

Required Reporting per HB1, Rider #7, Available University Fund, Page III-60, 84<sup>th</sup> Legislature, Regular Session

System Office Operations & System Initiatives by Fiscal Year and Method of Finance

**December 1, 2015** 

#### **Table of Contents**

<u>lter</u>	<u>n</u>	Page(s)
1.	Activity Descriptions	1 - 4
2.	Office of the Board of Regents (Staff Positions & Responsibilities)	5
3.	System Office Operations & System Initiatives by Fiscal Year & Method of Finance (including applicable FTEs)	
	FY 2014 Actual	7 - 10
	FY 2015 Actual	12 - 15
	FY 2016 Budget	17 - 20
	FY 2017 Projected	22 - 25
	FY 2018 Projected	27 - 30

#### **Activity Descriptions**

#### **The Texas A&M University System Offices:**

The A&M System Offices provide leadership and certain shared services for the system institutions (as detailed below) including financial, legal, auditing, and administrative services, academic and student program coordination, and HUB reporting, and oversight of board policy implementation.

System Offices have developed incrementally, as needed, to address the needs of member institutions for additional services, and pursuant to Regents' policies.

To a greater extent than any other in Texas, the A&M System has deliberately consolidated certain essential services and functions at the System Offices to take advantage of economies of scale and to provide value-added expertise that would otherwise be too expensive to acquire and maintain by the members independently, including cash, debt and investment management; health, risk, and property insurance programs; facilities planning and construction; communications; audit and legal services.

The majority of these services are billed (assessed) to and paid for by the A&M System member institutions from a variety of funding sources that are under their control. For example, all the internal auditors and legal counsel are part of the System Offices. Other centralized services include budgeting, accounting, payroll, and data reporting; fiscal management; investment management, intergovernmental relations; facilities planning and construction; real estate management; information technology services; and risk management.

FY 2016 Available University Funding for System Offices, includes increases to cover the elimination General Revenue appropriations for system office operations for the 2016-17 biennium and the redirection of institutional funds that will be used to provide funding for the Chancellor's Research/Teaching Initiative for our non-AUF eligible institutions.

In addition, the A&M System Offices operate several system-wide activities which include:

- The debt program for the A&M System (\$3.1 billion) which, in part, is funded through the biennial General Appropriations Act via tuition revenue bond (TRB) appropriations;
- The investment programs for the A&M System (\$4.3 billion) made up of operating funds and endowed fund;
- The A&M System self-insured group health/dental program (\$292 million) funded from employee and employer premiums;
- The A&M System workers' compensation insurance program (\$2.8 million) funded from member assessments; and
- The A&M System property and auto insurance programs (\$2.7 million) funded from member assessments and operated for the benefit of our member institutions.

#### **IT Comprehensive Assessment**

Contracted with Deloitte to conduct a comprehensive IT assessment to gain System-level insight into multiple facets of the IT environment across all TAMUS Member Institutions and Agencies, and to develop a System-level set of recommendations designed to increase the effectiveness and efficiency of the System. The goal of this assessment was to lay a solid foundation upon which to develop, grow and innovate in the process of becoming a "world class" Information Technology organization. Core to this foundation are the principles of reducing risk, exercising fiduciary control, building trust and a sense of "System" among Members, and developing strong leadership at both the System and System Member levels.

#### The project covered the following seven areas:

**Information Technology Governance** – IT Governance includes evaluating who is responsible and accountable for making and executing IT decisions and how these decisions are made, communicated and monitored.

**Information Technology Security** – IT Security includes assessing how well sensitive information and IT resources are secured and protected.

**Information Technology Network and Infrastructure –** IT Network and Infrastructure includes review of IT policies and standards, networking capabilities, and existing infrastructure architecture.

**Application Management** – Application Management includes assessing the processes used to develop, deploy, and manage applications.

**Information Technology Operations** – IT Operations includes reviewing how effectively IT service management and control processes and functions are utilized.

**Information Technology Demand and Project Management** – IT Demand and Project Management includes evaluating the alignment of IT projects with business objectives and the visibility of the IT project portfolio overall.

**Information Technology Staffing and Support** – IT Staffing and Support includes reviewing the alignment of the IT workforce and shared IT services in support of the needs of the TAMUS community.

