



THE TEXAS A&M UNIVERSITY SYSTEM

FY 2022 EXECUTIVE SUMMARY

FISCAL YEAR ENDING AUGUST 31, 2022

1ST QUARTER UPDATE WITH 2021 ACTUALS



THE TEXAS A&M UNIVERSITY SYSTEM
FY 2022 EXECUTIVE BUDGET SUMMARY
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	YTD Actuals as % of Budget
PERCENT OF FISCAL YEAR					25%		
BEGINNING CURRENT NET POSITION	\$ 4,128,577	\$ 3,577,176	\$ 3,840,460	\$ 4,740,550	\$ 5,593,446	\$ 5,593,446	
<i>Restatement: (prior year correction)</i>	(1,027,762)	(2,952)	250	0			
REVENUES							
State Appropriations	\$ 1,232,727	\$ 1,284,269	\$ 1,360,329	\$ 1,382,630	\$ 1,235,675	\$ 1,375,187	89.9%
Federal Appropriations	36,412	38,355	56,054	7,409,496	32,423	273,001	11.9%
Higher Education Fund	46,587	46,587	46,587	48,420	43,833	48,420	90.5%
Available University Fund	597,415	378,638	469,865	338,178	100,984	403,935	25.0%
Tuition and Fees	1,409,053	1,485,053	1,528,905	1,616,402	958,943	1,638,545	58.5%
Contracts and Grants	724,103	768,122	2,286,569	2,134,012	927,834	4,775,252	19.4%
Student Financial Assistance	317,535	337,996	980,643	612,339	680,643	469,680	144.9%
Gifts	192,213	208,747	164,478	199,077	50,117	185,319	27.0%
Sales and Services	659,605	674,050	610,743	621,600	311,422	625,160	49.8%
Investment Income	257,265	210,469	482,324	690,641	39,553	138,725	28.5%
Other Income	109,249	116,646	84,297	114,787	12,825	57,347	22.4%
Discounts	(329,994)	(361,755)	(352,738)	(380,858)	(89,521)	(358,085)	25.0%
TOTAL REVENUES	\$ 5,252,172	\$ 5,187,176	\$ 7,718,056	\$ 14,786,726	\$ 4,304,730	\$ 9,632,486	44.7%
EXPENDITURES							
Salaries - Faculty	\$ 762,996	\$ 812,662	\$ 844,350	\$ 841,554	\$ 243,504	\$ 923,380	26.4%
Salaries - Non-Faculty	949,848	991,597	1,050,627	1,070,592	272,291	1,121,246	24.3%
Wages	181,938	181,703	170,397	164,135	39,370	164,786	23.9%
Benefits	493,901	514,680	535,917	552,147	133,143	578,300	23.0%
Personnel Costs	2,388,683	2,500,643	2,601,292	2,628,427	688,307	2,787,713	24.7%
Utilities	134,191	130,728	107,457	106,782	30,179	128,055	23.6%
Scholarships	592,399	633,483	654,185	706,875	299,426	715,700	41.8%
Discounts	(329,994)	(361,755)	(352,738)	(380,858)	(89,521)	(358,085)	25.0%
Equipment (Capitalized)	142,496	129,565	122,389	136,459	32,647	118,664	27.5%
Operations and Maintenance (Net)	1,272,780	1,299,221	3,378,919	10,110,993	1,486,072	5,677,876	26.2%
Debt Service	410,990	473,147	415,625	463,191	117,165	501,755	23.4%
RFS Debt Transfers	0	(0)	(0)	0	(0)	0	n/a
Debt Service	410,990	473,147	415,625	463,191	117,165	501,755	23.4%
TOTAL EXPENDITURES	\$ 4,611,546	\$ 4,805,032	\$ 6,927,130	\$ 13,771,871	\$ 2,564,274	\$ 9,571,678	26.8%
TRANSFERS							
Other	(164,264)	(115,829)	108,914	(161,958)	5,365	(37,687)	-14.2%
NET TRANSFERS	\$ (164,264)	\$ (115,829)	\$ 108,914	\$ (161,958)	\$ 5,365	\$ (37,687)	-14.2%
NET INCREASE (DECREASE)	476,362	266,316	899,840	852,896	1,745,820	23,121	
ENDING CURRENT NET POSITION	\$ 3,577,176	\$ 3,840,460	\$ 4,740,550	\$ 5,593,446	\$ 7,339,266	\$ 5,616,567	

* Excludes estimated expense associated with Other Post-Employment Benefits ("OPEB") and TRS Pension.
TAMUS amount for OPEB in FY 2018 is \$145.2 million, FY 2019 (\$462.5) million, FY 2020 4,537.46
TAMUS amount for TRS pension in FY 2018 is (\$7.8) million, FY 2019 \$32.8 million, FY 2020 \$68.6 million.



THE TEXAS A&M UNIVERSITY SYSTEM
FY 2022 EXECUTIVE BUDGET SUMMARY
(In Thousands)



EXPENDITURES	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Actuals	Actuals
PERCENT OF FISCAL YEAR 2020					
Instruction	\$ 1,107,913	\$ 1,110,270	\$ 1,119,493	\$ 1,150,636	\$ 1,123,200
Academic Support	346,139	358,772	418,508	410,774	408,192
Student Services	179,340	176,230	193,429	190,266	188,621
Scholarships and Fellowships	118,691	126,845	133,711	144,270	148,027
Institutional Support	329,170	322,106	332,342	348,937	398,534
O&M of Plant	220,272	241,393	241,276	259,083	253,199
Public Service	230,412	275,736	247,392	304,426	332,039
Research	374,023	375,636	382,421	400,570	401,451
E&G and Designated Subtotal:	\$ 2,905,960	\$ 2,986,988	\$ 3,068,573	\$ 3,208,963	\$ 3,253,264
Auxiliary:					
Auxiliary	\$ 384,498	\$ 417,598	\$ 427,710	\$ 418,985	\$ 393,714
Auxiliary Subtotal:	\$ 384,498	\$ 417,598	\$ 427,710	\$ 418,985	\$ 393,714
Restricted:					
Instruction	\$ 101,225	\$ 105,053	\$ 114,744	\$ 94,423	\$ 104,423
Academic Support	49,594	55,964	59,064	52,787	56,183
Student Services	11,798	14,549	14,760	22,186	21,628
Scholarships and Fellowships	101,710	108,122	112,150	157,299	263,896
Institutional Support	2,719	3,722	3,678	5,872	33,562
O&M of Plant	3,833	3,997	4,621	3,735	7,114
Public Service	61,313	59,517	53,840	1,780,410	8,451,867
Research	431,084	445,157	473,085	767,832	723,589
Restricted Subtotal:	\$ 763,276	\$ 796,057	\$ 835,928	\$ 2,884,540	\$ 9,662,263
Debt Service	\$ 400,251	\$ 410,878	\$ 472,809	\$ 414,639	\$ 462,631
TOTAL:					
Instruction	\$ 1,209,138	\$ 1,215,323	\$ 1,234,237	\$ 1,245,058	\$ 1,227,624
Academic Support	395,732	414,736	477,572	463,562	464,375
Student Services	191,137	190,779	208,189	212,452	210,249
Scholarships and Fellowships	220,402	234,967	245,861	301,569	411,923
Institutional Support	331,889	325,828	336,020	354,808	432,096
O&M of Plant	224,106	245,390	245,897	262,818	260,314
Public Service	291,725	335,253	301,232	2,084,836	8,783,906
Auxiliary	384,498	417,598	427,710	418,985	393,714
Research	805,106	820,794	855,506	1,168,402	1,125,040
Debt Service	400,251	410,878	472,809	414,639	462,631
TOTAL:	\$ 4,453,984	\$ 4,611,546	\$ 4,805,031	\$ 6,927,130	\$ 13,771,871



THE TEXAS A&M UNIVERSITY SYSTEM
Academics
FY 2022 EXECUTIVE BUDGET SUMMARY
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021		FY 2022			
	Actuals	Actuals	Actuals	Actuals	Budget	% of Budget	Actuals YTD - Nov	Budget	YTD Actuals as % of Budget
PERCENT OF FISCAL YEAR							25%		
BEGINNING CURRENT NET POSITION	\$ 2,792,201	\$ 2,967,038	\$ 3,105,606	\$ 3,519,509	\$ 3,519,509		\$ 4,387,268	\$ 4,387,268	
<i>Restatement: (prior year correction)</i>	0	(2,952)	250	0					
REVENUES									
State Appropriations	\$ 998,824	\$ 995,512	\$ 1,042,768	\$ 1,077,518	\$ 1,013,879	25%	\$ 980,471	\$ 1,093,469	89.7%
Federal Appropriations	9,431	9,859	27,385	202,886	59,537	1%	28,156	244,546	11.5%
Higher Education Fund	46,587	46,587	46,587	48,420	48,420	1%	43,833	48,420	90.5%
Available University Fund	164,821	189,605	170,461	178,660	178,677	4%	52,976	211,903	25.0%
Tuition and Fees	1,383,551	1,459,831	1,512,625	1,598,177	1,521,569	37%	950,649	1,611,442	59.0%
Contracts and Grants	357,199	386,584	518,382	526,784	411,960	10%	182,100	449,116	40.5%
Student Financial Assistance	317,535	337,996	385,237	433,538	334,690	8%	129,889	469,680	27.7%
Gifts	184,278	202,094	155,763	192,343	177,887	4%	48,494	179,967	26.9%
Sales and Services	578,805	586,551	532,986	536,623	543,306	13%	294,715	557,043	52.9%
Investment Income	179,689	117,975	397,568	572,538	106,831	3%	29,436	109,829	26.8%
Other Income	67,726	86,863	54,637	69,190	31,846	1%	10,068	31,724	31.7%
Discounts	(329,994)	(361,755)	(352,738)	(380,858)	(355,177)	-9%	(89,521)	(358,085)	25.0%
TOTAL REVENUES	\$ 3,958,452	\$ 4,057,701	\$ 4,491,660	\$ 5,055,820	\$ 4,073,425	100%	\$ 2,661,265	\$ 4,649,053	57.2%
EXPENDITURES									
Salaries - Faculty	\$ 693,831	\$ 744,449	\$ 767,294	\$ 766,257	\$ 794,702	20%	\$ 227,300	\$ 844,791	26.9%
Salaries - Non-Faculty	689,428	722,213	755,493	774,925	766,896	19%	196,085	806,231	24.3%
Wages	150,625	153,360	140,681	136,548	137,128	3%	33,581	141,418	23.7%
Benefits	384,843	404,483	416,962	430,500	425,521	11%	105,779	454,215	23.3%
Personnel Costs	1,918,726	2,024,506	2,080,431	2,108,229	2,124,247	53%	562,745	2,246,655	25.0%
Utilities	120,916	117,467	95,299	94,719	114,339	3%	26,843	112,509	23.9%
Scholarships	578,659	618,344	634,829	683,185	610,695	15%	289,370	699,531	41.4%
Discounts	(329,994)	(361,755)	(352,738)	(380,858)	(355,177)	-9%	(89,521)	(358,085)	25.0%
Equipment (Capitalized)	87,064	94,525	89,628	72,375	78,050	2%	25,484	82,198	31.0%
Operations and Maintenance (Net)	951,750	981,168	1,163,581	1,192,046	1,127,556	28%	365,779	1,461,755	25.0%
Debt Service	101	337	985	561	0	0%	(54)	0	n/a
RFS Debt Transfers	291,997	332,697	295,783	281,292	301,669	8%	165,387	312,374	53%
Debt Service	292,098	333,034	296,769	281,853	301,669	8%	165,333	312,374	52.9%
TOTAL EXPENDITURES	\$ 3,619,219	\$ 3,807,288	\$ 4,007,799	\$ 4,051,550	\$ 4,001,380	100%	\$ 1,346,033	\$ 4,556,937	29.5%
TRANSFERS									
Other	(164,397)	(108,893)	(70,209)	(136,511)	4,423		129,415	2,389	5417.4%
NET TRANSFERS	\$ (164,397)	\$ (108,893)	\$ (70,209)	\$ (136,511)	\$ 4,423		\$ 129,415	\$ 2,389	5417.4%
NET INCREASE (DECREASE)	174,836	141,520	413,653	867,759	76,467		1,444,647	94,505	
ENDING CURRENT NET POSITION	\$ 2,967,038	\$ 3,105,606	\$ 3,519,509	\$ 4,387,268	\$ 3,595,977		\$ 5,831,914	\$ 4,481,773	



THE TEXAS A&M UNIVERSITY SYSTEM

Academics

FY 2022 EXECUTIVE BUDGET SUMMARY

(In Thousands)



EXPENDITURES Fund Group - NACUBO Function	FY 2017 Actuals	FY 2018 Actuals	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Actuals
PERCENT OF FISCAL YEAR 2020					
Instruction	\$1,055,996	\$ 1,043,970	\$ 1,048,436	\$ 1,084,296	\$ 1,062,852
Academic Support	346,139	358,772	418,508	410,677	407,906
Student Services	179,340	176,230	193,429	190,266	188,621
Scholarships and Fellowships	117,928	126,115	132,981	143,540	147,334
Institutional Support	254,008	251,967	255,293	268,185	270,934
O&M of Plant	218,663	239,964	239,774	257,620	251,793
Public Service	46,347	47,528	47,120	38,970	33,265
Research	149,086	149,339	158,672	173,871	179,012
E&G and Designated Subtotal:	\$2,367,506	\$ 2,393,885	\$ 2,494,212	\$ 2,567,426	\$ 2,541,717
Auxiliary:					
Auxiliary	\$ 383,929	\$ 416,188	\$ 427,639	\$ 418,644	\$ 393,516
Auxiliary Subtotal:	\$ 383,929	\$ 416,188	\$ 427,639	\$ 418,644	\$ 393,516
Restricted:					
Instruction	\$ 79,081	\$ 82,201	\$ 91,328	\$ 77,195	\$ 89,768
Academic Support	49,594	55,939	59,051	52,784	56,183
Student Services	11,798	14,549	14,760	22,186	21,628
Scholarships and Fellowships	101,707	108,120	112,148	157,294	263,895
Institutional Support	1,710	3,130	3,102	5,627	22,448
O&M of Plant	3,833	3,996	2,775	3,734	7,006
Public Service	19,041	18,366	17,695	14,500	20,955
Research	226,479	230,847	251,881	392,626	353,142
Restricted Subtotal:	\$ 493,242	\$ 517,149	\$ 552,740	\$ 725,946	\$ 835,025
TOTAL:					
Instruction	\$1,135,077	\$ 1,126,171	\$ 1,139,763	\$ 1,161,491	\$ 1,152,620
Academic Support	395,732	414,711	477,559	463,461	464,090
Student Services	191,137	190,779	208,189	212,452	210,249
Scholarships and Fellowships	219,634	234,236	245,130	300,835	411,229
Hospitals and Clinics	0	0	0	0	0
Institutional Support	255,718	255,097	258,395	273,812	293,382
O&M of Plant	222,496	243,959	242,549	261,353	258,798
Public Service	65,388	65,894	64,814	53,470	54,220
Auxiliary	383,929	416,188	427,639	418,644	393,516
Research	375,565	380,186	410,552	566,497	532,154
Debt Service	291,537	291,997	332,697	295,783	281,292
TOTAL:	\$3,536,214	\$ 3,619,219	\$ 3,807,288	\$ 4,007,799	\$ 4,051,550



**THE TEXAS A&M UNIVERSITY SYSTEM
AGENCIES
FY 2022 EXECUTIVE BUDGET SUMMARY**



(In Thousands)

