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System Office Operations & System Initiatives by Fiscal Year and Method of Finance

December 1, 2024

Table of Contents

<u>lter</u>	<u>n</u>	Page(s)
1.	Activity Descriptions	1 - 3
2.	Office of the Board of Regents (Staff Positions & Responsibilities)	4
3.	System Office Operations & System Initiatives by Fiscal Year & Method of Finance (including applicable FTEs)	
	FY 2023 Actual	5 - 8
	FY 2024 Actual	9 - 12
	FY 2025 Budget	13- 16
	FY 2026 Projected	17 - 20
	FY 2027 Projected	21- 24

Activity Descriptions

The Texas A&M University System Offices:

The A&M System Offices provide leadership and certain shared services for the system institutions, including state and federal governmental relations, financial, legal, auditing, administrative services, academic and student program coordination, HUB reporting, and oversight of board policy implementation.

The A&M System Offices has changed incrementally, as needed, to address the needs of member institutions for additional services, and pursuant to Regents' policies.

To a greater extent than any other academic system in Texas, the A&M System has deliberately consolidated certain essential services and functions at the System Offices to take advantage of economies of scale and to provide value-added expertise that would otherwise be too expensive to acquire and maintain by the members independently, including cash, debt and investment management; health benefits, risk, and property insurance programs; facilities planning and construction; communications; audit and legal services; real estate management; information technology services; budgeting, accounting, and payroll.

The majority of these services are billed (assessed) to and paid for by the A&M System member institutions from a variety of funding sources that are under their control.

In addition, the A&M System Offices operate several system-wide activities which include:

- The debt program for the A&M System (\$5.2 billion) which, in part, is funded through the biennial General Appropriations Act via TRB/CCAP appropriations.
- The investment programs for the A&M System (\$8.3 billion) are made up of operating funds and endowed funds.
- The A&M System self-insured group health/dental program (\$477.6 million) funded from employee and employer premiums.
- The A&M System workers' compensation insurance program (\$2.2 million) funded from member assessments; and
- The A&M System property and auto insurance programs (\$22.8 million) funded from member assessments and operated for the benefit of our member institutions.

Chancellor's Research/Teaching Initiative

The objective of the Chancellor's Research/Teaching Initiative is to provide one-time funds to Texas A&M University and/or Prairie View A&M University for the recruitment and hiring of faculty members who will have a transformative impact upon the teaching and research missions of the University. It is envisioned that such candidates will markedly enhance research funding awarded to the University from federal, international, industrial, and/or foundation sources.

Funds are allocated based on the required incentives necessary to recruit the faculty members that are above and beyond what Texas A&M University or Prairie View A&M University can provide through their routine funding sources. FY 2024 marks the eleventh year of the research portion of this initiative and the eighth year with regard to the teaching initiative.

RELLIS Initiative

The RELLIS Initiative represents a new and unique opportunity to develop a cost-effective model for higher education emphasizing collaboration among a broad base of partner institutions. The vision for the RELLIS Initiative is to create a collaborative and transparent environment for students, faculty and industry to participate in education and conduct research across institutional boundaries at a single campus location. Students will enroll at one institution but will be able to seamlessly take courses and complete credentials from any of the partner institutions. Research can be collaboratively conducted by faculty from multiple institutions and industry at a single location. The System will own the instructional facilities, allowing the space to be efficiently shared by the partners.

Regents' Grant Initiative

This 10-year commitment (effective FY 2019) will help Texas A&M System students facing significant hardships to stay in school and graduate on time without incurring additional debt.

Texas A&M System leaders have identified an important gap in financial aid programs. Students who come from families with income that is too high to allow them to qualify for federal Pell Grants, but too modest to provide a cushion in case of unexpected expenses are particularly vulnerable to having their progress toward a college degree derailed. Victims of disaster, natural or otherwise, could be eligible for the grants.

The Regents' Grants will provide resident undergraduates with an additional source of one-time grant funding that can help them overcome unforeseen financial hardships.

Regents' Scholarship Initiative

This is a new 10-year commitment effective with FY 2021. The goal of this scholarship program is to assist A&M System universities in attracting students to the university who are from low-income, first generation, and/or underrepresented populations.