#### Comprehensive Administrative Review

Contracted with PwC to conduct a comprehensive review and analysis of administrative structures, services, processes, practices and costs at all members of the Texas A&M University System. The primary purpose of the review was to:

- a. Make recommendations that would enhance administrative efficiency, effectiveness, and execution at all levels of our organizations. In particular, the review focused on identifying functions and services that may have been unnecessarily duplicated within and among A&M System members, as well as any organizational layers that created inefficiencies and complicated decision making and positive organizational change.
- b. Identify specific administrative cost savings that could be redirected into the System's core functions of teaching, research and service.

#### **HR Classification-Compensation Standardization**

Contracted with PwC on a project to standardize title codes and create a System-wide standardized compensation plan for non-faculty positions. The ultimate goal of this project was to make sure The Texas A&M University System can better recruit, develop, and maintain quality employees and do so in a way that makes sense across the entire System.

#### **Chancellor's Research/Teaching Initiative**

The objective of the Chancellor's Research/Teaching Initiative is to provide one-time funds to Texas A&M University and/or Prairie View A&M University for the recruitment and hiring of faculty members who will have a transformative impact upon the teaching and research missions of the University. It is envisioned that such candidates will markedly enhance research funding awarded to the University from federal, international, industrial, and/or foundation sources.

Funds are allocated based on the required incentives necessary to recruit the faculty members that are above and beyond what Texas A&M University or Prairie View A&M University can provide through their routine funding sources. FY 2016 marks the fourth year of the research portion of this initiative and the first year with regard to the teaching initiative.

#### **IBM Supercomupter**

The supercomputer project is a joint funded project between Texas A&M University and the A&M System Offices. This initiative will provide for faster than ever computing in support of a variety of scientific and medical research projects.

#### <u>Institutional Financial Forecasting Model (IFFM)</u>

Engaged the services of Huron Consulting Group to assist with the design & development, implementation, and ongoing monitoring & maintenance of an Institutional Financial Forecasting Model (IFFM) for The Texas A&M University System. This model is structured by inter-relating independent variables including student enrollment, tuition pricing, state and federal appropriations, multiple types of grants (e.g., federal, state, private), faculty and staff salaries & benefits, auxiliary enterprises (e.g., housing, parking, athletics), capital project needs, debt levels, gifts, investments and other relevant data. The model allows for TAMUS to conduct scenario analysis of these various inputs and provides detailed and summary results (reports, financial statements, etc.).

#### OFFICE OF THE BOARD OF REGENTS

Staff Positions and Responsibilities

#### • Executive Director, Board of Regents – 1 FTE

Principal officer to the Board of Regents in the administration of the responsibilities of the Office of the Board of Regents and the principal staff officer to each member of the Board in the discharge of his or her responsibilities.

#### Assistant to the Board of Regents – 1 FTE

Performs administrative duties to support the Executive Director and the Board of Regents Office.

#### • Board Office Manager – 1 FTE

Performs management and administrative duties in support of the Board of Regents Office.

#### • Board Operations Coordinator – 1 FTE

Performs administrative duties including coordinating meeting logistics/arrangements, maintaining the website and coordination of special events for Board of Regents.

#### Administrative Assistant – 1 FTE

Performs advanced administrative duties in support of Board of Regents Office. Types, transcribes, proofreads, edits and formats minutes of the Board.

#### Administrative Assistant – 1 FTE

Performs administrative duties including composing, typing and distributing memoranda and other correspondence. Answers telephone and greets visitors to the Office of the Board of Regents. Assists with special events and supervises and coordinates schedules for all student workers.

#### • Student Workers

The Board Office staffs several student worker positions to assist with special events and any other administrative duties as necessary. Actual FTE count will vary depending on the actual number of hours worked by each student.