	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	YTD Actuals as % of Budget
PERCENT OF FISCAL YEAR					25%		
BEGINNING CURRENT NET POSITION	\$ 363,495	\$ 331,164	\$ 374,336	\$ 511,440	\$ 560,708	\$ 569,471	
<i>Restatement: (prior year correction)</i>	0	0	0				
REVENUES							
State Appropriations	\$ 233,133	\$ 287,987	\$ 316,791	\$ 304,419	\$ 254,472	\$ 280,987	90.6%
Federal Appropriations	26,982	28,495	27,764	7,204,944	4,267	28,455	15.0%
Tuition and Fees	25,502	25,223	16,280	18,224	8,294	27,103	30.6%
Contracts and Grants	353,475	364,700	1,605,061	1,476,868	723,404	4,266,035	17.0%
Student Financial Assistance	0	0	595,406	178,801	550,754	0	>100%
Gifts	7,156	5,850	8,002	6,421	1,624	5,160	31.5%
Sales and Services	73,027	84,194	76,012	82,541	16,222	67,383	24.1%
Investment Income	18,821	10,950	36,095	47,817	1,833	12,796	14.3%
Other Income	26,728	28,928	28,175	25,521	2,533	25,623	9.9%
TOTAL REVENUES	\$ 764,823	\$ 835,981	\$ 2,685,099	\$ 9,319,408	\$ 1,551,706	\$ 4,713,542	32.9%
EXPENDITURES							
Salaries - Faculty	\$ 69,070	\$ 67,791	\$ 76,716	\$ 75,029	\$ 16,181	\$ 78,589	20.6%
Salaries - Non-Faculty	245,671	252,923	276,179	279,432	71,195	297,423	23.9%
Wages	30,687	27,975	29,118	27,207	5,554	23,282	23.9%
Benefits	105,002	105,780	114,075	117,300	26,273	119,169	22.0%
Personnel Costs	450,430	454,469	496,088	498,969	119,203	518,464	23.0%
Utilities	12,108	12,209	11,124	12,525	3,215	14,772	21.8%
Scholarships	13,738	13,237	15,243	18,373	8,191	15,438	53.1%
Equipment (Capitalized)	27,422	30,758	30,336	55,004	7,014	36,446	19.2%
Operations and Maintenance (Net)	301,079	276,901	2,031,319	8,709,923	1,083,572	4,123,166	26.3%
Debt Service	12	2	1	0	0	0	n/a
RFS Debt Transfers	11,802	11,034	12,557	12,467	9,309	13,437	69%
Debt Service	11,813	11,035	12,559	12,467	9,309	13,437	69.3%
TOTAL EXPENDITURES	\$ 815,504	\$ 798,610	\$ 2,596,668	\$ 9,307,261	\$ 1,230,504	\$ 4,721,721	26.1%
TRANSFERS							
Other	16,592	5,881	24,184	20,191	5,192	11,278	46.0%
NET TRANSFERS	\$ 16,592	\$ 5,881	\$ 24,184	\$ 20,191	\$ 5,192	\$ 11,278	46.0%
NET INCREASE (DECREASE)	(35,176)	43,252	137,104	58,032	338,090	3,099	
ENDING CURRENT NET POSITION	\$ 331,164	\$ 374,336	\$ 511,440	\$ 569,471	\$ 907,561	\$ 572,570	



THE TEXAS A&M UNIVERSITY SYSTEM

Agencies

FY 2022 EXECUTIVE BUDGET SUMMARY

(In Thousands)



EXPENDITURES	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Actuals	Actuals
PERCENT OF FISCAL YEAR 2020					
Instruction	\$ 51,917	\$ 66,299	\$ 71,058	\$ 66,340	\$ 60,348
Institutional Support	25,569	19,097	18,184	16,862	14,643
O&M of Plant	1,609	1,429	1,503	1,463	1,406
Public Service	183,965	226,994	199,954	264,974	298,848
Research	222,131	222,305	223,993	226,699	222,439
E&G and Designated Subtotal:	\$ 485,191	\$ 536,124	\$ 514,691	\$ 576,435	\$ 597,970
Restricted:					
Instruction	\$ 22,144	\$ 22,852	\$ 23,416	\$ 17,228	\$ 14,608
Institutional Support	0	0	0	0	37
O&M of Plant	1	1	3	1	9
Public Service	40,281	39,059	35,345	1,759,661	8,427,082
Research	196,437	206,728	214,108	230,783	255,087
Restricted Subtotal:	\$ 258,863	\$ 268,641	\$ 272,873	\$ 2,007,672	\$ 8,696,824
TOTAL:					
Instruction	\$ 74,061	\$ 89,151	\$ 94,474	\$ 83,567	\$ 74,956
Institutional Support	25,569	19,097	18,184	16,862	14,680
O&M of Plant	1,610	1,430	1,506	1,464	1,415
Public Service	224,246	266,053	235,299	2,024,635	8,725,930
Auxiliary	0	0	0	0	0
Research	418,568	429,033	438,101	457,481	477,527
Debt Service	12,159	11,802	11,034	12,557	12,467
TOTAL:	\$ 756,214	\$ 816,591	\$ 798,610	\$ 2,596,667	\$ 9,307,261



THE TEXAS A&M UNIVERSITY SYSTEM
Prairie View A&M University
FY 2022 Executive Budget Summary
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021		FY 2022			
	Actuals	Actuals	Actuals	Actuals	Budget	% of Budget	Actuals YTD - Nov	Budget	YTD Actuals as % of Budget
PERCENT OF FISCAL YEAR							25%		
BEGINNING CURRENT NET POSITION	\$ 165,199	\$ 162,622	\$ 151,855	\$ 167,200	\$ 167,200		\$ 216,944	\$ 216,944	
<i>Restatement: (prior year correction)</i>									
REVENUES									
State Appropriations	\$ 58,075	\$ 57,449	\$ 57,637	\$ 55,534	\$ 56,040	23%	\$ 55,312	\$ 60,691	91.1%
Federal Appropriations	9,409	9,838	11,363	40,860	31,160	13%	2,224	73,523	3.0%
Available University Fund	24,793	24,956	24,956	27,639	27,639	11%	7,186	28,745	25.0%
Tuition and Fees	86,010	91,460	91,347	95,348	87,177	35%	84,873	91,616	92.6%
Contracts and Grants	14,497	18,556	14,602	18,956	18,844	8%	5,973	19,807	30.2%
Student Financial Assistance	39,820	43,916	51,486	60,334	40,560	16%	3,170	50,818	6.2%
Gifts	1,796	2,284	4,294	31,911	3,523	1%	3,216	3,483	92.3%
Sales and Services	25,140	27,004	21,394	17,717	25,068	10%	7,144	24,185	29.5%
Investment Income	9,619	6,148	14,942	22,153	7,962	3%	538	9,391	5.7%
Other Income	4,675	4,703	5,900	3,577	1,836	1%	561	1,780	31.5%
Discounts	(45,872)	(53,506)	(48,278)	(40,982)	(50,747)	-20%	(12,382)	(49,529)	25.0%
TOTAL REVENUES	\$ 227,963	\$ 232,809	\$ 249,644	\$ 333,046	\$ 249,061		\$ 157,815	\$ 314,509	50.2%
EXPENDITURES									
Salaries - Faculty	\$ 33,679	\$ 37,340	\$ 40,826	\$ 41,186	\$ 44,111	18%	\$ 11,409	\$ 51,243	22.3%
Salaries - Non-Faculty	45,556	46,784	49,254	48,786	55,034	22%	11,711	61,480	19.0%
Wages	6,594	6,943	5,340	5,011	4,999	2%	1,411	5,774	24.4%
Benefits	22,427	24,126	25,026	25,566	26,658	11%	5,860	29,366	20.0%
Personnel Costs	108,256	115,193	120,446	120,550	130,802	52%	30,391	147,863	20.6%
Utilities	6,120	5,430	5,027	3,893	6,309	3%	959	5,830	16.5%
Scholarships	64,113	71,978	68,994	76,800	66,126	26%	21,469	65,580	32.7%
Discounts	(45,872)	(53,506)	(48,278)	(40,982)	(50,747)	-20%	(12,382)	(49,529)	25.0%
Equipment (Capitalized)	5,755	7,096	4,914	3,300	3,078	1%	356	3,156	11.3%
Operations and Maintenance (Net)	68,764	82,677	82,500	100,066	81,682	33%	16,701	128,686	13.0%
Debt Service	1	0	495	99	0	0%	(95)	0	#DIV/0!
RFS Debt Transfers	14,032	14,006	14,020	13,990	13,990	6%	6,690	12,709	53%
Debt Service	14,033	14,006	14,515	14,089	13,990	6%	6,595	12,709	51.9%
TOTAL EXPENDITURES	\$ 221,170	\$ 242,875	\$ 248,118	\$ 277,716	\$ 251,239		\$ 64,089	\$ 314,294	20.4%
TRANSFERS									
Other	(9,370)	(701)	13,820	(5,586)	241		28,015	0	n/a
NET TRANSFERS	\$ (9,370)	\$ (701)	\$ 13,820	\$ (5,586)	\$ 241		\$ 28,015	\$ -	n/a
NET INCREASE (DECREASE)	(2,577)	(10,767)	15,345	49,744	(1,937)		121,741	215	
ENDING CURRENT NET POSITION	\$ 162,622	\$ 151,855	\$ 167,200	\$ 216,944	\$ 165,263		\$ 338,685	\$ 217,159	



THE TEXAS A&M UNIVERSITY SYSTEM
Prairie View A&M University
FY 2022 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Actuals	Actuals
Instruction	\$ 44,965	\$ 45,408	\$ 48,941	\$ 50,281	\$ 49,276
Academic Support	16,670	15,337	18,330	15,977	14,473
Student Services	15,428	16,858	18,651	16,892	16,061
Scholarships and Fellowships	7,046	8,290	11,729	12,841	15,134
Institutional Support	17,646	20,507	20,756	21,498	16,773
O&M of Plant	20,067	19,224	23,607	25,854	19,998
Public Service	2,871	2,830	2,596	3,658	2,570
Research	6,713	9,660	10,501	10,879	9,230
E&G and Designated Subtotal:	\$ 131,406	\$ 138,113	\$ 155,113	\$ 157,880	\$ 143,516
Auxiliary:					
Auxiliary	\$ 31,332	\$ 33,603	\$ 35,445	\$ 32,867	\$ 27,965
Auxiliary Subtotal:	\$ 31,332	\$ 33,603	\$ 35,445	\$ 32,867	\$ 27,965
Restricted:					
Instruction	\$ 777	\$ 847	\$ 932	\$ 700	\$ 3,112
Academic Support	6,540	9,151	12,151	10,157	9,454
Student Services	1,853	2,260	1,377	7,849	4,025
Scholarships and Fellowships	7,435	9,711	9,084	11,990	60,083
Institutional Support	118	154	292	844	1,382
O&M of Plant	117	5	0	0	0
Public Service	5,647	5,841	6,142	3,533	5,427
Research	7,966	7,451	8,333	8,277	8,763
Restricted Subtotal:	\$ 30,454	\$ 35,421	\$ 38,310	\$ 43,351	\$ 92,245
TOTAL:					
Instruction	\$ 45,742	\$ 46,255	\$ 49,873	\$ 50,981	\$ 52,388
Academic Support	23,210	24,488	30,480	26,135	23,927
Student Services	17,281	19,118	20,028	24,740	20,087
Scholarships and Fellowships	14,481	18,001	20,813	24,831	75,217
Institutional Support	17,764	20,660	21,049	22,342	18,154
O&M of Plant	20,184	19,229	23,608	25,854	19,998
Public Service	8,518	8,671	8,739	7,191	7,997
Auxiliary	31,332	33,603	35,445	32,867	27,965
Research	14,679	17,112	18,834	19,156	17,993
Debt Service	15,842	14,032	14,006	14,020	13,990
TOTAL:	\$ 209,034	\$ 221,170	\$ 242,875	\$ 248,118	\$ 277,716



THE TEXAS A&M UNIVERSITY SYSTEM
Tarleton State University
FY 2022 Executive Budget Summary
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	YTD Actuals as % of Budget
PERCENT OF FISCAL YEAR	25%						
BEGINNING CURRENT NET POSITION	\$ 73,683	\$ 85,003	\$ 90,691	\$ 115,169	\$ 152,457	\$ 152,457	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 66,315	\$ 56,654	\$ 55,489	\$ 53,786	\$ 57,738	\$ 59,264	97.4%
Federal Appropriations	0	0	2,992	10,582	5,503	14,966	36.8%
Tuition and Fees	92,506	97,665	103,619	118,166	100,720	116,386	86.5%
Contracts and Grants	8,353	8,069	8,353	18,579	8,419	10,000	84.2%
Student Financial Assistance	29,778	30,821	34,442	45,589	6,240	32,173	19.4%
Gifts	1,883	5,664	2,363	5,125	1,090	2,750	39.6%
Sales and Services	30,941	28,492	22,088	41,723	43,198	43,021	100.4%
Investment Income	6,903	5,490	16,676	23,601	1,344	3,500	38.4%
Other Income	653	677	8,506	771	212	405	52.3%
Discounts	(24,299)	(24,997)	(24,447)	(31,570)	(8,015)	(32,060)	25.0%
TOTAL REVENUES	\$ 213,034	\$ 208,536	\$ 230,082	\$ 286,352	\$ 216,449	\$ 250,405	86.4%
EXPENDITURES							
Salaries - Faculty	\$ 35,883	\$ 38,430	\$ 38,379	\$ 38,052	\$ 11,218	\$ 43,802	25.6%
Salaries - Non-Faculty	35,111	35,808	37,190	39,848	9,881	37,729	26.2%
Wages	5,408	5,697	5,300	5,293	1,379	5,595	24.6%
Benefits	22,936	23,259	24,167	24,978	5,500	26,127	21.0%
Personnel Costs	99,338	103,193	105,037	108,171	27,978	113,253	24.7%
Utilities	2,540	2,683	2,761	3,745	843	4,968	17.0%
Scholarships	41,939	42,505	44,309	52,670	17,900	53,162	33.7%
Discounts	(24,299)	(24,997)	(24,447)	(31,570)	(8,015)	(32,060)	25.0%
Equipment (Capitalized)	1,796	1,621	1,271	1,536	547	3,611	15.1%
Operations and Maintenance (Net)	50,642	54,800	54,827	73,091	31,485	79,112	39.8%
Debt Service	0	0	0	0	0	0	n/a
RFS Debt Transfers	16,786	18,621	18,767	26,884	14,226	26,469	54%
Debt Service	16,786	18,621	18,767	26,884	14,226	26,469	53.7%
TOTAL EXPENDITURES	\$ 188,742	\$ 198,426	\$ 202,525	\$ 234,526	\$ 84,963	\$ 248,516	34.2%
TRANSFERS							
Other	(12,971)	(4,422)	(3,078)	(14,538)	(10,241)	75	-13655.1%
NET TRANSFERS	\$ (12,971)	\$ (4,422)	\$ (3,078)	\$ (14,538)	\$ (10,241)	\$ 75	-13655.1%
NET INCREASE (DECREASE)	11,320	5,688	24,478	37,287	121,244	1,963	
ENDING CURRENT NET POSITION	\$ 85,003	\$ 90,691	\$ 115,169	\$ 152,457	\$ 273,701	\$ 154,420	



