LEGISLATIVE APPROPRIATIONS REQUEST
For Fiscal Years 2018-2019

Submitted to the
Governor's Office of Budget, Planning and Policy
and the Legislative Budget Board

by

Tarleton State University

October 17, 2016

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Agency Code:	Agency Name:	Prepared by:	Date:	Request Level:
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For the schedules identified below, the Tarleton State University Administration either has no information to report or the schedule is not applicable. Accordingly, these schedules have been excluded from the Tarleton State University Administration Legislative Appropriations Request for the 2018-2019 bienniums.

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Administrator's Statement
85th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

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OVERVIEW

Tarleton State University is a place with uncommon spirit and pride, and it moves the university forward with energy and purpose. Those qualities reach beyond the beauty of the campus and quality of the programs offered. They make us even more attractive to prospective students and a place where Texans want to work and study. These qualities have defined this university since its founding as John Tarleton College in 1899, and informed its growth as a member of the Texas A&M System since 1917. The marker, "a proud member of The Texas A&M University System," holds true for a full century in 2017, and will be a reason for celebration during the year as well as during the 85th Legislature.

Today's Tarleton remains focused on student success. Our educational programs and campus life are designed to prepare our graduates to take with them in their careers and communities our Core Values: Integrity, Leadership, Tradition, Civility, Excellence and Service. As a result of this focus Tarleton has been selected by the American Association of State Colleges and Universities (AASCU) to participate in a three-year Gates-funded "Reimagining the First-Year" initiative to improve graduation and retention rates of students. Forty-four universities were selected from across the nation to participate in this program to implement, test, and evaluate the results of best practices for increasing retention rates and academic success of first-year students. The initiative is focused on the success of all students, with a special emphasis on first-generation students and students from underrepresented populations.

Tarleton sports the best retention and graduation rates among regional universities in The Texas A&M University System and has a six-year graduation rate in the top 25% nationwide. Since 2010, six-year graduation rates have increased 6.4% and the 2015 freshman class set a record retention rate of 89.1% from the fall to spring semesters.

Growth continues to be purposeful and strategic. Projected growth for fall 2016 is 5.1% over 2015, which marks a seventh straight year of record enrollment. Overall headcount for fall 2015 was 12,333 and projections for fall 2016 place the university at approximately 13,000 students. Tarleton continues to attract diverse students from an increasingly wide geographic area. Hispanic enrollment has increased 317% since 2005 and African American student numbers have grown 201% in the same time period.

As Tarleton grows, we continue our commitment to efficiency as a state agency and value in education for our students. Tarleton is the most efficient regional university in Texas according to the National Center for Education Statistics. The Texas A&M University System has taken bold steps to reduce costs and ensure resources are directed to core function of each of its institutions and agencies. In fact, the data (IPEDS, Texas, public, Degree-granting, primarily baccalaureate or above) indicate that Tarleton not only has the lowest overhead cost per FTSE in the state in FY14, but is also only one of six institutions that decreased overhead costs from FY12. The university remains an affordable option for Texas families, ranking 23rd in cost of tuition and fees out of 38 state supported institutions.

As a testament to the university's focus on students, efficiency and a low cost, quality education, Tarleton's network of outreach centers and community college partnerships uniquely position the university to serve traditional first-time-in-college students, non-traditional adult learners, large numbers of students who begin their collegiate experience at a junior/community college and a large population of first-generation college students in some of the fastest growing areas of Texas. The growth of our outreach centers (10%-20% annually) reflects the demand for higher education, work force preparation and certification programs aimed at students who are place-bound, generally non-traditional ages, looking for career advancement. There is more unmet need in this area and our five Community College Top-Academic Partners help grow baccalaureate programs.

Tarleton has responded to the needs of local employers and place-bound students by serving the following outreach sites: Fort Worth (the Tarleton Fort Worth Center and the Terrell School of Medical Laboratory Science), Thurber (W.K. Gordon Center and Museum for Industrial History of Texas), Waco (McLennan Community College's University Center), and the Midlothian Multi-Institutional Teaching Center (MITC).

Tarleton is the only public university in Fort Worth providing baccalaureate degrees. Thanks to the generous donation of 80 acres of land, promised contributions of infrastructure, and legislative support to fund a first building, a permanent site for Tarleton State University-Fort Worth will become reality in the fall of 2019. The university's relationship with Walton Development, the City of Fort Worth and the North Texas Tollway Authority continues to be positive. Walton, along with leadership from the City of Fort Worth, are assisting with land development and infrastructure as the university prepares for groundbreaking in 2017. Because of the university's growth rate and project cuts, the facility will be at capacity at the proposed date of opening.

SIGNIFICANT CHANGES IN POLICY AND ORGANIZATION:
A new College of Health Sciences and Human Services opens fall 2016 to better serve the 1,600 students already enrolled in successful, established programs in medical lab sciences, public health, social work, counseling and nursing. Programs are offered in Fort Worth, Waco and Midlothian as well as at Tarleton's Stephenville campus and via its online Global Campus.

In 2014, Tarleton received approval for bachelor's degree programs in electrical and civil engineering to the university's current slate of engineering related degrees. The Texas Higher Education Coordinating Board is in receipt of Tarleton's request for a bachelor's degree in mechanical engineering and a decision on approval is expected in the coming year. Tarleton State University is appreciative of the 84th Legislature's decision to approve tuition revenue bond funding for capital enhancements on campus, which included an Applied Sciences Building to house the university's growing engineering footprint. Current plans are for Tarleton to formally organize a School of Engineering in 2020 as a result of the academic and infrastructure additions listed above.

SIGNIFICANT CHANGES IN PROVISION OF SERVICE:
Since arriving in 2015, a new Vice President for Student Life has worked diligently to modernize student programming and enhance the performance of student life professionals at the university.

The structure was established and leadership hires were made for re-establishing Tarleton State University's Corps of Cadets beginning with the fall 2016 semester. A minor in Leadership Studies will complement the applied learning experience of the cadets and is available to all students regardless of academic major.

A sixth academic college was added for fall 2016, the College of Health Sciences and Human Services, which will serve as the new home for successfully established programs in medical lab sciences, public health, social work, counseling, and nursing.

The School of Criminology, Criminal Justice, and Strategic Studies was formed to strengthen Tarleton's existing programs into a new organizational unit. The School houses the Departments of Criminal Justice and Military Science along with several forthcoming institutes such as the Institute for Homeland Security, Institute for Cybercrime, Institute for Criminal Justice Studies, and the Institute for Predictive and Analytical Policing Science. In 2016 the State Bar of Texas and Texas State Board of Public Accountancy approved Tarleton's mediation certification program in the School of Criminology, Criminal Justice and Strategic Studies

New programs that were approved in the past year include Bachelor's degrees in Construction Science and Management, Civil Engineering, Electrical Engineering and Geographic Information Systems. Additionally, Master's degrees in Social Work, Communications Studies, Athletic Training, and Applied Psychology were added.

Over 6,000 students, faculty and staff participated in Tarleton's inaugural "Week of Service" this spring, contributing over 14,000 hours of service to 200-plus projects in the community. Students kicked-off the service week with Tarleton's 18th Annual Round Up, a day dedicated to students giving back to the local community through service, more than doubled student participation from the previous year, which resulted in a 2,000 service hour increase. As an additional part of the week the university

hosted its first annual Day of Giving. This single day campaign set a participation goal of 1,899 individuals and surpassed it by receiving 2,472 gifts. Donations supported 139 university and student programs in a 24-hour period. The focus of the Annual Day of Giving is to energize student and parent philanthropy in an effort to create a robust and generous pipeline of alumni donors.

An overhaul of the university's account structure was completed, which allows for better budget reporting, simpler management of the books, and improved control over accounting costs; it has also resulted in consolidation of loan and scholarship endowments, which allows us to provide $500,000/year in new scholarship money.

Through public-private partnerships for student housing and ground lease arrangement established by The Texas A&M University System, Tarleton will open four new student residential halls in 2015-2016 to satisfy rapid growth.

SIGNIFICANT EXTERNALITIES
Significant changes in university operations due to external influences at the federal level include the development of a more robust Title IX program in response to Department of Education requirements. At the state level, campus safety issues related to campus carry implementation and active shooter awareness have influenced policy, training and operational changes.

At the local level, university growth has generated the need for additional land acquisition on the Stephenville campus. The ongoing growth is complicated by the campus being landlocked by residential and retail properties. Additionally, campus growth in Stephenville tests the capacity of city utilities. The university has partnered with the City of Stephenville to connect to city water and sewer at the University Agricultural Center and with a future sewer expansion serving the campus; both represent a significant expense for the university.

Finally, a significant weather event occurred in Stephenville on Tuesday, March 8, 2016, causing significant damage to Tarleton's Agricultural Center. A capital funding request to address this natural disaster is detailed below.

PURPOSE OF NEW FUNDING REQUESTS

EXCEPTIONAL ITEMS
4% Budget Reduction Restoration ($212,891)
As previously referenced, Tarleton State University is the most efficient regional university in Texas according to the National Center for Education Statistics. The Texas A&M University System has taken bold steps to reduce costs and ensure resources are directed to the core functions of each of its institutions and agencies. Current data indicate that Tarleton not only has the lowest overhead cost per FTSE in the state in FY14, but is also only one of six institutions that decreased overhead costs from FY12.

A 4% reduction in overall funding would cut deeply into Tarleton's core function of teaching and research because the university is currently operating at such an efficient rate. Of the projected reduction in General Revenue, 86% of the cuts would directly impact students in the form of instruction, academic support, research and student services. A vast majority of this reduction would directly impact faculty salaries and inhibit the university's ability to hire and maintain high quality educators for enrolled students. Additionally, reduction to funding for Outreach and Multi-Institutional Teaching Center (MITC) efforts directly impacts the university's ability to extend high quality, affordable education to place-bound nontraditional learners in the Fort Worth, Waco and Midlothian areas. Reduction to Institutional Enhancement funds also impacts core functions of the university adversely as 82% of these funds are dedicated to supporting faculty hires in strategic growth areas such as

Engineering, Nursing and Criminal Justice, while the remaining 18% directly funds faculty and student development that enhance outcome performance. Finally, reductions to research units restrict our faculty's ability to conduct ongoing research in specialized units such as the Texas Institute for Applied Environmental Research (TIAER) and the Tarleton State University Agricultural Center.

Tarleton State University Agricultural Center Tornado Damage Rehabilitation ($15M)
The university is sensitive to current budgetary concerns in the state, however, capital support continues to be a significant issue for Tarleton considering growth rate, efficiencies and efforts to maintain performance metrics. The university continues to be appreciative of the generosity extended during the 84th Legislature and looks forward to working with state leadership to provide ongoing exemplary service to our students. To that end, the following request is presented due to special circumstances resulting from natural disaster (severe storm and tornado) damage sustained on the Stephenville campus in the spring of 2016.

This request is for new construction and renovation as a result of a tornado that struck Tarleton's Agricultural Center on Tuesday, March 8, 2016. Damage from the tornado requires four buildings to be demolished and for the university to re-evaluate both short-term and long-term campus facility plans. Several other buildings appear to be structurally safe, but require repair/renovation. The university has concerns about the capacity to restore aging laboratory facilities at the Agricultural Center to a level that does more than patch these outdated and inadequate spaces.

Specifically, four structures utilized for classroom/laboratory and production purposes have been assessed by structural engineers, condemned and marked for demolition. The utility of these structures, erected in 1932; 1947; 1974 and 1998, have been repurposed over time in response to agricultural industry production trends and teaching/research demand. Three additional classroom/laboratory and production structures (1947; 1960 and 1974) are under evaluation internally to determine if each should be repaired or demolished, rebuilt and relocated with local and insurance funds in order to better serve current teaching, research and production needs.

Tarleton is one of the most affordable public universities in Texas and one of the fastest growing, which tests infrastructure and capital. A preferred solution is to leverage insurance dollars and construct 21st century laboratories/classrooms at the agricultural center rather than using outdated production barns, e.g., former confined poultry laying houses without climate controls. Tarleton requests the ability to leverage both The Texas A&M System insurance pool and insurance policy reimbursement with an infusion of capital from the State of Texas.

Tarleton Engineering Start-Up ($2M)
Requested one-time funds will provide start-up support to Tarleton's three new mainstream engineering programs – Electrical, Civil and Mechanical. Existing engineering-related programs include: Environmental Engineering, Engineering Physics and Computer Science, and Engineering Technology. A new Engineering Building will break ground in 2017 on Tarleton's Stephenville campus.

Additionally, the request addresses STEM shortages, particularly in engineering, as described in reports such as the President's Council of Advisors on Science and Technology (2012), the U.T. System "Task Force on Engineering Education for Texas in the 21st Century" (2013) and the Bureau of Labor and Statistics' "STEM 101: Introduction to Tomorrow's Jobs" (2014).

Requested funds, if approved, will enable Tarleton to attract new industries to the region, support the 25X25 engineering initiative of Texas A&M University, increase its engineering profile by complementing existing Environmental Engineering, Engineering Physics, Computer Science, and Engineering Technology programs and related STEM disciplines.

TEN-PERCENT GENERAL REVENUE-RELATED BASE REDUCTION PLAN

No doubt, a 10% reduction in general revenue will impact the university's ability to help grow the economy of Texas, continue enrollment growth, and serve our large number of low income, first-generation students. Cuts on the scale being proposed have consequences for people, programs and services. Ultimately, students would experience a curtailment of services and programs to make up for the lost revenue from a 10% cut. Specifically, the students most negatively impacted by the budget reductions are first-generation students and those from low-income families who make up a large percentage of our student body.

Tarleton's budget reduction plan requires the university to make difficult, yet strategic cuts, providing an opportunity to align our university priorities and focus on mission-related programs and activities. Tarleton will meet its requirement by implementing greater efficiencies along with reductions in special item funding; however, our plan does not require the use of university reserves.

Additional general revenue reductions to formula funds would result in a reduction in direct student services and academic programs. Such a reduction would hamper our ability to ensure student success, putting our students at a disadvantage in the marketplace.

HIGH PRIORITY REQUESTS of THE TEXAS A&M UNIVERSITY SYSTEM:
We recognize the financial situation facing the State of Texas and the difficult budget decisions that face the 85th Legislature. We also appreciate the efforts through zero-based budgeting to focus spending on the highest priority and most efficient activities that are vital investments to the future well-being of the State of Texas. As we testified last session, TAMUS has engaged in similar exercises since 2011. We have eliminated administrative positions and discontinued performing certain functions that are not core to our mission and redirected those savings to classrooms, research labs, and public service.

Even as we continue to look for ways to improve our efficiency, we must also be clear that 4% reductions to budgets that have already been diligently scrubbed and reprioritized will mean we are left to manage significant budget reductions directly impacting teaching and support services to our students; reductions to significant research projects that directly impact our State's economy; and reductions in outreach and service efforts on which many citizens and public entities depend. Although a last resort, increased tuition may have to be considered to maintain the quality of programs and services you have charged us to provide. For these reasons, we respectfully request that you restore the 4% reduction in our baseline requests for both the formula and non-formula strategies.

Base Funding – Formula funding is the foundation our institutions depend upon to provide high quality teaching and support services for growing student populations to prepare them to meet the workforce needs of this state. The teaching function of our institutions is supported by two key sources of funding: state appropriations primarily through the formulas and students' tuition and fees. Our number one priority is maintaining the current formula funding rates in the base bill and in the final conference committee bill in order to cover enrollment growth through the spring 2017 semester. Any additional funding you can provide through the formulas to increase the rates to cover the cost of inflation on the state's share of the cost of educating students will help us keep our tuition and fees more manageable while also offering the courses and support services necessary to help students graduate in a timely manner.

Our A&M Agencies need base funding support much in the same manner as the formulas that provide basic, on-going support for the academics and health related institutions.

We also request support for other base funding streams be maintained at current levels, including support for research through the Texas Research University Fund and the Comprehensive University Fund and the continuation of Institutional Enhancement. Additionally, Tarleton operates a Small Business Development Center that receives state appropriations. Texas Tech is the regional center's lead institution. Texas Tech's SBDC is requesting an additional 10% allocation which includes a similar increase for each of the 4 affiliated sub-centers; Tarleton is supportive of their request and ask for favorable consideration for the additional funding.

New Performance Measures – The performance measures added for higher education are important indicators for the legislature to track. We are glad to provide this outcome information. Out-year projections for these measures are held to current levels in this document. Tuition & fee charges and student debt measures are so closely connected to legislative appropriations that accurate projections for the future cannot be made at this time without a better indication of future funding amounts. However, regardless of appropriations levels, TAMUS commits to hold tuition at the lowest levels financially prudent and to look for every way to assist students in graduating well prepared, on time, and with the least debt possible.

Outcomes Based Funding - Our Board is increasingly incorporating performance and outcomes into our internal budget review processes. We welcome a continued dialog on this issue during the legislative session.

Capital – Thank you for the commitment you made to higher education last session through the increase in the Higher Education Fund and the authorization for facilities to address our critically needed classrooms and labs. We have moved forward immediately to build the critical teaching and research space you approved so we very much appreciate the policy letter exemption for appropriations needed to satisfy debt service requirements. We expect to have binding contracts on all of our projects that will require two years of debt service to ensure funding is available to satisfy those contracts. Providing the second year of debt service appropriations for the 2018-19 biennium is of the utmost importance to keep the projects on track.

Higher Education Group Health Insurance – We request funding to cover increases in enrollments and in health care costs that are beyond control. We also request restoration of some increment of the differential funding level for our employees' group insurance as compared to that provided for other state employees who are covered in the ERS group insurance plan.

Student Financial Aid – Thank you for the increase in financial aid for students last session; students and their families are the beneficiaries. Because it is so important to these families, we request increased support for student financial aid, including TEXAS Grants and other financial aid programs. However, please recognize that since it is a method of paying for tuition and fees that otherwise would have to be paid by students and their families, student financial aid does not increase much needed funding for the universities.

We appreciate the relief provided by the 84th Legislature for the Hazlewood Legacy program that supports our veteran students and veterans' families. While we do not anticipate that the recent court ruling will cause an increase in the already rapid growth in the veteran students and their families served through the Hazlewood program, the current rates of growth of Legacy students continue to be an increasing cost to our institutions.

Criminal History Record Check
The Texas A&M University System is committed to protecting the safety and welfare of employees and the general public, preserving state property, and upholding the reputation and integrity of the A&M System for the citizens of Texas. To achieve these goals, Tarleton may obtain, at any time, criminal history record information on any applicant for employment or any existing employee. Criminal history record information may be used to make employment decisions affecting the applicant or employee as provided by System Regulation 33.99.14, Criminal History Record Information – Employees and Applicants.

Individuals with a criminal history will not be automatically disqualified for employment with the A&M System except as provided by System Regulation 33.99.14. It is the practice of the A&M System not to employ or to continue the employment of individuals who may be deemed unsuited for service by reason of certain convictions, or conduct leading to arrest or conviction. While an arrest or conviction of a crime, in and of itself, may not be an automatic bar to employment, if conduct leading to arrest or conviction relates to suitability of the individual to perform duties in a particular position, such person may be denied employment. Criminal history records shall not be used to discriminate on the basis of race, color, national origin, religion, sex, disability, or age.

UNIVERSITY ORGANIZATIONAL STRUCTURE



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CERTIFICATE

Agency Name Tarleton State University

This is to certify that the information contained in the agency Legislative Appropriation Request filed with the Legislative Budget Board (LBB) and the Office of the Governor, Budget Division, is accurate to the best of my knowledge and that the electronic submission to the LBB via the Automated Budget and Evaluation System of Texas (ABEST) and the PDF file submitted via the LBB Document Submission application are identical.

Additionally, should it become likely at any time that unexpended balances will accrue for any account, the LBB and the Governor's office will be notified in writing in accordance with Article IX, Section 7.01 (2016–17 GAA).

