

LEGISLATIVE APPROPRIATIONS REQUEST

For Fiscal Years 2024-2025

*Submitted to the
Governor's Office of Budget, Planning and Policy
and the Legislative Budget Board*

by

Tarleton State University



August 5, 2022

Tarleton State University

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OVERVIEW

Tarleton State University is a place of uncommon spirit and tradition, guided by the core values of excellence, integrity and respect. With campuses in Stephenville, Fort Worth, Waco, Midlothian, Bryan and online, Tarleton offers the value of a Texas A&M University System degree with its own brand of personal attention, individual opportunities, history, tradition and community. Quality at all levels yields tremendous value to our students as they prepare to enter the workforce and power the Texas economy.

Tarleton offers an affordable, exceptional student experience while remaining mindful of demands on state resources. The university has among the lowest overhead numbers in Texas, ranking 19th in tuition and fees at state public universities, and for a decade keeping below the statewide cost average. Our Tarleton Promise scholarship eliminates tuition and fees for financially disadvantaged students, and our 87 high school and nine community college partnerships uniquely position the university to serve first-time-in-college students, non-traditional adult learners, community college transfers and a healthy population of first-generation college students in some of the state's fastest growing areas.

The university's undeniable upward trajectory confirms its attractiveness for prospective students, and a band that is now nationally-recognized thanks to our successful transition to NCAA Division I. Our vision is to become the premier comprehensive regional institution in the nation. To this end, Tarleton demands financial stewardship, maintains affordability and accessibility, strives for purposeful growth, and holds all employees responsible for student engagement and success.

Enrollment at Tarleton has grown 41% in the last decade to a student headcount of over 14,000. Over the past decade, enrollment of African American students at Tarleton has grown by 72%, and enrollment of Hispanic students at Tarleton has grown by 162%. In fact, we are close to reaching HSI (Hispanic Serving Institution) status. Graduate degrees awarded have increased by 132% in the last decade and bachelor's degrees by 74%, which is a much greater rate of growth than enrollment. During that same time, degrees awarded to economically disadvantaged students increased 96%.

Each member of the Tarleton family is committed to our students' success through meaningful engagement. The results speak for themselves, as graduation rates are the best among regional universities in the A&M System, increasing four-year rates by nine points and six-year rates by seven points over the last five years. The increase is significant considering that 54% of Tarleton undergraduates are first generation college students. For Fall 2022, our students represent a significant part of our state. 233 of 254 Texas counties will be represented as Tarleton Texans" (see attached image). Only two public universities in Texas represent more counties: Texas A&M and University of Texas.

To all these positives add a determination to impact our region through groundbreaking faculty and student research. In late 2021 the Carnegie Classification of Institutions of Higher Education Efforts elevated Tarleton to Doctoral Universities of High Research Activity. Faculty and students pioneer research in all academic disciplines, and centers and institutes such as the Texas Institute for Agricultural and Environmental Research and the Center for Agribusiness Excellence have impacted water quality in our state and saved billions in fraud and waste prevention.

EXCEPTIONAL ITEM: Better Health for Rural North Texas - \$8.64M for the 2024-25 biennium

Tarleton's Better Health for Rural North Texans initiative addresses critical healthcare and quality-of-life needs. The \$2 million investment by the 87th Legislature to strengthen the College of Health Sciences gives Tarleton impressive momentum. The next steps in our comprehensive strategy will be to increase the number of rural healthcare practitioners in underrepresented fields, better support rural schools and parents for pediatric health and well-being, and facilitate targeted outreach and research. This three-pronged approach will help ensure that systemic issues like the healthcare practitioner shortage, lack of quality pediatric care, and lack of

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contextualized outreach and research do not worsen rural healthcare disparities.

- **RURAL HEALTHCARE PIPELINE ACCELERATION.** With this funding, we will work to establish additional programs in the underrepresented specialty areas of pediatric nursing, CRNA (Certified Registered Nurse Anesthetist), speech pathology, and adolescent psychology (Licensed School Psychologist). Additionally, we will add critical support structures to ensure students are successful in their coursework and clinical placements. Finally, we will work to form partnerships and research initiatives with rural hospitals and clinics to turn clinical placements into career residencies in our region.

- **PEDIATRIC HEALTH AND WELL-BEING.** With this funding we can serve area school districts and families with psychological, behavioral health and consultation services for school-aged children and can expand services to an additional 25 area rural school districts.

- **RURAL HEALTHCARE OUTREACH & RESEARCH.** Establishing the Center for Rural Healthcare Outreach & Research will allow us to conduct critical research regarding healthcare trends and outcomes that is contextually based in our rural region. It will leverage data and research outcomes to inform decisionmakers of rural-based research needs and outcomes regarding Health Professional Shortage Areas and Medically Underserved Areas (MUAs), and provide community members with critical information, support and training regarding healthcare options and resources.

HIGH PRIORITY REQUESTS OF THE TEXAS A&M UNIVERSITY SYSTEM

Texas' future depends on a well-educated population and strong workforce. A robust higher education sector is the key to ensuring the long term economic growth and resiliency of our state. However, to assure this growth, we must do more to address the issues of college affordability and accessibility. Increasingly, qualified students--including top ten percent students--are not enrolling and graduating from college. At the Texas A&M University System, we are committed to addressing these issues, but we need the resources to help these young people access a four year university degree and set up themselves and their families for a lifetime of success.

In order to keep higher education both accessible and affordable for students and meet these increasing needs, higher education in Texas needs additional state investment. With increased support from the state, the Texas A&M System will commit to continue to implement cost saving measures, seek efficiencies in how we provide our services, and keep tuition as low as possible for our students, while providing a high quality education that will prepare them for the workforce. However, this depends on the support from the state as detailed below:

Formulas – Funding for educating our students comes almost entirely from two sources, General Revenue (GR) from the state and our students' tuition and fees, but these funding streams are inversely related. As the support from the state has declined, our tuition and fees have increased to allow us to fund teaching and support for students, preparing them for entry into the workforce. Consistent formula appropriations that fund student enrollment growth and inflation are needed to avoid adverse impacts on students' success. Our highest priority is additional funding in the formulas to cover student enrollment growth through the Fall 2022 semester in the base bill and additional funding for student enrollment increases in the spring 2023 semester. Any additional funding provided through the formulas over and above covering the cost of enrollment growth will help cover inflation and offset pressure on tuition, keeping costs more affordable for our students.

Performance Based Funding for Comprehensive Regional Universities – The 87th Legislature recognized the importance of the state's 27 Comprehensive Regional Universities by passing SB1295, using federal funding to support this legislation. We request GR to provide two years of performance funding to continue student support programs at these regional universities.

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Higher Education Group Health Insurance – Declining state support for our employees’ health insurance over the last several biennia has required our institutions to cover these additional costs. We request funding to cover increases in covered enrollments and in health care costs. We also request restoration of the over 20 percent gap in funding for our employees compared to state employees in the ERS group plan.

Student Mental Health – Even prior to the pandemic we were experiencing an increased need for mental health services for our students, and the pandemic has only magnified this need. We are asking for financial support from the state to help meet this critical threat to our students’ well-being.

Hazlewood Legacy Program - In FY2021, TAMUS institutions waived \$44.2m in legacy exemptions and received \$5.9m in state reimbursement, 13.3% of the cost. The cost of educating these students is shifted to other students and the average cost of the Hazlewood waiver to other students across our system is to be an estimated to be \$270 per non-legacy student per year. Veteran friendly universities with proportionally higher legacy enrollments have an outsized burden when it comes to Hazlewood, including nine of our academic institutions that have a higher proportion of legacy students than the statewide average. We request an increase in state support for reimbursing universities for their legacy Hazlewood costs.

Student Financial Aid – Increased support for student financial aid is vitally important to help students enroll in higher education and graduate with lower debt. We request increases to TEXAS grants and other financial aid programs to serve more students and provide for a larger share of their tuition and fee costs so students do not have to turn to loans to cover unmet needs. Financial aid is used by students to pay their tuition and fees and is not a substitute for state funding into the formulas.

Capital Funding-CCAP – We are very appreciative of the commitment the 87th Legislature made to higher education with the authorization for facilities to address our critically needed classrooms and labs. Providing two years of GR debt service appropriations for the 2024-25 biennium is of utmost importance to keep the projects on track.

Our institutions continue to have capital needs to meet student enrollment growth and programmatic needs, to update older facilities, and address deferred maintenance. Each of our institutions has prepared a request for their next critical capital construction assistance project if those requests are to be considered. However, our top priority remains funding for our formulas to help us to keep costs lower and thus higher education more affordable for our students.

Tarleton’s top capital priorities are Agriculture and Natural Resources Building in Stephenville and Academic Building 3 in Fort Worth. University Research Facility. We can provide additional detail upon request.

SIGNIFICANT CHANGES IN PROVISION OF SERVICE

Tarleton State University keenly focuses on expanding programs in the health professions to meet the needs of the communities we serve. The College of Health Sciences features the School of Nursing and has added programs in speech and communications disorders, public health, mental health counseling and nutrition sciences. They join our well-established degrees in social work, medical laboratory sciences, counseling, histology and molecular diagnostics. The School of Nursing has expanded program delivery locations to Fort Worth and Waco to address area workforce demands and grow rural and regional healthcare services.

Other Program Additions:

2020-2021

- BS Ag Communications

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- BS Communications Science Disorders
- BS Nutrition Sciences Secondary Education
- BS Sport Management
- BAAS Geographic Information Systems
- BAAS Kinesiology
- MS Child and Family Studies
- MS Mechanical Engineering
- MS in Computer Engineering

2021-2022 included

- BS Cybersecurity
- BS Horticulture and Plant Sciences
- BS Legal Studies
- BS Statistics
- BAAS Public Administration
- MS Agricultural Economics*
- MA Teacher Education*
- PhD Counseling**

*pending Southern Association of Colleges and Schools Commission on Colleges approval

**under Texas Higher Education Coordinating Board editorial review

INSTITUTIONAL MILESTONES SINCE THE 87TH LEGISLATIVE SESSION:

- Earned the elevated designation of Doctoral Universities High Research Activity by the Carnegie Classification of Institutions of Higher Education, putting Tarleton among only 132, or 4 percent, of universities across the country so recognized.
- Received a fresh 10-year accreditation from the Southern Association of Colleges and Schools Commission on Colleges with zero recommendations for improvement and no negative findings.
- Launched Tarleton Forward: 2030, our future-focused strategic plan for the next decade. Crafted during the midst of the pandemic, this bold blueprint to position Tarleton as a front-runner for anyone seeking a university degree.
- Broke ground for the second structure on the Fort Worth campus. With 100,000 square feet of classroom and laboratory space, the Interprofessional Education Building will help expand Tarleton's nationally recognized health sciences, kinesiology and education programs. Move-in is set for 2024.
- Established the President's Excellence in Research Scholars (PERS) program to fund the life-changing breakthroughs of Tarleton's exceptional professors and student researchers, and added a second \$1 million for Phase Two. Fifty-one projects have sprouted from the program so far.

SIGNIFICANT EXTERNALITIES

The past two years have been among the most challenging in recent memory – a true test of our resilience as an institution of higher education. Significant shifts resulting

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from the pandemic stretched our thinking, and the challenges we faced to keep students, faculty and staff healthy and safe while delivering a top-flight education revealed new and beneficial ways of operating that certainly will continue.

At a time when other universities are scrambling to grow enrollment and retain students, particularly underrepresented students, Tarleton continues to set records on both fronts. From the moment they arrive, our students know they are part of the university family, with faculty and staff ready to help them succeed.

Tarleton began spring 2022 with all-time record enrollment and retention, surpassing last year's previous high and up 6.6 percent from its pre-pandemic count. Fall-to-spring retention is 89.26 percent — the highest in university history.

Tarleton State University is serving more Texans than ever and must strategically move toward maintaining and providing increased quality of service at all campuses .

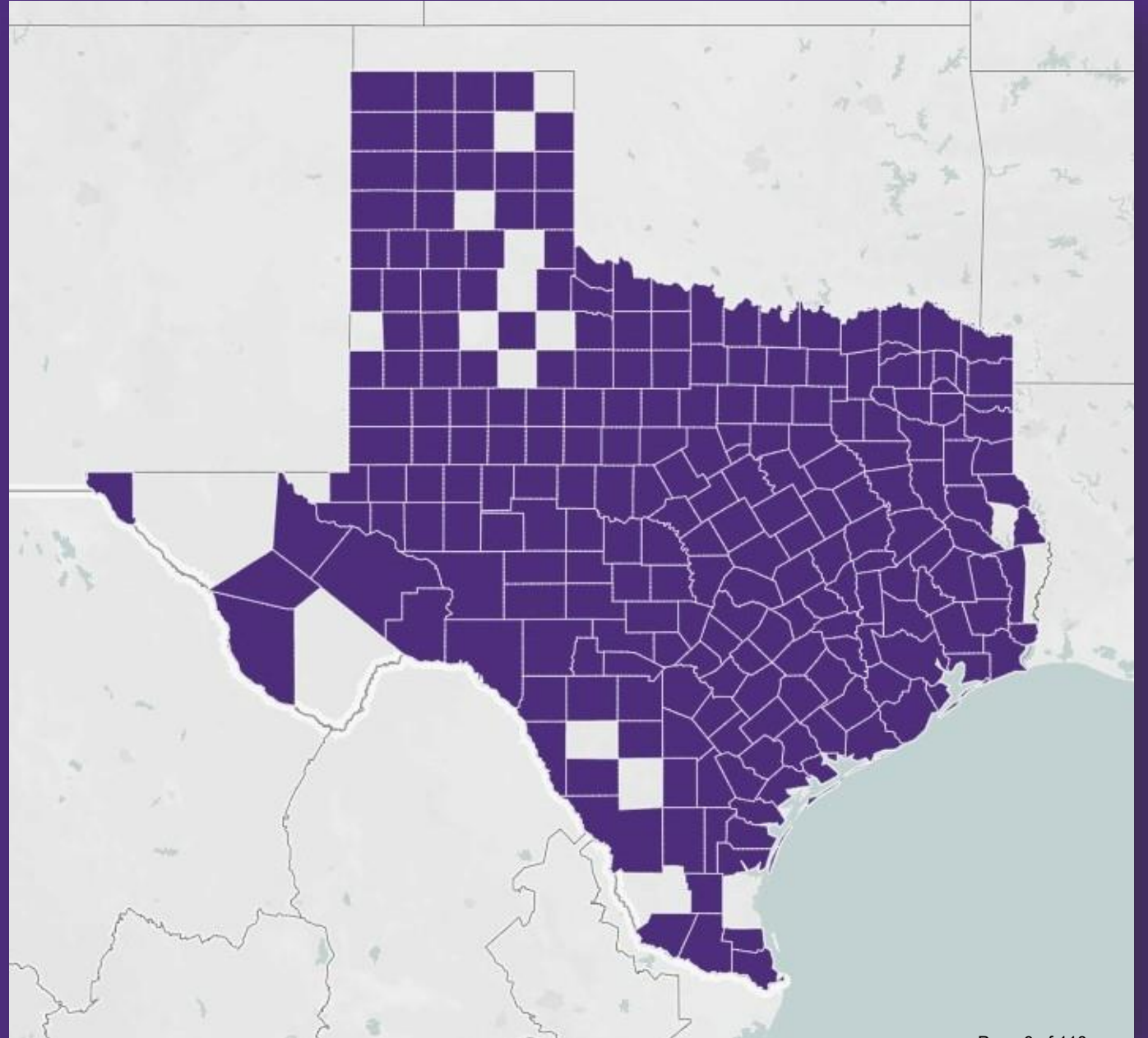
CRIMINAL HISTORY RECORD CHECK

The Texas A&M University System is committed to protecting the safety and welfare of employees and the general public, preserving state property, and upholding the reputation and integrity of the Texas A&M System for the citizens of Texas. To achieve these goals, Tarleton may obtain, at any time, criminal history record information on any application for employment or any existing employee. Criminal history record information may be used to make employment decisions affecting the application or employee as provided by System Regulation 33.99.14, Criminal History Record Information – Employees and Applicants. Individuals with a criminal history will not be automatically disqualified for employment with the Texas A&M System except as provided by System Regulation 33.99.14. It is the practice of the A&M System not to employ or to continue the employment of individuals who may be deemed unsuited for service by reason of certain convictions or conduct leading to arrest or conviction. While an arrest or conviction of a crime, in and of itself, may not be an automatic bar to employment, if conduct leading to arrest or conviction relates to suitability of the individual to perform duties in a particular position, such person may be denied employment. Criminal history records shall not be used to discriminate based on race, color, national origin, religion, sex, disability, or age.

**Tarleton's students
for Fall 2022
represent 233 of 254
counties in Texas**

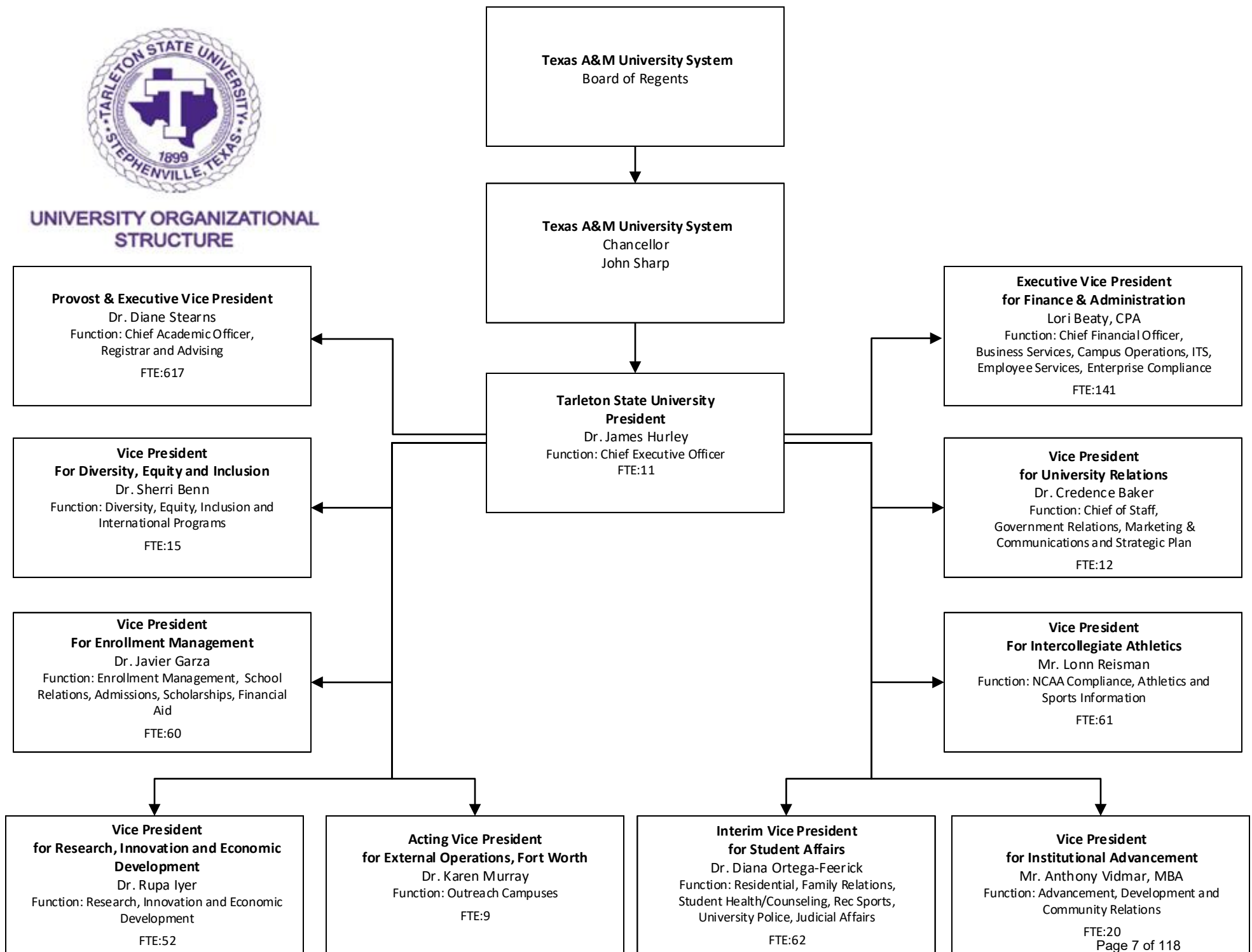
Ranked 3rd

Only two public universities
represent more counties:
Texas A&M and
University of Texas





UNIVERSITY ORGANIZATIONAL STRUCTURE



Agency Code:	Agency Name:	Prepared by:	Date:	Request Level:
713	Tarleton State University	Shante Hackworth	August 2022	
For the schedules identified below, the Tarleton State University Administration either has no information to report or the schedule is not applicable. Accordingly, these schedules have been excluded from the Tarleton State University Administration Legislative Appropriations Request for the 2024-2025 biennium.				
Number	Name			
2.C.1	Operating Cost Detail-Base Request			
3.A.1	Program Level Request			
3C	Rider Appropriations and Unexpended Balances Request			
5A	Capital Budget Project Schedule			
5B	Capital Budget Project Information			
5C	Capital Budget Allocation to Strategies (Baseline)			
5D	Capital Budget Operating and Maintenance Expenses			
5E	Capital Budget Method of Finance by Strategy			
6C	Federal Funds Supporting Schedule			
6D	Federal Funds Tracking Schedule			
6E	Estimated Revenue Collections Supporting Schedule			
6Fa	Advisory Committee Supporting Schedule ~ Part A			
6Fb	Advisory Committee Supporting Schedule ~ Part B			
6G	Homeland Security Funding Schedule			
6J.A	Budgetary Impacts Related to Federal Health Care Reform			
6J.B	Summary of Cost Related to Implementing Health Care Reform			
7A	Indirect Administrative and Support Costs Schedule			
7B	Direct Administrative and Support Costs Schedule			
8	Summary of Requests for Capital Project Financing			
Schedule 1B	Health-Related Institutions Patient Income			
Schedule 3A	Staff Group Insurance Data Elements (ERS)			
Schedule 3D	Group Insurance Data Elements (Supplemental)			
Schedule 3B	Rider Revisions and Additions			
Schedule 8B	Tuition Revenue Bond Issuance History			



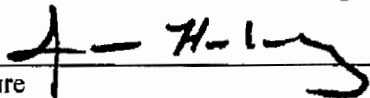
CERTIFICATE

Agency Name Tarleton State University

This is to certify that the information contained in the agency Legislative Appropriations Request filed with the Legislative Budget Board (LBB) and the Governor's Office Budget Division (Governor's Office) is accurate to the best of my knowledge and that the electronic submission to the LBB via the Automated Budget and Evaluation System of Texas (ABEST) and the PDF file submitted via the LBB Document Submission application are identical.

