

LEGISLATIVE APPROPRIATIONS REQUEST

For Fiscal Years 2022-2023

*Submitted to the
Governor's Office of Budget, Planning and Policy
and the Legislative Budget Board*

by

Tarleton State University



October 23, 2020

Tarleton State University

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OVERVIEW

Founded in 1899 as a two-year liberal arts school, Tarleton State University became a founding member of the Texas A&M University System in 1917 and a four-year institution in 1959.

Tarleton is a place of uncommon spirit and pride that maintains a focus on students. Guided by our Core Values – Integrity, Leadership, Tradition, Civility, Excellence and Service – the university strives to provide students with an affordable, high-quality education, while being mindful of demands on state resources. The university's growth confirms that we are attractive to prospective students and a place where Texans want to work and study. Tarleton's vision is to become the premier comprehensive regional institution in the nation. To achieve this vision, Tarleton demands financial stewardship, maintains affordability and accessibility, strives for purposeful growth, and holds all university employees responsible for student engagement and success.

To remain good stewards of state resources, Tarleton strives to be financially conservative. The university has one of the lowest overhead cost rates among all state universities in Texas, ensuring affordability and accessibility for students. Tarleton ranks 23rd in cost of tuition and fees among Texas public universities and has remained below the statewide average for tuition and fees during the past decade. In February 2020, Tarleton launched the Tarleton Promise scholarship program that will provide a cost-free education to the state's neediest students. Additionally, Tarleton's network of outreach centers, global campus and community college partnerships uniquely positions the university to serve traditional first-time-in-college students, non-traditional adult learners, large numbers of students who begin their collegiate experience at a junior/community college, and a large population of first-generation college students in some of the fastest growing areas of Texas.

Enrollment at Tarleton has grown 13% over the past 5 years. While the percent of Tarleton's Fall 2013 FTIC cohort that graduated in the top quarter of their high school class ranked 22nd in the state among Texas public universities, the 6-year graduation rate for that FTIC cohort ranked 14th in the state. This speaks to Tarleton's excellence in fostering a success-oriented environment for a broader audience. Over the past five years, enrollment of African American students at Tarleton has grown by 22%, while enrollment of Hispanic students at Tarleton has grown by 28%. Graduate degrees awarded have increased by 49% and bachelor's degrees awarded have increased by 27%. Bachelor's degrees awarded to African American and Hispanic students have increased by 40% and 99%, respectively. Graduate degrees awarded to African American and Hispanic students have increased by 114% and 190%, respectively. Degrees awarded to economically disadvantaged students increased by 25% over the past 5 years.

Each member of the Tarleton Family is committed to our students' success through meaningful engagement. The results speak for themselves as the university's graduation rates are the best among regional universities in the A&M System, increasing four-year rates by eight points and six-year rates by five points over the last five years. This increase is significant considering that 55% of Tarleton undergraduate students are first-generation. Tarleton's commitment to transfer students was recognized by Phi Theta Kappa, a national honor society for two-year colleges, when they named the university as one of three Texas public institutions on their Transfer Honor Roll. This award is given to four-year colleges and universities with proven outcomes for transfer success.

Finally, Tarleton is committed to impacting our region through faculty and student research. In 2021, we will open the Center for Research, Innovation and Rural Economic Development. The center will combine efforts already in place, such as the Texas Institute for Agricultural and Environmental Research, Small Business Development Center, and Center for Agribusiness Excellence with new initiatives such as the recently announced analysis of racial profiling data from law enforcement agencies.

Administrator's Statement

10/22/2020 3:07:03PM

87th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

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NEW FUNDING REQUESTS

EXCEPTIONAL ITEMS

The university recognizes this is a time of significant economic uncertainty; however, it is important to continue to convey programmatic opportunities that will meet regional needs and contribute to state goals.

Allied Health Sciences for Rural & Allied Health Care - \$4 million

Texas leads the nation in the rural healthcare crisis. Rural health care delivery systems are fragile or non-existent. Of the 254 counties in Texas, 170 (67%) are rural and the rural population comprises 11% of the state's population (3 million). Rural Texans are older, poorer, and less healthy than urban or suburban counterparts (Texas A&M Rural Health Institute). Over 20 rural hospitals have closed in recent years and 60% of the remaining are at risk of closing. The cycle perpetuates as the lack of physicians, physician's assistants and supporting health care professionals are not available to support these rural hospitals and provide the much-needed services to support patient care.

Tarleton is uniquely positioned geographically to provide healthcare professionals for rural Texas. Funding is requested to develop health science degree programs to meet the workforce demands for allied health care professionals in rural Texas. New proposed programs include: Physician's Assistant (PA), Physical Therapist (PT), Occupational Therapist (OT), Registered Dietician (RD), Speech Language Pathologist & Assistants (SLP/SLPA).

RESTORE 5% BUDGET REDUCTION (\$177,558)

The five percent reduction of funding to the university will result in a loss of much needed funds for academic programming support, student success initiatives and faculty and staff support. This support is vital to continue growth in this region and building a gateway to further investments in workforce development.

CAPITAL FUNDING REQUEST

The university is sensitive to current budgetary concerns in the state; however, capital support continues to be a significant issue for Tarleton considering our growth, efficiencies, and efforts to maintain performance metrics. The university continues to be appreciative of the generosity extended during previous legislative sessions and looks forward to working with state leadership to provide ongoing exemplary service to our students. To that end, the following capital requests are presented.

Health Sciences Building (\$70 million)

This request is for new construction on the main campus in Stephenville to house the College of Health Sciences and Human Services along with expanded program offerings. With most rural areas in Texas experiencing a lack of healthcare professionals, Tarleton is strategically positioned to capitalize on successful existing programs and build new programs. This building will provide specialized and general laboratory space, classrooms and offices. Students will have access to state-of-the-art technology including improvements in simulation laboratories, virtual cadaver laboratories, telemedicine advancements and interdisciplinary teamwork that has been shown to improve care.

Fort Worth Building 3 (\$60 million)

This request is for new construction to house criminal justice, business and engineering programming on the Fort Worth campus. These are high demand academic areas in Fort Worth and would provide pathways for community college graduates looking to further their education without leaving the DFW metroplex. These areas are

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aligned with the City of Fort Worth's strategic economic development plan and are responsive to industry needs .

HIGH PRIORITY REQUESTS OF THE TEXAS A&M UNIVERSITY SYSTEM

We recognize the difficult financial situation and tough budget decisions that will face the 87th Legislature and will work collaboratively with state leaders to find the support needed for the education, research, and service we provide. A robust higher education sector is key to long term economic growth and resiliency, but increased costs, revenue losses, and budget reductions due to the pandemic have Texas' higher education sector stressed and stretched. We request continued investment in higher education to maintain our service to the state. Key funding issues are detailed below:

Base Funding – Maintaining equitable, reliable, and predictable funding for higher education is critical for our institutions to plan, teach, and support students through to graduation and to pursue excellence. This base funding is provided by the State through both formula and non-formula support.

Formula funding accounts for 80 percent of our institutions' net GR appropriations and supports the core instructional, operational and infrastructure costs at our institutions. Our highest priority is maintaining the general revenue support to these formulas.

As higher education adapts to the financial hardships of COVID-19, non-formula items provide critical support for students and academic programs. We request that non-formula support items be maintained at FY2020-21 levels to preserve vital academic programs and student support services.

We request expansion of the Small Institution Supplement (SIS) to institutions up to 20,000 headcount. These institutions and their students' success are key to economic recovery and long term resiliency. Expanding the SIS up to 20,000 students would provide critical support to help these institutions remain affordable for students and effective in fulfilling their missions.

Restoration of 5% Reductions – Across the A&M System the reductions total \$84.6 million. These reductions hurt. Our institutions had to cut into the teaching and services provided to our students that are and will continue to impact students' success and time to degree. Continuing these reductions into the 2022-23 biennium will further harm our students.

Outcomes Based Funding – Any performance funding contemplated as part of state support for higher education should be in addition to formula funding, especially as institutions struggle with the economic fallout from the pandemic. While this session may not be optimal timing for a major funding initiative, we have worked across higher education on a proposal for increased student success at Texas' 27 regional institutions and can provide additional information as requested.

Higher Education Group Health Insurance – We request funding to cover increases in covered enrollments and in health care costs beyond our control. We also request restoration of the gap in funding for our employees compared to state employees in the ERS group plan.

Student Financial Aid – Increased support for student financial aid is vitally important to help students graduate with lower debt. We request increases to TEXAS grants and other financial aid programs be made in conjunction with funding the formula that provides the state's share of the costs of educating students.

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SIGNIFICANT CHANGES IN POLICY AND ORGANIZATION

Dr. James Hurley was appointed as Tarleton's 16th president in August 2020. Other executive level changes include the appointment of Ms. Lori Beaty as the university's first female Chief Financial Officer, appointment of former Chief of Staff, Kim McCuiston as Vice President for External Operations, and the hiring of Tarleton Alumnus, Amanda Tollett as Chief of Staff and Vice-President of University Relations.

As of July 1, 2020, Tarleton became an NCAA Division I university as a member of the Western Athletic Conference. The transition which was supported by the largest student referendum turnout in the school's history, will benefit more than just athletic programs. It will raise Tarleton's institutional profile and enhance visibility for our university.

SIGNIFICANT CHANGES IN PROVISION OF SERVICE

Tarleton State University focused on building capacity and expanding programs in the health professions to meet the needs of the communities we serve. The College of Health Sciences and Human Services (CHSHS) which also contains the School of Nursing (SON) has built capacity to add programs in Speech and Communications Disorders, Public Health, Mental Health Counseling and Nutrition Sciences. These programs will join our well-established programs in Social Work, Medical Laboratory Sciences, Counseling, Histology, Molecular Diagnostics and Nursing. The School of Nursing has expanded program delivery locations to include Fort Worth and Waco to meet area workforce needs. Additionally, the SON is in the planning stages of expanding graduate program specializations. The CHSHS is conducting feasibility studies to build professional program capacity at the graduate level, particularly but not exclusively focused on building rural and regional health care services capacity.

We have continued our expansion of the School of Engineering (SOE) to include program offerings at the Texas A&M University System (TAMUS) RELLIS campus in Bryan. Program offerings include Mechanical Engineering and Mechanical Engineering Technologies. Additionally, The SOE added graduate programming in Computer Engineering. Our recently formed School of Criminology, Criminal Justice and Strategic Studies added a PhD to their program portfolio. Research focal areas for this program include Analytical Policing, Domestic Violence, and Racial Profiling.

Program additions during 2019-2020 included: Doctor of Philosophy in Criminology and Criminal Justice; Master of Science degree in Geology, emphasis in Petroleum Geology; Master of Science degree in Animal Science; Master of Science degree in Agricultural and Natural Resources; Bachelor of Science in Agricultural Communication; Bachelor of Applied Arts and Sciences in Kinesiology; Master of Science in Child Development and Family Studies; Master of Science in Computer Engineering; Master of Science in Management and Leadership.

Academic milestones in 2019-2020 included:

- Received Carnegie Recognition for Service & Community Engagement
- Combined research expenditures and doctoral graduates currently meet requirements for R2 status
- Received authority for first engineering master's program
- Blue Cross/Blue Shield partnership formed with \$1M research support
- Established ACUE program for teaching development with two cohorts in progress.

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SIGNIFICANT EXTERNALITIES

Due to the continued COVID-19 pandemic, Tarleton continues to navigate an economic environment filled with uncertainty. Room and board refunds for the spring 2020 semester were initially expected to negatively impact reserve balances. Fortunately, federal funding received through the CARES Act eased the impact of this lost revenue. Numerous investments in technology and other supplies were made to prepare for a return to in person instruction in fall 2020. University leadership continues to closely monitor positive cases and provide opportunities for students to safely quarantine while pursuing their education.

The five percent reduction of funding for the 2020-2021 biennium required an in depth review of all staff positions. This review resulted in a workforce reduction of 34 full-time positions in July 2020. This reduction will impact student services; however, all instructional positions were preserved. Should the 2022-2023 biennium result in additional cuts, avoiding an impact to instruction will be near impossible.

Tarleton's outreach centers and global campus have brought opportunities to adult learners and first-generation college students, often place-bound by job and family commitments. The university first offered degree programs in Fort Worth in 1978 and today offers 48 degree and certification options. Tarleton was the first public university in Fort Worth to provide baccalaureate degrees. Thanks to the generous donation of 80 acres of land, promised contributions of infrastructure, and legislative support to fund a first building, a permanent site for Tarleton State University-Fort Worth became a reality in Fall 2019. Planning is underway for a second building with a focus on the growing need in the area for professional education in the areas of education and health sciences. In order to meet the workforce needs of the region, a third building to house expanded engineering programs is needed.

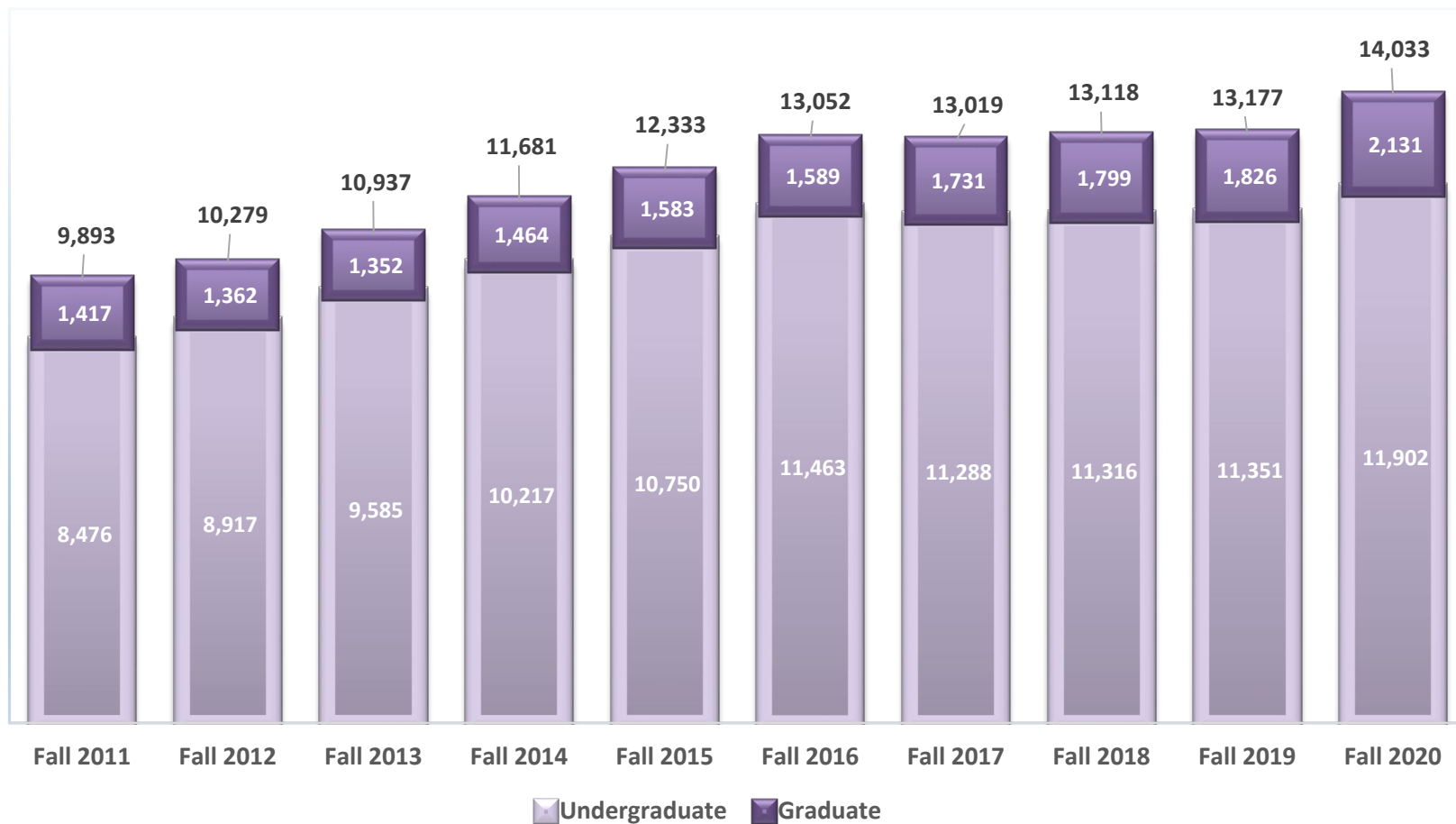
Tarleton's reduction plan requires the university to make difficult, yet strategic cuts, providing an opportunity to align our priorities and focus on mission-related programs and activities. Tarleton will meet its requirement by implementing greater efficiencies along with reductions in special item funding; however, our plan does not require the use of university reserves.

Additional general revenue reductions to formula funds would decrease direct student services and academic programs. Such a reduction would hamper our growth and our ability to ensure student success, putting our students at a disadvantage in the marketplace.

CRIMINAL HISTORY RECORD CHECK

The Texas A&M University System is committed to protecting the safety and welfare of employees and the general public, preserving state property, and upholding the reputation and integrity of the Texas A&M System for the citizens of Texas. To achieve these goals, Tarleton may obtain, at any time, criminal history record information on any application for employment or any existing employee. Criminal history record information may be used to make employment decisions affecting the application or employee as provided by System Regulation 33.99.14, Criminal History Record Information – Employees and Applicants.

Individuals with a criminal history will not be automatically disqualified for employment with the Texas A&M System except as provided by System Regulation 33.99.14. It is the practice of the A&M System not to employ or to continue the employment of individuals who may be deemed unsuited for service by reason of certain convictions or conduct leading to arrest or conviction. While an arrest or conviction of a crime, in and of itself, may not be an automatic bar to employment, if conduct leading to arrest or conviction relates to suitability of the individual to perform duties in a particular position, such person may be denied employment. Criminal history records shall not be used to discriminate based on race, color, national origin, religion, sex, disability, or age.



TARLETON
STATE UNIVERSITY

Member of The Texas A&M University System

Fall Headcount Ten Year Trend



UNIVERSITY ORGANIZATIONAL STRUCTURE

Texas A&M University System Board of Regents
 Elaine Mendoza, Chairman, San Antonio, expires 2/1/23
 Tim Leach, Vice Chairman, Midland, expires 2/1/23
 Phil Adams, Bryan/College Station, expires 2/1/21
 Robert L. Albritton, Fort Worth, expires 2/1/21
 Jay Graham, Houston, expires 2/1/25
 Michael A. Hernandez III, Fort Worth, expires 2/1/25
 Bill Mahomes, Dallas, expires 2/1/21
 Michael J. Plank, Houston expires 2/1/25
 Cliff Thomas, Victoria, expires 2/1/21
 Cahlen Cheatham, Student Regent, Stephenville 5/31/21

**Texas A&M University System
Chancellor**
 John Sharp

**Tarleton State University
President**
 Dr. James Hurley
 Function: Chief Executive Officer
 FTE: 9

**Vice President for University
Relations & Chief of Staff**

Ms. Amanda Tollett
 Function: Office of President, External
 Relations, Marketing &
 Communications
 FTE: 18

**Executive Vice President for
Academic Affairs & Provost**

Dr. Karen Murray
 Function: Chief Academic Officer,
 Registrar, Advising
 FTE: 659.8

**Vice President for
Finance & Administration**

Ms. Lori Beaty, CPA
 Function: Chief Financial Officer,
 Business Services, Budgets &
 Payroll, Human Resources, Risk
 Management, Campus Operations
 FTE: 122

**Vice President for
Intercollegiate Athletics**

Mr. Lonn Reisman
 Function: NCAA Compliance,
 Athletics and Sports Information
 FTE: 50

**Vice President for
Institutional
Advancement**

Dr. Gabriel Cagwin
 Function: Advancement
 & Development
 FTE: 18

**Vice President for
Student Affairs**

Dr. Kelli Styron, J.D.
 Function: Residential, Family
 Relations, Student
 Health/Counseling, Rec Sports,
 Rodeo, University Police, Judicial
 Affairs
 FTE: 93.3

**Vice President for
Research, Innovation
& Economic
Development**

TBD
 Function: Research,
 Economic Development
 FTE: 56.6

**Vice President for
External
Operations/Dean of
Tarleton-Fort Worth**

Dr. Kimberly McCuiston
 Function: Outreach
 Campuses
 FTE: 5

**Vice President for
Enrollment Management**

Dr. Javier Garza
 Function: School Relations, Admissions,
 Scholarships, Financial Aid
 FTE: 64

Agency Code:	Agency Name:	Prepared by:	Date:	Request Level:
713	Tarleton State University	Ashley Barns	October 2020	
For the schedules identified below, the Tarleton State University Administration either has no information to report or the schedule is not applicable. Accordingly, these schedules have been excluded from the Tarleton State University Administration Legislative Appropriations Request for the 2022-2023 biennium.				
Number	Name			
2C.1	Operating Cost Detail-Base Request			
2.G	Summary of Total Request Objective Outcomes			
3.B	Rider Revisions and Additions Request			
3.C	Rider Appropriations and Unexpended Balances Request			
5.A	Capital Budget Project Schedule			
5.B	Capital Budget Project Information			
5.C	Capital Budget Allocation to Strategies (Baseline)			
5.D	Capital Budget Operating and Maintenance Expenses			
5.E	Capital Budget Method of Finance by Strategy			
6.B	Current Biennium One-Time Expenditure Schedule			
6.C	Federal Funds Supporting Schedule			
6.D	Federal Funds Tracking Schedule			
6.E	Estimated Revenue Collections Supporting Schedule			
6.F	Advisory Committee Supporting Schedule			
6.J.	Behavioral Health Funding Schedule			
6.K.	Budgetary Impacts Related to Recently Enacted State Legislation Schedule			
7.	Indirect Administrative and Support Costs Schedule			
Schedule 1B	Health-Related Institutions Patient Income			
Schedule 3A	Staff Group Insurance Data Elements (ERS)			
Schedule 3D	Group Insurance Data Elements (Supplemental)			



CERTIFICATE

Agency Name Tarleton State University

This is to certify that the information contained in the agency Legislative Appropriations Request filed with the Legislative Budget Board (LBB) and the Governor's Office Budget Division (Governor's Office) is accurate to the best of my knowledge and that the electronic submission to the LBB via the Automated Budget and Evaluation System of Texas (ABEST) and the PDF file submitted via the LBB Document Submission application are identical.

