
O&M of Plant	2,480	3,218	2,392	2,351	2,645	7%	293	12%
Public Service	3	6	3	5	4	0%	(1)	-23%
Auxiliary	120	153	186	204	107	0%	(97)	-48%
Research	369	1,348	1,034	664	722	2%	58	9%
TOTAL:	\$ 32,377	\$ 35,771	\$ 33,548	\$ 35,317	\$ 36,090	100%	\$ 774	2%



Texas A&M University - Central Texas
 Change in Net Position
 Current Funds
 Fiscal Year 2020 Budget
 (In Thousands)



TEXAS A&M
 UNIVERSITY
 CENTRAL TEXAS

	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 839	\$ 816	\$ (23)
Designated	14,200	15,052	851
Auxiliary	74	82	7
Restricted	796	1,755	959
Change in Net Position	<u>\$ 15,909</u>	<u>\$ 17,704</u>	<u>\$ 1,794</u>

Explanation for Net Decrease*

Functional and General	\$ (23)	One time use of funds to buy lab supplies for biology and chemistry labs in the new Beck Family Heritage Hall building.
-------------------------------	---------	---

* if applicable



TEXAS A&M UNIVERSITY - COMMERCE



BUDGET NARRATIVE

Revenues

Total Revenue is budgeted to remain relatively flat, with an increase of \$807,000 (0%) compared to the FY 2019 budget.

State Appropriations are budgeted to increase by \$451,000 (1%), due to a modest increase of formula funds. Higher Education Funds are budgeted to remain at the same level as the FY 2019 budget.

Tuition and Fees are budgeted to decrease by \$2.8 million (3%), due to the slight decline in FY 2019 student enrollment. TAMUC assumes a level enrollment projection for the upcoming fiscal year. Sales and Services revenues are budgeted to increase by \$780,000 (4%) due to the increase of residential students, as well as room and board rate adjustments.

Student Financial Assistance is budgeted to increase by \$2.5 million, due to estimated increase of Pell and Texas Grants. Contracts and Grants, Gifts, Investment Income, and Other Income are budgeted conservatively in FY 2020, compared to FY 2018 actuals.

Expenditures

Total Expenditures are budgeted to increase \$1.7 million (1%) compared to the FY 2019 budget. The requested budget is consistent with the priorities developed to meet the following institutional goals:

- Student Preparedness
 - The establishment of College of Innovation & Design: \$100,000
 - Graduate Student Scholarships: \$100,000

- Elevate Research
 - Graduate Research Initiative: \$500,000
 - Increase Faculty Research: \$100,000

BUDGET NARRATIVE CONTINUED

- An Inclusive Community Characterized by Respect and Collaboration
 - 1-2% Merit for Faculty and Staff contingent on enrollment \$1.2 million
 - Promotions and Market Adjustment \$150,000
 - Associated benefit increases related to the merit plan \$375,000

- Transform Operations to Serve the Mission of a Contemporary University
 - 24/7/365 Customer Service Center: \$250,000
 - Strategic Marketing Plan: \$400,000

Total Personnel Costs are budgeted to increase to assist in achieving the goals outlined above. The total additional amount set-aside for Personnel Costs is \$593,000 (1%).

Utilities are projected to slightly increase to accommodate the new Nursing and Health Sciences building.

Scholarships are expected to increase by \$1 million for FY 2020. Discounts are adjusted to reflect the change in the mix of student population.

Operations and Maintenance expenditures are budgeted to increase by \$521,000 to accommodate the increase in student meal plans and residential housing.

Transfers

RFS Debt Service transfers of \$13 million include \$5.3 million in Tuition Revenue Bond (TRB) debt service and \$8.2 million in other Revenue Financing System (RFS) debt service. The debt service transfers are primarily for the student center, music building, science building, and student housing. Other Transfers are attributed primarily to \$2 million of HEF funds reserved to set aside funding for deferred maintenance, \$400,000 for anticipated property purchases, and \$200,000 for TPEG Loans program. The A&M System also provides \$344,000 to support group health insurance supplement, which is reflected in Other Transfers.

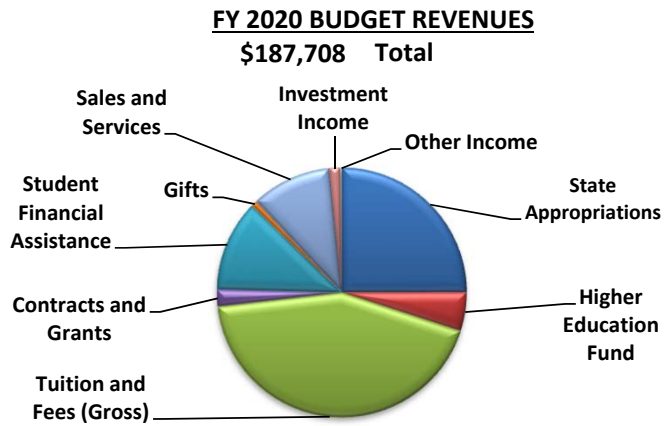
Texas A&M University-Commerce

FY 2020 Highlighted Budget Components

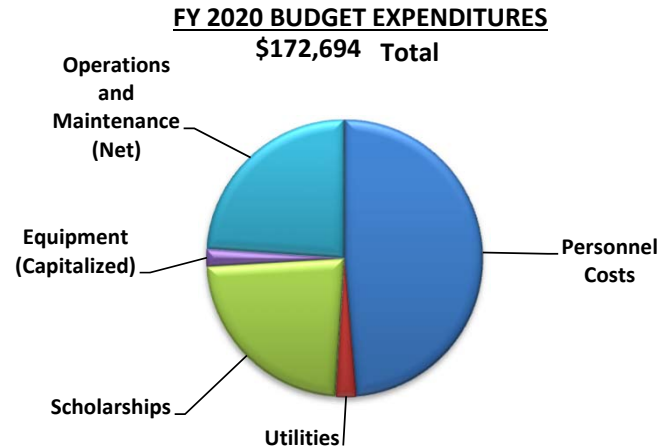
(In Thousands)

FY 2019 Board Approved Expense Budget	\$	171,023
FY 2020 Proposed Expense Budget		172,694
Difference	\$	1,671
% Change		1.0%

		<u>Method of Finance</u>
Personnel Costs		
Faculty Promotions	\$ 75	State Appropriations
Market Adjustments	75	State Appropriations
General Revenue Reserve for FY21 Salary Plans	389	State Appropriations
Elimination of Temporary Positions	(100)	Tuition and Fees
Benefits	154	75% State Appropriations, 25% Tuition and Fees
Nursing and Health Sciences Utilities	125	Tuition and Fees
Scholarships (Net Discount)	401	Tuition and Fees
Food Services Equipment	31	Sales and Services
Property Insurance Increase	200	Tuition, Fees, Sales & Services
SSC Contract Increase	321	Tuition, Fees, Sales & Services
TOTAL:	\$ 1,671	

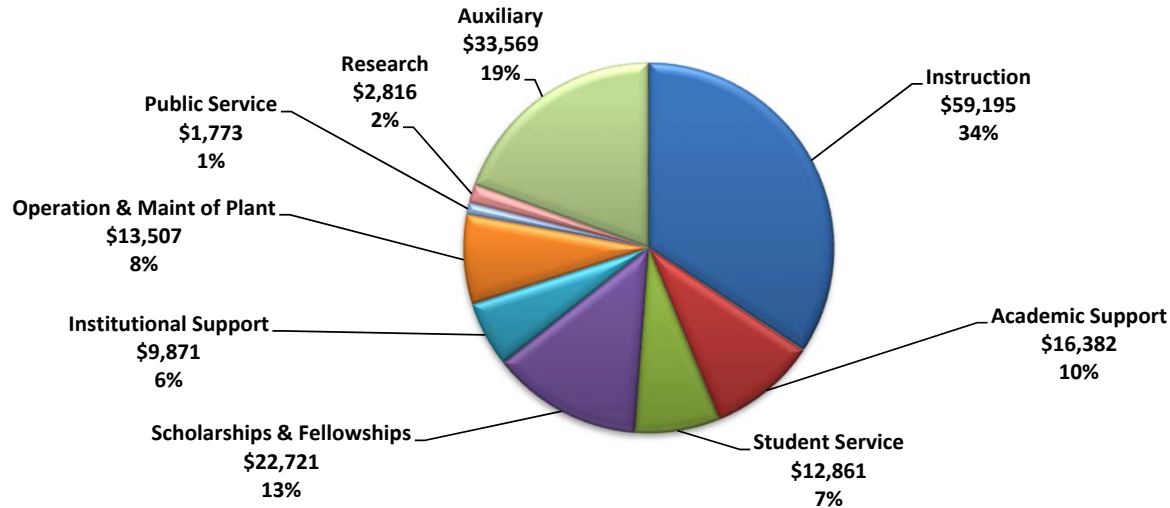


See Executive Budget Summary for amounts and percentages



See Executive Budget Summary for amounts and percentages

FY 2019 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Commerce
FY 2020 Executive Budget Summary
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		FY19 Budget to FY20 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 105,881	\$ 113,801	\$ 120,302	\$ 127,145	\$ 127,144		\$ (0)	0%
<i>Restatement: (prior year correction)</i>								
REVENUES								
State Appropriations	\$ 48,926	\$ 53,819	\$ 52,614	\$ 53,053	\$ 53,504	29%	\$ 451	1%
Higher Education Fund	7,191	10,786	10,786	10,786	10,786	6%	0	n/a
Tuition and Fees (Gross)	90,626	92,299	90,598	95,404	92,592	49%	(2,812)	-3%
Contracts and Grants	4,050	4,707	3,414	4,638	4,717	3%	80	2%
Student Financial Assistance	23,369	25,482	26,309	22,840	25,376	14%	2,536	11%
Gifts	1,830	1,642	1,837	1,595	1,695	1%	100	6%
Sales and Services	25,366	26,613	25,573	21,405	22,185	12%	780	4%
Investment Income	5,361	12,060	8,288	2,942	3,142	2%	200	7%
Other Income	1,886	1,946	1,570	323	350	0%	27	8%
Discounts	(24,267)	(27,707)	(26,452)	(26,086)	(26,640)	-14%	(554)	2%
TOTAL REVENUES	\$ 184,358	\$ 201,648	\$ 194,538	\$ 186,901	\$ 187,708		\$ 807	0%
EXPENDITURES								
Salaries - Faculty	\$ 33,650	\$ 36,056	\$ 36,200	\$ 37,617	\$ 37,923	22%	\$ 307	1%
Salaries - Non-Faculty	28,891	30,377	30,018	31,429	31,660	18%	232	1%
Wages	5,072	5,818	5,333	5,306	5,204	3%	(102)	-2%
Benefits	19,229	20,949	21,077	22,053	22,208	13%	154	1%
Personnel Costs	86,842	93,200	92,629	96,405	96,995	56%	590	1%
Utilities	3,820	4,055	3,396	4,629	4,754	3%	125	3%
Scholarships	44,959	46,803	41,785	44,953	45,908	27%	955	2%
Discounts	(24,267)	(27,707)	(26,452)	(26,086)	(26,640)	-15%	(554)	2%
Equipment (Capitalized)	1,210	1,628	1,586	3,962	3,993	2%	31	1%
Operations and Maintenance (Net)	53,240	53,260	53,089	47,160	47,683	28%	523	1%
TOTAL EXPENDITURES	\$ 165,803	\$ 171,239	\$ 166,033	\$ 171,023	\$ 172,694		\$ 1,671	1%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (8,280)	\$ (13,497)	\$ (13,059)	\$ (13,278)	\$ (12,958)		\$ 320	-2%
Other	(2,354)	(10,410)	(8,604)	(2,600)	(2,056)		544	21%
NET TRANSFERS	\$ (10,635)	\$ (23,907)	\$ (21,662)	\$ (15,878)	\$ (15,014)		\$ 864	-5%
NET INCREASE (DECREASE)	7,920	6,501	6,843	0	(0)		(0)	-181%
ENDING CURRENT NET POSITION	\$ 113,801	\$ 120,302	\$ 127,145	\$ 127,145	\$ 127,144		\$ (0)	0%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Commerce
FY 2020 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		FY19 Budget to FY20 Budget	
					Budget	% of Budget	Dollar Variance	Percentage Variance
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Budget	Budget	% of Budget		
E&G and Designated:								
Instruction	\$ 56,130	\$ 60,293	\$ 61,064	\$ 58,825	\$ 59,046	34%	\$ 220	0%
Academic Support	11,415	11,449	11,439	16,929	16,382	9%	(547)	-3%
Student Services	11,832	12,628	10,573	11,411	11,460	7%	50	0%
Scholarships and Fellowships	11,336	8,253	5,870	7,062	7,285	4%	222	3%
Institutional Support	14,481	14,658	14,845	11,805	9,871	6%	(1,935)	-16%
O&M of Plant	14,937	14,076	14,969	14,014	13,507	8%	(507)	-4%
Public Service	2,318	2,670	2,025	1,417	1,448	1%	31	2%
Research	1,116	1,874	1,488	1,041	1,094	1%	52	5%
E&G and Designated Subtotal:	\$ 123,566	\$ 125,901	\$ 122,274	\$ 122,505	\$ 120,091	70%	\$ (2,414)	-2%
Auxiliary:								
Auxiliary	\$ 29,987	\$ 31,111	\$ 31,365	\$ 31,938	\$ 33,569	19%	\$ 1,631	5%
Auxiliary Subtotal:	\$ 29,987	\$ 31,111	\$ 31,365	\$ 31,938	\$ 33,569	19%	\$ 1,631	5%
Restricted:								
Instruction	\$ 726	\$ 642	\$ 377	\$ 10	\$ 149	0%	\$ 139	>500%
Academic Support	76	148	243	0	0	0%	0	n/a
Student Services	1,332	1,273	1,453	1,633	1,401	1%	(233)	-14%
Scholarships and Fellowships	7,805	9,297	8,121	12,962	15,436	9%	2,474	19%
Institutional Support	345	279	265	0	0	0%	0	n/a
O&M of Plant	18	0	9	0	0	0%	0	n/a
Public Service	522	595	512	675	325	0%	(350)	-52%
Research	1,425	1,991	1,415	1,299	1,722	1%	423	33%
Restricted Subtotal:	\$ 12,250	\$ 14,227	\$ 12,394	\$ 16,580	\$ 19,034	11%	\$ 2,454	15%
TOTAL:								
Instruction	\$ 56,856	\$ 60,935	\$ 61,440	\$ 58,835	\$ 59,195	34%	\$ 359	1%
Academic Support	11,491	11,598	11,682	16,929	16,382	9%	(547)	-3%
Student Services	13,165	13,901	12,027	13,044	12,861	7%	(183)	-1%
Scholarships and Fellowships	19,142	17,550	13,991	20,025	22,721	13%	2,696	13%
Institutional Support	14,826	14,938	15,110	11,805	9,871	6%	(1,935)	-16%
O&M of Plant	14,955	14,077	14,978	14,014	13,507	8%	(507)	-4%
Public Service	2,840	3,265	2,537	2,092	1,773	1%	(319)	-15%
Auxiliary	29,987	31,111	31,365	31,938	33,569	19%	1,631	5%
Research	2,541	3,864	2,904	2,340	2,816	2%	476	20%
TOTAL:	\$ 165,803	\$ 171,239	\$ 166,033	\$ 171,023	\$ 172,694	100%	\$ 1,671	1%



Texas A&M University - Commerce
Change in Net Position
Current Funds
Fiscal Year 2020 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 8,139	\$ 8,139	\$ -
Designated	90,112	90,112	-
Auxiliary	24,632	24,632	-
Restricted	4,261	4,261	-
Change in Net Position	\$ 127,144	\$ 127,144	\$ -

Explanation for Net Decrease*

* if applicable

BUDGET NARRATIVE

Revenues

Total Revenues are budgeted to increase of \$10.9 million (5%) over FY 2019 budget. The increase in budgeted revenues is primarily a result of increases in State Appropriations, Contracts and Grants, and Student Financial Assistance.

Total State Appropriations are budgeted to increase \$3.6 million (6%) over FY 2019 budget. This increase is primarily based upon approval of our Civil and Industrial Engineering Special Item.

Contracts and Grants are budgeted to increase \$2.3 million (8%) predominantly due to successful research funding obtained by the Harte Research Institute, the Lone Star Unmanned Aircraft Systems program, and the College of Science and Engineering.

Investment and Other Income is budgeted to increase \$1.4 million (42%) compared to the FY 2019 budget, to better reflect the actual revenue trend over the past three years.

Expenditures

Total Expenditures for FY 2020 are budgeted to increase by \$10.3 million (5%). The increase in budgeted expenditures is primarily the result of an increase in Personnel Costs, Scholarships, and Discounts.

Personnel Costs are budgeted to increase by \$6.0 million (5%) over FY 2019 budgeted amounts. The increase is primarily attributed to a proposed 1.5% merit pool for faculty and staff. Promotions, market adjustments and the addition of several positions needed across campus comprise the remaining.

Scholarships are budgeted to increase \$1.6 million (3%) reflecting increases in federal funding for Pell Grants, state funding for Texas Grants, and set-asides coinciding with increased budgeted designated tuition.

Operations and Maintenance is budgeted to decrease \$1.3 million (3%) compared to the FY 2019 budget. These funds are now being redirected to debt financing for deferred maintenance projects.

BUDGET NARRATIVE CONTINUED

Transfers

RFS Debt Service is budgeted at \$20.1 million. Of this amount, \$10.0 million is being funded from general revenue (Tuition Revenue Bonds) and the remaining \$10.1 million is being funded with HEF and other fees. The debt service is associated primarily with the following projects:

- University Center
- Harte Research Institute Building
- Island Hall
- Michael & Karen O'Connor Building
- Classroom Lab Building
- Performing Arts Center
- Dugan Wellness Center
- Lone Star UAS Project
- Tidal Hall
- Bayside Parking Garage
- Momentum Sports Complex
- Dining Hall
- Chapman Field Renovations
- University Center Expansion
- Various Physical Plant Projects and Equipment
- New Parking Garage



TEXAS A&M UNIVERSITY - CORPUS CHRISTI

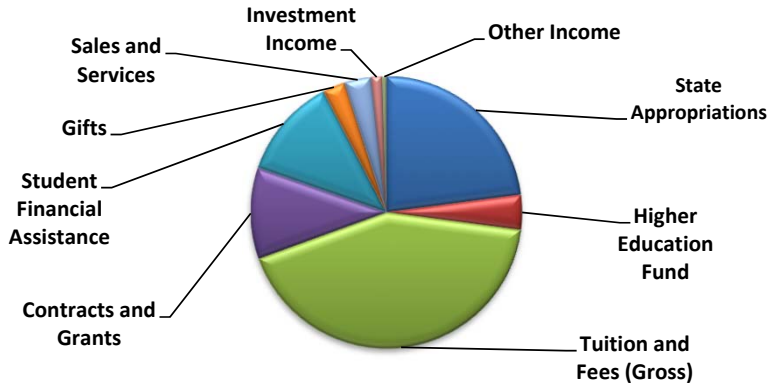
FY 2020 Highlighted Budget Components

(In Thousands)

FY 2019 Board Approved Expense Budget	\$ 208,926
FY 2020 Proposed Expense Budget	219,177
Difference	\$ 10,251
% Change	4.9%

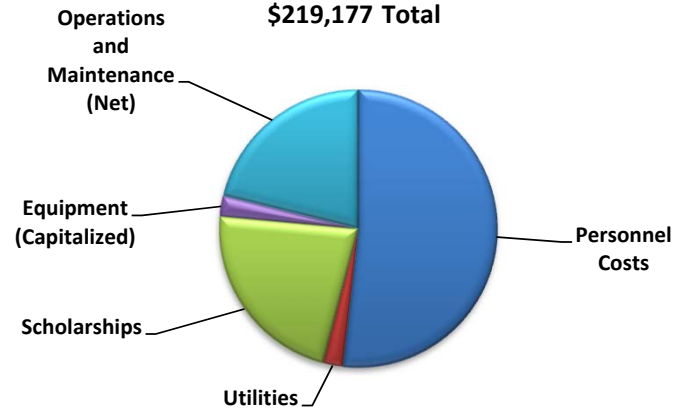
		<u>Method of Finance</u>
Personnel Costs		
Proposed Merit Plan	\$ 1,288	49% State Appropriations, 23% Tuition and Fees, 14% Contracts and Grants & 14% Auxiliaries
Proposed Faculty Promotions & Faculty & Staff Equity	936	43% State Appropriations & 57% Tuition and Fees
Proposed positions for Civil and Industrial Engineering	710	State Appropriations
Additional Faculty & Staff positions	1,006	Tuition and Fees
Benefits	2,095	13% State Appropriations, 78% Tuition and Fees, & 10% Contracts and Auxiliaries
Operations and Maintenance	1,446	Tuition and Fees
Utilities	10	Tuition and Fees
Scholarships and Discounting	2,760	79% Student Financial Assistance & 21% Contracts and Grants
TOTAL:	\$ 10,251	

FY 2020 BUDGET REVENUES
\$238,907 Total



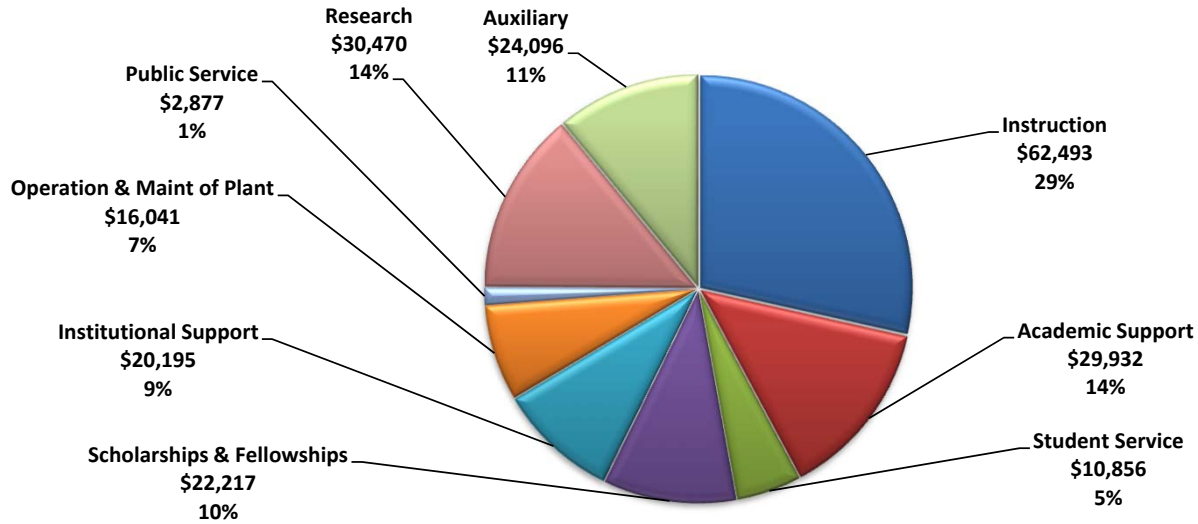
See Executive Budget Summary for amounts and percentages

FY 2020 BUDGET EXPENDITURES
\$219,177 Total



See Executive Budget Summary for amounts and percentages

FY 2020 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Corpus Christi
FY 2020 Executive Budget Summary
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		FY19 Budget to FY20 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 71,238	\$ 77,979	\$ 104,373	\$ 128,581	\$ 128,581		\$ (0)	0%
<i>Restatement: (prior year correction)</i>								
REVENUES								
State Appropriations	\$ 57,334	\$ 61,733	\$ 58,179	\$ 58,148	\$ 61,718	26%	\$ 3,571	6%
Higher Education Fund	7,424	11,136	11,136	11,136	11,136	5%	0	n/a
Tuition and Fees (Gross)	98,383	106,328	111,595	113,685	114,113	48%	427	0%
Contracts and Grants	21,032	26,323	28,681	26,852	29,126	12%	2,274	8%
Student Financial Assistance	24,748	26,919	30,042	31,076	32,406	14%	1,330	4%
Gifts	6,493	6,569	6,822	6,648	7,226	3%	578	9%
Sales and Services	10,781	11,019	10,065	8,342	8,498	4%	156	2%
Investment Income	4,058	9,785	7,897	2,589	3,604	2%	1,015	39%
Other Income	1,742	1,280	1,137	857	1,277	1%	420	49%
Discounts	(25,763)	(29,338)	(30,398)	(31,312)	(30,197)	-13%	1,114	-4%
TOTAL REVENUES	\$ 206,232	\$ 231,755	\$ 235,157	\$ 228,022	\$ 238,907		\$ 10,885	5%
EXPENDITURES								
Salaries - Faculty	\$ 38,459	\$ 39,024	\$ 39,967	\$ 43,786	\$ 45,934	21%	\$ 2,148	5%
Salaries - Non-Faculty	40,275	42,055	43,247	46,178	48,907	22%	2,728	6%
Wages	7,790	7,895	8,020	7,667	6,731	3%	(936)	-12%
Benefits	22,173	23,797	24,519	25,491	27,586	13%	2,095	8%
Personnel Costs	108,698	112,770	115,753	123,122	129,157	59%	6,036	5%
Utilities	4,336	4,788	4,651	5,668	5,678	3%	10	0%
Scholarships	44,875	48,795	51,672	54,126	55,772	25%	1,646	3%
Discounts	(25,763)	(29,338)	(30,398)	(31,312)	(30,197)	-14%	1,114	-4%
Equipment (Capitalized)	4,535	4,665	4,208	6,306	5,963	3%	(343)	-5%
Operations and Maintenance (Net)	42,815	44,827	45,700	51,016	52,805	24%	1,789	4%
Debt Service	0	0	63	0	0	0%	0	n/a
TOTAL EXPENDITURES	\$ 179,497	\$ 186,506	\$ 191,649	\$ 208,926	\$ 219,177		\$ 10,251	5%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (14,044)	\$ (18,070)	\$ (17,095)	\$ (19,097)	\$ (20,173)		\$ (1,076)	6%
Other	(5,950)	(786)	(2,205)	0	442		442	n/a
NET TRANSFERS	\$ (19,993)	\$ (18,856)	\$ (19,300)	\$ (19,097)	\$ (19,730)		\$ (634)	3%
NET INCREASE (DECREASE)	6,741	26,393	24,208	0	0		0	n/a
ENDING CURRENT NET POSITION	\$ 77,979	\$ 104,373	\$ 128,581	\$ 128,581	\$ 128,581		\$ (0)	0%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Corpus Christi
FY 2020 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		FY19 Budget to FY20 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
E&G and Designated:								
Instruction	\$ 51,709	\$ 52,503	\$ 54,069	\$ 55,202	\$ 58,067	26%	\$ 2,865	5%
Academic Support	26,077	24,909	24,109	27,792	28,563	13%	771	3%
Student Services	8,793	9,483	9,266	9,769	10,638	5%	868	9%
Scholarships and Fellowships	7,924	9,257	9,736	8,886	10,182	5%	1,296	15%
Institutional Support	14,553	15,437	15,708	20,009	19,851	9%	(159)	-1%
O&M of Plant	10,733	11,007	11,597	14,693	15,885	7%	1,193	8%
Public Service	2,254	2,468	2,280	1,987	1,600	1%	(386)	-19%
Research	5,950	6,343	6,065	8,099	7,716	4%	(383)	-5%
E&G and Designated Subtotal:	\$ 127,993	\$ 131,406	\$ 132,830	\$ 146,438	\$ 152,503	70%	\$ 6,065	4%
Auxiliary:								
Auxiliary	\$ 20,848	\$ 21,484	\$ 22,304	\$ 24,820	\$ 24,096	11%	\$ (724)	-3%
Auxiliary Subtotal:	\$ 20,848	\$ 21,484	\$ 22,304	\$ 24,820	\$ 24,096	11%	\$ (724)	-3%
Restricted:								
Instruction	\$ 3,844	\$ 4,057	\$ 3,990	\$ 4,200	\$ 4,426	2%	\$ 227	5%
Academic Support	1,527	2,183	1,638	1,768	1,369	1%	(399)	-23%
Student Services	185	236	266	251	218	0%	(33)	-13%
Scholarships and Fellowships	8,589	7,628	8,774	10,284	12,035	5%	1,751	17%
Institutional Support	340	235	293	309	344	0%	35	11%
O&M of Plant	465	439	816	0	155	0%	155	100%
Public Service	529	1,128	1,076	836	1,277	1%	441	53%
Research	15,178	17,710	19,663	20,021	22,753	10%	2,732	14%
Restricted Subtotal:	\$ 30,655	\$ 33,616	\$ 36,515	\$ 37,668	\$ 42,578	19%	\$ 4,911	13%
TOTAL:								
Instruction	\$ 55,552	\$ 56,560	\$ 58,058	\$ 59,402	\$ 62,493	29%	\$ 3,091	5%
Academic Support	27,604	27,091	25,747	29,559	29,932	14%	372	1%
Student Services	8,978	9,719	9,532	10,020	10,856	5%	836	8%
Scholarships and Fellowships	16,513	16,885	18,510	19,170	22,217	10%	3,047	16%
Institutional Support	14,893	15,672	16,001	20,318	20,195	9%	(123)	-1%
O&M of Plant	11,198	11,446	12,413	14,693	16,041	7%	1,348	9%
Public Service	2,783	3,596	3,356	2,823	2,877	1%	55	2%
Auxiliary	20,848	21,484	22,304	24,820	24,096	11%	(724)	-3%
Research	21,128	24,053	25,728	28,120	30,470	14%	2,349	8%
TOTAL:	\$ 179,497	\$ 186,505	\$ 191,649	\$ 208,926	\$ 219,177	100%	\$ 10,251	5%



Texas A&M University - Corpus Christi
Change in Net Position
Current Funds
Fiscal Year 2020 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 8,575	\$ 8,575	\$ -
Designated	83,386	83,386	-
Auxiliary	24,501	24,501	-
Restricted	12,119	12,119	-
Change in Net Position	\$ 128,581	\$ 128,581	\$ -

Explanation for Net Decrease*

* if applicable



TEXAS A&M UNIVERSITY - KINGSVILLE



BUDGET NARRATIVE

Revenues

Total Revenues are budgeted at \$175.1 million for FY 2020. This is a net increase of \$8 million (5%) as compared to the FY 2019 budget. The increase is primary from \$2 million in Investment Income to closer reflect actual earnings and Student Financial Assistance of \$2.9 million, Contract and Grants of \$1.9 million, and State Appropriations of \$868,000.