Additionally, should it become likely at any time that unexpended balances will accrue for any account, the LBB and the Governor's Office will be notified in writing in accordance with Article IX, Section 7.01 (2022-23 GAA).

Chief Executive Officer or Presiding Judge


Signature

James Hurley


Printed Name

President

Title

Date

Board or Commission Chair


Signature

Tim Leach

Printed Name

Chairman, Board of Regents

Title

7/26/2022

Date

Chief Financial Officer


Signature

Lori Beaty

Printed Name

Executive Vice President, Finance & Administration

Title

Date

Budget Overview - Biennial Amounts
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Appropriation Years: 2024-25											
	GENERAL REVENUE FUNDS		GR DEDICATED		FEDERAL FUNDS		OTHER FUNDS		ALL FUNDS		EXCEPTIONAL ITEM FUNDS
	2022-23	2024-25	2022-23	2024-25	2022-23	2024-25	2022-23	2024-25	2022-23	2024-25	2024-25
Goal: 1. Provide Instructional and Operations Support											
1.1.1. Operations Support	67,406,907		23,585,446						90,992,353		
1.1.3. Staff Group Insurance Premiums			5,866,300	5,985,096					5,866,300	5,985,096	
1.1.4. Workers' Compensation Insurance	150,000	138,190	59,054						209,054	138,190	
1.1.5. Unemployment Compensation Insurance	19,708	25,584	3,589						23,297	25,584	
1.1.6. Texas Public Education Grants			5,125,550	5,369,021					5,125,550	5,369,021	
1.1.7. Organized Activities			266,990	317,130					266,990	317,130	
Total, Goal	67,576,615	163,774	34,906,929	11,671,247					102,483,544	11,835,021	
Goal: 2. Provide Infrastructure Support											
2.1.1. E&G Space Support	655,940		725,184						1,381,124		
2.1.2. Ccap Revenue Bonds	21,479,719	37,163,403							21,479,719	37,163,403	
Total, Goal	22,135,659	37,163,403	725,184						22,860,843	37,163,403	
Goal: 3. Provide Non-formula Support											
3.1.1. Tarleton Outreach	30,866	30,866							30,866	30,866	
3.1.2. Multi-Institution Teaching Center	1,696,966	1,696,966							1,696,966	1,696,966	
3.1.3. Health Sciences & Rural Health	2,000,000	2,000,000							2,000,000	2,000,000	
3.2.1. Environmental Research	940,364	940,364							940,364	940,364	
3.2.2. Ag & Environmental Sciences Center	136,720	136,720							136,720	136,720	
3.3.1. Small Business Development	150,098	150,098							150,098	150,098	
3.4.1. Institutional Enhancement	570,986	3,628,408							570,986	3,628,408	
3.5.1. Exceptional Item Request											8,640,000
Total, Goal	5,526,000	8,583,422							5,526,000	8,583,422	8,640,000
Goal: 6. Research Funds											
6.3.1. Comprehensive Research Fund	869,096								869,096		
Total, Goal	869,096								869,096		
Total, Agency	96,107,370	45,910,599	35,632,113	11,671,247					131,739,483	57,581,846	8,640,000
Total FTEs									611.0	611.0	28.0

2.A. Summary of Base Request by Strategy

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Goal / Objective / STRATEGY	Exp 2021	Est 2022	Bud 2023	Req 2024	Req 2025
1 Provide Instructional and Operations Support					
1 <i>Provide Instructional and Operations Support</i>					
1 OPERATIONS SUPPORT (1)	42,329,798	45,479,248	45,513,105	0	0
3 STAFF GROUP INSURANCE PREMIUMS	3,511,887	2,918,122	2,948,178	2,977,660	3,007,436
4 WORKERS' COMPENSATION INSURANCE	102,114	104,527	104,527	69,095	69,095
5 UNEMPLOYMENT COMPENSATION INSURANCE	99,138	11,589	11,708	12,792	12,792
6 TEXAS PUBLIC EDUCATION GRANTS	2,623,424	2,542,559	2,582,991	2,644,838	2,724,183
7 ORGANIZED ACTIVITIES	90,091	148,495	118,495	158,565	158,565
TOTAL, GOAL 1	\$48,756,452	\$51,204,540	\$51,279,004	\$5,862,950	\$5,972,071

2 Provide Infrastructure Support

1 *Provide Operation and Maintenance of E&G Space*

1 E&G SPACE SUPPORT (1)	652,705	725,184	655,940	0	0
2 CCAP REVENUE BONDS	10,730,764	10,740,961	10,738,758	18,581,677	18,581,726

(1) - Formula funded strategies are not requested in 2024-25 because amounts are not determined by institutions.

2.A. Summary of Base Request by Strategy

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Goal / Objective / STRATEGY	Exp 2021	Est 2022	Bud 2023	Req 2024	Req 2025
TOTAL, GOAL 2	\$11,383,469	\$11,466,145	\$11,394,698	\$18,581,677	\$18,581,726

3 Provide Non-formula Support

1 INSTRUCTIONAL SUPPORT

1 TARLETON OUTREACH	16,244	15,433	15,433	15,433	15,433
2 MULTI-INSTITUTION TEACHING CENTER	727,819	848,483	848,483	848,483	848,483
3 HEALTH SCIENCES & RURAL HEALTH	0	1,000,000	1,000,000	1,000,000	1,000,000

2 Research

1 ENVIRONMENTAL RESEARCH	487,570	470,182	470,182	470,182	470,182
2 AG & ENVIRONMENTAL SCIENCES CENTER	37,645	68,360	68,360	68,360	68,360

3 Public Service

1 SMALL BUSINESS DEVELOPMENT	75,029	75,049	75,049	75,049	75,049
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4 INSTITUTIONAL SUPPORT

1 INSTITUTIONAL ENHANCEMENT	110,529	270,986	300,000	1,814,204	1,814,204
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2.A. Summary of Base Request by Strategy

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Goal / Objective / STRATEGY	Exp 2021	Est 2022	Bud 2023	Req 2024	Req 2025
<u>5</u> <i>Exceptional Item Request</i>					
1 EXCEPTIONAL ITEM REQUEST	0	0	0	0	0
TOTAL, GOAL 3	\$1,454,836	\$2,748,493	\$2,777,507	\$4,291,711	\$4,291,711
<u>6</u> <i>Research Funds</i>					
<u>3</u> <i>Comprehensive Research Fund</i>					
1 COMPREHENSIVE RESEARCH FUND	481,073	434,548	434,548	0	0
TOTAL, GOAL 6	\$481,073	\$434,548	\$434,548	\$0	\$0
TOTAL, AGENCY STRATEGY REQUEST	\$62,075,830	\$65,853,726	\$65,885,757	\$28,736,338	\$28,845,508
TOTAL, AGENCY RIDER APPROPRIATIONS REQUEST*				\$0	\$0
GRAND TOTAL, AGENCY REQUEST	\$62,075,830	\$65,853,726	\$65,885,757	\$28,736,338	\$28,845,508

2.A. Summary of Base Request by Strategy

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Goal / Objective / STRATEGY	Exp 2021	Est 2022	Bud 2023	Req 2024	Req 2025
<u>METHOD OF FINANCING:</u>					
General Revenue Funds:					
1 General Revenue Fund	43,244,742	48,055,178	48,052,192	22,955,275	22,955,324
SUBTOTAL	\$43,244,742	\$48,055,178	\$48,052,192	\$22,955,275	\$22,955,324
General Revenue Dedicated Funds:					
704 Est Bd Authorized Tuition Inc	1,882,768	1,939,251	1,958,643	0	0
770 Est. Other Educational & General	16,948,320	15,859,297	15,874,922	5,781,063	5,890,184
SUBTOTAL	\$18,831,088	\$17,798,548	\$17,833,565	\$5,781,063	\$5,890,184
Other Funds:					
210 Military and Vet Exemptions, est	0	0	0	0	0
SUBTOTAL	\$0	\$0	\$0	\$0	\$0
TOTAL, METHOD OF FINANCING	\$62,075,830	\$65,853,726	\$65,885,757	\$28,736,338	\$28,845,508

*Rider appropriations for the historical years are included in the strategy amounts.

2.B. Summary of Base Request by Method of Finance

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Agency code:	713	Agency name:	Tarleton State University			
METHOD OF FINANCING	Exp 2021	Est 2022	Bud 2023	Req 2024	Req 2025	
<u>GENERAL REVENUE</u>						
<u>1</u> General Revenue Fund						
REGULAR APPROPRIATIONS						
Regular Appropriations from MOF Table (2020-21 GAA)	\$45,724,236	\$0	\$0	\$0	\$0	
Regular Appropriations from MOF Table (2022-23 GAA)	\$0	\$44,549,879	\$44,546,893	\$0	\$0	
Regular Appropriations from MOF Table (2024-25 GAA)	\$0	\$0	\$0	\$22,955,275	\$22,955,324	
RIDER APPROPRIATION						
Article IX, §17.47, 87th Legislature, Regular Session, relating to additional funding for formula funding	\$0	\$2,505,299	\$2,505,299	\$0	\$0	
Article IX, §17.34, 87th Legislature, Regular Session, relating to support for the Health Sciences and Rural Health program	\$0	\$1,000,000	\$1,000,000	\$0	\$0	
SUPPLEMENTAL, SPECIAL OR EMERGENCY APPROPRIATIONS						

2.B. Summary of Base Request by Method of Finance

8/4/2022 9:54:00PM

88th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 713		Agency name: Tarleton State University				
METHOD OF FINANCING		Exp 2021	Est 2022	Bud 2023	Req 2024	Req 2025
<u>GENERAL REVENUE</u>						
FY21 5% reduction		\$(2,479,494)	\$0	\$0	\$0	\$0
TOTAL,	General Revenue Fund	\$43,244,742	\$48,055,178	\$48,052,192	\$22,955,275	\$22,955,324
TOTAL, ALL	GENERAL REVENUE	\$43,244,742	\$48,055,178	\$48,052,192	\$22,955,275	\$22,955,324
<u>GENERAL REVENUE FUND - DEDICATED</u>						
<u>704</u>	GR Dedicated - Estimated Board Authorized Tuition Increases Account No. 704					
	<i>REGULAR APPROPRIATIONS</i>					
	Regular Appropriations from MOF Table (2020-21 GAA)	\$1,330,971	\$0	\$0	\$0	\$0
	Regular Appropriations from MOF Table (2022-23 GAA)	\$0	\$1,454,431	\$1,454,431	\$0	\$0
	<i>BASE ADJUSTMENT</i>					
	Revised Receipts	\$551,797	\$484,820	\$504,212	\$0	\$0

2.B. Summary of Base Request by Method of Finance

8/4/2022 9:54:00PM

88th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 713		Agency name: Tarleton State University				
METHOD OF FINANCING		Exp 2021	Est 2022	Bud 2023	Req 2024	Req 2025
<u>GENERAL REVENUE FUND - DEDICATED</u>						
TOTAL,	GR Dedicated - Estimated Board Authorized Tuition Increases Account No. 704	\$1,882,768	\$1,939,251	\$1,958,643	\$0	\$0
<u>770</u>	GR Dedicated - Estimated Other Educational and General Income Account No. 770					
	<i>REGULAR APPROPRIATIONS</i>					
	Regular Appropriations from MOF Table (2020-21 GAA)	\$13,668,463	\$0	\$0	\$0	\$0
	Regular Appropriations from MOF Table (2022-23 GAA)	\$0	\$16,239,299	\$16,240,408	\$0	\$0
	Regular Appropriations from MOF Table (2024-25 GAA)	\$0	\$0	\$0	\$5,781,063	\$5,890,184
	<i>BASE ADJUSTMENT</i>					
	Revised Receipts	\$980,120	\$(58,631)	\$411,272	\$0	\$0
	Adjustment to Expended	\$2,299,737	\$(321,371)	\$(776,758)	\$0	\$0

2.B. Summary of Base Request by Method of Finance

8/4/2022 9:54:00PM

88th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 713		Agency name: Tarleton State University				
METHOD OF FINANCING		Exp 2021	Est 2022	Bud 2023	Req 2024	Req 2025
<u>GENERAL REVENUE FUND - DEDICATED</u>						
TOTAL,	GR Dedicated - Estimated Other Educational and General Income Account No. 770					
		\$16,948,320	\$15,859,297	\$15,874,922	\$5,781,063	\$5,890,184
TOTAL GENERAL REVENUE FUND - DEDICATED - 704, 708 & 770						
		\$18,831,088	\$17,798,548	\$17,833,565	\$5,781,063	\$5,890,184
TOTAL, ALL	GENERAL REVENUE FUND - DEDICATED					
		\$18,831,088	\$17,798,548	\$17,833,565	\$5,781,063	\$5,890,184
TOTAL,	GR & GR-DEDICATED FUNDS					
		\$62,075,830	\$65,853,726	\$65,885,757	\$28,736,338	\$28,845,508
GRAND TOTAL		\$62,075,830	\$65,853,726	\$65,885,757	\$28,736,338	\$28,845,508

2.B. Summary of Base Request by Method of Finance

8/4/2022 9:54:00PM

88th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 713	Agency name: Tarleton State University				
METHOD OF FINANCING	Exp 2021	Est 2022	Bud 2023	Req 2024	Req 2025
FULL-TIME-EQUIVALENT POSITIONS					
REGULAR APPROPRIATIONS					
Regular Appropriations from MOF Table (2020-21 GAA)	589.0	0.0	0.0	0.0	0.0
Regular Appropriations from MOF Table (2022-23 GAA)	0.0	555.4	555.4	0.0	0.0
Regular Appropriations from MOF Table (2024-25 GAA)	0.0	0.0	0.0	611.0	611.0
RIDER APPROPRIATION					
Art. IX, Section 17.47	0.0	50.1	50.1	0.0	0.0
Art. IX, Section 17.34	0.0	5.5	5.5	0.0	0.0
UNAUTHORIZED NUMBER OVER (BELOW) CAP					
Unauthorized Number Over (Below) Cap	(15.1)	0.0	0.0	0.0	0.0
TOTAL, ADJUSTED FTES	573.9	611.0	611.0	611.0	611.0
NUMBER OF 100% FEDERALLY FUNDED FTES					
	0.0	0.0	0.0	0.0	0.0

2.C. Summary of Base Request by Object of Expense

8/4/2022 9:54:01PM

88th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)**713 Tarleton State University**

OBJECT OF EXPENSE	Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
1001 SALARIES AND WAGES	\$18,113,449	\$17,783,703	\$18,228,516	\$1,363,721	\$1,358,721
1002 OTHER PERSONNEL COSTS	\$3,949,812	\$3,583,153	\$3,443,352	\$2,990,452	\$3,020,228
1005 FACULTY SALARIES	\$25,330,345	\$28,952,947	\$29,013,621	\$662,342	\$662,342
1010 PROFESSIONAL SALARIES	\$214,234	\$224,328	\$367,285	\$50,000	\$50,000
1015 PROFESSIONAL SALARIES	\$0	\$0	\$5	\$0	\$0
2001 PROFESSIONAL FEES AND SERVICES	\$5,050	\$135	\$16,116	\$135	\$135
2002 FUELS AND LUBRICANTS	\$421	\$34	\$31,721	\$34	\$34
2003 CONSUMABLE SUPPLIES	\$4,233	\$2,092	\$0	\$2,092	\$2,092
2004 UTILITIES	\$495,205	\$575,877	\$506,027	\$637	\$637
2005 TRAVEL	\$2,794	\$0	\$0	\$0	\$0
2006 RENT - BUILDING	\$1,080	\$1,020	\$1,020	\$1,020	\$1,020
2007 RENT - MACHINE AND OTHER	\$9,524	\$21,436	\$6,952	\$16,499	\$16,499
2008 DEBT SERVICE	\$10,730,764	\$10,740,961	\$10,738,758	\$18,581,677	\$18,581,726
2009 OTHER OPERATING EXPENSE	\$432,117	\$1,353,419	\$924,934	\$2,415,391	\$2,420,391
3001 CLIENT SERVICES	\$37,972	\$31,399	\$0	\$0	\$0
4000 GRANTS	\$2,623,424	\$2,542,559	\$2,582,991	\$2,644,838	\$2,724,183
5000 CAPITAL EXPENDITURES	\$125,406	\$40,663	\$24,459	\$7,500	\$7,500

2.C. Summary of Base Request by Object of Expense

8/4/2022 9:54:01PM

88th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

713 Tarleton State University

OBJECT OF EXPENSE	Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
OOE Total (Excluding Riders)	\$62,075,830	\$65,853,726	\$65,885,757	\$28,736,338	\$28,845,508
OOE Total (Riders)					
Grand Total	\$62,075,830	\$65,853,726	\$65,885,757	\$28,736,338	\$28,845,508

2.D. Summary of Base Request Objective Outcomes
88th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation system of Texas (ABEST)