Additionally, should it become likely at any time that unexpended balances will accrue for any account, the LBB and the Governor's Office will be notified in writing in accordance with Article IX, Section 7.01 (2020-21 GAA).

Chief Executive Officer or Presiding Judge

James Hurley
Signature
James Hurley
Printed Name
President
Title
9/11/2020
Date

Board or Commission Chair

Elaine Mendoza
Signature
Elaine Mendoza
Printed Name
Chairman - Board of Regents
Title
9/11/2020
Date

Chief Financial Officer

Lori Beaty
Signature
Lori Beaty
Printed Name
Vice President Finance & Administration
Title
9/11/2020
Date

Budget Overview - Biennial Amounts
87th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

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Appropriation Years: 2022-23											
	GENERAL REVENUE FUNDS		GR DEDICATED		FEDERAL FUNDS		OTHER FUNDS		ALL FUNDS		EXCEPTIONAL ITEM FUNDS
	2020-21	2022-23	2020-21	2022-23	2020-21	2022-23	2020-21	2022-23	2020-21	2022-23	2022-23
Goal: 1. Provide Instructional and Operations Support											
1.1.1. Operations Support	58,430,143		23,685,458						82,115,601		
1.1.3. Staff Group Insurance Premiums			5,934,596	5,993,985					5,934,596	5,993,985	
1.1.4. Workers' Compensation Insurance	224,000	138,190							224,000	138,190	
1.1.5. Unemployment Compensation Insurance	10,000	25,586							10,000	25,586	
1.1.6. Texas Public Education Grants			4,939,293	5,057,294					4,939,293	5,057,294	
1.1.7. Organized Activities			317,130	317,130					317,130	317,130	
Total, Goal	58,664,143	163,776	34,876,477	11,368,409					93,540,620	11,532,185	
Goal: 2. Provide Infrastructure Support											
2.1.1. E&G Space Support	652,666		725,068						1,377,734		
2.1.2. Tuition Revenue Bond Retirement	21,467,640	21,479,719							21,467,640	21,479,719	22,667,986
Total, Goal	22,120,306	21,479,719	725,068						22,845,374	21,479,719	22,667,986
Goal: 3. Provide Non-formula Support											
3.1.1. Tarleton Outreach	32,490	30,866							32,490	30,866	
3.1.2. Multi-Institution Teaching Center	1,786,280	1,696,966							1,786,280	1,696,966	
3.2.1. Environmental Research	989,856	940,364							989,856	940,364	
3.2.2. Ag & Environmental Sciences Center	143,916	136,720							143,916	136,720	
3.3.1. Small Business Development	157,998	150,098							157,998	150,098	
3.4.1. Institutional Enhancement	3,256,282	2,816,808							3,256,282	2,816,808	355,116
3.5.1. Exceptional Item Request											4,004,400
Total, Goal	6,366,822	5,771,822							6,366,822	5,771,822	4,359,516
Goal: 6. Research Funds											
6.3.1. Comprehensive Research Fund	811,600	811,600							811,600	811,600	
Total, Goal	811,600	811,600							811,600	811,600	
Total, Agency	87,962,871	28,226,917	35,601,545	11,368,409					123,564,416	39,595,326	27,027,502
Total FTEs									555.0	555.0	11.0

2.A. Summary of Base Request by Strategy

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Goal / Objective / STRATEGY	Exp 2019	Est 2020	Bud 2021	Req 2022	Req 2023
1 Provide Instructional and Operations Support					
1 <i>Provide Instructional and Operations Support</i>					
1 OPERATIONS SUPPORT (1)	42,099,877	41,372,040	40,743,561	0	0
3 STAFF GROUP INSURANCE PREMIUMS	2,945,224	2,959,950	2,974,646	2,989,519	3,004,466
4 WORKERS' COMPENSATION INSURANCE	114,839	112,000	112,000	69,095	69,095
5 UNEMPLOYMENT COMPENSATION INSURANCE	5,372	5,000	5,000	12,793	12,793
6 TEXAS PUBLIC EDUCATION GRANTS	2,418,247	2,448,015	2,491,278	2,528,647	2,528,647
7 ORGANIZED ACTIVITIES	306,409	158,565	158,565	158,565	158,565
TOTAL, GOAL 1	\$47,889,968	\$47,055,570	\$46,485,050	\$5,758,619	\$5,773,566

2 Provide Infrastructure Support

1 *Provide Operation and Maintenance of E&G Space*

1 E&G SPACE SUPPORT (1)	1,167,004	725,184	652,550	0	0
2 TUITION REVENUE BOND RETIREMENT	10,792,003	10,736,876	10,730,764	10,740,961	10,738,758

(1) - Formula funded strategies are not requested in 2022-23 because amounts are not determined by institutions.

2.A. Summary of Base Request by Strategy

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Goal / Objective / STRATEGY		Exp 2019	Est 2020	Bud 2021	Req 2022	Req 2023
TOTAL, GOAL 2		\$11,959,007	\$11,462,060	\$11,383,314	\$10,740,961	\$10,738,758
<u>3</u> Provide Non-formula Support						
<u>1</u> INSTRUCTIONAL SUPPORT						
1 TARLETON OUTREACH		16,245	16,245	16,245	15,433	15,433
2 MULTI-INSTITUTION TEACHING CENTER		973,216	893,140	893,140	848,483	848,483
<u>2</u> Research						
1 ENVIRONMENTAL RESEARCH		494,907	494,928	494,928	470,182	470,182
2 AG & ENVIRONMENTAL SCIENCES CENTER		78,185	71,958	71,958	68,360	68,360
<u>3</u> Public Service						
1 SMALL BUSINESS DEVELOPMENT		78,711	78,999	78,999	75,049	75,049
<u>4</u> INSTITUTIONAL SUPPORT						
1 INSTITUTIONAL ENHANCEMENT		1,775,502	1,770,986	1,485,296	1,413,564	1,403,244
<u>5</u> Exceptional Item Request						

2.A. Summary of Base Request by Strategy

10/22/2020 3:07:06PM

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Automated Budget and Evaluation System of Texas (ABEST)

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Goal / Objective / STRATEGY		Exp 2019	Est 2020	Bud 2021	Req 2022	Req 2023
1 EXCEPTIONAL ITEM REQUEST		0	0	0	0	0
TOTAL, GOAL	3	\$3,416,766	\$3,326,256	\$3,040,566	\$2,891,071	\$2,880,751
6 Research Funds						
3 Comprehensive Research Fund						
1 COMPREHENSIVE RESEARCH FUND		464,093	405,800	405,800	405,800	405,800
TOTAL, GOAL	6	\$464,093	\$405,800	\$405,800	\$405,800	\$405,800
TOTAL, AGENCY STRATEGY REQUEST		\$63,729,834	\$62,249,686	\$61,314,730	\$19,796,451	\$19,798,875
TOTAL, AGENCY RIDER APPROPRIATIONS REQUEST*					\$0	\$0
GRAND TOTAL, AGENCY REQUEST		\$63,729,834	\$62,249,686	\$61,314,730	\$19,796,451	\$19,798,875

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Goal / Objective / STRATEGY	Exp 2019	Est 2020	Bud 2021	Req 2022	Req 2023
<u>METHOD OF FINANCING:</u>					
General Revenue Funds:					
1 General Revenue Fund	46,030,599	44,718,129	43,244,742	14,119,720	14,107,197
SUBTOTAL	\$46,030,599	\$44,718,129	\$43,244,742	\$14,119,720	\$14,107,197
General Revenue Dedicated Funds:					
704 Est Bd Authorized Tuition Inc	1,319,270	1,417,574	1,454,431	0	0
770 Est. Other Educational & General	16,379,965	16,113,983	16,615,557	5,676,731	5,691,678
SUBTOTAL	\$17,699,235	\$17,531,557	\$18,069,988	\$5,676,731	\$5,691,678
TOTAL, METHOD OF FINANCING	\$63,729,834	\$62,249,686	\$61,314,730	\$19,796,451	\$19,798,875

*Rider appropriations for the historical years are included in the strategy amounts.

2.B. Summary of Base Request by Method of Finance

10/22/2020 3:33:26PM

87th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

Agency code:		713		Agency name:		Tarleton State University	
METHOD OF FINANCING		Exp 2019	Est 2020	Bud 2021	Req 2022	Req 2023	
<u>GENERAL REVENUE</u>							
<u>1</u>	General Revenue Fund						
	REGULAR APPROPRIATIONS						
	Regular Appropriations from MOF Table (2018-19 GAA)						
		\$46,030,599	\$0	\$0	\$0	\$0	
	Regular Appropriations from MOF Table (2020-21 GAA)						
		\$0	\$45,738,384	\$45,724,236	\$14,119,720	\$14,107,197	
	BASE ADJUSTMENT						
	Funds lapsed to implement 5% budget reduction plan pursuant to May 20 memo from Gov, Lt. Gov, and Speaker						
		\$0	\$(1,020,255)	\$(2,479,494)	\$0	\$0	
TOTAL,	General Revenue Fund	\$46,030,599	\$44,718,129	\$43,244,742	\$14,119,720	\$14,107,197	
TOTAL, ALL	GENERAL REVENUE	\$46,030,599	\$44,718,129	\$43,244,742	\$14,119,720	\$14,107,197	

GENERAL REVENUE FUND - DEDICATED

704 GR Dedicated - Estimated Board Authorized Tuition Increases Account No. 704

REGULAR APPROPRIATIONS

2.B. Summary of Base Request by Method of Finance
87th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

10/22/2020 3:33:26PM

Agency code:	713	Agency name:	Tarleton State University			
METHOD OF FINANCING		Exp 2019	Est 2020	Bud 2021	Req 2022	Req 2023
<u>GENERAL REVENUE FUND - DEDICATED</u>						
Regular Appropriations from MOF Table (2018-19 GAA)		\$1,241,704	\$0	\$0	\$0	\$0
Regular Appropriations from MOF Table (2020-21 GAA)		\$0	\$1,330,971	\$1,330,971	\$0	\$0
BASE ADJUSTMENT						
Revised Receipts		\$77,566	\$86,603	\$123,460	\$0	\$0
TOTAL,	GR Dedicated - Estimated Board Authorized Tuition Increases Account No. 704	\$1,319,270	\$1,417,574	\$1,454,431	\$0	\$0
<u>770</u>	GR Dedicated - Estimated Other Educational and General Income Account No. 770					
REGULAR APPROPRIATIONS						
Regular Appropriations from MOF Table (2018-19 GAA)		\$14,073,594	\$0	\$0	\$0	\$0
Regular Appropriations from MOF Table (2020-21 GAA)		\$0	\$13,657,259	\$13,668,463	\$0	\$0

2.B. Summary of Base Request by Method of Finance

10/22/2020 3:33:26PM

87th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

Agency code:	713	Agency name:	Tarleton State University			
METHOD OF FINANCING		Exp 2019	Est 2020	Bud 2021	Req 2022	Req 2023
<u>GENERAL REVENUE FUND - DEDICATED</u>						
Regular Appropriations		\$0	\$0	\$0	\$5,676,731	\$5,691,678
<i>BASE ADJUSTMENT</i>						
Revised Receipts		\$2,306,371	\$2,456,724	\$2,947,094	\$0	\$0
TOTAL,	GR Dedicated - Estimated Other Educational and General Income Account No. 770	\$16,379,965	\$16,113,983	\$16,615,557	\$5,676,731	\$5,691,678
TOTAL GENERAL REVENUE FUND - DEDICATED - 704, 708 & 770		\$17,699,235	\$17,531,557	\$18,069,988	\$5,676,731	\$5,691,678
TOTAL, ALL	GENERAL REVENUE FUND - DEDICATED	\$17,699,235	\$17,531,557	\$18,069,988	\$5,676,731	\$5,691,678
TOTAL,	GR & GR-DEDICATED FUNDS	\$63,729,834	\$62,249,686	\$61,314,730	\$19,796,451	\$19,798,875
GRAND TOTAL		\$63,729,834	\$62,249,686	\$61,314,730	\$19,796,451	\$19,798,875

2.B. Summary of Base Request by Method of Finance

10/22/2020 3:33:26PM

87th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 713	Agency name: Tarleton State University				
METHOD OF FINANCING	Exp 2019	Est 2020	Bud 2021	Req 2022	Req 2023
FULL-TIME-EQUIVALENT POSITIONS					
REGULAR APPROPRIATIONS					
Regular Appropriations from MOF Table (2018-19 GAA)	618.2	0.0	0.0	0.0	0.0
Regular Appropriations from MOF Table (2020-21 GAA)	0.0	589.0	589.0	589.0	589.0
FTE reduction to implement 5% budget reduction plan pursuant to May 20 memo from Gov, Lt. Gov, and Speaker Reduction.	0.0	0.0	(34.0)	(34.0)	(34.0)
RIDER APPROPRIATION					
Art IX, Sec 6.10(a)(2)Board or Administrator FTE Adjustment (2020-21 GAA)	0.0	10.6	0.0	0.0	0.0
UNAUTHORIZED NUMBER OVER (BELOW) CAP					
Unauthorized Number Over (Below) Cap	(15.0)	0.0	0.0	0.0	0.0
TOTAL, ADJUSTED FTES	603.2	599.6	555.0	555.0	555.0
NUMBER OF 100% FEDERALLY FUNDED FTES					
	0.0	0.0	0.0	0.0	0.0

2.C. Summary of Base Request by Object of Expense

10/22/2020 3:07:07PM

87th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)**713 Tarleton State University**

OBJECT OF EXPENSE	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
1001 SALARIES AND WAGES	\$16,894,288	\$15,689,367	\$14,967,836	\$2,041,506	\$2,031,186
1002 OTHER PERSONNEL COSTS	\$390,649	\$213,399	\$213,399	\$12,793	\$12,793
1005 FACULTY SALARIES	\$28,036,986	\$28,634,461	\$28,594,963	\$1,215,867	\$1,215,867
1010 PROFESSIONAL SALARIES	\$147,960	\$77,118	\$72,010	\$0	\$0
2001 PROFESSIONAL FEES AND SERVICES	\$243,990	\$9,935	\$9,935	\$11,582	\$11,582
2002 FUELS AND LUBRICANTS	\$10,628	\$148	\$148	\$148	\$148
2003 CONSUMABLE SUPPLIES	\$12,025	\$4,941	\$4,941	\$4,941	\$4,941
2004 UTILITIES	\$1,009,265	\$637,958	\$569,934	\$576	\$576
2005 TRAVEL	\$13,092	\$12,500	\$12,500	\$2,053	\$2,053
2006 RENT - BUILDING	\$5,773	\$2,955	\$2,955	\$2,935	\$2,935
2007 RENT - MACHINE AND OTHER	\$22,334	\$16,999	\$16,999	\$14,983	\$14,983
2008 DEBT SERVICE	\$10,792,003	\$10,736,876	\$10,730,764	\$10,740,961	\$10,738,758
2009 OTHER OPERATING EXPENSE	\$3,671,184	\$3,711,692	\$3,573,746	\$3,211,959	\$3,226,906
3001 CLIENT SERVICES	\$45,625	\$40,902	\$40,902	\$0	\$0
4000 GRANTS	\$2,418,247	\$2,448,015	\$2,491,278	\$2,528,647	\$2,528,647
5000 CAPITAL EXPENDITURES	\$15,785	\$12,420	\$12,420	\$7,500	\$7,500
OOE Total (Excluding Riders)	\$63,729,834	\$62,249,686	\$61,314,730	\$19,796,451	\$19,798,875
OOE Total (Riders)					
Grand Total	\$63,729,834	\$62,249,686	\$61,314,730	\$19,796,451	\$19,798,875

2.D. Summary of Base Request Objective Outcomes
87th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation system of Texas (ABEST)

10/22/2020 3:07:07PM

713 Tarleton State University					
Goal/ Objective / Outcome	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
1 Provide Instructional and Operations Support					
1 Provide Instructional and Operations Support					
KEY 1 % 1st-time, Full-time, Degree-seeking Frsh Earn Degree in 6 Yrs					
	50.12%	50.25%	50.50%	51.00%	51.00%
2 % 1st-time, Full-time, Degree-seeking White Frsh Earn Degree in 6 Yrs					
	52.57%	52.75%	53.00%	53.00%	53.00%
3 % 1st-time, Full-time, Degree-seeking Hisp Frsh Earn Degree in 6 Yrs					
	45.09%	45.50%	45.75%	46.00%	46.00%
4 % 1st-time, Full-time, Degree-seeking Black Frsh Earn Degree in 6 Yrs					
	35.51%	35.75%	36.00%	37.00%	37.00%
5 % 1st-time, Full-time, Degree-seeking Other Frshmn Earn Deg in 6 Yrs					
	56.67%	56.75%	57.00%	58.00%	58.00%
KEY 6 % 1st-time, Full-time, Degree-seeking Frsh Earn Degree in 4 Yrs					
	29.77%	30.00%	31.00%	31.00%	31.00%
7 % 1st-time-Full-time, Degree-seeking White Frsh Earn Degree in 4 Yrs					
	33.89%	34.00%	34.25%	34.25%	34.25%
8 % 1st-time, Full-time, Degree-seeking Hisp Frsh Earn Degree in 4 Yrs					
	22.78%	23.00%	25.00%	25.00%	25.00%
9 % 1st-time, Full-time, Degree-seeking Black Frsh Earn Degree in 4 Yrs					
	14.57%	14.75%	16.00%	16.00%	16.00%
10 % 1st-time, Full-time, Degree-seeking Other Frsh Earn Degree in 4 Yrs					
	37.35%	37.50%	38.00%	38.00%	38.00%
KEY 11 Persistence Rate 1st-time, Full-time, Degree-seeking Frsh after 1 Yr					
	65.82%	66.00%	68.00%	70.00%	70.00%
12 Persistence 1st-time, Full-time, Degree-seeking White Frsh after 1 Yr					
	67.51%	68.00%	69.00%	71.00%	71.00%

2.D. Summary of Base Request Objective Outcomes
87th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation system of Texas (ABEST)

10/22/2020 3:07:07PM

713 Tarleton State University					
<i>Goal/ Objective / Outcome</i>	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
13 Persistence 1st-time, Full-time, Degree-seeking Hisp Frsh after 1 Yr	61.47%	61.75%	64.00%	65.00%	65.00%
14 Persistence 1st-time, Full-time, Degree-seeking Black Frsh after 1 Yr	63.27%	63.75%	64.00%	65.00%	65.00%
15 Persistence 1st-time, Full-time, Degree-seeking Other Frsh after 1 Yr	64.52%	65.00%	67.00%	69.00%	69.00%
16 Percent of Semester Credit Hours Completed	96.47%	97.00%	98.00%	98.00%	98.00%
KEY 17 Certification Rate of Teacher Education Graduates	95.40%	95.50%	98.00%	100.00%	100.00%
18 Percentage of Underprepared Students Satisfy TSI Obligation in Math	60.74%	61.00%	62.00%	63.00%	63.00%
19 Percentage of Underprepared Students Satisfy TSI Obligation in Writing	75.00%	75.50%	76.00%	77.00%	77.00%
20 Percentage of Underprepared Students Satisfy TSI Obligation in Reading	81.25%	81.75%	82.00%	83.00%	83.00%
KEY 21 % of Baccalaureate Graduates Who Are 1st Generation College Graduates	42.82%	43.00%	44.00%	45.00%	45.00%
KEY 22 Percent of Transfer Students Who Graduate within 4 Years	69.30%	70.00%	71.00%	72.00%	72.00%
KEY 23 Percent of Transfer Students Who Graduate within 2 Years	47.14%	47.50%	48.00%	49.00%	49.00%
KEY 24 % Lower Division Semester Credit Hours Taught by Tenured/Tenure-Track	40.05%	40.50%	40.50%	41.00%	41.00%
KEY 25 State Licensure Pass Rate of Nursing Graduates	95.02%	95.25%	98.00%	100.00%	100.00%

2.D. Summary of Base Request Objective Outcomes

10/22/2020 3:07:07PM

87th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation system of Texas (ABEST)