Tuition and Fee revenue is budgeted to remain flat for FY 2020. This is based on a continued decline in non-resident enrollment primarily at the graduate level. These declines are offset, partially, by the annual HEPI increase in tuition and fees for incoming freshmen.

Investment Income, Gifts, Sales and Services, and Other Income continue to be budgeted conservatively.

Expenditures

Total Expenditures are budgeted at \$149.4 million, an increase of \$6.2 million (4%) as compared to the FY 2019 budget. The rise in expenditures is primarily from strategically managing overall Personnel Costs by instituting specific actions, and managing attrition.

Personnel Costs are budgeted to increase \$2.7 million (3%), compared to FY 2019 budget. The university is continuing a strategic hiring freeze implemented on April 1, 2018, and expects that this will continue into FY 2020. The University will continue to strategically manage attrition to realize savings in both salaries and benefits expenditure lines. Non-faculty salaries are decreasing as a result of the above mentioned policy. Faculty salaries are budgeted to increase by \$2.2 million as a result of actions taken to utilize salary savings as part of the long-term budget plan, and for the opportunity of a one-time merit which will be contingent on enrollment. Benefits are budgeted to increase as a result of an increase in base salary costs and an increase in required TRS employer contributions.

Utilities, Equipment, and Operations and Maintenance reflect modest increases compared to the FY 2019 budget. Scholarships are budgeted to increase by \$2 million primarily as a result of bringing the budgeted amount to be more reflective of prior year actuals and the change in Pell Grants that allow for summer awards.



TEXAS A&M UNIVERSITY - KINGSVILLE



BUDGET NARRATIVE CONTINUED

The university is very cognizant of the need to manage costs while still providing superior educational programs and excellent service to students. The university has continued to look at options for shared services and other efficiency measures. In addition the university will be reviewing on-going expenses and strategies to reduce costs as appropriate and warranted.

Transfers

RFS Debt Service transfers are budgeted at \$14.2 million reflecting a \$379,000 decrease (3%). Of the \$14.2 million, \$1.9 million is HEF related debt service for campus improvement efforts.

Other transfers are primarily attributed to \$3.4 million in HEF funds reserved to address compliance, deferred maintenance and campus redevelopment projects.

Texas A&M University-Kingsville

FY 2020 Highlighted Budget Components

(In Thousands)



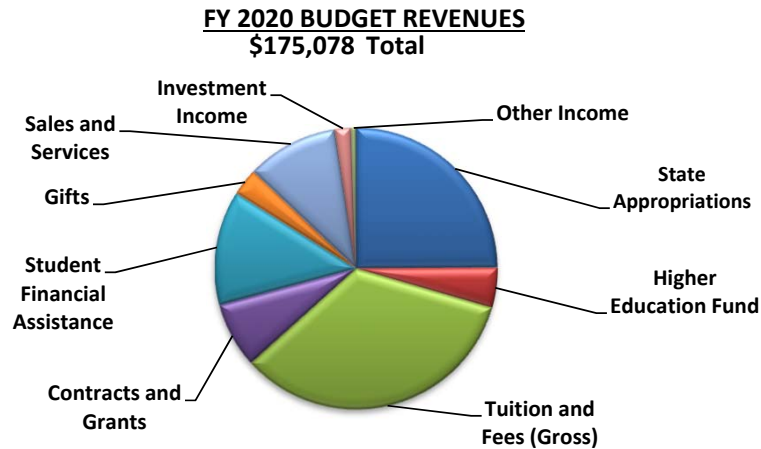
FY 2019 Board Approved Expense Budget	\$	143,275
FY 2020 Proposed Expense Budget		149,443
Difference	\$	6,168
% Change		4.3%

		<u>Method of Finance</u>
Increase in Personnel Costs (Merit & Decrease in Salary Savings Target)	\$ 2,714	70% Tuition and Fees; 30% Auxiliary
Equipment	60	Higher Education Fund
Operations & Maintenance	647	Higher Education Fund
SSC Increase (annual & New Music Education Building)	542	Tuition and Fees
Operations & Maintenance - Other	77	Tuition and Fees
Utilities - New Music Education Building	159	Fees
Scholarships & Discounts	1,969	Federal Aid
TOTAL:	\$ 6,168	

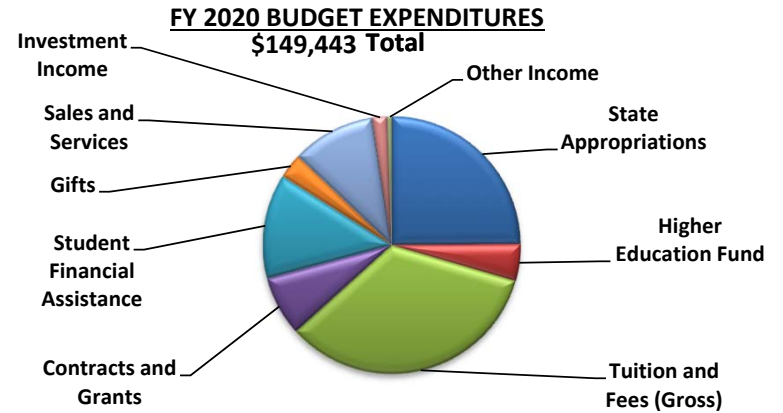


THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Kingsville

FY 2020 Budget Graphs
(In Thousands)

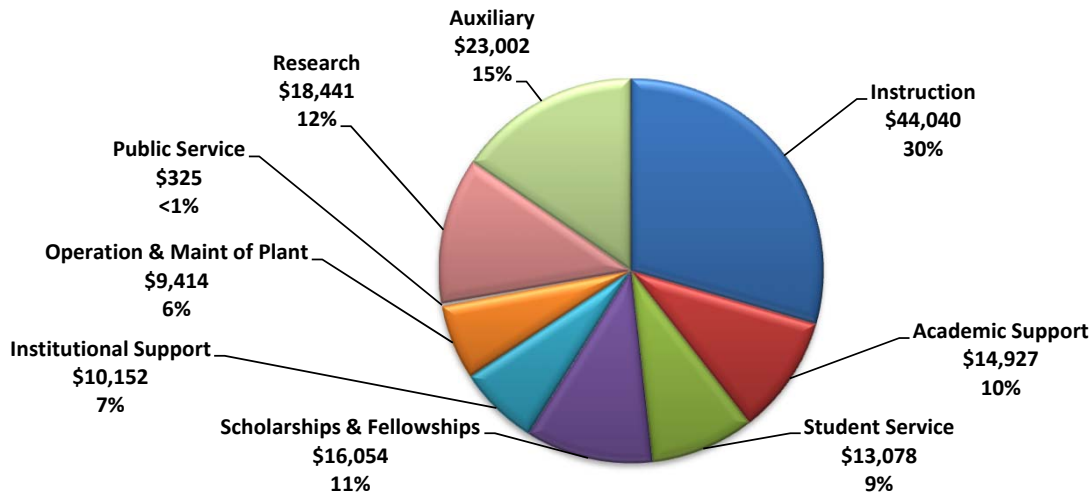


See Executive Budget Summary for amounts and percentages



See Executive Budget Summary for amounts and percentages

FY 2020 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Kingsville
FY 2020 Executive Budget Summary
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		FY19 Budget to FY20 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 71,480	\$ 84,564	\$ 88,486	\$ 88,886	\$ 87,047		\$ (1,839)	-2%
<i>Restatement: (prior year correction)</i>								
REVENUES								
State Appropriations	\$ 46,860	\$ 51,504	\$ 48,283	\$ 47,596	\$ 48,464	28%	\$ 868	2%
Higher Education Fund	5,977	8,966	8,966	8,966	8,966	5%	0	n/a
Tuition and Fees (Gross)	73,325	70,384	63,844	66,120	65,932	38%	(188)	0%
Contracts and Grants	14,020	13,432	12,987	12,728	14,615	8%	1,887	15%
Student Financial Assistance	25,877	22,467	23,883	22,695	25,618	15%	2,923	13%
Gifts	5,243	5,489	7,186	5,696	6,048	3%	352	6%
Sales and Services	25,218	23,001	21,473	20,265	20,415	12%	150	1%
Investment Income	3,863	8,145	5,697	1,712	3,716	2%	2,004	117%
Other Income	758	695	773	705	1,024	1%	318	45%
Discounts	(18,853)	(22,080)	(22,954)	(19,383)	(19,719)	-11%	(336)	2%
TOTAL REVENUES	\$ 182,288	\$ 182,003	\$170,138	\$ 167,100	\$ 175,078		\$ 7,979	5%
EXPENDITURES								
Salaries - Faculty	\$ 31,207	\$ 32,888	\$ 32,357	\$ 28,603	\$ 30,900	21%	\$ 2,297	8%
Salaries - Non-Faculty	29,601	30,837	31,449	33,370	31,620	21%	(1,750)	-5%
Wages	6,483	6,244	5,471	5,065	5,405	4%	340	7%
Benefits	18,318	19,942	19,793	17,548	19,375	13%	1,827	10%
Personnel Costs	85,609	89,910	89,071	84,586	87,300	58%	2,714	3%
Utilities	4,797	4,566	4,147	3,813	3,973	3%	159	4%
Scholarships	31,990	37,049	37,311	35,251	37,555	25%	2,304	7%
Discounts	(18,853)	(22,080)	(22,954)	(19,383)	(19,719)	-13%	(336)	2%
Equipment (Capitalized)	2,753	1,363	1,994	613	673	0%	60	10%
Operations and Maintenance (Net)	47,834	46,308	42,490	38,396	39,662	27%	1,266	3%
TOTAL EXPENDITURES	\$ 154,129	\$ 157,116	\$152,059	\$ 143,275	\$ 149,443		\$ 6,168	4%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (9,585)	\$ (13,558)	\$ (13,677)	\$ (14,607)	\$ (14,227)		\$ 379	-3%
Other	(5,490)	(7,407)	(4,002)	(4,239)	(3,471)		768	18%
NET TRANSFERS	\$ (15,075)	\$ (20,965)	\$ (17,679)	\$ (18,846)	\$ (17,699)		\$ 1,147	-6%
NET INCREASE (DECREASE)	13,085	3,922	400	4,979	7,937		2,958	59%
ENDING CURRENT NET POSITION	\$ 84,564	\$ 88,486	\$ 88,886	\$ 93,865	\$ 94,984		\$ 1,119	1%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Kingsville
FY 2020 Executive Budget Summary
(In Thousands)



EXPENDITURES						FY 2020		FY19 Budget to FY20 Budget	
	FY 2016	FY 2017	FY 2018	FY 2019	Budget	% of Budget	Dollar Variance	Percentage Variance	
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Budget	Budget				
E&G and Designated:									
Instruction	\$ 40,594	\$ 43,784	\$ 42,731	\$ 38,891	\$ 42,728	29%	\$ 3,837	10%	
Academic Support	12,451	14,843	14,585	15,160	14,668	10%	(492)	-3%	
Student Services	14,513	14,160	13,112	12,513	12,285	8%	(228)	-2%	
Scholarships and Fellowships	5,281	5,999	5,176	3,554	5,711	4%	2,158	61%	
Institutional Support	12,904	11,823	11,403	11,874	10,152	7%	(1,722)	-15%	
O&M of Plant	8,873	10,778	9,771	9,334	9,414	6%	80	1%	
Public Service	827	815	863	306	254	0%	(52)	-17%	
Research	4,860	5,734	4,978	3,937	3,696	2%	(241)	-6%	
E&G and Designated Subtotal:	\$ 100,304	\$ 107,936	\$ 102,619	\$ 95,569	\$ 98,908	66%	\$ 3,340	3%	
Auxiliary:									
Auxiliary	\$ 23,408	\$ 24,042	\$ 24,597	\$ 23,312	\$ 23,002	15%	\$ (309)	-1%	
Auxiliary Subtotal:	\$ 23,408	\$ 24,042	\$ 24,597	\$ 23,312	\$ 23,002	15%	\$ (309)	-1%	
Restricted:									
Instruction	\$ 2,669	\$ 1,761	\$ 2,336	\$ 794	\$ 1,312	1%	\$ 518	65%	
Academic Support	584	496	439	211	259	0%	48	23%	
Student Services	1,271	1,240	1,482	174	793	1%	619	355%	
Scholarships and Fellowships	11,941	7,717	7,153	9,353	10,343	7%	990	11%	
Institutional Support	106	82	163	0	0	0%	0	n/a	
O&M of Plant	0	95	60	0	0	0%	0	n/a	
Public Service	411	219	113	0	81	0%	81	100%	
Research	13,434	13,529	13,098	13,862	14,745	10%	882	6%	
Restricted Subtotal:	\$ 30,417	\$ 25,138	\$ 24,843	\$ 24,395	\$ 27,533	18%	\$ 3,138	13%	
TOTAL:									
Instruction	\$ 43,263	\$ 45,545	\$ 45,067	\$ 39,685	\$ 44,040	29%	\$ 4,354	11%	
Academic Support	13,035	15,338	15,024	15,371	14,927	10%	(444)	-3%	
Student Services	15,784	15,399	14,594	12,688	13,078	9%	391	3%	
Scholarships and Fellowships	17,223	13,716	12,329	12,906	16,054	11%	3,148	24%	
Institutional Support	13,010	11,905	11,566	11,874	10,152	7%	(1,722)	-15%	
O&M of Plant	8,873	10,873	9,830	9,334	9,414	6%	80	1%	
Public Service	1,238	1,034	976	306	335	0%	29	9%	
Auxiliary	23,408	24,042	24,597	23,312	23,002	15%	(309)	-1%	
Research	18,294	19,263	18,076	17,799	18,441	12%	642	4%	
TOTAL:	\$ 154,129	\$ 157,116	\$ 152,059	\$ 143,275	\$ 149,443	100%	\$ 6,168	4%	



Texas A&M University - Kingsville
 Change in Net Position
 Current Funds
 Fiscal Year 2020 Budget
 (In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 9,534	\$ 9,534	\$ -
Designated	39,203	42,874	3,671
Auxiliary	13,713	14,171	458
Restricted	24,598	28,405	3,807
Change in Net Position	<u>\$ 87,047</u>	<u>\$ 94,984</u>	<u>\$ 7,937</u>

Explanation for Net Decrease*

* if applicable

BUDGET NARRATIVE

Revenues

Total Revenues are budgeted to increase by \$8.1 million (10%), compared to FY 2019 budgeted amounts. This increase is attributed largely to positive enrollment growth from continued expansion into a four-year comprehensive university and approved tuition rate increases. This enrollment growth has positively impacted State Appropriations formula funding and Tuition and Fee revenue.

State Appropriations are budgeted to increase \$4.6 million (14%) over FY 2019. Formula funding increased by 21% over the past biennium as a result of the enrollment growth.

Tuition and Fees are budgeted to increase \$2.7 million (6%) over fiscal year 2019, which is attributable to continued enrollment growth from comprehensive expansion.

Student Financial Assistance is budgeted to increase 3% over the FY 2019 budgeted amounts.

Gifts are budgeted to increase \$326,000 (50%) over FY 2019 due to budgeting based on an increase in current year actuals and projected giving. Sales and Services are also budgeted to increase based on enrollment growth mentioned above.

Investment Income is budgeted at \$1 million, which is a 64% increase over FY 2019 based on historical earnings. Investment income has previously been budgeted more conservatively.

Expenditures

Total Expenditures are budgeted to increase \$7.4 million (9%) compared to the FY 2019 budget. The increase is primarily in Personnel Costs and Operations and Maintenance related to supporting strategic enrollment growth, and the Strategic Plan: Build, Impact, Transform.

BUDGET NARRATIVE CONTINUED

Personnel costs are increasing to assist in achieving the goals outlined above. Additional funds of \$463,000 have been budgeted for a 1.5% merit increase contingent on enrollment. \$69,000 has been budgeted for Faculty rank promotions. The majority of the \$4.5 million increased personnel cost is to support programs related to student services, and academic support.

Scholarships are budgeted to increase by \$1.9 million (10%) over FY 2019 to align with the anticipated increase in need-based scholarships for FY 2020.

Operations and Maintenance is budgeted to increase \$1.8 million (8%) over FY 2019. The increases are consistent with meeting institutional goals of improving student support operations, academic programming, and innovations. This increase is primarily attributable to facilities maintenance contract and enhanced operating budget support due to increased enrollment. This includes increased support for technology and student services.

Transfers

RFS Debt Service transfers of \$8.8 million include \$7.6 million in Tuition Revenue Bond (TRB) debt service. The TRB transfers are for the science and technology building and previously constructed facilities. The remaining debt service transfers consist of \$856,000 and \$305,000 for RFS debt on IT infrastructure and the west parking lot, respectively.



Texas A&M University San Antonio
FY 2020 Highlighted Budget Components
(In Thousands)



FY 2019 Board Approved Expense Budget	\$ 79,863
FY 2020 Proposed Expense Budget	87,263
Difference	\$ 7,400
% Change	9.3%

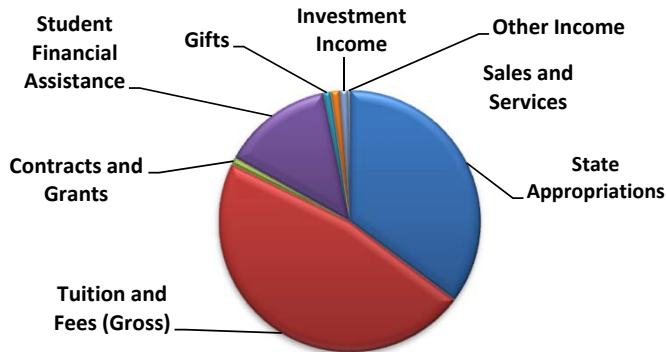
		<u>Method of Finance</u>
Personnel Costs		
1 New Faculty FTE	\$ 70	State Appropriations
Faculty Equity Adjustments	80	State Appropriations
FY 2019 Faculty Base Salary Adjustments	(422)	
FY 2019 Non-Faculty Base Salary Adjustments	1,197	State Appropriations
9 New Non-Faculty FTEs (Academic Support)	343	State Appropriations
16 New Non-Faculty FTEs	1,122	State Appropriations
Non-Faculty Equity Adjustments	722	State Appropriations
New Wage Positions (Student Workers/GA's)	260	Tuition and Fees
Associated Benefits	1,121	State Appropriations, Tuition and Fees
Other Operating Expenditures		
Increase in Utilities	244	Tuition and Fees
Increase in Need Based Scholarships	1,981	Tuition and Fees
Increase in Scholarship Discounts	(1,064)	
Increase in Departmental Operating Expense	770	Tuition and Fees
Increase in Facilities & Other Contracts	734	Tuition and Fees
Strategic IT Investments	304	Tuition and Fees
Capitalized Equipment	(62)	

TOTAL:	\$ 7,400
---------------	-----------------

THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - San Antonio

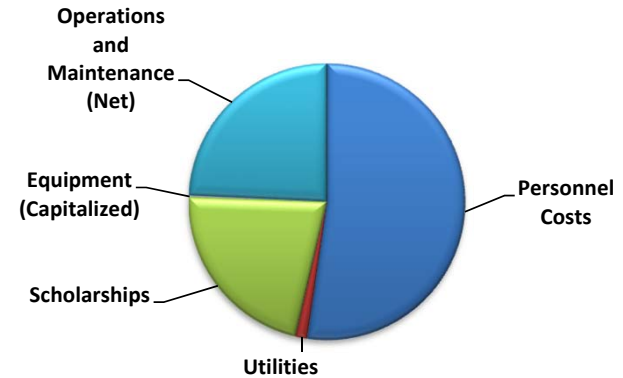
FY 2020 Budget Graphs
(In Thousands)

FY 2020 BUDGET REVENUES
\$93,727 Total



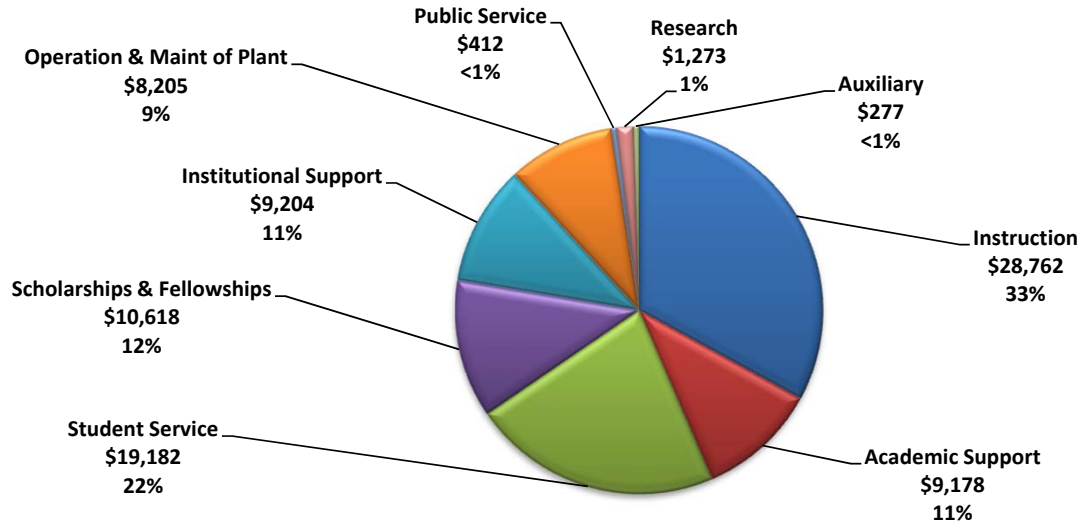
See Executive Budget Summary for amounts and percentages