8/4/2022 9:54:01PM

713 Tarleton State University					
Goal/ Objective / Outcome	Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
1 Provide Instructional and Operations Support					
1 Provide Instructional and Operations Support					
KEY 1 % 1st-time, Full-time, Degree-seeking Frsh Earn Degree in 6 Yrs					
	49.17%	51.00%	52.00%	53.00%	54.00%
2 % 1st-time, Full-time, Degree-seeking White Frsh Earn Degree in 6 Yrs					
	54.05%	55.00%	56.00%	57.00%	58.00%
3 % 1st-time, Full-time, Degree-seeking Hisp Frsh Earn Degree in 6 Yrs					
	40.93%	45.00%	46.00%	47.00%	48.00%
4 % 1st-time, Full-time, Degree-seeking Black Frsh Earn Degree in 6 Yrs					
	31.09%	35.00%	36.00%	37.00%	38.00%
5 % 1st-time, Full-time, Degree-seeking Other Frshmn Earn Deg in 6 Yrs					
	55.06%	57.00%	58.00%	59.00%	60.00%
KEY 6 % 1st-time, Full-time, Degree-seeking Frsh Earn Degree in 4 Yrs					
	34.04%	35.00%	36.00%	37.00%	38.00%
7 % 1st-time-Full-time, Degree-seeking White Frsh Earn Degree in 4 Yrs					
	37.31%	38.00%	39.00%	40.00%	41.00%
8 % 1st-time, Full-time, Degree-seeking Hisp Frsh Earn Degree in 4 Yrs					
	30.08%	31.00%	32.00%	33.00%	34.00%
9 % 1st-time, Full-time, Degree-seeking Black Frsh Earn Degree in 4 Yrs					
	17.73%	18.00%	19.00%	20.00%	21.00%
10 % 1st-time, Full-time, Degree-seeking Other Frsh Earn Degree in 4 Yrs					
	32.88%	37.00%	38.00%	39.00%	40.00%
KEY 11 Persistence Rate 1st-time, Full-time, Degree-seeking Frsh after 1 Yr					
	69.99%	72.00%	73.00%	74.00%	75.00%
12 Persistence 1st-time, Full-time, Degree-seeking White Frsh after 1 Yr					
	70.84%	73.00%	74.00%	75.00%	76.00%

2.D. Summary of Base Request Objective Outcomes
88th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation system of Texas (ABEST)

8/4/2022 9:54:01PM

713 Tarleton State University					
Goal/ Objective / Outcome	Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
13 Persistence 1st-time, Full-time, Degree-seeking Hisp Frsh after 1 Yr	70.10%	72.00%	73.00%	74.00%	75.00%
14 Persistence 1st-time, Full-time, Degree-seeking Black Frsh after 1 Yr	67.11%	69.00%	70.00%	71.00%	72.00%
15 Persistence 1st-time, Full-time, Degree-seeking Other Frsh after 1 Yr	61.62%	65.00%	66.00%	67.00%	68.00%
16 Percent of Semester Credit Hours Completed	96.86%	98.00%	98.00%	98.00%	98.00%
KEY 17 Certification Rate of Teacher Education Graduates	97.60%	98.00%	99.00%	99.00%	99.00%
18 Percentage of Underprepared Students Satisfy TSI Obligation in Math	71.00%	61.50%	62.50%	63.50%	64.50%
19 Percentage of Underprepared Students Satisfy TSI Obligation in Writing	80.00%	82.50%	83.50%	84.50%	85.50%
20 Percentage of Underprepared Students Satisfy TSI Obligation in Reading	87.00%	87.50%	88.50%	89.50%	90.50%
KEY 21 % of Baccalaureate Graduates Who Are 1st Generation College Graduates	42.26%	43.00%	44.00%	45.00%	46.00%
KEY 22 Percent of Transfer Students Who Graduate within 4 Years	70.13%	71.00%	72.00%	73.00%	74.00%
KEY 23 Percent of Transfer Students Who Graduate within 2 Years	45.30%	48.00%	49.00%	50.00%	51.00%
KEY 24 % Lower Division Semester Credit Hours Taught by Tenured/Tenure-Track	38.48%	39.00%	40.00%	40.00%	40.00%
KEY 25 State Licensure Pass Rate of Nursing Graduates	94.11%	96.00%	98.00%	99.00%	99.00%

2.D. Summary of Base Request Objective Outcomes
88th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation system of Texas (ABEST)

8/4/2022 9:54:01PM

713 Tarleton State University					
Goal/ Objective / Outcome	Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
KEY					
26 Dollar Value of External or Sponsored Research Funds (in Millions)					
	6.55	7.00	8.00	8.00	8.00
27 External Research Funds As Percentage Appropriated for Research					
	1,363.77%	1,400.00%	1,500.00%	1,500.00%	1,500.00%

2.E. Summary of Exceptional Items Request
88th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

DATE: 8/4/2022
TIME : 9:54:01PM

Agency code: 713

Agency name: Tarleton State University

Priority	Item	2024			2025			Biennium	
		GR and GR/GR Dedicated	All Funds	FTEs	GR and GR Dedicated	All Funds	FTEs	GR and GR Dedicated	All Funds
1	Better Health for Rural N. Texans	\$4,320,000	\$4,320,000	28.0	\$4,320,000	\$4,320,000	28.0	\$8,640,000	\$8,640,000
Total, Exceptional Items Request		\$4,320,000	\$4,320,000	28.0	\$4,320,000	\$4,320,000	28.0	\$8,640,000	\$8,640,000
Method of Financing									
	General Revenue	\$4,320,000	\$4,320,000		\$4,320,000	\$4,320,000		\$8,640,000	\$8,640,000
	General Revenue - Dedicated								
	Federal Funds								
	Other Funds								
		\$4,320,000	\$4,320,000		\$4,320,000	\$4,320,000		\$8,640,000	\$8,640,000
Full Time Equivalent Positions				28.0				28.0	
Number of 100% Federally Funded FTEs				0.0				0.0	

2.F. Summary of Total Request by Strategy
88th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

DATE : 8/4/2022
TIME : 9:54:01PM

Agency code: 713 Agency name: Tarleton State University

Goal/Objective/STRATEGY	Base 2024	Base 2025	Exceptional 2024	Exceptional 2025	Total Request 2024	Total Request 2025
1 Provide Instructional and Operations Support						
1 <i>Provide Instructional and Operations Support</i>						
1 OPERATIONS SUPPORT	\$0	\$0	\$0	\$0	\$0	\$0
3 STAFF GROUP INSURANCE PREMIUMS	2,977,660	3,007,436	0	0	2,977,660	3,007,436
4 WORKERS' COMPENSATION INSURANCE	69,095	69,095	0	0	69,095	69,095
5 UNEMPLOYMENT COMPENSATION INSURANCE	12,792	12,792	0	0	12,792	12,792
6 TEXAS PUBLIC EDUCATION GRANTS	2,644,838	2,724,183	0	0	2,644,838	2,724,183
7 ORGANIZED ACTIVITIES	158,565	158,565	0	0	158,565	158,565
TOTAL, GOAL 1	\$5,862,950	\$5,972,071	\$0	\$0	\$5,862,950	\$5,972,071
2 Provide Infrastructure Support						
1 <i>Provide Operation and Maintenance of E&G Space</i>						
1 E&G SPACE SUPPORT	0	0	0	0	0	0
2 CCAP REVENUE BONDS	18,581,677	18,581,726	0	0	18,581,677	18,581,726
TOTAL, GOAL 2	\$18,581,677	\$18,581,726	\$0	\$0	\$18,581,677	\$18,581,726

2.F. Summary of Total Request by Strategy
88th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

DATE : 8/4/2022
TIME : 9:54:01PM

Agency code: 713 Agency name: Tarleton State University

Goal/Objective/STRATEGY	Base 2024	Base 2025	Exceptional 2024	Exceptional 2025	Total Request 2024	Total Request 2025
3 Provide Non-formula Support						
1 INSTRUCTIONAL SUPPORT						
1 TARLETON OUTREACH	\$15,433	\$15,433	\$0	\$0	\$15,433	\$15,433
2 MULTI-INSTITUTION TEACHING CENTER	848,483	848,483	0	0	848,483	848,483
3 HEALTH SCIENCES & RURAL HEALTH	1,000,000	1,000,000	0	0	1,000,000	1,000,000
2 Research						
1 ENVIRONMENTAL RESEARCH	470,182	470,182	0	0	470,182	470,182
2 AG & ENVIRONMENTAL SCIENCES CENTER	68,360	68,360	0	0	68,360	68,360
3 Public Service						
1 SMALL BUSINESS DEVELOPMENT	75,049	75,049	0	0	75,049	75,049
4 INSTITUTIONAL SUPPORT						
1 INSTITUTIONAL ENHANCEMENT	1,814,204	1,814,204	0	0	1,814,204	1,814,204
5 Exceptional Item Request						
1 EXCEPTIONAL ITEM REQUEST	0	0	4,320,000	4,320,000	4,320,000	4,320,000
TOTAL, GOAL 3	\$4,291,711	\$4,291,711	\$4,320,000	\$4,320,000	\$8,611,711	\$8,611,711

2.F. Summary of Total Request by Strategy
88th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

DATE : 8/4/2022
TIME : 9:54:01PM

Agency code: 713	Agency name: Tarleton State University					
Goal/Objective/STRATEGY	Base 2024	Base 2025	Exceptional 2024	Exceptional 2025	Total Request 2024	Total Request 2025
6 Research Funds						
3 Comprehensive Research Fund						
1 COMPREHENSIVE RESEARCH FUND	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL, GOAL 6	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL, AGENCY STRATEGY REQUEST	\$28,736,338	\$28,845,508	\$4,320,000	\$4,320,000	\$33,056,338	\$33,165,508
TOTAL, AGENCY RIDER APPROPRIATIONS REQUEST						
GRAND TOTAL, AGENCY REQUEST	\$28,736,338	\$28,845,508	\$4,320,000	\$4,320,000	\$33,056,338	\$33,165,508

2.F. Summary of Total Request by Strategy
88th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

DATE : 8/4/2022
TIME : 9:54:01PM

Agency code: 713		Agency name: Tarleton State University					
Goal/Objective/STRATEGY		Base 2024	Base 2025	Exceptional 2024	Exceptional 2025	Total Request 2024	Total Request 2025
General Revenue Funds:							
1	General Revenue Fund	\$22,955,275	\$22,955,324	\$4,320,000	\$4,320,000	\$27,275,275	\$27,275,324
		\$22,955,275	\$22,955,324	\$4,320,000	\$4,320,000	\$27,275,275	\$27,275,324
General Revenue Dedicated Funds:							
704	Est Bd Authorized Tuition Inc	0	0	0	0	0	0
770	Est. Other Educational & General	5,781,063	5,890,184	0	0	5,781,063	5,890,184
		\$5,781,063	\$5,890,184	\$0	\$0	\$5,781,063	\$5,890,184
Other Funds:							
210	Military and Vet Exemptions, est	0	0	0	0	0	0
		\$0	\$0	\$0	\$0	\$0	\$0
TOTAL, METHOD OF FINANCING		\$28,736,338	\$28,845,508	\$4,320,000	\$4,320,000	\$33,056,338	\$33,165,508
FULL TIME EQUIVALENT POSITIONS							
		611.0	611.0	28.0	28.0	639.0	639.0

2.G. Summary of Total Request Objective Outcomes
88th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation system of Texas (ABEST)

Date : 8/4/2022
Time: 9:54:02PM

Agency code: 713 Agency name: Tarleton State University

Goal/ Objective / Outcome

		BL 2024	BL 2025	Excp 2024	Excp 2025	Total Request 2024	Total Request 2025
1	Provide Instructional and Operations Support						
1	Provide Instructional and Operations Support						
KEY	1 % 1st-time, Full-time, Degree-seeking Frsh Earn Degree in 6 Yrs						
		53.00%	54.00%			53.00%	54.00%
	2 % 1st-time, Full-time, Degree-seeking White Frsh Earn Degree in 6 Yrs						
		57.00%	58.00%			57.00%	58.00%
	3 % 1st-time, Full-time, Degree-seeking Hisp Frsh Earn Degree in 6 Yrs						
		47.00%	48.00%			47.00%	48.00%
	4 % 1st-time, Full-time, Degree-seeking Black Frsh Earn Degree in 6 Yrs						
		37.00%	38.00%			37.00%	38.00%
	5 % 1st-time, Full-time, Degree-seeking Other Frshmn Earn Deg in 6 Yrs						
		59.00%	60.00%			59.00%	60.00%
KEY	6 % 1st-time, Full-time, Degree-seeking Frsh Earn Degree in 4 Yrs						
		37.00%	38.00%			37.00%	38.00%
	7 % 1st-time-Full-time, Degree-seeking White Frsh Earn Degree in 4 Yrs						
		40.00%	41.00%			40.00%	41.00%
	8 % 1st-time, Full-time, Degree-seeking Hisp Frsh Earn Degree in 4 Yrs						
		33.00%	34.00%			33.00%	34.00%

2.G. Summary of Total Request Objective Outcomes
88th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation system of Texas (ABEST)

Date : 8/4/2022
Time: 9:54:02PM

Agency code: 713

Agency name: Tarleton State University

Goal/ Objective / Outcome

	BL 2024	BL 2025	Excp 2024	Excp 2025	Total Request 2024	Total Request 2025
9 % 1st-time, Full-time, Degree-seeking Black Frsh Earn Degree in 4 Yrs						
	20.00%	21.00%			20.00%	21.00%
10 % 1st-time, Full-time, Degree-seeking Other Frsh Earn Degree in 4 Yrs						
	39.00%	40.00%			39.00%	40.00%
KEY 11 Persistence Rate 1st-time, Full-time, Degree-seeking Frsh after 1 Yr						
	74.00%	75.00%			74.00%	75.00%
12 Persistence 1st-time, Full-time, Degree-seeking White Frsh after 1 Yr						
	75.00%	76.00%			75.00%	76.00%
13 Persistence 1st-time, Full-time, Degree-seeking Hisp Frsh after 1 Yr						
	74.00%	75.00%			74.00%	75.00%
14 Persistence 1st-time, Full-time, Degree-seeking Black Frsh after 1 Yr						
	71.00%	72.00%			71.00%	72.00%
15 Persistence 1st-time, Full-time, Degree-seeking Other Frsh after 1 Yr						
	67.00%	68.00%			67.00%	68.00%
16 Percent of Semester Credit Hours Completed						
	98.00%	98.00%			98.00%	98.00%
KEY 17 Certification Rate of Teacher Education Graduates						
	99.00%	99.00%			99.00%	99.00%

2.G. Summary of Total Request Objective Outcomes
88th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation system of Texas (ABEST)

Date : 8/4/2022
Time: 9:54:02PM

Agency code: 713

Agency name: Tarleton State University

Goal/ Objective / Outcome

	BL 2024	BL 2025	Excp 2024	Excp 2025	Total Request 2024	Total Request 2025
18 Percentage of Underprepared Students Satisfy TSI Obligation in Math						
	63.50%	64.50%			63.50%	64.50%
19 Percentage of Underprepared Students Satisfy TSI Obligation in Writing						
	84.50%	85.50%			84.50%	85.50%
20 Percentage of Underprepared Students Satisfy TSI Obligation in Reading						
	89.50%	90.50%			89.50%	90.50%
KEY 21 % of Baccalaureate Graduates Who Are 1st Generation College Graduates						
	45.00%	46.00%			45.00%	46.00%
KEY 22 Percent of Transfer Students Who Graduate within 4 Years						
	73.00%	74.00%			73.00%	74.00%
KEY 23 Percent of Transfer Students Who Graduate within 2 Years						
	50.00%	51.00%			50.00%	51.00%
KEY 24 % Lower Division Semester Credit Hours Taught by Tenured/Tenure-Track						
	40.00%	40.00%			40.00%	40.00%
KEY 25 State Licensure Pass Rate of Nursing Graduates						
	99.00%	99.00%			99.00%	99.00%
KEY 26 Dollar Value of External or Sponsored Research Funds (in Millions)						
	8.00	8.00			8.00	8.00

2.G. Summary of Total Request Objective Outcomes
88th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation system of Texas (ABEST)

Date : 8/4/2022
Time: 9:54:02PM

Agency code: 713		Agency name: Tarleton State University				
Goal/ Objective / Outcome						
	BL 2024	BL 2025	Excp 2024	Excp 2025	Total Request 2024	Total Request 2025
27 External Research Funds As Percentage Appropriated for Research						
	1,500.00%	1,500.00%			1,500.00%	1,500.00%

713 Tarleton State University

GOAL: 1 Provide Instructional and Operations Support
OBJECTIVE: 1 Provide Instructional and Operations Support
STRATEGY: 1 Operations Support

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024 ⁽¹⁾	BL 2025 ⁽¹⁾
Output Measures:						
1	Number of Undergraduate Degrees Awarded	2,642.00	2,748.00	2,858.00	2,972.00	3,090.00
2	Number of Minority Graduates	1,011.00	1,044.00	1,114.00	1,188.00	1,236.00
3	Number of Underprepared Students Who Satisfy TSI Obligation in Math	330.00	350.00	400.00	400.00	400.00
4	Number of Underprepared Students Who Satisfy TSI Obligation in Writing	31.00	35.00	40.00	40.00	40.00
5	Number of Underprepared Students Who Satisfy TSI Obligation in Reading	125.00	150.00	175.00	175.00	175.00
6	Number of Two-Year College Transfers Who Graduate	1,143.00	1,189.00	1,237.00	1,286.00	1,337.00
Efficiency Measures:						
KEY 1	Administrative Cost As a Percent of Operating Budget	9.08 %	9.00 %	9.00 %	9.00 %	9.00 %
KEY 2	Avg Cost of Resident Undergraduate Tuition and Fees for 15 SCH	5,167.00	4,864.00	4,864.00	4,864.00	4,864.00
Explanatory/Input Measures:						
1	Student/Faculty Ratio	23.00	23.00	23.00	23.00	23.00
2	Number of Minority Students Enrolled	4,250.00	4,844.00	5,267.00	5,707.00	6,161.00
3	Number of Community College Transfers Enrolled	4,079.00	4,688.00	5,103.00	5,534.00	5,799.00
4	Number of Semester Credit Hours Completed	154,886.00	175,000.00	184,352.00	193,704.00	202,966.00

(1) - Formula funded strategies are not requested in 2024-25 because amounts are not determined by institutions.

713 Tarleton State University

GOAL: 1 Provide Instructional and Operations Support
OBJECTIVE: 1 Provide Instructional and Operations Support
STRATEGY: 1 Operations Support

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024 ⁽¹⁾	BL 2025 ⁽¹⁾
5	Number of Semester Credit Hours	158,987.00	179,688.00	190,936.00	202,352.00	213,840.00
6	Number of Students Enrolled as of the Twelfth Class Day	13,995.00	15,625.00	16,460.00	17,295.00	18,122.00
KEY 7	Average Student Loan Debt	23,879.00	23,500.00	23,000.00	22,500.00	22,000.00
KEY 8	Percent of Students with Student Loan Debt	63.00 %	62.00 %	61.00 %	60.00 %	60.00 %
KEY 9	Average Financial Aid Award Per Full-Time Student	14,415.00	15,000.00	15,500.00	16,000.00	16,000.00
KEY 10	Percent of Full-Time Students Receiving Financial Aid	85.00 %	85.00 %	85.00 %	85.00 %	85.00 %
Objects of Expense:						
1001	SALARIES AND WAGES	\$16,987,787	\$16,156,756	\$16,340,681	\$0	\$0
1002	OTHER PERSONNEL COSTS	\$336,556	\$629,397	\$481,715	\$0	\$0
1005	FACULTY SALARIES	\$24,719,300	\$28,418,608	\$28,331,155	\$0	\$0
1010	PROFESSIONAL SALARIES	\$214,234	\$210,083	\$314,488	\$0	\$0
1015	PROFESSIONAL SALARIES	\$0	\$0	\$5	\$0	\$0
2001	PROFESSIONAL FEES AND SERVICES	\$0	\$0	\$13,340	\$0	\$0
2002	FUELS AND LUBRICANTS	\$0	\$0	\$31,721	\$0	\$0
2003	CONSUMABLE SUPPLIES	\$0	\$0	\$0	\$0	\$0
2004	UTILITIES	\$8	\$5	\$0	\$0	\$0
2005	TRAVEL	\$0	\$0	\$0	\$0	\$0
2006	RENT - BUILDING	\$0	\$0	\$0	\$0	\$0

(1) - Formula funded strategies are not requested in 2024-25 because amounts are not determined by institutions.

