

Required Reporting per HB1, Rider #7, Available University Fund, Page III-63, 84th Legislature, Regular Session

System Office Operations & System Initiatives by Fiscal Year and Method of Finance

December 1, 2016

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Activity Descriptions

The Texas A&M University System Offices:

The A&M System Offices provide leadership and certain shared services for the system institutions (as detailed below) including financial, legal, auditing, and administrative services, academic and student program coordination, and HUB reporting, and oversight of board policy implementation.

System Offices have developed incrementally, as needed, to address the needs of member institutions for additional services, and pursuant to Regents' policies.

To a greater extent than any other in Texas, the A&M System has deliberately consolidated certain essential services and functions at the System Offices to take advantage of economies of scale and to provide value-added expertise that would otherwise be too expensive to acquire and maintain by the members independently, including cash, debt and investment management; health, risk, and property insurance programs; facilities planning and construction; communications; audit and legal services.

The majority of these services are billed (assessed) to and paid for by the A&M System member institutions from a variety of funding sources that are under their control. For example, all the internal auditors and legal counsel are part of the System Offices. Other centralized services include budgeting, accounting, payroll, and data reporting; fiscal management; investment management, intergovernmental relations; facilities planning and construction; real estate management; information technology services; and risk management.

FY 2017 Available University Funding for System Offices, includes increases to cover the elimination General Revenue appropriations for system office operations for the 2016-17 biennium and the redirection of institutional funds that will be used to provide funding for the Chancellor's Research/Teaching Initiative for our non-AUF eligible institutions.

In addition, the A&M System Offices operate several system-wide activities which include:

- The debt program for the A&M System (\$3.4 billion) which, in part, is funded through the biennial General Appropriations Act via tuition revenue bond (TRB) appropriations;
- The investment programs for the A&M System (\$4.3 billion) made up of operating funds and endowed funds;
- The A&M System self-insured group health/dental program (\$296.2 million) funded from employee and employer premiums;
- The A&M System workers' compensation insurance program (\$3.0 million) funded from member assessments: and
- The A&M System property and auto insurance programs (\$2.7 million) funded from member assessments and operated for the benefit of our member institutions.

IT Comprehensive Assessment

Contracted with Deloitte to conduct a comprehensive IT assessment to gain System-level insight into multiple facets of the IT environment across all TAMUS Member Institutions and Agencies, and to develop a System-level set of recommendations designed to increase the effectiveness and efficiency of the System. The goal of this assessment was to lay a solid foundation upon which to develop, grow and innovate in the process of becoming a "world class" Information Technology organization. Core to this foundation are the principles of reducing risk, exercising fiduciary control, building trust and a sense of "System" among Members, and developing strong leadership at both the System and System Member levels.

The project covered the following seven areas:

Information Technology Governance – IT Governance includes evaluating who is responsible and accountable for making and executing IT decisions and how these decisions are made, communicated and monitored.

Information Technology Security – IT Security includes assessing how well sensitive information and IT resources are secured and protected.

Information Technology Network and Infrastructure – IT Network and Infrastructure includes review of IT policies and standards, networking capabilities, and existing infrastructure architecture.

Application Management – Application Management includes assessing the processes used to develop, deploy, and manage applications.

Information Technology Operations – IT Operations includes reviewing how effectively IT service management and control processes and functions are utilized.

Information Technology Demand and Project Management – IT Demand and Project Management includes evaluating the alignment of IT projects with business objectives and the visibility of the IT project portfolio overall.

Information Technology Staffing and Support – IT Staffing and Support includes reviewing the alignment of the IT workforce and shared IT services in support of the needs of the TAMUS community.