713 Tarleton State University					
Goal/ Objective / Outcome	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
KEY					
26 Dollar Value of External or Sponsored Research Funds (in Millions)					
	5.64	5.70	5.75	6.50	6.50
27 External Research Funds As Percentage Appropriated for Research					
	1,214.85%	1,215.00%	1,250.00%	1,250.00%	1,250.00%

2.E. Summary of Exceptional Items Request
87th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/22/2020
TIME : 3:07:07PM

Agency code: 713

Agency name: Tarleton State University

Priority	Item	2022			2023			Biennium	
		GR and GR/GR Dedicated	All Funds	FTEs	GR and GR Dedicated	All Funds	FTEs	GR and GR Dedicated	All Funds
1	Health Sciences Program Expansion	\$2,002,200	\$2,002,200	11.0	\$2,002,200	\$2,002,200	11.0	\$4,004,400	\$4,004,400
2	Restore 5% Budget Reduction	\$177,558	\$177,558		\$177,558	\$177,558		\$355,116	\$355,116
3	TRB-Health Sciences Building	\$6,102,919	\$6,102,919		\$6,102,919	\$6,102,919		\$12,205,838	\$12,205,838
4	TRB-Fort Worth Academic Bldg 3/CP	\$5,231,074	\$5,231,074		\$5,231,074	\$5,231,074		\$10,462,148	\$10,462,148
Total, Exceptional Items Request		\$13,513,751	\$13,513,751	11.0	\$13,513,751	\$13,513,751	11.0	\$27,027,502	\$27,027,502
Method of Financing									
	General Revenue	\$13,513,751	\$13,513,751		\$13,513,751	\$13,513,751		\$27,027,502	\$27,027,502
	General Revenue - Dedicated								
	Federal Funds								
	Other Funds								
		\$13,513,751	\$13,513,751		\$13,513,751	\$13,513,751		\$27,027,502	\$27,027,502
Full Time Equivalent Positions				11.0				11.0	
Number of 100% Federally Funded FTEs				0.0				0.0	

2.F. Summary of Total Request by Strategy
87th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

DATE : 10/22/2020
TIME : 3:07:08PM

Agency code: 713 Agency name: Tarleton State University

Goal/Objective/STRATEGY	Base 2022	Base 2023	Exceptional 2022	Exceptional 2023	Total Request 2022	Total Request 2023
1 Provide Instructional and Operations Support						
1 <i>Provide Instructional and Operations Support</i>						
1 OPERATIONS SUPPORT	\$0	\$0	\$0	\$0	\$0	\$0
3 STAFF GROUP INSURANCE PREMIUMS	2,989,519	3,004,466	0	0	2,989,519	3,004,466
4 WORKERS' COMPENSATION INSURANCE	69,095	69,095	0	0	69,095	69,095
5 UNEMPLOYMENT COMPENSATION INSURANCE	12,793	12,793	0	0	12,793	12,793
6 TEXAS PUBLIC EDUCATION GRANTS	2,528,647	2,528,647	0	0	2,528,647	2,528,647
7 ORGANIZED ACTIVITIES	158,565	158,565	0	0	158,565	158,565
TOTAL, GOAL 1	\$5,758,619	\$5,773,566	\$0	\$0	\$5,758,619	\$5,773,566
2 Provide Infrastructure Support						
1 <i>Provide Operation and Maintenance of E&G Space</i>						
1 E&G SPACE SUPPORT	0	0	0	0	0	0
2 TUITION REVENUE BOND RETIREMENT	10,740,961	10,738,758	11,333,993	11,333,993	22,074,954	22,072,751
TOTAL, GOAL 2	\$10,740,961	\$10,738,758	\$11,333,993	\$11,333,993	\$22,074,954	\$22,072,751

2.F. Summary of Total Request by Strategy
87th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

DATE : 10/22/2020
TIME : 3:07:08PM

Agency code: 713 Agency name: Tarleton State University

Goal/Objective/STRATEGY	Base 2022	Base 2023	Exceptional 2022	Exceptional 2023	Total Request 2022	Total Request 2023
3 Provide Non-formula Support						
1 INSTRUCTIONAL SUPPORT						
1 TARLETON OUTREACH	\$15,433	\$15,433	\$0	\$0	\$15,433	\$15,433
2 MULTI-INSTITUTION TEACHING CENTER	848,483	848,483	0	0	848,483	848,483
2 Research						
1 ENVIRONMENTAL RESEARCH	470,182	470,182	0	0	470,182	470,182
2 AG & ENVIRONMENTAL SCIENCES CENTER	68,360	68,360	0	0	68,360	68,360
3 Public Service						
1 SMALL BUSINESS DEVELOPMENT	75,049	75,049	0	0	75,049	75,049
4 INSTITUTIONAL SUPPORT						
1 INSTITUTIONAL ENHANCEMENT	1,413,564	1,403,244	177,558	177,558	1,591,122	1,580,802
5 Exceptional Item Request						
1 EXCEPTIONAL ITEM REQUEST	0	0	2,002,200	2,002,200	2,002,200	2,002,200
TOTAL, GOAL 3	\$2,891,071	\$2,880,751	\$2,179,758	\$2,179,758	\$5,070,829	\$5,060,509

2.F. Summary of Total Request by Strategy
87th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

DATE : 10/22/2020
TIME : 3:07:08PM

Agency code: 713	Agency name: Tarleton State University					
Goal/Objective/STRATEGY	Base 2022	Base 2023	Exceptional 2022	Exceptional 2023	Total Request 2022	Total Request 2023
6 Research Funds						
3 Comprehensive Research Fund						
1 COMPREHENSIVE RESEARCH FUND	\$405,800	\$405,800	\$0	\$0	\$405,800	\$405,800
TOTAL, GOAL 6	\$405,800	\$405,800	\$0	\$0	\$405,800	\$405,800
TOTAL, AGENCY STRATEGY REQUEST	\$19,796,451	\$19,798,875	\$13,513,751	\$13,513,751	\$33,310,202	\$33,312,626
TOTAL, AGENCY RIDER APPROPRIATIONS REQUEST						
GRAND TOTAL, AGENCY REQUEST	\$19,796,451	\$19,798,875	\$13,513,751	\$13,513,751	\$33,310,202	\$33,312,626

2.F. Summary of Total Request by Strategy
87th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

DATE : 10/22/2020
TIME : 3:07:08PM

Agency code: 713		Agency name: Tarleton State University					
Goal/Objective/STRATEGY		Base 2022	Base 2023	Exceptional 2022	Exceptional 2023	Total Request 2022	Total Request 2023
General Revenue Funds:							
1	General Revenue Fund	\$14,119,720	\$14,107,197	\$13,513,751	\$13,513,751	\$27,633,471	\$27,620,948
		\$14,119,720	\$14,107,197	\$13,513,751	\$13,513,751	\$27,633,471	\$27,620,948
General Revenue Dedicated Funds:							
704	Est Bd Authorized Tuition Inc	0	0	0	0	0	0
770	Est. Other Educational & General	5,676,731	5,691,678	0	0	5,676,731	5,691,678
		\$5,676,731	\$5,691,678	\$0	\$0	\$5,676,731	\$5,691,678
TOTAL, METHOD OF FINANCING		\$19,796,451	\$19,798,875	\$13,513,751	\$13,513,751	\$33,310,202	\$33,312,626
FULL TIME EQUIVALENT POSITIONS		555.0	555.0	11.0	11.0	566.0	566.0

713 Tarleton State University

GOAL: 1 Provide Instructional and Operations Support
OBJECTIVE: 1 Provide Instructional and Operations Support
STRATEGY: 1 Operations Support

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022 ⁽¹⁾	BL 2023 ⁽¹⁾
Output Measures:						
1	Number of Undergraduate Degrees Awarded	2,529.00	2,629.00	2,734.00	2,843.00	2,957.00
2	Number of Minority Graduates	859.00	903.00	950.00	999.00	1,051.00
3	Number of Underprepared Students Who Satisfy TSI Obligation in Math	229.00	242.00	310.00	310.00	310.00
4	Number of Underprepared Students Who Satisfy TSI Obligation in Writing	262.00	273.00	278.00	284.00	284.00
5	Number of Underprepared Students Who Satisfy TSI Obligation in Reading	91.00	104.00	106.00	108.00	108.00
6	Number of Two-Year College Transfers Who Graduate	1,089.00	1,131.00	1,290.00	1,290.00	1,290.00
Efficiency Measures:						
KEY 1	Administrative Cost As a Percent of Operating Budget	8.75 %	8.80 %	8.80 %	8.80 %	8.80 %
KEY 2	Avg Cost of Resident Undergraduate Tuition and Fees for 15 SCH	4,757.00	5,167.00	5,304.00	5,304.00	5,304.00
Explanatory/Input Measures:						
1	Student/Faculty Ratio	22.00	22.00	22.00	22.00	22.00
2	Number of Minority Students Enrolled	3,851.00	4,294.00	4,599.00	4,926.00	5,276.00
3	Number of Community College Transfers Enrolled	4,051.00	4,201.00	4,378.00	4,553.00	4,736.00
4	Number of Semester Credit Hours Completed	147,141.00	157,055.00	163,808.00	170,852.00	178,199.00

(1) - Formula funded strategies are not requested in 2022-23 because amounts are not determined by institutions.

713 Tarleton State University

GOAL: 1 Provide Instructional and Operations Support
OBJECTIVE: 1 Provide Instructional and Operations Support
STRATEGY: 1 Operations Support

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022 ⁽¹⁾	BL 2023 ⁽¹⁾
	5 Number of Semester Credit Hours	155,080.00	166,061.00	173,700.00	181,690.00	190,048.00
	6 Number of Students Enrolled as of the Twelfth Class Day	13,176.00	14,033.00	14,594.00	15,178.00	15,785.00
KEY	7 Average Student Loan Debt	23,820.00	23,500.00	23,184.00	22,873.00	22,566.00
KEY	8 Percent of Students with Student Loan Debt	67.00 %	66.00 %	65.00 %	64.00 %	63.00 %
KEY	9 Average Financial Aid Award Per Full-Time Student	14,463.00	15,000.00	15,557.00	16,135.00	16,734.00
KEY	10 Percent of Full-Time Students Receiving Financial Aid	83.00 %	83.00 %	83.00 %	83.00 %	83.00 %
Objects of Expense:						
1001	SALARIES AND WAGES	\$14,641,086	\$13,515,068	\$12,893,839	\$0	\$0
1002	OTHER PERSONNEL COSTS	\$384,483	\$207,828	\$207,828	\$0	\$0
1005	FACULTY SALARIES	\$26,837,503	\$27,416,040	\$27,376,039	\$0	\$0
1010	PROFESSIONAL SALARIES	\$147,960	\$77,118	\$72,010	\$0	\$0
2004	UTILITIES	\$0	\$72,010	\$76,620	\$0	\$0
2009	OTHER OPERATING EXPENSE	\$43,220	\$43,074	\$76,323	\$0	\$0
3001	CLIENT SERVICES	\$45,625	\$40,902	\$40,902	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$42,099,877	\$41,372,040	\$40,743,561	\$0	\$0
Method of Financing:						
1	General Revenue Fund	\$30,708,032	\$29,805,864	\$28,624,279	\$0	\$0

(1) - Formula funded strategies are not requested in 2022-23 because amounts are not determined by institutions.

713 Tarleton State University

GOAL: 1 Provide Instructional and Operations Support
OBJECTIVE: 1 Provide Instructional and Operations Support
STRATEGY: 1 Operations Support

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	(1) BL 2022	(1) BL 2023
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$30,708,032	\$29,805,864	\$28,624,279	\$0	\$0
Method of Financing:						
704	Est Bd Authorized Tuition Inc	\$1,319,270	\$1,417,574	\$1,454,431	\$0	\$0
770	Est. Other Educational & General	\$10,072,575	\$10,148,602	\$10,664,851	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$11,391,845	\$11,566,176	\$12,119,282	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$0	\$0
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$42,099,877	\$41,372,040	\$40,743,561	\$0	\$0
FULL TIME EQUIVALENT POSITIONS:		532.2	528.6	484.0	482.0	482.0

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Instruction and Operations Formula provides funding for faculty salaries, departmental operating expense, library, instructional administration, research enhancement, student services and institutional support. The funds are distributed on a weighted semester credit hour basis. the rate per weighted semester credit hour is established by the Legislature each biennium.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

(1) - Formula funded strategies are not requested in 2022-23 because amounts are not determined by institutions.

713 Tarleton State University

GOAL: 1 Provide Instructional and Operations Support
OBJECTIVE: 1 Provide Instructional and Operations Support
STRATEGY: 1 Operations Support

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022 ⁽¹⁾	BL 2023 ⁽¹⁾
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EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		BIENNIAL	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
Base Spending (Est 2020 + Bud 2021)	Baseline Request (BL 2022 + BL 2023)	CHANGE	\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$82,115,601	\$0	\$(82,115,601)	\$(82,115,601)	Institutions of Higher Education do not request formula strategies.
			\$(82,115,601)	Total of Explanation of Biennial Change

(1) - Formula funded strategies are not requested in 2022-23 because amounts are not determined by institutions.

713 Tarleton State University

GOAL: 1 Provide Instructional and Operations Support
OBJECTIVE: 1 Provide Instructional and Operations Support
STRATEGY: 3 Staff Group Insurance Premiums

Service Categories:

Service: 06 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
Objects of Expense:						
2009	OTHER OPERATING EXPENSE	\$2,945,224	\$2,959,950	\$2,974,646	\$2,989,519	\$3,004,466
TOTAL, OBJECT OF EXPENSE		\$2,945,224	\$2,959,950	\$2,974,646	\$2,989,519	\$3,004,466
Method of Financing:						
770	Est. Other Educational & General	\$2,945,224	\$2,959,950	\$2,974,646	\$2,989,519	\$3,004,466
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$2,945,224	\$2,959,950	\$2,974,646	\$2,989,519	\$3,004,466
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$2,989,519	\$3,004,466
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$2,945,224	\$2,959,950	\$2,974,646	\$2,989,519	\$3,004,466

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

This strategy is to provide proportional share of staff group insurance premiums paid from Other Educational and General Funds.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

713 Tarleton State University

GOAL: 1 Provide Instructional and Operations Support
OBJECTIVE: 1 Provide Instructional and Operations Support
STRATEGY: 3 Staff Group Insurance Premiums

Service Categories:

Service: 06 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
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EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2020 + Bud 2021)</u>	<u>Baseline Request (BL 2022 + BL 2023)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$5,934,596	\$5,993,985	\$59,389	\$59,389	Growth in group insurance enrollment and costs.
			<u>\$59,389</u>	Total of Explanation of Biennial Change

713 Tarleton State University

GOAL: 1 Provide Instructional and Operations Support
OBJECTIVE: 1 Provide Instructional and Operations Support
STRATEGY: 4 Workers' Compensation Insurance

Service Categories:

Service: 06 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
Objects of Expense:						
2009	OTHER OPERATING EXPENSE	\$114,839	\$112,000	\$112,000	\$69,095	\$69,095
TOTAL, OBJECT OF EXPENSE		\$114,839	\$112,000	\$112,000	\$69,095	\$69,095
Method of Financing:						
1	General Revenue Fund	\$114,839	\$112,000	\$112,000	\$69,095	\$69,095
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$114,839	\$112,000	\$112,000	\$69,095	\$69,095
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$69,095	\$69,095
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$114,839	\$112,000	\$112,000	\$69,095	\$69,095

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

The strategy funds the Worker's Compensation payments related to Educational and General Funds.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

713 Tarleton State University

GOAL: 1 Provide Instructional and Operations Support
OBJECTIVE: 1 Provide Instructional and Operations Support
STRATEGY: 4 Workers' Compensation Insurance

Service Categories:

Service: 06 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
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EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2020 + Bud 2021)</u>	<u>Baseline Request (BL 2022 + BL 2023)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$224,000	\$138,190	\$(85,810)	\$(85,810)	Variance in expenditures for this program vs appropriation levels. Also includes 5 percent reduction in 2022-2023.
			\$(85,810)	Total of Explanation of Biennial Change

713 Tarleton State University

GOAL: 1 Provide Instructional and Operations Support
OBJECTIVE: 1 Provide Instructional and Operations Support
STRATEGY: 5 Unemployment Compensation Insurance

Service Categories:

Service: 06 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
Objects of Expense:						
1002	OTHER PERSONNEL COSTS	\$5,372	\$5,000	\$5,000	\$12,793	\$12,793
TOTAL, OBJECT OF EXPENSE		\$5,372	\$5,000	\$5,000	\$12,793	\$12,793
Method of Financing:						
1	General Revenue Fund	\$5,372	\$5,000	\$5,000	\$12,793	\$12,793
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$5,372	\$5,000	\$5,000	\$12,793	\$12,793
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$12,793	\$12,793
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$5,372	\$5,000	\$5,000	\$12,793	\$12,793

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

The strategy funds the Unemployment Compensation payments related to Educational and General Funds.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

713 Tarleton State University

GOAL: 1 Provide Instructional and Operations Support
OBJECTIVE: 1 Provide Instructional and Operations Support
STRATEGY: 5 Unemployment Compensation Insurance

Service Categories:

Service: 06 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
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EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		BIENNIAL CHANGE	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
Base Spending (Est 2020 + Bud 2021)	Baseline Request (BL 2022 + BL 2023)		\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$10,000	\$25,586	\$15,586	\$15,586	Variance in expenditures for this program vs appropriation levels.
			<u>\$15,586</u>	Total of Explanation of Biennial Change

713 Tarleton State University

GOAL: 1 Provide Instructional and Operations Support
OBJECTIVE: 1 Provide Instructional and Operations Support
STRATEGY: 6 Texas Public Education Grants

Service Categories:

Service: 20 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
Objects of Expense:						
4000	GRANTS	\$2,418,247	\$2,448,015	\$2,491,278	\$2,528,647	\$2,528,647
TOTAL, OBJECT OF EXPENSE		\$2,418,247	\$2,448,015	\$2,491,278	\$2,528,647	\$2,528,647
Method of Financing:						
770	Est. Other Educational & General	\$2,418,247	\$2,448,015	\$2,491,278	\$2,528,647	\$2,528,647
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$2,418,247	\$2,448,015	\$2,491,278	\$2,528,647	\$2,528,647
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$2,528,647	\$2,528,647
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$2,418,247	\$2,448,015	\$2,491,278	\$2,528,647	\$2,528,647

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

This strategy represents tuition set aside for the Texas Public Education Grants program as required by Section 56.033 of the Texas Education Code.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

713 Tarleton State University

GOAL: 1 Provide Instructional and Operations Support
OBJECTIVE: 1 Provide Instructional and Operations Support
STRATEGY: 6 Texas Public Education Grants

Service Categories:

Service: 20 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
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EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2020 + Bud 2021)</u>	<u>Baseline Request (BL 2022 + BL 2023)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$4,939,293	\$5,057,294	\$118,001	\$118,001	Funding changes reflect growth in enrollment.
			\$118,001	Total of Explanation of Biennial Change

713 Tarleton State University

GOAL: 1 Provide Instructional and Operations Support
OBJECTIVE: 1 Provide Instructional and Operations Support
STRATEGY: 7 Organized Activities

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
Objects of Expense:						
1001	SALARIES AND WAGES	\$93,245	\$94,765	\$94,765	\$94,765	\$94,765
2001	PROFESSIONAL FEES AND SERVICES	\$3,823	\$135	\$135	\$2,082	\$2,082
2002	FUELS AND LUBRICANTS	\$10,045	\$34	\$34	\$34	\$34
2003	CONSUMABLE SUPPLIES	\$9,096	\$2,092	\$2,092	\$2,092	\$2,092
2007	RENT - MACHINE AND OTHER	\$18,983	\$12,947	\$12,947	\$11,000	\$11,000
2009	OTHER OPERATING EXPENSE	\$163,422	\$41,092	\$41,092	\$41,092	\$41,092
5000	CAPITAL EXPENDITURES	\$7,795	\$7,500	\$7,500	\$7,500	\$7,500
TOTAL, OBJECT OF EXPENSE		\$306,409	\$158,565	\$158,565	\$158,565	\$158,565
Method of Financing:						
770	Est. Other Educational & General	\$306,409	\$158,565	\$158,565	\$158,565	\$158,565
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$306,409	\$158,565	\$158,565	\$158,565	\$158,565
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$158,565	\$158,565
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$306,409	\$158,565	\$158,565	\$158,565	\$158,565
FULL TIME EQUIVALENT POSITIONS:		4.0	4.0	4.0	4.0	4.0

713 Tarleton State University

GOAL: 1 Provide Instructional and Operations Support
OBJECTIVE: 1 Provide Instructional and Operations Support
STRATEGY: 7 Organized Activities

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
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STRATEGY DESCRIPTION AND JUSTIFICATION:

Organized activities are connected with instructional departments primarily to provide training for students. The costs are funded by the income derived from the goods and services produced as a by-product of the activities. Tarleton's organized activities include:

- Swimming pool: The indoor pools feature a lap pool, diving pool and are heat regulated. The pools are home to swimming classes, scuba classes, and water aerobics classes. The pools are open to Tarleton students, as well as to the public.
- Animal and Plant Science Center: The Animal & Plant Sciences Center is a unique facility that combines multiple critical needs from across the college into one complex at the Tarleton Agriculture Center. This facility includes classrooms and six state-of-the-art laboratories for teaching every aspect of animal and plant science. Individual teaching labs spotlight Genetics, Nutrition, Anatomy, Entomology, Soils, and Horticulture. Additionally, the Animal & Plant Sciences Center includes a 42,000-square-foot covered arena, four greenhouses, and is home to The Purple Tractor merchandising teaching laboratory.
- Tarleton Meat Lab: The Tarleton State University Meat Lab is a state inspected meat processing facility situated within the confines of the Tarleton Agriculture Production Complex. This facility, operated largely by graduate and undergraduate student workers, provide an avenue for custom slaughter and specialty meat items through retail sales to clientele of Erath and surrounding counties.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

713 Tarleton State University

GOAL: 1 Provide Instructional and Operations Support
OBJECTIVE: 1 Provide Instructional and Operations Support
STRATEGY: 7 Organized Activities

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
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EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2020 + Bud 2021)</u>	<u>Baseline Request (BL 2022 + BL 2023)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$317,130	\$317,130	\$0		
			\$0	Total of Explanation of Biennial Change

713 Tarleton State University

GOAL: 2 Provide Infrastructure Support
OBJECTIVE: 1 Provide Operation and Maintenance of E&G Space
STRATEGY: 1 Educational and General Space Support

Service Categories:

Service: 10 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022 ⁽¹⁾	BL 2023 ⁽¹⁾
Efficiency Measures:						
1	Space Utilization Rate of Classrooms	32.00	32.00	33.00	34.00	34.00
2	Space Utilization Rate of Labs	24.00	24.00	25.00	26.00	26.00
Objects of Expense:						
1001	SALARIES AND WAGES	\$159,211	\$159,378	\$159,378	\$0	\$0
1002	OTHER PERSONNEL COSTS	\$794	\$571	\$571	\$0	\$0
2004	UTILITIES	\$1,006,978	\$565,235	\$492,601	\$0	\$0
2009	OTHER OPERATING EXPENSE	\$21	\$0	\$0	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$1,167,004	\$725,184	\$652,550	\$0	\$0
Method of Financing:						
1	General Revenue Fund	\$529,494	\$326,333	\$326,333	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$529,494	\$326,333	\$326,333	\$0	\$0
Method of Financing:						
770	Est. Other Educational & General	\$637,510	\$398,851	\$326,217	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$637,510	\$398,851	\$326,217	\$0	\$0

(1) - Formula funded strategies are not requested in 2022-23 because amounts are not determined by institutions.