FY 2020 BUDGET EXPENDITURES
\$87,263 Total



See Executive Budget Summary for amounts and percentages

FY 2020 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - San Antonio
FY 2020 Executive Budget Summary
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		FY19 Budget to FY20 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 20,548	\$ 31,116	\$ 36,197	\$ 45,617	\$ 43,363		\$ (2,254)	-5%
<i>Restatement: (prior year correction)</i>								
REVENUES								
State Appropriations	\$ 28,790	\$ 33,967	\$ 32,418	\$ 32,620	\$ 37,204	40%	\$ 4,584	14%
Tuition and Fees (Gross)	26,740	35,154	42,907	46,955	49,605	53%	2,650	6%
Contracts and Grants	4,681	424	514	581	939	1%	358	62%
Student Financial Assistance	3,572	12,552	15,528	14,005	14,443	15%	438	3%
Gifts	388	830	1,749	650	976	1%	326	50%
Sales and Services	623	671	903	813	1,165	1%	352	43%
Investment Income	774	2,412	2,211	658	1,080	1%	422	64%
Other Income	135	88	133	154	234	0%	80	52%
Discounts	(5,168)	(9,011)	(11,006)	(10,855)	(11,919)	-13%	(1,064)	10%
TOTAL REVENUES	\$ 60,533	\$ 77,088	\$ 85,358	\$ 85,581	\$ 93,727		\$ 8,145	10%
EXPENDITURES								
Salaries - Faculty	\$ 10,338	\$ 12,737	\$ 15,332	\$ 19,167	\$ 18,894	22%	\$ (272)	-1%
Salaries - Non-Faculty	12,058	13,080	14,677	17,864	21,249	24%	3,384	19%
Wages	1,214	1,803	2,113	2,218	2,477	3%	260	12%
Benefits	5,535	6,675	7,479	8,130	9,252	11%	1,121	14%
Personnel Costs	29,146	34,295	39,600	47,379	51,872	59%	4,493	9%
Utilities	667	831	894	1,099	1,343	2%	244	22%
Scholarships	10,800	17,781	20,849	19,718	21,699	25%	1,981	10%
Discounts	(5,168)	(9,011)	(11,006)	(10,855)	(11,919)	-14%	(1,064)	10%
Equipment (Capitalized)	78	2,239	185	247	185	0%	(62)	-25%
Operations and Maintenance (Net)	13,731	15,846	17,775	22,275	24,082	28%	1,807	8%
TOTAL EXPENDITURES	\$ 49,253	\$ 61,984	\$ 68,296	\$ 79,863	\$ 87,263		\$ 7,400	9%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (2,635)	\$ (7,508)	\$ (7,701)	\$ (7,973)	\$ (8,849)		\$ (876)	11%
Other	1,924	(2,514)	60	0	15		15	n/a
NET TRANSFERS	\$ (711)	\$ (10,022)	\$ (7,641)	\$ (7,973)	\$ (8,834)		\$ (861)	11%
NET INCREASE (DECREASE)	10,568	5,081	9,420	(2,254)	(2,369)		(115)	5%
ENDING CURRENT NET POSITION	\$ 31,116	\$ 36,197	\$ 45,617	\$ 43,363	\$ 40,994		\$ (2,369)	-5%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - San Antonio
FY 2020 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		FY19 Budget to FY20 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
Fund Group - NACUBO Function								
E&G and Designated:								
Instruction	\$ 15,600	\$ 19,133	\$ 23,773	\$ 28,214	\$ 28,762	33%	\$ 548	2%
Academic Support	5,206	5,937	7,477	7,714	9,178	11%	1,464	19%
Student Services	9,559	11,982	11,327	16,329	19,182	22%	2,853	17%
Scholarships and Fellowships	2,081	3,737	4,040	4,672	6,815	8%	2,143	46%
Institutional Support	7,248	8,242	8,511	9,227	9,204	11%	(23)	0%
O&M of Plant	4,962	6,306	5,111	7,357	8,205	9%	848	12%
Public Service	401	453	342	316	412	0%	96	30%
Research	193	259	220	429	422	0%	(7)	-2%
E&G and Designated Subtotal:	\$ 45,250	\$ 56,049	\$ 60,801	\$ 74,258	\$ 82,179	94%	\$ 7,921	11%
Auxiliary:								
Auxiliary	\$ 196	\$ 567	\$ 349	\$ 223	\$ 429	0%	\$ 206	93%
Auxiliary Subtotal:	\$ 196	\$ 567	\$ 349	\$ 223	\$ 429	0%	\$ 206	93%
Restricted:								
Instruction	\$ 12	\$ -	\$ 29	\$ -	\$ -	0%	\$ -	n/a
Academic Support	10	0	896	42	0	0%	(42)	100%
Student Services	5	29	147	30	0	0%	(30)	-100%
Scholarships and Fellowships	3,548	5,033	5,918	4,903	3,803	4%	(1,100)	-22%
Institutional Support	5	6	10	0	0	0%	0	n/a
O&M of Plant	0	0	0	0	0	0%	0	n/a
Public Service	3	115	20	0	0	0%	0	n/a
Research	226	185	125	407	852	1%	445	109%
Restricted Subtotal:	\$ 3,808	\$ 5,368	\$ 7,146	\$ 5,382	\$ 4,655	5%	\$ (728)	-14%
TOTAL:								
Instruction	\$ 15,611	\$ 19,133	\$ 23,802	\$ 28,214	\$ 28,762	33%	\$ 548	2%
Academic Support	5,215	5,937	8,373	7,756	9,178	11%	1,422	18%
Student Services	9,564	12,011	11,474	16,359	19,182	22%	2,823	17%
Scholarships and Fellowships	5,629	8,770	9,959	9,575	10,618	12%	1,042	11%
Institutional Support	7,252	8,248	8,521	9,227	9,204	11%	(23)	0%
O&M of Plant	4,962	6,306	5,111	7,357	8,205	9%	848	12%
Public Service	404	568	362	316	412	0%	96	30%
Auxiliary	196	567	349	223	429	0%	206	93%
Research	419	444	345	835	1,273	1%	438	52%
TOTAL:	\$ 49,253	\$ 61,984	\$ 68,296	\$ 79,863	\$ 87,263	100%	\$ 7,400	9%



Texas A&M University - San Antonio
Change in Net Position
Current Funds
Fiscal Year 2020 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 11,026	\$ 11,026	\$ -
Designated	31,593	29,117	(2,476)
Auxiliary	744	851	106
Restricted	-	-	-
Change in Net Position	\$ 43,363	\$ 40,994	\$ (2,369)

Explanation for Net Decrease*

Designated	\$ (2,476)	Planned one-time expenditures for IT infrastructure, Academic Initiatives such as AACSB accreditation within the College of Business, and Strategic Enrollment start-up initiatives. This aligns with the University's Strategic Plan 2016-2021.
-------------------	------------	--

* if applicable

TEXAS A&M UNIVERSITY – TEXARKANA

BUDGET NARRATIVE

Revenues

Total Revenues are budgeted to increase \$2.9 million (7%) compared to the FY 2019 budget. This increase is primarily attributed to State Appropriations.

State Appropriations are budgeted to increase by \$3 million (13%), which is due to a modest increase of formula funds. Higher Education Funds are budgeted to remain at the same level as the FY 2019 budget.

Tuition and Fees are budgeted to decrease \$719,000 (5%), compared to the FY 2019 budget. The decrease can be attributed to flat enrollment and unmet FY 2019 enrollment projections. FY 2020 tuition and fees are budgeted slightly more than the FY 2018 actuals based on the inflation rate increase and estimating flat enrollment.

Contracts & Grants revenue will increase by \$458,000 (91%) due to a minimal increase in existing grants in addition to new grant funding to support a new CAD lab and the continuation of a city-sponsored nature trail across our campus.

Student financial aid is budgeted to increase by \$341,000 (7%), compared to FY 2019 as Pell and Texas Grants have increased due to the income demographic of our student population.

Gifts and Investment Income are budgeted conservatively and reflect a minimal increase. FY 2020 Sales and Services Revenues are expected to remain flat in conjunction with expected enrollment.

Expenditures

Total Expenditures are budgeted to increase \$3.5 million (9%) compared to the FY 2019 budget.

Personnel costs are increasing due to the 86th Legislature approving our \$1.8 million non-formula item for the Better East Texas Initiative (BETI), providing start-up costs for a new social work program, a family nurse practitioner program, and a mechanical engineering program. Fourteen

TEXAS A&M UNIVERSITY – TEXARKANA

BUDGET NARRATIVE CONTINUED

additional FTE's, consisting of both faculty and staff, will be added to support this initiative. Tenure promotions and increased summer faculty budgets also contribute to the increase in personnel costs. With the addition of both Men and Women's Basketball in the Fall of 2019, two coaches and a Sports Information Director will be added to our Athletics program. An increase in benefit cost is also due to the increase in TRS matching funds from 6.5% to 7.5% also approved during the 86th Legislature.

Utility expenses are budgeted to increase \$334,000 (40%) due to the completion of the Patterson Student Center and the Building for Academic and Student Success, adding 92,621 square footage of space.

Scholarships are budgeted to increase \$199,000 (3%) in FY 2020 based on increased Texas Public Education Grants and Pell Grants now being allowed to fund summer terms.

Equipment (Capitalized) expenditures will increase by \$51,000 (3%) due to projected capital equipment needs in support of the Better East Texas Initiative.

Operations and Maintenance is budgeted to increase \$652,000 (7%) in FY 2020 primarily due to the completion of the Patterson Student Center and the Building for Academic and Student Success resulting in a \$106,865 (12%) increase in SSC charges. Self-insured Property Program insurance premiums will increase (270%) from \$26,121 to \$96,873 from FY 2019. University System assessments and contracts are expected to increase \$60,233 (11%) and an additional \$396,386 of designated tuition reserves will be used to fund athletic operations.

TAMU-T continues to identify additional budget modifications and reallocations to maximize available resources by utilizing shared service agreements. In FY 2020, TAMU-T will continue the agreement with Texas A&M University – Corpus Christi (TCC-Texas Connections Consortium) for Ellucian-Banner student information system licensing, and our outsourcing contract for Ellucian-Banner service and support to Columbia Advisory Group, and our agreement for support of the university's payroll processing to Texas A&M University.

Transfers

RFS Debt Service is budgeted for \$8.6 million. Of this amount, \$7.5 million is funded from Tuition Revenue Bond for campus buildings including the Academic and Student Services Building. The remaining balance is debt service for campus buildings and capital projects funded with System Treasury Revenue Financing.

Texas A&M University - Texarkana

FY 2020 Highlighted Budget Components

(In Thousands)

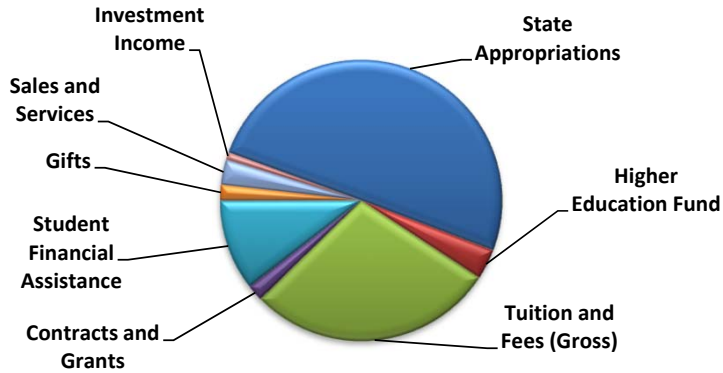
FY 2019 Board Approved Expense Budget	\$	36,785
FY 2020 Proposed Expense Budget		40,278
Difference	\$	3,493
% Change		9.5%

		<u>Method of Finance</u>
Personnel Costs		
Faculty Promotion	\$ 22	State Appropriations
BETI Initiative- 14 FTE's	1,330	State Appropriations
Faculty Summer Salaries	217	Tuition and Fees
Benefits	653	11% GR; 89% Tuition and Fees
Athletics	152	Tuition and Fees
Utilities	333	State Appropriations
Operation & Maintenance	334	State Appropriations
Scholarships (Net of Discounts)	72	Tuition and Fees
Athletic Operations	150	Designated Tuition
Property Insurance Increase	71	Tuition and Fees
Equipment (Capitalized)	51	State Appropriations
SSC Contract Increase	107	Tuition and Fees
TOTAL:	\$ 3,493	

THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Texarkana

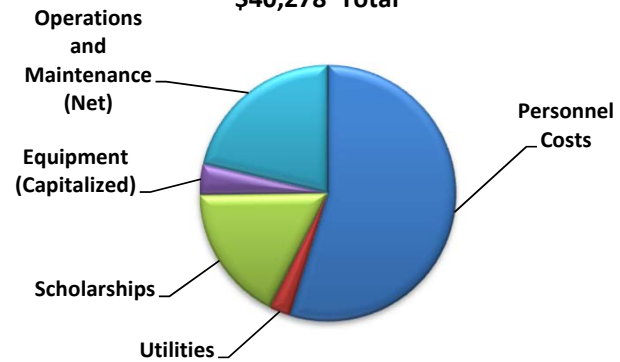
FY 2020 Budget Graphs
(In Thousands)

FY 2020 BUDGET REVENUES
\$48,395 Total



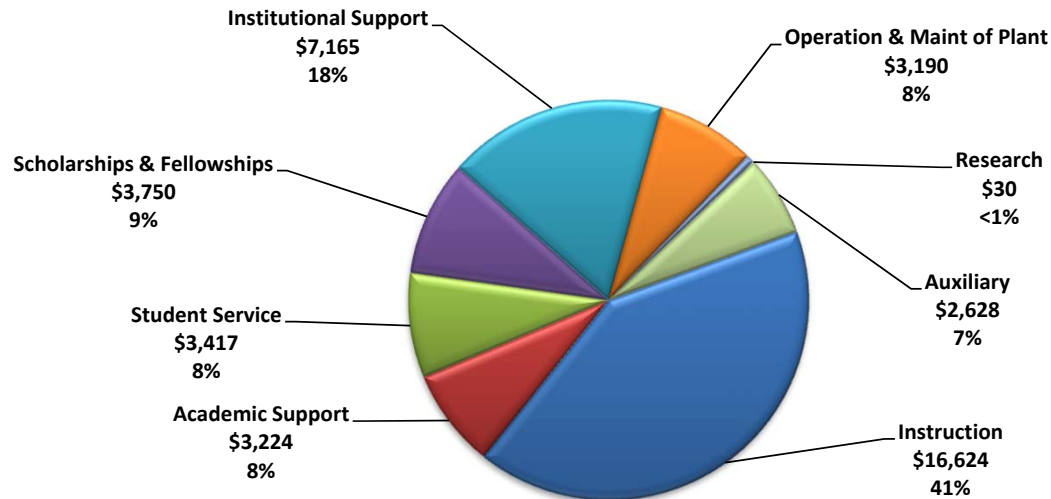
See Executive Budget Summary for amounts and percentages

FY 2020 BUDGET EXPENDITURES
\$40,278 Total



See Executive Budget Summary for amounts and percentages

FY 2020 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Texarkana
FY 2020 Executive Budget Summary
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		FY19 Budget to FY20 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 27,743	\$ 24,634	\$ 30,972	\$ 20,929	\$ 20,772		\$ (157)	-1%
<i>Restatement: (prior year correction)</i>								
REVENUES								
State Appropriations	\$ 21,634	\$ 23,148	\$ 23,205	\$ 23,294	\$ 26,294	54%	\$ 3,000	13%
Higher Education Fund	1,216	1,824	1,824	1,824	1,824	4%	0	n/a
Tuition and Fees (Gross)	11,255	13,041	14,100	15,599	14,880	31%	(719)	-5%
Contracts and Grants	1,224	1,335	491	503	961	2%	458	91%
Student Financial Assistance	3,519	3,734	5,366	5,146	5,488	11%	341	7%
Gifts	636	833	562	948	957	2%	8	1%
Sales and Services	1,528	1,782	1,993	1,513	1,509	3%	(4)	0%
Investment Income	587	2,699	2,417	457	457	1%	0	0%
Other Income	22	15	384	0	0	0%	0	n/a
Discounts	(3,507)	(3,462)	(4,110)	(3,847)	(3,974)	-8%	(127)	3%
TOTAL REVENUES	\$ 38,113	\$ 44,949	\$ 46,232	\$ 45,436	\$ 48,395		\$ 2,959	7%
EXPENDITURES								
Salaries - Faculty	\$ 7,067	\$ 7,250	\$ 7,470	\$ 7,501	\$ 8,761	22%	\$ 1,260	17%
Salaries - Non-Faculty	7,087	7,676	8,158	8,834	9,481	24%	646	7%
Wages	821	1,302	1,430	446	269	1%	(177)	-40%
Benefits	4,586	4,722	4,807	5,096	5,749	14%	653	13%
Personnel Costs	19,561	20,950	21,865	21,876	24,259	60%	2,382	11%
Utilities	503	486	549	845	1,180	3%	335	40%
Scholarships	6,127	6,291	7,276	7,455	7,654	19%	199	3%
Discounts	(3,507)	(3,462)	(4,110)	(3,847)	(3,974)	-10%	(127)	3%
Equipment (Capitalized)	410	178	13,319	1,667	1,718	4%	51	3%
Operations and Maintenance (Net)	8,124	8,235	7,992	8,789	9,441	23%	652	7%
TOTAL EXPENDITURES	\$ 31,218	\$ 32,678	\$ 46,891	\$ 36,785	\$ 40,278		\$ 3,493	9%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (6,903)	\$ (9,479)	\$ (9,575)	\$ (8,808)	\$ (8,613)		\$ 195	-2%
Other	(3,101)	3,547	191	0	100		100	n/a
NET TRANSFERS	\$ (10,004)	\$ (5,932)	\$ (9,385)	\$ (8,808)	\$ (8,513)		\$ 295	-3%
NET INCREASE (DECREASE)	(3,109)	6,338	(10,043)	(157)	(396)		(239)	152%
ENDING CURRENT NET POSITION	\$ 24,634	\$ 30,972	\$ 20,929	\$ 20,772	\$ 20,375		\$ (396)	-2%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Texarkana
FY 2020 Executive Budget Summary
(In Thousands)



EXPENDITURES						FY 2019		FY 2019 Budget to FY20 Budget	
	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	% of Budget	Dollar Variance	Percentage Variance	
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Budget	Budget				
E&G and Designated:									
Instruction	\$ 11,511	\$ 12,051	\$ 13,216	\$ 14,447	\$ 16,624	41%	\$ 2,177	15%	
Academic Support	4,819	4,859	4,911	4,616	2,845	7%	(1,771)	-38%	
Student Services	3,114	3,507	3,706	3,097	3,086	8%	(11)	0%	
Scholarships and Fellowships	918	1,084	1,259	1,564	1,796	4%	232	15%	
Institutional Support	5,039	5,037	5,079	5,503	7,165	18%	1,662	30%	
O&M of Plant	1,735	1,784	12,908	2,219	2,710	7%	491	22%	
Public Service	40	4	0	0	0	0%	0	n/a	
Research	108	58	35	32	30	0%	(2)	-7%	
E&G and Designated Subtotal:	\$ 27,283	\$ 28,384	\$ 41,113	\$ 31,478	\$ 34,255	85%	\$ 2,777	9%	
Auxiliary:									
Auxiliary	\$ 1,542	\$ 1,807	\$ 2,278	\$ 2,265	\$ 2,628	7%	\$ 363	16%	
Auxiliary Subtotal:	\$ 1,542	\$ 1,807	\$ 2,278	\$ 2,265	\$ 2,628	7%	\$ 363	16%	
Restricted:									
Instruction	\$ 61	\$ 69	\$ 27	\$ -	\$ -	0%	\$ -	n/a	
Academic Support	277	331	345	245	379	1%	135	n/a	
Student Services	155	46	159	256	332	1%	75	n/a	
Scholarships and Fellowships	1,628	1,734	1,867	2,061	1,954	5%	(107)	-5%	
Institutional Support	62	29	1,021	0	0	0%	0	n/a	
O&M of Plant	0	0	20	480	480	1%	0	n/a	
Public Service	196	261	61	0	250	1%	250	100%	
Research	13	18	-	-	-	0%	0	n/a	
Restricted Subtotal:	\$ 2,394	\$ 2,487	\$ 3,501	\$ 3,042	\$ 3,395	8%	\$ 353	12%	
TOTAL:									
Instruction	\$ 11,572	\$ 12,120	\$ 13,243	\$ 14,447	\$ 16,624	41%	\$ 2,177	15%	
Academic Support	5,096	5,189	5,256	4,860	3,224	8%	(1,636)	-34%	
Student Services	3,269	3,553	3,865	3,354	3,417	8%	64	2%	
Scholarships and Fellowships	2,547	2,818	3,126	3,625	3,750	9%	125	3%	
Institutional Support	5,101	5,067	6,100	5,503	7,165	18%	1,662	30%	
O&M of Plant	1,735	1,784	12,928	2,699	3,190	8%	491	18%	
Public Service	236	265	61	0	250	1%	250	n/a	
Auxiliary	1,542	1,807	2,278	2,265	2,628	7%	363	16%	
Research	121	75	35	32	30	0%	(2)	-7%	
TOTAL:	\$ 31,218	\$ 32,678	\$ 46,891	\$ 36,785	\$ 40,278	100%	\$ 3,493	9%	



Texas A&M University - Texarkana
 Change in Net Position
 Current Funds
 Fiscal Year 2020 Budget
 (In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 8,151	\$ 8,151	\$ -
Designated	6,058	5,662	(396)
Auxiliary	1,908	1,908	-
Restricted	4,654	4,654	-
Change in Net Position	<u>\$ 20,772</u>	<u>\$ 20,375</u>	<u>\$ (396)</u>

Explanation for Net Decrease*

Designated	\$ (396)	One-time use of reserves for Athletic department operations from designated tuition.
-------------------	----------	--

* if applicable



WEST TEXAS A&M UNIVERSITY



BUDGET NARRATIVE

Revenues

Total Revenues are budgeted to increase by \$5.8 million (4%), compared to the FY 2019 budget.

State Appropriations reflect an increase of \$2.5 million (6%) compared to FY 2019 resulting from a general revenue increase of \$2.0 million (6%) and an increase in benefits appropriations of \$453,000 (5%). Higher Education Funds (HEF) remained flat at \$7.2 million.

Tuition and Fees is also budgeted to increase by \$2.5 million (3%). This increase is due primarily to Board approved tuition rate increases based on inflation. In addition, an approved increase in the Health Fee is expected to generate increased revenue of \$444,000 (48%). Differential tuition in the Department of Nursing, the College of Business, and the School of Engineering and Computer Science is budgeted to increase cumulatively by \$276,000 (12%) due to enrollment growth in applicable programs.

Student Financial Assistance is budgeted to increase by \$446,000 (3%) primarily to be more reflective of prior year actuals as well as the changes the Pell Grant program. Gifts are budgeted to increase by \$599,000 (12%) in order to be more reflective of prior year actuals, while remaining conservative.

Sales and Services are budgeted to decrease by \$595,000 (2%). This decrease is attributable to reduced Auxiliary revenue in Residential Living and Food Service due to declines in on-campus occupancy. General decreases in auxiliary operations including facility and space rentals to external entities, summer camps, and print shop services, make up the remaining decrease.

Investment and Other Income is expected to increase by \$844,000 due primarily to returns generated by growth in fund balances.



BUDGET NARRATIVE CONTINUED

Expenditures

Total Expenditures are budgeted to increase by \$4.2 million (3%) compared to the FY 2019 budget and is comprised of the following items.

Personnel Costs are budgeted to increase \$4.7 million (6%) compared to the FY 2019 budget. Faculty salaries are budgeted to increase by \$2 million (8%) and Non-Faculty salaries are budgeted to increase by \$2 million (7%). These increases are due to a planned 2% merit pool, which is needed after an absence of merit for FY 2019, as well as market driven pay increases for selected, critical personnel. In addition, due to enrollment growth in specific academic programs, three new faculty positions are also budgeted for FY 2020. Two new non-faculty positions are planned. One of these positions is necessary to comply with an internal audit recommendation and the second will directly support the WT 125 plan. Wages are budgeted to increase by \$156,000 (4%) and finally, corresponding benefits are anticipated to increase by \$557,000 (3%).

Utilities are budgeted to experience a slight decrease of \$111,000 (2%) due to reductions in both the usage and price of natural gas, and Equipment (Capitalized) expenditures will also decrease due to lowered contributions to technology reserves.

Scholarships are budgeted to increase by \$1.2 million (4%) due to increases in mandatory set asides and institutional scholarships based on the anticipated growth in resident tuition revenue.

Operations and Maintenance is budgeted to remain relatively flat as compared to FY 2019.

Transfers

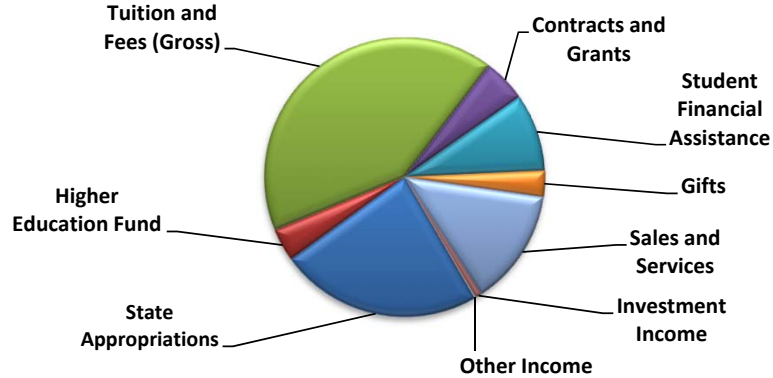
RFS Debt Service increased by \$3.1 million (17%) due to larger debt service requirements on the new Agriculture Sciences Complex, Amarillo Center, Football Stadium and Energy Consumption Reduction projects.