### **FY 2014 (Actual)**

# System Office Operations & System Initiatives

	F	Y 2014 Actual	
	System Office		
	Operations		
	(excluding Board Office	Board Office	Board of
	& Regent Expenses)	Operations	Regent Expenses
Estimated Beginning Balance	<u>1,743,270</u>	<u>0</u>	<u>Q</u>
AUF Allocation	<u>12,550,010</u>	<u>682,812</u>	<u>71,179</u>
Expenses			
Salaries	6,568,634	464,369	
Longevity	108,095	12,300	
Wages	53,449	32,703	
Benefits	2,119,324	110,741	
Travel	159,721	3,012	9,083
Supplies & Materials	81,406	9,872	1,265
Equipment	102,147	17,372	1,637
Utilities	575,262		
Telecommunications	84,644	9,998	8,448
Fees & Services	1,922,601	21,313	50,230
Maintenance & Repairs	546,813	1,131	516
Other Miscellaneous	1,040		
Capital	85,710		
TOTAL Expenses	<u>12,408,846</u>	<u>682,812</u>	<u>71,179</u>
Net Transfers	0	0	0
Ending Balance	<u>1,884,433</u>	<u>(0)</u>	<u>0</u>
FTEs	<u>64.94</u>	<u>7.85</u>	0.00

	FY 2014 Actual				
			Special Initiati	ves	
	IT Comprehensive Assessment	Administrative Review	HR Classification- Compensation Project	Chancellor's Research/Teaching Initiative	Supercomputer
Estimated Beginning Balance	<u>64.766</u>	<u>0</u>	<u>Q</u>	27.450.000	Q
AUF Allocation	<u>o</u>	2.100.000	800.000	11.000.000	10.000.000
Expenses Salaries Longevity Wages Benefits Travel Supplies & Materials Equipment Utilities Telecommunications Fees & Services Maintenance & Repairs Other Miscellaneous Capital	64,766	2,040,782			3,814,530
TOTAL Expenses	<u>64,766</u>	<u>2,040,782</u>	<u>0</u>	<u>0</u>	<u>3,814,530</u>
Net Transfers	0	<u>0</u>	<u>0</u>	<u>(17,113,900)</u>	<u>0</u>
Ending Balance	<u>0</u>	<u>59,218</u>	<u>800,000</u>	<u>21,336,100</u>	<u>6,185,470</u>
FTEs					

Method of Finance: General Revenue (GR)

	FY 2014 Actual				
	System Office				
	Operations				al Initiatives
	(excluding Board Office	Board Office	Board of	Need Based	Endangered
	& Regent Expenses)	Operations	Regent Expenses	Scholarships	Species Taskforce
GR Appropriation	<u>1,537,695</u>	<u>0</u>	<u>o</u>	<u>763,711</u>	<u>91,875</u>
Expenses					
Salaries	1,019,207				
Longevity	20,769				
Wages	22,827				
Benefits	192,405				
Travel	9,414				
Supplies & Materials	1,568				
Equipment	11,261				
Utilities	115,347				
Telecommunications	10,235				
Fees & Services	133,395				
Maintenance & Repairs	1,267				
Other Miscellaneous				763,711	91,875
Capital					
TOTAL Expenses	<u>1,537,695</u>	<u>0</u>	<u>0</u>	<u>763,711</u>	<u>91,875</u>
FTEs	<u>11.11</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>

Method of Finance: <u>Institutional Funds</u>

	FY	' 2014 Actual	
	System Office		
	Operations		
	(excluding Board Office	Board Office	Board of
	& Regent Expenses)	Operations	Regent Expenses
	04.400.400		000 004
Institutional Funds	<u>24,160,482</u>	<u>0</u>	<u>362,931</u>
Expenses			
Salaries	13,221,607		
Longevity	241,431		
Wages	373,378		
Benefits	3,433,008		10,309
Travel	593,355		23,393
Supplies & Materials	469,295		1,710
Equipment	180,047		2,935
Utilities	34,893		
Telecommunications	91,067		4,026
Fees & Services	4,511,435		237,535
Maintenance & Repairs	325,416		2,005
Other Miscellaneous	569,751		81,018
Capital	115,800		
TOTAL Expenses	<u>24,160,482</u>	<u>0</u>	<u>362,931</u>
FTEs	<u>168.40</u>	<u>0.00</u>	0.00