Chief Executive Officer or Presiding Judge

Signature

F. Dominic Dottavio, Ph.D.
Printed Name

President/CEO
Title

7/11/16
Date

Board or Commission Chair

Signature

Cliff Thomas
Printed Name

Chairman
Title

August 5, 2016
Date

Chief Financial Officer

Tye V. Minckler
Signature

Tye V. Minckler, Ed.D.
Printed Name

VP Finance & Administration/CFO
Title

7/11/16
Date

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Appropriation Years: 2018-19

	GENERAL REVENUE FUNDS		GR DEDICATED		FEDERAL FUNDS		OTHER FUNDS		ALL FUNDS		EXCEPTIONAL ITEM FUNDS
	2016-17	2018-19	2016-17	2018-19	2016-17	2018-19	2016-17	2018-19	2016-17	2018-19	2018-19
Goal: 1. Provide Instructional and Operations Support											
1.1.1. Operations Support	59,106,412		22,980,897						82,087,309		
1.1.3. Staff Group Insurance Premiums			3,761,452	3,990,525					3,761,452	3,990,525	
1.1.4. Workers' Compensation Insurance	93,935	145,395	33,873						127,808	145,395	
1.1.5. Unemployment Compensation Insurance	15,258	26,932	3,939						19,197	26,932	
1.1.6. Texas Public Education Grants			5,409,964	5,739,431					5,409,964	5,739,431	
1.1.7. Organized Activities			563,445	597,760					563,445	597,760	
Total, Goal	**59,215,605**	**172,327**	**32,753,570**	**10,327,716**					**91,969,175**	**10,500,043**	
Goal: 2. Provide Infrastructure Support											
2.1.1. E&G Space Support	323,994		741,014						1,065,008		
2.1.2. Tuition Revenue Bond Retirement	17,081,591	21,585,412							17,081,591	21,585,412	
Total, Goal	**17,405,585**	**21,585,412**	**741,014**						**18,146,599**	**21,585,412**	
Goal: 3. Provide Special Item Support											
3.1.1. Tarleton Outreach	71,250	68,400							71,250	68,400	2,850
3.1.2. Multi-Institution Teaching Center	3,000,000	2,880,000							3,000,000	2,880,000	120,000
3.2.1. Environmental Research	1,496,188	1,436,340							1,496,188	1,436,340	59,848
3.2.2. Ag & Environmental Sciences Center	350,670	336,644							350,670	336,644	14,026
3.3.1. Small Business Development	242,000	232,320							242,000	232,320	9,680
3.4.1. Institutional Enhancement	600,000	5,265,066					77	50	600,077	5,265,116	219,378
3.5.1. Exceptional Item Request											17,000,000
Total, Goal	**5,760,108**	**10,218,770**					**77**	**50**	**5,760,185**	**10,218,820**	**17,425,782**
Goal: 6. Research Funds											
6.3.1. Comprehensive Research Fund	1,068,208								1,068,208		
Total, Goal	**1,068,208**								**1,068,208**		
Total, Agency	**83,449,506**	**31,976,509**	**33,494,584**	**10,327,716**			**77**	**50**	**116,944,167**	**42,304,275**	**17,425,782**
Total FTEs									**615.0**	**630.0**	**5.0**

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Goal / *Objective* / STRATEGY	Exp 2015	Est 2016	Bud 2017	Req 2018	Req 2019
1 Provide Instructional and Operations Support					
1 *Provide Instructional and Operations Support*					
1 OPERATIONS SUPPORT (1)	37,278,873	41,442,392	40,644,917	0	0
3 STAFF GROUP INSURANCE PREMIUMS	1,783,594	1,852,932	1,908,520	1,965,776	2,024,749
4 WORKERS' COMPENSATION INSURANCE	60,240	62,651	65,157	72,698	72,697
5 UNEMPLOYMENT COMPENSATION INSURANCE	4,699	5,170	14,027	13,466	13,466
6 TEXAS PUBLIC EDUCATION GRANTS	1,907,588	2,665,007	2,744,957	2,827,306	2,912,125
7 ORGANIZED ACTIVITIES	269,474	277,559	285,886	294,463	303,297
TOTAL, GOAL 1	$41,304,468	$46,305,711	$45,663,464	$5,173,709	$5,326,334
2 Provide Infrastructure Support					
1 *Provide Operation and Maintenance of E&G Space*					
1 E&G SPACE SUPPORT (1)	134,220	570,519	494,489	0	0
2 TUITION REVENUE BOND RETIREMENT	4,921,235	4,926,012	12,155,579	10,793,406	10,792,006

(1) - Formula funded strategies are not requested in 2018-19 because amounts are not determined by institutions.

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Goal / *Objective* / STRATEGY	Exp 2015	Est 2016	Bud 2017	Req 2018	Req 2019
TOTAL, GOAL 2	**$5,055,455**	**$5,496,531**	**$12,650,068**	**$10,793,406**	**$10,792,006**
3 Provide Special Item Support					
1 *Instructional Support Special Item Support*					
1 TARLETON OUTREACH	38,649	35,625	35,625	34,200	34,200
2 MULTI-INSTITUTION TEACHING CENTER	1,645,449	1,500,000	1,500,000	1,440,000	1,440,000
2 *Research Special Item Support*					
1 ENVIRONMENTAL RESEARCH	744,360	748,094	748,094	718,170	718,170
2 AG & ENVIRONMENTAL SCIENCES CENTER	197,433	175,335	175,335	168,322	168,322
3 *Public Service Special Item Support*					
1 SMALL BUSINESS DEVELOPMENT	121,005	121,000	121,000	116,160	116,160
4 *Institutional Support Special Item Support*					
1 INSTITUTIONAL ENHANCEMENT	221,296	300,022	300,055	2,632,558	2,632,558
5 *Exceptional Item Request*					

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Goal / *Objective* / STRATEGY	Exp 2015	Est 2016	Bud 2017	Req 2018	Req 2019
1 EXCEPTIONAL ITEM REQUEST	0	0	0	0	0
TOTAL, GOAL 3	**$2,968,192**	**$2,880,076**	**$2,880,109**	**$5,109,410**	**$5,109,410**
6 Research Funds					
1 *Research Funds*					
1 RESEARCH DEVELOPMENT FUND	686,794	0	0	0	0
3 *Comprehensive Research Fund*					
1 COMPREHENSIVE RESEARCH FUND	0	534,104	534,104	0	0
TOTAL, GOAL 6	**$686,794**	**$534,104**	**$534,104**	**$0**	**$0**
TOTAL, AGENCY STRATEGY REQUEST	**$50,014,909**	**$55,216,422**	**$61,727,745**	**$21,076,525**	**$21,227,750**
TOTAL, AGENCY RIDER APPROPRIATIONS REQUEST*				**$0**	**$0**
GRAND TOTAL, AGENCY REQUEST	**$50,014,909**	**$55,216,422**	**$61,727,745**	**$21,076,525**	**$21,227,750**

713 Tarleton State University

Goal / *Objective* / STRATEGY	Exp 2015	Est 2016	Bud 2017	Req 2018	Req 2019
METHOD OF FINANCING:					
General Revenue Funds:					
1 General Revenue Fund	34,428,007	38,059,655	45,389,851	15,988,955	15,987,554
SUBTOTAL	**$34,428,007**	**$38,059,655**	**$45,389,851**	**$15,988,955**	**$15,987,554**
General Revenue Dedicated Funds:					
704 Bd Authorized Tuition Inc	1,202,903	1,205,538	1,241,704	0	0
770 Est Oth Educ & Gen Inco	14,383,995	15,951,207	15,096,135	5,087,545	5,240,171
SUBTOTAL	**$15,586,898**	**$17,156,745**	**$16,337,839**	**$5,087,545**	**$5,240,171**
Other Funds:					
802 License Plate Trust Fund No. 0802	4	22	55	25	25
SUBTOTAL	**$4**	**$22**	**$55**	**$25**	**$25**
TOTAL, METHOD OF FINANCING	**$50,014,909**	**$55,216,422**	**$61,727,745**	**$21,076,525**	**$21,227,750**

*Rider appropriations for the historical years are included in the strategy amounts.

Agency code: 713 Agency name: **Tarleton State University**

METHOD OF FINANCING	Exp 2015	Est 2016	Bud 2017	Req 2018	Req 2019
GENERAL REVENUE					
1 General Revenue Fund					
REGULAR APPROPRIATIONS					
Regular Appropriations from MOF Table (2014-15 GAA)	$34,428,007	$0	$0	$0	$0
Regular Appropriations from MOF Table (2016-17 GAA)	$0	$39,059,655	$39,150,293	$15,988,955	$15,987,554
TRANSFERS					
THECB Rider 71/HB100 Tuition Revenue Bond	$0	$0	$7,239,558	$0	$0
Comments: Tuition Revenue Bond Debt Service					
SUPPLEMENTAL, SPECIAL OR EMERGENCY APPROPRIATIONS					
Governor's Veto (2016-17 GAA)	$0	$(1,000,000)	$(1,000,000)	$0	$0
Comments: See Governor's Veto Proclamation					
TOTAL, General Revenue Fund	**$34,428,007**	**$38,059,655**	**$45,389,851**	**$15,988,955**	**$15,987,554**

Agency code: 713 Agency name: **Tarleton State University**

METHOD OF FINANCING	Exp 2015	Est 2016	Bud 2017	Req 2018	Req 2019
TOTAL, ALL GENERAL REVENUE	**$34,428,007**	**$38,059,655**	**$45,389,851**	**$15,988,955**	**$15,987,554**
GENERAL REVENUE FUND - DEDICATED					
704 GR Dedicated - Estimated Board Authorized Tuition Increases Account No. 704					
REGULAR APPROPRIATIONS					
Regular Appropriations from MOF Table (2014-15 GAA)	$681,258	$0	$0	$0	$0
Regular Appropriations from MOF Table (2016-17 GAA)	$0	$1,106,200	$1,106,200	$0	$0
BASE ADJUSTMENT					
Revised Receipts	$521,645	$99,338	$135,504	$0	$0
TOTAL, GR Dedicated - Estimated Board Authorized Tuition Increases Account No. 704	**$1,202,903**	**$1,205,538**	**$1,241,704**	**$0**	**$0**
770 GR Dedicated - Estimated Other Educational and General Income Account No. 770					
REGULAR APPROPRIATIONS					
Regular Appropriations from MOF Table (2014-2015 GAA)	$13,044,390	$0	$0	$0	$0

Agency code: 713 Agency name: Tarleton State University

METHOD OF FINANCING	Exp 2015	Est 2016	Bud 2017	Req 2018	Req 2019
GENERAL REVENUE FUND - DEDICATED					
Regular Appropriations from MOF Table (2016-2017 GAA)	$0	$14,213,543	$14,260,821	$5,087,545	$5,240,171
BASE ADJUSTMENT					
Revised Receipts	$100,780	$766,999	$835,314	$0	$0
Adjust to expended	$1,238,825	$970,665	$0	$0	$0
TOTAL, GR Dedicated - Estimated Other Educational and General Income Account No. 770	**$14,383,995**	**$15,951,207**	**$15,096,135**	**$5,087,545**	**$5,240,171**
TOTAL GENERAL REVENUE FUND - DEDICATED - 704, 708 & 770	**$15,586,898**	**$17,156,745**	**$16,337,839**	**$5,087,545**	**$5,240,171**
TOTAL, ALL GENERAL REVENUE FUND - DEDICATED	**$15,586,898**	**$17,156,745**	**$16,337,839**	**$5,087,545**	**$5,240,171**
TOTAL, GR & GR-DEDICATED FUNDS	**$50,014,905**	**$55,216,400**	**$61,727,690**	**$21,076,500**	**$21,227,725**
OTHER FUNDS					

Agency code: 713 Agency name: **Tarleton State University**

METHOD OF FINANCING	Exp 2015	Est 2016	Bud 2017	Req 2018	Req 2019
OTHER FUNDS					
802 License Plate Trust Fund Account No. 0802					
REGULAR APPROPRIATIONS					
Regular Appropriations from MOF Table (2014-15 GAA)	$0	$0	$0	$0	$0
RIDER APPROPRIATION					
Art IX, Sec 18.06, Contingency for HB 7 (2014-15 GAA)	$4	$0	$0	$0	$0
Art III, Special Provisions for Higher Education, Sec 60, Texas Collegiate License Plate Scholarship	$0	$55	$55	$25	$25
Art III, Special Provisions for Higher Education, Sec 60, Texas Collegiate License Plate Scholarship	$0	$(33)	$0	$0	$0
Comments: Revised Receipts					
TOTAL, License Plate Trust Fund Account No. 0802	$4	$22	$55	$25	$25
TOTAL, ALL OTHER FUNDS	$4	$22	$55	$25	$25

Agency code: 713 Agency name: Tarleton State University

METHOD OF FINANCING	Exp 2015	Est 2016	Bud 2017	Req 2018	Req 2019
GRAND TOTAL	**$50,014,909**	**$55,216,422**	**$61,727,745**	**$21,076,525**	**$21,227,750**
FULL-TIME-EQUIVALENT POSITIONS					
REGULAR APPROPRIATIONS					
Regular Appropriations from MOF Table (2014-15 GAA)	565.0	0.0	0.0	0.0	0.0
Regular Appropriations from MOF Table (2016-17 GAA)	0.0	565.0	565.0	630.0	630.0
REQUEST TO EXCEED ADJUSTMENTS					
Art IX, Sec 6.10(a), FTE Request to Exceed (2014-15 GAA)	11.6	0.0	0.0	0.0	0.0
Art IX, Sec 6.10(a), FTE Request to Exceed (2016-17 GAA)	0.0	31.0	50.0	0.0	0.0
UNAUTHORIZED NUMBER OVER (BELOW) CAP					
Unauthorized number over/(below) cap	0.0	0.0	0.0	0.0	0.0
TOTAL, ADJUSTED FTES	**576.6**	**596.0**	**615.0**	**630.0**	**630.0**
NUMBER OF 100% FEDERALLY FUNDED FTEs					

2.C. Summary of Base Request by Object of Expense

85th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

713 Tarleton State University

OBJECT OF EXPENSE	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
1001 SALARIES AND WAGES	$13,881,598	$14,615,291	$14,891,595	$1,387,523	$1,393,211
1002 OTHER PERSONNEL COSTS	$380,913	$1,121,845	$1,163,948	$19,665	$19,665
1005 FACULTY SALARIES	$25,854,630	$26,889,859	$27,403,749	$3,411,843	$3,411,843
1010 PROFESSIONAL SALARIES	$95,137	$52,844	$53,900	$12,466	$12,466
2001 PROFESSIONAL FEES AND SERVICES	$182,075	$106,421	$332,000	$332,000	$332,000
2002 FUELS AND LUBRICANTS	$29,775	$21,131	$21,100	$21,100	$21,100
2003 CONSUMABLE SUPPLIES	$54,062	$28,567	$26,075	$26,000	$26,000
2004 UTILITIES	$53,549	$465,762	$387,234	$7,000	$7,000
2005 TRAVEL	$31,758	$16,395	$18,500	$18,500	$18,500
2006 RENT - BUILDING	$17,250	$830	$1,050	$1,000	$1,000
2007 RENT - MACHINE AND OTHER	$32,737	$33,789	$32,000	$32,000	$32,000
2008 DEBT SERVICE	$4,921,235	$4,926,012	$12,155,579	$10,793,406	$10,792,006
2009 OTHER OPERATING EXPENSE	$2,452,151	$4,228,922	$2,446,058	$2,136,716	$2,198,834
3001 CLIENT SERVICES	$0	$10,343	$0	$0	$0
4000 GRANTS	$1,907,588	$2,665,007	$2,744,957	$2,827,306	$2,912,125
5000 CAPITAL EXPENDITURES	$120,451	$33,404	$50,000	$50,000	$50,000
OOE Total (Excluding Riders)	**$50,014,909**	**$55,216,422**	**$61,727,745**	**$21,076,525**	**$21,227,750**
OOE Total (Riders)					
Grand Total	**$50,014,909**	**$55,216,422**	**$61,727,745**	**$21,076,525**	**$21,227,750**

713 Tarleton State University

Goal/ *Objective* / Outcome	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
1 Provide Instructional and Operations Support					
1 Provide Instructional and Operations Support					
KEY 1 **% 1st-time, Full-time, Degree-seeking Frsh Earn Degree in 6 Yrs**	43.34%	43.50%	43.75%	44.00%	44.00%
2 **% 1st-time, Full-time, Degree-seeking White Frsh Earn Degree in 6 Yrs**	45.26%	45.50%	46.00%	47.00%	47.00%
3 **% 1st-time, Full-time, Degree-seeking Hisp Frsh Earn Degree in 6 Yrs**	37.40%	37.50%	38.00%	39.00%	39.00%
4 **% 1st-time, Full-time, Degree-seeking Black Frsh Earn Degree in 6 Yrs**	24.24%	26.00%	28.00%	30.00%	30.00%
5 **% 1st-time, Full-time, Degree-seeking Other Frshmn Earn Deg in 6 Yrs**	47.83%	48.00%	49.00%	50.00%	50.00%
KEY 6 **% 1st-time, Full-time, Degree-seeking Frsh Earn Degree in 4 Yrs**	23.43%	24.00%	25.00%	26.00%	26.00%
7 **% 1st-time-Full-time, Degree-seeking White Frsh Earn Degree in 4 Yrs**	28.06%	28.00%	28.50%	29.00%	29.00%
8 **% 1st-time, Full-time, Degree-seeking Hisp Frsh Earn Degree in 4 Yrs**	16.67%	17.00%	18.00%	19.00%	19.00%
9 **% 1st-time, Full-time, Degree-seeking Black Frsh Earn Degree in 4 Yrs**	13.16%	14.00%	15.00%	16.00%	16.00%
10 **% 1st-time, Full-time, Degree-seeking Other Frsh Earn Degree in 4 Yrs**	22.64%	23.00%	24.00%	25.00%	25.00%
KEY 11 **Persistence Rate 1st-time, Full-time, Degree-seeking Frsh after 1 Yr**	66.23%	68.00%	69.00%	70.00%	71.00%
12 **Persistence 1st-time, Full-time, Degree-seeking White Frsh after 1 Yr**	66.57%	69.50%	70.50%	71.50%	72.50%

713 Tarleton State University

Goal/ *Objective* / Outcome	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
13 Persistence 1st-time, Full-time, Degree-seeking Hisp Frsh after 1 Yr	66.38%	66.50%	67.50%	68.50%	69.50%
14 Persistence 1st-time, Full-time, Degree-seeking Black Frsh after 1 Yr	65.49%	66.00%	67.00%	68.00%	69.00%
15 Persistence 1st-time, Full-time, Degree-seeking Other Frsh after 1 Yr	63.57%	65.00%	66.00%	67.00%	68.00%
16 Percent of Semester Credit Hours Completed	99.96%	98.00%	98.00%	98.00%	98.00%
KEY 17 Certification Rate of Teacher Education Graduates	94.60%	95.00%	95.00%	95.00%	95.00%
18 Percentage of Underprepared Students Satisfy TSI Obligation in Math	38.00%	40.00%	40.00%	45.00%	50.00%
19 Percentage of Underprepared Students Satisfy TSI Obligation in Writing	50.47%	55.00%	63.00%	70.00%	70.00%
20 Percentage of Underprepared Students Satisfy TSI Obligation in Reading	80.39%	81.00%	81.00%	86.00%	86.00%
KEY 21 % of Baccalaureate Graduates Who Are 1st Generation College Graduates	78.17%	78.00%	78.00%	80.00%	80.00%
KEY 22 Percent of Transfer Students Who Graduate within 4 Years	75.13%	76.00%	76.00%	78.00%	78.00%
KEY 23 Percent of Transfer Students Who Graduate within 2 Years	51.05%	48.00%	48.00%	50.00%	50.00%
KEY 24 % Lower Division Semester Credit Hours Taught by Tenured/Tenure-Track	35.22%	35.00%	36.00%	37.00%	37.00%
KEY 27 State Licensure Pass Rate of Nursing Graduates	90.91%	92.00%	92.00%	98.00%	98.00%

713 Tarleton State University

Goal/ *Objective* / Outcome			Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
KEY	30	**Dollar Value of External or Sponsored Research Funds (in Millions)**	5.66	6.00	6.00	6.50	6.50
	31	**External or Sponsored Research Funds As a % of State Appropriations**	26.42%	26.00%	26.00%	28.00%	28.00%
	32	**External Research Funds As Percentage Appropriated for Research**	823.36%	800.00%	800.00%	825.00%	825.00%
	48	**% Endowed Professorships/ Chairs Unfilled All/ Part of Fiscal Year**	0.00%	0.00%	0.00%	0.00%	0.00%
	49	**Average No Months Endowed Chairs Remain Vacant**	0.00	0.00	0.00	0.00	0.00

Agency code: **713** Agency name: **Tarleton State University**

Priority	Item	2018 GR and GR/GR Dedicated	2018 All Funds	2018 FTEs	2019 GR and GR Dedicated	2019 All Funds	2019 FTEs	Biennium GR and GR Dedicated	Biennium All Funds
1	Restoration of 4% Reduction	$212,891	$212,891	1.0	$212,891	$212,891	1.0	$425,782	$425,782
2	Ag Center Tornado Damage Rehab	$15,000,000	$15,000,000		$0	$0		$15,000,000	$15,000,000
3	Tarleton Engineering Start-Up	$1,000,000	$1,000,000	4.0	$1,000,000	$1,000,000	4.0	$2,000,000	$2,000,000
Total, Exceptional Items Request		**$16,212,891**	**$16,212,891**	**5.0**	**$1,212,891**	**$1,212,891**	**5.0**	**$17,425,782**	**$17,425,782**
Method of Financing									
	General Revenue	$16,212,891	$16,212,891		$1,212,891	$1,212,891		$17,425,782	$17,425,782
	General Revenue - Dedicated								
	Federal Funds								
	Other Funds								
		$16,212,891	**$16,212,891**		**$1,212,891**	**$1,212,891**		**$17,425,782**	**$17,425,782**
Full Time Equivalent Positions				**5.0**			**5.0**		
Number of 100% Federally Funded FTEs									

Agency code: 713 Agency name: Tarleton State University

Goal/*Objective*/STRATEGY	Base 2018	Base 2019	Exceptional 2018	Exceptional 2019	Total Request 2018	Total Request 2019
1 Provide Instructional and Operations Support						
1 *Provide Instructional and Operations Support*						
1 OPERATIONS SUPPORT	$0	$0	$0	$0	$0	$0
3 STAFF GROUP INSURANCE PREMIUMS	1,965,776	2,024,749	0	0	1,965,776	2,024,749
4 WORKERS' COMPENSATION INSURANCE	72,698	72,697	0	0	72,698	72,697
5 UNEMPLOYMENT COMPENSATION INSURANCE	13,466	13,466	0	0	13,466	13,466
6 TEXAS PUBLIC EDUCATION GRANTS	2,827,306	2,912,125	0	0	2,827,306	2,912,125
7 ORGANIZED ACTIVITIES	294,463	303,297	0	0	294,463	303,297
TOTAL, GOAL 1	**$5,173,709**	**$5,326,334**	**$0**	**$0**	**$5,173,709**	**$5,326,334**
2 Provide Infrastructure Support						
1 *Provide Operation and Maintenance of E&G Space*						
1 E&G SPACE SUPPORT	0	0	0	0	0	0
2 TUITION REVENUE BOND RETIREMENT	10,793,406	10,792,006	0	0	10,793,406	10,792,006
TOTAL, GOAL 2	**$10,793,406**	**$10,792,006**	**$0**	**$0**	**$10,793,406**	**$10,792,006**