713 Tarleton State University

GOAL: 1 Provide Instructional and Operations Support
OBJECTIVE: 1 Provide Instructional and Operations Support
STRATEGY: 1 Operations Support

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024 ⁽¹⁾	BL 2025 ⁽¹⁾
2007	RENT - MACHINE AND OTHER	\$0	\$0	\$0	\$0	\$0
2008	DEBT SERVICE	\$0	\$0	\$0	\$0	\$0
2009	OTHER OPERATING EXPENSE	\$33,941	\$33,000	\$0	\$0	\$0
3001	CLIENT SERVICES	\$37,972	\$31,399	\$0	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$42,329,798	\$45,479,248	\$45,513,105	\$0	\$0
Method of Financing:						
1	General Revenue Fund	\$29,774,856	\$33,649,325	\$33,757,582	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$29,774,856	\$33,649,325	\$33,757,582	\$0	\$0
Method of Financing:						
704	Est Bd Authorized Tuition Inc	\$1,882,768	\$1,939,251	\$1,958,643	\$0	\$0
770	Est. Other Educational & General	\$10,672,174	\$9,890,672	\$9,796,880	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$12,554,942	\$11,829,923	\$11,755,523	\$0	\$0

(1) - Formula funded strategies are not requested in 2024-25 because amounts are not determined by institutions.

713 Tarleton State University

GOAL: 1 Provide Instructional and Operations Support
OBJECTIVE: 1 Provide Instructional and Operations Support
STRATEGY: 1 Operations Support

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024 ⁽¹⁾	BL 2025 ⁽¹⁾
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$0	\$0
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$42,329,798	\$45,479,248	\$45,513,105	\$0	\$0
FULL TIME EQUIVALENT POSITIONS:		552.9	594.7	587.1	584.8	584.8

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Instruction and Operations Formula provides funding for faculty salaries, departmental operating expense, library, instructional administration, research enhancement, student services and institutional support. The funds are distributed on a weighted semester credit hour basis. the rate per weighted semester credit hour is established by the Legislature each biennium.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Formula funded strategies are not requested in 2024-25 because amounts are not determined by institutions

(1) - Formula funded strategies are not requested in 2024-25 because amounts are not determined by institutions.

713 Tarleton State University

GOAL: 1 Provide Instructional and Operations Support
OBJECTIVE: 1 Provide Instructional and Operations Support
STRATEGY: 1 Operations Support

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024 ⁽¹⁾	BL 2025 ⁽¹⁾
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EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2022 + Bud 2023)</u>	<u>Baseline Request (BL 2024 + BL 2025)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$90,992,353	\$0	\$(90,992,353)	\$(90,992,353)	Formula funded strategies are not requested in 2024-25 because amounts are not determined by institutions.
			<u>\$(90,992,353)</u>	Total of Explanation of Biennial Change

(1) - Formula funded strategies are not requested in 2024-25 because amounts are not determined by institutions.

713 Tarleton State University

GOAL: 1 Provide Instructional and Operations Support
OBJECTIVE: 1 Provide Instructional and Operations Support
STRATEGY: 3 Staff Group Insurance Premiums

Service Categories:

Service: 06 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
Objects of Expense:						
1002	OTHER PERSONNEL COSTS	\$3,511,887	\$2,918,122	\$2,948,178	\$2,977,660	\$3,007,436
TOTAL, OBJECT OF EXPENSE		\$3,511,887	\$2,918,122	\$2,948,178	\$2,977,660	\$3,007,436
Method of Financing:						
770	Est. Other Educational & General	\$3,511,887	\$2,918,122	\$2,948,178	\$2,977,660	\$3,007,436
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$3,511,887	\$2,918,122	\$2,948,178	\$2,977,660	\$3,007,436
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$2,977,660	\$3,007,436
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$3,511,887	\$2,918,122	\$2,948,178	\$2,977,660	\$3,007,436

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

This strategy is to provide proportional share of staff group insurance premiums paid from Other Educational and General Funds.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

713 Tarleton State University

GOAL: 1 Provide Instructional and Operations Support
OBJECTIVE: 1 Provide Instructional and Operations Support
STRATEGY: 3 Staff Group Insurance Premiums

Service Categories:

Service: 06 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
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EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2022 + Bud 2023)</u>	<u>Baseline Request (BL 2024 + BL 2025)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$5,866,300	\$5,985,096	\$118,796	\$118,796	Growth in Group Insurance enrollment and costs
			<u>\$118,796</u>	Total of Explanation of Biennial Change

713 Tarleton State University

GOAL: 1 Provide Instructional and Operations Support
OBJECTIVE: 1 Provide Instructional and Operations Support
STRATEGY: 4 Workers' Compensation Insurance

Service Categories:

Service: 06 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
Objects of Expense:						
2009	OTHER OPERATING EXPENSE	\$102,114	\$104,527	\$104,527	\$69,095	\$69,095
TOTAL, OBJECT OF EXPENSE		\$102,114	\$104,527	\$104,527	\$69,095	\$69,095
Method of Financing:						
1	General Revenue Fund	\$77,341	\$75,000	\$75,000	\$69,095	\$69,095
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$77,341	\$75,000	\$75,000	\$69,095	\$69,095
Method of Financing:						
770	Est. Other Educational & General	\$24,773	\$29,527	\$29,527	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$24,773	\$29,527	\$29,527	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$69,095	\$69,095
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$102,114	\$104,527	\$104,527	\$69,095	\$69,095
FULL TIME EQUIVALENT POSITIONS:						

713 Tarleton State University

GOAL: 1 Provide Instructional and Operations Support
OBJECTIVE: 1 Provide Instructional and Operations Support
STRATEGY: 4 Workers' Compensation Insurance

Service Categories:

Service: 06 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
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STRATEGY DESCRIPTION AND JUSTIFICATION:

The strategy funds the Worker's Compensation payments related to Educational and General Funds.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2022 + Bud 2023)</u>	<u>Baseline Request (BL 2024 + BL 2025)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$209,054	\$138,190	\$ (70,864)	\$ (70,864)	Variance in expenditures in comparison to appropriation levels for WCI
			<u>\$ (70,864)</u>	Total of Explanation of Biennial Change

713 Tarleton State University

GOAL: 1 Provide Instructional and Operations Support
OBJECTIVE: 1 Provide Instructional and Operations Support
STRATEGY: 5 Unemployment Compensation Insurance

Service Categories:

Service: 06 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
Objects of Expense:						
1002	OTHER PERSONNEL COSTS	\$99,138	\$11,589	\$11,708	\$12,792	\$12,792
TOTAL, OBJECT OF EXPENSE		\$99,138	\$11,589	\$11,708	\$12,792	\$12,792
Method of Financing:						
1	General Revenue Fund	\$75,398	\$8,000	\$11,708	\$12,792	\$12,792
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$75,398	\$8,000	\$11,708	\$12,792	\$12,792
Method of Financing:						
770	Est. Other Educational & General	\$23,740	\$3,589	\$0	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$23,740	\$3,589	\$0	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$12,792	\$12,792
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$99,138	\$11,589	\$11,708	\$12,792	\$12,792
FULL TIME EQUIVALENT POSITIONS:						

713 Tarleton State University

GOAL: 1 Provide Instructional and Operations Support
OBJECTIVE: 1 Provide Instructional and Operations Support
STRATEGY: 5 Unemployment Compensation Insurance

Service Categories:

Service: 06 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
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STRATEGY DESCRIPTION AND JUSTIFICATION:

The strategy funds the Unemployment Compensation payments related to Educational and General Funds.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2022 + Bud 2023)</u>	<u>Baseline Request (BL 2024 + BL 2025)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$23,297	\$25,584	\$2,287	\$2,287	Variance in expenditures for UCI vs appropriation levels.
			\$2,287	Total of Explanation of Biennial Change

713 Tarleton State University

GOAL: 1 Provide Instructional and Operations Support
OBJECTIVE: 1 Provide Instructional and Operations Support
STRATEGY: 6 Texas Public Education Grants

Service Categories:

Service: 20 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
Objects of Expense:						
1001	SALARIES AND WAGES	\$0	\$0	\$0	\$0	\$0
4000	GRANTS	\$2,623,424	\$2,542,559	\$2,582,991	\$2,644,838	\$2,724,183
TOTAL, OBJECT OF EXPENSE		\$2,623,424	\$2,542,559	\$2,582,991	\$2,644,838	\$2,724,183
Method of Financing:						
770	Est. Other Educational & General	\$2,623,424	\$2,542,559	\$2,582,991	\$2,644,838	\$2,724,183
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$2,623,424	\$2,542,559	\$2,582,991	\$2,644,838	\$2,724,183
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$2,644,838	\$2,724,183
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$2,623,424	\$2,542,559	\$2,582,991	\$2,644,838	\$2,724,183

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

This strategy represents tuition set aside for the Texas Public Education Grants program as required by Section 56.033 of the Texas Education Code.

713 Tarleton State University

GOAL: 1 Provide Instructional and Operations Support
OBJECTIVE: 1 Provide Instructional and Operations Support
STRATEGY: 6 Texas Public Education Grants

Service Categories:

Service: 20 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
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EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2022 + Bud 2023)</u>	<u>Baseline Request (BL 2024 + BL 2025)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$5,125,550	\$5,369,021	\$243,471	\$243,471	Funding changes reflect expected enrollment growth in 2024-25
			<u>\$243,471</u>	Total of Explanation of Biennial Change

713 Tarleton State University

GOAL: 1 Provide Instructional and Operations Support
OBJECTIVE: 1 Provide Instructional and Operations Support
STRATEGY: 7 Organized Activities

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
Objects of Expense:						
1001	SALARIES AND WAGES	\$39,686	\$54,765	\$37,901	\$59,765	\$54,765
1002	OTHER PERSONNEL COSTS	\$0	\$0	\$1,201	\$0	\$0
1005	FACULTY SALARIES	\$0	\$0	\$15,624	\$0	\$0
2001	PROFESSIONAL FEES AND SERVICES	\$0	\$135	\$2,776	\$135	\$135
2002	FUELS AND LUBRICANTS	\$60	\$34	\$0	\$34	\$34
2003	CONSUMABLE SUPPLIES	\$1,411	\$2,092	\$0	\$2,092	\$2,092
2007	RENT - MACHINE AND OTHER	\$0	\$12,947	\$0	\$12,947	\$12,947
2009	OTHER OPERATING EXPENSE	\$42,291	\$71,022	\$53,042	\$76,092	\$81,092
5000	CAPITAL EXPENDITURES	\$6,643	\$7,500	\$7,951	\$7,500	\$7,500
TOTAL, OBJECT OF EXPENSE		\$90,091	\$148,495	\$118,495	\$158,565	\$158,565
Method of Financing:						
770	Est. Other Educational & General	\$90,091	\$148,495	\$118,495	\$158,565	\$158,565
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$90,091	\$148,495	\$118,495	\$158,565	\$158,565

713 Tarleton State University

GOAL: 1 Provide Instructional and Operations Support
OBJECTIVE: 1 Provide Instructional and Operations Support
STRATEGY: 7 Organized Activities

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$158,565	\$158,565
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$90,091	\$148,495	\$118,495	\$158,565	\$158,565

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

Organized activities are connected with instructional departments primarily to provide training for students. The costs are funded by the income derived from the goods and services produced as a by-product of the activities. Tarleton's organized activities include:

- Animal and Plant Science Center: The Animal & Plant Sciences Center is a unique facility that combines multiple critical needs from across the college into one complex at the Tarleton Agriculture Center. This facility includes classrooms and six state-of-the-art laboratories for teaching every aspect of animal and plant science. Individual teaching labs spotlight Genetics, Nutrition, Anatomy, Entomology, Soils, and Horticulture. Additionally, the Animal & Plant Sciences Center includes a 42,000-square-foot covered arena, four greenhouses, and is home to The Purple Tractor merchandising teaching laboratory.
- Tarleton Meat Lab: The Tarleton State University Meat Lab is a state inspected meat processing facility situated within the confines of the Tarleton Agriculture Production Complex. This facility, operated largely by graduate and undergraduate student workers, provide an avenue for custom slaughter and specialty meat items through retail sales to clientele of Erath and surrounding counties.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

713 Tarleton State University

GOAL: 1 Provide Instructional and Operations Support
OBJECTIVE: 1 Provide Instructional and Operations Support
STRATEGY: 7 Organized Activities

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
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EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2022 + Bud 2023)</u>	<u>Baseline Request (BL 2024 + BL 2025)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$266,990	\$317,130	\$50,140	\$50,140	Estimated annual increase in organized activity
			\$50,140	Total of Explanation of Biennial Change

713 Tarleton State University

GOAL: 2 Provide Infrastructure Support
OBJECTIVE: 1 Provide Operation and Maintenance of E&G Space
STRATEGY: 1 Educational and General Space Support

Service Categories:

Service: 10 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024 ⁽¹⁾	BL 2025 ⁽¹⁾
Efficiency Measures:						
1	Space Utilization Rate of Classrooms	28.00	32.00	32.00	34.00	34.00
2	Space Utilization Rate of Labs	21.00	24.00	24.00	26.00	26.00
Objects of Expense:						
1001	SALARIES AND WAGES	\$155,948	\$149,378	\$150,000	\$0	\$0
1002	OTHER PERSONNEL COSTS	\$2,231	\$571	\$550	\$0	\$0
2004	UTILITIES	\$494,526	\$575,235	\$505,390	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$652,705	\$725,184	\$655,940	\$0	\$0
Method of Financing:						
1	General Revenue Fund	\$650,474	\$398,851	\$257,089	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$650,474	\$398,851	\$257,089	\$0	\$0
Method of Financing:						
770	Est. Other Educational & General	\$2,231	\$326,333	\$398,851	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$2,231	\$326,333	\$398,851	\$0	\$0
Method of Financing:						

(1) - Formula funded strategies are not requested in 2024-25 because amounts are not determined by institutions.

713 Tarleton State University

GOAL: 2 Provide Infrastructure Support

OBJECTIVE: 1 Provide Operation and Maintenance of E&G Space

STRATEGY: 1 Educational and General Space Support

Service Categories:

Service: 10

Income: A.2

Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024 ⁽¹⁾	BL 2025 ⁽¹⁾
210	Military and Vet Exemptions, est	\$0	\$0	\$0	\$0	\$0
SUBTOTAL, MOF (OTHER FUNDS)		\$0	\$0	\$0	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$0	\$0
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$652,705	\$725,184	\$655,940	\$0	\$0

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Infrastructure Support formula distributes funding associated with plant-related formulas and utilities. The formula is driven by the predicted square feet for universities' educational and general activities produced by the Coordinating Board Space Projection Model. The portion of the formula related to utilities is adjusted to reflect differences in unit costs for purchased utilities, including electricity, natural gas, water and wastewater, and thermal energy.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Formula funded strategies are not requested in 2024-25 because amounts are not determined by institutions

(1) - Formula funded strategies are not requested in 2024-25 because amounts are not determined by institutions.

713 Tarleton State University

GOAL: 2 Provide Infrastructure Support
OBJECTIVE: 1 Provide Operation and Maintenance of E&G Space
STRATEGY: 1 Educational and General Space Support

Service Categories:
Service: 10 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024 ⁽¹⁾	BL 2025 ⁽¹⁾
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EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		BIENNIAL	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
Base Spending (Est 2022 + Bud 2023)	Baseline Request (BL 2024 + BL 2025)	CHANGE	\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$1,381,124	\$0	\$(1,381,124)	\$(1,381,124)	Formula funded strategies are not requested in 2024-25 because amounts are not determined by institutions.
			\$(1,381,124)	Total of Explanation of Biennial Change

(1) - Formula funded strategies are not requested in 2024-25 because amounts are not determined by institutions.

713 Tarleton State University

GOAL: 2 Provide Infrastructure Support
OBJECTIVE: 1 Provide Operation and Maintenance of E&G Space
STRATEGY: 2 Capital Construction Assistance Projects Revenue Bonds

Service Categories:

Service: 10 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
Objects of Expense:						
2008	DEBT SERVICE	\$10,730,764	\$10,740,961	\$10,738,758	\$18,581,677	\$18,581,726
TOTAL, OBJECT OF EXPENSE		\$10,730,764	\$10,740,961	\$10,738,758	\$18,581,677	\$18,581,726
Method of Financing:						
1	General Revenue Fund	\$10,730,764	\$10,740,961	\$10,738,758	\$18,581,677	\$18,581,726
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$10,730,764	\$10,740,961	\$10,738,758	\$18,581,677	\$18,581,726
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$18,581,677	\$18,581,726
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$10,730,764	\$10,740,961	\$10,738,758	\$18,581,677	\$18,581,726

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Tuition Revenue Bond strategy provides funds for service of debt related to capital projects.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

713 Tarleton State University

GOAL: 2 Provide Infrastructure Support
OBJECTIVE: 1 Provide Operation and Maintenance of E&G Space
STRATEGY: 2 Capital Construction Assistance Projects Revenue Bonds

Service Categories:
Service: 10 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
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EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		BIENNIAL CHANGE	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
Base Spending (Est 2022 + Bud 2023)	Baseline Request (BL 2024 + BL 2025)		\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$21,479,719	\$37,163,403	\$15,683,684	\$15,683,684	Increase in Capital Construction Assistance Projects (CCAPs) Debt Service
			<u>\$15,683,684</u>	Total of Explanation of Biennial Change

713 Tarleton State University

GOAL: 3 Provide Non-formula Support
OBJECTIVE: 1 INSTRUCTIONAL SUPPORT
STRATEGY: 1 Tarleton Outreach

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
Objects of Expense:						
1001	SALARIES AND WAGES	\$16,244	\$15,433	\$15,433	\$15,433	\$15,433
TOTAL, OBJECT OF EXPENSE		\$16,244	\$15,433	\$15,433	\$15,433	\$15,433
Method of Financing:						
1	General Revenue Fund	\$16,244	\$15,433	\$15,433	\$15,433	\$15,433
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$16,244	\$15,433	\$15,433	\$15,433	\$15,433
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$15,433	\$15,433
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$16,244	\$15,433	\$15,433	\$15,433	\$15,433
FULL TIME EQUIVALENT POSITIONS:		0.0	0.0	0.7	0.7	0.7
STRATEGY DESCRIPTION AND JUSTIFICATION:						

713 Tarleton State University

GOAL: 3 Provide Non-formula Support
OBJECTIVE: 1 INSTRUCTIONAL SUPPORT
STRATEGY: 1 Tarleton Outreach

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
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The mission of the outreach initiatives in Waco and Fort Worth are to focus on the following: (1) expand citizens' access to affordable higher education in underserved and growing regions of Texas; (2) provide affordable pathways for Bachelor's completion programs and graduate programs; and (3) position Tarleton State University to reach the completion targets set forth by the Texas Higher Education Coordinating Board's Building a Talent Strong Texas. This item assists Tarleton in providing higher education opportunities in one of the State's most rapidly growing regions, especially for women and minorities. Current Tarleton outreach centers are in the Southwest Metroplex and in Waco at the McLennan Community College (MCC) University Center. Tarleton is the lowest cost upper level and graduate degree provider in the Southwest Metroplex. In Waco, Tarleton is distinct in that it is the only public higher education institution. In the Southwest Metroplex, women account for 75% of the enrollment, and 25% are minorities. At the MCC University Center, 65% of the students are women and 27% are minorities. This funding will allow new initiatives to continue to be pursued.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Additional information for this strategy is available in Schedule 9, Non-Formula Item Information.