713 Tarleton State University

GOAL: 2 Provide Infrastructure Support

OBJECTIVE: 1 Provide Operation and Maintenance of E&G Space

STRATEGY: 1 Educational and General Space Support

Service Categories:

Service: 10

Income: A.2

Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022 ⁽¹⁾	BL 2023 ⁽¹⁾
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$0	\$0
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$1,167,004	\$725,184	\$652,550	\$0	\$0
FULL TIME EQUIVALENT POSITIONS:		3.0	3.0	3.0	3.0	3.0

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Infrastructure Support formula distributes funding associated with plant-related formulas and utilities. The formula is driven by the predicted square feet for universities' educational and general activities produced by the Coordinating Board Space Projection Model. The portion of the formula related to utilities is adjusted to reflect differences in unit costs for purchased utilities, including electricity, natural gas, water and wastewater, and thermal energy.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

(1) - Formula funded strategies are not requested in 2022-23 because amounts are not determined by institutions.

713 Tarleton State University

GOAL: 2 Provide Infrastructure Support

OBJECTIVE: 1 Provide Operation and Maintenance of E&G Space

STRATEGY: 1 Educational and General Space Support

Service Categories:

Service: 10

Income: A.2

Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	(1) BL 2022	(1) BL 2023
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EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		BIENNIAL CHANGE	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
Base Spending (Est 2020 + Bud 2021)	Baseline Request (BL 2022 + BL 2023)		\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$1,377,734	\$0	\$(1,377,734)	\$(1,377,734)	Institutions of Higher Education do not request formula strategies.
			<u>\$(1,377,734)</u>	Total of Explanation of Biennial Change

(1) - Formula funded strategies are not requested in 2022-23 because amounts are not determined by institutions.

713 Tarleton State University

GOAL: 2 Provide Infrastructure Support
OBJECTIVE: 1 Provide Operation and Maintenance of E&G Space
STRATEGY: 2 Tuition Revenue Bond Retirement

Service Categories:

Service: 10 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
Objects of Expense:						
2008	DEBT SERVICE	\$10,792,003	\$10,736,876	\$10,730,764	\$10,740,961	\$10,738,758
TOTAL, OBJECT OF EXPENSE		\$10,792,003	\$10,736,876	\$10,730,764	\$10,740,961	\$10,738,758
Method of Financing:						
1	General Revenue Fund	\$10,792,003	\$10,736,876	\$10,730,764	\$10,740,961	\$10,738,758
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$10,792,003	\$10,736,876	\$10,730,764	\$10,740,961	\$10,738,758
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$10,740,961	\$10,738,758
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$10,792,003	\$10,736,876	\$10,730,764	\$10,740,961	\$10,738,758

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Tuition Revenue Bond strategy provides funds for service of debt related to capital projects.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

713 Tarleton State University

GOAL: 2 Provide Infrastructure Support
OBJECTIVE: 1 Provide Operation and Maintenance of E&G Space
STRATEGY: 2 Tuition Revenue Bond Retirement

Service Categories:
Service: 10 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
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EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		BIENNIAL CHANGE	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
Base Spending (Est 2020 + Bud 2021)	Baseline Request (BL 2022 + BL 2023)		\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$21,467,640	\$21,479,719	\$12,079	\$12,079	Increase in funding is based on actual required TRB Debt Service payments.
			\$12,079	Total of Explanation of Biennial Change

713 Tarleton State University

GOAL: 3 Provide Non-formula Support
OBJECTIVE: 1 INSTRUCTIONAL SUPPORT
STRATEGY: 1 Tarleton Outreach

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
Objects of Expense:						
1001	SALARIES AND WAGES	\$16,245	\$16,245	\$16,245	\$15,433	\$15,433
TOTAL, OBJECT OF EXPENSE		\$16,245	\$16,245	\$16,245	\$15,433	\$15,433
Method of Financing:						
1	General Revenue Fund	\$16,245	\$16,245	\$16,245	\$15,433	\$15,433
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$16,245	\$16,245	\$16,245	\$15,433	\$15,433
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$15,433	\$15,433
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$16,245	\$16,245	\$16,245	\$15,433	\$15,433
FULL TIME EQUIVALENT POSITIONS:		0.3	0.3	0.3	0.3	0.3
STRATEGY DESCRIPTION AND JUSTIFICATION:						

713 Tarleton State University

GOAL: 3 Provide Non-formula Support
OBJECTIVE: 1 INSTRUCTIONAL SUPPORT
STRATEGY: 1 Tarleton Outreach

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
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The mission of the outreach initiatives in Waco and Fort Worth are to focus on the following: (1) expand citizens' access to affordable higher education in underserved and growing regions of Texas; (2) provide affordable pathways for Bachelor's completion programs and graduate programs; and (3) position Tarleton State University to reach the completion targets set forth by the Texas Higher Education Coordinating Board's 60X30TX initiative. This item assists Tarleton in providing higher education opportunities in one of the State's most rapidly growing regions, especially for women and minorities. Current Tarleton outreach centers are in the Southwest Metroplex and in Waco at the McLennan Community College (MCC) University Center. Tarleton is the lowest cost upper level and graduate degree provider in the Southwest Metroplex. In Waco, Tarleton is distinct in that it is the only public higher education institution. In the Southwest Metroplex, women account for 75% of the enrollment, and 25% are minorities. At the MCC University Center, 65% of the students are women and 27% are minorities. This funding will also allow new initiatives to be pursued. One opportunity involves the citizens of Ellis and surrounding counties as Tarleton is working with Navarro Community College and Texas A & M University-Commerce to develop a Multi-Institutional Teaching Center (MITC) in Midlothian.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

To meet the need for higher education opportunities in one of the State's most rapidly growing regions, funding is needed to support Tarleton's outreach efforts. Additional information for this strategy is available in Schedule 9, Special Item Information.

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2020 + Bud 2021)</u>	<u>Baseline Request (BL 2022 + BL 2023)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$32,490	\$30,866	\$(1,624)	\$(1,624)	Funding decrease due to 5% budget reduction for 22-23.
			\$(1,624)	Total of Explanation of Biennial Change

713 Tarleton State University

GOAL: 3 Provide Non-formula Support
OBJECTIVE: 1 INSTRUCTIONAL SUPPORT
STRATEGY: 2 Multi-Institution Teaching Center

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
Objects of Expense:						
1001	SALARIES AND WAGES	\$308,294	\$280,902	\$280,902	\$360,768	\$360,768
1005	FACULTY SALARIES	\$385,970	\$410,101	\$410,101	\$410,101	\$410,101
2001	PROFESSIONAL FEES AND SERVICES	\$64,667	\$9,800	\$9,800	\$9,500	\$9,500
2002	FUELS AND LUBRICANTS	\$361	\$114	\$114	\$114	\$114
2003	CONSUMABLE SUPPLIES	\$888	\$349	\$349	\$349	\$349
2004	UTILITIES	\$1,518	\$76	\$76	\$76	\$76
2005	TRAVEL	\$12,531	\$12,500	\$12,500	\$2,053	\$2,053
2006	RENT - BUILDING	\$4,671	\$1,935	\$1,935	\$1,935	\$1,935
2007	RENT - MACHINE AND OTHER	\$318	\$983	\$983	\$983	\$983
2009	OTHER OPERATING EXPENSE	\$193,998	\$176,380	\$176,380	\$62,604	\$62,604
TOTAL, OBJECT OF EXPENSE		\$973,216	\$893,140	\$893,140	\$848,483	\$848,483
Method of Financing:						
1	General Revenue Fund	\$973,216	\$893,140	\$893,140	\$848,483	\$848,483
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$973,216	\$893,140	\$893,140	\$848,483	\$848,483

713 Tarleton State University

GOAL: 3 Provide Non-formula Support
OBJECTIVE: 1 INSTRUCTIONAL SUPPORT
STRATEGY: 2 Multi-Institution Teaching Center

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$848,483	\$848,483
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$973,216	\$893,140	\$893,140	\$848,483	\$848,483
FULL TIME EQUIVALENT POSITIONS:		11.3	11.3	11.3	12.8	12.8

STRATEGY DESCRIPTION AND JUSTIFICATION:

The mission of the Midlothian Higher Education Center is to form a partnership between its active members, Tarleton State University, Navarro College, and Texas A&M University – Commerce. The partnership provides access to affordable higher education in a rapidly growing and underserved region in Texas and positions Tarleton State University to reach the completion targets set forth by the Texas Higher Education Coordinating Board's 60X30TX initiative.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Additional information for this strategy is available in Schedule 9, Special Item Information.

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2020 + Bud 2021)</u>	<u>Baseline Request (BL 2022 + BL 2023)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$1,786,280	\$1,696,966	\$(89,314)	\$(89,314)	Funding decrease due to 5% budget reduction for 22-23.
			\$(89,314)	Total of Explanation of Biennial Change

713 Tarleton State University

GOAL: 3 Provide Non-formula Support

OBJECTIVE: 2 Research

STRATEGY: 1 Institute for Applied Environmental Research

Service Categories:

Service: 21

Income: A.2

Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
Objects of Expense:						
1001	SALARIES AND WAGES	\$431,411	\$431,411	\$431,411	\$448,982	\$448,982
1005	FACULTY SALARIES	\$4,290	\$6,371	\$6,371	\$4,200	\$4,200
2002	FUELS AND LUBRICANTS	\$222	\$0	\$0	\$0	\$0
2003	CONSUMABLE SUPPLIES	\$2,041	\$2,500	\$2,500	\$2,500	\$2,500
2004	UTILITIES	\$769	\$637	\$637	\$500	\$500
2005	TRAVEL	\$561	\$0	\$0	\$0	\$0
2006	RENT - BUILDING	\$1,102	\$1,020	\$1,020	\$1,000	\$1,000
2007	RENT - MACHINE AND OTHER	\$3,033	\$3,069	\$3,069	\$3,000	\$3,000
2009	OTHER OPERATING EXPENSE	\$43,488	\$45,000	\$45,000	\$10,000	\$10,000
5000	CAPITAL EXPENDITURES	\$7,990	\$4,920	\$4,920	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$494,907	\$494,928	\$494,928	\$470,182	\$470,182
Method of Financing:						
1	General Revenue Fund	\$494,907	\$494,928	\$494,928	\$470,182	\$470,182
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$494,907	\$494,928	\$494,928	\$470,182	\$470,182

713 Tarleton State University

GOAL: 3 Provide Non-formula Support
OBJECTIVE: 2 Research
STRATEGY: 1 Institute for Applied Environmental Research

Service Categories:

Service: 21 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$470,182	\$470,182
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$494,907	\$494,928	\$494,928	\$470,182	\$470,182
FULL TIME EQUIVALENT POSITIONS:		7.1	6.1	6.1	6.6	6.6

STRATEGY DESCRIPTION AND JUSTIFICATION:

In accordance with Section 87.004 of the Texas Education Code, TIAER conducts scientific research, economic inquiry, and institutional, statutory and regulatory analysis to address pressing environmental issues facing the state and nation, assists public entities in the development and implementation of policies that promote environmental quality while maintaining a viable economy. In pursuing these objectives, TIAER seeks to involve all affected interests through open research forums. These forums draw together elected officials, agency personnel, researchers, and affected interest group representatives to define key issues, focus research activities and develop proposed solutions. This approach aids the development of practical, equitable, and economically feasible solutions to environmental concerns.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Additional information for this strategy is available in Schedule 9, Special Item Information.

713 Tarleton State University

GOAL: 3 Provide Non-formula Support

OBJECTIVE: 2 Research

STRATEGY: 1 Institute for Applied Environmental Research

Service Categories:

Service: 21

Income: A.2

Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
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EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2020 + Bud 2021)</u>	<u>Baseline Request (BL 2022 + BL 2023)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$989,856	\$940,364	\$(49,492)	\$(49,492)	Funding decrease due to 5% budget reduction for 22-23.
			<u>\$(49,492)</u>	Total of Explanation of Biennial Change

713 Tarleton State University

GOAL: 3 Provide Non-formula Support

OBJECTIVE: 2 Research

STRATEGY: 2 Tarleton Agricultural and Environmental Sciences Research Center

Service Categories:

Service: 19

Income: A.2

Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
Objects of Expense:						
1001	SALARIES AND WAGES	\$45,847	\$44,023	\$46,000	\$56,794	\$56,794
1005	FACULTY SALARIES	\$2,338	\$1,949	\$2,452	\$1,566	\$1,566
2009	OTHER OPERATING EXPENSE	\$30,000	\$25,986	\$23,506	\$10,000	\$10,000
TOTAL, OBJECT OF EXPENSE		\$78,185	\$71,958	\$71,958	\$68,360	\$68,360
Method of Financing:						
1	General Revenue Fund	\$78,185	\$71,958	\$71,958	\$68,360	\$68,360
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$78,185	\$71,958	\$71,958	\$68,360	\$68,360
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$68,360	\$68,360
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$78,185	\$71,958	\$71,958	\$68,360	\$68,360
FULL TIME EQUIVALENT POSITIONS:		1.3	1.3	1.3	1.3	1.3

STRATEGY DESCRIPTION AND JUSTIFICATION:

The mission of the Center is to provide an academically progressive and diverse instructional laboratory that represents the current agricultural industry and enables students to acquire understanding, knowledge, and skills necessary to establish successful careers and become responsible citizens and leaders.

713 Tarleton State University

GOAL: 3 Provide Non-formula Support

OBJECTIVE: 2 Research

STRATEGY: 2 Tarleton Agricultural and Environmental Sciences Research Center

Service Categories:

Service: 19

Income: A.2

Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
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EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Additional information for this strategy is available in Schedule 9, Special Item Information.

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2020 + Bud 2021)</u>	<u>Baseline Request (BL 2022 + BL 2023)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$143,916	\$136,720	\$(7,196)	\$(7,196)	Funding decrease due to 5% budget reduction for 22-23.
			<u>\$(7,196)</u>	Total of Explanation of Biennial Change

713 Tarleton State University

GOAL: 3 Provide Non-formula Support
OBJECTIVE: 3 Public Service
STRATEGY: 1 Small Business Development Center

Service Categories:

Service: 13 Income: A.1 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
Objects of Expense:						
1001	SALARIES AND WAGES	\$51,575	\$51,575	\$64,000	\$65,000	\$65,000
2009	OTHER OPERATING EXPENSE	\$27,136	\$27,424	\$14,999	\$10,049	\$10,049
TOTAL, OBJECT OF EXPENSE		\$78,711	\$78,999	\$78,999	\$75,049	\$75,049
Method of Financing:						
1	General Revenue Fund	\$78,711	\$78,999	\$78,999	\$75,049	\$75,049
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$78,711	\$78,999	\$78,999	\$75,049	\$75,049
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$75,049	\$75,049
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$78,711	\$78,999	\$78,999	\$75,049	\$75,049
FULL TIME EQUIVALENT POSITIONS:		1.0	1.0	1.0	1.0	1.0

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Tarleton State University Small Business Development Center (SBDC) is an outreach program of the Northwest Texas Small Business Development Center. The SBDC provides business counseling, technical assistance, training workshops, and business plan development for a ten county area (Brown, Mills, Comanche, Hamilton, Erath, Hood, Somervell, Parker, Palo Pinto, and Wise counties). The SBDC's mission is to stimulate economic growth through the starting and expanding of small businesses by providing consulting, training and research to entrepreneurs and community leaders.

713 Tarleton State University

GOAL: 3 Provide Non-formula Support
OBJECTIVE: 3 Public Service
STRATEGY: 1 Small Business Development Center

Service Categories:

Service: 13 Income: A.1 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
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EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Additional information for this strategy is available in Schedule 9, Special Item Information.

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2020 + Bud 2021)</u>	<u>Baseline Request (BL 2022 + BL 2023)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$157,998	\$150,098	\$(7,900)	\$(7,900)	Funding decrease due to 5% budget reduction for 22-23.
			<u>\$(7,900)</u>	Total of Explanation of Biennial Change

713 Tarleton State University

GOAL: 3 Provide Non-formula Support
OBJECTIVE: 4 INSTITUTIONAL SUPPORT
STRATEGY: 1 Institutional Enhancement

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
Objects of Expense:						
1001	SALARIES AND WAGES	\$750,000	\$750,000	\$635,296	\$653,764	\$643,444
1005	FACULTY SALARIES	\$750,000	\$750,000	\$750,000	\$750,000	\$750,000
2001	PROFESSIONAL FEES AND SERVICES	\$175,500	\$0	\$0	\$0	\$0
2009	OTHER OPERATING EXPENSE	\$100,002	\$270,986	\$100,000	\$9,800	\$9,800
TOTAL, OBJECT OF EXPENSE		\$1,775,502	\$1,770,986	\$1,485,296	\$1,413,564	\$1,403,244
Method of Financing:						
1	General Revenue Fund	\$1,775,502	\$1,770,986	\$1,485,296	\$1,413,564	\$1,403,244
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$1,775,502	\$1,770,986	\$1,485,296	\$1,413,564	\$1,403,244
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$1,413,564	\$1,403,244
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$1,775,502	\$1,770,986	\$1,485,296	\$1,413,564	\$1,403,244
FULL TIME EQUIVALENT POSITIONS:		35.0	36.0	36.0	44.0	44.0
STRATEGY DESCRIPTION AND JUSTIFICATION:						

713 Tarleton State University

GOAL: 3 Provide Non-formula Support
OBJECTIVE: 4 INSTITUTIONAL SUPPORT
STRATEGY: 1 Institutional Enhancement

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
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The mission of this strategy is to supplement institutional base funding for core academic operations, expanded access through new academic degree and certificate programs, and improve responsiveness to 2-year college partnerships to grow the transfer pathway. This funding enables Tarleton to provide access in critical need STEM and health science fields.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Additional information for this strategy is available in Schedule 9, Special Item Information.

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2020 + Bud 2021)</u>	<u>Baseline Request (BL 2022 + BL 2023)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$3,256,282	\$2,816,808	\$(439,474)	\$(439,474)	Variance in expenditures for this program vs appropriation levels. Also includes 5 percent reduction in 2022-2023.
			<u>\$(439,474)</u>	Total of Explanation of Biennial Change

713 Tarleton State University

GOAL: 6 Research Funds
OBJECTIVE: 3 Comprehensive Research Fund
STRATEGY: 1 Comprehensive Research Fund

Service Categories:

Service: 21 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
Objects of Expense:						
1001	SALARIES AND WAGES	\$397,374	\$346,000	\$346,000	\$346,000	\$346,000
1005	FACULTY SALARIES	\$56,885	\$50,000	\$50,000	\$50,000	\$50,000
2009	OTHER OPERATING EXPENSE	\$9,834	\$9,800	\$9,800	\$9,800	\$9,800
TOTAL, OBJECT OF EXPENSE		\$464,093	\$405,800	\$405,800	\$405,800	\$405,800
Method of Financing:						
1	General Revenue Fund	\$464,093	\$405,800	\$405,800	\$405,800	\$405,800
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$464,093	\$405,800	\$405,800	\$405,800	\$405,800
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$405,800	\$405,800
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$464,093	\$405,800	\$405,800	\$405,800	\$405,800
FULL TIME EQUIVALENT POSITIONS:		8.0	8.0	8.0	0.0	0.0
STRATEGY DESCRIPTION AND JUSTIFICATION:						

713 Tarleton State University

GOAL: 6 Research Funds
OBJECTIVE: 3 Comprehensive Research Fund
STRATEGY: 1 Comprehensive Research Fund

Service Categories:
Service: 21 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
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The Texas Comprehensive Research Fund provides funding to promote increased research capacity at eligible general academic teaching institutions including those other than The University of Texas at Austin, Texas A&M University or any institution designated as an emerging research university under the Higher Education Coordinating Board's (THECB) accountability system.