Agency code: 713 Agency name: Tarleton State University

Goal/*Objective*/STRATEGY	Base 2018	Base 2019	Exceptional 2018	Exceptional 2019	Total Request 2018	Total Request 2019
3 Provide Special Item Support						
1 *Instructional Support Special Item Support*						
1 TARLETON OUTREACH	$34,200	$34,200	$1,425	$1,425	$35,625	$35,625
2 MULTI-INSTITUTION TEACHING CENTER	1,440,000	1,440,000	60,000	60,000	1,500,000	1,500,000
2 *Research Special Item Support*						
1 ENVIRONMENTAL RESEARCH	718,170	718,170	29,924	29,924	748,094	748,094
2 AG & ENVIRONMENTAL SCIENCES CENTER	168,322	168,322	7,013	7,013	175,335	175,335
3 *Public Service Special Item Support*						
1 SMALL BUSINESS DEVELOPMENT	116,160	116,160	4,840	4,840	121,000	121,000
4 *Institutional Support Special Item Support*						
1 INSTITUTIONAL ENHANCEMENT	2,632,558	2,632,558	109,689	109,689	2,742,247	2,742,247
5 *Exceptional Item Request*						
1 EXCEPTIONAL ITEM REQUEST	0	0	16,000,000	1,000,000	16,000,000	1,000,000
TOTAL, GOAL 3	**$5,109,410**	**$5,109,410**	**$16,212,891**	**$1,212,891**	**$21,322,301**	**$6,322,301**

Agency code: **713** Agency name: **Tarleton State University**

Goal/*Objective*/STRATEGY	Base 2018	Base 2019	Exceptional 2018	Exceptional 2019	Total Request 2018	Total Request 2019
6 Research Funds						
1 *Research Funds*						
1 RESEARCH DEVELOPMENT FUND	$0	$0	$0	$0	$0	$0
3 *Comprehensive Research Fund*						
1 COMPREHENSIVE RESEARCH FUND	0	0	0	0	0	0
TOTAL, GOAL 6	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
TOTAL, AGENCY STRATEGY REQUEST	**$21,076,525**	**$21,227,750**	**$16,212,891**	**$1,212,891**	**$37,289,416**	**$22,440,641**
TOTAL, AGENCY RIDER APPROPRIATIONS REQUEST						
GRAND TOTAL, AGENCY REQUEST	**$21,076,525**	**$21,227,750**	**$16,212,891**	**$1,212,891**	**$37,289,416**	**$22,440,641**

Agency code: 713 Agency name: Tarleton State University

Goal/*Objective*/STRATEGY	Base 2018	Base 2019	Exceptional 2018	Exceptional 2019	Total Request 2018	Total Request 2019
General Revenue Funds:						
1 General Revenue Fund	$15,988,955	$15,987,554	$16,212,891	$1,212,891	$32,201,846	$17,200,445
	$15,988,955	**$15,987,554**	**$16,212,891**	**$1,212,891**	**$32,201,846**	**$17,200,445**
General Revenue Dedicated Funds:						
704 Bd Authorized Tuition Inc	0	0	0	0	0	0
770 Est Oth Educ & Gen Inco	5,087,545	5,240,171	0	0	5,087,545	5,240,171
	$5,087,545	**$5,240,171**	**$0**	**$0**	**$5,087,545**	**$5,240,171**
Other Funds:						
802 License Plate Trust Fund No. 0802	25	25	0	0	25	25
	$25	**$25**	**$0**	**$0**	**$25**	**$25**
TOTAL, METHOD OF FINANCING	**$21,076,525**	**$21,227,750**	**$16,212,891**	**$1,212,891**	**$37,289,416**	**$22,440,641**
FULL TIME EQUIVALENT POSITIONS	**630.0**	**630.0**	**5.0**	**5.0**	**635.0**	**635.0**

Agency code: 713 Agency name: **Tarleton State University**

Goal/ *Objective* / **Outcome**

		BL 2018	BL 2019	Excp 2018	Excp 2019	Total Request 2018	Total Request 2019
1	Provide Instructional and Operations Support						
1	*Provide Instructional and Operations Support*						
KEY	**1 % 1st-time, Full-time, Degree-seeking Frsh Earn Degree in 6 Yrs**	44.00%	44.00%			44.00%	44.00%
	2 % 1st-time, Full-time, Degree-seeking White Frsh Earn Degree in 6 Yrs	47.00%	47.00%			47.00%	47.00%
	3 % 1st-time, Full-time, Degree-seeking Hisp Frsh Earn Degree in 6 Yrs	39.00%	39.00%			39.00%	39.00%
	4 % 1st-time, Full-time, Degree-seeking Black Frsh Earn Degree in 6 Yrs	30.00%	30.00%			30.00%	30.00%
	5 % 1st-time, Full-time, Degree-seeking Other Frshmn Earn Deg in 6 Yrs	50.00%	50.00%			50.00%	50.00%
KEY	**6 % 1st-time, Full-time, Degree-seeking Frsh Earn Degree in 4 Yrs**	26.00%	26.00%			26.00%	26.00%
	7 % 1st-time-Full-time, Degree-seeking White Frsh Earn Degree in 4 Yrs	29.00%	29.00%			29.00%	29.00%
	8 % 1st-time, Full-time, Degree-seeking Hisp Frsh Earn Degree in 4 Yrs	19.00%	19.00%			19.00%	19.00%

Agency code: 713 Agency name: Tarleton State University

Goal/ *Objective* / Outcome	BL 2018	BL 2019	Excp 2018	Excp 2019	Total Request 2018	Total Request 2019
	9 % 1st-time, Full-time, Degree-seeking Black Frsh Earn Degree in 4 Yrs					
	16.00%	16.00%			16.00%	16.00%
	10 % 1st-time, Full-time, Degree-seeking Other Frsh Earn Degree in 4 Yrs					
	25.00%	25.00%			25.00%	25.00%
KEY	**11 Persistence Rate 1st-time, Full-time, Degree-seeking Frsh after 1 Yr**					
	70.00%	71.00%			70.00%	71.00%
	12 Persistence 1st-time, Full-time, Degree-seeking White Frsh after 1 Yr					
	71.50%	72.50%			71.50%	72.50%
	13 Persistence 1st-time, Full-time, Degree-seeking Hisp Frsh after 1 Yr					
	68.50%	69.50%			68.50%	69.50%
	14 Persistence 1st-time, Full-time, Degree-seeking Black Frsh after 1 Yr					
	68.00%	69.00%			68.00%	69.00%
	15 Persistence 1st-time, Full-time, Degree-seeking Other Frsh after 1 Yr					
	67.00%	68.00%			67.00%	68.00%
	16 Percent of Semester Credit Hours Completed					
	98.00%	98.00%			98.00%	98.00%
KEY	**17 Certification Rate of Teacher Education Graduates**					
	95.00%	95.00%			95.00%	95.00%

Agency code: 713 Agency name: Tarleton State University

Goal/ *Objective* / Outcome	BL 2018	BL 2019	Excp 2018	Excp 2019	Total Request 2018	Total Request 2019
	18 Percentage of Underprepared Students Satisfy TSI Obligation in Math					
	45.00%	50.00%			45.00%	50.00%
	19 Percentage of Underprepared Students Satisfy TSI Obligation in Writing					
	70.00%	70.00%			70.00%	70.00%
	20 Percentage of Underprepared Students Satisfy TSI Obligation in Reading					
	86.00%	86.00%			86.00%	86.00%
KEY	**21 % of Baccalaureate Graduates Who Are 1st Generation College Graduates**					
	80.00%	80.00%			80.00%	80.00%
KEY	**22 Percent of Transfer Students Who Graduate within 4 Years**					
	78.00%	78.00%			78.00%	78.00%
KEY	**23 Percent of Transfer Students Who Graduate within 2 Years**					
	50.00%	50.00%			50.00%	50.00%
KEY	**24 % Lower Division Semester Credit Hours Taught by Tenured/Tenure-Track**					
	37.00%	37.00%			37.00%	37.00%
KEY	**27 State Licensure Pass Rate of Nursing Graduates**					
	98.00%	98.00%			98.00%	98.00%
KEY	**30 Dollar Value of External or Sponsored Research Funds (in Millions)**					
	6.50	6.50			6.50	6.50

Agency code: 713 Agency name: Tarleton State University

Goal/ *Objective* / Outcome	BL 2018	BL 2019	Excp 2018	Excp 2019	Total Request 2018	Total Request 2019
31 External or Sponsored Research Funds As a % of State Appropriations	28.00%	28.00%			28.00%	28.00%
32 External Research Funds As Percentage Appropriated for Research	825.00%	825.00%			825.00%	825.00%
48 % Endowed Professorships/ Chairs Unfilled All/ Part of Fiscal Year	0.00%	0.00%			0.00%	0.00%
49 Average No Months Endowed Chairs Remain Vacant	0.00	0.00			0.00	0.00

713 Tarleton State University

GOAL: 1 Provide Instructional and Operations Support

OBJECTIVE: 1 Provide Instructional and Operations Support — Service Categories:

STRATEGY: 1 Operations Support — Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018 (1)	BL 2019 (1)
Output Measures:						
1	Number of Undergraduate Degrees Awarded	2,084.00	2,223.00	2,354.00	2,485.00	2,616.00
2	Number of Minority Graduates	478.00	521.00	552.00	583.00	614.00
3	Number of Underprepared Students Who Satisfy TSI Obligation in Math	362.00	380.00	398.00	416.00	435.00
4	Number of Underprepared Students Who Satisfy TSI Obligation in Writing	53.00	56.00	59.00	62.00	65.00
5	Number of Underprepared Students Who Satisfy TSI Obligation in Reading	60.00	70.00	73.00	76.00	79.00
6	Number of Two-Year College Transfers Who Graduate	964.00	1,048.00	1,122.00	1,197.00	1,271.00
Efficiency Measures:						
KEY 1	Administrative Cost As a Percent of Operating Budget	7.33 %	7.50 %	7.75 %	7.75 %	7.75 %
KEY 2	Avg Cost of Resident Undergraduate Tuition and Fees for 15 SCH	3,557.35	4,080.89	4,154.73	4,246.13	4,246.13
Explanatory/Input Measures:						
1	Student/Faculty Ratio	19.30	20.00	20.00	21.00	21.00
2	Number of Minority Students Enrolled	3,222.00	3,622.00	4,025.00	4,428.00	4,831.00
3	Number of Community College Transfers Enrolled	3,577.00	3,789.00	4,020.00	4,250.00	4,480.00
4	Number of Semester Credit Hours Completed	145,225.00	145,043.00	152,720.00	160,397.00	168,074.00

(1) - Formula funded strategies are not requested in 2018-19 because amounts are not determined by institutions.

713 Tarleton State University

GOAL: 1 Provide Instructional and Operations Support
OBJECTIVE: 1 Provide Instructional and Operations Support
STRATEGY: 1 Operations Support

Service Categories:
Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018 (1)	BL 2019 (1)
5	Number of Semester Credit Hours	142,504.00	151,086.00	159,083.00	167,080.00	175,077.00
6	Number of Students Enrolled as of the Twelfth Class Day	12,333.00	13,000.00	13,500.00	14,000.00	14,500.00
KEY 7	Average Student Loan Debt	24,532.25	23,188.40	23,000.00	22,000.00	22,000.00
KEY 8	Percent of Students with Student Loan Debt	74.80%	71.65 %	70.00 %	68.50 %	67.00 %
KEY 9	Average Financial Aid Award Per Full-Time Student	11,243.00	11,640.00	12,000.00	12,500.00	13,000.00
KEY 10	Percent of Full-Time Students Receiving Financial Aid	78.99%	78.82 %	79.00 %	80.00 %	80.00 %
Objects of Expense:						
1001	SALARIES AND WAGES	$11,981,216	$12,720,682	$12,975,096	$0	$0
1002	OTHER PERSONNEL COSTS	$374,874	$1,089,311	$1,121,935	$0	$0
1005	FACULTY SALARIES	$24,570,756	$25,656,855	$26,169,992	$0	$0
1010	PROFESSIONAL SALARIES	$34,745	$40,622	$41,434	$0	$0
2009	OTHER OPERATING EXPENSE	$317,282	$1,924,579	$336,460	$0	$0
3001	CLIENT SERVICES	$0	$10,343	$0	$0	$0
TOTAL, OBJECT OF EXPENSE		**$37,278,873**	**$41,442,392**	**$40,644,917**	**$0**	**$0**
Method of Financing:						
1	General Revenue Fund	$25,787,145	$29,508,949	$29,597,463	$0	$0

(1) - Formula funded strategies are not requested in 2018-19 because amounts are not determined by institutions.

713 Tarleton State University

GOAL: 1 Provide Instructional and Operations Support

OBJECTIVE: 1 Provide Instructional and Operations Support — Service Categories:

STRATEGY: 1 Operations Support — Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018 (1)	BL 2019 (1)
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		**$25,787,145**	**$29,508,949**	**$29,597,463**	**$0**	**$0**
Method of Financing:						
704	Bd Authorized Tuition Inc	$1,202,903	$1,205,538	$1,241,704	$0	$0
770	Est Oth Educ & Gen Inco	$10,288,825	$10,727,905	$9,805,750	$0	$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		**$11,491,728**	**$11,933,443**	**$11,047,454**	**$0**	**$0**
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					**$0**	**$0**
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		**$37,278,873**	**$41,442,392**	**$40,644,917**	**$0**	**$0**
FULL TIME EQUIVALENT POSITIONS:		**517.0**	**529.0**	**548.0**	**564.0**	**564.0**

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Instruction and Operations Formula provides funding for faculty salaries, departmental operating expense, library, instructional administration, research enhancement, student services and institutional support. The funds are distributed on a weighted semester credit hour basis. the rate per weighted semester credit hour is established by the Legislature each biennium.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

(1) - Formula funded strategies are not requested in 2018-19 because amounts are not determined by institutions.

713 Tarleton State University

GOAL: 1 Provide Instructional and Operations Support

OBJECTIVE: 1 Provide Instructional and Operations Support — Service Categories:

STRATEGY: 1 Operations Support — Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018 (1)	BL 2019 (1)

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIAL TOTAL - ALL FUNDS		BIENNIAL	EXPLANATION OF BIENNIAL CHANGE	
Base Spending (Est 2016 + Bud 2017)	Baseline Request (BL 2018 + BL 2019)	CHANGE	$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
$82,087,309	$0	$(82,087,309)	$(82,087,309)	Institutions of Higher Ed do not request formula strategies.
			$(82,087,309)	**Total of Explanation of Biennial Change**

(1) - Formula funded strategies are not requested in 2018-19 because amounts are not determined by institutions.

713 Tarleton State University

GOAL: 1 Provide Instructional and Operations Support

OBJECTIVE: 1 Provide Instructional and Operations Support — Service Categories:

STRATEGY: 3 Staff Group Insurance Premiums — Service: 06 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
Objects of Expense:						
2009	OTHER OPERATING EXPENSE	$1,783,594	$1,852,932	$1,908,520	$1,965,776	$2,024,749
TOTAL, OBJECT OF EXPENSE		**$1,783,594**	**$1,852,932**	**$1,908,520**	**$1,965,776**	**$2,024,749**
Method of Financing:						
770	Est Oth Educ & Gen Inco	$1,783,594	$1,852,932	$1,908,520	$1,965,776	$2,024,749
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		**$1,783,594**	**$1,852,932**	**$1,908,520**	**$1,965,776**	**$2,024,749**
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					**$1,965,776**	**$2,024,749**
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		**$1,783,594**	**$1,852,932**	**$1,908,520**	**$1,965,776**	**$2,024,749**

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

This strategy is to provide proportional share of staff group insurance premiums paid from Other Educational and General Funds.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

713 Tarleton State University

GOAL: 1 Provide Instructional and Operations Support

OBJECTIVE: 1 Provide Instructional and Operations Support — Service Categories:

STRATEGY: 3 Staff Group Insurance Premiums — Service: 06 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIAL TOTAL - ALL FUNDS		BIENNIAL	EXPLANATION OF BIENNIAL CHANGE	
Base Spending (Est 2016 + Bud 2017)	Baseline Request (BL 2018 + BL 2019)	CHANGE	$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
$3,761,452	$3,990,525	$229,073	$229,073	Increase expected due to workforce growth and possible rate increases
			$229,073	**Total of Explanation of Biennial Change**

713 Tarleton State University

GOAL: 1 Provide Instructional and Operations Support

OBJECTIVE: 1 Provide Instructional and Operations Support — Service Categories:

STRATEGY: 4 Workers' Compensation Insurance — Service: 06 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
Objects of Expense:						
2009	OTHER OPERATING EXPENSE	$60,240	$62,651	$65,157	$72,698	$72,697
TOTAL, OBJECT OF EXPENSE		**$60,240**	**$62,651**	**$65,157**	**$72,698**	**$72,697**
Method of Financing:						
1	General Revenue Fund	$43,776	$45,719	$48,216	$72,698	$72,697
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		**$43,776**	**$45,719**	**$48,216**	**$72,698**	**$72,697**
Method of Financing:						
770	Est Oth Educ & Gen Inco	$16,464	$16,932	$16,941	$0	$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		**$16,464**	**$16,932**	**$16,941**	**$0**	**$0**
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					**$72,698**	**$72,697**
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		**$60,240**	**$62,651**	**$65,157**	**$72,698**	**$72,697**
FULL TIME EQUIVALENT POSITIONS:						

713 Tarleton State University

GOAL: 1 Provide Instructional and Operations Support

OBJECTIVE: 1 Provide Instructional and Operations Support — Service Categories:

STRATEGY: 4 Workers' Compensation Insurance — Service: 06 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019

STRATEGY DESCRIPTION AND JUSTIFICATION:

The strategy funds the Worker's Compensation payments related to Educational and General Funds.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIAL TOTAL - ALL FUNDS		BIENNIAL	EXPLANATION OF BIENNIAL CHANGE	
Base Spending (Est 2016 + Bud 2017)	Baseline Request (BL 2018 + BL 2019)	CHANGE	$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
$127,808	$145,395	$17,587	$23,649	Current expenditures running lower than prior biennium estimates. However, with growing employee count, it is expected that this will continue to increase slightly.
			$(6,062)	Required 4% reduction
			$17,587	**Total of Explanation of Biennial Change**

713 Tarleton State University

GOAL: 1 Provide Instructional and Operations Support

OBJECTIVE: 1 Provide Instructional and Operations Support — Service Categories:

STRATEGY: 5 Unemployment Compensation Insurance — Service: 06 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
Objects of Expense:						
1002	OTHER PERSONNEL COSTS	$4,699	$5,170	$14,027	$13,466	$13,466
TOTAL, OBJECT OF EXPENSE		**$4,699**	**$5,170**	**$14,027**	**$13,466**	**$13,466**
Method of Financing:						
1	General Revenue Fund	$4,699	$4,878	$10,380	$13,466	$13,466
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		**$4,699**	**$4,878**	**$10,380**	**$13,466**	**$13,466**
Method of Financing:						
770	Est Oth Educ & Gen Inco	$0	$292	$3,647	$0	$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		**$0**	**$292**	**$3,647**	**$0**	**$0**
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					**$13,466**	**$13,466**
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		**$4,699**	**$5,170**	**$14,027**	**$13,466**	**$13,466**
FULL TIME EQUIVALENT POSITIONS:						

713 Tarleton State University

GOAL: 1 Provide Instructional and Operations Support

OBJECTIVE: 1 Provide Instructional and Operations Support — Service Categories:

STRATEGY: 5 Unemployment Compensation Insurance — Service: 06 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019

STRATEGY DESCRIPTION AND JUSTIFICATION:

The strategy funds the Unemployment Compensation payments related to Educational and General Funds.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIAL TOTAL - ALL FUNDS		BIENNIAL	EXPLANATION OF BIENNIAL CHANGE	
Base Spending (Est 2016 + Bud 2017)	Baseline Request (BL 2018 + BL 2019)	CHANGE	$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
$19,197	$26,932	$7,735	$8,857	Tarleton has been fortunate to have low UCI costs. However, with a growing workforce, it is prudent to budget for an increase here.
			$(1,122)	Required 4% reduction
			$7,735	**Total of Explanation of Biennial Change**

713 Tarleton State University

GOAL: 1 Provide Instructional and Operations Support

OBJECTIVE: 1 Provide Instructional and Operations Support — Service Categories:

STRATEGY: 6 Texas Public Education Grants — Service: 20 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
Objects of Expense:						
4000	GRANTS	$1,907,588	$2,665,007	$2,744,957	$2,827,306	$2,912,125
TOTAL, OBJECT OF EXPENSE		**$1,907,588**	**$2,665,007**	**$2,744,957**	**$2,827,306**	**$2,912,125**
Method of Financing:						
770	Est Oth Educ & Gen Inco	$1,907,588	$2,665,007	$2,744,957	$2,827,306	$2,912,125
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		**$1,907,588**	**$2,665,007**	**$2,744,957**	**$2,827,306**	**$2,912,125**
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					**$2,827,306**	**$2,912,125**
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		**$1,907,588**	**$2,665,007**	**$2,744,957**	**$2,827,306**	**$2,912,125**