Comprehensive Administrative Review

Contracted with PwC to conduct a comprehensive review and analysis of administrative structures, services, processes, practices and costs at all members of the Texas A&M University System. The primary purpose of the review was to:

- a. Make recommendations that would enhance administrative efficiency, effectiveness, and execution at all levels of our organizations. In particular, the review focused on identifying functions and services that may have been unnecessarily duplicated within and among A&M System members, as well as any organizational layers that created inefficiencies and complicated decision making and positive organizational change.
- b. Identify specific administrative cost savings that could be redirected into the System's core functions of teaching, research and service.

HR Classification-Compensation Standardization

Contracted with PwC on a project to standardize title codes and create a System-wide standardized compensation plan for non-faculty positions. The ultimate goal of this project was to make sure The Texas A&M University System can better recruit, develop, and maintain quality employees and do so in a way that makes sense across the entire System.

Chancellor's Research/Teaching Initiative

The objective of the Chancellor's Research/Teaching Initiative is to provide one-time funds to Texas A&M University and/or Prairie View A&M University for the recruitment and hiring of faculty members who will have a transformative impact upon the teaching and research missions of the University. It is envisioned that such candidates will markedly enhance research funding awarded to the University from federal, international, industrial, and/or foundation sources.

Funds are allocated based on the required incentives necessary to recruit the faculty members that are above and beyond what Texas A&M University or Prairie View A&M University can provide through their routine funding sources. FY 2017 marks the fifth year of the research portion of this initiative and the second year with regard to the teaching initiative.

IBM Supercomupter

The supercomputer project is a joint funded project between Texas A&M University and the A&M System Offices. This initiative will provide for faster than ever computing in support of a variety of scientific and medical research projects.

<u>Institutional Financial Forecasting Model (IFFM)</u>

Engaged the services of Huron Consulting Group to assist with the design & development, implementation, and ongoing monitoring & maintenance of an Institutional Financial Forecasting Model (IFFM) for The Texas A&M University System. This model is structured by inter-relating independent variables including student enrollment, tuition pricing, state and federal appropriations, multiple types of grants (e.g., federal, state, private), faculty and staff salaries & benefits, auxiliary enterprises (e.g., housing, parking, athletics), capital project needs, debt levels, gifts, investments and other relevant data. The model allows for TAMUS to conduct scenario analysis of these various inputs and provides detailed and summary results (reports, financial statements, etc.).

OFFICE OF THE BOARD OF REGENTS

Staff Positions and Responsibilities

• Executive Director, Board of Regents – 1 FTE

Principal officer to the Board of Regents in the administration of the responsibilities of the Office of the Board of Regents and the principal staff officer to each member of the Board in the discharge of his or her responsibilities.

Assistant to the Board of Regents – 1 FTE

Performs administrative duties to support the Executive Director and the Board of Regents Office.

• Board Office Manager – 1 FTE

Performs management and administrative duties in support of the Board of Regents Office.

• Board Operations Coordinator – 1 FTE

Performs administrative duties including coordinating meeting logistics/arrangements, maintaining the website and coordination of special events for Board of Regents.

Administrative Assistant – 1 FTE

Performs advanced administrative duties in support of Board of Regents Office. Types, transcribes, proofreads, edits and formats minutes of the Board.

Administrative Assistant – 1 FTE

Performs administrative duties including composing, typing and distributing memoranda and other correspondence. Answers telephone and greets visitors to the Office of the Board of Regents. Assists with special events and supervises and coordinates schedules for all student workers.

• Student Workers

The Board Office staffs several student worker positions to assist with special events and any other administrative duties as necessary. Actual FTE count will vary depending on the actual number of hours worked by each student.