West Texas A&M University
 FY 2020 Highlighted Budget Components
 (In Thousands)

FY 2019 Board Approved Expense Budget	\$	140,263
FY 2020 Proposed Expense Budget		144,472
Difference	\$	4,210
% Change		3.0%

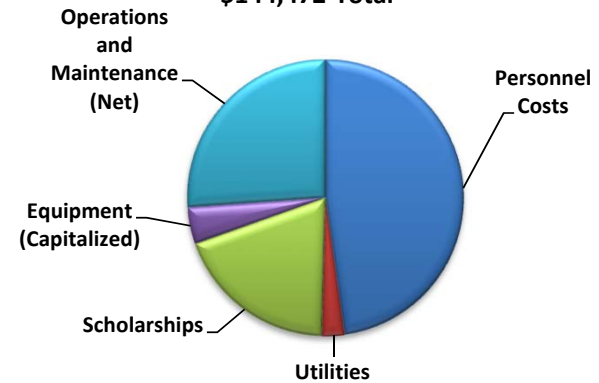
		<u>Method of Finance</u>
Personnel Costs:		
Salary Plans (less benefits)	\$ 1,358	20% State Appropriations; 80% Tuition and Fees
Additional/Increased Faculty Lines	1,360	Tuition and Fees
Additional/Increased Staff Lines	1,257	Tuition and Fees
Wages	155	98% Tuition and Fees; 2% State Appropriations
Benefits	557	64% State Paid Benefits; 36% Tuition and Fees
Scholarships	1,197	Tuition
Discounts	(1,283)	Tuition and Fees
Utilities; Operations and Maintenance	(391)	
Equipment		
TOTAL:	\$ 4,210	

FY 2020 BUDGET REVENUES
\$165,838 Total



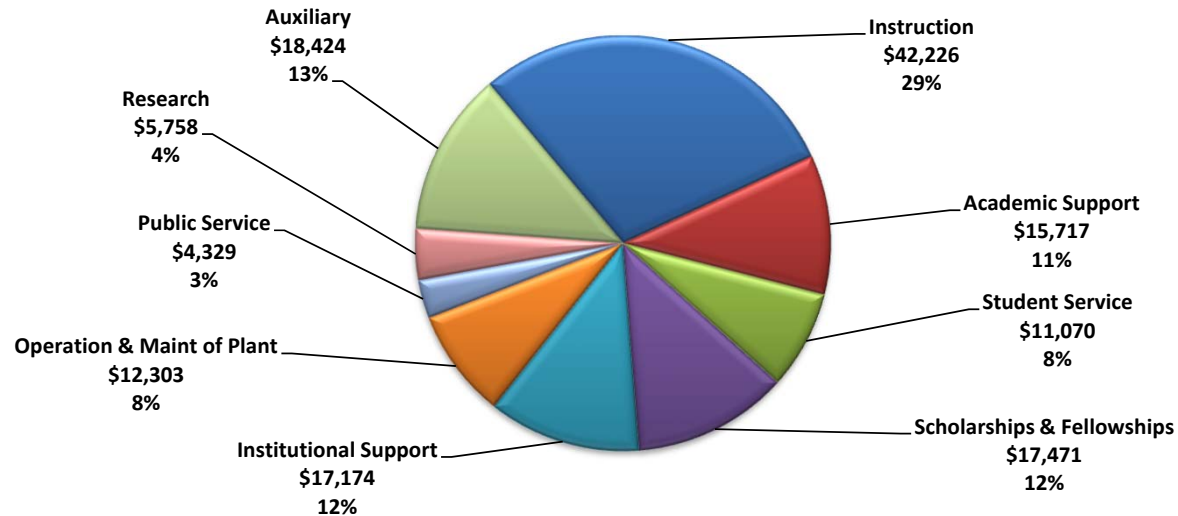
See Executive Budget Summary for amounts and percentages

FY 2020 BUDGET EXPENDITURES
\$144,472 Total



See Executive Budget Summary for amounts and percentages

FY 2020 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
West Texas A&M University
FY 2020 Executive Budget Summary
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		FY19 Budget to FY20 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 64,005	\$ 65,784	\$ 77,760	\$ 101,097	\$ 101,097		\$ 0	0%
<i>Restatement: (prior year correction)</i>								
REVENUES								
State Appropriations	\$ 39,683	\$ 39,249	\$ 41,449	\$ 41,475	\$ 43,970	27%	\$ 2,495	6%
Higher Education Fund	4,776	7,164	7,164	7,164	7,164	4%	0	n/a
Tuition and Fees (Gross)	69,369	72,776	75,204	75,721	78,227	47%	2,506	3%
Contracts and Grants	4,676	4,970	4,987	8,567	9,317	6%	750	9%
Student Financial Assistance	15,737	16,791	18,280	16,511	16,958	10%	446	3%
Gifts	4,957	7,805	12,157	5,075	5,675	3%	599	12%
Sales and Services	30,514	29,623	28,208	25,988	25,393	15%	(595)	-2%
Investment Income	3,041	7,412	6,722	852	1,472	1%	620	73%
Other Income	749	786	5,973	33	256	0%	224	>500%
Discounts	(18,250)	(21,311)	(22,594)	(21,311)	(22,594)	-14%	(1,283)	6%
TOTAL REVENUES	\$ 155,266	\$ 165,281	\$ 177,567	\$ 160,075	\$ 165,838		\$ 5,763	4%
EXPENDITURES								
Salaries - Faculty	\$ 25,413	\$ 29,276	\$ 31,029	\$ 26,763	\$ 28,777	20%	\$ 2,014	8%
Salaries - Non-Faculty	24,143	24,888	25,124	27,280	29,240	20%	1,961	7%
Wages	4,720	2,226	1,918	3,887	4,042	3%	156	4%
Benefits	17,122	16,811	17,728	17,188	17,745	12%	557	3%
Personnel Costs	71,398	73,200	75,798	75,117	79,804	55%	4,687	6%
Utilities	3,269	3,735	3,927	4,515	4,404	3%	(111)	-2%
Scholarships	30,260	34,072	36,047	30,865	32,062	22%	1,197	4%
Discounts	(18,250)	(21,311)	(22,594)	(21,311)	(22,594)	-16%	(1,283)	6%
Equipment (Capitalized)	2,549	1,687	1,683	7,466	7,172	5%	(294)	-4%
Operations and Maintenance (Net)	42,553	43,127	45,117	43,610	43,623	30%	13	0%
TOTAL EXPENDITURES	\$ 131,779	\$ 134,511	\$ 139,978	\$ 140,263	\$ 144,472		\$ 4,210	3%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (11,125)	\$ (18,750)	\$ (14,997)	\$ (18,545)	\$ (21,621)		\$ (3,077)	17%
Other	(10,583)	(45)	746	(1,268)	255		1,523	120%
NET TRANSFERS	\$ (21,707)	\$ (18,795)	\$ (14,252)	\$ (19,813)	\$ (21,366)		\$ (1,553)	8%
NET INCREASE (DECREASE)	1,780	11,975	23,337	(0)	(0)		(0)	0%
ENDING CURRENT NET POSITION	\$ 65,784	\$ 77,760	\$ 101,097	\$ 101,097	\$ 101,097		\$ 0	0%



THE TEXAS A&M UNIVERSITY SYSTEM
West Texas A&M University
FY 2020 Executive Budget Summary
(In Thousands)



EXPENDITURES Fund Group - NACUBO Function	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		FY19 Budget to FY20 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
E&G and Designated:								
Instruction	\$ 38,586	\$ 40,801	\$ 41,471	\$ 39,802	\$ 41,424	29%	\$ 1,621	4%
Academic Support	10,779	10,682	10,283	14,055	14,182	10%	127	1%
Student Services	8,077	10,817	10,942	9,573	10,231	7%	659	7%
Scholarships and Fellowships	4,095	4,995	5,671	7,598	7,882	5%	283	4%
Institutional Support	12,843	12,702	11,676	17,308	17,160	12%	(147)	-1%
O&M of Plant	17,281	14,606	15,532	11,739	11,440	8%	(299)	-3%
Public Service	2,062	3,230	2,829	2,563	2,288	2%	(275)	-11%
Research	1,931	2,988	2,624	2,158	3,634	3%	1,475	68%
E&G and Designated Subtotal:	\$ 95,654	\$ 100,820	\$ 101,028	\$ 104,796	\$ 108,241	75%	\$ 3,445	3%
Auxiliary:								
Auxiliary	\$ 23,629	\$ 19,118	\$ 18,463	\$ 18,640	\$ 18,424	13%	\$ (215)	-1%
Auxiliary Subtotal:	\$ 23,629	\$ 19,118	\$ 18,463	\$ 18,640	\$ 18,424	13%	\$ (215)	-1%
Restricted:								
Instruction	\$ 425	\$ 465	\$ 542	\$ 557	\$ 802	1%	\$ 245	44%
Academic Support	1,981	2,820	7,562	1,427	1,535	1%	107	8%
Student Services	110	1,028	1,157	847	838	1%	(9)	-1%
Scholarships and Fellowships	5,578	6,111	6,900	9,283	9,590	7%	307	3%
Institutional Support	28	16	14	20	14	0%	(7)	-34%
O&M of Plant	129	733	850	738	863	1%	125	17%
Public Service	2,358	1,726	1,817	1,824	2,041	1%	216	12%
Research	1,887	1,673	1,645	2,129	2,124	1%	(5)	0%
Restricted Subtotal:	\$ 12,496	\$ 14,572	\$ 20,487	\$ 16,826	\$ 17,807	12%	\$ 980	6%
TOTAL:								
Instruction	\$ 39,010	\$ 41,266	\$ 42,013	\$ 40,360	\$ 42,226	29%	\$ 1,867	5%
Academic Support	12,760	13,502	17,845	15,483	15,717	11%	234	2%
Student Services	8,187	11,846	12,099	10,420	11,070	8%	650	6%
Scholarships and Fellowships	9,674	11,106	12,571	16,881	17,471	12%	590	3%
Institutional Support	12,870	12,718	11,690	17,328	17,174	12%	(154)	-1%
O&M of Plant	17,410	15,339	16,382	12,477	12,303	9%	(174)	-1%
Public Service	4,420	4,955	4,646	4,387	4,329	3%	(58)	-1%
Auxiliary	23,629	19,118	18,463	18,640	18,424	13%	(215)	-1%
Research	3,819	4,661	4,269	4,287	5,758	4%	1,471	34%
TOTAL:	\$ 131,779	\$ 134,511	\$ 139,978	\$ 140,263	\$ 144,472	100%	\$ 4,210	3%



West Texas A&M University
Change in Net Position
Current Funds
Fiscal Year 2020 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 15,063	\$ 15,063	\$ (0)
Designated	59,951	59,951	-
Auxiliary	22,342	22,342	(0)
Restricted	3,741	3,741	-
Change in Net Position	\$ 101,097	\$ 101,097	\$ (0)

Explanation for Net Decrease*

* if applicable



TEXAS A&M AGRILIFE RESEARCH

BUDGET NARRATIVE

Revenues

Texas A&M AgriLife Research is budgeting an increase in total revenues of \$3.4 million (2%) compared to the FY 2019 budget.

State Appropriations are budgeted to increase by approximately \$546,000 (1%), the result of an increase in Infrastructure allocations and Benefits Paid by the State (GIP). Federal appropriations are also budgeted for a \$457,000 (5%) increase due to a realignment of the funding allocations at the federal level.

Contracts and Grants revenue is budgeted at \$90.2 million, which is 44% of total budgeted revenues. AgriLife Research continues to be successful in obtaining these types of funds from federal, state, and corporate sponsors and is budgeting a \$1.6 million (2%) increase for FY 2020.

Sales and Services revenues are projected to increase by \$795,000 (3%). Units continue to maximize their sales and services potential to generate funds for operating.

Expenditures

Total Expenditures are budgeted to increase by \$3.5 million (2%), compared to the FY 2019 budget. The increase is primarily due to higher payroll and benefit costs. Personnel Costs are budgeted to increase based on a 2% Merit plan for faculty and staff.

Scholarship expenditures are budgeted to increase by \$130,000 (4%) based on current projections and prior year actuals.

Operations and Maintenance and Equipment (Capitalized) expenditures are budgeted to increase slightly as compared to FY 2019 budget.

Texas A&M AgriLife Research, Texas A&M AgriLife Extension Service, and Texas A&M Veterinary Medical Diagnostic Lab share fiscal, human resources, communications, Concur/Travel, purchasing/HUB, and information technology services within Texas A&M AgriLife to maximize

TEXAS A&M AGRILIFE RESEARCH

BUDGET NARRATIVE CONTINUED

administrative cost efficiencies. Joint offices are located both on-campus and off-campus. In addition, the agency is collaborating with other system members to gain efficiencies in contract and grant administration through Sponsored Research Services.

Transfers

RFS Debt Service transfer of \$1.8 million is for loans on the Centeq Building, Agriculture Headquarters, the Fiscal Services Building and Visitor's Center, as well as the Agriculture and Life Sciences building #5. Other transfers include approximately \$1 million to Texas A&M Engineering Experiment Station and Texas A&M AgriLife Extension Service for the Advancements in Water Resource Management exceptional item funding.



Texas A&M AgriLife Research
FY 2020 Highlighted Budget Components
(In Thousands)

FY 2019 Board Approved Expense Budget	\$	196,517
FY 2020 Proposed Expense Budget		<u>199,995</u>
Difference	\$	3,478
% Change		1.8%

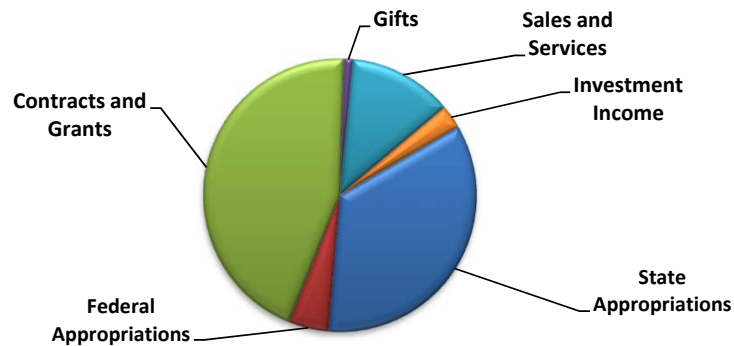
Personnel Costs		<u>Method of Finance</u>	
Proposed Merit Plan	\$	1,549	41% Research and General, 8% Federal, 13% Local, 33% Contracts & Grants, 5% Regulatory
Increase in Federal funds		457	Federal funding
Transfer of Water Initiative to TEES, AgriLife Extension		(960)	Research & General as noted in Rider
Other Agency Programs - Net		2,432	Research & General increase in Benefits due to GIP and TRS rate, increases in scholarships and operations and maintenance.

TOTAL:	\$	3,478
---------------	-----------	--------------

THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M AgriLife Research

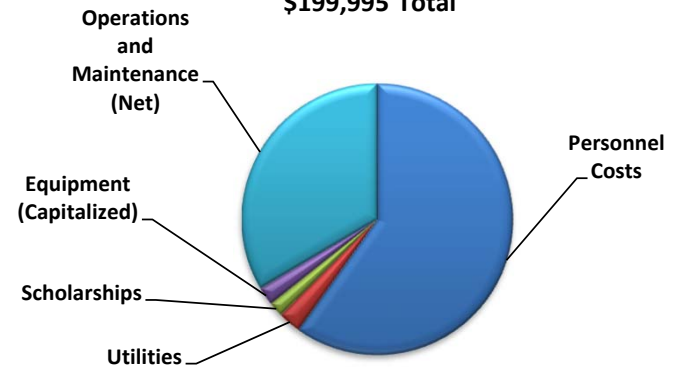
FY 2020 Budget Graphs
 (In Thousands)

FY 2020 BUDGET REVENUES
 \$203,102 Total



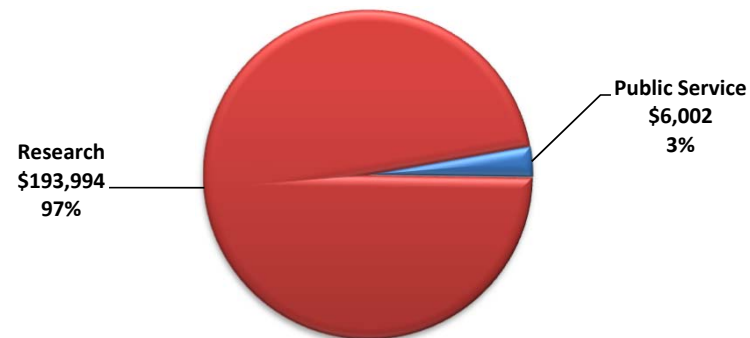
See Executive Budget Summary for amounts and percentages

FY 2020 BUDGET EXPENDITURES
 \$199,995 Total



See Executive Budget Summary for amounts and percentages

FY 2020 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M AgriLife Research
FY 2020 Executive Budget Summary
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		FY19 Budget to FY20 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 107,086	\$ 104,140	\$ 102,874	\$ 123,032	\$ 109,405		\$ (13,627)	-11%
<i>Restatement: (prior year correction)</i>								
REVENUES								
State Appropriations	\$ 69,674	\$ 70,442	\$ 68,550	\$ 69,910	\$ 70,456	35%	\$ 546	1%
Federal Appropriations	9,157	9,082	9,074	9,157	9,613	5%	457	5%
Contracts and Grants	84,466	87,682	89,088	88,554	90,197	44%	1,643	2%
Gifts	2,134	873	1,674	2,110	2,032	1%	(78)	-4%
Sales and Services	27,128	27,539	27,033	24,337	25,131	12%	795	3%
Investment Income	5,620	13,884	9,142	5,605	5,672	3%	67	1%
Other Income	802	1,938	1,535	0	0	0%	0	n/a
TOTAL REVENUES	\$ 198,980	\$ 211,260	\$ 206,095	\$ 199,671	\$ 203,102		\$ 3,430	2%
EXPENDITURES								
Salaries - Faculty	\$ 21,805	\$ 23,423	\$ 22,760	\$ 23,063	\$ 23,530	12%	\$ 467	2%
Salaries - Non-Faculty	57,222	61,790	60,620	61,741	62,997	31%	1,256	2%
Wages	7,582	7,355	7,211	7,420	7,326	4%	(94)	-1%
Benefits	24,753	27,360	26,737	24,945	25,882	13%	937	4%
Personnel Costs	111,362	119,929	117,328	117,169	119,736	60%	2,567	2%
Utilities	4,885	4,098	5,270	5,409	5,415	3%	6	0%
Scholarships	4,382	3,078	4,016	3,379	3,509	2%	130	4%
Equipment (Capitalized)	11,771	9,302	10,606	4,296	4,340	2%	43	1%
Operations and Maintenance (Net)	65,255	66,568	66,633	66,264	66,996	33%	732	1%
Debt Service	7	17	12	0	0	0%	0	n/a
TOTAL EXPENDITURES	\$ 197,663	\$ 202,992	\$ 203,864	\$ 196,517	\$ 199,995		\$ 3,478	2%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (1,378)	\$ (1,367)	\$ (1,313)	\$ (1,769)	\$ (1,806)		\$ (37)	2%
Other	(2,885)	(8,167)	19,240	(986)	(527)		459	47%
NET TRANSFERS	\$ (4,263)	\$ (9,534)	\$ 17,927	\$ (2,755)	\$ (2,333)		\$ 422	-15%
NET INCREASE (DECREASE)	(2,945)	(1,266)	20,157	400	773		373	93%
ENDING CURRENT NET POSITION	\$ 104,140	\$ 102,874	\$ 123,032	\$ 123,432	\$ 110,178		\$ (13,253)	-11%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M AgriLife Research
FY 2020 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		FY19 Budget to FY20 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
Fund Group - NACUBO Function								
E&G and Designated:								
Institutional Support	\$ (463)	\$ 222	\$ 92	\$ -	\$ -	0%	\$ -	n/a
Public Service	5,917	5,330	5,442	6,001	6,002	3%	1	0%
Research	121,839	124,336	124,395	117,877	121,980	61%	4,103	3%
E&G and Designated Subtotal:	\$ 127,293	\$ 129,888	\$ 129,930	\$ 123,878	\$ 127,982	64%	\$ 4,104	3%
Restricted:								
Public Service	\$ -	\$ 7.80	\$ -	\$ -	\$ -	0%	\$ -	n/a
Research	70,370	73,097	73,935	72,639	72,014	36%	(626)	-1%
Restricted Subtotal:	\$ 70,370	\$ 73,104	\$ 73,935	\$ 72,639	\$ 72,014	36%	\$ (626)	-1%
TOTAL:								
Institutional Support	\$ (463)	\$ 222	\$ 92	\$ -	\$ -	0%	\$ -	n/a
Public Service	5,917	5,338	5,442	6,001	6,002	3%	1	0%
Research	192,209	197,432	198,330	190,516	193,994	97%	3,477	2%
TOTAL:	\$ 197,663	\$ 202,992	\$ 203,864	\$ 196,517	\$ 199,995	100%	\$ 3,478	2%



Texas A&M AgriLife Research
Change in Net Position
Current Funds
Fiscal Year 2020 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 7,279	\$ 7,491	\$ 212
Designated	91,527	91,812	285
Restricted	10,598	10,875	277
Change in Net Position	\$ 109,405	\$ 110,178	\$ 773

Explanation for Net Decrease*

* if applicable

TEXAS A&M AGRILIFE EXTENSION SERVICE

BUDGET NARRATIVE

Revenues

Total Revenues are budgeted to increase \$2.3 million (2%) from the FY 2019 budget.

State Appropriations are budgeted to increase \$1.4 million (2%) which includes riders for \$3.4 million for disaster readiness and recovery for Texas, and \$1 million for the surplus agriculture products grant program for low income students. These increases are offset by a decrease in state paid benefits.

Contracts and Grants are estimated to increase by \$821,000 based on analysis of growth trends. Sales and Service revenue is budgeted to increase \$271,000 (3%), reflecting continued growth in health, agriculture, natural resources and 4-H program. These programs are supported by the launch of AgriLife Learn, Extension's new online learning platform which is expected to extend our reach to new audiences. Other Income is showing a decrease as some of the activity in FY 2020 will be moved to a service department account.

Expenditures

Total Expenditures are budgeted to increase \$5.7 million (4%), compared to the FY 2019 budget. This increase is primarily due to additional state funds for community resiliency planning, hazard mitigation education and emergency preparedness. The increase is also attributed to the surplus agriculture grants program along with a planned 2% merit program and increased capital spending for building renovation.

Total Personnel Costs, which represent 80% of Total Expenditures, are budgeted to increase \$3.1 million (3%). The increase reflects the merit plan and positions related to the disaster readiness and recovery initiative.

Equipment (Capitalized) is budgeted to increase \$1 million (109%), compared to the FY 2019 budget reflecting the approved capital plan.

Operations and Maintenance is budgeted to increase \$1.5 million (7%), supporting agency strategic initiatives

The agency continues to strategically allocate reserves to support initiatives including launching a distance education platform, strengthening the agent network, and enhancing agriculture, health and youth programs.

TEXAS A&M AGRILIFE EXTENSION SERVICE

BUDGET NARRATIVE CONTINUED

Transfers

RFS Debt Service transfer of \$279,400 is for the TEES building purchased to accommodate units moved from the RELLIS campus in 2017 and for the HVAC and roof replacement in the Wallrath AgriLife Extension Service building. Transfers of approximately \$2.8 million from the Texas A&M Health Science Center and Texas A&M AgriLife Research include support for collaboration on Healthy Texas (\$2.3 million) and water resource management (\$480,000). Transfer of PUF funds totaling \$1.5 million is for planned renovations.



Texas A&M AgriLife Extension Service

FY 2020 Highlighted Budget Components

(In Thousands)

FY 2019 Board Approved Expense Budget	\$	132,253
FY 2020 Proposed Expense Budget		137,938
Difference	\$	5,685
% Change		4.3%

			<u>Method of Finance</u>
Disaster assessment and recovery teams	\$	3,400	State Appropriations
Surplus agriculture grant program		1,000	State Appropriations
Distance Learning		933	Local and Federal
Strengthen county agent network		352	Federal
TOTAL:	\$	5,685	

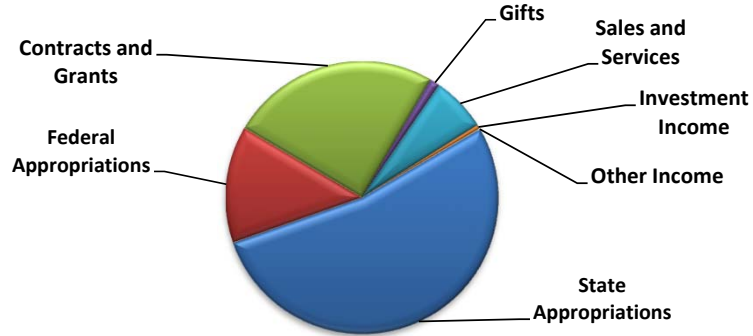


THE TEXAS A&M UNIVERSITY SYSTEM Texas A&M AgriLife Extension Service

FY 2020 Budget Graphs
(In Thousands)

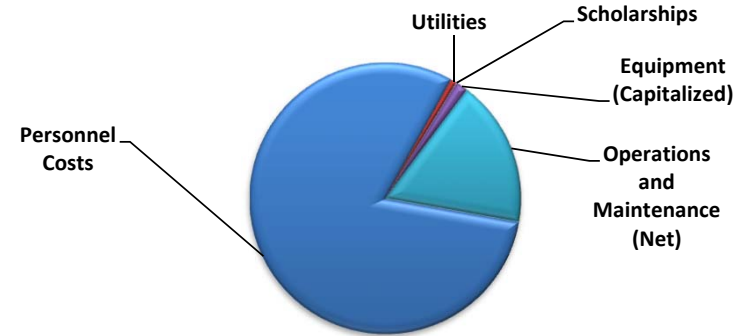


FY 2020 BUDGET REVENUES
\$129,005 Total



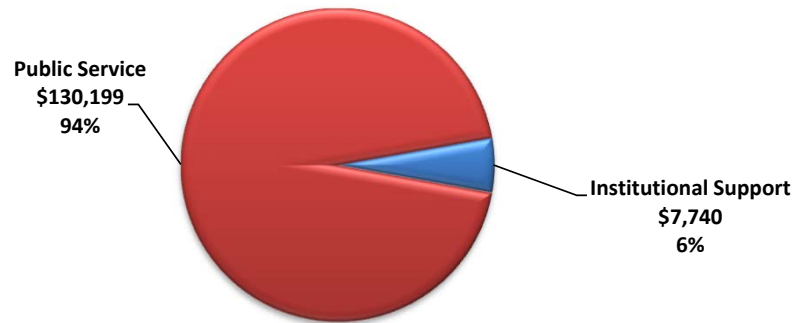
See Executive Budget Summary for amounts and percentages

FY 2020 BUDGET EXPENDITURES
\$137,938 Total



See Executive Budget Summary for amounts and percentages

FY 2020 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M AgriLife Extension Service
FY 2020 Executive Budget Summary
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		FY19 Budget to FY20 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 39,434	\$ 41,915	\$ 43,089	\$ 51,406	\$ 48,751		\$ (2,655)	-5%
<i>Restatement: (prior year correction)</i>								
REVENUES								
State Appropriations	\$ 65,356	\$ 66,214	\$ 67,654	\$ 66,929	\$ 68,334	53%	\$ 1,405	2%
Federal Appropriations	18,125	18,441	17,908	17,834	17,893	14%	59	0%
Contracts and Grants	31,329	32,665	33,486	31,327	32,147	25%	821	3%
Gifts	2,516	1,985	2,091	1,486	1,497	1%	11	1%
Sales and Services	8,595	8,379	10,017	8,129	8,400	7%	271	3%
Investment Income	1,115	2,653	1,762	587	594	0%	7	1%
Other Income	517	749	753	364	139	0%	(225)	-62%
TOTAL REVENUES	\$ 127,554	\$ 131,087	\$ 133,671	\$ 126,656	\$ 129,005		\$ 2,349	2%
EXPENDITURES								
Salaries - Faculty	\$ 12,395	\$ 11,226	\$ 9,987	\$ 10,854	\$ 10,897	8%	\$ 43	0%
Salaries - Non-Faculty	56,204	57,687	57,219	61,971	64,111	46%	2,141	3%
Wages	2,605	2,411	2,668	2,090	2,064	1%	(26)	-1%
Benefits	29,939	31,083	30,832	32,781	33,696	24%	915	3%
Personnel Costs	101,143	102,408	100,705	107,696	110,768	80%	3,072	3%
Utilities	806	1,018	974	928	955	1%	27	3%
Scholarships	110	178	258	86	87	0%	1	1%
Equipment (Capitalized)	1,444	1,454	1,448	951	1,990	1%	1,039	109%
Operations and Maintenance (Net)	22,188	22,813	23,116	22,592	24,138	17%	1,546	7%
TOTAL EXPENDITURES	\$ 125,691	\$ 127,871	\$ 126,502	\$ 132,253	\$ 137,938		\$ 5,685	4%
TRANSFERS								
RFS Debt Service (To System Office)	\$ -	\$ (261)	\$ (279)	\$ (279)	\$ (297)		\$ (18)	6%
Other	618	(1,781)	1,427	3,221	4,650		1,429	44%
NET TRANSFERS	\$ 618	\$ (2,042)	\$ 1,148	\$ 2,942	\$ 4,353		\$ 1,411	48%
NET INCREASE (DECREASE)	2,482	1,173	8,317	(2,655)	(4,581)		(1,925)	73%
ENDING CURRENT NET POSITION	\$ 41,915	\$ 43,089	\$ 51,406	\$ 48,751	\$ 44,170		\$ (4,580)	-9%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M AgriLife Extension Service
FY 2020 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2016		FY 2017		FY 2018		FY 2019		FY 2020		FY19 Budget to FY20 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance				
Fund Group - NACUBO Function												
E&G and Designated:												
Institutional Support	\$ 8,145	\$ 8,265	\$ 9,398	\$ 8,007	\$ 7,740	6%	\$ (267)	-3%				
Public Service	86,638	85,597	84,719	92,170	97,626	71%	5,457	6%				
Research	202	184	29	70	0	0%	(70)	-100%				
E&G and Designated Subtotal:	\$ 94,985	\$ 94,046	\$ 94,146	\$ 100,247	\$ 105,366	76%	\$ 5,120	5%				
Restricted:												
Public Service	\$ 30,558	\$ 32,902	\$ 31,816	\$ 31,549	\$ 32,572	\$ 0	\$ 1,023	3%				
Research	147	923	540	457	-	0%	(457)	-100%				
Restricted Subtotal:	\$ 30,706	\$ 33,825	\$ 32,356	\$ 32,006	\$ 32,572	24%	\$ 566	2%				
TOTAL:												
Institutional Support	\$ 8,145	\$ 8,265	\$ 9,398	\$ 8,007	\$ 7,740	6%	\$ (267)	-3%				
Public Service	117,197	118,499	116,535	123,719	130,199	94%	6,480	5%				
Research	350	1,107	569	527	0	0%	(527)	-100%				
TOTAL:	\$ 125,691	\$ 127,871	\$ 126,502	\$ 132,253	\$ 137,938	100%	\$ 5,685	4%				



Texas A&M AgriLife Extension Service
Change in Net Position
Current Funds
Fiscal Year 2020 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 15,757	\$ 13,144	\$ (2,612)
Designated	30,691	28,820	(1,871)
Restricted	2,303	2,206	(97)
Change in Net Position	\$ 48,751	\$ 44,170	\$ (4,581)

Explanation for Net Decrease*

Functional and General	\$ (2,612)	One-time use of federal carryover funds. These funds will be strategically allocated to support distance learning. This will maximize use of technology to expand agency outreach across Texas and the nation. Funds will also be used to support strategic agency initiatives such as the Assistant Extension agent program to develop and strengthen the statewide agent network.
Designated	\$ (1,871)	One-time use of carryover balances reflects adjustments in service center rates.
Restricted	\$ (97)	One-time use of federal carryover funds to the Expanded Food & Nutrition Education Program.