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2022 + Bud 2023)</u>	<u>Baseline Request (BL 2024 + BL 2025)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$30,866	\$30,866	\$0	\$0	Additional Information for this strategy is available in Schedule 9 in external factors
			<u>\$0</u>	Total of Explanation of Biennial Change

713 Tarleton State University

GOAL: 3 Provide Non-formula Support
OBJECTIVE: 1 INSTRUCTIONAL SUPPORT
STRATEGY: 2 Multi-Institution Teaching Center

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
Objects of Expense:						
1001	SALARIES AND WAGES	\$288,535	\$350,366	\$351,000	\$351,000	\$351,000
1005	FACULTY SALARIES	\$411,706	\$495,253	\$496,000	\$496,000	\$496,000
2001	PROFESSIONAL FEES AND SERVICES	\$0	\$0	\$0	\$0	\$0
2002	FUELS AND LUBRICANTS	\$316	\$0	\$0	\$0	\$0
2003	CONSUMABLE SUPPLIES	\$0	\$0	\$0	\$0	\$0
2004	UTILITIES	\$0	\$0	\$0	\$0	\$0
2005	TRAVEL	\$0	\$0	\$0	\$0	\$0
2006	RENT - BUILDING	\$0	\$0	\$0	\$0	\$0
2007	RENT - MACHINE AND OTHER	\$0	\$2,020	\$483	\$483	\$483
2009	OTHER OPERATING EXPENSE	\$27,262	\$844	\$1,000	\$1,000	\$1,000
TOTAL, OBJECT OF EXPENSE		\$727,819	\$848,483	\$848,483	\$848,483	\$848,483
Method of Financing:						
1	General Revenue Fund	\$727,819	\$848,483	\$848,483	\$848,483	\$848,483
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$727,819	\$848,483	\$848,483	\$848,483	\$848,483

713 Tarleton State University

GOAL: 3 Provide Non-formula Support
OBJECTIVE: 1 INSTRUCTIONAL SUPPORT
STRATEGY: 2 Multi-Institution Teaching Center

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$848,483	\$848,483
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$727,819	\$848,483	\$848,483	\$848,483	\$848,483
FULL TIME EQUIVALENT POSITIONS:		7.7	7.9	7.9	7.9	7.9

STRATEGY DESCRIPTION AND JUSTIFICATION:

The mission of the Midlothian Higher Education Center is to form a partnership between its active members, Tarleton State University, Navarro College, and Texas A&M University – Commerce. The partnership provides access to affordable higher education in a rapidly growing and underserved region in Texas and positions Tarleton State University to reach the completion targets set forth by the Texas Higher Education Coordinating Board's Building a Talent Strong Texas .

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Additional information for this strategy is available in Schedule 9, Non-Formula Item Information.

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2022 + Bud 2023)</u>	<u>Baseline Request (BL 2024 + BL 2025)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$1,696,966	\$1,696,966	\$0		
			\$0	Total of Explanation of Biennial Change

713 Tarleton State University

GOAL: 3 Provide Non-formula Support
OBJECTIVE: 1 INSTRUCTIONAL SUPPORT
STRATEGY: 3 Health Sciences and Rural Health Program

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
Objects of Expense:						
1001	SALARIES AND WAGES	\$0	\$112,221	\$350,000	\$350,000	\$350,000
1005	FACULTY SALARIES	\$0	\$26,267	\$150,000	\$150,000	\$150,000
1010	PROFESSIONAL SALARIES	\$0	\$11,448	\$50,000	\$50,000	\$50,000
2009	OTHER OPERATING EXPENSE	\$0	\$850,064	\$450,000	\$450,000	\$450,000
TOTAL, OBJECT OF EXPENSE		\$0	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
Method of Financing:						
1	General Revenue Fund	\$0	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$0	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$1,000,000	\$1,000,000
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$0	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
FULL TIME EQUIVALENT POSITIONS:		0.0	1.0	5.5	5.5	5.5
STRATEGY DESCRIPTION AND JUSTIFICATION:						

713 Tarleton State University

GOAL: 3 Provide Non-formula Support
OBJECTIVE: 1 INSTRUCTIONAL SUPPORT
STRATEGY: 3 Health Sciences and Rural Health Program

Service Categories:
Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
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Tarleton received approval during the 2022-23 biennium to support the development of health science degree programs to meet the workforce demands for allied health care professionals in rural Texas. Significant progress has been made related to establishing groundwork for the health science degree programs and the new Health Science building on the Tarleton State campus located in Stephenville. Tarleton's goal is to further focused on increased collaboration between multidisciplinary providers is viewed as essential to improved outcomes, improved quality, cost efficiency, treatment adherence, reduction of errors in healthcare and improved patient experience. This kind of collaboration requires significant changes to how providers practice, interact, and perceive their relationships to other healthcare providers.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Additional information for this strategy is available in Schedule 9, Non-Formula Item Information.

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2022 + Bud 2023)</u>	<u>Baseline Request (BL 2024 + BL 2025)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$2,000,000	\$2,000,000	\$0	\$0	Additional information for this strategy is available in Schedule 9, Non-Formula Item Information.
			<u>\$0</u>	Total of Explanation of Biennial Change

3.A. Strategy Request
88th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

8/4/2022 9:54:02PM

713 Tarleton State University

GOAL: 3 Provide Non-formula Support

OBJECTIVE: 2 Research

STRATEGY: 1 Institute for Applied Environmental Research

Service Categories:

Service: 21

Income: A.2

Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
Objects of Expense:						
1001	SALARIES AND WAGES	\$244,807	\$447,474	\$452,474	\$452,474	\$452,474
1002	OTHER PERSONNEL COSTS	\$0	\$0	\$0	\$0	\$0
1005	FACULTY SALARIES	\$0	\$6,371	\$7,982	\$7,982	\$7,982
1010	PROFESSIONAL SALARIES	\$0	\$0	\$0	\$0	\$0
2001	PROFESSIONAL FEES AND SERVICES	\$5,050	\$0	\$0	\$0	\$0
2002	FUELS AND LUBRICANTS	\$45	\$0	\$0	\$0	\$0
2003	CONSUMABLE SUPPLIES	\$2,821	\$0	\$0	\$0	\$0
2004	UTILITIES	\$671	\$637	\$637	\$637	\$637
2005	TRAVEL	\$2,794	\$0	\$0	\$0	\$0
2006	RENT - BUILDING	\$1,080	\$1,020	\$1,020	\$1,020	\$1,020
2007	RENT - MACHINE AND OTHER	\$3,274	\$3,069	\$3,069	\$3,069	\$3,069
2009	OTHER OPERATING EXPENSE	\$108,265	\$11,611	\$5,000	\$5,000	\$5,000
3001	CLIENT SERVICES	\$0	\$0	\$0	\$0	\$0
5000	CAPITAL EXPENDITURES	\$118,763	\$0	\$0	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$487,570	\$470,182	\$470,182	\$470,182	\$470,182

Method of Financing:

713 Tarleton State University

GOAL: 3 Provide Non-formula Support

OBJECTIVE: 2 Research

STRATEGY: 1 Institute for Applied Environmental Research

Service Categories:

Service: 21

Income: A.2

Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
1	General Revenue Fund	\$487,570	\$470,182	\$470,182	\$470,182	\$470,182
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$487,570	\$470,182	\$470,182	\$470,182	\$470,182
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$470,182	\$470,182
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$487,570	\$470,182	\$470,182	\$470,182	\$470,182
FULL TIME EQUIVALENT POSITIONS:		4.4	5.2	5.2	5.2	5.2

STRATEGY DESCRIPTION AND JUSTIFICATION:

In accordance with Section 87.004 of the Texas Education Code, TIAER conducts scientific research, economic inquiry, and institutional, statutory and regulatory analysis to address pressing environmental issues facing the state and nation, assists public entities in the development and implementation of policies that promote environmental quality while maintaining a viable economy. In pursuing these objectives, TIAER seeks to involve all affected interests through open research forums. These forums draw together elected officials, agency personnel, researchers, and affected interest group representatives to define key issues, focus research activities and develop proposed solutions. This approach aids the development of practical, equitable, and economically feasible solutions to environmental concerns.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Additional information for this strategy is available in Schedule 9, Special Item Information.

713 Tarleton State University

GOAL: 3 Provide Non-formula Support

OBJECTIVE: 2 Research

STRATEGY: 1 Institute for Applied Environmental Research

Service Categories:

Service: 21

Income: A.2

Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
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EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		BIENNIAL	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
Base Spending (Est 2022 + Bud 2023)	Baseline Request (BL 2024 + BL 2025)	CHANGE	\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$940,364	\$940,364	\$0		
			\$0	Total of Explanation of Biennial Change

713 Tarleton State University

GOAL: 3 Provide Non-formula Support

OBJECTIVE: 2 Research

STRATEGY: 2 Tarleton Agricultural and Environmental Sciences Research Center

Service Categories:

Service: 19

Income: A.2

Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
Objects of Expense:						
1001	SALARIES AND WAGES	\$37,645	\$49,757	\$60,000	\$60,000	\$60,000
1005	FACULTY SALARIES	\$0	\$1,948	\$8,360	\$8,360	\$8,360
5000	CAPITAL EXPENDITURES	\$0	\$16,655	\$0	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$37,645	\$68,360	\$68,360	\$68,360	\$68,360
Method of Financing:						
1	General Revenue Fund	\$37,645	\$68,360	\$68,360	\$68,360	\$68,360
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$37,645	\$68,360	\$68,360	\$68,360	\$68,360
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$68,360	\$68,360
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$37,645	\$68,360	\$68,360	\$68,360	\$68,360
FULL TIME EQUIVALENT POSITIONS:		1.2	0.4	0.9	1.2	1.2

STRATEGY DESCRIPTION AND JUSTIFICATION:

The mission of the Center is to provide an academically progressive and diverse instructional laboratory that represents the current agricultural industry and enables students to acquire understanding, knowledge, and skills necessary to establish successful careers and become responsible citizens and leaders.

713 Tarleton State University

GOAL: 3 Provide Non-formula Support

OBJECTIVE: 2 Research

STRATEGY: 2 Tarleton Agricultural and Environmental Sciences Research Center

Service Categories:

Service: 19

Income: A.2

Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
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EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Additional information for this strategy is available in Schedule 9, Special Item Information.

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2022 + Bud 2023)</u>	<u>Baseline Request (BL 2024 + BL 2025)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$136,720	\$136,720	\$0		
			\$0	Total of Explanation of Biennial Change

713 Tarleton State University

GOAL: 3 Provide Non-formula Support
OBJECTIVE: 3 Public Service
STRATEGY: 1 Small Business Development Center

Service Categories:

Service: 13 Income: A.1 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
Objects of Expense:						
1001	SALARIES AND WAGES	\$75,029	\$51,575	\$75,049	\$75,049	\$75,049
1002	OTHER PERSONNEL COSTS	\$0	\$23,474	\$0	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$75,029	\$75,049	\$75,049	\$75,049	\$75,049
Method of Financing:						
1	General Revenue Fund	\$75,029	\$75,049	\$75,049	\$75,049	\$75,049
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$75,029	\$75,049	\$75,049	\$75,049	\$75,049
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$75,049	\$75,049
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$75,029	\$75,049	\$75,049	\$75,049	\$75,049
FULL TIME EQUIVALENT POSITIONS:		1.0	1.0	1.0	1.0	1.0

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Tarleton State University Small Business Development Center (SBDC) is an outreach program of the Northwest Texas Small Business Development Center. The SBDC provides business counseling, technical assistance, training workshops, and business plan development for a ten county area (Brown, Mills, Comanche, Hamilton, Erath, Hood, Somervell, Parker, Palo Pinto, and Wise counties). The SBDC's mission is to stimulate economic growth through the starting and expanding of small businesses by providing consulting, training and research to entrepreneurs and community leaders.

713 Tarleton State University

GOAL: 3 Provide Non-formula Support
OBJECTIVE: 3 Public Service
STRATEGY: 1 Small Business Development Center

Service Categories:
Service: 13 Income: A.1 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
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EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:
Additional information for this strategy is available in Schedule 9, Special Item Information.

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIAL TOTAL - ALL FUNDS		BIENNIAL CHANGE	EXPLANATION OF BIENNIAL CHANGE	
Base Spending (Est 2022 + Bud 2023)	Baseline Request (BL 2024 + BL 2025)		\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$150,098	\$150,098	\$0		
			\$0	Total of Explanation of Biennial Change

713 Tarleton State University

GOAL: 3 Provide Non-formula Support
OBJECTIVE: 4 INSTITUTIONAL SUPPORT
STRATEGY: 1 Institutional Enhancement

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
Objects of Expense:						
2009	OTHER OPERATING EXPENSE	\$110,529	\$270,986	\$300,000	\$1,814,204	\$1,814,204
TOTAL, OBJECT OF EXPENSE		\$110,529	\$270,986	\$300,000	\$1,814,204	\$1,814,204
Method of Financing:						
1	General Revenue Fund	\$110,529	\$270,986	\$300,000	\$1,814,204	\$1,814,204
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$110,529	\$270,986	\$300,000	\$1,814,204	\$1,814,204
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$1,814,204	\$1,814,204
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$110,529	\$270,986	\$300,000	\$1,814,204	\$1,814,204

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

The mission of this strategy is to supplement institutional base funding for core academic operations, expanded access through new academic degree and certificate programs, and improve responsiveness to 2-year college partnerships to grow the transfer pathway. This funding enables Tarleton to provide access in critical need STEM and health science fields.

713 Tarleton State University

GOAL: 3 Provide Non-formula Support
OBJECTIVE: 4 INSTITUTIONAL SUPPORT
STRATEGY: 1 Institutional Enhancement

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
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EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Additional information for this strategy is available in Schedule 9, Special Item Information.

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2022 + Bud 2023)</u>	<u>Baseline Request (BL 2024 + BL 2025)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$570,986	\$3,628,408	\$3,057,422	\$3,057,422	Institutional Enhancement expenses are rolled under operations support
			<u>\$3,057,422</u>	Total of Explanation of Biennial Change

713 Tarleton State University

GOAL:	6	Research Funds	
OBJECTIVE:	3	Comprehensive Research Fund	Service Categories:
STRATEGY:	1	Comprehensive Research Fund	Service: 21 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
Objects of Expense:						
1001	SALARIES AND WAGES	\$267,768	\$395,978	\$395,978	\$0	\$0
1005	FACULTY SALARIES	\$199,339	\$4,500	\$4,500	\$0	\$0
1010	PROFESSIONAL SALARIES	\$0	\$2,797	\$2,797	\$0	\$0
2003	CONSUMABLE SUPPLIES	\$1	\$0	\$0	\$0	\$0
2007	RENT - MACHINE AND OTHER	\$6,250	\$3,400	\$3,400	\$0	\$0
2009	OTHER OPERATING EXPENSE	\$7,715	\$11,365	\$11,365	\$0	\$0
5000	CAPITAL EXPENDITURES	\$0	\$16,508	\$16,508	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$481,073	\$434,548	\$434,548	\$0	\$0
Method of Financing:						
1	General Revenue Fund	\$481,073	\$434,548	\$434,548	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$481,073	\$434,548	\$434,548	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$0	\$0
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$481,073	\$434,548	\$434,548	\$0	\$0
FULL TIME EQUIVALENT POSITIONS:		6.7	0.8	2.7	4.7	4.7

713 Tarleton State University

GOAL: 6 Research Funds

OBJECTIVE: 3 Comprehensive Research Fund

STRATEGY: 1 Comprehensive Research Fund

Service Categories:

Service: 21

Income: A.2

Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
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STRATEGY DESCRIPTION AND JUSTIFICATION:

The Texas Comprehensive Research Fund provides funding to promote increased research capacity at eligible general academic teaching institutions including those other than The University of Texas at Austin, Texas A&M University or any institution designated as an emerging research university under the Higher Education Coordinating Board's (THECB) accountability system.

Funding is to be expended for the support and maintenance of educational and general activities, including research and student services, that promote increased research capacity.

A legislatively determined amount of funding is allocated based on the average amount of restricted research funds expended by each institution per year for the three preceding state fiscal years as reported to the THECB.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Formula funded strategies are not requested in 2024-25 because amounts are not determined by institutions

713 Tarleton State University

GOAL: 6 Research Funds
OBJECTIVE: 3 Comprehensive Research Fund
STRATEGY: 1 Comprehensive Research Fund

Service Categories:
Service: 21 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
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EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2022 + Bud 2023)</u>	<u>Baseline Request (BL 2024 + BL 2025)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$869,096	\$0	\$(869,096)	\$(869,096)	Formula funded strategies are not requested in 2024-25 because amounts are not determined by institutions
			<u>\$(869,096)</u>	Total of Explanation of Biennial Change

SUMMARY TOTALS:

OBJECTS OF EXPENSE:	\$62,075,830	\$65,853,726	\$65,885,757	\$28,736,338	\$28,845,508
METHODS OF FINANCE (INCLUDING RIDERS):				\$28,736,338	\$28,845,508
METHODS OF FINANCE (EXCLUDING RIDERS):	\$62,075,830	\$65,853,726	\$65,885,757	\$28,736,338	\$28,845,508
FULL TIME EQUIVALENT POSITIONS:	573.9	611.0	611.0	611.0	611.0

4.A. Exceptional Item Request Schedule
88th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

DATE: **8/4/2022**
TIME: **9:54:32PM**

Agency code: **713** Agency name: **Tarleton State University**

CODE	DESCRIPTION			Excp 2024	Excp 2025
		Item Name:	Better Health for Rural North Texans		
		Item Priority:	1		
		IT Component:	No		
		Anticipated Out-year Costs:	Yes		
		Involve Contracts > \$50,000:	Yes		
	Includes Funding for the Following Strategy or Strategies:	03-05-01	Exceptional Item Request		
OBJECTS OF EXPENSE:					
1001	SALARIES AND WAGES			1,070,000	1,070,000
1005	FACULTY SALARIES			1,180,000	1,180,000
2001	PROFESSIONAL FEES AND SERVICES			600,000	600,000
2009	OTHER OPERATING EXPENSE			1,470,000	1,470,000
TOTAL, OBJECT OF EXPENSE				\$4,320,000	\$4,320,000
METHOD OF FINANCING:					
1	General Revenue Fund			4,320,000	4,320,000
TOTAL, METHOD OF FINANCING				\$4,320,000	\$4,320,000
FULL-TIME EQUIVALENT POSITIONS (FTE):				28.00	28.00

DESCRIPTION / JUSTIFICATION:

Program Description/Mission:

Tarleton's Better Health for Rural North Texans initiative addresses critical healthcare and quality-of-life needs in our region. Thanks to the state support during the 87th session to help Tarleton expand the reach of our College of Health Sciences, we are well-positioned to build upon that momentum to further meet the needs of our rural region. The next steps of our comprehensive strategy will be to increase the number of rural healthcare practitioners we produce in underrepresented healthcare fields, provide support for rural schools and parents for pediatric health and well-being, and facilitate targeted outreach and research about critical healthcare and quality-of-life issues. This three-pronged approach will help to ensure systemic issues like the healthcare practitioner shortage, lack of quality pediatric care, and lack of contextualized outreach and research do not exacerbate healthcare disparities in our rural region.

Major Accomplishments Expected for the next 2 years

Goal: Improve health outcomes in our rural region.

- o Objective 1: Increase the number of graduates in our pediatric nursing, CRNA program, speech pathology program, and adolescent psychology (licensed school psychologist) programs, provide critical support structures for student success outcomes, and form partnerships for clinical placements that lead to rural career residencies.
- o Objective 2: Expand services of the Center for Child Well-Being to serve 25 additional rural school districts.
- o Objective 3: Establish the Center for Rural Healthcare Outreach and Research.

Agency code: 713 Agency name: Tarleton State University

CODE	DESCRIPTION	Excp 2024	Excp 2025
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EXTERNAL/INTERNAL FACTORS:

Rural Americans have a higher occurrence of disease, increased mortality rates, and lower life expectancies. Access to care is driven by a shortage of healthcare professionals that has been made exponentially worse by the pandemic, and a higher rate of uninsured patients live in rural communities. The US Health Resources and Services Administration classifies Erath and all contiguous counties surrounding it as “health workforce shortage areas.” Children in our region are not immune to these healthcare disparities, particularly in the areas of psychological and behavioral care. The three elements of this initiative — increasing the number of practitioners in our area, expanding pediatric care, and providing critically needed rural healthcare outreach and research — will help ensure better health for rural North Texas.

Tarleton has made it a strategic priority to improve health outcomes in our rural region. With last cycle’s legislative funding and strategic university investments, we will launch nine new healthcare programs over the next five years (three doctoral and six master of science degrees).

Date Established: 2024
Eligible for Formula Funding: N/A

Impact of Not Funding:

Ongoing limitations for rural healthcare have exacerbated systemic problems for the quality-of-life in our communities and surrounding counties. Every time a rural hospital experiences significant staffing shortages, or worse - closes completely, there are tragic consequences for the local community and surrounding areas. While medical consequences are the most obvious, there are additional losses of tax revenue, reduction of ancillary business support such as pharmacies and clinics, and fewer medical professionals that enrich rural economies. Increasing the pipeline of medical professionals, bolstering pediatric health and well-being, and providing critical rural healthcare outreach and research are critical ways help to mitigate the challenges outlined above.

PCLS TRACKING KEY:

DESCRIPTION OF ANTICIPATED OUT-YEAR COSTS :

Anticipated out year costs would include salaries and wages, operations & maintenance to maintain and support this initiative.