FY 2015 (Actual)

System Office Operations & System Initiatives

	FY 2015 Actual				
	System Office				
	Operations				
	(excluding Board Office	Board Office	Board of		
	& Regent Expenses)	Operations	Regent Expenses		
Estimated Beginning Balance	<u>1,884,433</u>	<u>(0)</u>	<u>0</u>		
AUF Allocation	<u>15,082,731</u>	<u>667,344</u>	<u>99,925</u>		
Expenses					
Salaries	6,970,758	450,742			
Longevity	108,726	10,880			
Wages	54,129	28,916			
Benefits	2,357,678	108,749			
Travel	177,997		7,644		
Supplies & Materials	113,053	13,524	1,022		
Equipment	160,983	2,008	3,415		
Utilities	288,697				
Telecommunications	128,098	11,092	11,818		
Fees & Services	2,025,072	39,106	71,105		
Maintenance & Repairs	999,353	2,328	4,922		
Other Miscellaneous	653				
Capital	83,369				
TOTAL Expenses	<u>13,468,565</u>	<u>667,344</u>	<u>99,925</u>		
Net Transfers	(381,733)	<u>0</u>	<u>Q</u>		
Ending Balance	<u>3,116,866</u>	<u>(0)</u>	<u>(0)</u>		
FTEs	<u>66.69</u>	<u>7.66</u>	0.00		

	FY 2015 Actual				
		Spec	ial Initiatives		
	Administrative Review	HR Classification- Compensation Project	Chancellor's	Supercomputer	
Estimated Beginning Balance	<u>59,218</u>	800,000	21,336,100	<u>6,185,470</u>	
AUF Allocation	<u>216,450</u>	<u>0</u>	12,432,959	<u>2,597,889</u>	
Expenses Salaries Longevity Wages Benefits Travel Supplies & Materials Equipment Utilities Telecommunications Fees & Services Maintenance & Repairs Other Miscellaneous Capital	272,808 204	595,000		454,678 263 4,018,430	
TOTAL Expenses	<u>273,012</u>	<u>595,000</u>	<u>0</u>	<u>4,473,371</u>	
Net Transfers	<u>0</u>	<u>0</u>	(33,769,059)	<u>0</u>	
Ending Balance	<u>2,656</u>	<u>205,000</u>	<u>0</u>	4,309,988	
FTEs					

Method of Finance: General Revenue (GR)

	FY 2015 Actual				
	System Office Operations			Speci	al Initiatives
	(excluding Board Office	Board Office	Board of	Need Based	Endangered
	& Regent Expenses)	Operations	Regent Expenses	Scholarships	Species Taskforce
GR Appropriation	<u>1,521,413</u>	<u>0</u>	<u>0</u>	<u>763,711</u>	<u>91,875</u>
Expenses					
Salaries	1,209,222				
Longevity	21,263				
Wages	28,290				
Benefits	203,806				
Travel	2,935				
Supplies & Materials	2,628				
Equipment Utilities	5,736				
Telecommunications	12,156				
Fees & Services	32,652				
Maintenance & Repairs	2,711				
Other Miscellaneous Capital	15			763,711	91,875
TOTAL Expenses	<u>1,521,413</u>	<u>0</u>	<u>Q</u>	<u>763,711</u>	<u>91,875</u>
FTEs	<u>12.81</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>

Method of Finance: Institutional Funds

	FY 2015 Actual				
	System Office				
	Operations				
	(excluding Board Office	Board Office	Board of		
	& Regent Expenses)	Operations	Regent Expenses		
Institutional Funds	<u>26,338,742</u>	<u>0</u>	<u>268,474</u>		
Expenses					
Salaries	14,146,789				
Longevity	239,524				
Wages	484,954				
Benefits	3,722,977		9,993		
Travel	499,926		32,870		
Supplies & Materials	354,951		2,874		
Equipment	281,670		8,166		
Utilities	16,391				
Telecommunications	90,141		5,886		
Fees & Services	5,132,077		116,001		
Maintenance & Repairs	442,364		3,322		
Other Miscellaneous	913,229		89,362		
Capital	13,750				
TOTAL Expenses	<u>26,338,742</u>	0	268,474		
		<u>-</u>			
FTEs	<u>169.57</u>	<u>0.00</u>	<u>0.00</u>		

FY 2016 (Actual)