Deferred Maintenance

The issue of deferred maintenance is an issue that has been around and growing over many years. Therefore, as a means of getting a better handle on the overall assessment of our deferred maintenance needs across the A&M System, we have contracted with a nationally recognized company — Gordian. Gordian is the leading provider of facilities benchmarking & analysis and deferred maintenance expertise to higher education institutions, having provided services to more than 450 campuses throughout the United States. The goal of this project is to get an overall comprehensive assessment of our deferred maintenance needs and to establish a system-wide strategic plan to address the problem.

Texas A&M Semiconductor Institute

This program will provide funding to support the Texas A&M Semiconductor Institute (TSI) with new facilities, research and educational initiatives, and operational expenses. The TSI will construct a new semiconductor cleanroom research and development fabrication facility at Texas A&M University on RELLIS campus. The SSII facilities will enable disruptive and innovative research in semiconductor devices and manufacturing processes. Research and development will focus on semiconductor devices which enable quantum and artificial intelligence and leap ahead processing technologies. As envisioned the facility will be unique in the nation with respect to the versatility and fidelity of the semiconductor manufacturing.

System-wide Operational Support

To assist our members during these times of significant cost increases due to inflation and financial uncertainty, the A&M System has allocated resources to assist all members in areas such as:

- software subscriptions,
- modernization of our legacy financial system,
- employer health insurance costs,
- E&G property insurance costs, and
- Shared service operational costs.

OFFICE OF THE BOARD OF REGENTS

Staff Positions and Responsibilities

• Executive Director, Board of Regents – 1.0 FTE

Principal officer to the Board of Regents in the administration of the responsibilities of the Office of the Board of Regents and the principal staff officer to each member of the Board in the discharge of his or her responsibilities.

Assistant to the Board of Regents – 1.0 FTE

Performs administrative duties to support the Executive Director and the Board of Regents Office.

Assistant to the Executive Director – 1.0 FTE

Performs management and administrative duties in support of the Executive Director and Board of Regents Office.

Manager, Board Operations – 1.0 FTE

Performs administrative duties including management of Board of Regents special events, meeting logistics/arrangements, maintaining the office website and supervision and scheduling of Administrative Associate/front desk and student workers.

• Executive Administrative Associate – 1.0 FTE

Performs advanced administrative duties in support of Board of Regents Office. Types, transcribes, proofreads, edits and formats minutes of the Board.

Project Specialist III – 1.0 FTE

The Project Specialist II provides office support, records management, and is responsible for managing minutes and other Board approved documents for the Board of Regents Office.

• Student Workers

The Board Office staffs several student worker positions to assist with special events and any other administrative duties as necessary. Actual FTE count will vary depending on the actual number of hours worked by each student.

FY 2023 (Actual)

System Office Operations & System Initiatives

Method of Finance: Available University Fund (AUF)

[FY	2023 Actuals	FY 2023 Actuals			FY 2023 Actuals					
	System Office Operations					Special Initiatives		_			
	(excluding Board Office & Regent Expenses)	Board Office Operations	Board of Regent Expenses	Chancellor's Research/Teaching Initiative	Regents' Grant/Scholarships	Deferred Maintenance	RELLIS Initiative	System Initatives			
Estimated Beginning Balance	8,209,208	<u>0</u>	<u>0</u>	11,800,399	13,895,729	<u>2,885,519</u>	<u>o</u>	<u>o</u>			
AUF Allocation	24,736,261	996,552	<u>139,187</u>	20,000,000	<u>13,000,000</u>	<u>0</u>	<u>6,641,041</u>	<u>4,381,892</u>			
Expenses											
Salaries	17,353,415	665,883									
Longevity	179,850	13,440									
Wages	110,771	6,718									
Benefits	4,555,356	164,358									
Travel	192,788		3,801					6,827			
Supplies & Materials	59,877	14,029	100				3,997	(156,110)			
Equipment	126,488	30,256	211				5,558	(5,264,320)			
Utilities	146,992							18,436			
Telecommunications	41,183	8,535	5,156								
Fees & Services	3,253,253	76,341	129,914			813,741	1,597,661	3,866,415			
Maintenance & Repairs	632,051	4,511					1,457,716	(44,820)			
Other Miscellaneous	330		6				136	351			
Capital	46,377	12,480					3,575,973	4,742,437			
Financial Aid/Scholarships					14,711,855			1,212,675			
TOTAL Expenses	26,698,730	996,552	139,187	<u>0</u>	14,711,855	813,741	6,641,041	4,381,892			
•	<u></u>	<u> </u>		_							
Net Transfers	<u>0</u>	<u>0</u>	<u>0</u>	2,000,000	<u>0</u>	<u>0</u>	<u>o</u>	<u>0</u>			
Ending Balance	6,246,739	<u>0</u>	<u>0</u>	33,800,399	<u>12,183,875</u>	<u>2,071,777</u>	<u>0</u>	<u>o</u>			
FTEs	<u>100.21</u>	<u>6.00</u>	0.00								