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

This strategy represents tuition set aside for the Texas Public Education Grants program as required by Section 56.033 of the Texas Education Code.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

713 Tarleton State University

GOAL: 1 Provide Instructional and Operations Support

OBJECTIVE: 1 Provide Instructional and Operations Support — Service Categories:

STRATEGY: 6 Texas Public Education Grants — Service: 20 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIAL TOTAL - ALL FUNDS		BIENNIAL	EXPLANATION OF BIENNIAL CHANGE	
Base Spending (Est 2016 + Bud 2017)	Baseline Request (BL 2018 + BL 2019)	CHANGE	$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
$5,409,964	$5,739,431	$329,467	$329,467	Increase in set-asides driven by increased tuition revenue due to enrollment growth and intentional effort to spend down set-aside reserves and increase aid to needy students.
			$329,467	**Total of Explanation of Biennial Change**

713 Tarleton State University

GOAL: 1 Provide Instructional and Operations Support

OBJECTIVE: 1 Provide Instructional and Operations Support — Service Categories:

STRATEGY: 7 Organized Activities — Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
Objects of Expense:						
1001	SALARIES AND WAGES	$166,182	$180,470	$184,079	$189,602	$195,290
2001	PROFESSIONAL FEES AND SERVICES	$1,227	$5,806	$6,000	$6,000	$6,000
2002	FUELS AND LUBRICANTS	$29,681	$21,063	$21,000	$21,000	$21,000
2003	CONSUMABLE SUPPLIES	$10,464	$15,745	$16,000	$16,000	$16,000
2004	UTILITIES	$1,595	$1,795	$1,800	$2,000	$2,000
2005	TRAVEL	$257	$410	$500	$500	$500
2007	RENT - MACHINE AND OTHER	$22,279	$26,736	$25,000	$25,000	$25,000
2009	OTHER OPERATING EXPENSE	$37,789	$25,534	$31,507	$34,361	$37,507
TOTAL, OBJECT OF EXPENSE		**$269,474**	**$277,559**	**$285,886**	**$294,463**	**$303,297**
Method of Financing:						
770	Est Oth Educ & Gen Inco	$269,474	$277,559	$285,886	$294,463	$303,297
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		**$269,474**	**$277,559**	**$285,886**	**$294,463**	**$303,297**

713 Tarleton State University

GOAL: 1 Provide Instructional and Operations Support

OBJECTIVE: 1 Provide Instructional and Operations Support — Service Categories:

STRATEGY: 7 Organized Activities — Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					**$294,463**	**$303,297**
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		**$269,474**	**$277,559**	**$285,886**	**$294,463**	**$303,297**
FULL TIME EQUIVALENT POSITIONS:		**3.3**	**6.1**	**6.1**	**6.1**	**6.1**

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Instruction and Operations Formula provides funding for faculty salaries, departmental operating expense, library, instructional administration, research enhancement, student services and institutional support. The funds are distributed on a weighted semester credit hour basis. The rate per weighted semester credit hour is established by the Legislature each biennium.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

713 Tarleton State University

GOAL: 1 Provide Instructional and Operations Support

OBJECTIVE: 1 Provide Instructional and Operations Support — Service Categories:

STRATEGY: 7 Organized Activities — Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIAL TOTAL - ALL FUNDS		BIENNIAL	EXPLANATION OF BIENNIAL CHANGE	
Base Spending (Est 2016 + Bud 2017)	Baseline Request (BL 2018 + BL 2019)	CHANGE	$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
$563,445	$597,760	$34,315	$34,315	Estimated ~3% annual increase in organized activity revenue, which is consistent with prior year.
			$34,315	**Total of Explanation of Biennial Change**

713 Tarleton State University

GOAL: 2 Provide Infrastructure Support

OBJECTIVE: 1 Provide Operation and Maintenance of E&G Space — Service Categories:

STRATEGY: 1 Educational and General Space Support — Service: 10 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018 (1)	BL 2019 (1)
Efficiency Measures:						
1	Space Utilization Rate of Classrooms	58.00	75.00	75.00	84.00	84.00
2	Space Utilization Rate of Labs	84.00	84.00	84.00	92.00	92.00
Objects of Expense:						
1001	SALARIES AND WAGES	$82,880	$110,838	$113,055	$0	$0
1002	OTHER PERSONNEL COSTS	$1,340	$601	$1,000	$0	$0
2004	UTILITIES	$50,000	$459,080	$380,434	$0	$0
TOTAL, OBJECT OF EXPENSE		**$134,220**	**$570,519**	**$494,489**	**$0**	**$0**
Method of Financing:						
1	General Revenue Fund	$132,880	$159,939	$164,055	$0	$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		**$132,880**	**$159,939**	**$164,055**	**$0**	**$0**
Method of Financing:						
770	Est Oth Educ & Gen Inco	$1,340	$410,580	$330,434	$0	$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		**$1,340**	**$410,580**	**$330,434**	**$0**	**$0**

(1) - Formula funded strategies are not requested in 2018-19 because amounts are not determined by institutions.

713 Tarleton State University

GOAL: 2 Provide Infrastructure Support

OBJECTIVE: 1 Provide Operation and Maintenance of E&G Space — Service Categories:

STRATEGY: 1 Educational and General Space Support — Service: 10 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018 (1)	BL 2019 (1)
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					$0	$0
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		$134,220	$570,519	$494,489	$0	$0
FULL TIME EQUIVALENT POSITIONS:		2.4	2.5	2.5	2.5	2.5

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Infrastructure Support formula distributes funding associated with plant-related formulas and utilities. The formula is driven by the predicted square feet for universities' educational and general activities produced by the Coordinating Board Space Projection Model. The portion of the formula related to utilities is adjusted to reflect differences in unit costs for purchased utilities, including electricity, natural gas, water and wastewater, and thermal energy.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

(1) - Formula funded strategies are not requested in 2018-19 because amounts are not determined by institutions.

713 Tarleton State University

GOAL: 2 Provide Infrastructure Support

OBJECTIVE: 1 Provide Operation and Maintenance of E&G Space — Service Categories:

STRATEGY: 1 Educational and General Space Support — Service: 10 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018 (1)	BL 2019 (1)

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIAL TOTAL - ALL FUNDS		BIENNIAL	EXPLANATION OF BIENNIAL CHANGE	
Base Spending (Est 2016 + Bud 2017)	Baseline Request (BL 2018 + BL 2019)	CHANGE	$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
$1,065,008	$0	$(1,065,008)	$(1,065,008)	Institutions of Higher Ed do not request formula strategies.
			$(1,065,008)	**Total of Explanation of Biennial Change**

(1) - Formula funded strategies are not requested in 2018-19 because amounts are not determined by institutions.

713 Tarleton State University

GOAL: 2 Provide Infrastructure Support

OBJECTIVE: 1 Provide Operation and Maintenance of E&G Space — Service Categories:

STRATEGY: 2 Tuition Revenue Bond Retirement — Service: 10 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
Objects of Expense:						
2008	DEBT SERVICE	$4,921,235	$4,926,012	$12,155,579	$10,793,406	$10,792,006
TOTAL, OBJECT OF EXPENSE		**$4,921,235**	**$4,926,012**	**$12,155,579**	**$10,793,406**	**$10,792,006**
Method of Financing:						
1	General Revenue Fund	$4,921,235	$4,926,012	$12,155,579	$10,793,406	$10,792,006
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		**$4,921,235**	**$4,926,012**	**$12,155,579**	**$10,793,406**	**$10,792,006**
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					**$10,793,406**	**$10,792,006**
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		**$4,921,235**	**$4,926,012**	**$12,155,579**	**$10,793,406**	**$10,792,006**

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Tuition Revenue Bond strategy provides funds for service of debt related to capital projects.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

713 Tarleton State University

GOAL: 2 Provide Infrastructure Support

OBJECTIVE: 1 Provide Operation and Maintenance of E&G Space — Service Categories:

STRATEGY: 2 Tuition Revenue Bond Retirement — Service: 10 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIAL TOTAL - ALL FUNDS		BIENNIAL CHANGE	EXPLANATION OF BIENNIAL CHANGE	
Base Spending (Est 2016 + Bud 2017)	Baseline Request (BL 2018 + BL 2019)		$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
$17,081,591	$21,585,412	$4,503,821	$7,790,000	HB 100 Authorization for both 2018 & 2019.
			$(3,286,179)	FY17 Payoff of previously authorized TRB projects.
			$4,503,821	**Total of Explanation of Biennial Change**

713 Tarleton State University

GOAL: 3 Provide Special Item Support

OBJECTIVE: 1 Instructional Support Special Item Support — Service Categories:

STRATEGY: 1 Tarleton Outreach — Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
Objects of Expense:						
1001	SALARIES AND WAGES	$18,827	$31,383	$32,325	$32,325	$32,325
1005	FACULTY SALARIES	$19,822	$0	$0	$0	$0
2009	OTHER OPERATING EXPENSE	$0	$4,242	$3,300	$1,875	$1,875
TOTAL, OBJECT OF EXPENSE		**$38,649**	**$35,625**	**$35,625**	**$34,200**	**$34,200**
Method of Financing:						
1	General Revenue Fund	$38,649	$35,625	$35,625	$34,200	$34,200
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		**$38,649**	**$35,625**	**$35,625**	**$34,200**	**$34,200**
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					**$34,200**	**$34,200**
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		**$38,649**	**$35,625**	**$35,625**	**$34,200**	**$34,200**
FULL TIME EQUIVALENT POSITIONS:		**0.6**	**0.5**	**0.5**	**0.5**	**0.5**

STRATEGY DESCRIPTION AND JUSTIFICATION:

The mission of the outreach initiatives in Waco and Fort Worth are to focus on the following: (1) expand citizens' access to affordable higher education in underserved and growing regions of Texas; (2) provide affordable pathways for Bachelor's completion programs and graduate programs; and (2) position Tarleton State University to reach the completion targets set forth by the Texas Higher Education Coordinating Board's 60X30TX initiative.

713 Tarleton State University

GOAL: 3 Provide Special Item Support

OBJECTIVE: 1 Instructional Support Special Item Support — Service Categories:

STRATEGY: 1 Tarleton Outreach — Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Additional information for this strategy is available in Schedule 9, Special Item Information.

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIAL TOTAL - ALL FUNDS		BIENNIAL	EXPLANATION OF BIENNIAL CHANGE	
Base Spending (Est 2016 + Bud 2017)	Baseline Request (BL 2018 + BL 2019)	CHANGE	$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
$71,250	$68,400	$(2,850)	$(2,850)	Required 4% Reduction
			$(2,850)	**Total of Explanation of Biennial Change**

713 Tarleton State University

GOAL: 3 Provide Special Item Support

OBJECTIVE: 1 Instructional Support Special Item Support — Service Categories:

STRATEGY: 2 Multi-Institution Teaching Center — Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
Objects of Expense:						
1001	SALARIES AND WAGES	$436,168	$436,168	$436,168	$399,096	$399,096
1002	OTHER PERSONNEL COSTS	$0	$20,726	$20,726	$0	$0
1005	FACULTY SALARIES	$1,070,989	$1,040,904	$1,040,904	$1,040,904	$1,040,904
2003	CONSUMABLE SUPPLIES	$2,307	$0	$0	$0	$0
2004	UTILITIES	$0	$0	$0	$0	$0
2005	TRAVEL	$11,380	$0	$0	$0	$0
2006	RENT - BUILDING	$16,420	$0	$0	$0	$0
2007	RENT - MACHINE AND OTHER	$3,506	$0	$0	$0	$0
2009	OTHER OPERATING EXPENSE	$52,889	$2,202	$2,202	$0	$0
5000	CAPITAL EXPENDITURES	$51,790	$0	$0	$0	$0
TOTAL, OBJECT OF EXPENSE		**$1,645,449**	**$1,500,000**	**$1,500,000**	**$1,440,000**	**$1,440,000**
Method of Financing:						
1	General Revenue Fund	$1,574,585	$1,500,000	$1,500,000	$1,440,000	$1,440,000
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		**$1,574,585**	**$1,500,000**	**$1,500,000**	**$1,440,000**	**$1,440,000**

Method of Financing:

713 Tarleton State University

GOAL: 3 Provide Special Item Support

OBJECTIVE: 1 Instructional Support Special Item Support — Service Categories:

STRATEGY: 2 Multi-Institution Teaching Center — Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
770	Est Oth Educ & Gen Inco	$70,864	$0	$0	$0	$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		**$70,864**	**$0**	**$0**	**$0**	**$0**
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					**$1,440,000**	**$1,440,000**
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		**$1,645,449**	**$1,500,000**	**$1,500,000**	**$1,440,000**	**$1,440,000**
FULL TIME EQUIVALENT POSITIONS:		**21.3**	**23.3**	**23.3**	**22.3**	**22.3**

STRATEGY DESCRIPTION AND JUSTIFICATION:

The mission of the Midlothian Higher Education Center is to form a partnership between its active members, Tarleton State University, Navarro College, and Texas A&M University – Commerce. The partnership provides access to affordable higher education in a rapidly growing and underserved region in Texas and positions Tarleton State University to reach the completion targets set forth by the Texas Higher Education Coordinating Board's 60X30TX initiative.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Additional information for this strategy is available in Schedule 9, Special Item Information.

713 Tarleton State University

GOAL: 3 Provide Special Item Support

OBJECTIVE: 1 Instructional Support Special Item Support — Service Categories:

STRATEGY: 2 Multi-Institution Teaching Center — Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIAL TOTAL - ALL FUNDS		BIENNIAL	EXPLANATION OF BIENNIAL CHANGE	
Base Spending (Est 2016 + Bud 2017)	Baseline Request (BL 2018 + BL 2019)	CHANGE	$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
$3,000,000	$2,880,000	$(120,000)	$(120,000)	Required 4% Reduction
			$(120,000)	**Total of Explanation of Biennial Change**

713 Tarleton State University

GOAL: 3 Provide Special Item Support

OBJECTIVE: 2 Research Special Item Support

STRATEGY: 1 Institute for Applied Environmental Research

Service Categories:
Service: 21 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
Objects of Expense:						
1001	SALARIES AND WAGES	$492,620	$525,087	$535,589	$535,589	$535,589
1002	OTHER PERSONNEL COSTS	$0	$3,277	$3,500	$3,500	$3,500
2001	PROFESSIONAL FEES AND SERVICES	$0	$26,195	$26,000	$26,000	$26,000
2002	FUELS AND LUBRICANTS	$94	$68	$100	$100	$100
2003	CONSUMABLE SUPPLIES	$6,952	$10,377	$10,000	$10,000	$10,000
2004	UTILITIES	$1,954	$4,887	$5,000	$5,000	$5,000
2005	TRAVEL	$19,909	$15,985	$18,000	$18,000	$18,000
2006	RENT - BUILDING	$780	$780	$1,000	$1,000	$1,000
2007	RENT - MACHINE AND OTHER	$6,952	$7,053	$7,000	$7,000	$7,000
2009	OTHER OPERATING EXPENSE	$146,438	$120,981	$91,905	$61,981	$61,981
5000	CAPITAL EXPENDITURES	$68,661	$33,404	$50,000	$50,000	$50,000
TOTAL, OBJECT OF EXPENSE		**$744,360**	**$748,094**	**$748,094**	**$718,170**	**$718,170**
Method of Financing:						
1	General Revenue Fund	$698,514	$748,094	$748,094	$718,170	$718,170
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		**$698,514**	**$748,094**	**$748,094**	**$718,170**	**$718,170**

713 Tarleton State University

GOAL: 3 Provide Special Item Support

OBJECTIVE: 2 Research Special Item Support — Service Categories:

STRATEGY: 1 Institute for Applied Environmental Research — Service: 21 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
Method of Financing:						
770	Est Oth Educ & Gen Inco	$45,846	$0	$0	$0	$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		**$45,846**	**$0**	**$0**	**$0**	**$0**
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					**$718,170**	**$718,170**
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		**$744,360**	**$748,094**	**$748,094**	**$718,170**	**$718,170**
FULL TIME EQUIVALENT POSITIONS:		**9.5**	**9.9**	**9.9**	**9.9**	**9.9**

STRATEGY DESCRIPTION AND JUSTIFICATION:

In accordance with Section 87.004 of the Texas Education Code, TIAER conducts scientific research, economic inquiry, and institutional, statutory and regulatory analysis to address pressing environmental issues facing the state and nation, assists public entities in the development and implementation of policies that promote environmental quality while maintaining a viable economy. In pursuing these objectives, TIAER seeks to involve all affected interests through open research forums. These forums draw together elected officials, agency personnel, researchers, and affected interest group representatives to define key issues, focus research activities and develop proposed solutions. This approach aids the development of practical, equitable, and economically feasible solutions to environmental concerns.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Additional information for this strategy is available in Schedule 9, Special Item Information.

713 Tarleton State University

GOAL: 3 Provide Special Item Support

OBJECTIVE: 2 Research Special Item Support — Service Categories:

STRATEGY: 1 Institute for Applied Environmental Research — Service: 21 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIAL TOTAL - ALL FUNDS		BIENNIAL	EXPLANATION OF BIENNIAL CHANGE	
Base Spending (Est 2016 + Bud 2017)	Baseline Request (BL 2018 + BL 2019)	CHANGE	$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
$1,496,188	$1,436,340	$(59,848)	$(59,848)	Required 4% Reduction
			$(59,848)	**Total of Explanation of Biennial Change**

713 Tarleton State University

GOAL: 3 Provide Special Item Support

OBJECTIVE: 2 Research Special Item Support — Service Categories:

STRATEGY: 2 Tarleton Agricultural and Environmental Sciences Research Center — Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
Objects of Expense:						
1001	SALARIES AND WAGES	$149,181	$112,501	$114,751	$114,751	$114,751
1002	OTHER PERSONNEL COSTS	$0	$2,760	$2,760	$2,699	$2,699
1005	FACULTY SALARIES	$36,255	$37,653	$38,406	$38,406	$38,406
1010	PROFESSIONAL SALARIES	$11,997	$12,222	$12,466	$12,466	$12,466
2009	OTHER OPERATING EXPENSE	$0	$10,199	$6,952	$0	$0
TOTAL, OBJECT OF EXPENSE		**$197,433**	**$175,335**	**$175,335**	**$168,322**	**$168,322**
Method of Financing:						
1	General Revenue Fund	$197,433	$175,335	$175,335	$168,322	$168,322
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		**$197,433**	**$175,335**	**$175,335**	**$168,322**	**$168,322**
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					**$168,322**	**$168,322**
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		**$197,433**	**$175,335**	**$175,335**	**$168,322**	**$168,322**
FULL TIME EQUIVALENT POSITIONS:		**3.8**	**4.0**	**4.0**	**4.0**	**4.0**

713 Tarleton State University

GOAL: 3 Provide Special Item Support

OBJECTIVE: 2 Research Special Item Support — Service Categories:

STRATEGY: 2 Tarleton Agricultural and Environmental Sciences Research Center — Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019

STRATEGY DESCRIPTION AND JUSTIFICATION:

The mission of the center is to develop, improve, and enhance programing for premier agricultural programs in teaching, research, demonstration, and outreach education in an environmental responsible manner.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Additional information for this strategy is available in Schedule 9, Special Item Information.

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIAL TOTAL - ALL FUNDS		BIENNIAL	EXPLANATION OF BIENNIAL CHANGE	
Base Spending (Est 2016 + Bud 2017)	Baseline Request (BL 2018 + BL 2019)	CHANGE	$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
$350,670	$336,644	$(14,026)	$(14,026)	Required 4% Reduction
			$(14,026)	**Total of Explanation of Biennial Change**

713 Tarleton State University

GOAL: 3 Provide Special Item Support

OBJECTIVE: 3 Public Service Special Item Support — Service Categories:

STRATEGY: 1 Small Business Development Center — Service: 13 Income: A.1 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
Objects of Expense:						
1001	SALARIES AND WAGES	$111,060	$118,505	$120,875	$116,160	$116,160
2003	CONSUMABLE SUPPLIES	$2,451	$2,445	$75	$0	$0
2006	RENT - BUILDING	$50	$50	$50	$0	$0
2009	OTHER OPERATING EXPENSE	$7,444	$0	$0	$0	$0
TOTAL, OBJECT OF EXPENSE		**$121,005**	**$121,000**	**$121,000**	**$116,160**	**$116,160**
Method of Financing:						
1	General Revenue Fund	$121,005	$121,000	$121,000	$116,160	$116,160
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		**$121,005**	**$121,000**	**$121,000**	**$116,160**	**$116,160**
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					**$116,160**	**$116,160**
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		**$121,005**	**$121,000**	**$121,000**	**$116,160**	**$116,160**
FULL TIME EQUIVALENT POSITIONS:		**2.6**	**3.0**	**3.0**	**3.0**	**3.0**

STRATEGY DESCRIPTION AND JUSTIFICATION:

713 Tarleton State University

GOAL: 3 Provide Special Item Support

OBJECTIVE: 3 Public Service Special Item Support — Service Categories:

STRATEGY: 1 Small Business Development Center — Service: 13 Income: A.1 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019

The Tarleton State University Small Business Development Center (SBDC) is an outreach program of the Northwest Texas Small Business Development Center. The SBDC provides business counseling, technical assistance, training workshops, and business plan development for a ten county area (Brown, Mills, Comanche, Hamilton, Erath, Hood, Somervell, Parker, Palo Pinto, and Wise counties). Its mission is to promote growth, expansion, innovation, increased productivity and improved management for small businesses.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Additional information for this strategy is available in Schedule 9, Special Item Information.