ESTIMATED ANTICIPATED OUT-YEAR COSTS FOR ITEM:

2026	2027	2028
\$4,320,000	\$4,320,000	\$4,320,000

4.A. Exceptional Item Request Schedule
88th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

DATE: **8/4/2022**
TIME: **9:54:32PM**

Agency code: **713** Agency name: **Tarleton State University**

CODE	DESCRIPTION	Excp 2024	Excp 2025
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APPROXIMATE PERCENTAGE OF EXCEPTIONAL ITEM : 6.94%

CONTRACT DESCRIPTION :

Anticipated contract for licensed psychologists. Individuals will not be Tarleton employees, but licensed school psychologists.

Agency code: 713 Agency name: Tarleton State University

Code	Description	Excp 2024	Excp 2025
Item Name: Better Health for Rural North Texans			
Allocation to Strategy: 3-5-1 Exceptional Item Request			
OBJECTS OF EXPENSE:			
1001	SALARIES AND WAGES	1,070,000	1,070,000
1005	FACULTY SALARIES	1,180,000	1,180,000
2001	PROFESSIONAL FEES AND SERVICES	600,000	600,000
2009	OTHER OPERATING EXPENSE	1,470,000	1,470,000
TOTAL, OBJECT OF EXPENSE		\$4,320,000	\$4,320,000
METHOD OF FINANCING:			
1	General Revenue Fund	4,320,000	4,320,000
TOTAL, METHOD OF FINANCING		\$4,320,000	\$4,320,000
FULL-TIME EQUIVALENT POSITIONS (FTE):		28.0	28.0

4.C. Exceptional Items Strategy Request
88th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

DATE: 8/4/2022
TIME: 9:54:33PM

Agency Code: 713 Agency name: Tarleton State University

GOAL: 3 Provide Non-formula Support

OBJECTIVE: 5 Exceptional Item Request

STRATEGY: 1 Exceptional Item Request

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Excp 2024	Excp 2025
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OBJECTS OF EXPENSE:

1001	SALARIES AND WAGES	1,070,000	1,070,000
1005	FACULTY SALARIES	1,180,000	1,180,000
2001	PROFESSIONAL FEES AND SERVICES	600,000	600,000
2009	OTHER OPERATING EXPENSE	1,470,000	1,470,000
Total, Objects of Expense		\$4,320,000	\$4,320,000

METHOD OF FINANCING:

1	General Revenue Fund	4,320,000	4,320,000
Total, Method of Finance		\$4,320,000	\$4,320,000

FULL-TIME EQUIVALENT POSITIONS (FTE):	28.0	28.0
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EXCEPTIONAL ITEM(S) INCLUDED IN STRATEGY:

Better Health for Rural North Texans

6.A. Historically Underutilized Business Supporting Schedule
88th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

Date: **8/4/2022**
Time: **9:54:33PM**

Agency Code: **713** Agency: **Tarleton State University**

COMPARISON TO STATEWIDE HUB PROCUREMENT GOALS

A. Fiscal Year - HUB Expenditure Information

Statewide HUB Goals	Procurement Category	% Goal	HUB Expenditures FY 2020			Total Expenditures		HUB Expenditures FY 2021			Total Expenditures	
			% Actual	Diff	Actual \$	FY 2020	% Goal	% Actual	Diff	Actual \$	FY 2021	
11.2%	Heavy Construction	0.0 %	0.0%	0.0%	\$0	\$0	0.0 %	0.0%	0.0%	\$0	\$0	
21.1%	Building Construction	0.0 %	0.0%	0.0%	\$0	\$0	0.0 %	0.0%	0.0%	\$0	\$0	
32.9%	Special Trade	10.7 %	0.0%	-10.7%	\$0	\$17,790	7.8 %	0.0%	-7.8%	\$0	\$11,214	
23.7%	Professional Services	17.0 %	4.0%	-13.0%	\$5,006	\$125,006	15.7 %	0.0%	-15.7%	\$0	\$212,320	
26.0%	Other Services	18.7 %	13.1%	-5.6%	\$5,486,184	\$41,906,943	16.2 %	17.0%	0.8%	\$8,204,282	\$48,241,020	
21.1%	Commodities	29.6 %	24.7%	-4.9%	\$2,431,368	\$9,848,031	28.3 %	23.7%	-4.6%	\$2,921,949	\$12,339,098	
	Total Expenditures		15.3%		\$7,922,558	\$51,897,770		18.3%		\$11,126,231	\$60,803,652	

B. Assessment of Attainment of HUB Procurement Goals

Attainment:

Tarleton obtained 15.27% overall HUB participation for 2020, and 18.30% overall HUB participation for 2021.

Applicability:

Construction projects are managed by the Facilities, Planning and Construction Department of the Texas A&M University System therefore Tarleton will not show significant amounts in these areas.

Factors Affecting Attainment:

Departments are delegated purchasing authority for expenditures less than \$5,000.00. The purchasing department bids out all goods and services greater than \$5,000.00.

C. Good-Faith Efforts to Increase HUB Participation

Outreach Efforts and Mentor-Protégé Programs:

Tarleton State University currently has one mentor-protégé agreements which will end in 2022, however TSU is actively seeking Mentor/Protege relationships. In the 20-21 biennium TSU participated in 12 events to increase HUB participation including attending the UNT HUB Fair, Co-Sponsoring and attending with other A&M university the annual System Wide HUB Fair, attendance at Texas A&M quarterly HUB focused meeting, Procurement connection seminar and HUB Expo, Senator West HUB Expo and Spot Bid Fair, and the TUCHA meeting at UNT in 2020. Participation in the Bexar County virtual conference, UTSA SMWBE Small Business Matchmaking Conference, TUCHA North Texas Chapter Meeting, Texas A&M HUB focused system meeting, Senator West Doing Business Texas Style HUB Fair, and the SABOC "Small Business is BIG Business in

Agency Code: 713 Agency: Tarleton State University

Government Procurement” Virtual Training Workshop and Matchmaking Event

Tarleton Outreach Activities: Outreach and education are provided in conjunction with the University's Office of Human Resources New Employee Orientation. This acquaints new hires with the HUB program and the importance of the program. Tarleton State University posts all bids over \$25,000 on the ESBID.

HUB Program Staffing:

Tarleton State University has two staff members dedicated to the HUB program .

Director, Procurement & Contracts/HUB Coordinator

15% Administers the University's HUB program according to all State and Local rules and regulations .

Manager, Procurement Services and Assistant HUB Coordinator

20% Responsible for the day-to-day oversight of the University's HUB program and act as the University HUB Coordinator ; Monthly, Quarterly, Semi-Annual and Annual HUB reporting; Daily evaluation of University's HUB participation; Develop University wide goals concerning HUB participation; Strategically evaluate and plan HUB events on campus and off campus; Develop procedures to streamline the procurement process to comply with HUB requirements.

Current and Future Good-Faith Efforts:

Tarleton aligns with organizations that promote the HUB program , e.g., Texas University HUB coordinators Alliance

HUB training given to all employees including how to identify HUB vendors using the CMBL

Monitoring procurement card expenditures and those transactions under \$5,000

Attending Economic Opportunity Forums to meet new HUB vendors and strengthen current relationships

Sponsor an annual HUB Fair with other A&M Members

Constantly monitoring for potential Mentor-Protégé relationships

Regular reporting to campus on HUB issues, goals and promote awareness through use of website

Identifying local vendors and encouraging them to apply for HUB certification if applicable

Providing HUB "punch out" purchasing options

Schedule 6H: Estimated Funds Outside the GAA
88th Regular Session
Tarleton State University (713)
Estimated Funds Outside the Institution's Bill Pattern
2022-23 and 2024-25 Biennium

	2022-23 Biennium				2024-25 Biennium			
	<u>FY2022</u> <u>Revenue</u>	<u>FY2023</u> <u>Revenue</u>	<u>Biennium</u> <u>Total</u>	<u>Percent</u> <u>of Total</u>	<u>FY 2024</u> <u>Revenue</u>	<u>FY 2025</u> <u>Revenue</u>	<u>Biennium</u> <u>Total</u>	<u>Percent</u> <u>of Total</u>
APPROPRIATED SOURCES INSIDE THE BILL PATTERN								
State Appropriations (excluding HEGI & State Paid Fringes)	\$ 48,055,178	\$ 48,052,191	\$ 96,107,369		\$ 52,372,191	\$ 52,372,191	\$ 104,744,382	
Tuition and Fees (net of Discounts and Allowances)	16,961,837	17,803,036	34,764,873		18,942,353	19,004,222	37,946,575	
Endowment and Interest Income	22,619	30,530	53,149		31,446	32,390	63,836	
Sales and Services of Educational Activities (net)	814,092	-	814,092		-	-	-	
Sales and Services of Hospitals (net)	-	-	-		-	-	-	
Other Income	-	-	-		375	350	725	
Total	<u>65,853,726</u>	<u>65,885,757</u>	<u>131,739,483</u>	<u>22.2%</u>	<u>71,346,365</u>	<u>71,409,153</u>	<u>142,755,518</u>	<u>24.4%</u>
APPROPRIATED SOURCES OUTSIDE THE BILL PATTERN								
State Appropriations (HEGI & State Paid Fringes)	\$ 13,164,582	\$ 13,365,334	\$ 26,529,916		\$ 13,365,334	\$ 13,365,334	26,730,668	
Higher Education Assistance Funds	-	-	\$ -		-	-	-	
Comprehensive Research Funds	434,548	434,548	\$ 869,096		434,548	434,548	869,096	
State Grants and Contracts	10,252,473	10,457,522	\$ 20,709,995		10,771,248	11,094,386	21,865,634	
Hazlewood	582,947	582,000	\$ 1,164,947		583,000	583,000	1,166,000	
Total	<u>24,434,550</u>	<u>24,839,404</u>	<u>49,273,954</u>	<u>8.3%</u>	<u>25,154,130</u>	<u>25,477,268</u>	<u>50,631,398</u>	<u>8.7%</u>
NON-APPROPRIATED SOURCES								
Tuition and Fees (net of Discounts and Allowances)	95,089,627	96,991,420	192,081,047		97,000,000	97,000,000	194,000,000	
Federal Grants and Contracts	54,351,602	54,895,118	109,246,720		55,000,000	55,000,000	110,000,000	
State Grants and Contracts	341,312	344,726	686,038		345,000	345,000	690,000	
Local Government Grants and Contracts	79,349	80,142	159,491		81,000	81,000	162,000	
Private Gifts and Grants	6,487,873	6,552,751	13,040,624		6,600,000	6,600,000	13,200,000	
Endowment and Interest Income	2,414,724	2,438,871	4,853,595		2,439,000	2,439,000	4,878,000	
Sales and Services of Educational Activities (net)	1,832,258	1,850,581	3,682,839		1,851,000	1,851,000	3,702,000	
Sales and Services of Hospitals (net)	-	-	-		-	-	-	
Professional Fees (net)	-	-	-		-	-	-	
Auxiliary Enterprises (net)	31,363,530	31,677,165	63,040,695		32,000,000	32,000,000	64,000,000	
Other Income	25,669,175	627,640	26,296,815		627,000	627,000	1,254,000	
Total	<u>217,629,450</u>	<u>195,458,414</u>	<u>413,087,863</u>	<u>69.5%</u>	<u>195,943,000</u>	<u>195,943,000</u>	<u>391,886,000</u>	<u>67.0%</u>
TOTAL SOURCES	<u><u>\$ 307,917,726</u></u>	<u><u>\$ 286,183,575</u></u>	<u><u>\$ 594,101,301</u></u>	<u><u>100.0%</u></u>	<u><u>\$ 292,443,495</u></u>	<u><u>\$ 292,829,421</u></u>	<u><u>\$ 585,272,916</u></u>	<u><u>100.0%</u></u>

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713 Tarleton State University					
	Act 2021	Act 2022	Bud 2023	Est 2024	Est 2025
Gross Tuition					
Gross Resident Tuition	17,316,951	18,004,159	18,453,249	18,804,266	19,368,394
Gross Non-Resident Tuition	4,984,632	6,063,356	6,245,255	6,432,612	6,625,591
Gross Tuition	22,301,583	24,067,515	24,698,504	25,236,878	25,993,985
Less: Resident Waivers and Exemptions (excludes Hazlewood)	(251,282)	(258,821)	(263,997)	(271,917)	(280,075)
Less: Non-Resident Waivers and Exemptions	(2,909,339)	(3,290,498)	(3,356,308)	(3,456,997)	(3,560,707)
Less: Hazlewood Exemptions	(1,029,834)	(1,060,729)	(1,081,944)	(1,503,901)	(2,090,423)
Less: Board Authorized Tuition Increases (TX. Educ. Code Ann. Sec. 54.008)	(1,882,768)	(1,939,251)	(1,958,643)	(2,017,402)	(2,077,924)
Less: Tuition increases charged to doctoral students with hours in excess of 100 (TX. Educ. Code Ann. Sec. 54.012)	0	0	0	0	0
Less: Tuition increases charged to undergraduate students with excessive hours above degree requirements. (TX. Educ. Code Ann. Sec. 61.0595)	0	0	0	0	0
Less: Tuition rebates for certain undergraduates (TX. Educ. Code Ann. Sec. 54.0065)	(34,000)	(33,500)	(33,750)	(33,625)	(33,688)
Plus: Tuition waived for Students 55 Years or Older (TX. Educ. Code Ann. Sec. 54.013)	0	0	0	0	0
Less: Tuition for repeated or excessive hours (TX. Educ. Code Ann. Sec. 54.014)	(651,710)	(670,362)	(706,486)	(709,745)	(713,037)
Plus: Tuition waived for Texas Grant Recipients (TX. Educ. Code Ann. Sec. 56.307)	0	0	0	0	0
Subtotal	15,542,650	16,814,354	17,297,376	17,243,291	17,238,131
Less: Transfer of funds for Texas Public Education Grants Program (Tex. Educ. Code Ann. Sec. 56c) and for Emergency Loans (Tex. Educ. Code Ann. Sec. 56d)	(2,623,425)	(2,542,559)	(2,582,991)	(2,644,838)	(2,724,183)
Less: Transfer of Funds (2%) for Physician/Dental Loans (Medical Schools)	0	0	0	0	0
Less: Statutory Tuition (Tx. Educ. Code Ann. Sec. 54.051) Set Aside for Doctoral Incentive Loan Repayment Program (Tx. Educ. Code Ann. Sec. 56.095)	0	0	0	0	0
Less: Other Authorized Deduction					
Net Tuition	12,919,225	14,271,795	14,714,385	14,598,453	14,513,948
Student Teaching Fees	0	0	0	0	0

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713 Tarleton State University					
	Act 2021	Act 2022	Bud 2023	Est 2024	Est 2025
Special Course Fees	0	0	0	0	0
Laboratory Fees	69,117	71,192	73,327	75,527	77,793
Subtotal, Tuition and Fees (Formula Amounts for Health-Related Institutions)	12,988,342	14,342,987	14,787,712	14,673,980	14,591,741
OTHER INCOME					
Interest on General Funds:					
Local Funds in State Treasury	30,064	29,642	30,530	31,446	32,390
Funds in Local Depositories, e.g., local amounts	0	0	0	0	0
Other Income (Itemize)					
Subtotal, Other Income	30,064	29,642	30,530	31,446	32,390
Subtotal, Other Educational and General Income	13,018,406	14,372,629	14,818,242	14,705,426	14,624,131
Less: O.A.S.I. Applicable to Educational and General Local Funds Payrolls	(889,292)	(802,389)	(810,413)	(826,621)	(826,621)
Less: Teachers Retirement System and ORP Proportionality for Educational and General Funds	(879,756)	(784,488)	(797,871)	(699,655)	(699,655)
Less: Staff Group Insurance Premiums	(3,511,887)	(2,918,122)	(2,948,178)	(2,977,660)	(3,007,436)
Total, Other Educational and General Income (Formula Amounts for General Academic Institutions)	7,737,471	9,867,630	10,261,780	10,201,490	10,090,419
Reconciliation to Summary of Request for FY 2019-2021:					
Plus: Transfer of Funds for Texas Public Education Grants Program and Physician Loans	2,623,424	2,542,559	2,582,991	2,644,838	2,724,183
Plus: Transfer of Funds 2% for Physician/Dental Loans (Medical Schools)	0	0	0	0	0
Plus: Transfer of Funds for Cancellation of Student Loans of Physicians	0	0	0	0	0
Plus: Organized Activities	90,091	148,495	118,495	158,565	158,565
Plus: Staff Group Insurance Premiums	3,511,887	2,918,122	2,948,178	2,977,660	3,007,436
Plus: Board-authorized Tuition Income	1,882,768	1,939,251	1,958,643	2,017,402	2,077,924
Plus: Tuition Increases Charged to Doctoral Students with Hours in Excess of 100	0	0	0	0	0
Plus: Tuition Increases Charged to Undergraduate Students with Excessive Hours above Degree Requirements (TX. Educ. Code Ann. Sec. 61.0595)	0	0	0	0	0

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	Act 2021	Act 2022	Bud 2023	Est 2024	Est 2025
Plus: Tuition rebates for certain undergraduates (TX Educ.Code Ann. Sec. 54.0065)	34,000	33,500	33,750	33,625	33,688
Plus: Tuition for repeated or excessive hours (TX. Educ. Code Ann. Sec. 54.014)	651,710	670,362	706,486	709,745	713,037
Less: Tuition Waived for Students 55 Years or Older	0	0	0	0	0
Less: Tuition Waived for Texas Grant Recipients	0	0	0	0	0
Total, Other Educational and General Income Reported on Summary of Request	16,531,351	18,119,919	18,610,323	18,743,325	18,805,252

Schedule 2: Selected Educational, General and Other Funds

8/4/2022 9:54:33PM

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713 Tarleton State University					
	Act 2021	Act 2022	Bud 2023	Est 2024	Est 2025
General Revenue Transfers					
Transfer from Coordinating Board for Texas College Work Study Program (2021, 2022, 2023)	65,631	5,632	0	50,000	50,000
Transfer from Coordinating Board for Professional Nursing Shortage Reduction Program	88,771	(39)	0	88,000	88,000
Transfer of GR Group Insurance Premium from Comptroller (UT and TAMU Components only)	5,371,669	6,577,378	6,577,378	6,708,927	6,708,927
Less: Transfer to Other Institutions	0	0	0	0	0
Less: Transfer to Department of Health, Disproportionate Share - State-Owned Hospitals (2021, 2022, 2023)	0	0	0	0	0
Other (Itemize)					
Hazlewood Transfers - RHE	298,423	353,042	353,042	354,000	354,000
Hazlewood Transfers - Military Veterans Exemption	196,103	229,905	229,905	229,000	229,000
Other: Fifth Year Accounting Scholarship	8,710	4,758	5,000	5,000	5,000
Texas Grants	8,347,808	10,252,473	10,300,000	10,300,000	10,300,000
B-on-Time Program	0	0	0	0	0
Texas Research Incentive Program	0	0	0	0	0
Less: Transfer to System Administration	0	0	0	0	0
GME Expansion	0	0	0	0	0
Subtotal, General Revenue Transfers	14,377,115	17,423,149	17,465,325	17,734,927	17,734,927
General Revenue HEF	0	0	0	0	0
Transfer from Available University Funds (UT, A&M and Prairie View A&M Only)	0	0	0	0	0
Other Additions (Itemize)					
Increase Capital Projects - Educational and General Funds	0	0	0	0	0
Transfer from Department of Health, Disproportionate Share - State-owned Hospitals (2021, 2022, 2023)	0	0	0	0	0
Transfers from Other Funds, e.g., Designated funds transferred for educational and general activities (Itemize)	0	0	0	0	0
Other (Itemize)					
Gross Designated Tuition (Sec. 54.0513)	54,259,040	82,222,623	83,867,076	85,544,417	87,255,306
Indirect Cost Recovery (Sec. 145.001(d))	2,123,524	4,498,159	4,500,000	4,500,000	4,500,000

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	Act 2021	Act 2022	Bud 2023	Est 2024	Est 2025
Correctional Managed Care Contracts	0	0	0	0	0