^{*} Includes COVID Reimbursements

Method of Finance: General Revenue (GR)

		FY 2	023 Actuals		
	System Office Operations			Special Ir	nitiatives
	(excluding Board Office & Regent Expenses)	Board Office Operations	Board of Regent Expenses	Need Based Scholarships	GEER
GR Appropriation	<u>0</u>	<u>0</u>	<u>0</u>	<u>731,526</u>	<u>500,000</u>
Expenses Salaries Longevity Wages Benefits Travel Supplies & Materials Equipment Utilities Telecommunications Fees & Services Maintenance & Repairs Other Miscellaneous Capital				731,526	132,049
TOTAL Expenses	0	<u>0</u>	<u>o</u>	<u>731.526</u>	132,049
FTEs	0.00	0.00	0.00	0.00	0.00

Method of Finance: *Institutional Funds*

	FY 2023 Actuals						
	System Office						
	Operations						
	(excluding Board Office	Board Office	Board of				
	& Regent Expenses)	Operations	Regent Expenses				
Institutional Funds	<u>40,541,583</u>	<u>25,238</u>	<u>277,075</u>				
Expenses							
Salaries	18,798,778	1,536					
Longevity	241,419						
Wages	1,174,937	23,229					
Benefits	5,167,095	472					
Travel	514,129		56,221				
Supplies & Materials	678,674		9,194				
Equipment	539,443		5,974				
Utilities	18,047						
Telecommunications	75,201		4,680				
Fees & Services	10,282,101						
Maintenance & Repairs	1,325,707		48				
Other Miscellaneous	1,358,648		200,957				
Scholarships	96,313						
Debt Service	0						
Self-Insured Claims And Losses	6,476						
Capital	264,615						
TOTAL Expenses	<u>40,541,583</u>	<u>25,238</u>	<u>277,075</u>				
FTEs	<u>172.93</u>	<u>0.00</u>	<u>0.00</u>				

FY 2024 (Actual)

System Office Operations & System Initiatives

Method of Finance: Available University Fund (AUF)