THE TEXAS A&M UNIVERSITY SYSTEM
Tarleton State University
FY 2022 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2020				
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Actuals	Actuals
Instruction	\$ 62,086	\$ 62,018	\$ 61,855	\$ 53,099	\$ 50,736
Academic Support	13,081	13,826	14,131	18,769	19,542
Student Services	10,843	10,928	11,298	11,358	11,177
Scholarships and Fellowships	5,460	5,577	5,020	5,997	6,626
Institutional Support	14,045	13,946	15,660	16,131	17,803
O&M of Plant	12,165	11,306	11,709	14,770	11,471
Public Service	1,724	1,885	2,076	1,148	1,451
Research	3,998	5,082	5,701	7,927	9,240
E&G and Designated Subtotal:	\$ 123,401	\$ 124,570	\$ 127,449	\$ 129,199	\$ 128,047
Auxiliary:					
Auxiliary	\$ 27,040	\$ 27,243	\$ 28,881	\$ 28,742	\$ 38,941
Auxiliary Subtotal:	\$ 27,040	\$ 27,243	\$ 28,881	\$ 28,742	\$ 38,941
Restricted:					
Instruction	\$ 858	\$ 914	\$ 895	\$ 826	\$ 955
Academic Support	385	393	3,635	287	2,933
Student Services	919	1,386	1,222	2,857	1,458
Scholarships and Fellowships	12,173	11,008	11,413	15,669	26,843
Institutional Support	8	5	2	228	951
O&M of Plant	185	56	0	62	156
Public Service	676	542	671	678	803
Research	6,114	5,842	5,638	5,211	6,554
Restricted Subtotal:	\$ 21,317	\$ 20,144	\$ 23,475	\$ 25,817	\$ 40,655
TOTAL:					
Instruction	\$ 62,944	\$ 62,932	\$ 62,750	\$ 53,924	\$ 51,692
Academic Support	13,466	14,219	17,766	19,055	22,475
Student Services	11,762	12,314	12,520	14,216	12,635
Scholarships and Fellowships	17,633	16,585	16,432	21,666	33,469
Institutional Support	14,053	13,951	15,662	16,359	18,755
O&M of Plant	12,349	11,362	11,709	14,832	11,627
Public Service	2,399	2,427	2,746	1,826	2,254
Auxiliary	27,040	27,243	28,881	28,742	38,941
Research	10,112	10,924	11,339	13,138	15,794
RFS Debt Service Transfers	18,195	16,786	18,621	18,767	26,884
TOTAL:	\$ 189,954	\$ 188,742	\$ 198,426	\$ 202,525	\$ 234,526



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M International University
FY 2022 Executive Budget Summary
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	YTD Actuals as % of Budget
PERCENT OF FISCAL YEAR					25%		
BEGINNING CURRENT NET POSITION	\$ 73,088	\$ 79,998	\$ 88,838	\$ 106,092	\$ 141,598	\$ 141,598	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 37,375	\$ 37,463	\$ 37,154	\$ 36,791	\$ 41,104	\$ 43,479	94.5%
Federal Appropriations	0	0	1,771	13,973	6,380	23,560	27.1%
Higher Education Fund	6,710	6,710	6,710	7,462	7,462	7,462	100.0%
Tuition and Fees	53,137	58,163	63,090	64,359	34,591	63,183	54.7%
Contracts and Grants	9,159	5,711	4,876	7,513	1,877	5,974	31.4%
Student Financial Assistance	32,196	35,459	40,166	42,898	25,670	53,580	47.9%
Gifts	3,122	4,234	4,444	4,080	165	3,100	5.3%
Sales and Services	5,100	5,291	4,802	3,830	2,043	5,475	37.3%
Investment Income	5,364	4,067	11,658	17,600	895	4,905	18.2%
Other Income	754	1,576	720	1,875	296	305	96.9%
Discounts	(28,052)	(31,916)	(32,417)	(29,566)	(7,789)	(31,155)	25.0%
TOTAL REVENUES	\$ 124,865	\$ 126,758	\$ 142,973	\$ 170,817	\$ 112,693	\$ 179,868	62.7%
EXPENDITURES							
Salaries - Faculty	\$ 19,452	\$ 20,588	\$ 21,564	\$ 22,074	\$ 6,990	\$ 26,352	26.5%
Salaries - Non-Faculty	23,760	23,469	22,412	22,491	5,532	29,966	18.5%
Wages	4,094	3,941	4,288	4,161	1,011	4,092	24.7%
Benefits	12,833	12,798	12,905	13,362	3,190	15,615	20.4%
Personnel Costs	60,140	60,797	61,168	62,088	16,723	76,025	22.0%
Utilities	1,565	1,520	1,737	1,583	481	2,391	20.1%
Scholarships	41,829	46,860	50,014	51,880	24,793	70,024	35.4%
Discounts	(28,052)	(31,916)	(32,417)	(29,566)	(7,789)	(31,155)	25.0%
Equipment (Capitalized)	1,055	1,173	3,313	1,750	661	10,408	6.3%
Operations and Maintenance (Net)	27,272	30,549	33,315	39,624	19,899	40,982	48.6%
Debt Service	0	0	0	0	0	0	n/a
RFS Debt Transfers	10,435	10,609	10,655	10,900	8,923	11,193	80%
Debt Service	10,435	10,609	10,655	10,900	8,923	11,193	79.7%
TOTAL EXPENDITURES	\$ 114,243	\$ 119,591	\$ 127,785	\$ 138,259	\$ 63,690	\$ 179,868	35.4%
TRANSFERS							
Other	(3,711)	1,673	2,066	2,948	(133)	0	n/a
NET TRANSFERS	\$ (3,711)	\$ 1,673	\$ 2,066	\$ 2,948	\$ (133)	\$ -	n/a
NET INCREASE (DECREASE)	6,911	8,840	17,254	35,506	48,871	0	
ENDING CURRENT NET POSITION	\$ 79,998	\$ 88,838	\$ 106,092	\$ 141,598	\$ 190,469	\$ 141,598	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M International University
FY 2022 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Actuals	Actuals
Instruction	\$ 29,472	\$ 28,761	\$ 30,225	\$ 30,787	\$ 31,570
Academic Support	13,401	13,493	13,842	16,682	16,977
Student Services	6,895	6,049	6,113	6,918	6,505
Scholarships and Fellowships	2,120	2,720	3,357	3,847	5,644
Institutional Support	7,294	7,391	8,564	8,259	7,247
O&M of Plant	9,958	9,938	12,075	12,029	10,975
Public Service	2,197	1,970	1,884	1,572	1,190
Research	1,685	1,549	1,598	999	1,193
E&G and Designated Subtotal:	\$ 73,022	\$ 71,872	\$ 77,659	\$ 81,093	\$ 81,300
Auxiliary:					
Auxiliary	\$ 7,244	\$ 8,181	\$ 10,043	\$ 11,102	\$ 8,026
Auxiliary Subtotal:	\$ 7,244	\$ 8,181	\$ 10,043	\$ 11,102	\$ 8,026
Restricted:					
Instruction	\$ 2,109	\$ 1,796	\$ 1,432	\$ 1,621	\$ 2,833
Academic Support	7,799	5,824	3,367	2,756	2,770
Student Services	735	517	534	1,356	1,641
Scholarships and Fellowships	8,619	10,999	11,491	16,042	24,104
Institutional Support	17	69	20	65	49
O&M of Plant	2	17	3	294	3,582
Public Service	1,287	1,323	1,194	1,145	1,174
Research	2,825	3,209	3,240	1,655	1,880
Restricted Subtotal:	\$ 23,392	\$ 23,755	\$ 21,280	\$ 24,935	\$ 38,032
TOTAL:					
Instruction	\$ 31,581	\$ 30,557	\$ 31,657	\$ 32,408	\$ 34,403
Academic Support	21,200	19,317	17,209	19,438	19,747
Student Services	7,630	6,566	6,647	8,274	8,145
Scholarships and Fellowships	10,739	13,719	14,848	19,889	29,748
Institutional Support	7,311	7,461	8,583	8,324	7,295
O&M of Plant	9,960	9,956	12,078	12,324	14,557
Public Service	3,484	3,293	3,078	2,717	2,363
Auxiliary	7,244	8,181	10,043	11,102	8,026
Research	4,510	4,758	4,839	2,654	3,073
RFS Debt Service Transfers	12,680	10,435	10,609	10,655	10,900
TOTAL:	\$ 116,338	\$ 114,243	\$ 119,591	\$ 127,785	\$ 138,259



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University
FY 2022 Executive Budget Summary
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	YTD Actuals as % of Budget
PERCENT OF FISCAL YEAR					25%		
BEGINNING CURRENT NET POSITION	\$ 1,754,358	\$ 1,825,333	\$ 1,875,068	\$ 2,092,677	\$ 2,523,677	\$ 2,523,677	
<i>Restatement: (prior year correction)</i>		(2,702)					
REVENUES							
State Appropriations	\$ 378,032	\$ 381,353	\$ 415,860	\$ 416,472	\$ 372,057	\$ 431,791	86.2%
Federal Appropriations	0	0	3,003	61,832	1,529	61,400	2.5%
Available University Fund	140,028	135,705	116,505	122,038	33,995	135,978	25.0%
Tuition and Fees	701,276	754,064	790,123	834,315	429,660	852,388	50.4%
Contracts and Grants	210,570	236,617	231,045	238,737	104,974	258,102	40.7%
Student Financial Assistance	87,707	94,115	114,409	117,316	39,061	139,252	28.1%
Gifts	141,334	158,151	115,990	108,633	36,160	144,113	25.1%
Sales and Services	374,422	382,054	359,329	353,251	168,150	343,926	48.9%
Investment Income	106,154	63,602	240,227	350,509	18,221	66,300	27.5%
Other Income	42,656	62,069	26,603	42,252	6,515	24,081	27.1%
Discounts	(130,900)	(145,898)	(143,544)	(166,988)	(35,561)	(142,244)	25.0%
TOTAL REVENUES	\$ 2,051,278	\$ 2,121,833	\$ 2,269,551	\$ 2,478,367	\$ 1,174,760	\$ 2,315,087	50.7%
EXPENDITURES							
Salaries - Faculty	\$ 358,504	\$ 386,994	\$ 397,354	\$ 403,035	\$ 121,386	\$ 443,198	27.4%
Salaries - Non-Faculty	345,667	366,237	384,290	395,936	102,236	400,662	25.5%
Wages	104,076	103,158	99,545	91,414	23,512	92,007	25.6%
Benefits	187,534	200,476	204,484	213,638	53,925	220,838	24.4%
Personnel Costs	995,780	1,056,865	1,085,674	1,104,023	301,059	1,156,704	26.0%
Utilities	82,450	81,505	61,390	61,413	18,522	69,362	26.7%
Scholarships	241,876	261,617	271,699	288,232	161,056	265,367	60.7%
Discounts	(130,900)	(145,898)	(143,544)	(166,988)	(35,561)	(142,244)	25.0%
Equipment (Capitalized)	50,372	64,504	60,359	50,197	17,891	31,283	57.2%
Operations and Maintenance (Net)	462,810	470,174	507,848	502,688	146,104	722,763	20.2%
Debt Service	29	29	12	16	0	0	n/a
RFS Debt Transfers	140,085	170,233	132,816	118,830	43,229	130,210	33%
Debt Service	140,115	170,262	132,828	118,846	43,229	130,210	33.2%
TOTAL EXPENDITURES	\$ 1,842,502	\$ 1,959,028	\$ 1,976,253	\$ 1,958,413	\$ 652,300	\$ 2,233,445	29.2%
TRANSFERS							
Other	(137,801)	(110,367)	(75,690)	(88,954)	89,030	(7,494)	-1188.1%
NET TRANSFERS	\$ (137,801)	\$ (110,367)	\$ (75,690)	\$ (88,954)	\$ 89,030	\$ (7,494)	-1188.1%
NET INCREASE (DECREASE)	70,975	52,437	217,608	431,000	611,490	74,149	
ENDING CURRENT NET POSITION	\$ 1,825,333	\$ 1,875,068	\$ 2,092,677	\$ 2,523,677	\$ 3,135,167	\$ 2,597,825	

THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University
FY 2022 Executive Budget Summary
(In Thousands)

EXPENDITURES	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Actuals	Actuals
Instruction	\$ 542,660	\$ 527,682	\$ 521,397	\$ 554,223	\$ 542,792
Academic Support	187,039	199,024	241,743	228,037	231,816
Student Services	70,165	69,526	74,030	75,265	73,920
Scholarships and Fellowships	63,255	71,613	73,669	79,501	77,261
Institutional Support	119,575	115,977	117,464	127,701	138,024
O&M of Plant	86,805	97,692	96,169	108,086	110,229
Public Service	19,908	21,727	22,963	15,947	14,287
Research	75,843	84,301	88,829	102,068	102,384
E&G and Designated Subtotal:	\$ 1,165,250	\$ 1,187,543	\$ 1,236,265	\$ 1,290,828	\$ 1,290,713
Auxiliary:					
Auxiliary	\$ 212,832	\$ 239,910	\$ 244,524	\$ 238,806	\$ 214,371
Auxiliary Subtotal:	\$ 212,832	\$ 239,910	\$ 244,524	\$ 238,806	\$ 214,371
Restricted:					
Instruction	\$ 64,800	\$ 68,427	\$ 76,961	\$ 63,825	\$ 66,680
Academic Support	28,348	29,055	31,823	30,388	30,616
Student Services	4,218	5,509	5,006	4,050	4,423
Scholarships and Fellowships	32,190	34,161	37,377	57,428	64,260
Institutional Support	744	885	1,386	1,081	11,486
O&M of Plant	2,257	2,100	2,527	3,222	2,974
Public Service	5,387	4,741	4,241	3,728	4,873
Research	124,315	130,085	148,687	150,082	149,187
Restricted Subtotal:	\$ 262,259	\$ 274,964	\$ 308,007	\$ 313,803	\$ 334,499
TOTAL:					
Instruction	\$ 607,459	\$ 596,108	\$ 598,358	\$ 618,048	\$ 609,472
Academic Support	215,387	228,079	273,566	258,425	262,432
Student Services	74,383	75,036	79,036	79,315	78,343
Scholarships and Fellowships	95,445	105,775	111,045	136,929	141,521
Institutional Support	120,319	116,862	118,850	128,782	149,510
O&M of Plant	89,063	99,792	98,696	111,307	113,204
Public Service	25,295	26,468	27,204	19,675	19,160
Auxiliary	212,832	239,910	244,524	238,806	214,371
Research	200,157	214,387	237,516	252,150	251,570
RFS Debt Service Transfers	129,107	140,085	170,233	132,816	118,830
TOTAL:	\$ 1,769,447	\$ 1,842,502	\$ 1,959,028	\$ 1,976,253	\$ 1,958,413



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University at Galveston
FY 2022 Executive Budget Summary
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	YTD Actuals as % of Budget
PERCENT OF FISCAL YEAR					25%		
BEGINNING CURRENT NET POSITION	\$ 53,737	\$ 58,144	\$ 60,813	\$ 63,150	\$ 76,808	\$ 76,808	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 25,264	\$ 25,554	\$ 25,535	\$ 70,397	\$ 22,995	\$ 25,943	88.6%
Federal Appropriations	0	0	154	2,569	203	1,156	17.5%
Tuition and Fees	24,072	24,081	21,645	24,046	10,478	24,051	43.6%
Contracts and Grants	7,927	9,667	7,323	7,790	939	8,010	11.7%
Student Financial Assistance	2,637	2,762	3,110	3,222	1,180	4,183	28.2%
Gifts	911	1,035	426	791	74	500	14.9%
Sales and Services	11,540	10,958	6,671	7,643	5,649	11,594	48.7%
Investment Income	4,698	2,932	8,720	11,725	698	3,206	21.8%
Other Income	874	(60)	280	3,143	91	0	n/a
Discounts	(3,775)	(3,823)	(3,605)	(3,104)	(956)	(3,823)	25.0%
TOTAL REVENUES	\$ 74,147	\$ 73,049	\$ 70,260	\$ 128,207	\$ 41,351	\$ 74,822	55.3%
EXPENDITURES							
Salaries - Faculty	\$ 12,002	\$ 12,527	\$ 12,484	\$ 11,899	\$ 3,655	\$ 12,489	29.3%
Salaries - Non-Faculty	10,839	11,644	11,848	11,884	2,777	11,065	25.1%
Wages	2,121	2,057	1,456	1,434	365	2,091	17.4%
Benefits	6,205	6,876	6,944	6,983	1,620	6,341	25.5%
Personnel Costs	31,168	33,104	32,731	32,200	8,416	31,987	26.3%
Utilities	1,632	1,742	1,541	1,591	496	2,049	24.2%
Scholarships	6,083	6,117	6,488	5,367	2,632	6,207	42.4%
Discounts	(3,775)	(3,823)	(3,605)	(3,104)	(956)	(3,823)	25.0%
Equipment (Capitalized)	471	202	770	407	234	307	76.1%
Operations and Maintenance (Net)	25,748	24,049	21,473	22,640	7,369	24,388	30.2%
Debt Service	0	0	0	0	0	0	n/a
RFS Debt Transfers	10,683	10,920	10,689	10,694	9,592	13,333	72%
Debt Service	10,683	10,920	10,689	10,694	9,592	13,333	71.9%
TOTAL EXPENDITURES	\$ 72,010	\$ 72,310	\$ 70,087	\$ 69,796	\$ 27,784	\$ 74,448	37.3%
TRANSFERS							
Other	2,270	1,931	2,164	(44,752)	4,269	0	n/a
NET TRANSFERS	\$ 2,270	\$ 1,931	\$ 2,164	\$ (44,752)	\$ 4,269	\$ -	n/a
NET INCREASE (DECREASE)	4,407	2,669	2,336	13,658	17,837	374	
ENDING CURRENT NET POSITION	\$ 58,144	\$ 60,813	\$ 63,150	\$ 76,808	\$ 94,645	\$ 77,183	

THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University at Galveston
FY 2022 Executive Budget Summary
(In Thousands)

EXPENDITURES	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Actuals	Actuals
Instruction	\$ 18,240	\$ 19,803	\$ 18,594	\$ 18,744	\$ 17,826
Academic Support	5,163	5,189	6,617	5,825	6,301
Student Services	4,148	3,508	3,670	3,726	3,175
Scholarships and Fellowships	2,615	2,379	2,323	1,559	1,166
Institutional Support	8,940	7,784	7,043	6,683	6,126
O&M of Plant	5,660	5,917	5,346	6,200	6,253
Public Service	1,399	1,459	1,593	734	972
Research	2,775	2,774	2,996	3,068	2,952
E&G and Designated Subtotal:	\$ 48,942	\$ 48,815	\$ 48,182	\$ 46,540	\$ 44,770
Auxiliary:					
Auxiliary	\$ 4,921	\$ 4,816	\$ 4,775	\$ 4,724	\$ 5,111
Auxiliary Subtotal:	\$ 4,921	\$ 4,816	\$ 4,775	\$ 4,724	\$ 5,111
Restricted:					
Instruction	\$ 636	\$ 524	\$ 1,923	\$ 1,410	\$ 2,515
Academic Support	26	17	51	990	35
Student Services	43	13	50	20	5
Scholarships and Fellowships	838	739	789	1,383	1,728
Institutional Support	107	161	398	204	873
O&M of Plant	1	60	1	19	9
Public Service	107	49	0	0	2
Research	4,812	6,133	5,222	4,108	4,054
Restricted Subtotal:	\$ 6,570	\$ 7,696	\$ 8,434	\$ 8,135	\$ 9,221
TOTAL:					
Instruction	\$ 18,877	\$ 20,327	\$ 20,517	\$ 20,154	\$ 20,340
Academic Support	5,189	5,206	6,668	6,816	6,335
Student Services	4,191	3,522	3,720	3,746	3,180
Scholarships and Fellowships	3,453	3,118	3,113	2,943	2,894
Institutional Support	9,048	7,946	7,441	6,888	6,999
O&M of Plant	5,662	5,977	5,347	6,219	6,262
Public Service	1,506	1,508	1,593	734	975
Auxiliary	4,921	4,816	4,775	4,724	5,111
Research	7,587	8,907	8,218	7,176	7,006
RFS Debt Service Transfers	10,662	10,683	10,920	10,689	10,694
TOTAL:	\$ 71,095	\$ 72,010	\$ 72,310	\$ 70,087	\$ 69,796



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University Health Science Center
FY 2022 Executive Budget Summary
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	YTD Actuals as % of Budget
PERCENT OF FISCAL YEAR					25%		
BEGINNING CURRENT NET POSITION	\$ 195,361	\$ 224,034	\$ 294,232	\$ 362,606	\$ 506,489	\$ 506,489	
<i>Restatement: (prior year correction)</i>		(250)	250				
REVENUES							
State Appropriations	\$ 159,494	\$ 161,455	\$ 164,614	\$ 166,458	\$ 165,430	\$ 173,379	95.4%
Federal Appropriations	0	0	22	2,731	0	0	n/a
Available University Fund	0	29,000	29,000	29,000	11,795	47,180	25.0%
Tuition and Fees	41,220	43,129	44,016	51,192	21,515	49,330	43.6%
Contracts and Grants	55,010	56,006	198,488	172,801	39,287	84,839	46.3%
Student Financial Assistance	847	1,068	1,784	2,906	1,027	1,070	95.9%
Gifts	4,478	5,404	5,038	7,877	2,160	3,950	54.7%
Sales and Services	42,971	41,348	37,821	35,122	19,916	33,446	59.5%
Investment Income	12,750	10,747	30,244	45,019	2,263	7,536	30.0%
Other Income	8,108	10,149	4,492	3,556	977	2,910	33.6%
Discounts	(3,077)	(2,927)	(3,365)	(3,685)	(866)	(3,464)	25.0%
TOTAL REVENUES	\$ 321,801	\$ 355,380	\$ 512,155	\$ 512,977	\$ 263,504	\$ 400,177	65.8%
EXPENDITURES							
Salaries - Faculty	\$ 63,265	\$ 70,037	\$ 72,307	\$ 66,700	\$ 19,304	\$ 75,856	25.4%
Salaries - Non-Faculty	68,147	70,316	73,053	74,755	19,285	74,960	25.7%
Wages	3,198	6,956	2,794	6,624	710	5,600	12.7%
Benefits	33,303	33,876	36,589	35,152	9,548	37,704	25.3%
Personnel Costs	167,914	181,185	184,744	183,230	48,847	194,120	25.2%
Utilities	8,699	7,749	7,068	6,758	2,037	9,639	21.1%
Scholarships	6,915	6,795	7,738	8,148	4,105	7,813	52.5%
Discounts	(3,077)	(2,927)	(3,365)	(3,685)	(866)	(3,464)	25.0%
Equipment (Capitalized)	3,916	7,247	7,224	3,435	1,827	8,878	20.6%
Operations and Maintenance (Net)	97,749	95,138	236,100	192,492	52,215	156,077	33.5%
Debt Service	7	3	0	0	0	0	n/a
RFS Debt Transfers	19,333	19,358	19,204	19,245	18,589	20,161	92%
Debt Service	19,341	19,361	19,204	19,245	18,589	20,161	92.2%
TOTAL EXPENDITURES	\$ 301,456	\$ 314,549	\$ 458,713	\$ 409,623	\$ 126,754	\$ 393,224	32.2%
TRANSFERS							
Other	8,328	29,617	14,683	40,528	25,632	13,071	196.1%
NET TRANSFERS	\$ 8,328	\$ 29,617	\$ 14,683	\$ 40,528	\$ 25,632	\$ 13,071	196.1%
NET INCREASE (DECREASE)	28,673	70,448	68,125	143,883	162,382	20,024	
ENDING CURRENT NET POSITION	\$ 224,034	\$ 294,232	\$ 362,606	\$ 506,489	\$ 668,871	\$ 526,513	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University Health Science Center
FY 2022 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Actuals	Actuals
Instruction	\$ 118,862	\$ 113,675	\$ 119,959	\$ 120,661	\$ 114,599
Academic Support	32,071	33,317	38,285	38,139	33,333
Student Services	4,417	5,369	4,350	3,512	4,797
Scholarships and Fellowships	2,005	1,638	1,911	2,204	1,885
Institutional Support	14,221	14,993	14,128	13,856	12,299
O&M of Plant	22,233	23,607	25,781	28,020	25,296
Public Service	8,602	9,315	8,381	9,174	7,457
Research	40,459	30,011	30,064	30,074	33,167
E&G and Designated Subtotal:	\$ 242,870	\$ 231,925	\$ 242,857	\$ 245,641	\$ 232,833
Auxiliary:					
Auxiliary	\$ 2,277	\$ 2,893	\$ 2,627	\$ 2,613	\$ 3,015
Auxiliary Subtotal:	\$ 2,277	\$ 2,893	\$ 2,627	\$ 2,613	\$ 3,015
Restricted:					
Instruction	\$ 2,907	\$ 2,394	\$ 2,395	\$ 2,391	\$ 4,902
Academic Support	520	368	736	759	(186)
Student Services	73	71	81	36	38
Scholarships and Fellowships	530	415	484	1,321	2,175
Institutional Support	64	90	49	32	21
O&M of Plant	3	2	(9)	(1)	0
Public Service	1,894	2,270	2,102	1,797	5,208
Research	44,351	41,696	43,869	184,920	142,371
Restricted Subtotal:	\$ 50,342	\$ 47,306	\$ 49,706	\$ 191,255	\$ 154,529
TOTAL:					
Instruction	\$ 121,769	\$ 116,069	\$ 122,353	\$ 123,051	\$ 119,501
Academic Support	32,591	33,685	39,020	38,899	33,147
Student Services	4,490	5,440	4,430	3,549	4,835
Scholarships and Fellowships	2,535	2,053	2,396	3,525	4,060
Institutional Support	14,285	15,083	14,176	13,888	12,320
O&M of Plant	22,236	23,609	25,771	28,019	25,296
Public Service	10,496	11,586	10,483	10,971	12,665
Auxiliary	2,277	2,893	2,627	2,613	3,015
Research	84,811	71,707	73,933	214,994	175,538
RFS Debt Service Transfers	19,758	19,333	19,358	19,204	19,245
TOTAL:	\$ 315,247	\$ 301,456	\$ 314,549	\$ 458,713	\$ 409,623



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Central Texas
FY 2022 Executive Budget Summary
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	YTD Actuals as % of Budget
PERCENT OF FISCAL YEAR					25%		
BEGINNING CURRENT NET POSITION	\$ 18,687	\$ 19,649	\$ 23,905	\$ 29,188	\$ 36,471	\$ 36,471	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 18,121	\$ 18,595	\$ 19,351	\$ 18,332	\$ 19,147	\$ 20,482	93.5%
Federal Appropriations	6	6	224	2,540	(699)	3,714	-18.8%
Tuition and Fees	13,064	14,554	14,759	15,402	10,559	16,534	63.9%
Contracts and Grants	609	569	698	1,377	182	991	18.4%
Student Financial Assistance	5,141	5,221	5,615	4,807	1,427	6,271	22.8%
Gifts	441	679	653	514	23	348	6.7%
Sales and Services	477	467	428	312	258	541	47.7%
Investment Income	968	734	2,456	3,397	183	408	44.7%
Other Income	35	105	94	162	16	18	84.8%
Discounts	(2,488)	(2,568)	(2,207)	(2,741)	(586)	(2,342)	25.0%
TOTAL REVENUES	\$ 36,374	\$ 38,362	\$ 42,069	\$ 44,100	\$ 30,511	\$ 46,966	65.0%
EXPENDITURES							
Salaries - Faculty	\$ 8,691	\$ 8,450	\$ 8,642	\$ 9,085	\$ 2,507	\$ 10,302	24.3%
Salaries - Non-Faculty	7,674	8,157	8,339	8,379	2,241	9,616	23.3%
Wages	849	813	968	826	144	528	27.3%
Benefits	4,201	4,257	4,363	4,491	1,023	5,025	20.4%
Personnel Costs	21,415	21,677	22,312	22,780	5,915	25,471	23.2%
Utilities	348	386	377	419	108	425	25.3%
Scholarships	6,947	6,841	6,425	6,597	1,068	4,288	24.9%
Discounts	(2,488)	(2,568)	(2,207)	(2,741)	(586)	(2,342)	25.0%
Equipment (Capitalized)	724	234	420	257	6	953	0.7%
Operations and Maintenance (Net)	6,602	5,060	7,104	7,076	5,042	13,406	37.6%
Debt Service	0	0	0	0	0	0	n/a
RFS Debt Transfers	4,537	4,535	4,543	4,539	4,534	4,534	100%
Debt Service	4,537	4,535	4,543	4,539	4,534	4,534	100.0%
TOTAL EXPENDITURES	\$ 38,085	\$ 36,165	\$ 38,974	\$ 38,928	\$ 16,088	\$ 46,735	34.4%
TRANSFERS							
Other	2,673	2,060	2,189	2,112	2,000	2,000	100.0%
NET TRANSFERS	\$ 2,673	\$ 2,060	\$ 2,189	\$ 2,112	\$ 2,000	\$ 2,000	100.0%
NET INCREASE (DECREASE)	962	4,256	5,283	7,284	16,423	2,230	
ENDING CURRENT NET POSITION	\$ 19,649	\$ 23,905	\$ 29,188	\$ 36,471	\$ 52,894	\$ 38,702	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Central Texas
FY 2022 Executive Budget Summary
(In Thousands)



TEXAS A&M
UNIVERSITY
CENTRAL TEXAS

EXPENDITURES	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Actuals	Actuals
Instruction	\$ 11,147	\$ 10,300	\$ 10,372	\$ 10,756	\$ 10,823
Academic Support	6,034	5,781	6,393	5,784	5,861
Student Services	4,868	5,065	5,018	5,024	5,322
Scholarships and Fellowships	2,102	2,146	2,177	2,086	2,203
Institutional Support	4,387	4,147	2,155	4,158	3,716
O&M of Plant	3,218	2,392	2,167	2,402	2,330
Public Service	6	2	22	2	6
Research	358	552	503	437	425
E&G and Designated Subtotal:	\$ 32,119	\$ 30,385	\$ 28,808	\$ 30,650	\$ 30,685
Auxiliary:					
Auxiliary	\$ 153	\$ 186	\$ 169	\$ 222	\$ 149
Auxiliary Subtotal:	\$ 153	\$ 186	\$ 169	\$ 222	\$ 149
Restricted:					
Instruction	\$ -	\$ -	\$ -	\$ -	\$ 31
Academic Support	0	10	4	2	47
Student Services	104	129	132	783	429
Scholarships and Fellowships	2,401	2,356	2,163	2,100	1,626
Institutional Support	4	0	43	145	661
O&M of Plant	0	0	0	0	0
Public Service	0	1	0	9	17
Research	990	483	312	520	745
Restricted Subtotal:	\$ 3,499	\$ 2,977	\$ 2,653	\$ 3,559	\$ 3,555
TOTAL:					
Instruction	\$ 11,147	\$ 10,300	\$ 10,372	\$ 10,756	\$ 10,853
Academic Support	6,034	5,791	6,397	5,785	5,908
Student Services	4,971	5,194	5,150	5,807	5,752
Scholarships and Fellowships	4,503	4,501	4,340	4,187	3,829
Institutional Support	4,391	4,147	2,198	4,303	4,377
O&M of Plant	3,218	2,392	2,167	2,402	2,330
Public Service	6	3	22	12	22
Auxiliary	153	186	169	222	149
Research	1,348	1,034	815	957	1,169
RFS Debt Service Transfers	4,432	4,537	4,535	4,543	4,539
TOTAL:	\$ 40,203	\$ 38,085	\$ 36,165	\$ 38,974	\$ 38,928