Funding is to be expended for the support and maintenance of educational and general activities, including research and student services, that promote increased research capacity.

A legislatively determined amount of funding is allocated based on the average amount of restricted research funds expended by each institution per year for the three preceding state fiscal years as reported to the THECB.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2020 + Bud 2021)</u>	<u>Baseline Request (BL 2022 + BL 2023)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$811,600	\$811,600	\$0		
			\$0	Total of Explanation of Biennial Change

SUMMARY TOTALS:

OBJECTS OF EXPENSE:	\$63,729,834	\$62,249,686	\$61,314,730	\$19,796,451	\$19,798,875
METHODS OF FINANCE (INCLUDING RIDERS):				\$19,796,451	\$19,798,875
METHODS OF FINANCE (EXCLUDING RIDERS):	\$63,729,834	\$62,249,686	\$61,314,730	\$19,796,451	\$19,798,875
FULL TIME EQUIVALENT POSITIONS:	603.2	599.6	555.0	555.0	555.0

3.A.1. PROGRAM-LEVEL REQUEST SCHEDULE
87th Regular Session, Agency Submission, Version 1

Agency Code: 713		Agency: Tarleton State University			Prepared By: Kem Morgan					
Date:	10/23/2020	Program								
Strategy	Strategy Name	Priority	Program Name	Legal Authority	2020-21 Base	Requested 2022	Requested 2023	Biennial Total 2022-23	Biennial Difference	
									\$	%
A.1.1	Operations Support	1	Operations Support	Education Code, Ch.87	\$82,115,601	\$0	\$0	\$0	(\$82,115,601)	-100.0%
A.1.3	Staff Group Insurance Premiums	16	Staff Group Insurance Premiums	Insurance Code, Ch. 1600	\$5,934,596	\$2,989,519	\$3,004,466	\$5,993,985	\$59,389	1.0%
A.1.4	Workers' Compensation Insurance	19	Workers' Compensation Insurance	Labor Code, Sec. 502	\$224,000	\$69,095	\$69,095	\$138,190	(\$85,810)	-38.3%
A.1.5	Unemployment Compensation Insurance	18	Unemployment Compensation Insurance	Insurance Code, Ch. 1600	\$10,000	\$12,793	\$12,793	\$25,586	\$15,586	155.9%
A.1.6	Texas Public Education Grants	15	Texas Public Education Grants	Education Code, Sec. 56.03	\$4,939,293	\$2,528,647	\$2,528,647	\$5,057,294	\$118,001	2.4%
A.1.7	Organized Activities	17	Organized Activities	Education Code, Ch.87	\$317,130	\$158,565	\$158,565	\$317,130	\$0	0.0%
B.1.1	Educational and General Space Support	2	Educational and General Space Support	Education Code, Ch.87	\$1,377,734	\$0	\$0	\$0	(\$1,377,734)	-100.0%
B.1.2	Tuition Revenue Bond Retirement	3	Tuition Revenue Bond Retirement	Education Code, Ch.55	\$21,467,640	\$10,740,961	\$10,738,758	\$21,479,719	\$12,079	0.1%
C.1.1	Tarleton Outreach	10	Tarleton Outreach	Education Code, Ch.87	\$32,490	\$15,433	\$15,433	\$30,866	(\$1,624)	-5.0%
C.1.2	Multi-Institution Teaching Center	5	Multi-Institution Teaching Center	Education Code, Ch.87	\$1,786,280	\$848,483	\$848,483	\$1,696,966	(\$89,314)	-5.0%
C.2.1	Institute for Applied Environmental Research	7	Institute for Applied Environmental Research	Education Code, Ch.87	\$989,856	\$470,182	\$470,182	\$940,364	(\$49,492)	-5.0%
C.2.2	Tarleton Agricultural and Environmental Sciences Research Center	8	Tarleton Agricultural and Environmental Sciences Research Center	Education Code, Ch.87	\$143,916	\$68,360	\$68,360	\$136,720	(\$7,196)	-5.0%
C.3.1	Small Business Development Center	9	Small Business Development Center	Education Code, Ch.87	\$157,998	\$75,049	\$75,049	\$150,098	(\$7,900)	-5.0%
C.4.1	Institutional Enhancement	4	Institutional Enhancement	Education Code, Ch.87	\$3,256,282	\$1,413,564	\$1,403,244	\$2,816,808	(\$439,474)	-13.5%
D.1.1	Comprehensive Research Fund	6	Comprehensive Research Fund	Education Code, Ch.87	\$811,600	\$405,800	\$405,800	\$811,600	\$0	0.0%
	Exceptional Item Request	11	Health Sciences Program Expansion	Education Code, Ch.87	\$0	\$2,002,200	\$2,002,200	\$4,004,400	\$4,004,400	
	Exceptional Item Request	12	Restore 5% Budget Reduction	Education Code, Ch.87	\$0	\$177,558	\$177,558	\$355,116	\$355,116	
	Exceptional Item Request	13	TRB Request-Health Science Building	Education Code, Ch.55	\$0	\$6,102,919	\$6,102,919	\$12,205,838	\$12,205,838	
	Exceptional Item Request	14	TRB Request-Fort Worth Academic Bldg 3/Central Plant Loop	Education Code, Ch.55	\$0	\$5,231,074	\$5,231,074	\$10,462,148	\$10,462,148	
								\$0	\$0	
Program Prioritization: Indicate the methodology or approach taken by the agency, court, or institution to determine the ranking of each program by priority. Tarleton reviewed every program and ranked each by priority in meeting the overarching goals of the University's Strategic Plan and mission. The University is committed to providing an academically challenging education where learning is grounded in real-world experiences and effective teaching, research, scholarship, and service. We kept those commitments in mind while ranking our programs. Tarleton ranked those programs higher that lead to student success in academics, research, and workforce development. Other initiatives that ranked higher were those that will continue to help Tarleton to grow.										

4.A. Exceptional Item Request Schedule
87th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

DATE: **10/22/2020**
TIME: **3:07:37PM**

Agency code: **713**

Agency name:
Tarleton State University

CODE	DESCRIPTION	Excp 2022	Excp 2023
<p align="center"> Item Name: Health Sciences Program Expansion for Rural & Allied Health Care Item Priority: 1 IT Component: No Anticipated Out-year Costs: Yes Involve Contracts > \$50,000: No Includes Funding for the Following Strategy or Strategies: 03-05-01 Exceptional Item Request </p>			
OBJECTS OF EXPENSE:			
1001	SALARIES AND WAGES	892,200	892,200
1002	OTHER PERSONNEL COSTS	380,000	380,000
1005	FACULTY SALARIES	230,000	230,000
2009	OTHER OPERATING EXPENSE	500,000	500,000
TOTAL, OBJECT OF EXPENSE		\$2,002,200	\$2,002,200
METHOD OF FINANCING:			
1	General Revenue Fund	2,002,200	2,002,200
TOTAL, METHOD OF FINANCING		\$2,002,200	\$2,002,200
FULL-TIME EQUIVALENT POSITIONS (FTE):		11.00	11.00

DESCRIPTION / JUSTIFICATION:

Funding is requested to develop health science degree programs to meet the workforce demands for allied health care professionals in rural Texas. New proposed programs include: Physician's Assistant (PA), Physical Therapist (PT), Occupational Therapist (OT), Registered Dietician (RD), Speech Language Pathologist & Assistant (SLP/SLPA). Requested funding would support initial salary and equipment costs. As programs mature and are formula funded the headcount will support faculty and operating needs.

Approval/credentialing of programs is not possible without appropriate professionals in place. Initial hires include two PA's, one SLP, one RD, two PT's and two OT's to serve in faculty/program director roles. Specific program accreditation standards require credentialed professions in each discipline; however plans include an interdisciplinary health care curriculum component including medical terminology, pharmacology, pathophysiology, health care research and biostatistics that will be common for all programs. Integrated Teaching & Practice (ITP) will be utilized as the instructional methodology for health science related academic programs. This is a collaborative learning methodology that provides for efficiencies with shared courses and facilities across similar disciplines listed above, reducing redundancy.

In health related industries, increased collaboration between multidisciplinary providers is viewed as essential to improved outcomes, improved quality, cost efficiency, treatment adherence, reduction of errors in healthcare and improved patient experience. This kind of collaboration requires significant changes to how providers practice, interact, and perceive their relationships to other healthcare providers.

Agency code: **713**

Agency name:
Tarleton State University

CODE	DESCRIPTION	Excp 2022	Excp 2023
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EXTERNAL/INTERNAL FACTORS:

Major accomplishments to date and expected over the next two years:

- Identification and hiring of faculty/program directors in PA, PT, OT, RD
- Programmatic approval and credentialing will include identification of the “Rules of Practice and Procedures” and “Standards and Required Elements” for each of the following accrediting bodies:
 - ARC-PA: Accreditation Review Commission on Education for Physician’s Assistants
 - CAPTE: Accreditation in Physical Therapy Education
 - ACOTE: Accreditation in Occupational Therapy Education
 - ACEND: Accreditation Council of Education in Nutrition and Dietetics
- Curricula development satisfying specific programs accreditation standards.
- Acceptance criteria and acceptance procedures developed prior to accepting first class of students.
 - Projections for initial class size would be a minimum of 20-24 in each discipline with enrollment increases each year to bring each program to capacity by year 7.
- Semester credit hour generation to satisfy ongoing costs.

Year established and funding source prior to receiving special item funding: N/A

Formula funding: None

Non-general revenue source of funding: None

Consequences of not funding:

- Ongoing limitations for access to healthcare, intensifying problems for and viability of our rural communities are at stake.
- Every time a rural hospital closes, there are tragic consequences for the local community and surrounding communities.
- While the medical consequences are the most obvious, there are additional losses of tax revenues, reduction business support such as pharmacies and clinics and fewer medical professionals to support quality of life issues for communities.
- Embedding new PA and other health care programs in Stephenville, Texas will encourage increase the chances that graduates will locate in rural communities.

PCLS TRACKING KEY:

4.A. Exceptional Item Request Schedule
87th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

DATE: **10/22/2020**
TIME: **3:07:37PM**

Agency code: **713**

Agency name:
Tarleton State University

CODE	DESCRIPTION	Excp 2022	Excp 2023
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DESCRIPTION OF ANTICIPATED OUT-YEAR COSTS :

Anticipated ongoing costs would include Salaries and Wages, Operations and Maintenance needed to maintain and grow the programs. Cost estimates represent 10% increase each fiscal year.

ESTIMATED ANTICIPATED OUT-YEAR COSTS FOR ITEM:

2024	2025	2026
\$2,202,420	\$2,422,622	\$2,664,928

4.A. Exceptional Item Request Schedule
87th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

DATE: **10/22/2020**
TIME: **3:07:37PM**

Agency code: **713**

Agency name:
Tarleton State University

CODE	DESCRIPTION	Excp 2022	Excp 2023
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Item Name: Restore 5% Budget Reduction

Item Priority: 2

IT Component: No

Anticipated Out-year Costs: Yes

Involve Contracts > \$50,000: No

Includes Funding for the Following Strategy or Strategies: 03-04-01 Institutional Enhancement

OBJECTS OF EXPENSE:

2009 OTHER OPERATING EXPENSE

177,558

177,558

TOTAL, OBJECT OF EXPENSE

\$177,558

\$177,558

METHOD OF FINANCING:

1 General Revenue Fund

177,558

177,558

TOTAL, METHOD OF FINANCING

\$177,558

\$177,558

DESCRIPTION / JUSTIFICATION:

Funding is needed to meet the academic and institutional student success goals.

EXTERNAL/INTERNAL FACTORS:

The five percent reduction of funding to the university will result in a loss of much needed funds for academic programming support, student success initiatives and faculty and staff support. This support is vital to continue growth in this region and building a gateway to further investments in workforce development.

PCLS TRACKING KEY:

DESCRIPTION OF ANTICIPATED OUT-YEAR COSTS :

These funds would be needed to support academic and institutional programming needs.

4.A. Exceptional Item Request Schedule
87th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

DATE: **10/22/2020**
TIME: **3:07:37PM**

Agency code: **713**

Agency name:
Tarleton State University

<u>CODE</u>	<u>DESCRIPTION</u>	<u>Excp 2022</u>	<u>Excp 2023</u>
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ESTIMATED ANTICIPATED OUT-YEAR COSTS FOR ITEM:

<u>2024</u>	<u>2025</u>	<u>2026</u>
\$177,558	\$177,558	\$177,558

Agency code: **713**

Agency name:

Tarleton State University

CODE	DESCRIPTION	Excp 2022	Excp 2023
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Item Name: Health Sciences Building

Item Priority: 3

IT Component: No

Anticipated Out-year Costs: Yes

Involve Contracts > \$50,000: No

Includes Funding for the Following Strategy or Strategies: 02-01-02 Tuition Revenue Bond Retirement

OBJECTS OF EXPENSE:

2008 DEBT SERVICE

6,102,919

6,102,919

TOTAL, OBJECT OF EXPENSE

\$6,102,919

\$6,102,919

METHOD OF FINANCING:

1 General Revenue Fund

6,102,919

6,102,919

TOTAL, METHOD OF FINANCING

\$6,102,919

\$6,102,919

DESCRIPTION / JUSTIFICATION:

-New construction to house the College of Health Sciences and Human Services along with expanded program offerings. With most rural areas in Texas experiencing a lack of healthcare professionals, Tarleton is uniquely positioned to capitalize on successful existing programs and build new programs. Much needed medical professionals include Physical Therapists (PT's), Occupational Therapist (OT's), Registered Dieticians (RD's), Speech Language Pathologists (SLP's) and Registered Nurses with a BS (BSN's).
-It has been demonstrated that 80% of Physician's Assistants (PA's) who conduct clinical practice of 2,000 hours or more in a rural area will choose to practice in a rural area. Furthermore, by having additional support medical professionals like PT's, OT's, RD's and BSN's, specialty physicians are more likely to set up practice in the area.
-The estimated 140,000 GSF is ranked as the top priority on Tarleton's Stephenville master plan and will provide specialized and general laboratory space, classrooms, and offices. Students will have access to state of the art technology including improvements in the simulation laboratories, virtual cadaver laboratories, telemedicine advancements, and interdisciplinary teamwork that has been shown to improve care.

EXTERNAL/INTERNAL FACTORS:

-Future proposed programs include Physician's Assistant (PA), Physical Therapist (PT), Occupational Therapist (OT), Registered Dietician (RD), Speech Language Pathologist & Assistant (SLP/SLPA) programs. These programs will be supported by existing Social Work, Public Health, Counseling and Nursing programs.
-Five years after opening a new building, the university would expect to add 50-75 PA's, 40 PT's, 30 OT's, 20 RD's and 20 SLP's annually. The increase in interdisciplinary health professions space will allow the traditional BSN to grow by an additional 50% of the same five years.
-Specialized laboratories will support occupational therapy, physical therapy, physician's assistant, speech communications disorders, and nutrition laboratories. Additional histologies and ballistics labs could support collaborative Criminal Justice and Medical Laboratory Sciences.
-A complimentary exceptional item request has been made to assist with programmatic, personnel.

4.A. Exceptional Item Request Schedule
87th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

DATE: **10/22/2020**
TIME: **3:07:37PM**

Agency code: **713** Agency name: **Tarleton State University**

<u>CODE</u>	<u>DESCRIPTION</u>	<u>Excp 2022</u>	<u>Excp 2023</u>
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PCLS TRACKING KEY:

DESCRIPTION OF ANTICIPATED OUT-YEAR COSTS :

TRB-Debt Service

ESTIMATED ANTICIPATED OUT-YEAR COSTS FOR ITEM:

<u>2024</u>	<u>2025</u>	<u>2026</u>
\$6,102,919	\$6,102,919	\$6,102,919

Agency code: **713**

Agency name:
Tarleton State University

CODE	DESCRIPTION	Excp 2022	Excp 2023
	Item Name: Fort Worth Academic Building 3 & Central Plant Item Priority: 4 IT Component: No Anticipated Out-year Costs: Yes Involve Contracts > \$50,000: No Includes Funding for the Following Strategy or Strategies: 02-01-02 Tuition Revenue Bond Retirement		
OBJECTS OF EXPENSE:			
2008	DEBT SERVICE	5,231,074	5,231,074
TOTAL, OBJECT OF EXPENSE		\$5,231,074	\$5,231,074
METHOD OF FINANCING:			
1	General Revenue Fund	5,231,074	5,231,074
TOTAL, METHOD OF FINANCING		\$5,231,074	\$5,231,074

DESCRIPTION / JUSTIFICATION:

New construction to house Business, Criminal Justice, and selected Engineering programming on the Fort Worth Campus of Tarleton State University. The estimated 123,333 GSF is ranked as the second priority on Tarleton's Fort Worth master plan and will provide general classroom space, offices, and Engineering Laboratory space. Programs Supported: College of Business, School of Criminology, Criminal Justice and Strategic Studies, and the School of Engineering. Business, criminology, and engineering are high demand academic areas in Fort Worth. Business accounts for the largest number of majors on the Fort Worth campus. Additionally, the facility would support undergraduate and graduate criminal justice coursework, as well as high demand engineering and construction science courses that are requested in Fort Worth. In addition to the academic space requested with this project, the campus needs initial 10,000 GSF Central Plant space. While this project will not include a utility loop, it will provide for an initial control center and centralized hub for maintenance and infrastructure support.

EXTERNAL/INTERNAL FACTORS:

Tarleton State University has worked closely with the City of Fort Worth, Fort Worth ISD, and industry partners to be responsive to historical requests for educational, law enforcement, and engineering-relative professionals. These areas are aligned to Fort Worth's strategic economic development plan and are responsive to industry needs.