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIAL TOTAL - ALL FUNDS		BIENNIAL	EXPLANATION OF BIENNIAL CHANGE	
Base Spending (Est 2016 + Bud 2017)	Baseline Request (BL 2018 + BL 2019)	CHANGE	$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
$242,000	$232,320	$(9,680)	$(9,680)	Required 4% Reduction
			$(9,680)	**Total of Explanation of Biennial Change**

713 Tarleton State University

GOAL: 3 Provide Special Item Support

OBJECTIVE: 4 Institutional Support Special Item Support — Service Categories:

STRATEGY: 1 Institutional Enhancement — Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
Objects of Expense:						
1001	SALARIES AND WAGES	$32,805	$0	$0	$0	$0
1005	FACULTY SALARIES	$0	$0	$0	$2,332,533	$2,332,533
2001	PROFESSIONAL FEES AND SERVICES	$180,848	$74,420	$300,000	$300,000	$300,000
2009	OTHER OPERATING EXPENSE	$7,643	$225,602	$55	$25	$25
TOTAL, OBJECT OF EXPENSE		**$221,296**	**$300,022**	**$300,055**	**$2,632,558**	**$2,632,558**
Method of Financing:						
1	General Revenue Fund	$221,292	$300,000	$300,000	$2,632,533	$2,632,533
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		**$221,292**	**$300,000**	**$300,000**	**$2,632,533**	**$2,632,533**
Method of Financing:						
802	License Plate Trust Fund No. 0802	$4	$22	$55	$25	$25
SUBTOTAL, MOF (OTHER FUNDS)		**$4**	**$22**	**$55**	**$25**	**$25**

713 Tarleton State University

GOAL: 3 Provide Special Item Support
OBJECTIVE: 4 Institutional Support Special Item Support
STRATEGY: 1 Institutional Enhancement

Service Categories:
Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					$2,632,558	$2,632,558
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		$221,296	$300,022	$300,055	$2,632,558	$2,632,558
FULL TIME EQUIVALENT POSITIONS:		1.0	1.0	1.0	1.0	1.0

STRATEGY DESCRIPTION AND JUSTIFICATION:

The mission of this strategy is to supplement institutional base funding for core academic operations, expanded access through new academic programs, and improved excellence through a variety of targeted programs. The funding enables Tarleton to seek levels of program and educational excellence beyond that of the fundamental provision. The majority of these funds are spent in the Operations Support strategy for faculty salaries, so no FTE are reported here.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Additional information for this strategy is available in Schedule 9, Special Item Information.

713 Tarleton State University

GOAL: 3 Provide Special Item Support

OBJECTIVE: 4 Institutional Support Special Item Support — Service Categories:

STRATEGY: 1 Institutional Enhancement — Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIAL TOTAL - ALL FUNDS		BIENNIAL	EXPLANATION OF BIENNIAL CHANGE	
Base Spending (Est 2016 + Bud 2017)	Baseline Request (BL 2018 + BL 2019)	CHANGE	$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
$600,077	$5,265,116	$4,665,039	$4,884,444	A significant portion of Institutional Enhancement funding for 2016 and 2017 was included in the Operations Support strategy.
			$(219,378)	Required 4% Decrease
			$(27)	Annual license plate funds received are lower than previously estimated.
			$4,665,039	**Total of Explanation of Biennial Change**

713 Tarleton State University

GOAL: 3 Provide Special Item Support
OBJECTIVE: 5 Exceptional Item Request
STRATEGY: 1 Exceptional Item Request

Service Categories:
Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
Objects of Expense:						
1001	SALARIES AND WAGES	$0	$0	$0	$0	$0
1002	OTHER PERSONNEL COSTS	$0	$0	$0	$0	$0
1005	FACULTY SALARIES	$0	$0	$0	$0	$0
2003	CONSUMABLE SUPPLIES	$0	$0	$0	$0	$0
2005	TRAVEL	$0	$0	$0	$0	$0
2009	OTHER OPERATING EXPENSE	$0	$0	$0	$0	$0
5000	CAPITAL EXPENDITURES	$0	$0	$0	$0	$0
TOTAL, OBJECT OF EXPENSE		$0	$0	$0	$0	$0
Method of Financing:						
1	General Revenue Fund	$0	$0	$0	$0	$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		$0	$0	$0	$0	$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					$0	$0
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		$0	$0	$0	$0	$0
FULL TIME EQUIVALENT POSITIONS:		0.0	0.0	0.0	0.0	0.0

713 Tarleton State University

GOAL: 3 Provide Special Item Support

OBJECTIVE: 5 Exceptional Item Request — Service Categories:

STRATEGY: 1 Exceptional Item Request — Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019

STRATEGY DESCRIPTION AND JUSTIFICATION:

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIAL TOTAL - ALL FUNDS		BIENNIAL	EXPLANATION OF BIENNIAL CHANGE	
Base Spending (Est 2016 + Bud 2017)	Baseline Request (BL 2018 + BL 2019)	CHANGE	$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
$0	$0	$0	$0	Exceptional Item Requests outlined in Part 4A.
			$0	**Total of Explanation of Biennial Change**

713 Tarleton State University

GOAL: 6 Research Funds

OBJECTIVE: 1 Research Funds — Service Categories:

STRATEGY: 1 Research Development Fund — Service: 21 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
Objects of Expense:						
1001	SALARIES AND WAGES	$410,659	$0	$0	$0	$0
1005	FACULTY SALARIES	$156,808	$0	$0	$0	$0
1010	PROFESSIONAL SALARIES	$48,395	$0	$0	$0	$0
2003	CONSUMABLE SUPPLIES	$31,888	$0	$0	$0	$0
2005	TRAVEL	$212	$0	$0	$0	$0
2009	OTHER OPERATING EXPENSE	$38,832	$0	$0	$0	$0
TOTAL, OBJECT OF EXPENSE		$686,794	$0	$0	$0	$0
Method of Financing:						
1	General Revenue Fund	$686,794	$0	$0	$0	$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		$686,794	$0	$0	$0	$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					$0	$0
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		$686,794	$0	$0	$0	$0
FULL TIME EQUIVALENT POSITIONS:		15.1	0.0	0.0	0.0	0.0

713 Tarleton State University

GOAL: 6 Research Funds

OBJECTIVE: 1 Research Funds — Service Categories:

STRATEGY: 1 Research Development Fund — Service: 21 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Research Development Fund (RDF) is distributed among eligible institutions based on the average amount of restricted research funds expended by each institution per year for the three preceding fiscal years. Fiscal year 2015 is the final year of existence for the RDF.

The purpose of these funds is to promote research capacity.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIAL TOTAL - ALL FUNDS		BIENNIAL	EXPLANATION OF BIENNIAL CHANGE	
Base Spending (Est 2016 + Bud 2017)	Baseline Request (BL 2018 + BL 2019)	CHANGE	$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
$0	$0	$0	$0	RDF moved to the Comprehensive Research Fund in 2016.
			$0	**Total of Explanation of Biennial Change**

713 Tarleton State University

GOAL: 6 Research Funds

OBJECTIVE: 3 Comprehensive Research Fund — Service Categories:

STRATEGY: 1 Comprehensive Research Fund — Service: 21 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
Objects of Expense:						
1001	SALARIES AND WAGES	$0	$379,657	$379,657	$0	$0
1002	OTHER PERSONNEL COSTS	$0	$0	$0	$0	$0
1005	FACULTY SALARIES	$0	$154,447	$154,447	$0	$0
1010	PROFESSIONAL SALARIES	$0	$0	$0	$0	$0
2003	CONSUMABLE SUPPLIES	$0	$0	$0	$0	$0
2005	TRAVEL	$0	$0	$0	$0	$0
2009	OTHER OPERATING EXPENSE	$0	$0	$0	$0	$0
TOTAL, OBJECT OF EXPENSE		**$0**	**$534,104**	**$534,104**	**$0**	**$0**
Method of Financing:						
1	General Revenue Fund	$0	$534,104	$534,104	$0	$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		**$0**	**$534,104**	**$534,104**	**$0**	**$0**
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					**$0**	**$0**
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		**$0**	**$534,104**	**$534,104**	**$0**	**$0**
FULL TIME EQUIVALENT POSITIONS:		**0.0**	**16.7**	**16.7**	**16.7**	**16.7**

713 Tarleton State University

GOAL:	6	Research Funds			
OBJECTIVE:	3	Comprehensive Research Fund	Service Categories:		
STRATEGY:	1	Comprehensive Research Fund	Service: 21	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Texas Comprehensive Research Fund provides funding to promote increased research capacity at eligible general academic teaching institutions including those other than The University of Texas at Austin, Texas A&M University or any institution designated as an emerging research university under the Higher Education Coordinating Board's (THECB) accountability system.

Funding is to be expended for the support and maintenance of educational and general activities, including research and student services, that promote increased research capacity.

A legislatively determined amount of funding is allocated based on the average amount of restricted research funds expended by each institution per year for the three preceding state fiscal years as reported to the THECB.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

713 Tarleton State University

GOAL: 6 Research Funds

OBJECTIVE: 3 Comprehensive Research Fund — Service Categories:

STRATEGY: 1 Comprehensive Research Fund — Service: 21 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIAL TOTAL - ALL FUNDS		BIENNIAL	EXPLANATION OF BIENNIAL CHANGE	
Base Spending (Est 2016 + Bud 2017)	Baseline Request (BL 2018 + BL 2019)	CHANGE	$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
$1,068,208	$0	$(1,068,208)	$(1,068,208)	Institutions of Higher Ed do not request formula strategies.
			$(1,068,208)	**Total of Explanation of Biennial Change**

SUMMARY TOTALS:

OBJECTS OF EXPENSE:	**$50,014,909**	**$55,216,422**	**$61,727,745**	**$21,076,525**	**$21,227,750**
METHODS OF FINANCE (INCLUDING RIDERS):				**$21,076,525**	**$21,227,750**
METHODS OF FINANCE (EXCLUDING RIDERS):	**$50,014,909**	**$55,216,422**	**$61,727,745**	**$21,076,525**	**$21,227,750**
FULL TIME EQUIVALENT POSITIONS:	**576.6**	**596.0**	**615.0**	**630.0**	**630.0**

3.A.1 PROGRAM-LEVEL REQUEST SCHEDULE

85th Regular Session, Agency Submission, Version 1

713- Tarleton State University						Prepared By: Lori Beaty					
Date: August 5, 2016										Biennial Difference	
Goal	Goal Name	Strategy	Strategy Name	Program	Program Name	16-17 Base	Requested 2018	Requested 2019	Biennial Total 2018-19	$	%
A	Instruction/Operations	A.1.1.	Operations Support	1	Operations Support	$82,087,309	$0	$0	$0	($82,087,309)	-100%
		A.1.2.	Teaching Experience Supplement	2	Teaching Experience Supplement	$0	$0	$0	$0	$0	0%
		A.1.3.	Staff Group Insurance Premiums	3	Staff Group Insurance Premiums	$3,761,452	$1,965,776	$2,024,749	$3,990,525	$229,073	6%
		A.1.4.	Workers' Compensation Insurance	4	Workers' Compensation Insurance	$127,808	$72,698	$72,697	$145,395	$17,587	14%
		A.1.5.	Unemployment Compensation Insurance	5	Unemployment Compensation Insurance	$19,197	$13,466	$13,466	$26,932	$7,735	40%
		A.1.6.	Texas Public Education Grants	6	Texas Public Education Grants	$5,409,964	$2,827,306	$2,912,125	$5,739,431	$329,467	6%
		A.1.7.	Organized Activities	7	Organized Activities	$563,445	$294,463	$303,297	$597,760	$34,315	6%
B	Infrastructure Support	B.1.1.	E&G Space Support	1	E&G Space Support	$1,065,008	$0	$0	$0	($1,065,008)	-100%
	Tuition Revenue Bond Retirement	B.1.2.	Tuition Revenue Bond Retirement	1	Tuition Revenue Bond Retirement	$17,081,591	$10,793,406	$10,792,006	$21,585,412	$4,503,821	26%
C	Special Item Support	C.1.1.	Tarleton Outreach	1	Tarleton Outreach	$71,250	$34,200	$34,200	$68,400	($2,850)	-4%
		C.1.2.	Multi-Institutional Teaching Center	1	Multi-Institutional Teaching Center	$3,000,000	$1,440,000	$1,440,000	$2,880,000	($120,000)	-4%
		C.2.1.	Environmental Research	1	Environmental Research	$1,496,188	$718,170	$718,170	$1,436,340	($59,848)	-4%
		C.2.2.	Ag & Environmental Sciences Center	1	Ag & Environmental Sciences Center	$350,670	$168,322	$168,322	$336,644	($14,026)	-4%
		C.3.1.	Small Business Development	1	Small Business Development Center	$242,000	$116,160	$116,160	$232,320	($9,680)	-4%
		C.4.1.	Institutional Enhancement	1	Instruction	$0	$1,632,533	$1,632,533	$3,265,066	$3,265,066	
				2	Student Services	$600,000	$1,000,000	$1,000,000	$2,000,000	$1,400,000	
				3	Scholarships	$77	$25	$25	$50	($27)	
D	Comprehensive Research Fund	D.1.1.	Comprehensive Research Fund	1	Comprehensive Research Fund	$1,068,208	$0	$0	$0	($1,068,208)	-100%
E	Exceptional Item Request	E.1.1.	Restoration of 4%	1	Restoration of 4%	$0	$212,891	$212,891	$425,782	$425,782	
		E.1.2.	Ag Center Tornado Damage Rehab	1	Ag Center Tornado Damage Rehab	$0	$15,000,000	$0	$15,000,000	$15,000,000	
		E.1.3.	Tarleton Engineering Start-Up	1	Tarleton Engineering Start-Up	$0	$1,000,000	$1,000,000	$2,000,000	$2,000,000	

3.B. Rider Revisions and Additions Request

Agency Code:	Agency Name:	Prepared By:	Date:	Request Level:
713	Tarleton State University	Lori Beaty	10/17/2016	

Current Rider Number	Page Number in 2016–17 GAA	Proposed Rider Language
		Tarleton State University Agricultural Center Tornado Damage Rehabilitation. Funds appropriated above in Strategy C.X.X, Agricultural Center Tornado Damage Rehabilitation shall be used to replace and repair facilities as a result of a tornado that struck the Tarleton Agricultural Center. The Legislature finds that there is a demonstrated need for the repair and replacement of these facilities.

This rider would be necessary if our exceptional item for the Agriculture Center Tornado Damage Rehabilitation is funded.

Agency code: 713 Agency name: Tarleton State University

CODE	DESCRIPTION			Excp 2018	Excp 2019
	Item Name:	Restoration of 4% Reduction			
	Item Priority:	1			
	IT Component:	No			
	Anticipated Out-year Costs:	Yes			
	Involve Contracts > $50,000:	No			
	Includes Funding for the Following Strategy or Strategies:	03-01-01	Tarleton Outreach		
		03-01-02	Multi-Institution Teaching Center		
		03-02-01	Institute for Applied Environmental Research		
		03-02-02	Tarleton Agricultural and Environmental Sciences Research Center		
		03-03-01	Small Business Development Center		
		03-04-01	Institutional Enhancement		
OBJECTS OF EXPENSE:					
1001	SALARIES AND WAGES			41,787	41,787
1002	OTHER PERSONNEL COSTS			20,787	20,787
1005	FACULTY SALARIES			109,689	109,689
2003	CONSUMABLE SUPPLIES			75	75
2006	RENT - BUILDING			50	50
2009	OTHER OPERATING EXPENSE			40,503	40,503
	TOTAL, OBJECT OF EXPENSE			**$212,891**	**$212,891**
METHOD OF FINANCING:					
1	General Revenue Fund			212,891	212,891
	TOTAL, METHOD OF FINANCING			**$212,891**	**$212,891**
FULL-TIME EQUIVALENT POSITIONS (FTE):				1.00	1.00

DESCRIPTION / JUSTIFICATION:

Tarleton State University is the most efficient regional university in Texas according to the National Center for Education Statistics. The Texas A&M University System has taken bold steps to reduce costs and ensure resources are directed to the core functions of each of its institutions and agencies. Current data indicate that Tarleton not only has the lowest overhead cost per FTSE in the state in FY14, but is also only one of six institutions that decreased overhead costs from FY12.

EXTERNAL/INTERNAL FACTORS:

A 4% reduction in overall funding would cut deeply into Tarleton's core function of teaching and research because the university is currently operating at such an efficient rate. Of the projected reduction in General Revenue, 86% of the cuts would directly impact students in the form of instruction, academic support, research and student services. A vast majority of this reduction would directly impact faculty salaries and inhibit the university's ability to hire and maintain high quality educators for enrolled

students. Additionally, reduction to funding for Outreach and Multi-Institutional Teaching Center (MITC) efforts directly impacts the university's ability to extend high quality, affordable education to place-bound nontraditional learners in the Fort Worth, Waco and Midlothian areas. Reduction to Institutional Enhancement funds also impacts core functions of the university adversely as 82% of these funds are dedicated to supporting faculty hires in strategic growth areas such as Engineering, Nursing and Criminal Justice, while the remaining 18% directly funds faculty and student development that enhance outcome performance. Finally, reductions to research units restrict our faculty's ability to conduct ongoing research in specialized units such as the Texas Institute for Applied Environmental Research (TIAER) and the Tarleton State University Agricultural Center.

DESCRIPTION OF ANTICIPATED OUT-YEAR COSTS :

Permanent restoration of 4% reduction.

ESTIMATED ANTICIPATED OUT-YEAR COSTS FOR ITEM:

2020	2021	2022
$212,891	$212,891	$212,891

Agency code: 713 Agency name: Tarleton State University

CODE	DESCRIPTION	Excp 2018	Excp 2019
	Item Name: Tarleton State University Agricultural Center Tornado Damage Rehabilitation		
	Item Priority: 2		
	IT Component: No		
	Anticipated Out-year Costs: No		
	Involve Contracts > $50,000: Yes		
	Includes Funding for the Following Strategy or Strategies: 03-05-01 Exceptional Item Request		
OBJECTS OF EXPENSE:			
5000	CAPITAL EXPENDITURES	15,000,000	0
	TOTAL, OBJECT OF EXPENSE	**$15,000,000**	**$0**
METHOD OF FINANCING:			
1	General Revenue Fund	15,000,000	0
	TOTAL, METHOD OF FINANCING	**$15,000,000**	**$0**

DESCRIPTION / JUSTIFICATION:

Request for state funding of costs associated with the new construction and renovation of Tarleton's Agricultural Center as a result of a tornado that struck Tarleton's Agricultural Center on Tuesday, March 8, 2016. Leverage funds include both TAMUS insurance pool and any additional insurance policy dollars.

Four buildings require demolition, causing re-evaluation of short and long-term campus facility plans. Several additional buildings are structurally safe, but require repair/renovation.

Tarleton is one of the most affordable public universities in Texas and one of the fastest growing, which tests infrastructure and capital. The university has concerns about the capacity to restore aging laboratory facilities at the Agricultural Center to a level that does more than patch these outdated and inadequate spaces. A preferred solution is to leverage insurance dollars and construct classrooms/laboratories with current educational technology at the center rather than using outdated production barns, e.g., former confined poultry laying houses without climate controls.

EXTERNAL/INTERNAL FACTORS:

Specifically, four structures utilized for classroom/laboratory and production purposes have been assessed by structural engineers, condemned and marked for demolition. The utility of these structures, erected in 1932; 1947; 1974 and 1998, have been repurposed over time in response to agricultural industry production trends and teaching/research demand. Three additional classroom/laboratory and production structures (1947; 1960 and 1974) are under evaluation internally to determine if each should be repaired or demolished, rebuilt and relocated with local and insurance funds in order to better serve current teaching, research and production needs.

APPROXIMATE PERCENTAGE OF EXCEPTIONAL ITEM : 100.00%

Agency code: 713 Agency name: Tarleton State University

CODE	DESCRIPTION	Excp 2018	Excp 2019

CONTRACT DESCRIPTION :

Rehabilitation project will consist of four construction contracts with SSC, the Texas A&M University System facilities provider.

Agency code: 713 Agency name: Tarleton State University

CODE	DESCRIPTION	Excp 2018	Excp 2019
	Item Name: Tarleton Engineering Start-Up		
	Item Priority: 3		
	IT Component: No		
	Anticipated Out-year Costs: No		
	Involve Contracts > $50,000: No		
	Includes Funding for the Following Strategy or Strategies: 03-05-01 Exceptional Item Request		
OBJECTS OF EXPENSE:			
1001	SALARIES AND WAGES	139,000	139,000
1002	OTHER PERSONNEL COSTS	70,000	70,000
1005	FACULTY SALARIES	206,000	206,000
2003	CONSUMABLE SUPPLIES	25,000	25,000
2005	TRAVEL	45,000	45,000
2009	OTHER OPERATING EXPENSE	65,000	65,000
5000	CAPITAL EXPENDITURES	450,000	450,000
	TOTAL, OBJECT OF EXPENSE	**$1,000,000**	**$1,000,000**
METHOD OF FINANCING:			
1	General Revenue Fund	1,000,000	1,000,000
	TOTAL, METHOD OF FINANCING	**$1,000,000**	**$1,000,000**
FULL-TIME EQUIVALENT POSITIONS (FTE):		4.00	4.00

DESCRIPTION / JUSTIFICATION:

Requested one-time funds will provide start-up support to Tarleton's three new mainstream engineering programs – Electrical, Civil and Mechanical. Existing engineering-related programs include: Environmental Engineering, Engineering Physics and Computer Science, and Engineering Technology. A new Engineering Building will break ground in 2017 on Tarleton's Stephenville campus.