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Commerce
FY 2022 Executive Budget Summary
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	YTD Actuals as % of Budget
PERCENT OF FISCAL YEAR					25%		
BEGINNING CURRENT NET POSITION	\$ 120,302	\$ 127,144	\$ 129,009	\$ 146,698	\$ 192,803	\$ 192,803	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 52,614	\$ 52,812	\$ 52,044	\$ 52,000	\$ 48,526	\$ 54,502	89.0%
Federal Appropriations	0	0	1,245	15,578	1,499	10,000	15.0%
Higher Education Fund	10,786	10,786	10,786	11,124	11,124	11,124	100.0%
Tuition and Fees	86,606	83,542	89,422	101,227	44,697	100,876	44.3%
Contracts and Grants	3,414	4,051	4,164	5,521	751	5,755	13.0%
Student Financial Assistance	26,309	26,533	27,864	31,715	15,208	37,773	40.3%
Gifts	1,837	2,626	2,039	8,600	288	1,450	19.9%
Sales and Services	25,573	27,032	22,864	21,039	14,250	20,512	69.5%
Investment Income	8,288	7,293	20,032	25,886	1,204	3,177	37.9%
Other Income	1,570	1,763	3,820	3,471	733	365	200.9%
Discounts	(22,460)	(22,468)	(24,785)	(24,860)	(6,324)	(25,298)	25.0%
TOTAL REVENUES	\$ 194,538	\$ 193,970	\$ 209,495	\$ 251,300	\$ 131,956	\$ 220,236	59.9%
EXPENDITURES							
Salaries - Faculty	\$ 36,200	\$ 37,622	\$ 39,515	\$ 37,858	\$ 11,148	\$ 39,760	28.0%
Salaries - Non-Faculty	30,018	30,753	31,656	31,595	7,634	31,944	23.9%
Wages	5,333	4,835	5,319	4,796	888	6,296	14.1%
Benefits	21,077	21,414	22,171	22,366	4,992	23,587	21.2%
Personnel Costs	92,629	94,624	98,662	96,615	24,663	101,587	24.3%
Utilities	3,396	2,961	2,882	2,863	553	5,436	10.2%
Scholarships	37,792	39,716	42,686	43,160	13,500	55,704	24.2%
Discounts	(22,460)	(22,468)	(24,785)	(24,860)	(6,324)	(25,298)	25.0%
Equipment (Capitalized)	1,586	1,212	1,195	1,629	321	4,764	6.7%
Operations and Maintenance (Net)	53,089	51,564	49,295	55,390	23,144	62,290	37.2%
Debt Service	0	0	220	210	0	0	n/a
RFS Debt Transfers	13,059	13,064	12,958	12,761	8,629	13,352	65%
Debt Service	13,059	13,064	13,179	12,971	8,629	13,352	64.6%
TOTAL EXPENDITURES	\$ 179,092	\$ 180,674	\$ 183,114	\$ 187,768	\$ 64,485	\$ 217,836	29.6%
TRANSFERS							
Other	(8,604)	(11,430)	(8,693)	(17,427)	(5,476)	(2,400)	228.2%
NET TRANSFERS	\$ (8,604)	\$ (11,430)	\$ (8,693)	\$ (17,427)	\$ (5,476)	\$ (2,400)	228.2%
NET INCREASE (DECREASE)	6,843	1,865	17,688	46,105	61,995	(0)	
ENDING CURRENT NET POSITION	\$ 127,145	\$ 129,009	\$ 146,698	\$ 192,803	\$ 254,798	\$ 192,803	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Commerce
FY 2022 Executive Budget Summary
(In Thousands)



EXPENDITURES	<u>FY 2017</u>	<u>FY 2018</u>	<u>FY 2019</u>	<u>FY 2020</u>	<u>FY 2021</u>
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Actuals	Actuals
Instruction	\$ 60,293	\$ 61,064	\$ 56,781	\$ 60,275	\$ 57,456
Academic Support	11,449	11,439	15,248	14,469	15,169
Student Services	12,628	10,573	12,769	11,906	12,787
Scholarships and Fellowships	8,253	5,870	6,466	7,298	8,394
Institutional Support	14,658	14,845	14,741	14,249	13,329
O&M of Plant	14,076	14,969	13,793	12,723	14,329
Public Service	2,670	2,025	2,022	1,181	1,199
Research	1,874	1,488	1,582	1,920	1,788
E&G and Designated Subtotal:	\$ 125,901	\$ 122,274	\$ 123,401	\$ 124,021	\$ 124,451
Auxiliary:					
Auxiliary	\$ 31,111	\$ 31,365	\$ 30,836	\$ 31,400	\$ 27,870
Auxiliary Subtotal:	\$ 31,111	\$ 31,365	\$ 30,836	\$ 31,400	\$ 27,870
Restricted:					
Instruction	\$ 642	\$ 377	\$ 332	\$ 297	\$ 365
Academic Support	148	243	277	457	1,118
Student Services	1,273	1,453	1,825	1,791	3,790
Scholarships and Fellowships	9,297	8,121	9,063	10,101	15,541
Institutional Support	279	265	196	132	184
O&M of Plant	0	9	3	15	6
Public Service	595	512	496	434	387
Research	1,991	1,415	1,180	1,510	1,294
Restricted Subtotal:	\$ 14,227	\$ 12,394	\$ 13,373	\$ 14,735	\$ 22,685
TOTAL:					
Instruction	\$ 60,935	\$ 61,440	\$ 57,113	\$ 60,571	\$ 57,820
Academic Support	11,598	11,682	15,526	14,927	16,288
Student Services	13,901	12,027	14,593	13,697	16,578
Scholarships and Fellowships	17,550	13,991	15,529	17,399	23,935
Institutional Support	14,938	15,110	14,937	14,380	13,513
O&M of Plant	14,077	14,978	13,796	12,738	14,335
Public Service	3,265	2,537	2,518	1,615	1,586
Auxiliary	31,111	31,365	30,836	31,400	27,870
Research	3,864	2,904	2,762	3,430	3,082
RFS Debt Service Transfers	13,497	13,059	13,064	12,958	12,761
TOTAL:	\$ 184,737	\$ 179,092	\$ 180,674	\$ 183,114	\$ 187,768



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Corpus Christi
FY 2022 Executive Budget Summary
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	YTD Actuals as % of Budget
PERCENT OF FISCAL YEAR					25%		
BEGINNING CURRENT NET POSITION	\$ 104,373	\$ 128,581	\$ 127,789	\$ 131,077	\$ 160,211	\$ 160,211	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 58,179	\$ 58,232	\$ 61,419	\$ 60,146	\$ 55,878	\$ 65,759	85.0%
Federal Appropriations	0	0	639	18,487	3,074	22,000	14.0%
Higher Education Fund	11,136	11,136	11,136	11,479	11,479	11,479	100.0%
Tuition and Fees	101,771	103,674	103,573	102,914	78,797	105,925	74.4%
Contracts and Grants	28,681	27,543	27,303	26,195	8,109	31,031	26.1%
Student Financial Assistance	30,042	30,911	32,314	37,886	8,128	38,426	21.2%
Gifts	6,822	6,762	6,463	7,450	2,258	7,270	31.1%
Sales and Services	10,065	10,056	7,148	6,554	3,816	25,721	14.8%
Investment Income	7,897	6,073	16,711	22,749	1,249	3,814	32.8%
Other Income	1,137	1,429	1,390	3,787	151	447	33.9%
Discounts	(20,574)	(24,510)	(21,282)	(20,771)	(5,124)	(20,496)	25.0%
TOTAL REVENUES	\$235,157	\$231,305	\$246,814	\$276,872	\$ 167,815	\$ 291,375	57.6%
EXPENDITURES							
Salaries - Faculty	\$ 39,967	\$ 44,000	\$ 45,316	\$ 44,322	\$ 12,468	\$ 48,634	25.6%
Salaries - Non-Faculty	43,247	46,291	49,758	51,113	12,547	51,874	24.2%
Wages	8,020	7,576	6,110	6,152	1,513	6,768	22.4%
Benefits	24,519	25,502	26,976	28,194	6,536	30,858	21.2%
Personnel Costs	115,753	123,369	128,160	129,780	33,063	138,135	23.9%
Utilities	4,651	4,504	3,894	4,034	576	3,677	15.7%
Scholarships	41,848	45,726	44,939	46,182	15,146	66,632	22.7%
Discounts	(20,574)	(24,510)	(21,282)	(20,771)	(5,124)	(20,496)	25.0%
Equipment (Capitalized)	4,208	5,299	5,601	4,432	2,357	7,509	31.4%
Operations and Maintenance (Net)	45,700	52,616	54,788	68,110	19,439	68,777	28.3%
Debt Service	63	92	50	34	41	0	n/a
RFS Debt Transfers	17,095	17,395	18,067	16,984	12,213	26,979	45%
Debt Service	17,158	17,486	18,117	17,018	12,254	26,979	45.4%
TOTAL EXPENDITURES	\$208,744	\$224,491	\$234,217	\$248,785	\$ 77,711	\$ 291,213	26.7%
TRANSFERS							
Other	(2,205)	(7,605)	(9,311)	1,046	(1,278)	(8)	17034.6%
NET TRANSFERS	\$ (2,205)	\$ (7,605)	\$ (9,311)	\$ 1,046	\$ (1,278)	\$ (8)	17034.6%
NET INCREASE (DECREASE)	24,208	(792)	3,287	29,134	88,826	154	
ENDING CURRENT NET POSITION	\$128,581	\$127,789	\$131,077	\$160,211	\$ 249,037	\$ 160,365	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Corpus Christi
FY 2022 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Actuals	Actuals
Instruction	\$ 52,503	\$ 54,069	\$ 57,911	\$ 59,564	\$ 60,755
Academic Support	24,909	24,109	27,754	29,393	31,283
Student Services	9,483	9,266	13,208	12,805	13,063
Scholarships and Fellowships	9,257	9,736	9,876	10,760	10,615
Institutional Support	15,437	15,708	15,019	15,563	16,472
O&M of Plant	11,007	11,597	12,497	12,750	13,121
Public Service	2,468	2,280	2,448	2,740	1,524
Research	6,343	6,065	9,965	9,298	8,299
E&G and Designated Subtotal:	\$ 131,406	\$ 132,830	\$ 148,676	\$ 152,874	\$ 155,132
Auxiliary:					
Auxiliary	\$ 21,484	\$ 22,304	\$ 24,017	\$ 24,133	\$ 23,129
Auxiliary Subtotal:	\$ 21,484	\$ 22,304	\$ 24,017	\$ 24,133	\$ 23,129
Restricted:					
Instruction	\$ 4,057	\$ 3,990	\$ 4,248	\$ 3,686	\$ 4,562
Academic Support	2,183	1,638	1,558	1,269	1,961
Student Services	236	266	232	411	424
Scholarships and Fellowships	7,628	8,774	8,276	12,989	25,629
Institutional Support	235	293	474	592	1,124
O&M of Plant	439	816	194	111	219
Public Service	1,128	1,076	820	1,533	1,046
Research	17,710	19,663	18,602	18,552	18,575
Restricted Subtotal:	\$ 33,616	\$ 36,515	\$ 34,403	\$ 39,143	\$ 53,540
TOTAL:					
Instruction	\$ 56,560	\$ 58,058	\$ 62,158	\$ 63,250	\$ 65,316
Academic Support	27,091	25,747	29,311	30,662	33,244
Student Services	9,719	9,532	13,440	13,216	13,487
Scholarships and Fellowships	16,885	18,510	18,152	23,750	36,244
Institutional Support	15,672	16,001	15,493	16,156	17,597
O&M of Plant	11,446	12,413	12,691	12,861	13,340
Public Service	3,596	3,356	3,267	4,272	2,569
Auxiliary	21,484	22,304	24,017	24,133	23,129
Research	24,053	25,728	28,567	27,850	26,875
RFS Debt Service Transfers	18,070	17,095	17,395	18,067	16,984
TOTAL:	\$ 204,575	\$ 208,744	\$ 224,491	\$ 234,217	\$ 248,785



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Kingsville
FY 2022 Executive Budget Summary
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	YTD Actuals as % of Budget
PERCENT OF FISCAL YEAR	25%						
BEGINNING CURRENT NET POSITION	\$ 88,486	\$ 88,886	\$ 94,690	\$ 104,158	\$ 131,580	\$ 131,580	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 48,283	\$ 48,123	\$ 48,311	\$ 45,702	\$ 43,467	\$ 48,142	90.3%
Federal Appropriations	0	0	1,699	11,442	176	10,659	1.7%
Higher Education Fund	8,966	8,966	8,966	8,858	8,858	8,858	100.0%
Tuition and Fees	60,018	61,329	57,520	56,766	27,270	47,620	57.3%
Contracts and Grants	12,987	13,825	14,945	18,382	5,160	13,798	37.4%
Student Financial Assistance	23,883	23,612	25,170	28,738	8,978	36,474	24.6%
Gifts	7,186	6,525	6,328	6,878	832	6,389	13.0%
Sales and Services	21,473	21,846	17,267	14,781	8,174	17,963	45.5%
Investment Income	5,697	4,340	12,233	18,017	942	4,146	22.7%
Other Income	773	1,104	1,835	4,320	81	689	11.8%
Discounts	(19,127)	(17,982)	(16,792)	(20,027)	(3,909)	(15,637)	25.0%
TOTAL REVENUES	\$ 170,138	\$ 171,687	\$ 177,482	\$ 193,857	\$ 100,030	\$ 179,100	55.9%
EXPENDITURES							
Salaries - Faculty	\$ 32,357	\$ 31,372	\$ 31,244	\$ 29,604	\$ 8,154	\$ 30,985	26.3%
Salaries - Non-Faculty	31,449	31,018	32,140	32,095	7,405	31,204	23.7%
Wages	5,471	5,651	4,312	4,841	1,005	4,868	20.6%
Benefits	19,793	19,327	19,511	19,619	4,544	19,344	23.5%
Personnel Costs	89,071	87,368	87,206	86,159	21,108	86,401	24.4%
Utilities	4,147	4,037	4,122	3,867	1,001	3,781	26.5%
Scholarships	33,484	30,693	31,145	34,587	10,407	34,045	30.6%
Discounts	(19,127)	(17,982)	(16,792)	(20,027)	(3,909)	(15,637)	25.0%
Equipment (Capitalized)	1,994	1,221	1,973	2,015	690	937	73.7%
Operations and Maintenance (Net)	42,490	40,695	41,555	41,888	15,592	51,450	30.3%
Debt Service	0	0	0	0	0	0	n/a
RFS Debt Transfers	13,677	14,060	14,211	13,671	9,856	14,256	69%
Debt Service	13,677	14,060	14,211	13,671	9,856	14,256	69.1%
TOTAL EXPENDITURES	\$ 165,736	\$ 160,092	\$ 163,420	\$ 162,160	\$ 54,745	\$ 175,233	31.2%
TRANSFERS							
Other	(4,002)	(5,791)	(4,595)	(4,274)	(840)	(3,868)	21.7%
NET TRANSFERS	\$ (4,002)	\$ (5,791)	\$ (4,595)	\$ (4,274)	\$ (840)	\$ (3,868)	21.7%
NET INCREASE (DECREASE)	400	5,804	9,468	27,422	44,444	0	
ENDING CURRENT NET POSITION	\$ 88,886	\$ 94,690	\$ 104,158	\$ 131,580	\$ 176,024	\$ 131,580	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Kingsville
FY 2022 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Actuals	Actuals
Instruction	\$ 43,784	\$ 42,731	\$ 41,180	\$ 41,120	\$ 40,122
Academic Support	14,843	14,585	12,664	13,497	11,918
Student Services	14,160	13,112	12,543	11,118	10,210
Scholarships and Fellowships	5,999	5,176	4,710	4,896	5,113
Institutional Support	11,823	11,403	11,551	11,956	10,594
O&M of Plant	10,778	9,771	9,628	10,704	11,646
Public Service	815	863	564	440	290
Research	5,734	4,978	4,265	3,831	3,335
E&G and Designated Subtotal:	\$ 107,936	\$ 102,619	\$ 97,105	\$ 97,562	\$ 93,228
Auxiliary:					
Auxiliary	\$ 24,042	\$ 24,597	\$ 23,900	\$ 22,350	\$ 19,556
Auxiliary Subtotal:	\$ 24,042	\$ 24,597	\$ 23,900	\$ 22,350	\$ 19,556
Restricted:					
Instruction	\$ 1,761	\$ 2,336	\$ 1,642	\$ 1,913	\$ 2,226
Academic Support	496	439	763	788	744
Student Services	1,240	1,482	1,510	1,263	3,109
Scholarships and Fellowships	7,717	7,153	6,452	9,965	11,973
Institutional Support	82	163	100	102	1,271
O&M of Plant	95	60	0	0	0
Public Service	219	113	118	68	93
Research	13,529	13,098	14,441	15,199	16,291
Restricted Subtotal:	\$ 25,138	\$ 24,843	\$ 25,026	\$ 29,298	\$ 35,706
TOTAL:					
Instruction	\$ 45,545	\$ 45,067	\$ 42,822	\$ 43,033	\$ 42,347
Academic Support	15,338	15,024	13,428	14,285	12,662
Student Services	15,399	14,594	14,053	12,381	13,319
Scholarships and Fellowships	13,716	12,329	11,162	14,861	17,086
Institutional Support	11,905	11,566	11,651	12,058	11,865
O&M of Plant	10,873	9,830	9,628	10,704	11,646
Public Service	1,034	976	682	508	383
Auxiliary	24,042	24,597	23,900	22,350	19,556
Research	19,263	18,076	18,706	19,030	19,626
RFS Debt Service Transfers	13,558	13,677	14,060	14,211	13,671
TOTAL:	\$ 170,673	\$ 165,736	\$ 160,092	\$163,420	\$ 162,160



