



THE TEXAS A&M UNIVERSITY SYSTEM

FY 2021 EXECUTIVE SUMMARY

FISCAL YEAR ENDING AUGUST 31, 2021

3RD QUARTER UPDATE WITH 2020 ACTUALS



THE TEXAS A&M UNIVERSITY SYSTEM
FY 2021 EXECUTIVE BUDGET SUMMARY
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021		
	Actuals	Actuals	Actuals	Actuals YTD - May	Budget	% of Budget
PERCENT OF FISCAL YEAR				75%		
BEGINNING CURRENT NET POSITION	\$ 4,128,577	\$ 3,577,176	\$ 3,840,460	\$ 4,740,550	\$ 4,740,550	
<i>Restatement: (prior year correction)</i>	(1,027,762)	(2,952)	250	0		
REVENUES						
State Appropriations	\$ 1,232,727	\$ 1,284,269	\$ 1,360,329	\$ 1,169,782	\$ 1,254,548	20%
Federal Appropriations	36,412	38,355	56,054	112,198	87,985	1%
Higher Education Fund	46,587	46,587	46,587	48,420	48,420	1%
Available University Fund	597,415	378,638	469,865	185,358	394,910	6%
Tuition and Fees	1,409,053	1,485,053	1,528,905	1,624,908	1,546,857	24%
Contracts and Grants	724,103	768,122	2,286,569	6,883,253	2,047,321	32%
Student Financial Assistance	317,535	337,996	980,643	277,699	334,690	5%
Gifts	192,213	208,747	164,478	137,927	183,743	3%
Sales and Services	659,605	674,050	610,743	438,383	611,351	10%
Investment Income	257,265	210,469	482,324	166,468	136,983	2%
Other Income	109,249	116,646	84,297	44,725	56,509	1%
Discounts	(329,994)	(361,755)	(352,738)	(266,382)	(355,177)	-6%
TOTAL REVENUES	\$ 5,252,172	\$ 5,187,176	\$ 7,718,056	\$ 10,822,739	\$ 6,348,141	100%
Percent of Budget				170%		
EXPENDITURES						
Salaries - Faculty	\$ 762,996	\$ 812,662	\$ 844,350	\$ 702,941	\$ 867,863	14%
Salaries - Non-Faculty	949,848	991,597	1,050,627	799,220	1,066,273	17%
Wages	181,938	181,703	170,397	115,862	159,779	3%
Benefits	493,901	514,680	535,917	394,619	543,067	9%
Personnel Costs	2,388,683	2,500,643	2,601,292	2,012,642	2,636,982	42%
Utilities	134,191	130,728	107,457	73,553	128,743	2%
Scholarships	592,399	633,483	654,185	685,027	605,628	10%
Discounts	(329,994)	(361,755)	(352,738)	(266,382)	(355,177)	-6%
Equipment (Capitalized)	142,496	129,565	122,389	95,435	99,251	2%
Operations and Maintenance (Net)	1,272,780	1,299,221	3,378,919	6,563,849	2,627,739	42%
Debt Service	410,990	473,147	415,625	383,648	487,848	8%
TOTAL EXPENDITURES	\$ 4,611,546	\$ 4,805,032	\$ 6,927,130	\$ 9,547,771	\$ 6,231,014	100%
Percent of Budget				153%		
TRANSFERS						
Other	(164,264)	(115,829)	108,914	68,846	4,673	
NET TRANSFERS	\$ (164,264)	\$ (115,829)	\$ 108,914	\$ 68,846	\$ 4,673	
NET INCREASE (DECREASE)	476,362	266,316	899,840	1,343,814	121,801	
ENDING CURRENT NET POSITION	\$ 3,577,176	\$ 3,840,460	\$ 4,740,550	\$ 6,084,364	\$ 4,862,351	

* Excludes estimated expense associated with Other Post-Employment Benefits ("OPEB") and TRS Pension.
TAMUS amount for OPEB in FY 2015 is \$124 million, FY 2016 is \$134 million, FY 2017 is \$167.6 million, FY 2018 is \$145.2 million, FY 2019 (\$4 million)
The cumulative impact of OPEB excluded in the Net Position is \$968 million.



THE TEXAS A&M UNIVERSITY SYSTEM
ACADEMICS
FY 2021 EXECUTIVE BUDGET SUMMARY
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021		
	Actuals	Actuals	Actuals	Actuals YTD - May	Budget	% of Budget
PERCENT OF FISCAL YEAR				75%		
BEGINNING CURRENT NET POSITION	\$ 2,792,201	\$ 2,967,038	\$ 3,105,606	\$ 3,519,509	\$ 3,519,509	
<i>Restatement: (prior year correction)</i>	0	(2,952)	250	0		
REVENUES						
State Appropriations	\$ 998,824	\$ 995,512	\$ 1,042,768	\$ 987,514	\$ 1,013,879	25%
Federal Appropriations	9,431	9,859	27,385	83,159	59,537	1%
Higher Education Fund	46,587	46,587	46,587	48,420	48,420	1%
Available University Fund	164,821	189,605	170,461	134,008	178,677	4%
Tuition and Fees	1,383,551	1,459,831	1,512,625	1,608,849	1,521,569	37%
Contracts and Grants	357,199	386,584	518,382	409,256	411,960	10%
Student Financial Assistance	317,535	337,996	385,237	278,015	334,690	8%
Gifts	184,278	202,094	155,763	134,597	177,887	4%
Sales and Services	578,805	586,551	532,986	385,178	543,306	13%
Investment Income	179,689	117,975	397,568	128,158	106,831	3%
Other Income	67,726	86,863	54,637	35,887	31,846	1%
Discounts	(329,994)	(361,755)	(352,738)	(266,382)	(355,177)	-9%
TOTAL REVENUES	\$ 3,958,452	\$ 4,057,701	\$ 4,491,660	\$ 3,966,659	\$ 4,073,425	100%
Percent of Budget			112%	98%		
EXPENDITURES						
Salaries - Faculty	\$ 693,831	\$ 744,449	\$ 767,294	\$ 654,014	\$ 794,702	20%
Salaries - Non-Faculty	689,428	722,213	755,493	579,334	766,896	19%
Wages	150,625	153,360	140,681	97,898	137,128	3%
Benefits	384,843	404,483	416,962	311,413	425,521	11%
Personnel Costs	1,918,726	2,024,506	2,080,431	1,642,660	2,124,247	53%
Utilities	120,916	117,467	95,299	65,593	114,339	3%
Scholarships	578,659	618,344	634,829	666,578	589,695	15%
Discounts	(329,994)	(361,755)	(352,738)	(266,382)	(355,177)	-9%
Equipment (Capitalized)	87,064	94,525	89,628	48,164	78,050	2%
Operations and Maintenance (Net)	951,750	981,168	1,163,581	793,083	1,127,556	28%
Debt Service	292,098	333,034	296,769	280,682	301,669	8%
TOTAL EXPENDITURES	\$ 3,619,219	\$ 3,807,288	\$ 4,007,799	\$ 3,230,378	\$ 3,980,380	100%
Percent of Budget				81%		
TRANSFERS						
Other	(164,397)	(108,893)	(70,209)	7,948	4,423	
NET TRANSFERS	\$ (164,397)	\$ (108,893)	\$ (70,209)	\$ 7,948	\$ 4,423	
NET INCREASE (DECREASE)	174,836	141,520	413,653	744,230	97,467	
ENDING CURRENT NET POSITION	\$ 2,967,038	\$ 3,105,606	\$ 3,519,509	\$ 4,263,739	\$ 3,616,977	