PCLS TRACKING KEY:

DATE: **10/22/2020**

TIME: **3:07:37PM**

Exp 2023

\$5,231,071

Agency code:	713	Agency name:	Tarleton State University		
Code	Description			Excp 2022	Excp 2023
Item Name:		Health Sciences Program Expansion for Rural & Allied Health Care			
Allocation to Strategy:		3-5-1	Exceptional Item Request		
OBJECTS OF EXPENSE:					
1001	SALARIES AND WAGES			892,200	892,200
1002	OTHER PERSONNEL COSTS			380,000	380,000
1005	FACULTY SALARIES			230,000	230,000
2009	OTHER OPERATING EXPENSE			500,000	500,000
TOTAL, OBJECT OF EXPENSE				\$2,002,200	\$2,002,200
METHOD OF FINANCING:					
	1 General Revenue Fund			2,002,200	2,002,200
TOTAL, METHOD OF FINANCING				\$2,002,200	\$2,002,200
FULL-TIME EQUIVALENT POSITIONS (FTE):				11.0	11.0

Agency code:	713	Agency name:	Tarleton State University
Code	Description	Excp 2022	Excp 2023
Item Name:	Restore 5% Budget Reduction		
Allocation to Strategy:	3-4-1 Institutional Enhancement		
OBJECTS OF EXPENSE:			
2009 OTHER OPERATING EXPENSE		177,558	177,558
TOTAL, OBJECT OF EXPENSE		\$177,558	\$177,558
METHOD OF FINANCING:			
1 General Revenue Fund		177,558	177,558
TOTAL, METHOD OF FINANCING		\$177,558	\$177,558

Agency code:	713	Agency name:	Tarleton State University		
Code	Description			Excp 2022	Excp 2023
Item Name:		Health Sciences Building			
Allocation to Strategy:		2-1-2	Tuition Revenue Bond Retirement		
OBJECTS OF EXPENSE:					
	2008 DEBT SERVICE			6,102,919	6,102,919
TOTAL, OBJECT OF EXPENSE				\$6,102,919	\$6,102,919
METHOD OF FINANCING:					
	1 General Revenue Fund			6,102,919	6,102,919
TOTAL, METHOD OF FINANCING				\$6,102,919	\$6,102,919

Agency code:	713	Agency name:	Tarleton State University		
Code	Description			Excp 2022	Excp 2023
Item Name:		Fort Worth Academic Building 3 & Central Plant			
Allocation to Strategy:		2-1-2	Tuition Revenue Bond Retirement		
OBJECTS OF EXPENSE:					
	2008 DEBT SERVICE			5,231,074	5,231,074
TOTAL, OBJECT OF EXPENSE				\$5,231,074	\$5,231,074
METHOD OF FINANCING:					
	1 General Revenue Fund			5,231,074	5,231,074
TOTAL, METHOD OF FINANCING				\$5,231,074	\$5,231,074

Agency Code: 713 Agency name: Tarleton State University

GOAL: 2 Provide Infrastructure Support

OBJECTIVE: 1 Provide Operation and Maintenance of E&G Space

STRATEGY: 2 Tuition Revenue Bond Retirement

Service Categories:

Service: 10 Income: A.2 Age: B.3

CODE	DESCRIPTION	Excp 2022	Excp 2023
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OBJECTS OF EXPENSE:

2008	DEBT SERVICE	11,333,993	11,333,993
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Total, Objects of Expense		\$11,333,993	\$11,333,993
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METHOD OF FINANCING:

1	General Revenue Fund	11,333,993	11,333,993
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Total, Method of Finance		\$11,333,993	\$11,333,993
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EXCEPTIONAL ITEM(S) INCLUDED IN STRATEGY:

Health Sciences Building

Fort Worth Academic Building 3 & Central Plant

Agency Code: **713** Agency name: **Tarleton State University**

GOAL: 3 Provide Non-formula Support
OBJECTIVE: 4 INSTITUTIONAL SUPPORT
STRATEGY: 1 Institutional Enhancement

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE DESCRIPTION	Excp 2022	Excp 2023
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OBJECTS OF EXPENSE:

2009 OTHER OPERATING EXPENSE	177,558	177,558
Total, Objects of Expense	\$177,558	\$177,558

METHOD OF FINANCING:

1 General Revenue Fund	177,558	177,558
Total, Method of Finance	\$177,558	\$177,558

EXCEPTIONAL ITEM(S) INCLUDED IN STRATEGY:

Restore 5% Budget Reduction

4.C. Exceptional Items Strategy Request
87th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/22/2020
TIME: 3:07:38PM

Agency Code: **713** Agency name: **Tarleton State University**

GOAL: 3 Provide Non-formula Support

OBJECTIVE: 5 Exceptional Item Request

STRATEGY: 1 Exceptional Item Request

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Excp 2022	Excp 2023
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OBJECTS OF EXPENSE:

1001	SALARIES AND WAGES	892,200	892,200
1002	OTHER PERSONNEL COSTS	380,000	380,000
1005	FACULTY SALARIES	230,000	230,000
2009	OTHER OPERATING EXPENSE	500,000	500,000
Total, Objects of Expense		\$2,002,200	\$2,002,200

METHOD OF FINANCING:

1	General Revenue Fund	2,002,200	2,002,200
Total, Method of Finance		\$2,002,200	\$2,002,200

FULL-TIME EQUIVALENT POSITIONS (FTE):

11.0	11.0
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EXCEPTIONAL ITEM(S) INCLUDED IN STRATEGY:

Health Sciences Program Expansion for Rural & Allied Health Care

6.A. Historically Underutilized Business Supporting Schedule
87th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

Date: **10/22/2020**
Time: **3:07:38PM**

Agency Code: **713** Agency: **Tarleton State University**

COMPARISON TO STATEWIDE HUB PROCUREMENT GOALS

A. Fiscal Year - HUB Expenditure Information

Statewide HUB Goals	Procurement Category	% Goal	HUB Expenditures FY 2018			Total Expenditures		HUB Expenditures FY 2019			Total Expenditures	
			% Actual	Diff	Actual \$	FY 2018	% Goal	% Actual	Diff	Actual \$	FY 2019	
11.2%	Heavy Construction	0.0 %	0.0%	0.0%	\$0	\$0	0.0 %	0.0%	0.0%	\$0	\$0	
21.1%	Building Construction	1.6 %	0.0%	-1.6%	\$0	\$0	1.6 %	0.0%	-1.6%	\$0	\$0	
32.9%	Special Trade	33.4 %	9.2%	-24.3%	\$13,569	\$148,229	10.1 %	0.0%	-10.1%	\$0	\$1,367	
23.7%	Professional Services	13.4 %	11.8%	-1.6%	\$14,990	\$126,927	22.8 %	34.5%	11.7%	\$82,200	\$238,312	
26.0%	Other Services	22.9 %	15.9%	-7.0%	\$6,248,125	\$39,318,179	22.9 %	14.4%	-8.5%	\$4,911,528	\$34,188,831	
21.1%	Commodities	30.0 %	37.0%	7.0%	\$3,345,379	\$9,044,077	31.4 %	26.1%	-5.3%	\$3,131,315	\$12,012,102	
	Total Expenditures		19.8%		\$9,622,063	\$48,637,412		17.5%		\$8,125,043	\$46,440,612	

B. Assessment of Fiscal Year - Efforts to Meet HUB Procurement Goals

Attainment:

The agency attained one of six, or 16.7% of the agency's HUB Procurement goals in 2018.

The agency attained one of six, or 16.7% of the agency's HUB Procurement goals in 2019.

Tarleton obtained 19.78% overall HUB participation for 2018, and 17.50% overall HUB participation for 2019.

Applicability:

Construction projects are managed by the Facilities, Planning, and Construction Department of the Texas A&M University System. Consequently, Tarleton will not show significant amounts in these areas.

Physical Facilities/Construction Services, including all custodial, landscaping, building/equipment maintenance, and construction projects are outsourced.

Other outsourced services, such as food services, affected goal attainment.

The use of Amazon for orders also negatively affects HUB participation.

Factors Affecting Attainment:

Departments are delegated purchasing authority for expenditures less than \$5,000.00. The purchasing department bids out all goods and services greater than \$5,000.00.

There are limited numbers of HUB vendors in our geographic location for some of the categories, e.g., professional services.

HUB vendors sometimes do not respond to solicitations, including requests for proposal, invitations to bid, and requests for qualifications.

Pricing from HUB vendors is often considerably higher.

"Good-Faith" Efforts:

6.A. Historically Underutilized Business Supporting Schedule
87th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

Date: **10/22/2020**
Time: **3:07:38PM**

Agency Code: **713** Agency: **Tarleton State University**

Tarleton aligns with organizations that promote the HUB program, e.g., Texas University HUB Coordinators Alliance.
HUB training is given to all employees, including how to identify HUB vendors using the CMBL.
Procurement card expenditures and those transactions under \$5,000 are constantly monitored by the Procurement Department for HUB participation.

The Procurement Department attends Economic Opportunity Forums to meet new HUB vendors and strengthen current relationships.
Tarleton sponsors an annual HUB Fair with other A&M Members and Quarterly HUB Showcase events on campus.
Mentor-Protégé relationships are considered throughout the year.
The Procurement Department regularly reports on HUB issues and goals, promoting awareness through use of their website.
Work is constantly performed on identifying local vendors and encouraging them to apply for HUB certification if applicable .

6.G. HOMELAND SECURITY FUNDING SCHEDULE - PART C - COVID-19 RELATED EXPENDITURES

DATE: 10/22/2020
TIME: 3:07:39PM

87th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

Agency code: **713** Agency name: **Tarleton State University**

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
OBJECTS OF EXPENSE						
2001	PROFESSIONAL FEES AND SERVICES	\$0	\$20	\$0	\$0	\$0
2003	CONSUMABLE SUPPLIES	\$0	\$28,053	\$0	\$0	\$0
2005	TRAVEL	\$0	\$3,192	\$0	\$0	\$0
2007	RENT - MACHINE AND OTHER	\$0	\$198,501	\$0	\$0	\$0
2009	OTHER OPERATING EXPENSE	\$0	\$226,704	\$672,827	\$0	\$0
4000	GRANTS	\$0	\$3,350,525	\$2,455,835	\$0	\$0
TOTAL, OBJECTS OF EXPENSE		\$0	\$3,806,995	\$3,128,662	\$0	\$0
METHOD OF FINANCING						
8888	Local/Not Appropriated Funds	\$0	\$382,834	\$0	\$0	\$0
	Subtotal, MOF (Other Funds)	\$0	\$382,834	\$0	\$0	\$0
555	Federal Funds					
	CFDA 84.425.119, COV19 Education Stabilization Fund	\$0	\$3,424,161	\$3,128,662	\$0	\$0
	Subtotal, MOF (Federal Funds)	\$0	\$3,424,161	\$3,128,662	\$0	\$0
TOTAL, METHOD OF FINANCE		\$0	\$3,806,995	\$3,128,662	\$0	\$0
FULL-TIME-EQUIVALENT POSITIONS						
NO FUNDS WERE PASSED THROUGH TO LOCAL ENTITIES						
NO FUNDS WERE PASSED THROUGH TO OTHER STATE AGENCIES OR INSTITUTIONS OF HIGHER EDUCATION						

6.G. HOMELAND SECURITY FUNDING SCHEDULE - PART C - COVID-19 RELATED EXPENDITURES

DATE: 10/22/2020

TIME: 3:07:39PM

87th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)Agency code: **713** Agency name: **Tarleton State University**

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
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USE OF HOMELAND SECURITY FUNDS

All FY20 instruction was moved to online in response to the pandemic and most operations were being performed via tele-work. Approximately 400 students remained in campus residence halls and all services remained intact for those students and others in the community who may travel to campus for Wi-Fi access, dining hall take out, library, student services, etc. In areas remaining open, skeleton crews are being used to maintain social distancing and areas are being sanitized regularly. Students requesting release from housing and dining contracts received refunds equal to a pro-rated amount of semester charges from CARES Act Funds. A student success team has been established and is reaching out to students to offer support for success in this new learning environment. These services remain fully functional and their roles expanded to meet on-going student, campus and other pandemic needs. Tarleton remains vigilant and focused on the success of its growing student body.

COVID and CARES funds were also used to purchase technology to prepare classrooms and other instructional sites for use by students and faculty for immediate online and safe use during the pandemic and to meet on-going, fast-changing instructional, societal, and health needs. Funds were also used to prepare instructor in new teaching and communication delivery methods, the purchase of new equipment beyond typical classroom technology, the university invested in a myriad of PPE, testing kits, plexiglass units for a variety of first-line student areas, safety and health environmental equipment, cleaning supplies to meet on-going health and safety guidelines.

Schedule 6H: Estimated Funds Outside the GAA
86th Regular Session
Tarleton State University (713)
Estimated Funds Outside the Institution's Bill Pattern
2020–21 and 2022–23 Biennium

	2020-21 Biennium				2022-23 Biennium			
	<u>FY 2020</u> <u>Revenue</u>	<u>FY 2021</u> <u>Revenue</u>	<u>Biennium</u> <u>Total</u>	<u>Percent</u> <u>of Total</u>	<u>FY 2022</u> <u>Revenue</u>	<u>FY 2023</u> <u>Revenue</u>	<u>Biennium</u> <u>Total</u>	<u>Percent</u> <u>of Total</u>
APPROPRIATED SOURCES INSIDE THE BILL PATTERN								
State Appropriations (excluding HEGI & State Paid Fringes)	\$ 44,718,129	\$ 43,244,742	\$ 87,962,871		\$ 43,988,510	\$ 43,974,361	\$ 87,962,871	
Tuition and Fees (net of Discounts and Allowances)	17,699,235	17,859,627	35,558,862		18,142,622	18,445,470	36,588,092	
Endowment and Interest Income	146,994	137,267	284,261		137,108	136,964	274,072	
Sales and Services of Educational Activities (net)	-	-	-		-	-	-	
Sales and Services of Hospitals (net)	-	-	-		-	-	-	
Other Income	675	1,000	1,675		700	700	1,400	
Total	<u>62,565,033</u>	<u>61,242,636</u>	<u>123,807,669</u>	<u>28.9%</u>	<u>62,268,940</u>	<u>62,557,495</u>	<u>124,826,435</u>	<u>28.9%</u>
APPROPRIATED SOURCES OUTSIDE THE BILL PATTERN								
State Appropriations (HEGI & State Paid Fringes)	\$ 8,550,533	\$ 11,740,648	\$ 20,291,181		\$ 11,740,648	\$ 11,740,648	23,481,296	
Higher Education Assistance Funds	-	-	-		-	-	-	
Available University Fund	-	-	-		-	-	-	
State Grants and Contracts	8,411,431	7,331,329	\$ 15,742,760		7,500,000	7,500,000	15,000,000	
Total	<u>16,961,964</u>	<u>19,071,977</u>	<u>36,033,941</u>	<u>8.4%</u>	<u>19,240,648</u>	<u>19,240,648</u>	<u>38,481,296</u>	<u>8.9%</u>
NON-APPROPRIATED SOURCES								
Tuition and Fees (net of Discounts and Allowances)	64,563,486	64,563,486	129,126,971		64,563,486	64,563,486	129,126,971	
Federal Grants and Contracts	34,899,522	34,899,522	69,799,044		34,899,522	34,899,522	69,799,044	
State Grants and Contracts	664,544	664,544	1,329,088		664,544	664,544	1,329,088	
Local Government Grants and Contracts	14,000	131,553	145,553		131,553	131,553	263,106	
Private Gifts and Grants	3,874,948	3,874,948	7,749,896		3,874,948	3,874,948	7,749,896	
Endowment and Interest Income	7,188,813	7,188,813	14,377,626		7,188,813	7,188,813	14,377,626	
Sales and Services of Educational Activities (net)	1,286,764	1,286,764	2,573,527		1,286,764	1,286,764	2,573,527	
Sales and Services of Hospitals (net)	-	-	-		-	-	-	
Professional Fees (net)	-	-	-		-	-	-	
Auxiliary Enterprises (net)	21,100,471	21,100,471	42,200,943		21,100,471	21,100,471	42,200,943	
Other Income	281,780	281,780	563,560		281,780	281,780	563,560	
Total	<u>133,874,328</u>	<u>133,991,881</u>	<u>267,866,208</u>	<u>62.6%</u>	<u>133,991,881</u>	<u>133,991,881</u>	<u>267,983,761</u>	<u>62.1%</u>
TOTAL SOURCES	<u><u>\$ 213,401,324</u></u>	<u><u>\$ 214,306,494</u></u>	<u><u>\$ 427,707,818</u></u>	<u><u>100.0%</u></u>	<u><u>\$ 215,501,469</u></u>	<u><u>\$ 215,790,024</u></u>	<u><u>\$ 431,291,492</u></u>	<u><u>100.0%</u></u>

6.L. Document Production Standards

Summary of Savings Due to Improved Document Production Standards

Agency Code:	Agency Name:	Prepared By:
713	Tarleton State University	Kem Morgan

Documented Production Standards Strategies	Estimated 2020	Budgeted 2021
1.	\$0	\$0
2.	\$0	\$0
3.	\$0	\$0
4.	\$0	\$0
Total, All Strategies	\$0	\$0
Total Estimated Paper Volume Reduced	-	-

Description:
Chapter 2052 of the Government Code (State Agency Reports and Publications) addresses similar issues as the rider provision. Tarleton State University has been following the statutory requirements in this chapter since they were enacted; there are no cost savings for this biennium.

8. Summary of Requests for Facilities-Related Projects

[illegible]

87th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

713 Tarleton State University					
	Act 2019	Act 2020	Bud 2021	Est 2022	Est 2023
Gross Tuition					
Gross Resident Tuition	18,276,765	18,625,367	18,889,801	19,173,148	19,460,745
Gross Non-Resident Tuition	4,448,996	4,612,445	4,681,632	4,751,856	4,823,134
Gross Tuition	22,725,761	23,237,812	23,571,433	23,925,004	24,283,879
Less: Resident Waivers and Exemptions (excludes Hazlewood)	(601,822)	(607,663)	(616,778)	(626,030)	(635,420)
Less: Non-Resident Waivers and Exemptions	(2,604,270)	(2,875,719)	(2,611,702)	(2,611,702)	(2,611,702)
Less: Hazlewood Exemptions	(998,417)	(1,059,230)	(1,035,758)	(1,035,758)	(1,035,758)
Less: Board Authorized Tuition Increases (TX. Educ. Code Ann. Sec. 54.008)	(1,319,270)	(1,417,574)	(1,454,431)	(1,476,247)	(1,498,391)
Less: Tuition increases charged to doctoral students with hours in excess of 100 (TX. Educ. Code Ann. Sec. 54.012)	0	0	0	0	0
Less: Tuition increases charged to undergraduate students with excessive hours above degree requirements. (TX. Educ. Code Ann. Sec. 61.0595)	0	0	0	0	0
Less: Tuition rebates for certain undergraduates (TX. Educ. Code Ann. Sec. 54.0065)	(43,819)	(103,413)	(72,500)	(72,500)	(72,500)
Plus: Tuition waived for Students 55 Years or Older (TX. Educ. Code Ann. Sec. 54.013)	0	0	0	0	0
Less: Tuition for repeated or excessive hours (TX. Educ. Code Ann. Sec. 54.014)	(855,500)	(621,375)	(621,375)	(621,375)	(621,375)
Plus: Tuition waived for Texas Grant Recipients (TX. Educ. Code Ann. Sec. 56.307)	0	0	0	0	0
Subtotal	16,302,663	16,552,838	17,158,889	17,481,392	17,808,733
Less: Transfer of funds for Texas Public Education Grants Program (Tex. Educ. Code Ann. Sec. 56c) and for Emergency Loans (Tex. Educ. Code Ann. Sec. 56d)	(2,418,247)	(2,448,015)	(2,491,278)	(2,528,647)	(2,528,647)
Less: Transfer of Funds (2%) for Physician/Dental Loans (Medical Schools)	0	0	0	0	0
Less: Statutory Tuition (Tx. Educ. Code Ann. Sec. 54.051) Set Aside for Doctoral Incentive Loan Repayment Program (Tx. Educ. Code Ann. Sec. 56.095)	0	0	0	0	0
Less: Other Authorized Deduction					
Net Tuition	13,884,416	14,104,823	14,667,611	14,952,745	15,280,086
Student Teaching Fees	0	0	0	0	0

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	Act 2019	Act 2020	Bud 2021	Est 2022	Est 2023
Special Course Fees	0	0	0	0	0
Laboratory Fees	221,016	195,980	177,265	159,558	143,585
Subtotal, Tuition and Fees (Formula Amounts for Health-Related Institutions)	14,105,432	14,300,803	14,844,876	15,112,303	15,423,671
OTHER INCOME					
Interest on General Funds:					
Local Funds in State Treasury	236,670	146,994	137,267	137,108	136,964
Funds in Local Depositories, e.g., local amounts	0	0	0	0	0
Other Income (Itemize)					
Miscellaneous Income	1,325	675	1,000	700	700
Subtotal, Other Income	237,995	147,669	138,267	137,808	137,664
Subtotal, Other Educational and General Income	14,343,427	14,448,472	14,983,143	15,250,111	15,561,335
Less: O.A.S.I. Applicable to Educational and General Local Funds Payrolls	(829,413)	(839,990)	(865,271)	(878,250)	(891,862)
Less: Teachers Retirement System and ORP Proportionality for Educational and General Funds	(758,024)	(825,867)	(846,033)	(858,723)	(867,591)
Less: Staff Group Insurance Premiums	(2,945,224)	(2,959,950)	(2,974,646)	(2,989,519)	(3,004,466)
Total, Other Educational and General Income (Formula Amounts for General Academic Institutions)	9,810,766	9,822,665	10,297,193	10,523,619	10,797,416
Reconciliation to Summary of Request for FY 2019-2021:					
Plus: Transfer of Funds for Texas Public Education Grants Program and Physician Loans	2,418,247	2,448,015	2,491,278	2,528,647	2,528,647
Plus: Transfer of Funds 2% for Physician/Dental Loans (Medical Schools)	0	0	0	0	0
Plus: Transfer of Funds for Cancellation of Student Loans of Physicians	0	0	0	0	0
Plus: Organized Activities	306,409	158,565	158,565	158,565	158,565
Plus: Staff Group Insurance Premiums	2,945,224	2,959,950	2,974,646	2,989,519	3,004,466
Plus: Board-authorized Tuition Income	1,319,270	1,417,574	1,454,431	1,476,247	1,498,391
Plus: Tuition Increases Charged to Doctoral Students with Hours in Excess of 100	0	0	0	0	0

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Plus: Tuition Increases Charged to Undergraduate Students with Excessive Hours above Degree Requirements (TX. Educ. Code Ann. Sec. 61.0595)	0	0	0	0	0
Plus: Tuition rebates for certain undergraduates (TX Educ.Code Ann. Sec. 54.0065)	43,819	103,413	72,500	72,500	72,500
Plus: Tuition for repeated or excessive hours (TX. Educ. Code Ann. Sec. 54.014)	855,500	621,375	621,375	621,375	621,375
Less: Tuition Waived for Students 55 Years or Older	0	0	0	0	0
Less: Tuition Waived for Texas Grant Recipients	0	0	0	0	0
Total, Other Educational and General Income Reported on Summary of Request	17,699,235	17,531,557	18,069,988	18,370,472	18,681,360