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - San Antonio
FY 2022 Executive Budget Summary
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	YTD Actuals as % of Budget
PERCENT OF FISCAL YEAR					25%		
BEGINNING CURRENT NET POSITION	\$ 36,197	45,618	\$ 44,283	\$ 50,180	\$ 60,438	\$ 60,438	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 32,418	\$ 32,686	\$ 36,516	\$ 35,297	\$ 33,273	\$ 36,149	92.0%
Federal Appropriations	0	0	2,227	9,771	(1,383)	10,034	-13.8%
Tuition and Fees	39,058	40,315	42,312	41,100	34,245	44,880	76.3%
Contracts and Grants	514	478	750	2,522	261	2,034	12.8%
Student Financial Assistance	15,528	17,259	21,259	26,781	3,602	30,125	12.0%
Gifts	1,749	2,151	1,429	3,567	1,012	1,616	62.7%
Sales and Services	903	1,071	1,530	2,049	1,709	3,998	42.7%
Investment Income	2,211	2,128	5,476	7,843	437	1,649	26.5%
Other Income	133	234	247	851	24	265	9.1%
Discounts	(7,157)	(10,015)	(10,362)	(11,603)	(2,854)	(11,414)	25.0%
TOTAL REVENUES	\$ 85,358	\$ 86,307	\$ 101,385	\$ 118,176	\$ 70,328	\$ 119,337	58.9%
EXPENDITURES							
Salaries - Faculty	\$ 15,332	\$ 17,418	\$ 19,069	\$ 20,075	\$ 6,292	\$ 21,223	29.6%
Salaries - Non-Faculty	14,677	17,414	19,325	22,570	5,805	26,517	21.9%
Wages	2,113	2,790	2,701	3,183	722	2,468	29.3%
Benefits	7,479	8,836	10,035	11,312	2,871	13,487	21.3%
Personnel Costs	39,600	46,459	51,130	57,140	15,690	63,695	24.6%
Utilities	894	1,065	1,104	1,075	378	1,632	23.2%
Scholarships	17,000	20,757	21,055	25,476	7,398	24,486	30.2%
Discounts	(7,157)	(10,015)	(10,362)	(11,603)	(2,854)	(11,414)	25.0%
Equipment (Capitalized)	185	1,543	132	342	32	148	21.9%
Operations and Maintenance (Net)	17,775	19,886	22,756	28,858	9,103	35,237	25.8%
Debt Service	0	0	0	0	0	0	n/a
RFS Debt Transfers	7,701	7,950	8,802	7,997	8,916	10,052	89%
Debt Service	7,701	7,950	8,802	7,997	8,916	10,052	88.7%
TOTAL EXPENDITURES	\$ 75,997	\$ 87,645	\$ 94,617	\$ 109,285	\$ 38,664	\$ 123,837	31.2%
TRANSFERS							
RFS Debt Service (To System Office)	\$ (7,701)	\$ (7,950)	\$ (8,802)	\$ (7,997)	\$ (8,916)	\$ (10,052)	
Other	60	4	(870)	1,367	(77)	(105)	73.3%
NET TRANSFERS	\$ 60	\$ 4	\$ (870)	\$ 1,367	\$ (77)	\$ (105)	73.3%
NET INCREASE (DECREASE)	9,420	(1,335)	5,897	10,258	31,587	(4,604)	
ENDING CURRENT NET POSITION	\$ 45,617	\$ 44,283	\$ 50,180	\$ 60,438	\$ 92,025	\$ 55,834	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - San Antonio
FY 2022 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Actuals	Actuals
Instruction	\$ 19,133	\$ 23,773	\$ 25,724	\$ 27,714	\$ 28,425
Academic Support	5,937	7,477	7,659	7,169	5,258
Student Services	11,982	11,327	15,663	17,607	17,744
Scholarships and Fellowships	3,737	4,040	4,812	5,083	5,394
Institutional Support	8,242	8,511	9,597	8,911	9,597
O&M of Plant	6,306	5,111	8,407	6,883	7,130
Public Service	453	342	257	358	191
Research	259	220	214	376	838
E&G and Designated Subtotal:	\$ 56,049	\$ 60,801	\$ 72,334	\$ 74,101	\$ 74,577
Auxiliary:					
Auxiliary	\$ 567	\$ 349	\$ 389	\$ 1,027	\$ 2,909
Auxiliary Subtotal:	\$ 567	\$ 349	\$ 389	\$ 1,027	\$ 2,909
Restricted:					
Instruction	\$ -	\$ 29	\$ 6	\$ 154	\$ 1,113
Academic Support	0	896	541	733	961
Student Services	29	147	73	2	420
Scholarships and Fellowships	5,033	5,918	6,155	7,850	16,370
Institutional Support	6	10	11	1,798	4,448
O&M of Plant	0	0	0	0	21
Public Service	115	20	87	0	0
Research	185	125	99	151	468
Restricted Subtotal:	\$ 5,368	\$ 7,146	\$ 6,973	\$ 10,688	\$ 23,802
TOTAL:					
Instruction	\$ 19,133	\$ 23,802	\$ 25,730	\$ 27,868	\$ 29,538
Academic Support	5,937	8,373	8,200	7,902	6,220
Student Services	12,011	11,474	15,736	17,609	18,164
Scholarships and Fellowships	8,770	9,959	10,967	12,933	21,764
Institutional Support	8,248	8,521	9,607	10,709	14,045
O&M of Plant	6,306	5,111	8,407	6,883	7,151
Public Service	568	362	344	358	191
Auxiliary	567	349	389	1,027	2,909
Research	444	345	314	527	1,306
RFS Debt Service Transfers	7,508	7,701	7,950	8,802	7,997
TOTAL:	\$ 69,493	\$ 75,997	\$ 87,645	\$ 94,617	\$ 109,285



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Texarkana
FY 2022 Executive Budget Summary
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	YTD Actuals as % of Budget
PERCENT OF FISCAL YEAR							25%
BEGINNING CURRENT NET POSITION	\$ 30,972	\$ 20,929	\$ 20,663	\$ 24,688	\$ 35,128	\$ 35,128	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 23,205	\$ 23,417	\$ 25,434	\$ 25,514	\$ 26,997	\$ 29,093	92.8%
Federal Appropriations	0	0	357	2,884	67	4,539	1.5%
Higher Education Fund	1,824	1,824	1,824	2,050	2,050	2,050	100.0%
Tuition and Fees	13,389	14,142	14,484	14,761	11,934	16,129	74.0%
Contracts and Grants	491	614	948	964	411	2,912	14.1%
Student Financial Assistance	5,366	5,779	6,364	6,977	2,766	8,828	31.3%
Gifts	562	333	238	114	65	303	21.6%
Sales and Services	1,993	2,159	2,779	5,066	2,082	1,521	136.9%
Investment Income	2,417	1,048	3,069	4,226	235	592	39.7%
Other Income	384	68	51	475	13	0	n/a
Discounts	(3,399)	(3,536)	(3,607)	(3,834)	(869)	(3,476)	25.0%
TOTAL REVENUES	\$ 46,232	\$ 45,849	\$ 51,940	\$ 59,197	\$ 45,753	\$ 62,492	73.2%
EXPENDITURES							
Salaries - Faculty	\$ 7,470	\$ 8,191	\$ 8,302	\$ 8,585	\$ 2,619	\$ 8,968	29.2%
Salaries - Non-Faculty	8,158	8,602	9,131	8,620	2,055	9,493	21.6%
Wages	1,430	1,069	1,004	1,111	382	608	62.8%
Benefits	4,807	5,167	5,308	5,381	1,192	6,210	19.2%
Personnel Costs	21,865	23,029	23,746	23,697	6,248	25,279	24.7%
Utilities	549	693	659	699	191	691	27.7%
Scholarships	6,564	7,042	7,452	7,905	2,308	7,412	31.1%
Discounts	(3,399)	(3,536)	(3,607)	(3,834)	(869)	(3,476)	25.0%
Equipment (Capitalized)	13,319	1,394	550	599	130	2,976	4.4%
Operations and Maintenance (Net)	7,992	8,848	9,181	10,518	4,845	20,951	23.1%
Debt Service	0	213	208	202	0	0	n/a
RFS Debt Transfers	9,575	8,808	8,613	8,635	7,974	8,659	92%
Debt Service	9,575	9,021	8,821	8,836	7,974	8,659	92.1%
TOTAL EXPENDITURES	\$ 56,466	\$ 46,491	\$ 46,801	\$ 48,421	\$ 20,827	\$ 62,492	33.3%
TRANSFERS							
Other	191	376	(1,114)	(337)	(63)	0	n/a
NET TRANSFERS	\$ 191	\$ 376	\$ (1,114)	\$ (337)	\$ (63)	\$ -	n/a
NET INCREASE (DECREASE)	(10,043)	(266)	4,025	10,440	24,863	0	
ENDING CURRENT NET POSITION	\$ 20,929	\$ 20,663	\$ 24,688	\$ 35,128	\$ 59,991	\$ 35,128	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Texarkana
FY 2022 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Actuals	Actuals
Instruction	\$ 12,051	\$ 13,216	\$13,629	\$ 14,569	\$ 16,151
Academic Support	4,859	4,911	4,659	4,103	3,083
Student Services	3,507	3,706	3,574	3,746	3,737
Scholarships and Fellowships	1,084	1,259	1,432	1,598	1,658
Institutional Support	5,037	5,079	5,479	5,524	4,933
O&M of Plant	1,784	12,908	2,193	2,131	2,360
Public Service	4	0	0	0	0
Research	58	35	6	6	8
E&G and Designated Subtotal:	\$ 28,384	\$ 41,113	\$30,972	\$ 31,677	\$ 31,930
Auxiliary:					
Auxiliary	\$ 1,807	\$ 2,278	\$ 2,320	\$ 2,453	\$ 2,545
Auxiliary Subtotal:	\$ 1,807	\$ 2,278	\$ 2,320	\$ 2,453	\$ 2,545
Restricted:					
Instruction	\$ 69	\$ 27	\$ 99	\$ 11	\$ 8
Academic Support	331	345	403	395	1,330
Student Services	46	159	1,589	697	866
Scholarships and Fellowships	1,734	1,867	2,178	2,556	3,078
Institutional Support	29	1,021	106	387	(8)
O&M of Plant	0	20	0	0	0
Public Service	261	61	17	11	9
Research	18	-	-	-	28
Restricted Subtotal:	\$ 2,487	\$ 3,501	\$ 4,391	\$ 4,058	\$ 5,311
TOTAL:					
Instruction	\$ 12,120	\$ 13,243	\$13,728	\$ 14,581	\$ 16,159
Academic Support	5,189	5,256	5,063	4,498	4,413
Student Services	3,553	3,865	5,162	4,443	4,602
Scholarships and Fellowships	2,818	3,126	3,610	4,154	4,736
Institutional Support	5,067	6,100	5,585	5,911	4,925
O&M of Plant	1,784	12,928	2,193	2,131	2,360
Public Service	265	61	17	11	9
Auxiliary	1,807	2,278	2,320	2,453	2,545
Research	75	35	6	6	37
RFS Debt Service Transfers	9,479	9,575	8,808	8,613	8,635
TOTAL:	\$ 42,157	\$ 56,466	\$46,491	\$ 46,801	\$ 48,421



THE TEXAS A&M UNIVERSITY SYSTEM
West Texas A&M University
FY 2022 Executive Budget Summary
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	YTD Actuals as % of Budget
PERCENT OF FISCAL YEAR					25%		
BEGINNING CURRENT NET POSITION	\$ 77,760	\$101,097	\$103,769	\$126,626	\$ 152,664	\$ 152,664	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 41,449	\$ 41,721	\$ 43,404	\$ 41,089	\$ 38,546	\$ 44,795	86.1%
Federal Appropriations	15	15	1,689	9,637	9,584	8,995	106.5%
Higher Education Fund	7,164	7,164	7,164	7,446	2,859	7,446	38.4%
Tuition and Fees	71,426	73,711	76,715	78,582	61,309	82,522	74.3%
Contracts and Grants	4,987	4,877	4,887	7,447	5,758	5,863	98.2%
Student Financial Assistance	18,280	20,540	21,254	24,370	13,434	30,708	43.7%
Gifts	12,157	6,247	6,058	6,804	1,149	4,697	24.5%
Sales and Services	28,208	28,773	28,864	27,537	18,325	25,138	72.9%
Investment Income	6,722	3,372	15,122	19,814	1,227	1,204	101.9%
Other Income	5,973	3,046	699	951	397	457	86.7%
Discounts	(18,815)	(17,608)	(18,045)	(21,126)	(4,287)	(17,147)	25.0%
TOTAL REVENUES	\$177,567	\$171,859	\$187,810	\$202,553	\$ 148,301	\$ 194,679	76.2%
EXPENDITURES							
Salaries - Faculty	\$ 31,029	\$ 31,479	\$ 32,291	\$ 33,781	\$ 10,149	\$ 31,979	31.7%
Salaries - Non-Faculty	25,124	25,722	27,097	26,854	6,977	29,720	23.5%
Wages	1,918	1,873	1,544	1,702	539	4,722	11.4%
Benefits	17,728	18,569	18,483	19,458	4,979	19,714	25.3%
Personnel Costs	75,798	77,643	79,415	81,794	22,645	86,134	26.3%
Utilities	3,927	3,192	2,737	2,778	697	2,628	26.5%
Scholarships	32,269	31,695	31,883	36,181	7,589	38,811	19.6%
Discounts	(18,815)	(17,608)	(18,045)	(21,126)	(4,287)	(17,147)	25.0%
Equipment (Capitalized)	1,683	1,779	1,907	2,476	431	7,268	5.9%
Operations and Maintenance (Net)	45,117	45,111	42,839	49,604	14,842	57,635	25.8%
Debt Service	0	0	0	0	0	0	n/a
RFS Debt Transfers	14,997	23,138	22,438	16,163	12,017	20,466	59%
Debt Service	14,997	23,138	22,438	16,163	12,017	20,466	58.7%
TOTAL EXPENDITURES	\$154,975	\$164,950	\$163,175	\$167,871	\$ 53,933	\$ 195,795	27.5%
TRANSFERS							
Other	746	(4,237)	(1,779)	(8,645)	(1,423)	1,117	-127.5%
NET TRANSFERS	\$ 746	\$ (4,237)	\$ (1,779)	\$ (8,645)	\$ (1,423)	\$ 1,117	-127.5%
NET INCREASE (DECREASE)	23,337	2,672	22,857	26,038	92,945	0	
ENDING CURRENT NET POSITION	\$101,097	\$103,769	\$126,626	\$152,664	\$ 245,609	\$ 152,664	