THE TEXAS A&M UNIVERSITY SYSTEM
AGENCIES
FY 2021 EXECUTIVE BUDGET SUMMARY
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021		
	Actuals	Actuals	Actuals	Actuals YTD - May	Budget	% of Budget
PERCENT OF FISCAL YEAR				75%		
BEGINNING CURRENT NET POSITION	\$ 363,495	\$ 328,901	\$ 367,792	\$ 511,440	\$ 511,440	
<i>Restatement: (prior year correction)</i>	0	0	0			
REVENUES						
State Appropriations	\$ 233,133	\$ 287,987	\$ 316,791	\$ 181,498	239,976	12%
Federal Appropriations	26,982	28,495	27,764	28,532	28,449	1%
Tuition and Fees	25,502	25,223	16,280	16,059	25,288	1%
Contracts and Grants	353,425	364,700	1,605,061	6,401,461	1,626,359	80%
Student Financial Assistance	0	0	595,406	(316)	0	0%
Gifts	7,156	5,850	8,002	3,017	5,664	0%
Sales and Services	70,132	77,211	76,012	52,149	67,187	3%
Investment Income	18,821	10,950	36,095	9,324	12,052	1%
Other Income	26,312	28,222	28,175	3,563	24,662	1%
TOTAL REVENUES	<u>\$ 761,462</u>	<u>\$ 828,369</u>	<u>\$ 2,685,099</u>	<u>\$ 6,675,433</u>	<u>2,029,637</u>	<u>100%</u>
Percent of Budget				329%		
EXPENDITURES						
Salaries - Faculty	\$ 69,033	\$ 67,791	\$ 76,716	\$ 48,927	73,161	4%
Salaries - Non-Faculty	244,990	251,946	276,179	207,906	282,437	14%
Wages	30,642	27,935	29,118	17,612	22,565	1%
Benefits	104,850	105,554	114,075	80,065	112,665	6%
Personnel Costs	<u>449,515</u>	<u>453,226</u>	<u>496,088</u>	<u>354,510</u>	<u>490,828</u>	<u>24%</u>
Utilities	12,093	12,197	11,124	8,673	13,629	1%
Scholarships	13,738	13,237	15,243	14,042	15,240	1%
Equipment (Capitalized)	23,033	27,850	30,336	42,358	21,180	1%
Operations and Maintenance (Net)	300,349	276,102	2,031,319	5,659,105	1,484,611	73%
Debt Service	11,813	11,035	12,559	12,330	14,403	1%
TOTAL EXPENDITURES	<u>\$ 810,541</u>	<u>\$ 793,647</u>	<u>\$ 2,596,668</u>	<u>\$ 6,091,018</u>	<u>\$ 2,039,892</u>	<u>100%</u>
Percent of Budget				299%		
TRANSFERS						
Other	14,486	4,249	24,184	11,780	12,619	
NET TRANSFERS	<u>\$ 14,486</u>	<u>\$ 4,249</u>	<u>\$ 24,184</u>	<u>\$ 11,780</u>	<u>\$ 12,619</u>	
NET INCREASE (DECREASE)	<u>(34,593)</u>	<u>38,971</u>	<u>137,104</u>	<u>616,030</u>	<u>2,363</u>	
ENDING CURRENT NET POSITION	<u>\$ 328,901</u>	<u>\$ 367,792</u>	<u>\$ 511,440</u>	<u>\$ 1,127,470</u>	<u>\$ 513,803</u>	



THE TEXAS A&M UNIVERSITY SYSTEM
Prairie View A&M University
FY 2021 Executive Budget Summary
(In Thousands)



	FY 2018		FY 2019		FY 2020		FY 2021	
	Actuals		Actuals		Actuals	Actuals YTD - May	Budget	% of Budget
PERCENT OF FISCAL YEAR						75%		
BEGINNING CURRENT NET POSITION	\$ 165,199		\$ 162,622		\$ 151,855	\$ 167,200	\$ 167,200	
<i>Restatement: (prior year correction)</i>								
REVENUES								
State Appropriations	\$ 58,075		\$ 57,449		\$ 57,637	\$ 58,097	\$ 56,040	23%
Federal Appropriations	9,409		9,838		11,363	23,055	31,160	13%
Available University Fund	24,793		24,956		24,956	20,729	27,639	11%
Tuition and Fees (Net)	86,010		91,460		91,347	99,514	87,177	35%
Contracts and Grants	14,497		18,556		14,602	12,450	18,844	8%
Student Financial Assistance	39,820		43,916		51,486	28,785	40,560	16%
Gifts	1,796		2,284		4,294	22,294	3,523	1%
Sales and Services	25,140		27,004		21,394	14,646	25,068	10%
Investment Income	9,619		6,148		14,942	3,672	7,962	3%
Other Income	4,675		4,703		5,900	2,030	1,836	1%
Discounts	(45,872)		(53,506)		(48,278)	(38,060)	(50,747)	-20%
TOTAL REVENUES	\$ 227,963		\$ 232,809		\$ 249,644	\$ 247,213	\$ 249,061	
Percent of Budget						99.3%		
EXPENDITURES								
Salaries - Faculty	\$ 33,679		\$ 37,340		\$ 40,826	\$ 34,360	\$ 44,111	18%
Salaries - Non-Faculty	45,556		46,784		49,254	36,613	55,034	22%
Wages	6,594		6,943		5,340	3,995	4,999	2%
Benefits	22,427		24,126		25,026	18,885	26,658	11%
Personnel Costs	108,256		115,193		120,446	93,853	130,802	52%
Utilities	6,120		5,430		5,027	689	6,309	3%
Scholarships	64,113		71,978		68,994	60,265	66,126	26%
Discounts	(45,872)		(53,506)		(48,278)	(38,060)	(50,747)	-20%
Equipment (Capitalized)	5,755		7,096		4,914	2,046	3,078	1%
Operations and Maintenance (Net)	68,764		82,677		82,500	63,301	81,682	33%
Debt Service	14,033		14,006		14,515	8,012	13,990	6%
TOTAL EXPENDITURES	\$ 221,170		\$ 242,875		\$ 248,118	\$ 190,106	\$ 251,239	
Percent of Budget						75.7%		
TRANSFERS								
Other	(9,370)		(701)		13,820	8,086	241	
NET TRANSFERS	\$ (9,370)		\$ (701)		\$ 13,820	\$ 8,086	\$ 241	
NET INCREASE (DECREASE)	(2,577)		(10,767)		15,345	65,193	(1,937)	
ENDING CURRENT NET POSITION	\$ 162,622		\$ 151,855		\$ 167,200	\$ 232,393	\$ 165,263	



THE TEXAS A&M UNIVERSITY SYSTEM
Tarleton State University
FY 2021 Executive Budget Summary
(In Thousands)



	<u>FY 2018</u>	<u>FY 2019</u>	<u>FY 2020</u>	<u>FY 2021</u>		
	<u>Actuals</u>	<u>Actuals</u>	<u>Actuals</u>	<u>Actuals</u>	<u>Budget</u>	<u>% of Budget</u>
				<u>YTD - May</u>		
PERCENT OF FISCAL YEAR				75%		
BEGINNING CURRENT NET POSITION	\$ 73,683	\$ 85,003	\$ 90,691	\$ 115,169	\$ 115,169	
<i>Restatement: (prior year correction)</i>						
REVENUES						
State Appropriations	\$ 66,315	\$ 56,654	\$ 55,489	\$ 54,925	\$ 53,498	24%
Federal Appropriations	0	0	2,992	4,197	533	0%
Tuition and Fees	92,506	97,665	103,619	119,011	106,455	49%
Contracts and Grants	8,353	8,069	8,353	15,176	8,198	4%
Student Financial Assistance	29,778	30,821	34,442	30,127	28,916	13%
Gifts	1,883	5,664	2,363	4,629	2,311	1%
Sales and Services	30,941	28,492	22,088	39,818	43,876	20%
Investment Income	6,903	5,490	16,676	5,637	2,460	1%
Other Income	653	677	8,506	483	405	0%
Discounts	(24,299)	(24,997)	(24,447)	(20,499)	(27,332)	-12%
TOTAL REVENUES	\$ 213,034	\$ 208,536	\$ 230,082	\$ 253,503	\$ 219,320	
Percent of Budget				115.6%		
EXPENDITURES						
Salaries - Faculty	\$ 35,883	\$ 38,430	\$ 38,379	\$ 32,003	\$ 41,225	19%
Salaries - Non-Faculty	35,111	35,808	37,190	30,148	35,123	16%
Wages	5,408	5,697	5,300	3,395	5,201	2%
Benefits	22,936	23,259	24,167	17,035	24,644	11%
Personnel Costs	99,338	103,193	105,037	82,581	106,193	48%
Utilities	2,540	2,683	2,761	2,611	4,809	2%
Scholarships	41,939	42,505	44,309	43,831	42,526	19%
Discounts	(24,299)	(24,997)	(24,447)	(20,499)	(27,332)	-12%
Equipment (Capitalized)	1,796	1,621	1,271	925	2,365	1%
Operations and Maintenance (Net)	50,642	54,800	54,827	54,500	63,723	29%
Debt Service	16,786	18,621	18,767	27,856	27,260	12%
TOTAL EXPENDITURES	\$ 188,742	\$ 198,426	\$ 202,525	\$ 191,804	\$ 219,545	
Percent of Budget				87.4%		
TRANSFERS						
Other	(12,971)	(4,422)	(3,078)	(8,779)	225	
NET TRANSFERS	\$ (12,971)	\$ (4,422)	\$ (3,078)	\$ (8,779)	\$ 225	
NET INCREASE (DECREASE)	11,320	5,688	24,478	52,920	0	
ENDING CURRENT NET POSITION	\$ 85,003	\$ 90,691	\$ 115,169	\$ 168,089	\$ 115,169	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M International University
FY 2021 Executive Budget Summary
(In Thousands)