The request includes funds for two new faculty positions in the fastest growing engineering programs, a lab technician position to support the growing lab facilities, additional lab and instructional equipment and supplies, equipment for student work areas with computer workstations, prototyping equipment, project build space and practice presentation areas, a recruiter for two years and long-term development of a "School of Engineering."

EXTERNAL/INTERNAL FACTORS:

Additionally, the request addresses STEM shortages, particularly in engineering, as described in reports such as the President's Council of Advisors on Science and Technology (2012), the U.T. System Task Force "Task Force on Engineering Education for Texas in the 21st Century" (2013) and the Bureau of Labor and Statistics' "STEM 101: Introduction to Tomorrow's Jobs" (2014).
Funds will enable Tarleton to attract new industries to the region, support the 25X25 engineering initiative of Texas A&M University, increase its engineering profile by

complement existing Environmental Engineering, Engineering Physics, Computer Science, and Engineering Technology programs and related STEM disciplines.

Agency code: 713 Agency name: **Tarleton State University**

Code	Description	Excp 2018	Excp 2019
Item Name:	Restoration of 4% Reduction		
Allocation to Strategy:	3-1-1 Tarleton Outreach		
OBJECTS OF EXPENSE:			
2009	OTHER OPERATING EXPENSE	1,425	1,425
TOTAL, OBJECT OF EXPENSE		**$1,425**	**$1,425**
METHOD OF FINANCING:			
1	General Revenue Fund	1,425	1,425
TOTAL, METHOD OF FINANCING		**$1,425**	**$1,425**

Agency code: 713 Agency name: **Tarleton State University**

Code	Description	Excp 2018	Excp 2019
Item Name:	Restoration of 4% Reduction		
Allocation to Strategy:	3-1-2 Multi-Institution Teaching Center		
OBJECTS OF EXPENSE:			
1001	SALARIES AND WAGES	37,072	37,072
1002	OTHER PERSONNEL COSTS	20,726	20,726
2009	OTHER OPERATING EXPENSE	2,202	2,202
TOTAL, OBJECT OF EXPENSE		**$60,000**	**$60,000**
METHOD OF FINANCING:			
1	General Revenue Fund	60,000	60,000
TOTAL, METHOD OF FINANCING		**$60,000**	**$60,000**
FULL-TIME EQUIVALENT POSITIONS (FTE):		1.0	1.0

Agency code: 713 Agency name: **Tarleton State University**

Code	Description	Excp 2018	Excp 2019
Item Name:	Restoration of 4% Reduction		
Allocation to Strategy:	3-2-1 Institute for Applied Environmental Research		
OBJECTS OF EXPENSE:			
2009	OTHER OPERATING EXPENSE	29,924	29,924
TOTAL, OBJECT OF EXPENSE		**$29,924**	**$29,924**
METHOD OF FINANCING:			
1	General Revenue Fund	29,924	29,924
TOTAL, METHOD OF FINANCING		**$29,924**	**$29,924**

Agency code: 713 Agency name: **Tarleton State University**

Code	Description	Excp 2018	Excp 2019
Item Name:	Restoration of 4% Reduction		
Allocation to Strategy:	3-2-2 Tarleton Agricultural and Environmental Sciences Research Center		
OBJECTS OF EXPENSE:			
1002	OTHER PERSONNEL COSTS	61	61
2009	OTHER OPERATING EXPENSE	6,952	6,952
TOTAL, OBJECT OF EXPENSE		**$7,013**	**$7,013**
METHOD OF FINANCING:			
1	General Revenue Fund	7,013	7,013
TOTAL, METHOD OF FINANCING		**$7,013**	**$7,013**

Agency code: 713 Agency name: **Tarleton State University**

Code	Description	Excp 2018	Excp 2019
Item Name:	Restoration of 4% Reduction		
Allocation to Strategy:	3-3-1 Small Business Development Center		
OBJECTS OF EXPENSE:			
1001	SALARIES AND WAGES	4,715	4,715
2003	CONSUMABLE SUPPLIES	75	75
2006	RENT - BUILDING	50	50
TOTAL, OBJECT OF EXPENSE		**$4,840**	**$4,840**
METHOD OF FINANCING:			
1	General Revenue Fund	4,840	4,840
TOTAL, METHOD OF FINANCING		**$4,840**	**$4,840**

Agency code: 713 Agency name: **Tarleton State University**

Code	Description	Excp 2018	Excp 2019
Item Name:	Restoration of 4% Reduction		
Allocation to Strategy:	3-4-1 Institutional Enhancement		
OBJECTS OF EXPENSE:			
1005	FACULTY SALARIES	109,689	109,689
TOTAL, OBJECT OF EXPENSE		**$109,689**	**$109,689**
METHOD OF FINANCING:			
1	General Revenue Fund	109,689	109,689
TOTAL, METHOD OF FINANCING		**$109,689**	**$109,689**

Agency code: 713 Agency name: **Tarleton State University**

Code	Description	Excp 2018	Excp 2019
Item Name:	Tarleton State University Agricultural Center Tornado Damage Rehabilitation		
Allocation to Strategy:	3-5-1 Exceptional Item Request		
OBJECTS OF EXPENSE:			
5000	CAPITAL EXPENDITURES	15,000,000	0
TOTAL, OBJECT OF EXPENSE		**$15,000,000**	**$0**
METHOD OF FINANCING:			
1	General Revenue Fund	15,000,000	0
TOTAL, METHOD OF FINANCING		**$15,000,000**	**$0**

Agency code: 713 Agency name: **Tarleton State University**

Code	Description	Excp 2018	Excp 2019
Item Name:	Tarleton Engineering Start-Up		
Allocation to Strategy:	3-5-1 Exceptional Item Request		
OBJECTS OF EXPENSE:			
1001	SALARIES AND WAGES	139,000	139,000
1002	OTHER PERSONNEL COSTS	70,000	70,000
1005	FACULTY SALARIES	206,000	206,000
2003	CONSUMABLE SUPPLIES	25,000	25,000
2005	TRAVEL	45,000	45,000
2009	OTHER OPERATING EXPENSE	65,000	65,000
5000	CAPITAL EXPENDITURES	450,000	450,000
TOTAL, OBJECT OF EXPENSE		**$1,000,000**	**$1,000,000**
METHOD OF FINANCING:			
1	General Revenue Fund	1,000,000	1,000,000
TOTAL, METHOD OF FINANCING		**$1,000,000**	**$1,000,000**
FULL-TIME EQUIVALENT POSITIONS (FTE):		4.0	4.0

Agency Code: 713 Agency name: **Tarleton State University**

GOAL: 3 Provide Special Item Support

OBJECTIVE: 1 Instructional Support Special Item Support

STRATEGY: 1 Tarleton Outreach

Service Categories:
Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Excp 2018	Excp 2019
OBJECTS OF EXPENSE:			
2009	OTHER OPERATING EXPENSE	1,425	1,425
	Total, Objects of Expense	**$1,425**	**$1,425**
METHOD OF FINANCING:			
1	General Revenue Fund	1,425	1,425
	Total, Method of Finance	**$1,425**	**$1,425**

EXCEPTIONAL ITEM(S) INCLUDED IN STRATEGY:

Restoration of 4% Reduction

Agency Code: 713 Agency name: **Tarleton State University**

GOAL: 3 Provide Special Item Support

OBJECTIVE: 1 Instructional Support Special Item Support

STRATEGY: 2 Multi-Institution Teaching Center

Service Categories:
Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Excp 2018	Excp 2019
OBJECTS OF EXPENSE:			
1001	SALARIES AND WAGES	37,072	37,072
1002	OTHER PERSONNEL COSTS	20,726	20,726
2009	OTHER OPERATING EXPENSE	2,202	2,202
	Total, Objects of Expense	**$60,000**	**$60,000**
METHOD OF FINANCING:			
1	General Revenue Fund	60,000	60,000
	Total, Method of Finance	**$60,000**	**$60,000**
FULL-TIME EQUIVALENT POSITIONS (FTE):		1.0	1.0

EXCEPTIONAL ITEM(S) INCLUDED IN STRATEGY:

Restoration of 4% Reduction

Agency Code: 713 Agency name: **Tarleton State University**

GOAL: 3 Provide Special Item Support

OBJECTIVE: 2 Research Special Item Support

STRATEGY: 1 Institute for Applied Environmental Research

Service Categories:
Service: 21 Income: A.2 Age: B.3

CODE	DESCRIPTION	Excp 2018	Excp 2019
OBJECTS OF EXPENSE:			
2009	OTHER OPERATING EXPENSE	29,924	29,924
	Total, Objects of Expense	**$29,924**	**$29,924**
METHOD OF FINANCING:			
1	General Revenue Fund	29,924	29,924
	Total, Method of Finance	**$29,924**	**$29,924**

EXCEPTIONAL ITEM(S) INCLUDED IN STRATEGY:

Restoration of 4% Reduction

Agency Code: 713 Agency name: **Tarleton State University**

GOAL: 3 Provide Special Item Support

OBJECTIVE: 2 Research Special Item Support Service Categories:

STRATEGY: 2 Tarleton Agricultural and Environmental Sciences Research Center Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Excp 2018	Excp 2019
OBJECTS OF EXPENSE:			
1002	OTHER PERSONNEL COSTS	61	61
2009	OTHER OPERATING EXPENSE	6,952	6,952
	Total, Objects of Expense	**$7,013**	**$7,013**
METHOD OF FINANCING:			
1	General Revenue Fund	7,013	7,013
	Total, Method of Finance	**$7,013**	**$7,013**

EXCEPTIONAL ITEM(S) INCLUDED IN STRATEGY:

Restoration of 4% Reduction

Agency Code: 713 Agency name: **Tarleton State University**

GOAL: 3 Provide Special Item Support

OBJECTIVE: 3 Public Service Special Item Support

STRATEGY: 1 Small Business Development Center

Service Categories:
Service: 13 Income: A.1 Age: B.3

CODE	DESCRIPTION	Excp 2018	Excp 2019
OBJECTS OF EXPENSE:			
1001	SALARIES AND WAGES	4,715	4,715
2003	CONSUMABLE SUPPLIES	75	75
2006	RENT - BUILDING	50	50
	Total, Objects of Expense	**$4,840**	**$4,840**
METHOD OF FINANCING:			
1	General Revenue Fund	4,840	4,840
	Total, Method of Finance	**$4,840**	**$4,840**

EXCEPTIONAL ITEM(S) INCLUDED IN STRATEGY:

Restoration of 4% Reduction

Agency Code: 713 Agency name: **Tarleton State University**

GOAL: 3 Provide Special Item Support

OBJECTIVE: 4 Institutional Support Special Item Support

STRATEGY: 1 Institutional Enhancement

Service Categories:
Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Excp 2018	Excp 2019
OBJECTS OF EXPENSE:			
1005	FACULTY SALARIES	109,689	109,689
	Total, Objects of Expense	**$109,689**	**$109,689**
METHOD OF FINANCING:			
1	General Revenue Fund	109,689	109,689
	Total, Method of Finance	**$109,689**	**$109,689**

EXCEPTIONAL ITEM(S) INCLUDED IN STRATEGY:

Restoration of 4% Reduction

Agency Code: 713 Agency name: **Tarleton State University**

GOAL: 3 Provide Special Item Support

OBJECTIVE: 5 Exceptional Item Request

STRATEGY: 1 Exceptional Item Request

Service Categories:
Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Excp 2018	Excp 2019
OBJECTS OF EXPENSE:			
1001	SALARIES AND WAGES	139,000	139,000
1002	OTHER PERSONNEL COSTS	70,000	70,000
1005	FACULTY SALARIES	206,000	206,000
2003	CONSUMABLE SUPPLIES	25,000	25,000
2005	TRAVEL	45,000	45,000
2009	OTHER OPERATING EXPENSE	65,000	65,000
5000	CAPITAL EXPENDITURES	15,450,000	450,000
	Total, Objects of Expense	**$16,000,000**	**$1,000,000**
METHOD OF FINANCING:			
1	General Revenue Fund	16,000,000	1,000,000
	Total, Method of Finance	**$16,000,000**	**$1,000,000**
FULL-TIME EQUIVALENT POSITIONS (FTE):		4.0	4.0

EXCEPTIONAL ITEM(S) INCLUDED IN STRATEGY:

Tarleton State University Agricultural Center Tornado Damage Rehabilitation

Tarleton Engineering Start-Up

Agency Code: 713 Agency: **Tarleton State University**

COMPARISON TO STATEWIDE HUB PROCUREMENT GOALS

A. Fiscal Year 2014 - 2015 HUB Expenditure Information

Statewide HUB Goals	Procurement Category	HUB Expenditures FY 2014 % Goal	% Actual	Diff	Actual $	Total Expenditures FY 2014	HUB Expenditures FY 2015 % Goal	% Actual	Diff	Actual $	Total Expenditures FY 2015
11.2%	Heavy Construction	0.0 %	0.0%	0.0%	$0	$0	0.0 %	0.0%	0.0%	$0	$0
21.1%	Building Construction	4.8 %	0.0%	-4.8%	$0	$0	0.0 %	0.0%	0.0%	$0	$0
32.9%	Special Trade	60.3 %	16.9%	-43.4%	$75,638	$447,397	58.2 %	22.6%	-35.6%	$56,218	$248,429
23.7%	Professional Services	6.2 %	42.8%	36.5%	$138,342	$323,519	6.2 %	0.0%	-6.2%	$0	$32,993
26.0%	Other Services	14.0 %	35.3%	21.4%	$11,203,754	$31,698,539	13.2 %	30.2%	16.9%	$10,857,691	$35,985,023
21.1%	Commodities	31.7 %	29.2%	-2.6%	$2,749,685	$9,428,034	32.8 %	33.2%	0.4%	$2,839,544	$8,546,583
	Total Expenditures		**33.8%**		**$14,167,419**	**$41,897,489**		**30.7%**		**$13,753,453**	**$44,813,028**

B. Assessment of Fiscal Year 2014 - 2015 Efforts to Meet HUB Procurement Goals

Attainment:

The agency attained or exceeded three of six for the applicable statewide HUB procurement goals in 2014
The agency attained or exceeded three of six for the applicable statewide HUB procurement goals in 2015
Tarleton obtained 33.81% overall HUB participation for 2014, and 30.69% overall HUB participation for 2015

Applicability:

Construction projects are managed by the Facilities, Planning and Construction Department of the Texas A&M University System.
Physical Facilities is outsourced including all custodial, landscaping and building/equipment maintenance

Factors Affecting Attainment:

Departments are delegated purchasing authority for expenditures less than $5,000.00. The purchasing department bids out all goods and services greater than $5,000.00.
Limited number of HUB vendors in our geographic location for some of the categories, e.g., professional services.
HUB vendors not responding to solicitations including request for proposals, invitation to bid and request for qualifications.
Pricing from HUB vendors is considerably higher.

"Good-Faith" Efforts:

HUB training given to all employees including how to identify HUB vendors using the CMBL.
Procurement card transactions are monitored to identify potential HUB expenditures and departments are notified to use HUB vendors where possible.
Attend Economic Opportunity Forums to meet new HUB vendors and strengthen current relationships.

Agency Code: 713 Agency: **Tarleton State University**

Sponsor an annual HUB Fair with other A&M Members and Quarterly HUB Showcase events on campus.
The HUB Coordinator serves as the Treasurer and active member of the Texas Universities HUB Coordinators Alliance that meets quarterly to discuss HUB issues.
Constantly monitoring for potential Mentor-Protégé relationships and creating relationships where possible.
Regular reporting to campus on HUB issues, goals and promote awareness through use of website.
Identifying local vendors and encouraging them to apply for HUB certification if application.

Tarleton State University (713)

Estimated Funds Outside the Institution's Bill Pattern
2016–17 and 2018–19 Biennia

	2016-17 Biennium				2018-19 Biennium			
	FY 2016 Revenue	FY 2017 Revenue	Biennium Total	Percent of Total	FY 2018 Revenue	FY 2019 Revenue	Biennium Total	Percent of Total
APPROPRIATED SOURCES INSIDE THE BILL PATTERN								
State Appropriations (excluding HEGI & State Paid Fringes)	$ 38,059,655	$ 38,150,293	$ 76,209,948		$ 38,150,293	$ 38,150,293	$ 76,300,586	
Tuition and Fees (net of Discounts and Allowances)	14,453,571	14,772,539	$ 29,226,110		15,085,095	15,388,652	30,473,747	
Endowment and Interest Income	35,000	35,000	$ 70,000		35,000	35,000	70,000	
Sales and Services of Educational Activities (net)	-	-	$ -		-	-	-	
Sales and Services of Hospitals (net)	-	-	$ -		-	-	-	
Other Income	500	500	$ 1,000		500	500	1,000	
Total	52,548,726	52,958,332	105,507,058	29.6%	53,270,888	53,574,445	106,845,333	29.1%
APPROPRIATED SOURCES OUTSIDE THE BILL PATTERN								
State Appropriations (HEGI & State Paid Fringes)	$ 9,900,547	$ 10,420,154	$ 20,320,701		$ 10,420,154	$ 10,420,154	$ 20,840,308	
Higher Education Assistance Funds	-	-	$ -		-	-	$ -	
Available University Fund	-	-	$ -		-	-	$ -	
State Grants and Contracts	6,800,000	6,800,000	$ 13,600,000		6,800,000	6,800,000	$ 13,600,000	
Total	16,700,547	17,220,154	33,920,701	9.5%	17,220,154	17,220,154	34,440,308	9.4%
NON-APPROPRIATED SOURCES								
Tuition and Fees (net of Discounts and Allowances)	52,755,623	54,338,292	$ 107,093,915		55,968,441	57,647,494	$ 113,615,935	
Federal Grants and Contracts	27,000,000	27,000,000	$ 54,000,000		27,000,000	27,000,000	$ 54,000,000	
State Grants and Contracts	25,000	25,000	$ 50,000		25,000	25,000	$ 50,000	
Local Government Grants and Contracts	65,000	65,000	$ 130,000		65,000	65,000	$ 130,000	
Private Gifts and Grants	400,000	400,000	$ 800,000		400,000	400,000	$ 800,000	
Endowment and Interest Income	2,500,000	2,500,000	$ 5,000,000		2,500,000	2,500,000	$ 5,000,000	
Sales and Services of Educational Activities (net)	1,800,000	1,800,000	$ 3,600,000		1,800,000	1,800,000	$ 3,600,000	
Sales and Services of Hospitals (net)	-	-	$ -		-	-	$ -	
Professional Fees (net)	-	-	$ -		-	-	$ -	
Auxiliary Enterprises (net)	22,246,138	22,913,522	$ 45,159,660		23,600,928	24,308,956	$ 47,909,883	
Other Income	500,000	500,000	$ 1,000,000		500,000	500,000	$ 1,000,000	
Total	107,291,761	109,541,814	216,833,575	60.9%	111,859,369	114,246,450	226,105,818	61.5%
TOTAL SOURCES	$ 176,541,034	$ 179,720,300	$ 356,261,334	100.0%	$ 182,350,411	$ 185,041,048	$ 367,391,459	100.0%

Agency code: **713** Agency name: **Tarleton State University**

	REVENUE LOSS			REDUCTION AMOUNT			TARGET
Item Priority and Name/ Method of Financing	2018	2019	Biennial Total	2018	2019	Biennial Total	
1 Reduced workers compensation benefits due to reduced salaries							
Category: Programs - Service Reductions (Other)							
Item Comment: Reduced salaries from environmental and institutional enhancement special items and from the formula items will result in lowered workers compensation benefits costs.							
Strategy: 1-1-4 Workers' Compensation Insurance							
General Revenue Funds							
1 General Revenue Fund	$0	$0	$0	$7,275	$7,275	$14,550	
General Revenue Funds Total	$0	$0	$0	$7,275	$7,275	$14,550	
Item Total	$0	$0	$0	$7,275	$7,275	$14,550	
FTE Reductions (From FY 2018 and FY 2019 Base Request)							
2 Reduced unemployment compensation expenses due to reduced salar							
Category: Programs - Service Reductions (Other)							
Item Comment: Reduced salaries paid from environmental research and institutional enhancement special items and from formula items will result in lowered unemployment compensation benefit costs.							
Strategy: 1-1-1 Operations Support							
General Revenue Funds							
1 General Revenue Fund	$0	$0	$0	$1,347	$1,347	$2,694	
General Revenue Funds Total	$0	$0	$0	$1,347	$1,347	$2,694	
Item Total	$0	$0	$0	$1,347	$1,347	$2,694	
FTE Reductions (From FY 2018 and FY 2019 Base Request)							
3 Reduced outreach operations							

Agency code: 713 Agency name: **Tarleton State University**

	REVENUE LOSS			REDUCTION AMOUNT			TARGET
Item Priority and Name/ Method of Financing	2018	2019	Biennial Total	2018	2019	Biennial Total	

Category: Programs - Service Reductions (Other)

Item Comment: With reduced funding, Tarleton will not be able to support the high growth rate of its outreach sites and provide affordable public education opportunities to a diverse population. The individuals served within these populations include non-traditional students who are working adults. The degree offerings at the outreach sites provide affordable upper-level and graduate public education opportunities so that these students can achieve their educational goals and rise to the increased demands for a more educated workforce. Many of these students would be unable to pursue educational opportunities away from their homes and places of employment. A lack of support will hinder Tarleton's ability to develop new degree programs at these sites and would decrease the opportunities for state-supported bachelor's degrees and graduate degrees for individuals in these areas. Additionally, new cooperative efforts with Tarrant County College District are intended to increase the number of bachelor's level nurses in the Southwest Metroplex area and the state as a whole. Without funding, these efforts will be very difficult to support due to the particular faculty expertise needs in nursing programs.