	FY 2024 Actuals								
		System Office Operations					Special Initiatives		
		(excluding Board Office	Board Office	Board of	Chancellor's	Regents'	Deferred	RELLIS	System
		& Regent Expenses)	Operations	Regent Expenses	Research/Teaching Initiative	Grant/Scholarships	Maintenance	Initiative	Initatives
Estimated Beginni	ing Balance	6,246,739	<u>0</u>	<u>0</u>	33,800,399	<u>12,183,875</u>	<u>2,071,777</u>	<u>0</u>	<u>o</u>
AUF Allocation		<u>26,729,542</u>	<u>1,084,175</u>	128,283	<u>25,000,000</u>	<u>13,000,000</u>	<u>0</u>	<u>3,390,962</u>	20,405,177
Expenses									
	alaries	20,826,164	730,127						
	ongevity	185,322	12,000						
	ages	111,574	5,400						
	enefits avel	5,520,011 187,831	183,498 0						26,729
	upplies & Materials	79,429	11,475	497				5,174	1,599
	• •		•					·	·
	quipment	106,989	17,166	1,446				11,043	(678,036)
	tilities	466,425	0					0	27,733
	elecommunications	42,507	9,161	4,810				0	1,065
	ees & Services	877,018	101,291	121,530			781,796	2,992,552	13,047,608
	aintenance & Repairs	633,396	3,072	78				225,700	499,298
	ther Miscellaneous	2,118	35				226	0	571
	apital	439,558	10,950					156,493	4,709,145
Fin	nancial Aid/Scholarships	0				10,755,165			2,769,466
TOTAL Expenses		29,478,342	<u>1,084,175</u>	128,360	<u>0</u>	<u>10,755,165</u>	<u>782,022</u>	<u>3,390,962</u>	20,405,177
Net Transfers		<u>0</u>	<u>0</u>	<u>o</u>	(20,000,000)	<u>o</u>	<u>o</u>	<u>o</u>	<u>o</u>
Ending Balance		<u>3,497,939</u>	<u>0</u>	<u>0</u>	<u>38,800,399</u>	<u>14,428,710</u>	<u>1,289,756</u>	<u>o</u>	<u>0</u>
FTEs		<u>104.27</u>	<u>5.75</u>	<u>0.00</u>					

Method of Finance: General Revenue (GR)

				FY 2024 A	ctuals		
	System Office Operations			Special Initiatives			
	(TX A&M Semiconductor Institute)	Board Office Operations	Board of Regent Expenses	Need Based Scholarships	Mental Health Initiative	Tx A&M Semiconductior Institute - Capital	TX A&M Semiconductor Institute
	montatoy	Operations	rtogent Expended	Contolarompo	midavo	пошил Сирки	monuto
GR Appropriation	50,000,000	<u>o</u>	<u>0</u>	<u>731,526</u>	<u>750.000</u>	<u>150,000,000</u>	<u>26,400,000</u>
Expenses							
Salaries	506,897						
Longevity	2,452						
Wages							
Benefits	83,865						
Travel	31,785						
Supplies & Materials	1,811						
Equipment Utilities	9,405						
Telecommunications	110						
Fees & Services	443,732						
Maintenance & Repairs	10						
Other Miscellaneous	212			731,526	750,000		26,400,000
Capital	162,705						
TOTAL Expenses	1,242,983	<u>0</u>	<u>0</u>	<u>731.526</u>	<u>750,000</u>	<u>0</u>	26,400.000 0
FTEs	2.41	<u>0.00</u>	0.00	0.00	<u>0.00</u>	0.00	<u>0.00</u>

*Transferred to Texas Engineering Experiment Station

Method of Finance: <u>Institutional Funds</u>

	FY	2024 Actuals	
	System Office Operations		
	(excluding Board Office & Regent Expenses)	Board Office Operations	Board of Regent Expenses
Institutional Funds	49,373,859	100,810	<u>853,061</u>
Expenses			
Salaries	19,987,162	50,448	
Longevity	228,539	120	
Wages	1,098,004	34,852	
Benefits	5,582,675	15,390	
Travel	865,910		112,884
Supplies & Materials	825,670		9,308
Equipment	601,605		5,769
Utilities	19,307		
Telecommunications	86,297		4,680
Fees & Services	15,582,863		460,600
Maintenance & Repairs Other Miscellaneous	1,714,897		4,954
	2,371,111		254,865
Scholarships Debt Service	1,953		
Self-Insured Claims And Losses	2,961		
Capital	404,906		
Gapitai	404,300		
TOTAL Expenses	<u>49,373,859</u>	<u>100,810</u>	<u>853,061</u>
FTEs	<u>170.80</u>	<u>2.32</u>	<u>0.00</u>

FY 2025 (Budget)

System Office Operations & System Initiatives

Method of Finance: Available University Fund (AUF)