	FY 2018		FY 2019		FY 2020		FY 2021		
	Actuals	Actuals	Actuals	Actuals	Actuals	Actuals YTD - May	Budget	% of Budget	
PERCENT OF FISCAL YEAR							75%		
BEGINNING CURRENT NET POSITION	\$ 73,088	\$ 79,998	\$ 88,838	\$ 106,092	\$ 106,092				
<i>Restatement: (prior year correction)</i>									
REVENUES									
State Appropriations	\$ 37,375	\$ 37,463	\$ 37,154	\$ 37,179	\$ 36,084		29%		
Federal Appropriations	0	0	1,771	3,841	3,556		3%		
Higher Education Fund	6,710	6,710	6,710	7,462	7,462		6%		
Tuition and Fees	53,137	58,163	63,090	67,707	52,868		42%		
Contracts and Grants	9,159	5,711	4,876	7,710	4,578		4%		
Student Financial Assistance	32,196	35,459	40,166	37,816	35,891		29%		
Gifts	3,122	4,234	4,444	1,767	3,100		2%		
Sales and Services	5,100	5,291	4,802	2,997	5,456		4%		
Investment Income	5,364	4,067	11,658	3,593	4,993		4%		
Other Income	754	1,576	720	176	299		0%		
Discounts	(28,052)	(31,916)	(32,417)	(22,227)	(29,636)		-24%		
TOTAL REVENUES	\$ 124,865	\$ 126,758	\$ 142,973	\$ 148,020	\$ 124,652				
Percent of Budget				118.7%					
EXPENDITURES									
Salaries - Faculty	\$ 19,452	\$ 20,588	\$ 21,564	\$ 19,371	\$ 22,379		18%		
Salaries - Non-Faculty	23,760	23,469	22,412	16,596	23,839		19%		
Wages	4,094	3,941	4,288	2,748	3,621		3%		
Benefits	12,833	12,798	12,905	9,370	13,862		11%		
Personnel Costs	60,140	60,797	61,168	48,084	63,700		51%		
Utilities	1,565	1,520	1,737	1,183	2,191		2%		
Scholarships	41,829	46,860	50,014	47,786	43,332		35%		
Discounts	(28,052)	(31,916)	(32,417)	(22,227)	(29,636)		-24%		
Equipment (Capitalized)	1,055	1,173	3,313	1,756	8,110		6%		
Operations and Maintenance (Net)	27,272	30,549	33,315	25,238	25,994		21%		
Debt Service	10,435	10,609	10,655	10,900	11,103		9%		
TOTAL EXPENDITURES	\$ 114,243	\$ 119,591	\$ 127,785	\$ 112,721	\$ 124,794				
Percent of Budget				90.3%					
TRANSFERS									
Other	(3,711)	1,673	2,066	1,229	142				
NET TRANSFERS	\$ (3,711)	\$ 1,673	\$ 2,066	\$ 1,229	\$ 142				
NET INCREASE (DECREASE)	6,911	8,840	17,254	36,528	(0)				
ENDING CURRENT NET POSITION	\$ 79,998	\$ 88,838	\$ 106,092	\$ 142,621	\$ 106,092				



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University
FY 2021 Executive Budget Summary
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021		% of Budget
	Actuals	Actuals	Actuals	Actuals YTD - May	Budget	
PERCENT OF FISCAL YEAR				75%		
BEGINNING CURRENT NET POSITION	\$ 1,754,358	\$ 1,825,333	\$ 1,875,068	\$ 2,092,677	\$ 2,092,677	
<i>Restatement: (prior year correction)</i>		(2,702)				
REVENUES						
State Appropriations	\$ 378,032	\$ 381,353	\$ 415,860	\$ 374,726	\$ 399,680	19%
Federal Appropriations	0	0	3,003	23,188	12,500	1%
Available University Fund	140,028	135,705	116,505	91,528	122,038	6%
Tuition and Fees	701,276	754,064	790,123	835,961	798,672	38%
Contracts and Grants	210,570	236,617	231,045	207,426	252,529	12%
Student Financial Assistance	87,707	94,115	114,409	77,660	89,856	4%
Gifts	141,334	158,151	115,990	73,121	140,864	7%
Sales and Services	374,422	382,054	359,329	231,131	345,913	16%
Investment Income	106,154	63,602	240,227	79,905	66,073	3%
Other Income	42,656	62,069	26,603	20,608	23,573	1%
Discounts	(130,900)	(145,898)	(143,544)	(104,776)	(139,701)	-7%
TOTAL REVENUES	\$ 2,051,278	\$ 2,121,833	\$ 2,269,551	\$ 1,910,479	\$ 2,111,997	
Percent of Budget				90.5%		
EXPENDITURES						
Salaries - Faculty	\$ 358,504	\$ 386,994	\$ 397,354	\$ 343,447	\$ 419,099	21%
Salaries - Non-Faculty	345,667	366,237	384,290	295,211	390,517	19%
Wages	104,076	103,158	99,545	66,760	90,225	4%
Benefits	187,534	200,476	204,484	154,310	207,910	10%
Personnel Costs	995,780	1,056,865	1,085,674	859,728	1,107,751	55%
Utilities	82,450	81,505	61,390	44,236	69,258	3%
Scholarships	241,876	261,617	271,699	341,429	237,677	12%
Discounts	(130,900)	(145,898)	(143,544)	(104,776)	(139,701)	-7%
Equipment (Capitalized)	50,372	64,504	60,359	31,697	31,650	2%
Operations and Maintenance (Net)	462,810	470,174	507,848	339,726	582,212	29%
Debt Service	140,115	170,262	132,828	129,367	135,125	7%
TOTAL EXPENDITURES	\$ 1,842,502	\$ 1,959,028	\$ 1,976,253	\$ 1,641,407	\$ 2,023,971	
Percent of Budget				81.1%		
TRANSFERS						
Other	(137,801)	(110,367)	(75,690)	(11,489)	(4,784)	
NET TRANSFERS	\$ (137,801)	\$ (110,367)	\$ (75,690)	\$ (11,489)	\$ (4,784)	
NET INCREASE (DECREASE)	70,975	52,437	217,608	257,583	83,241	
ENDING CURRENT NET POSITION	\$ 1,825,333	\$ 1,875,068	\$ 2,092,677	\$ 2,350,260	\$ 2,175,918	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University at Galveston
FY 2021 Executive Budget Summary
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021		% of Budget
	Actuals	Actuals	Actuals	Actuals YTD - May	Budget	
PERCENT OF FISCAL YEAR	75%					
BEGINNING CURRENT NET POSITION	\$ 53,737	\$ 58,144	\$ 60,813	\$ 63,150	\$ 63,150	
<i>Restatement: (prior year correction)</i>						
REVENUES						
State Appropriations	\$ 25,264	\$ 25,554	\$ 25,535	\$ 24,541	\$ 24,939	37%
Federal Appropriations	0	0	154	534	589	1%
Tuition and Fees	24,072	24,081	21,645	23,790	22,769	34%
Contracts and Grants	7,927	9,667	7,323	4,735	8,294	12%
Student Financial Assistance	2,637	2,762	3,110	2,196	2,660	4%
Gifts	911	1,035	426	480	1,000	1%
Sales and Services	11,540	10,958	6,671	7,030	8,529	13%
Investment Income	4,698	2,932	8,720	2,582	2,735	4%
Other Income	874	(60)	280	2,475	0	0%
Discounts	(3,775)	(3,823)	(3,605)	(2,861)	(3,815)	-6%
TOTAL REVENUES	\$ 74,147	\$ 73,049	\$ 70,260	\$ 65,502	\$ 67,701	
Percent of Budget	96.8%					
EXPENDITURES						
Salaries - Faculty	\$ 12,002	\$ 12,527	\$ 12,484	\$ 9,971	\$ 11,907	18%
Salaries - Non-Faculty	10,839	11,644	11,848	8,851	10,697	16%
Wages	2,121	2,057	1,456	882	1,459	2%
Benefits	6,205	6,876	6,944	4,717	6,424	10%
Personnel Costs	31,168	33,104	32,731	24,420	30,488	45%
Utilities	1,632	1,742	1,541	1,168	1,862	3%
Scholarships	6,083	6,117	6,488	6,114	6,224	9%
Discounts	(3,775)	(3,823)	(3,605)	(2,861)	(3,815)	-6%
Equipment (Capitalized)	471	202	770	277	203	0%
Operations and Maintenance (Net)	25,748	24,049	21,473	13,692	21,859	32%
Debt Service	10,683	10,920	10,689	10,944	10,664	16%
TOTAL EXPENDITURES	\$ 72,010	\$ 72,310	\$ 70,087	\$ 53,755	\$ 67,485	
Percent of Budget	79.7%					
TRANSFERS						
Other	2,270	1,931	2,164	2,281	75	
NET TRANSFERS	\$ 2,270	\$ 1,931	\$ 2,164	\$ 2,281	\$ 75	
NET INCREASE (DECREASE)	4,407	2,669	2,336	14,029	291	
ENDING CURRENT NET POSITION	\$ 58,144	\$ 60,813	\$ 63,150	\$ 77,178	\$ 63,441	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University Health Science Center
FY 2021 Executive Budget Summary
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021		% of Budget
	Actuals	Actuals	Actuals	Actuals YTD - May	Budget	
PERCENT OF FISCAL YEAR	75%					
BEGINNING CURRENT NET POSITION	\$ 195,361	\$ 224,034	\$ 294,232	\$ 362,606	\$ 362,606	
<i>Restatement: (prior year correction)</i>		(250)	250			
REVENUES						
State Appropriations	\$ 159,494	\$ 161,455	\$ 164,614	\$ 166,550	\$ 166,088	48%
Federal Appropriations	0	0	22	820	200	0%
Available University Fund	0	29,000	29,000	21,750	29,000	8%
Tuition and Fees	41,220	43,129	44,016	50,280	44,604	13%
Contracts and Grants	55,010	56,006	198,488	110,456	60,460	17%
Student Financial Assistance	847	1,068	1,784	1,894	1,070	0%
Gifts	4,478	5,404	5,038	4,688	4,016	1%
Sales and Services	42,971	41,348	37,821	23,175	35,228	10%
Investment Income	12,750	10,747	30,244	9,494	7,567	2%
Other Income	8,108	10,149	4,492	2,671	3,000	1%
Discounts	(3,077)	(2,927)	(3,365)	(2,180)	(2,906)	-1%
TOTAL REVENUES	\$ 321,801	\$ 355,380	\$ 512,155	\$ 389,597	\$ 348,327	
Percent of Budget				111.8%		
EXPENDITURES						
Salaries - Faculty	\$ 63,265	\$ 70,037	\$ 72,307	\$ 56,648	\$ 74,817	22%
Salaries - Non-Faculty	68,147	70,316	73,053	56,368	71,810	21%
Wages	3,198	6,956	2,794	5,302	6,660	2%
Benefits	33,303	33,876	36,589	27,327	37,243	11%
Personnel Costs	167,914	181,185	184,744	145,645	190,530	55%
Utilities	8,699	7,749	7,068	5,049	9,987	3%
Scholarships	6,915	6,795	7,738	9,619	6,799	2%
Discounts	(3,077)	(2,927)	(3,365)	(2,180)	(2,906)	-1%
Equipment (Capitalized)	3,916	7,247	7,224	2,044	10,200	3%
Operations and Maintenance (Net)	97,749	95,138	236,100	115,732	111,957	32%
Debt Service	19,341	19,361	19,204	20,014	20,014	6%
TOTAL EXPENDITURES	\$ 301,456	\$ 314,549	\$ 458,713	\$ 295,924	\$ 346,581	
Percent of Budget				85.4%		
TRANSFERS						
Other	8,328	29,617	14,683	27,027	13,235	
NET TRANSFERS	\$ 8,328	\$ 29,617	\$ 14,683	\$ 27,027	\$ 13,235	
NET INCREASE (DECREASE)	28,673	70,448	68,125	120,701	14,980	
ENDING CURRENT NET POSITION	\$ 224,034	\$ 294,232	\$ 362,606	\$ 483,307	\$ 377,587	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Central Texas
FY 2021 Executive Budget Summary
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021		
	Actuals	Actuals	Actuals	Actuals YTD - May	Budget	% of Budget
PERCENT OF FISCAL YEAR				75%		
BEGINNING CURRENT NET POSITION	\$ 18,687	\$ 19,649	\$ 23,905	\$ 29,188	\$ 29,188	
<i>Restatement: (prior year correction)</i>						
REVENUES						
State Appropriations	\$ 18,121	\$ 18,595	\$ 19,351	\$ 17,726	\$ 18,430	50%
Federal Appropriations	6	6	224	415	481	1%
Tuition and Fees	13,064	14,554	14,759	15,303	14,624	39%
Contracts and Grants	609	569	698	1,051	283	1%
Student Financial Assistance	5,141	5,221	5,615	2,288	4,882	13%
Gifts	441	679	653	12	273	1%
Sales and Services	477	467	428	162	274	1%
Investment Income	968	734	2,456	714	464	1%
Other Income	35	105	94	37	25	0%
Discounts	(2,488)	(2,568)	(2,207)	(1,927)	(2,570)	-7%
TOTAL REVENUES	\$ 36,374	\$ 38,362	\$ 42,069	\$ 35,780	\$ 37,166	
Percent of Budget				96.3%		
EXPENDITURES						
Salaries - Faculty	\$ 8,691	\$ 8,450	\$ 8,642	\$ 7,682	\$ 7,583	20%
Salaries - Non-Faculty	7,674	8,157	8,339	6,267	8,427	22%
Wages	849	813	968	538	428	1%
Benefits	4,201	4,257	4,363	3,118	4,425	11%
Personnel Costs	21,415	21,677	22,312	17,605	20,864	54%
Utilities	348	386	377	306	568	1%
Scholarships	6,947	6,841	6,425	5,129	6,278	16%
Discounts	(2,488)	(2,568)	(2,207)	(1,927)	(2,570)	-7%
Equipment (Capitalized)	724	234	420	153	283	1%
Operations and Maintenance (Net)	6,602	5,060	7,104	5,900	8,545	22%
Debt Service	4,537	4,535	4,543	4,539	4,539	12%
TOTAL EXPENDITURES	\$ 38,085	\$ 36,165	\$ 38,974	\$ 31,705	\$ 38,507	
Percent of Budget				82.3%		
TRANSFERS						
Other	2,673	2,060	2,189	2,082	2,119	
NET TRANSFERS	\$ 2,673	\$ 2,060	\$ 2,189	\$ 2,082	\$ 2,119	
NET INCREASE (DECREASE)	962	4,256	5,283	6,158	779	
ENDING CURRENT NET POSITION	\$ 19,649	\$ 23,905	\$ 29,188	\$ 35,345	\$ 29,967	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Commerce
FY 2021 Executive Budget Summary
(In Thousands)