Schedule 2: Selected Educational, General and Other Funds

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	Act 2019	Act 2020	Bud 2021	Est 2022	Est 2023
General Revenue Transfers					
Transfer from Coordinating Board for Texas College Work Study Program (2019, 2020, 2021)	(50,385)	0	65,631	51,000	51,000
Transfer from Coordinating Board for Professional Nursing Shortage Reduction Program	290,000	(58,840)	0	88,770	88,770
Transfer of GR Group Insurance Premium from Comptroller (UT and TAMU Components only)	5,287,714	5,265,472	5,242,887	5,295,427	5,348,381
Less: Transfer to Other Institutions	0	0	0	0	0
Less: Transfer to Department of Health, Disproportionate Share - State-Owned Hospitals (2019, 2020, 2021)	0	0	0	0	0
Other (Itemize)					
Hazlewood Transfers-TVC	385,200	362,306	375,000	380,000	380,000
Other: Fifth Year Accounting Scholarship	3,000	9,000	9,000	9,000	9,000
Texas Grants	8,411,431	8,175,839	8,175,000	8,175,000	8,175,000
B-on-Time Program	0	0	0	0	0
Texas Research Incentive Program	0	0	0	0	0
Less: Transfer to System Administration	0	0	0	0	0
GME Expansion	0	0	0	0	0
Subtotal, General Revenue Transfers	14,326,960	13,753,777	13,867,518	13,999,197	14,052,151
General Revenue HEF for Operating Expenses	0	0	0	0	0
Transfer from Available University Funds (UT, A&M and Prairie View A&M Only)	0	0	0	0	0
Other Additions (Itemize)					
Increase Capital Projects - Educational and General Funds	0	0	0	0	0
Transfer from Department of Health, Disproportionate Share - State-owned Hospitals (2019, 2020, 2021)	0	0	0	0	0
Transfers from Other Funds, e.g., Designated funds transferred for educational and general activities (Itemize)	0	0	0	0	0
Other (Itemize)					
Hazlewood Transfer-Military Veterans Exemption	224,388	212,929	0	0	0
Gross Designated Tuition (Sec. 54.0513)	44,311,291	48,338,826	49,788,991	51,282,660	52,821,140
Indirect Cost Recovery (Sec. 145.001(d))	811,327	760,309	762,162	760,000	760,000

Schedule 3B: Staff Group Insurance Data Elements (UT/A&M)
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	E&G Enrollment	GR Enrollment	GR-D/OEGI Enrollment	Total E&G (Check)	Local Non-E&G
GR & GR-D Percentages					
GR %	74.77%				
GR-D/Other %	25.23%				
Total Percentage	100.00%				
FULL TIME ACTIVES					
1a Employee Only	265	198	67	265	202
2a Employee and Children	96	72	24	96	59
3a Employee and Spouse	81	61	20	81	34
4a Employee and Family	160	120	40	160	86
5a Eligible, Opt Out	11	8	3	11	20
6a Eligible, Not Enrolled	21	16	5	21	14
Total for This Section	634	475	159	634	415
PART TIME ACTIVES					
1b Employee Only	1	1	0	1	48
2b Employee and Children	0	0	0	0	5
3b Employee and Spouse	0	0	0	0	3
4b Employee and Family	2	1	1	2	4
5b Eligible, Opt Out	5	4	1	5	91
6b Eligible, Not Enrolled	0	0	0	0	8
Total for This Section	8	6	2	8	159
Total Active Enrollment	642	481	161	642	574

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	E&G Enrollment	GR Enrollment	GR-D/OEGI Enrollment	Total E&G (Check)	Local Non-E&G
FULL TIME RETIREES by ERS					
1c Employee Only	295	221	74	295	0
2c Employee and Children	2	1	1	2	0
3c Employee and Spouse	144	108	36	144	0
4c Employee and Family	8	6	2	8	0
5c Eligible, Opt Out	0	0	0	0	0
6c Eligible, Not Enrolled	0	0	0	0	0
Total for This Section	449	336	113	449	0
PART TIME RETIREES by ERS					
1d Employee Only	0	0	0	0	0
2d Employee and Children	0	0	0	0	0
3d Employee and Spouse	0	0	0	0	0
4d Employee and Family	0	0	0	0	0
5d Eligible, Opt Out	0	0	0	0	0
6d Eligible, Not Enrolled	0	0	0	0	0
Total for This Section	0	0	0	0	0
Total Retirees Enrollment	449	336	113	449	0
TOTAL FULL TIME ENROLLMENT					
1e Employee Only	560	419	141	560	202
2e Employee and Children	98	73	25	98	59
3e Employee and Spouse	225	169	56	225	34
4e Employee and Family	168	126	42	168	86
5e Eligible, Opt Out	11	8	3	11	20
6e Eligible, Not Enrolled	21	16	5	21	14
Total for This Section	1,083	811	272	1,083	415

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	E&G Enrollment	GR Enrollment	GR-D/OEGI Enrollment	Total E&G (Check)	Local Non-E&G
TOTAL ENROLLMENT					
1f Employee Only	561	420	141	561	250
2f Employee and Children	98	73	25	98	64
3f Employee and Spouse	225	169	56	225	37
4f Employee and Family	170	127	43	170	90
5f Eligible, Opt Out	16	12	4	16	111
6f Eligible, Not Enrolled	21	16	5	21	22
Total for This Section	1,091	817	274	1,091	574

Schedule 4: Computation of OASI
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Agency 713 Tarleton State University										
Proportionality Percentage Based on Comptroller Accounting Policy Statement #011, Exhibit 2	2019		2020		2021		2022		2023	
	% to Total	Allocation of OASI	% to Total	Allocation of OASI	% to Total	Allocation of OASI	% to Total	Allocation of OASI	% to Total	Allocation of OASI
General Revenue (% to Total)	74.8353	\$2,466,527	74.7668	\$2,488,918	74.7668	\$2,563,825	74.7668	\$2,602,283	74.7668	\$2,642,618
Other Educational and General Funds (% to Total)	25.1647	\$829,413	25.2332	\$839,990	25.2332	\$865,271	25.2332	\$878,250	25.2332	\$891,862
Health-Related Institutions Patient Income (% to Total)	0.0000	\$0	0.0000	\$0	0.0000	\$0	0.0000	\$0	0.0000	\$0
Grand Total, OASI (100%)	100.0000	\$3,295,940	100.0000	\$3,328,908	100.0000	\$3,429,096	100.0000	\$3,480,533	100.0000	\$3,534,480

Schedule 5: Calculation of Retirement Proportionality and ORP Differential

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Description	Act 2019	Act 2020	Bud 2021	Est 2022	Est 2023
Proportionality Amounts					
Gross Educational and General Payroll - Subject To TRS Retirement	29,384,544	30,319,907	30,774,705	30,228,702	29,723,316
Employer Contribution to TRS Retirement Programs	1,998,149	2,273,993	2,308,103	2,342,724	2,377,865
Gross Educational and General Payroll - Subject To ORP Retirement	15,365,182	15,595,660	15,829,594	16,067,038	16,067,038
Employer Contribution to ORP Retirement Programs	1,014,102	998,944	1,044,753	1,060,425	1,060,425
Proportionality Percentage					
General Revenue	74.8353 %	74.7668 %	74.7668 %	74.7668 %	74.7668 %
Other Educational and General Income	25.1647 %	25.2332 %	25.2332 %	25.2332 %	25.2332 %
Health-related Institutions Patient Income	0.0000 %	0.0000 %	0.0000 %	0.0000 %	0.0000 %
Proportional Contribution					
Other Educational and General Proportional Contribution (Other E&G percentage x Total Employer Contribution to Retirement Programs)	758,024	825,867	846,033	858,723	867,591
HRI Patient Income Proportional Contribution (HRI Patient Income percentage x Total Employer Contribution To Retirement Programs)	0	0	0	0	0
Differential					
Differential Percentage	1.9000 %	1.9000 %	1.9000 %	1.9000 %	1.9000 %
Gross Payroll Subject to Differential - Optional Retirement Program	3,594,158	3,306,053	3,306,053	3,306,053	3,306,053
Total Differential	68,289	62,815	62,815	62,815	62,815

Schedule 6: Constitutional Capital Funding
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713 Tarleton State University					
Activity	Act 2019	Act 2020	Bud 2021	Est 2022	Est 2023
A. PUF Bond Proceeds Allocation	9,000,000	8,900,000	24,600,000	59,400,000	0
Project Allocation					
Library Acquisitions	0	0	0	0	0
Construction, Repairs and Renovations	0	(100,000)	6,600,000	59,400,000	0
Furnishings & Equipment	0	0	0	0	0
Computer Equipment & Infrastructure	0	0	0	0	0
Reserve for Future Consideration	0	0	0	0	0
Other (Itemize)					
PUF Bond Proceeds					
Equipment/Minor Renovation Projects	9,000,000	9,000,000	18,000,000	0	0
B. HEF General Revenue Allocation	0	0	0	0	0
Project Allocation					
Library Acquisitions	0	0	0	0	0
Construction, Repairs and Renovations	0	0	0	0	0
Furnishings & Equipment	0	0	0	0	0
Computer Equipment & Infrastructure	0	0	0	0	0
Reserve for Future Consideration	0	0	0	0	0
HEF for Debt Service	0	0	0	0	0
Other (Itemize)					

Schedule 7: Personnel
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Date: 10/22/2020
Time: 3:07:41PM

Agency code: **713** Agency name: **Tarleton State University**

	Actual	Actual	Budgeted	Estimated	Estimated
Part A.					
FTE Postions					
Directly Appropriated Funds (Bill Pattern)					
Educational and General Funds Faculty Employees	303.0	305.0	303.0	303.0	303.0
Educational and General Funds Non-Faculty Employees	300.2	294.6	252.0	252.0	252.0
Subtotal, Directly Appropriated Funds	603.2	599.6	555.0	555.0	555.0
Non Appropriated Funds Employees	751.0	744.8	765.0	765.0	765.0
Subtotal, Other Funds & Non-Appropriated	751.0	744.8	765.0	765.0	765.0
GRAND TOTAL	1,354.2	1,344.4	1,320.0	1,320.0	1,320.0

Agency 713 Tarleton State University

Project Priority:	Project Code:	Tuition Revenue Bond Request	Total Project Cost	Cost Per Total Gross Square Feet
1	1	\$ 70,000,000	\$ 72,000,000	\$ 514
Name of Proposed Facility: Health Sciences Building		Project Type: New Construction		
Location of Facility: Stephenville, Texas		Type of Facility: Classroom/Lab/Office		
Project Start Date: 09/01/2021		Project Completion Date: 08/31/2023		
Gross Square Feet: 140,000		Net Assignable Square Feet in Project 140,000		

Project Description

The new building will house the College of Health Sciences and Human Services along with other expanded program offerings. With most rural areas in Texas experiencing a lack of healthcare professionals, Tarleton is uniquely positioned to capitalize on successful existing programs and build new programs. Much needed medical professionals include Physical Therapists(PT's), Occupational Therapists(OT's), Registered Dietitians(RD's), Speech Language Pathologists(SLP's) and Registered Nurses with a BS (BSN's). It has been demonstrated that 80% of Physician's Assistants(PA's) who conduct clinical practice of 2,000 hours or more in a rural area will choose to practice in a rural area. Furthermore, by having additional support medical professionals like PT's, OT's, RD's and BSN's, specialty physicians are more likely to set up practice in the area. The project is ranked the top priority on Tarleton's master plan and will provide specialized general laboratory space, classrooms, and offices.

Agency 713 Tarleton State University

Project Priority:	Project Code:	Tuition Revenue Bond Request	Total Project Cost	Cost Per Total Gross Square Feet
2	2	\$ 60,000,000	\$ 60,000,000	\$ 450
Name of Proposed Facility: Fort Worth Academic Building & Central Plant		Project Type: New Construction		
Location of Facility: Fort Worth Campus of Tarleton University		Type of Facility: Classroom/Control Ctr		
Project Start Date: 03/01/2022		Project Completion Date: 08/31/2024		
Gross Square Feet: 133,333		Net Assignable Square Feet in Project 123,333		

Project Description

- New construction to house Business, Criminal Justice, and selected Engineering programming on the Fort Worth Campus. The estimated 123,333 GSF is ranked as the second priority on Tarleton's Fort Worth master plan and will provide general classroom space, offices, and Engineering Laboratory space.
- Business, criminology, and engineering are high demand academic areas in Fort Worth. Business accounts for the largest number of majors on the Fort Worth campus. Additionally, the facility would support undergraduate and graduate criminal justice coursework, as well as high demand engineering and construction science courses that are requested in Fort Worth.
- In addition to the academic space requested with this project, the campus needs initial 10,000 GSF Central Plant space. While this project will not include a utility loop, it will provide for an initial control center and centralized hub for maintenance and infrastructure support.

Schedule 8C: Tuition Revenue Bonds Request by Project

Agency Code: **713**

Agency Name: **Tarleton State University**

Project Name	Authorization Year	Estimated Final Payment Date	Requested Amount 2022	Requested Amount 2023
Library Addition & Renovation of Math Building	2001	5/15/2025	\$ 1,091,894.00	\$ 1,094,863.00
Dairy Center	2006	5/15/2029	\$ 734,092.00	\$ 733,883.00
Nursing Building	2006	5/15/2029	\$ 1,407,200.00	\$ 1,402,200.00
Applied Sciences Building	2016	5/15/2032	\$ 4,332,463.00	\$ 4,330,348.00
Southwest Metroplex Building	2016	5/15/2032	\$ 3,175,312.00	\$ 3,177,464.00
			<hr/> <hr/>	
			\$ 10,740,961.00	\$ 10,738,758.00

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Health Sciences Program Expansion for Rural & Allied Health Care

(1) Year Non-Formula Support Item First Funded:	2022
Year Non-Formula Support Item Established:	2022
Original Appropriation:	\$2,002,200

(2) Mission:

Funding is requested to develop health science degree programs to meet the workforce demands for allied health care professionals in rural Texas. New proposed programs include: Physician's Assistant (PA), Physical Therapist (PT), Occupational Therapist (OT), Registered Dietician (RD), Speech Language Pathologist & Assistant (SLP/SLPA). Requested funding would support initial salary and equipment costs. As programs mature and are formula funded the headcount will support faculty and operating needs.

Approval/credentialing of programs is not possible without appropriate professionals in place. Initial hires include two PA's, one SLP, one RD, two PT's and two OT's to serve in faculty/program director roles. Specific program accreditation standards require credentialed professions in each discipline; however plans include an interdisciplinary health care curriculum component including medical terminology, pharmacology, pathophysiology, health care research and biostatistics that will be common for all programs. Integrated Teaching & Practice (ITP) will be utilized as the instructional methodology for health science related academic programs. This is a collaborative learning methodology that provides for efficiencies with shared courses and facilities across similar disciplines listed above, reducing redundancy.

(3) (a) Major Accomplishments to Date:

- Identification and hiring of faculty/program directors in PA, PT, OT, RD
- Programmatic approval and credentialing will include identification of the "Rules of Practice and Procedures" and "Standards and Required Elements" for each of the following accrediting bodies:
 - o ARC-PA: Accreditation Review Commission on Education for Physician's Assistants
 - o CAPTE: Accreditation in Physical Therapy Education
 - o ACOTE: Accreditation in Occupational Therapy Education
 - o ACEND: Accreditation Council of Education in Nutrition and Dietetics
- Curricula development satisfying specific programs accreditation standards.
- Acceptance criteria and acceptance procedures developed prior to accepting first class of students.
 - o Projections for initial class size would be a minimum of 20-24 in each discipline with enrollment increases each year to bring each program to capacity by year 7.
- Semester credit hour generation to satisfy ongoing costs.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

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(4) Funding Source Prior to Receiving Non-Formula Support Funding:

None

(5) Formula Funding:

None

(6) Category:

Instructional Support

(7) Transitional Funding:

N

(8) Non-General Revenue Sources of Funding:

None

(9) Impact of Not Funding:

- Ongoing limitations for access to healthcare, intensifying problems for and viability of our rural communities are at stake.
- Every time a rural hospital closes, there are tragic consequences for the local community and surrounding communities.
- While the medical consequences are the most obvious, there are additional losses of tax revenues, and reductions to business support such as pharmacies and clinics and fewer medical professionals to support quality of life issues for communities.
- Embedding new PA and other health care programs in Stephenville, Texas will encourage and increase the chances that graduates will locate in rural communities.

(10) Non-Formula Support Needed on Permanent Basis/Discontinuation:

N/A

(11) Non-Formula Support Associated with Time Frame:

N/A

(12) Benchmarks:

N/A

(13) Performance Reviews:

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- Increased Enrollment
 - # of Degrees Awarded
 - # of Certifications Awarded
 - Contribution to Workforce Development
-

713 Tarleton State University

Institutional Enhancement

(1) Year Non-Formula Support Item First Funded:	2000
Year Non-Formula Support Item Established:	2000
Original Appropriation:	\$2,742,167

(2) Mission:

The mission of this item is to supplement institutional base funding for core academic operations, expand access through new academic degree and certificate programs, and improve responsiveness to 2-year college partnerships to grow the transfer pathway. This funding enables Tarleton to provide access in critical need STEM and health science fields.

(3) (a) Major Accomplishments to Date:

- Funded faculty and support staff in high demand health sciences school
- Funded faculty and support staff in critical needed STEM fields in school of engineering
- Created a series of student success initiatives in academic advising and academic department programming resulting in efficiencies and enhancements that have impacted student success
- Increased completions for economically disadvantaged students
- Graduation rates of 2 year transfer students increased

(3) (b) Major Accomplishments Expected During the Next 2 Years:

- Expand Student Success Initiatives
- Lead the Strategic Planning programs
- Develop and lead Faculty-led Student Research
- Increased number of engineering graduates
- Increased number of health science graduates
- Assist in funding student success at-risk, and on-time graduation initiatives to improve retention and graduation rates
- Assist in funding faculty, professional and staff salaries in STEM and health sciences
- Expand academic certificate and program offerings to support Tarleton's completion targets

(4) Funding Source Prior to Receiving Non-Formula Support Funding:

None

(5) Formula Funding:

None

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(6) Category:

Institutional Enhancement

(7) Transitional Funding:

N

(8) Non-General Revenue Sources of Funding:

None

(9) Impact of Not Funding:

Not funding this special item would severely impact Tarleton's ability to fund the core academic costs of the university. A reduction in these funds would negatively impact access, success and retention of students. Completion targets outlined by the THECB program, 60x30, will be impossible to reach. It is likely that persistence and graduation rates will fall due to inability to sustain critical initiatives.

(10) Non-Formula Support Needed on Permanent Basis/Discontinuu

Formula funding does not exist for Institutional Enhancement and as a result non-formula support is needed on a permanent basis for continued operation.

(11) Non-Formula Support Associated with Time Frame:

N/A

(12) Benchmarks:

N/A

(13) Performance Reviews:

N/A

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Multi-Institution Teaching Center

(1) Year Non-Formula Support Item First Funded:	2012
Year Non-Formula Support Item Established:	2012
Original Appropriation:	\$1,500,000

(2) Mission:

The mission of the Midlothian Higher Education Center is to provide academically challenging educational opportunities for students in Ellis and surrounding counties in partnership between its active members, Tarleton State University and Navarro College. Tarleton's continued engagement in the Multi Institutional Teaching Center (MITC) partnership provides access to affordable higher education in a rapidly growing and underserved region in Texas. In addition, this positions Tarleton State University to reach the completion targets set forth by the Texas Higher Education Coordinating Board's 60x30TX initiative.

(3) (a) Major Accomplishments to Date:

- Seven undergraduate degree completion programs are available for Midlothian area students. These include traditional bachelor's degrees, as well as professional completion degrees. Professional trainings, certifications, and technical course work can account for credit hours (through an approval process) in these completion degrees programs, which equip students with the necessary skills for academic advancement and success in the workforce.
- Enrollment of approximately 250 students in Fall 2019
- Estimated 397 degrees awarded between AY15 to AY19
- Tarleton staff and faculty members play an active role in the community and surrounding area to support the Midlothian Higher Education Center and its program offerings.
- Expanded engagement with the North Texas Regional P-16 Council to enhance involvement and opportunities for prospective students in the DFW metroplex area
- Tarleton is currently the only four-year university that remains in the MITC agreement.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

- Actively partnering with the new Navarro College administration to continue access by residents of Ellis, Johnson, Dallas and Tarrant counties to affordable bachelor completion programs, and graduate programs which are aligned with the workforce needs of those and surrounding counties
- Partnership agreements between Tarleton and Navarro College with a number of area early college high schools (ECHS)
- Accessibility of peer mentors on selected high school campuses and through the Midlothian Higher Education Center, to provide college readiness and college preparation counseling for area high school students and parents
- Continue a growth rate of approximately 5% annually
- Continue to expand degree programs at each outreach site in response to regional workforce demands
- Complete all baccalaureate transfer pathways as part of the North Texas Community College Consortium's (NTCCC) Transfer Collaborative (TC) online portal, for students who wish to complete Bachelor's degrees through enrollment at the Midlothian Higher Education Center

(4) Funding Source Prior to Receiving Non-Formula Support Funding:

None

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(5) Formula Funding:

None

(6) Category:

Instructional Support

(7) Transitional Funding:

N

(8) Non-General Revenue Sources of Funding:

None

(9) Impact of Not Funding:

The Midlothian Higher Education Center is located in one of the fastest growing areas of Texas. The individuals served in Midlothian include non-traditional students who are working adults, as well as traditional age students who transfer from Navarro College, or who complete an early college or traditional high school curriculum. Area college students balancing important commitments to home, family and work would face a nearly one hour round trip commute to partake in the nearest Bachelor's and Master's degree program offerings. Area students would lose the ability to dually/simultaneously enroll in lower-level and upper-level courses to shorten their time to degree completion. Tarleton would not be able to support the current and expected high growth rate of students seeking affordable, public upper-level and graduate educational opportunities within their communities. The Midlothian Economic Development Corporation continues to be a strongly committed proponent of Tarleton degree offerings available in Midlothian. This partnership is a cooperative effort among the institutional members of the Midlothian Higher Education Center.