	Ī	FY 2025 Budget					
		System Office Operations				ecial Initiatives	
		(excluding Board Office & Regent Expenses)	Board Office Operations	Board of Regent Expenses	Chancellor's Research/Teaching Initiative	Affordability Initiative	Regents' Grant/Scholarships
-		& Regent Expenses)	Operations	Regent Expenses	Research/reaching initiative	ililialive	Grani/Scholarships
Estimated Be	ginning Balance	<u>3,497,939</u>	<u>0</u>	<u>Q</u>	<u>38,800,399</u>	<u>0</u>	<u>Q</u>
AUF Allocatio	on	<u>33.171.168</u>	<u>1.343.832</u>	<u>85.000</u>	<u>25.000.000</u>	<u>15.000.000</u>	<u>15.000.000</u>
Expenses							
•	Salaries	21,634,783	984,511				
	Longevity	211,634	12,760				
	Wages	45,820	8,000				
	Benefits	5,840,919	273,561				
	Travel	127,400	0	0			
	Supplies & Materials	75,000	13,000	8,000			
	Equipment	82,200	8,000	5,000			
	Utilities	807,500	0	0			
	Telecommunications	57,800	8,000	8,500			
	Fees & Services	2,898,421	33,000	50,000			
	Maintenance & Repairs	51,000	3,000	1,000			
	Other Miscellaneous	1,526,500	0	12,500	25,000,000	15,000,000	
	Capital	10,000	0	0			
	Financial Aid/Scholarships	0	0	0			15,000,000
TOTAL Exper	202	33.368.977	1.343.832	<u>85,000</u>	25.000.000	<u> 15.000.000</u>	<u> 15.000.000</u>
TOTAL Exper	1363	<u> 33,300,311</u>	1,040,002	05,000	<u>23,000,000</u>	13,000,000	13,000,000
Net Transfers		<u>0</u>	<u>o</u>	<u>o</u>	<u>TBD</u>	<u>TBD</u>	<u>TBD</u>
Ending Balance		<u>3,300,130</u>	<u>0</u>	<u>o</u>	<u>0</u>	<u>0</u>	<u>0</u>
FTEs		<u>116.58</u>	<u>7.75</u>	0.00			

Method of Finance: General Revenue (GR)

			FY 2025 B	udget		
	System Office Operations				Special In	itiatives
	TX A&M Semiconductor Institute	Board Office Operations	Board of Regent Expenses	Need Based Scholarships	Mental Health Initiative	TX A&M Semiconductor Institute - Capital
GR Appropriation	<u>48,757,017</u>	<u>0</u>	<u>0</u>	<u>731,526</u>	<u>750,000</u>	150,000,000.00
Expenses Salaries Longevity Wages Benefits Travel Supplies & Materials Equipment Utilities Telecommunications Fees & Services Maintenance & Repairs						
Other Miscellaneous Capital	48,757,017			731,526	750,000	150,000,000
TOTAL Expenses	<u>48,757,017</u>	<u>0</u>	<u>0</u>	<u>731,526</u>	<u>750,000</u>	<u>150,000,000</u>
FTEs	9.00	0.00	0.00	<u>0.00</u>	0.00	0.00

Method of Finance: <u>Institutional Funds</u>

	FY	2025 Budget	
	System Office Operations		
	(excluding Board Office & Regent Expenses)	Board Office Operations	Board of Regent Expenses
	a Regent Expenses	Operations	regent Expenses
Institutional Funds	<u>40,871,686</u>	<u>136,615</u>	<u>369,300</u>
Expenses			
Salaries	20,646,959	81,000	
Longevity	265,054	240	
Wages	292,451	30,000	
Benefits	5,817,084	25,375	
Travel	574,650		46,500
Supplies & Materials	272,100		7,000
Equipment	118,600		11,000
Utilities	5,000		
Telecommunications	104,410		1,200
Fees & Services	10,501,030		261,000
Maintenance & Repairs	730,828		10,400
Other Miscellaneous	1,517,770		32,200
Scholarships	0		
Debt Service	0		
Self-Insured Claims And Losses	0		
Capital	25,750		
TOTAL Expenses	<u>40,871,686</u>	<u>136,615</u>	<u>369,300</u>
FTEs	<u>181.45</u>	<u>1.00</u>	<u>0.00</u>

FY 2026 (Projected)

System Office Operations & System Initiatives

Method of Finance: Available University Fund (AUF)