	FY 2018		FY 2019		FY 2020		FY 2021	
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - May	Budget	% of Budget	
PERCENT OF FISCAL YEAR							75%	
BEGINNING CURRENT NET POSITION	\$ 120,302	\$ 127,144	\$ 129,009	\$ 146,698	\$ 146,698			
<i>Restatement: (prior year correction)</i>								
REVENUES								
State Appropriations	\$ 52,614	\$ 52,812	\$ 52,044	\$ 50,125	\$ 51,627	27%		
Federal Appropriations	0	0	1,245	1,891	600	0%		
Higher Education Fund	10,786	10,786	10,786	11,124	11,124	6%		
Tuition and Fees	86,606	83,542	89,422	108,434	94,711	49%		
Contracts and Grants	3,414	4,051	4,164	4,267	4,333	2%		
Student Financial Assistance	26,309	26,533	27,864	17,442	27,257	14%		
Gifts	1,837	2,626	2,039	7,516	1,700	1%		
Sales and Services	25,573	27,032	22,864	20,115	20,658	11%		
Investment Income	8,288	7,293	20,032	5,809	3,177	2%		
Other Income	1,570	1,763	3,820	3,420	365	0%		
Discounts	(22,460)	(22,468)	(24,785)	(17,614)	(23,486)	-12%		
TOTAL REVENUES	\$ 194,538	\$ 193,970	\$ 209,495	\$ 212,528	\$ 192,066			
Percent of Budget				110.7%				
EXPENDITURES								
Salaries - Faculty	\$ 36,200	\$ 37,622	\$ 39,515	\$ 32,652	\$ 38,223	20%		
Salaries - Non-Faculty	30,018	30,753	31,656	23,594	30,939	16%		
Wages	5,333	4,835	5,319	3,023	5,659	3%		
Benefits	21,077	21,414	22,171	15,387	22,508	12%		
Personnel Costs	92,629	94,624	98,662	74,656	97,329	51%		
Utilities	3,396	2,961	2,882	1,891	5,146	3%		
Scholarships	37,792	39,716	42,686	35,917	45,048	24%		
Discounts	(22,460)	(22,468)	(24,785)	(17,614)	(23,486)	-12%		
Equipment (Capitalized)	1,586	1,212	1,195	1,310	4,387	2%		
Operations and Maintenance (Net)	53,089	51,564	49,295	37,778	49,535	26%		
Debt Service	13,059	13,064	13,179	6,811	12,755	7%		
TOTAL EXPENDITURES	\$ 179,092	\$ 180,674	\$ 183,114	\$ 140,749	\$ 190,715			
Percent of Budget				73.8%				
TRANSFERS								
Other	(8,604)	(11,430)	(8,693)	(8,510)	(2,191)			
NET TRANSFERS	\$ (8,604)	\$ (11,430)	\$ (8,693)	\$ (8,510)	\$ (2,191)			
NET INCREASE (DECREASE)	6,843	1,865	17,688	63,269	(840)			
ENDING CURRENT NET POSITION	\$ 127,145	\$ 129,009	\$ 146,698	\$ 209,967	\$ 145,858			