System Office Operations & System Initiatives

	FY 2016 Actual				
	System Office				
	Operations				
	(excluding Board Office	Board Office	Board of		
	& Regent Expenses)	Operations	Regent Expenses		
Estimated Beginning Balance	<u>3,116,866</u>	<u>(0)</u>	<u>(0)</u>		
AUF Allocation	<u>20,004,026</u>	<u>738,801</u>	<u>104,054</u>		
Expenses					
Salaries	11,815,843	457,689			
Longevity	164,985	10,960			
Wages	109,485	10,302			
Benefits	3,415,728	112,492			
Travel	168,984	2,587	10,691		
Supplies & Materials	56,602	19,748	2,628		
Equipment	495,003	27,662	4,171		
Utilities	511,991				
Telecommunications	85,818	12,283	5,795		
Fees & Services	2,420,234	79,758	80,706		
Maintenance & Repairs	537,297	5,311	36		
Other Miscellaneous	97,039	8	27		
Capital	358,599				
TOTAL Expenses	20,237,608	<u>738,801</u>	<u>104,054</u>		
Net Transfers	<u>538,204</u>	<u>0</u>	<u>0</u>		
Ending Balance	<u>3,421,488</u>	<u>(0)</u>	<u>0</u>		
FTEs	<u>103.04</u>	<u>8.02</u>	0.00		

	FY 2016 Actual					
	Special Initiatives					
	HR Classification- Compensation Project	Chancellor's Research/Teaching Initiative		System-wide IT Governance	IFFM Model	
Estimated Beginning Balance	<u>205,000</u>	<u>0</u>	<u>4,309,988</u>	<u>0</u>	<u>0</u>	
AUF Allocation	<u>o</u>	24.500.000	<u>0</u>	<u>538.627</u>	800.000	
Expenses Salaries Longevity Wages Benefits Travel						
Supplies & Materials Equipment Utilities Telecommunications					26,100	
Fees & Services Maintenance & Repairs	149,000		460,753	538,627	394,863	
Other Miscellaneous Capital	330		130 3,408,026		9 113,925	
TOTAL Expenses	<u>149,330</u>	<u>0</u>	<u>3,868,910</u>	<u>538,627</u>	<u>534,897</u>	
Net Transfers	<u>o</u>	(24.500.000)	0	<u>0</u>	<u>0</u>	
Ending Balance	<u>55,670</u>	<u>Q</u>	<u>441,078</u>	<u>0</u>	<u>265,103</u>	
FTEs						

Method of Finance: General Revenue (GR)

			FY 2016 Actual		
	System Office Operations			Speci	al Initiatives
	(excluding Board Office	Board Office	Board of	Need Based	Endangered
	& Regent Expenses)	Operations	Regent Expenses	Scholarships	Species Taskforce
GR Appropriation	<u>0</u>	<u>0</u>	<u>0</u>	<u>763,711</u>	<u>91,875</u>
Expenses					
Salaries					
Longevity					
Wages					
Benefits					
Travel					
Supplies & Materials					
Equipment Utilities					
Telecommunications					
Fees & Services					
Maintenance & Repairs					
Other Miscellaneous				763,711	91,875
Capital	0			,	,
TOTAL Expenses	<u>0</u>	<u>0</u>	<u>0</u>	<u>763,711</u>	<u>91,875</u>
FTEs	0.00	<u>0.00</u>	<u>0.00</u>	0.00	<u>0.00</u>

Method of Finance: Institutional Funds

	FY	' 2016 Actual	
	System Office		
	Operations		
	(excluding Board Office	Board Office	Board of
	& Regent Expenses)	Operations	Regent Expenses
		_	
Institutional Funds	<u>25,010,975</u>	<u>0</u>	<u>407,377</u>
Expenses			
Salaries	12,229,152		16,912
Longevity	193,592		10,012
Wages	793,206		28,693
Benefits	3,093,951		3,889
Travel	647,965		24,871
Supplies & Materials	330,819		9,938
Equipment	281,026		5,486
Utilities	10,145		·
Telecommunications	109,391		6,662
Fees & Services	6,192,751		83,671
Maintenance & Repairs	297,854		4,982
Other Miscellaneous	804,445		213,083
Capital	26,680		9,190
TOTAL Expenses	<u>25,010,975</u>	<u>0</u>	<u>407,377</u>
FTEs	<u>150.57</u>	<u>0.00</u>	<u>0.00</u>