* if applicable

BUDGET NARRATIVE

Revenues

The Texas A&M Forest Service revenue budget is relatively flat for FY 2020, with only a slight decrease of \$304,000 (<1%), compared to the FY 2019 budget.

State Appropriations is budgeted to decrease \$91,000. This is a result of the following: increase for new Rural Border County Emergency Services exceptional item, \$90,677 increase in GIP funding, increase In-Brazos County Infrastructure Support, and a decrease in Outside Brazos County Infrastructure Support.

Contracts and Grants are budgeted to decrease \$504,000 (6%), while Sales and Services are budgeted to increase \$53,000. Other Income increased \$237,000 (1%) due to higher projected income from the 2% sales tax on fireworks that funds the Rural VFD Insurance Fund.

Expenditures

The Texas A&M Forest Service expense budget is also relatively flat, with a slight decrease of \$221,000 (<1%), compared to the FY 2019 budget. The slight decrease in expenses is due to decreased Personnel Costs and Equipment purchases.

Personnel Costs are budgeted to decrease \$196,000 (1%), primarily due to the reduction in Contracts and Grants. The reduction in personnel from contracts and grants is offset by the agency's Salary Plan. The Salary Plan includes \$345,000 in promotions and market adjustments along with a 3% Merit Pool for permanent and one-time payments.

Equipment (Capitalized) is budgeted to decrease as funds are strategically allocated to cover operational needs and is reflected in the increase in Operations and Maintenance (Net).



TEXAS A&M FOREST SERVICE
FY 2020 Highlighted Budget Components
(In Thousands)

FY 2019 Board Approved Expense Budget	\$	73,924
FY 2020 Proposed Expense Budget		73,703
Difference	\$	(221)
% Change		-0.3%

			<u>Method of Finance</u>
Personnel Costs	\$	(196)	Contracts & Grants
Equipment (Capitalized)		(558)	State Appropriations
Operations and Maintenance (Net)		533	State Appropriations
TOTAL:	\$	(221)	

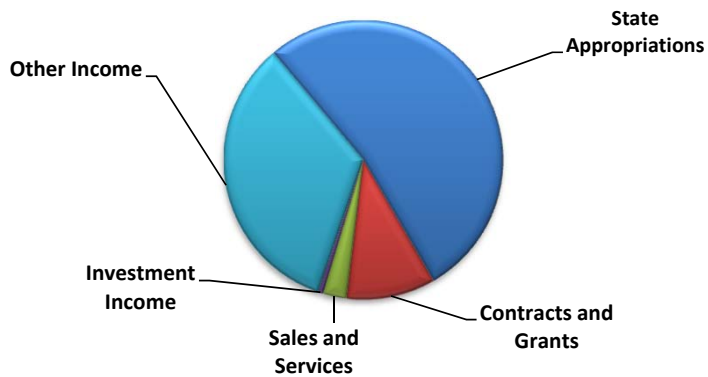


THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Forest Service

FY 2020 Budget Graphs
(In Thousands)

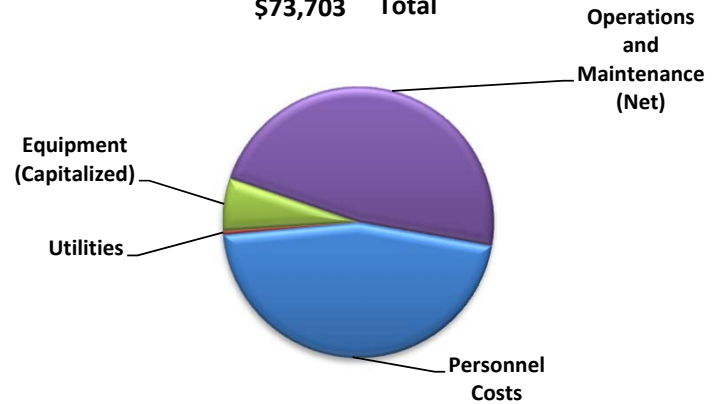


FY 2020 BUDGET REVENUES
\$73,574 Total



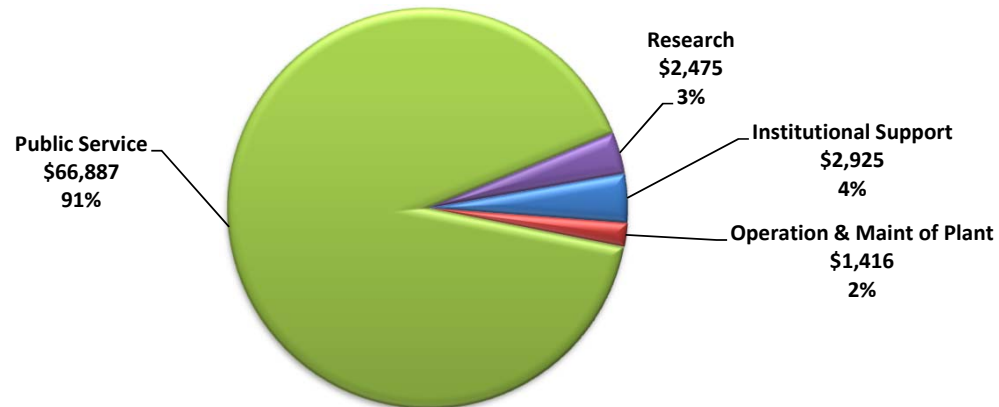
See Executive Budget Summary for amounts and percentages

FY 2020 BUDGET EXPENDITURES
\$73,703 Total



See Executive Budget Summary for amounts and percentages

FY 2020 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Forest Service
FY 2020 Executive Budget Summary
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		FY19 Budget to FY20 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 112,804	\$ 100,319	\$ 95,477	\$ 39,503	\$ 96,825		\$ 57,322	145%
<i>Restatement: (prior year correction)</i>								
REVENUES								
State Appropriations	\$ 38,518	\$ 46,372	\$ 41,161	\$ 38,879	\$ 38,789	53%	\$ (91)	0%
Contracts and Grants	10,040	12,269	9,546	8,101	7,597	10%	(504)	-6%
Gifts	10	12	23	0	0	0%	0	n/a
Sales and Services	3,272	5,809	3,597	1,957	2,010	3%	53	3%
Investment Income	666	1,303	874	409	409	1%	0	n/a
Other Income	18,908	18,743	23,168	24,532	24,769	34%	237	1%
TOTAL REVENUES	\$ 71,414	\$ 84,508	\$ 78,369	\$ 73,877	\$ 73,574		\$ (304)	0%
EXPENDITURES								
Salaries - Faculty	\$ 161	\$ 45	\$ 30	\$ -	\$ -	0%	\$ -	n/a
Salaries - Non-Faculty	21,105	21,798	22,047	23,988	23,750	32%	(239)	-1%
Wages	2,857	3,200	5,629	1,162	1,040	1%	(123)	-11%
Benefits	9,059	9,704	10,190	8,786	8,952	12%	165	2%
Personnel Costs	33,182	34,747	37,896	33,937	33,741	46%	(196)	-1%
Utilities	280	295	335	326	326	0%	1	0%
Equipment (Capitalized)	6,649	8,409	2,520	5,174	4,616	6%	(558)	-11%
Operations and Maintenance (Net)	43,465	45,342	91,925	34,487	35,020	48%	533	2%
TOTAL EXPENDITURES	\$ 83,576	\$ 88,793	\$ 132,676	\$ 73,924	\$ 73,703		\$ (221)	0%
TRANSFERS								
RFS Debt Service (To System Office)	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	n/a
Other	(323)	(557)	(1,667)	0	139		139	n/a
NET TRANSFERS	\$ (323)	\$ (557)	\$ (1,667)	\$ -	\$ 139		\$ 139	n/a
NET INCREASE (DECREASE)	(12,485)	(4,842)	(55,974)	(46)	10		56	121%
ENDING CURRENT NET POSITION	\$ 100,319	\$ 95,477	\$ 39,503	\$ 39,457	\$ 96,834		\$ 57,377	145%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Forest Service
FY 2020 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		FY19 Budget to FY20 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
Fund Group - NACUBO Function								
E&G and Designated:								
Institutional Support	\$ 3,498	\$ 3,441	\$ 3,447	\$ 2,959	\$ 2,925	4%	\$ (34.44)	-1%
O&M of Plant	1,531	1,609	1,429	1,390	1,416	2%	26	2%
Public Service	73,743	75,768	119,872	64,171	63,872	87%	(299)	0%
Research	1,736	1,843	1,965	2,089	2,164	3%	75	4%
E&G and Designated Subtotal:	\$ 80,508	\$ 82,660	\$ 126,713	\$ 70,610	\$ 70,378	95%	\$ (232)	0%
Restricted:								
O&M of Plant	\$ 2	\$ 1	\$ 1	\$ -	\$ -	0%	\$ -	n/a
Public Service	2,541	5,630	5,696	3,024	3,015	4%	(9)	0%
Research	524	501	265	290	311	0%	21	7%
Restricted Subtotal:	\$ 3,068	\$ 6,132	\$ 5,963	\$ 3,314	\$ 3,325	5%	\$ 12	0%
TOTAL:								
Institutional Support	\$ 3,498	\$ 3,441	\$ 3,447	\$ 2,959	\$ 2,925	4%	\$ (34)	-1%
O&M of Plant	1,533	1,610	1,430	1,390	1,416	2%	26	2%
Public Service	76,284	81,398	125,568	67,195	66,887	91%	(308)	0%
Research	2,261	2,344	2,230	2,379	2,475	3%	96	4%
TOTAL:	\$ 83,576	\$ 88,793	\$ 132,676	\$ 73,924	\$ 73,703	100%	\$ (221)	0%



Texas A&M Forest Service
Change in Net Position
Current Funds
Fiscal Year 2020 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 83,886	\$ 83,895	\$ 10
Designated	11,990	11,990	0
Restricted	950	950	-
Change in Net Position	\$ 96,825	\$ 96,834	\$ 10

Explanation for Net Decrease*

* if applicable



TEXAS A&M VETERINARY MEDICAL DIAGNOSTIC LABORATORY



BUDGET NARRATIVE

Revenues

Total Revenues are budgeted to increase \$1.5 million (7%) when compared to the FY 2019 budget. State Appropriations increased by \$588,000 due to an exceptional item being funded in FY 2020. The remaining increase comes primarily from Sales and Services.

Contracts and Grants revenue is budgeted to decrease by \$85,000 for FY 2020. Funding is provided by the USDA National Institute of Food and Agriculture in support of the National Animal Health Laboratory Network (NAHLN). TVMDL is a Level 1 NAHLN member. The agency continues to seek opportunities to increase these contracts and grants activities.

Sales and Services revenue from diagnostic testing fees are forecasted to increase by \$957,000 (8%), compared to the FY 2019 budget. Sales and Services total \$12.8 million and represent 55% of the total FY 2020 revenue budget.

Expenditures

Total Expenditures are budgeted to increase by \$1.6 million (9%), over the FY 2019 budget.

Total Personnel Costs, which comprise 67% of the agency's expenditures, are budgeted to increase over FY 2019 by \$824,000 (6%). Employee and retiree benefit costs are expected to increase to \$3.2 million (3% increase) and represent 16% of the agency's total budget. Compared to FY 2015, this category totaled \$2.7 million.

Utilities are budgeted to decrease \$5,000 (1%) based on projections for the College Station facility provided by TAMU Utilities and Energy Services.

Equipment (Capitalized) expenses are budgeted to increase \$135,000 (100%), as the agency prepares to replace certain aging equipment.



TEXAS A&M VETERINARY MEDICAL DIAGNOSTIC LABORATORY



BUDGET NARRATIVE CONTINUED

Operations and Maintenance is budgeted to increase \$640,000 (13%), compared to the FY 2019 budget. The increase is primarily the result of consumable and supply costs, and maintenance costs relating to the agency's new LIMS system.

TVMDL continues to share several administrative functions (e.g., human resources, payroll, disbursements, procurement, Concur/travel and HUB) with Texas A&M AgriLife Research and Texas A&M AgriLife Extension. This has helped the agency to maximize cost efficiencies in administrative functions.

Transfers

RFS Debt Transfer of \$3 million is budgeted for debt service payments on the College Station and Canyon laboratories.



Texas A&M Veterinary Medical Diagnostic Laboratory

FY 2020 Highlighted Budget Components

(In Thousands)

FY 2019 Board Approved Expense Budget	\$	18,730	
FY 2020 Proposed Expense Budget		20,324	
Difference	\$	1,594	
% Change		8.5%	
<hr/>			
			Method of Finance
Personnel Costs	\$	711	Sales and Services
Equipment (Capitalized)		135	Sales and Services
Benefits		108	Sales and Services
Operations and Maintenance		640	Sales and Services and State Appropriations
TOTAL:	\$	1,594	

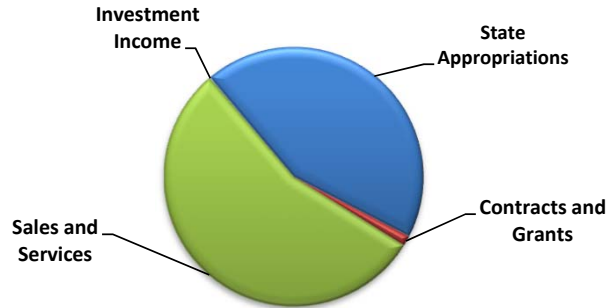


THE TEXAS A&M UNIVERSITY SYSTEM Texas A&M Veterinary Medical Diagnostic Laboratory

FY 2020 Budget Graphs
(In Thousands)

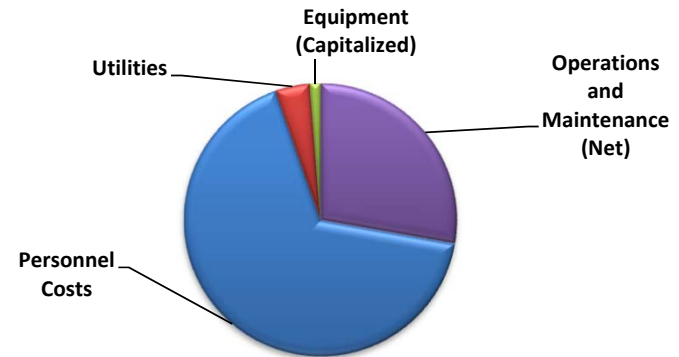


FY 2020 BUDGET REVENUES
\$23,354 Total



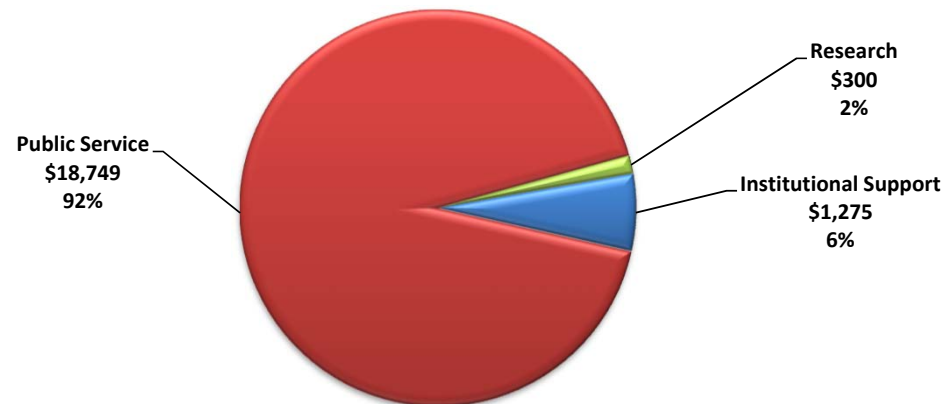
See Executive Budget Summary for amounts and percentages

FY 2020 BUDGET EXPENDITURES
\$20,324 Total



See Executive Budget Summary for amounts and percentages

FY 2020 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Veterinary Medical Diagnostic Laboratory
FY 2020 Executive Budget Summary
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		FY19 Budget to FY20 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 635	\$ 790	\$ 1,013	\$ 1,546	\$ 2,296		\$ 750	48%
<i>Restatement: (prior year correction)</i>								
REVENUES								
State Appropriations	\$ 9,895	\$ 9,928	\$ 9,581	\$ 9,616	\$ 10,205	44%	\$ 588	6%
Contracts and Grants	286	328	391	385	300	1%	(85)	-22%
Sales and Services	11,093	11,879	11,919	11,867	12,824	55%	957	8%
Investment Income	7	23	38	15	25	0%	10	67%
Other Income	0	5	0	0	0	0%	0	n/a
TOTAL REVENUES	\$ 21,282	\$ 22,163	\$ 21,929	\$ 21,884	\$ 23,354		\$ 1,470	7%
EXPENDITURES								
Salaries - Faculty	\$ 27	\$ 13	\$ 19	\$ -	\$ -	0%	\$ -	n/a
Salaries - Non-Faculty	8,643	9,021	8,925	9,425	10,135	50%	711	8%
Wages	330	259	168	212	217	1%	5	2%
Benefits	2,775	3,057	3,077	3,129	3,238	16%	108	3%
Personnel Costs	11,775	12,350	12,189	12,766	13,590	67%	824	6%
Utilities	828	727	758	836	831	4%	(5)	-1%
Scholarships	9	4	3	0	0	0%	0	n/a
Equipment (Capitalized)	179	52	222	135	270	1%	135	100%
Operations and Maintenance (Net)	5,338	5,807	5,432	4,993	5,633	28%	640	13%
TOTAL EXPENDITURES	\$ 18,129	\$ 18,940	\$ 18,604	\$ 18,730	\$ 20,324		\$ 1,594	9%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (3,000)	\$ (3,000)	\$ (2,926)	\$ (2,924)	\$ (3,026)		\$ (102)	3%
Other	1	0	135	0	670		670	n/a
NET TRANSFERS	\$ (2,998)	\$ (3,000)	\$ (2,792)	\$ (2,924)	\$ (2,356)		\$ 568	-19%
NET INCREASE (DECREASE)	155	223	534	230	674		444	193%
ENDING CURRENT NET POSITION	\$ 790	\$ 1,013	\$ 1,546	\$ 1,776	\$ 2,970		\$ 1,194	67%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Veterinary Medical Diagnostic Laboratory
FY 2020 Executive Budget Summary
(In Thousands)



EXPENDITURES						FY19 Budget to		
	FY 2016	FY 2017	FY 2018	FY 2019	FY20 Budget			
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
E&G and Designated:								
Institutional Support	\$ 1,921	\$ 1,377	\$ 1,360	\$ 1,915	\$ 1,275	6%	\$ (639.61)	-33%
Public Service	15,945	17,189	16,883	16,430	18,749	92%	2,319	14%
Research	9	76	12	35	27	0%	(8)	-22%
E&G and Designated Subtotal:	\$ 17,874	\$ 18,642	\$ 18,256	\$ 18,380	\$ 20,051	99%	\$ 1,671	9%
Restricted:								
Public Service	\$ 22	\$ -	\$ 0	\$ -	\$ -	0%	\$ -	n/a
Research	233	298	348	350	273	1%	(77)	-22%
Restricted Subtotal:	\$ 255	\$ 298	\$ 348	\$ 350	\$ 273	1%	\$ (77)	-22%
TOTAL:								
Institutional Support	\$ 1,921	\$ 1,377	\$ 1,360	\$ 1,915	\$ 1,275	6%	\$ (640)	-33%
Public Service	15,967	17,189	16,883	16,430	18,749	92%	2,319	14%
Research	241	374	360	385	300	1%	(85)	-22%
TOTAL:	\$ 18,129	\$ 18,940	\$ 18,604	\$ 18,730	\$ 20,324	100%	\$ 1,594	9%



Texas A&M Veterinary Medical Diagnostic Laboratory
Change in Net Position
Current Funds
Fiscal Year 2020 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 2,296	\$ 2,970	\$ 674
Designated	-	-	-
Auxiliary	-	-	-
Restricted	-	-	-
Change in Net Position	<u>\$ 2,296</u>	<u>\$ 2,970</u>	<u>\$ 674</u>

Explanation for Net Decrease*

* if applicable

BUDGET NARRATIVE

Revenues

Total Revenues are budgeted to increase by \$5.5 million (3%), compared to the FY 2019 budget, with a majority of the increase from State Appropriations and Sales and Services.

State Appropriations are budgeted to increase \$1.8 million (7%), due to increases in funding to the NPI exceptional item, the new NASA exceptional item for \$840,000, slight increases in the CIR debt service, and state paid benefits funding.

Contracts and Grants are budgeted to increase based on projected growth in federal awards and industry activities, which are partially offset by an estimated decrease in foreign sponsored revenue due to reductions in the Qatar awards.

Sales and Services are budgeted to increase by \$3 million (30%), due to increases in Workforce Development short courses, Consortia revenues and National Lab fees.

Investment Income is budgeted conservatively based on current trends and was calculated at 2.25% earnings recommended by System guidelines.

Gifts and Other Income are budgeted at an increase over the FY 2019 budget and reflect known gifts for FY 2020 and estimates based on FY 2019 year-to-date actuals.

Expenditures

Total Expenditures are budgeted to increase by \$6.1 million (4%), compared to the FY 2019 budget. This is primarily a result of Personnel costs and Operations and Maintenance related to PUF funds and contracts and grants activities.

Personnel Costs are budgeted to increase \$3.4 million (4%) including an increase in benefits of \$520,000 (4%) compared to the FY 2019 budget. This is based on a 2% merit pool and an estimated increase in payroll charged to sponsored contracts and grants and other personnel changes.

BUDGET NARRATIVE CONTINUED

Utilities, Scholarships, and Equipment (Capitalized) all show increases. Utilities are budgeted with a slight increase of \$153,000 (5%) that is associated with increases in space and changes in rates. Scholarships charged to sponsored contracts and grants are budgeted to increase \$304,000 (4%). Equipment (Capitalized) is budgeted at an overall increase of \$177,000 (2%) to reflect the PUF Equipment funds of \$3.4 million and slight increases associated with overall agency activities.

Operations and Maintenance is budgeted to increase by \$2 million (4%), compared to the FY 2019 budget based primarily on increases associated with overall agency activities and increases projected on sponsored contracts and grants activities.

Transfers

RFS Debt Service transfer of \$6.4 million is for the Center for Infrastructure Renewal (\$4.8 million), Engineering Education Complex and the Agriculture Building #5 (\$245,000), the Health Technologies Building Renovation (\$227,500), the TEES State Headquarters Building (\$472,500), and the AGN Nuclear Reactor Building (\$68,250), the Testing and Characterization Facility (\$253,923), the RELLIS Energy Systems Laboratory (\$17,500), and the Industrial Distribution Building No. 1 (\$87,500). Other transfers to TEES include a \$480,000 transfer from AgriLife Research for water research funding initiatives as provided by the 86th Legislature and \$3.4 million in PUF equipment allocation.