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Corpus Christi
FY 2021 Executive Budget Summary
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021		% of Budget
	Actuals	Actuals	Actuals	Actuals YTD - May	Budget	
PERCENT OF FISCAL YEAR				75%		
BEGINNING CURRENT NET POSITION	\$ 104,373	\$ 128,581	\$ 127,789	\$ 131,077	\$ 131,077	
<i>Restatement: (prior year correction)</i>						
REVENUES						
State Appropriations	\$ 58,179	\$ 58,232	\$ 61,419	\$ 57,074	\$ 59,814	25%
Federal Appropriations	0	0	639	11,204	5,000	2%
Higher Education Fund	11,136	11,136	11,136	11,479	11,479	5%
Tuition and Fees	101,771	103,674	103,573	97,776	107,022	45%
Contracts and Grants	28,681	27,543	27,303	20,074	30,500	13%
Student Financial Assistance	30,042	30,911	32,314	21,942	32,406	14%
Gifts	6,822	6,762	6,463	4,819	7,256	3%
Sales and Services	10,065	10,056	7,148	4,684	7,203	3%
Investment Income	7,897	6,073	16,711	5,801	3,814	2%
Other Income	1,137	1,429	1,390	2,637	942	0%
Discounts	(20,574)	(24,510)	(21,282)	(19,689)	(26,252)	-11%
TOTAL REVENUES	\$ 235,157	\$ 231,305	\$ 246,814	\$ 217,802	\$ 239,182	
Percent of Budget				91.1%		
EXPENDITURES						
Salaries - Faculty	\$ 39,967	\$ 44,000	\$ 45,316	\$ 38,006	\$ 47,064	20%
Salaries - Non-Faculty	43,247	46,291	49,758	38,224	49,946	21%
Wages	8,020	7,576	6,110	4,252	6,480	3%
Benefits	24,519	25,502	26,976	20,152	28,492	12%
Personnel Costs	115,753	123,369	128,160	100,634	131,982	55%
Utilities	4,651	4,504	3,894	2,595	4,753	2%
Scholarships	41,848	45,726	44,939	39,922	46,214	19%
Discounts	(20,574)	(24,510)	(21,282)	(19,689)	(26,252)	-11%
Equipment (Capitalized)	4,208	5,299	5,601	3,722	6,889	3%
Operations and Maintenance (Net)	45,700	52,616	54,788	45,009	57,479	24%
Debt Service	17,158	17,486	18,117	13,708	17,660	7%
TOTAL EXPENDITURES	\$ 208,744	\$ 224,491	\$ 234,217	\$ 185,901	\$ 238,725	
Percent of Budget				77.9%		
TRANSFERS						
Other	(2,205)	(7,605)	(9,311)	1,441	276	
NET TRANSFERS	\$ (2,205)	\$ (7,605)	\$ (9,311)	\$ 1,441	\$ 276	
NET INCREASE (DECREASE)	24,208	(792)	3,287	33,342	733	
ENDING CURRENT NET POSITION	\$ 128,581	\$ 127,789	\$ 131,077	\$ 164,419	\$ 131,810	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Kingsville
FY 2021 Executive Budget Summary
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021		% of Budget
	Actuals	Actuals	Actuals	Actuals YTD - May	Budget	
PERCENT OF FISCAL YEAR				75%		
BEGINNING CURRENT NET POSITION	\$ 88,486	\$ 88,886	\$ 94,690	\$ 104,158	\$ 104,158	
<i>Restatement: (prior year correction)</i>						
REVENUES						
State Appropriations	\$ 48,283	\$ 48,123	\$ 48,311	\$ 44,318	\$ 45,721	27%
Federal Appropriations	0	0	1,699	2,394	2,216	1%
Higher Education Fund	8,966	8,966	8,966	8,858	8,858	5%
Tuition and Fees	60,018	61,329	57,520	56,348	57,647	34%
Contracts and Grants	12,987	13,825	14,945	14,246	14,357	8%
Student Financial Assistance	23,883	23,612	25,170	21,487	27,479	16%
Gifts	7,186	6,525	6,328	4,481	6,760	4%
Sales and Services	21,473	21,846	17,267	13,821	19,615	11%
Investment Income	5,697	4,340	12,233	3,783	4,368	3%
Other Income	773	1,104	1,835	1,364	722	0%
Discounts	(19,127)	(17,982)	(16,792)	(12,425)	(16,567)	-10%
TOTAL REVENUES	\$ 170,138	\$ 171,687	\$ 177,482	\$ 158,674	\$ 171,177	
Percent of Budget				92.7%		
EXPENDITURES						
Salaries - Faculty	\$ 32,357	\$ 31,372	\$ 31,244	\$ 25,905	\$ 30,648	19%
Salaries - Non-Faculty	31,449	31,018	32,140	24,263	30,884	19%
Wages	5,471	5,651	4,312	2,799	5,004	3%
Benefits	19,793	19,327	19,511	15,058	19,294	12%
Personnel Costs	89,071	87,368	87,206	68,025	85,831	52%
Utilities	4,147	4,037	4,122	2,875	4,148	3%
Scholarships	33,484	30,693	31,145	28,573	33,598	20%
Discounts	(19,127)	(17,982)	(16,792)	(12,425)	(16,567)	-10%
Equipment (Capitalized)	1,994	1,221	1,973	1,848	1,755	1%
Operations and Maintenance (Net)	42,490	40,695	41,555	31,254	41,401	25%
Debt Service	13,677	14,060	14,211	13,901	13,901	8%
TOTAL EXPENDITURES	\$ 165,736	\$ 160,092	\$ 163,420	\$ 134,052	\$ 164,067	
Percent of Budget				81.7%		
TRANSFERS						
Other	(4,002)	(5,791)	(4,595)	(595)	(4,111)	
NET TRANSFERS	\$ (4,002)	\$ (5,791)	\$ (4,595)	\$ (595)	\$ (4,111)	
NET INCREASE (DECREASE)	400	5,804	9,468	24,028	2,998	
ENDING CURRENT NET POSITION	\$ 88,886	\$ 94,690	\$ 104,158	\$ 128,185	\$ 107,156	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - San Antonio
FY 2021 Executive Budget Summary
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021		% of Budget
	Actuals	Actuals	Actuals	Actuals YTD - May	Budget	
PERCENT OF FISCAL YEAR				75%		
BEGINNING CURRENT NET POSITION	\$ 36,197	45,618	\$ 44,283	\$ 50,180	\$ 50,180	
<i>Restatement: (prior year correction)</i>						
REVENUES						
State Appropriations	\$ 32,418	\$ 32,686	\$ 36,516	\$ 35,827	\$ 35,335	39%
Federal Appropriations	0	0	2,227	1,685	350	0%
Tuition and Fees	39,058	40,315	42,312	41,446	41,410	46%
Contracts and Grants	514	478	750	682	288	0%
Student Financial Assistance	15,528	17,259	21,259	14,090	16,131	18%
Gifts	1,749	2,151	1,429	3,089	1,095	1%
Sales and Services	903	1,071	1,530	852	3,672	4%
Investment Income	2,211	2,128	5,476	1,737	1,349	2%
Other Income	133	234	247	396	233	0%
Discounts	(7,157)	(10,015)	(10,362)	(7,698)	(10,264)	-11%
TOTAL REVENUES	\$ 85,358	\$ 86,307	\$ 101,385	\$ 92,106	\$ 89,599	
Percent of Budget				102.8%		
EXPENDITURES						
Salaries - Faculty	\$ 15,332	\$ 17,418	\$ 19,069	\$ 17,263	\$ 18,231	20%
Salaries - Non-Faculty	14,677	17,414	19,325	16,702	21,257	23%
Wages	2,113	2,790	2,701	2,103	2,432	3%
Benefits	7,479	8,836	10,035	7,634	9,897	11%
Personnel Costs	39,600	46,459	51,130	43,702	51,818	56%
Utilities	894	1,065	1,104	704	1,565	2%
Scholarships	17,000	20,757	21,055	19,017	18,547	20%
Discounts	(7,157)	(10,015)	(10,362)	(7,698)	(10,264)	-11%
Equipment (Capitalized)	185	1,543	132	192	185	0%
Operations and Maintenance (Net)	17,775	19,886	22,756	19,471	22,228	24%
Debt Service	7,701	7,950	8,802	8,024	8,024	9%
TOTAL EXPENDITURES	\$ 75,997	\$ 87,645	\$ 94,617	\$ 83,412	\$ 92,102	
Percent of Budget				90.6%		
TRANSFERS						
Other	60	4	(870)	1,274	(5)	
NET TRANSFERS	\$ 60	\$ 4	\$ (870)	\$ 1,274	\$ (5)	
NET INCREASE (DECREASE)	9,420	(1,335)	5,897	9,967	(2,508)	
ENDING CURRENT NET POSITION	\$ 45,617	\$ 44,283	\$ 50,180	\$ 60,148	\$ 47,672	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Texarkana
FY 2021 Executive Budget Summary
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021		% of Budget
	Actuals	Actuals	Actuals	Actuals YTD - May	Budget	
PERCENT OF FISCAL YEAR				75%		
BEGINNING CURRENT NET POSITION	\$ 30,972	\$ 20,929	\$ 20,663	\$ 24,688	\$ 24,688	
<i>Restatement: (prior year correction)</i>						
REVENUES						
State Appropriations	\$ 23,205	\$ 23,417	\$ 25,434	\$ 25,184	\$ 25,561	51%
Federal Appropriations	0	0	357	408	479	1%
Higher Education Fund	1,824	1,824	1,824	2,050	2,050	4%
Tuition and Fees	13,389	14,142	14,484	15,029	14,940	30%
Contracts and Grants	491	614	948	955	1,105	2%
Student Financial Assistance	5,366	5,779	6,364	4,500	6,074	12%
Gifts	562	333	238	88	1,099	2%
Sales and Services	1,993	2,159	2,779	3,449	1,611	3%
Investment Income	2,417	1,048	3,069	880	370	1%
Other Income	384	68	51	33	0	0%
Discounts	(3,399)	(3,536)	(3,607)	(2,542)	(3,389)	-7%
TOTAL REVENUES	\$ 46,232	\$ 45,849	\$ 51,940	\$ 50,035	\$ 49,901	
Percent of Budget				100.3%		
EXPENDITURES						
Salaries - Faculty	\$ 7,470	\$ 8,191	\$ 8,302	\$ 7,529	\$ 8,975	18%
Salaries - Non-Faculty	8,158	8,602	9,131	6,499	9,365	19%
Wages	1,430	1,069	1,004	793	538	1%
Benefits	4,807	5,167	5,308	3,680	5,564	11%
Personnel Costs	21,865	23,029	23,746	18,502	24,443	49%
Utilities	549	693	659	475	1,017	2%
Scholarships	6,564	7,042	7,452	5,577	7,270	14%
Discounts	(3,399)	(3,536)	(3,607)	(2,542)	(3,389)	-7%
Equipment (Capitalized)	13,319	1,394	550	714	1,832	4%
Operations and Maintenance (Net)	7,992	8,848	9,181	7,706	10,438	21%
Debt Service	9,575	9,021	8,821	8,635	8,635	17%
TOTAL EXPENDITURES	\$ 56,466	\$ 46,491	\$ 46,801	\$ 39,067	\$ 50,247	
Percent of Budget				77.8%		
TRANSFERS						
Other	191	376	(1,114)	(629)	75	
NET TRANSFERS	\$ 191	\$ 376	\$ (1,114)	\$ (629)	\$ 75	
NET INCREASE (DECREASE)	(10,043)	(266)	4,025	10,339	(270)	
ENDING CURRENT NET POSITION	\$ 20,929	\$ 20,663	\$ 24,688	\$ 35,028	\$ 24,418	