(10) Non-Formula Support Needed on Permanent Basis/Discontinuation:

Formula funding does not exist for the Multi-Institutional Teaching Center and as a result non-formula support is needed on a permanent basis for continued operation.

(11) Non-Formula Support Associated with Time Frame:

N/A

(12) Benchmarks:

N/A

(13) Performance Reviews:

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- Residents from Ellis and surrounding counties enrolling at Tarleton - increase 5% per year
 - MITC-Navarro College growth
 - Enrollment increase 5% per year
 - Degree/certificate completions increase 5% per year
 - Increase transfer graduation rate 0.5% per year
-

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Small Business Development

(1) Year Non-Formula Support Item First Funded:	2008
Year Non-Formula Support Item Established:	2008
Original Appropriation:	\$121,000

(2) Mission:

The Tarleton State University Small Business Development Center (SBDC), a part of the Northwest Texas SBDC, promotes small business and community economic development to its service area. The SBDC provides at no cost, individual business consulting, technical assistance, business training workshops, improved management skill and business plan development for a ten county area (Brown, Mills, Comanche, Hamilton, Erath, Hood, Somervell, Parker, Palo Pinto, and Wise counties). The SBDC's mission is to stimulate economic growth in Texas and the region through the starting and expanding of small businesses by providing business consulting, training and research to entrepreneurs and community leaders.

The SBDC program addresses the increasing demand for small business services as the Texas economy diversifies and grows. Tarleton SBDC adjusts service, offering to meet these shifts in the local and state economy. Examples include the rural-urban migration, Shale Development, Government Contracting (HUB) and changing technology. A Public Health program, "Disaster Proofing Your Business", is available to assist business survival after a disaster by maintaining the local workforce. Public Safety measures include Cyber-Security awareness and protection training, which work to prevent hacking crimes and business disruption.

(3) (a) Major Accomplishments to Date:

- Accreditation by the National Association of Small Business Development Centers (ASBDC)
- Provided business consulting and technical assistance to over 8,700 small businesses
- Provided over 31,000 free consulting hours to pre and existing small businesses
- Instrumental in helping to open over 560 new businesses in the ten county rural Texas service area
- Involved in the creation of over 2,300 Full Time jobs since 2008
- In 2018, SBDC clients generated back tax revenue of \$7.80 for every \$1.00 invested in Texas SBCCs (Chrisman Study 2019)
- Partnered with Chamber of Commerce and Economic Development Center to establish 18 client meeting locations in the 10 county service area
- Assisted businesses in securing over \$40 million in new capital generated through private sector equity investment and loan proceeds
- Frequently assist clients with securing State and Federal Government contracts and HUB certifications

(3) (b) Major Accomplishments Expected During the Next 2 Years:

- Re-establish a SBDC office in Brownwood (Brown County) to serve Comanche, Mills and Brown counties
- Establish a SBDC office in Weatherford/Aledo (Parker County) to serve Parker and Hood Counties
- Facilitate the creation of 300 new full time jobs
- 70 new businesses opening in the 10 County Texas Service Area
- \$6 million in new capital generated through private sector equity investment and loan proceeds

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(4) Funding Source Prior to Receiving Non-Formula Support Funding:

None

(5) Formula Funding:

None

(6) Category:

Economic Development

(7) Transitional Funding:

N

(8) Non-General Revenue Sources of Funding:

SBA Federal funding through the National Small Business Development Association, which is distributed on a pro-rata basis to regional SBDC centers and sub-centers.

In addition to the SBA federal funding, Tarleton State University is required to provide a percentage of "matched" funding.

(9) Impact of Not Funding:

Future reduction in funding for the SBDCs would reduce the program to a devastatingly low level of assistance, currently being provided to small businesses at no cost. A decrease in state funding would have a drastic reduction in federal funds, therefore, resulting in more staff terminations and diminish small business access to needed services. Most importantly, a direct financial impact to the State of Texas due to the decrease of new business starts and expansion of current businesses, resulting in less tax revenue.

While regular assistance to small business owners is vital to the economic health of the state, it is perhaps never more vital than it is at this time when businesses are struggling to stay open during COVID-19. It is imperative that they learn to innovate and the SBDC can provide the needed guidance.

In the rural areas, the support the SBDC provides to businesses is critical to the local communities. This SBDC program is a critical piece in the ecosystem of new business creation in Texas. Potential entrepreneurs and rural community leaders depend heavily on the SBDC to provide the resources and advice needed to successfully create new businesses in Texas, which in turn creates new jobs in the area.

(10) Non-Formula Support Needed on Permanent Basis/Discontinuation:

Permanent

(11) Non-Formula Support Associated with Time Frame:

N/A

(12) Benchmarks:

N/A

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(13) Performance Reviews:

The SBDC program is the nation's largest small business technical resource, with 40 years of experience, which allows the SBDCs to evaluate and disseminate current information to the owners. The Tarleton SBDC is audited annually, both programmatically and financially, by the Federal Small Business Administration to ensure compliance. The FY19 audit resulted in no findings and was labeled as "low risk". The SBA West Texas District and Northwest Texas SBDC Region at Texas Tech University conduct an annual joint performance and financial audit. No audit findings were reported. A national accreditation process occurs every five years with the National Association of Small Business Development Centers. This process involves reviewing data, conducting interviews regarding the center's operational procedures, employee and client satisfaction, and safety procedures. Tarleton SBDC received full accreditation in 2019.

In addition, an annual impact study is conducted by a third-party National Research Firm (Chrisman) to verify the positive Economic Impact of the SBDC on the State of Texas. The current survey indicates a ROI of \$7.80 in tax revenue generated for each \$1 in funding received.

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Tarleton Agricultural and Environmental Sciences Research Center

(1) Year Non-Formula Support Item First Funded:	2000
Year Non-Formula Support Item Established:	2000
Original Appropriation:	\$748,094

(2) Mission:

The mission of the Center is to provide an academically progressive and diverse instructional laboratory that represents the current agricultural industry and enables students to acquire understanding, knowledge, and skills necessary to establish successful careers and become responsible citizens and leaders.

(3) (a) Major Accomplishments to Date:

-Provided funds needed to staff the Agricultural and Environmental Sciences Agriculture Center with highly trained, research and technical staff responsible for livestock care and management: feed production, manure management, greenhouses, aquaponics, the Southwest Regional Dairy Center (SWRD), and overall facilities upkeep required for implementing high-quality hands-on-learning labs, faculty-led research, service, and outreach responsibilities.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

-Support salaries for Agricultural and Environmental Sciences Center staff responsible for maintaining the center in a condition that facilitates high-quality applied teaching and research activities, which are the cornerstone of our educational approach.

-Repair and improve the SWRD's manure management system, which is critical to stay in environmental compliance

-Establish a pasture project of native range plants for teaching and demonstration to the public.

-Establish an apiary at the Center for class use and research on pollinators.

-Renovate the reproduction lab at the Equine Center.

-Grade eroded grounds and add fencing at the Equine Center.

-Establish plans to guide Center staff in the completion of greenhouse plantings for the new greenhouses.

-Establish demonstration plantings for introduced and native grasses and forbs at the Center for teaching, research and service uses.

-Establish raised beds for production of vegetables and herbs near the new greenhouses for teaching and demonstration.

-Increase the harvest of animals from the Center's herds for class use by feeding our own livestock to finish rather than selling live animals.

-Renovate the Swine Center to remain in compliance with animal care & use guidelines.

-Begin a summer workshops program for grade and high school students. These will include judging workshops, horticulture and floriculture workshops, science in agriculture, etc.

(4) Funding Source Prior to Receiving Non-Formula Support Funding:

None

(5) Formula Funding:

None

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(6) Category:

Research Support

(7) Transitional Funding:

N

(8) Non-General Revenue Sources of Funding:

None

(9) Impact of Not Funding:

If this item is not funded, Tarleton's national preeminence in agriculture and natural resource education will be diminished. Many hands-on aspects of the teaching, research, and service programs will be reduced or eliminated. Tarleton is home to the nation's largest Agricultural Teacher Certification program and the nation's 24th largest total agricultural student enrollment. Current growth in student numbers and advancements in the agricultural industry make this funding vital in maintaining the college's learn-by-doing opportunities for students. Without this funding, we will still teach, research, and serve the agricultural industries and professions, but our effectiveness will be greatly diminished. There are plenty of university agriculture programs that do not effectively teach and apply the skills and knowledge that can only be nurtured in an advanced laboratory setting. It would be a shame to allow Tarleton Agriculture to join them. Instead of increasing enrollment, we will see declines in enrollment.

(10) Non-Formula Support Needed on Permanent Basis/Discontinuation:

Formula funding does not exist for Tarleton Agricultural and Environmental Sciences Research Center and as a result, non-formula support is needed on a permanent basis for continued operation.

(11) Non-Formula Support Associated with Time Frame:

N/A

(12) Benchmarks:

N/A

(13) Performance Reviews:

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Measures used to assess the results of this funding:

- A. The number of students enrolled in programs within Agricultural and Environmental Sciences programs: 2019-2020 enrollment was 2034 students.
 - B. The number of students and faculty conducting research at the Center: Currently 22 faculty members, 31 graduate students, and 34 undergraduate students are conducting research at the facility.
 - C. The retention rate of undergraduate students enrolled in Agricultural and Environmental Sciences programs: the retention rate of freshman from Fall 2016 to Fall 2017 was 70%.
 - D. The graduation rate of undergraduate students enrolled in Agricultural and Environmental Sciences programs: the six-year graduation rate for 2016-17 was 53.4%.
 - E. Full environmental compliance with all aspects of the Center: The Center was not in full compliance in 2013-14 but has been in compliance each year since and needs funding to maintain compliance.
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Tarleton Outreach

(1) Year Non-Formula Support Item First Funded:	2008
Year Non-Formula Support Item Established:	2008
Original Appropriation:	\$35,625

(2) Mission:

The mission of the outreach initiatives in Fort Worth, Waco, Global and RELLIS-Bryan are to focus on the following:

- (1) Improve access, expand learning opportunities, and engage purposefully with students by providing citizens' access to affordable higher education in underserved and growing regions of Texas
- (2) Provide high quality and affordable pathways for Bachelor's completion programs and graduate degree programs
- (3) Increase enrollments from Top Academic Partner colleges by 5% annually
- (4) Help meet the workforce needs of Texas
- (5) Position Tarleton State University to reach the regional completion targets set forth by the Texas Higher Education Coordinating Board 's 60X30TX initiative

(3) (a) Major Accomplishments to Date:

- Tarleton-Fort Worth opened the first building on its new 80-acre location in Tarrant County in August of 2019. The building is a 74,000 square foot, multi-purpose academic building and will serve the rapidly growing educational needs in Tarrant, Parker, and Johnson counties.
- In Spring 2020, 1,943 students were enrolled through the Fort Worth location, an increase of 22% over the past five years; 7.5% increase since Spring 2019.
- In Spring 2020, 995 students were enrolled through Tarleton's Waco programs on the McLennan Community College campus; an increase of approximately 4% over the past 5 years; 2% increase since Spring 2019.
- In Spring 2020, 989 students were enrolled through Tarleton's Global campus, an increase of 68% over the past 5 years; 13% increase since Spring 2019.
- In Spring 2020, 28 students were enrolled at RELLIS-Bryan, compared to Spring 2019 with 14 students. Enrollment will continue to grow as RELLIS grows.
- Undergraduate degree completion programs in high demand content areas have been added at the Fort Worth, Waco, RELLIS-Bryan, and Global outreach initiatives including bachelor's, master's, and doctoral degrees.
- Degree program growth, enhanced enrollments, and program expansion have resulted in hiring additional faculty to provide instruction, and enhanced needs for staff members to provide academic support to students. Office and classroom space have increased in Fort Worth and Waco locations and are at maximum capacities.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

- Continue a growth rate of approximately 5% annually
- Continue to expand degree programs at each outreach site in response to regional workforce demands (i.e. Health Sciences, Engineering/ Engineering Technology-related areas, Business, dual-credit subject areas)
- Continue ongoing work to refine Memoranda of Understanding with community college partners throughout the state. Complete all baccalaureate transfer pathways as part of the North Texas Community College Consortium's (NTCCC) Transfer Collaborative (TC) online portal for students who wish to complete Bachelor's degrees.

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(4) Funding Source Prior to Receiving Non-Formula Support Funding:

None

(5) Formula Funding:

None

(6) Category:

Instructional Support

(7) Transitional Funding:

N

(8) Non-General Revenue Sources of Funding:

None

(9) Impact of Not Funding:

Tarleton outreach presence and efforts concentrate in the rapidly growing areas centered on Fort Worth, Waco and RELLIS-Bryan, as well as the high demand online higher educational marketplace. A lack of financial support for this initiative would significantly hinder Tarleton's ability to support the growth rate of its outreach sites, and develop new degree programs at these sites. In turn, this will decrease affordable opportunities for area residents to earn bachelor's degrees and graduate degrees from a public institution of higher education. The individuals served at the outreach sites include non-traditional students who are working adults, as well as an increasing number of traditional-age students who have completed a significant number of both, academic and workforce education college credits, while completing high school. At each site, students have the opportunity to dually/simultaneously enroll in lower-level and upper-level courses to shorten their time to degree completion.

Importantly, degree program offerings are planned based on regional workforce needs and prospective student interest. Students served at these sites can achieve their educational goals and meet the increased demands for a more skilled and knowledgeable workforce. Tarleton works very closely with its community college partners in these regions to ensure seamless and clear transfer pathways for students.

(10) Non-Formula Support Needed on Permanent Basis/Discontinuu

Formula funding does not exist for Tarleton Outreach and as a result, non-formula support is needed on a permanent basis for continued operation.

(11) Non-Formula Support Associated with Time Frame:

N/A

(12) Benchmarks:

N/A

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(13) Performance Reviews:

- SW Metroplex initiative: Residents from Tarrant or surrounding counties enrolling at Tarleton – increase 5% per year
 - Waco/Central Texas initiative: Residents originating from McLennan or surrounding counties enrolling at Tarleton – increase 5% per year
 - RELIS-Bryan initiative: Residents originating from Brazos or surrounding counties enrolling at Tarleton – increase 5% per year
 - Outreach site (SW Metroplex, Waco and Bryan) and Global campus growth
 - Enrollment increase 5% per year
 - Degree/certificate completions increase 5% per year
 - Increase transfer graduation rate 0.5% per year
-

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Texas Institute for Applied Environmental Research-TIAER

(1) Year Non-Formula Support Item First Funded:	1992
Year Non-Formula Support Item Established:	1992
Original Appropriation:	\$1,500,000

(2) Mission:

In accordance with Section 87.004 of the Texas Education Code, Texas Institute for Applied Environmental Research (TIAER) addresses environmental challenges and affected socioeconomic conditions by a) providing science based data and analysis for elected officials, government agencies, community planners and business leaders; b) enhancing environmental literacy within the general public; and c) engaging in the educational goals for Tarleton State University students and faculty.

(3) (a) Major Accomplishments to Date:

Texas Institute for Applied Environmental Research (TIAER) has addressed numerous water quality issues. TIAER has developed protection plans and assisted TCEQ with the development of bacteria Total Maximum Daily Loads (TMDLs) for waterbodies throughout the State; evaluated quantitative polymerase chain reaction (qPCR) to provide rapid evaluation of indicator bacteria for beaches under the Texas Beach Watch Program; completed the final phase of research involving collection and analysis of periphyton data, providing the TCEQ a better understanding of how nutrients affect algal communities in Texas streams.

The modeling team at TIAER has developed the Nutrient Tracking Tool (NTT). NTT is a free, online, user-friendly tool that quantitatively estimates the nitrogen, phosphorus and sediment losses from crop and pasture lands. Delivered the Comprehensive Economic and Environmental Optimization Tool (CEEOT) to the EPA and Congress. Developed an internet-based Animal Production Life Cycle Analysis Tool (APLCAT) for beef producers in the U.S. to evaluate their current management practices.

TIAER mentored and provided hands-on research experience to Tarleton students on field soil and water sample collection, water quality analysis, and the use of computer models for solving environmental problems.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

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TIAER continues to provide a comprehensive tool for risk assessment of catastrophic events. This tool will address public health, environmental pollution, and economic development, before and after catastrophic events. Release of intergraded NTT and COMET program for users in US and around the world. COMET is the official greenhouse gas quantification tool of USDA. Expand the use of NTT and APLCAT within Texas and US providing training and maintaining cloud-based access to environmental and economic models and national environmental databases working with USDA.

Assist the Texas General Land Office (GLO) for a 2-year, \$1.5 M project to conduct an environmental planning study. The objective will be to develop an integrated, community-based strategy to alleviate persistent environmental and health impacts resulting from catastrophic flooding, such as occurred during Hurricane Harvey.

Provide technical assistance to Trinity River Authority in developing models for long-term water supply planning. Develop and assess new water quality tools for real-time monitoring of nutrients and rapid evaluation of bacteria using advanced microbiological methods. Notably, deploying continuous systems for rapid and real-time monitoring of multi-probe parameters (physical/chemical) during catastrophic flooding events for GLO and other projects. Expand student learning/research experiences and faculty research opportunities between Tarleton State and TIAER.

(4) Funding Source Prior to Receiving Non-Formula Support Funding:

State agencies, including distributions of federal grant money (1990, 1991)

(5) Formula Funding:

None

(6) Category:

Research Support

(7) Transitional Funding:

N

(8) Non-General Revenue Sources of Funding:

Funds Received (Expended) last 10 fiscal years

	FEDERAL GRANTS	STATE GRANTS	OTHER GRANTS	TOTAL GRANTS	STATE GRANTS APPROP.	GRANTS \$/ APPROP. \$
FY 2018	\$828,904	\$355,082	\$39,481	\$1,223,467	\$494,928	2.74
FY 2017	\$1,023,179	\$585,319	\$91,119	\$1,700,417	\$748,094	2.17
FY 2016	\$1,014,304	\$458,164	\$178,711	\$1,161,179	\$748,094	1.55
FY 2015	\$776,740	\$943,434	\$115,371	\$1,835,545	\$748,094	2.45
FY 2014	\$831,841	\$1,219,974	\$147,575	\$2,199,390	\$748,094	2.94
FY 2013	\$767,706	\$1,274,348	\$316,877	\$2,358,931	\$748,094	3.15
FY 2012	\$505,212	\$657,008	\$248,855	\$1,429,075	\$748,094	1.91
FY 2011	\$289,804	\$795,015	\$114,776	\$1,199,595	\$748,094	1.60

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FY 2010	\$323,412	\$697,591	\$190,416	\$1,211,419	\$1,049,956	1.15
FY 2009	\$520,954	\$301,814	\$115,480	\$938,255	\$1,049,956	0.89

(9) Impact of Not Funding:

The funds appropriated to TIAER from the State Legislature are the foundation dollars that make it possible for TIAER to operate and produce value for the citizens of Texas and the Nation. Without State appropriations, TIAER would struggle to meet its needs for investment in technology and growth for advanced research. If State funding is lost or inadequate, the following would happen:

- 1) Support for Texas farmers in applying cutting edge technology to make farming more environmentally and economically efficient and productive would be lost.
- 2) Students lose practical learning opportunities through mentoring by TIAER staff.
- 3) Graduate and undergraduate student research opportunities in environmental science would be lost.
- 4) More than \$2.5 million in federal, state and private sector grants per year would be lost.
- 5) State environmental agencies such as TCEQ and GLO would lose a “go to” resource for information, understanding and possible solutions to environmental issues.
- 6) A source of science-based knowledge that weighs concerns of environmental quality and business development would be lost.
- 7) Thirty professional, technical and administrative positions would be lost.

(10) Non-Formula Support Needed on Permanent Basis/Discontinuu

Formula funding does not exist for Texas Institute for Applied Environmental Research. As a result, non-formula support is needed on a permanent basis for continued operation.

(11) Non-Formula Support Associated with Time Frame:

N/A

(12) Benchmarks:

N/A

(13) Performance Reviews:

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Internally, TIAER tracks performance in meeting its goals as follows:

Goal 1: Research - number of proposals submitted and annual comparison of external to state funding. (FY17 - 25 proposals submitted; 2.17 Grant \$:State \$)

Goal 2: Provide Educational Outreach – tracked through number of presentations, reports and briefings. (FY17 – 12 reports, 10 presentations, 10 public briefings)

Goal 3: Engage Tarleton State University Students in Research – tracked through number of students directly working for TIAER on research or Applied Learning Experiences, service by TIAER staff on graduate committees and contact by TIAER staff with students as course instructors and guest lecturers for classes. (FY17 – employed at least 10 students; staff taught 3 courses and gave lectures in 5 additional courses; TIAER staff currently serving on 12 graduate committees)

Externally, TIAER undergoes contractor performance evaluations, monitoring system audits and annual laboratory audits, primarily in relation to its TCEQ projects and NELAP accreditation. Under contractor performance evaluations, TIAER consistently has received ratings of “satisfactory” or “exceeds expectations” from TCEQ.

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