Strategy: 3-1-1 Tarleton Outreach

General Revenue Funds						
1 General Revenue Fund	$0	$0	$0	$3,420	$3,420	$6,840
General Revenue Funds Total	**$0**	**$0**	**$0**	**$3,420**	**$3,420**	**$6,840**
Item Total	**$0**	**$0**	**$0**	**$3,420**	**$3,420**	**$6,840**

FTE Reductions (From FY 2018 and FY 2019 Base Request)

4 Reduced multi-institution teaching center operations

Category: Programs - Service Reductions (Other)

Item Comment: The Midlothian Higher Education Center is located in one of the fastest growing areas of Texas. If funding is reduced, Tarleton will not be able to support the current and expected high growth rate of students seeking affordable public education opportunities. The individuals served in Midlothian include non-traditional students who are working adults as well as traditional age students who transfer from Navarro College. The degree offerings at this site are designed to meet the interests of prospective students and employer needs in this area. Importantly, Tarleton's participation in the Midlothian Higher Education Center offers affordable upper-level and graduate public education opportunities so that these students can achieve their educational goals and rise to the increased demands for a more educated workforce. Many of these students would be unable to pursue educational opportunities away from their homes and places of employment. A lack of support will hinder Tarleton's ability to develop new degree programs in Midlothian and would decrease the opportunities for state-supported bachelor's degrees and graduate degrees for individuals in this area. This is a cooperative effort with Navarro College, Texas A&M University - Commerce, and the University of North Texas - Dallas.

Agency code: **713** Agency name: **Tarleton State University**

Item Priority and Name/ Method of Financing	REVENUE LOSS 2018	2019	Biennial Total	REDUCTION AMOUNT 2018	2019	Biennial Total	TARGET
Strategy: 3-1-2 Multi-Institution Teaching Center							
General Revenue Funds							
1 General Revenue Fund	$0	$0	$0	$144,000	$144,000	$288,000	
General Revenue Funds Total	**$0**	**$0**	**$0**	**$144,000**	**$144,000**	**$288,000**	
Item Total	**$0**	**$0**	**$0**	**$144,000**	**$144,000**	**$288,000**	

FTE Reductions (From FY 2018 and FY 2019 Base Request)

5 Reduced environmental research operations

Category: Programs - Service Reductions (FTEs-Layoffs)

Item Comment: For every dollar invested by the State of Texas, the Texas Institute of Applied Environmental Research (TIAER)has secured another dollar from other sources. Based on history, TIAER can be predicted to more than double the funds appropriated by the Legislature, and continuc to expand valuable research and academic activities. In addition to training students at all levels in emerging environmental issues, these programs are on the cutting edge of new technologies and skills needed across state, nation, and over the entire world. Funding not only brings in additional outside dollars for research, it is critical in addressing higher education needs and water quality issues in Texas. Reductions in funding will compromise and reduce research in this important area. If not funded, emerging environmental quality issues in Texas related to agriculture and private land owners will continue to be resolved through the courts and ultimately direct regulation.

Strategy: 3-2-1 Institute for Applied Environmental Research							
General Revenue Funds							
1 General Revenue Fund	$0	$0	$0	$71,817	$71,817	$143,634	
General Revenue Funds Total	**$0**	**$0**	**$0**	**$71,817**	**$71,817**	**$143,634**	
Item Total	**$0**	**$0**	**$0**	**$71,817**	**$71,817**	**$143,634**	

FTE Reductions (From FY 2018 and FY 2019 Base Request)

6 Reduced ag and environmental sciences operations

Category: Programs - Service Reductions (Other)

Agency code: **713** Agency name: **Tarleton State University**

	REVENUE LOSS			REDUCTION AMOUNT			TARGET
Item Priority and Name/ Method of Financing	2018	2019	Biennial Total	2018	2019	Biennial Total	

Item Comment: The Southwest Regional Dairy Center brought into operation in 2012 is the only university dairy teaching/research/outreach facility in Texas. Reduced funding will result in loss of utilization of this new facility which was constructed to provide field related experiences to students and advance research in the state's agricultural and dairy industries. If this item is not funded, Tarleton's role of assisting the state in maintaining its national preeminence in agricultural education would be constrained. Securing animals and equipment to populate the new dairy teaching and research center will be impeded. Many field based aspects of the program including research will be severely curtailed or eliminated. If this item is not supported, students completing related degree programs will possess less field related experiences which may limit employment opportunities and options to pursue advanced degrees. Additionally, contributions to advancements in the agriculture industry may be delayed or severely curtailed.

Strategy: 3-2-2 Tarleton Agricultural and Environmental Sciences Research Center

General Revenue Funds						
1 General Revenue Fund	$0	$0	$0	$16,832	$16,832	$33,664
General Revenue Funds Total	**$0**	**$0**	**$0**	**$16,832**	**$16,832**	**$33,664**
Item Total	**$0**	**$0**	**$0**	**$16,832**	**$16,832**	**$33,664**

FTE Reductions (From FY 2018 and FY 2019 Base Request)

7 Reduced institutional enhancement

Category: Programs - Service Reductions (Other)

Item Comment: Incentive funding reductions will severely curtail Tarleton's ability to respond to enrollment growth and various student success initiatives. Initiatives such as meeting enrollment target goals set by the Texas Higher Education Coordinating Board in the plan, Closing the Gaps, will be difficult to achieve without this funding. Programs that are designed to assist with student success will be curtailed resulting in difficulty in achieving improvements in retention and graduation rates. Reductions in funding will directly impact our ability to recruit and retain outstanding faculty in support of academic programs.

Strategy: 3-4-1 Institutional Enhancement

General Revenue Funds						
1 General Revenue Fund	$0	$0	$0	$274,864	$274,864	$549,728
General Revenue Funds Total	**$0**	**$0**	**$0**	**$274,864**	**$274,864**	**$549,728**
Item Total	**$0**	**$0**	**$0**	**$274,864**	**$274,864**	**$549,728**

Agency code: 713 Agency name: Tarleton State University

	REVENUE LOSS			REDUCTION AMOUNT			TARGET
Item Priority and Name/ Method of Financing	2018	2019	Biennial Total	2018	2019	Biennial Total	
FTE Reductions (From FY 2018 and FY 2019 Base Request)							
AGENCY TOTALS							
General Revenue Total				$519,555	$519,555	$1,039,110	$1,039,110
Agency Grand Total	$0	$0	$0	$519,555	$519,555	$1,039,110	$1,039,110
Difference, Options Total Less Target							
Agency FTE Reductions (From FY 2018 and FY 2019 Base Request)							

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	Act 2015	Act 2016	Bud 2017	Est 2018	Est 2019
Gross Tuition					
Gross Resident Tuition	14,829,916	15,624,799	15,882,804	16,359,288	16,850,067
Gross Non-Resident Tuition	3,111,530	3,319,668	3,419,258	3,521,836	3,627,491
Gross Tuition	**17,941,446**	**18,944,467**	**19,302,062**	**19,881,124**	**20,477,558**
Less: Resident Waivers and Exemptions (excludes Hazlewood)	(156,900)	(201,720)	(207,772)	(214,005)	(220,425)
Less: Non-Resident Waivers and Exemptions	(1,729,093)	(1,954,875)	(2,013,521)	(2,073,927)	(2,136,145)
Less: Hazlewood Exemptions	(771,961)	(880,409)	(1,012,470)	(1,164,340)	(1,338,992)
Less: Board Authorized Tuition Increases (TX. Educ. Code Ann. Sec. 54.008)	(1,202,903)	(1,205,538)	(1,241,704)	(1,278,955)	(1,317,324)
Less: Tuition increases charged to doctoral students with hours in excess of 100 (TX. Educ. Code Ann. Sec. 54.012)	0	0	0	0	0
Less: Tuition increases charged to undergraduate students with excessive hours above degree requirements. (TX. Educ. Code Ann. Sec. 61.0595)	(208,916)	(234,146)	(241,170)	(248,405)	(255,858)
Less: Tuition rebates for certain undergraduates (TX. Educ. Code Ann. Sec. 54.0065)	(101,000)	(132,000)	(135,960)	(140,039)	(144,240)
Plus: Tuition waived for Students 55 Years or Older (TX. Educ. Code Ann. Sec. 54.013)	0	0	0	0	0
Less: Tuition for repeated or excessive hours (TX. Educ. Code Ann. Sec. 54.014)	(188,300)	(204,600)	(210,738)	(217,060)	(223,572)
Plus: Tuition waived for Texas Grant Recipients (TX. Educ. Code Ann. Sec. 56.307)	0	0	0	0	0
Subtotal	**13,582,373**	**14,131,179**	**14,238,727**	**14,544,393**	**14,841,002**
Less: Transfer of funds for Texas Public Education Grants Program (Tex. Educ. Code Ann. Sec. 56c) and for Emergency Loans (Tex. Educ. Code Ann. Sec. 56d)	(1,907,588)	(2,665,007)	(2,744,957)	(2,827,306)	(2,912,125)
Less: Transfer of Funds (2%) for Physician/Dental Loans (Medical Schools)	0	0	0	0	0
Less: Statutory Tuition (Tx. Educ. Code Ann. Sec. 54.051) Set Aside for Doctoral Incentive Loan Repayment Program (Tx. Educ. Code Ann. Sec. 56.095)	1,729	0	0	0	0
Less: Other Authorized Deduction					
Net Tuition	**11,676,514**	**11,466,172**	**11,493,770**	**11,717,087**	**11,928,877**

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	Act 2015	Act 2016	Bud 2017	Est 2018	Est 2019
Student Teaching Fees	0	0	0	0	0
Special Course Fees	0	0	0	0	0
Laboratory Fees	270,307	265,847	265,847	265,847	265,847
Subtotal, Tuition and Fees (Formula Amounts for Health-Related Institutions)	**11,946,821**	**11,732,019**	**11,759,617**	**11,982,934**	**12,194,724**
OTHER INCOME					
Interest on General Funds:					
Local Funds in State Treasury	35,340	38,022	30,000	30,000	30,000
Funds in Local Depositories, e.g., local amounts	0	0	0	0	0
Other Income (Itemize)					
Miscellaneous Income	525	775	500	500	500
Subtotal, Other Income	**35,865**	**38,797**	**30,500**	**30,500**	**30,500**
Subtotal, Other Educational and General Income	**11,982,686**	**11,770,816**	**11,790,117**	**12,013,434**	**12,225,224**
Less: O.A.S.I. Applicable to Educational and General Local Funds Payrolls	(773,284)	(732,324)	(754,294)	(776,923)	(800,231)
Less: Teachers Retirement System and ORP Proportionality for Educational and General Funds	(703,590)	(667,146)	(687,161)	(707,776)	(729,009)
Less: Staff Group Insurance Premiums	(1,783,594)	(1,852,932)	(1,908,520)	(1,965,776)	(2,024,749)
Total, Other Educational and General Income (Formula Amounts for General Academic Institutions)	**8,722,218**	**8,518,414**	**8,440,142**	**8,562,959**	**8,671,235**
Reconciliation to Summary of Request for FY 2015-201					
Plus: Transfer of Funds for Texas Public Education Grants Program and Physician Loans	1,907,588	2,665,007	2,744,957	2,827,306	2,912,125
Plus: Transfer of Funds 2% for Physician/Dental Loans (Medical Schools)	0	0	0	0	0
Plus: Transfer of Funds for Cancellation of Student Loans of Physicians	0	0	0	0	0
Plus: Organized Activities	269,474	167,906	172,943	178,131	183,475
Plus: Staff Group Insurance Premiums	1,783,594	1,852,932	1,908,520	1,965,776	2,024,749
Plus: Board-authorized Tuition Income	1,202,903	1,205,538	1,241,704	1,278,955	1,317,324
Plus: Tuition Increases Charged to Doctoral Students with Hours in Excess of 100	0	0	0	0	0

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	Act 2015	Act 2016	Bud 2017	Est 2018	Est 2019
Plus: Tuition Increases Charged to Undergraduate Students with Excessive Hours above Degree Requirements (TX. Educ. Code Ann. Sec. 61.0595)	208,916	234,146	241,170	248,405	255,858
Plus: Tuition rebates for certain undergraduates (TX Educ.Code Ann. Sec. 54.0065)	101,000	132,000	135,960	140,039	144,240
Plus: Tuition for repeated or excessive hours (TX. Educ. Code Ann. Sec. 54.014)	188,300	204,600	210,738	217,060	223,572
Less: Tuition Waived for Students 55 Years or Older	0	0	0	0	0
Less: Tuition Waived for Texas Grant Recipients	0	0	0	0	0
Total, Other Educational and General Income Reported on Summary of Request	**14,383,993**	**14,980,543**	**15,096,134**	**15,418,631**	**15,732,578**

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	Act 2015	Act 2016	Bud 2017	Est 2018	Est 2019
General Revenue Transfers					
Transfer from Coordinating Board for Advanced Research Program	0	0	0	0	0
Transfer from Coordinating Board for Texas College Work Study Program (2015, 2016, 2017)	13,559	1,585	14,000	14,000	14,000
Transfer from Coordinating Board for Professional Nursing Shortage Reduction Program	500,227	390,000	390,000	390,000	390,000
Transfer of GR Group Insurance Premium from Comptroller (UT and TAMU Components only)	4,714,009	4,674,584	5,009,751	5,160,043	5,314,845
Less: Transfer to Other Institutions	0	0	0	0	0
Less: Transfer to Department of Health, Disproportionate Share - State-Owned Hospitals (2015, 2016, 2017)	0	0	0	0	0
Other (Itemize)					
Other: Fifth Year Accounting Scholarship	0	0	0	0	0
Texas Grants	5,181,263	6,161,278	6,491,113	6,685,846	6,886,422
B-on-Time Program	0	0	0	0	0
Less: Transfer to System Administration	0	0	0	0	0
Subtotal, General Revenue Transfers	**10,409,058**	**11,227,447**	**11,904,864**	**12,249,889**	**12,605,267**
General Revenue HEF for Operating Expenses	0	0	0	0	0
Transfer from Available University Funds (UT, A&M and Prairie View A&M Only)	0	0	0	0	0
Other Additions (Itemize)					
Increase Capital Projects - Educational and General Funds	0	0	0	0	0
Transfer from Department of Health, Disproportionate Share - State-owned Hospitals (2015, 2016, 2017)	0	0	0	0	0
Transfers from Other Funds, e.g., Designated funds transferred for educational and general activities (Itemize)	0	0	0	0	0
Transfer from Coordinating Board for Incentive Funding	0	0	0	0	0
Other (Itemize)					
Gross Designated Tuition (Sec. 54.0513)	**34,148,394**	**36,233,483**	**37,320,487**	**38,440,102**	**39,593,305**
Indirect Cost Recovery (Sec. 145.001(d))	**767,552**	**750,000**	**750,000**	**750,000**	**750,000**
Correctional Managed Care Contracts	**0**	**0**	**0**	**0**	**0**

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		E&G Enrollment	GR Enrollment	GR-D/OEGI Enrollment	Total E&G (Check)	Local Non-E&G
GR & GR-D Percentages						
GR %	73.78%					
GR-D/Other %	26.22%					
Total Percentage	100.00%					
FULL TIME ACTIVES						
1a Employee Only		251	185	66	251	169
2a Employee and Children		99	73	26	99	43
3a Employee and Spouse		87	64	23	87	33
4a Employee and Family		147	108	39	147	68
5a Eligible, Opt Out		35	26	9	35	14
6a Eligible, Not Enrolled		13	10	3	13	12
Total for This Section		**632**	**466**	**166**	**632**	**339**
PART TIME ACTIVES						
1b Employee Only		3	2	1	3	62
2b Employee and Children		0	0	0	0	5
3b Employee and Spouse		0	0	0	0	4
4b Employee and Family		1	1	0	1	8
5b Eligble, Opt Out		0	0	0	0	12
6b Eligible, Not Enrolled		8	6	2	8	117
Total for This Section		**12**	**9**	**3**	**12**	**208**
Total Active Enrollment		**644**	**475**	**169**	**644**	**547**

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	E&G Enrollment	GR Enrollment	GR-D/OEGI Enrollment	Total E&G (Check)	Local Non-E&G
FULL TIME RETIREES by ERS					
1c Employee Only	168	124	44	168	83
2c Employee and Children	1	1	0	1	1
3c Employee and Spouse	95	70	25	95	46
4c Employee and Family	5	4	1	5	2
5c Eligble, Opt Out	1	1	0	1	0
6c Eligible, Not Enrolled	0	0	0	0	0
Total for This Section	**270**	**200**	**70**	**270**	**132**
PART TIME RETIREES by ERS					
1d Employee Only	0	0	0	0	0
2d Employee and Children	0	0	0	0	0
3d Employee and Spouse	0	0	0	0	0
4d Employee and Family	0	0	0	0	0
5d Eligble, Opt Out	0	0	0	0	0
6d Eligible, Not Enrolled	0	0	0	0	0
Total for This Section	**0**	**0**	**0**	**0**	**0**
Total Retirees Enrollment	**270**	**200**	**70**	**270**	**132**
TOTAL FULL TIME ENROLLMENT					
1e Employee Only	419	309	110	419	252
2e Employee and Children	100	74	26	100	44
3e Employee and Spouse	182	134	48	182	79
4e Employee and Family	152	112	40	152	70
5e Eligble, Opt Out	36	27	9	36	14
6e Eligible, Not Enrolled	13	10	3	13	12
Total for This Section	**902**	**666**	**236**	**902**	**471**

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	E&G Enrollment	GR Enrollment	GR-D/OEGI Enrollment	Total E&G (Check)	Local Non-E&G
TOTAL ENROLLMENT					
1f Employee Only	422	311	111	422	314
2f Employee and Children	100	74	26	100	49
3f Employee and Spouse	182	134	48	182	83
4f Employee and Family	153	113	40	153	78
5f Eligble, Opt Out	36	27	9	36	26
6f Eligible, Not Enrolled	21	16	5	21	129
Total for This Section	**914**	**675**	**239**	**914**	**679**

Schedule 4: Computation of OASI
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Proportionality Percentage Based on Comptroller Accounting Policy Statement #011, Exhibit 2	2015		2016		2017		2018		2019	
	% to Total	Allocation of OASI	% to Total	Allocation of OASI	% to Total	Allocation of OASI	% to Total	Allocation of OASI	% to Total	Allocation of OASI
General Revenue (% to Total)	73.2382	$2,116,224	75.5477	$2,262,586	75.5477	$2,330,464	75.5477	$2,400,379	75.5477	$2,472,390
Other Educational and General Funds (% to Total)	26.7618	$773,284	24.4523	$732,324	24.4523	$754,294	24.4523	$776,923	24.4523	$800,231
Health-Related Institutions Patient Income (% to Total)	0.0000	$0	0.0000	$0	0.0000	$0	0.0000	$0	0.0000	$0
Grand Total, OASI (100%)	100.0000	**$2,889,508**	100.0000	**$2,994,910**	100.0000	**$3,084,758**	100.0000	**$3,177,302**	100.0000	**$3,272,621**

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Description	Act 2015	Act 2016	Bud 2017	Est 2018	Est 2019
Proportionality Amounts					
Gross Educational and General Payroll - Subject To TRS Retirement	22,177,870	22,041,574	22,702,821	23,383,906	24,085,423
Employer Contribution to TRS Retirement Programs	1,508,095	1,628,941	1,677,810	1,728,145	1,779,989
Gross Educational and General Payroll - Subject To ORP Retirement	16,984,692	16,679,289	17,179,668	17,695,058	18,225,909
Employer Contribution to ORP Retirement Programs	1,120,990	1,099,417	1,132,401	1,166,373	1,201,364
Proportionality Percentage					
General Revenue	73.2382 %	75.5477 %	75.5477 %	75.5477 %	75.5477 %
Other Educational and General Income	26.7618 %	24.4523 %	24.4523 %	24.4523 %	24.4523 %
Health-related Institutions Patient Income	0.0000 %	0.0000 %	0.0000 %	0.0000 %	0.0000 %
Proportional Contribution					
Other Educational and General Proportional Contribution (Other E&G percentage x Total Employer Contribution to Retirement Programs)	703,590	667,146	687,161	707,776	729,009
HRI Patient Income Proportional Contribution (HRI Patient Income percentage x Total Employer Contribution To Retirement Programs)	0	0	0	0	0
Differential					
Differential Percentage	1.3100 %	1.3100 %	1.3100 %	1.3100 %	1.3100 %
Gross Payroll Subject to Differential - Optional Retirement Program	7,370,220	6,308,418	6,497,670	6,692,600	6,893,379
Total Differential	96,550	82,640	85,119	87,673	90,303