THE TEXAS A&M UNIVERSITY SYSTEM
West Texas A&M University
FY 2021 Executive Budget Summary
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021		% of Budget
	Actuals	Actuals	Actuals	Actuals YTD - May	Budget	
PERCENT OF FISCAL YEAR				75%		
BEGINNING CURRENT NET POSITION	\$ 77,760	\$ 101,097	\$ 103,769	\$ 126,626	\$ 126,626	
<i>Restatement: (prior year correction)</i>						
REVENUES						
State Appropriations	\$ 41,449	\$ 41,721	\$ 43,404	\$ 41,241	\$ 41,062	24%
Federal Appropriations	15	15	1,689	9,527	1,873	1%
Higher Education Fund	7,164	7,164	7,164	7,446	7,446	4%
Tuition and Fees	71,426	73,711	76,715	78,250	78,670	45%
Contracts and Grants	4,987	4,877	4,887	10,029	8,191	5%
Student Financial Assistance	18,280	20,540	21,254	17,787	21,509	12%
Gifts	12,157	6,247	6,058	7,611	4,889	3%
Sales and Services	28,208	28,773	28,864	23,299	26,203	15%
Investment Income	6,722	3,372	15,122	4,553	1,498	1%
Other Income	5,973	3,046	699	(441)	446	0%
Discounts	(18,815)	(17,608)	(18,045)	(13,883)	(18,510)	-11%
TOTAL REVENUES	\$ 177,567	\$ 171,859	\$ 187,810	\$ 185,420	\$ 173,276	
Percent of Budget				107.0%		
EXPENDITURES						
Salaries - Faculty	\$ 31,029	\$ 31,479	\$ 32,291	\$ 29,177	\$ 30,440	18%
Salaries - Non-Faculty	25,124	25,722	27,097	20,000	29,056	17%
Wages	1,918	1,873	1,544	1,307	4,420	3%
Benefits	17,728	18,569	18,483	14,739	18,600	11%
Personnel Costs	75,798	77,643	79,415	65,224	82,516	48%
Utilities	3,927	3,192	2,737	1,812	2,726	2%
Scholarships	32,269	31,695	31,883	23,399	30,055	17%
Discounts	(18,815)	(17,608)	(18,045)	(13,883)	(18,510)	-11%
Equipment (Capitalized)	1,683	1,779	1,907	1,479	7,114	4%
Operations and Maintenance (Net)	45,117	45,111	42,839	33,775	50,502	29%
Debt Service	14,997	23,138	22,438	17,971	17,999	10%
TOTAL EXPENDITURES	\$ 154,975	\$ 164,950	\$ 163,175	\$ 129,776	\$ 172,402	
Percent of Budget				75.3%		
TRANSFERS						
Other	746	(4,237)	(1,779)	(5,472)	(874)	
NET TRANSFERS	\$ 746	\$ (4,237)	\$ (1,779)	\$ (5,472)	\$ (874)	
NET INCREASE (DECREASE)	23,337	2,672	22,857	50,173	0	
ENDING CURRENT NET POSITION	\$ 101,097	\$ 103,769	\$ 126,626	\$ 176,799	\$ 126,626	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M AgriLife Research
FY 2021 Executive Budget Summary
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021		% of Budget
	Actuals	Actuals	Actuals	Actuals YTD - May	Budget	
PERCENT OF FISCAL YEAR				75%		
BEGINNING CURRENT NET POSITION	\$ 102,874	\$ 123,032	\$ 119,568	\$ 133,482	\$ 133,482	
<i>Restatement: (prior year correction)</i>						
REVENUES						
State Appropriations	\$ 68,550	\$ 68,883	\$ 67,615	\$ 66,510	\$ 67,476	33%
Federal Appropriations	9,074	9,758	9,721	9,692	9,721	5%
Contracts and Grants	89,088	92,874	96,963	77,522	92,016	46%
Gifts	1,674	1,322	1,275	683	1,962	1%
Sales and Services	27,033	27,041	24,574	18,640	25,360	13%
Investment Income	9,142	4,612	14,913	4,611	5,679	3%
Other Income	1,535	3,392	1,764	1,096	0	0%
TOTAL REVENUES	\$ 206,095	\$ 207,751	\$ 216,825	\$ 178,753	\$ 202,214	
Percent of Budget				88.4%		
EXPENDITURES						
Salaries - Faculty	\$ 22,760	\$ 22,320	\$ 24,388	\$ 15,576	\$ 23,445	12%
Salaries - Non-Faculty	60,620	60,817	62,765	43,843	61,944	31%
Wages	7,211	7,455	7,989	4,104	7,325	4%
Benefits	26,737	27,166	28,261	18,301	25,968	13%
Personnel Costs	117,328	117,758	123,403	81,824	118,682	59%
Utilities	5,270	4,720	4,209	3,730	5,417	3%
Scholarships	4,016	3,199	2,713	2,276	3,543	2%
Equipment (Capitalized)	10,606	10,576	9,223	4,908	4,497	2%
Operations and Maintenance (Net)	66,633	69,289	69,345	45,779	67,548	34%
Debt Service	1,325	1,429	1,805	1,727	1,727	1%
TOTAL EXPENDITURES	\$ 205,178	\$ 206,970	\$ 210,699	\$ 140,245	\$ 201,415	
Percent of Budget				69.6%		
TRANSFERS						
Other	19,240	(4,245)	7,788	1,048	22	
NET TRANSFERS	\$ 19,240	\$ (4,245)	\$ 7,788	\$ 1,048	\$ 22	
NET INCREASE (DECREASE)	20,157	(3,464)	13,914	39,556	822	
ENDING CURRENT NET POSITION	\$ 123,032	\$ 119,568	\$ 133,482	\$ 173,037	\$ 134,304	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M AgriLife Extension Service
FY 2021 Executive Budget Summary
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021		% of Budget
	Actuals	Actuals	Actuals	Actuals YTD - May	Budget	
PERCENT OF FISCAL YEAR				75%		
BEGINNING CURRENT NET POSITION	\$ 43,089	\$ 51,406	\$ 53,323	\$ 56,959	\$ 56,959	
<i>Restatement: (prior year correction)</i>						
REVENUES						
State Appropriations	\$ 67,654	\$ 68,166	\$ 70,062	\$ 65,314	\$ 66,041	52%
Federal Appropriations	17,908	18,737	18,043	22,322	18,728	15%
Contracts and Grants	33,486	33,403	32,319	24,895	32,501	25%
Gifts	2,091	2,093	1,569	1,570	1,497	1%
Sales and Services	10,017	9,154	7,444	6,438	8,568	7%
Investment Income	1,762	1,455	4,762	1,472	594	0%
Other Income	753	620	985	268	290	0%
TOTAL REVENUES	\$ 133,671	\$ 133,628	\$ 135,184	\$ 122,279	\$ 128,217	
Percent of Budget				95.4%		
EXPENDITURES						
Salaries - Faculty	\$ 9,987	\$ 11,010	\$ 11,187	\$ 7,929	\$ 9,719	7%
Salaries - Non-Faculty	57,219	58,596	60,609	45,713	63,208	46%
Wages	2,668	3,137	2,671	1,503	2,187	2%
Benefits	30,832	30,930	32,137	22,038	32,561	24%
Personnel Costs	100,705	103,674	106,604	77,183	107,675	79%
Utilities	974	1,011	958	589	1,031	1%
Scholarships	258	230	175	196	91	0%
Equipment (Capitalized)	1,448	1,553	1,475	1,648	1,990	1%
Operations and Maintenance (Net)	23,116	25,072	21,989	15,078	24,932	18%
Debt Service	279	279	262	299	299	0%
TOTAL EXPENDITURES	\$ 126,781	\$ 131,819	\$ 131,464	\$ 94,992	\$ 136,018	
Percent of Budget				69.8%		
TRANSFERS						
Other	1,427	109	(85)	1,756	4,135	
NET TRANSFERS	\$ 1,427	\$ 109	\$ (85)	\$ 1,756	\$ 4,135	
NET INCREASE (DECREASE)	8,317	1,917	3,636	29,042	(3,666)	
ENDING CURRENT NET POSITION	\$ 51,406	\$ 53,323	\$ 56,959	\$ 86,002	\$ 53,294	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Forest Service
FY 2021 Executive Budget Summary
(In Thousands)