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	E&G Enrollment	GR Enrollment	GR-D/OEGI Enrollment	Total E&G (Check)	Local Non-E&G
GR & GR-D Percentages					
GR %	75.45%				
GR-D/Other %	24.55%				
Total Percentage	100.00%				
FULL TIME ACTIVES					
1a Employee Only	231	174	57	231	226
2a Employee and Children	82	62	20	82	86
3a Employee and Spouse	78	59	19	78	35
4a Employee and Family	147	111	36	147	110
5a Eligible, Opt Out	13	10	3	13	23
6a Eligible, Not Enrolled	22	17	5	22	20
Total for This Section	573	433	140	573	500
PART TIME ACTIVES					
1b Employee Only	1	1	0	1	58
2b Employee and Children	0	0	0	0	1
3b Employee and Spouse	0	0	0	0	2
4b Employee and Family	0	0	0	0	1
5b Eligible, Opt Out	3	2	1	3	132
6b Eligible, Not Enrolled	0	0	0	0	5
Total for This Section	4	3	1	4	199
Total Active Enrollment	577	436	141	577	699

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	E&G Enrollment	GR Enrollment	GR-D/OEGI Enrollment	Total E&G (Check)	Local Non-E&G
FULL TIME RETIREES by ERS					
1c Employee Only	310	234	76	310	6
2c Employee and Children	3	2	1	3	0
3c Employee and Spouse	142	107	35	142	3
4c Employee and Family	9	7	2	9	0
5c Eligible, Opt Out	0	0	0	0	0
6c Eligible, Not Enrolled	0	0	0	0	0
Total for This Section	464	350	114	464	9
PART TIME RETIREES by ERS					
1d Employee Only	0	0	0	0	0
2d Employee and Children	0	0	0	0	0
3d Employee and Spouse	0	0	0	0	0
4d Employee and Family	0	0	0	0	0
5d Eligible, Opt Out	0	0	0	0	0
6d Eligible, Not Enrolled	0	0	0	0	0
Total for This Section	0	0	0	0	0
Total Retirees Enrollment	464	350	114	464	9
TOTAL FULL TIME ENROLLMENT					
1e Employee Only	541	408	133	541	232
2e Employee and Children	85	64	21	85	86
3e Employee and Spouse	220	166	54	220	38
4e Employee and Family	156	118	38	156	110
5e Eligible, Opt Out	13	10	3	13	23
6e Eligible, Not Enrolled	22	17	5	22	20
Total for This Section	1,037	783	254	1,037	509

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	E&G Enrollment	GR Enrollment	GR-D/OEGI Enrollment	Total E&G (Check)	Local Non-E&G
TOTAL ENROLLMENT					
1f Employee Only	542	409	133	542	290
2f Employee and Children	85	64	21	85	87
3f Employee and Spouse	220	166	54	220	40
4f Employee and Family	156	118	38	156	111
5f Eligible, Opt Out	16	12	4	16	155
6f Eligible, Not Enrolled	22	17	5	22	25
Total for This Section	1,041	786	255	1,041	708

Schedule 4: Computation of OASI
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Proportionality Percentage Based on Comptroller Accounting Policy Statement #011, Exhibit 2	2021		2022		2023		2024		2025	
	<u>% to Total</u>	<u>Allocation of OASI</u>	<u>% to Total</u>	<u>Allocation of OASI</u>	<u>% to Total</u>	<u>Allocation of OASI</u>	<u>% to Total</u>	<u>Allocation of OASI</u>	<u>% to Total</u>	<u>Allocation of OASI</u>
General Revenue (% to Total)	72.0043	\$2,287,240	75.4483	\$2,465,772	75.4483	\$2,490,430	75.4483	\$2,540,238	75.4483	\$2,540,239
Other Educational and General Funds (% to Total)	27.9957	\$889,292	24.5517	\$802,389	24.5517	\$810,413	24.5517	\$826,621	24.5517	\$826,621
Health-Related Institutions Patient Income (% to Total)	0.0000	\$0	0.0000	\$0	0.0000	\$0	0.0000	\$0	0.0000	\$0
Grand Total, OASI (100%)	100.0000	\$3,176,532	100.0000	\$3,268,161	100.0000	\$3,300,843	100.0000	\$3,366,859	100.0000	\$3,366,860

Schedule 5: Calculation of Retirement Proportionality and ORP Differential

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Description	Act 2021	Act 2022	Bud 2023	Est 2024	Est 2025
Proportionality Amounts					
Gross Educational and General Payroll - Subject To TRS Retirement	29,203,040	29,108,837	28,763,164	28,449,384	28,449,384
Employer Contribution to TRS Retirement Programs	2,190,228	2,255,934	2,301,053	2,347,074	2,347,074
Gross Educational and General Payroll - Subject To ORP Retirement	14,427,926	14,232,030	14,374,351	14,518,094	14,518,094
Employer Contribution to ORP Retirement Programs	952,242	939,314	948,707	958,192	958,192
Proportionality Percentage					
General Revenue	72.0043 %	75.4483 %	75.4483 %	78.8321 %	78.8321 %
Other Educational and General Income	27.9957 %	24.5517 %	24.5517 %	21.1679 %	21.1679 %
Health-related Institutions Patient Income	0.0000 %	0.0000 %	0.0000 %	0.0000 %	0.0000 %
Proportional Contribution					
Other Educational and General Proportional Contribution (Other E&G percentage x Total Employer Contribution to Retirement Programs)	879,756	784,488	797,871	699,655	699,655
HRI Patient Income Proportional Contribution (HRI Patient Income percentage x Total Employer Contribution To Retirement Programs)	0	0	0	0	0
Differential					
Differential Percentage	1.9000 %	1.9000 %	1.9000 %	1.9000 %	1.9000 %
Gross Payroll Subject to Differential - Optional Retirement Program	3,137,168	2,762,095	2,844,957	2,930,306	3,018,215
Total Differential	59,606	52,480	54,054	55,676	57,346

Schedule 6: Constitutional Capital Funding
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Activity	Act 2021	Act 2022	Bud 2023	Est 2024	Est 2025
A. PUF Bond Proceeds Allocation	24,455,297	68,400,000	9,000,000	0	0
Project Allocation					
Library Acquisitions	0	0	0	0	0
Construction, Repairs and Renovations	6,455,297	59,400,000	0	0	0
Furnishings & Equipment	0	0	0	0	0
Computer Equipment & Infrastructure	0	0	0	0	0
Reserve for Future Consideration	0	0	0	0	0
Other (Itemize)					
PUF Bond Proceeds					
Equipment/Minor Renovation Projects	18,000,000	9,000,000	9,000,000	0	0
B. HEF General Revenue Allocation	0	0	0	0	0
Project Allocation					
Library Acquisitions	0	0	0	0	0
Construction, Repairs and Renovations	0	0	0	0	0
Furnishings & Equipment	0	0	0	0	0
Computer Equipment & Infrastructure	0	0	0	0	0
Reserve for Future Consideration	0	0	0	0	0
HEF for Debt Service	0	0	0	0	0
Other (Itemize)					

Schedule 7: Personnel
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Date: 8/4/2022
Time: 9:54:34PM

Agency code: **713** Agency name: **Tarleton State University**

	Actual 2021	Actual 2022	Budgeted 2023	Estimated 2024	Estimated 2025
Part A.					
FTE Postions					
Directly Appropriated Funds (Bill Pattern)					
Educational and General Funds Faculty Employees	287.0	373.0	373.0	373.0	373.0
Educational and General Funds Non-Faculty Employees	286.9	238.0	238.0	238.0	238.0
Subtotal, Directly Appropriated Funds	573.9	611.0	611.0	611.0	611.0
Non Appropriated Funds Employees	761.0	925.2	925.2	925.2	925.2
Subtotal, Other Funds & Non-Appropriated	761.0	925.2	925.2	925.2	925.2
GRAND TOTAL	1,334.9	1,536.2	1,536.2	1,536.2	1,536.2

Schedule 8C: Tuition Revenue Bonds Request by Project

Agency Code: **713**

Agency Name: **Tarleton State University**

Project Name	Authorization Year	Estimated Final Payment Date	Requested Amount 2024		Requested Amount 2025	
Library Addition & Renovation of Math Building	2001	5/15/2025	\$	1,091,288.00	\$	1,090,688.00
Dairy Center	2006	5/15/2029	\$	732,258.00	\$	734,190.00
Nursing Building	2006	5/15/2029	\$	1,404,950.00	\$	1,404,950.00
Applied Sciences Building	2016	5/15/2032	\$	4,331,774.00	\$	4,329,471.00
Southwest Metroplex Building	2016	5/15/2032	\$	3,174,796.00	\$	3,175,816.00
Health Sciences & Human Services Building- Stephenville	2022	5/15/2043	\$	5,666,997.00	\$	5,666,997.00
Expansion of Fort Worth Campus	2022	5/15/2043	\$	2,179,614.00	\$	2,179,614.00
			\$	18,581,677.00	\$	18,581,726.00

713 Tarleton State University

Better Health for Rural North Texans

(1) Year Non-Formula Support Item First Funded: 2024

Year Non-Formula Support Item Established: 2024

Original Appropriation: \$4,320,000

(2) Mission:

Tarleton's Better Health for Rural North Texans initiative addresses critical healthcare and quality-of-life needs in our region. Thanks to the state support during the 87th session to help Tarleton expand the reach of our College of Health Sciences, we are well-positioned to build upon that momentum to further meet the needs of our rural region. The next steps of our comprehensive strategy will be to increase the number of rural healthcare practitioners we produce in underrepresented healthcare fields, provide support for rural schools and parents for pediatric health and well-being, and facilitate targeted outreach and research about critical healthcare and quality-of-life issues. This three-pronged approach will help to ensure systemic issues like the healthcare practitioner shortage, lack of quality pediatric care, and lack of contextualized outreach and research do not exacerbate healthcare disparities in our rural region.

(3) (a) Major Accomplishments to Date:

(3) (b) Major Accomplishments Expected During the Next 2 Years:

•Goal: Improve health outcomes in our rural region.

- o Objective 1: Increase the number of graduates in our pediatric nursing, CRNA program, speech pathology program, and adolescent psychology (licensed school psychologist) programs, provide critical support structures for student success outcomes, and form partnerships for clinical placements that lead to rural career residencies.

- o Objective 2: Expand services of the Center for Child Well-Being to serve 25 additional rural school districts.

- o Objective 3: Establish the Center for Rural Healthcare Outreach and Research.

(4) Funding Source Prior to Receiving Non-Formula Support Funding:

None

(5) Formula Funding:

None

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(6) Category:

Healthcare Support

(7) Transitional Funding:

N

(8) Non-General Revenue Sources of Funding:

None

(9) Impact of Not Funding:

If not funded Tarleton will be unable to focus on systemic issues like the healthcare practitioner shortage, lack of quality pediatric care, and lack of contextualized outreach and research which does not exacerbate healthcare disparities in our rural region.

- Tarleton stands ready to expand the number of graduates we produce in underrepresented healthcare fields that are critical to integrated patient care. With this funding, we will work to establish additional programs in the underrepresented specialty areas of pediatric nursing, CRNA (Certified Registered Nurse Anesthetist), speech pathology, and adolescent psychology (Licensed School Psychologist).

- Tarleton is uniquely positioned to address critical rural needs in child and adolescent health and well-being. Without this funding we cannot serve area school districts and families with psychological, behavioral health and consultation services for school-aged children and cannot expand services to an additional 25 area rural school districts.

- Establishing the Center for Rural Healthcare Outreach & Research will allow us to conduct critical research regarding healthcare trends and outcomes that is contextually based in our rural region. It will leverage data and research outcomes to inform decisionmakers of rural-based research needs and outcomes regarding Health Professional Shortage Areas and Medically Underserved Areas (MUAs).

(10) Non-Formula Support Needed on Permanent Basis/Discontinuation:

Yes, Permanent

(11) Non-Formula Support Associated with Time Frame:

N/A

(12) Benchmarks:

N/A

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(13) Performance Reviews:

1. Increase Graduation Rates in health outcomes programs
 2. Retention Rates will increase annually
-

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Health Sciences & Rural Health

(1) Year Non-Formula Support Item First Funded: 2022

Year Non-Formula Support Item Established: 2022

Original Appropriation: \$1,000,000

(2) Mission:

Funding was requested to develop health science degree programs to meet the workforce demands for allied health care professionals in rural Texas. New proposed programs include: Physician Assistant (PA), Physical Therapist (PT), Occupational Therapist (OT), Registered Dietician (RD), and Speech Language Pathologist & Assistant (SLP/SLPA). Requested funding would support initial salary and equipment costs. As programs mature and are formula funded the headcount will support faculty and operating needs.

(3) (a) Major Accomplishments to Date:

- PGAL design firm was hired in October 2021 and began work on the Program of Requirements (POR) for the new Health Science building on the Stephenville campus of Tarleton State. The POR was finalized in March 2022 and sent to the Texas A&M University System for approval.
- In December 2021, a consulting firm – The Academy for Advancing Leadership (AAL) – was hired to assist with navigating the accreditation process for the Physician Assistant (PA), Physical Therapy (PT), and Occupational Therapy (OT) programs.
- Representatives from the Office of the Provost at Tarleton State attended virtual workshops, hosted by the respective accreditation organizations, related to program development for PA, PT, and OT. Workshops were held in Spring 2022 semester.
- Search Committees were formed and applicants interviewed for the Program Director positions (PA, PT, OT). Employment offers will be extended for both PT and OT by the end of July 2022. The search process for the PA Program Director position is expected to be concluded by mid-August 2022.
- AAL consultants are currently creating degree design, curriculum mapping, and student learning outcomes for the PA, PT, and OT programs.
- The MS degree proposal in Speech-Language Pathology (SLP) was completed in March 2022 and forwarded to the Texas Higher Education Coordinating Board (THECB) for approval.
- The Registered Dietician(RD)graduate degree proposal is in process.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

All new programs (PA, PT, OT, SLP, and RD) will be approved by the THECB and the respective accrediting organizations.

(4) Funding Source Prior to Receiving Non-Formula Support Funding:

None

(5) Formula Funding:

None

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(6) Category:

Instructional Support

(7) Transitional Funding:

N

(8) Non-General Revenue Sources of Funding:

None

(9) Impact of Not Funding:

- Tarleton State University is committed to serving the needs of rural communities within the State of Texas. Failure to secure ongoing funding will result in
- Ongoing limitations for access to healthcare, intensifying problems for and viability of our rural communities are at stake.
- Tragic consequences for the local community and surrounding communities every time a rural hospital closes.
- While the medical consequences are the most obvious, there is are additional losses of tax revenues, and reductions to business support such as pharmacies and clinics and fewer medical professionals to support quality of life issues for rural communities.
- Tarleton State has already begun to develop the PA, PT, OT, SLP, RD and other health care programs in Stephenville, Texas. The development of these new programs will encourage and increase the chances that Tarleton State graduates stay and serve the citizens within rural communities.

(10) Non-Formula Support Needed on Permanent Basis/Discontinuu

Yes, Permanent

(11) Non-Formula Support Associated with Time Frame:

N/A

(12) Benchmarks:

N/A

(13) Performance Reviews:

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- Increased Enrollment
 - # of Degrees Awarded
 - # of Certificates Awarded
 - Contribution to Workforce Development
-

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Institute for Applied Environmental Research

(1) Year Non-Formula Support Item First Funded:	1992
Year Non-Formula Support Item Established:	1992
Original Appropriation:	\$1,500,000

(2) Mission:

In accordance with Section 87.004 of the Texas Education Code, Texas Institute for Applied Environmental Research (TIAER) addresses environmental challenges and affected socioeconomic conditions by a) providing science-based data and analysis for elected officials, government agencies, community planners and business leaders; b) enhancing environmental literacy within the general public; and c) engaging in the educational goals for Tarleton State University students and faculty.

(3) (a) Major Accomplishments to Date:

- TIAER has played a significant role in addressing and resolving numerous water quality issues in the State of Texas and nation
- Developed watershed protection plans and assisted TCEQ in developing: 1)bacteria and nutrient Total Maximum Daily Loads(TMDLs), which involves rigorous development applications of linked modeling systems for waterbodies throughout Texas; 2)completed TCEQ three innovative method evaluating laboratory methods to determine chlorophyll-a concentrations in ambient Texas water; 3)performed use-attainability studies on unclassified streams for TCEQ and continues to collect and analyze water quality samples from rivers and lakes throughout Texas
- Developed Nutrient Tracking Tool (NTT) used by USDA as the accepted tool for water quality trading programs in the nation.NTT is decision-making tool that assists users in quantitatively selecting the most effective management practices to minimize nutrients and sediment in the water while optimizing crop production
- Developed the Animal Production Life Cycle Analysis Tool (APLCAT) to assists producers in selecting the most cost-effective practices for beef producers while minimizing the Green House Gases (GHG)
- Worked with Colorado State University and USDA to develop the NTT/COMET(GHG) model to evaluate farm management practices for water and air quality
- Led numerous stakeholder groups working on an EPA-approved watershed protection plan
- TIAER mentors & provides hands-on research experience to Tarleton students

(3) (b) Major Accomplishments Expected During the Next 2 Years:

- Continue to assist Texas GLO by developing an integrated, community-based migration strategies to alleviate persistent environmental and health impacts resulting from catastrophic flooding events
- Continue partnership with TCEQ current and upcoming projects
- Technical assistances to Texas River Authorities in developing models for long-term water supply planning
- Expand student learning/research opportunities

(4) Funding Source Prior to Receiving Non-Formula Support Funding:

State agencies, including distributions of federal grant money (1990, 1991)

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(5) Formula Funding:

None

(6) Category:

Research Support

(7) Transitional Funding:

N

(8) Non-General Revenue Sources of Funding:

N/A

(9) Impact of Not Funding:

The funds appropriated to TIAER from the State Legislature are the foundation dollars that make it possible for TIAER to operate and produce value for the citizens of Texas and the Nation. Without State appropriations, TIAER would struggle to meet its needs for investment in technology and growth for advanced research.

If State funding is lost or inadequate, the following would happen:

- 1.Support for Texas farmers in applying cutting edge technology to make farming more environmentally and economically efficient and productive would be lost .
- 2.Students lose practical learning opportunities through mentoring by TIAER staff.
- 3.Graduate and undergraduate student research opportunities in environmental science would be lost.
- 4.More than \$2.1 million in federal, state and private sector grants per year would be lost.
- 5.State environmental agencies such as Texas Commission on Environmental Quality, Texas State Soil and Water Conservation Board, and Texas General Land Office would lose a “go to” resource for information, understanding and possible solutions to environmental issues.
- 6.A source of science-based knowledge that weighs concerns of environmental quality and business development would be lost.
- 7.Twenty-one professional, technical and administrative positions would be lost.

(10) Non-Formula Support Needed on Permanent Basis/Discontinuu

Formula funding does not exist for Texas Institute for Applied Environmental Research. As a result, non-formula support is needed on a permanent basis for continued operation.

(11) Non-Formula Support Associated with Time Frame:

N/A

(12) Benchmarks:

N/A

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(13) Performance Reviews:

Goal 1: Research - number of proposals submitted and annual comparison of external to state funding.

Goal 2: Provide Educational Outreach – tracked through number of presentations, reports and briefings.

Goal 3: Engage Tarleton State University Students and Faculty in Research – tracked through number of students directly working for TIAER on research or Applied Learning Experiences, service by TIAER staff on graduate committees and contact by TIAER staff with students as course instructors and guest lecturers for classes.

Externally, TIAER undergoes contractor performance evaluations, monitoring system audits and annual laboratory audits, primarily in relation to its TCEQ projects and NELAP accreditation. Under contractor performance evaluations, TIAER consistently has received ratings of “satisfactory” or “exceeds expectations” from TCEQ.

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Institutional Enhancement

(1) Year Non-Formula Support Item First Funded:	2000
Year Non-Formula Support Item Established:	2000
Original Appropriation:	\$1,268,744

(2) Mission:

The mission of this item is to supplement institutional base funding for core academic operations, expand access through new academic degree and certificate programs, and improve responsiveness to 2-year college partnerships to grow the transfer pathway. This funding enables Tarleton to provide access in critical need STEM and health science fields.