		FY 2026 Projected						
		System Office						
		Operations	D Off:	Board of		I Initiatives	Damantal	
		(excluding Board Office & Regent Expenses)	Board Office Operations	Regent Expenses	Chancellor's Research/Teaching Initiative	Affordability Initiative	Regents' Grant/Scholarships	
		a Regent Expenses)	Operations	rtegent Expenses	research/reaching initiative	iiiidauve	Orani/Ocnolarships	
Estimated Beg	ginning Balance	<u>3,300,130</u>	<u>0</u>	<u>Q</u>	<u>Q</u>	<u>0</u>	<u>Q</u>	
AUF Allocatio	n	<u>33,143,000</u>	<u>1,370,000</u>	<u>87,000</u>	<u>25,000,000</u>	<u>15,000,000</u>	<u>15,000,000</u>	
Expenses								
•	Salaries	22,067,000	1,004,000					
	Longevity	216,000	13,000					
	Wages	47,000	8,000					
	Benefits	5,958,000	279,000	_				
	Travel	130,000	0	0				
	Supplies & Materials	77,000	13,000	8,000				
	Equipment	84,000	8,000	5,000				
	Utilities	824,000	0	0				
	Telecommunications	59,000	8,000	9,000				
	Fees & Services	2,956,000	34,000	51,000				
	Maintenance & Repairs	52,000	3,000	1,000				
	Other Miscellaneous	1,557,000	0	13,000	25,000,000	15,000,000		
	Capital	10,000	0	0				
	Financial Aid/Scholarships	0	0	0			15,000,000	
TOTAL Expen	505	34.037.000	1.370.000	87.000	25.000.000	<u>15,000,000</u>	15.000.000	
TOTAL Expen	562	<u>34,037,000</u>	<u>1,370,000</u>	<u>87,000</u>	<u>25,000,000</u>	15,000,000	15,000,000	
Net Transfers		<u>0</u>	<u>0</u>	<u>o</u>	<u>TBD</u>	<u>TBD</u>	<u>TBD</u>	
Ending Baland	<u>ce</u>	<u>2,406,130</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	
FTEs		<u>116.58</u>	<u>7.75</u>	<u>0.00</u>				

Method of Finance: General Revenue (GR)

			FY 2026 P	rojected		
	System Office Operations				Special Initi	atives
	TX A&M Semiconductor Institute	Board Office Operations	Board of Regent Expenses	Need Based Scholarships	Mental Health Initiative	TX A&M Semiconductor Institute - Capital
GR Appropriation	<u>TBD</u>	<u>0</u>	<u>0</u>	<u>TBD</u>	<u>TBD</u>	<u>TBD</u>
Expenses Salaries Longevity Wages Benefits Travel Supplies & Materials Equipment Utilities Telecommunications Fees & Services Maintenance & Repairs Other Miscellaneous Capital				TBD	TBD	TBD
TOTAL Expenses	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
FTEs	<u>9.00</u>	0.00	0.00	0.00	0.00	0.00

Method of Finance: <u>Institutional Funds</u>

	FY 2026 Projected				
	System Office				
	Operations				
	(excluding Board Office	Board Office	Board of		
	& Regent Expenses)	Operations	Regent Expenses		
Institutional Funds	<u>41,279,000</u>	112,000	<u>374,000</u>		
Expenses					
Salaries	20,853,000	82,000			
Longevity	268,000				
Wages	295,000	30,000			
Benefits	5,875,000				
Travel	580,000		47,000		
Supplies & Materials	275,000		7,000		
Equipment	120,000		11,000		
Utilities	5,000				
Telecommunications	105,000		1,000		
Fees & Services	10,606,000		264,000		
Maintenance & Repairs	738,000		11,000		
Other Miscellaneous	1,533,000		33,000		
Scholarships	0				
Debt Service	0				
Self-Insured Claims And Losses	0				
Capital	26,000				
TOTAL Expenses	<u>41,279,000</u>	<u>112,000</u>	<u>374,000</u>		
FTEs	<u>181.45</u>	<u>1.00</u>	<u>0.00</u>		

FY 2027 (Projected)