	<u>FY 2018</u>	<u>FY 2019</u>	<u>FY 2020</u>	<u>FY 2021</u>		
	<u>Actuals</u>	<u>Actuals</u>	<u>Actuals</u>	<u>Actuals</u>	<u>Budget</u>	<u>% of Budget</u>
				<u>YTD - May</u>		
PERCENT OF FISCAL YEAR				75%		
BEGINNING CURRENT NET POSITION	\$ 95,477	\$ 39,503	\$ 72,472	\$ 44,225	\$ 44,225	
<i>Restatement: (prior year correction)</i>						
REVENUES						
State Appropriations	\$ 41,161	\$ 94,690	\$ 40,288	\$ 37,401	\$ 37,158	52%
Contracts and Grants	9,546	9,202	16,133	6,337	8,173	11%
Gifts	23	8	18	15	0	0%
Sales and Services	3,597	2,942	1,716	1,094	1,878	3%
Investment Income	874	261	2,173	821	409	1%
Other Income	23,168	23,210	22,959	114	23,616	33%
TOTAL REVENUES	\$ 78,369	\$ 130,313	\$ 83,286	\$ 45,782	\$ 71,234	
Percent of Budget	106.4%			64.3%		
EXPENDITURES						
Salaries - Faculty	\$ 30	\$ (1)	\$ 107	\$ 18	\$ -	0%
Salaries - Non-Faculty	22,047	22,313	21,974	16,019	23,969	34%
Wages	5,629	2,328	4,433	2,574	1,039	1%
Benefits	10,190	9,602	9,980	7,074	8,915	13%
Personnel Costs	37,896	34,242	36,494	25,685	33,922	48%
Utilities	335	347	318	305	330	0%
Equipment (Capitalized)	2,520	2,890	3,923	545	2,437	3%
Operations and Maintenance (Net)	91,925	60,055	71,205	25,005	34,513	48%
TOTAL EXPENDITURES	\$ 132,676	\$ 97,534	\$ 111,940	\$ 51,540	\$ 71,203	
Percent of Budget				72.4%		
TRANSFERS						
Other	(1,667)	191	407	354	83	
NET TRANSFERS	\$ (1,667)	\$ 191	\$ 407	\$ 354	\$ 83	
NET INCREASE (DECREASE)	(55,974)	32,969	(28,247)	(5,403)	115	
ENDING CURRENT NET POSITION	\$ 39,503	\$ 72,472	\$ 44,225	\$ 38,822	\$ 44,340	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Veterinary Medical Diagnostic Laboratory
FY 2021 Executive Budget Summary
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021		
	Actuals	Actuals	Actuals	Actuals YTD - May	Budget	% of Budget
PERCENT OF FISCAL YEAR				75%		
BEGINNING CURRENT NET POSITION	\$ 1,013	\$ 1,546	\$ 2,748	\$ 4,580	\$ 4,580	
<i>Restatement: (prior year correction)</i>						
REVENUES						
State Appropriations	\$ 9,581	\$ 9,579	\$ 10,094	\$ 9,386	\$ 9,703	42%
Contracts and Grants	391	330	241	392	590	3%
Sales and Services	11,919	13,229	14,071	10,055	12,896	56%
Investment Income	38	75	38	1	25	0%
Other Income	0	6	44	2	0	0%
TOTAL REVENUES	\$ 21,929	\$ 23,218	\$ 24,488	\$ 19,835	\$ 23,214	
Percent of Budget				85.4%		
EXPENDITURES						
Salaries - Faculty	\$ 19	\$ 15	\$ 126	\$ -	\$ -	0%
Salaries - Non-Faculty	8,925	9,188	9,607	7,171	9,975	42%
Wages	168	220	131	101	176	1%
Benefits	3,077	3,146	3,326	2,301	3,441	15%
Personnel Costs	12,189	12,569	13,190	9,573	13,591	58%
Utilities	758	793	734	552	755	3%
Scholarships	3	3	2	3	0	0%
Equipment (Capitalized)	222	528	245	261	298	1%
Operations and Maintenance (Net)	5,432	5,499	6,221	5,528	5,937	25%
Debt Service	2,926	2,924	2,928	2,926	2,926	12%
TOTAL EXPENDITURES	\$ 21,531	\$ 22,317	\$ 23,320	\$ 18,843	\$ 23,507	
Percent of Budget				80.2%		
TRANSFERS						
Other	135	300	663	669	675	
NET TRANSFERS	\$ 135	\$ 300	\$ 663	\$ 669	\$ 675	
NET INCREASE (DECREASE)	534	1,202	1,832	1,661	382	
ENDING CURRENT NET POSITION	\$ 1,546	\$ 2,748	\$ 4,580	\$ 6,241	\$ 4,962	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Engineering Experiment Station
FY 2021 Executive Budget Summary
(In Thousands)



	FY 2018		FY 2019		FY 2020		FY 2021	
	Actuals		Actuals		Actuals	Actuals YTD - May	Budget	% of Budget
PERCENT OF FISCAL YEAR							75%	
BEGINNING CURRENT NET POSITION	\$	51,511	\$	39,158	\$	40,971	\$ 89,433	\$ 89,433
<i>Restatement: (prior year correction)</i>								
REVENUES								
State Appropriations	\$	27,177	\$	27,025	\$	74,333	\$ (19,481)	\$ 27,220 16%
Contracts and Grants		105,102		109,594		131,668	118,534	124,551 75%
Gifts		1,992		1,781		4,692	497	1,830 1%
Sales and Services		11,307		15,553		10,024	7,105	9,426 6%
Investment Income		3,717		1,674		4,026	1,312	3,537 2%
Other Income		604		451		626	1,055	300 0%
TOTAL REVENUES	\$	149,899	\$	155,954	\$	225,369	\$ 109,023	\$ 166,864
Percent of Budget							65.3%	
EXPENDITURES								
Salaries - Faculty (Equivalent)	\$	18,343	\$	16,063	\$	19,649	\$ 10,999	\$ 22,964 13%
Salaries - Non-Faculty		47,323		51,077		53,007	42,708	47,857 28%
Wages		4,185		4,397		4,126	2,411	3,378 2%
Benefits		13,724		13,618		14,839	11,424	14,682 9%
Personnel Costs		83,576		85,155		91,621	67,541	88,881 52%
Utilities		2,892		3,243		3,095	2,123	3,262 2%
Scholarships		9,246		9,535		11,678	11,012	11,285 7%
Equipment (Capitalized)		5,006		9,078		7,001	13,380	9,472 6%
Operations and Maintenance (Net)		51,541		51,418		59,892	50,881	50,421 30%
Debt Service		4,800		5,014		5,569	7,251	7,497 4%
TOTAL EXPENDITURES	\$	157,060	\$	163,443	\$	178,856	\$ 152,188	\$ 170,819
Percent of Budget							89.1%	
TRANSFERS								
RFS Debt Service (To System Office)	\$	(4,800)	\$	(5,014)	\$	(5,569)	\$ (7,251)	\$ (7,497)
Other		(5,191)		9,301		1,949	5,516	2,965
Other (Per Budget) - HIDE								2,965
Excluding Change in Plant - HIDE								0
NET TRANSFERS	\$	(5,191)	\$	9,301	\$	1,949	\$ 5,516	\$ 2,965
NET INCREASE (DECREASE)		(12,352)		1,812		48,462	(37,650)	(990)
ENDING CURRENT NET POSITION	\$	39,158	\$	40,971	\$	89,433	\$ 51,783	\$ 88,443

THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Transportation Institute
FY 2021 Executive Budget Summary
(In Thousands)