### **FY 2015 (Actual)**

# System Office Operations & System Initiatives

	F	Y 2015 Actual	
	System Office		
	Operations		
	(excluding Board Office	Board Office	Board of
	& Regent Expenses)	Operations	Regent Expenses
Estimated Beginning Balance	<u>1,884,433</u>	<u>(0)</u>	<u>0</u>
AUF Allocation	<u>15,082,731</u>	<u>667,344</u>	<u>99,925</u>
Expenses			
Salaries	6,970,758	450,742	
Longevity	108,726	10,880	
Wages	54,129	28,916	
Benefits	2,357,678	108,749	
Travel	177,997		7,644
Supplies & Materials	113,053	13,524	1,022
Equipment	160,983	2,008	3,415
Utilities	288,697		
Telecommunications	128,098	11,092	11,818
Fees & Services	2,025,072	39,106	71,105
Maintenance & Repairs	999,353	2,328	4,922
Other Miscellaneous	653		
Capital	83,369		
TOTAL Expenses	<u>13,468,565</u>	<u>667,344</u>	<u>99,925</u>
Net Transfers	(23,857)	<u>0</u>	<u>0</u>
Ending Balance	<u>3,474,742</u>	<u>(0)</u>	<u>(0)</u>
FTEs	<u>66.69</u>	<u>7.66</u>	<u>0.00</u>

	FY 2015 Actual					
		Special Initiatives				
	Administrative	HR Classification-	Chancellor's			
	Review	Compensation Project	Research/Teaching Initiative	Supercomputer		
Estimated Beginning Balance	<u>59,218</u>	<u>800,000</u>	21,336,100	<u>6,185,470</u>		
AUF Allocation	<u>216,450</u>	<u>Q</u>	<u>12,432,959</u>	<u>2,597,889</u>		
Expenses Salaries Longevity Wages Benefits Travel Supplies & Materials Equipment Utilities Telecommunications Fees & Services Maintenance & Repairs Other Miscellaneous Capital	272,808 204	595,000		454,678 263 4,018,430		
TOTAL Expenses	<u>273,012</u>	<u>595,000</u>	<u>0</u>	<u>4,473,371</u>		
Net Transfers	<u>0</u>	<u>o</u>	(33,769,059)	<u>0</u>		
Ending Balance	<u>2,656</u>	<u>205,000</u>	<u>0</u>	4,309,988		
FTEs						

Method of Finance: General Revenue (GR)

	FY 2015 Actual					
	System Office					
	Operations				al Initiatives	
	(excluding Board Office	Board Office	Board of	Need Based	Endangered	
	& Regent Expenses)	Operations	Regent Expenses	Scholarships	Species Taskforce	
GR Appropriation	<u>1.521,413</u>	<u>0</u>	<u>0</u>	<u>763,711</u>	<u>91.875</u>	
Expenses						
Salaries	1,209,222					
Longevity	21,263					
Wages	28,290					
Benefits	203,806					
Travel	2,935					
Supplies & Materials	2,628					
Equipment	5,736					
Utilities						
Telecommunications	12,156					
Fees & Services	32,652					
Maintenance & Repairs	2,711					
Other Miscellaneous	15			763,711	91,875	
Capital						
TOTAL Expenses	<u>1,521,413</u>	<u>0</u>	<u>0</u>	<u>763,711</u>	<u>91,875</u>	
FTEs	<u>12.81</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	

Method of Finance: <u>Institutional Funds</u>

	FY	' 2015 Actual	
	System Office		
	Operations		
	(excluding Board Office	Board Office	Board of
	& Regent Expenses)	Operations	Regent Expenses
logitude and Francis	00 000 740	•	000 474
Institutional Funds	<u>26,338,742</u>	<u>0</u>	<u>268,474</u>
Expenses			
Salaries	14,146,789		
Longevity	239,524		
Wages	484,954		
Benefits	3,722,977		9,993
Travel	499,926		32,870
Supplies & Materials	354,951		2,874
Equipment	281,670		8,166
Utilities	16,391		
Telecommunications	90,141		5,886
Fees & Services	5,132,077		116,001
Maintenance & Repairs	442,364		3,322
Other Miscellaneous	913,229		89,362
Capital	13,750		
TOTAL Expenses	<u>26,338,742</u>	<u>0</u>	<u>268,474</u>
FTEs	<u>169.57</u>	<u>0.00</u>	<u>0.00</u>