Texas A&M Engineering Experiment Station

FY 2020 Highlighted Budget Components

(in thousands)

FY 2019 Board Approved Expense Budget	\$ 160,028
FY 2020 Proposed Expense Budget	166,082
Difference	\$ 6,054
% Change	3.8%

Personnel Costs

Changes in Personnel \$ 3,388

Method of Finance

24% State Appropriations
19% Indirect Cost Recovery; Workforce Development
57% Sponsored Research Funds

O&M Increases

Utilities 154 State Appropriations; Indirect Cost Revenue;
Other designated and restricted funds
Based on increase space and building utilization

Scholarships 304 Contracts and Grants, Short Courses

Equipment & O&M 2,209 PUF Equipment funding; Indirect Cost Revenue, Sales
and Services, and Contracts and Grants. The increase in
these expenditures reflects appropriate

TOTAL:	\$ 6,054
---------------	-----------------

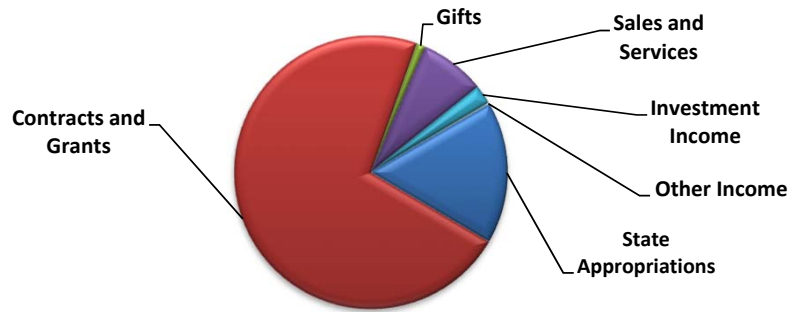


THE TEXAS A&M UNIVERSITY SYSTEM Texas A&M Engineering Experiment Station

FY 2020 Budget Graphs (In Thousands)

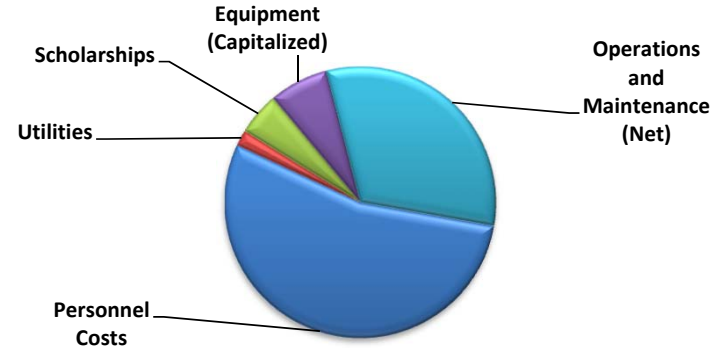


FY 2020 BUDGET REVENUES
\$168,293 Total



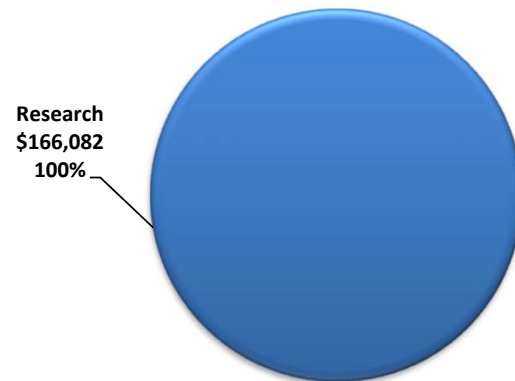
See Executive Budget Summary for amounts and percentages

FY 2020 BUDGET EXPENDITURES
\$166,082 Total



See Executive Budget Summary for amounts and percentages

FY 2020 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Engineering Experiment Station
FY 2020 Executive Budget Summary
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		FY19 Budget to FY20 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 84,099	\$ 64,968	\$ 51,511	\$ 39,158	\$ 39,158		\$ (0)	0%
<i>Restatement: (prior year correction)</i>								
REVENUES								
State Appropriations	\$ 21,564	\$ 26,661	\$ 27,177	\$ 26,427	\$ 28,255	17%	\$ 1,829	7%
Contracts and Grants	95,350	93,464	105,102	120,641	121,151	72%	510	0%
Gifts	1,398	1,885	1,992	1,350	1,800	1%	450	33%
Sales and Services	9,003	9,265	11,307	10,000	13,000	8%	3,000	30%
Investment Income	3,551	6,681	3,717	4,037	3,787	2%	(250)	-6%
Other Income	129	361	604	300	300	0%	0	n/a
TOTAL REVENUES	\$ 130,994	\$ 138,318	\$ 149,899	\$ 162,755	\$ 168,293		\$ 5,538	3%
EXPENDITURES								
Salaries - Faculty (Equivalent)	\$ 18,971	\$ 19,431	\$ 18,343	\$ 20,983	\$ 21,648	13%	\$ 664	3%
Salaries - Non-Faculty	41,695	41,023	47,323	47,600	49,720	30%	2,120	4%
Wages	3,786	3,766	4,185	3,555	3,638	2%	83	2%
Benefits	11,817	12,554	13,724	14,402	14,922	9%	520	4%
Personnel Costs	76,269	76,774	83,576	86,541	89,927	54%	3,387	4%
Utilities	3,237	2,603	2,892	2,963	3,116	2%	153	5%
Scholarships	8,660	8,972	9,246	8,169	8,473	5%	304	4%
Equipment (Capitalized)	8,232	6,751	5,006	11,503	11,680	7%	177	2%
Operations and Maintenance (Net)	51,452	48,094	51,541	50,853	52,886	32%	2,033	4%
TOTAL EXPENDITURES	\$ 147,849	\$ 143,194	\$ 152,260	\$ 160,028	\$ 166,082		\$ 6,054	4%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (357)	\$ (5,058)	\$ (4,800)	\$ (6,472)	\$ (6,367)		\$ 105	-2%
Other	(1,919)	(3,523)	(5,191)	3,745	4,156		411	-11%
NET TRANSFERS	\$ (2,276)	\$ (8,581)	\$ (9,991)	\$ (2,727)	\$ (2,211)		\$ 516	-19%
NET INCREASE (DECREASE)	(19,131)	(13,457)	(12,352)	0	(0)		(0)	n/a
ENDING CURRENT NET POSITION	\$ 64,968	\$ 51,511	\$ 39,158	\$ 39,158	\$ 39,158		\$ (0)	0%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Engineering Experiment Station
FY 2020 Executive Budget Summary
(In Thousands)



EXPENDITURES Fund Group - NACUBO Function	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		FY19 Budget to FY20 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
E&G and Designated:								
Institutional Support	\$ (1,131)	\$ 195	\$ 238	\$ -	\$ -	0%	\$ -	n/a
Research	71,574	66,603	67,896	60,396	67,971	41%	7,575	13%
E&G and Designated Subtotal:	\$ 70,442	\$ 66,798	\$ 68,134	\$ 60,396	\$ 67,971	41%	\$ 7,575	13%
Restricted:								
Research	\$ 77,407	\$ 76,395	\$ 84,126	\$ 99,631	\$ 98,111	59%	\$ (1,521)	-2%
Restricted Subtotal:	\$ 77,407	\$ 76,395	\$ 84,126	\$ 99,631	\$ 98,111	59%	\$ (1,521)	-2%
TOTAL:								
Institutional Support	\$ (1,131)	\$ 195	\$ 238	\$ -	\$ -	0%	\$ -	n/a
Research	148,980	142,999	152,022	160,028	166,082	100%	6,054	4%
TOTAL:	\$ 147,849	\$ 143,194	\$ 152,260	\$ 160,028	\$ 166,082	100%	\$ 6,054	4%



Texas A&M Engineering Experiment Station
Change in Net Position
Current Funds
Fiscal Year 2020 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ (178)	\$ (178)	\$ -
Designated	31,327	31,327	-
Restricted	8,009	8,009	-
Change in Net Position	\$ 39,158	\$ 39,158	\$ -

Explanation for Net Decrease*

* if applicable



TEXAS A&M TRANSPORTATION INSTITUTE



BUDGET NARRATIVE

Revenues

Total Revenues are budgeted at \$76.0 million reflecting a \$3 million (4%) increase to the FY 2019 budget. Texas A&M Transportation Institute (TTI) continues to experience growth in non-traditional sponsored research activities. Sponsored research contracts represent 80% of total revenue and are sourced to federal, state, local, private and foreign sponsors.

State Appropriations are budgeted to increase \$593,000 (6%), compared to FY 2019 budget. Included in the total State Appropriations is \$960,000 for the Transportation Safety Center and \$816,000 for the Center for International Intelligent Transportation Research.

Sales and Services are budgeted to increase by \$934,000 (24%), compared to the FY 2019 budget because of projected increase in royalty income. Investment Income is budgeted conservatively at \$520,000.

Expenditures

Total Expenditures are budgeted at \$72.5 million, reflecting a \$2 million (3%) increase over FY 2019 budget. The increase is primarily from Operations and Maintenance.

Personnel Costs are budgeted to remain relatively flat compared to FY 2019. The personnel category shows a slight decline despite a proposed 2% merit pool because of senior researchers and staff that retired in FY 2019.

Operations and Maintenance expenditures are budgeted to increase 9% as a result of TTI's growth in sponsored research activities and relocation of TTI's Headquarters Building to the Texas A&M University System RELLIS campus.

Scholarships are budgeted to increase 4% in support of graduate student employees. Equipment is budgeted to increase by 2% related to sponsored research.

Transfers

RFS Debt Service includes \$715,000 for the TTI Headquarters Building at the Texas A&M University System RELLIS campus.

Texas A&M Transportation Institute

FY 2020 Highlighted Budget Components

(In Thousands)

FY 2019 Board Approved Expense Budget	\$	70,544
FY 2020 Proposed Expense Budget		72,526
Difference	\$	1,982
% Change		2.8%

		<u>Method of Finance</u>
Personnel Costs	\$ (17)	Sponsored Contract Revenue
Operations and Maintenance (Net)	1,952	Sponsored Contract Revenue
Equipment and Scholarships for Graduate Students	47	Sponsored Contract Revenue
TOTAL:	\$ 1,982	

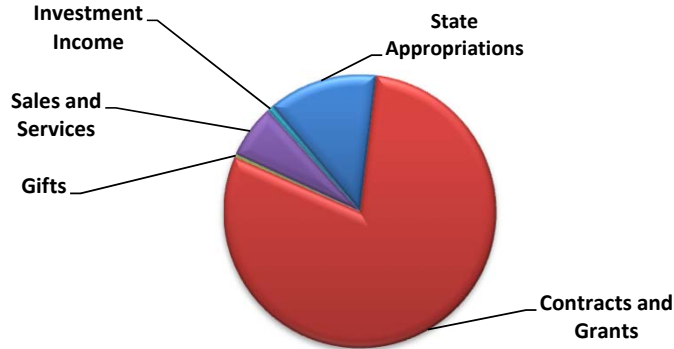


THE TEXAS A&M UNIVERSITY SYSTEM Texas A&M Transportation Institute

FY 2020 Budget Graphs
(In Thousands)

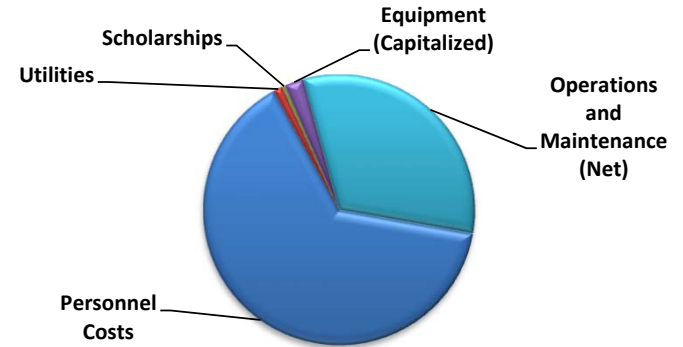


FY 2020 BUDGET REVENUES
\$75,979 Total



See Executive Budget Summary for amounts and percentages

FY 2020 BUDGET EXPENDITURES
\$72,526 Total



See Executive Budget Summary for amounts and percentages

FY 2020 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)

THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Transportation Institute
FY 2020 Executive Budget Summary
(In Thousands)

	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		FY19 Budget to FY20 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 21,657	\$ 20,759	\$ 18,316	\$ 16,022	\$ 17,855		\$ 1,833	11%
<i>Restatement: (prior year correction)</i>								
REVENUES								
State Appropriations	\$ 11,068	\$ 11,228	\$ 9,244	\$ 9,301	\$ 9,894	13%	\$ 593	6%
Contracts and Grants	59,613	56,366	60,321	58,985	60,501	80%	1,516	3%
Gifts	340	224	168	250	225	0%	(25)	-10%
Sales and Services	3,588	3,393	3,385	3,905	4,839	6%	934	24%
Investment Income	455	1,062	616	554	520	1%	(34)	-6%
Other Income	149	557	135	0	0	0%	0	n/a
TOTAL REVENUES	\$ 75,210	\$ 72,680	\$ 73,853	\$ 72,996	\$ 75,979		\$ 2,983	4%
EXPENDITURES								
Salaries - Faculty	\$ 18,940	\$ 19,384	\$ 18,259	\$ 18,925	\$ 17,660	24%	\$ (1,265)	-7%
Salaries - Non-Faculty	16,107	16,880	18,195	17,580	18,824	26%	1,244	7%
Wages	2,091	1,816	1,815	1,345	1,319	2%	(26)	-2%
Benefits	8,974	9,540	9,612	8,761	8,790	12%	29	0%
Personnel Costs	46,112	47,621	47,880	46,611	46,593	64%	(17)	0%
Utilities	671	664	648	800	800	1%	0	n/a
Scholarships	407	391	214	270	280	0%	10	4%
Equipment (Capitalized)	4,993	2,365	949	1,575	1,612	2%	37	2%
Operations and Maintenance (Net)	23,360	23,554	25,991	21,288	23,241	32%	1,952	9%
TOTAL EXPENDITURES	\$ 75,543	\$ 74,595	\$ 75,682	\$ 70,544	\$ 72,526		\$ 1,982	3%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (478)	\$ (440)	\$ (448)	\$ (620)	\$ (715)		\$ (95)	15%
Other	(86)	(88)	(17)	0	133		133	100%
NET TRANSFERS	\$ (564)	\$ (528)	\$ (465)	\$ (620)	\$ (582)		\$ 38	-6%
NET INCREASE (DECREASE)	(898)	(2,443)	(2,294)	1,832	2,871		1,039	57%
ENDING CURRENT NET POSITION	\$ 20,759	\$ 18,316	\$ 16,022	\$ 17,855	\$ 20,726		\$ 2,872	16%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Transportation Institute
FY 2020 Executive Budget Summary
(In Thousands)



EXPENDITURES Fund Group - NACUBO Function	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		FY19 Budget to FY20 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
E&G and Designated:								
Institutional Support	\$ (792)	\$ (1,538)	\$ (1,464)	\$ -	\$ -	0%	\$ -	n/a
Public Service	95	81	78	84	85	0%	1	1%
Research	25,611	29,089	28,008	23,230	23,823	33%	594	3%
E&G and Designated Subtotal:	\$ 24,915	\$ 27,632	\$ 26,621	\$ 23,314	\$ 23,908	33%	\$ 595	3%
Restricted:								
Public Service	\$ 1,720	\$ 1,741	\$ 1,547	\$ 1,738	\$ 1,759	2%	\$ 21	1%
Research	48,909	45,223	47,514	45,492	46,859	65%	1,366	3%
Restricted Subtotal:	\$ 50,628	\$ 46,963	\$ 49,061	\$ 47,230	\$ 48,618	67%	\$ 1,387	3%
TOTAL:								
Institutional Support	\$ (792)	\$ (1,538)	\$ (1,464)	\$ -	\$ -	0%	\$ -	n/a
Public Service	1,815	1,821	1,625	1,822	1,844	3%	22	1%
Research	74,520	74,312	75,522	68,722	70,682	97%	1,960	3%
TOTAL:	\$ 75,543	\$ 74,595	\$ 75,682	\$ 70,544	\$ 72,526	100%	\$ 1,982	3%



Texas A&M Transportation Institute
Change in Net Position
Current Funds
Fiscal Year 2020 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 450	\$ 486	\$ 36
Designated	15,517	18,478	2,961
Restricted	1,888	1,763	(125)
Change in Net Position	<u>\$ 17,855</u>	<u>\$ 20,726</u>	<u>\$ 2,871</u>

Explanation for Net Decrease*

Restricted	\$ (125)	One-time use of reserves due to required cost sharing.
-------------------	----------	--

* if applicable

BUDGET NARRATIVE

Revenues

Total Revenues in FY 2020 are budgeted to increase by \$7.5 million (8%), compared to FY 2019 budget. The principal drivers are:

- Tuition and Fees are budgeted to increase by \$1.3 million due to the increase in the number of students we serve, which accounts for most of the increase in this area.
- Contracts and Grants are budgeted to increase by \$5.3 million. The increase is primarily from \$1.7 million in additional funding through the U.S. Department of Homeland Security Cooperative Training Agreement, \$1.4 million from a new contract through the Triad National Security LLC, and \$1.6 million from a grant through the Texas Department of Transportation. The current strong position of the petroleum industry is also providing increased contracts.
- Investment income is projected to increase \$452,000 due to improvement in the economy, and previously understated estimate in the FY 2019 budget.

Expenditures

Total Expenditures in FY 2020 are budgeted to increase \$3.7 million (4%), compared to the FY 2019 budget.

- Personnel Costs are budgeted to decrease by \$3.7 million due to change in funding for several positions to designated service accounts.
- Equipment (capitalized) is budgeted to decrease due to some major items budgeted in FY 2019 but not in FY 2020.
- Operations and Maintenance is budgeted to increase by \$7.6 million due to increased costs of fuel and other supplies, and for the upgrades to suite A of the Gateway building into the TX-TF1 Operation and Mobilization Center. Operations and Maintenance costs also include funds transferred to designated service accounts.

Transfers

- RFS Debt Service transfer of \$2.4 million is for the Wastewater Treatment Plant Repair, initial work on a new Fire Station and Office building at Brayton Fire Field, and expansion of the Water Wastewater System.
- Other Transfers is budgeted at \$7.4 million. This is primarily due to \$8.1 million being transferred to plant support for the capital plan, equipment renewals and equipment replacements.



Texas A&M Engineering Extension Service

FY 2020 Highlighted Budget Components

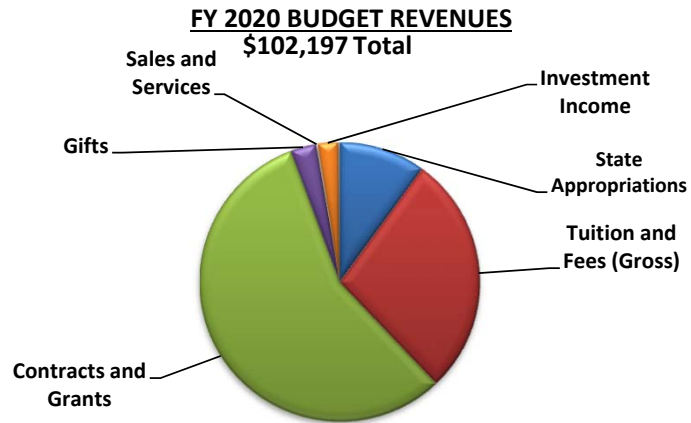
(In Thousands)

FY 2019 Board Approved Expense Budget	\$ 87,413	
FY 2020 Proposed Expense Budget	91,098	
Difference	\$ 3,685	
% Change	4.2%	
<hr/>		
		<u>Method of Finance</u>
Personnel Costs	\$ (3,724)	
Equipment (Capitalized)	(273)	
Utilities	82	Tuition and Fees and Contracts and Grants Revenue
Operations and Maintenance	7,600	Tuition and Fees and Contracts and Grants Revenue
TOTAL:	\$ 3,685	

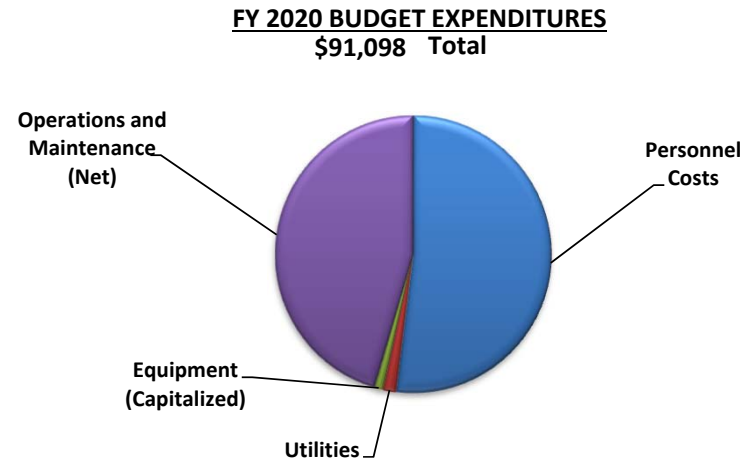


THE TEXAS A&M UNIVERSITY SYSTEM Texas A&M Engineering Extension Service

FY 2020 Budget Graphs
(In Thousands)

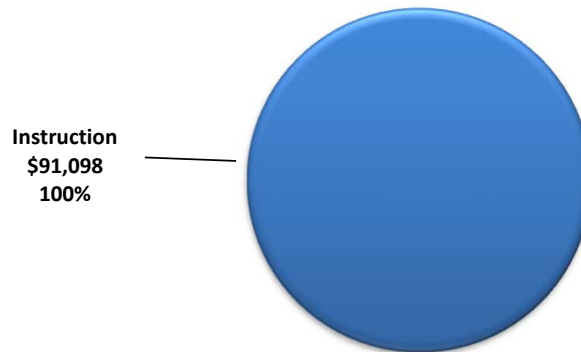


See Executive Budget Summary for amounts and percentages



See Executive Budget Summary for amounts and percentages

FY 2020 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Engineering Extension Service
FY 2020 Executive Budget Summary
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		FY19 Budget to FY20 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 43,577	\$ 46,406	\$ 51,216	\$ 58,234	\$ 46,552		\$ (11,682)	-20%
<i>Restatement: (prior year correction)</i>								
REVENUES								
State Appropriations	\$ 8,934	\$ 8,813	\$ 9,767	\$ 10,094	\$ 10,224	10%	\$ 130	1%
Tuition and Fees (Gross)	24,277	24,342	25,517	27,232	28,561	28%	1,329	5%
Contracts and Grants	48,626	48,901	55,491	52,306	57,622	56%	5,316	10%
Gifts	416	356	1,207	187	200	0%	13	7%
Sales and Services	6,912	7,571	2,873	2,788	3,016	3%	227	8%
Investment Income	1,708	3,895	2,673	2,002	2,454	2%	452	23%
Other Income	167	122	119	121	121	0%	0	0%
TOTAL REVENUES	\$ 91,041	\$ 93,999	\$ 97,647	\$ 94,730	\$ 102,197		\$ 7,467	8%
EXPENDITURES								
Salaries - Faculty	\$ 71	\$ 104	\$ (365)	\$ -	\$ -	0%	\$ -	n/a
Salaries - Non-Faculty	28,539	28,728	30,661	33,477	29,868	33%	(3,609)	-11%
Wages	8,549	8,161	8,967	7,528	7,461	8%	(67)	-1%
Benefits	9,794	10,107	10,678	10,071	10,022	11%	(49)	0%
Personnel Costs	46,953	47,100	49,940	51,075	47,351	52%	(3,724)	-7%
Utilities	1,313	1,324	1,216	1,318	1,400	2%	82	6%
Scholarships	0	17	2	0	0	0%	0	n/a
Equipment (Capitalized)	4,519	4,397	2,282	1,204	931	1%	(273)	-23%
Operations and Maintenance (Net)	33,861	34,830	35,711	33,816	41,417	45%	7,600	22%
TOTAL EXPENDITURES	\$ 86,646	\$ 87,669	\$ 89,151	\$ 87,413	\$ 91,098		\$ 3,685	4%
TRANSFERS								
RFS Debt Service (To System Office)	\$ (2,032)	\$ (2,034)	\$ (2,035)	\$ (1,375)	\$ (2,401)		\$ (1,026)	75%
Other	466	513	558	(9,240)	(7,409)		1,830	20%
NET TRANSFERS	\$ (1,566)	\$ (1,521)	\$ (1,477)	\$ (10,615)	\$ (9,810)		\$ 805	-8%
NET INCREASE (DECREASE)	2,829	4,810	7,018	(3,298)	1,289		4,586	-139%
ENDING CURRENT NET POSITION	\$ 46,406	\$ 51,216	\$ 58,234	\$ 54,936	\$ 47,840		\$ (7,096)	-13%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Engineering Extension Service
FY 2020 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2016					FY 2017		FY 2018		FY 2019		FY 2020		FY19 Budget to FY20 Budget	
	Actuals		Actuals		Actuals		Budget		Budget		% of Budget		Dollar Variance	Percentage Variance	
Fund Group - NACUBO Function															
E&G and Designated:															
Instruction	\$ 53,916	\$ 51,917	\$ 66,299	\$ 65,578	\$ 66,427	73%	\$ 850	1%							
Institutional Support	13,792	13,607	0	0	0	0%	0	n/a							
E&G and Designated Subtotal:	\$ 67,708	\$ 65,524	\$ 66,299	\$ 65,578	\$ 66,427	73%	\$ 850	1%							
Restricted:															
Instruction	\$ 18,938	\$ 22,144	\$ 22,852	\$ 21,836	\$ 24,671	27%	2,835	13%							
Restricted Subtotal:	\$ 18,938	\$ 22,144	\$ 22,852	\$ 21,836	\$ 24,671	27%	\$ 2,835	13%							
TOTAL:															
Instruction	\$ 72,854	\$ 74,061	\$ 89,151	\$ 87,413	\$ 91,098	100%	\$ 3,685	4%							
Institutional Support	13,792	13,607	0	0	0	0%	0	n/a							
TOTAL:	\$ 86,646	\$ 87,669	\$ 89,151	\$ 87,413	\$ 91,098	100%	\$ 3,685	4%							



Texas A&M Engineering Extension Service
Change in Net Position
Current Funds
Fiscal Year 2020 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 4,870	\$ 6,198	\$ 1,327
Designated	37,850	37,373	(477)
Restricted	3,831	4,268	438
Change in Net Position	\$ 46,552	\$ 47,840	\$ 1,288

		Explanation for Net Decrease*
Designated	\$ (477)	One-time RFS Debt transfer and transfer to Plant Funds for capital plan and equipment renewals and replacement.

* if applicable



TEXAS DIVISION OF EMERGENCY MANAGEMENT



BUDGET NARRATIVE

Introduction

Legislation passed during the 86th legislative session approved moving the Texas Division of Emergency Management (TDEM) from the Texas Department of Public Safety to become the newest member of the Texas A&M University System. This is effective September 1, 2019.

TDEM is responsible for comprehensive, all-hazard emergency management program for the state and providing emergency management assistance for its jurisdictions. This includes:

- Preparedness (planning, training and exercises)
- Recovery, mitigation and disaster finance
- Response, operations and management of the State Operations Center

TDEM is comprised of approximately 329 FTE's that provide the services mentioned above. The agency is headquartered in Austin and organized into 7 regions, 31 districts and sub-districts, across the state to meet the needs of the state.

Revenues

Total Revenues in FY 2020 are budgeted at \$1.44 billion. Of this amount, \$1.42 billion is from Contracts and Grants, with the remaining revenue coming from State Appropriations of \$26.1 million, and \$327,000 from Other Income. The Contract and Grants revenue is primarily federal pass-through grants.

Expenditures

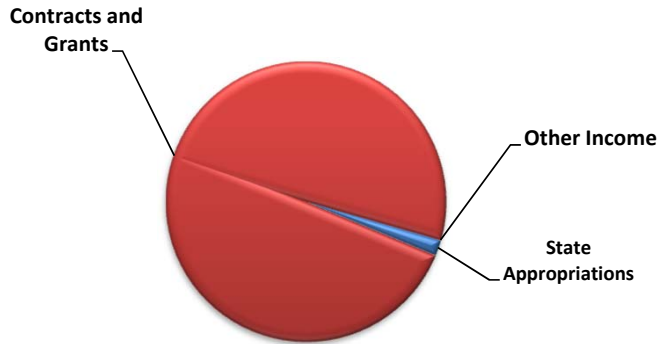
Total Expenditures in FY 2020 are budgeted at \$1.44 billion. Of this amount, \$1.38 billion is pass-through expenditures to local communities. The remaining expense budget comes from Personnel Costs of \$27.1 million, net Operations & Maintenance of \$37.4 million, Utilities of \$517,000, and Equipment of \$1.1 million.