	FY 2018	FY 2019	FY 2020	FY 2021		% of Budget
	Actuals	Actuals	Actuals	Actuals YTD - May	Budget	
PERCENT OF FISCAL YEAR				75%		
BEGINNING CURRENT NET POSITION	\$ 18,316	\$ 16,022	\$ 17,333	\$ 18,349	\$ 18,349	
<i>Restatement: (prior year correction)</i>						
REVENUES						
State Appropriations	\$ 9,244	\$ 9,337	\$ 9,856	\$ 8,813	\$ 9,500	13%
Exemptions	(15)	0	0	0	0	0%
Contracts and Grants	60,321	61,861	62,352	48,947	60,740	80%
Gifts	168	190	179	100	175	0%
Sales and Services	3,385	4,917	4,426	2,255	4,826	6%
Investment Income	616	383	916	281	554	1%
Other Income	135	414	513	341	0	0%
TOTAL REVENUES	\$ 73,853	\$ 77,088	\$ 78,241	\$ 60,737	\$ 75,796	
Percent of Budget				80.1%		
EXPENDITURES						
Salaries - Faculty	\$ 18,259	\$ 17,982	\$ 18,952	\$ 14,384	\$ 17,032	23%
Salaries - Non-Faculty	18,195	18,922	19,573	14,083	18,752	26%
Wages	1,815	1,737	1,770	1,145	1,409	2%
Benefits	9,612	9,782	10,237	7,480	8,815	12%
Personnel Costs	47,880	48,422	50,532	37,091	46,008	63%
Utilities	648	918	718	365	800	1%
Scholarships	214	204	377	421	320	0%
Equipment (Capitalized)	949	785	138	125	1,600	2%
Operations and Maintenance (Net)	25,991	24,946	24,539	16,748	23,283	32%
Debt Service	448	460	714	126	716	1%
TOTAL EXPENDITURES	\$ 76,130	\$ 75,736	\$ 77,017	\$ 54,877	\$ 72,727	
Percent of Budget				75.5%		
TRANSFERS						
Other	(17)	(42)	(207)	(114)	79	
NET TRANSFERS	\$ (17)	\$ (42)	\$ (207)	\$ (114)	\$ 79	
NET INCREASE (DECREASE)	(2,294)	1,311	1,017	5,747	3,148	
ENDING CURRENT NET POSITION	\$ 16,022	\$ 17,333	\$ 18,349	\$ 24,096	\$ 21,498	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Engineering Extension Service
FY 2021 Executive Budget Summary
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021		
	Actuals	Actuals	Actuals	Actuals YTD - May	Budget	% of Budget
PERCENT OF FISCAL YEAR				75%		
BEGINNING CURRENT NET POSITION	\$ 51,216	\$ 58,154	\$ 61,378	\$ 66,497	\$ 66,497	
<i>Restatement: (prior year correction)</i>						
REVENUES						
State Appropriations	\$ 9,767	\$ 10,306	\$ 10,109	\$ 9,056	\$ 9,777	10%
Tuition and Fees	25,517	25,223	16,280	16,059	25,288	27%
Contracts and Grants	55,491	57,436	50,651	28,620	54,583	57%
Gifts	1,207	456	257	152	200	0%
Sales and Services	2,873	4,376	4,302	6,361	4,177	4%
Investment Income	2,673	2,491	6,774	1,962	1,254	1%
Other Income	119	129	97	30	129	0%
TOTAL REVENUES	\$ 97,647	\$ 100,417	\$ 88,471	\$ 62,239	\$ 95,408	
Percent of Budget				65.2%		
EXPENDITURES						
Salaries - Faculty	\$ (365)	\$ 402	\$ 337	\$ 16	\$ -	0%
Salaries - Non-Faculty	30,661	31,033	28,447	20,567	29,861	32%
Wages	8,967	8,660	6,229	3,963	7,052	8%
Benefits	10,678	11,310	10,281	7,391	9,917	11%
Personnel Costs	49,940	51,406	45,295	31,937	46,829	50%
Utilities	1,216	1,163	1,067	630	1,400	1%
Scholarships	2	68	297	134	0	0%
Discounts	0	0	0	0	0	0%
Equipment (Capitalized)	2,282	2,438	1,508	1,174	886	1%
Operations and Maintenance (Net)	35,711	39,824	35,399	18,710	43,194	46%
Debt Service	2,035	929	1,281	0	1,238	1%
TOTAL EXPENDITURES	\$ 91,186	\$ 95,828	\$ 84,848	\$ 52,586	\$ 93,548	
Percent of Budget				56.2%		
TRANSFERS						
Other	558	(1,365)	1,495	0	599	
NET TRANSFERS	\$ 558	\$ (1,365)	\$ 1,495	\$ -	\$ 599	
NET INCREASE (DECREASE)	7,018	3,224	5,119	9,653	2,460	
ENDING CURRENT NET POSITION	\$ 58,234	\$ 61,378	\$ 66,497	\$ 76,150	\$ 68,956	

THE TEXAS A&M UNIVERSITY SYSTEM
Texas Division of Emergency Management
FY 2021 Executive Budget Summary
(In Thousands)

	FY 2020		FY 2021	
	Actuals	Actuals YTD - May	Budget	% of Budget
PERCENT OF FISCAL YEAR		75%		
BEGINNING CURRENT NET POSITION	\$ -	\$ 73,753	\$ 73,753	
<i>Restatement: (prior year correction)</i>				
REVENUES				
State Appropriations	\$ 34,433	\$ 4,500	\$ 13,100	1%
Contracts and Grants	1,214,728	6,094,550	1,253,205	99%
Other Income	572	316	327	0%
TOTAL REVENUES	\$ 1,846,820	\$ 6,094,564	\$ 1,266,632	
Percent of Budget		481.2%		
EXPENDITURES				
Salaries - Faculty	\$ 1,970	\$ -	\$ -	
Salaries - Non-Faculty	18,622	16,199	25,001	2%
Wages	1,755	1,757	0	
Benefits	4,649	3,689	7,945	1%
Personnel Costs	26,995	21,646	32,946	3%
Utilities	16	115	634	0%
Equipment (Capitalized)	4,111	21,104	0	0%
Operations and Maintenance (Net)	1,741,943	5,485,794	1,233,053	97%
TOTAL EXPENDITURES	\$ 1,773,067	\$ 5,528,658	\$ 1,266,633	
Percent of Budget		436.5%		
TRANSFERS				
Other			0	
NET TRANSFERS	\$ -	\$ -	\$ -	
NET INCREASE (DECREASE)	73,753	565,906	(0)	
ENDING CURRENT NET POSITION	\$ 73,753	\$ 639,659	\$ 73,753	

THE TEXAS A&M UNIVERSITY SYSTEM
System Offices
FY 2021 Executive Budget Summary
(In Thousands)



	FY 2018*	FY 2019	FY 2020	FY 2021		
	Actuals	Actuals	Actuals	Actuals YTD - May	Budget	% of Budget
PERCENT OF FISCAL YEAR				75%		
BEGINNING CURRENT NET POSITION	\$ 970,035	\$ 278,974	\$ 360,518	\$ 709,601	\$ 709,601	
<i>Restatement: (prior year correction)</i>	(1,027,762)					
REVENUES						
State Appropriations	\$ 770	\$ 770	\$ 770	\$ 770	\$ 693	0%
Available University Fund	432,594	189,379	299,404	51,370	216,234	88%
Contracts and Grants	13,430	16,837	163,126	72,536	9,002	4%
Gifts	780	804	712	314	193	0%
Sales and Services	7,773	3,305	1,745	1,056	858	0%
Investment Income	58,755	81,544	48,661	28,985	18,100	7%
Other Income	14,795	855	1,485	5,274	0	0%
TOTAL REVENUES	\$ 528,896	\$ 293,494	\$ 516,809	\$ 160,812	\$ 245,079	
Percent of Budget				65.6%		
EXPENDITURES						
Salaries - Faculty	\$ 94	\$ 422	\$ 340	\$ -	\$ -	0%
Salaries - Non-Faculty	14,750	16,460	18,954	11,980	16,939	8%
Wages	627	368	598	352	86	0%
Benefits	4,056	4,418	4,880	3,141	4,881	2%
Personnel Costs	19,527	21,668	24,773	15,473	21,907	10%
Utilities	1,167	1,052	1,035	(713)	775	0%
Scholarships	2	1,902	4,113	4,407	693	0%
Equipment (Capitalized)	28,010	4,282	2,426	4,912	20	0%
Operations and Maintenance (Net)	19,952	41,151	184,018	111,660	15,571	7%
Debt Service	107,079	129,078	106,298	90,636	171,776	82%
TOTAL EXPENDITURES	\$ 175,736	\$ 199,133	\$ 322,663	\$ 226,375	\$ 210,741	
Percent of Budget				107.4%		
TRANSFERS						
Other	(16,459)	(12,817)	154,938	49,118	(12,368)	
NET TRANSFERS	\$ (16,459)	\$ (12,817)	\$ 154,938	\$ 49,118	\$ (12,368)	
NET INCREASE (DECREASE)	336,702	81,543	349,084	(16,446)	21,970	
ENDING CURRENT NET POSITION	\$ 278,974	\$ 360,518	\$ 709,601	\$ 693,156	\$ 731,571	

* Excludes estimated expense associated with Other Post-Employment Benefits (OPEB) and TRS Pension Liability beginning in FY15.
TAMUS OPEB amount for FY 2019 is \$462.5 million and TRS Pension is \$33.6 million.