### FY 2016 (Budget)

# System Office Operations & System Initiatives

	FY 2016 Budget					
	System Office					
	Operations					
	(excluding Board Office	<b>Board Office</b>	Board of			
	& Regent Expenses)	Operations	Regent Expenses			
Estimated Beginning Balance	<u>3,474,742</u>	<u>(0)</u>	<u>(0)</u>			
AUF Allocation	<u>19,708,734</u>	<u>643,266</u>	<u>100,000</u>			
Expenses						
Salaries	11,450,164	439,486				
Longevity	175,048	11,760				
Wages	54,820	6,000				
Benefits	3,372,799	115,500				
Travel	147,800	4,000	10,000			
Supplies & Materials	98,000	10,000	8,000			
Equipment	78,316	5,000	5,000			
Utilities	660,000					
Telecommunications	71,800	11,320	8,500			
Fees & Services	2,001,753	20,000	55,000			
Maintenance & Repairs	53,100	500	1,000			
Other Miscellaneous	552,200	19,700	12,500			
Capital	15,000					
TOTAL Expenses	<u>18,730,800</u>	<u>643,266</u>	<u>100,000</u>			
Net Transfers	<u>0</u>	<u>0</u>	<u>0</u>			
Ending Balance	<u>4,452,676</u>	<u>(0)</u>	<u>(0)</u>			
FTEs	<u>114.00</u>	<u>6.00</u>	0.00			

	FY 2016 Budget					
		Special Initiatives				
	HR Classification-	Chancellor's		IFFM		
	Compensation Project	Research/Teaching Initiative	Supercomputer	Model		
Estimated Beginning Balance	205.000	<u>0</u>	4.309.988	<u>o</u>		
AUF Allocation	<u>Q</u>	<u>24,500,000</u>	<u>0</u>	<u>800,000</u>		
Expenses Salaries Longevity Wages Benefits Travel Supplies & Materials Equipment Utilities Telecommunications Fees & Services Maintenance & Repairs Other Miscellaneous Capital	205,000		4,309,988	482,000		
·						
TOTAL Expenses	<u>205,000</u>	<u>0</u>	<u>4,309,988</u>	<u>482,000</u>		
Net Transfers	<u>o</u>	Awards still TBD	<u>0</u>	<u>o</u>		
Ending Balance	<u>0</u>	24,500,000	<u>(0)</u>	<u>318,000</u>		
FTEs						

Method of Finance: General Revenue (GR)

			FY 2016 Budget		
	System Office Operations			Speci	al Initiatives
	(excluding Board Office	Board Office	Board of	Need Based	Endangered
	& Regent Expenses)	Operations	Regent Expenses		Species Taskforce
GR Appropriation	<u>0</u>	0	Q	<u>763,711</u>	91.875
Expenses					
Salaries					
Longevity					
Wages					
Benefits					
Travel					
Supplies & Materials					
Equipment					
Utilities Telecommunications					
Fees & Services					
Maintenance & Repairs					
Other Miscellaneous				763,711	91,875
Capital	0			700,711	31,070
oup.i.a.	· ·				
TOTAL Expenses	<u>0</u>	<u>o</u>	<u>0</u>	<u>763,711</u>	<u>91,875</u>
•	_	_	_		
		_	_	_	
FTEs	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>

Method of Finance: <u>Institutional Funds</u>

ı	EV 2040 B. J. 4			
	FY 2016 Budget			
	System Office			
	Operations			
	(excluding Board Office	Board Office	Board of	
	& Regent Expenses)	Operations	Regent Expenses	
Institutional Funds	<u>21,345,419</u>	<u>0</u>	<u>253,000</u>	
_				
Expenses				
Salaries	12,132,293			
Longevity	208,800			
Wages	266,859		23,000	
Benefits	3,022,530			
Travel	626,000		31,500	
Supplies & Materials	281,100		7,000	
Equipment	112,600		2,900	
Utilities	5,000			
Telecommunications	98,550		1,200	
Fees & Services	3,419,896		121,000	
Maintenance & Repairs	351,350		400	
Other Miscellaneous	780,441		66,000	
Capital	40,000		,	
•	,,,,,,			
TOTAL Expenses	<u>21,345,419</u>	<u>0</u>	<u>253,000</u>	
FTEs	152.00	0.00	0.00	
1123	132.00	<u>0.00</u>	<u>0.00</u>	