THE TEXAS A&M UNIVERSITY SYSTEM
West Texas A&M University
FY 2022 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Actuals	Actuals
Instruction	\$ 40,801	\$ 41,471	\$ 41,867	\$ 42,502	\$ 42,322
Academic Support	10,682	10,283	11,182	12,832	12,890
Student Services	10,817	10,942	12,542	10,389	10,123
Scholarships and Fellowships	4,995	5,671	5,499	5,870	6,241
Institutional Support	12,702	11,676	13,139	13,694	14,021
O&M of Plant	14,606	15,532	16,402	15,068	16,655
Public Service	3,230	2,829	2,315	2,016	2,127
Research	2,988	2,624	2,445	2,990	6,154
E&G and Designated Subtotal:	\$ 100,820	\$ 101,028	\$ 105,391	\$ 105,361	\$ 110,534
Auxiliary:					
Auxiliary	\$ 19,118	\$ 18,463	\$ 19,713	\$ 18,206	\$ 19,930
Auxiliary Subtotal:	\$ 19,118	\$ 18,463	\$ 19,713	\$ 18,206	\$ 19,930
Restricted:					
Instruction	\$ 465	\$ 542	\$ 464	\$ 363	\$ 467
Academic Support	2,820	7,562	3,743	3,803	4,400
Student Services	1,028	1,157	1,130	1,072	998
Scholarships and Fellowships	6,111	6,900	7,224	7,899	10,486
Institutional Support	16	14	26	16	6
O&M of Plant	733	850	57	12	37
Public Service	1,726	1,817	1,807	1,564	1,917
Research	1,673	1,645	2,258	2,441	2,932
Restricted Subtotal:	\$ 14,572	\$ 20,487	\$ 16,709	\$ 17,169	\$ 21,244
TOTAL:					
Instruction	\$ 41,266	\$ 42,013	\$ 42,331	\$ 42,865	\$ 42,790
Academic Support	13,502	17,845	14,926	16,635	17,291
Student Services	11,846	12,099	13,672	11,461	11,121
Scholarships and Fellowships	11,106	12,571	12,723	13,769	16,727
Institutional Support	12,718	11,690	13,164	13,711	14,026
O&M of Plant	15,339	16,382	16,459	15,080	16,692
Public Service	4,955	4,646	4,121	3,580	4,044
Auxiliary	19,118	18,463	19,713	18,206	19,930
Research	4,661	4,269	4,703	5,430	9,087
RFS Debt Service Transfers	18,750	14,997	23,138	22,438	16,163
TOTAL:	\$ 153,261	\$ 154,975	\$ 164,950	\$ 163,175	\$ 167,871



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M AgriLife Research
FY 2022 Executive Budget Summary
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	YTD Actuals as % of Budget
PERCENT OF FISCAL YEAR					25%		
BEGINNING CURRENT NET POSITION	\$ 102,874	\$ 123,032	\$ 119,568	\$ 133,482	\$ 164,605	\$ 164,605	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 68,550	\$ 68,883	\$ 67,615	\$ 67,334	\$ 77,518	\$ 78,703	98.5%
Federal Appropriations	9,074	9,758	9,721	9,692	0	9,692	0.0%
Contracts and Grants	89,088	92,874	96,963	98,528	32,540	107,278	30.3%
Gifts	1,674	1,322	1,275	1,035	310	1,465	21.2%
Sales and Services	27,033	27,041	24,574	25,556	7,668	25,718	29.8%
Investment Income	9,142	4,612	14,913	22,296	519	5,696	9.1%
Other Income	1,535	3,392	1,764	1,485	1,070	0	n/a
TOTAL REVENUES	\$ 206,095	\$ 207,751	\$ 216,825	\$ 225,795	\$ 119,624	\$ 228,551	52.3%
EXPENDITURES							
Salaries - Faculty	\$ 22,760	\$ 22,320	\$ 24,388	\$ 24,517	\$ 5,093	\$ 25,510	20.0%
Salaries - Non-Faculty	60,620	60,817	62,765	59,499	15,434	65,607	23.5%
Wages	7,211	7,455	7,989	6,667	1,069	7,945	13.5%
Benefits	26,737	27,166	28,261	27,938	6,159	28,792	21.4%
Personnel Costs	117,328	117,758	123,403	118,620	27,754	127,855	21.7%
Utilities	5,270	4,720	4,209	4,797	1,833	5,182	35.4%
Scholarships	4,016	3,199	2,713	3,036	883	3,333	26.5%
Equipment (Capitalized)	10,606	10,576	9,223	8,712	1,503	10,307	14.6%
Operations and Maintenance (Net)	66,633	69,289	69,345	64,973	17,488	79,346	22.0%
Debt Service	12	2	1	0	0	0	n/a
RFS Debt Transfers	1,313	1,427	1,804	1,727	293	1,730	17%
Debt Service	1,325	1,429	1,805	1,727	293	1,730	16.9%
TOTAL EXPENDITURES	\$ 205,178	\$ 206,970	\$ 210,699	\$ 201,866	\$ 49,754	\$ 227,753	21.8%
TRANSFERS							
Other	19,240	(4,245)	7,788	7,194	24	0	n/a
NET TRANSFERS	\$ 19,240	\$ (4,245)	\$ 7,788	\$ 7,194	\$ 24	\$ -	n/a
NET INCREASE (DECREASE)	20,157	(3,464)	13,914	31,123	69,895	798	
ENDING CURRENT NET POSITION	\$ 123,032	\$ 119,568	\$ 133,482	\$ 164,605	\$ 234,500	\$ 165,403	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M AgriLife Research
FY 2022 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Actuals	Actuals
Institutional Support	\$ 222	\$ 92	\$ 730	\$ (558)	\$ (583)
Public Service	5,330	5,442	5,762	5,709	5,880
Research	124,336	124,395	119,533	124,117	114,426
E&G and Designated Subtotal:	\$ 129,888	\$ 129,930	\$ 126,025	\$ 129,269	\$ 119,723
Restricted:					
Public Service	\$ 7.80	\$ -	\$ -	\$ -	\$ -
Research	73,097	73,935	79,518	79,626	80,416
Restricted Subtotal:	\$ 73,104	\$ 73,935	\$ 79,518	\$ 79,626	\$ 80,416
TOTAL:					
Institutional Support	\$ 222	\$ 92	\$ 730	\$ (558)	\$ (583)
Public Service	5,338	5,442	5,762	5,709	5,880
Research	197,432	198,330	199,051	203,743	194,841
Debt Service	1,367	1,313	1,427	1,804	1,727
TOTAL:	\$ 204,359	\$ 205,178	\$ 206,970	\$ 210,699	\$ 201,866



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M AgriLife Extension Service
FY 2022 Executive Budget Summary
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	YTD Actuals as % of Budget
PERCENT OF FISCAL YEAR					25%		
BEGINNING CURRENT NET POSITION	\$ 43,089	\$ 51,406	\$ 53,323	\$ 56,959	\$ 63,738	\$ 63,738	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 67,654	\$ 68,166	\$ 70,062	\$ 67,511	\$ 68,755	\$ 70,236	97.9%
Federal Appropriations	17,908	18,737	18,043	18,056	4,267	18,763	22.7%
Contracts and Grants	33,486	33,403	32,319	33,999	9,561	33,154	28.8%
Gifts	2,091	2,093	1,569	2,276	694	1,527	45.4%
Sales and Services	10,017	9,154	7,444	9,731	2,948	8,743	33.7%
Investment Income	1,762	1,455	4,762	6,589	335	750	44.6%
Other Income	753	620	985	824	62	290	21.4%
TOTAL REVENUES	\$133,671	\$133,628	\$135,184	\$138,985	\$ 86,621	\$ 133,462	64.9%
EXPENDITURES							
Salaries - Faculty	\$ 9,987	\$ 11,010	\$ 11,187	\$ 10,945	\$ 2,735	\$ 9,577	28.6%
Salaries - Non-Faculty	57,219	58,596	60,609	61,479	15,911	66,025	24.1%
Wages	2,668	3,137	2,671	2,635	490	2,177	22.5%
Benefits	30,832	30,930	32,137	32,543	7,433	33,752	22.0%
Personnel Costs	100,705	103,674	106,604	107,603	26,568	111,531	23.8%
Utilities	974	1,011	958	946	167	1,053	15.9%
Scholarships	258	230	175	242	47	90	52.6%
Equipment (Capitalized)	1,448	1,553	1,475	1,856	705	1,000	70.5%
Operations and Maintenance (Net)	23,116	25,072	21,989	23,089	6,502	24,837	26.2%
Debt Service	0	0	0	0	0	0	#DIV/0!
RFS Debt Transfers	279	279	262	264	60	285	21%
Debt Service	279	279	262	264	60	285	21.1%
TOTAL EXPENDITURES	\$126,781	\$131,819	\$131,464	\$133,999	\$ 34,050	\$ 138,796	24.5%
TRANSFERS							
Other	1,427	109	(85)	1,793	800	2,729	29.3%
NET TRANSFERS	\$ 1,427	\$ 109	\$ (85)	\$ 1,793	\$ 800	\$ 2,729	29.3%
NET INCREASE (DECREASE)	8,317	1,917	3,636	6,779	53,371	(2,605)	
ENDING CURRENT NET POSITION	\$ 51,406	\$ 53,323	\$ 56,959	\$ 63,738	\$ 117,109	\$ 61,133	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M AgriLife Extension Service
FY 2022 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Actuals	Actuals
Institutional Support	\$ 8,265	\$ 9,398	\$ 8,281	\$ 7,821	\$ 8,402
Public Service	85,597	84,719	89,614	91,902	92,933
Research	184	29	336	57	46
E&G and Designated Subtotal:	\$ 94,046	\$ 94,146	\$ 98,232	\$ 99,779	\$ 101,382
Restricted:					
Public Service	\$ 32,902	\$ 31,816	\$ 32,267	\$ 30,967	\$ 31,606
Research	923	540	1,041	455	747
Restricted Subtotal:	\$ 33,825	\$ 32,356	\$ 33,308	\$ 31,422	\$ 32,353
TOTAL:					
Institutional Support	\$ 8,265	\$ 9,398	\$ 8,281	\$ 7,821	\$ 8,402
Public Service	118,499	116,535	121,881	122,869	124,539
Research	1,107	569	1,378	512	794
RFS Debt Service Transfers	261	279	279	262	264
TOTAL:	\$ 128,132	\$ 126,781	\$ 131,819	\$ 131,464	\$ 133,999



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Forest Service
FY 2022 Executive Budget Summary
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	YTD Actuals as % of Budget
PERCENT OF FISCAL YEAR					25%		
BEGINNING CURRENT NET POSITION	\$ 95,477	\$ 39,503	\$ 72,472	\$ 44,225	\$ 91,429	\$ 91,429	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 41,161	\$ 94,690	\$ 40,288	\$ 90,278	\$ 40,470	\$ 38,895	104.0%
Contracts and Grants	9,546	9,202	16,133	9,050	1,330	9,437	14.1%
Gifts	23	8	18	95	302	0	n/a
Sales and Services	3,597	2,942	1,716	4,566	(2,427)	1,676	-144.7%
Investment Income	874	261	2,173	2,434	132	510	25.9%
Other Income	23,168	23,210	22,959	20,415	15	24,913	0.1%
TOTAL REVENUES	\$ 78,369	\$ 130,313	\$ 83,286	\$ 126,838	\$ 39,822	\$ 75,432	52.8%
EXPENDITURES							
Salaries - Faculty	\$ 30	\$ (1)	\$ 107	\$ (94)	\$ 6	\$ -	n/a
Salaries - Non-Faculty	22,047	22,313	21,974	21,836	5,335	23,902	22.3%
Wages	5,629	2,328	4,433	3,792	925	1,027	90.1%
Benefits	10,190	9,602	9,980	10,086	1,942	9,616	20.2%
Personnel Costs	37,896	34,242	36,494	35,620	8,207	34,545	23.8%
Utilities	335	347	318	403	64	400	16.0%
Equipment (Capitalized)	2,520	2,890	3,923	782	480	3,734	12.9%
Operations and Maintenance (Net)	91,925	60,055	71,205	43,123	3,239	36,318	8.9%
Debt Service	0	0	0	0	0	0	n/a
RFS Debt Transfers	0	0	0	0	0	0	n/a
Debt Service	0	0	0	0	0	0	n/a
TOTAL EXPENDITURES	\$ 132,676	\$ 97,534	\$ 111,940	\$ 79,928	\$ 11,990	\$ 74,996	16.0%
TRANSFERS							
Other	(1,667)	191	407	293	0	0	n/a
NET TRANSFERS	\$ (1,667)	\$ 191	\$ 407	\$ 293	\$ 0	\$ -	n/a
NET INCREASE (DECREASE)	(55,974)	32,969	(28,247)	47,204	27,832	436	
ENDING CURRENT NET POSITION	\$ 39,503	\$ 72,472	\$ 44,225	\$ 91,429	\$ 119,261	\$ 91,865	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Forest Service
FY 2022 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Actuals	Actuals
Institutional Support	\$ 3,441	\$ 3,447	\$ 3,655	\$ 3,662	\$ 2,859
O&M of Plant	1,609	1,429	1,503	1,463	1,406
Public Service	75,768	119,872	86,865	101,299	69,121
Research	1,843	1,965	2,130	2,191	1,971
E&G and Designated Subtotal:	\$ 82,660	\$ 126,713	\$ 94,152	\$ 108,616	\$ 75,357
Restricted:					
O&M of Plant	\$ 1	\$ 1	\$ 3	\$ 1	\$ 9
Public Service	5,630	5,696	3,071	3,089	4,221
Research	501	265	307	234	340
Restricted Subtotal:	\$ 6,132	\$ 5,963	\$ 3,382	\$ 3,325	\$ 4,570
TOTAL:					
Institutional Support	\$ 3,441	\$ 3,447	\$ 3,655	\$ 3,662	\$ 2,859
O&M of Plant	1,610	1,430	1,506	1,464	1,415
Public Service	81,398	125,568	89,936	104,388	73,342
Research	2,344	2,230	2,437	2,426	2,311
RFS Debt Service Transfers	-	-	-	-	-
TOTAL:	\$ 88,793	\$ 132,676	\$ 97,534	\$ 111,940	\$ 79,928



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Veterinary Medical Diagnostic Laboratory
FY 2022 Executive Budget Summary
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	YTD Actuals as % of Budget
PERCENT OF FISCAL YEAR					25%		
BEGINNING CURRENT NET POSITION	\$ 1,013	\$ 1,546	\$ 2,748	\$ 4,580	\$ 6,677	\$ 6,677	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 9,581	\$ 9,579	\$ 10,094	\$ 9,680	\$ 9,502	\$ 10,600	89.6%
Contracts and Grants	391	330	241	517	53	675	7.8%
Sales and Services	11,919	13,229	14,071	15,490	2,140	13,465	15.9%
Investment Income	38	75	38	1	0	0	n/a
Other Income	0	6	44	6	2	0	n/a
TOTAL REVENUES	\$ 21,929	\$ 23,218	\$ 24,488	\$ 25,693	\$ 11,697	\$ 24,740	47.3%
EXPENDITURES							
Salaries - Faculty	\$ 19	\$ 15	\$ 126	\$ (24)	\$ 22	\$ -	n/a
Salaries - Non-Faculty	8,925	9,188	9,607	9,575	2,205	10,394	21.2%
Wages	168	220	131	185	29	188	15.3%
Benefits	3,077	3,146	3,326	3,382	702	3,749	18.7%
Personnel Costs	12,189	12,569	13,190	13,119	2,958	14,331	20.6%
Utilities	758	793	734	760	214	739	29.0%
Equipment (Capitalized)	222	528	245	722	41	444	9.2%
Operations and Maintenance (Net)	5,432	5,499	6,221	6,736	2,342	6,485	36.1%
Debt Service	0	0	0	0	0	0	n/a
RFS Debt Transfers	2,926	2,924	2,928	2,926	2,967	2,967	100%
Debt Service	2,926	2,924	2,928	2,926	2,967	2,967	100.0%
TOTAL EXPENDITURES	\$ 21,531	\$ 22,317	\$ 23,320	\$ 24,265	\$ 8,522	\$ 24,967	34.1%
TRANSFERS							
Other	135	300	663	669	0	400	0.0%
NET TRANSFERS	\$ 135	\$ 300	\$ 663	\$ 669	\$ -	\$ 400	0.0%
NET INCREASE (DECREASE)	534	1,202	1,832	2,097	3,175	173	
ENDING CURRENT NET POSITION	\$ 1,546	\$ 2,748	\$ 4,580	\$ 6,677	\$ 9,852	\$ 6,849	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Veterinary Medical Diagnostic Laboratory
FY 2022 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Actuals	Actuals
Institutional Support	\$ 1,377	\$ 1,360	\$ 1,348	\$ 1,578	\$ 1,425
Public Service	17,189	16,883	17,713	18,602	19,429
Research	76	12	27	2	9
E&G and Designated Subtotal:	\$ 18,642	\$ 18,256	\$ 19,088	\$ 20,181	\$ 20,863
Restricted:					
Public Service	\$ -	\$ 0	\$ 8	\$ -	\$ 10
Research	298	348	297	210	468
Restricted Subtotal:	\$ 298	\$ 348	\$ 304	\$ 210	\$ 477
TOTAL:					
Institutional Support	\$ 1,377	\$ 1,360	\$ 1,348	\$ 1,578	\$ 1,425
Public Service	17,189	16,883	17,721	18,602	19,439
Research	374	360	324	212	476
RFS Debt Service Transfers	3,000	2,926	2,924	2,928	2,926
TOTAL:	\$ 21,940	\$ 21,531	\$ 22,317	\$ 23,320	\$ 24,265