FY 2017 (Budget)

System Office Operations & System Initiatives

	FY 2017 Budget				
	System Office				
	Operations				
	(excluding Board Office	Board Office	Board of		
	& Regent Expenses)	Operations	Regent Expenses		
Estimated Beginning Balance	<u>3,421,488</u>	0	0		
Estimated beginning balance	<u>5,421,466</u>	<u>0</u>	<u>0</u>		
AUF Allocation	<u>19,490,194</u>	<u>676,806</u>	<u>100.000</u>		
Expenses					
Salaries	12,285,569	466,246			
Longevity	174,723	11,440			
Wages	39,820	6,000			
Benefits	3,698,855	122,600			
Travel	147,800	4,000	10,000		
Supplies & Materials	98,000	10,000	8,000		
Equipment	78,200	5,000	5,000		
Utilities	725,000				
Telecommunications	71,800	11,320	8,500		
Fees & Services	2,184,000	20,000	55,000		
Maintenance & Repairs	51,000	500	1,000		
Other Miscellaneous	477,850	19,700	12,500		
Capital	15,000				
TOTAL Expenses	<u>20,047,617</u>	<u>676,806</u>	<u>100,000</u>		
Net Transfers	<u>0</u>	<u>0</u>	<u>0</u>		
Ending Balance	<u>2.864,065</u>	<u>0</u>	<u>o</u>		
FTEs	<u>117.33</u>	<u>6.00</u>	0.00		

	FY 2017 Budget	
	Special Initiatives	IEEM.
	Chancellor's Research/Teaching Initiative	IFFM Model
Estimated Beginning Balance	<u>0</u>	<u>265,103</u>
AUF Allocation	<u>28,000,000</u>	<u>o</u>
Expenses Salaries Longevity Wages Benefits Travel Supplies & Materials Equipment Utilities Telecommunications Fees & Services Maintenance & Repairs Other Miscellaneous Capital		265,103
TOTAL Expenses	<u>o</u>	<u>265,103</u>
Net Transfers	<u>Awards still TBD</u>	<u>o</u>
Ending Balance	<u>28,000,000</u>	<u>o</u>
FTEs		

Method of Finance: General Revenue (GR)

			FY 2017 Budget		
	System Office Operations			Speci	al Initiatives
	(excluding Board Office	Board Office	Board of	Need Based	Endangered
	& Regent Expenses)	Operations	Regent Expenses	Scholarships	Species Taskforce
GR Appropriation	<u>0</u>	<u>0</u>	<u>0</u>	<u>763,711</u>	<u>91,875</u>
Expenses					
Salaries					
Longevity					
Wages					
Benefits					
Travel					
Supplies & Materials					
Equipment Utilities					
Telecommunications					
Fees & Services					
Maintenance & Repairs					
Other Miscellaneous				763,711	91,875
Capital					21,010
TOTAL Expenses	<u>0</u>	<u>0</u>	<u>0</u>	<u>763,711</u>	<u>91,875</u>
FTEs	0.00	0.00	0.00	0.00	0.00
FIE5	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>