THE TEXAS A&M UNIVERSITY SYSTEM
Texas Division of Emergency Management
FY 2020 Budget Graphs
(In Thousands)

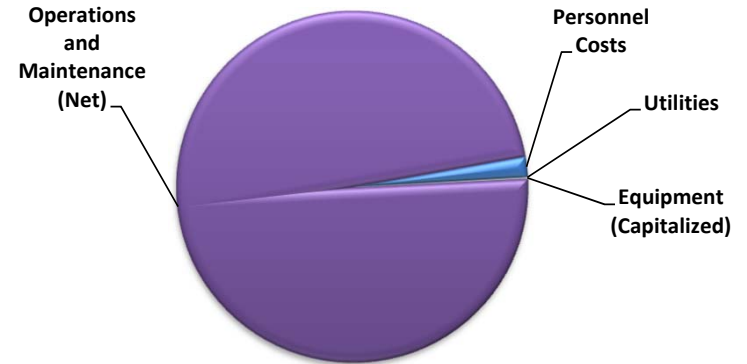


FY 2020 BUDGET REVENUES
\$1,446,076 Total



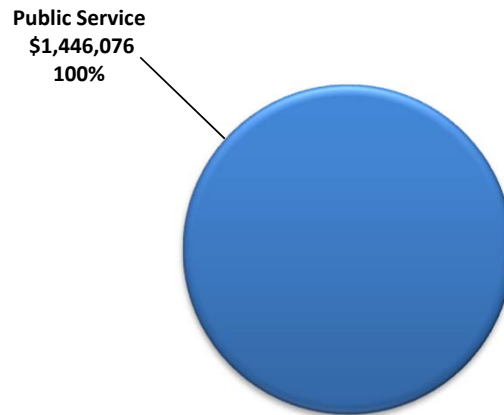
See Executive Budget Summary for amounts and percentages

FY 2020 BUDGET EXPENDITURES
\$1,446,076 Total



See Executive Budget Summary for amounts and percentages

FY 2020 BUDGET EXPENDITURES BY NACUBO FUNCTION



NAC

THE TEXAS A&M UNIVERSITY SYSTEM
Texas Division of Emergency Management
FY 2020 Executive Budget Summary

	FY 2020	
	Budget	% of Budget
BEGINNING CURRENT NET POSITION	\$ -	
<i>Restatement: (prior year correction)</i>		
REVENUES		
State Appropriations	\$ 26,174	2%
Contracts and Grants	1,419,575	98%
Other Income	327	0%
TOTAL REVENUES	\$ 1,446,076	
Percent of Budget		
EXPENDITURES		
Salaries - Faculty	\$ -	
Salaries - Non-Faculty	20,704	1%
Wages	0	
Benefits	6,418	0%
Personnel Costs	27,122	2%
Utilities	517	0%
Equipment (Capitalized)	1,125	0%
Operations and Maintenance (Net)	1,417,312	98%
TOTAL EXPENDITURES	\$ 1,446,076	
Percent of Budget		
TRANSFERS		
RFS Debt Service (from System Members)	\$ -	
Other	0	
NET TRANSFERS	\$ -	
NET INCREASE (DECREASE)	0	
ENDING CURRENT NET POSITION	\$ -	

THE TEXAS A&M UNIVERSITY SYSTEM
Texas Division of Emergency Management
FY 2020 Executive Budget Summary

EXPENDITURES	FY 2020	
	Budget	% of Budget
Fund Group - NACUBO Function		
E&G and Designated:		
Public Service	\$ 66,125	5%
E&G and Designated Subtotal:	\$ 66,125	5%
Restricted:		
Public Service	\$ 1,379,951	95%
Restricted Subtotal:	\$ 1,379,951	95%
TOTAL:		
Public Service	\$ 1,446,076	100%
TOTAL:	\$ 1,446,076	

SYSTEM OFFICES

BUDGET NARRATIVE

Introduction

The A&M System Offices continues to make positive organizational and operational changes to improve the overall services provided to the Board, System members, and departments within the System Offices. Over the past several years, the System Offices has taken the lead in several system-wide initiatives such as overseeing the implementation of Workday project (including various other IT recommendations) and the standardization of title codes and pay plans across the A&M System. These initiatives have led to the elimination of redundant administrative positions and increased efficiencies.

The 86th Legislature did continue to provide the System Offices with \$530,234 for need based scholarships and \$199,768 in System Office Operational funding. The total of these amounts (\$730,000) will be used to fund need based scholarships around the A&M System. These funds will be proportionally allocated to each academic university based on Pell Grant expenses.

Revenues

Overall, System Offices operations are supported by the following revenue streams:

- Available University Fund: \$21.59 million (45.0%)
- Special Mineral Fund: \$2.45 million (5.1%)
- Member Assessments: \$21.50 million (44.8%)
- Investment Earnings: \$2.04 million (4.3%)
- A&M Development Foundation: \$0.19 million (0.4%)
- Aircraft Usage Fees: \$0.20 million (0.4%)

SYSTEM OFFICES

BUDGET NARRATIVE CONTINUED

Expenditures

As presented at the Programmatic Budget Review meeting, System Offices operational expenditures are budgeted to increase from \$45.65 million to \$47.97 million, or \$2.32 million (5%).

Strategically, the following incremental initiatives are being proposed:

- 3% Merit Pool: \$1.2 million
- Healthy TX, HSC Initiatives: \$0.43 million
- Investment & Business Initiatives: \$0.37 million
- Retiree GIP costs: \$0.19 million



System Offices

FY 2020 Highlighted Budget Components

(In Thousands)

FY 2019 Board Approved Expense Budget	\$	510,612
FY 2020 Proposed Expense Budget		529,990
Difference	\$	19,378
% Change		3.8%
<hr/>		
Personnel Costs	\$	2,194
Operations and Maintenance		12,741
Debt Service		4,443
TOTAL:	\$	19,378

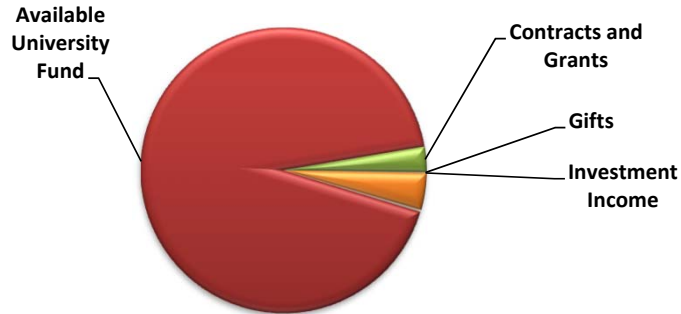


THE TEXAS A&M UNIVERSITY SYSTEM System Offices

FY 2020 Budget Graphs (In Thousands)

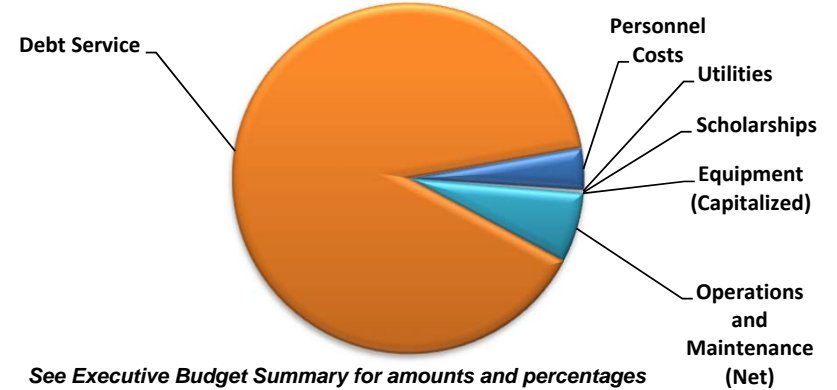


FY 2020 BUDGET REVENUES \$315,533 Total



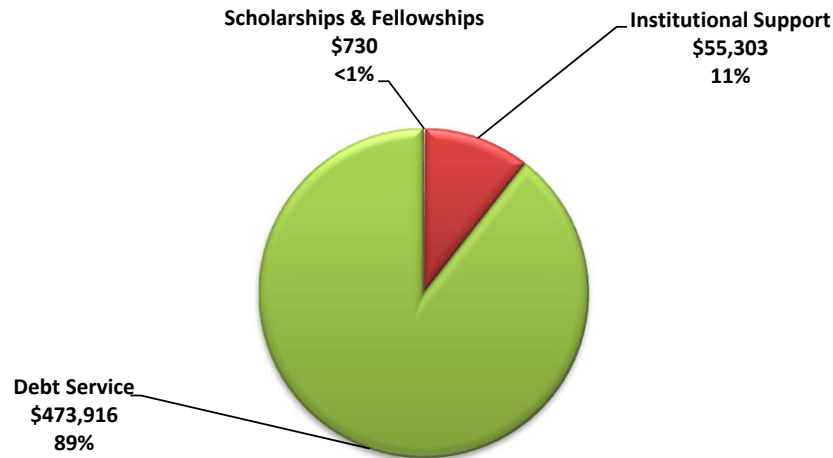
See Executive Budget Summary for amounts and percentages

FY 2020 BUDGET EXPENDITURES \$529,990 Total



See Executive Budget Summary for amounts and percentages

FY 2020 BUDGET EXPENDITURES BY NACUBO FUNCTION



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)

THE TEXAS A&M UNIVERSITY SYSTEM
System Offices
FY 2020 Executive Budget Summary
(In Thousands)



	FY 2016*	FY 2017*	FY 2018*	FY 2019	FY 2020		FY19 Budget to FY20 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 889,815	\$ 972,721	\$ 970,036	\$ 895,905	\$ 915,000		\$ 19,095	2%
<i>Restatement: (prior year correction)</i>	19,047	0						
REVENUES								
State Appropriations	\$ 856	\$ 856	\$ 770	\$ 770	\$ 770	0%	\$ 0	0%
Available University Fund	94,231	136,653	432,594	151,746	292,375	93%	140,629	93%
Contracts and Grants	24,264	15,229	13,430	4,002	9,002	3%	5,000	125%
Gifts	(87)	778	780	193	193	0%	0	n/a
Sales and Services	1,395	3,477	7,773	0	153	0%	153	100%
Investment Income	19,344	32,369	58,755	8,700	13,040	4%	4,340	50%
Other Income	22,483	26,010	14,795	0	0	0%	0	n/a
TOTAL REVENUES	\$ 162,486	\$ 215,373	\$ 528,896	\$ 165,411	\$ 315,533		\$ 150,122	91%
EXPENDITURES								
Salaries - Faculty	\$ 333	\$ 223	\$ 94	\$ -	\$ -	0%	\$ -	n/a
Salaries - Non-Faculty	13,431	14,432	14,750	14,265	15,497	3%	1,232	9%
Wages	215	102	627	86	86	0%	0	n/a
Benefits	3,783	4,101	4,056	3,682	4,643	1%	961	26%
Personnel Costs	17,761	18,859	19,527	18,033	20,227	4%	2,194	12%
Utilities	512	344	1,167	775	775	0%	0	n/a
Scholarships	4	4	2	730	730	0%	0	0%
Equipment (Capitalized)	14,639	6,014	28,010	20	20	0%	0	n/a
Operations and Maintenance (Net)	40,633	34,308	19,952	21,581	34,322	6%	12,741	59%
Debt Service	324,409	400,251	410,878	469,474	473,917	89%	4,443	1%
TOTAL EXPENDITURES	\$ 397,957	\$ 459,779	\$ 479,535	\$ 510,612	\$ 529,990		\$ 19,378	4%
TRANSFERS								
RFS Debt Service (from System Members)	\$ 238,170	\$ 303,697	\$ 303,799	\$ 340,807	\$ 325,134		\$ (15,673)	-5%
Other	61,161	(61,975)	(427,291)	18,013	(17,129)		(35,142)	195%
NET TRANSFERS	\$ 299,331	\$ 241,721	\$ (123,492)	\$ 358,821	\$ 308,005		\$ (50,815)	-14%
NET INCREASE (DECREASE)	63,859	(2,686)	(74,131)	13,619	93,548		79,929	>500%
ENDING CURRENT NET POSITION	\$ 972,721	\$ 970,036	\$ 895,905	\$ 909,524	\$ 1,008,548		\$ 99,024	11%

* Excludes estimated expense associated with Other Post-Employment Benefits (OPEB) and TRS Pension Liability beginning in FY15.
TAMUS OPEB amount for FY 2018 is \$145.2 million and TRS Pension is \$7.4 million.

THE TEXAS A&M UNIVERSITY SYSTEM
System Offices
FY 2020 Executive Budget Summary
(In Thousands)



EXPENDITURES Fund Group - NACUBO Function	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		FY19 Budget to FY20 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
E&G and Designated:								
Scholarships and Fellowships	\$ 764	\$ 764	\$ 730	\$ 730	\$ 730	0%	\$ 0	0%
Institutional Support	44,909	44,120	51,042	40,175	55,110	10%	14,935	37%
O&M of Plant	965	0	0	0	0	0%	0	n/a
Public Service	92	101	1,215	40	40	0%	0	0%
Research	5,902	2,806	3,993	0	0	0%	0	n/a
E&G and Designated Subtotal:	\$ 52,632	\$ 47,789	\$ 56,980	\$ 40,945	\$ 55,880	11%	\$ 14,935	36%
Auxiliary:								
Auxiliary	\$ 616	\$ 569	\$ 1,410	\$ -	\$ -	0%	\$ -	n/a
Auxiliary Subtotal:	\$ 616	\$ 569	\$ 1,410	\$ -	\$ -	0%	\$ -	n/a
Restricted:								
Scholarships and Fellowships	\$ 4	\$ 4	\$ 2	\$ -	\$ -	0%	\$ -	n/a
Institutional Support	47	1,009	592	193	193	0%	0	n/a
Public Service	607	1,990	2,091	0	0	0%	0	n/a
Research	19,643	8,168	7,582	-	-	0%	0	n/a
Restricted Subtotal:	\$ 20,301	\$ 11,171	\$ 10,268	\$ 193	\$ 193	0%	\$ -	n/a
Debt Service	\$ 324,409	\$ 400,251	\$ 410,878	\$ 469,474	\$ 473,917	89%	\$ 4,443	1%
TOTAL:								
Scholarships and Fellowships	\$ 768	\$ 768	\$ 732	\$ 730	\$ 730	0%	\$ 0	0%
Institutional Support	44,956	45,128	51,634	40,368	55,303	10%	14,935	37%
O&M of Plant	965	0	0	0	0	0%	0	n/a
Public Service	699	2,091	3,306	40	40	0%	0	0%
Auxiliary	616	569	1,410	-	-	0%	0	n/a
Research	25,545	10,974	11,575	-	-	0%	0	n/a
Debt Service	324,409	400,251	410,878	469,474	473,917	89%	4,443	1%
TOTAL:	\$ 397,957	\$ 459,781	\$ 479,535	\$ 510,612	\$ 529,990	100%	\$ 19,378	4%



System Offices
Change in Net Position
Current Funds
Fiscal Year 2020 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Designated	\$ 915,000	\$ 1,008,548	\$ 93,548
Change in Net Position	\$ 915,000	\$ 1,008,548	\$ 93,548

Explanation for Net Decrease*

* if applicable





Supplemental Information Table of Contents

1. Salary Plans (by Member)
2. Academic Enrollment and Semester Credit Hours
3. Texas A&M Health Science Center
 - Student and Program Data
4. Faculty Information
5. Academic and Financial Analytics





THE TEXAS A&M UNIVERSITY SYSTEM
FY 2020
Salary Plans

MEMBER	DESCRIPTION OF SALARY PLAN	AMOUNT	
Prairie View A&M University 	Faculty: 3% Merit Pool Promotions and Market Adjustments <i>Benefits</i>	\$ 680,000 93,500 116,000	
	Faculty Subtotal:	\$ 889,500	
	Staff: 3% Merit Pool <i>Benefits</i>	\$ 1,300,500 - 195,000	
	Staff Subtotal:	\$ 1,495,500	
	Total:	\$ 2,385,000	
	Tarleton State University 	Faculty: 0-2% Merit Pool Promotions <i>Benefits</i>	\$ 737,000 245,000 15,000
		Faculty Subtotal:	\$ 997,000
Staff: 0-2% Merit Pool <i>Benefits</i>		\$ 537,000 11,000	
Staff Subtotal:		\$ 548,000	
Total:		\$ 1,545,000	





THE TEXAS A&M UNIVERSITY SYSTEM
FY 2020
Salary Plans

MEMBER	DESCRIPTION OF SALARY PLAN	AMOUNT
Texas A&M International University 	Faculty:	
	1.5% Merit Pool (contingent on fall enrollment)	\$ 240,000
	Promotions	29,000
	<i>Benefits</i>	80,700
	Faculty Subtotal:	\$ 349,700
	Staff:	
1.5% Merit Pool (contingent on fall enrollment)	\$ 313,000	
<i>Benefits</i>	94,000	
Staff Subtotal:	\$ 407,000	
	Total:	\$ 756,700
Texas A&M University 	Faculty:	
	2% Merit Pool	\$ 5,672,600
	Promotions	496,700
	<i>Benefits</i>	1,110,500
	Faculty Subtotal:	\$ 7,279,800
	Staff:	
2% Merit Pool	\$ 6,125,100	
<i>Benefits</i>	1,102,500	
Staff Subtotal:	\$ 7,227,600	
	Total:	\$ 14,507,400





THE TEXAS A&M UNIVERSITY SYSTEM
FY 2020
Salary Plans

MEMBER	DESCRIPTION OF SALARY PLAN	AMOUNT
<p>Texas A&M University at Galveston</p> 	Faculty: 2% Merit Pool Promotions and Market Adjustments <i>Benefits</i>	\$ 195,600 45,000 72,200
	Faculty Subtotal:	\$ 312,800
	Staff: 2% Merit Pool Market Adjustment <i>Benefits</i>	\$ 139,600 50,000 56,900
	Staff Subtotal:	\$ 246,500
	Total:	\$ 559,300
	<p>Texas A&M Health Science Center</p> 	Faculty: 2% Merit Pool Promotions <i>Benefits</i>
Faculty Subtotal:		\$ 1,460,000
Staff: 2% Merit Pool <i>Benefits</i>		\$ 1,179,000 200,000
Staff Subtotal:		\$ 1,379,000
Total:		\$ 2,839,000





THE TEXAS A&M UNIVERSITY SYSTEM
FY 2020
Salary Plans

MEMBER	DESCRIPTION OF SALARY PLAN	AMOUNT
<p>Texas A&M University - Central Texas</p> 	Faculty and Staff:	
	0-3% One-time Merit Pool (contingent on enrollment)	\$ 367,900
	<i>Benefits</i>	70,100
	Faculty Subtotal:	\$ 438,000
	Total:	\$ 438,000
<p>Texas A&M University - Commerce</p> 	Faculty:	
	1-2% Merit Pool (contingent on fall enrollment)	\$ 650,000
	Promotions and Market Adjustments	75,000
	<i>Benefits</i>	200,000
	Faculty Subtotal:	\$ 925,000
	Staff:	
	1-2% Merit Pool (contingent on fall enrollment)	\$ 550,000
	Market Adjustments	75,000
<i>Benefits</i>	175,000	
	Staff Subtotal:	\$ 800,000
	Total:	\$ 1,725,000





THE TEXAS A&M UNIVERSITY SYSTEM
FY 2020
Salary Plans

MEMBER	DESCRIPTION OF SALARY PLAN	AMOUNT
<p>Texas A&M University - Corpus Christi</p> 	Faculty:	
	1.5 % Merit Pool	\$ 548,100
	Promotions and Market Adjustments	436,200
	<i>Benefits</i>	236,200
	Faculty Subtotal:	\$ 1,220,500
	Staff:	
	1.5% Merit Pool	\$ 739,200
<i>Benefits</i>	500,000	
	221,800	
	Staff Subtotal:	\$ 1,461,000
	Total:	\$ 2,681,500
<p>Texas A&M University - Kingsville</p> 	Faculty:	
	2% One-Time Merit Pool (contingent on enrollment)	\$ 515,000
	Promotions	105,000
	<i>Benefits</i>	74,400
	Faculty Subtotal:	\$ 694,400
	Staff:	
	2% One-Time Merit Pool (contingent on enrollment)	500,000
<i>Benefits</i>	60,000	
	Staff Subtotal:	\$ 560,000
	Total:	\$ 1,254,400





THE TEXAS A&M UNIVERSITY SYSTEM
FY 2020
Salary Plans

MEMBER	DESCRIPTION OF SALARY PLAN	AMOUNT
 TEXAS A&M UNIVERSITY SAN ANTONIO	Faculty:	
	1.5% Merit Pool	\$ 185,400
	Promotions and Market Adjustments	69,000
	<i>Benefits</i>	68,700
	Faculty Subtotal:	\$ 323,100
	Staff:	
1.5% Merit Pool	\$ 278,000	
<i>Benefits</i>	75,100	
Staff Subtotal:	\$ 353,100	
	Total:	\$ 676,200
 TEXAS A&M UNIVERSITY TEXARKANA	Faculty:	
	0-4% Merit Pool	\$ 263,400
	Promotions	22,000
	<i>Benefits</i>	45,700
	Faculty Subtotal:	\$ 331,100
	Staff:	
0-4% Merit Pool	\$ 342,500	
<i>Benefits</i>	54,800	
Staff Subtotal:	\$ 397,300	
	Total:	\$ 728,400






THE TEXAS A&M UNIVERSITY SYSTEM
FY 2020
Salary Plans

MEMBER	DESCRIPTION OF SALARY PLAN	AMOUNT
<p>West Texas A&M University</p> 	Faculty:	
	2% Merit Pool	\$ 575,500
	Promotions and Market Adjustments	78,300
	<i>Benefits</i>	108,700
	Faculty Subtotal:	\$ 762,500
	Staff:	
	2% Merit Pool	\$ 599,000
Promotions and Market Adjustments	105,200	
<i>Benefits</i>	117,100	
Staff Subtotal:	\$ 821,300	
	Total:	\$ 1,583,800
<p>Texas A&M AgriLife Research</p> 	Faculty:	
	2% Merit Pool	\$ 441,400
	Promotions	50,800
	<i>Benefits</i>	119,200
	Faculty Subtotal:	\$ 611,400
	Staff:	
	2% Merit Pool	\$ 1,107,600
<i>Benefits</i>	299,100	
Staff Subtotal:	\$ 1,406,700	
	Total:	\$ 2,018,100






THE TEXAS A&M UNIVERSITY SYSTEM
FY 2020
Salary Plans

MEMBER	DESCRIPTION OF SALARY PLAN	AMOUNT	
<p>Texas A&M AgriLife Extension Service</p> 	<p>Faculty: 2% Merit Pool Promotions <i>Benefits</i></p> <p>Staff: 2% Merit Pool Promotions <i>Benefits</i></p>	\$ 212,000	
		45,500	
		43,800	
		Faculty Subtotal:	\$ 301,300
		Staff Subtotal:	\$ 1,115,400
		146,500	
		214,500	
	Staff Subtotal:	\$ 1,476,400	
	Total:	\$ 1,777,700	
<p>Texas A&M Forest Service</p> 	<p>Staff: 3% Merit Pool Promotions and Market Adjustments <i>Benefits</i></p>	\$ 690,000	
		345,000	
		155,000	
		Staff Subtotal:	\$ 1,190,000
	Total:	\$ 1,190,000	
<p>Texas A&M Veterinary Medical Diagnostic Lab</p> 	<p>Staff: 2% Merit Pool Promotions and Market Adjustments <i>Benefits</i></p>	\$ 140,000	
		257,900	
		60,300	
		Staff Subtotal:	\$ 458,200
	Total:	\$ 458,200	




THE TEXAS A&M UNIVERSITY SYSTEM
FY 2020
Salary Plans

MEMBER	DESCRIPTION OF SALARY PLAN	AMOUNT
Texas A&M Engineering Experiment Station 	Faculty Equivalent and Staff: 2% Merit Pool <i>Benefits</i>	\$ 1,400,000
		315,000
		Staff Subtotal: \$ 1,715,000
		Total: \$ 1,715,000
Texas A&M Engineering Extension Service 	Staff: 2% Merit Pool <i>Benefits</i>	\$ 623,300
		100,400
		Staff Subtotal: \$ 723,700
		Total: \$ 723,700
Texas A&M Transportation Institute 	Faculty: 2% Merit Pool <i>Benefits</i>	\$ 346,000
		41,500
		Faculty Subtotal: \$ 387,500
	Staff: 2% Merit Pool <i>Benefits</i>	\$ 429,500
		51,500
		-
		Staff Subtotal: \$ 481,000
Total: \$ 868,500		



THE TEXAS A&M UNIVERSITY SYSTEM
FY 2020
Salary Plans

MEMBER	DESCRIPTION OF SALARY PLAN	AMOUNT
System Offices 	Staff:	
	3% Merit Pool	\$ 1,043,500
	<i>Benefits</i>	156,500
	Staff Subtotal:	\$ 1,200,000
	Total:	\$ 1,200,000



THE TEXAS A&M UNIVERSITY SYSTEM

Student Metrics by Member

Student Headcount by Member

	PVAMU		Tarleton		TAMU		TAMUG		TAMU-CT		TAMU-C		TAMU-CC		TAMU-K		TAMU-SA		TAMU-T		WTAMU		SYSTEM TOTAL			
	Headcount	% Inc.	Headcount	% Inc.	Headcount	% Inc.	Headcount	% Inc.	Headcount	% Inc.	Headcount	% Inc.	Headcount	% Inc.	Headcount	% Inc.	Headcount	% Inc.	Headcount	% Inc.	Headcount	% Inc.	Headcount	% Inc.		
Fall 2005	7,912	-5%	7,585	3%	4,298	1%	44,578	0%	1,661	3%	1,555	-8%	8,677	2%	8,355	2%	5,779	-6%	883	-8%	1,549	1%	7,293	0%	100,125	-0.3%
Fall 2006	8,006	1%	7,776	3%	4,917	14%	45,380	2%	1,553	-7%	1,688	9%	8,496	-2%	8,585	3%	5,791	0%	909	3%	1,625	5%	7,412	2%	102,138	2%
Fall 2007	8,382	5%	7,739	0%	5,179	5%	46,542	3%	1,614	4%	1,721	2%	8,879	5%	8,563	0%	5,578	-4%	969	7%	1,605	-1%	7,502	1%	104,273	2%
Fall 2008	8,203	-2%	7,756	0%	5,856	13%	48,039	3%	1,612	0%	1,878	9%	8,787	-1%	9,007	5%	5,698	2%	1,436	48%	1,625	1%	7,535	0%	107,432	3%
Fall 2009	8,608	5%	8,598	11%	6,419	10%	48,702	1%	1,774	10%	2,188	17%	9,075	3%	9,468	5%	5,892	3%	2,343	63%	1,597	-2%	7,769	3%	112,433	5%
Fall 2010	8,781	2%	9,340	9%	6,853	7%	49,129	1%	1,867	5%	2,317	6%	10,280	13%	10,033	6%	6,586	12%	3,120	33%	1,803	13%	7,839	1%	117,948	5%
Fall 2011	8,425	-4%	9,893	6%	7,037	3%	49,861	1%	2,035	9%	2,096	-10%	10,726	4%	10,162	1%	6,731	2%	3,554	14%	1,907	6%	7,886	1%	120,313	2%
Fall 2012	8,336	-1%	10,279	4%	7,213	3%	50,227	1%	2,014	-1%	2,253	7%	11,187	4%	10,508	3%	7,234	7%	4,116	16%	1,903	0%	7,909	0%	123,179	2%
Fall 2013	8,250	-1%	10,937	6%	7,431	3%	53,219	6%	2,174	8%	2,404	7%	11,068	-1%	10,913	4%	7,730	7%	4,512	10%	1,805	-5%	8,381	6%	128,824	5%
Fall 2014	8,343	1%	11,681	7%	7,554	2%	56,507	6%	2,305	6%	2,316	-4%	11,490	4%	11,234	3%	8,728	13%	4,521	0%	1,812	0%	8,970	7%	135,461	5%
Fall 2015	8,268	-1%	12,333	6%	7,192	-5%	58,515	4%	2,324	1%	2,466	6%	12,302	7%	11,661	4%	9,207	5%	4,564	1%	1,839	1%	9,482	6%	140,153	3%
Fall 2016	8,762	6%	13,052	6%	7,390	3%	60,435	3%	2,178	-6%	2,619	6%	12,385	1%	12,202	5%	9,278	1%	5,474	20%	1,993	8%	9,901	4%	145,669	4%
Fall 2017	9,125	4%	13,019	0%	7,640	3%	62,802	4%	1,998	-8%	2,575	-2%	12,490	1%	12,236	0%	8,674	-7%	6,460	18%	2,038	2%	10,060	2%	149,117	2%
Fall 2018	9,516	4%	13,118	1%	7,884	3%	63,694	1%	1,806	-10%	2,464	-4%	12,072	-3%	11,929	-3%	8,541	-2%	6,616	2%	2,067	1%	10,030	0%	149,737	0.4%