### FY 2017 (Projected)

# System Office Operations & System Initiatives

	FY 2017 Projected			
	System Office			
	Operations			
	(excluding Board Office	Board Office	Board of	
	& Regent Expenses)	Operations	Regent Expenses	
Estimated Beginning Balance	<u>4,452,676</u>	<u>0</u>	<u>Q</u>	
AUF Allocation	<u>19,239,000</u>	<u>661,000</u>	<u>100,000</u>	
Expenses				
Salaries	11,794,000	453,000		
Longevity	180,000	12,000		
Wages	56,000	6,000		
Benefits	3,474,000	119,000		
Travel	148,000	4,000	10,000	
Supplies & Materials	98,000	10,000	8,000	
Equipment	78,000	5,000	5,000	
Utilities	660,000			
Telecommunications	72,000	11,000	9,000	
Fees & Services	2,002,000	20,000	55,000	
Maintenance & Repairs	53,000	1,000	1,000	
Other Miscellaneous	552,000	20,000	12,000	
Capital	15,000			
TOTAL Expenses	<u>19,182,000</u>	<u>661,000</u>	<u>100,000</u>	
Net Transfers	<u>0</u>	<u>0</u>	<u>0</u>	
Ending Balance	<u>4,509,676</u>	<u>0</u>	<u>0</u>	
FTEs	<u>114.00</u>	<u>6.00</u>	0.00	

	FY 2017 Projected	
	Special Initiatives Chancellor's Research/Teaching Initiative	IFFM Model
Estimated Beginning Balance	<u>0</u>	<u>318,000</u>
AUF Allocation	<u>28,000,000</u>	<u>0</u>
Expenses Salaries Longevity Wages Benefits Travel Supplies & Materials Equipment Utilities Telecommunications Fees & Services Maintenance & Repairs Other Miscellaneous Capital		121,000
TOTAL Expenses	<u>0</u>	<u>121,000</u>
Net Transfers	Awards still TBD	<u>0</u>
Ending Balance	<u>28,000,000</u>	<u>197,000</u>
FTEs		

Method of Finance: General Revenue (GR)

	FY 2017 Projected				
	System Office Operations			Speci	al Initiatives
	(excluding Board Office	<b>Board Office</b>	Board of	Need Based	Endangered
	& Regent Expenses)	Operations	Regent Expenses	Scholarships	Species Taskforce
GR Appropriation	0	<u>0</u>	<u>o</u>	<u>763,711</u>	<u>91.875</u>
Expenses					
Salaries					
Longevity					
Wages					
Benefits					
Travel					
Supplies & Materials					
Equipment					
Utilities					
Telecommunications Fees & Services					
Maintenance & Repairs					
Other Miscellaneous				763,711	91,875
Capital				703,711	91,075
Сарітаі					
TOTAL Expenses	<u>Q</u>	<u>0</u>	<u>0</u>	<u>763,711</u>	<u>91,875</u>
•	=	=	=		
FTEs	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>

Method of Finance: <u>Institutional Funds</u>

	EV COAT D			
	FY 2017 Projected			
	System Office			
	Operations			
	(excluding Board Office	Board Office	Board of	
	& Regent Expenses)	Operations	Regent Expenses	
Institutional Funds	<u>21,813,937</u>	<u>0</u>	<u>253,000</u>	
Expenses				
Salaries	12,496,000			
Longevity	215,000			
Wages	275,000		23,000	
Benefits	3,113,000			
Travel	626,000		31,500	
Supplies & Materials	281,100		7,000	
Equipment	112,600		2,900	
 Utilities	5,000		,	
Telecommunications	98,550		1,200	
Fees & Services	3,419,896		121,000	
Maintenance & Repairs	351,350		400	
Other Miscellaneous	780,441		66,000	
Capital	40,000		,	
- s.p	.3,000			
TOTAL Expenses	<u>21,813,937</u>	<u>o</u>	<u>253,000</u>	
•		_		
FTEs	<u>152.00</u>	0.00	0.00	
			<del></del> .	