Method of Finance: Institutional Funds

	FY 2017 Budget				
	System Office				
	Operations				
	(excluding Board Office	Board Office	Board of		
	& Regent Expenses)	Operations	Regent Expenses		
Institutional Funds	24 759 500	0	100 000		
institutional Funds	<u>21,758,599</u>	<u>0</u>	<u>100,000</u>		
Expenses					
Salaries	12,689,429				
Longevity	207,730				
Wages	280,310		30,000		
Benefits	3,285,780				
Travel	648,500		1,500		
Supplies & Materials	276,100		5,000		
Equipment	114,600		900		
Utilities	5,000				
Telecommunications	99,050		200		
Fees & Services	2,986,680		6,000		
Maintenance & Repairs	258,850		400		
Other Miscellaneous	866,570		56,000		
Capital	40,000				
TOTAL Evenese	24 750 500	•	400 000		
TOTAL Expenses	<u>21,758,599</u>	<u>0</u>	<u>100,000</u>		
FTEs	<u>155.40</u>	<u>0.00</u>	<u>0.00</u>		

FY 2018 (Projected)

System Office Operations & System Initiatives

	FY	FY 2018 Projected		
	System Office			
	Operations			Special Initiatives
	(excluding Board Office	Board Office	Board of	Chancellor's
	& Regent Expenses)	Operations	Regent Expenses	Research/Teaching Initiative
Estimated Beginning Balance	<u>2,864,065</u>	<u>0</u>	<u>o</u>	<u>o</u>
AUF Allocation	<u>20,081,000</u>	<u>684,000</u>	<u>100,000</u>	<u>TBD</u>
Expenses				
Salaries	12,408,000	471,000		
Longevity	176,000	12,000		
Wages	40,000	6,000		
Benefits	3,736,000	124,000		
Travel	148,000	4,000	10,000	
Supplies & Materials	98,000	10,000	8,000	
Equipment	78,000	5,000	5,000	
Utilities	725,000			
Telecommunications	72,000	11,000	8,500	
Fees & Services	2,184,000	20,000	55,000	
Maintenance & Repairs	51,000	1,000	1,000	
Other Miscellaneous	478,000	20,000	12,500	
Capital	15,000			
TOTAL Expenses	<u>20,209,000</u>	<u>684,000</u>	<u>100,000</u>	<u>o</u>
Net Transfers	<u>0</u>	<u>0</u>	<u>o</u>	<u>TBD</u>
Ending Balance	<u>2,736,065</u>	<u>0</u>	<u>0</u>	<u>Q</u>
FTEs	<u>117.33</u>	<u>6.00</u>	<u>0.00</u>	

Method of Finance: General Revenue (GR)

	FY 2018 Projected				
	System Office Operations			Special Initiatives	
	(excluding Board Office	Board Office	Board of	Need Based	Endangered
	& Regent Expenses)	Operations	Regent Expenses	Scholarships	Species Taskforce
GR Appropriation	<u>0</u>	<u>0</u>	<u>0</u>	<u>763,711</u>	<u>91,875</u>
Expenses					
Salaries					
Longevity					
Wages					
Benefits					
Travel					
Supplies & Materials					
Equipment					
Utilities					
Telecommunications					
Fees & Services					
Maintenance & Repairs				700 744	04.075
Other Miscellaneous				763,711	91,875
Capital					
TOTAL Expenses	<u>0</u>	<u>0</u>	<u>0</u>	<u>763,711</u>	<u>91,875</u>
FTEs	<u>0.00</u>	<u>0.00</u>	0.00	<u>0.00</u>	<u>0.00</u>

Method of Finance: Institutional Funds

	FY 2018 Projected				
	System Office				
	Operations				
	(excluding Board Office	Board Office	Board of		
	& Regent Expenses)	Operations	Regent Expenses		
Institutional Funds	<u>21,923,350</u>	<u>0</u>	<u>100,000</u>		
	<u>=-,0=0,000</u>	≛	<u>,</u>		
Expenses					
Salaries	12,816,000				
Longevity	210,000				
Wages	283,000		30,000		
Benefits	3,319,000				
Travel	648,500		1,500		
Supplies & Materials	276,100		5,000		
Equipment	114,600		900		
Utilities	5,000				
Telecommunications	99,050		200		
Fees & Services	2,986,680		6,000		
Maintenance & Repairs	258,850		400		
Other Miscellaneous	866,570		56,000		
Capital	40,000				
		_			
TOTAL Expenses	<u>21,923,350</u>	<u>0</u>	<u>100,000</u>		
FTEs	<u>155.40</u>	<u>0.00</u>	<u>0.00</u>		