Semester Credit Hours by Member

	PVAMU		Tarleton		TAMU		TAMUG		TAMU-CT		TAMU-C		TAMU-CC		TAMU-K		TAMU-SA		TAMU-T		WTAMU		SYSTEM TOTAL			
	Credit Hours	% Inc.	Credit Hours	% Inc.	Credit Hours	% Inc.	Credit Hours	% Inc.	Credit Hours	% Inc.	Credit Hours	% Inc.	Credit Hours	% Inc.	Credit Hours	% Inc.	Credit Hours	% Inc.	Credit Hours	% Inc.	Credit Hours	% Inc.	Credit Hours	% Inc.		
FY 2005	223,736	5%	201,363	2%	99,095	4%	1,133,621	-2%	46,411	0%	30,197	-7%	204,603	2%	209,698	4%	153,319	-5%	19,335	40%	30,225	2%	177,802	2%	2,529,405	0%
FY 2006	206,046	-8%	204,599	2%	105,306	6%	1,183,378	4%	47,601	3%	30,731	2%	202,241	-1%	214,076	2%	144,036	-6%	17,838	-8%	30,319	0%	178,138	0%	2,564,309	1%
FY 2007	208,265	1%	207,270	1%	113,090	7%	1,192,656	1%	45,063	-5%	31,480	2%	200,814	-1%	220,936	3%	147,461	2%	18,482	4%	31,052	2%	178,884	0%	2,595,453	1%
FY 2008	216,204	4%	203,039	-2%	120,722	7%	1,230,588	3%	46,321	3%	34,585	10%	198,870	-1%	215,136	-3%	135,688	-8%	22,429	21%	32,317	4%	177,514	-1%	2,633,413	1%
FY 2009	210,047	-3%	205,278	1%	130,642	8%	1,249,689	2%	48,021	4%	37,484	8%	197,174	-1%	228,913	6%	134,886	-1%	34,454	54%	32,810	2%	180,343	2%	2,689,741	2%
FY 2010	220,741	5%	216,373	5%	144,110	10%	1,259,364	1%	50,372	5%	43,690	17%	207,525	5%	239,630	5%	151,041	12%	52,981	54%	34,126	4%	186,789	4%	2,806,742	4%
FY 2011	222,722	1%	231,999	7%	153,142	6%	1,264,844	0%	54,774	9%	43,867	0%	232,380	12%	255,785	7%	166,133	10%	66,371	25%	38,069	12%	193,304	3%	2,923,390	4%
FY 2012	218,106	-2%	247,412	7%	151,820	-1%	1,280,878	1%	57,306	5%	44,553	2%	246,366	6%	256,889	0%	173,041	4%	74,128	12%	42,582	12%	195,285	1%	2,988,366	2%
FY 2013	218,047	0%	261,086	6%	153,003	1%	1,287,916	1%	57,078	0%	47,558	7%	256,054	4%	264,971	3%	177,037	2%	83,626	13%	40,935	-4%	199,542	2%	3,046,853	2%
FY 2014	219,649	1%	278,806	7%	159,208	4%	1,363,680	6%	62,746	10%	48,416	2%	248,419	-3%	273,915	3%	206,897	17%	90,343	8%	40,142	-2%	210,430	5%	3,202,651	5%
FY 2015	221,410	1%	295,579	6%	166,481	5%	1,445,220	6%	66,143	5%	49,907	3%	266,868	7%	277,718	1%	213,923	3%	89,188	-1%	41,064	2%	218,668	4%	3,352,169	5%
FY 2016	224,647	1%	310,777	5%	172,933	4%	1,503,029	4%	65,864	-0.4%	53,036	6%	283,834	6%	287,569	4%	223,642	5%	92,624	4%	42,889	4%	228,301	4%	3,489,145	4%
FY 2017	237,360	6%	327,582	5%	178,616	3%	1,546,438	3%	66,948	2%	53,760	1%	284,412	0%	308,738	7%	216,180	-3%	121,785	31%	45,218	5%	229,856	1%	3,616,893	4%
FY 2018	250,761	6%	326,350	0%	187,513	5%	1,585,117	3%	64,665	-3%	50,244	-7%	278,112	-2%	310,247	0%	202,253	-6%	143,861	18%	47,631	5%	230,048	0%	3,676,802	2%

Not certified

* Projected

** Not certified

Note: The percentage increase listed next to each number is the percentage increase from the previous fiscal year.



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Health Science Center
Fall Student Enrollment by Head Count and FTE



School	Fall 2009	Fall 2010	Fall 2011	Fall 2012	Fall 2013	Fall 2014	Fall 2015	Fall 2016	Fall 2017	Fall 2018
College of Dentistry (COD)										
Head Count	565	580	573	580	576	581	586	599	598	590
FTEs	541.8	556.1	556.0	567.0	570.0	571.3	581.4	532.1	592.3	596.7
College of Medicine (COM)										
Head Count	481	534	633	706	767	794	920	925	884	808
FTEs	481.0	534.0	633.0	706.0	767.0	794.0	905.8	884.7	846.1	763.1
College of Nursing (CON)										
Head Count	89	121	106	145	184	199	275	306	321	379
FTEs	83.8	116.2	103.1	141.2	159.3	182.8	252.6	244.4	247.4	294.0
College of Pharmacy (COP)										
Head Count	320	329	345	343	347	377	407	439	455	444
FTEs	320.0	329.0	345.0	343.0	347.0	377.0	407.0	439.0	455.0	444.0
School of Graduate Studies (SGS) *										
Head Count	112	112	127	131	126	125	N/A	N/A	N/A	N/A
FTEs	94.4	102.1	108.7	117.1	106.7	110.7	N/A	N/A	N/A	N/A
School of Public Health (SPH)										
Head Count	277	282	338	381	417	391	402	748	943	1,230
FTEs	194.4	209.4	256.2	284.4	223.7	354.6	367.8	393.0	512.4	642.8
Health Science Center (Total)										
Head Count	1,844	1,958	2,122	2,286	2,417	2,467	2,590	3,017	3,201	3,451
FTEs	1,715.4	1,846.8	2,002.0	2,158.7	2,173.7	2,390.4	2,514.5	2,493.2	2,653.2	2,740.6

* The numbers for the School of Graduate Studies shown here are only the students in the biomedical sciences program and Public Health Sciences students who are enrolled in the MSPH and Ph.D. program

Full-time equivalent (FTE) enrollment calculated using the Texas Higher Education Coordinating Board contact-hour conversion parameters. Professional students are considered full time and included as head count (each student=1 FTE). Undergraduate and graduate students are converted to FTEs as follows: semester credit hours for the fall semester of each academic year and divided by 15 hours for undergraduates, 12 hours for master's students, and 9 hours for doctoral students. Table only includes State funded contact hours



THE TEXAS A&M UNIVERSITY SYSTEM
 Texas A&M Health Science Center
Total Faculty Employment by Head Count and FTE



School	Fall 2009	Fall 2010	Fall 2011	Fall 2012	Fall 2013	Fall 2014	Fall 2015	Fall 2016	Fall 2017	Fall 2018
College of Dentistry (COD)										
Head Count	235	244	246	254	245	251	286	324	216	249
FTEs	152.2	150.2	147.5	153.1	151.8	157.1	165.1	192.7	147.2	160.5
College of Medicine (COM)										
Head Count	110	125	125	134	129	153	113	281	168	172
FTEs	104.4	118.7	117.1	124.9	120.5	142.2	100.8	208.4	156.7	157.5
College of Nursing (CON)										
Head Count	19	24	22	29	35	37	47	54	54	60
FTEs	18.9	19.2	20.9	27.2	31.2	34.0	37.7	46.1	42.8	48.9
College of Pharmacy (COP)										
Head Count	37	37	42	41	37	45	46	48	53	49
FTEs	35.4	35.4	40.8	40.2	36.4	44.9	41.9	47.9	51.3	47.8
Institute of Bioscience & Technology (IBT)										
Head Count	21	16	13	15	19	22	24	48	20	21
FTEs	20.2	18.8	13.0	14.6	17.7	20.7	18.8	35.4	18.0	18.8
School of Public Health (SPH)										
Head Count	47	49	44	44	47	51	68	108	77	78
FTEs	42.4	41.9	41.2	42.0	44.0	46.8	58.5	83.4	72.8	75.0
Health Science Center (Total)										
Head Count	469	495	492	517	512	559	584	863	588	629
FTEs	373.4	380.8	380.6	402.0	401.6	445.7	422.9	613.9	488.8	508.8

Head count and full-time equivalent (FTE) faculty members calculated using only budgeted employees. The College of Medicine has an additional 1259 faculty through a Scott & White clinical contract.



THE TEXAS A&M UNIVERSITY SYSTEM
 Texas A&M Health Science Center
 Student-to-Faculty Ratio



School	Fall 2009	Fall 2010	Fall 2011	Fall 2012	Fall 2013	Fall 2014	Fall 2015	Fall 2016	Fall 2017	Fall 2018
College of Dentistry (COD)										
Student-to-Faculty Ratio	3.56	3.70	3.77	3.70	3.75	3.64	3.52	2.76	4.02	3.72
College of Medicine (COM)										
Student-to-Faculty Ratio	4.61	4.50	5.41	5.65	6.37	5.58	8.98	4.25	5.40	4.85
College of Nursing (CON)										
Student-to-Faculty Ratio	4.43	6.05	4.93	5.19	5.11	5.38	6.70	5.30	5.78	6.02
College of Pharmacy (COP)										
Student-to-Faculty Ratio	9.04	9.29	8.46	8.53	9.53	8.40	9.72	9.16	8.87	9.29
School of Public Health (SPH)										
Student-to-Faculty Ratio	4.58	5.00	6.22	6.77	5.08	7.58	6.28	4.71	7.04	8.57
Health Science Center (Total)										
Student-to-Faculty Ratio	4.59	4.85	5.26	5.37	5.41	5.36	5.95	4.06	5.43	5.39

Student Full-time equivalent (FTE) enrollment calculated using the Texas Higher Education Coordinating Board contact-hour conversion parameters. Professional students are considered full time and included as head count (each student=1 FTE). Undergraduate and graduate students are converted to FTEs as follows: semester credit hours for the fall semester of each academic year and divided by 15 hours for undergraduates, 12 hours for master's students, and 9 hours for doctoral students.

Faculty full-time equivalent (FTE) calculated using only budgeted employees. The College of Medicine has an additional 595 faculty through a Scott & White clinic.

TAMHSC does not have faculty headcounts for GSBS, consequently, there is no student-to-faculty ratio for GSBS.



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Health Science Center
Degrees Awarded by Academic Discipline



School	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
College of Dentistry (COD)	156	171	170	175	172	183	200	180	193	196
BS	30	30	28	25	28	29	30	25	29	30
Clinical Specialty ¹	20	35	27	35	35	41	39	38	43	42
DDS	87	84	101	97	97	99	106	104	101	109
MS	19	22	14	18	12	14	22	13	18	13
PHD							3		2	2
College of Medicine (COM)	79	76	100	117	134	157	212	212	193	213
BS	-	-	-	-	-	-	-	-	-	-
MD	79	76	100	117	134	157	189	194	178	186
MS							4	12	4	5
PHD							19	6	11	22
College of Nursing (CON)		39	80	71	88	124	114	151	207	175
BSN		39	80	71	88	124	114	132	180	152
MSN								19	27	23
College of Pharmacy (COP)	-	74	69	88	78	86	86	78	88	111
PharmD	-	74	69	88	78	86	86	78	88	111
School of Graduate Studies (SGS)	29	31	28	23	32	25	-	-	-	-
MS	1	-	4	6	1	4				
PhD	23	22	18	12	31	21				
MSPH	5	9	6	5	-	-				
School of Public Health (SPH)	106	117	91	91	122	164	144	172	147	199
BS									15	48
MHA	20	22	14	24	22	28	35	21	24	35
MPH	86	95	77	65	95	120	99	137	99	106
MSPH	-	-	-	-	1	2	5	2	1	1
PhD	-	-	-	2	3	4	3	7	3	3
DrPH	-	-	-	-	1	10	2	5	5	6
Health Science Center (Total)	370	508	538	565	626	739	756	793	828	894
BS	30	30	28	25	28	29	30	25	44	78
BSN	-	-	-	-	-	-	-	132	180	152
Clinical Specialty	20	35	27	35	35	41	39	38	43	42
DDS (Professional)	87	84	101	97	97	99	106	104	101	109
MD (Professional)	79	76	100	117	134	157	189	194	178	186
MHA	20	22	14	24	22	28	35	21	24	35
MPH	86	95	77	65	95	120	99	137	99	106
MSPH	5	9	6	5	-	2	5	2	1	1
MS	20	22	18	24	14	18	26	25	22	18
MSN								19	27	23
PharmD	-	74	69	88	78	86	86	78	88	111
PhD	23	22	18	14	34	25	25	13	16	27
DrPH	-	-	-	-	1	10	2	5	5	6

¹ Some Clinical Specialty Students concurrently rec
Degrees listed with (GSBS) are considered GSBS degrees, but the degrees are awarded by each of the colleges



THE TEXAS A&M UNIVERSITY SYSTEM

Texas A&M Health Science Center

Degrees Offered



Baylor College of Dentistry

Doctor of Dental Surgery (DDS)

Master of Science (MS) (Dental Graduate Specialty Programs)

Advanced Dental Education Programs (Certificate of Completion)

Bachelor of Science, Dental Hygiene (BS)

College of Medicine

Doctor of Medicine (MD)

Doctor of Philosophy, Biomedical Science (PhD)

Doctor of Philosophy, Medical Science (PhD)

Doctor of Philosophy, Neuroscience (PhD)

Master of Science, Biomedical Science (MS)

Master of Science, Education of Healthcare Professionals (MS)

Master of Science, Medical Science (MS)

College of Nursing

Master of Science in Nursing, Family Nurse Practitioner (MSN)

Master of Science in Nursing, Nursing Education (MSN)

Bachelor of Science, Nursing (BSN)

Irma Lerma Rangel College of Pharmacy

Doctor of Pharmacy (PharmD)

School of Rural Public Health

Doctor of Philosophy, Health Services Research (PhD)

Doctor of Public Health (DrPH)

Master of Public Health (MPH)

Master of Science in Public Health (MSPH)

Master of Health Administration (MHA)

Bachelor of Science

Note : The Institute for Biosciences and Technology does not grant degrees. Instead, the students trained at that facility are included in the programs offered by the College of Medicine.



THE TEXAS A&M UNIVERSITY SYSTEM

Full-Time Faculty Equivalents

Institution	Fall 2008	Fall 2009	Fall 2010	Fall 2011	Fall 2012	Fall 2013	Fall 2014	Fall 2015	Fall 2016	Fall 2017
Prairie View A&M University	384	386	390	357	370	370	381	389	385	391
Tarleton State University	414	351	360	389	410	429	489	500	517	530
Texas A&M International University	197	202	216	193	210	225	235	244	256	253
Texas A&M University	2,079	2,078	2,074	1,942	1,938	2,017	2,114	2,207	2,247	2,228
Texas A&M University at Galveston	99	106	108	109	109	104	107	112	112	115
Texas A&M University - Central Texas	N/A	69	79	80	87	85	91	103	107	97
Texas A&M University - Commerce	346	356	344	346	366	397	412	426	414	399
Texas A&M University - Corpus Christi	343	326	365	352	364	371	380	385	300	302
Texas A&M University - Kingsville	334	288	309	307	317	338	354	347	379	388
Texas A&M University - San Antonio	N/A	91	112	128	138	139	145	137	203	217
Texas A&M University - Texarkana	66	63	64	71	76	77	83	85	92	93
West Texas A&M University	286	302	311	309	300	311	331	346	365	371

Full-Time Faculty Equivalents (FTFE) for Texas A&M University - Central Texas and Texas A&M University - San Antonio before Fall 2009 are not available.

Source: Texas Higher Education Coordinating Board - Accountability System, FTE Faculty Who are Tenure/Tenure-tracked

Sum of the Tenured faculty and the not tenured faculty



<http://analytics.tamus.edu/>

Student Success

Graduation and Persistence – Rates
First Year Persistence Rates
Second Year Persistence Rates
Third Year Persistence Rates
Four Year Graduation Rates
Six Year Graduation Rates
Student Success by Peers
Student Success – TAMUS Persistence and Graduation Rates
Student Success – TAMUS First Year Persistence Rates
Student Success – TAMUS Second Year Persistence Rates
Student Success – TAMUS Third Year Persistence Rates
Student Success – TAMUS Four Year Graduation Rates
Student Success – TAMUS Six Year Graduation Rates
Persistence and Graduation Rates for Total Cohort
Transfer Cohort – Persistence Rates
Transfer Cohort – First Year Persistence Rates
Transfer Cohort – Second Year Persistence Rates
Transfer Cohort – Four Year Graduation Rates
Transfer Cohort – Six Year Graduation Rates
Transfer Cohort – SCH Metrics

Enrollment

Fall Semester Enrollment (by Year)
Most Recent Fall Enrollment by Ethnicity
Enrollment Rate of Change
Incoming Student Characteristics – Enrollment Trend
Enrollment – Peer Institution Comparison

Degrees Conferred

Degrees Conferred
Degrees Conferred by Level – STEM Degrees
Degrees Conferred by Major
Peer Institution Comparison

Financial

UAF Summary
Financial Metrics - Operating Expense per FTSE
Financial Metrics - Research Expenditures
Financial Metrics - Research Expenditure per FTFE
Financial Metrics – State Support per FTSE
Financial Metrics - Total Endowment
Financial Metrics - Average Tuition and Fees
Financial Comparison of Financial Metrics
Financial by Department – NACUBO Function
Financial Expense by College - NACUBO Function
Financial Selected Departments – NACUBO Function

Governance

Financial Stretch Goals
First Year Persistence Rates w/Stretch Goals
Four Year Graduation Rates w/Stretch Goals
Six Year Graduation Rates w/Stretch Goals
Degrees Conferred w/Stretch Goals
Critical Workforce - Degrees Awarded to STEM Majors
Degrees Conferred to At Risk Students w/Stretch Goals
Student Success in Selected Ethnicities
Six Year Graduation Rate by Ethnicity per Peer Institutions
Student Success Analysis
Student Success Time to Degree
Total Undergraduate Degrees Conferred

Definitions



**THE TEXAS A&M UNIVERSITY SYSTEM
GLOSSARY OF TERMS
FY 2020 BUDGET**

Fund Groups:

Education and General Funds (E&G Funds)	Primarily includes State Appropriations and Statutory Tuition supporting the core mission of the institution. Examples include Education, Research, Extension, Administrative, Regulatory, and Forestry.
Designated Funds	Primarily includes Designated Tuition and Student Fees. Representing unrestricted funds that have been internally designated to support the core mission of the institution.
Auxiliary Funds	An auxiliary enterprise is an entity that exists primarily to furnish goods or services to students, faculty, or staff, and charges a fee directly related to, although not necessarily equal to, the cost of the goods or services. Auxiliary enterprises are essentially managed as self-supporting units. Examples include Athletics, Dining Services, and Student Housing.
Restricted Funds	Funds available for current purposes, the use of which has been restricted by others (e.g., outside agencies or donors) for specific purposes or to a specific time. Examples include contracts and grants, financial aid, gifts, etc.
Unrestricted Net Position	Net assets that are available for any lawful purpose; these funds are not subject to externally imposed restrictions.

NACUBO FUNCTION:

Instruction	Expenses for all activities that are part of the institution's instruction program including expenses for credit and noncredit courses; academic, vocational and technical instruction; remedial and tutorial instruction; and regular, special and extension sessions.
-------------	---



**THE TEXAS A&M UNIVERSITY SYSTEM
GLOSSARY OF TERMS
FY 2020 BUDGET**

Academic Support	Expenses incurred to provide support services for the institution's primary missions: instruction, research and public service. Examples include Dean's offices, libraries, course and curriculum development, etc.
Institutional Support	Expenses for central, executive-level activities concerned with management and long-range planning for the entire institution (e.g., the governing board, planning and programming, legal services, fiscal operations, administrative data processing, space management, employee personnel and records, etc.).
Operations and Maintenance of Plant	Expenses for the administration, supervision, operation, maintenance, preservation and protection of the university's physical plant. Includes expenses normally incurred for such items as janitorial and utility services; repairs and ordinary or normal alterations of buildings, furniture and equipment; care of grounds; maintenance and operation of buildings and other plant facilities, etc.
Student Services	Includes expenses for activities such as Offices of Admissions, Financial Aid, Registrar, Student Centers, etc. This also includes expenses for activities with the primary purpose of contributing to student's emotional and physical well-being and intellectual, cultural and social development outside the context of the formal instruction program.
Scholarships and Fellowships	Payments made for scholarship grants to students as authorized by law.



**THE TEXAS A&M UNIVERSITY SYSTEM
GLOSSARY OF TERMS
FY 2020 BUDGET**

Auxiliary	Expenses relating to the operation of auxiliary enterprises, including expenses for operation and maintenance of plant and institutional support.
Public Service	Expenses for activities established primarily to provide non-instructional services beneficial to individuals and groups external to the institution (e.g., conferences, institutes, general advisory services, reference bureaus, radio and television)
Research	Expenses for activities specifically organized to produce research, whether commissioned by an agency external to the institution or separately budgeted by an organizational unit within the university.
REVENUES:	
State Appropriations	Appropriations from the State General Revenue Fund which supplement member institutional revenue in meeting operating expenses such as faculty salaries, employee benefits, utilities, and institutional support.
Federal Appropriations	Revenues from federal governmental agencies that are for training programs, research, or public service activities.
Higher Education Fund	State appropriated general revenue which is used for construction, library and equipment expenses for Texas public universities that do not benefit from AUF Excellence funding or Permanent University Fund (PUF) bond proceeds.



THE TEXAS A&M UNIVERSITY SYSTEM
GLOSSARY OF TERMS
FY 2020 BUDGET

Available University Fund	Income from the Permanent University Fund (PUF) endowment derived from dividends, interest and other income resulting from PUF investments.
Tuition and Fees	The amount of money assessed to students for instructional services. Tuition and fees may be charged per term, per course, or per semester credit hour. Includes the statutory tuition rate set by the State legislature, designated tuition set by the Board of Regents, and various student fees.
Exemptions	The reductions of tuition and fees that are required by statute. Examples are Hazlewood or border state students.
Contracts, Grants and Gifts	Total contract and grant revenue from all sources (Federal, State, Private, and Local) less Indirect Costs recovered. Revenues received from gift or contribution non-exchange transactions (bequests, pledges, etc.)
Student Financial Assistance	Revenue collected for the benefit of providing student financial aid. For example, Pell Grants.
Sales and Services	Revenues from the sale of goods or services that are incidental to the conduct of instruction, research or public service. Examples include sales of scientific and literary publications, testing services, veterinary services, university presses, dairy products, data processing services, cosmetology services, auxiliary services, etc.



THE TEXAS A&M UNIVERSITY SYSTEM
GLOSSARY OF TERMS
FY 2020 BUDGET

Discounts	Elimination entry related to grant revenue received for payment of tuition and fees. Entry is needed to prevent the overstatement of tuition and fees revenue and grant revenue. For example, Pell grants.
Investment Income	Revenues derived from the institution's investments. Such income may take the form of interest income, dividend income, rental income or royalty income.
Other Income	Other revenues provided to meet current fiscal year operating expenses such as fines, penalties, interest on late payments, etc.



**THE TEXAS A&M UNIVERSITY SYSTEM
GLOSSARY OF TERMS
FY 2020 BUDGET**

EXPENDITURES:

Salaries - Faculty	Funds expended as compensation for services to faculty (including lecturers and graduate students - teaching).
Salaries - Non-Faculty	Funds expended as compensation for services to non-faculty (includes administrators, professionals, support staff, and graduate students non-teaching).
Wages	Funds expended as compensation for services to non-budgeted employees (including student workers) on an hourly basis. This includes regular or periodic payment to a person for the regular or periodic performance of work or a service and payment to a person for more sporadic performance of work or a service (overtime, extra compensation, summer compensation, bonuses, sick or annual leave, lump sum termination payments, death benefits, etc.).
Benefits	Payments made to, or on behalf of, an individual over and above that received in the form of a salary or wage. Examples include health insurance, retirement plans, social security and Medicare matching, etc.
Utilities	Total funds expended for utilities including electricity, water, natural gas, sewage, etc.
Scholarships	Grants-in-aid, tuition and fee waivers, or other forms of financial aid awarded to a student for the purpose of attending college.



THE TEXAS A&M UNIVERSITY SYSTEM
GLOSSARY OF TERMS
FY 2020 BUDGET

Discounts	Elimination entry related to total scholarship expenditures funded by grant revenue received for payment of tuition and fees. Entry is needed to prevent the overstatement of tuition and fees revenue and scholarship and grant expenses. For example, Pell grants.
<hr/>	
Operations and Maintenance	Total funds expended for operations and maintenance including all expenditures for operations established to provide services and maintenance related to grounds and facilities. Also includes net service departments as total service department revenue less expenditures (may be a deduction or an addition); claims and losses as decreases in net assets from incidental transactions or other events affecting the organization not resulting from expenses; and movable tangible property such as research equipment, vehicles, machinery and other office equipment that meet the institution's capitalization policy for capital assets.
<hr/>	
Equipment (Capitalized)	Moveable tangible property such as research equipment, vehicles, machinery, and office equipment that meet the institution's capitalization policy for capital assets.
<hr/>	
Debt Service	Funds transferred to the System Offices by the members to pay the interest and charges due on debt held at the System for the benefit of the members, including principal payments.
<hr/>	



**THE TEXAS A&M UNIVERSITY SYSTEM
GLOSSARY OF TERMS
FY 2020 BUDGET**

ACADEMIC:

Semester credit hours	Semester credit hours (SCH), state-funded and total (both non-state funded and state-funded) generated by undergraduate and graduate level courses and students. Post baccalaureate students are included in the graduate level SCH.
4 and 6-Year Graduation Rate (Same Institution)	First-time entering degree-seeking students who enrolled at an institution in a minimum of 12 SCH their first fall semester who graduated from that same institution after four (six) academic years.
4 and 6-Year Graduation Rate (Total)	First-time entering degree-seeking students who enrolled at an institution in a minimum of 12 SCH their first fall semester who graduated from that same institution or another Texas public or independent institution after four (six) academic years.
1-Year Persistence Rate (Same Institution)	Percentage of first-time entering degree-seeking undergraduates enrolled in at least 12 SCH their first semester who are still enrolled at the same institution one year later.
1-Year Persistence Rate (Total)	Percentage of first-time entering degree-seeking undergraduates enrolled in at least 12 SCH their first semester who are still enrolled at the same or another institution one year later.



THE TEXAS A&M UNIVERSITY SYSTEM
GLOSSARY OF TERMS
FY 2020 BUDGET

6-Year Graduation and Persistence Rate	First-time full-time, degree-seeking students who enrolled in a minimum of 12 SCH their first fall semester and have graduated from the same or another Texas public independent university or are still enrolled at the same institution or another Texas public institution after six academic years.
--	---