(3) (a) Major Accomplishments to Date:

- Funded faculty and support staff in high demand health sciences school
- Funded faculty and support staff in critical needed STEM fields in school of engineering
- Created a series of student success initiatives in academic advising and academic department programming resulting in efficiencies and enhancements that have impacted student success
- Increased completions for economically disadvantaged students
- Graduation rates of 2-year transfer students increased

(3) (b) Major Accomplishments Expected During the Next 2 Years:

- Expand student success initiatives to continue to improve retention and graduation rates
- Expand faculty-led research
- Increase number of engineering graduate
- Increase number of health science graduates
- Assist in funding faculty, professional and staff salaries in STEM fields
- Expand academic program offerings

(4) Funding Source Prior to Receiving Non-Formula Support Funding:

None

(5) Formula Funding:

None

(6) Category:

Institutional Enhancement

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(7) Transitional Funding:

N

(8) Non-General Revenue Sources of Funding:

None

(9) Impact of Not Funding:

Not funding this special item would severely impact Tarleton's ability to fund the core academic costs of the university. A reduction in these funds would negatively impact access, success and retention of students. Completion targets outlined by the THECB's goals, specifically Building a Talent Strong Texas would be impossible to reach. It is likely that persistence and graduation rates would fall due to the inability to sustain critical student success initiatives.

(10) Non-Formula Support Needed on Permanent Basis/Discontinuu

Formula funding does not exist for Institutional Enhancement and as a result non-formula support is needed on a permanent basis for continued operation.

(11) Non-Formula Support Associated with Time Frame:

N/A

(12) Benchmarks:

N/A

(13) Performance Reviews:

Retention Rates will increase by 3% annually
Graduation Rates will increase by 3% annually

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Multi-Institution Teaching Center

(1) Year Non-Formula Support Item First Funded: 2012

Year Non-Formula Support Item Established: 2012

Original Appropriation: \$1,500,000

(2) Mission:

The mission of the Midlothian Higher Education Center is to provide academically challenging educational opportunities for students in Ellis and surrounding counties in partnership between its active members, Tarleton State University and Navarro College. Tarleton's continued engagement in the Multi Institutional Teaching Center (MITC) partnership provides access to affordable higher education in a rapidly growing and underserved region in Texas. In addition, this positions Tarleton State University to reach the completion targets set forth by the Texas Higher Education Coordinating Board's Building a Talent Strong Texas.

(3) (a) Major Accomplishments to Date:

- Seven undergraduate degree completion programs are available for Midlothian area students. These include traditional bachelor's degrees, as well as professional completion degrees. Professional trainings, certifications, and technical course work can account for credit hours (through an approval process) in these professional completion degree programs, which equip students with the necessary skills for academic advancement and success in the workforce.
- Enrollment of approximately 250 students in Fall 2021
- Estimated 400 degrees awarded between AY16 to AY20
- Tarleton staff and faculty members play an active role in the community and surrounding area to support the Midlothian Higher Education Center and its program offerings.
- Expanded engagement with the North Texas Regional P-16 Council to enhance involvement and opportunities for prospective students in the DFW metroplex area
- Tarleton is currently one of only two four-year universities in the MITC agreement.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

- Actively partnering with the Navarro College administration to continue access by residents of Ellis, Johnson, Dallas and Tarrant counties to affordable bachelor completion programs, and graduate programs which are aligned with the workforce needs of those and surrounding counties.
- Partnership agreements between Tarleton and Navarro College with a number of area high schools.
- Accessibility of peer mentors on selected high school campuses and through the Midlothian Higher Education Center, to provide college readiness and college preparation counseling for area high school students and parents
- Continue to offer degree programs at each outreach site in response to regional workforce demands
- Complete all baccalaureate transfer pathways as part of the North Texas Community College Consortium's (NTCCC) Transfer Collaborative

(4) Funding Source Prior to Receiving Non-Formula Support Funding:

None

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(5) Formula Funding:

None

(6) Category:

Instructional Support

(7) Transitional Funding:

N

(8) Non-General Revenue Sources of Funding:

None

(9) Impact of Not Funding:

Tarleton would not be able to support the current Midlothian Higher Education Center located in one of the fastest growing areas of Texas if not funded. The individuals served in Midlothian include non-traditional students who are working adults, as well as traditional age students who transfer from Navarro College, or who complete an early college or traditional high school curriculum. Area college students balancing important commitments to home, family and work have to travel outside the county to enroll in the nearest Bachelor's and Master's degree programs. Area students would lose the ability to dually/simultaneously enroll in lower-level and upper-level courses to shorten their time to degree completion. Tarleton would not be able to support the current and expected high growth rate of students seeking affordable, public upper-level and graduate educational opportunities within their communities. The Midlothian Economic Development Corporation continues to be a strongly committed proponent of Tarleton degree offerings available in Midlothian. This partnership is a cooperative effort among the institutional members of the Midlothian Higher Education Center.

(10) Non-Formula Support Needed on Permanent Basis/Discontinuation:

Formula funding does not exist for Multi-Institution Teaching Center and as a result, non-formula support is needed on a permanent basis for continued operation.

(11) Non-Formula Support Associated with Time Frame:

N/A

(12) Benchmarks:

N/A

(13) Performance Reviews:

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- Resident from Ellis and surrounding counties enrolling at Tarleton – increase 5% per year
 - MITRC-Navarro College growth
 - Enrollment increase 5% per year
 - Degree/certificate completions increase 5% per year
 - Increase transfer graduation rate 0.5% per year
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Small Business Development Center

(1) Year Non-Formula Support Item First Funded:	2008
Year Non-Formula Support Item Established:	2008
Original Appropriation:	\$100,000

(2) Mission:

The Tarleton State University Small Business Development Center (SBDC), a part of the Northwest Texas SBDC, promotes small business and community economic development to its service area. The SBDC provides at no cost, individual business consulting, technical assistance, business training workshops, improved management skill and business plan development for a ten-county area (Brown, Mills, Comanche, Hamilton, Erath, Hood, Somervell, Parker, Palo Pinto, and Wise counties). The SBDC's mission is to stimulate economic growth in Texas and the region through the starting and expanding of small businesses by providing business consulting, training and research to entrepreneurs and community leaders.

The SBDC program addresses the increasing demand for small business services as the Texas economy diversifies and grows. Tarleton SBDC adjusts service, offering to meet these shifts in the local and state economy. Examples include the rural-urban migration, Shale Development, Government Contracting (HUB) and changing technology. A Public Health program, "Disaster Proofing Your Business", is available to assist business survival after a disaster by maintaining the local workforce. Public Safety measures include Cyber-Security awareness and protection training, which work to prevent hacking crimes and business disruption.

(3) (a) Major Accomplishments to Date:

- Accreditation by the National Association of Small Business Development Centers (ASBDC)
- Provided business consulting and technical assistance to over 8,700 small businesses
- Provided over 31,000 free consulting hours to pre and existing small businesses
- Instrumental in helping to open over 575 new businesses in the ten-county rural Texas service area
- Involved in the creation of over 2,400 Full Time jobs since 2008
- In 2021, SBDC clients generated back tax revenue of \$6.11 for every \$1.00 invested in Texas SBDCs (Chrisman Study 2021).
- Partnered with Chamber of Commerce and Economic Development Center to establish 18 client meeting locations in the 10-county service area
- Assisted businesses in securing over \$40 million in new capital generated through private sector equity investment and loan proceeds
- Frequently assist clients with securing State and Federal Government contracts and HUB certifications
- 1(b) Provide over 35,000 of free consulting hours to pre-venture and existing small businesses since 2008.
- Re-established meaningful center presence in the following areas:
 - o Weatherford, Texas to serve the Western half of Parker County
 - o Willow Park, Texas to serve the Eastern half of Parker County
 - o Brownwood, Texas to serve Brown, Comanche and Mills counties

(3) (b) Major Accomplishments Expected During the Next 2 Years:

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- Assist in the creation of at least 288 new jobs in a ten-county region.
- Generate a minimum of \$11 million of capital injection into the local economy through private sector equity investments as well as loan proceeds.
- Participate in at least 30 training workshops open to the public.
- Support 2,000 existing jobs through training and consulting assistance.

(4) Funding Source Prior to Receiving Non-Formula Support Funding:

None

(5) Formula Funding:

None

(6) Category:

Public Service

(7) Transitional Funding:

N

(8) Non-General Revenue Sources of Funding:

None

(9) Impact of Not Funding:

Future reductions in funding would prohibit the SBDC from functioning. Staff terminations would result from reductions in funding. The ability to service a ten-county region would also be in jeopardy. Clients would not be serviced in a manner conducive to a successful center.

A decrease in funding will most certainly result in a direct reduction in the number of small businesses that are started or expanded. This would result in a loss of tax revenue for the region.

Most importantly, the SBDC services the rural area surrounding Tarleton State University. A reduction in funding would reduce the critical support those areas heavily depend upon. The SBDC is critical to the small business environment. In many cases, the SBDC is the only resource available. And, those areas rely on the SBDC to provide the much-needed advice and resources needed to be successful. These rural areas would most be affected by a reduction in funding to the SBDC.

A reduction in funding would, most certainly, result in a loss of staff for the SBDC. It would also result in a loss of jobs and businesses to the region.

(10) Non-Formula Support Needed on Permanent Basis/Discontinuation:

Permanent basis

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(11) Non-Formula Support Associated with Time Frame:

N/A

(12) Benchmarks:

N/A

(13) Performance Reviews:

The SBDC program is the nation's largest small business technical resource, with 40 years of experience, which allows the SBDCs to evaluate and disseminate current information to the owners. The Tarleton SBDC is audited annually, both programmatically and financially, by the Federal Small Business Administration to ensure compliance. The FY19 audit resulted in no findings and was labeled as "low risk". The SBA West Texas District and Northwest Texas SBDC Region at Texas Tech University conduct an annual joint performance and financial audit. No audit findings were reported. A national accreditation process occurs every five years with the National Association of Small Business Development Centers. This process involves reviewing data, conducting interviews regarding the center's operational procedures, employee and client satisfaction, and safety procedures. Tarleton SBDC received full accreditation in 2019. In addition, an annual impact study is conducted by a third-party National Research Firm (Chrisman) to verify the positive Economic Impact of the SBDC on the State of Texas.

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Tarleton Agricultural and Environmental Sciences Research Center

(1) Year Non-Formula Support Item First Funded:	2000
Year Non-Formula Support Item Established:	2000
Original Appropriation:	\$500,000

(2) Mission:

The mission of this item is to supplement institutional base funding for core academic operations, expand access through new academic degree and certificate programs, and improve responsiveness to 2-year college partnerships to grow the transfer pathway. This funding enables Tarleton to provide access in critical need STEM and health science fields.

(3) (a) Major Accomplishments to Date:

Provided funds needed to staff the Agriculture and Natural Resources Agriculture Center with highly trained, research and technical staff responsible for livestock care and management, feed production, manure management, greenhouse plant production, aquaponics, the Southwest Regional Dairy Center (SWRD), and overall facilities upkeep required for implementing high-quality hands-on-learning labs, faculty-led research, service, and outreach responsibilities.

- Repaired and improved the SWRD's manure management system, which was critical to stay in environmental compliance
- Established a native range and pollinator plant area for teaching, research, and demonstration to the public.
- Graded eroded grounds and added fencing at the Equine Center.
- Initiated planning for raised beds for production of vegetables and herbs near the new greenhouses for teaching and demonstration.
- Increased the harvest of animals from the Center's herds for class use by feeding our own livestock to finish rather than selling live animals.
- Initiated a student-led retail learning laboratory where students can conceive, design, grow and market products from the Agriculture and Natural Resources Agriculture Center

(3) (b) Major Accomplishments Expected During the Next 2 Years:

- Support salaries for Agriculture and Natural Resources Agriculture Center staff responsible for maintaining the center in a condition that facilitates high-quality applied teaching and research activities, which are the cornerstone of our educational approach.
- Establish an apiary at the Center for class use and research on pollinators.
- Renovate the reproduction lab at the Equine Center.
- Renovate the Swine Center to remain in compliance with animal care & use guidelines.
- Grow summer workshop series for grade school and high school students. These will include judging workshops, horticulture and floriculture workshops, science in agriculture, etc.
- Update aquaponics facilities

(4) Funding Source Prior to Receiving Non-Formula Support Funding:

None

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(5) Formula Funding:

None

(6) Category:

Research Support

(7) Transitional Funding:

N

(8) Non-General Revenue Sources of Funding:

Funds Received (Expended) last 10 fiscal years

FISCAL YEAR	FEDERAL GRANTS	STATE GRANTS	OTHER GRANTS	TOTAL GRANTS	STATE APPROP.	GRANTS APPROP.
FY 2021	\$1,236,990	\$ 711,931	\$143,757	\$2,092,678	\$470,181	4.45
FY 2020	\$1,080,119	\$ 200,844	\$ 46,813	\$1,327,776	\$494,928	2.68
FY 2019	\$ 952,784	\$ 319,149	\$190,554	\$1,462,487	\$494,928	2.95
FY 2018	\$ 828,904	\$ 355,082	\$ 39,481	\$1,223,467	\$494,928	2.74
FY 2017	\$1,023,179	\$ 585,319	\$ 91,119	\$1,700,417	\$748,094	2.17
FY 2016	\$1,014,304	\$ 458,164	\$178,711	\$1,161,179	\$748,094	1.55
FY 2015	\$ 776,740	\$ 943,434	\$115,371	\$1,835,545	\$748,094	2.45
FY 2014	\$ 831,841	\$1,219,974	\$147,575	\$2,199,390	\$748,094	2.94
FY 2013	\$ 767,706	\$1,274,348	\$316,877	\$2,358,931	\$748,094	3.15
FY 2012	\$ 505,212	\$ 657,008	\$248,855	\$1,429,075	\$748,094	1.91
FY 2011	\$ 289,804	\$ 795,015	\$114,776	\$1,199,595	\$748,094	1.60

(9) Impact of Not Funding:

If this item is not funded, Tarleton's national preeminence in agriculture and natural resource education will be diminished. Many hands-on aspects of the teaching, research, and service programs will be reduced or eliminated. Tarleton is home to the nation's largest Agricultural Teacher Certification program and the nation's 24th largest total agricultural student enrollment. Tarleton's agriculture student enrollment consistently ranks second/third in the state. Current growth in student numbers and advancements in the agricultural industry make this funding vital in maintaining the colleges learn-by-doing opportunities for students. Without this funding, we will still teach, research, and serve the agricultural industries and professions, but our effectiveness will be greatly diminished. There are plenty of university agriculture programs that do not effectively teach and apply the skills and knowledge that can only be nurtured in an advanced laboratory setting. It would be a shame to allow Tarleton Agriculture to join them. Instead of increasing enrollment, we will see declines in enrollment.

(10) Non-Formula Support Needed on Permanent Basis/Discontinuu

Formula funding does not exist for Tarleton Agricultural and Environmental Sciences Research Center and as a result, non-formula support is needed on a permanent

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(11) Non-Formula Support Associated with Time Frame:

N/A

(12) Benchmarks:

N/A

(13) Performance Reviews:

- The number of students enrolled in programs within Agricultural and Environmental Sciences programs Certified enrollment for COANR for 2021-22 was 2303 students.
 - The number of students and faculty conducting research at the Center: Currently 26 faculty members, 27 graduate students, and 34 undergraduate students are conducting research at the facility.
 - The retention rate of undergraduate students enrolled in Agricultural and Environmental Sciences programs: The Retention of freshmen FTICs from Fall 2020 to Fall 2021 was 75.26%
 - The graduation rate of undergraduate students enrolled in Agricultural and Environmental Sciences programs: the current 6-year graduation rate is ~51.7%. This is combining FTIC and transfer students.
 - The Center was not in full compliance in 2013-14 but has been in compliance each year since and needs funding to maintain compliance.
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Tarleton Outreach

(1) Year Non-Formula Support Item First Funded:	2010
Year Non-Formula Support Item Established:	2010
Original Appropriation:	\$50,000

(2) Mission:

The mission of the outreach initiatives in Fort Worth, Waco, Global and RELLIS-Bryan are to focus on the following:

- (1) Improve access, expand learning opportunities, and engage purposefully with students by providing citizens' access to affordable higher education in underserved and growing regions of Texas
- (2) Provide high quality and affordable pathways for bachelor's completion programs and graduate degree programs
- (3) Increase enrollments from Top Academic Partner colleges by 5% annually
- (4) Help meet the workforce needs of Texas
- (5) Position Tarleton State University to reach the regional completion targets set forth by the Texas Higher Education Coordinating Board's "Building a Strong Texas" initiative

(3) (a) Major Accomplishments to Date:

- Tarleton-Fort Worth opened the first building on its 80-acre location in Tarrant County in August of 2019. The 74,000 square foot multi-purpose academic building serves the rapidly growing educational needs in Tarrant, Parker, and Johnson counties. Construction for the second building broke ground in March 2022. The 100,000+ square foot Interprofessional Education Building will increase access to the region's most pressing needs, health care and education.
- In Fall 2021, 2,284 students were enrolled through the Fort Worth location, an increase of 26% over the past five years.
- In Fall 2021, 963 students were enrolled through Tarleton's Waco programs on the McLennan Community College campus, an increase of 3% over the past five years.
- In Fall 2021, 247 students were enrolled through Tarleton's Midlothian programs on the Navarro College campus and 46 students were enrolled at RELLIS-Bryan.
- Undergrad degree completion programs in high demand content areas have been added at the Fort Worth, Waco, RELLIS-Bryan, including bachelor's, master's, and doctoral degrees.
- Degree program growth, enhanced enrollments, and program expansion have resulted in hiring additional faculty to provide instruction, & enhanced needs for staff members to provide academic support to students. Office and classroom space have increased in Fort Worth and Waco locations and are at maximum capacities.
- Distinguished College Partnership agreements were signed with nine community college partners.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

- Continue a growth rate of approximately 5% annually
- Continue to expand degree programs at each outreach site in response to regional workforce demands (i.e. Health Sciences, Engineering/ Engineering Technology, Business, dual-credit subject areas)
- Collaborate with community college partners to rebuild a healthy student pipeline as a result of COVID impacts and declining student population

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(4) Funding Source Prior to Receiving Non-Formula Support Funding:

None

(5) Formula Funding:

None

(6) Category:

Instructional Support

(7) Transitional Funding:

N

(8) Non-General Revenue Sources of Funding:

None

(9) Impact of Not Funding:

Tarleton outreach presence and efforts concentrate on the rapidly growing areas of Fort Worth-the fastest growing city in the nation, Waco and RELLIS-Bryan, as well as the high demand online higher educational marketplace. A lack of financial support for this initiative would significantly hinder Tarleton's ability to support the growth rate of its outreach sites, and develop new degree programs at these sites. In turn, this will decrease affordable opportunities for area residents to earn bachelor's degrees and graduate degrees from a public institution. The individuals served at the outreach sites include non-traditional students who are working adults, as well as an increasing number of traditional-age students who have completed a significant number of both, academic and workforce education college credits, while completing high school. Many of these students are first generation students from underserved populations. At each site, students have the opportunity to dually/simultaneously enroll in lower-level and upper-level courses to shorten their time to degree completion. Importantly, degree program offerings are planned based on regional workforce needs and prospective student interest. Students served at these sites can achieve their educational goals and meet the increased demand for a more skilled and knowledgeable workforce. Tarleton works very closely with its community college partners in these regions to ensure seamless and clear transfer pathways for students.

(10) Non-Formula Support Needed on Permanent Basis/Discontinuation:

Formula funding does not exist for Tarleton Outreach and as a result, non-formula support is needed on a permanent basis for continued operation.

(11) Non-Formula Support Associated with Time Frame:

N/A

(12) Benchmarks:

N/A

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(13) Performance Reviews:

- SW Metroplex initiative: Residents from Tarrant or surrounding counties enrolling at Tarleton – increase 5% per year
 - Waco/Central Texas initiative: Residents originating from McLennan or surrounding counties enrolling at Tarleton – increase 5% per year
 - RELLIS-Bryan initiative: Residents originating from Brazos or surrounding counties enrolling at Tarleton – increase 5% per year
 - Outreach site (SW Metroplex, Waco and Bryan) and Global campus growth
 - Enrollment increase 5% per year
 - Degree/certificate completions increase 5% per year
 - Increase transfer graduation rate 0.5% per year
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