FY 2019 (Projected)

System Office Operations & System Initiatives

	FY 20	FY 2019 Projected		
	System Office			
	Operations			Special Initiatives
	(excluding Board Office	Board Office	Board of	Chancellor's
	& Regent Expenses)	Operations	Regent Expenses	Research/Teaching Initiative
Estimated Beginning Balance	<u>2.736.065</u>	<u>0</u>	<u>0</u>	<u>o</u>
AUF Allocation	<u>20,723,000</u>	<u>695,000</u>	<u>100,000</u>	<u>TBD</u>
Expenses				
Salaries	12,656,000	480,000		
Longevity	180,000	12,000		
Wages	41,000	6,000		
Benefits	3,811,000	126,000		
Travel	148,000	4,000	10,000	
Supplies & Materials	98,000	10,000	8,000	
Equipment	78,000	5,000	5,000	
Utilities	725,000			
Telecommunications	72,000	11,000	8,500	
Fees & Services	2,184,000	20,000	55,000	
Maintenance & Repairs	51,000	1,000	1,000	
Other Miscellaneous	478,000	20,000	12,500	
Capital	15,000			
TOTAL Expenses	<u>20,537,000</u>	<u>695,000</u>	<u>100,000</u>	<u>0</u>
Net Transfers	<u>0</u>	<u>0</u>	<u>0</u>	<u>TBD</u>
Ending Balance	<u>2,922,065</u>	<u>0</u>	<u>0</u>	<u>Q</u>
FTEs	<u>117.33</u>	<u>6.00</u>	<u>0.00</u>	

Method of Finance: General Revenue (GR)

	FY 2019 Projected				
	System Office Operations			Specia	al Initiatives
	(excluding Board Office	Board Office	Board of	Need Based	Endangered
	& Regent Expenses)	Operations	Regent Expenses	Scholarships	Species Taskforce
GR Appropriation	<u>o</u>	<u>0</u>	<u>0</u>	<u>763,711</u>	<u>91,875</u>
Expenses					
Salaries					
Longevity					
Wages					
Benefits					
Travel					
Supplies & Materials					
Equipment Utilities					
Telecommunications					
Fees & Services					
Maintenance & Repairs					
Other Miscellaneous				763,711	91,875
Capital				. 55,	3.,0.0
TOTAL Expenses	<u>o</u>	<u>o</u>	<u>0</u>	<u>763,711</u>	<u>91,875</u>
FTEs	0.00	<u>0.00</u>	0.00	0.00	0.00
		_ 		_ 	

Method of Finance: <u>Institutional Funds</u>

	FY 2019 Projected				
	System Office				
	Operations				
	(excluding Board Office	Board Office			
	& Regent Expenses)	Operations	Regent Expenses		
Institutional Funds	<u>22,089,350</u>	<u>o</u>	<u>100,000</u>		
	==,000,000	=	<u></u>		
Expenses					
Salaries	12,944,000				
Longevity	212,000				
Wages	286,000		30,000		
Benefits	3,352,000				
Travel	648,500		1,500		
Supplies & Materials	276,100		5,000		
Equipment	114,600		900		
Utilities	5,000				
Telecommunications	99,050		200		
Fees & Services	2,986,680		6,000		
Maintenance & Repairs	-		400		
Other Miscellaneous	866,570		56,000		
Capital	40,000				
TOTAL Funances	20.000.050	•	400.000		
TOTAL Expenses	<u>22,089,350</u>	<u>0</u>	<u>100,000</u>		
FTEs	<u>155.40</u>	<u>0.00</u>	<u>0.00</u>		