System Office Operations & System Initiatives

Method of Finance: Available University Fund (AUF)

	Ī	FY 2027 Projected					
		System Office Operations			Special Initiatives		
		(excluding Board Office & Regent Expenses)	Board Office Operations	Board of Regent Expenses	Chancellor's Research/Teaching Initiative	Affordability Initiative	Regents' Grant/Scholarships
-		a Regent Expenses,	Operations	rtogoni Exponece	resseron, reasoning industre	inidativo	Grang Concidentings
Estimated Beginning Balance		<u>2,406,130</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
AUF Allocation		<u>34.845.000</u>	<u>1.397.000</u>	<u>88.000</u>	<u>25.000.000</u>	<u>15.000.000</u>	<u>15.000.000</u>
Expenses							
	Salaries	22,508,000	1,024,000				
	Longevity	220,000	13,000				
	Wages	48,000	8,000				
	Benefits Travel	6,077,000	285,000	0			
	Supplies & Materials	133,000 79,000	0 13,000	0			
		•	•	8,000			
	Equipment	86,000	8,000	5,000			
	Utilities	840,000	0	0			
	Telecommunications	60,000	8,000	9,000			
	Fees & Services	3,015,000	35,000	52,000			
	Maintenance & Repairs	53,000	3,000	1,000			
	Other Miscellaneous	1,588,000	0	13,000	25,000,000	15,000,000	
	Capital	10,000	0	0			
	Financial Aid/Scholarships	0	0	0			15,000,000
TOTAL Expenses		<u>34,717,000</u>	1,397,000	88.000	25.000.000	<u> 15.000.000</u>	<u> 15.000.000</u>
TOTAL Expenses		<u> </u>	<u>1,337,000</u>	<u>00,000</u>	<u> 20,000,000</u>	13,000,000	13,000,000
Net Transfers		<u>Q</u>	<u>o</u>	<u>o</u>	<u>TBD</u>	<u>TBD</u>	<u>TBD</u>
Ending Balance		<u>2,534,130</u>	<u>0</u>	<u>o</u>	<u>0</u>	<u>0</u>	<u>0</u>
FTEs		<u>116.58</u>	<u>7.75</u>	0.00			

Method of Finance: General Revenue (GR)

	FY 2027 Projected					
	System Office Operations			Special Initiatives		
	TX A&M Semiconductor Institute	Board Office Operations	Board of Regent Expenses	Need Based Scholarships	Mental Health Initiative	TX A&M Semiconductor Institute - Capital
GR Appropriation	<u>TBD</u>	<u>0</u>	<u>0</u>	<u>TBD</u>	<u>TBD</u>	<u>TBD</u>
Expenses Salaries Longevity Wages Benefits Travel Supplies & Materials Equipment Utilities Telecommunications Fees & Services Maintenance & Repairs Other Miscellaneous Capital				TBD	TBD	TBD
TOTAL Expenses	<u>o</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>o</u>
FTEs	<u>9.00</u>	0.00	0.00	0.00	0.00	0.00

Method of Finance: <u>Institutional Funds</u>

	FY 2027 Projected			
	System Office Operations			
	(excluding Board Office	Board Office	Board of	
	& Regent Expenses)	Operations	Regent Expenses	
Institutional Funds	<u>41,692,000</u>	<u>113,000</u>	<u>377,000</u>	
Expenses				
Salaries	21,062,000	83,000		
Longevity	271,000			
Wages	298,000	30,000		
Benefits	5,934,000			
Travel	586,000		47,000	
Supplies & Materials	278,000		7,000	
Equipment	121,000		11,000	
Utilities	5,000			
Telecommunications	106,000		1,000	
Fees & Services	10,712,000		267,000	
Maintenance & Repairs	745,000		11,000	
Other Miscellaneous	1,548,000		33,000	
Scholarships	0			
Debt Service	0			
Self-Insured Claims And Losses	0			
Capital	26,000			
TOTAL Expenses	<u>41,692,000</u>	<u>113,000</u>	<u>377,000</u>	
FTEs	<u>181.45</u>	<u>1.00</u>	<u>0.00</u>	