### FY 2018 (Projected)

# System Office Operations & System Initiatives

	FY 2018 Projected			
	System Office			
	Operations			
	(excluding Board Office	Board Office	Board of	
	& Regent Expenses)	Operations	Regent Expenses	
Estimated Beginning Balance	<u>4,509,676</u>	<u>0</u>	<u>0</u>	
AUF Allocation	<u>19,221,000</u>	<u>679,000</u>	<u>100,000</u>	
Expenses				
Salaries	12,148,000	467,000		
Longevity	185,000	12,000		
Wages	58,000	6,000		
Benefits	3,578,000	123,000		
Travel	148,000	4,000	10,000	
Supplies & Materials	98,000	10,000	8,000	
Equipment	78,000	5,000	5,000	
Utilities	660,000			
Telecommunications	72,000	11,000	9,000	
Fees & Services	2,002,000	20,000	55,000	
Maintenance & Repairs	53,000	1,000	1,000	
Other Miscellaneous	552,000	20,000	12,000	
Capital	15,000			
TOTAL Expenses	<u> 19,647,000</u>	<u>679,000</u>	<u>100,000</u>	
Net Transfers	<u>0</u>	<u>0</u>	<u>0</u>	
Ending Balance	<u>4,083,676</u>	<u>0</u>	<u>0</u>	
FTEs	<u>114.00</u>	<u>6.00</u>	0.00	

	FY 2018 Projected	
	Special Initiatives Chancellor's Research/Teaching Initiative	IFFM Model
Estimated Beginning Balance	<u>0</u>	<u>197,000</u>
AUF Allocation	<u>TBD</u>	<u>0</u>
Expenses Salaries Longevity Wages Benefits Travel Supplies & Materials Equipment Utilities Telecommunications Fees & Services Maintenance & Repairs Other Miscellaneous Capital		121,000
TOTAL Expenses	<u>0</u>	<u>121,000</u>
Net Transfers	<u>TBD</u>	<u>o</u>
Ending Balance	<u>o</u>	<u>76,000</u>
FTEs		

Method of Finance: General Revenue (GR)

	FY 2018 Projected				
	System Office Operations			Speci	al Initiatives
	(excluding Board Office	<b>Board Office</b>	Board of	Need Based	Endangered
	& Regent Expenses)	Operations	Regent Expenses	Scholarships	Species Taskforce
GR Appropriation	<u>o</u>	<u>0</u>	<u>o</u>	<u>763,711</u>	<u>91.875</u>
Expenses					
Salaries					
Longevity					
Wages					
Benefits					
Travel					
Supplies & Materials					
Equipment					
Utilities Telecommunications					
Fees & Services					
Maintenance & Repairs					
Other Miscellaneous				763,711	91,875
Capital				700,711	31,073
oapha.					
TOTAL Expenses	<u>0</u>	<u>0</u>	<u>0</u>	<u>763,711</u>	<u>91,875</u>
•	<del>-</del>	<del>_</del>	_		
FTEs	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>

Method of Finance: <u>Institutional Funds</u>

I	EV 2040 P. J. J. J.			
	FY 2018 Projected			
	System Office			
	Operations			
	(excluding Board Office	Board Office	Board of	
	& Regent Expenses)	Operations	Regent Expenses	
Institutional Funds	<u>22,295,937</u>	<u>0</u>	<u>253,000</u>	
Expenses				
Salaries	12,871,000			
Longevity	221,000			
Wages	283,000		23,000	
Benefits	3,206,000			
Travel	626,000		31,500	
Supplies & Materials	281,100		7,000	
Equipment	112,600		2,900	
Utilities	5,000			
Telecommunications	98,550		1,200	
Fees & Services	3,419,896		121,000	
Maintenance & Repairs	351,350		400	
Other Miscellaneous	780,441		66,000	
Capital	40,000		,	
•	,			
TOTAL Expenses	22,295,937	<u>0</u>	<u>253,000</u>	
•		_		
FTEs	<u>152.00</u>	0.00	<u>0.00</u>	
			<del></del>	