Schedule 6: Constitutional Capital Funding

Agency Code: 713	Name of Agency: Tarleton State University		Prepared By: Maria L. Robinson		Date: 7/11/16
Activity	**Act 2015**	**Act 2016**	**Bud 2017**	**Est 2018**	**Est 2019**
A. PUF Bond Proceeds Allocation	$ 6,000,000	$ 22,049,219	$ 4,700,000	$ -	$ -
Project Allocation					
Library Acquisitions	$ -	$ -	$ -	$ -	$ -
Construction, Repairs and Renovations	2,500,000	17,349,219	-	-	-
Furnishings & Equipment	-	-	-	-	-
Computer Equipment & Infrastructure	-	-	-	-	-
Reserve for Future Construction	-	-	-	-	-
Other (Itemize)	-	-	-	-	-
Equipment/Minor Renovation Projects	3,500,000	4,700,000	4,700,000	-	-
B. HEF General Revenue Allocation	$ -	$ -	$ -	$ -	$ -
Project Allocation					
Library Acquisitions	$ -	$ -	$ -	$ -	$ -
Construction, Repairs and Renovations	-	-	-	-	-
Furnishings & Equipment	-	-	-	-	-
Computer Equipment & Infrastructure	-	-	-	-	-
Reserve for Future Construction	-	-	-	-	-
HEF for Debt Service	-	-	-	-	-
Other (Itemize)	-	-	-	-	-

Agency code: 713 Agency name: Tarleton State University

	Actual 2015	Actual 2016	Budgeted 2017	Estimated 2018	Estimated 2019
Part A. **FTE Postions**					
Directly Appropriated Funds (Bill Pattern)					
Educational and General Funds Faculty Employees	301.4	310.0	320.0	328.0	328.0
Educational and General Funds Non-Faculty Employees	275.2	286.0	295.0	302.0	302.0
Subtotal, Directly Appropriated Funds	576.6	596.0	615.0	630.0	630.0
Non Appropriated Funds Employees	420.3	741.0	741.0	741.0	741.0
Subtotal, Other Funds & Non-Appropriated	420.3	741.0	741.0	741.0	741.0
GRAND TOTAL	996.9	1,337.0	1,356.0	1,371.0	1,371.0

Part B. **Personnel Headcount**					
Directly Appropriated Funds (Bill Pattern)					
Educational and General Funds Faculty Employees	289.0	323.0	335.0	335.0	335.0
Educational and General Funds Non-Faculty Employees	292.0	324.0	332.0	332.0	332.0
Subtotal, Directly Appropriated Funds	581.0	647.0	667.0	667.0	667.0
Non Appropriated Funds Employees	846.0	1,192.0	984.0	984.0	984.0
Subtotal, Non-Appropriated	846.0	1,192.0	984.0	984.0	984.0
GRAND TOTAL	1,427.0	1,839.0	1,651.0	1,651.0	1,651.0

Agency code: **713** Agency name: **Tarleton State University**

	Actual 2015	Actual 2016	Budgeted 2017	Estimated 2018	Estimated 2019
PART C.					
Salaries					
Directly Appropriated Funds (Bill Pattern)					
Educational and General Funds Faculty Employees	$26,239,971	$27,117,004	$27,659,345	$28,212,532	$28,776,783
Educational and General Funds Non-Faculty Employees	$13,953,893	$14,994,165	$15,294,048	$15,599,929	$15,911,928
Subtotal, Directly Appropriated Funds	**$40,193,864**	**$42,111,169**	**$42,953,393**	**$43,812,461**	**$44,688,711**
Non Appropriated Funds Employees	$24,657,699	$27,183,342	$27,727,008	$28,281,549	$28,847,180
Subtotal, Non-Appropriated	**$24,657,699**	**$27,183,342**	**$27,727,008**	**$28,281,549**	**$28,847,180**
GRAND TOTAL	**$64,851,563**	**$69,294,511**	**$70,680,401**	**$72,094,010**	**$73,535,891**

Schedule 8D: Tuition Revenue Bonds Request by Project

Agency Code: 713 Agency Name: Tarleton State University

Project Name	Authorization Year	Estimated Final Payment Date	Requested Amount 2018	Requested Amount 2019
Library Addition & Renovation of Math Building	2001	5/15/2025	$ 1,091,113.00	$ 1,093,488.00
Dairy Center	2006	5/15/2029	$ 735,261.00	$ 731,686.00
Nursing Building	2006	5/15/2029	$ 1,456,325.00	$ 1,456,125.00
Applied Sciences Building	2016	5/15/2040	$ 4,333,100.00	$ 4,333,100.00
Southwest Metroplex Building in Tarrant County	2016	5/15/2040	$ 3,177,607.00	$ 3,177,607.00
			$ 10,793,406.00	$ 10,792,006.00

Schedule 9: Special Item Information
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Special Item: 1 Tarleton Outreach

(1) Year Special Item: 2008
Original Appropriations: $35,625

(2) Mission of Special Item:

The mission of the outreach initiatives in Waco and Fort Worth are to focus on the following: (1) expand citizens' access to affordable higher education in underserved and growing regions of Texas; (2) provide affordable pathways for Bachelor's completion programs and graduate programs; and (2) position Tarleton State University to reach the completion targets set forth by the Texas Higher Education Coordinating Board's 60X30TX initiative.

(3) (a) Major Accomplishments to Date:

- In the Spring 2016 semester, 1,732 students were enrolled through the Southwest Metroplex Center in Fort Worth, which represented an increase of approximately 8% over the Spring 2015 semester.
- In the Spring 2016 semester, 992 students were enrolled through Tarleton's Waco programs on the McLennan Community College campus.
- Undergraduate degree completion programs have been added at the Southwest Metroplex Center and in Waco. Additional degree programs are planned for both outreach sites for the coming biennium.
- Program growth and enrollment growth have resulted in hiring additional faculty and staff members to provide instruction and academic support to students. Office, classroom, and lab space have increased at both locations.
- A donation of 80 acres of land was secured for construction of a future permanent campus for the Southwest Metroplex Center in Fort Worth. This campus will allow Tarleton State University to respond to the educational needs in Tarrant, Parker, and Johnson counties, which are growing rapidly.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

- Plan and begin construction on the first building on the Southwest Metroplex Center's campus location.
- Continue a growth rate of approximately 7% annually.
- Continue to expand degree programs at each outreach site in response to regional workforce demands.
- Continue on-going work to refine transfer pathways for students who wish to complete Bachelor's degrees.

(4) Funding Source Prior to Receiving Special Item Funding:

(5) Formula Funding:
N

(6) Startup Funding:
N

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(7) Transition Funding:
N

(8) Non-general Revenue Sources of Funding:

(9) Consequences of Not Funding:

Tarleton will be unable to support the growth rate of its outreach sites and provide affordable public education to a diverse population. The individuals served at the outreach sites include non-traditional students who are working adults. The degree offerings at the outreach sites provide affordable upper-level and graduate public education opportunities. Importantly, degree program offerings are planned based on regional workforce needs and prospective student interest. Students served at these sites can achieve their educational goals and meet the increased demands for a more skilled and knowledgeable workforce. Many of these students would be unable to pursue educational opportunities away from their homes and places of employment. A lack of financial support for this initiative will significantly hinder Tarleton's ability to develop new degree programs at these sites and will decrease the opportunities to earn bachelor's degrees and graduate degrees from a public institution of higher education in these areas. Tarleton works very closely with its community college partners in these regions to ensure seamless, clear transfer pathways for students.

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Special Item: 2 **Multi-Institution Teaching Center**

(1) Year Special Item: 2012
Original Appropriations: $1,500,000

(2) Mission of Special Item:

The mission of the Midlothian Higher Education Center is to form a partnership between its active members, Tarleton State University, Navarro College, and Texas A&M University – Commerce. The partnership provides access to affordable higher education in a rapidly growing and underserved region in Texas and positions Tarleton State University to reach the completion targets set forth by the Texas Higher Education Coordinating Board's 60X30TX initiative.

(3) (a) Major Accomplishments to Date:

- 6 degree programs (5 undergraduate and 1 graduate) are delivered in Midlothian
- Enrollment is almost 300 students.
- One faculty member has been hired to support course delivery.
- One staff member was hired to provide additional financial assistance counseling and support to students.
- One staff member was hired to provide career services support to students.
- Videoconferencing technology was added to a medium-sized classroom in support of course delivery for all Midlothian Higher Education Center partners.
- All partners have worked together to engage in community outreach so as to inform the region about degree program availability through the Midlothian Higher Education Center.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

- Evaluate regional (Dallas and Ellis county) workforce needs and expand access to state-supported higher education by offering affordable bachelor completion programs and graduate programs.
- Work to educate parents and students graduating from area early college high schools of the educational opportunities available through the Midlothian Higher Education Center.
- Continue a growth rate of approximately 10% annually.
- Continue to expand degree programs at each outreach site in response to regional workforce demands.
- Continue on-going work to refine transfer pathways for students who wish to complete Bachelor's degrees.

(4) Funding Source Prior to Receiving Special Item Funding:

(5) Formula Funding:
N

(6) Startup Funding:
N

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(7) Transition Funding:
N

(8) Non-general Revenue Sources of Funding:

(9) Consequences of Not Funding:

The Midlothian Higher Education Center is located in one of the fastest growing areas of Texas. Tarleton will not be able to support the current and expected high growth rate of students seeking affordable public educational opportunities within their communities. The individuals served in Midlothian include non-traditional students who are working adults as well as traditional age students who transfer from Navarro College or who complete an early college high school curriculum. The degree offerings at this site are designed to meet the interests of prospective student and employer needs within the region. Importantly, Tarleton's participation in the Midlothian Higher Education Center offers affordable upper-level and graduate public education opportunities so that these students can achieve their educational goals and rise to the increased demands for a more educated and skilled workforce. Many of these students are unable to pursue educational opportunities away from their homes, families, and places of employment. A lack of support for Tarleton's ability to develop new programs in Midlothian will decrease opportunities for state-supported bachelor's degrees and graduate degrees for individuals in this these areas. This partnership is a cooperative effort among the institutional members of the Midlothian Higher Education Center.

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Special Item: 3 **Environmental Research: Texas Inst for Applied Env Research-TIAER**

(1) Year Special Item: 1992
Original Appropriations: $175,335

(2) Mission of Special Item:

In accordance with Section 87.004 of the Texas Education Code, TIAER conducts scientific research, economic inquiry, and institutional, statutory and regulatory analysis to address pressing environmental issues facing the state and nation, assists public entities in the development and implementation of policies that promote environmental quality while maintaining a viable economy. In pursuing these objectives, TIAER seeks to involve all affected interests through open research forums. These forums draw together elected officials, agency personnel, researchers, and affected interest group representatives to define key issues, focus research activities and develop proposed solutions. This approach aids the development of practical, equitable, and economically feasible solutions to environmental concerns.

(3) (a) Major Accomplishments to Date:

- Operated 1 M acre Bosque River watershed as outdoor laboratory for scientific inquiry, model and policy tool development by TIAER, state & federal agencies.
- Developed water quality/quantity internet-based Nutrient Tracking Tool (NTT) with USDA used in Texas, Missouri, Washington, Oregon, Mississippi, Ohio, Chesapeake Bay and internationally in Ecuador & Costa Rica.
- Obtained National Environmental Laboratory Accreditation Program certification for ambient and drinking water parameters.
- Aided instituting a tiered approach to bacteria impairments in recreational waterbodies in Texas using Recreational Use Attainability Analyses (RUAAs), Watershed Protection Planning (WPP) and Total Maximum Daily Loads (TMDLs).
- Worked with EPA, USDA and TCEQ on watershed planning models applied in developing TMDLs.
- Developed Planned Intervention Microwatershed Approach (PIMA) adopted by the Texas Legislature to address water quality issues in agriculture.
- Delivered to EPA and Congress mathematical models simulating environmental improvement and cost of policy options via the Comprehensive Economic and Environmental Optimization Tool (CEEOT) applied in Texas & Iowa.
- Organized/sponsored international and national conferences on emerging environmental issues through American Society of Agricultural and Biological Engineers.
- Developed international university agreements in Ecuador, Ethiopia, Italy, Chile and Costa Rica for research and students/faculty exchange.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

- Develop decision making tool and Life Cycle Analysis for beef producers in Texas, Oklahoma and Kansas evaluating resilience to climate and land use change using NTT under a NIFA funded project with Kansas State University, Oklahoma State University, University of Oklahoma, Nobel Foundation and USDA-ARS in El-Reno, OK and Bushland, TX.
- Work with NRCS to expand use of NTT within Texas and US providing training and maintaining cloud-based access to environmental and economic models and national environmental databases.
- Work with USDA to provide a national version of NTT for their water quality assessment program.
- Obtain lab accreditation for low-level radioactive materials for research and mine decommission.
- Assist TCEQ in developing water quality nutrient criteria for Texas Water Quality Standards.
- Evaluate developing site-specific bacteria criteria using advanced microbiological methods.
- Continue water quality standards work on intermittent/ephemeral streams associated with evolving policy definitions of waters of the US.
- Develop with stakeholders watershed protection plans and TMDLs throughout Texas working with other universities/state agencies.
- Continue monitoring and data analysis in several watersheds throughout Texas to determine trends and linkages in water quality to load reduction measures.
- Provide technical assistance to Trinity River Authority in developing models for long-term water supply planning for Trinity watershed.

(4) Funding Source Prior to Receiving Special Item Funding:

State agencies, including distributions of federal grant money (1990, 1991)

(5) Formula Funding:
N

(6) Startup Funding:
N

(7) Transition Funding:
N

(8) Non-general Revenue Sources of Funding:

FY 2015: $776,740 (Federal); $943,434 (State); $115,371 (Other); $1,835,544 (Total)
FY 2014: $831,841 (Federal); $1,219,974 (State); $147,575 (Other); $2,199,390 (Total)
FY 2013: $767,706 (Federal); $1,274,348 (State); $316,877 (Other); $2,358,931 (Total)
FY 2012: $505,212 (Federal); $657,008 (State); $248,855 (Other); $1,411,076 (Total)
FY 2011: $289,804 (Federal); $795,015 (State); $114,776 (Other); $1,199,595 (Total)
FY 2010: $323,412 (Federal); $697,591 (State); $190,416 (Other); $1,211,419 (Total)
FY 2009: $520,954 (Federal); $301,814 (State); $115,487 (Other); $938,255 (Total)
FY 2008: $436,460 (Federal); $527,646 (State); $39,733 (Other); $1,003,840 (Total)
FY 2007: $957,663 (Federal); $629,250 (State); $36,025 (Other); $1,622,939 (Total)
FY 2006: $931,122 (Federal); $779,698 (State); $46,734 (Other); $1,757,554 (Total)

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(9) Consequences of Not Funding:

The Texas Institute for Applied Environmental Research provides key research and tools needed to address emerging environmental issues in Texas and the nation. If not funded, future efforts by TIAER to produce environmental tools that will allow producers to evaluate resilience of cattle and crop production to climate change and to develop innovative policies for water quality standards focusing on nutrients and bacteria issues will be hindered. Current tools, such as the Nutrient Tracking Tool (NTT) and the Comprehensive Economic and Environmental Optimization Tool (CEEOT), are being used and expanded nationally and internationally for nutrient trading and economic analysis of environmental policy scenarios and optimized crop production. Currently, thousands of farmers and associated agencies are depending on TIAER to provide internet-based programs, guidelines and tools to improve water quality/quantity nationally, while economically optimizing crop and animal production. In addition, TIAER is training students as the next generation in the application of these research methods and tools to aid in sustaining the future quality of life in Texas. Funding to TIAER provides a basis for soliciting outside research opportunities leveraging outside research dollars almost two to one to aid Texas in addressing critical environmental issues at state, national and international levels. An additional impact for not funding this item would be that ongoing research would be curtailed.

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Special Item: 4 **Tarleton Agriculture and Environmental Sciences Research Center**

(1) Year Special Item: 2000
Original Appropriations: $748,094

(2) Mission of Special Item:

The mission of the center is to develop, improve, and enhance programing for premier agricultural programs in teaching, research, demonstration, and outreach education in an environmental responsible manner.

(3) (a) Major Accomplishments to Date:

- Upgraded furnishings in classrooms and laboratory facilities.
- Expanded the waste water management system for the dairy.
- Built a new agricultural power and fabrication building
- Upgraded the swine facility
- Developed molecular genetics laboratory

(3) (b) Major Accomplishments Expected During the Next 2 Years:

- Rebuild numerous structures destroyed by a tornado including livestock skills laboratories, poultry and wildlife facilities, sheep and goat center and equipment center.
- Expand meats and foods facilities.
- Develop a new horticulture and natural resources center

(4) Funding Source Prior to Receiving Special Item Funding:

(5) Formula Funding:
N

(6) Startup Funding:
N

(7) Transition Funding:
N

(8) Non-general Revenue Sources of Funding:

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(9) Consequences of Not Funding:

Due to the recent tornado that damaged much of the Center instruction and research capabilities have been compromised. If this item is not funded, Tarleton's role of assisting the state in maintaining its national preeminence in agricultural education will be constrained. Tarleton is home to the nation's largest Agricultural Teacher Certification program and the nation's 25th largest agricultural enrollment. Many field based aspects of the instructional and research program will be curtailed or eliminated if this item is not funded. Substantial growth in agricultural student numbers and advancements in the agricultural industry make this funding vital to maintain field experiences and research opportunities for our students.

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Special Item: 5 **Small Business Development: Tarleton State Univ Small Bus Dev Center**

(1) Year Special Item: 2008
Original Appropriations: $121,000

(2) Mission of Special Item:

The Tarleton State University Small Business Development Center (SBDC) is an outreach program of the Northwest Texas Small Business Development Center. The SBDC provides business counseling, technical assistance, training workshops, and business plan development for a ten county area (Brown, Mills, Comanche, Hamilton, Erath, Hood, Somervell, Parker, Palo Pinto, and Wise counties). Its mission is to promote growth, expansion, innovation, increased productivity and improved management for small businesses.

(3) (a) Major Accomplishments to Date:

- Provided business counseling and technical assistance to over 7,900 small business attendees
- Provided over 26,000 counseling hours to pre and existing small businesses
- Instrumental in helping to open 463 new businesses
- Involved in the creation of several over 1,400 FTE jobs since 2008
- Instrumental in slowing the decline of jobs and economic opportunities in the nine rural counties it serves
- Established a SBDC satellite office in Bridgeport
- Partnered with Chamber of Commerce and Economic Development Center to establish 18 client meeting locations in the 10 county service area
- Established a SBDC satellite office in Brownwood (Brown County) to serve Comanche, Mills and Brown counties.
- Partnered with Google to get over 100 businesses listed on the Google maps.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

- Augment and expand community outreach program in rural communities in the ten-county region
- Provide business counseling to 600 new clients
- Provide training opportunities through seminars and workshops to 500 individual within service area
- Facilitate the creation of 70 new business openings and 300 new jobs
- Expand the use of technology to the rural area in the 10 county service area
- Enhancing the offering at the SBDC satellite office in Brownwood
- Encourage and promote procurement assistance through training businesses in our service area on the HUB certification process
- Continue to prepare businesses for the global economy with the focus on exports

(4) Funding Source Prior to Receiving Special Item Funding:

SBA Federal funding through the National Small Business Development Association, which is distributed on a pro-rata basis to regional SBDC centers and sub-centers. – FY 16 – $109,300

(5) Formula Funding:
N

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(6) Startup Funding:
N

(7) Transition Funding:
N

(8) Non-general Revenue Sources of Funding:

None

(9) Consequences of Not Funding:

If this item is not funded, the Tarleton SBDC's ability to deliver basic and advanced business services and global competitiveness training to its rural service areas would be constrained, impact on the economic development of these rural communities and slowing the recovery from the current economic downturn. Support of small business development in the region served by the SBDC at Tarleton is critical. Without this special item to provide our cash match, the federal funds would be lost and the program would close down. This SBDC program is a critical piece in the ecosystem of new business creation in our region - potential entrepreneurs who have an idea for a new business depend heavily on the SBDC to provide the resources and advice needed to successfully create a new business with the commensurate new jobs.

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Special Item: 6 Institutional Enhancement

(1) Year Special Item: 2000
Original Appropriations: $2,742,167

(2) Mission of Special Item:

The mission of this strategy is to supplement institutional base funding for core academic operations, expanded access through new academic programs, and improved excellence through a variety of targeted programs. The funding enables Tarleton to seek levels of program and educational excellence beyond that of the fundamental provision.

(3) (a) Major Accomplishments to Date:

- Created an innovative program known as Intern-to-Learn. The program employs students on campus as a freshman or sophomore learning basic workplace skills. Upon graduation from the university and completion of the program students have advanced to high levels of responsibility. The goal of the program is to enhance graduation rates while providing real world experiences to students in the area of their major.
- Funded faculty and support staff in expanded and highly regarded criminal justice program.
- Funded faculty and support staff in expanded and in high demand health sciences school.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

- Expand the Intern to Learn program
- Assist in funding student success, at-risk and on-time graduation initiatives to improve retention and graduation rates
- Provide supplemental funding for departmental operations.
- Fund faculty, professional, and staff salaries in due key areas that are otherwise underserved.

(4) Funding Source Prior to Receiving Special Item Funding:

None

(5) Formula Funding:
N

(6) Startup Funding:
N

(7) Transition Funding:
N

(8) Non-general Revenue Sources of Funding:

None

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(9) Consequences of Not Funding:

Not funding this special item would severely impact Tarleton's ability to fund the core academic costs of the university. A reduction in these funds would negatively impact access, success, and retention of students. Graduation targets outlined by the THECB program, 60x30, will be difficult to reach. It is likely that persistence and graduation rates will suffer as various success initiatives would not be funded.