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Engineering Experiment Station
FY 2022 Executive Budget Summary
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	YTD Actuals as % of Budget
PERCENT OF FISCAL YEAR					25%		
BEGINNING CURRENT NET POSITION	\$ 51,511	\$ 39,158	\$ 40,971	\$ 89,433	\$ 44,195	\$ 44,195	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 27,177	\$ 27,025	\$ 74,333	\$ (17,123)	\$ 28,152	\$ 35,556	79.2%
Contracts and Grants	105,102	109,594	131,668	157,736	43,670	130,779	33.4%
Gifts	1,992	1,781	4,692	2,622	153	1,830	8.3%
Sales and Services	11,307	15,553	10,024	10,577	3,291	6,802	48.4%
Investment Income	3,717	1,674	4,026	3,775	225	3,287	6.9%
Other Income	604	451	626	1,413	7	300	2.3%
TOTAL REVENUES	\$149,899	\$155,954	\$225,369	\$158,792	\$ 75,498	\$ 178,554	42.3%
EXPENDITURES							
Salaries - Faculty (Equivalent)	\$ 18,343	\$ 16,063	\$ 19,649	\$ 19,350	\$ 3,188	\$ 24,029	13.3%
Salaries - Non-Faculty	47,323	51,077	53,007	56,068	14,242	49,507	28.8%
Wages	4,185	4,397	4,126	3,970	772	3,491	22.1%
Benefits	13,724	13,618	14,839	16,368	3,528	15,807	22.3%
Personnel Costs	83,576	85,155	91,621	95,756	21,731	92,834	23.4%
Utilities	2,892	3,243	3,095	3,383	464	3,893	11.9%
Scholarships	9,246	9,535	11,678	14,467	7,150	11,680	61.2%
Equipment (Capitalized)	5,006	9,078	7,001	19,595	3,752	13,588	27.6%
Operations and Maintenance (Net)	51,541	51,418	59,892	67,145	18,649	53,107	35.1%
Debt Service	0	0	0	0	0	0	n/a
RFS Debt Transfers	4,800	5,014	5,569	5,596	5,872	6,453	91%
Debt Service	4,800	5,014	5,569	5,596	5,872	6,453	91.0%
TOTAL EXPENDITURES	\$157,060	\$163,443	\$178,856	\$205,942	\$ 57,617	\$ 181,554	31.7%
TRANSFERS							
Other	(5,191)	9,301	1,949	1,913	(4,247)	3,000	-141.6%
NET TRANSFERS	\$ (5,191)	\$ 9,301	\$ 1,949	\$ 1,913	\$ (4,247)	\$ 3,000	-141.6%
NET INCREASE (DECREASE)	(12,352)	1,812	48,462	(45,238)	13,633	0	
ENDING CURRENT NET POSITION	\$ 39,158	\$ 40,971	\$ 89,433	\$ 44,195	\$ 57,828	\$ 44,195	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Engineering Experiment Station
FY 2022 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Actuals	Actuals
Institutional Support	\$ 195	\$ 238	\$ (5)	\$ 61	\$ 515
Research	66,603	67,896	73,773	72,019	77,200
E&G and Designated Subtotal:	\$ 66,798	\$ 68,134	\$ 73,767	\$ 72,081	\$ 77,715
Restricted:					
Research	\$ 76,395	\$ 84,126	\$ 84,661	\$ 101,206	\$ 122,632
Restricted Subtotal:	\$ 76,395	\$ 84,126	\$ 84,661	\$ 101,206	\$ 122,632
TOTAL:					
Institutional Support	\$ 195	\$ 238	\$ (5.43)	\$ 61.29	\$ 514.96
Research	142,999	152,022	158,434	173,225	199,832
RFS Debt Service Transfers	5,058	4,800	5,014	5,569	5,596
TOTAL:	\$ 148,252	\$ 157,060	\$ 163,443	\$ 178,856	\$ 205,942



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Engineering Extension Service
FY 2022 Executive Budget Summary
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	YTD Actuals as % of Budget
PERCENT OF FISCAL YEAR					25%		
BEGINNING CURRENT NET POSITION	\$ 51,216	\$ 58,154	\$ 61,378	\$ 66,497	\$ 85,624	\$ 85,624	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 9,767	\$ 10,306	\$ 10,109	\$ 9,778	\$ 8,701	\$ 9,600	90.6%
Tuition and Fees	25,517	25,223	16,280	18,224	8,294	27,103	30.6%
Contracts and Grants	55,491	57,436	50,651	45,807	10,474	55,699	18.8%
Gifts	1,207	456	257	268	166	188	88.3%
Sales and Services	2,873	4,376	4,302	8,086	1,077	5,864	18.4%
Investment Income	2,673	2,491	6,774	10,195	538	2,001	26.9%
Other Income	119	129	97	53	33	121	27.4%
TOTAL REVENUES	\$97,647	\$100,417	\$88,471	\$ 92,412	\$ 29,284	\$ 100,576	29.1%
EXPENDITURES							
Salaries - Faculty	\$ (365)	\$ 402	\$ 337	\$ 81	\$ -	\$ -	n/a
Salaries - Non-Faculty	30,661	31,033	28,447	27,352	6,538	29,598	22.1%
Wages	8,967	8,660	6,229	5,719	1,501	7,073	21.2%
Benefits	10,678	11,310	10,281	10,384	2,540	10,117	25.1%
Personnel Costs	49,940	51,406	45,295	43,536	10,579	46,788	22.6%
Utilities	1,216	1,163	1,067	1,032	95	1,400	6.8%
Scholarships	2	68	297	134	67	0	n/a
Equipment (Capitalized)	2,282	2,438	1,508	1,378	41	995	4.2%
Operations and Maintenance (Net)	35,711	39,824	35,399	28,876	7,195	45,990	15.6%
Debt Service	0	0	0	0	0	0	n/a
RFS Debt Transfers	2,035	929	1,281	1,238	0	1,298	0%
Debt Service	2,035	929	1,281	1,238	0	1,298	0.0%
TOTAL EXPENDITURES	\$91,186	\$ 95,828	\$84,848	\$ 76,194	\$ 17,978	\$ 96,471	18.6%
TRANSFERS							
Other	558	(1,365)	1,495	2,910	0	500	0.0%
NET TRANSFERS	\$ 558	\$ (1,365)	\$ 1,495	\$ 2,910	\$ -	\$ 500	0.0%
NET INCREASE (DECREASE)	7,018	3,224	5,119	19,128	11,306	4,606	
ENDING CURRENT NET POSITION	\$58,234	\$ 61,378	\$66,497	\$ 85,624	\$ 96,931	\$ 90,230	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Engineering Extension Service
FY 2022 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Actuals	Actuals
Instruction	\$ 51,917	\$ 66,299	\$ 71,058	\$ 66,340	\$ 60,348
Institutional Support	13,607	0	425	0	0
E&G and Designated Subtotal:	\$ 65,524	\$ 66,299	\$ 71,483	\$ 66,340	\$ 60,348
Restricted:					
Instruction	\$ 22,144	\$ 22,852	\$ 23,416	\$ 17,228	\$ 14,608
Restricted Subtotal:	\$ 22,144	\$ 22,852	\$ 23,416	\$ 17,228	\$ 14,608
TOTAL:					
Instruction	\$ 74,061	\$ 89,151	\$ 94,474	\$ 83,567	\$ 74,956
Institutional Support	13,607	0	425	0	0
RFS Debt Service Transfers	2,034	2,035	929	1,281	1,238
TOTAL:	\$ 89,702	\$ 91,187	\$ 95,828	\$ 84,848	\$ 76,194

THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Transportation Institute
FY 2022 Executive Budget Summary
(In Thousands)

	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	YTD Actuals as % of Budget
PERCENT OF FISCAL YEAR					25%		
BEGINNING CURRENT NET POSITION	\$ 18,316	\$ 16,022	\$ 17,333	\$ 18,349	\$ 21,076	\$ 21,076	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 9,244	\$ 9,337	\$ 9,856	\$ 9,422	\$ 8,098	\$ 9,769	82.9%
Contracts and Grants	60,321	61,861	62,352	64,844	18,200	62,757	29.0%
Gifts	168	190	179	100	0	150	0.0%
Sales and Services	3,385	4,917	4,426	3,385	1,517	4,535	33.4%
Investment Income	616	383	916	1,413	85	552	15.3%
Other Income	135	414	513	611	32	0	n/a
TOTAL REVENUES	\$ 73,853	\$ 77,088	\$ 78,241	\$ 79,685	\$ 27,932	\$ 77,763	35.9%
EXPENDITURES							
Salaries - Faculty	\$ 18,259	\$ 17,982	\$ 18,952	\$ 19,872	\$ 5,065	\$ 19,334	26.2%
Salaries - Non-Faculty	18,195	18,922	19,573	18,887	4,719	19,062	24.8%
Wages	1,815	1,737	1,770	1,882	398	1,350	29.5%
Benefits	9,612	9,782	10,237	10,579	2,454	9,620	25.5%
Personnel Costs	47,880	48,422	50,532	51,221	12,635	49,366	25.6%
Utilities	648	918	718	664	87	800	10.9%
Scholarships	214	204	377	492	34	335	10.1%
Equipment (Capitalized)	949	785	138	373	216	1,630	13.2%
Operations and Maintenance (Net)	25,991	24,946	24,539	23,408	6,797	22,210	30.6%
Debt Service	0	0	0	0	0	0	n/a
RFS Debt Transfers	448	460	714	716	118	703	17%
Debt Service	448	460	714	716	118	703	16.7%
TOTAL EXPENDITURES	\$ 76,130	\$ 75,736	\$ 77,017	\$ 76,872	\$ 19,886	\$ 75,044	26.5%
TRANSFERS							
Other	(17)	(42)	(207)	(86)	(53)	0	n/a
NET TRANSFERS	\$ (17)	\$ (42)	\$ (207)	\$ (86)	\$ (53)	\$ -	n/a
NET INCREASE (DECREASE)	(2,294)	1,311	1,017	2,726	7,992	2,718	
ENDING CURRENT NET POSITION	\$ 16,022	\$ 17,333	\$ 18,349	\$ 21,076	\$ 29,068	\$ 23,794	

THE TEXAS A&M UNIVERSITY SYSTEM
 Texas A&M Transportation Institute
 FY 2022 Executive Budget Summary
 (In Thousands)



EXPENDITURES	<u>FY 2017</u>	<u>FY 2018</u>	<u>FY 2019</u>	<u>FY 2020</u>	<u>FY 2021</u>
Fund Group - NACUBO Function	<u>Actuals</u>	<u>Actuals</u>	<u>Actuals</u>	<u>Actuals</u>	<u>Actuals</u>
Institutional Support	\$ (1,538)	\$ (1,464)	\$ (1,200)	\$ (1,059)	\$ (1,766)
Public Service	81	78	0	0	0
Research	29,089	28,008	28,193	28,312	28,702
E&G and Designated Subtotal:	\$ 27,632	\$ 26,621	\$ 26,993	\$ 27,253	\$ 26,936
Restricted:					
Public Service	\$ 1,741	\$ 1,547	\$ -	\$ -	\$ -
Research	45,223	47,514	48,283	49,051	49,221
Restricted Subtotal:	\$ 46,963	\$ 49,061	\$ 48,283	\$ 49,051	\$ 49,221
TOTAL:					
Institutional Support	\$ (1,538)	\$ (1,464)	\$ (1,200)	\$ (1,059)	\$ (1,766)
Public Service	1,821	1,625	0	0	0
Research	74,312	75,522	76,476	77,363	77,923
RFS Debt Service Transfers	440	448	460	714	716
TOTAL:	\$ 75,035	\$ 76,130	\$ 75,736	\$ 77,017	\$ 76,872



THE TEXAS A&M UNIVERSITY SYSTEM
Texas Division of Emergency Management
FY 2022 Executive Budget Summary
(In Thousands)



	FY 2020	FY 2021	FY 2022		
	Actuals	Actuals	Actuals YTD - Nov	Budget	YTD Actuals as % of Budget
PERCENT OF FISCAL YEAR			25%		
BEGINNING CURRENT NET POSITION	\$ -	\$ 73,753	\$ 59,203	\$ 59,203	
<i>Restatement: (prior year correction)</i>					
REVENUES					
State Appropriations	\$ 34,433	\$ 67,540	\$ 13,276	\$ 27,628	48.1%
Federal Appropriations	0	7,177,196	0	0	n/a
Contracts and Grants	1,214,728	1,062,759	607,096	3,863,255	15.7%
Student Financial Assistance	595,406	178,801	550,754	0	n/a
Gifts	0	24	0	0	n/a
Sales and Services	501	1,090	0	327	0.0%
Investment Income	1,180	0	(0)	0	n/a
Other Income	572	(0)	321	0	n/a
TOTAL REVENUES	\$ 1,846,820	\$ 8,487,411	\$ 1,171,446	\$ 3,891,210	30.1%
EXPENDITURES					
Salaries - Faculty	\$ 1,970	\$ 287	\$ -	\$ -	n/a
Salaries - Non-Faculty	18,622	22,425	5,888	29,663	19.8%
Wages	1,755	2,216	321	0	n/a
Benefits	4,649	5,471	1,307	6,983	18.7%
Personnel Costs	26,995	30,399	7,516	36,647	20.5%
Utilities	16	262	108	1,306	8.3%
Equipment (Capitalized)	4,111	21,416	1,342	4,748	28.3%
Operations and Maintenance (Net)	1,741,943	8,449,883	1,022,948	3,850,967	26.6%
Debt Service	0	0	0	0	n/a
RFS Debt Transfers	0	0	0	0	n/a
Debt Service	0	0	0	0	n/a
TOTAL EXPENDITURES	\$ 1,773,067	\$ 8,501,961	\$ 1,031,914	\$ 3,893,668	26.5%
TRANSFERS					
Other			0	0	n/a
NET TRANSFERS	\$ -	\$ -	\$ -	\$ -	n/a
NET INCREASE (DECREASE)	73,753	(14,550)	139,532	(2,458)	
ENDING CURRENT NET POSITION	\$ 73,753	\$ 59,203	\$ 198,735	\$ 56,745	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas Division of Emergency Management
FY 2022 Executive Budget Summary



EXPENDITURES	<u>FY 2020</u>	<u>FY 2021</u>
Fund Group - NACUBO Function	<u>Actuals</u>	<u>Actuals</u>
Public Service	\$ 47,461	\$ 111,484
E&G and Designated Subtotal:	\$ 47,461	\$ 111,484
Restricted:		
Public Service	\$ 1,725,605	\$ 8,390,477
Restricted Subtotal:	\$ 1,725,605	\$ 8,390,477
 TOTAL:		
Public Service	\$ 1,773,067	\$ 8,501,961
RFS Debt Service Transfers		
TOTAL:	\$ 1,773,067	\$ 8,501,961